

# Mini Budget Workshop

February 7, 2013

# Outline

- 5 Year Forecast on major taxing funds
  - Municipal Service Fund
  - Fire Fund
  - General Fund

# 5 Year Forecast Assumptions

- Property Tax Revenues
  - Flat in FY13-14
  - 2% increase in valuation for FY14-15
  - 2% increase in valuation for FY15-16
  - 3% increase of valuation for FY16-17
- Revenues – each adjusted conservatively based on specific trends

# 5 Year Forecast Assumptions

- Expenditure Assumptions
  - Salaries are flat
    - Bargaining unit negotiations will begin March 2013
    - All contracts are current with the exception of Teamsters
  - Property & Liability Insurance – estimated a national increase due to Hurricane Sandy
    - 12% increase current year \$480k
    - 10% FY14; 8% FY15 – FY17

# MSD Fund Forecast Assumptions

- Revenues
  - Ad Valorem rate flat
  - Communication Service Tax pending legislative action
    - FY07 \$5.4M – FY12 \$3.9M a reduction of 24%
- Expenses
  - 11 Unfunded Positions
  - Transfers - Road maintenance increased \$300k in FY15, FY16, FY17
- Reserves - Emergency reserves maintained at 5%

unable to achieve the 10% goal

## VOLUSIA COUNTY 5 YEAR FORECAST

### FUND: 120 - Municipal Service District

#### Flat Rate

	FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast
<b>Revenues:</b>						
Ad Valorem Taxes	10,722,923	10,722,923	10,722,923	10,936,547	11,154,443	11,487,824
<b>Millage Rate</b>	<b>2.0399</b>	<b>2.0399</b>	<b>2.0399</b>	<b>2.0399</b>	<b>2.0399</b>	<b>2.0399</b>
Contracts-Sheriff & Animal Control	12,758,772	12,758,772	12,758,772	12,758,772	12,758,772	12,758,772
Utility Tax	6,520,880	6,700,000	6,767,000	6,834,670	6,903,017	6,972,047
Communications Tax	4,668,893	4,368,893	4,368,893	4,368,893	4,368,893	4,368,893
Sales Tax	4,192,978	4,192,978	3,668,692	4,073,704	4,155,125	4,238,175
Miscellaneous Revenues	932,739	859,364	859,364	694,364	694,364	694,364
Permit Fees, Special Assessments	836,383	891,075	890,575	890,575	890,575	890,575
<b>Total Revenues</b>	<b>40,633,568</b>	<b>40,494,005</b>	<b>40,036,219</b>	<b>40,557,525</b>	<b>40,925,189</b>	<b>41,410,650</b>
<b>Expenditures:</b>						
Office of the Sheriff	14,577,920	14,548,616	14,572,899	14,308,835	14,366,997	14,427,899
Office of the Sheriff - Contracts	12,688,004	12,688,004	12,688,004	12,688,004	12,688,004	12,688,004
Growth & Management	5,704,506	5,748,904	5,430,578	5,440,512	5,449,579	5,459,226
Public Works - Road Maintenance	3,100,000	3,100,000	3,100,000	3,400,000	3,700,000	4,000,000
Parks & Recreation / Coastal	1,556,579	1,556,579	1,562,982	1,568,744	1,573,815	1,579,291
Animal Control	1,358,779	1,386,500	1,391,307	1,394,361	1,397,233	1,400,255
Construction Engineering	469,246	480,616	482,129	482,921	483,650	484,423
Tax Collector & Property Appraiser Fees	384,232	384,232	384,232	405,050	416,004	430,643
Mosquito Control & Miscellaneous Exp.	204,924	204,924	204,901	204,939	205,046	184,342
<b>Total Expenditures</b>	<b>40,044,190</b>	<b>40,098,375</b>	<b>39,817,032</b>	<b>39,893,366</b>	<b>40,280,328</b>	<b>40,654,083</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>589,378</b>	<b>395,630</b>	<b>219,187</b>	<b>664,159</b>	<b>644,861</b>	<b>756,568</b>

## VOLUSIA COUNTY 5 YEAR FORECAST

### FUND: 120 - Municipal Service District

FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast
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<b>Reserves</b>						
Transition Reserves	572,001	1,018,186	1,237,373	1,901,532	2,546,393	3,302,961
Reserves - Fuel	372,569	372,569	372,569	372,569	372,569	372,569
Emergencies Reserves 5%	1,851,918	1,851,918	1,851,918	1,851,918	1,851,918	1,851,918
Percentage	5%	5%	5%	5%	5%	5%
<b>Total Reserves</b>	<b>2,796,488</b>	<b>3,242,673</b>	<b>3,461,860</b>	<b>4,126,019</b>	<b>4,770,880</b>	<b>5,527,448</b>

1% salary adjustment would impact fund \$200k

Sustained revenue sources could be used for on-going operating costs such as salary adjustments.

# Fire Fund Forecast Assumptions

- Revenues
  - Ad Valorem rate flat
  - Transport Services Revenues increase 2% annually
  - \$150,000 fund balance forward
- Expenses
  - 4 Unfunded Positions
  - Transition Employees – 9 estimated positions remaining in FY14
    - Total of 45 positions have entered transition since FY10.
- Emergency reserves funded at 10% in FY14

**VOLUSIA COUNTY 5 YEAR FORECAST**  
**FUND: - Fire Services Flat Rate**

	FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast	
<b>Revenues:</b>							
Ad Valorem Taxes	19,752,919	19,752,919	19,752,919	20,559,554	20,969,245	21,596,072	
<b>Millage Rate</b>	<b>3.6315</b>	<b>3.6315</b>	<b>3.6315</b>	<b>3.6315</b>	<b>3.6315</b>	<b>3.6315</b>	
Intergovernmental Revenues	47,000	54,000	54,000	54,000	54,000	54,000	
Transport Services	0	162,549	165,799	167,546	169,131	170,822	
Miscellaneous Revenues	348,420	282,450	140,050	137,900	136,850	135,800	
Fund Balance Growth/Sustainable	150,000	150,000	150,000	150,000	150,000	150,000	
<b>Total Revenues</b>	<b>20,298,339</b>	<b>20,401,918</b>	<b>20,262,768</b>	<b>21,069,000</b>	<b>21,479,226</b>	<b>22,106,694</b>	
<b>Expenditures:</b>							
Personal Services	66%	} 70%	13,271,720	13,616,453	13,628,884	13,628,884	13,628,884
Transition Personal Services	4%		872,868	890,849	734,451	594,377	449,235
Transition Reserves Employees	14 empl.	11 empl.	9 empl.	7 empl.	6 empl.	3 empl.	
Operating Expenses	7,128,885	7,104,697	7,155,331	7,227,527	7,288,329	7,356,773	
Capital Outlay*	729,664	697,054	599,664	599,664	599,664	599,664	
Capital Improvements	6,500	6,500	0	0	0	0	
Set aside for breathing apparatus	237,500	217,500	217,500	217,500	217,500	217,500	
Grant Match	0	20,000	20,000	20,000	20,000	20,000	
<b>Total Expenditures</b>	<b>22,247,137</b>	<b>22,553,053</b>	<b>22,355,830</b>	<b>22,287,952</b>	<b>22,203,612</b>	<b>22,130,295</b>	
<b>REVENUES LESS EXPENDITURES</b>	<b>(1,948,798)</b>	<b>(2,151,135)</b>	<b>(2,093,062)</b>	<b>(1,218,952)</b>	<b>(724,386)</b>	<b>(23,601)</b>	

<b>Transition Reserves Balance</b>	<b>5,619,950</b>	<b>5,630,031</b>	<b>3,478,896</b>	<b>1,385,834</b>	<b>166,882</b>	
<b>On-going Operating Shortfall</b>	<b>1,948,798</b>	<b>2,151,135</b>	<b>2,093,062</b>	<b>1,218,952</b>	<b>724,386</b>	<b>23,601</b>
<b>Transition Reserve Balance</b>	<b>3,671,152</b>	<b>3,478,896</b>	<b>1,385,834</b>	<b>166,882</b>	<b>(557,504)</b>	<b>(23,601)</b>

1% salary adjustment would impact fund \$122K

reduction of emergency reserves

VOLUSIA COUNTY 5 YEAR FORECAST  
 FUND: - Fire Services Flat Rate

	FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast
Emergencies Reserves	2,002,151	2,002,151	2,002,151	2,002,151	1,444,647	1,421,046
	10%	10%	10%	10%	7%	6%
Future Capital Reserves**	237,500	217,500	435,000	652,500	870,000	1,087,500
Transition Reserves	3,671,152	3,478,896	1,385,834	166,882		
<b>Total Reserves</b>	<b>5,910,803</b>	<b>5,698,547</b>	<b>3,822,985</b>	<b>2,821,533</b>	<b>2,314,647</b>	<b>2,508,546</b>

\* Future years - radio replacements & miscellaneous operational equipment replacements

\*\*Replacement of SCBA breathing apparatus, 217,500 added each year.

# General Fund Forecast Assumptions

- Revenues
  - Ad Valorem rate flat
- Reserves
  - Designated reserves for future debt service - (increases related to courthouse debt requirements)
  - Emergency reserves maintained at \$15,616,023, 9%

# General Fund Expense Assumptions

- Votran impact on general fund due to prior years use of fund balance \$1.0M
- Commuter rail debt service \$3.1M
- Commuter rail station costs - \$215k to \$668k in FY17
- Economic Development flat \$1.6M
- EVAC funding \$2M
- Elections Equipment (carry forward) \$2.0M
- Dept. of Juvenile Justice decrease (\$1.2M)
- Judicial E-File costs \$640k
- Medicaid Nursing Home costs increase \$85K
- Outside Agency funding – Flat
- Capital Outlay & Improvements is flat in FY14 at \$2.1M, not able to achieve prior year levels of \$4M

**VOLUSIA COUNTY 5 YEAR FORECAST  
FUND: - General Fund at Flat Rate**

<b>Operating Revenues:</b>	FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast
Ad Valorem Taxes	133,763,343	133,763,343	133,763,343	136,438,610	139,167,382	143,342,403
<b>Millage Rate</b>	<b>5.8789</b>	<b>5.8789</b>	<b>5.8789</b>	<b>5.8789</b>	<b>5.8789</b>	<b>5.8789</b>
Charges for Services	16,404,174	15,708,628	15,587,854	15,727,184	15,861,801	16,008,164
Sales Tax	6,702,311	6,702,311	6,836,357	6,904,720	6,973,768	7,043,505
Miscellaneous Revenues	2,566,199	2,591,711	2,545,500	1,782,300	1,782,300	1,782,300
Judgements, Fines & Forfeitures	2,344,344	2,391,898	2,413,694	2,422,894	2,425,894	2,427,894
Intergovernmental Revenues	1,955,511	1,955,511	1,955,511	1,955,511	1,955,511	1,955,511
Other Taxes	1,216,351	1,161,351	1,141,351	1,141,351	1,141,351	1,141,351
Transfers From Other Funds	5,808,812	5,808,812	5,961,339	4,940,502	5,386,867	5,752,775
PY Fund Balance sustainable	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
One-Time Revenue	3,836,342	3,639,537	4,298,267	2,413,876	2,374,626	3,103,144
<b>TOTAL FUND REVENUES</b>	<b>177,097,387</b>	<b>176,223,102</b>	<b>177,003,216</b>	<b>176,226,948</b>	<b>179,569,500</b>	<b>185,057,047</b>

<b>Expenditures:</b>	FY2012-13 Adopted	FY2012-13 Estimated	FY2013-14 Forecast	FY2014-15 Forecast	FY2015-16 Forecast	FY2016-17 Forecast
Public Protection	51,866,548	51,459,433	52,319,274	52,493,998	52,772,464	52,943,136
Office of the Sheriff	38,411,561	38,969,094	38,782,867	38,884,738	39,168,406	39,342,833
Financial and Administrative Services	21,128,156	21,207,877	21,112,891	21,581,685	22,566,406	23,577,848
Community Services	14,527,261	13,635,586	14,459,176	13,815,181	13,899,702	14,004,449
Parks & Recreation/Coastal	9,759,978	9,519,853	9,303,582	9,374,892	9,336,980	9,466,480
Judicial & Clerk	7,965,667	7,972,723	8,168,610	8,151,691	8,131,750	8,157,503
Votran Operating Interfund Transfer	7,391,803	7,391,803	8,412,617	8,412,617	8,412,617	8,412,617
Property Appraiser	6,278,256	6,268,232	6,297,458	6,299,208	6,299,361	6,293,704
Growth and Resource Management	4,424,381	4,251,882	4,060,052	4,070,130	4,079,577	4,089,537
<b>CRA Payments</b>	<b>4,306,078</b>	<b>4,430,517</b>	<b>4,334,296</b>	<b>4,422,105</b>	<b>4,511,384</b>	<b>4,647,171</b>
Elections	3,916,828	3,931,840	3,402,185	3,417,412	3,889,270	3,446,596
County Council, County Manager, County Attorney	3,260,802	3,324,194	3,452,369	3,460,503	3,467,713	3,475,476
Economic Development Interfund Transfer	1,509,178	1,509,178	1,509,178	1,509,178	1,509,178	1,509,178
Commuter Rail Debt Service Interfund Transfer	1,200,000	1,200,000	3,116,000	3,116,000	3,116,000	3,116,000
Interfund Transfers (debt svc. & grants)	835,278	835,278	1,161,151	601,667	601,667	601,667
Public Works	315,612	315,612	326,647	327,198	327,713	328,256
<b>TOTAL FUND EXPENDITURES</b>	<b>177,097,387</b>	<b>176,223,102</b>	<b>180,218,353</b>	<b>179,938,203</b>	<b>182,090,188</b>	<b>183,412,451</b>

<b>REVENUE LESS EXPENDITURES</b>	<b>(0)</b>	<b>(0)</b>	<b>(3,215,137)</b>	<b>(3,711,255)</b>	<b>(2,520,688)</b>	<b>1,644,596</b>
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1% salary = \$900k

0.10 mill = \$2.3M

**VOLUSIA COUNTY 5 YEAR FORECAST**  
**FUND: - General Fund at Flat Rate**

FY2012-13      FY2012-13      FY2013-14      FY2014-15      FY2015-16      FY2016-17  
 Adopted      Estimated      Forecast      Forecast      Forecast      Forecast

<b>Category Summary</b>						
Personal Services	105,120,171	106,394,628	106,647,519	106,647,519	106,647,519	106,647,519
Operating Expenses	57,039,541	54,248,721	55,232,138	55,339,518	57,206,898	57,648,213
Capital Outlay	1,472,769	1,523,636	1,429,383	1,281,337	1,650,942	1,691,890
Capital Improvements	804,800	1,396,115	660,000	980,000	895,000	1,735,000
Interfund Transfers	12,659,566	12,660,002	16,249,313	15,689,829	15,689,829	15,689,829
Reserves - Emergency	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>
Reserves	<b>21,988,198</b>	<b>23,476,806</b>	<b>20,678,539</b>	<b>19,264,663</b>	<b>17,890,037</b>	<b>15,786,893</b>
<b>Total</b>	<b>214,701,068</b>	<b>215,315,931</b>	<b>216,512,915</b>	<b>214,818,889</b>	<b>215,596,248</b>	<b>214,815,367</b>

<b>Reserves</b>						
Contingency Reserves - Council	98,494	98,494	98,494	98,494	98,494	98,494
Fuel Reserves	1,194,176	1,194,176	1,194,176	1,194,176	1,194,176	1,194,176
Revenue Stabilization Reserve	5,792,220	7,280,828	6,573,561	6,573,561	6,573,561	6,573,561
Transition Reserves	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Reserves Future CIP - Elections	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
<b>Reserve for Debt Service - Courts &amp; Rail</b>	<b>8,903,308</b>	<b>8,903,308</b>	<b>6,812,308</b>	<b>5,398,432</b>	<b>4,023,806</b>	<b>1,920,662</b>
<b>Emergencies Reserves @ 9%</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>	<b>15,616,023</b>
<b>Total Reserves</b>	<b>37,604,221</b>	<b>39,092,829</b>	<b>36,294,562</b>	<b>34,880,686</b>	<b>33,506,060</b>	<b>31,402,916</b>