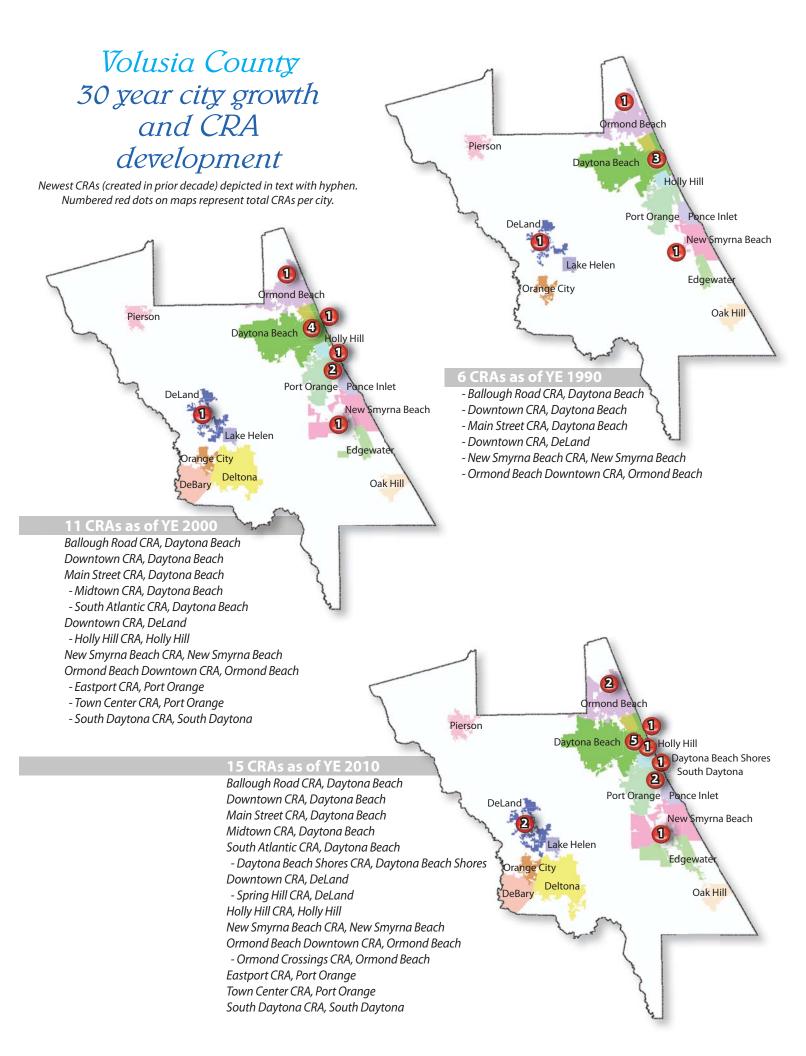
# Volusia County Community Redevelopment Areas

County Council Workshop January 31, 2013

# Volusia County Community Redevelopment Areas

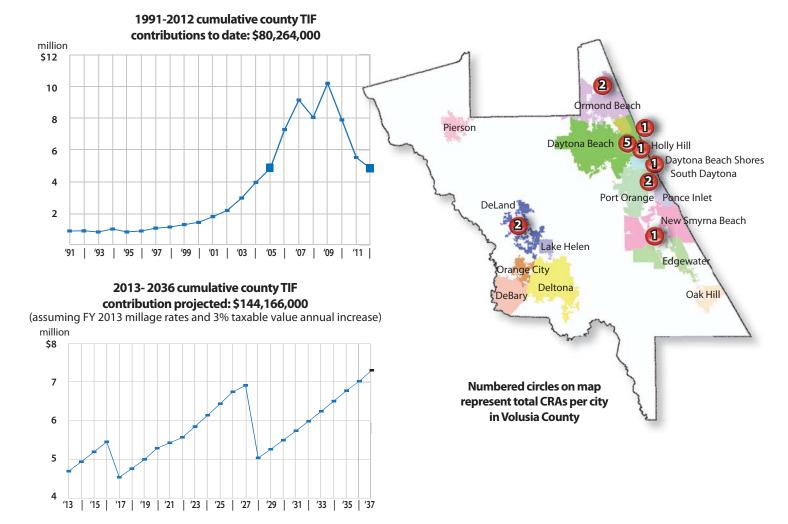
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# Volusia County's CRAs

# 1991-2036 cumulative county TIF contributions: \$224,430,000



| 15 current CRAs                  | RAs dates county TIF |        |                  | county TIF x 0          | x 000                  |                    |  |
|----------------------------------|----------------------|--------|------------------|-------------------------|------------------------|--------------------|--|
|                                  | creation             | sunset | debt<br>maturity | 1991-2012<br>cumulative | 2013-2036<br>projected | 1991-2036<br>total |  |
| Daytona Beach Ballough Road      | 1985                 | 2036   | -                | \$ 1,041                | \$ 2,925               | \$ 3,966           |  |
| Daytona Beach Downtown           | 1982                 | 2036   | 2028             | 8,458                   | 14,792                 | 23,250             |  |
| Daytona Beach MainStreet         | 1982                 | 2036   | 2031             | 24,069                  | 55,956                 | 80,025             |  |
| Daytona Beach Midtown            | 1997                 | 2036   | 2024             | 2,482                   | 8,295                  | 10,777             |  |
| Daytona Beach South Atlantic     | 2000                 | 2036   | -                | 1,452                   | 2,007                  | 3,459              |  |
| Daytona Beach Shores             | 2005                 | 2020   | -                | 2,144                   | 169                    | 2,313              |  |
| DeLand Downtown                  | 1984                 | 2025   | 2013             | 2,074                   | 1,513                  | 3,587              |  |
| DeLand Spring Hill (city/county) | 2004                 | 2044   | 2018             | 669                     | 2,554                  | 3,223              |  |
| Holly Hill                       | 1995                 | 2026   | 2026             | 6,467                   | 13,663                 | 20,130             |  |
| New Smryna Beach                 | 1985                 | 2015   | 2013             | 16,445                  | 4,285                  | 20,730             |  |
| Ormond Beach Downtown            | 1985                 | 2036   | -                | 7,315                   | 20,820                 | 28,135             |  |
| Ormond Crossings (conditional)   | 2006                 | 2034   | -                | 0                       | 298                    | 298                |  |
| Port Orange Eastport             | 1995                 | 2036   | 2024             | 904                     | 3,951                  | 4,855              |  |
| Port Orange Town Center          | 1998                 | 2036   | 2036             | 1,328                   | 3,654                  | 4,982              |  |
| South Daytona•                   | 1997                 | 2026   | 2024             | 5,416                   | 9,284                  | 14,700             |  |
| depending on development         |                      | (2050) |                  |                         |                        |                    |  |
| totals                           |                      |        |                  | \$ 80,264               | \$ 144,166             | \$ 224,430         |  |

**IliH ylloH Мем Smyrna Beach** \$2.0 million Daytona Beach Mainstreet

Ormond Beach Downtown

South Daytona

Daytona Beach Downtown

Daytona Beach Midtown

Port Orange Eastport

Port Orange Town Center

DeLand Downtown

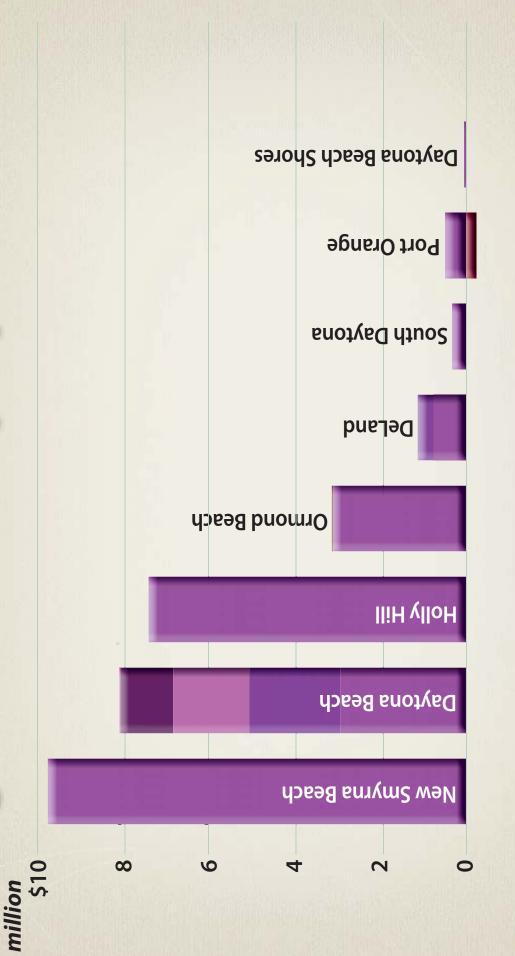
Daytona Beach Ballough Road

Daytona Beach South Atlantic

DeLand Spring Hill

Ormond Beach North Mainland

Daytona Beach Shores



# Volusia County's 15 current CRA's summary

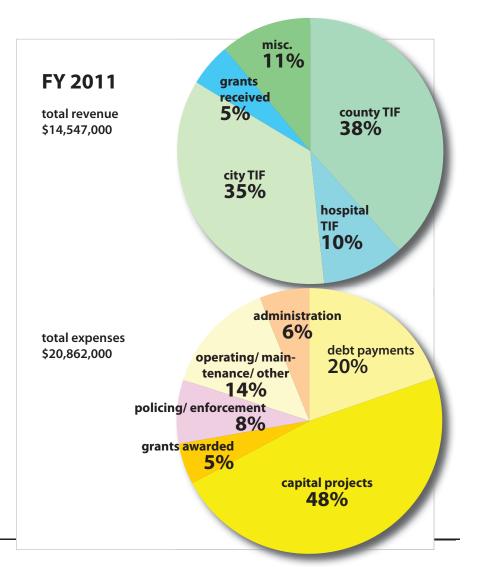
# 1991-2012 cumulative county TIF contributions: \$80,264,000

#### Contact:

Arlene Smith, Volusia County Economic Development

## Land acquisition and construction accomplishments examples

- streetscaping
- property acquisition
- Ocean Walk and Beach Village
- Oceanfront Park, Boardwalk, pier
- Adams Mark (Hilton Hotel) expansion



- 2011

#### **Totals for 15 current CRAs**

| Total debt x 000       |                |
|------------------------|----------------|
| initial date           | from 1992-2010 |
| amount of initial debt | \$69,724       |
| balance                | \$61,394       |
| maturity               | from 2013-2036 |

#### Total personnel\*: 22 FTE

| Assistant to City Manager for Economic Development | 1 |
|--|---|
| CRA/redevelopment director                         | 3 |
| CRA/redevelopment project manager                  | 3 |
| redevelopment technician                           | 1 |
| senior building inspector                          | 1 |
| gardener   | 1 |
| utility worker                                     | 3 |
| community policing officer                         | 6 |
| admin/office specialist                            | 2 |
| customer services clerk                            | 1 |
| * some CRAs pay for personnel from other funds     |   |
|  |   |

#### Primary expenditures in FY 2011

capital:

- Daytona Beach Main Street CRA: initiated expansion of Breakers Oceanfront Park, reconstructed pier
- New Smyrna Beach CRA: streetscaping, seawall, boardwalk, signs, chamber restoration debt payments

|             |  | F١              | 2011                                    | % of to                   | tal    | FY              | 2010                                    | % of total                     |
|-------------|--|-----------------|---|---------------------------|--------|-----------------|---|--------------------------------|
| Rev<br>≝    | renues x \$000 county TIF hospital TIF city TIF                                  | \$              | <b>5,485</b> 1,523 5,157                | <b>38</b><br>10<br>35     | %      | \$              | <b>7,931</b> 3,265 6,640                | <b>40 %</b><br>16<br>33        |
|             | subtotal   | \$              | 12,165                                  | 84                        | %      | \$              | 17,836                                  | 89 %                           |
| NON TIF     | grants received<br>miscellaneous<br>subtotal                                     | \$<br><b>\$</b> | 758<br>1,624<br><b>2,382</b>            | 5<br>11<br><b>16</b>      | %<br>% | \$<br><b>\$</b> | 1,680<br>551<br><b>2,231</b>            | 8 %<br>3<br><b>11 %</b>        |
| Tota        | al revenue   | \$              | 14,547                                  | 100                       | %      | \$2             | 20,067                                  | 100 %                          |
| Ехр         | enses x \$000  |                 |   |                           |        |                 |   |                                |
| CAPITAL     | debt payments<br>capital projects<br>grants awarded                              | \$              | 4,190<br>9,995<br>963                   | 20<br>48<br>5             | %      | \$              | 6,916<br>9,145<br>786                   | 27 %<br>36<br>3                |
|             | subtotal   | \$              | 15,148                                  | 73                        | %      | \$              | 16,847                                  | 66 %                           |
| NON CAPITAL | policing/enforcement program operating/maintenance/other administration subtotal | \$<br><b>\$</b> | 1,687<br>2,825<br>1,202<br><b>5,714</b> | 8<br>14<br>6<br><b>27</b> | %<br>% | \$<br><b>\$</b> | 2,758<br>4,620<br>1,136<br><b>8,514</b> | 11 %<br>18<br>4<br><b>34 %</b> |
| Tot         | al expenses  | \$2             | 20,862                                  | 100                       | %      | \$              | 25,361                                  | 100 %                          |
| Net         | change in fund balance   |                 | (6,317)                                 |                           |        |                 | (5,293)                                 |                                |
| Fun         | nd balance - ending  | \$3             | 30,111                                  |                           |        | \$3             | 36,424                                  |                                |

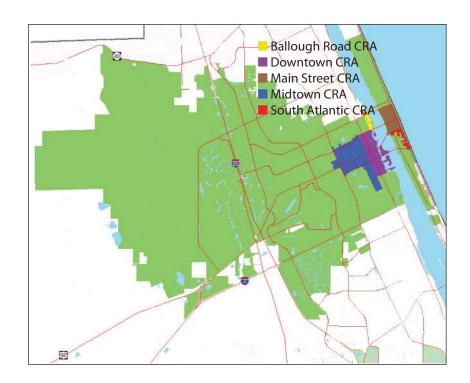
# Daytona Beach

Summary for five Daytona Beach CRAs

# 1991-2012 cumulative county TIF contributions: \$37,502,000

CRA board: city commission

Contact: Reed Berger, redevelopment director



1,755 acres

— 2011 -

#### Debt: none

initial date 2001-2010 amount of initial debt \$42,483,445 balance \$38,062,295 maturity 2024-2031

#### Personnel - 5 FTE

- 1 Redevelopment Director
- 2 Project Managers
- 1 Technician
- 1 Admin Specialist

- capital
- debt

|            |                                | FY | 2011    | % of total | F  | Y 2010  | % of tota   |
|------------|--------------------------------|----|---------|------------|----|---------|-------------|
| Rev        | enues x \$000                  |    |         |            |    |         |             |
|            | county TIF                     | \$ | 2,429   | 39 %       | \$ | 3,486   | 42 %        |
| ⊭          | hospital TIF                   |    | 827     | 13         |    | 1,318   | 16          |
| F          | city TIF                       |    | 2,612   | 42         |    | 3,178   | 39          |
|            | subtotal                       | \$ | 5,868   | 94 %       | \$ | 7,982   | 97 %        |
| Ħ          | grants received                | \$ | 0       | 0 %        | \$ | 25      | 0 %         |
| Ę          | miscellaneous                  |    | 363     | 6          |    | 198     | 3           |
| NON        | subtotal                       | \$ | 363     | 6 %        | \$ | 223     | 3 %         |
| Tota       | al revenue                     | \$ | 6,231   | 100 %      | \$ | 8,205   | 100 %       |
| Ехр        | enses x \$000<br>debt payments | Ś  | 2,219   | 21 %       | Ś  | 1,091   | 10 %        |
| AL.        | capital projects               | Ų  | 4,911   | 47         | Y  | 4,457   | 43          |
| CAPITAL    | grants awarded                 |    | 626     | 6          |    | 460     | 4           |
| ð          | subtotal                       | \$ | 7,756   | 74 %       | \$ | 6,008   | <b>57</b> % |
| Ŋ.         | policing/enforcement program   | \$ | 693     | 7 %        | \$ | 646     | 6 %         |
| F          | operating/maintenance/other    |    | 1,410   | 13         |    | 3,274   | 31          |
| 2          | administration                 |    | 625     | 6          |    | 541     | 6           |
| NONCAPITAL | subtotal                       | \$ | 2,728   | 26 %       | \$ | 4,461   | 43 %        |
| Tota       | al expenses                    | \$ | 10,484  | 100 %      | \$ | 10,469  | 100 %       |
| Net        | change in fund balance         |    | (4,253) |            |    | (2,263) |             |
| Fun        | d balance - ending             | \$ | 8,005   |            | Ś  | 12,257  |             |

# Daytona Beach Ballough Road CRA 1985-2036

# 1991-2012 cumulative county TIF contributions: \$1,041,000

CRA board: city commission

Contact: Reed Berger, redevelopment director

## Land acquisition and construction accomplishments since 1985 ( $\$ \times 000$ )

| <ul> <li>shoreline stabilization</li> </ul> | \$ 269 |
|---|--------|
| Heritage Trail                              | 178    |
| <ul> <li>Seabreeze parking pier</li> </ul>  | 40     |
| total:                                      | \$ 487 |

#### **Current focus of plan**

- update redevelopment plan
- replace Ballough Road Bridge
- acquire property adjacent to Root Canal

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| CONGRESS AN AN BOUNTAL ST AND B |
| MORTH OF ARLINGTON EMPLEW  MANY OF ARLINGTON  MANY  |

\_\_\_\_\_ 2011 \_\_\_\_\_

| _  |     |      |  |
|----|-----|------|--|
| De | bt: | none |  |

#### Personnel -0.08 FTE

.02 Redevelopment Director

.04 Project Manager

.01 Technician

.01 Admin Specialist

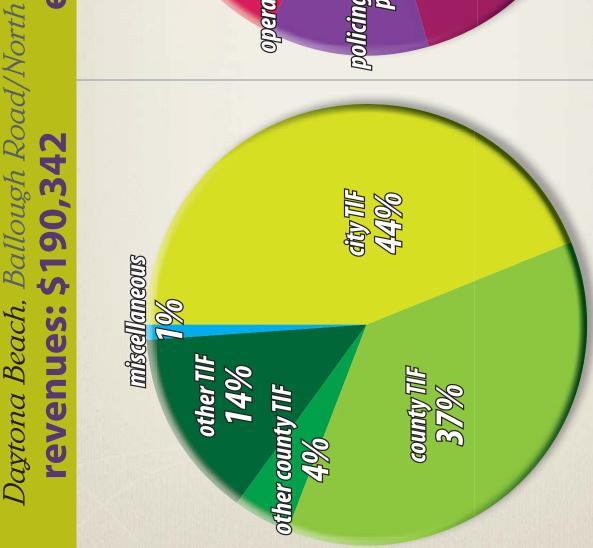
#### **Primary expenditures in FY 2011**

• grants: facade improvement, primarily to Sunset Harbor

| _          | ****                         | FY  | 2011  | % of t | otal | F   | Y 2010 | % of total |
|------------|------------------------------|-----|-------|--------|------|-----|--------|------------|
| Rev        | enues x \$000                |     |       |        |      |     |        |            |
|            | county TIF                   | \$  | 78    | 41     | %    | \$  | 111    | 43 %       |
| Ë          | hospital TIF                 |     | 26    | 14     |      |     | 42     | 16         |
| -          | city TIF                     |     | 84    | 44     |      |     | 102    | 40         |
|            | subtotal                     | \$  | 188   | 99     | %    | \$  | 255    | 99 %       |
| ш          | grants received              | \$  | 0     | 0      | %    | \$  | 0      | 0 %        |
| NON TIF    | miscellaneous (interest)     |     | 2     | 1      |      |     | 2      | 1          |
| <u>N</u>   | subtotal                     | \$  | 2     | 1      | %    | \$  | 2      | 1 %        |
| Tota       | al revenue                   | \$  | 190   | 100    | %    | \$  | 257    | 100 %      |
| Ехр        | enses x \$000                |     |       |        |      |     |        |            |
| _          | debt payments                | \$  | 0     | 0      | %    | \$  | 0      | 0 %        |
| CAPITAL    | capital projects             |     | 0     | 0      |      |     | 3      | 2          |
| AP         | grants awarded               |     | 57    | 71     |      |     | 95     | 64         |
| O          | subtotal                     | \$  | 57    | 71     | %    | \$  | 98     | 66 %       |
| .A.        | policing/enforcement program | \$  | 10    | 12     | %    | \$  | 9      | 6 %        |
| 딭          | operating/maintenance/other  |     | 5     | 5      |      |     | 31     | 21         |
| 2          | administration               |     | 10    | 12     |      |     | 10     | 7          |
| NONCAPITAL | subtotal                     | \$  | 25    | 29     | %    | \$  | 50     | 34 %       |
| Tota       | al expenses                  | \$  | 82    | 100    | %    | \$  | 148    | 100 %      |
| Net        | change in fund balance       |     | 109   |        |      |     | 110    |            |
| Fun        | d balance - ending           | \$1 | 1,219 |        |      | \$1 | ,109   |            |

Daytona Beach, Ballough Road/North Beach Street CRA FY 2011 expenses: \$81,191





grants awarded 71% Operating/maintenance/ other administration 12% policing/enforcement program 12% 2%

fund balance-ending surplus/(deficit)

\$1,218,615 \$109,151

## Daytona Beach Downtown CRA 1982-2036

# 1991-2012 cumulative county TIF contributions: \$8,458,000

**CRA board:** city commission **Contact:** Reed Berger, redevelopment director

## Land acquisition and completed construction projects since 1982 ( $\$ \times 000$ )

streetscaping \$ 4,192
park improvements 1,294
land acquisition and parking lot development 866
Historic District improvements 408
total: \$ 6,760

#### **Current focus of plan**

- implement Riverfront Master Plan
- improve public spaces at Jackie Robinson Ballpark
- provide dog park on Manatee Island

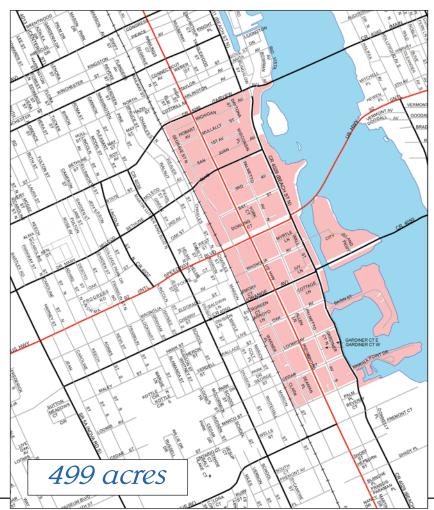
**—** 2011 **–** 

| Debt                   | Bank loan     |
|------------------------|---------------|
| initial date           | 2009          |
| amount of initial debt | \$2,286,832   |
| balance                | \$2,190,682   |
| maturity               | 2028          |
| purpose                | streetscaping |
| project status         | complete      |

#### Personnel -1.53 FTE

- .17 Redevelopment Director
- .90 Project Manager
- .23 Technician
- .23 Admin Specialist

- capital: streetscape improvements and market studies
- operating/maintenance/other: maintenance of previously constructed CRA projects

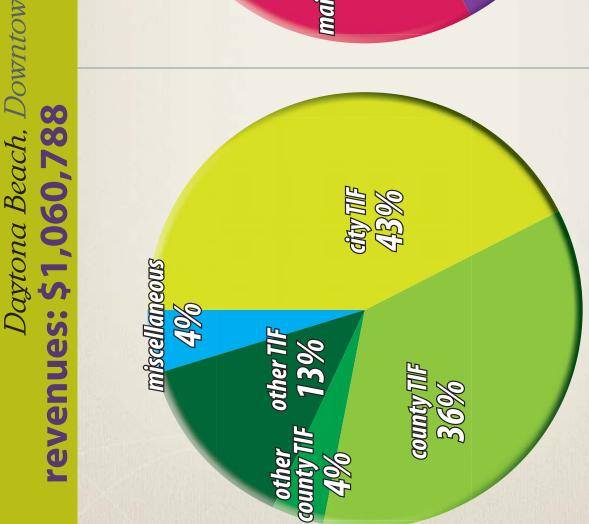


|             |                              | FY  | 2011  | % of total | FY  | 2010  | % of total |
|-------------|------------------------------|-----|-------|------------|-----|-------|------------|
| Rev         | venues x \$000               |     |       |            |     |       |            |
|             | county TIF                   | \$  | 420   | 40 %       | \$  | 587   | 42 %       |
|             | hospital TIF                 |     | 143   | 13         |     | 222   | 16         |
| Ħ           | city TIF                     |     | 451   | 43         |     | 535   | 38         |
|             | subtotal                     | \$1 | 1,014 | 96 %       | \$1 | 1,344 | 96 %       |
| ш           | grants received              | \$  | 0     | 0 %        | \$  | 0     | 0 %        |
| NON TIF     | miscellaneous *              |     | 47    | 4          |     | 67    | 4          |
| 9           | subtotal                     | \$  | 47    | 4 %        | \$  | 67    | 4 %        |
| Tot         | al revenue                   | \$1 | 1,061 | 100 %      | \$1 | 1,411 | 100 %      |
| Exp         | penses x \$000               |     |       |            |     |       |            |
| •           | debt payments                | \$  | 168   | 10 %       | \$  | 152   | 14 %       |
| ĭ           | capital projects             |     | 586   | 35         |     | 137   | 12         |
| CAPITAL     | grants awarded               |     | 248   | 15         |     | 120   | 11         |
| Ü           | subtotal                     | \$1 | 1,002 | 60 %       | \$  | 409   | 37 %       |
| AL          | policing/enforcement program | \$  | 138   | 8 %        | \$  | 131   | 12 %       |
| F           | operating/maintenance/other  |     | 366   | 22         |     | 395   | 35         |
| ₫           | administration               |     | 191   | 10         |     | 178   | 16         |
| NON CAPITAL | subtotal                     | \$  | 695   | 40 %       | \$  | 704   | 63 %       |
| Tot         | al expenses                  | \$1 | 1,697 | 100 %      | \$1 | 1,113 | 100 %      |
| net         | change in fund balance       |     | (636) |            |     | 298   |            |
| Fur         | nd balance - ending          | \$1 | 1,756 |            | \$2 | 2,392 |            |

<sup>\*</sup> licenses/permits, Downtown Development Authority contribution, interest

Daytona Beach, Downtown CRA FY 2011

expenses: \$1,696,815



capital projects 35% debt payments 10% grants awarded 15% administration 17% operating/ maintenance/other policing/ enforcement program %8 21%

fund balance-ending surplus/(deficit)

\$1,756,429 \$(636,027)

# Daytona Beach Main Street CRA 1982-2036

# 1991-2012 cumulative county TIF contributions: \$24,069,000

CRA board: city commission

Contact: Reed Berger, redevelopment director

## Land acquisition and construction accomplishments since 1982 (\$ x 000)

| Ocean Walk and Beach Village                            | \$ 19,559 |
|---|-----------|
| <ul> <li>Oceanfront Park/Boardwalk/Pier</li> </ul>      | 12,578    |
| <ul> <li>property acquisition</li> </ul>                | 12,436    |
| <ul> <li>Adams Mark (Hilton Hotel) expansion</li> </ul> | 8,838     |
| <ul> <li>streetscaping</li> </ul>                       | 3,402     |
| <ul> <li>park improvements</li> </ul>                   | 1,737     |
| <ul> <li>Surfside Village resurfacing</li> </ul>        | 431       |
| total:  | \$ 58,981 |

#### **Current focus of plan**

- implement E-Zone Master Plan
- expand Breakers Oceanfront Park
- provide parking

— 2011 –

| Debt                   | Revenue bonds       |
|------------------------|---------------------|
| initial date           | 2001                |
| amount of initial debt | \$37,755,000        |
| balance                | \$33,460,000        |
| maturity               | 2031                |
| purpose publi          | ic infrastructure/  |
| ame                    | enities for Hilton, |
| Ocean Wa               | alk and Shoppes     |
| project status         | complete            |

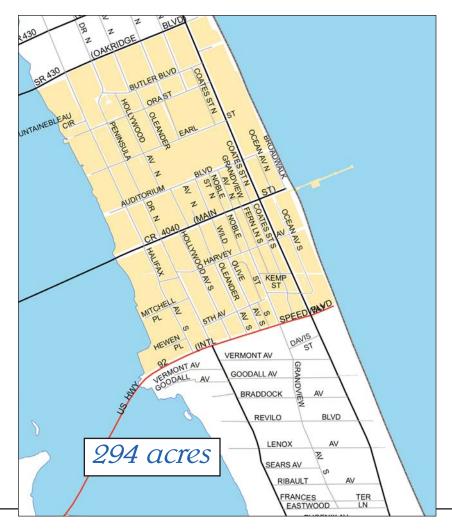
#### Personnel -2.50 FTE

.76 Redevelopment Director .26 Project Manager

.74 Technician

.74 Admin Specialist

- capital: initiated expansion of Breakers Oceanfront Park, reconstructed pier
- debt



|                              |  | 2011  | % of total | ГΙ   | 2010   | % of total   |
|------------------------------|--|---|------------|--|--|--|
| enues x \$000                |  |   |            |  |  |  |
| county TIF                   | \$   | 1,731   | 40 %       | \$   | 2,359  | 43 %   |
| hospital TIF                 |  | 590   | 14         |  | 892  | 16   |
| city TIF                     |  | 1,861   | 43         |  | 2,150  | 39   |
| subtotal                     | \$   | 4,182   | 97 %       | \$   | 5,401  | 98%  |
| grants received              | \$   | 0   | 0 %        | \$   | 25   | 0 %  |
| miscellaneous*               |  | 154   | 3          |  | 116  | 2  |
| subtotal                     | \$   | 154   | 3 %        | \$   | 141  | 2%   |
| l revenue                    | \$4  | 4,336   | 100%       | \$   | 5,542  | 100%   |
| enses x \$000                |  |   |            |  |  |  |
|                              | \$   | 1,978   | 26 %       | \$   | 939  | 11 %   |
| . ,                          |  | 3,701   | 49         |  | 3,785  | 49   |
|                              |  | 174   | 3          |  | 146  | 2  |
| subtotal                     | \$   | 5,853   | 78 %       | \$   | 4,870  | 62 %   |
| policing/enforcement program | \$   | 447   | 6 %        | \$   | 404  | 5 %  |
|                              |  | 907   | 12         |  | 2,307  | 30   |
| administration               |  | 312   | 4          |  | 209  | 3  |
| subtotal                     | \$   | 1,666   | 22 %       | \$   | 2,920  | 38%  |
| nl expenses                  | \$7  | 7,519   | 100%       | \$7  | 7,790  | 100%   |
| change in fund balance       | (3   | 3,183)  |            | (2   | 2,248)   |  |
| d balance - ending           | \$   | 2,904   |            | \$   | 6,087  |  |
|                              | county TIF hospital TIF city TIF subtotal  grants received miscellaneous* subtotal  I revenue  enses x \$000 debt payments capital projects grants awarded subtotal  policing/enforcement program operating/maintenance/other administration subtotal  Il expenses  change in fund balance | county TIF hospital TIF city TIF subtotal  grants received miscellaneous* subtotal  I revenue  enses x \$000 debt payments capital projects grants awarded subtotal  policing/enforcement program operating/maintenance/other administration subtotal  \$ Il expenses  \$ Stange in fund balance  \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | county TIF | county TIF         \$ 1,731         40 %           hospital TIF         590         14           city TIF         1,861         43           subtotal         \$ 4,182         97 %           grants received         \$ 0         0 %           miscellaneous*         154         3           subtotal         \$ 154         3 %           Il revenue         \$ 4,336         100 %           enses x \$000         debt payments         \$ 1,978         26 %           capital projects         3,701         49           grants awarded         174         3           subtotal         \$ 5,853         78 %           policing/enforcement program operating/maintenance/other administration         312         4           subtotal         \$ 1,666         22 %           all expenses         \$ 7,519         100 % | county TIF         \$ 1,731         40 %         \$           hospital TIF         590         14           city TIF         1,861         43           subtotal         \$ 4,182         97 %         \$           grants received         \$ 0         0 %         \$           miscellaneous*         154         3         3         \$           subtotal         \$ 154         3 %         \$           Il revenue         \$ 4,336         100 %         \$           enses x \$000         debt payments         \$ 1,978         26 %         \$           capital projects         3,701         49         9         9         447         3         \$           subtotal         \$ 5,853         78 %         \$ <td>county TIF         \$ 1,731         40 %         \$ 2,359           hospital TIF         590         14         892           city TIF         1,861         43         2,150           subtotal         \$ 4,182         97 %         \$ 5,401           grants received         \$ 0         0 %         \$ 25           miscellaneous*         154         3         116           subtotal         \$ 154         3 %         \$ 141           Il revenue         \$ 4,336         100 %         \$ 5,542           enses x \$000         debt payments         \$ 1,978         26 %         \$ 939           capital projects         3,701         49         3,785           grants awarded         174         3         146           subtotal         \$ 5,853         78 %         \$ 4,870           policing/enforcement program operating/maintenance/other administration         312         4         209           subtotal         \$ 1,666         22 %         \$ 2,920           thexpenses         \$ 7,519         100 %         \$ 7,790</td> | county TIF         \$ 1,731         40 %         \$ 2,359           hospital TIF         590         14         892           city TIF         1,861         43         2,150           subtotal         \$ 4,182         97 %         \$ 5,401           grants received         \$ 0         0 %         \$ 25           miscellaneous*         154         3         116           subtotal         \$ 154         3 %         \$ 141           Il revenue         \$ 4,336         100 %         \$ 5,542           enses x \$000         debt payments         \$ 1,978         26 %         \$ 939           capital projects         3,701         49         3,785           grants awarded         174         3         146           subtotal         \$ 5,853         78 %         \$ 4,870           policing/enforcement program operating/maintenance/other administration         312         4         209           subtotal         \$ 1,666         22 %         \$ 2,920           thexpenses         \$ 7,519         100 %         \$ 7,790 |

<sup>\*</sup> parking fees, licenses/permits, permits, interest

Daytona Beach, Mainstreet CRA FY 2011

expenses: \$7,519,676 revenues: \$4,336,888

debt payments 27% capital projects 49% policing/enforcement program Operating/
maintenance/other de.
12% administration **%9** grants awarded **5%** dty711F 43% missellaneous 49% county TIF 36% other TIF **13**% other county TIF %5

surplus/(deficit) fund balance-ending

\$(3,182,788) \$2,904,192

## Daytona Beach Midtown CRA 1997-2036

# 1997-2012 cumulative county TIF contributions: \$2,482,000

CRA board: city commission

**Contact**: Reed Berger, redevelopment director

## Land acquisition and construction accomplishments since 1997 (\$ x 000)

streetscaping \$ 424
 redevelopment site acquisition total: \$ 791

#### **Current focus of plan**

- implement Midtown Master Plan
- process RFP for police station site
- develop strategic plan for commercial growth

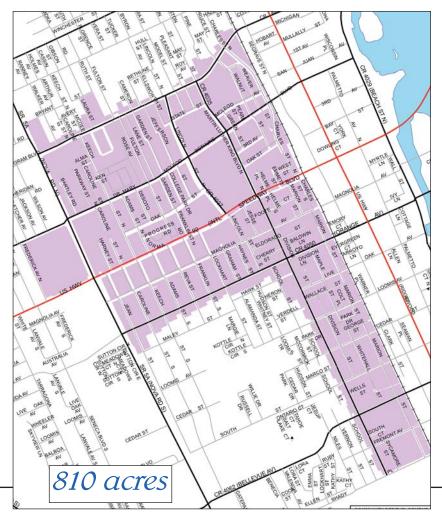
\_\_\_\_\_\_ 2011 -

| Debt                   | Bank loan   |
|------------------------|-------------|
| initial date           | 2010        |
| amount of initial debt | \$2,441,613 |
| balance                | \$2,411,613 |
| maturity               | 2024        |

#### Personnel -0.89 FTE

.05 Redevelopment Director .80 Project Manager .02 Technician .02 Admin Specialist

- grants: facade improvements
- operating/maintenance/other: maintenance of existing CRA improvements
- administration: 0.89 FTE and associated costs, office supplies

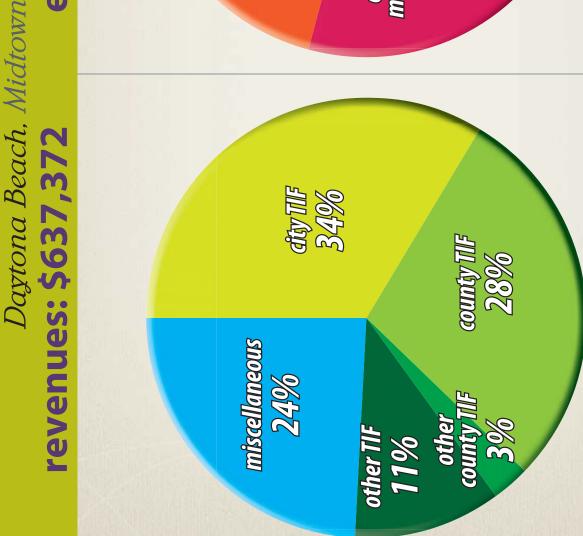


|             |                              | FY 2011 | % of total | FY  | 2010  | % of total |
|-------------|------------------------------|---------|------------|-----|-------|------------|
| Rev         | renues x \$000               |         |            |     |       |            |
|             | county TIF                   | \$ 200  | 31 %       | \$  | 346   | 43 %       |
| Ħ           | hospital TIF                 | 68      | 11         |     | 131   | 16         |
| F           | city TIF                     | 216     | 34         |     | 315   | 40         |
|             | subtotal                     | \$ 484  | 76 %       | \$  | 792   | 99 %       |
| ш           | grants received              | \$ 0    | 0 %        | \$  | 0     | 0 %        |
| NON TIF     | miscellaneous*               | 153     | 24         |     | 5     | 1          |
| <u>8</u>    | subtotal                     | \$ 153  | 24 %       | \$  | 5     | 1 %        |
| Tot         | al revenue                   | \$637   | 100 %      | •   | \$797 | 100 %      |
| Exp         | enses x \$000                |         |            |     |       |            |
| _           | debt payments                | \$ 73   | 13 %       | \$  | 0     | 0 %        |
| CAPITAL     | capital projects             | 2       | 0          |     | 529   | 43         |
| ΑP          | grants awarded               | 144     | 27         |     | 79    | 6          |
| O           | subtotal                     | \$ 219  | 40 %       | \$  | 608   | 49 %       |
| Æ           | policing/enforcement program | \$ 98   | 18 %       | \$  | 79    | 7 %        |
| Ę           | operating/maintenance/other  | 111     | 21         |     | 456   | 37         |
| Š           | administration               | 111     | 21         |     | 88    | 7          |
| NON CAPITAL | subtotal                     | \$ 320  | 60 %       | \$  | 623   | 51 %       |
| Tot         | al expenses                  | \$539   | 100 %      | \$  | 1,231 | 100 %      |
| net         | change in fund balance       | 98      |            |     | (435) |            |
| Fur         | nd balance - ending          | \$2,104 |            | \$2 | 2,006 |            |

<sup>\*</sup> prior year expenditure reimbursement

Daytona Beach, Midtown CRA FY 2011

# expenses: \$539,152



grants awarded 27% debt payments 13% policing/ enforcement program 18% administration 27% operating/ maintenance/ other 21%

fund balance-ending surplus/(deficit)

\$98,220 \$2,103,891

# Daytona Beach South Atlantic CRA 2000-2036

# 2000-2012 cumulative county TIF contributions: \$1,452,000

CRA board: city commission

Contact: Reed Berger, redevelopment director

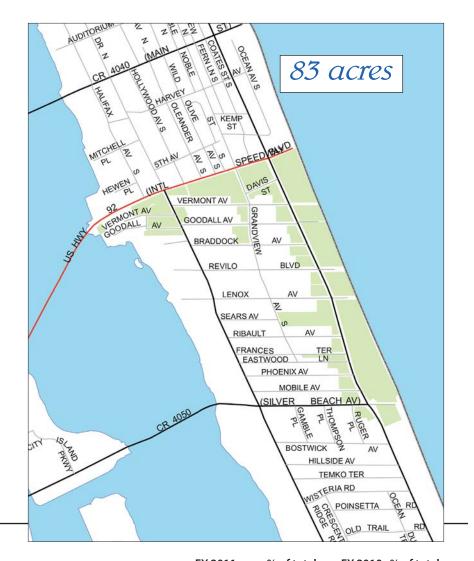
## Land acquisition and construction accomplishments since 2000 ( $\$ \times 000$ )

redevelopment site acquisition

\$2,790

#### **Current focus of plan**

- redevelop East ISB commercial site
- promote redevelopment of vacant ocean lots
- complete ISB streetscape plan



- 2011

| n- | La. |      | _ |
|----|-----|------|---|
| νe | DL: | none | 2 |

Personnel: none

#### **Primary expenditures in FY 2011**

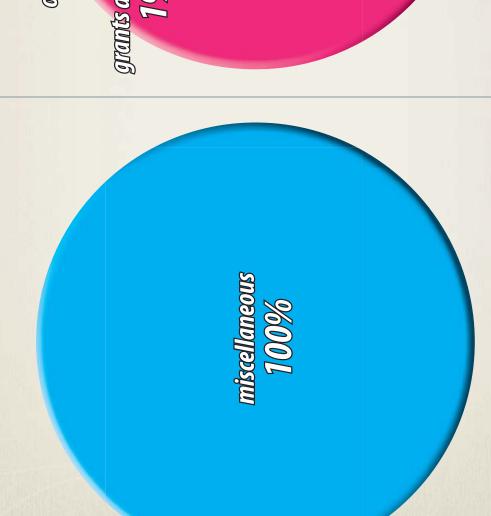
 capital: land acquisition of 1.87 acre parcel under SE corner of ISB Bridge

|             |                              | Y 20 | 11   | % of total |   | FY 2010 |     | % of total |
|-------------|------------------------------|------|------|------------|---|---------|-----|------------|
| Rev         | /enues x \$000               |      |      |            |   |         |     |            |
|             | county TIF                   | \$   | 0    | 0          | % | \$      | 83  | 42 %       |
| ш           | hospital TIF                 |      | 0    | 0          |   |         | 31  | 16         |
| Ħ           | city TIF                     |      | 0    | 0          |   |         | 76  | 38         |
|             | subtotal                     | \$   | 0    | 0          | % | \$      | 190 | 96 %       |
| Ħ           | grants received              | \$   | 0    | 0          | % | \$      | 0   | 0 %        |
| Z           | miscellaneous (interest)     |      | 7    | 100        |   |         | 8   | 4          |
| NON         | subtotal                     | \$   | 7    | 100        | % | \$      | 8   | 4 %        |
| Tot         | al revenue                   | \$   | 7    | 100        | % | \$      | 198 | 100 %      |
| Exp         | penses x \$000               |      |      |            |   |         |     |            |
| _           | debt payments                | \$   | 0    | 0          | % | \$      | 0   | 0 %        |
| CAPITAL     | capital projects             |      | 622  | 96         |   |         | 3   | 2          |
| ΑP          | grants awarded               |      | 3    | 1          |   |         | 20  | 11         |
| J           | subtotal                     | \$   | 625  | 97         | % | \$      | 23  | 13 %       |
| Ι¥          | policing/enforcement program | \$   | 0    | 0          | % | \$      | 23  | 12 %       |
| NON CAPITAL | operating/maintenance/other  |      | 21   | 3          |   |         | 85  | 45         |
| )<br>N      | administration               |      | 1    | 0          |   |         | 56  | 30         |
| N<br>N      | subtotal                     | \$   | 22   | 3          | % | \$      | 164 | 87 %       |
| Tot         | al expenses                  | \$6  | 647  | 100        | % | \$      | 187 | 100 %      |
| net         | change in fund balance       | (6   | 541) |            |   |         | 12  |            |
| Fur         | nd balance - ending          | \$   | 22   |            |   | \$      | 663 |            |

Daytona Beach, South Atlantic CRA FY 2011

revenues: \$6,756

expenses: \$647,381



granits awarded ->

1%

Capital projects

96%

surplus/(deficit) fund balance-ending

\$(640,625) \$22,168

# Daytona Beach **Shores** 2005-2020

### 2005-2012 cumulative county TIF contributions: \$2,144,000

CRA board: city commission Contact: Mike Booker, city manager

#### **Parameters**

- 100% county TIF for first ten years and 50% thereafter
- maximum county TIF, \$40m
- county designated projects -ie. parking, trails, undergrounding of utilities, pedestrian crossings

#### Land acquisition and construction accomplishments since 2005 (\$ x 000)

\$ 3,495 \*

2,626 \*

1,705

- · 2006-2009 A1A land acquisition and off-beach parking construction
- 2008 A1A land acquisition for
- off-beach parking
- 2006 A1A land acquisition for off-beach parking
- 2011-2012 underground utilities and
- streetscaping
- 257 total \$ 8,083

#### **Current focus of plan**

On hold—no TIF

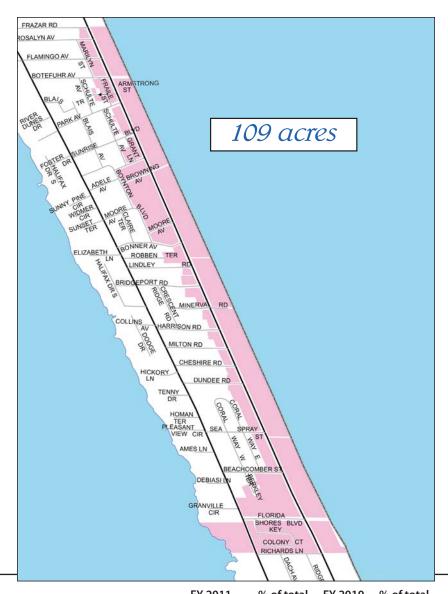
- 2011 -

| Debt | Assumed by   |
|------|--------------|
|      | General Fund |

Personnel - none

#### Primary expenditures in FY 2011

· capital: underground utilities



|             |                              | FY 20 | )11 | % of total | FY 2010 |        | % of total |
|-------------|------------------------------|-------|-----|------------|---------|--------|------------|
| Rev         | renues x \$000               |       |     |            |         |        |            |
|             | county TIF                   | \$    | 0   | 0 %        | \$      | 19     | 23 %       |
| ш           | hospital TIF                 |       | 0   | 0          |         | 6      | 7          |
| Ħ           | city TIF                     |       | 0   | 0          |         | 17     | 22         |
|             | subtotal                     | \$    | 0   | 0 %        | \$      | 42     | 52 %       |
| Ħ           | grants received              | \$    | 0   | 0 %        | \$      | 0      | 0 %        |
| Ξ           | miscellaneous (interest)     |       | 0   | 0          |         | 38     | 48         |
| NON         | subtotal                     | \$    | 0   | 0 %        | \$      | 38     | 48 %       |
| Tot         | al revenue                   | \$    | 0   | 0 %        | \$      | 80     | 100 %      |
| Ехр         | enses x \$000                |       |     |            |         |        |            |
| _           | debt payments                | \$    | 0   | 0 %        | \$3     | 3,975  | 99 %       |
| CAPITAL     | capital projects             | 2     | 215 | 100        |         | 0      | 0          |
| AP          | grants awarded               |       | 0   | 0          |         | 0      | 0          |
| Ü           | subtotal                     | \$ 2  | 215 | 100%       | \$3     | 3,975  | 99 %       |
| ΙV          | policing/enforcement program | \$    | 0   | 0 %        | \$      | 0      | 0 %        |
| NON CAPITAL | operating/maintenance/other  |       | 0   | 0          |         | 14     | 0          |
| Š           | administration               |       | 0   | 0          |         | 55     | 1          |
| 8           | subtotal                     | \$    | 0   | 0 %        | \$      | 69     | 1 %        |
| Tot         | al expenses                  | \$2   | 15  | 100%       | \$      | 4,044  | 100 %      |
| net         | change in fund balance       | (2    | 15) |            | (3      | 3,964) |            |
| Fur         | nd balance - ending          | \$    | 41  |            | \$      | 255    |            |

<sup>\*</sup> transferred to general fund along with outstanding debt

Daytona Beach Shores CRA FY 2011

revenues: \$344

expenses: \$214,711

miscellaneous 100%

capital projects 700%

> surplus/(deficit) fund balance-ending

\$(214,367) \$41,033

# **DeLand**

# Summary for two DeLand CRAs

(Spring Hill recomprises city and county properties, administered by the city)

# 1991-2012 cumulative county TIF contributions: \$2,743,000

#### 2 CRA boards

city mayor city commissioners area residents and property owners

**Contact:** Dale Arrington, assistant city manager

Downtown CRASpring Hill (DeLand) CRASpring Hill (county) CRA

– 2011 **–** 

| T          |   |
|------------|---|
| E          |   |
| <b>(3)</b> | DeLand  |
|            |   |
|            | 790 acres 322 acres in the city and 438 acres in the county |

| Debt                   |             |
|------------------------|-------------|
| initial date           | 2003 - 2008 |
| amount of initial debt | \$1,015,736 |
| balance                | \$211,201   |
| maturity               | 2013 - 2018 |
|                        |             |

Personnel: none

- operating/maintenance/other
- capital

|             | F                                 | Y 2 | 011   | % of total | F   | Y 2010 | % of total |
|-------------|-----------------------------------|-----|-------|------------|-----|--------|------------|
| Rev         | enues x \$000                     |     |       |            |     |        |            |
|             | county TIF                        | \$  | 93    | 28 %       | \$  | 239    | 37 %       |
| ш           | hospital TIF                      |     | 35    | 11         |     | 64     | 10         |
| Ħ           | city TIF                          |     | 100   | 30         |     | 180    | 28         |
|             | subtotal                          | \$  | 228   | 69 %       | \$  | 483    | 75 %       |
| Ħ           | grants received                   | \$  | 0     | 0 %        | \$  | 85     | 13 %       |
| Z           | miscellaneous (rental/lease incom | ie) | 102   | 31         |     | 74     | 12         |
| NON         | subtotal                          | \$  | 102   | 31 %       | \$  | 159    | 25 %       |
| Tota        | al revenue                        | \$  | 330   | 100 %      | \$  | 642    | 100 %      |
| Ехр         | enses x \$000                     |     |       |            |     |        |            |
| _           | debt payments                     | \$  | 64    | 13 %       | \$  | 124    | 32 %       |
| CAPITAL     | capital projects                  |     | 182   | 35         |     | 32     | 8          |
| Αb          | grants awarded                    |     | 10    | 2          |     | 22     | 6          |
| J           | subtotal                          | \$  | 256   | 50 %       | \$  | 178    | 46 %       |
| Æ           | policing/enforcement program      | \$  | 0     | 0 %        | \$  | 0      | 0 %        |
| Ę           | operating/maintenance/other       |     | 248   | 48         |     | 201    | 52         |
| NON CAPITAL | administration                    |     | 10    | 2          |     | 10     | 2          |
| <u> </u>    | subtotal                          | \$  | 258   | 50 %       | \$  | 211    | 54 %       |
| Tota        | al expenses                       | \$  | 514   | 100 %      | \$  | 389    | 100 %      |
| net         | change in fund balance            |     | (185) |            |     | 253    |            |
| Fun         | d balance - ending                | \$1 | ,116  |            | \$1 | ,300   |            |

## DeLand Downtown CRA 1984-2025

# 1991-2012 cumulative county TIF contributions: \$2,074,000

#### CRA board:

- 1 city mayor
- 4 city commissioners
- 2 Downtown CRA property owners

Contact: Dale Arrington, assistant city manager

# Land acquisition and construction accomplishments since 2001 ( $\$ \times 000$ )

| <ul> <li>streetscaping</li> </ul>            |        | \$   | 655  |
|--|--------|------|------|
| <ul> <li>parking lot improvements</li> </ul> |        |      | 383  |
| • parks                                      |        |      | 196  |
| • Fish Building improvements                 |        | _    | 404  |
|  | total: | \$ 1 | ,638 |

#### **Current focus of plan**

- New York Avenue streetscaping
- · develop residential and parking

\_\_\_\_\_ 2011 —

| Debt                         | Bank loan                  |
|------------------------------|----------------------------|
| initial date                 | 2003                       |
| amount of initial debt       | \$887,036                  |
| balance                      | \$115,915                  |
| maturity                     | 2013                       |
| purpose st<br>parking lot im | reetscaping,<br>provements |
| project status               | complete                   |

Personnel: none

#### Primary expenditures in FY 2011

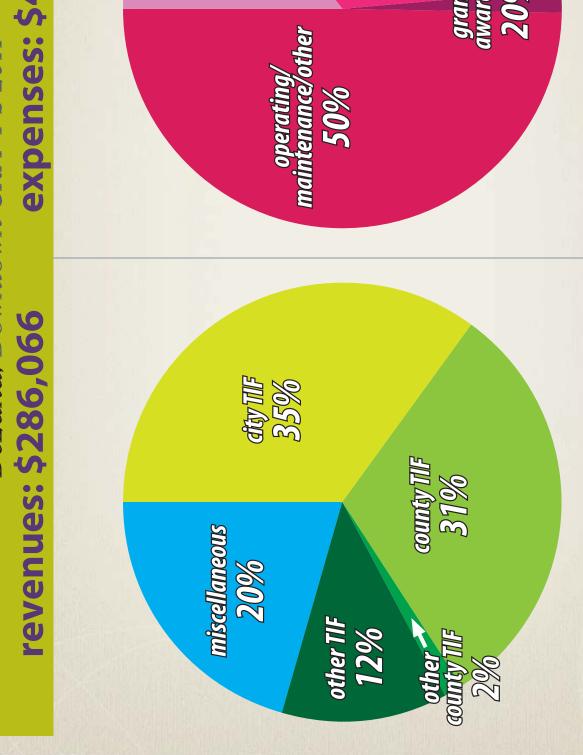
 Operating maintenance and other: maintaining existing CRA construction projects, promoting MainStreet events

|   | OAKDALE AV W   |   | OAKDALE                             | z  |                                |
|---|--|---|-------------------------------------|--|--------------------------------|
| GORDON HOGLE                                  | COLLEGE  | SANS<br>SOUCI<br>AV N<br>BLVD N)                    | FRATERNITY  CIR  PENNSYLVANIA  AV E | TUXEDO AV N  TUXED AV  | Ã.                             |
| FLORENCE<br>AV W<br>UNIVERSITY                | FLOF   | 92 a  | cres                                | A A A STENON TO A A A STENON TO A A A A B A B C C C A B C C A B C C C A B C C A B C C C A B C C C A B C C C A B C C C C                        | UNIVERSITY                     |
| INESOTA AV W)                                 | DELAWARE AV N  | N N PAL PAL 17-92 (V                                | BERT<br>W FISH<br>DR E              | -  | Z<br>MINNESOTA                 |
| Z<br>ACIZONA<br>AV W                          | ATLANTIC<br>AV N<br>CR 4113 (CLARAAV                               | SANS SOUCIAV N<br>FLORIDA AV N<br>IIAL              | MICHIGAN<br>AV E _                  | ARIZONA<br>AV E  | W AV N<br>KY AV N              |
| OHIO S  | ANTIC AV N CR 40   | Seg (MISCONSIN VA                                   | CR 4102 (CHURCH                     | OHIO AV E  | FAIRVIEW AV N<br>KENTUCKY AV N |
| Z CHURCH<br>ST W                              |  | LUELLA CT<br>102 (CHUR <u>CH ST W</u><br>IZZETTA CT | CR 4102 (CHURCH                     | 1  | RCH ST E<br>RICH AV            |
| ADELLE AV                                     | SR 44 (N   | INDIANA<br>AV W<br>EW YORK AV W)                    | ALABAMA AV N                        | PALM CT<br>ARLINGTON   |                                |
| ORANGE AV S<br>JULIA AV S<br>DELLE AV S       | VRY AV W   | GEORGIA   |                                     | ARLINGTON ST S   | AV-S                           |
| ORHIS AV W                                    | VOORHIS A  | S<br>FLORIDAAV S                                    | ESTS. HAYDEN AV BRINKLEYDR OSCEOLA- |  | GARFIELD AV S<br>FAIRVIEW AV S |
| NEW ST W BARTLETT ST W JULIA AV S             | DELAWARE AV S PARSONS AV S  RAM RAM RAM RAM RAM RAM RAM RAM RAM RA | WALTS AVW SHIGHLAND AV                              | ¥ walt                              | SE SUME OF SUM SE SUM S | DINI DINI                      |
|   | CR CR  | 108 (EUCLID AV W)                                   | CR 4108 (EU                         | JCL D AV E) H  | HIGI                           |
| N ST W SO | WARE AV S  | DIVISION ST W SUMMIT DR                             | HUBBARD AV E                        | ெ BARBARA CT □   | IVISION ST E                   |
| ISTRONG AV                                    | AWARI  | BETHEL C  | RONG AV W                           | MELIAAV<br>RRISON<br>ACE DR  | CARYA                          |

|             | FY                                 | 20 | 011  | % of total | F  | Y 2010 | % of total |
|-------------|------------------------------------|----|------|------------|----|--------|------------|
| Rev         | venues x \$000                     |    |      |            |    |        |            |
|             | county TIF                         | \$ | 93   | 33 %       | \$ | 151    | 34 %       |
| Ħ           | hospital TIF                       |    | 35   | 12         |    | 47     | 11         |
| F           | city TIF                           |    | 100  | 35         |    | 161    | 36         |
|             | subtotal                           | \$ | 228  | 80%        | \$ | 359    | 81 %       |
| Ħ           | grants received                    | \$ | 0    | 0 %        | \$ | 17     | 4 %        |
| Z           | miscellaneous (rental/lease income | )  | 58   | 20         |    | 66     | 15         |
| NON         | subtotal                           | \$ | 58   | 20 %       | \$ | 83     | 19 %       |
| Tot         | al revenue                         | \$ | 286  | 100%       | \$ | 442    | 100 %      |
| Ехр         | penses x \$000                     |    |      |            |    |        |            |
| _           | debt payments                      | \$ | 60   | 15 %       | \$ | 120    | 37 %       |
| CAPITAL     | capital projects                   |    | 139  | 34         |    | 32     | 10         |
| ΑP          | grants awarded                     |    | 7    | 1          |    | 2      | 1          |
| J           | subtotal                           | \$ | 206  | 50 %       | \$ | 154    | 48 %       |
| Æ           | policing/enforcement program       | \$ | 0    | 0 %        | \$ | 0      | 0 %        |
| NON CAPITAL | operating/maintenance/other        |    | 204  | 50         |    | 171    | 52         |
| Š           | administration                     |    | 0    | 0          |    | 0      | 0          |
| <u>N</u>    | subtotal                           | \$ | 204  | 50 %       | \$ | 171    | 52 %       |
| Tot         | al expenses                        | \$ | 410  | 100%       | \$ | 325    | 100 %      |
| net         | change in fund balance             | (  | 124) |            |    | 117    |            |
| Fur         | nd balance - ending                | \$ | 740  |            | \$ | 863    |            |

DeLand, Downtown CRA FY 2011

expenses: \$409,898



capital projects 34% debtpayment 15% grants awarded 20%

fund balance-ending surplus/(deficit)

\$739,560 \$(123,832)

# DeLand Spring Hill CRA 2004-2044

# 2004-2012 cumulative county TIF contributions: \$669,000

#### CRA board:

- 1 city mayor
- 2 city commissioners
- 2 county council members
- 1 incorporated Spring Hill CRA resident
- 1 unincorporated Spring Hill CRA resident

Contact: Mike Gresbosz, assistant to the city manager

## Land acquisition and construction accomplishments since 2006 ( $\$ \times 000$ )

| <ul> <li>land acquisition</li> </ul> |            | \$ 326 |
|--------------------------------------|------------|--------|
| · building acquisition/i             | mprovement | 160    |
| <ul> <li>lighting</li> </ul>         |            | 24     |
|                                      | total:     | \$ 510 |

#### **Current focus of plan**

• operation of Community Resource Center

\_\_\_\_\_ 2011 \_\_\_\_\_

| Debt              | General fund loan                         |
|-------------------|---|
| initial date      | 2008                                      |
| amount of initial | debt \$128,700                            |
| balance           | \$95,286                                  |
| maturity          | 2018                                      |
| purpose           | purchase of Boys &<br>Girls Club site     |
| project status    | complete (repaid by<br>Boys & Girls Club) |

#### Personnel: none

- operating/maintenance/other: operation of Community Resource Center
- capital: acquisition of small vacant parcel at 909 South Adelle Avenue, Boys and Girls Club improvements

| ST   ST   ST   ST   ST   ST   ST   ST   | w 2 2 2 3  | HAVW R IZZETTA   | T W CR 4102 (GHURCH S  | OHO AVE  WISCONSIN AV E  CHUICH ST E  RIC  OD  OD  OD  OD  OD  OD  OD  OD  OD  O   |
|---|--|--|--|--|
| 260 acre  | <i>acres</i> in the city and es in the county  | VW STW STW   | A KAY AY   | PALLOR STORM |
| DUTTON AV VI 100 (EUCLID AV VI) S N N N N N N N N N N N N N N N N N N   | WRIGHT   DOWNSON STW   OWNSON STW   OWNSON STW   OWNSON STW   OWNSON STW   OWNSON STATE   OWNSON SETTAV W   OWNSON SETTA | SAN SOUCH CT CHILLIAN SOUCH CHILLIAN SOUCH CT CH | CR 4108 (EUCI  | DAVE) BEDORACT ON SON S ELDORACT ON  |
| HELEN DR  | SPRING OF SPRIN  | IS SHEED ST ST WE SHEED LAND DR SHEED LAND D | SHADY LN  MX DR  LISBON PKWY E  ALVIN  ST  TRIMONT IW  MAMPSH RE AV W)  GREETT  GREETT | HAVEN ROTE   |
| NORTH AV 15 AUG 100 11 15 AUG | STONES<br>CARVERS<br>CARVERS   | ERISSFORD ROW  MALTMORE R W CHEPCKA AV  NAPOLEON DR  HERITAGE ESTRES LN  GAR CT  SR 15A S (TAYLOR RD)  | HAVDEN<br>H FID  | TAYLOR RD E  |
| BLUE ONK CT   | GLE N/S  | y DX   | STORY DAY WITHOUT WITHOUT WAS A STORY DOOR AV  |  |

|   |                    | FY 2 | 2011 | % of total | FY | 2010 | % of tota |
|---|--------------------|------|------|------------|----|------|-----------|
| Revenues x \$                                     | 000                |      |      |            |    |      |           |
| county TII  | F                  | \$   | 0    | 0 %        | \$ | 88   | 44 %      |
| hospital TI                                       | F                  |      | 0    | 0          |    | 17   | 8         |
| city TIF  |                    |      | 0    | 0          |    | 19   | 10        |
| subtotal  |                    | \$   | 0    | 0 %        | \$ | 124  | 62 %      |
| grants rec  | eived              | \$   | 0    | 0 %        | \$ | 68   | 34 %      |
| r ⊃<br>z miscellane                               | eous (interest)    |      | 44   | 100        |    | 8    | 4         |
| miscellane<br>subtotal                            |                    | \$   | 44   | 100%       | \$ | 76   | 38 %      |
| otal revenue                                      |                    | \$   | 44   | 100%       | \$ | 200  | 100 %     |
| xpenses x \$0                                     | 000                |      |      |            |    |      |           |
| <b>」</b> debt payn                                |                    | \$   | 4    | 4 %        | \$ | 4    | 7 %       |
| capital pro                                       |                    |      | 43   | 41         |    | 0    | 0         |
| capital pro                                       | arded              |      | 3    | 3          |    | 20   | 32        |
| subtotal  |                    | \$   | 50   | 48 %       | \$ | 24   | 39 %      |
| d policing/e                                      | nforcement program | \$   | 0    | 0 %        | \$ | 0    | 0 %       |
| operating.  | /maintenance/other |      | 44   | 42         |    | 30   | 46        |
| policing/e<br>operating<br>administra<br>subtotal | ation              |      | 10   | 10         |    | 10   | 15        |
| subtotal  |                    | \$   | 54   | 52 %       | \$ | 40   | 61 %      |
| otal expense                                      | 25                 | \$   | 104  | 100%       |    | \$64 | 100 %     |
| net change in f                                   | und balance        |      | (61) |            |    | 136  |           |
| und balance                                       | - ending           | \$:  | 376  |            | \$ | 437  |           |

DeLand, Spring Hill combined CRA's FY 2011

revenues: \$43,828

expenses: \$104,512

miscellaneous 100%

capital projects 41% debt payments 49% grants awarded 3% administration 10% operating/ maintenance/other 42%

fund balance-ending surplus/(deficit)

\$(60,684) \$375,987

# Holly Hill Holly Hill CRA 1995-2026

# 1995-2012 cumulative county TIF contributions: \$6,467,000

#### CRA board:

mayor

city commission

Contact: Grace Galiano, CRA redevelopment coordinator

## Land acquisition and construction accomplishments since 2007 ( $\$ \times 000$ )

| <ul> <li>water and sewer system improvements</li> </ul> | \$ 3,053 |
|---|----------|
| <ul> <li>property acquisition</li> </ul>                | 315      |
| <ul> <li>bus transfer stations</li> </ul>               | 232      |
| <ul> <li>streetscaping and landscaping</li> </ul>       | 132      |
| <ul> <li>parking improvements</li> </ul>                | 39       |
| total:  | \$ 3,771 |

#### **Current focus of plan**

- property acquisition
- The Market improvements
- signage and streetlight improvements

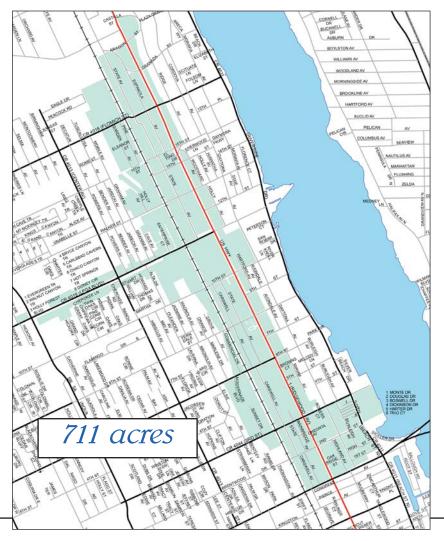
- 2011 -

| Debt                 | Refunding note for   |
|----------------------|--|
|                      | 2005 note  |
| initial date         | 2012   |
| amount of initial de | bt \$4,875,000   |
| balance              | \$4,875,000  |
| maturity             | 2026   |
| Marke                | ewer improvements,<br>et and middle school<br>ition/improvements |
| project status       | complete   |

#### Personnel: 7 FTE

6 community police officers 1 customer service clerk

- capital: wastewater lift stations and water system improvements
- debt



|             |                              | FY   | 2011  | % of | total | FY   | 2010  | % of total |
|-------------|------------------------------|------|-------|------|-------|------|-------|------------|
| Rev         | venues x \$000               |      |       |      |       |      |       |            |
|             | county TIF*                  | \$   | 817   | 41   | %     | \$   | 1,131 | 43 %       |
| Ë           | hospital TIF                 |      | 279   | 14   |       |      | 428   | 16         |
| F           | city TIF                     |      | 913   | 45   |       |      | 1,088 | 41         |
|             | subtotal                     | \$   | 2,009 | 100  | %     | \$   | 2,647 | 100 %      |
| Ħ           | grants received              | \$   | 0     | 0    | %     | \$   | 0     | 0 %        |
| _           | miscellaneous (interest)     |      | 2     | 0    |       | -    | 4     | 0          |
| NON         | subtotal                     | \$   | 2     | 0    | %     | \$   | 4     | 0 %        |
| Tota        | al revenue                   | \$ : | 2,011 | 100  | %     | \$ : | 2,651 | 100 %      |
| Evn         | enses x \$000                |      |       |      |       |      |       |            |
| LVh         | debt payments                | Ś    | 470   | 27   | %     | Ś    | 470   | 23 %       |
| AL.         | capital projects             | ٧    | 722   | 41   | /0    | ب    | 434   | 23 /0      |
| CAPITAL     | grants awarded               |      | 11    | 1    |       |      | 8     | 0          |
| 5           | subtotal                     | \$   | 1,203 | 69   | %     | \$   | 912   | 44 %       |
| ٩L          | policing/enforcement program | Ś    | 392   | 22   | %     | Ś    | 462   | 23 %       |
| PT          | operating/maintenance/other  | 7    | 77    | 4    | 70    | Ÿ    | 468   | 23         |
| 8           | administration               |      | 100   | 5    |       |      | 188   | 10         |
| NON CAPITAL | subtotal                     | \$   | 569   | 31   | %     | \$   | 1,118 | 56 %       |
| Tot         | al expenses                  | \$   | 1,772 | 100  | %     | \$2  | 2,030 | 100 %      |
| net         | change in fund balance       |      | 239   |      |       |      | 621   |            |
| Fur         | nd balance- ending           | \$ 7 | 7,563 |      |       | \$ 7 | 7,323 |            |

Holly Hill CRA FY 2011

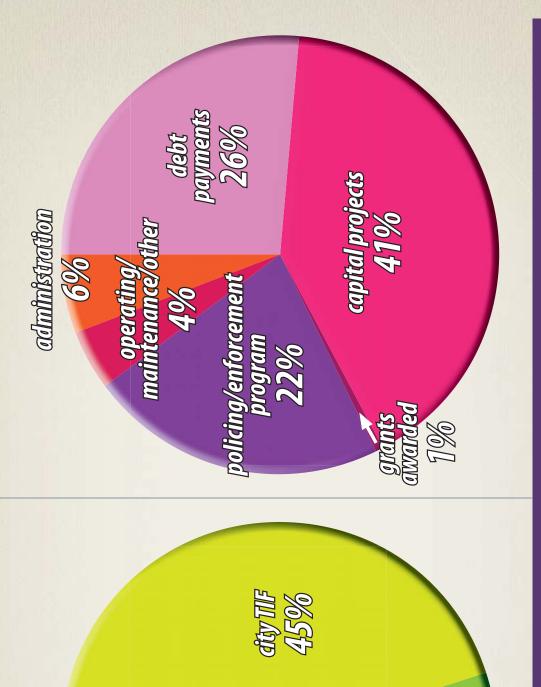
expenses: \$1,772,238 revenues: \$2,011,483

other IIF 14%

other county TIF

**4%** 

county TIF 57%



fund balance-ending surplus/(deficit)

\$239,245

\$7,562,596

# New Smyrna Beach CRA 1985-2015

# 1991-2012 cumulative county TIF contributions: \$16,445,000

#### CRA board:

city commission

2 citizens appointed by commission

Contact: Tony Otte, CRA/economic development director

## Land acquisition and construction accomplishments since 2007 (\$ x 000)

| <ul> <li>multiple streetscaping projects</li> </ul> | \$ 1,632 |
|---|----------|
| <ul> <li>land acquisition</li> </ul>                | 417      |
| <ul> <li>parking improvements</li> </ul>            | 68       |
| <ul> <li>building demo/site remediation</li> </ul>  | 71       |
| total:  | \$ 2,188 |

#### **Current focus of plan**

- continue Master Plan implementation
- complete capital projects in progress
- community resources services and housing improvements in Historic Westside

- 2011 -

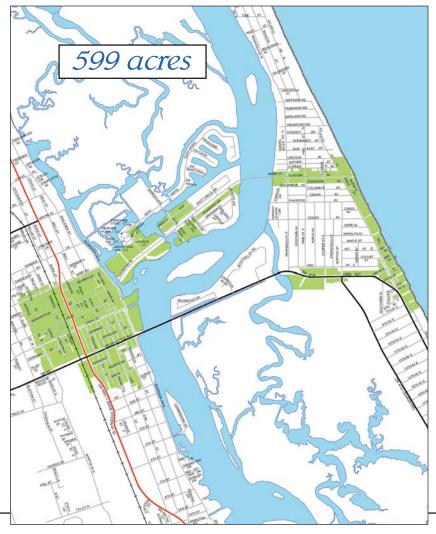
| Debt                   | Revenue bond |
|------------------------|--------------|
| initial date           | 1992         |
| amount of initial debt | \$3,340,000  |
| balance                | \$800,192    |
| maturity               | 2013         |
| purpose Canal Street   | improvements |
| project status         | complete     |
|                        |              |

#### Personnel: 8 FTE

- 1 CRA director
- 1 CRA project manager
- 1 senior building inspector
- 1 gardener
- 3 utility workers
- 1 administrative specialist

#### Primary expenditures in FY 2011

 capital: streetscaping, Esther Street seawall, Flagler Boardwalk, wayfinding signs, chamber restoration

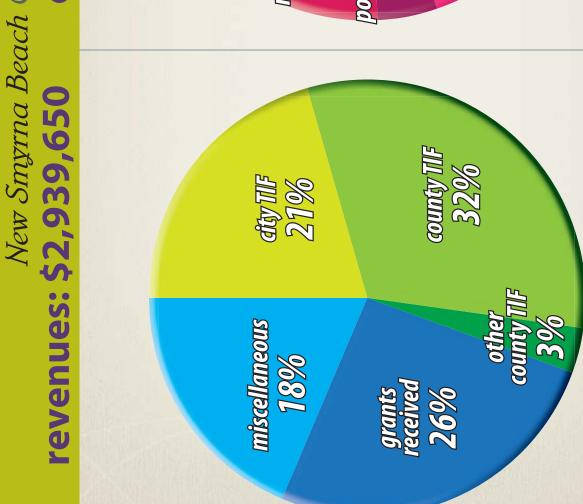


| _           | ****                         | FY 2011  | % of total | FY 2010  | % of total |
|-------------|------------------------------|----------|------------|----------|------------|
| Rev         | renues x \$000               |          |            |          |            |
|             | county TIF                   | \$ 1,029 | 35 %       | \$ 1,303 | 29 %       |
| Ħ           | hospital TIF                 | 0        | 0          | 787      | 17         |
| F           | cityTIF                      | 611      | 21         | 761      | 17         |
|             | subtotal                     | \$ 1,640 | 56 %       | \$ 2,851 | 63 %       |
| Ħ           | grants received              | \$ 754   | 26 %       | \$ 1,508 | 34 %       |
| Z           | miscellaneous*               | 546      | 18         | 129      | 3          |
| NON         | subtotal                     | \$ 1,300 | 44 %       | \$ 1,637 | 37 %       |
| Tot         | al revenue                   | \$ 2,940 | 100%       | \$4,488  | 100 %      |
| Ехр         | enses x \$000                |          |            |          |            |
| _           | debt payments                | \$ 342   | 8 %        | \$ 342   | 9 %        |
| CAPITAL     | capital projects             | 2,726    | 62         | 2,439    | 64         |
| API         | grants awarded               | 202      | 5          | 102      | 3          |
| O           | subtotal                     | \$ 3,270 | 75 %       | \$ 2,883 | 76 %       |
| J.          | policing/enforcement program | \$ 0     | 0 %        | \$ 453   | 12 %       |
| F           | operating/maintenance/other  | 859      | 19         | 448      | 12         |
| Ö           | administration               | 269      | 6          | 0        | 0          |
| NON CAPITAL | subtotal                     | \$ 1,128 | 25 %       | \$ 901   | 24 %       |
| Tot         | al expenses                  | \$4,398  | 100%       | \$3,784  | 100 %      |
| net         | change in fund balance       | (1,458)  |            | 704      |            |
| Fun         | nd balance - ending          | \$9,662  |            | \$11,120 | )          |

<sup>\*</sup> sale of property on Florida Avenue to hotel developer, interest

New Smyrna Beach CRA FY 2011

expenses: \$4,398,228



capital projects **62**% 6% debt payment other 8% administration operating/ maintenance/other 20% policing/enforcement program 4%

fund balance-ending surplus/(deficit)

\$(1,458,579) \$9,661,907

# Ormond Beach

Summary for two Ormond Beach CRAs

# 1991-2012 cumulative county TIF contributions: \$7,315,000

**CRA board:** city commission **Contact:** Ric Goss, planning director



*3,457 acres* 

**—** 2011 -

**Debt**: none

Personnel: none

Primary expenditures in FY 2011

capital

|             |                              | FY | 2011  | % of total | FY | 2010  | % of total |
|-------------|------------------------------|----|-------|------------|----|-------|------------|
| Rev         | /enues x \$000               |    |       |            |    |       |            |
|             | county TIF                   | \$ | 468   | 48 %       | \$ | 636   | 49 %       |
| ш.          | hospital TIF                 |    | 160   | 17         |    | 240   | 18         |
| Ħ           | cityTIF                      |    | 295   | 30         |    | 393   | 30         |
|             | subtotal                     | \$ | 923   | 95 %       | \$ | 1,269 | 97 %       |
| Ħ           | grants received              | \$ | 0     | 0 %        | \$ | 16    | 1 %        |
| Z           | miscellaneous                |    | 45    | 5          |    | 18    | 2          |
| NON         | subtotal                     | \$ | 45    | 5 %        | \$ | 34    | 3 %        |
| Tot         | al revenue                   | \$ | 968   | 100%       | \$ | 1,303 | 100 %      |
| Ехр         | penses x \$000               |    |       |            |    |       |            |
|             | debt payments                | \$ | 0     | 0 %        | \$ | 0     | 0 %        |
| CAPITAL     | capital projects             |    | 1,110 | 83         |    | 882   | 83         |
| ΑP          | grants awarded               |    | 105   | 8          |    | 179   | 17         |
| U           | subtotal                     | \$ | 1,215 | 91 %       | \$ | 1,061 | 100 %      |
| J.          | policing/enforcement program | \$ | 0     | 0 %        | \$ | 0     | 0 %        |
| NON CAPITAL | operating/maintenance/other  |    | 115   | 9          |    | 0     | 0          |
| Š           | administration               |    | 0     | 0          |    | 0     | 0          |
| <u>N</u>    | subtotal                     | \$ | 115   | 9 %        | \$ | 0     | 0 %        |
| Tot         | al expenses                  | \$ | 1,330 | 100%       | \$ | 1,061 | 100 %      |
| net         | change in fund balance       |    | (363) |            |    | 242   |            |
| Fur         | nd balance - ending          | \$ | 3,099 |            | \$ | 3,462 |            |

# Ormond Beach Downtown CRA 1985-2036

# 1991-2012 cumulative county TIF contributions: \$7,315,000

**CRA board:** city commission **Contact:** Ric Goss, planning director

## Land acquisition and construction accomplishments since 2005 (\$ x 000)

Casements and Rockefeller Gardens improvements \$ 1,270
streetscapes 425
LED streetlights 432
Granada Beach approach 254
building improvements 652
public art and wayfinding signage 143

\$ 3,176

#### **Current focus of plan**

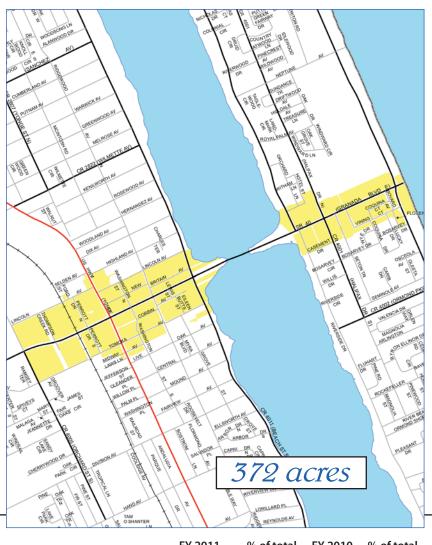
- underground utilities
- implement stormwater plan

total:

| Debt: none      |  |
|-----------------|--|
| Personnel: none |  |

#### Primary expenditures in FY 2011

• capital: streetscaping, LED streetlight conversion

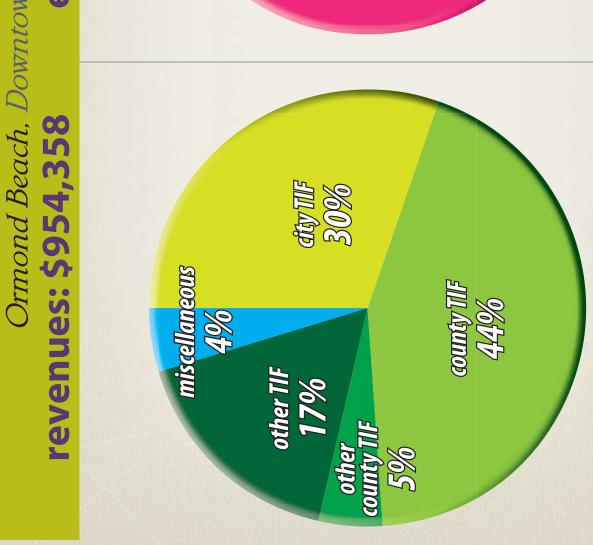


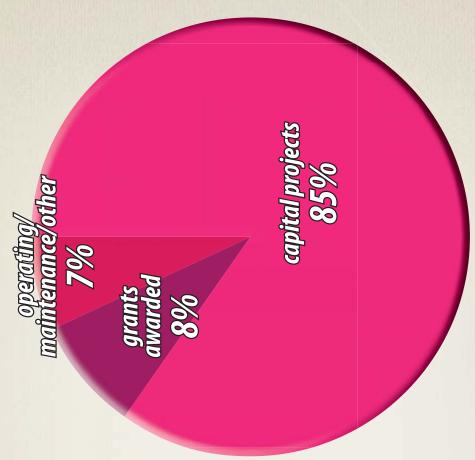
|             |                              | FY 20 | 011   | % of total | FY. | 2010  | % of total |
|-------------|------------------------------|-------|-------|------------|-----|-------|------------|
| Rev         | venues x \$000               |       |       |            |     |       |            |
|             | county TIF                   | \$ 4  | 468   | 49 %       | \$  | 612   | 49 %       |
| Ħ           | hospital TIF                 |       | 159   | 17         |     | 240   | 19         |
| F           | city TIF                     |       | 292   | 30         |     | 377   | 30         |
|             | subtotal                     | \$    | 919   | 96 %       | \$1 | ,229  | 98 %       |
| ۳           | grants received              | \$    | 0     | 0 %        | \$  | 16    | 1 %        |
| NON TIF     | miscellaneous (interest)     |       | 36    | 4          |     | 18    | 1          |
| 8           | subtotal                     | \$    | 36    | 4 %        | \$  | 34    | 2 %        |
| Tota        | al revenue                   | \$9   | 955   | 100%       | \$1 | ,263  | 100 %      |
| Ехр         | enses x \$000                |       |       |            |     |       |            |
|             | debt payments                | \$    | 0     | 0 %        | \$  | 0     | 0 %        |
| CAPITAL     | capital projects             | 1     | ,110  | 85         |     | 882   | 83         |
| AP          | grants awarded               |       | 105   | 8          |     | 179   | 17         |
| O           | subtotal                     | \$1   | 1,215 | 93 %       | \$1 | ,061  | 100 %      |
| IAL         | policing/enforcement program | \$    | 0     | 0 %        | \$  | 0     | 0 %        |
| NON CAPITAL | operating/maintenance/other* |       | 91    | 7          |     | 0     | 0          |
| Ž           | administration               |       | 0     | 0          |     | 0     | 0          |
| 8           | subtotal                     | \$    | 91    | 7 %        | \$  | 0     | 0 %        |
| Tot         | al expenses                  | \$1   | 1,306 | 100%       | \$  | 1,061 | 100 %      |
| net         | change in fund balance       | (3    | 352)  |            |     | 202   |            |
| Fun         | nd balance - ending          | \$3   | 3,070 |            | \$3 | 3,422 |            |

<sup>\*</sup> includes repayment from prior year posting to Ormond Crossings

Ormond Beach, Downtown CRA FY 2011

expenses: \$1,306,243





fund balance-ending surplus/(deficit)

\$(351,885) \$3,069,851

# Ormond Beach Ormond Crossings CRA 2006–2034

# 2006-2012 cumulative county TIF contributions: \$0

**CRA board:** city commission **Contact:** Ric Goss, planning director

#### **Parameters:**

- county TIF will use lower of city and county millage rate
- county TIF will cease after earlier of 10 years or aggregate total of \$4m appropriation by county
- city TIF will cease after \$8m appropriation by city
- funds and/or debt proceeds shall be expended solely on Crossings Boulevard, Segment 1 with ≤ 3% administrative costs
- delegation of authority expires in July 2015 if Crossings Boulevard Segment 1 has not commenced

## **Land acquisition and construction accomplishments** NA

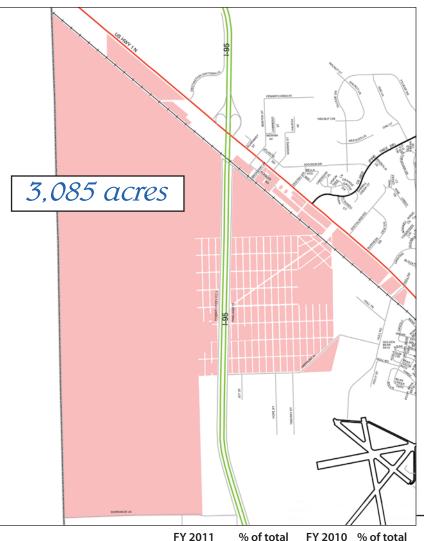
#### **Current focus of plan**

• Construction of Crossings Boulevard

**Debt**: none **Personnel**: none

#### **Primary expenditures in FY 2011**

Operating maintenance and other:
 accounting adjustment for refund of county TIF paid before commencement of road construction



|             |                               | FY 2 | 2011 | % of total | FY | 2010 | % of total |
|-------------|-------------------------------|------|------|------------|----|------|------------|
| Rev         | venues x \$000                |      |      |            |    |      |            |
|             | county TIF                    | \$   | 0    | 0 %        | \$ | 24   | 60 %       |
| Ħ           | hospital TIF                  |      | 1    | 10         |    | 0    | 0          |
| -           | city TIF                      |      | 3    | 19         |    | 16   | 40         |
|             | subtotal                      | \$   | 4    | 29 %       | \$ | 40   | 100 %      |
| Ħ           | grants received               | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| Z           | miscellaneous*                |      | 9    | 71         |    | 0    | 0          |
| NON         | subtotal                      | \$   | 9    | 71 %       | \$ | 0    | 0 %        |
| Tot         | al revenue                    | \$   | 13   | 100%       | \$ | 40   | 100 %      |
| Exp         | penses x \$000                |      |      |            |    |      |            |
| ·           | debt payments                 | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| CAPITAL     | capital projects              |      | 0    | 0          |    | 0    | 0          |
| AP          | grants awarded                |      | 0    | 0          |    | 0    | 0          |
| U           | subtotal                      | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| AL          | policing/enforcement program  | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| NON CAPITAL | operating/maintenance/other** |      | 24   | 100        |    | 0    | 0          |
| J           | administration                |      | 0    | 0          |    | 0    | 0          |
| <u>S</u>    | subtotal                      | \$   | 24   | 100%       | \$ | 0    | 0 %        |
| Tot         | al expenses                   | \$   | 24   | 100%       |    | \$0  | 0 %        |
| net         | change in fund balance        |      | (11) |            |    | 40   |            |
| Fur         | nd balance - ending           | \$   | 29   |            | \$ | 40   |            |

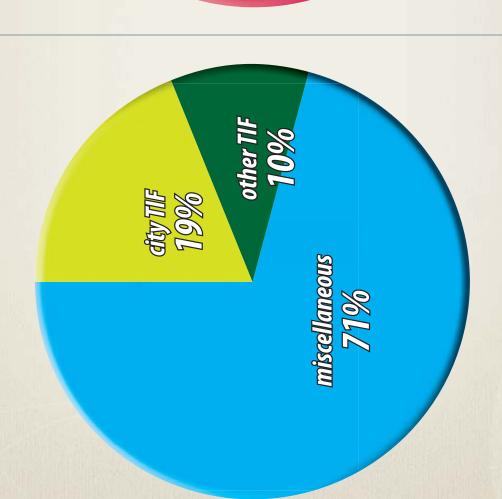
<sup>\*</sup> reimbursement from prior year posting to Ormond Downtown CRA

<sup>\*\*</sup> refund of county TIF sent in error in FY 2010

Ormond Beach, Ormond Crossings CRA FY 2011

revenues: \$13,404

expenses: \$24,428



operating/maintenance/other 100%

surplus/(deficit) fund balance-ending

\$(11,024) \$29,505

# Port Orange

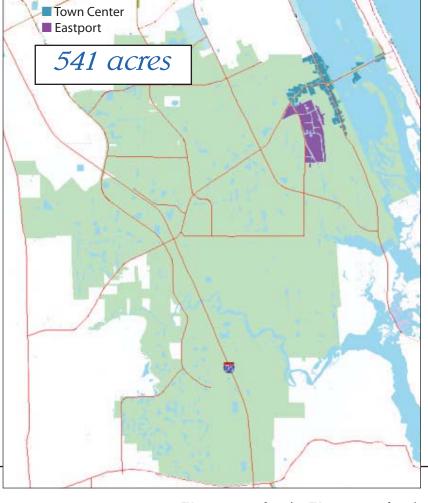
Summary for two Port Orange CRAs

# 1991-2012 cumulative county TIF contributions: \$2,232,000

#### 2 CRA boards

- city council
- 2 representatives from the district appointed by council

Contact: Donna Steinebach, assistant to the city manager



**–** 2011 -

| Debt                   |             |
|------------------------|-------------|
| initial date           | 2006-2010   |
| amount of initial debt | \$8,518,434 |
| balance                | \$8,109,233 |
| maturity               | 2013-2036   |
|                        |             |

#### Personnel: 1 FTE

1 assistant to the city manager

#### Primary expenditures in FY 2011

• debt

|             |                              | FY 2011 | % of total | FY 2010 | % of total |
|-------------|------------------------------|---------|------------|---------|------------|
| Rev         | renues x \$000               |         |            |         |            |
|             | county TIF                   | \$ 183  | 24 %       | \$ 314  | 40 %       |
|             | hospital TIF                 | 63      | 8          | 119     | 15         |
| Ë           | city TIF                     | 155     | 20         | 243     | 31         |
|             | subtotal                     | \$ 401  | 52 %       | \$ 676  | 86 %       |
| ш           | grants received              | \$ 0    | 0 %        | \$ 21   | 3 %        |
| NON TIF     | miscellaneous                | 377     | 48         | 88      | 11         |
| 8           | subto\$                      | 377     | 48 %       | \$ 109  | 14 %       |
| Tot         | al revenue                   | \$778   | 100%       | \$ 354  | 100 %      |
| Exp         | penses x \$000               |         |            |         |            |
| •           | debt payments                | \$ 625  | 71 %       | \$ 439  | 26 %       |
| CAPITAL     | capital projects             | 5       | 1          | 841     | 51         |
| API         | grants awarded               | 0       | 0          | 0       | 0          |
| Ü           | subtotal                     | \$ 630  | 78 %       | \$1,280 | 77 %       |
| J.          | policing/enforcement program | \$ 0    | 0 %        | \$ 0    | 0 %        |
| 4           | operating/maintenance/other  | 85      | 11         | 215     | 13         |
| Š           | administration               | 92      | 11         | 169     | 10         |
| NON CAPITAL | subtotal                     | \$ 177  | 22 %       | \$ 384  | 23 %       |
| Tot         | al expenses                  | \$807   | 100%       | \$1,664 | 100 %      |
| net         | change in fund balance       | (29)    |            | (879)   |            |
| Fun         | nd balance - ending          | \$303   |            | \$ 332  |            |

# Port Orange Eastport CRA 1995–2036

# 1995-2012 cumulative county TIF contributions: \$904,000

#### CRA board:

- city council
- 2 representatives from the district appointed by council

Contact: Donna Steinebach, assistant to the city manager

## Land acquisition and construction accomplishments since 2006 (\$x\$ 000)

— 2011 *—* 

business park construction \$ 1,788curbing 99

<u>99</u> total: \$ 1,887

#### **Current focus of plan**

- signage and landscaping
- stormwater improvements
- fiber optic initiative

| SAMMS AN AV DAGWOOD ZZ ZZ CRANT  | ADE ST INTERPRETATION OF THE PROPERTY OF THE P |
|--|--|
| of OKOMO   | RIDGENOC<br>MONROCE<br>MONROCE<br>WHITE<br>ST  |
| STO DAK HEIGHTS CT   | FLEMING AV JANE ANN ST BERN ST FREEMAN ST  |
| ACORN LN  FOY CT CITY ACORN LN  FOY CT CITY ACORN LN  SARAN CTTO BRIME.  270 acres   | LINDEN ST DELOACH ST ORCHARD FR WALL ST DER YOUNG ST WILLIAMS AN HOWES   |
| RSEMAN DR WOODDUSK DR RD WOODDOWN SANDERS  OTHER DR WOODDUSK SANDERS  RD WOODDOWN SANDERS  COMMONWEALTH  WORDOWN SOFTWOOD DR S | ANDREWS BEVERLY ST  ANDREWS FITZ  ANDREWS FI |

| Debt                   | Revenue bond   |
|------------------------|----------------|
| initial date           | 2006           |
| amount of initial debt | \$2,500,000    |
| balance                | \$2,155,000    |
| maturity               | 2024           |
| purpose                | business park  |
|                        | infrastructure |
| project status         | complete       |

#### Personnel: 0.25 FTE

0.25 assistant to the city manager

#### **Primary expenditures in FY 2011**

• debt

|             |                              | FY 2 | 2011 | % of total | FY | 2010 | % of total |
|-------------|------------------------------|------|------|------------|----|------|------------|
| Rev         | venues x \$000               |      |      |            |    |      |            |
|             | county TIF                   | \$   | 111  | 44 %       | \$ | 160  | 45 %       |
| ш           | hospital TIF                 |      | 38   | 15         |    | 61   | 17         |
| Ħ           | city TIF                     |      | 94   | 37         |    | 124  | 35         |
|             | subtotal                     | \$   | 243  | 96 %       | \$ | 345  | 97 %       |
| Ħ           | grants received              | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| Z           | miscellaneous (interest)     |      | 11   | 4          |    | 9    | 3          |
| NON         | subtotal                     | \$   | 11   | 4 %        | \$ | 9    | 3 %        |
| Tot         | al revenue                   | \$   | 254  | 100%       | \$ | 354  | 100 %      |
| Exp         | penses x \$000               |      |      |            |    |      |            |
|             | debt payments                | \$   | 314  | 86 %       | \$ |      | 64 %       |
| CAPITAL     | capital projects             |      | 0    | 0          |    | 8    | 3          |
| S           | grants awarded               |      | 0    | 0          |    | 0    | 0          |
|             | subtotal                     | \$   | 314  | 86 %       | \$ | 188  | 67 %       |
| NON CAPITAL | policing/enforcement program | \$   | 0    | 0 %        | \$ | 0    | 0 %        |
| API         | operating/maintenance/other  |      | 13   | 4          |    | 21   | 8          |
| Ž           | administration               |      | 37   | 10         |    | 69   | 25         |
| 8           | subtotal                     | \$   | 50   | 14 %       | \$ | 90   | 33 %       |
| Tot         | al expenses                  | \$:  | 364  | 100%       | \$ | 278  | 100 %      |
| net         | change in fund balance       | (    | 110) |            |    | 76   |            |
| Fur         | nd balance - ending          | \$   | 484  |            | \$ | 594  |            |

Port Orange, Eastport Business Center CRA FY 2011 revenues: \$254,223

expenses: \$363,693



debt payments 86% administration 10% operating/ maintenance/other 44%

fund balance-ending surplus/(deficit)

\$484,040 \$(109,470)

## Port Orange Town Center CRA 1998–2036

# 1991-2012 cumulative county TIF contributions: \$1,328,000

#### CRA board:

- city council
- 2 representatives from the district appointed by council

Contact: Donna Steinebach, assistant to the city manager

## Land acquisition and construction accomplishments since 2006 (\$ x 000)

land acquisition in Riverwalk
 fence and sign construction
 total:
 \$2,694
 \$2,694
 \$2,704

#### **Current focus of plan**

- Pay down debt
- Riverwalk opportunities

\_\_\_\_ 2011

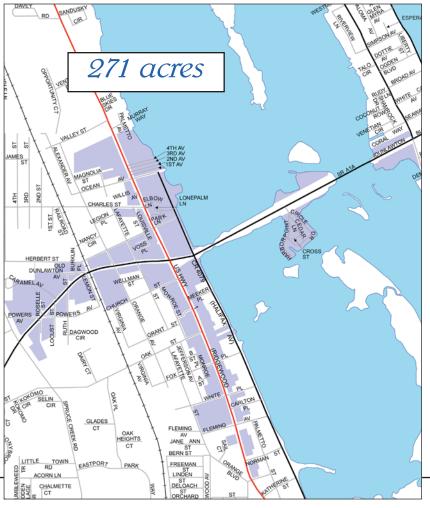
| Debt                   | Revenue bond    | Internal loan   |
|------------------------|-----------------|-----------------|
| initial date           | 2007            | 2010            |
| amount of initial debt | \$5,600,000     | \$418,434       |
| balance                | \$5,550,000     | \$404,233       |
| maturity               | 2036            | 2013            |
| purpose                | property        | property        |
|                        | acquisition for | acquisition for |
|                        | Riverwalk       | (Cardwell       |
|                        |                 | Funeral Home    |
|                        |                 | on US-1)        |
| project status         | complete        | complete        |

#### Personnel: 0.75 FTE

0.75 assistant to the city manager

#### **Primary expenditures in FY 2011**

• debt

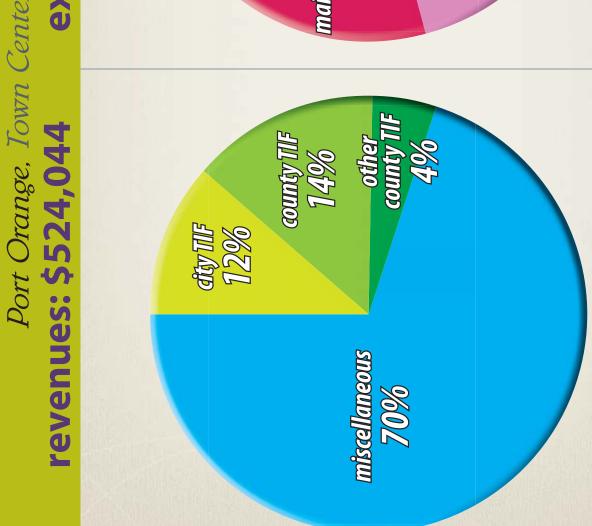


|             | 4000                         | FY 2011      | % of total | FY 2010 | % of total |
|-------------|------------------------------|--------------|------------|---------|------------|
| Kev         | venues x \$000               | ė <b>7</b> 0 | 42.0/      | ÷ 454   | 26.0/      |
|             | countyTIF                    | \$ 72        | 13 %       | \$ 154  | 36 %       |
| Ħ           | hospital TIF                 | 25           | 5          | 58      | 13         |
| _           | city TIF                     | 61           | 12         | 119     | 28         |
|             | subtotal                     | \$ 158       | 30 %       | \$ 331  | 77 %       |
| ш           | grants received              | \$ 0         | 0 %        | \$ 21   | 5 %        |
| NON TIF     | miscellaneous (interest)     | 366          | 70         | 79      | 18         |
| 9           | subtotal                     | \$ 366       | 70 %       | \$ 100  | 23 %       |
| Tot         | al revenue                   | \$ 524       | 100%       | \$ 431  | 100 %      |
| Eve         | ongos v ¢000                 |              |            |         |            |
| EXP         | enses x \$000                | \$ 311       | 70 %       | \$ 259  | 19 %       |
| 7           | debt payments                |              | , -        |         |            |
| CAPITAL     | capital projects             | 5<br>0       | 1          | 833     | 60         |
| 5           | grants awarded               | 0            | 0          | 0       | 0          |
|             | subtotal                     | \$ 316       | 71 %       | \$1,092 | 79 %       |
| Ι¥          | policing/enforcement program | \$ 0         | 0 %        | \$ 0    | 0 %        |
| NON CAPITAL | operating/maintenance/other  | 72           | 16         | 194     | 14         |
| Ö           | administration               | 55           | 13         | 100     | 7          |
| 9           | subtotal                     | \$ 127       | 29 %       | \$ 294  | 21 %       |
| Tot         | al expenses                  | \$443        | 100%       | \$1,386 | 100 %      |
| net         | change in fund balance       | 81           |            | (955)   |            |
| Fur         | nd balance - ending          | \$(181)      |            | \$(262) |            |

<sup>\*</sup> transfer in to balance budget, property rentals, interest

Port Orange, Town Center CRA FY 2011

expenses: \$442,772



debt payments 86% administration operating/ maintenance/other 10% 4%

fund balance-ending surplus/(deficit)

\$81,272 \$(180,715)

## South Daytona CRA 1997-2026

(1997-2050 under certain development conditions)

# 1997-2012 cumulative county TIF contributions: \$5,416,000

CRA board: city council

Contact: Patty Rippey, redevelopment director

## Land acquisition and construction accomplishments since 1997 (\$ x 000)

| <ul> <li>US-1 streetscaping and median lighting</li> </ul> | \$ | 5,343 |
|--|----|-------|
| <ul> <li>landscaping</li> </ul>                            |    | 191   |
| <ul> <li>US-1 sanitary sewer project</li> </ul>            |    | 102   |
| <ul> <li>entrance signs and banner poles</li> </ul>        | _  | 42    |
| total:   | \$ | 5,678 |

#### **Current focus of plan**

• US-1 streetscaping

| The state of the s | ARTS AN ARTS AN ARTS AND ARTS  | SON CONT CT |
|--|--|---|
| 15 S   | 679 acres  |   |
|  | CARRONTIN  | _   |
| E 8  | THE MANAGEMENT OF THE PROPERTY | ATH AV  |

| <br>2011 | _ |
|----------|---|
|          |   |

| Debt                   | Capital improvement | Capital improvement |
|------------------------|---------------------|---------------------|
|                        | note                | note                |
| initial date           | 2004                | 2006                |
| amount of initial debt | \$3,500,000         | \$3,000,000         |
| balance                | \$2,769,407         | \$2,285,659         |
| maturity               | 2024                | 2024                |
| purpose                | US-1                | US-1                |
|                        | streetscaping       | streetscaping       |
| project status         | complete            | complete            |

#### Personnel: 1 FTE

1 redevelopment director

#### Primary expenditures in FY 2011

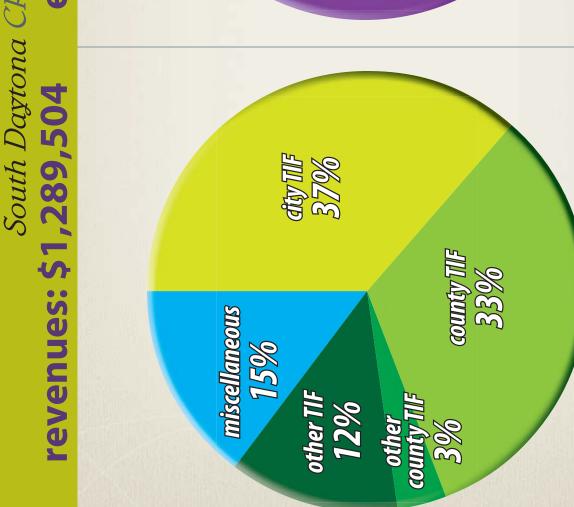
- policing/enforcement program
- debt

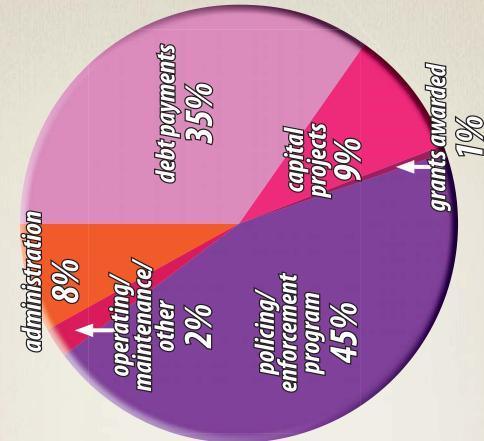
| 7.          |                              |         | - Innerta   1 1 | 4. 1    | , |
|-------------|------------------------------|---------|-----------------|---------|---|
|             |                              | FY 2011 | % of total      | FY 2010 | % of tota                               |
| Rev         | renues x \$000               |         |                 |         |   |
|             | county TIF                   | \$ 466  | 36 %            | \$ 803  | 42 %                                    |
|             | hospital TIF                 | 159     | 12              | 303     | 16                                      |
| Ħ           | city TIF                     | 471     | 37              | 780     | 41                                      |
|             | subtotal                     | \$1,096 | 85 %            | \$1,886 | 99 %                                    |
| Ħ           | grants received              | \$ 4    | 0 %             | \$ 25   | 1 %                                     |
| Z           | miscellaneous (interest)     | 189     | 15              | 2       | 0                                       |
| NON         | subtotal                     | \$ 193  | 15 %            | \$ 27   | 1 %                                     |
| Tota        | al revenue                   | \$1,289 | 100%            | \$1,913 | 100 %                                   |
| Ехр         | enses x \$000                |         |                 |         |   |
| ·           | debt payments                | \$ 470  | 35 %            | \$ 475  | 25 %                                    |
| CAPITAL     | capital projects             | 124     | 9               | 60      | 3                                       |
| API         | grants awarded               | 9       | 1               | 15      | 1                                       |
| O           | subtotal                     | \$ 603  | 45 %            | \$ 550  | 29 %                                    |
| Ŋ.          | policing/enforcement program | \$ 602  | 45 %            | \$1,197 | 62 %                                    |
| NON CAPITAL | operating/maintenance/other  | 31      | 2               | 0       | 0                                       |
| Š           | administration               | 106     | 8               | 173     | 9                                       |
| <u>8</u>    | subtotal                     | \$ 739  | 55 %            | \$1,370 | 71 %                                    |
| Tot         | al expenses                  | \$1,342 | 100%            | \$1,920 | 100 %                                   |
| net         | change in fund balance       | (53)    |                 | (7)     |   |
| Fun         | id balance - ending          | \$322   |                 | \$ 375  |   |

<sup>\*</sup> general fund transfer to help fund capital projects in CRA

South Daytona CRA FY 2011

expenses: \$1,342,385





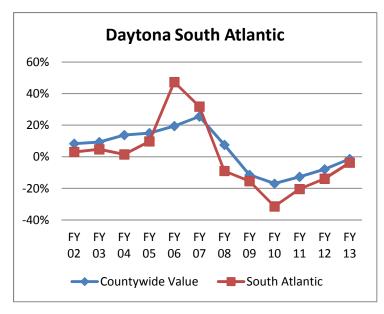
fund balance-ending surplus/(deficit)

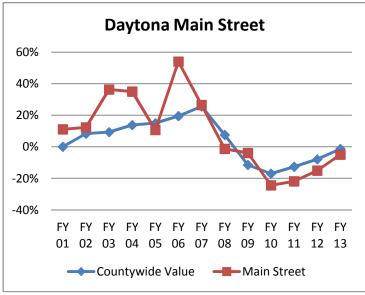
\$321,839 \$(52,881)

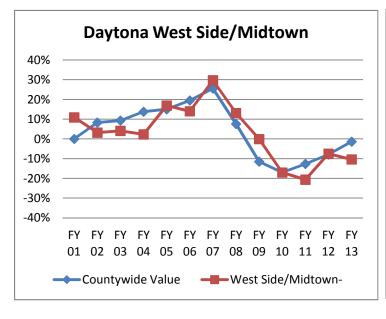
### Percentage Change in Taxable Value by Fiscal Year

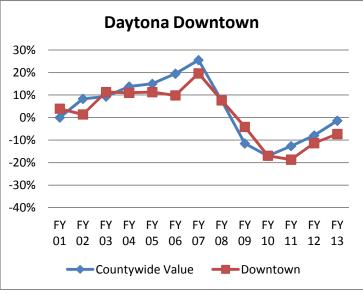
Example of calculation:

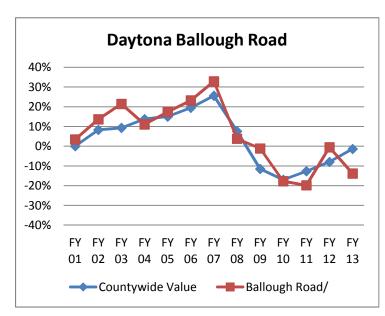
Volusia County General Fund countywide taxable value for FY02 was 17,287,759,955 less cumulative CRA total value 1,010,852,227 = 16,276,907,728 compared to FY01 net value of 15,027,283,798 represents a percentage change of 8%. Daytona Main Street taxable value FY02 170,784,898 compared to FY01 152,020,559 represents a 12% change.

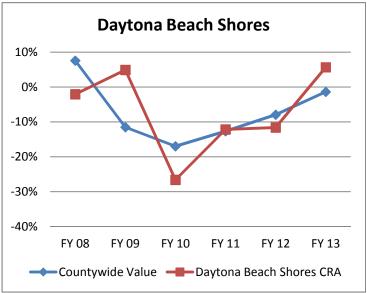


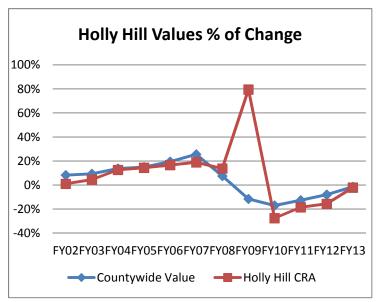


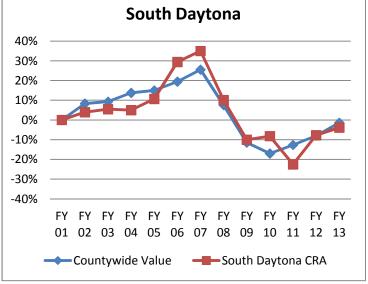


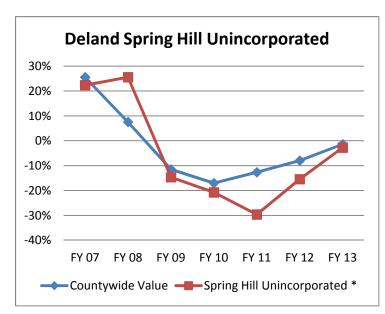


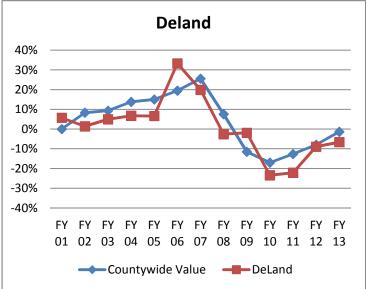


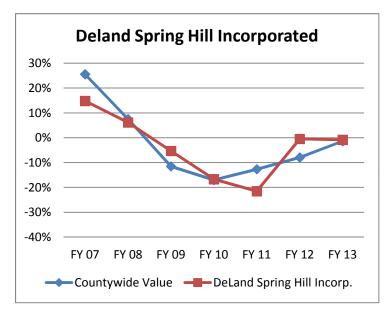


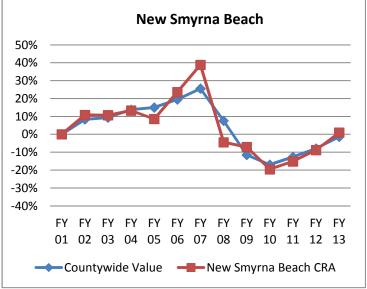


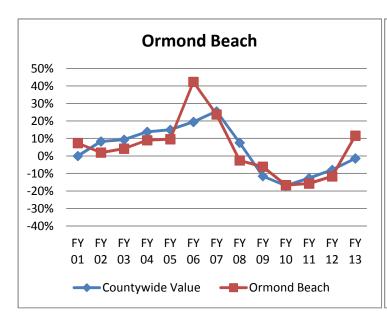


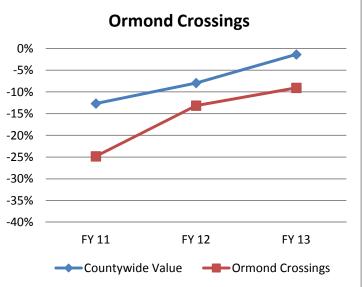


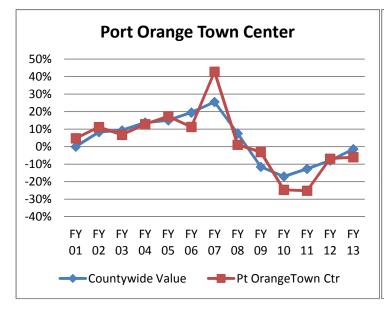


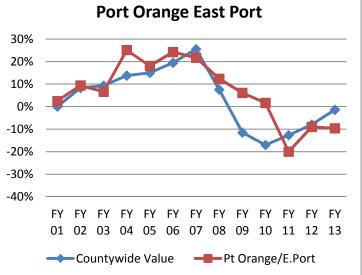












| Volusia County C.R.A.'S - 2011 Final Tax Roll   |                        |  |                       |                     |                       |                     |
|---|------------------------|--|-----------------------|---------------------|-----------------------|---------------------|
|   |                        | Daytona Beach - Ballough Road          |                       |                     |                       |                     |
|   | 2011                   | Taxing Authority                       | Final Millage<br>Rate | 2010 Total<br>Taxes | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value                             | 22,959,411             | Volusia County - General Fund          | 5.7771                | 74,208              | 5,935                 | 80,143              |
| -Base Value (1985) - (2015)                     | 9,086,882              | Volusia County - Echo                  | 0.2000                | 2,800               | (25)                  | 2,775               |
| = C.R.A. Taxable                                | 13,872,529             | Volusia County - Forever               | 0.0535                | 885                 | (143)                 | 742                 |
| X Millage Rate                                  | <u>14.3413</u>         | Volusia County - Mosquito Control      | 0.2080                | 2,912               | (27)                  | 2,885               |
| = C.R.A. Taxes                                  |                        | Volusia County - Ponce Inlet Port Auth | 0.0929                | 1,301               | (12)                  | 1,289               |
| 95% of C.R.A. Taxes                             | 189,003                | Halifax Hospital                       | 1.7500                | 28,000              | (3,723)               | 24,277              |
| Parcel Count>                                   | 123                    | City of Daytona Beach - Operating      | 6.2598                | 88,262              | (1,423)               | 86,839              |
| Total City Tax Base>                            | 3,382,544,787          |  |                       |                     |                       |                     |
| % C.R.A. of City Tax Base>                      | 0.68%                  | TOTAL>                                 | 14.3413               | 198,368             | 582                   | 198,950             |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,         | 318371                 | Daytona Beach - Downtown               |                       | ,                   |                       | 100,000             |
|   | 2011                   | Taxing Authority                       | Final Millage         | 2010 Total          | 2011 Inc/Dec          | 2011 Total          |
|   | -                      | • .                                    | Rate                  | Taxes               | Taxes                 | Taxes               |
| Total Taxable Value                             |                        | Volusia County - General Fund          | 5.7771                | 399,093             | (45,667)              | 353,426             |
| -Base Value (1982) - (2012)                     |                        | Volusia County - Echo                  | 0.2000                | 15,059              | (2,824)               | 12,235              |
| = C.R.A. Taxable                                |                        | Volusia County - Forever               | 0.0535                | 4,759               | (1,486)               | 3,273               |
| X Millage Rate                                  |                        | Volusia County - Mosquito Control      | 0.2080                | 15,661              | (2,936)               | 12,725              |
| = C.R.A. Taxes                                  |                        | Volusia County - Ponce Inlet Port Auth | 0.0929                | 6,995               | (1,312)               | 5,683               |
| 95% of C.R.A. Taxes                             | 864,785                | Halifax Hospital                       | 1.7500                | 150,587             | (43,527)              | 107,060             |
|   |                        | City of Daytona Beach - Operating      | 6.2598                | 474,680             | (91,724)              | 382,956             |
| Davad Caust                                     | 1.054                  | D.B. Downtown Development Auth         | 1.0000                | 42,666              | (9,724)               | 32,942              |
| Parcel Count>                                   | 1,054<br>3.382.544.787 | <u> </u>                               |                       |                     |                       |                     |
| Total City Tax Base> % C.R.A. of City Tax Base> | 3,382,544,787          | TOTAL>                                 | 15.3413               | 1,109,500           | (199,200)             | 910,300             |
| % C.IT.A. OF City Tax Base>                     | 0.2078                 | Daytona Beach - Main Street            | 10.0410               | 1,100,000           | (133,200)             | 310,000             |
|   | 2011                   | , , , , , , , , , , , , , , , , , , ,  | Final Millage         | 2010 Total          | 2011 Inc/Dec          | 2011 Total          |
|   | 2011                   | Taxing Authority                       | Rate                  | Taxes               | Taxes                 | Taxes               |
| Total Taxable Value                             |                        | Volusia County - General Fund          | 5.7771                | 1,647,021           | (182,683)             | 1,464,338           |
| -Base Value (1982) - (2012)                     |                        | Volusia County - Echo                  | 0.2000                | 62,146              | (11,451)              | 50,695              |
| = C.R.A. Taxable                                |                        | Volusia County - Forever               | 0.0535                | 19,638              | (6,077)               | 13,561              |
| X Millage Rate                                  |                        | Volusia County - Mosquito Control      | 0.2080                | 64,632              | (11,910)              | 52,722              |
| = C.R.A. Taxes                                  | 3,635,129              | Volusia County - Ponce Inlet Port Auth | 0.0929                | 28,867              | (5,319)               | 23,548              |
| 95% of C.R.A. Taxes                             | 3,453,373              | Halifax Hospital                       | 1.7500                | 621,459             | (177,882)             | 443,577             |
|   |                        | City of Daytona Beach - Operating      | 6.2598                | 1,958,963           | (372,274)             | 1,586,689           |
| Parcel Count>                                   | 1,754                  |  |                       |                     |                       |                     |
| Total City Tax Base>                            | 3,382,544,787          |  |                       |                     |                       |                     |
| % C.R.A. of City Tax Base>                      | 9.52%                  |  | 14.3413               | 4,402,726           | (767,596)             | 3,635,130           |
|   |                        | Daytona Beach - South Atlantic         |                       | 2012 7 1 1          | I 2011 I I            | 2011 7 1 1          |
|   | 2011                   | Taxing Authority                       | Final Millage<br>Rate | 2010 Total<br>Taxes | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value *                           | 53,574,149             | Volusia County - General Fund          | 5.7771                | 0                   | 0                     | 0                   |
| -Base Value (2000) - (2030)                     |                        | Volusia County - Echo                  | 0.2000                | 0                   | 0                     | 0                   |
| = C.R.A. Taxable                                |                        | Volusia County - Forever               | 0.0535                | 0                   | 0                     | 0                   |
| X Millage Rate                                  |                        | Volusia County - Mosquito Control      | 0.2080                | 0                   | 0                     | 0                   |
| = C.R.A. Taxes                                  |                        | Volusia County - Ponce Inlet Port Auth | 0.0929                | 0                   | 0                     | 0                   |
| 95% of C.R.A. Taxes                             |                        | Halifax Hospital                       | 1.7500                | 0                   | 0                     | 0                   |
|   |                        | City of Daytona Beach - Operating      | 6.2598                | 0                   | 0                     | 0                   |
|   |                        |  |                       |                     |                       |                     |
| Parcel Count>                                   | 667                    |  |                       |                     |                       |                     |
| Total City Tax Base>                            | 3,382,544,787          |  | 14.3413               |                     |                       |                     |
| % C.R.A. of City Tax Base>                      | 1.58%                  |  | 14.3413               | 0                   | 0                     | 0                   |
|   |                        | Daytona Beach - Midtown                | First Mills as        | 0040 T-1-I          | 0044 lu - /D          | 0044 T-1-1          |
|   | 2011                   | Taxing Authority                       | Final Millage<br>Rate | 2010 Total<br>Taxes | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value                             | 89,373,861             | Volusia County - General Fund          | 5.7771                | 190,684             | (24,695)              | 165,989             |
| -Base Value (1997) - (2027)                     |                        | Volusia County - Echo                  | 0.2000                | 7,195               | (1,449)               | 5,746               |
| = C.R.A. Taxable                                |                        | Volusia County - Forever               | 0.0535                | 2,274               | (737)                 | 1,537               |
| X Millage Rate                                  | · · ·                  | Volusia County - Mosquito Control      | 0.2080                | 7,483               | (1,507)               | 5,976               |
| = C.R.A. Taxes                                  |                        | Volusia County - Ponce Inlet Port Auth | 0.0929                | 3,342               | (673)                 | 2,669               |
| 95% of C.R.A. Taxes                             |                        | Halifax Hospital                       | 1.7500                | 71,949              | (21,668)              | 50,281              |
|   |                        | City of Daytona Beach - Operating      | 6.2598                | 226,799             | (46,941)              | 179,858             |
| David On 1                                      | * **=                  |  |                       |                     |                       |                     |
| Parcel Count>                                   | 2,305                  |  |                       |                     |                       |                     |
| Total City Tax Base>                            | 3,382,544,787          | TOTAL                                  | 14 0410               | E00 700             | (07.070)              | 440.050             |
| % C.R.A. of City Tax Base>                      | 2.64%                  | TOTAL>                                 | 14.3413               | 509,726             | (97,670)              | 412,056             |

|   |  | County C.R.A.'S - 2011 Fina  | ai iux ii   | OII   |  |   |
|---|--|--|---|---|--|---|
|   | 2011   | Daytona Beach Shores  Taxing Authority   | Final Millage   | 2010 Total  | 2011 Inc/Dec                               | 2011 Total  |
|   |  | •  | Rate  | Taxes   | Taxes                                      | Taxes   |
| Total Taxable Value *   |  | Volusia County - General Fund  | 5.7771  | 0   | 0  |   |
| -Base Value (2005) - (2035)   |  | Volusia County - Echo  | 0.2000  | 0   | 0  |   |
| C.R.A. Taxable  | (100,111,030)  | Volusia County - Forever   | 0.0535  | 0   | 0  |   |
| K Millage Rate  | 14.1715  | Volusia County - Mosquito Control  | 0.2080  | 0   | 0  |   |
| = C.R.A. Taxes  |  | Volusia County - Ponce Inlet Port Auth   | 0.0929  | 0   | ő  |   |
|   |  |  |   | -   | -  |   |
| 95% of C.R.A. Taxes   |  | Halifax Hospital   | 1.7500  | 0   | 0  |   |
|   |  | City of Daytona Beach Shores - Operating   | 6.0900  | 0   | 0  |   |
| Parcel Count>   | 1,952  |  |   |   |  |   |
| otal City Tax Base>   | 1,109,348,232  |  |   |   |  |   |
| 6 C.R.A. of City Tax Base>  | 32.33%   |  | 14.1715   | 0   | 0  |   |
|   |  | Deland - Downtown  | Final Millage   | 2010 Total  | 2011 Inc/Dec                               | 2011 Total  |
|   | 2011   | Taxing Authority   | Rate  | Taxes   | Taxes                                      | Taxes   |
| otal Taxable Value  | 34,224,193   | Volusia County - General Fund  | 5.7771  | 93,015  | (11,040)                                   | 81,97   |
| Base Value (1984) - (2014)  | 20,034.463   | Volusia County - Echo  | 0.2000  | 3,510   | (672)                                      | 2,83  |
| C.R.A. Taxable  |  | Volusia County - Forever   | 0.0535  | 1,109   | (350)                                      | 75  |
|   |  |  |   |   | ` '  |   |
| Millage Rate  |  | West Volusia Hospital  | 2.3849  | 36,532  | (2,691)                                    | 33,8  |
| C.R.A. Taxes  | ,  | City of Deland - Operating   | 6.6409  | 105,281   | (11,048)                                   | 94,2  |
| 5% of C.R.A. Taxes  | 202,964  |  |   |   |  |   |
| Parcel Count>   | 286  |  |   |   |  |   |
| otal City Tax Base>   | 1,187,224,509  |  |   |   |  |   |
| 6 C.R.A. of City Tax Base>  | 2.88%  | TOTAL>   | 15.0564   | 239,447   | (25,801)                                   | 213,6   |
| o on the or only ran base of  | 2.0070   | Deland - Spring Hill - Incorporated  |   | 200,117   | (=0,00.)                                   | ,0  |
|   | 2011   | Taxing Authority   | Final Millage   | 2010 Total  | 2011 Inc/Dec                               | 2011 Tota   |
|   | -  | • .  | Rate  | Taxes   | Taxes                                      | Taxes   |
| otal Taxable Value *  |  | Volusia County - General Fund  | 5.7771  | 0   | 0  |   |
| Base Value (2004) - (2034)  | 50,472,881   | Volusia County - Echo  | 0.2000  | 0   | 0  |   |
| C.R.A. Taxable  |  | Volusia County - Forever   | 0.0535  | 0   | 0  |   |
| Millage Rate  |  | West Volusia Hospital  | 2.3849  | 0   | ő  |   |
| •   |  | •  |   | -   | -  |   |
| C.R.A. Taxes<br>5% of C.R.A. Taxes  | 0  | City of Deland - Operating   | 6.6409  | 0   | 0  |   |
| 10 70 OI O.H.A. Taxes   |  |  |   |   |  |   |
| Parcel Count>   | 311  |  |   |   |  |   |
| Total City Tax Base>  | 1,187,224,509  | TOTAL  | 15.0564   | 0   | 0  |   |
| ( O D A ( O') T D   |  |  | 15.0564   | 0   | 0  |   |
| 6 C.R.A. of City Tax Base>  | 3.54%  | I.   | ed  |   |  |   |
| 6 C.R.A. of City Tax Base>  | 3.54%  | Deland - Spring Hill - Unincorporat  | ed<br>Final Millage   | 2010 Total  | 2011 Inc/Dec                               | 2011 Total  |
|   | 3.54%<br><b>2011</b>   | Deland - Spring Hill - Unincorporate  Taxing Authority   | Final Millage<br>Rate   | Taxes   | Taxes                                      | 2011 Tota<br>Taxes  |
|   | 2011<br>16,435,390   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  | Final Millage<br>Rate<br>5.7771   |   |  |   |
| otal Taxable Value *  | 2011<br>16,435,390   | Deland - Spring Hill - Unincorporate  Taxing Authority   | Final Millage<br>Rate   | Taxes   | Taxes                                      |   |
| otal Taxable Value * Base Value (2004) - (2034)   | 3.54%  2011  16,435,390  21,054,166  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo   | Final Millage<br>Rate<br>5.7771<br>0.2000   | <b>Taxes</b> 0 0  | <b>Taxes</b> 0 0                           |   |
| otal Taxable Value *<br>Base Value (2004) - (2034)<br>C.R.A. Taxable  | 3.54%  2011  16,435,390  21,054,166 (4,618,776)  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever   | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535   | 0<br>0<br>0   | 0<br>0<br>0                                |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate   | 3.54%  2011  16,435,390  21,054,166  (4,618,776)  14.0625  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849   | 7axes 0 0 0 0 0 0 0   | 0<br>0<br>0<br>0<br>0                      |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate   | 3.54%  2011  16,435,390  21,054,166  (4,618,776)  14.0625  0   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315   | Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes  | 3.54%  2011  16,435,390  21,054,166  (4,618,776)  14.0625  0   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849   | 7axes 0 0 0 0 0 0 0   | 0<br>0<br>0<br>0<br>0                      |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes   | 3.54%  2011  16,435,390  21,054,166  (4,618,776)  14.0625  0 0   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315   | Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      |   |
| Total Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 15% of C.R.A. Taxes   | 3.54%  2011  16,435,390  21,054,166  (4,618,776)  14.0625  0   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315   | Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes   | 3.54%  2011  16,435,390  21,054,166 (4,618,776)  14.0625 0 0   | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315   | Taxes 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes Parcel Count> otal County Tax Base>   | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  | Final Millage<br>Rate<br>5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315<br>2.0155   | 0<br>0<br>0<br>0<br>0<br>0  | 0<br>0<br>0<br>0<br>0<br>0                 |   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes Parcel Count> otal County Tax Base>   | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625   | 0<br>0<br>0<br>0<br>0<br>0<br>0   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | Taxes   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes Parcel Count> otal County Tax Base> 6 C.R.A. of City Tax Base>  | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate   | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | Taxes  2011 Tota Taxes  |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes darcel Count> otal County Tax Base> b C.R.A. of City Tax Base>  | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011 198,266,874  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  Volusia County - General Fund   | 5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315<br>2.0155<br>14.0625<br>Final Millage<br>Rate<br>5.7771                              | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | 2011 Tota<br>Taxes<br>635,0   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes Parcel Count> otal County Tax Base>   | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011 198,266,874  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate   | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | Taxes   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes darcel Count> otal County Tax Base> b C.R.A. of City Tax Base>  | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219  | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  Volusia County - General Fund   | 5.7771<br>0.2000<br>0.0535<br>2.3849<br>3.6315<br>2.0155<br>14.0625<br>Final Millage<br>Rate<br>5.7771                              | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | 2011 Tota<br>Taxes<br>635,0   |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes arcel Count> otal County Tax Base> C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable  | 3.54%  2011  16,435,390 21.054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655                              | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate 5.7771 0.2000 0.0535                      | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0      | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8                          |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes arcel Count> otal County Tax Base> I C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable Millage Rate                             | 3.54%  2011  16,435,390 21.054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315                      | Deland - Spring Hill - Unincorporat  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  Volusia County - Forever  Volusia County - Mosquito Control              | Final Millage Rate  5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate  5.7771 0.2000 0.0535 0.2080             | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8<br>22,8                  |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes arcel Count> otal County Tax Base> D. C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable Millage Rate C.R.A. Taxes               | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315 1,652,332            | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever Volusia County - Forever Volusia County - Ponce Inlet Port Auth                  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate 5.7771 0.2000 0.0535 0.2080 0.0929        | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8<br>22,8<br>10,2          |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes arcel Count> otal County Tax Base> D. C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable Millage Rate C.R.A. Taxes               | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315 1,652,332            | Deland - Spring Hill - Unincorporat  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  West Volusia Hospital  Volusia County - Fire Services  Volusia County - MSD  TOTAL>  Holly Hill  Taxing Authority  Volusia County - General Fund  Volusia County - Echo  Volusia County - Forever  Volusia County - Forever  Volusia County - Mosquito Control              | Final Millage Rate  5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate  5.7771 0.2000 0.0535 0.2080             | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8<br>22,8<br>10,2          |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes darcel Count> otal County Tax Base> b C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025)  | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315 1,652,332            | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever Volusia County - Forever Volusia County - Ponce Inlet Port Auth                  | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate 5.7771 0.2000 0.0535 0.2080 0.0929        | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0                                   | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8<br>22,8<br>10,2<br>192,3 |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes  arcel Count> otal County Tax Base> otal County Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726  24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315 1,652,332 1,569,715 | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever Volusia County - Forever Volusia County - Ponce Inlet Port Auth Halifax Hospital | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate 5.7771 0.2000 0.0535 0.2080 0.0929 1.7500 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2010 Total<br>Taxes<br>777,140<br>29,323<br>9,266<br>30,496<br>13,621<br>293,233 | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9<br>5,8<br>22,8<br>10,2<br>192,3 |
| otal Taxable Value * Base Value (2004) - (2034) C.R.A. Taxable Millage Rate C.R.A. Taxes 5% of C.R.A. Taxes arcel Count> otal County Tax Base> D. C.R.A. of City Tax Base> otal Taxable Value Base Value (1995) - (2025) C.R.A. Taxable Millage Rate C.R.A. Taxes               | 3.54%  2011  16,435,390 21,054,166 (4,618,776) 14.0625 0 0 726 24,030,945,998 0.07%  2011  198,266,874 88,342,219 109,924,655 15.0315 1,652,332            | Deland - Spring Hill - Unincorporate  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever West Volusia Hospital Volusia County - Fire Services Volusia County - MSD  TOTAL> Holly Hill  Taxing Authority  Volusia County - General Fund Volusia County - Echo Volusia County - Forever Volusia County - Forever Volusia County - Ponce Inlet Port Auth Halifax Hospital | Final Millage Rate 5.7771 0.2000 0.0535 2.3849 3.6315 2.0155  14.0625  Final Millage Rate 5.7771 0.2000 0.0535 0.2080 0.0929 1.7500 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>2010 Total<br>Taxes<br>777,140<br>29,323<br>9,266<br>30,496<br>13,621<br>293,233 | Taxes  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2011 Tota<br>Taxes<br>635,0<br>21,9                                 |

|                             | Volusia       | County C.R.A.'S - 2011 Fina                      | al Tax R              | oll                 |                       |                     |
|-----------------------------|---------------|--|-----------------------|---------------------|-----------------------|---------------------|
|                             | 7 0 10 0 10   | New Smyrna Beach                                 |                       | <u> </u>            |                       |                     |
|                             | 2011          | Taxing Authority                                 | Final Millage<br>Rate | 2010 Total<br>Taxes | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value         | 232,141,838   | Volusia County - General Fund                    | 5.7771                | 979,221             | (41,441)              | 937,780             |
| -Base Value (1985) - (2015) | 69,814,730    | Volusia County - Echo                            | 0.2000                | 36,948              | (4,483)               | 32,465              |
| = C.R.A. Taxable            | 162,327,108   | Volusia County - Forever                         | 0.0535                | 11,676              | (2,991)               | 8,685               |
| X Millage Rate              | <u>9.8108</u> | Volusia County - Mosquito Control                | 0.2080                | 38,426              | (4,662)               | 33,764              |
| = C.R.A. Taxes              | 1,592,559     | Volusia County - Ponce Inlet Port Auth           | 0.0929                | 17,162              | (2,082)               | 15,080              |
| 95% of C.R.A. Taxes         | 1,512,931     | Southeast Volusia Hospital **                    | 0.0000                | 0                   | 0                     | 0                   |
|                             |               | City of New Smyrna Beach - Operating             | 3.4793                | 642,770             | (77,985)              | 564,785             |
| Parcel Count>               | 1,744         |  |                       |                     |                       |                     |
| Total City Tax Base>        | 2,407,847,097 |  |                       |                     |                       |                     |
| % C.R.A. of City Tax Base>  | 9.64%         | TOTAL>   | 9.8108                | 1,726,203           | (133,644)             | 1,592,559           |
| Ormond Beach                |               |  |                       |                     |                       |                     |
|                             | 0011          | Tavina Authorita                                 | Final Millage         | 2010 Total          | 2011 Inc/Dec          | 2011 Total          |
|                             | 2011          | Taxing Authority                                 | Rate                  | Taxes               | Taxes                 | Taxes               |
| Total Taxable Value         | 114,330,988   | Volusia County - General Fund                    | 5.7771                | 444,929             | (47,206)              | 397,723             |
| -Base Value (1984) - (2014) | 45,486,221    | Volusia County - Echo                            | 0.2000                | 16,788              | (3,019)               | 13,769              |
| = C.R.A. Taxable            | 68,844,767    | Volusia County - Forever                         | 0.0535                | 5,305               | (1,622)               | 3,683               |
| X Millage Rate              |               | Volusia County - Mosquito Control                | 0.2080                | 17,460              | (3,140)               | 14,320              |
| = C.R.A. Taxes              | 824,402       | Volusia County - Ponce Inlet Port Auth           | 0.0929                | 7,798               | (1,402)               | 6,396               |
| 95% of C.R.A. Taxes         | 783,182       | Halifax Hospital                                 | 1.7500                | 167,882             | (47,404)              | 120,478             |
|                             | ,             | City of Ormond Beach - Operating                 | 3.8933                | 306,686             | (38,653)              | 268,033             |
| Parcel Count>               | 715           |  |                       |                     |                       |                     |
| Total City Tax Base>        | 2,476,515,958 |  |                       |                     |                       |                     |
| % C.R.A. of City Tax Base>  | 4.62%         | TOTAL>   | 11.9748               | 966,848             | (142,446)             | 824,402             |
|                             | Ormor         | nd Beach North Mainland / Ormond                 |                       |                     |                       |                     |
|                             | 2011          | Taxing Authority                                 | Final Millage<br>Rate | 2010 Total<br>Taxes | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value *       | 9,428,139     | Volusia County - General Fund **                 | 5.7771                | 0                   | 0                     | 0                   |
| -Base Value (2006) - (2036) |               | Volusia County - Echo **                         | 0.2000                | 0                   | 0                     | 0                   |
| = C.R.A. Taxable            | (696,288)     | Volusia County - Forever **                      | 0.0535                | 0                   | 0                     | 0                   |
| X Millage Rate              |               | Volusia County - Mosquito Control **             | 0.2080                | 0                   | 0                     | 0                   |
| = C.R.A. Taxes              |               | Volusia County - Ponce Inlet Port Auth **        | 0.0929                | 0                   | 0                     | 0                   |
| 95% of C.R.A. Taxes         |               | Halifax Hospital                                 | 1.7500                | 1,464               | (1,464)               | 0                   |
|                             | (-,,          | City of Ormond Beach - Operating                 | 3.8933                | 2,675               | (2,675)               | 0                   |
| Parcel Count>               | 55            |  |                       |                     |                       |                     |
| Total City Tax Base>        | 2,476,515,958 |  |                       |                     |                       |                     |
| % C.R.A. of City Tax Base>  | 0.38%         | TOTAL>   | 11.9748               | 4,139               | (4,139)               | 0                   |
|                             |               | Port Orange - East Port                          |                       |                     | , , ,                 |                     |
|                             | 2011          | Taxing Authority                                 | Final Millage         | 2010 Total          | 2011 Inc/Dec          | 2011 Total          |
| Total Tassable Wal          | 00.000.444    |  | Rate                  | Taxes               | Taxes                 | Taxes               |
| Total Taxable Value         |               | Volusia County - General Fund                    | 5.7771                | 105,851             | (7,969)               | 97,882              |
| -Base Value (1995) - (2025) |               | Volusia County - Echo                            | 0.2000                | 3,994               | (605)                 | 3,389               |
| = C.R.A. Taxable            | · · ·         | Volusia County - Forever                         | 0.0535                | 1,262               | (356)                 | 906                 |
| X Millage Rate              |               | Volusia County - Mosquito Control                | 0.2080                | 4,154               | (630)                 | 3,524               |
| = C.R.A. Taxes              |               | Volusia County - Ponce Inlet Port Auth           | 0.0929                | 1,855               | (281)                 | 1,574               |
| 95% of C.R.A. Taxes         | 209,755       | Halifax Hospital City of Port Orange - Operating | 1.7500<br>4.9500      | 39,940<br>98,851    | (10,290)<br>(14,982)  | 29,650<br>83,869    |
| Paraal Count                | 4 4 4         | 3 - 1 3  |                       | -,                  | , ,/                  | ,-32                |
| Parcel Count>               | 141           | l  |                       |                     |                       |                     |
| Total City Tax Base>        | 2,254,956,801 | TOTAL  | 10.0015               | 055 007             | (05.440)              | 000 701             |
| % C.R.A. of City Tax Base>  | 1.36%         | TOTAL>   | 13.0315               | 255,907             | (35,113)              | 220,794             |

|                                      | Volusia       | County C.R.A.'S - 2011 Fina  | al Tax R              | oll                         |                       |                     |
|--------------------------------------|---------------|--|-----------------------|-----------------------------|-----------------------|---------------------|
|                                      |               | Port Orange - Town Center  |                       |                             |                       |                     |
|                                      | 2011          | Taxing Authority   | Final Millage<br>Rate | 2010 Total<br>Taxes         | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| Total Taxable Value                  | 39,609,909    | Volusia County - General Fund  | 5.7771                | 68,701                      | (10,633)              | 58,068              |
| Base Value (1998) - (2028)           |               | Volusia County - Echo  | 0.2000                | 2,592                       | (582)                 | 2,010               |
| C.R.A. Taxable                       |               | Volusia County - Forever 0.0535 819 (281)  |                       |                             |                       | 538                 |
| K Millage Rate                       | 13.0315       | 315         Volusia County - Mosquito Control         0.2080         2,696         (605) |                       |                             | 2,091                 |                     |
| C.R.A. Taxes                         |               | 986 Volusia County - Ponce Inlet Port Auth 0.0929 1,204 (270)                            |                       |                             |                       | 934                 |
| 95% of C.R.A. Taxes                  |               | Halifax Hospital   | 1.7500                | 25,922                      | (8,332)               | 17,590              |
|                                      | ,             | City of Port Orange - Operating  | 4.9500                | 64,158                      | (14,403)              | 49,755              |
| Parcel Count>                        | 307           |  |                       |                             |                       |                     |
| Total City Tax Base>                 | 2,254,956,801 |  |                       |                             |                       |                     |
| % C.R.A. of City Tax Base>           | 1.76%         | TOTAL>   | 13.0315               | 166,092                     | (35,106)              | 130,986             |
| ·                                    |               | South Daytona  |                       |                             |                       |                     |
|                                      | 2011          | Taxing Authority   | Final Millage<br>Rate | 2010 Total<br>Taxes         | 2011 Inc/Dec<br>Taxes | 2011 Total<br>Taxes |
| otal Taxable Value                   | 184,795,846   | Volusia County - General Fund  | 5.7771                | 443.769                     | (49,803)              | 393,966             |
| Base Value (1997) - (2027)           |               | Volusia County - Echo  | 0.2000                | 16.744                      | (3,105)               | 13,639              |
| - C.R.A. Taxable                     |               | Volusia County - Forever   | 0.0535                | 5,291                       | (1,643)               | 3,648               |
| Millage Rate                         |               | Volusia County - Mosquito Control  | 0.2080                | 17,414                      | (3,230)               | 14,184              |
| - C.R.A. Taxes                       |               | Volusia County - Ponce Inlet Port Auth   | 0.0929                | 7,778                       | (1,443)               | 6,335               |
| 5% of C.R.A. Taxes                   |               | Halifax Hospital   | 1.7500                | 167,444                     | (48,104)              | 119,340             |
| 1576 OF C.FI.A. Taxes                | 300,707       | City of South Daytona - Operating  | 5.9000                | 493,960                     | (91,613)              | 402,347             |
| Parcel Count>                        | 1,568         |  |                       |                             |                       | ļ                   |
| otal City Tax Base>                  | 450,961,295   |  |                       |                             |                       |                     |
| 6 C.R.A. of City Tax Base>           | 40.98%        | TOTAL>   | 13.9815               | 1,152,400                   | (198,941)             | 953,459             |
| 0II 0 D A                            | T             | Tuulopa T  | D O                   |                             |                       |                     |
| Overall C.R.A.  Overall C.R.A. Taxes | 10,736,277    | Total CRA 18   | Final Millage         | rce Taxing Au<br>2010 Total | 2011 Inc/Dec          | 2011 Total          |
| 5% of C.R.A. Taxes                   | 10,199,464    | Taxing Authority   | Rate                  | Taxes                       | Taxes                 | Taxes               |
| Total C.R.A.                         | Taxable       | Volusia County - General Fund  | 5.7771                | 5,223,632                   | (557,296)             | 4,666,336           |
| otal Current C.R.A. Value ***        | 1,858,864,345 | Volusia County - Echo  | 0.2000                | 197,099                     | (35,553)              | 161,546             |
| otal C.R.A. (Base Value)             |               | Volusia County - Forever   | 0.0535                | 62,284                      | (19,071)              | 43,213              |
| otal C.R.A. Taxable                  |               | Volusia County - Mosquito Control  | 0.2080                | 201,334                     | (36,279)              | 165,055             |
| ax Base - Countywide Taxable         | , ,           | Volusia County - Ponce Inlet Port Auth   | 0.0929                | 89,923                      | (16,203)              | 73,720              |
| 6 C.R.A. of Total Tax Base           |               | Volusia County - Fire Services   | 3.6315                | 0                           | 0                     | 0                   |
|                                      |               | Volusia County - MSD   | 2.0155                | 0                           | 0                     | 0                   |
| Total C.R.A. Par                     | cel Count     | Total County>  |                       | 5,774,272                   | (664,402)             | 5,109,870           |
|                                      |               | Halifax Hospital   | 1.7500                | 1,567,880                   | (463,259)             | 1,104,621           |
| Total C.R.A. Parcels                 | 15,343        | Southeast Volusia Hospital   | 3.3015                | 0                           | ) O                   | 0                   |
|                                      | ŕ             | West Volusia Hospital  | 2.3849                | 36,532                      | (2,691)               | 33,841              |
| Southoost Volucia Hospital* was a    | •             | '  | 1                     |                             | ` ' '                 |                     |

6% 6% 0% 0% 0% 0% 5% 0% 0% \*Southeast Volusia Hospital\* was granted an exemption by the Total Hospital----> 1,604,412 (465,950)1,138,462 City of New Smyrna Beach from paying into the C.R.A. (1,130,352) 'Total Non-City Tax Transferral" ----> 7,378,684 6,248,332 C.R.A. Daytona Beach-South Atlantic has a negative Current Value from Base Value of (9,947,233) City of Daytona Beach - Operating 6.2598 2.748.704 2.236.342 (512.362)10.56% D.B. Downtown Development Auth 1.0000 42,666 (9,724)32,942 31.22% C.R.A. Daytona Beach Shores has a negative Current Value City of Daytona Beach Shores - Operating 6.0900 0.00% rom Base Value of (100,111,030) 0 0 0 City of Deland - Operating 6.6409 105,281 (11.048)94,233 1.20% C.R.A. Deland-Spring Hill-Incorporated has a negative City of Holly Hill - Operating 763,976 Current Value from Base Value of (8,395,617) 6.9500 961,730 (197,754)23.09% City of New Smyrna Beach - Operating 3.4793 642,770 (77,985)564,785 6.74% C.R.A. Deland-Spring Hill-Unincorporated has a negative City of Ormond Beach - Operating 3.8933 309,361 (41,328)268,033 2.78% Current Value from Base Value of (4,618,776) C.R.A. Ormond Beach North Mainland / Ormond Crossings City of Port Orange - Operating 4.9500 163,009 (29,385)133,624 1.20% City of South Daytona - Operating 402,347 5.9000 493,960 (91.613)15.12% has a negative Current Value from Base Value of (696,288) Total Municipal----> 5,467,481 (971,199) 4,496,282 \*\* Volusia County made no payments to C.R.A. Ormond 10,744,614 Overall C.R.A. Taxes----> 12,846,165 (2,101,551) Beach North Mainland / Ormond Crossings last year. \*\* Total Current C.R.A. Negative Value from Base Value of 12,203,857 (1,996,473) 10,207,383 95% of C.R.A. Taxes----> 123,768,944)

Source: Volusia County Property Appraiser's Office Morgan B. Gilreath Jr., Property Appraiser

|                                   |  | 2011 |
|-----------------------------------|--|------|
|                                   |  |      |
| ment Areas                        | al Tax Roll                                    |      |
| Redevelopi                        | Comparison of 2010 Final to 2011 Final Tax Rol |      |
| olusia County Community Redevelol | 2010 Final                                     |      |
| ia County (                       | parison of                                     |      |
| Volus                             | Com  |      |
|                                   |  |      |
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|                                   |  |      |

|         |  |     |        |      | Con                                      | Comparison of 2010 Final to 2011 Final Tax Roll | 2010 Final to           | , 2011 Fins         | al Tax Roll   | ŀ                 |                                |                         |                            |                         |                    |                           |
|---------|--|-----|--------|------|--|---|-------------------------|---------------------|---|-------------------|--------------------------------|-------------------------|----------------------------|-------------------------|--------------------|---------------------------|
|         | C.R.A.   |     | Beg    | End  |  | Base Value                                      | 2010 Final<br>Taxable   | 2010 Total<br>Taxes | 2011 Final Taxable  | _ <u>:</u>        | 2011<br>Increase /<br>Decrease | C.R.A.<br>Taxable Value | 2011 C.R.A.<br>Fotal Taxes | 2011 C.R.A.<br>% Change | 2011 C.R.A.<br>New | 2011 C.R.A.<br>Net Change |
|         | Area of County                                     | #   | Year   | Year |  |   |                         |                     |   | l axable          | in Taxes                       |                         |                            |                         | Construction       |                           |
| -       | Daytona Beach<br>Ballough Rd                       | 94  | 1985   | 2015 | Parcel Count<br>2015 Taxable Value       | 9,086,882                                       | 123<br>23,086,992       | 198,368             | 123<br>22,959,411   | 0-127,581         | 582                            | 13,872,529              | 198,950                    | 0.00%                   | 2,653,178          | -12.04%                   |
| N       | Daytona Beach<br>Downtown                          | 96  | 1982   | 2012 | Parcel Count<br>2012 Taxable Value       | 49,000,577                                      | 1,057<br>124,294,071    | 1,109,500           | 1,054   | -3                | -199,200                       | 61,177,008              | 910,300                    | -0.28%                  | 40,169             | -11.39%                   |
| е       | Daytona Beach<br>Main Street                       | 95  | 1982   |      | Parcel Count<br>2012 Taxable Value       | 68,695,639                                      | 1,754<br>379,425,085    | 4,402,726           | 1,754<br>322,168,424  | 0-57,256,661      | -767,596                       | 253,472,785             | 3,635,130                  | 0.00%                   | 140,062            | -15.13%                   |
| 4       | Daytona Beach<br>South Atlantic                    | 88  | 2000   | 2030 | Parcel Count<br>2030 Taxable Value       | 63,521,382                                      | 62,252,533              | 0                   | 667<br>53,574,149   | 0 0               | 0                              | 0                       | 0                          | 0.00%                   | 8,503              | 0.00%                     |
| 2       | Daytona Beach<br>Midtown                           | 06  | 1997   | 2027 | Parcel Count<br>7 Taxable Value          | 60,641,706                                      | 2,304                   | 509,726             | 2,305   | 1<br>-7,242,573   | -97,670                        | 28,732,155              | 412,056                    | 0.04%                   | 332,663            | -7.84%                    |
| 9       | Daytona Beach<br>Shores                            | 98  | 2005   |      | Parcel Count<br>2035 Taxable Value       | 458,775,063                                     | 1,952<br>405,747,084    | 0                   | 1,952<br>358,664,033  | 0 0               | 0                              | 0                       | 0                          | %00.0<br>%00.0          | 0                  | 0.00%                     |
| <u></u> | Deland<br>Downtown                                 | 66  | 1984   | 2014 | Parcel Count<br>2014 Taxable Value       | 20,034,463                                      | 286<br>37,582,722       | 239,447             | 286<br>34,224,193   | 0-3,358,529       | -25,801                        | 14,189,730              | 213,646                    | 0.00%                   | 223,793            | -9.53%                    |
| ω       | Deland<br>Springhill-Municipal                     | 87M | 1 2004 | 2034 | Parcel Count<br>2034 Taxable Value       | 50,472,881                                      | 312<br>42,283,546       | 0                   | 311<br>42,077,264   | -1                | 0                              | 0                       | 0                          | -0.32%<br>0.00%         | 2,487,111          | 0.00%                     |
| o o     | Deland<br>Springhill-Unincorp                      | 87C | 2004   | 2034 | Parcel Count<br>2034 Taxable Value       | 21,054,166                                      | 727<br>19,437,846       | 0                   | 726<br>16,435,390   | -1                | 0                              | 0                       | 0                          | -0.14%<br>0.00%         | 3,569              | 0.00%                     |
| 10      | Holly Hill   | 92  | 1995   | 2025 | Parcel Count<br>2025 Taxable Value       | 88,342,219                                      | 1,634<br>234,958,501    | 2,114,809           | 1,635<br>198,266,874  | 1-36,691,627      | -462,477                       | 109,924,655             | 1,652,332                  | 0.06%                   | 12,430             | -15.62%                   |
| =       | New Smyrna Bch                                     | 86  | 1985   | 2015 | Parcel Count<br>2015 Taxable Value       | 69,814,730                                      | 1,745<br>254,556,039    | 1,726,203           | 1,744<br>232,141,838  | -1<br>-22,414,201 | -133,644                       | 162,327,108             | 1,592,559                  | -0.06%<br>-8.81%        | 261,610            | -8.91%                    |
| 12      | Ormond Beach                                       | 97  | 1984   | 2014 | Parcel Count<br>2014 Taxable Value       | 45,486,221                                      | 664<br>129,427,102      | 966,848             | 715<br>114,330,988  | 51<br>-15,096,114 | -142,446                       | 68,844,767              | 824,402                    | 7.68%                   | 77,101             | -11.72%                   |
| 13      | Ormond Beach<br>N. Mainland / Ormond Crossings     | 85  | 2006   | 2036 | Parcel Count<br>2036 Taxable Value       | 10,124,427                                      | 51<br>10,856,523        | 4,139               | 9,428,139   | 732,096           | -4,139                         | 0                       | 0                          | 7.84%                   | 0                  | 6.74%                     |
| 4       | Port Orange<br>East Port                           | 93  | 1995   | 2025 | Parcel Count<br>2025 Taxable Value       | 13,693,302                                      | 141<br>33,663,271       | 255,907             | 141<br>30,636,441   | 0<br>-3,026,830   | -35,113                        | 16,943,139              | 220,794                    | 0.00%<br>%66.8-         | 0                  | -8.99%                    |
| 15      | Port Orange<br>Town Center                         | 88  | 1998   | 2028 | Parcel Count<br>2028 Taxable Value       | 29,558,416                                      | 307<br>42,519,565       | 166,092             | 39,609,909  | 0-2,909,656       | -35,106                        | 10,051,493              | 130,986                    | 0.00%                   | 23,373             | %06:9-                    |
| 16      | South Daytona                                      | 91  | 1997   | 2027 | Parcel Count<br>2027 Taxable Value       | 116,601,454                                     | 1,568<br>200,323,551    | 1,152,400           | 1,568<br>184,795,846  | 0-15,527,705      | -198,941                       | 68,194,392              | 953,459                    | 0.00%<br>-7.75%         | 1,004,327          | -8.25%                    |
|         | Overall Totals<br>In C.R.A.'S                      |     |        |      | Parcel Count Taxable Value 1,174,903,528 |   | 15,292<br>2,097,030,865 | 12,846,165          | 15,292 15,343 51<br>2,097,030,865 12,846,165 1,858,864,345 -238,166,520 |                   | -2,101,551                     | 807,729,761             | 10,744,614                 | 0.33%<br>-11.36%        | 7,267,889          | -11.70%                   |
| Sou     | Source: Volusia County Property Appraiser's Office |     |        |      |  |   |                         |                     |   |                   |                                |                         |                            |                         |                    |                           |

Source: Volusia County Property Appraiser's Office Morgan B. Gilreath Jr., Property Appraiser

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#### RESOLUTION NO. 2001-233

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A RESOLUTION REPEALING THE DELEGATION OF THE EXERCISE OF ALL POWERS OF THE COMMUNITY REDEVELOPMENT ACT OF 1969 (CHAPTER 163, PART III, FLORIDA STATUTES) CONFERRED UPON THE GOVERNING BODIES OF THE CITIES OF DAYTONA BEACH, DELAND, ORMOND BEACH, NEW SMYRNA BEACH, HOLLY HILL AND PORT ORANGE WITHIN THEIR RESPECTIVE BOUNDARIES; PROVIDING THAT THE REPEAL SHALL HAVE PROSPECTIVE APPLICATION: ACKNOWLEDGING THE VALIDITY OF PREVIOUS ACTIONS; PROHIBITING ANY IMPAIRMENT OF EXISTING INDEBTEDNESS; AND PROVIDING WHEN THIS RESOLUTION SHALL TAKE EFFECT.

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WHEREAS, the Community Redevelopment Act of 1969 (*Act*) provides at Section 163.410, Florida Statutes, that the County Council of the County of Volusia shall exercise exclusively the powers conferred by the Act throughout the County, and

WHEREAS, Section 163.410, Florida Statues, authorizes the County Council of the County of Volusia in its discretion to delegate the exercise of the powers to governing bodies of municipalities, and

WHEREAS, by Resolutions Number 81-115, 83-122, 83-143, 85-87, 92-257, and 94-345, ("Delegating Resolutions") the County Council of the County of Volusia delegated to the governing bodies of the cities of Daytona Beach, DeLand, Ormond Beach, New Smyrna Beach, Holly Hill and Port Orange respectively, the exercise of the powers under the Act within their boundaries, and

33 and

WHEREAS, the establishment of the various redevelopment trust funds has obligated the County to make substantial, burgeoning appropriations of

County funds in support of municipal projects the scope and duration over which the County has not exercised oversight, and 2 WHEREAS, it is prudent that the County withdraw its discretionary 3 delegation of powers under the Act in order that the County Council of the 4 County of Volusia may exercise exclusively the powers conferred on it by the Act, 5 and 6 WHEREAS, the intent of this Resolution is to acknowledge all actions of 7 the governing bodies of the municipalities acting as their municipalities' 8 community redevelopment agencies that have been taken prior to September 6, 9 2001, and 10 WHEREAS, it is the intent of this Resolution to have prospective 11 application to prohibit respective municipalities acting as community 12 redevelopment agencies from expanding the boundaries of community 13 redevelopment areas, creating new community redevelopment areas or 14 exercising powers under the Act outside existing community redevelopment 15 areas as of September 6, 2001, and 16 WHEREAS, it is the intent of this resolution to withdraw the delegation of 17 powers under the Act as of December 31, 2036, and 18 WHEREAS, it is the intent of this Resolution that it not apply to or impair 19 any authorization for the issuance of any bonds, notes or other forms of 20 indebtedness to which is pledged increment revenues approved prior to September 6, 2001. 22 NOW, THEREFORE, be it resolved by the County Council of the County 23 of Volusia Florida in open meeting at Council Chambers in the City of DeLand.

SECTION 1. The recitations set forth in the preamble above are hereby

Florida, this on day of December, 2001, as follows:

adopted as part of this Resolution.

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SECTION 2. The delegation to the governing bodies of the cities of Daytona Beach, DeLand, Ormond Beach, New Smyrna Beach, Holly Hill, and Port Orange for the exercise of the powers conferred in the Community Redevelopment Act of 1969 (*Act*) within the boundaries of the respective municipalities as contained in Resolutions Number 81-115, 83-122, 83-143, 85-87, 92-257, 94-345 and 96-249 is hereby repealed effective December 31, 2036, and the exercise of any power under the Act shall be reserved exclusively to the County Council of the County of Volusia as of January 1, 2037.

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SECTION 3. The actions of the governing bodies of the municipalities identified in Section 2 above as community redevelopment agencies pursuant to the delegation of powers under the Act taken prior to September 6, 2001, are hereby acknowledged.

SECTION 4. Resolutions Number 81-115, 83-122, 83-143, 85-87, 92-257 are hereby amended to repeal any delegation of authority to adopt, amend or modify a community redevelopment plan to change the boundaries of a community redevelopment area to add land, create a new community redevelopment area or exercise any power under the Act outside the boundaries as of September 6, 2001, of existing community redevelopment areas by a governing body of a municipality identified in Section 2 above as a community redevelopment agency subsequent to September 6, 2001. Any exercise of power pursuant to the Act identified in this Section 4 shall be reserved exclusively to the County Council of the County of Volusia. Except as provided in this Section 4, community redevelopment agencies and their respective sponsoring municipalities may exercise all other powers which have been delegated by the County Council of the County of Volusia by the respective Delegating Resolutions.

| ı       | SECTION 5. Any authorization of the issuance of any bonds, notes of            |
|---------|--|
| 2       | other forms of indebtedness to which is pledged increment revenues pursuant to |
| 3       | a community redevelopment plan approved prior to September 6, 2001, is hereby  |
| 4       | recognized as a valid obligation of the issuing community redevelopment agency |
| 5       | and this Resolution shall not in any way impair the community redevelopment    |
| 6.      | agencies' obligations thereunder.  |
| 7       | SECTION 6. This Resolution shall take effect immediately upon its              |
| 8 ·     | adoption.  |
| 9<br>10 | DONE AND ORDERED IN OPEN MEETING.  |

County Manager

COUNTY COUNCIL VOLUSIA COUNTY, FLORIDA

| 1  | RESOLUTION NO. 2010-19  |
|--|---|
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9<br>10<br>11<br>12<br>13<br>14<br>15<br>16<br>17 | A RESOLUTION OF THE COUNTY COUNCIL OF VOLUSIA COUNTY, FLORIDA, AMENDING THE DELEGATION OF THE EXERCISE OF ALL POWERS OF THE COMMUNITY REDEVELOPMENT ACT OF 1969 (CHAPTER 163, PART III, FLORIDA STATUTES) CONFERRED UPON THE GOVERNING BODIES OF THE CITIES OF DAYTONA BEACH, DELAND, ORMOND BEACH, NEW SMYRNA BEACH, HOLLY HILL, PORT ORANGE, SOUTH DAYTONA AND DAYTONA BEACH SHORES WITHIN THEIR RESPECTIVE BOUNDARIES AND THE SPRING HILL COMMUNITY REDEVELOPMENT AGENCY; PROVIDING AN EFFECTIVE DATE. |
| 18   | WHEREAS, the Community Redevelopment Act of 1969 (the "Act")  |
| 19   | provides at Section 163.410, Florida Statutes, that the County Council shall  |
| 20   | exercise exclusively the powers conferred by the Act throughout the County: and   |
| 21   |   |
| 22   | WHEREAS, Section 163.410, Florida Statutes, authorizes the County   |
| 23   | Council in its discretion to delegate in whole or part the exercise of such powers  |
| 24   | to governing bodies of municipalities; and  |
| 25   |   |
| 26   | WHEREAS, by Resolutions Number 81-115, 83-122, 83-143, 85-87, 85-   |
| 27   | 116, 92-257, 94-345, 95-150, and 96-219, the County Council delegated to the  |
| 28   | governing bodies of the cities of Daytona Beach, DeLand, Ormond Beach, New  |
| 29   | Smyrna Beach, Holly Hill, Port Orange, and South Daytona respectively, the  |
| 30   | exercise of the powers under the Act within their boundaries; and   |
| 31   |   |
| 32   | WHEREAS, Resolution Number 2001-233 repealed the delegation of  |
| 33   | authority to adopt, amend or modify a community redevelopment plan, to change   |
| 34   | the boundaries of a community redevelopment area to add land, create a new  |

| 1  | community redevelopment area or exercise any power under the Act outside the    |
|----|---|
| 2  | boundaries as of September 6, 2001; and   |
| 3  |   |
| 4  | WHEREAS, Resolution Number 2004-13 created the Spring Hill                      |
| 5  | Community Redevelopment Agency and delegated specified county                   |
| 6  | redevelopment powers to that agency; and  |
| 7  |   |
| 8  | WHEREAS, Resolution Number 2004-131 delegated specified county                  |
| 9  | redevelopment powers to the City of Ormond Beach for the Ormond Crossings       |
| 10 | Area as amended by Resolution Number 2007-112, 2008-110, 2009-98 and            |
| 11 | 2009-178; and   |
| 12 |   |
| 13 | WHEREAS, Resolution Number 2005-195 delegated specified county                  |
| 14 | redevelopment powers to the City of Daytona Beach Shores for the SR A1A         |
| 15 | South Atlantic Community Redevelopment Study Area, as amended by                |
| 16 | Resolution Number 2005-245 and 2006-106; and                                    |
| 17 |   |
| 18 | WHEREAS, the establishment of the various redevelopment trust funds             |
| 19 | has obligated the County to make substantial, burgeoning appropriations of      |
| 20 | County funds in support of municipal projects the scope and duration over which |
| 21 | the County has had limited oversight.   |
| 22 |   |
| 23 | NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF                         |
| 24 | THE COUNTY OF VOLUSIA, FLORIDA, IN OPEN MEETING AT COUNCIL                      |
| 25 | CHAMBERS IN THE CITY OF DELAND, FLORIDA, THIS 18th DAY OF                       |
| 26 | FEBRUARY, 2010, AS FOLLOWS:   |

SECTION 1. The recitations set forth in the preamble above are hereby adopted as part of this Resolution.

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SECTION 2. The delegation to the governing bodies of the cities of Daytona Beach, DeLand, Ormond Beach, New Smyrna Beach, Holly Hill, Port Orange, South Daytona and Daytona Beach Shores, and to the Spring Hill Community Redevelopment Agency for the exercise of the powers conferred in the Community Redevelopment Act of 1969 (the "Act") within the boundaries of the respective municipalities and agency as contained in Resolutions Number 81-115, 83-122, 83-143, 85-87, 85-116, 92-257, 94-345, 95-150, 96-219, 2004-13, 2004-131, 2007-112, 2008-110, 2009-98, 2009-178, 2005-195, 2005-245 and 2006-106 is hereby amended to require the following:

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### I. REPORTING REQUIREMENTS

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Each community redevelopment agency ("CRA") shall conform to a uniform system of reporting established by the county. The reports shall use standardized State of Florida approved definitions for each reporting category requested by the county. The annual report required to be filed with the Department of Community Affairs and the annual audited financial report also required to be filed may be used to satisfy this requirement.

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B. CRA reports shall be provided to the county electronically on an annual basis and not less than 30 days after required reports are filed with the State of Florida.

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C. Each CRA shall make a presentation to the county council not less than annually which will include its annual report.

D. Each CRA shall submit its proposed budget for the

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E. No CRA shall make any material changes to its budget without prior notice to the county. The Volusia County Council shall have the opportunity to comment on any proposed change.

next fiscal year to the county for review and comment prior to the

adoption of the budget by the CRA and no later than August 1st of

each year. The county will respond with any questions and/or

comments, if any, within 30 days of receipt of the proposed budget.

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#### II. COORDINATION AND RECOGNITION

17 representation 17 representation 18 distribution 19 time 20 CRA

representatives, including the appropriate Volusia County Council district member and a county staff representative shall be given timely notice, at least contemporaneously with the notice given to CRA board members, prior to any CRA meeting and given an

Each CRA shall ensure that designated county

opportunity to attend and participate.

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B. The County shall notify each CRA of any countyhosted meeting of two or more CRAs that may be called in order to discuss shared concerns and joint solutions.

|          | C. The purpose of joint CRA meetings is to take                                    |
|----------|--|
| 2        | advantage of multi-jurisdictional cooperation and funding that may                 |
| 3        | not be available to an individual CRA, including, but not limited to               |
| 4        | the following:   |
| 5        | 1. Transportation corridor redevelopment and                                       |
| 6        | infrastructure;  |
| 7        | <ol><li>Enhancement of transit and multimodal systems;</li></ol>                   |
| 8        | 3. Promotion of regional economic development                                      |
| 9        | opportunities;   |
| 10       | 4. Utilizing county and city-owned real estate within                              |
| 11       | CRAs for joint development; and  |
| 12       | 5. Jointly seeking state and federal resources for multi-                          |
| 13       | jurisdictional projects.   |
| 14       |  |
| 15       | D. Each CRA will include the county when recognizing                               |
| 16       | contributing partners in print and electronic media as well as formal              |
| 17       | events such as groundbreakings, ribbon cuttings and activities                     |
| 18       | celebrating CRA successes, including the following:                                |
| 19       | <ol> <li>Participation in the planning and updating process;</li> </ol>            |
| 20       | <ol><li>Printed material including newsletters, flyers,</li></ol>                  |
| 21       | advertisements and invitations;  |
| 22       | 3. Digital materials including websites, email campaigns                           |
| 23       | and announcements; and   |
| 24       | Construction signs.  |
| 25<br>26 | SECTION 3. The requirements set forth in this Resolution are not                   |
| 27       | intended to constrain the ability of the CRAs to incur debt in accordance with the |

terms of the Act. Non-compliance by a CRA with the requirements set forth in this Resolution shall not permit the County or any other taxing authority to fail to appropriate and transfer into the applicable redevelopment trust fund the lesser of increment revenues in an amount sufficient for the payment of debt service on bonds or other debt issued to finance or refinance redevelopment activities undertaken in accordance with an adopted community redevelopment plan and

8 SECTION 4. This Resolution shall take effect immediately upon its 9 adoption.

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DONE AND ORDERED IN OPEN MEETING.

the amount provided by Section 163.387, Florida Statutes.

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22 23 24 By:

COUNTY COUNCIL

VOLUSIA COUNTY, FLORIDA

By: Frank

Frank T. Bruno, Jr. County Chair

James T. Dinneen

County Manager/Clerk

| 1 2                                   | RESOLUTION NO. 2010- 20   |
|---------------------------------------|---|
| 3<br>4<br>5<br>6<br>7<br>8<br>9<br>10 | A RESOLUTION OF THE COUNTY COUNCIL OF VOLUSIA COUNTY, FLORIDA, ESTABLISHING POLICY FOR FUTURE DELEGATION OR AMENDMENT OF EXISTING DELEGATION OF THE EXERCISE OF THE POWERS OF THE COMMUNITY REDEVELOPMENT ACT OF 1969 (CHAPTER 163, PART III, FLORIDA STATUTES); PROVIDING AN EFFECTIVE DATE. |
| 12                                    | WHEREAS, the Community Redevelopment Act of 1969 (the "Act")  |
| 13                                    | provides at Section 163.410, Florida Statutes, that the County Council shall  |
| 14                                    | exercise exclusively the powers conferred by the Act throughout the County: and   |
| 15                                    | WHEREAS, Section 163.410, Florida Statutes, authorizes the County   |
| 16                                    | Council in its discretion to delegate in whole or part the exercise of such powers  |
| 17                                    | to governing bodies of municipalities; and  |
| 18                                    | WHEREAS, the County Council finds that it is in the public interest to  |
| 19                                    | establish policy for future delegation and amendment of existing delegations of   |
| 20                                    | the exercise of the powers of the Act; and  |
| 21                                    | WHEREAS, the County Council does not waive or restrict its authority to   |
| 22                                    | make revisions to or exceptions from such policy or revoke or modify a  |
| 23                                    | delegation of authority.  |
| 24                                    |   |
| 25                                    | NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF   |
| 26                                    | THE COUNTY OF VOLUSIA, FLORIDA, IN OPEN MEETING AT COUNCIL  |
| 27                                    | CHAMBERS IN THE CITY OF DELAND, FLORIDA, THIS 18TH DAY OF   |
| 28                                    | FEBRUARY, 2010, AS FOLLOWS:   |
| 29                                    |   |
| 30                                    | SECTION 1. The recitations set forth in the preamble above are hereby   |
| 31                                    | adopted as part of this Resolution.   |

1 SECTION 2. A city requesting a delegation of authority or an amendment 2 of existing delegation of authority to a CRA, shall identify and define how the 3 CRA will maximize available resources to further the county's overall goals and 4 strategies. A future delegation of powers under the Act shall 5 1. limit the contribution by the county to a millage rate 6 that does not exceed the millage rate used by the city to calculate 7 its tax increment contribution, regardless of the existing rate 8 structure; 9 2. identify the taxing authorities which shall be 10 contributors; 11 3. provide a specific sunset date depending on the CRA

- provide a specific sunset date depending on the CRA plan and bonding obligations;
  - 4. limit allowable administrative and non-capital costs;
- 5. set a ceiling on county contributions or define scaled monetary thresholds (e.g., 95% of the tax increment share up to \$1 million, 75% up to \$2 million, and 50% over \$2 million until the sunset date);
- restrict the use of county contribution to the trust fund to a specific project or projects, or expenditures as defined in the CRA plan;
  - specify the frequency of CRA plan updates; and
- determine available incentives for specific goals such as job generation and other economic development achievements.

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| 1              | A modified or expa            | nded delegation of authority may                               |
|----------------|-------------------------------|--|
| 2              | 1.                            | include any provision set forth above for a new                |
| 3              | delegation of                 | of authority as set forth previously;                          |
| 4              | 2.                            | establish different trust fund contributions for the area      |
| 5              | of an expan                   | sion;  |
| 6              | 3.                            | stipulate separate terms and different trust fund              |
| 7              | contributions                 | s for the period of extension.                                 |
| 8              | Neither the county            | nor any city shall give less than 120 days written notice      |
| 9              | for any changes or            | extensions to an existing CRA.                                 |
| 10             |                               |  |
| 11             | SECTION 3                     | . This Resolution shall take effect immediately upon adoption. |
| 12             |                               |  |
| 13<br>14       | DONE AND                      | ORDERED IN OPEN MEETING.                                       |
| 15<br>16       |                               | COUNTY COUNCIL<br>VOLUSIA COUNTY, FLORIDA                      |
| 17<br>18       | COULT                         |  |
| 19             | - += W                        | By: Frank J. Bueno   |
| 20 21          | W.W.D.                        | Frank T. Bruno, Jr. County Chair                               |
| 22<br>23<br>24 | ATTEST:                       |  |
| 25             | By: A                         |  |
| 26<br>27       | James T. Dinn<br>County Manag |  |
|                |                               |  |

#### Volusia County Community Redevelopment Agencies (CRA) Value x 3% Growth

| CRA Name                | Year   | Value @ Year | FY12 Actual Valu | % average change | Year @ 3%<br>Growth Annually | Variance      | High Yr.% | Year of High | Low YR. % |
|-------------------------|--------|--------------|------------------|------------------|------------------------------|---------------|-----------|--------------|-----------|
| D.B. Ballough Road      | FY1991 | 12,162,883   | 22,959,411       | 4%               | 22,626,545                   | 332,866       | 33%       | FY2007       | -20%      |
| D.B. Downtown           | FY1991 | 102,209,472  | 110,177,585      | 1%               | 190,139,726                  | (79,962,141)  | 20%       | FY2007       | -19%      |
| D.B. Main Street        | FY1991 | 121,812,642  | 322,168,424      | 6%               | 226,607,397                  | 95,561,027    | 54%       | FY2006       | -24%      |
| D.B. South Atlantic     | FY2001 | 63,521,382   | 53,574,149       | 1%               | 87,928,448                   | (34,354,299)  | 47%       | FY2006       | -31%      |
| D.B. Westside           | FY1999 | 61,708,441   | 89,373,861       | 4%               | 90,620,926                   | (1,247,065)   | 30%       | FY2007       | -21%      |
| D.B. Shores             | FY2007 | 612,898,678  | 358,664,033      | -10%             | 710,517,548                  | (351,853,515) | 5%        | FY2009       | -27%      |
| Deland                  | FY1991 | 32,300,310   | 34,224,193       | 1%               | 60,088,091                   | (25,863,898)  | 33%       | FY2006       | -23%      |
| Holly Hill              | FY1997 | 89,468,794   | 198,266,874      | 7%               | 139,389,466                  | 58,877,408    | 79%       | FY2009       | -28%      |
| New Smyrna Beach        | FY1991 | 116,933,095  | 232,141,838      | 4%               | 217,530,002                  | 14,611,836    | 39%       | FY2007       | -20%      |
| Ormond Beach            | FY1991 | 65,831,364   | 114,330,988      | 4%               | 122,465,729                  | (8,134,741)   | 51%       | FY1997       | -17%      |
| Port Orange East Port   | FY1997 | 13,831,983   | 30,636,441       | 6%               | 21,549,779                   | 9,086,662     | 25%       | FY2004       | -20%      |
| Port Orange Town Center | FY2000 | 29,417,812   | 39,609,909       | 4%               | 41,942,766                   | (2,332,857)   | 43%       | FY2007       | -25%      |
| South Daytona           | FY1998 | 116,601,454  | 184,795,846      | 4%               | 176,370,161                  | 8,425,685     | 35%       | FY2007       | -23%      |
| Spring Hill, County     | FY2006 | 26,599,933   | 16,435,390       | -5%              | 31,761,711                   | (15,326,321)  | 26%       | FY2008       | -30%      |
| Deland Spring Hill      | FY2006 | 56,066,815   | 42,077,264       | -4%              | 66,946,709                   | (24,869,445)  | 15%       | FY2007       | -22%      |
|                         | Column | Α            | В                | С                | D                            | F             | G         |              | Н         |

Column A x 3% annually Column B - Column D

The above analysis is a snap shot from fiscal year 1991 to 2012. Demonstration purposes only.

#### Notes:

New construction data is from PAO and only covers FY2004-FY2012, prior data not available at this time.

D.B. Ballough Road - FY2006 \$3.8 million of new construction added to the tax rolls, FY2007 high year is due primarily to reassessments.

D.B Main Street - FY2006 \$93.8 million of new construction added to the tax rolls

New Smyrna Beach - FY2007 \$16 million and in FY2009 \$14.6 million of new construction added to the tax rolls

Holly Hill - FY2009 \$128.3 million of new construction added to the tax rolls

South Daytona - FY2010 \$34.3 million of new construction added to tax rolls offset by reduction in reassessments. FY2007 high year is due primarily to reassessments.

Port Orange - FY2004 \$1.8M, FY2008 \$1.6M, FY2009 \$1.6M, FY2010 \$2.3M of new construction added to the tax rolls.