

COUNTY OF VOLUSIA, FLORIDA



ADOPTED BUDGET
FISCAL YEAR 2012-2013

ADOPTED BUDGET FISCAL YEAR 2012-2013



FRANK T. BRUNO JR., County Chair

JOYCE M. CUSACK, Vice Chair, At-large

ANDY KELLY, District 1

JOSHUA J. WAGNER, District 2

JOIE ALEXANDER, District 3

CARL G. PERSIS, District 4
Resigned effective June 28, 2012

PATRICIA NORTHEY, District 5



JAMES T. DINNEEN
County Manager

CHARLENE WEAVER, CPA
Deputy County Manager/
Chief Financial Officer

TAMMY J. BONG
Management and Budget Director

www.volusia.org

ACKNOWLEDGMENTS

The successful completion of this Budget document is attributed to the group efforts of several individuals deserving of special recognition. The cooperation, contributions and expertise provided by each one are greatly appreciated.

The Management and Budget team is commended for their expertise and perpetual efforts put forth in the research, analysis and compilation of the information published in this document.

MANAGEMENT AND BUDGET TEAM

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Our sincere gratitude for the creative and technical contributions in preparing the budget cover and the tabs for this document goes to Community Information and to Information Technology for their continued technical support.

Budget Cover Artwork Acknowledgment:
Joseph B. de Peyster, M. D.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Volusia County
Florida**

For the Fiscal Year Beginning

October 1, 2011

Linda C. Danison *Jeffrey R. Egan*

President

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a distinguished Budget Presentation Award to the County of Volusia, Florida for its annual budget for the fiscal year beginning October 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is a valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

FORMAT OF BUDGET DOCUMENT

The annual budget is prepared using a program performance approach. The format of the budget document serves multiple uses. It is designed to generate discussions related to policy issues, service delivery and attainment of performance objectives by the County Council and management during the preparation, review and subsequent adoption of the budget. The section entitled "Operating Budget by Division and Activity" is the focus of the budget preparation process.

The document is presented as follows:

TABLE OF CONTENTS

BUDGET MESSAGE

The budget message identifies the major issues facing the County of Volusia from a budgetary perspective. In addition, the budget message summarizes major changes and new programs included in the current fiscal year budget.

COUNTY OVERVIEW AND FINANCIAL PROCEDURES

This section identifies the mission of Volusia County government, key goals and critical success factors. The accounting system and budgetary controls utilized by the County of Volusia are described. Also identified are the general budget, revenue, appropriation, reserve, and debt management policies used in the development and allocation of resources in the current fiscal year budget. Finally, the budget preparation, adoption and amendment process is described to include a budget calendar outlining the time line. The graphic display of the organization and inclusion of historic, statistical and economic data gives context for Volusia County government and the needs of its citizens.

BUDGET OVERVIEW

This section provides an overview of the fiscal year budget, including graphs and schedules that provide information about revenues, expenditures and issues addressed by the County budget.

BUDGET BY FUND - OPERATING

The County Council officially adopts the budget at the fund level. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are as follows:

- Governmental Funds
 - General Fund
 - Special Revenue Funds
 - Debt Service Funds
 - Capital Projects Funds
- Proprietary Funds
 - Enterprise Funds
 - Internal Service Funds
- Fiduciary Funds (not included in budget document)
 - Trust Funds
 - Agency Funds

The presentation of the revenues and expenditures by fund, which follows, is organized in the sequence identified below:

- Countywide Funds
- Special Revenue Funds
- Enterprise Funds

OPERATING BUDGET BY DEPARTMENT AND UNIT

This section presents the budget in a program format. The organizational hierarchy used by the County of Volusia identifies programs by activities that comprise divisions.

The Division Summary page provides financial data by program, category (i.e., personal services, operating expenses, capital outlay) and fund source for Actual FY 2010-11, Adopted FY 2011-12, Estimated FY 2011-12 and Budget FY 2012-13. The number of authorized full-time and part-time positions is also indicated.

Activity pages contain the same financial data shown on the Division Summary page. In addition, key objectives and performance measures are presented which relate the budget (input) to the services (outcome) for each program. The last section provides a brief highlight of the Activity and explains significant changes in performance, expenditures or changes in personnel.

DEBT SERVICE

This section provides detailed information related to outstanding debt service obligations for the County.

INTERNAL SERVICE FUNDS- NON-OPERATING

This section presents the budget for the Internal Service Funds in a program format. Internal Service Funds are used to accumulate and allocate costs internally among the County's various functions. The County of Volusia uses Internal Service Funds to account for its computer replacement, vehicle maintenance, self-insurance and risk management, and employee group insurance programs.

CAPITAL IMPROVEMENT PROGRAM – NON-OPERATING

This section identifies the County of Volusia's capital improvement program for the 2012-13 fiscal year. A long-range capital improvement program has also been developed and is updated annually.

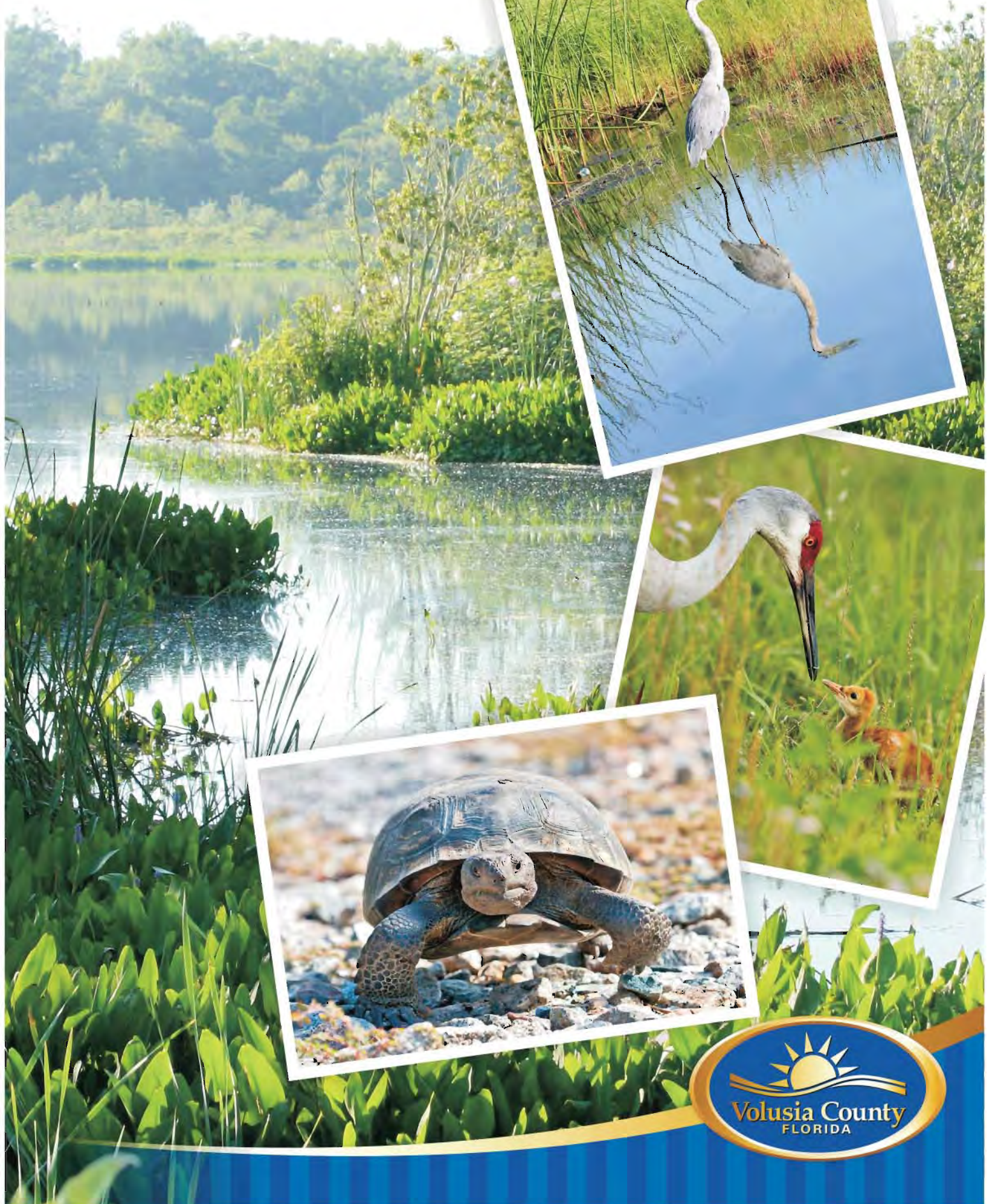
APPENDIX

The Appendix contains miscellaneous charts, graphs, schedules, statistical data and a glossary of budget terms and acronyms.

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Photos by Joseph de Peyster, M.D.



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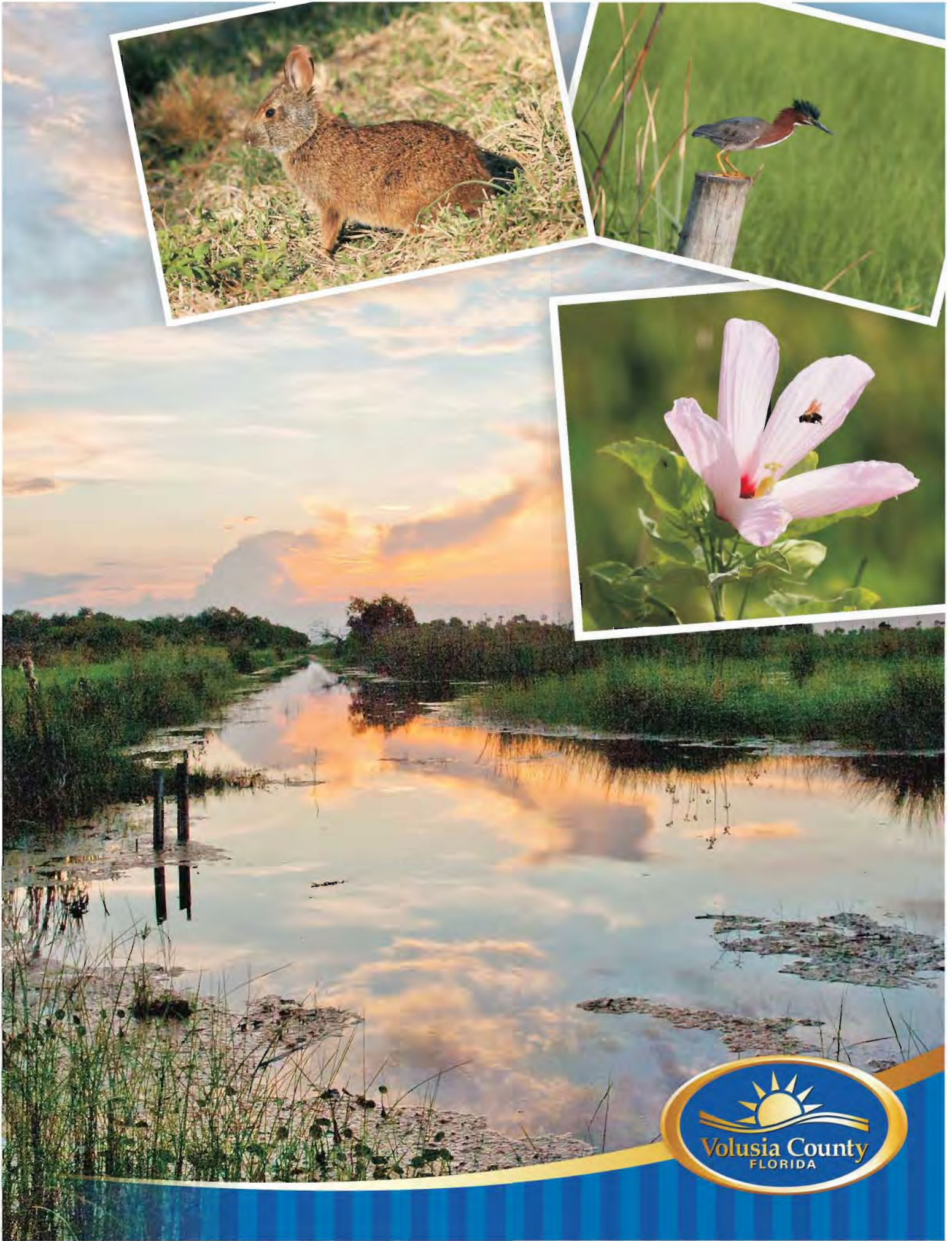
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County Manager

FRANK T. BRUNO, JR.
COUNTY CHAIR

October 1, 2012

JOYCE M. CUSACK
VICE CHAIR, AT-LARGE

ANDY KELLY
DISTRICT 1

JOSHUA J. WAGNER
DISTRICT 2

JOIE ALEXANDER
DISTRICT 3

VACANT
DISTRICT 4

PATRICIA NORTHEY
DISTRICT 5

JAMES T. DINNEEN
COUNTY MANAGER

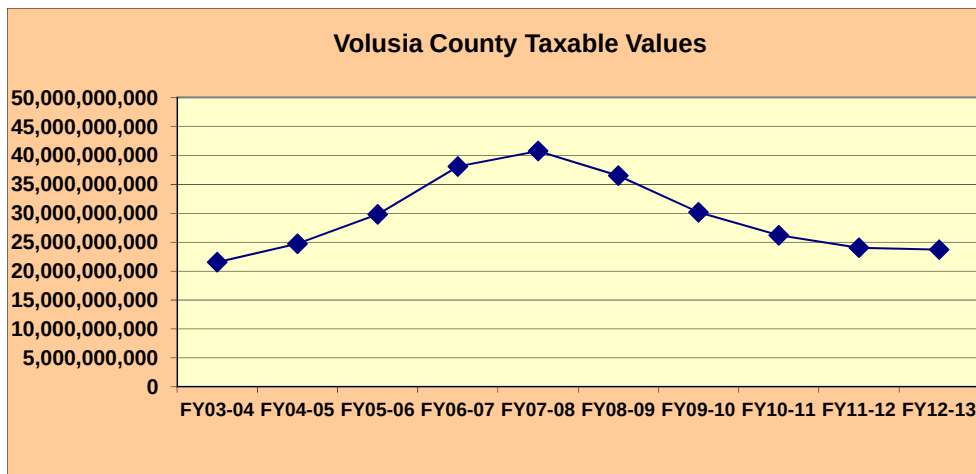
Honorable Members of the County Council:

In compliance with provisions of the County Charter and State of Florida Statutes, I am pleased to submit the recommended budget for FY2012-13. The operating budget is \$582,318,823, a reduction of \$7.8 million from FY2011-12.

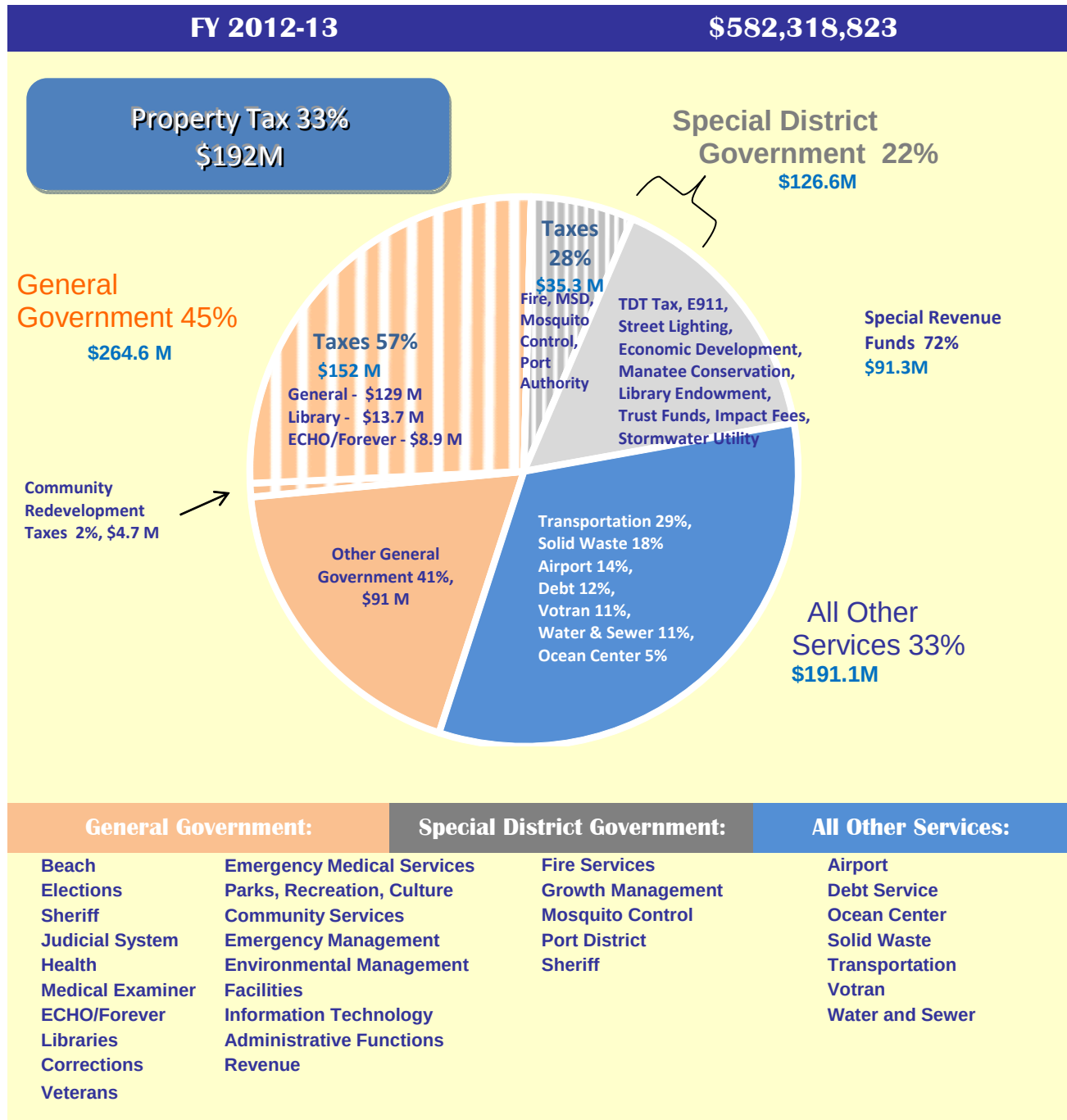
Prior changes have reshaped this government and helped stabilize operations. Planning, developing and restructuring operations has helped weather the economic downturn. We reacted early and have maintained the course, keeping our eye on the fiscal health of the organization making tough decisions when needed. While Florida and the nation begin to recover from one of the worst recessions in history, we start to see a slight improvement in our unemployment rates, consumer spending, and building activity. However, the values of property continue to show a slight decline due to the foreclosures and low valued housing inventory.

Property Values

FY2012-13 will be the fifth consecutive year of decreasing property values, resulting in reduced County revenues. Between FY 2007-08 and FY2012-13, property values have declined over \$329.8 billion.

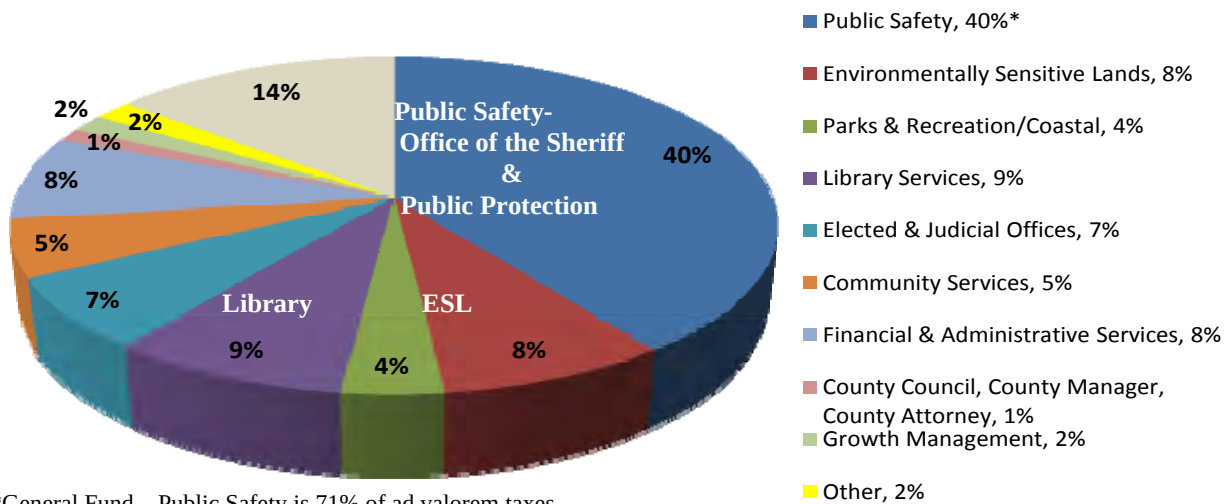


Of the total operating budget, \$582,318,823, only 33% pertains to ad valorem taxes, or \$191.8 million. The FY2012-13 Recommended Budget can be separated into three segments: 45% for General Government, 22% for Special District Government and 33% for Other Services. The graph below illustrates that \$192.1 million, or 33% of the County's total operational funding comes specifically from property taxes. Of that, an estimated total of \$4.7 million for Community Redevelopment Areas (CRA) is collected by the county and then passed through to those entities for expenditure. Another \$35.3 million in property taxes provides funding for certain Special District Government functions including Fire Services and the Municipal Services District for the unincorporated residents, along with Mosquito Control and the Port District.



As noted in the chart on the previous page, the section of General Government represents 45% of the total operating budget. General Government classification is for services provided countywide, it includes the following funds: General, Emergency Medical Services, Library, ECHO, Volusia Forever, Volusia Forever Debt Service. The largest part of General Government is allocated to Public Safety, 40% which includes the Office of the Sheriff and Public Protection. The following areas have a dedicated millage rate and accompanying fund balances which represents 17% - Library Services at 9% and Environmental Sensitive Lands – ECHO & Volusia Forever at 8%. The elected offices of Supervisor of Elections, Property Appraiser, Clerk of the Court and the Judicial System represent 7% of General Government. Within the category of Financial & Administrative Services, 15% is the Revenue, a.k.a. Tax Collector in other local governments. The balance of Financial & Administrative Services is distributed for central services 34%, information technology/radio 31%, financial functions 13%, with the balance to employee relations & procurement. The 14% for General Fund reserves includes the emergency reserves discussed below.

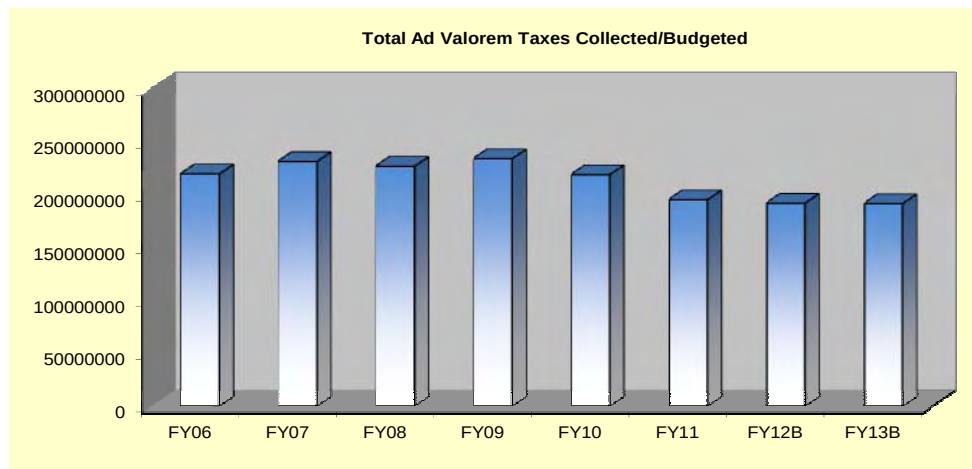
General Government Operating Budget Allocation



*General Fund – Public Safety is 71% of ad valorem taxes

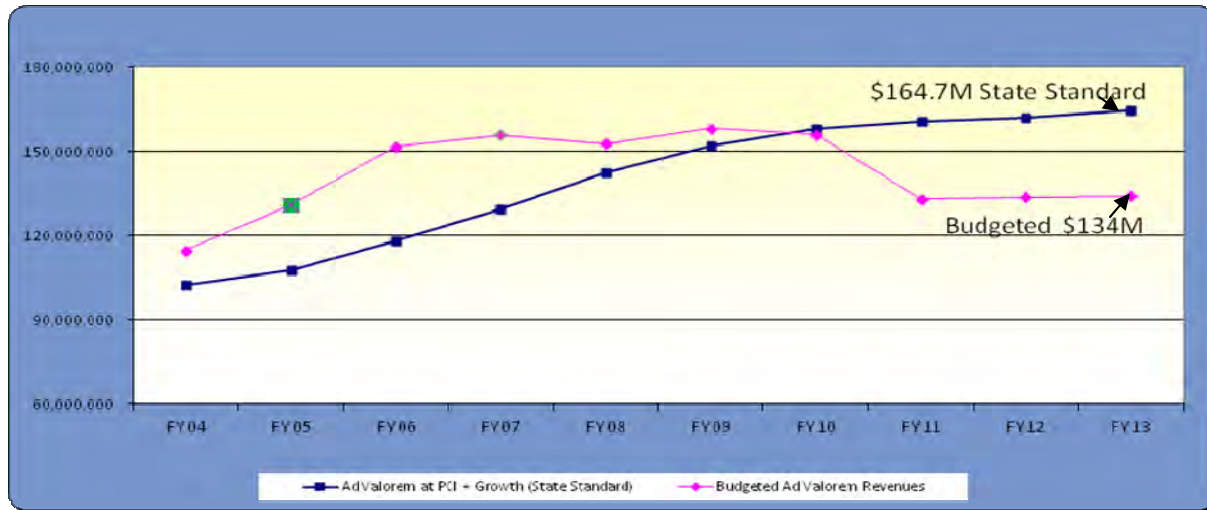
Ad Valorem Taxes

Since FY 2009, property taxes collected by the county have fallen about \$42 million or -18%, across all the taxing funds, as shown in the chart below.



Millage Rates

Of the 10 taxing funds, 7 of these funds will adjust their operations once again to offset the value reductions for FY2012-13 and maintain last year's millage rate. The only taxing authority that experienced a positive growth was Silver Sands/Bethune Beach MSD. Also for FY2012-13 the General Fund and Municipal Service District Fund are submitted just below the rolled-back rates. The General Fund continues to be under the State Standard (growth in Florida Per Capita Income plus the growth in new construction) as it pertains to tax budgeted as shown in the following chart:



Another method of measuring growth in a budget is the comparison of ad valorem taxes to per capita population. FY2012-13 General Fund budgeted taxes is \$133.8 million divided by population of 494,593 is \$271 per person. This per-person rate is the same funding level of 10 years prior when adjusted annually by the average 2.6% consumer price index.

Revenues & Expenditures

Although we are seeing some positive growth in consumer spending, this lags in other revenue trends. Many revenue sources have leveled off and we are no longer experiencing sharp declines. Within the category taxes, positive growth in resort taxes is offset by reduced property taxes and utility taxes. The change in permits, fees and special assessments are offset by charges for services due to reclassification of accounts as outlined by the state chart of accounts. The reduction in intergovernmental revenues is primarily grant proceeds to be appropriated upon grant award. The miscellaneous revenue continues to fall due to interest earned across all funds. The chart below is a listing of major revenue sources for the operating budget. Many of the revenue sources in this chart are generated within special revenue funds and are authorized for specific purposes.

Countywide Operating Revenues	FY 2011-12	FY 2012-13	Dollar Change	% Change
Taxes	\$234,501,790	\$233,985,599	(\$516,191)	-0.2%
Permits, Fees, Special Assessment	\$1,430,219	\$15,644,931	\$14,214,712	993.9%
Intergovernmental	\$49,148,350	\$46,136,982	(\$3,011,368)	-6.1%
Charges for Services	\$100,866,921	\$85,891,741	(\$14,975,180)	-14.8%
Judgements, Fines & Forfeitures	\$3,240,843	\$2,911,344	(\$329,499)	-10.2%
Miscellaneous	\$18,060,012	\$17,885,138	(\$174,874)	-1.0%

The organization continues to make strides in reducing expenditures and avoids utilization of fund balance to bridge funding gaps. This has been a recurring theme over the past few years as we continue to maintain our financial resiliency. The use of fund balance is primarily for one-time expenditures ranging from capital improvements, capital outlay, and grant and aids for community projects. Below is a highlight of the operating budget by category with a high level variance explanation.

The Personal Services reduction reflects various changes ranging from retirements, reduced overtime, filling positions at a lower rates, and un-funding positions when possible. Of the operating variance, 63% is from the enterprise funds to reflect available fund balance for operations. The remaining variance primarily is for future land management costs for the Volusia Forever Fund. Capital Outlay variance is primarily due to the replacement of a helicopter in prior year within Mosquito Control Fund. Capital Improvements reduction of \$4 million is a direct relationship of grant funding for the Airport which will be appropriated upon agency award. The remaining variance is from projects completed in prior year within gas tax funds, Port Authority Fund and the General Fund. The grants and aid variance is primarily due to completion of prior year awards from the ECHO program. In all, the total Operating Expenditure Budget, comprised of Personal Services, Operating Expenditures, Capital, and Grants & Aids, was reduced from last year as illustrated in the chart below:

Operating Budget by Category	FY 2011-12	FY 2012-13	Dollar Change	% Change
Personal Services	\$204,304,004	\$202,247,605	(\$2,056,399)	-1.0%
Operating Expenditures	\$156,408,062	\$158,904,181	\$2,496,119	1.6%
Reimbursements	(\$20,226,007)	(\$20,865,607)	(\$639,600)	3.2%
Capital Outlay	\$9,388,780	\$8,103,129	(\$1,285,651)	-13.7%
Capital Improvements	\$34,670,375	\$25,428,034	(\$9,242,341)	-26.7%
Debt Service	\$31,146,707	\$31,074,280	(\$72,427)	-0.2%
Grants and Aids	\$31,983,058	\$28,232,064	(\$3,750,994)	-11.7%

Note: above figures exclude budgeted reserves & operating transfers.

Staffing

Cross-training staff and blending positions to deliver services continues in all departments and divisions. FY2011-12 the authorized position count for all funds was 3,350.69 full-time equivalents. The FY 2012-13 budget has reduced funding by 28 positions, with 12 positions being eliminated, 3 positions added to the attrition rate and 13 positions added to the unfunded status. Therefore the total recommended budget includes funding for 3,338.29 FTE's. Until our revenue stream improves and shows a solid trend upward, we will continue to evaluate funding for each position that becomes vacated due to attrition or retirements. Although we have dedicated employees, I have not included any pay adjustments in this budget.

Reserves

The availability of reserves for use in a financial emergency is one indication that a government is financially strong. In FY1999-00, the Council approved the policy that ad valorem tax funds must retain an emergency reserve between 5% and 10% of current revenues. By using these funds for emergency situations only, our fiscal health has remained strong and has received favorable comments from both the external independent auditor, as well as bond rating agencies. Emergency reserves budgeted last year have been maintained in this budget. The chart on the following page details the emergency reserve balances and associated percentages to budgeted current revenues.

Emergency Reserves	FY 2011-12	FY 2012-13	% of revenues
General Fund	15,616,023	15,616,023	9.5%
Library	1,234,065	1,234,065	8%
East Volusia Mosquito Control	372,498	341,346	10%
Ponce De Leon Inlet & Port District	204,550	195,277	10%
Municipal Service District	1,851,918	1,851,918	5%
Fire Services	2,029,812	2,002,151	10%

During the mini budget five year forecast workshop on April 19th we depicted additional reserves in the General Fund budget. In an effort to plan for the future, I have mirrored this discussion with funding being earmarked for Florida Retirement System \$4 million, Medicaid nursing home \$1.4 million, and \$10.8 million for debt service payments for the Courthouse. Also being carried forward within reserves for future capital is the Election equipment allocation from FY2010-11 in the amount of \$2 million.

Planning for the Future

While this is a balanced budget, in looking ahead to the future fiscal years, there are a number of important issues the Council will need to address. In November, 2012 a state-wide referendum will have tangible personal property tax exemption and three proposed property tax exemptions:

- Reduce cap on the annual change in taxable values for non-homesteaded property from 10% to 5%
- Eliminate the "Recapture Rule" and prevent the assessed value of property from increasing when its market value declines
- Homestead exemption of 50% of market value to homeowners who have not had a homestead exemption in Florida in the previous 3 years; period of 5 years, reduced by 20% per year

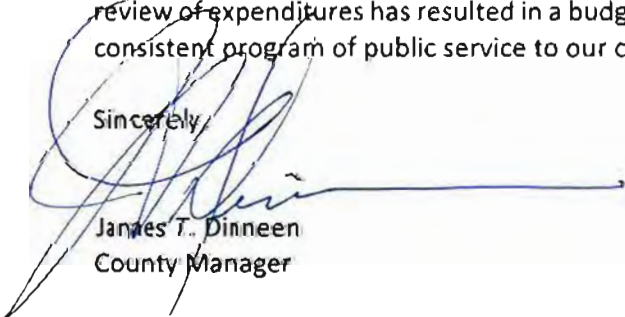
Next fall, discussion with municipalities will take place for the renewal of the interlocal agreement for allocation of 6 Cent Local Option Gas Tax. As you are aware, funding for roads and commuter rail will be a major issue in the future.

We will continue to monitor the legislative session in hope to be held harmless in any future legislative changes. Any shift in unfunded mandates will not be able to be absorbed without impacting service levels or requiring an offsetting revenue streams.

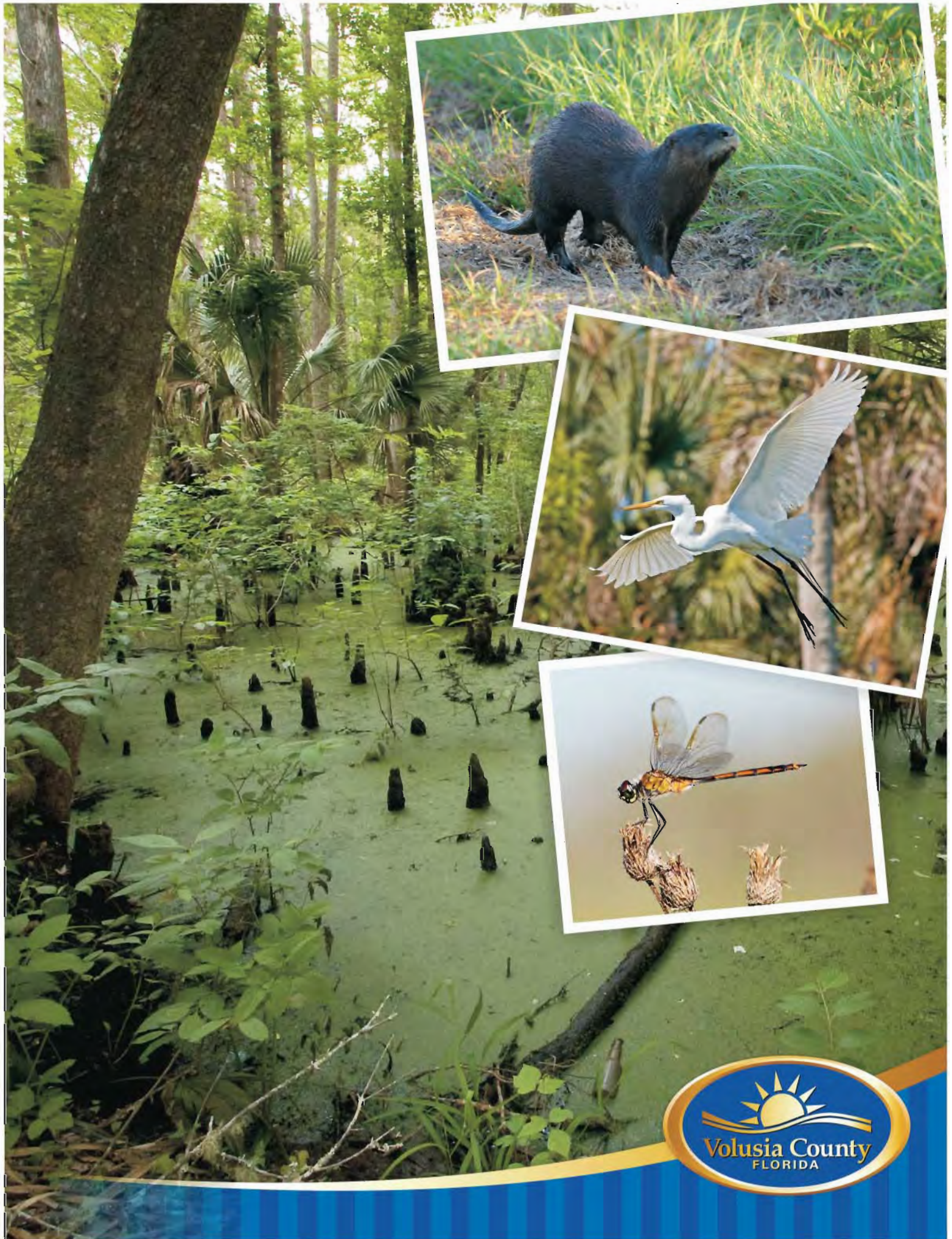
Closing

Developing this budget has been a complex and challenging endeavor and is truly a team effort. I want to thank each of the Council members for their diligence during the past year and all the employees who continue their cost savings efforts. The County Council's leadership and continued prudent and careful review of expenditures has resulted in a budget that is fiscally sound, sustainable and continues to provide a consistent program of public service to our citizens.

Sincerely,



James T. Dinneen
County Manager



County Overview

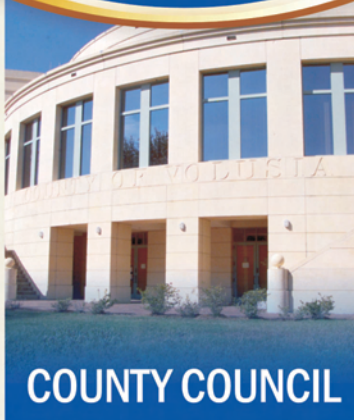
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FRANK T. BRUNO JR.
COUNTY CHAIR



JOYCE M. CUSACK
AT-LARGE, VICE CHAIR



ANDY KELLY
DISTRICT 1



JOSHUA J. WAGNER
DISTRICT 2



JOIE ALEXANDER
DISTRICT 3



VACANT
DISTRICT 4



PATRICIA NORTHEY
DISTRICT 5



JAMES DINNEEN
COUNTY MANAGER

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Vacant

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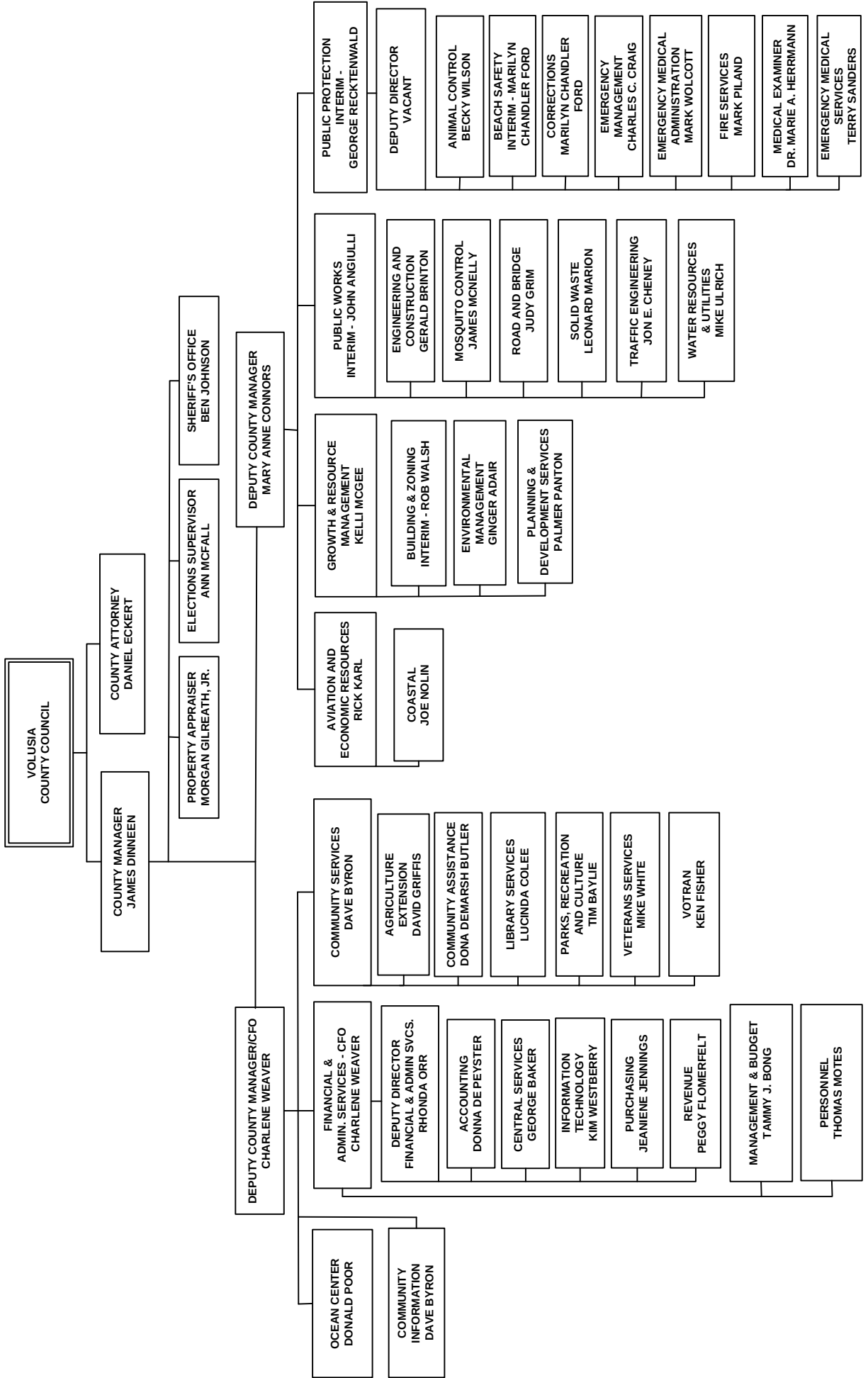
Volusia County Council Mission Statement

Mission: To nourish good citizenship by promoting democratic values and earning public trust; to respond effectively to citizens' needs for health, safety and general welfare; to allocate limited public resources fairly and efficiently; to provide leadership and high quality service by consistently communicating with the citizens about their needs and aspirations.

Strategic Goals

- **Customer/Partner Relations:** Maintain and foster productive working relationships with partners while providing a high level of customer service.
- **Quality Services:** Provide a broad range of services in ways that meet community expectations for quality.
- **Community Quality of Life:** Engage in infrastructure, regulatory, and leadership actions, which protect and enhance the resident's experience of Volusia County as a distinctive and satisfying place to live and work.
- **Economic and Financial Vitality:** Strengthen the economic health of the community to foster quality job growth and a financial base for public sector activities.

VOLUSIA COUNTY GOVERNMENT



ACCOUNTING SYSTEM AND BUDGETARY CONTROL

The Chief Financial Officer (CFO) is responsible for providing all County financial services. These services include financial accounting and reporting, payroll, accounts payable disbursements, cash and investment management, debt management, budgeting, procurement, risk management, and special financial and policy analyses for County Management. Fiscal responsibilities within the Financial and Administrative Services Department are carried out by the Office of the Chief Financial Officer, Management and Budget, Procurement, Personnel, Revenue, and Accounting Divisions.

Volusia County uses a computerized financial accounting system that incorporates a system of internal accounting controls. Such controls have been designed and are continually re-evaluated to provide reasonable, but not absolute, assurance regarding:

1. The safeguarding of assets against loss from unauthorized use or disposition.
2. The reliability of financial records for preparing financial statements and monitoring accountability for assets.

The concept of reasonable assurance recognizes that:

1. The cost of control should not exceed the benefits likely to be derived.
2. The evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework and are believed to adequately safeguard and provide reasonable assurance of proper recording of financial transactions.

Accounting and budgeting records for governmental fund types and similar trust funds are maintained on a modified accrual basis: Revenues are recorded when available and measurable. Expenditures are recorded when services or goods are received and the liabilities are incurred.

Accounting and budgeting records for proprietary fund types and similar trust funds are maintained on the accrual basis. The accrual basis recognizes revenues when they are earned and expenses when they are incurred. For proprietary funds, accounting and budget records differ to the extent that depreciation, compensated absences, amortization of prepaid expenses, and bad debt expenses are not budgeted for but are a factor in determining fund balance revenues available for appropriation.

The annual operating budget is proposed by the County Manager and enacted by the County Council after public participation. Although budgets are legally controlled at the fund level, management control of the operating budget is additionally maintained at the Division/Activity level.

GENERAL BUDGET PROCEDURE

1. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Volusia County Council at fund level.
2. The budgeted expenditures and reserves for each fund, including reserves for contingencies, will equal the sum of the projected fund balance at the beginning of the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year.
3. The operating budget will reflect programmatic performance measures for each Division; actual performance will be compared periodically to estimated targets.
4. The Management and Budget Division will prepare an analysis of financial condition at the end of the second, third and fourth quarters of the fiscal year.
5. The Office of the Chief Financial Officer will annually update the Five-Year Capital Improvement Program.
6. If the County Manager certifies there are available projected revenues for appropriation in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f).
7. The transfer of appropriations up to and including \$25,000 among Activities within a Division will require only the Division Director's or his or her designee's approval as long as the transfer is not between funds. Transfers over \$25,000 will require the approval of the Department Director. Transfers of any amount between Divisions within a Department will require the approval of the Department Director. Transfers of any amount between two Departments will require the approval of both Department Directors, or the County Manager or Deputy County Manager. Transfer of appropriations from Personal Services will require approval of the County Manager or Deputy County Manager. Transfers of any amount between funds will require County Council approval. The Supervisor of Elections, Property Appraiser, Sheriff, and County Attorney will have the same transfer authority as the Department Directors for their budgets.
8. Internal Service Funds may be established to account for the provision of goods and services by one Division to other Divisions on a break-even cost reimbursement basis when the establishment of such funds will attain greater economy, efficiency, and effectiveness in the acquisition and distribution of common goods or services utilized by several or all Divisions.

GENERAL BUDGET PROCEDURE

Appropriations in the various user Divisions will constitute an indirect budget ceiling on the Internal Service Fund Activities. Appropriations in Internal Service Funds may be increased with County Manager approval based on increases in the indirect budget ceiling of user Divisions.

It will be the intent of all Internal Service Funds to break even, but in the event a profit or loss should occur, it can be disposed of by crediting or charging the billed Divisions in accordance with their usage. Actual or projected retained earnings may also be used to lower internal service charges in the ensuing fiscal year, rather than crediting Division expenditures in the prior fiscal year. This will apply to all Internal Service Funds, with the exception of the Insurance Management and Group Insurance funds. Before any transfer of retained earnings is made from these funds, the County Manager will present a financial report, along with a proposed transfer of funds, to the County Council. County Council will then review the County Manager's proposal and approve or disapprove, with or without modification, such transfer.

REVENUE PROCEDURES

1. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - a. a minimum of 95% of the projected taxable value of current assessments,
 - b. a minimum of 95% of the projected taxable value from new construction, and
 - c. current millage rates, unless otherwise specified.
2. The use of sales tax revenues will be limited to the General, Ocean Center, and Municipal Service District Funds, unless required for debt service by bond indenture agreements or as directed by County Council. The allocation of sales tax revenue between countywide purposes and Municipal Service District purposes will be in accordance with provisions of Florida Statutes 218.64 and direction of the County Council. Four sales tax bond issues, currently outstanding, were issued for construction/renovation of County facilities and the purchase of property.
3. The use of state revenue sharing monies will be limited to the General and County Transportation Trust funds, unless required for debt service by bond indenture agreements.
4. The use of gas tax revenue sharing monies will be limited to the County Transportation Trust fund. Gas tax revenues will be used in the following manner:

5th and 6th Cent (Constitutional Fuel Tax)	Maintenance
7th Cent (County Fuel Tax)	Operation and Maintenance
9th Cent County Voted (9th Cent Fuel Tax)	50% Resurfacing, 50% Construction
6-Cent Local Option Gas Tax * (1-6 Cents Local Option Fuel Tax)	Operations and Maintenance Construction of County major arterial and collector roads within the cities
Additional 5-Cent Local Option Gas Tax * (1-5 Cents Local Option Fuel Tax)	Transportation Expenditures to meet the Capital Improvement Element of the Comprehensive Plan

- * The Volusia County Council authorizes both the 5-cent and 6-cent local option gas taxes to be distributed between the County and participating municipalities according to formulas agreed to by interlocal agreement. The County receives 57.239% of revenue distributions, and the municipalities share 42.761%. There are fixed percentages for cities based on annual countywide revenues for each calendar year up to \$22,170,519.32. Distributions of annual revenues to municipalities in excess of \$22,170,519.32 are based on an annually adjusted formula that includes population, assessment, and lane mileage; however, the aggregate percentage to all cities remains at 42.761%.

Both distributions are updated annually and must be filed with the State Department of Revenue by July 1 of each year.

5. Utility tax revenues are allocated for the unincorporated areas of the County as follows:
 - a. a minimum of \$750,000 for road operation and maintenance or construction,
 - b. the balance of revenues to be used for any lawful unincorporated area purpose.
6. The use of revenues pledged to bond holders will conform in every respect to bond covenants which commit those revenues.

APPROPRIATION PROCEDURES

1. Fund appropriations by the County Council will be allocated to Divisions, Activities, and line item object codes as deemed appropriate by the County Manager to facilitate managerial control and reporting of financial operations.
2. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community. When possible, program expansions should be offset by reductions in other programs that have proven marginal.
3. Emphasis in planning for the delivery of County services will center on the development of goals and performance objectives that lead to end results or service levels to be accomplished. Divisions are asked to give careful attention to the identification of specific performance objectives and service levels and to relate budget requests to those objectives.
4. The budget request for County Divisions will include itemized lists of all necessary capital equipment, and replacement of inadequate capital equipment.
5. Each year County staff will prepare a Five-Year Capital Improvement Program document; this document will identify public facilities and infrastructure that eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.
6. The annual budget will include sufficient appropriations to fund capital projects for the first year of the Five-Year Capital Improvement Program. Any project approved for funding will have an adequate budget for operation and maintenance, or the County Manager will request that the County Council re-examine the established service level for this service.
7. Every appropriation (except an appropriation for capital projects and federal, state and local grants) will lapse at the close of the fiscal year to the extent that it has not been carried forward. Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned. The purpose of any appropriation will be deemed abandoned if three years pass without any disbursement or encumbrance of the appropriation unless re-appropriated by the County Council.
8. Debt service millage will be anticipated at levels that will generate sufficient revenue to make all required payments.
9. Countywide revenues will be allocated to services that provide a countywide benefit.
10. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "appropriated fund balance" in the budget of the following fiscal year.

RESERVE PROCEDURES

Goal: It is the goal of the County of Volusia to systematically build Emergency Reserves for future fiscal years until the total of such reserves are a minimum of 5% and a maximum of 10% of budgeted current revenues on an annual basis in all tax supported operating funds.

1. Beginning with FY 1999-00, ad valorem taxes received in excess of the 95% collection rate are placed in an Emergency Reserve account until a minimum 5% or a maximum 10% "reserve" position is achieved.
2. To the extent that other funds become available, (i.e. current revenues, expenditure savings, or fund balance) they may be added to the Emergency Reserve to achieve the 5%-10% "reserve" position as quickly as possible.
3. The County Council must approve all transfer of funds once they are placed in an Emergency Reserve account. Recommendations for the use of Emergency Reserves will be through the County Manager's recommended budget that is presented to the County Council on or before July 15 of each year.
4. Recommendations by the County Manager for the use of these funds at other times will be to address emergencies resulting from disasters to the extent that other revenues are not available for emergency expenditures.
5. The Emergency Reserve for future fiscal years is not intended to function as a second contingency fund to address unfunded expenditures or over-expenditures related to the normal provision of County services.
6. If funds are transferred from the Emergency Reserves as part of the annual budget process, or for unbudgeted emergencies during the fiscal year, and the transfer results in an Emergency Reserve of less than 5%, to the extent possible, they will be replaced during the following fiscal year.
7. The County Council and/or County Manager may impose this reserve policy for non-tax supported funds, as deemed appropriate.

DEBT MANAGEMENT PROCEDURES

1. Capital improvements related to enterprise fund operations (e.g., airport, water and wastewater systems, refuse disposal systems, etc.), if financed by debt, should be repaid solely from user fees and charges generated from the respective enterprise fund operation.
2. Capital improvements not related to enterprise fund operations (e.g., roads, parks, public buildings, etc.) may be financed by debt to be repaid from available revenue sources (including ad valorem taxes) pledgeable for same.
3. Cash surpluses, to the extent available and appropriable, should be used to finance scheduled capital improvements.
4. The County will issue debt only for the purposes of constructing or acquiring capital improvements (the approved schedule of capital improvements) and for making major renovations to existing capital improvements. The only exception to the above would involve entering into long-term leases for the acquisition of major equipment when it is cost justifiable to do so.
5. All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event to exceed thirty years.
6. The County shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility.
7. The County will at all times manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.
8. The County should consider coordinating with other local government entities to the fullest extent possible, so as to minimize the overlapping debt burden to its citizens.
9. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with appropriate laws, rules, regulations and covenants associated with outstanding debt.
10. Revenue sources will only be pledged for debt when legally available. In those situations where the revenue sources have previously been used for general operating expenditures, they will only be pledged for debt when other sufficient revenue sources are available to replace them.
11. The County will market its debt through the use of competitive bid whenever deemed feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.
12. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized.
13. Credit enhancements (insurance, letters of credit, etc.) will be used only in those instances where the anticipated present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.
14. In order to maintain a stable debt service burden, the County will attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuance of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

BUDGET PREPARATION, ADOPTION AND AMENDMENT

Volusia County's fiscal year is from October 1 through the following September 30.

The levy of ad valorem taxes and the adoption of the annual budget are governed by Florida Statutes Chapter 129 and 200, and Volusia County Code, Section 2-241. The statutes outline the budget process beginning with the certification of taxable value on July 1 by the Property Appraiser and continuing with the presentation of TRIM (Truth-In-Millage) budget to the County Council and adoption of TRIM ad valorem tax rates. This timetable with subsequent public advertising and two public hearings for the levy of ad valorem taxes and budget adoption are statutory requirements. In addition, state comptroller's regulations dictate a uniform accounting structure that must be embodied in the budget and financial reporting.

Because the budget is perhaps the single most valuable document for assisting the County Council and County Manager in guiding the growth of our community, it should receive careful thought and attention in its development. Therefore, in Volusia County the budget process begins almost nine months prior to the start of a fiscal year.

January--Fourth Quarter Review of Prior Year Budget

A fourth quarter review of prior year revenues and expenditures is made to identify potential problems that could impact both the current budget and next year's budget.

February-March--Second Quarter Review of Current Budget/Division Budget Preparation

Instructions for preparation of next year's budget are distributed to Divisions. A second quarter review of revenues and expenditures is prepared which serves as the preliminary basis for fund balance estimates. Division budget preparation begins. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community, rather than a fixed "target" or percentage increase.

April-June--Budget Recommendations Prepared by Management and Budget for County Manager Review

Preliminary budgets are formulated after review by the Department and Division Directors, Management and Budget Division, and the County Manager.

July 1--Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser for all taxing districts. This starts the legal adoption timetable. A proposed TRIM budget must be submitted to the County Council within fifteen days.

August -- Adoption of Proposed Budget and TRIM Rates

The County Council adopts a proposed budget and TRIM ad valorem tax rates for all taxing districts for the next fiscal year. These rates can be lowered throughout the remainder of the budget process, but cannot be increased without individual notification of the property owners. The TRIM rates along with public hearing dates must be certified to the Property Appraiser within thirty-five days of presentation of assessed values.

August -- Property Appraiser Mails TRIM Notices

Property Appraiser mails TRIM Notices to all property owners of the proposed tax rate, and the valuation of each parcel of property. Once the millage rate is certified, it may not be increased without re-mailing the notices. TRIM notices, which include the date, time, and place of the first public hearing, are mailed within fifty-five days after certification of assessed values.

September -- Public Hearings

The first public hearing on the budget is held on the date set, which must be between sixty-five and eighty days of provision of assessed value to the governing body. Tentative budget and millage rates are adopted at the first public hearing. Advertisement in a newspaper of general circulation is required three to five days before the second public hearing. The advertisement must also be within fifteen days of the first public hearing. The advertisement must contain a summary of the budget, all millage rates, and notice of proposed tax increase. The final budget and millage levies are adopted at the second public hearing.

October -- Certification of Budget to State

Not later than thirty days following adoption of ad valorem tax rates and budget, the County must certify to the Florida State Division of Ad Valorem Tax that they have complied with the provisions of Florida Statutes Chapter 200.

Budget Amendment

If the County Manager certifies that there are available or projected revenues in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f). Copies of the proposed budget amendment will be made available for public inspection. The budget amendment and accompanying resolution will be docketed on the Council Agenda for consideration by the County Council. All interested persons will be given an opportunity to be heard on the proposed budget amendment resolution during its consideration by the County Council.

COUNTY OF VOLUSIA
FY 2012-13 Budget Activities Calendar

January/February	Budget Department/CFO	FY 2012-13 Service Charges
February 8	Budget	Info Advantage Report Training
March 5-14	Budget	Provide PB Training to Department Users
March 9	County Manager, Deputy County Managers, Department Directors	FY2012-13 Budget Kickoff, County Manager's Budget Discussion
March 12 - April 20	Departments	Prepare and submit FY13 Budget and CIP requests
March 14	Departments	Departments enter and submit FY12 Estimates in PB
April 19	CFO, OMB Director, Manager, VC Council	5-Year Forecast Mini-Budget Workshop Presented to Council - Major Taxing Funds
May 21 - June 10	Budget, Management	FY 2012-13 Budget Discussion
June 1	Property Appraiser	Preliminary Tax Roll submitted to County
June 15	Budget, Departments	Update FY 2011-12 Estimate. Update Carry Forward of CIP projects, revised fund balance
July 1	Property Appraiser	Certified Tax Roll received from Property Appraiser
July 12	CFO, County Manager, Council	County Manager Budget Recommendations to Council
July 26	CFO, County Manager	Council adoption of Preliminary TRIM rates
August 13	Budget, OMB Director	Grant budget input training
September 6	County Council	Statutory 1st Public Hearing - Adopt Tentative Budget and Millage Rates, Set Final Public Hearing Date, Time, and Place
September 20	County Council	Final Public Hearing to Adopt the FY 2012-13 Millage Rates and Budget

THE COUNTY OF VOLUSIA AND ITS SERVICES

Volusia County was carved from Orange County by the Florida legislature in 1854 and became the 30th of 67 counties in the State of Florida. Geographically, it is located in the eastern part of the State of Florida, bordered by the Atlantic Ocean on the east, Flagler and Putnam Counties to the north, Marion and Lake Counties to the west, and Seminole and Brevard Counties to the south. Its boundaries lie approximately 40 miles northeast of the city of Orlando, 100 miles south of the city of Jacksonville, 100 miles northeast of the city of Tampa, and approximately 200 miles from Tallahassee, the state capital.

Volusia County's historic places reveal a rich and exciting past. The remnants of massive shell heaps along the Atlantic coast and the St. Johns River tell of numerous bountiful harvests by native people for more than 40 centuries. The name "Volusia" is associated with the community that began as a trading post in the early 1800's and developed into an important military supply depot during the Second Seminole Indian War. The community grew into a prosperous steamboat landing until the introduction of the regional railroad system in the 1880's bypassed the town and ended its era of prosperity.

Although historians debate the origin of the word "Volusia", one theory is that the name is derived from a word meaning "Land of the Euchee." When the Timucuan Indian cultures died out in the early 1700's, the land in the area was uninhabited until some of the Indian tribes to the north began to migrate into the area. The Euchee Indians were a tribe originally from an area in South Carolina.

Early automotive pioneers such as Louis Chevrolet, Ransom Olds, and Henry Ford found that the hard packed sand, gentle slope and wide expanse of Volusia's beach was the perfect proving ground for early auto racing. Ormond Beach, in fact, is known as the "Birthplace of Speed."

Today, more than 494,590 people call Volusia County home. Our 47 miles of Atlantic Beaches to the east provide a world class playground for both water and land sports. The Daytona International Speedway is home to the world-famous Daytona 500 NASCAR race, an event larger than the Super Bowl. The scenic St. Johns River, famed for its bass fishing, links magnificent parks with wildlife preserves along the County's western boarder. Volusia County also is headquarters of the Ladies Professional Golf Association (LPGA), the official American home of the London Symphony Orchestra, and the winter refuge of the endangered Florida manatee. Disney World and the Kennedy Space Center are both about a one hour drive from the County.

In June 1970, the electorate abolished the Commission form of government and adopted a Home Rule Charter that was implemented on January 1, 1971. The County operates under a Council/Manager form of government and provides various services including public safety, transportation, health and social services, culture/recreation, planning, zoning, environmental, and other community services. Charter amendments approved by the voters in the 2004 election were implemented and changed the composition of the seven-member County Council. The County Council now has a Council Chair who is elected countywide and serves a four-year term. One at-large council position, elected countywide, and five district council positions, elected by the voters of their districts, serve four-year terms. The Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of said county policy.

This document reflects the budgets for those activities, organizations, and functions that are related to the County and are controlled or dependent upon the County's governing body, the County Council. Control by or dependence on the County is determined on the bases of budget adoption; taxing authority; authority to establish rates; the County's obligation to finance any deficits that may occur; funding and selection of governing authority and other evidence of financial interdependence; and the ability to exercise oversight responsibility.

VOLUSIA COUNTY, FLORIDA

MISCELLANEOUS STATISTICAL DATA

Date of Charter	January 1, 1971
Form of Government	Council/Manager
Number of Employees (Full Time and Part Time)	3,924
Area in square miles	1,207
Name of Government facilities and services:	
Daytona Beach International Airport:	
Number of commercial airlines	2
Airline activities:	
Enplanements (passengers)	277,751
Deplanements (passengers)	260,821
Air freight (pounds)	212,776
Air express (pounds)	8,269
Aircraft movements:	
Air carrier	4,803
Air taxi	1,717
General aviation	166,509
Military	831
Civil	45,200
Bridges:	
County:	
Halifax River	3
State:	
St. Johns River	2
Lake Monroe	2
Halifax River	4
Indian River (New Smyrna Beach Area)	2
Cultural and Recreation:	
Beaches, Lakes and Rivers:	
Atlantic Ocean (miles)	47
Lakes (large)	2
Springs	4
Rivers	3
Parks:	
County	55
State	6
Federal	1
Other:	
Convention Center (Ocean Center)	1
Golf Courses	24
Tennis Courts	63
Elections:	
Registered voters (June, 2011)	313,884
Number of votes cast in last County-wide general election (11/2/10)	160,352
EVAC:	
Medical Transports	46,637
Fire Protection:	
Dependent:	
Number of stations	21
Number of career fire personnel	189
Number of volunteer fire personnel	41
Sewer System:	
Number of treatment plants	12
Number of customers	10,857
Water System:	

VOLUSIA COUNTY, FLORIDA

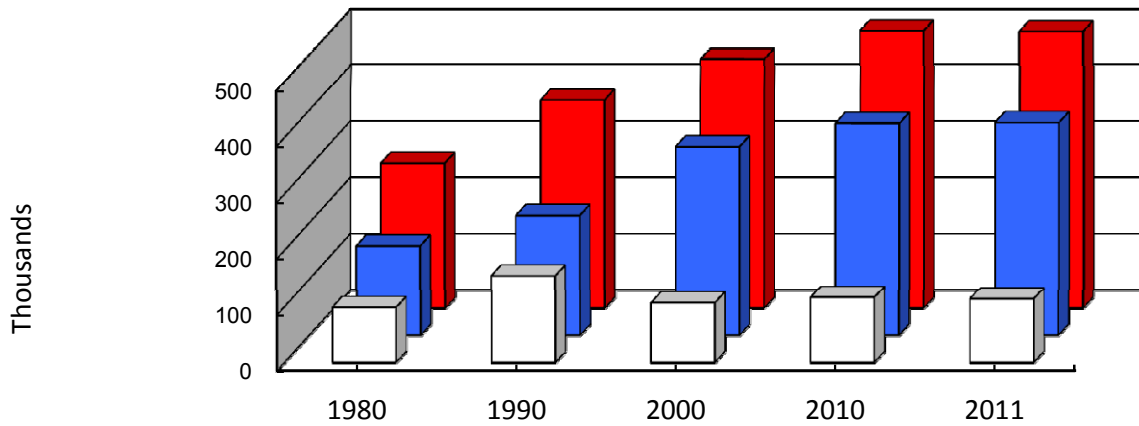
MISCELLANEOUS STATISTICAL DATA

Number of plants	9
Number of customers	14,942
Miles of streets:	
County:	
Paved	986.97
Unpaved	92.050
Bike Paths/Sidewalks:	
Paved	281.263
Refuse Disposal:	
Tomoka Landfill:	
Tons	356,697
Cubic Yards	1,426,788
Transfer Station:	
Tons	137,416
Cubic Yards	549,664
Volusia Transportation Authority (VOTRAN):	
Fixed Route:	
Passengers	3,526,776
Revenue Miles	2,336,055
Gold Paratransit:	
Passengers	268,126
Revenue Miles	2,142,811
Facilities and services not included in the reporting entity:	
Education: (1)	
Number of:	
Elementary schools	46
Middle schools	13
Secondary schools	10
Special education schools	5
Charter Schools	9
Universities	8
Employment by industry (2011): (2)	
Service	140,900
Trade (wholesale and retail)	28,600
Government	22,200
Manufacturing	8,100
Construction	7,300
Finance, Insurance and Real Estate	7,200
Transportation, Communications and Public Utilities	32,000
Education and Health	32,200
Hospitality	22,000
Gross sales – retail (in millions): (3)	
Fiscal year 2011	11,915.5
Fiscal year 2010	11,490.4
Fiscal year 2009	11,677.9
Fiscal year 2008	13,197.1
Fiscal year 2007	14,724.2

Sources: (1) School Board of Volusia County
(2) Florida Research and Economic Database
(3) Florida Department of Revenue (http://dor.myflorida.com/dor/taxes/colls_from_7_2003.html)

VOLUSIA COUNTY, FLORIDA

Population



□ Unincorporated Area

■ Municipalities

■ Total County

Population Distribution

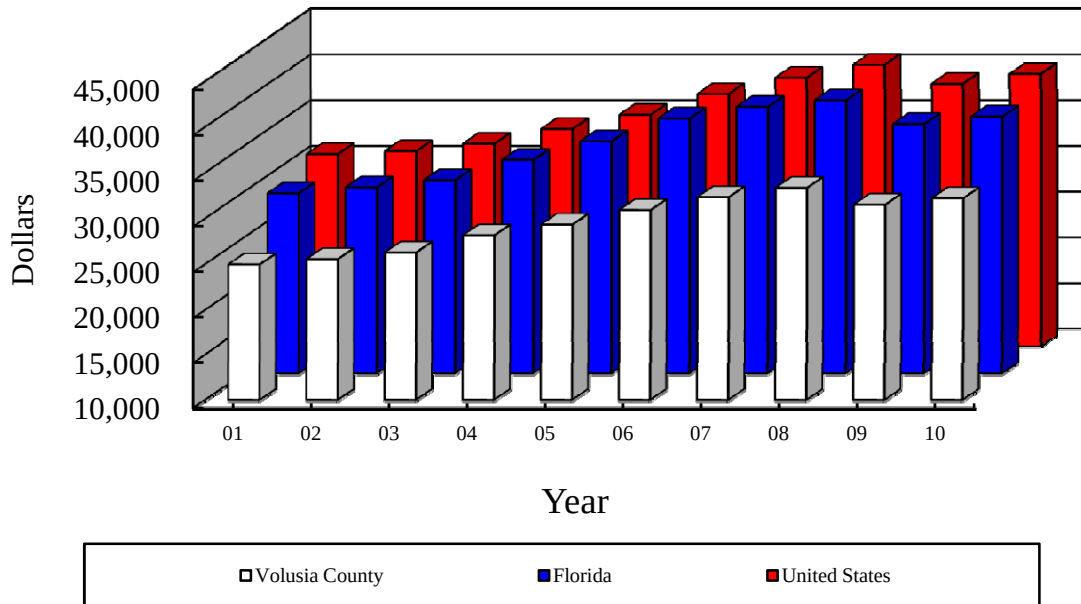
	1980	1990	2000	2010	2011	Average Annual Growth 2010-2011
Daytona Beach	54,200	61,991	64,112	61,005	60,978	0.0%
Daytona Beach Shores	1,300	2,197	4,299	4,247	4,259	0.0%
DeBary*	N/A	N/A	15,559	19,320	19,315	0.0%
DeLand	15,350	16,622	20,904	27,031	27,330	0.1%
Deltona*	N/A	N/A	69,543	85,182	85,233	0.0%
Edgewater	6,700	15,351	18,668	20,750	20,734	0.0%
Flagler Beach	N/A	N/A	76	60	60	0.0%
Holly Hill	10,000	11,141	12,119	11,659	11,652	0.0%
Lake Helen	2,000	2,344	2,743	2,624	2,614	0.0%
New Smyrna Beach	13,650	16,549	20,048	22,464	22,668	0.1%
Oak Hill	900	917	1,378	1,792	1,794	0.0%
Orange City	2,800	5,347	6,604	10,599	11,143	0.5%
Ormond Beach	21,400	29,721	36,301	38,137	38,372	0.1%
Pierson	1,000	2,988	2,596	1,736	1,724	-0.1%
Ponce Inlet	1,000	1,704	2,513	3,032	3,039	0.0%
Port Orange	18,800	35,399	45,823	56,048	56,313	0.1%
South Daytona	11,300	12,488	13,177	12,252	12,285	0.0%
Unincorporated	98,400	155,978	106,880	116,655	114,080	-0.2%
TOTAL	258,800	370,737	443,343	494,593	493,593	0.0%

Source: Florida Office of Economic and Demographic Research

*Incorporated after April 1, 1990

VOLUSIA COUNTY, FLORIDA

Per Capita Personal Income

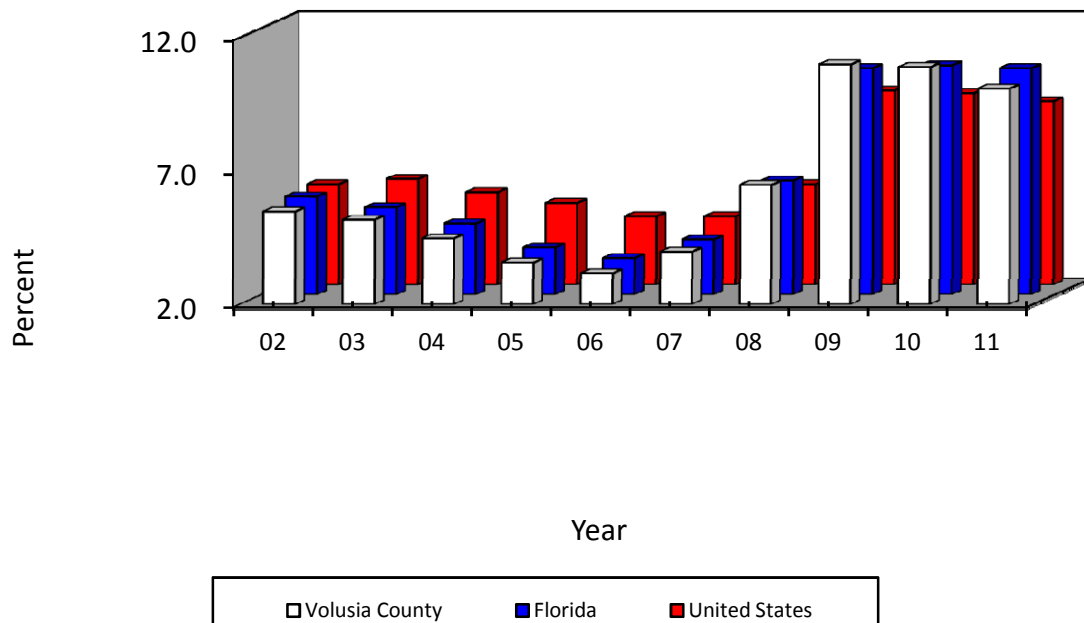


Per Capita Personal Income						
	Volusia	Percent Change	Florida	Percent Change	U.S.	Percent Change
2001	24,965	5.00%	29,804	2.50%	31,157	2.80%
2002	25,551	2.30%	30,462	2.20%	31,481	1.00%
2003	26,265	2.80%	31,241	2.60%	32,295	2.60%
2004	28,140	7.10%	33,463	7.10%	33,909	5.00%
2005	29,324	4.20%	35,489	6.10%	35,452	4.60%
2006	30,909	5.40%	37,996	7.10%	37,725	6.40%
2007	32,321	4.60%	39,256	3.30%	39,506	4.70%
2008	33,339	3.10%	39,978	1.80%	40,947	3.60%
2009	31,502	-5.50%	37,382	-6.50%	38,846	-5.10%
2010	32,212	2.30%	38,210	2.20%	39,937	2.80%

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Survey of Current Business;
Regional Economic Information System, Bureau of Economic Analysis

VOLUSIA COUNTY, FLORIDA

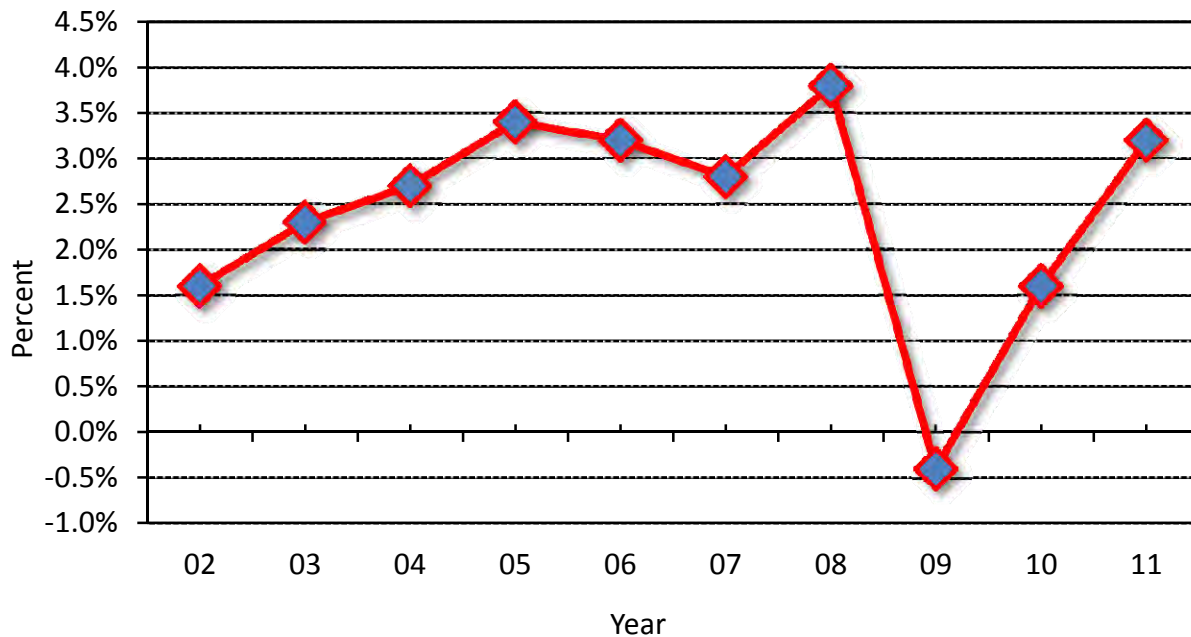
Unemployment Rate



<u>Unemployment Rate</u>			
Year	Volusia County	Florida	United States
2002	5.5	5.7	5.8
2003	5.2	5.3	6.0
2004	4.5	4.7	5.5
2005	3.6	3.8	5.1
2006	3.2	3.4	4.6
2007	4.0	4.1	4.6
2008	6.5	6.3	5.8
2009	11.0	10.5	9.3
2010	10.9	10.6	9.2
2011	10.1	10.5	8.9

Source: Florida Research & Economic Database

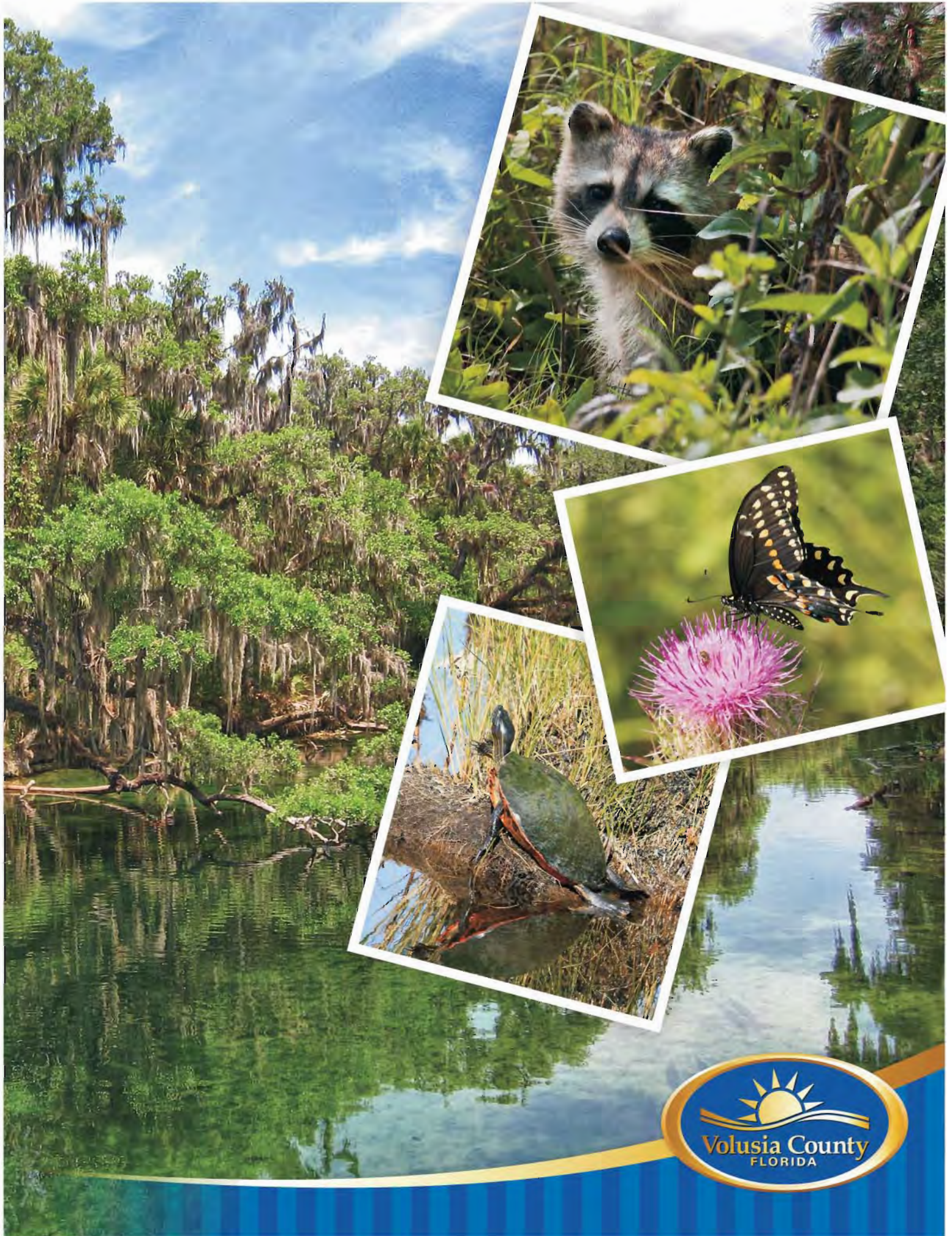
UNITED STATES Consumer Price Index



<u>Consumer Price Index</u>		
	U.S. Index 1982-1984=100	Inflation Percent
Year		
2002	179.9	1.6%
2003	184.0	2.3%
2004	188.9	2.7%
2005	195.3	3.4%
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	218.1	1.6%
2011	225.0	3.2%

Source: U.S. Department of Labor, Bureau of Labor Statistics United States index, using CPI-U (All urban consumers).

The Consumer Price Index (CPI) is an economic measure of inflation based on a "market basket" of goods and their corresponding changes in price from year to year. It exemplifies trends in the overall cost of doing business. Inflation affects all costs from personal wages to materials to borrowed money.



**FISCAL YEAR 2012-13
VOLUSIA, FLORIDA
ADOPTED BUDGET**

TOTAL COUNTY REVENUES

The Operating Budget, \$582 million, is \$7.9 million or 1.3% below the FY2011-12 Adopted Budget and provides funding for the following governmental functions: General Government, Public Safety, Environmental Services, Economic Development, Human Services, Transportation, and Culture and Recreation. The largest reasons for the operating decrease are the use of fund balance in both the Fire Fund and E-911 Fund. The Fire fund reserves were used for ongoing operating expenses as well as the purchase of two new concept vehicles which provides both Emergency Medical and Fire Services for rural areas within Volusia County. The E-911 reserves were used to outfit the new Consolidated Dispatch Center with consoles and furniture.

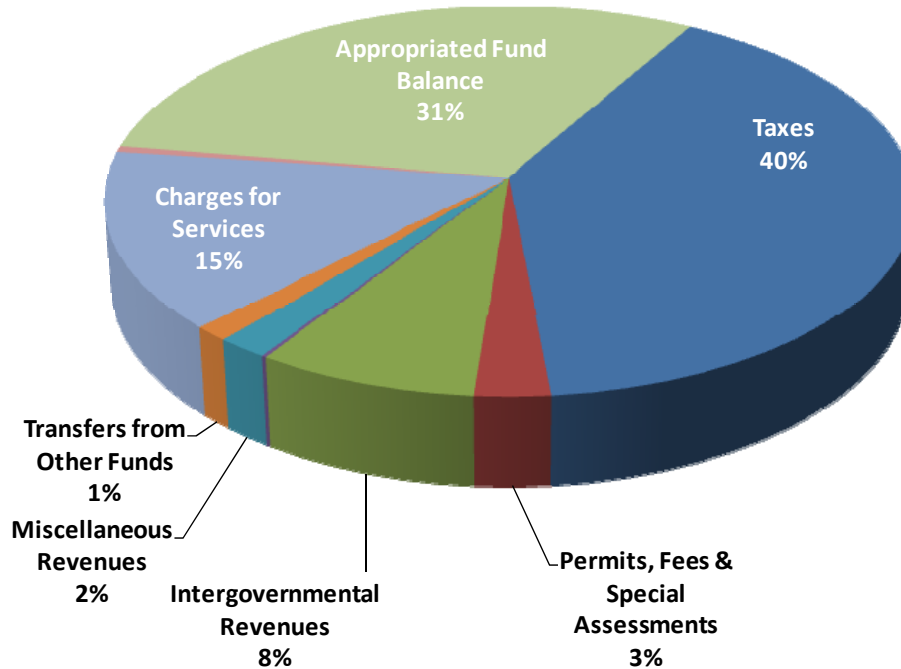
The Non-Operating Budget provides for the County's Capital Project and Internal Service Funds and is \$109.1 million, an increase of \$867,426 compared to FY2011-12 due primarily to the addition of services and replacement costs associated with Emergency Medical Services (EMS).

The following narrative explains the basis for the County's operating budget.

Basis for Projections – Revenue estimates are based on historical data, trend analysis, discussions with department directors, review of proposed initiatives, estimates from the State Department of Revenue and the Florida Legislature's Office of Demographic and Economic Research, and analysis of economic data from various sources, including the University of Florida Bureau of Economic and Business Research (BEBR). Within the County, significant indicators are declining population; downward shifts in property values; continued foreclosures; decreased housing starts, permitting and development activity. The analysis of federal and state-funded programs is also critical in determining whether sufficient revenue streams will be available for some of the County's human services programs and public transportation.

Multi-year projections for major operating funds are prepared using the forecasting tools mentioned above. Five-year forecasts for General Fund, Library, Municipal Services District, and Fire District funds were prepared based upon a continuing decline in the economy for FY2012-13 with an additional 3% drop in property values anticipated, then flat for FY 2013-14, with a 2% increase in values beginning in FY 2014-15. Staff worked together with departments to forecast current year revenue and expenditure estimates for all funds providing the estimated beginning fund balance for FY2012-13. By estimating potential shortfalls early, it allows for service level modifications to be considered. By contrast, early identification of funding availability allows County Council some flexibility in decision-making for priorities now and into the future. Several mini-budget workshops are planned this year, to review department operations, set policy, and seek direction.

Countywide Revenues by Major Source
FY 2012-13
\$582,318,823



FY2012-13 Taxes

All taxes, including the property tax, utility tax, convention development tax and local option gas tax are the County's primary revenue source. Approximately \$300 million, or 40% of the operating funds for the FY2012-13 budget are generated from these taxes. The FY2012-13 budget has a reduction in tax revenues of \$500,000. Total tax reductions are summarized below:

Taxes	FY12 (Millions)	FY13 (Millions)	\$ Change (Millions)
Ad Valorem Taxes	\$193.5	\$192.7	(\$0.8)
Resort/Convention Tax	13.6	14.5	\$0.9
Gas Taxes	14.5	14.6	\$0.1
Utility Tax	7.3	6.5	(\$0.8)
Communication Tax	4.8	4.7	(\$0.1)
Other Taxes	0.8	1.0	\$0.2
Total Taxes	\$234.5	\$234.0	(\$0.5)

The following chart is a listing of all taxing funds with corresponding millage rates. The rolled-back rate mentioned below is the rate that generates the same tax dollars as the prior year, not including new construction.

	Rolled-back Rate 2012-13	Adopted 2012-13 Millage	% change from Rolled- Back Rate
Countywide Funds			
General	5.8889	5.8789	-0.17%
Library	0.6143	0.6020	-2.00%
Volusia Forever	0.0545	0.0513	-5.87%
Volusia Forever - Voted Debt	N/A	0.1487	N/A
Volusia Echo	0.2039	0.2000	-1.91%
Total Countywide Funds	6.7616	6.8809	1.76%
Special Taxing Districts			
East Volusia Mosquito Control District	0.2108	0.2080	-1.34%
Ponce De Leon Port Authority	0.0942	0.0929	-1.38%
Municipal Service District	2.0499	2.0399	-0.49%
Silver Sands-Bethune Beach MSD	0.0154	0.0154	0.00%
Fire Services District	3.6942	3.6315	-1.70%

* Maximum 0.2000 mills per voter referendum for Volusia Forever, Forever Debt, and Volusia Echo

Permits, Fees & Special Assessments are primarily collected in the unincorporated areas of the County. Major revenue sources include building permits, occupational licenses, contractor licenses, boat slip mitigation fees and special assessment fees. A slow recovery is anticipated for FY2012-13 reflected in the budget of \$15.6 million. State adjustments to accounting classifications are reflected in this category.

Intergovernmental Revenues include gas taxes, sales taxes, state revenue sharing, payment-in-lieu of taxes, as well as miscellaneous Federal and State revenues for agency reimbursed programs that include the following funds: E911, Library, Daytona International Airport and Public Transportation. This revenue category makes up 7.9% of the operating budget. The largest revenue source is half cent sales tax which includes an estimated 5.9% increase from prior year. Overall, Intergovernmental Revenues, a total revenue source of \$46.1 million, are down 6.1% due primarily to grant proceeds to be appropriated upon award.

Charges for Services include county officer fees related to tax collections, elections, property appraisals, waste collection, law enforcement, park and road impact fees, motor vehicle fees, parking garage fees, and other miscellaneous charges. The budget is \$85.9 million for FY2012-13, decreased primarily due to a reduction of Tax Collection Revenues. State adjustments to accounting classifications are reflected in this category.

Judgments, Fines and Forfeitures include court-related fines, library fines, beach fines, and 800 MHz radio system traffic fine surcharges totaling \$2.9 million, a reduction of \$329,499. This reduction is a combination of reduced traffic fines, forfeitures and law library revenues.

Miscellaneous Revenues totals \$10.7 million, a decrease of \$719,955 compared to prior year. The main source in this category is interest income earned on investments. Investment income varies depending on the timing of revenue collections and interest rates in the financial market. Currently, the County is experiencing very low interest earnings, averaging less than 1.0%. State adjustments to accounting classifications are reflected in this budget as well.

Transfers from Other Funds have increased by \$7.1 million primarily due to the reallocation of prior year transfers for capital projects where alternative funding sources were identified or project savings were realized and for reduced health insurance claims experience.

Appropriated Fund Balance comprises of 30.7% of the County's resources. Fund Balance, also known as carryover, is not considered ongoing revenue. Rather, it is a one-time source that can be used to fund operating expenditures as a bridge until a modification to service levels can be put into place. This revenue source can also be used for one-time expenditure for such items as capital outlay or capital repairs/renovations.

The FY2012-13 operating budget includes \$178.9 million in Appropriated Fund Balance, a decrease of \$8.2 million or 4.4% below the \$187.0 million budgeted in the previous year. This decrease can be attributed to the use of fund balance for capital purchases as well as for operating expenses within the Fire Fund. The final element of this account is funding for emergency reserves which ranges from 5% to 10% within the taxing funds totaling \$21.2 million.

Changes in Fund Balance greater than 10% is driven by changes in anticipated revenues or spending down of available funds to complete projects.

General Fund	-19%	Decreased operating revenues, specifically Charges for Services; one-time capital expenditures
Emergency Medical Services	100%	Last year no fund balance was budgeted as this was the first year for county managed ambulance services
County Transportation Trust	-13%	Use of fund balance for non-recurring expenditures; purchase of vehicles, equipment, and capital improvement projects
Library	-23%	Use of fund balance for ongoing operating expenses and for capital projects
East Volusia Mosquito Control	-15%	Use of fund balance for non-recurring expenditures; purchase of vehicles and equipment, and aircraft overhaul
Ponce De Leon Inlet and Port District	-42%	Expenditures for capital projects: including Smyrna Dunes and Toronita/Wilbur by the Sea; artificial reefs construction; partnership programs grants; seawall
E-911 Emergency Telephone System	-80%	Funds are being used to outfit the new Consolidated Dispatch Center with consoles and furniture
Ocean Center	-58%	Use of fund balance for operating expenses and capital improvements for HVAC and room dividers
Economic Development	-44%	Capital project for DBIA Corporate park and use of fund balance for sponsorships for Team Volusia and Orlando Area Sports Commission
Fire Services	-38%	Use of fund balance for ongoing operating expenses as well as the purchase of two new concept vehicles
Stormwater Utility	-23%	Use of fund balance for non-recurring expenditures for purchase of vehicles, equipment, and capital improvement projects
Volusia ECHO	-50%	Deep Creek Preserve purchase and debt service
Volusia Forever	-22%	ECHO grant awards, purchase of Kosmas property, and funding for prior years county projects
Federal Forfeiture Sharing Justice	-60%	Funds used to construct a pole barn/vehicle storage facility for the Office of the Sheriff.
Waste Collection	145%	Operating expenses reduced due to new hauler's contract
Daytona Beach International Airport	-12%	Fund balance used for ongoing operating expenses, FAA and FDOT grants no longer carried forward
Volusia Transportation Authority	-45%	Use of fund balance for ongoing operating expenses
Water and Sewer Utilities	-22%	Fund balance used for operating maintenance projects
Parking Garage	-59%	Capital improvement project expenditures
Impact Fee Funds (Fire, Parks, Roadways)	-10%	Reduced collections due to continued downturn in construction and development

Revenues by Fund

	FY 2010-11 Budget	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Countywide Funds				
001 - General	220,974,421	214,615,271	218,920,254	214,701,608
104 - Library	25,442,455	24,466,816	25,911,571	23,516,620
160 - Volusia ECHO	8,954,519	13,270,389	20,462,733	12,494,544
161 - Volusia Forever	15,369,697	6,642,150	8,147,269	6,772,949
Total Countywide Funds	\$270,741,092	\$258,994,626	\$273,441,827	\$257,485,721
Special Revenue Funds				
002 - Emergency Medical Services	0	16,506,950	16,788,250	16,726,504
103 - County Transportation Trust	52,067,578	53,378,200	62,907,839	58,386,414
105 - East Volusia Mosquito Control	11,134,226	12,427,266	12,264,382	11,003,961
106 - Resort Tax	6,599,300	6,794,355	7,404,773	7,626,893
108 - Sales Tax Trust	16,131,066	15,420,230	15,790,499	16,324,080
111 - Convention Development Tax	6,621,555	6,852,302	6,852,302	6,852,302
114 - Ponce De Leon Inlet and Port District	9,226,696	8,507,790	9,933,534	6,566,949
115 - E-911 Emergency Telephone System	7,567,652	6,590,849	6,859,953	3,087,884
116 - Special Lighting Districts	305,588	303,980	312,463	294,545
118 - Ocean Center	5,240,425	6,440,051	7,510,668	6,620,841
119 - Road District Maintenance	305,925	265,726	273,372	211,000
120 - Municipal Service District	46,332,627	43,720,030	41,780,566	42,840,678
121 - Special Assessments	1,532,591	1,963,665	2,019,011	2,168,457
122 - Manatee Conservation	87,796	93,915	92,712	71,764
123 - Inmate Welfare Trust	1,586,998	1,858,693	1,957,321	2,178,213
124 - Library Endowment	716,410	759,538	752,738	753,549
130 - Economic Development	7,631,398	5,591,621	6,936,370	4,581,697
131 - Road Impact Fees-Zone 1 (Northeast)	2,595,616	1,072,246	759,437	752,808
132 - Road Impact Fees-Zone 2 (Southeast)	1,179,668	1,064,874	867,099	369,447
133 - Road Impact Fees-Zone 3 (Southwest)	1,174,831	709,853	304,426	306,526
134 - Road Impact Fees-Zone 4 (Northwest)	8,931,382	9,213,307	8,925,968	8,463,591
135 - Park Impact Fees-County	1,950,426	1,922,824	1,793,216	1,407,716
136 - Park Impact Fees-Zone 1 (Northeast)	345,602	810,992	790,101	798,101
137 - Park Impact Fees-Zone 2 (Southeast)	374,653	380,359	365,266	370,266
138 - Park Impact Fees-Zone 3 (Southwest)	16,065	20,315	220,682	202,867
139 - Park Impact Fees-Zone 4 (Northwest)	645,180	658,926	642,590	650,590
140 - Fire Services	32,530,308	32,017,308	32,971,782	27,920,440
151 - Fire Impact Fees-Zone 1 (Northeast)	176,795	51,077	56,956	62,056
152 - Fire Impact Fees-Zone 2 (Southeast)	296,425	58,132	291,595	55,863

Revenues by Fund

	FY 2010-11 Budget	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Special Revenue Funds				
153 - Fire Impact Fees-Zone 3 (Southwest)	632,504	338,960	624,062	322,064
154 - Fire Impact Fees-Zone 4 (Northwest)	427,208	115,054	185,327	189,087
157 - Silver Sands/Bethune Beach MSD	15,932	17,011	17,215	15,433
158 - Gemini Springs Endowment	103,878	104,747	99,147	95,147
159 - Stormwater Utility	10,628,809	8,927,469	9,668,340	8,442,189
170 - Law Enforcement Trust	947,566	363,475	631,257	392,282
171 - Beach Enforcement Trust	16,472	18,743	20,228	21,228
172 - Federal Forfeiture Sharing Justice	803,180	1,496,714	2,249,676	1,321,959
173 - Federal Forfeiture Sharing Treasury	6,304	1,834	1,689	1,015
Total Special Revenue Funds	\$236,886,635	\$246,839,381	\$261,922,812	\$238,456,406
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	7,116,566	7,121,257	6,970,577	6,278,111
203 - Tourist Development Tax Revenue Bond	7,390,823	7,393,797	7,377,044	7,392,504
204 - Capital Improvement, Series 2012	0	0	0	580,449
206 - Florida Assn. of Counties Commercial Paper	3,292,495	0	0	0
208 - Capital Improvement Revenue Note, Series 2010	0	1,409,982	1,409,982	1,421,442
234 - LOGT Revenue Bond Series 2004	4,891,748	4,890,598	4,890,598	4,894,263
261 - Limited Tax General Obligation Bonds Series 2005	3,764,893	3,641,661	3,569,471	3,518,953
295 - Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,657,240	1,808,446	1,804,447	1,808,684
Total Debt Service Funds	\$29,313,765	\$27,465,741	\$27,222,119	\$27,094,406
Enterprise Funds				
440 - Waste Collection	8,660,751	8,788,992	8,863,648	9,507,926
450 - Solid Waste	28,346,946	25,716,288	25,625,895	25,976,226
451 - Daytona Beach International Airport	28,120,667	28,345,849	39,015,371	27,280,275
456 - Volusia Transportation Authority	19,593,646	19,903,376	45,136,818	20,070,816
457 - Water and Sewer Utilities	17,543,063	17,292,585	23,148,278	21,133,453
475 - Parking Garage	2,292,420	2,817,197	3,318,792	2,821,251
Total Enterprise Funds	\$104,557,493	\$102,864,287	\$145,108,802	\$106,789,947
Operating Budget	\$641,498,985	\$636,164,035	\$707,695,560	\$629,826,480
Less Operating Transfers	\$46,706,936	\$45,971,143	\$46,338,679	\$47,507,657
Net Operating Budget	\$594,792,049	\$590,192,892	\$661,356,881	\$582,318,823

Revenues by Fund

	FY 2010-11 Budget	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Capital Projects Funds				
305 - Capital Outlay	563,394	614,111	3,441,479	1,338,461
308 - Capital Improvement Projects	0	0	20,286,730	853,518
309 - Branch Jail Expansion	0	0	10,540,194	571,057
313 - Beach Capital Projects	775,413	2,052,051	3,465,120	1,041,342
317 - Library Construction	0	0	2,328,896	728,896
318 - Ocean Center	0	800,000	935,482	180,000
320 - Sheriff's Evidence Complex	0	254	254	0
322 - I.T. Capital Projects	0	169,965	5,564,402	0
326 - Park Projects	682,813	720,469	1,787,325	582,188
328 - Trail Projects	2,937,194	2,639,260	1,600,000	2,039,260
Total Capital Projects Funds	\$4,958,814	\$6,996,110	\$49,949,882	\$7,334,722
Internal Service Funds				
511 - Computer Replacement	3,489,374	3,701,738	3,811,664	4,313,681
513 - Equipment Maintenance	19,760,273	22,709,562	23,214,779	23,597,054
521 - Insurance Management	20,757,185	24,203,791	26,261,415	23,857,793
530 - Group Insurance	49,498,146	50,704,587	49,469,945	50,079,964
Total Internal Service Funds	\$93,504,978	\$101,319,678	\$102,757,803	\$101,848,492
Non-Operating Budget	\$98,463,792	\$108,315,788	\$152,707,685	\$109,183,214

Revenues by Major Sources and Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Taxes				
001 - General	135,046,412	134,772,446	134,351,800	134,979,694
103 - County Transportation Trust	14,793,484	14,543,100	14,543,100	14,580,125
104 - Library	15,281,011	13,952,220	13,957,220	13,727,381
105 - East Volusia Mosquito Control	3,718,613	3,472,521	3,472,521	3,433,462
106 - Resort Tax	6,854,101	6,792,355	7,402,429	7,624,501
111 - Convention Development Tax	6,854,085	6,849,302	6,850,127	6,849,302
114 - Ponce De Leon Inlet and Port District	1,660,050	1,550,068	1,544,518	1,532,574
120 - Municipal Service District	22,126,098	22,909,289	21,772,457	22,069,500
140 - Fire Services	21,863,483	20,157,896	20,157,896	19,752,919
157 - Silver Sands/Bethune Beach MSD	10,239	9,848	9,892	9,891
160 - Volusia ECHO	5,073,694	4,625,322	4,584,800	4,550,625
161 - Volusia Forever	1,608,937	1,237,274	1,239,113	1,167,235
261 - Limited Tax General Obligation Bonds Series 2005	3,464,515	3,388,049	3,241,962	3,383,390
450 - Solid Waste	277,230	242,100	325,000	325,000
Total Taxes	\$238,631,952	\$234,501,790	\$233,452,835	\$233,985,599
Permits, Fees, Special Assessments				
001 - General	434,071	413,108	451,380	32,526
116 - Special Lighting Districts	0	0	0	267,066
119 - Road District Maintenance	0	0	0	211,000
120 - Municipal Service District	990,090	999,961	987,137	836,383
121 - Special Assessments	0	0	0	311,000
122 - Manatee Conservation	0	5,000	7,000	6,750
131 - Road Impact Fees-Zone 1 (Northeast)	0	0	0	598,000
132 - Road Impact Fees-Zone 2 (Southeast)	0	0	0	50,000
133 - Road Impact Fees-Zone 3 (Southwest)	0	0	0	302,000
134 - Road Impact Fees-Zone 4 (Northwest)	0	0	0	350,000
135 - Park Impact Fees-County	0	0	0	9,000
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	0	2,000
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	0	2,000
138 - Park Impact Fees-Zone 3 (Southwest)	0	0	0	1,000
139 - Park Impact Fees-Zone 4 (Northwest)	0	0	0	3,000
151 - Fire Impact Fees-Zone 1 (Northeast)	0	0	0	5,000
152 - Fire Impact Fees-Zone 2 (Southeast)	0	0	0	1,000
153 - Fire Impact Fees-Zone 3 (Southwest)	0	0	0	1,000
154 - Fire Impact Fees-Zone 4 (Northwest)	0	0	0	3,100
159 - Stormwater Utility	0	0	0	4,400,000
440 - Waste Collection	0	0	0	8,240,606
450 - Solid Waste	13,490	12,150	12,510	12,500
Total Permits, Fees, Special Assessments	\$1,437,651	\$1,430,219	\$1,458,027	\$15,644,931

Revenues by Major Sources and Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Intergovernmental Revenues				
001 - General	9,163,695	8,842,120	8,819,820	8,657,822
103 - County Transportation Trust	9,225,484	8,328,590	8,336,900	7,606,900
104 - Library	346,011	354,426	398,523	398,493
105 - East Volusia Mosquito Control	298,725	189,896	269,396	283,500
108 - Sales Tax Trust	15,375,748	15,400,230	15,770,499	16,304,080
114 - Ponce De Leon Inlet and Port District	5,577	0	0	0
115 - E-911 Emergency Telephone System	2,605,665	2,500,000	2,300,000	2,150,000
120 - Municipal Service District	177,518	188,684	164,375	177,945
140 - Fire Services	67,306	47,192	47,192	47,000
160 - Volusia ECHO	966	0	0	0
161 - Volusia Forever	90,545	0	0	0
261 - Limited Tax General Obligation Bonds Series 2005	661	0	0	0
326 - Park Projects	151,640	144,531	144,531	140,000
451 - Daytona Beach International Airport	2,744,030	5,594,652	12,841,393	2,525,912
456 - Volusia Transportation Authority	7,619,516	7,558,029	31,943,881	7,845,330
Total Intergovernmental Revenues	\$47,873,087	\$49,148,350	\$81,036,510	\$46,136,982
Charges for Services				
001 - General	20,363,567	17,585,246	16,575,667	16,404,174
002 - Emergency Medical Services	0	14,981,772	14,588,718	14,619,668
103 - County Transportation Trust	679,130	331,975	408,972	425,086
104 - Library	173,927	165,240	168,000	173,000
105 - East Volusia Mosquito Control	73,521	105,000	55,000	50,000
114 - Ponce De Leon Inlet and Port District	361,853	333,558	335,000	333,700
116 - Special Lighting Districts	277,394	296,210	290,990	0
118 - Ocean Center	1,435,985	1,247,850	1,281,250	1,327,600
119 - Road District Maintenance	211,074	210,000	211,000	0
120 - Municipal Service District	12,714,466	12,674,096	12,891,699	13,113,262
131 - Road Impact Fees-Zone 1 (Northeast)	581,846	1,040,000	598,000	0
132 - Road Impact Fees-Zone 2 (Southeast)	238,851	338,000	50,000	0
133 - Road Impact Fees-Zone 3 (Southwest)	302,152	610,000	302,000	0
134 - Road Impact Fees-Zone 4 (Northwest)	349,346	635,000	350,000	0
140 - Fire Services	49,971	65,000	65,000	60,000
159 - Stormwater Utility	4,949,390	4,200,000	4,497,448	0
161 - Volusia Forever	398,902	390,000	150,000	340,000
440 - Waste Collection	8,167,644	8,194,347	8,226,018	0
450 - Solid Waste	12,370,971	12,248,339	11,784,067	11,932,311
451 - Daytona Beach International Airport	7,316,194	7,414,305	7,761,196	7,850,965
456 - Volusia Transportation Authority	3,252,979	2,927,784	2,973,916	3,239,132
457 - Water and Sewer Utilities	12,223,640	12,521,550	13,624,000	13,550,400
475 - Parking Garage	2,304,979	2,350,899	2,472,732	2,472,443
Total Charges for Services	\$88,797,782	\$100,866,171	\$99,660,673	\$85,891,741
Judgements, Fines and Forfeitures				
001 - General	2,660,242	2,605,965	2,392,853	2,344,344
104 - Library	461,409	505,000	400,000	450,000
120 - Municipal Service District	123,908	127,878	107,000	107,000
450 - Solid Waste	730	0	790	0
457 - Water and Sewer Utilities	0	2,000	10,000	10,000
Total Judgements, Fines and Forfeitures	\$3,246,289	\$3,240,843	\$2,910,643	\$2,911,344

Revenues by Major Sources and Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Miscellaneous Revenues				
001 - General	2,840,017	3,095,862	2,816,450	2,529,673
002 - Emergency Medical Services	0	16,000	460,354	173,818
103 - County Transportation Trust	381,430	352,000	512,000	402,000
104 - Library	458,094	545,963	528,463	520,463
105 - East Volusia Mosquito Control	165,906	160,817	143,666	169,626
106 - Resort Tax	2,976	2,000	2,344	2,392
108 - Sales Tax Trust	18,964	20,000	20,000	20,000
111 - Convention Development Tax	2,759	3,000	2,175	3,000
114 - Ponce De Leon Inlet and Port District	87,256	106,000	68,650	86,500
115 - E-911 Emergency Telephone System	56,441	50,000	40,000	40,000
118 - Ocean Center	418,261	299,846	359,223	382,500
120 - Municipal Service District	263,115	286,870	120,000	136,000
121 - Special Assessments	398,563	376,000	400,000	90,500
122 - Manatee Conservation	1,091	1,200	1,200	740
123 - Inmate Welfare Trust	493,913	445,500	487,000	486,000
124 - Library Endowment	7,701	9,000	6,500	7,000
130 - Economic Development	96,739	95,000	45,000	42,000
131 - Road Impact Fees-Zone 1 (Northeast)	29,004	15,000	4,000	4,000
132 - Road Impact Fees-Zone 2 (Southeast)	12,509	40,000	7,000	7,000
133 - Road Impact Fees-Zone 3 (Southwest)	527	1,000	100	100
134 - Road Impact Fees-Zone 4 (Northwest)	94,961	40,000	80,000	80,000
135 - Park Impact Fees-County	44,644	65,000	22,000	13,000
136 - Park Impact Fees-Zone 1 (Northeast)	9,303	12,400	8,000	6,000
137 - Park Impact Fees-Zone 2 (Southeast)	7,755	14,347	5,000	3,000
138 - Park Impact Fees-Zone 3 (Southwest)	4,037	3,169	2,500	1,500
139 - Park Impact Fees-Zone 4 (Northwest)	11,133	17,469	8,000	5,000
140 - Fire Services	212,734	199,300	191,574	161,590
151 - Fire Impact Fees-Zone 1 (Northeast)	9,280	3,300	3,100	100
152 - Fire Impact Fees-Zone 2 (Southeast)	8,193	6,300	1,870	100
153 - Fire Impact Fees-Zone 3 (Southwest)	17,952	21,000	6,650	1,500
154 - Fire Impact Fees-Zone 4 (Northwest)	14,356	15,700	3,750	660
157 - Silver Sands/Bethune Beach MSD	94	64	70	70
158 - Gemini Springs Endowment	1,135	1,200	1,000	1,000
159 - Stormwater Utility	87,470	60,000	65,214	60,000
160 - Volusia ECHO	187,155	194,775	150,700	151,000
161 - Volusia Forever	19,978	114,300	100,950	102,300
170 - Law Enforcement Trust	50,654	31,000	21,000	23,000
171 - Beach Enforcement Trust	185	175	150	0
172 - Federal Forfeiture Sharing Justice	15,189	9,000	12,000	12,000
173 - Federal Forfeiture Sharing Treasury	40	100	15	15
201 - Subordinate Lien Sales Tax Revenue	51,614	0	0	0
203 - Tourist Development Tax Revenue Bond	21,179	0	0	0
234 - LOGT Revenue Bond Series 2004	21,450	0	0	0
261 - Limited Tax General Obligation Bonds Series 2005	28,298	0	28,298	0
297 - 2009A/B Debt Service	8,565	3,999	0	3,000
305 - Capital Outlay	37,747	0	0	0
308 - Capital Improvement Projects	160,939	0	0	0
309 - Branch Jail Expansion	171,285	0	0	0
313 - Beach Capital Projects	26,612	85,464	85,464	0

Revenues by Major Sources and Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Miscellaneous Revenues				
317 - Library Construction	25,735	0	200,000	0
318 - Ocean Center	9,591	0	0	0
322 - I.T. Capital Projects	70,898	0	0	0
326 - Park Projects	24,466	0	0	0
328 - Trail Projects	78,107	0	0	0
334 - Bond Funded Road Program	182,313	0	0	0
361 - Forever Capital Projects	15,606	0	0	0
440 - Waste Collection	249,203	180,000	195,400	185,000
450 - Solid Waste	423,637	566,300	468,600	468,600
451 - Daytona Beach International Airport	3,575,763	3,376,243	3,504,784	3,746,517
456 - Volusia Transportation Authority	148,878	30,000	30,000	43,000
457 - Water and Sewer Utilities	573,949	529,500	529,500	524,500
475 - Parking Garage	5,057	5,200	5,180	5,180
511 - Computer Replacement	31,812	32,000	22,000	22,000
513 - Equipment Maintenance	5,274,636	5,853,746	6,084,155	6,658,727
521 - Insurance Management	253,772	260,000	194,062	192,618
530 - Group Insurance	355,506	407,903	310,349	310,849
Total Miscellaneous Revenues	\$18,358,131	\$18,060,012	\$18,365,460	\$17,885,138
Non-Revenues				
001 - General	5,829,415	47,300,524	53,512,284	49,753,375
002 - Emergency Medical Services	0	1,509,178	1,739,178	1,933,018
103 - County Transportation Trust	3,100,000	29,822,535	39,106,867	35,372,303
104 - Library	84,711	8,943,967	10,459,365	8,247,283
105 - East Volusia Mosquito Control	0	8,499,032	8,323,799	7,067,373
114 - Ponce De Leon Inlet and Port District	0	6,518,164	7,985,366	4,614,175
115 - E-911 Emergency Telephone System	0	4,040,849	4,519,953	897,884
116 - Special Lighting Districts	0	7,770	21,473	27,479
118 - Ocean Center	3,315,398	4,892,355	5,870,195	4,910,741
119 - Road District Maintenance	0	55,726	62,372	0
120 - Municipal Service District	2,765,250	6,533,252	5,737,898	6,400,588
121 - Special Assessments	0	1,587,665	1,619,011	1,766,957
122 - Manatee Conservation	0	87,715	84,512	64,274
123 - Inmate Welfare Trust	135	1,413,193	1,470,321	1,692,213
124 - Library Endowment	90,449	750,538	746,238	746,549
130 - Economic Development	0	5,496,621	6,891,370	4,539,697
131 - Road Impact Fees-Zone 1 (Northeast)	0	17,246	157,437	150,808
132 - Road Impact Fees-Zone 2 (Southeast)	0	686,874	810,099	312,447
133 - Road Impact Fees-Zone 3 (Southwest)	0	98,853	2,326	4,426
134 - Road Impact Fees-Zone 4 (Northwest)	0	8,538,307	8,495,968	8,033,591
135 - Park Impact Fees-County	0	1,857,824	1,771,216	1,385,716
136 - Park Impact Fees-Zone 1 (Northeast)	0	798,592	782,101	790,101
137 - Park Impact Fees-Zone 2 (Southeast)	0	366,012	360,266	365,266
138 - Park Impact Fees-Zone 3 (Southwest)	0	17,146	218,182	200,367
139 - Park Impact Fees-Zone 4 (Northwest)	0	641,457	634,590	642,590
140 - Fire Services	83,486	11,547,920	12,510,120	7,898,931
151 - Fire Impact Fees-Zone 1 (Northeast)	0	47,777	53,856	56,956
152 - Fire Impact Fees-Zone 2 (Southeast)	0	51,832	289,725	54,763
153 - Fire Impact Fees-Zone 3 (Southwest)	0	317,960	617,412	319,564
154 - Fire Impact Fees-Zone 4 (Northwest)	0	99,354	181,577	185,327

Revenues by Major Sources and Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Non-Revenues				
157 - Silver Sands/Bethune Beach MSD	3,254	7,099	7,253	5,472
158 - Gemini Springs Endowment	0	103,547	98,147	94,147
159 - Stormwater Utility	14,259	4,667,469	5,105,678	3,982,189
160 - Volusia ECHO	0	8,450,292	15,727,233	7,792,919
161 - Volusia Forever	139,928	4,900,576	6,657,206	5,163,414
170 - Law Enforcement Trust	372,559	332,475	610,257	369,282
171 - Beach Enforcement Trust	0	18,568	20,078	21,228
172 - Federal Forfeiture Sharing Justice	1,541,897	1,487,714	2,237,676	1,309,959
173 - Federal Forfeiture Sharing Treasury	0	1,734	1,674	1,000
201 - Subordinate Lien Sales Tax Revenue	5,884,831	7,121,257	6,970,577	6,278,111
203 - Tourist Development Tax Revenue Bond	4,730,265	7,393,797	7,377,044	7,392,504
204 - Capital Improvement, Series 2012	0	0	0	580,449
206 - Florida Assn. of Counties Commercial Paper	25,299,167	0	0	0
208 - Capital Improvement Revenue Note, Series 2010	240,599	1,409,982	1,409,982	1,421,442
234 - LOGT Revenue Bond Series 2004	4,869,048	4,890,598	4,890,598	4,894,263
261 - Limited Tax General Obligation Bonds Series 2005	0	253,612	299,211	135,563
295 - Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,644,673	1,804,447	1,804,447	1,805,684
305 - Capital Outlay	0	614,111	3,441,479	1,338,461
308 - Capital Improvement Projects	0	0	20,286,730	853,518
309 - Branch Jail Expansion	0	0	10,540,194	571,057
313 - Beach Capital Projects	0	1,966,587	3,379,656	1,041,342
317 - Library Construction	0	0	2,128,896	728,896
318 - Ocean Center	0	800,000	935,482	180,000
320 - Sheriff's Evidence Complex	0	254	254	0
322 - I.T. Capital Projects	0	169,965	5,564,402	0
326 - Park Projects	0	575,938	1,642,794	442,188
328 - Trail Projects	0	2,639,260	1,600,000	2,039,260
440 - Waste Collection	0	414,645	442,230	1,082,320
450 - Solid Waste	1,569,340	12,647,399	13,034,928	13,237,815
451 - Daytona Beach International Airport	16,686,513	11,960,649	14,907,998	13,156,881
456 - Volusia Transportation Authority	14,615,120	9,387,563	10,189,021	8,943,354
457 - Water and Sewer Utilities	427,266	4,239,535	8,984,778	7,048,553
475 - Parking Garage	0	461,098	840,880	343,628
511 - Computer Replacement	0	2,625,866	2,731,754	3,112,664
513 - Equipment Maintenance	304,217	5,954,283	5,587,617	4,787,873
521 - Insurance Management	0	13,682,447	14,491,970	13,453,280
530 - Group Insurance	69,298	18,665,824	17,313,110	18,089,186
Total Non-Revenues	\$94,881,078	\$283,394,829	\$367,496,311	\$281,332,664
Internal Service Revenues				
511 - Computer Replacement	998,083	1,043,872	1,057,910	1,179,017
513 - Equipment Maintenance	10,133,799	10,901,533	11,543,007	12,150,454
521 - Insurance Management	9,374,319	10,261,344	11,575,383	10,211,895
530 - Group Insurance	30,444,723	31,630,860	31,846,486	31,679,929
Total Internal Service Revenues	\$50,950,924	\$53,837,609	\$56,022,786	\$55,221,295
Total Budget	\$544,176,894	\$744,479,823	\$860,403,245	\$739,009,694
Less Operating Transfers	51,433,830	45,971,143	46,338,679	47,507,657
Net Total Budget	\$492,743,064	\$698,508,680	\$814,064,566	\$691,502,037

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Taxes							
Ad Valorem Taxes	133,763,343	54,722,283	3,383,390	0	0	0	191,869,016
Ad Valorem Taxes-Delinquent	650,000	174,727	0	0	0	0	824,727
Business Tax Hazard Waste Surcharge	116,150	0	0	0	0	0	116,150
Business Tax Receipt	128,004	156,804	0	0	0	0	284,808
Communication Services Tax	0	4,668,893	0	0	0	0	4,668,893
Convention Development Tax	0	6,849,302	0	0	0	0	6,849,302
Franchise Fees	322,197	0	0	0	0	0	322,197
Gas Tax-Local Option	0	7,068,150	0	0	0	0	7,068,150
Gas Tax-Local Option 5th Cent	0	5,300,000	0	0	0	0	5,300,000
Gas Tax-Voted One Cent	0	2,211,975	0	0	0	0	2,211,975
Resort Tax	0	5,082,998	0	0	0	0	5,082,998
Resort Tax - Additional 1 Cent	0	2,541,503	0	0	0	0	2,541,503
Solid Waste Non-exclusive Franchise Fee	0	0	0	0	325,000	0	325,000
Utility Tax	0	6,520,880	0	0	0	0	6,520,880
Total Taxes	\$134,979,694	\$95,297,515	\$3,383,390	\$0	\$325,000	\$0	\$233,985,599
Permits, Fees & Special Assessments							
Boat Slip Mitigation Fee	0	6,750	0	0	0	0	6,750
Culture Rec Impact Fees-Residential	0	17,000	0	0	0	0	17,000
Exam Fees	0	2,275	0	0	0	0	2,275
Permit-Commercial Solicitation	21,210	0	0	0	0	0	21,210
Permit-Farm Pond	0	2,200	0	0	0	0	2,200
Permit Fees-Sludge	10,000	0	0	0	0	0	10,000
Permit Fees-Utility Use	0	40,408	0	0	0	0	40,408
Permit-Garbage Haul	0	0	0	0	12,500	0	12,500
Permits-Building	0	750,000	0	0	0	0	750,000
Permit-Sign	0	36,000	0	0	0	0	36,000
Permit-Special Event	0	5,500	0	0	0	0	5,500
Public Safety Impact Fees-Commercial	0	5,100	0	0	0	0	5,100
Public Safety Impact Fees-Residential	0	5,000	0	0	0	0	5,000
Road Impact Fees-Commercial	0	1,300,000	0	0	0	0	1,300,000
Special Assessment Capital Improvement	0	311,000	0	0	0	0	311,000
Special Assessment Road Maintenance	0	211,000	0	0	0	0	211,000
Special Assessment Stormwater	0	4,400,000	0	0	0	0	4,400,000
Special Assessment Streetlighting	0	267,066	0	0	0	0	267,066
Special Assessment Waste Collection	0	0	0	0	8,240,606	0	8,240,606
Trades-Miscellaneous	1,316	0	0	0	0	0	1,316
Total Permits, Fees & Special Assessments	\$32,526	\$7,359,299	\$0	\$0	\$8,253,106	\$0	\$15,644,931
Charges for Services							
Addl Tax Sale	340,005	0	0	0	0	0	340,005
Admin Service Charge	216,774	0	0	0	0	0	216,774
Airfield	0	0	0	0	543,935	0	543,935
Ambulance Fees/Svc Chgs	0	14,519,668	0	0	0	0	14,519,668
Animal Control Fees	0	2,600	0	0	0	0	2,600
Animal Control Fees-DeBary	0	70,768	0	0	0	0	70,768
Animal Control - Svc Charges	0	36,000	0	0	0	0	36,000
Beach Access Fees	3,115,652	0	0	0	0	0	3,115,652
Boat Fees	250,000	0	0	0	0	0	250,000

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Camping Fees	28,000	0	0	0	0	0	28,000
Charges for Labor	452,015	50,000	0	0	0	0	502,015
Concession-Beverages	0	0	0	0	700	0	700
Concession-Catering	0	105,000	0	0	0	0	105,000
Concession-Stands	0	53,000	0	0	0	0	53,000
Concurrency Management Review	0	2,947	0	0	0	0	2,947
Concurrency Review	0	6,000	0	0	0	0	6,000
Court Facility Fees	1,401,796	0	0	0	0	0	1,401,796
Daily Parking	0	0	0	0	1,460,040	0	1,460,040
Delinq Tax Commissions & Fees	70,000	0	0	0	0	0	70,000
Development Order Review Appli	0	4,428	0	0	0	0	4,428
Drug Lab Fee	140,000	0	0	0	0	0	140,000
Environmental Health Lab Fees	28,045	0	0	0	0	0	28,045
Excess Fees Clerk Circuit Court	750,000	0	0	0	0	0	750,000
Extension Program Revenues-Fee	22,050	0	0	0	0	0	22,050
False Alarm Fees	0	20,000	0	0	0	0	20,000
Fees-Property Appraiser	842,000	0	0	0	0	0	842,000
Fees-Sheriff	800,350	0	0	0	0	0	800,350
Fees-Supervisor of Elections	20,000	0	0	0	0	0	20,000
Fees-Tax Collection	2,878,914	0	0	0	0	0	2,878,914
Fire Line Availability Fee	0	0	0	0	122,000	0	122,000
Fire Training Charges	0	60,000	0	0	0	0	60,000
Ground Handling Service Fee	0	0	0	0	396,998	0	396,998
Hangar Area	0	0	0	0	839,132	0	839,132
Housing of Prisoners	9,000	0	0	0	0	0	9,000
Hunting & Fishing License Fees	7,500	0	0	0	0	0	7,500
Itinerant Merchant Admin Svcs	0	140,000	0	0	0	0	140,000
Landfill Charges	0	0	0	0	11,932,311	0	11,932,311
Land Management Fees	0	340,000	0	0	0	0	340,000
League Registration Fees	420,000	0	0	0	0	0	420,000
Library Service Charges	0	35,000	0	0	0	0	35,000
Library Service-Lost Books	0	25,000	0	0	0	0	25,000
Library Service-Lost Cards	0	28,000	0	0	0	0	28,000
Maintenance Agreements	0	210,036	0	0	0	0	210,036
Maintenance Fees	0	15,000	0	0	0	0	15,000
Marine Science Center Entrance Fees	190,000	0	0	0	0	0	190,000
Marine Science Center Field Trips	15,000	0	0	0	0	0	15,000
Marine Science Center Gift Shop/Novelties	210,000	0	0	0	0	0	210,000
Marine Science Center Special Events	26,000	0	0	0	0	0	26,000
Mass Transit Fares	0	0	0	0	2,830,066	0	2,830,066
Medical Examiner's Fees	678,300	0	0	0	0	0	678,300
Meter Disconnection Fee	0	0	0	0	95,000	0	95,000
Meter Installation	0	0	0	0	10,000	0	10,000
Mitigation Plan Review	0	237	0	0	0	0	237
Monthly Parking	0	0	0	0	172,300	0	172,300
Motor Vehicle Fees	2,500,000	0	0	0	0	0	2,500,000
Ocean Center Business Center Sales	0	500	0	0	0	0	500
Ocean Center Revenues	0	42,600	0	0	0	0	42,600
Other Mass Transit-Advertising	0	0	0	0	250,000	0	250,000
Other Mass Transit-Concessions	0	0	0	0	110,000	0	110,000

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Other Mass Transit-ID Cards	0	0	0	0	1,066	0	1,066
Other Wetland Application	0	15,000	0	0	0	0	15,000
Park Fees	282,097	333,700	0	0	0	0	615,797
Passenger Facility Charge	0	0	0	0	1,210,000	0	1,210,000
Planning Development Fees	0	51,358	0	0	0	0	51,358
Power Ski Registration Fees	7,125	0	0	0	0	0	7,125
Prisoner Reporting-Incentive Payment	75,000	0	0	0	0	0	75,000
Reclaimed Water Sales	0	0	0	0	597,000	0	597,000
Recreation Fees	215,000	0	0	0	0	0	215,000
Research Services	8,754	0	0	0	0	0	8,754
Sales-Maps	17,000	85,550	0	0	2,000	0	104,550
Sewer-Capacity Reserve	0	0	0	0	35,000	0	35,000
Sewer C.I.A.C. Fees	0	0	0	0	14,400	0	14,400
Sewer Connection Fees	0	0	0	0	25,000	0	25,000
Sewer Sales	0	0	0	0	6,278,000	0	6,278,000
Sheriff Services	15,000	0	0	0	0	0	15,000
Sheriff Svcs-DeBary	0	2,717,460	0	0	0	0	2,717,460
Sheriff Svcs-Deltona	0	9,249,300	0	0	0	0	9,249,300
Sheriff Svcs - Oak Hill	0	480,829	0	0	0	0	480,829
Sheriff Svcs - Pierson	0	240,415	0	0	0	0	240,415
Special Event Parking	0	0	0	0	710,000	0	710,000
Special Events	13,888	75,000	0	0	320,000	0	408,888
Sp Rec Fac-Arena	0	375,000	0	0	0	0	375,000
Sp Rec Fac-Concessions	0	15,000	0	0	0	0	15,000
Sp Rec Fac-Conference Center	0	576,500	0	0	0	0	576,500
Sp Rec Fac-Equipment	0	100,000	0	0	0	0	100,000
Sp Rec Fac-Reimbursable-Staff	0	60,000	0	0	0	0	60,000
Storm Water Management Fees	0	3,385	0	0	80,482	0	83,867
Surcharges - Judicial	300,000	0	0	0	0	0	300,000
Terminal-Airlines	0	0	0	0	1,481,607	0	1,481,607
Terminal-Concession	0	0	0	0	2,976,111	0	2,976,111
Training Service Charge	0	25,000	0	0	0	0	25,000
Transportation-Contracted	0	0	0	0	48,000	0	48,000
Transportation Svcs-DeBary	0	6,000	0	0	0	0	6,000
Transportation Svcs-Deltona	0	15,000	0	0	0	0	15,000
Transportation Svcs-Other	0	194,000	0	0	0	0	194,000
Tree Preservation Ordinance	0	15,000	0	0	0	0	15,000
Tree Replacement Fee	0	10,000	0	0	0	0	10,000
Validation Parking	0	0	0	0	130,103	0	130,103
Value Adjustment Board Fees	58,909	0	0	0	0	0	58,909
Water-Capacity Reserve	0	0	0	0	25,000	0	25,000
Water C.I.A.C. Fees	0	0	0	0	25,000	0	25,000
Water Connection Fees	0	0	0	0	40,000	0	40,000
Water Sales	0	0	0	0	6,284,000	0	6,284,000
Wellfield Protectn Prmt Review	0	2,035	0	0	0	0	2,035
Zoning Fees	0	30,000	0	0	0	0	30,000
Total Charges for Services	\$16,404,174	\$30,442,316	\$0	\$0	\$39,045,251	\$0	\$85,891,741

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Fines and Forfeitures							
800 MHz Comm Surchg-Trffc Fine	405,148	0	0	0	0	0	405,148
Beach Fines	16,000	0	0	0	0	0	16,000
Code Enforcement Fines	0	50,000	0	0	0	0	50,000
Court Technology	693,854	0	0	0	0	0	693,854
Crim Misd Fines	129,136	0	0	0	0	0	129,136
Felony Fines	23,957	0	0	0	0	0	23,957
Fines-Assmts-Drug Abuse Treatment	16,456	0	0	0	0	0	16,456
Fines-HB Assmts-Airport Security	2,398	0	0	0	0	0	2,398
Fines-HB Assmts-Beach Protectn	7,946	0	0	0	0	0	7,946
Fines-HB Assmts-Corrections Ed	65,000	0	0	0	0	0	65,000
Fines-HB Assmts-Police Education	97,093	0	0	0	0	0	97,093
Fines-Police Ed-Training	0	55,000	0	0	0	0	55,000
Library Fines	0	450,000	0	0	0	0	450,000
Mid Florida Community Legal Services	134,004	0	0	0	0	0	134,004
Mitigation Violations	0	2,000	0	0	0	0	2,000
Other Fines and Forfeitures	234,352	0	0	0	0	0	234,352
Teen Court Costs	177,162	0	0	0	0	0	177,162
Trade Board Fines	1,000	0	0	0	0	0	1,000
Unlicensed Contractors	15,000	0	0	0	0	0	15,000
Volusia County Law Library	325,838	0	0	0	0	0	325,838
Water Violations	0	0	0	0	10,000	0	10,000
Total Fines and Forfeitures	\$2,344,344	\$557,000	\$0	\$0	\$10,000	\$0	\$2,911,344
Intergovernmental Revenues							
Beverage Licenses	206,618	14,000	0	0	0	0	220,618
E911 Non-Wireless Distribution	0	850,000	0	0	0	0	850,000
E911-Wireless Distributions	0	1,300,000	0	0	0	0	1,300,000
Federal Airport Aid	0	0	0	0	2,162,460	0	2,162,460
FF Supp Comp	0	39,000	0	0	0	0	39,000
Fla Boating Improvements	0	0	0	140,000	0	0	140,000
Gas Tax-5th & 6th Cents	0	4,420,000	0	0	0	0	4,420,000
Gas Tax-7th Cent	0	1,950,000	0	0	0	0	1,950,000
Gas Tax-Municipal Fuel Tax	0	300,000	0	0	0	0	300,000
Half-Cent Sales Tax	0	16,304,080	0	0	0	0	16,304,080
Insurance Agents	93,545	0	0	0	0	0	93,545
Licenses-Mobile Homes	0	155,000	0	0	0	0	155,000
Other Fed Urban Mass Transit	0	0	0	0	4,769,004	0	4,769,004
Other Local Unit-Transportation	0	740,000	0	0	0	0	740,000
Other Transportation	0	15,000	0	0	0	0	15,000
Payment in Lieu of Taxes	250,000	17,945	0	0	248,871	0	516,816
Racing-Extra Distribution	241,331	0	0	0	0	0	241,331
SJRWMD Grants	0	265,000	0	0	0	0	265,000
State Aid to Library	0	397,493	0	0	0	0	397,493
State Airport Aid	0	0	0	0	114,581	0	114,581
State Mass Transit	0	0	0	0	3,076,326	0	3,076,326
State Mosquito Control I	0	18,500	0	0	0	0	18,500
State Revenue Sharing	6,702,311	181,900	0	0	0	0	6,884,211
State Sales & Use Commission	2,300	0	0	0	0	0	2,300
Volusia County School Board	1,161,717	0	0	0	0	0	1,161,717
Total Intergovernmental Revenues	\$8,657,822	\$26,967,918	\$0	\$140,000	\$10,371,242	\$0	\$46,136,982

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Internal Service Revenues							
Contributions-Commercial Ins	0	0	0	0	0	507,500	507,500
Contributions-Liability	0	0	0	0	0	3,388,844	3,388,844
Contributions-Physical Damage	0	0	0	0	0	2,664,586	2,664,586
Contributions-Workers' Compens	0	0	0	0	0	3,650,965	3,650,965
Health Ins-Cobra/Retirees	0	0	0	0	0	1,985,545	1,985,545
Health Ins-Dependent Contr	0	0	0	0	0	4,351,921	4,351,921
Health Insurance-Employer	0	0	0	0	0	24,599,484	24,599,484
Health Ins-Vision Contribution	0	0	0	0	0	220,000	220,000
Information Systems Revenue	0	0	0	0	0	1,179,017	1,179,017
Life Insurance	0	0	0	0	0	327,979	327,979
Recoveries-Claims	0	0	0	0	0	195,000	195,000
Vehicle-Gas & Oil	0	0	0	0	0	6,566,572	6,566,572
Vehicle Maintenance	0	0	0	0	0	3,410,336	3,410,336
Vehicle Maint Service Charge	0	0	0	0	0	2,125,046	2,125,046
Vehicle-Pool Cars	0	0	0	0	0	48,500	48,500
Total Internal Service Revenues	\$0	\$0	\$0	\$0	\$0	\$55,221,295	\$55,221,295
Miscellaneous Revenues							
Apron Rent	0	0	0	0	223,260	0	223,260
Bad Debt Recovery	0	150,000	0	0	0	0	150,000
Child Recrtn Prog-Contr	0	0	0	0	0	3,000	3,000
Commissions	0	528,500	0	0	0	0	528,500
Corrections Commissions	375,000	0	0	0	0	0	375,000
Donations-Library NON FOL	0	1,000	0	0	0	0	1,000
Donations-Project Related	0	250,000	0	0	0	0	250,000
Insurance Proceeds-Loss Furn/ Equipment	0	10,000	0	0	10,000	0	20,000
Interest Income	83,850	26,826	0	0	4,000	2,000	116,676
Interest-Special Assessments	0	80,000	0	0	4,000	0	84,000
Investment Income	800,000	1,289,677	3,000	0	400,000	562,467	3,055,144
Land Rentals	0	52,800	0	0	2,171,408	0	2,224,208
Late Charges	0	0	0	0	250,000	0	250,000
License-Animal Control	0	25,000	0	0	0	0	25,000
License-Contractor	176,423	0	0	0	0	0	176,423
Miscellaneous Revenue	18,000	34,550	0	0	10,180	15,000	77,730
Mitigation Fees	0	15,000	0	0	0	0	15,000
Other Contributions & Donation	0	0	0	0	50,000	0	50,000
Other Reimbursements	20,000	6,540	0	0	193,580	0	220,120
Outside Revenue	838,200	0	0	0	100,000	1,123,202	2,061,402
Refund of Prior Year Expenditures	0	130,963	0	0	0	0	130,963
Reimb-Warranty Rev-Maintenance	0	0	0	0	0	20,000	20,000
Rent	91,000	276,500	0	0	1,007,151	0	1,374,651
Rent-Air Cargo Building	0	0	0	0	35,918	0	35,918
Rental of Equipment	0	15,000	0	0	0	5,458,525	5,473,525
Rent - Facilities	0	0	0	0	60,300	0	60,300
Sale Methane	0	0	0	0	50,000	0	50,000
Sale of Recyclables	2,200	0	0	0	130,000	0	132,200
Sale of Supplies	0	0	0	0	115,000	0	115,000
Sales-Fuels, Materials, Supplies	0	0	0	0	45,000	0	45,000
Sales-Surplus Matls & Scrap	0	0	0	0	30,000	0	30,000
Sale-Surplus Furn/Fixtr/Equipment	125,000	243,118	0	0	83,000	0	451,118
Utilities-Rent Related	0	60,000	0	0	0	0	60,000
Total Miscellaneous Revenues	\$2,529,673	\$3,195,474	\$3,000	\$0	\$4,972,797	\$7,184,194	\$17,885,138

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Non-Revenues							
Animal Welfare Donations	0	500	0	0	0	0	500
Appropriated Fund Balance	37,801,026	101,421,739	3,431,276	3,692,176	36,202,779	39,374,916	221,923,912
Appropriated Interfund Loan Pr	0	62,800	0	0	0	0	62,800
Awarded Evidence Funds	0	11,000	0	0	0	0	11,000
Confiscated Property Trust Rev	0	275,000	0	0	0	0	275,000
Contributions	0	0	0	0	100,000	0	100,000
Corrections Welfare Trust	0	120	0	0	0	0	120
Donations	1,000	0	0	0	0	0	1,000
Donations-Comm Services	3,000	0	0	0	0	0	3,000
Donations-Library	0	85,000	0	0	0	0	85,000
Flex Benefit Revenues	0	0	0	0	0	25,000	25,000
Justice-Confiscated Property	0	500,000	0	0	0	0	500,000
Transfers from Other Funds	11,948,349	15,064,838	20,276,740	3,502,546	7,509,772	43,087	58,345,332
Total Non-Revenues	\$49,753,375	\$117,420,997	\$23,708,016	\$7,194,722	\$43,812,551	\$39,443,003	\$281,332,664
Total Budget	\$214,701,608	\$281,240,519	\$27,094,406	\$7,334,722	\$106,789,947	\$101,848,492	\$739,009,694
Less Operating Transfers	12,240,918	34,968,084	0	0	298,655	0	47,507,657
Net Total Budget	\$202,460,690	\$246,272,435	\$27,094,406	\$7,334,722	\$106,491,292	\$101,848,492	\$691,502,037

Estimated Fund Balances

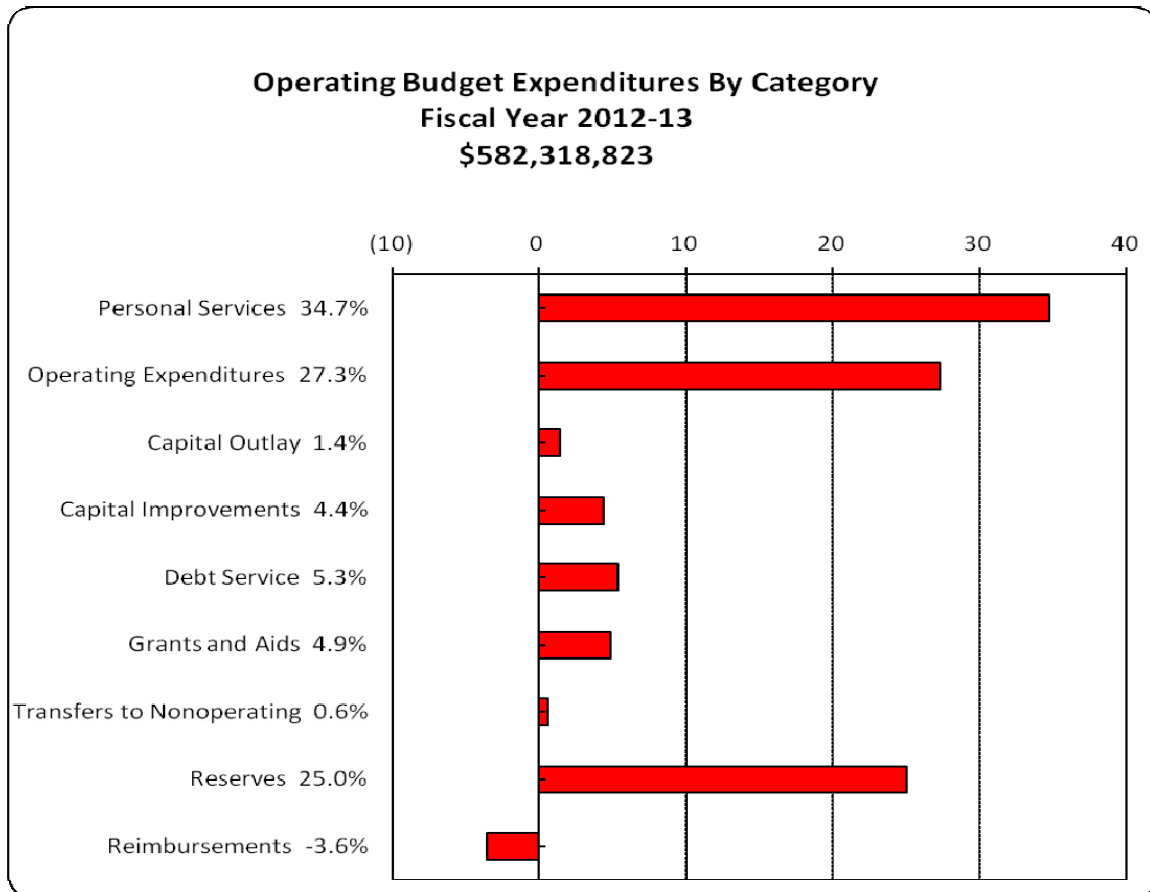
	Fund Balance 10/01/11	Revenues FY 2011-12 Projected	Expenditures FY 2011-12 Projected	Fund Balance 10/01/12
Countywide Funds				
001 - General	46,690,283	172,229,971	181,119,228	37,801,026
104 - Library	10,368,176	15,543,395	17,879,573	8,031,998
160 - Volusia ECHO	15,727,233	4,735,500	12,669,814	7,792,919
161 - Volusia Forever	6,657,206	1,490,063	2,986,635	5,160,634
Total Countywide Funds	\$79,442,898	\$193,998,929	\$214,655,250	\$58,786,577
Special Revenue Funds				
002 - Emergency Medical Services	0	16,788,250	16,503,400	284,850
103 - County Transportation Trust	36,815,842	26,091,997	30,756,683	32,151,156
105 - East Volusia Mosquito Control	8,262,388	4,001,994	5,277,183	6,987,199
106 - Resort Tax	0	7,404,773	7,404,773	0
108 - Sales Tax Trust	0	15,790,499	15,790,499	0
111 - Convention Development Tax	0	6,852,302	6,852,302	0
114 - Ponce De Leon Inlet and Port District	7,985,366	1,948,168	5,324,919	4,608,615
115 - E-911 Emergency Telephone System	4,519,953	2,340,000	5,963,459	896,494
116 - Special Lighting Districts	21,473	290,990	284,984	27,479
118 - Ocean Center	1,944,949	5,565,719	6,691,322	819,346
119 - Road District Maintenance	62,372	211,000	273,372	0
120 - Municipal Service District	2,144,383	39,636,183	39,573,456	2,207,110
121 - Special Assessments	1,619,011	400,000	252,054	1,766,957
122 - Manatee Conservation	84,512	8,200	28,438	64,274
123 - Inmate Welfare Trust	1,470,201	487,120	265,923	1,691,398
124 - Library Endowment	746,238	6,500	6,189	746,549
130 - Economic Development	5,313,927	1,622,443	3,981,066	2,955,304
131 - Road Impact Fees-Zone 1 (Northeast)	157,437	602,000	608,629	150,808
132 - Road Impact Fees-Zone 2 (Southeast)	810,099	57,000	554,652	312,447
133 - Road Impact Fees-Zone 3 (Southwest)	2,326	302,100	300,000	4,426
134 - Road Impact Fees-Zone 4 (Northwest)	8,495,968	430,000	892,377	8,033,591
135 - Park Impact Fees-County	1,771,216	22,000	407,500	1,385,716
136 - Park Impact Fees-Zone 1 (Northeast)	582,101	208,000	0	790,101
137 - Park Impact Fees-Zone 2 (Southeast)	360,266	5,000	0	365,266
138 - Park Impact Fees-Zone 3 (Southwest)	218,182	2,500	20,315	200,367
139 - Park Impact Fees-Zone 4 (Northwest)	634,590	8,000	0	642,590
140 - Fire Services	12,510,120	20,461,662	25,199,681	7,772,101
151 - Fire Impact Fees-Zone 1 (Northeast)	10,106	46,850	0	56,956
152 - Fire Impact Fees-Zone 2 (Southeast)	245,975	45,620	236,832	54,763
153 - Fire Impact Fees-Zone 3 (Southwest)	573,662	50,400	304,498	319,564
154 - Fire Impact Fees-Zone 4 (Northwest)	87,827	97,500	0	185,327
157 - Silver Sands/Bethune Beach MSD	3,430	13,785	15,343	1,872
158 - Gemini Springs Endowment	98,147	1,000	5,000	94,147
159 - Stormwater Utility	5,105,678	4,562,662	5,724,394	3,943,946
170 - Law Enforcement Trust	385,257	246,000	546,975	84,282
171 - Beach Enforcement Trust	17,578	2,650	0	20,228
172 - Federal Forfeiture Sharing Justice	2,037,676	212,000	1,439,717	809,959
173 - Federal Forfeiture Sharing Treasury	1,674	15	689	1,000
Total Special Revenue Funds	\$105,099,930	\$156,822,882	\$181,486,624	\$80,436,188

Estimated Fund Balances

	Fund Balance 10/01/11	Revenues FY 2011-12 Projected	Expenditures FY 2011-12 Projected	Fund Balance 10/01/12
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	634,400	6,336,177	6,336,177	634,400
203 - Tourist Development Tax Revenue Bond	2,716,237	4,660,807	4,715,731	2,661,313
208 - Capital Improvement Revenue Note, Series 2010	0	1,409,982	1,409,982	0
234 - LOGT Revenue Bond Series 2004	0	4,890,598	4,890,598	0
261 - Limited Tax General Obligation Bonds Series 2005	299,211	3,270,260	3,433,908	135,563
295 - Public Transportation Debt Service	0	1,200,000	1,200,000	0
297 - 2009A/B Debt Service	0	1,804,447	1,804,447	0
Total Debt Service Funds	\$3,649,848	\$23,572,271	\$23,790,843	\$3,431,276
Enterprise Funds				
440 - Waste Collection	442,230	8,421,418	7,781,328	1,082,320
450 - Solid Waste	13,034,928	12,590,967	12,435,337	13,190,558
451 - Daytona Beach International Airport	14,907,998	24,107,373	25,887,678	13,127,693
456 - Volusia Transportation Authority	2,797,218	42,339,600	43,585,267	1,551,551
457 - Water and Sewer Utilities	8,884,778	14,263,500	16,241,249	6,907,029
475 - Parking Garage	840,880	2,477,912	2,975,164	343,628
Total Enterprise Funds	\$40,908,032	\$104,200,770	\$108,906,023	\$36,202,779
Capital Projects Funds				
305 - Capital Outlay	2,997,079	444,400	2,508,166	933,313
308 - Capital Improvement Projects	20,286,730	0	19,433,212	853,518
309 - Branch Jail Expansion	10,540,194	0	9,969,137	571,057
313 - Beach Capital Projects	2,032,152	1,432,968	2,859,728	605,392
317 - Library Construction	2,128,896	200,000	1,600,000	728,896
318 - Ocean Center	135,482	800,000	935,482	0
320 - Sheriff's Evidence Complex	254	0	254	0
322 - I.T. Capital Projects	5,394,437	169,965	5,564,402	0
326 - Park Projects	1,642,794	144,531	1,787,325	0
328 - Trail Projects	0	1,600,000	1,600,000	0
Total Capital Projects Funds	\$45,158,018	\$4,791,864	\$46,257,706	\$3,692,176
Internal Service Funds				
511 - Computer Replacement	2,731,754	1,079,910	699,000	3,112,664
513 - Equipment Maintenance	4,714,617	18,500,162	18,461,654	4,753,125
521 - Insurance Management	14,491,970	11,769,445	12,816,474	13,444,941
530 - Group Insurance	17,288,110	32,181,835	31,405,759	18,064,186
Total Internal Service Funds	\$39,226,451	\$63,531,352	\$63,382,887	\$39,374,916

TOTAL COUNTY OPERATING EXPENDITURES

The FY2012-13 operating budget totals \$582.3, a reduction of \$7.9 million from the FY2011-12 budget. In a budget as large and as complex as Volusia County's, there are many increases and decreases in programs that comprise this overall decrease. The graph and discussion that follows will highlight the County's expenditures.



Personal Services expenditures are comprised of salaries and benefits and are 34.7% of the County's operating budget. As the largest component of any organization, Personal Services totals \$202.2 million, a decrease of \$2.0 million, or 1.0%. A total of 235 positions are unfunded, although still authorized in the FY2012-13 budget. This means no funding is provided for these specified positions, although they are still authorized to be filled in future years if funding permits.

The chart on the following pages illustrates the changes in Full-Time, Part-Time and FTEs for the period FY2010-11 through FY2012-13 for both operating and non-operating funds. The FY2012-13 budget includes 3,338.29 FTEs, comprised of 3,179 Full-Time positions and 728 Part-Time positions. This represents a decrease of 12.4 FTEs from 3,350.69 in FY2011-12.

Personnel Authorization Summary By Division

Division	FY 2010-11 Budget			FY 2011-12 Budget			FY 2012-13 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Accounting	29.00	2.00	30.00	42.00	2.00	43.00	42.00	2.00	43.00
Airport	40.00	0.00	40.00	39.00	0.00	39.00	39.00	0.00	39.00
Animal Control	15.00	0.00	15.00	15.00	0.00	15.00	15.00	0.00	15.00
Beach Safety	75.00	324.00	130.00	75.00	324.00	124.82	81.00	318.00	125.42
Building, Zoning and Code Administration	37.00	0.00	37.00	37.00	0.00	37.00	37.00	0.00	37.00
Central Services	90.00	0.00	90.00	91.00	0.00	91.00	92.00	0.00	92.00
Coastal	21.00	0.00	21.00	21.00	2.00	21.50	21.00	2.00	21.50
Community Assistance	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Community Services & Grants	14.00	0.00	14.00	14.00	0.00	14.00	14.00	0.00	14.00
Cooperative Extension	15.00	1.00	15.50	15.00	1.00	15.50	15.00	1.00	15.50
Corrections	348.00	4.00	350.00	348.00	4.00	350.00	348.00	4.00	350.00
County Attorney	30.00	0.00	30.00	30.00	0.00	30.00	30.00	0.00	30.00
County Council	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
County Manager	23.00	2.00	24.25	24.00	2.00	25.25	24.00	2.00	25.25
Economic Development	11.00	0.00	11.00	12.00	0.00	12.00	12.00	0.00	12.00
Elections	32.00	1.00	32.50	32.00	0.00	32.00	32.00	0.00	32.00
Emergency Management	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Emergency Medical Administration	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Emergency Medical Services	0.00	0.00	0.00	179.00	20.00	182.00	177.00	11.00	182.00
Engineering & Construction	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00
Environmental Management	23.00	25.00	27.79	23.00	25.00	27.82	41.00	25.00	45.82
Fire Services	214.00	0.00	214.00	203.00	0.00	203.00	190.00	0.00	190.00
Growth and Resource Management	18.00	0.00	18.00	17.00	0.00	17.00	18.00	0.00	18.00
Information Technology	78.00	0.00	78.00	80.00	0.00	80.00	80.00	0.00	80.00
Justice System Circ Ct Criminal	29.00	0.00	29.00	29.00	0.00	29.00	29.00	0.00	29.00
Justice System Circuit Juvenile	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Justice System General Operations	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
Land Acquisition and Management	21.00	0.00	21.00	21.00	0.00	21.00	0.00	0.00	0.00

Personnel Authorization Summary By Division

Division	FY 2010-11 Budget			FY 2011-12 Budget			FY 2012-13 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Library Services	179.00	11.00	184.50	180.00	11.00	185.50	180.00	13.00	186.50
Management and Budget	12.00	0.00	12.00	11.00	0.00	11.00	11.00	0.00	11.00
Medical Examiner	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Mosquito Control	28.00	1.00	28.75	28.00	1.00	28.75	28.00	1.00	28.75
Ocean Center	42.00	1.00	42.50	42.00	1.00	42.50	42.00	1.00	42.50
Office of the CFO	5.00	0.00	5.00	5.00	0.00	5.00	4.00	0.00	4.00
Office of the Sheriff	742.00	168.00	826.00	784.00	132.00	837.68	787.00	132.00	840.68
Parks Recreation & Culture	75.00	203.00	107.75	74.00	201.00	106.27	74.00	201.00	106.27
Personnel	31.00	2.00	32.00	31.00	2.00	32.00	31.00	2.00	32.00
Planning and Development Services	17.00	2.00	18.00	17.00	2.00	18.00	19.00	2.00	20.00
Procurement	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Property Appraisal	100.00	0.00	100.00	100.00	0.00	100.00	100.00	0.00	100.00
Public Protection Services	5.00	0.00	5.00	5.00	0.00	5.00	5.00	0.00	5.00
Public Works Services	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Revenue	80.00	2.00	81.00	79.00	2.00	80.00	79.00	2.00	80.00
Road and Bridge	131.00	4.00	133.00	131.00	4.00	131.60	129.00	7.00	130.60
Solid Waste	73.00	1.00	73.75	73.00	1.00	73.75	71.00	1.00	71.75
State Mandated Costs	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
Stormwater	56.00	1.00	56.75	56.00	1.00	56.75	57.00	1.00	57.75
Traffic Engineering	21.00	0.00	21.00	21.00	0.00	21.00	21.00	0.00	21.00
Transition Expenses	16.00	0.00	16.00	13.00	0.00	13.00	11.00	0.00	11.00
Veterans' Services	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00
Water Resources and Utilities	60.00	0.00	60.00	61.00	0.00	61.00	61.00	0.00	61.00
Total of All Funds	2,968.00	755.00	3,163.04	3,190.00	738.00	3,350.69	3,179.00	728.00	3,338.29
Attrition			0.00			22.00			25.00
Unfunded			125.00			222.00			235.00

Operating Expenditures include contractual services, professional services, training costs, road materials, utilities, reimbursements and operating supplies. The total FY2012-13 operating budget includes \$158.9 million, which is an increase of \$2.5 million or 1.6%. Fuel is the major increase for FY2012-13 at \$1.5 million. Additional costs associated with the number of clients receiving Nursing Home Medicaid services, as well contract services including software licensing are the remaining areas of change. Although operating costs are up slightly, departments continue to look for ways to maintain levels of service without increasing expenses. Reimbursements include allocations for central service divisions and other departmental overhead costs shown as reductions to expenses in the amount of \$20.9 million. The net total of Expenditures and Reimbursements for FY2012-13 is \$138.0 million.

Capital Outlay expenditures are for various items over \$1,000 such as computers or other operating equipment. Total Capital Outlay for FY2012-13 is \$8.1 million, a decrease of \$1.3 million, or 13.7%. Replacement capital items for FY2012-13 include items such as sheriff patrol cars, public safety radios, as well as a dozer and water wagon for use at the landfill. Details of capital outlay can be found in the Appendix.

Capital Improvement expenditures are land; right-of-way acquisition; buildings; water and sewer; engineering; design and construction. The first year of the County's Five-Year Capital Improvement Program (CIP) is included in this category. The Adopted Budget is \$25.4 million, of which \$10.9 million is from carry forward of prior year allocation for projects that will not be completed by the end of the prior fiscal year. The largest component is \$10.3 million from the County Transportation Trust Fund for traffic engineering and road projects, comprising 40.6% of total Capital Improvements.

Grants and Aids provides funding to community agencies to provide health care, housing assistance, elderly assistance, drug treatment, counseling, and other services. In addition, funding for land conservation, management, and cultural, historical and outdoor recreation projects is provided through the Volusia Forever and Volusia ECHO programs, for a combined \$7.0 million, a reduction of \$3.1 million. ECHO funding totaling \$2.9M for Andy Romano Park, a cooperative project with City of Ormond Beach, was expended in FY2011-12. Pass-through funding for Community Redevelopment Areas (CRA) is appropriated at \$4.7 million. Community Services comprises the next largest funding with \$1 million for Human Services funding and \$5.9 million for Community Assistance. The total Grants and Aids FY2012-13 budget is \$28.2 million, a decrease of \$3.8 million, or 11.7% mainly due to the shift in ECHO funding.

Transfers to Other Funds are payments for services provided within other funds and would essentially be double-counted if included in totals. Transfers to operating funds in FY2012-13 provide for trails; economic development; public transportation; debt service; allocations of sales tax and resort tax revenues; and other purposes. The budget amount is \$51 million, a decrease of \$1.6 million, or 3.1%.

Reserves are one of the main components of non-departmental budgets and total \$145.6 million. Many reserves are specific to the funds in which they reside. Many times reserves are placeholders until enough funding is in place to complete a project. Also within reserves is funding for Emergencies which are located in major taxing funds and range from 5% to 10% of current revenues. The FY2012-13 budget represents a slight decrease from prior year at \$21,240,780.

Service Reductions were generally not contemplated in this budget. Even though the tax base was expected to decrease this year and ultimately level off, countywide services remain intact. Departments continue to evaluate programs for additional efficiencies.

That said, for FY2012-13, the Road and Bridge program will continue a reduced level of service in several activities. Gateways and thoroughfare right-of-ways were mowed eight times per year and mowing has been reduced to six times per year. Residential right-of-ways that were mowed four times per year will be mowed three times per year. Dirt roads were graded every 10 days, and now will be graded every 21 days. Repair of sidewalks will be reduced to trip hazards only. Additionally, Parks and Recreation has reduced mowing cycles at the non-park sites from 44 to 33 times per year.

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Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
Countywide Funds					
001 - General	105,120,711	52,471,244	1,472,769	804,800	0
104 - Library	8,703,240	6,813,808	180,240	545,000	0
160 - Volusia ECHO	0	0	0	0	0
161 - Volusia Forever	224,623	5,382,143	0	0	0
Total Countywide Funds	\$114,048,574	\$64,667,195	\$1,653,009	\$1,349,800	0
Special Revenue Funds					
002 - Emergency Medical Services	12,290,479	4,164,725	331,300	0	0
103 - County Transportation Trust	9,540,802	13,094,928	900,828	10,341,000	0
105 - East Volusia Mosquito Control	1,437,363	3,494,175	462,500	80,000	0
106 - Resort Tax	0	101,660	0	0	0
108 - Sales Tax Trust	0	0	0	0	0
111 - Convention Development Tax	0	6,852,302	0	0	0
114 - Ponce De Leon Inlet and Port District	589,199	707,495	8,000	1,450,000	0
115 - E-911 Emergency Telephone System	119,014	1,608,151	0	0	0
116 - Special Lighting Districts	0	294,545	0	0	0
118 - Ocean Center	1,853,005	3,249,359	14,500	40,000	0
119 - Road District Maintenance	0	180,375	0	0	0
120 - Municipal Service District	22,911,266	12,005,265	1,632,233	0	0
121 - Special Assessments	0	0	0	0	0
122 - Manatee Conservation	0	22,927	0	0	0
123 - Inmate Welfare Trust	85,988	233,216	0	0	0
124 - Library Endowment	0	0	0	0	0
130 - Economic Development	727,369	1,538,544	0	1,135,734	0
131 - Road Impact Fees- Zone 1 (Northeast)	0	0	0	0	0
132 - Road Impact Fees- Zone 2 (Southeast)	0	0	0	0	0
133 - Road Impact Fees- Zone 3 (Southwest)	0	0	0	0	0
134 - Road Impact Fees- Zone 4 (Northwest)	0	0	0	2,000,000	0
135 - Park Impact Fees- County	0	0	0	0	0
136 - Park Impact Fees- Zone 1 (Northeast)	0	0	0	0	0
137 - Park Impact Fees- Zone 2 (Southeast)	0	0	0	0	0

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
Countywide Funds					
001 - General	19,559,451	12,659,566	37,604,221	(14,991,154)	214,701,608
104 - Library	0	305,634	6,968,698	0	23,516,620
160 - Volusia ECHO	6,564,566	2,917,398	3,012,580	0	12,494,544
161 - Volusia Forever	451,020	625,887	89,276	0	6,772,949
Total Countywide Funds	\$26,575,037	\$16,508,485	\$47,674,775	(\$14,991,154)	\$257,485,721
Special Revenue Funds					
002 - Emergency Medical Services	0	0	0	(60,000)	16,726,504
103 - County Transportation Trust	0	3,352,263	24,459,958	(3,303,365)	58,386,414
105 - East Volusia Mosquito Control	149,329	0	5,540,594	(160,000)	11,003,961
106 - Resort Tax	0	7,525,233	0	0	7,626,893
108 - Sales Tax Trust	0	16,324,080	0	0	16,324,080
111 - Convention Development Tax	0	0	0	0	6,852,302
114 - Ponce De Leon Inlet and Port District	612,473	0	3,199,782	0	6,566,949
115 - E-911 Emergency Telephone System	0	922,253	438,466	0	3,087,884
116 - Special Lighting Districts	0	0	0	0	294,545
118 - Ocean Center	5,700	840,585	725,250	(107,558)	6,620,841
119 - Road District Maintenance	0	0	30,625	0	211,000
120 - Municipal Service District	50,000	3,445,426	2,796,488	0	42,840,678
121 - Special Assessments	0	253,923	1,914,534	0	2,168,457
122 - Manatee Conservation	325	800	47,712	0	71,764
123 - Inmate Welfare Trust	0	0	1,859,009	0	2,178,213
124 - Library Endowment	0	10,000	743,549	0	753,549
130 - Economic Development	0	0	1,180,050	0	4,581,697
131 - Road Impact Fees-Zone 1 (Northeast)	0	600,000	152,808	0	752,808
132 - Road Impact Fees-Zone 2 (Southeast)	0	250,000	119,447	0	369,447
133 - Road Impact Fees-Zone 3 (Southwest)	0	300,000	6,526	0	306,526
134 - Road Impact Fees-Zone 4 (Northwest)	0	392,000	6,071,591	0	8,463,591
135 - Park Impact Fees-County	0	0	1,407,716	0	1,407,716
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	798,101	0	798,101
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	370,266	0	370,266

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
138 - Park Impact Fees- Zone 3 (Southwest)	0	0	0	0	0
139 - Park Impact Fees- Zone 4 (Northwest)	0	0	0	0	0
140 - Fire Services	14,144,588	6,578,790	729,664	6,500	0
151 - Fire Impact Fees- Zone 1 (Northeast)	0	0	22,500	27,000	0
152 - Fire Impact Fees- Zone 2 (Southeast)	0	0	22,500	27,000	0
153 - Fire Impact Fees- Zone 3 (Southwest)	0	0	22,500	27,000	0
154 - Fire Impact Fees- Zone 4 (Northwest)	0	0	22,500	27,000	0
157 - Silver Sands/ Bethune Beach MSD	0	15,433	0	0	0
158 - Gemini Springs Endowment	0	5,000	0	0	0
159 - Stormwater Utility	2,752,783	1,677,010	525,950	1,720,000	60,520
170 - Law Enforcement Trust	0	288,575	0	0	0
171 - Beach Enforcement Trust	0	0	0	0	0
172 - Federal Forfeiture Sharing Justice	0	575,000	75,000	0	0
173 - Federal Forfeiture Sharing Treasury	0	1,015	0	0	0
Total Special Revenue Funds	\$66,451,856	\$56,688,490	\$4,769,975	\$16,881,234	\$60,520
Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	0	0	5,705,432
203 - Tourist Development Tax Revenue Bond	0	0	0	0	4,716,113
204 - Capital Improvement, Series 2012	0	0	0	0	580,449
206 - Florida Assn. of Counties Commercial Paper	0	0	0	0	0
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,421,442
234 - LOGT Revenue Bond Series 2004	0	0	0	0	4,894,263
261 - Limited Tax General Obligation Bonds Series 2005	0	0	0	0	3,433,369
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,808,684
Total Debt Service Funds	0	0	0	0	\$23,759,752

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
138 - Park Impact Fees- Zone 3 (Southwest)	0	0	202,867	0	202,867
139 - Park Impact Fees- Zone 4 (Northwest)	0	0	650,590	0	650,590
140 - Fire Services	588,625	0	5,910,803	(38,530)	27,920,440
151 - Fire Impact Fees- Zone 1 (Northeast)	0	0	12,556	0	62,056
152 - Fire Impact Fees- Zone 2 (Southeast)	0	0	6,363	0	55,863
153 - Fire Impact Fees- Zone 3 (Southwest)	0	0	272,564	0	322,064
154 - Fire Impact Fees- Zone 4 (Northwest)	0	0	139,587	0	189,087
157 - Silver Sands/ Bethune Beach MSD	0	0	0	0	15,433
158 - Gemini Springs Endowment	0	0	90,147	0	95,147
159 - Stormwater Utility	0	0	3,910,926	(2,205,000)	8,442,189
170 - Law Enforcement Trust	0	36,425	67,282	0	392,282
171 - Beach Enforcement Trust	0	0	21,228	0	21,228
172 - Federal Forfeiture Sharing Justice	0	0	671,959	0	1,321,959
173 - Federal Forfeiture Sharing Treasury	0	0	0	0	1,015
Total Special Revenue Funds	\$1,406,452	\$34,252,988	\$63,819,344	(\$5,874,453)	\$238,456,406
 Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	572,679	0	6,278,111
203 - Tourist Development Tax Revenue Bond	0	0	2,676,391	0	7,392,504
204 - Capital Improvement, Series 2012	0	0	0	0	580,449
206 - Florida Assn. of Counties Commercial Paper	0	0	0	0	0
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,421,442
234 - LOGT Revenue Bond Series 2004	0	0	0	0	4,894,263
261 - Limited Tax General Obligation Bonds Series 2005	0	0	85,584	0	3,518,953
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,808,684
Total Debt Service Funds	0	0	\$3,334,654	0	\$27,094,406

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
Enterprise Funds					
440 - Waste Collection	83,856	8,082,369	0	0	0
450 - Solid Waste	3,550,627	7,702,948	1,194,084	247,000	0
451 - Daytona Beach International Airport	2,965,978	5,852,008	138,261	0	3,856,748
456 - Volusia Transportation Authority	11,751,317	8,288,499	31,000	0	0
457 - Water and Sewer Utilities	3,288,355	6,183,486	311,000	6,950,000	2,427,267
475 - Parking Garage	107,042	1,439,186	5,800	0	969,993
Total Enterprise Funds	\$21,747,175	\$37,548,496	\$1,680,145	\$7,197,000	\$7,254,008
Operating Budget	\$202,247,605	\$158,904,181	\$8,103,129	\$25,428,034	\$31,074,280
Less Operating Transfers	0	0	0	0	0
Net Operating Budget	\$202,247,605	\$158,904,181	\$8,103,129	\$25,428,034	\$31,074,280
Capital Projects Funds					
305 - Capital Outlay	0	0	405,148	0	0
308 - Capital Improvement Projects	0	0	0	0	0
309 - Branch Jail Expansion	0	0	0	0	0
313 - Beach Capital Projects	0	0	0	435,950	0
317 - Library Construction	0	0	0	0	0
318 - Ocean Center	0	0	0	180,000	0
326 - Park Projects	0	0	0	582,188	0
328 - Trail Projects	0	0	0	1,532,326	0
Total Capital Projects Funds	0	\$0	\$405,148	\$2,730,464	0
Internal Service Funds					
511 - Computer Replacement	0	105,000	1,425,158	0	0
513 - Equipment Maintenance	2,965,980	11,244,023	4,255,050	39,750	0
521 - Insurance Management	889,217	9,921,428	0	0	0
530 - Group Insurance	66,317	32,302,329	0	0	0
Total Internal Service Funds	\$3,921,514	\$53,572,780	\$5,680,208	\$39,750	\$0
Total Non-Operating Budget	\$3,921,514	\$53,572,780	\$6,085,356	\$2,770,214	\$0

Expenditures by Fund and Category

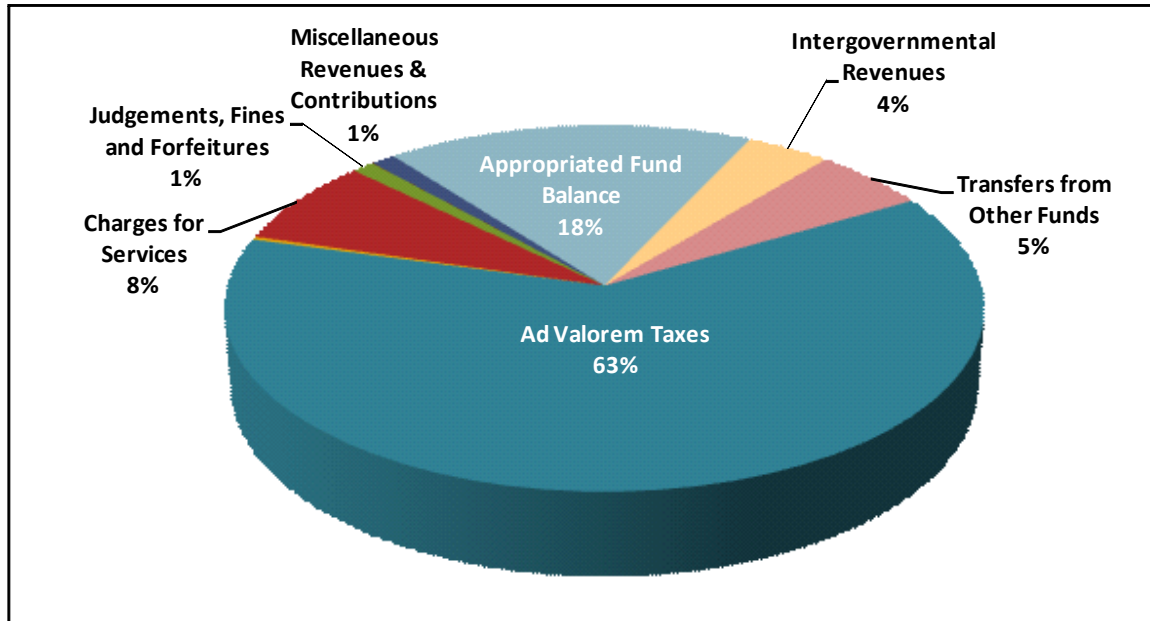
	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
Enterprise Funds					
440 - Waste Collection	0	0	1,341,701	0	9,507,926
450 - Solid Waste	250,000	0	13,031,567	0	25,976,226
451 - Daytona Beach International Airport	0	0	14,467,280	0	27,280,275
456 - Volusia Transportation Authority	0	0	0	0	20,070,816
457 - Water and Sewer Utilities	0	0	1,973,345	0	21,133,453
475 - Parking Garage	575	298,655	0	0	2,821,251
Total Enterprise Funds	\$250,575	\$298,655	\$30,813,893	\$0	\$106,789,947
Operating Budget	\$28,232,064	\$51,060,128	\$145,642,666	(\$20,865,607)	\$629,826,480
Less Operating Transfers	0	47,507,657	0	0	47,507,657
Net Operating Budget	\$28,232,064	\$3,552,471	\$145,642,666	(\$20,865,607)	\$582,318,823
Capital Projects Funds					
305 - Capital Outlay	0	933,313	0	0	1,338,461
308 - Capital Improvement Projects	0	853,518	0	0	853,518
309 - Branch Jail Expansion	0	571,057	0	0	571,057
313 - Beach Capital Projects	0	605,392	0	0	1,041,342
317 - Library Construction	0	728,896	0	0	728,896
318 - Ocean Center	0	0	0	0	180,000
326 - Park Projects	0	0	0	0	582,188
328 - Trail Projects	0	506,934	0	0	2,039,260
Total Capital Projects Funds	0	\$4,199,110	\$0	0	\$7,334,722
Internal Service Funds					
511 - Computer Replacement	0	0	2,783,523	0	4,313,681
513 - Equipment Maintenance	20,500	0	5,071,751	0	23,597,054
521 - Insurance Management	160,000	1,000,000	11,887,148	0	23,857,793
530 - Group Insurance	0	2,136,019	15,575,299	0	50,079,964
Total Internal Service Funds	\$180,500	\$3,136,019	\$35,317,721	0	\$101,848,492
Total Non-Operating Budget	\$180,500	\$7,335,129	\$35,317,721	0	\$109,183,214

The following is a discussion of specific major funds included in the FY2012-13 budget as a complement to the financial data presented in the FY2012-13 Operating Budget schedule.

GENERAL (FUND 001)

Budget Cross-reference Page: E-2

The FY2012-13 budget totals \$214.7 million, an increase of \$86,337, or .04%. The primary funding source is property taxes at 63% of total fund revenues. The millage rate is presented at below the rolled-back rate of 5.8789 mills.



FY2012-13 General Fund Revenue	Change From FY2011-12 (Millions)
All Others	0.16
Miscellaneous Revenues and Contributions	(0.60)
Charges for Services	(1.20)
Appropriated Fund Balance	(2.50)
Transfers from Other Funds	5.00
	0.86

Ad Valorem Taxes – The ad valorem tax revenue will generate \$134.4 million, or 62.6% of current revenues within the General Fund based on the adopted millage rate of 5.8789, which is 0.1018 mills above the prior year's rate of 5.7771. The County experienced a 1.4% reduction in total taxable value which includes -1.96% net reassessment, offset by increases in new construction and personal property. This compares to the FY2011-12 amount of -8% reduction in total taxable value and -9.12% net reassessment.

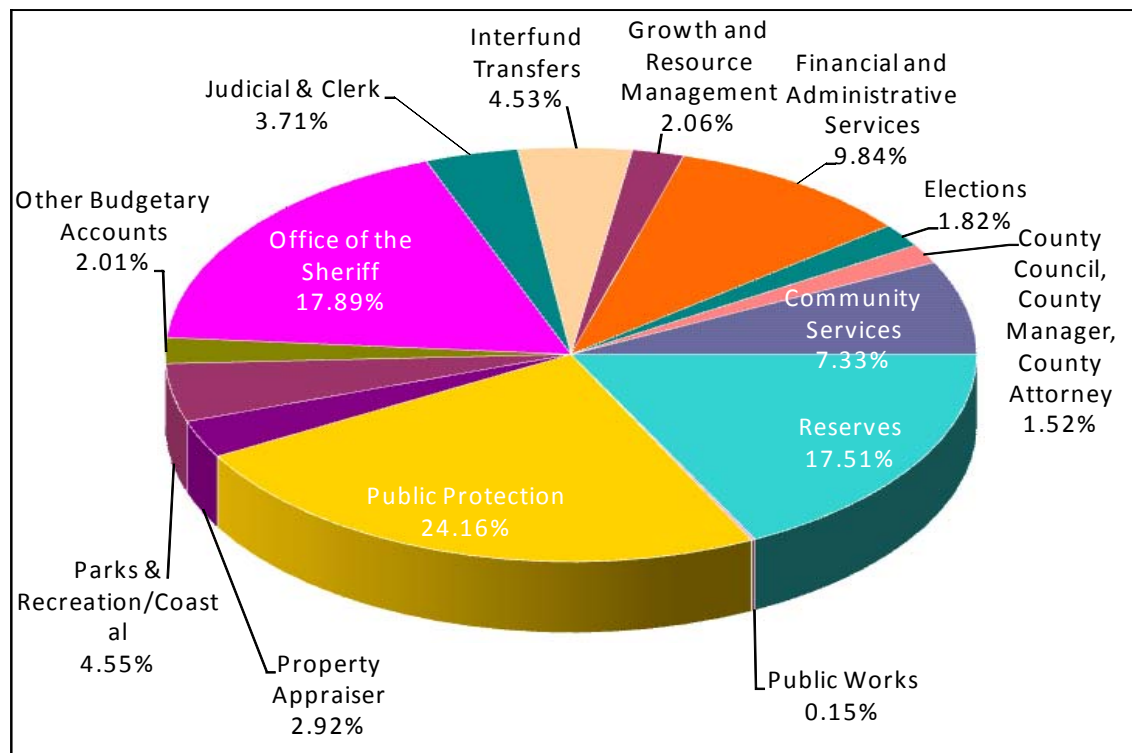
Charges for Services – The FY2012-13 budget is \$16.4 million compared to last year's \$17.6 million due to a reduction for tax collection services fees.

Transfers From Other Funds – The \$5.0 million increase from \$6.9 million in FY2011-12 to \$11.9 million in FY2012-13 is a result of \$1.1 million in claims experience favorability from the Risk Self Insurance Fund and \$3.6 million in project funding savings.

Appropriated Fund Balance – Appropriated Fund Balance carryover is predicated on analysis of excess revenue and expenditure savings from the prior year, resulting in \$37.8 million in carryover revenue.

General Fund Expenditures

The direction given to all operating departments was to look for ways to reduce costs and to hold the line. Many operating departments have delayed filling positions and addressed critical purchases or improvements. The FY2012-13 has remained nearly flat, with a slight increase of \$86,337.



The chart below is the General Fund allocation by Department/Function

Fiscal Year 2012-13			
County Council, County Manager, County Attorney	3,260,802	Parks & Recreation/Coastal	9,759,978
Elections	3,916,828	Property Appraiser	6,278,256
Office of the Sheriff	38,411,561	Public Protection	51,866,548
Community Services	15,727,261	Public Works	315,612
Financial and Administrative Services	21,128,156	Other Budgetary Accounts	4,306,078
Growth and Resource Management	4,424,381	Reserves	37,604,221
Judicial & Clerk	7,965,667	Interfund Transfers	9,736,259
TOTAL EXPENDITURES			\$214,701,608

The General Fund expenditure budget has remained relatively flat, with a slight increase of \$86,337. Major changes in General Fund expenses are as follows:

FY2012-13 Division/Department	Change From FY2011-12 (Millions)
Other Budgetary Accounts	(0.14)
Public Protection	(0.30)
Parks & Recreation/Coastal	(0.80)
Financial and Administrative Services	(1.10)
Reserves	3.20
	0.86

The decrease in the Financial and Administrative Services is directly related to the reduction of capital improvement projects for FY2012-13. Parks/Coastal reductions are a combination of lower capital improvements and overall operating efficiencies. Public Protection is lower also due mainly to the reduction of Beach capital improvements, which have been shifted to the Beach Capital Fund. General Fund Reserves have increased to set aside funding for the potential Florida Retirement System (FRS) impact to the County.

EMERGENCY MEDICAL SERVICES (FUND 002)

Budget Cross-reference Pages: E-24, F-112

Beginning October 1, 2011, Volusia County began providing countywide ambulance transport. This function had been previously provided by a not-for-profit organization, Emergency Medical Foundation, under the name of EVAC. The County has provided a subsidy for this important countywide service during the periods 1982 - 1997 and 2005 - 2011, totaling \$23.6 million for those years. During FY2010-11, the County Council determined it would serve our citizens best by taking over provision of emergency ambulance transport. Efficiencies in this health care service are realized by eliminating redundant administrative functions, streamlining dispatch protocols, and integration of similar fire services resources across jurisdictional boundaries. The seamless provision of services will continue during the coming year while evaluating best practices for efficient service delivery.

The FY2012-13 budget is \$16,726,504, funded primarily by ambulance billing revenue. The budget also includes a flat allocation via an interfund transfer from the General Fund of \$1.5 million. The budget includes funding for continued operational expenses such as ambulance personnel, equipment, supplies and maintenance. It also includes funding for the replacement of six additional ambulances, three CPR machines, ten ventilators, as well as multiple tablets and radios. In addition, the County will maintain administration of the in-house ambulance billing function and funds are provided for the necessary personnel and associated costs related to collection activities. In all, a total of 190 full-time and 11 part-time positions have been budgeted, totaling 182 FTE's.

COUNTY TRANSPORTATION TRUST (FUND 103)

Budget Cross-reference Pages: E-26, F-116, F-274, F-282, F-312

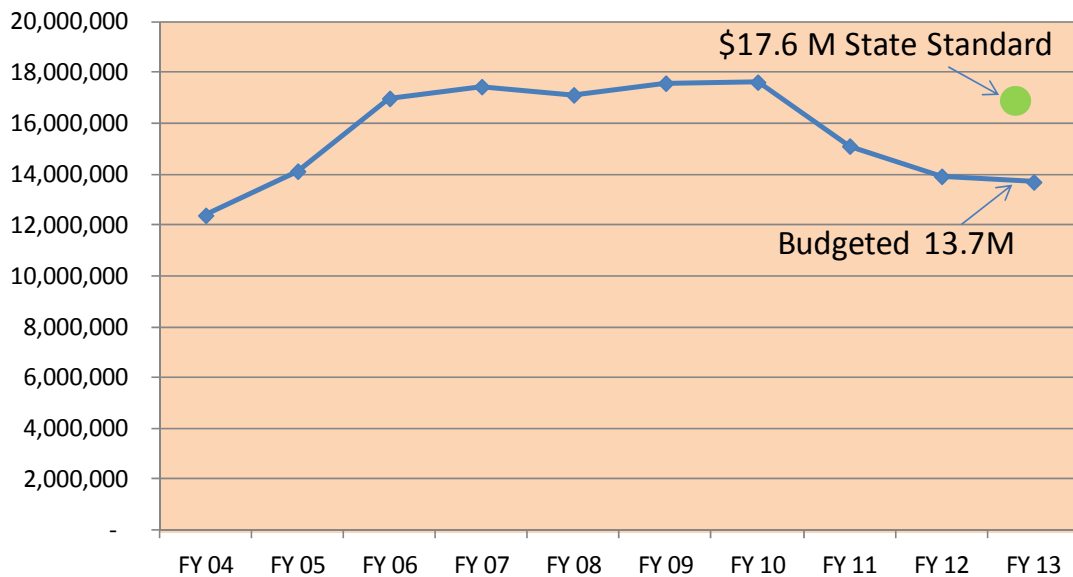
Major revenues in the County Transportation Trust fund include: the 6 Cents Local Option Gas Tax; 5 cents (Second) Local Option Gas Tax; the 5th and 6th Cent Constitutional gas tax; 7th cent County Gas Tax; the 9th Cent Gas Tax; and utility taxes transferred from the Municipal Service District.

The FY2012-13 budget of \$58,386,414 provides for road and bridge operations, maintenance and repairs to the bascule bridges; engineering services, including traffic signal, arterial street lighting and railroad crossing maintenance. Major capital improvement projects funded from Transportation Trust funds include: Countywide safety projects - \$1,000,000; Tymber Creek Rd/SR40/Airport Rd - \$3,213,000; LPGA Blvd Phase 2 - \$1,750,000; and Pioneer Trail/Turnbull Bay Road - \$1,400,000. A total of \$3,352,263 will be transferred to the Debt Service Fund for Bond payment for Gas Tax Revenue Bonds. This transfer is needed to cover the revenue shortfall resulting from the decrease in road impact fee collections which were originally earmarked for the bond repayment.

LIBRARY (FUND 104)

Budget Cross-reference Pages: E-14, F-186

The countywide Library Fund was established to account for revenues and expenses related to the operation of the library system which includes six regional libraries, seven community/branch libraries and the library operations center. The FY2012-13 budget of \$23,516,620 is funded at a millage rate of 0.6020 mills, which is a flat rate from FY2011-12. This budget is reduced \$950,196 due primarily to reduced property values with corresponding reductions in purchases of publications and other operating efficiencies. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Library Fund is \$3.9 million under the State Standard.



VOLUSIA ECHO (FUND 160)

Budget Cross-reference Pages: E-18, F-153

The ECHO Program was approved by the voters of Volusia County on November 7, 2000 and provides grants in aid to not-for-profit organizations and municipalities of Volusia County as well as County departments solely to finance acquisition, restoration, renovation, construction and improvement of environmental, cultural, historic and outdoor recreation facilities for public use. The County Council created the ECHO Advisory Committee to develop the program procedures and application guidelines. The FY2012-13 millage rate is 0.2 mills, the maximum allowed per voter referendum.

Since the inception of this program, 139 awards have been approved and over \$55 million awarded to construct projects throughout Volusia County. In addition, beginning in FY 2004-05 the County Council earmarked \$1 million annually from ECHO revenues to meet debt service requirements and development of countywide Master Trail Program. In FY2010-11 the Council put the grant program on hiatus while a study of future needs

and options for the program was conducted. As a result of this study, the ECHO program will dedicate 50% of funding to water access sites and projects. Evaluation, ranking, and purchase of water access properties began in FY2011-12. The FY2012-13 budget includes \$2,517,398 for grants awarded in prior years.

VOLUSIA FOREVER (FUND 161 & FUND 261)

Budget Cross-reference Pages: E-20, F-184, G-17

The Volusia Forever program, created by a 61% majority of the County's electorate in the year 2000, provides for the acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands. The program is supported by a county-wide ad valorem assessment of up to 0.2 mills. This voter approved referendum included authorization for the issuance of general obligation bonds up to \$40 million. In accordance with this directive, the County Council, in October of 2005, approved the issuance of \$39.875 million in Limited Tax General Obligation Bonds to support the program.

Volusia Forever is a voluntary program which relies exclusively upon participation by willing sellers. The Volusia Forever program seeks to maximize the effectiveness of local tax dollars by using these monies to leverage available funds from other public and private non-profit sources. The success of the Volusia Forever program has been recognized at the state and national levels. The program has been the recipient of the "Better Community Award" (1000 Friends of Florida), the "County Leadership in Conservation Award" (a nationally competitive award presented by the National Association of Counties and the Trust for Public Lands) and an "Achievement Award" (National Association of Counties).

The FY2012-13 Volusia Forever budget totals \$6,772,949, an increase of 2% from the FY2011-12 Adopted Budget. The increase is due to the fund balance for 10% Land Management Services that grew from \$4.10 million to \$4.35 million. The total millage for FY2012-13 is split 74%, or \$3.4 million, to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) and 26% for the Volusia Forever fund. The millage for debt requirements is 0.1487; the amount available to fund operations and projects in the Volusia Forever fund is \$1.16 million, as generated by the remaining millage of 0.0513.

EAST VOLUSIA MOSQUITO CONTROL DISTRICT (FUND 105)

Budget Cross-reference Pages: E-30, F-200

The East Volusia Mosquito Control District is supported by State funds and local property taxes from the district, whose boundary encompasses the area east of Interstate 95. The FY2012-13 budget totals \$11,003,961, an 11.5% decrease over prior year. The majority of this decrease is related to the use of over \$1.5M of fund balance for non-recurring expenditures, such as capital outlay needs (\$462,500), capital improvement (\$80,000), and aircraft overhaul (\$1,000,000). The District is funded by a

millage rate of 0.2080, which is expected to generate \$3,388,257 in tax revenues. For FY2012-13, Mosquito Control requests the funding of replacement vehicles and equipment required to ensure efficient and safe operations. In addition, Mosquito Control further requests continued funding of special workers and interns which provide seasonal support to help maintain the level of service to the public during peak season.

RESORT TAX (FUND 106)

Budget Cross-reference Pages: E-34, F-208

The Tourist Development Tax revenues of \$7,626,893 are derived from a resort tax on hotels/motels and short-term rentals. This is a 12.3% increase from the prior year budget based on year-to-date collections and anticipated continued recovery of the economy. The 2% resort tax was increased to 3% effective July 1, 2003. The 2% tax and 1% increase are pledged for the Ocean Center construction and expansion, respectively. Resort tax revenues are transferred for debt service requirements with the balance going to the Ocean Center Fund.

SALES TAX TRUST (FUND 108)

Budget Cross-reference Pages: E-36, F-209

The Sales Tax Trust fund allows the pooling of the Local Government Half-Cent Sales Tax revenue to be allocated between the General Fund and Municipal Service District Fund, based on the county population. Tourism has a direct relationship to the amount of sales tax collected for Volusia County.

For the FY2012-13 Budget, the General Fund allocation is 76% and the Municipal Service Fund allocation is 24%. From the General Fund portion, the debt service requirements are distributed. The next allocation is to the Ocean Center with the balance used for general government expenses.

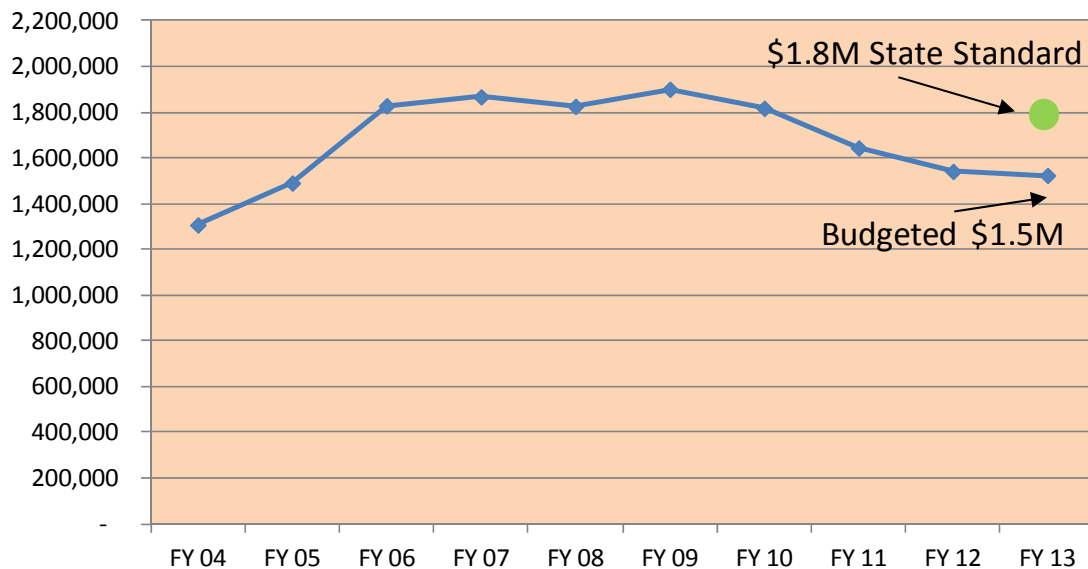
Sales tax revenue is expected to increase \$903,850 compared to the prior year adopted budget. The projected sales tax fund is \$16,324,080 of which \$7,146,106 or 44%, is currently budgeted to meet principal and interest payments on four different bond issues. Below is the planned distribution for FY2012-13.

General Fund	\$ 3,980,216
Municipal Service District	3,917,779
Ocean Center	1,279,979
Debt Service	<u>7,146,106</u>
Total	\$16,324,080

PONCE INLET PORT DISTRICT (FUND 114)

Budget Cross-reference Pages: E-40, F-48

The FY2012-13 budget of \$6,566,949 is funded at a millage rate of 0.0929 mills, which is a flat rate from FY2011-12. The Port District provides funding for coastal property acquisition; improvements to facilities and amenities for inlet and coastal parks; the clean vessel assistance program, coastal recreation, marine wildlife and fishing reef development, environmental mitigation and small navigation projects in cooperation with the U.S. Army Corps of Engineers, and the Coastal Partnership Program. Service improvements are planned by adding a fishing dock at Smyrna Dunes Park, a project to be completed by FY2012-13. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Port Authority Fund is \$277,038 under the State Standard.



OCEAN CENTER (FUND 118)

Budget Cross-reference Pages: E-50, F-214

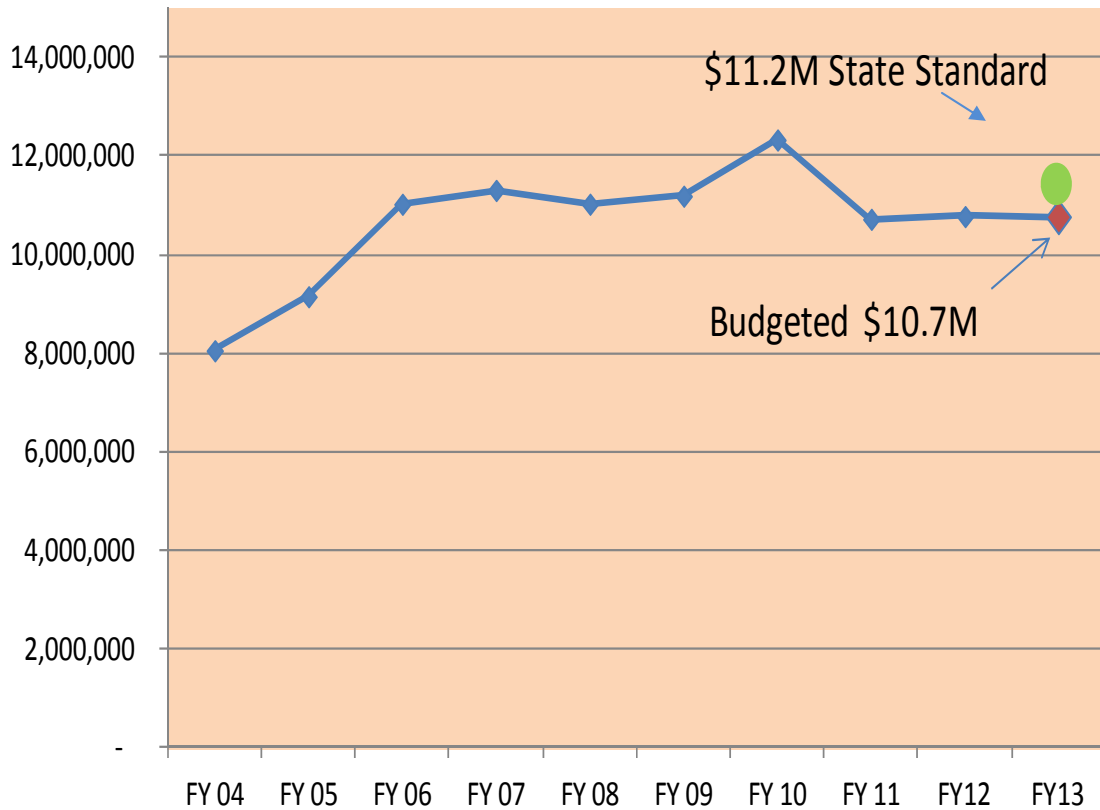
The operating budget for FY2012-13 totals \$6,620,841 or 3% over prior year and is supported by revenues generated from events, sales tax, and resort tax funds. Resort tax revenues are derived from a 3% surcharge on hotel/motel rooms and short-term rentals, increased from 2% to 3%, effective July 1, 2003. The Ocean Center facility includes a 9,500-seat arena and 18 meeting rooms in which a variety of concerts, trade shows, convention meetings and other local area events are held. All revenues and expenditures related to the daily operations are accounted for within this fund.

Debt service payments for the facility expansion are budgeted as an interfund transfer to the 208 Capital Improvement Debt Service, Series 2010 Fund in the amount of \$660,585 for expansion of the Ocean Center, adding a 100,000 square foot exhibition hall and 30,000 square feet of new meeting rooms. An interfund transfer totaling \$180,000 is budgeted to the Capital Improvement Fund for HVAC improvements.

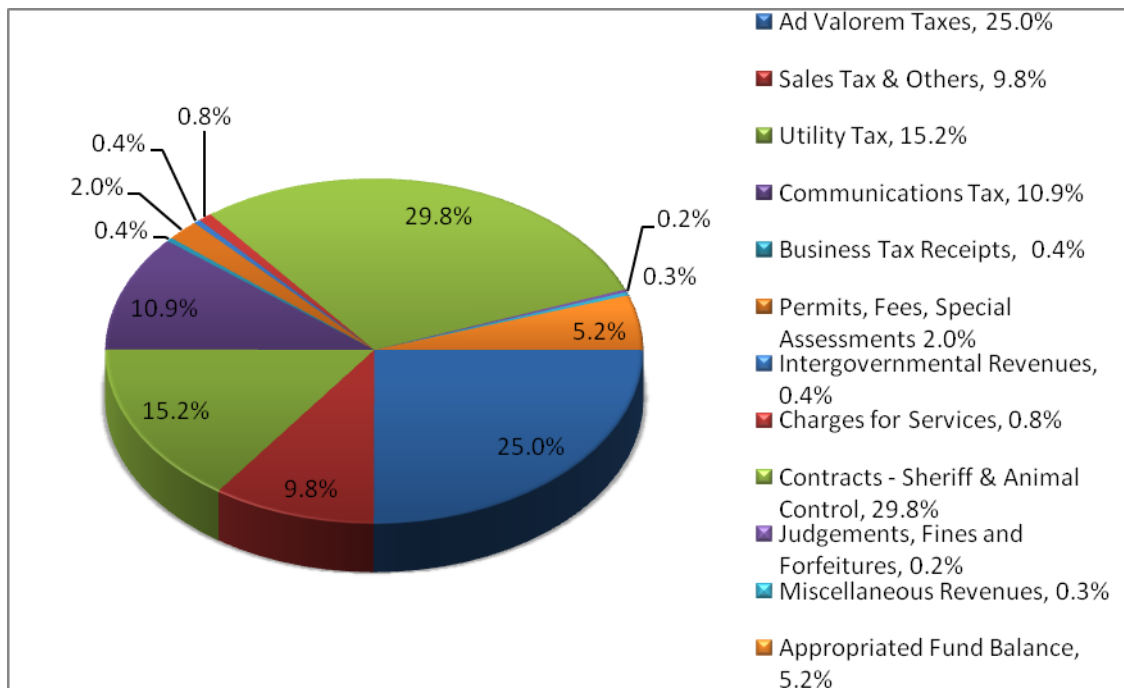
MUNICIPAL SERVICE DISTRICT (FUND 120)

Budget Cross-reference Pages: E-56, F-20, F-28, F-116, F-124, F-150, F-182, F-207, F-224, F-234, F-250, F-278

The Municipal Service District Fund (MSD) provides municipal type services to the unincorporated areas of Volusia County. The FY2012-13 budget totals \$42.8 million and is supported by an ad valorem tax millage of 2.0399 mills which is below the rolled-back tax rate. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. MSD Fund is \$507,145 under the State Standard.



The chart below identifies the revenues for this fund.



Ad Valorem Taxes - The FY2012-13 Municipal Service District budget is predicated on a below rolled-back ad valorem tax rate of 2.0399 mills and is 25% of total revenues.

Utility Tax - Volusia County levies a 10% Public Service Utility Tax on electricity and metered or bottled gas in the unincorporated area and represents 15% of fund revenues. The Public Service Utility Tax is estimated at \$6.5 million in FY2012-13 which is \$798,043 less than the prior year. A portion of this revenue is transferred annually to the Transportation Trust Fund (103) to support road maintenance projects totaling \$3.1 million.

Communications Services Tax – The FY2012-13 revenue source decreased 2% for a total allocation of \$4.7 million. This source represents 11% of revenues and may be used for any public purpose.

Transfers From Other Funds – The transfers from other funds are \$4.2 million, which is an increase of \$599,713 above the prior year due to claims experience favorability from the Risk Self Insurance Fund.

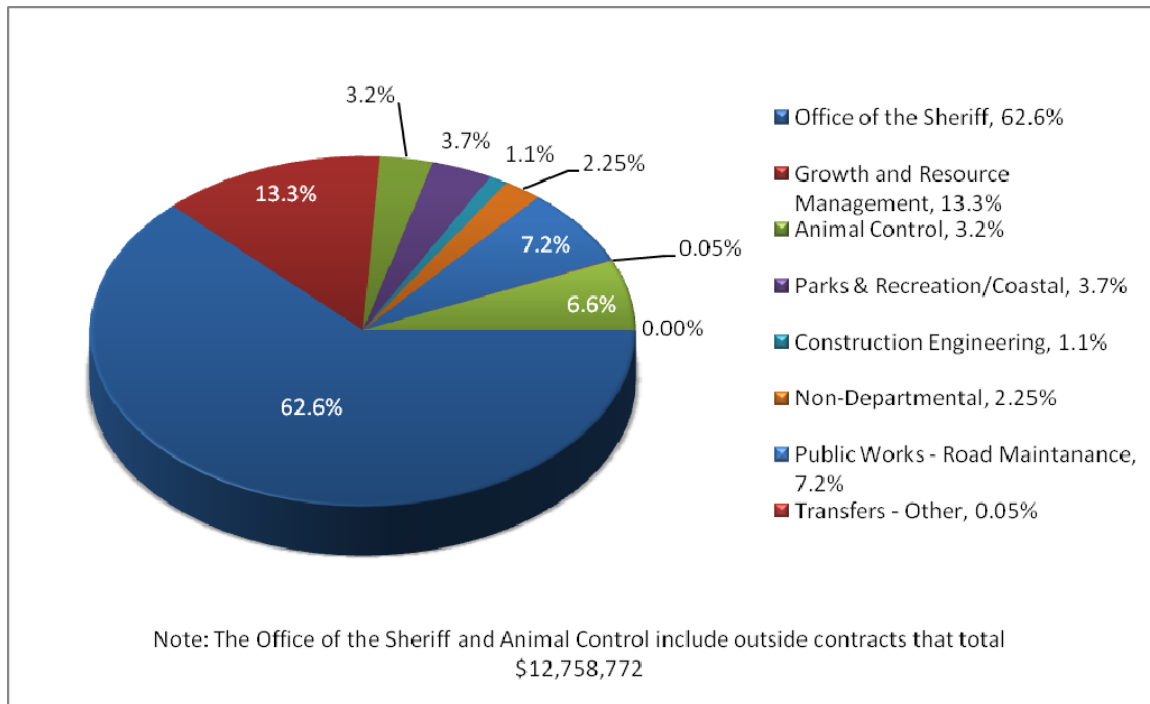
Appropriated Fund Balance - The FY2012-13 Appropriated Fund Balance is \$2.2 million, which is \$1,231,877 or 36% less than the prior year fund balance. However, it does provide funds to meet the minimum required 5% emergency reserves.

Municipal Service District Expenditures

The FY2012-13 Municipal Service District budget totals \$42.8, a reduction of 2% from prior year adopted budget. The Office of the Sheriff is 63% of the total expenditures

within this fund. However, 30% of this is directly offset by revenues from contracted services with cities. During FY2011-12, the City of Deltona added 3 new positions.

The chart below identifies the expenditures for this fund.



ECONOMIC DEVELOPMENT (FUND 130)

Budget Cross-reference Pages: E-70, F-94

In a continued effort to strengthen economic and workforce diversity, Economic Development continues to encourage value-added growth in both private-sector capital investments and employment opportunities through various initiatives that include advertising, direct mail, telemarketing, and participation in industry trade shows. These initiatives focus on recruitment of new businesses, as well as retention of existing businesses. The Economic Development team coordinates the county's legislative priorities at both the state and federal level.

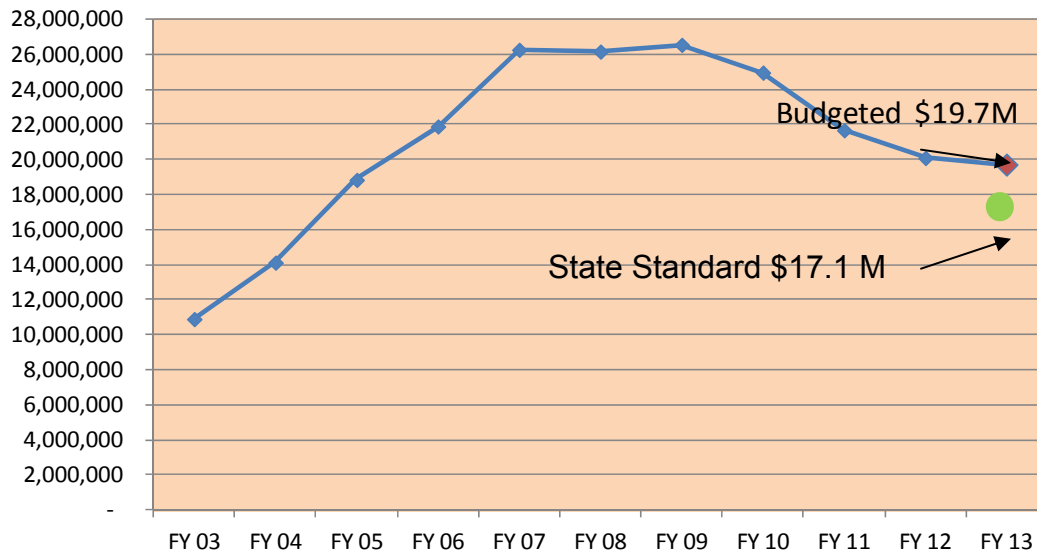
The FY2012-13 budget totals \$4,581,697 which provides for the costs associated with the support of the professional staff and the implementation of the County Council goal of comprehensive countywide economic development. The budget is 18% less than the adopted FY2011-12 budget due to expenditure of fund balance on capital projects, sponsorships, marketing and incentive grants.

FIRE SERVICES (FUND 140)

Budget Cross-reference Pages: E-90, F-140

The FY2012-13 budget of \$27,920,440 is funded at a millage rate of 3.6315 mills, which has remained at a flat rate since FY 2010-11. Fire Services will continue use of transition

reserves with nine additional positions slated for FY2012-13. Since FY 2009-10, Fire Services through attrition, has reduced the staffing level by 31 positions. Ad Valorem Taxes is the major revenue source for this fund at 99% of current revenues. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Fire Fund is \$2.6 million over the State Standard. The operation will continue to look for cost saving measures to close this gap.



STORMWATER UTILITY (FUND 159)

Budget Cross-reference Pages: E-104, F-306

The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU), the current fee is \$72 per year per ERU. The fee is used to fund the stormwater management system which is designed to control discharges from rainfall and runoff, to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution. In recent years, the maintenance program has been enhanced by the addition of a roadside ditch clearing crew and the replacement of existing equipment to increase productivity and accessibility of drainage infrastructure. This assessment is projected to provide \$4,400,000 in stormwater revenues for FY2012-13. Major construction projects for FY2012-13 include: North Peninsula, Volusia Retention Pond, Total Maximum Daily Load mitigation, and other local projects as the need arises.

DEBT SERVICE (FUNDS 201, 203, 208, 234, 261, 295, 297)

Budget Cross-reference Pages: G-7, G9, G-13 to G-22

Principal, interest and other debt costs totaling \$27,094,406 are budgeted in FY2012-13, down \$371,335, or 1.37% compared to the prior year adopted budget. The County has one general obligation bond to purchase and maintain environmentally sensitive lands.

The County's remaining debt obligations in these funds are sales tax, tourist tax, and gas tax revenue bonds, the capital improvement revenue note, and the public transportation debt service. Details of each bond or note can be found within Debt Service section of this document.

SOLID WASTE (FUND 450)

Budget Cross-reference Pages: E-118, F-288

The Solid Waste Fund derives revenues from landfill charges at the Tomoka Landfill in Daytona Beach. The FY2012-13 budget totals \$25,976,226, an increase 1% above the previous year. Tonnage estimates are reduced slightly from prior year. However, additional revenues are anticipated in franchise fees.

DAYTONA BEACH INTERNATIONAL AIRPORT (FUND 451)

Budget Cross-reference Pages: E-122, F-8

The Daytona Beach International Airport operates as an enterprise fund. Airport landing and rental fees support operations. In addition, the airport funds a majority of its capital projects through grants authorized by the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). The FY2012-13 budget totals \$27,280,275 which includes \$7,917,307 for Airport operations, \$3,856,748 for debt service and \$1,038,940 for Fire Services. Reserves include the bond required reserves for maintenance and operations of \$1,483,290 and reserve for equipment replacement of \$250,000, \$100,000 for wetland credits, \$200,000 for new airline incentives, and the local match required for federal and state grant projects. Federal and state grant funding for capital projects will be appropriated upon grant award.

VOLUSIA TRANSPORTATION AUTHORITY (FUND 456)

Budget Cross-reference Pages: E-126, F-268

Votran provides a countywide transportation system including bus service, trolley service, and handicapped transportation services. The budget has been funded through passenger fare revenues, ad valorem taxes, Federal Transit Administration funds, and Florida Department of Transportation funds.

The FY2012-13 budget provides \$20,070,816 for the operation of the countywide bus/transportation system. Of this amount, \$7,391,803 represents a subsidy from General Fund revenues. The Debt Service for the Rail project does not show in this fund, however is shown in debt service fund 295. Other revenues include \$7,845,330 in federal and state grants and \$3,282,132 in fare and miscellaneous revenues.

Votran's capital projects require no local funding. All funding for capital projects is provided by State toll revenue credits applied toward the Federal match. Federal grant funding will be used to purchase buses, vehicles and computer equipment and will be appropriated upon grant award.

WATER AND SEWER UTILITIES (FUND 457)

Budget Cross-reference Pages: E-130, F-324

Volusia County Water Resources and Utilities owns and operates wastewater treatment plants and lift stations within the County. The utility also maintains water systems and a wastewater system by contract with other county divisions and other municipalities. The primary service areas include Southwest Volusia, Deltona North, Spruce Creek, Northeast Volusia, Pine Island, Stone Island and New Hope Villas of Seville. The combined system serves over 14,000 water and 10,000 sewer customers throughout Volusia County.

The FY2012-13 budget of \$21,133,453 shows an anticipated increase of \$3.8 million or 22% over FY2011-12 adopted budget. Water and sewer sales, the fund's largest revenue source, increased \$790,450 over prior year due to the economic recovery and, in small part, the scheduled rate increase authorized per ordinance that is based on CPI plus 1%. Budgeted capital improvements total \$7.0 million, or 33% of the total budget. Of this amount, \$3.4 million is budgeted for new improvement projects and repairs and \$3.6 million is designated carry forward for projects that were initiated but not completed in prior years. Continuation funding is planned for improvements at Glen Abbey, New Hope, 4 Towns, and Halifax Plantation among others. New project funding includes Spruce Creek, Levett to 4 Towns, Sanford Interconnect, and various improvements at North Peninsula and other facilities. More detail of capital improvements can be found in the CIP section of this document.

PARKING GARAGE (FUND 475)

Budget Cross-reference Pages: E-134, F-212

The Parking Garage, located on Earl Street in Daytona Beach, is a 1,500-space parking facility that services patrons of the Ocean Center, Ocean Walk Shops, Daytona Lagoon Water Park, several hotels and the Boardwalk area. The lower level of the garage serves as a transfer station for Votran buses, the County's mass transit system. Prior to FY 2007-08, the Volusia Redevelopment Parking Corporation provided management oversight and close financial review of the facility. The FY2012-13 budget totals \$2,821,251, showing no increase from prior year. The budget is comprised of \$2,472,443 in parking revenues. Debt service for this facility totals \$969,993 or 39% of parking revenues. An interfund transfer totaling \$298,655 is allocated for final payment of an advance from the General Fund in prior years.

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E - Budget by Fund - Operating Only

Fund Structure	E - 1

GOVERNMENTAL FUNDS

Countywide Funds

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Special Revenue Funds

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East Volusia Mosquito Control Fund - 105.....	E - 30
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Convention Development Tax Fund - 111.....	E - 38
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GOVERNMENTAL FUNDS

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PROPRIETARY FUNDS

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FUND STRUCTURE

The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purpose of the various funds and account groups are as follows:

1. Governmental Funds

General Fund - The General Fund is the general operating fund of the County. It accounts for all financial resources, except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds account for revenues from specific taxes or other earmarked revenue sources which are legally restricted to finance particular functions or activities.

Debt Service Funds - Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related expenditures.

Capital Projects Funds - Capital Projects Funds account for the financial resources used to acquire or construct major capital facilities other than those financed by proprietary funds.

2. Proprietary Funds

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the expenses, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds - Internal Service Funds account for the financing of goods or services provided by one department or division to other departments or divisions of the County, or to other governmental units, on a cost reimbursement basis.

3. Fiduciary Funds

Trust and Agency Funds - Trust and Agency Funds account for assets held by the County in a trustee or custodial capacity. Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Budgetary data for Trust and Agency Funds are not included in the budget document.

General Fund - 001

Summary: The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The Countywide millage rate is 5.8789 and is the basis for the calculation of countywide ad valorem property tax collections, the largest source of revenue for the County. General Fund operations include Supervisor of Elections, Property Appraiser, and countywide Sheriff. Other expenditures include courthouse security, facilities maintenance, growth management, county administration, parks and recreation, and community services. Carryforward of prior years allocations equals \$3.1 million. Included within this fund is the replacement equipment required for records management interface with CJIS and efile requirements for judicial system. Reserves have been identified for future distributions for Florida Retirement Systems, nursing home Medicaid repayments, and courthouse debt service repayments. Overall the fund had minor appropriation changes.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	134,772,446	134,979,694
Intergovernmental Revenues	8,842,120	8,657,822
Charges for Services	17,585,246	16,404,174
Miscellaneous Revenues	3,095,862	2,529,673
Permits, Fees, Special Assessments	413,108	32,526
Judgements, Fines and Forfeitures	2,605,965	2,344,344
Subtotal Current Revenues	\$167,314,747	\$164,948,233
Non-Current Revenues		
Non-Revenues	47,300,524	49,753,375
Subtotal Non-Current Revenues	\$47,300,524	\$49,753,375
Total Revenues	\$214,615,271	\$214,701,608
Less Operating Transfers	12,240,816	12,240,918
Total Operating Revenues	\$202,374,455	\$202,460,690
<u>Expenditures</u>		
Personal Services	106,873,164	105,120,711
Operating Expenses	52,862,792	52,471,244
Reimbursements	(15,215,582)	(14,991,154)
Capital Outlay	1,169,595	1,472,769
Capital Improvements	2,390,529	804,800
Grants and Aids	19,491,585	19,559,451
Interfund Transfers	12,685,216	12,659,566
Reserves	34,357,972	37,604,221
Total Expenditures	\$214,615,271	\$214,701,608
Less Operating Transfers	12,240,816	12,240,918
Total Operating Expenditures	\$202,374,455	\$202,460,690
Net Revenues Less Expenditures	\$0	\$0

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	133,723,296	133,604,744	133,604,744	133,763,343
Ad Valorem Taxes-Delinquent	834,299	650,000	450,000	650,000
Business Tax Hazard Waste Surcharge	0	0	0	116,150
Business Tax Receipt	0	0	0	128,004
Franchise Fees	488,817	517,702	297,056	322,197
Total Taxes	\$135,046,412	\$134,772,446	\$134,351,800	\$134,979,694
Intergovernmental Revenues				
Beverage Licenses	203,730	205,736	203,730	206,618
Insurance Agents	93,545	70,040	93,545	93,545
Payment in Lieu of Taxes	775,603	750,000	520,000	250,000
Racing-Extra Distribution	262,885	241,331	241,331	241,331
State-Elections Related	29,218	0	0	0
State Revenue Sharing	6,635,951	6,450,000	6,635,951	6,702,311
State Sales & Use Commission	2,313	2,250	2,500	2,300
Volusia County School Board	1,160,450	1,122,763	1,122,763	1,161,717
Total Intergovernmental Revenues	\$9,163,695	\$8,842,120	\$8,819,820	\$8,657,822
Charges for Services				
Addl Tax Sale	331,887	360,000	360,000	340,005
Admin Service Charge	167,513	164,690	120,000	216,774
Beach Access Fees	2,990,027	3,054,561	3,054,561	3,115,652
Boat Fees	316,432	230,000	320,000	250,000
Camping Fees	29,501	65,000	30,000	28,000
Charges for Labor	354,679	644,160	454,100	452,015
Charges for Services	102,677	0	71,653	0
Court Facility Fees	1,596,813	1,581,000	1,460,204	1,401,796
Delinq Tax Commissions & Fees	69,287	84,000	72,000	70,000
Drug Lab Fee	143,157	145,008	147,272	140,000
Environmental Health Lab Fees	28,045	34,000	25,000	28,045
Excess Fees Clerk Circuit Court	734,745	500,000	750,000	750,000
Extension Program Revenues-Fee	25,977	32,714	21,400	22,050
Fees-Property Appraiser	862,728	928,200	842,000	842,000
Fees-Sheriff	887,902	800,350	800,200	800,350
Fees-Supervisor of Elections	14,961	20,000	15,000	20,000
Fees-Tax Collection	3,257,823	4,000,184	3,062,354	2,878,914
Fire-Out of County Missions	8,219	0	0	0
Housing of Prisoners	13,411	9,500	9,000	9,000
Hunting & Fishing License Fees	7,701	7,500	7,500	7,500
League Registration Fees	454,781	431,000	430,000	420,000
Marine Science Center Entrance Fees	181,578	165,000	165,000	190,000
Marine Science Center Field Trips	13,772	12,000	12,000	15,000
Marine Science Center Gift Shop/Novelties	197,571	165,000	165,000	210,000

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Charges for Services				
Marine Science Center Special Events	24,635	18,000	18,000	26,000
Medical Examiner's Fees	928,633	710,000	665,000	678,300
Motor Vehicle Fees	2,396,829	2,500,000	2,500,000	2,500,000
Other Charges for Services	480	0	0	0
Park Fees	220,779	223,500	262,840	282,097
Power Ski Registration Fees	7,375	3,925	8,000	7,125
Prisoner Reporting-Incentive Payment	68,000	38,400	75,000	75,000
Recreation Fees	212,184	180,000	205,000	215,000
Research Services	13,235	7,000	7,000	8,754
Sales-Maps	24,946	20,000	19,350	17,000
Sheriff Services	15,735	15,000	15,000	15,000
Sheriff Svc-Dispatch	3,217,065	0	0	0
Sheriff Svcs-RMS	53,800	0	0	0
Special Events	19,695	8,860	8,860	13,888
Sp Rec Fac-Concessions	1,035	0	1,000	0
Surcharges - Judicial	292,279	325,000	300,000	300,000
Value Adjustment Board Fees	75,675	101,694	96,373	58,909
Total Charges for Services	\$20,363,567	\$17,585,246	\$16,575,667	\$16,404,174

Miscellaneous Revenues

City Elections-Supplies/Expense	100	0	20,893	0
Commissions	5,164	0	0	0
Commissions-Coke Contract	21,391	50,000	22,000	0
Corrections Commissions	390,027	600,000	375,000	375,000
Insurance Proceeds-Loss Furn/Equipment	6,414	0	0	0
Interest Income	83,850	95,000	47,000	83,850
Investment Income	1,023,435	967,386	800,000	800,000
Late Charges	1,065	0	0	0
License-Contractor	0	0	0	176,423
Miscellaneous Revenue	110,568	53,976	109,259	18,000
Other Contributions & Donation	2,817	0	20,812	0
Other Reimbursements	67,345	20,000	387,486	20,000
Outside Revenue	763,200	763,200	763,200	838,200
Refund of Prior Year Expenditures	23,259	351,500	0	0
Rent	89,085	90,000	89,000	91,000
Sale-Land	301	0	0	0
Sale of Recyclables	3,454	1,800	1,800	2,200
Sale-Surplus Furn/Fixtr/Equipment	248,542	103,000	180,000	125,000
Total Miscellaneous Revenues	\$2,840,017	\$3,095,862	\$2,816,450	\$2,529,673

Permits, Fees, Special Assessments

Business Tax	124,944	135,023	128,004	0
Concession License	600	0	1,200	0
Licenses-Contractors	156,894	127,260	174,676	0
Occ Lic-Haz Waste Sur Chg	115,069	115,000	115,000	0
Permit-Commercial Solicitation	23,589	20,300	21,000	21,210

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Permits, Fees, Special Assessments				
Permit Fees-Sludge	11,402	13,000	9,000	10,000
Trades-Miscellaneous	1,573	2,525	2,500	1,316
Total Permits, Fees, Special Assessme	\$434,071	\$413,108	\$451,380	\$32,526
Judgements, Fines and Forfeitures				
800 MHz Comm Surchg-Trffc Fine	472,009	510,000	405,148	405,148
Abandoned Property	143,510	0	67,321	0
Beach Fines	15,872	16,000	16,000	16,000
Court Technology	644,394	650,000	686,984	693,854
Crim Misd Fines	154,217	160,590	129,136	129,136
Felony Fines	23,587	25,250	23,000	23,957
Fines-Assmts-Drug Abuse Treatment	20,369	18,685	16,456	16,456
Fines-HB Assmts-Airport Security	2,398	2,211	2,188	2,398
Fines-HB Assmts-Beach Protectn	8,626	7,946	7,872	7,946
Fines-HB Assmts-Corrections Ed	67,992	65,145	62,040	65,000
Fines-HB Assmts-Police Education	97,093	95,950	96,332	97,093
Mid Florida Community Legal Services	139,605	142,915	134,004	134,004
Other Fines and Forfeitures	282,897	303,000	234,352	234,352
Restitution	300	0	0	0
Teen Court Costs	193,676	200,000	175,408	177,162
Trade Board Fines	0	101	1,000	1,000
Unlicensed Contractors	21,750	10,955	12,000	15,000
Volusia County Law Library	367,722	397,217	322,612	325,838
Water Violations	4,225	0	1,000	0
Total Judgements, Fines and Forfeitu	\$2,660,242	\$2,605,965	\$2,392,853	\$2,344,344
Subtotal Current Revenues	\$170,508,004	\$167,314,747	\$165,407,970	\$164,948,233
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	5,821,667	6,969,301	6,818,751	11,948,349
Donations	5,019	0	500	1,000
Donations-Comm Services	2,729	1,500	2,750	3,000
Appropriated Fund Balance	0	40,329,723	46,690,283	37,801,026
Total Non-Revenues	\$5,829,415	\$47,300,524	\$53,512,284	\$49,753,375
Subtotal Non-Current Revenues	\$5,829,415	\$47,300,524	\$53,512,284	\$49,753,375
Total Fund Revenues	\$176,337,419	\$214,615,271	\$218,920,254	\$214,701,608

Expenditure Detail

Accounting

Accounting	1,013,553	1,745,541	1,716,497	1,740,083
Total Accounting	\$1,013,553	\$1,745,541	\$1,716,497	\$1,740,083

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Beach Safety</u>				
Beach Patrol	5,407,807	5,820,989	5,670,239	5,420,044
Beach Safety Specialists	478,294	545,468	503,354	610,518
Outside Detail	47,943	108,136	41,476	50,686
Seasonal Lifeguards	1,106,238	1,115,941	1,115,532	1,077,839
Total Beach Safety	\$7,040,282	\$7,590,534	\$7,330,601	\$7,159,087
<u>Building, Zoning and Code Administration</u>				
Contractor Licensing	101,499	127,832	129,659	128,956
Permit Processing	60,470	58,496	59,070	58,112
Total Building, Zoning and Code Administration	\$161,969	\$186,328	\$188,729	\$187,068
<u>Central Services</u>				
ADA Projects	58	10,000	10,000	10,000
Court Facilities	1,570,094	2,038,856	2,279,974	1,586,382
Document Processing	152,401	160,154	162,214	0
Facility Maintenance	2,673,551	4,220,031	4,230,907	4,810,274
Projects	1,626,804	1,422,368	2,105,942	541,144
Security	307,097	315,008	310,713	309,444
Total Central Services	\$6,330,005	\$8,166,417	\$9,099,750	\$7,257,244
<u>Clerk of the Circuit Court</u>				
Clerk of the Circuit Court	2,241,836	2,172,702	2,171,476	2,179,475
Total Clerk of the Circuit Court	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475
<u>Coastal</u>				
Beach Concessions	19	1,500	1,110	0
Beach Maintenance and Concessions	1,526,334	2,550,586	2,533,237	2,522,612
Coastal Parks	1,026,295	971,297	904,051	775,434
Public Access	132,939	186,525	163,693	176,465
Total Coastal	\$2,685,587	\$3,709,908	\$3,602,091	\$3,474,511
<u>Community Assistance</u>				
Administration	64,663	66,577	66,247	67,141
Alcohol Drugs Mental Health and Special C	0	3,686,061	3,686,061	3,686,061
CFAB Children and Family Advisory Board	0	2,246,352	2,443,506	2,246,352
Children's Contributions CFAB	1,681,740	0	0	0
Choose Life License Plate Program	88,749	0	0	0
Guardian Ad Litem	54,787	60,784	61,297	60,921
Total Community Assistance	\$1,889,939	\$6,059,774	\$6,257,111	\$6,060,475

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Community Services & Grants</u>				
Client Services	1,187,584	987,000	1,130,078	987,000
Community Assistance Contracts	3,677,896	0	0	0
Community Services Administration	409,701	405,985	438,815	418,209
Continuing Client Support	0	1,025,000	1,340,000	1,340,000
Contributions (CFAB)	612,799	0	0	0
Dori Slosberg Driver Education Program	326,775	1,114,387	325,000	995,649
Human Services	722,750	819,936	838,556	693,802
Payments F/O Contributions	2,223	7,663	2,000	8,097
Program	1,153,783	0	0	0
Total Community Services & Grants	\$8,093,511	\$4,359,971	\$4,074,449	\$4,442,757
<u>Cooperative Extension</u>				
Cooperative Extension	647,271	672,041	669,171	669,173
Extension Services	14,806	178,254	22,088	160,226
Facilities	54,345	66,273	56,262	129,707
Total Cooperative Extension	\$716,422	\$916,568	\$747,521	\$959,106
<u>Corrections</u>				
Administration	1,107,310	1,087,314	1,872,528	2,654,229
Branch Jail	14,543,975	14,057,094	18,949,750	23,370,914
Correctional Facility	10,378,287	9,661,032	5,521,220	0
Corrections Clinic	6,717,825	6,956,949	6,779,094	7,100,000
HBA-Training	23,896	30,000	30,000	0
Maintenance-Facilities	1,217,414	1,294,593	1,282,033	1,291,451
Program Services	1,561,992	1,564,556	759,223	0
Total Corrections	\$35,550,699	\$34,651,538	\$35,193,848	\$34,416,594
<u>County Attorney</u>				
County Attorney	1,626,727	1,764,011	1,772,606	1,777,474
Total County Attorney	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
<u>County Council</u>				
County Council	463,972	431,600	430,083	462,198
Total County Council	\$463,972	\$431,600	\$430,083	\$462,198
<u>County Manager</u>				
Community Information	390,081	392,102	485,090	389,976
County Manager	775,932	623,084	686,380	631,154
Total County Manager	\$1,166,013	\$1,015,186	\$1,171,470	\$1,021,130
<u>Elections</u>				
Elections	1,781,710	1,856,095	1,879,005	1,710,819
Poll Worker Recruitment and Training	227,419	345,439	273,511	225,820
Registration	1,469,669	1,826,803	1,707,553	1,804,587
Voter Education	104,400	168,658	156,871	175,602
Total Elections	\$3,583,198	\$4,196,995	\$4,016,940	\$3,916,828

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Emergency Management</u>				
Operations	775,395	742,103	736,213	689,621
Total Emergency Management	\$775,395	\$742,103	\$736,213	\$689,621
<u>Emergency Medical Administration</u>				
Emergency Medical Administration	1,856,332	1,782,761	2,015,652	1,781,879
Total Emergency Medical Administration	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879
<u>Engineering & Construction</u>				
Vertical Construction	245,736	277,796	282,835	315,612
Total Engineering & Construction	\$245,736	\$277,796	\$282,835	\$315,612
<u>Environmental Management</u>				
Administration	41,206	221,270	234,604	270,205
Environmental Health Laboratory	119,280	109,532	105,771	113,260
Forever Programs	0	0	125,436	102,766
Green Volusia Program	9,799	10,000	4,800	10,000
Land Management Program	0	0	589,786	603,638
Marine Science Center	1,084,010	1,164,367	1,150,603	1,182,418
Natural Resources	200,493	240,363	218,884	225,110
Pollution Control	244,740	279,558	279,887	273,198
Sea Turtle Conservation Program	431,026	525,107	525,945	499,004
Total Environmental Management	\$2,130,554	\$2,550,197	\$3,235,716	\$3,279,599
<u>Fire Services</u>				
Mitigation/Disaster Management	58,436	90,122	47,704	74,349
Prescribed Burns Wildfire Prevention	227,358	253,891	241,527	264,129
Station 15/HAZMAT	922,233	914,001	1,020,165	915,636
Total Fire Services	\$1,208,027	\$1,258,014	\$1,309,396	\$1,254,114
<u>Growth and Resource Management</u>				
Administration	262,042	286,614	289,460	345,862
ECHO Program Administration	185,576	144,494	146,448	142,862
Total Growth and Resource Management	\$447,618	\$431,108	\$435,908	\$488,724
<u>Growth Management Commission</u>				
Growth Management Commission	256,838	321,528	294,353	286,051
Total Growth Management Commission	\$256,838	\$321,528	\$294,353	\$286,051
<u>Health Services</u>				
Health Services	2,411,019	2,487,910	2,487,910	2,487,910
Total Health Services	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Information Technology</u>				
800 MHz Communication System	902,107	1,088,164	1,049,609	1,050,210
Administration	208,564	215,290	220,961	196,774
Application Services	1,130,837	1,181,797	1,220,116	1,247,030
Communications	1,528,474	1,803,516	1,790,045	1,763,477
Technical Services	2,790,814	2,400,423	2,211,338	2,304,778
Total Information Technology	\$6,560,796	\$6,689,190	\$6,492,069	\$6,562,269
<u>Justice System Administration</u>				
Court Administration	297,427	332,645	320,749	320,709
Judicial Support	44,023	46,456	48,756	44,718
Total Justice System Administration	\$341,450	\$379,101	\$369,505	\$365,427
<u>Justice System Circ Ct Criminal</u>				
Court Interpreters	3,005	2,000	2,000	2,000
Drug Court	361,859	358,404	361,858	359,664
Pre-trial Release	1,350,896	1,305,407	1,317,421	1,304,837
Total Justice System Circ Ct Criminal	\$1,715,760	\$1,665,811	\$1,681,279	\$1,666,501
<u>Justice System Circuit Juvenile</u>				
Other Circuit Court Juvenile	234,939	232,351	234,379	234,254
Total Justice System Circuit Juvenile	\$234,939	\$232,351	\$234,379	\$234,254
<u>Justice System County Civil</u>				
Alternative Dispute Resolution	10,525	10,525	10,525	10,525
Total Justice System County Civil	\$10,525	\$10,525	\$10,525	\$10,525
<u>Justice System General Operations</u>				
Drug Laboratory	408,078	449,924	438,538	437,914
Information Systems	230,224	238,252	256,758	326,495
Total Justice System General Operations	\$638,302	\$688,176	\$695,296	\$764,409
<u>Land Acquisition and Management</u>				
Administration	115,916	56,481	0	0
FOREVER Programs	104,986	102,312	0	0
Lake George	162,553	167,671	0	0
Land Acquisition Program	189,821	184,754	0	0
Land Management Program	486,144	438,862	0	0
Total Land Acquisition and Management	\$1,059,420	\$950,080	\$0	\$0
<u>Management and Budget</u>				
Management and Budget	504,532	418,776	402,897	373,852
VAB/TRIM	0	318,855	273,059	294,140
Total Management and Budget	\$504,532	\$737,631	\$675,956	\$667,992

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Medical Examiner</u>				
Administration	892,895	929,399	936,085	926,722
Investigations	468,174	608,205	370,372	498,653
Morgue Operations	484,010	565,935	541,992	552,194
Total Medical Examiner	\$1,845,079	\$2,103,539	\$1,848,449	\$1,977,569
<u>Non-Departmental</u>				
Appropriated Reserves	0	28,751,508	18,184	37,604,221
Coke Contract	0	250,000	0	0
Contracts-Culture/Rec	1,149,181	0	0	0
Contracts-General Government Service	5,335,144	4,451,596	4,934,418	4,306,078
Contracts-Physical Environment	25,588	0	0	0
Facilities Maintenance-Other Agencies	865,328	0	0	0
Facilities Maintenance-P.I.C.	516,119	0	0	0
Transfers to Other Funds	16,867,735	9,775,526	9,834,080	9,736,259
Total Non-Departmental	\$24,759,095	\$43,228,630	\$14,786,682	\$51,646,558
<u>Office of the CFO</u>				
CFO/Treasury	201,936	235,627	173,760	237,699
Total Office of the CFO	\$201,936	\$235,627	\$173,760	\$237,699
<u>Office of the Sheriff</u>				
Administrative Services	2,772,243	2,890,265	2,884,764	3,088,039
Communications	5,466,685	9,726,807	9,658,910	9,744,470
Community Services	2,996,833	3,156,728	3,034,594	2,985,149
Equipment Replacement Program	741,871	592,668	668,093	951,762
Judicial Services	11,401,745	11,107,146	11,130,227	11,070,921
Law Enforcement Services	5,123,033	4,900,202	5,112,407	5,010,244
Outside Detail	328,458	573,160	457,095	575,618
Special Services	3,303,104	4,315,163	3,671,151	3,782,085
Support Services	589,533	444,068	625,145	400,487
Training	578,762	612,179	643,338	602,157
Transfer to Other Funds	165,598	200,512	200,512	200,629
Total Office of the Sheriff	\$33,467,865	\$38,518,898	\$38,086,236	\$38,411,561
<u>Parks Recreation & Culture</u>				
Administration	286,544	295,120	297,435	297,386
Cultural & Historic Programs	533,249	515,540	514,309	529,084
Maintenance Of Beach	55,030	0	13,528	0
Operations And Maintenance	3,220,695	3,607,973	3,411,145	3,458,800
Parks Cultural Arts	611,746	611,758	601,034	611,758
Parks Environmental & Outdoor Programs	410,628	958,791	619,927	778,597
Parks Lyonia Preserve Environmental Cent	295,025	310,583	267,179	290,122
Parks Repair & Renovation	145,771	552,065	532,065	319,720
Total Parks Recreation & Culture	\$5,558,688	\$6,851,830	\$6,256,622	\$6,285,467
<u>Personnel</u>				
Personnel	731,671	852,277	882,773	831,585
Total Personnel	\$731,671	\$852,277	\$882,773	\$831,585

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Planning and Development Services</u>				
Land Development	0	0	181,378	182,939
Total Planning and Development Services	\$0	\$0	\$181,378	\$182,939
<u>Procurement</u>				
Auction Services	113,564	100,000	100,000	100,000
Procurement	506,574	573,850	560,428	590,642
Total Procurement	\$620,138	\$673,850	\$660,428	\$690,642
<u>Property Appraisal</u>				
Property Appraisal	6,959,745	6,482,363	6,393,693	6,278,256
Total Property Appraisal	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
<u>Public Protection Services</u>				
Administration	326,578	285,835	427,450	388,581
Strategic Reserve/Search and Rescue	81,722	67,835	41,909	62,245
Total Public Protection Services	\$408,300	\$353,670	\$469,359	\$450,826
<u>Public Transportation</u>				
Commuter Rail Transit Project	1,200,000	1,200,000	1,200,000	1,200,000
Total Public Transportation	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
<u>Revenue</u>				
Revenue	3,085,340	3,136,563	3,019,049	3,140,642
Tourist Development Administration	(120,844)	0	0	0
Total Revenue	\$2,964,496	\$3,136,563	\$3,019,049	\$3,140,642
<u>State Department of Juvenile Justice</u>				
Pre-disposition Detention	4,298,016	3,794,057	5,052,457	4,136,858
Total State Department of Juvenile Justice	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
<u>State Mandated Costs</u>				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	602,301	602,301	602,301	602,301
Public Defender	386,491	519,935	492,498	530,820
Public Guardianship	126,000	126,000	126,000	126,000
State Attorney	530,146	606,175	564,067	589,955
Total State Mandated Costs	\$2,540,938	\$2,750,411	\$2,680,866	\$2,745,076

General Fund - 001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Transition Expenses</u>				
Transition Central Services	52,904	0	0	0
Transition Corrections	43,940	44,258	45,640	0
Transition County Manager's Office	109,237	0	0	0
Transition Emergency Management	43,845	87,908	53,014	0
Transition Expenses	0	5,550,798	0	0
Transition IT	87,608	0	0	0
Transition Land Management	89,274	0	0	0
Transition Office of the Sheriff	16,080	0	0	0
Transition Property Appraiser	42,322	39,674	39,306	0
Transition Revenue Division	35,051	11,592	11,743	0
Total Transition Expenses	\$520,261	\$5,734,230	\$149,703	\$0
<u>Veterans' Services</u>				
Veterans' Services	531,554	527,971	547,609	577,013
Total Veterans' Services	\$531,554	\$527,971	\$547,609	\$577,013
Total Fund Expenditures	<u>\$179,568,738</u>	<u>\$214,615,271</u>	<u>\$181,119,228</u>	<u>\$214,701,608</u>

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Library Fund - 104

Summary: Volusia County's public library system includes six regional libraries, seven community branch libraries and one support/training facility. A countywide Library Fund millage rate of 0.6020 accounts for the tax revenues and expenditures relating to the operation of our library system. Volusia County earns State Aid grant funds based on a match of up to \$0.25 on local funds expended centrally by the library and the Friends of the Library groups. The library also expects to receive offsetting revenue from fines, library endowment interest, Friends of the Library contributions, and the City of Deltona contribution. Budget reductions include reduced publications spending and limited capital outlay. Reserves have been reduced to provide additional funds to continue library service at the current service level. Planned capital improvement projects are included in the budget. Detailed listing of capital improvements is located in the Capital Improvement Section of the budget book. Interfund transfers out to the General Fund are for the Environmental Learning Center and debt service payments for DeBary and New Smyrna Beach libraries.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	13,952,220	13,727,381
Intergovernmental Revenues	354,426	398,493
Charges for Services	165,240	173,000
Miscellaneous Revenues	545,963	520,463
Judgements, Fines and Forfeitures	505,000	450,000
Subtotal Current Revenues	\$15,522,849	\$15,269,337
Non-Current Revenues		
Non-Revenues	8,943,967	8,247,283
Subtotal Non-Current Revenues	\$8,943,967	\$8,247,283
Total Revenues	\$24,466,816	\$23,516,620
Less Operating Transfers	304,813	305,634
Total Operating Revenues	\$24,162,003	\$23,210,986
<u>Expenditures</u>		
Personal Services	8,890,973	8,703,240
Operating Expenses	6,837,218	6,813,808
Capital Outlay	415,240	180,240
Capital Improvements	668,000	545,000
Interfund Transfers	304,813	305,634
Reserves	7,350,572	6,968,698
Total Expenditures	\$24,466,816	\$23,516,620
Less Operating Transfers	304,813	305,634
Total Operating Expenditures	\$24,162,003	\$23,210,986
Net Revenues Less Expenditures	\$0	\$0

Library Fund - 104

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	15,187,512	13,922,220	13,922,220	13,697,381
Ad Valorem Taxes-Delinquent	93,499	30,000	35,000	30,000
Total Taxes	\$15,281,011	\$13,952,220	\$13,957,220	\$13,727,381
Intergovernmental Revenues				
Payment in Lieu of Taxes	2,908	1,030	1,030	1,000
State Aid to Library	343,103	353,396	397,493	397,493
Total Intergovernmental Revenues	\$346,011	\$354,426	\$398,523	\$398,493
Charges for Services				
Library Service Charges	31,414	47,940	32,500	35,000
Library Service-Lost Books	26,383	20,400	25,000	25,000
Library Service-Lost Cards	28,709	25,500	28,000	28,000
Sales-Maps	87,421	71,400	82,500	85,000
Total Charges for Services	\$173,927	\$165,240	\$168,000	\$173,000
Miscellaneous Revenues				
Commissions	3,372	5,000	3,000	3,000
Donations-Library NON FOL	0	0	0	1,000
Donations-Project Related	250,000	250,000	250,000	250,000
Interest Income	8,367	5,000	5,000	2,000
Investment Income	141,264	145,000	135,000	120,000
Miscellaneous Revenue	6,234	3,000	2,000	2,000
Refund of Prior Year Expenditures	42,953	130,963	130,963	130,963
Rent	4,194	6,000	1,500	1,500
Sale-Surplus Furn/Fixtr/Equipment	1,710	1,000	1,000	10,000
Total Miscellaneous Revenues	\$458,094	\$545,963	\$528,463	\$520,463
Judgements, Fines and Forfeitures				
Library Fines	461,409	505,000	400,000	450,000
Total Judgements, Fines and Forfeiture	\$461,409	\$505,000	\$400,000	\$450,000
Subtotal Current Revenues	\$16,720,452	\$15,522,849	\$15,452,206	\$15,269,337
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	8,254	10,000	6,189	130,285
Appropriated Fund Balance	0	8,848,967	10,368,176	8,031,998
Donations-Library	76,457	85,000	85,000	85,000
Total Non-Revenues	\$84,711	\$8,943,967	\$10,459,365	\$8,247,283
Subtotal Non-Current Revenues	\$84,711	\$8,943,967	\$10,459,365	\$8,247,283

Library Fund - 104

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Total Fund Revenues	\$16,805,163	\$24,466,816	\$25,911,571	\$23,516,620
Expenditure Detail				
<u>Library Services</u>				
Administration	15,707,035	24,331,702	17,742,421	23,431,620
Friends of the Library	66,578	85,000	84,500	85,000
Total Library Services	\$15,773,613	\$24,416,702	\$17,826,921	\$23,516,620
<u>Transition Expenses</u>				
Library Services	136,095	50,114	52,652	0
Total Transition Expenses	\$136,095	\$50,114	\$52,652	\$0
Total Fund Expenditures	\$15,909,708	\$24,466,816	\$17,879,573	\$23,516,620

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Volusia ECHO Fund - 160

Summary: On November 7, 2000 voters elected to levy up to .2 mill of ad valorem tax for 20 years to create the ECHO program and the issuance of \$40,000,000 Limited Tax General Obligation Bonds payable from the tax levy for financing. The ECHO program provides funding for Educational, Cultural, Historical and Outdoor (ECHO) recreation capital projects. Non-profit and municipal organizations within the County's boundaries as well as the County are eligible to apply for grant funding to assist with acquisition, restoration, construction or improvement of facilities to be used for any of the four criteria (ECHO) of the program. On June 3, 2004, the County Council approved allocation of \$1 million dollars of ECHO funds each year for the countywide Master Trail Program for the remaining life of the ECHO program which is transferred to the Trails Capital Fund. The FY2012-13 tax rate is proposed at the 0.2 mills approved by the voters. The ECHO budget total includes funding for the Council-directed water access properties program and a \$2.9 million reserve for a cooperative beachfront project with the City of Ormond Beach.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	4,625,322	4,550,625
Miscellaneous Revenues	194,775	151,000
Subtotal Current Revenues	\$4,820,097	\$4,701,625
Non-Current Revenues		
Non-Revenues	8,450,292	7,792,919
Subtotal Non-Current Revenues	\$8,450,292	\$7,792,919
Total Revenues	\$13,270,389	\$12,494,544
Less Operating Transfers	0	0
Total Operating Revenues	\$13,270,389	\$12,494,544
<u>Expenditures</u>		
Grants and Aids	9,547,660	6,564,566
Interfund Transfers	3,610,149	2,917,398
Reserves	112,580	3,012,580
Total Expenditures	\$13,270,389	\$12,494,544
Less Operating Transfers	0	0
Total Operating Expenditures	\$13,270,389	\$12,494,544
Net Revenues Less Expenditures	\$0	\$0

Volusia ECHO Fund - 160

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	5,045,966	4,625,322	4,580,000	4,550,625
Ad Valorem Taxes-Delinquent	27,728	0	4,800	0
Total Taxes	\$5,073,694	\$4,625,322	\$4,584,800	\$4,550,625
Intergovernmental Revenues				
Payment in Lieu of Taxes	966	0	0	0
Total Intergovernmental Revenues	\$966	\$0	\$0	\$0
Miscellaneous Revenues				
Interest Income	2,782	2,775	700	1,000
Investment Income	183,552	192,000	150,000	150,000
Refund of Prior Year Expenditures	821	0	0	0
Total Miscellaneous Revenues	\$187,155	\$194,775	\$150,700	\$151,000
Subtotal Current Revenues	\$5,261,815	\$4,820,097	\$4,735,500	\$4,701,625
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	8,450,292	15,727,233	7,792,919
Total Non-Revenues	\$0	\$8,450,292	\$15,727,233	\$7,792,919
Subtotal Non-Current Revenues	\$0	\$8,450,292	\$15,727,233	\$7,792,919
Total Fund Revenues	\$5,261,815	\$13,270,389	\$20,462,733	\$12,494,544
Expenditure Detail				
Growth and Resource Management				
ECHO Program Administration	187,245	154,113	153,470	0
ECHO Programs FY 2004-05	62,655	0	75,469	0
ECHO Programs FY 2006-07	562,987	442,188	0	442,188
ECHO Programs FY 2007-08	334,906	600,000	1,179,369	0
ECHO Programs FY 2008-09	1,488,774	1,475,210	2,992,338	1,475,210
ECHO Programs FY 2009-10	473,049	92,751	3,120,323	0
ECHO Programs FY 2010-11	1,000,000	0	0	0
ECHO Programs FY 2011-12	0	10,506,127	5,148,845	0
ECHO Programs FY 2012-13	0	0	0	10,577,146
Total Growth and Resource Management	\$4,109,616	\$13,270,389	\$12,669,814	\$12,494,544
Total Fund Expenditures	\$4,109,616	\$13,270,389	\$12,669,814	\$12,494,544

Volusia Forever Fund - 161

Summary: On November 7, 2000 voters elected to levy up to .2 mill of ad valorem tax for 20 years to create the Volusia Forever program and the issuance of \$40,000,000 Limited Tax General Obligation Bonds payable from the tax levy for financing. The Volusia Forever program seeks to maximize the effectiveness of local tax dollars by using these monies to leverage available funds from other public and private non-profit sources to acquire environmentally sensitive, water resource protection, and outdoor recreation lands. To date, the program has acquired 43 properties and nearly 38,000 acres. Ten percent (10%) of Volusia Forever annual revenue is dedicated to support land management efforts.

Millage rates are established, first to meet the debt service obligations, and second to fund current projects. The FY2012-13 millage to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) is 0.1487 and 0.0513 mills for operating costs which is allocated to this fund, for a total millage of 0.2000. Ad valorem tax revenue for operating is budgeted at \$1,167,235, a 6% decrease from FY2011-12. Growth & Resource Management Department completed a reorganization in FY2011-12 that eliminated the Land Acquisition & Management Division and moved Volusia Forever to the Environmental Management Division.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	1,237,274	1,167,235
Charges for Services	390,000	340,000
Miscellaneous Revenues	114,300	102,300
Subtotal Current Revenues	\$1,741,574	\$1,609,535
Non-Current Revenues		
Non-Revenues	4,900,576	5,163,414
Subtotal Non-Current Revenues	\$4,900,576	\$5,163,414
Total Revenues	\$6,642,150	\$6,772,949
Less Operating Transfers	713,795	625,887
Total Operating Revenues	\$5,928,355	\$6,147,062
<u>Expenditures</u>		
Personal Services	215,853	224,623
Operating Expenses	4,923,701	5,382,143
Grants and Aids	555,891	451,020
Interfund Transfers	713,795	625,887
Reserves	232,910	89,276
Total Expenditures	\$6,642,150	\$6,772,949
Less Operating Transfers	713,795	625,887
Total Operating Expenditures	\$5,928,355	\$6,147,062
Net Revenues Less Expenditures	\$0	\$0

Volusia Forever Fund - 161

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	1,594,792	1,237,274	1,237,274	1,167,235
Ad Valorem Taxes-Delinquent	14,145	0	1,839	0
Total Taxes	\$1,608,937	\$1,237,274	\$1,239,113	\$1,167,235
Intergovernmental Revenues				
Other Local Unit-Phys Environm	90,240	0	0	0
Payment in Lieu of Taxes	305	0	0	0
Total Intergovernmental Revenues	\$90,545	\$0	\$0	\$0
Charges for Services				
Land Management Fees	398,902	390,000	150,000	340,000
Total Charges for Services	\$398,902	\$390,000	\$150,000	\$340,000
Miscellaneous Revenues				
Interest Income	918	1,500	150	1,500
Investment Income	13,369	60,000	48,000	48,000
Land Rentals	5,352	52,800	52,800	52,800
Miscellaneous Revenue	3	0	0	0
Refund of Prior Year Expenditures	336	0	0	0
Total Miscellaneous Revenues	\$19,978	\$114,300	\$100,950	\$102,300
Subtotal Current Revenues	\$2,118,362	\$1,741,574	\$1,490,063	\$1,609,535
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	139,928	0	0	2,780
Appropriated Fund Balance	0	4,900,576	6,657,206	5,160,634
Total Non-Revenues	\$139,928	\$4,900,576	\$6,657,206	\$5,163,414
Subtotal Non-Current Revenues	\$139,928	\$4,900,576	\$6,657,206	\$5,163,414
Total Fund Revenues	\$2,258,290	\$6,642,150	\$8,147,269	\$6,772,949

Volusia Forever Fund - 161

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
Environmental Management				
10% Land Management Services	0	0	485,071	4,804,779
Barberville Mitigation Tract	0	0	0	891,263
Forever Programs	0	0	775,516	1,076,907
Hicks Trust	0	0	32,763	0
Stanaki/Ici Inc	0	0	1,693,285	0
Total Environmental Management	\$0	\$0	\$2,986,635	\$6,772,949
Land Acquisition and Management				
10% Land Management Services	805,829	4,683,528	0	0
Barberville Mitigation Tract	0	651,263	0	0
Deep Creek Preserve	19,612,442	0	0	0
FOREVER Programs	59,171	555,891	0	0
Hicks Trust	5,062	37,673	0	0
SJRWMD Cape Atlantic Estates	90,240	0	0	0
Small Lot Acquisition	122,027	0	0	0
Transfers To Other Funds	0	713,795	0	0
Total Land Acquisition and Management	\$20,694,771	\$6,642,150	\$0	\$0
Total Fund Expenditures	\$20,694,771	\$6,642,150	\$2,986,635	\$6,772,949

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Emergency Medical Services Fund - 002

Summary: During FY2010-11, the County Council voted to take over provision of countywide emergency ambulance transport services from the Emergency Medical Foundation also known as EVAC. This fund was established beginning October 1, 2011 to provide the funding mechanism for ambulance operations. It is funded through ambulance billing revenue, special event support, and a subsidy from General Fund in the amount of \$1.5 million.

Funding is included for the replacement of six additional ambulances, three CPR machines, ten ventilators, as well as multiple tablets and radios.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	14,981,772	14,619,668
Miscellaneous Revenues	16,000	173,818
Subtotal Current Revenues	\$14,997,772	\$14,793,486
Non-Current Revenues		
Non-Revenues	1,509,178	1,933,018
Subtotal Non-Current Revenues	\$1,509,178	\$1,933,018
Total Revenues	\$16,506,950	\$16,726,504
Less Operating Transfers	0	0
Total Operating Revenues	\$16,506,950	\$16,726,504
<u>Expenditures</u>		
Personal Services	12,516,291	12,290,479
Operating Expenses	3,820,295	4,164,725
Reimbursements	(60,000)	(60,000)
Capital Outlay	206,558	331,300
Reserves	23,806	0
Total Expenditures	\$16,506,950	\$16,726,504
Less Operating Transfers	0	0
Total Operating Expenditures	\$16,506,950	\$16,726,504
Net Revenues Less Expenditures	\$0	\$0

Emergency Medical Services Fund - 002

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Ambulance Billing Revenue	0	14,519,668	0	0
Ambulance Fees/Svc Chgs	0	0	14,519,668	14,519,668
Charges for Services	0	0	14,050	0
Special Events	0	462,104	30,000	75,000
Training Service Charge	0	0	25,000	25,000
Total Charges for Services	\$0	\$14,981,772	\$14,588,718	\$14,619,668
Miscellaneous Revenues				
Bad Debt Recovery	0	0	410,000	150,000
Interest Income	0	0	1,200	1,200
Investment Income	0	16,000	0	0
Miscellaneous Revenue	0	0	30,813	20,000
Sale-Surplus Furn/Fixtr/Equipment	0	0	18,341	2,618
Total Miscellaneous Revenues	\$0	\$16,000	\$460,354	\$173,818
Subtotal Current Revenues	\$0	\$14,997,772	\$15,049,072	\$14,793,486
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	1,509,178	1,739,178	1,648,168
Appropriated Fund Balance	0	0	0	284,850
Total Non-Revenues	\$0	\$1,509,178	\$1,739,178	\$1,933,018
Subtotal Non-Current Revenues	\$0	\$1,509,178	\$1,739,178	\$1,933,018
Total Fund Revenues	\$0	\$16,506,950	\$16,788,250	\$16,726,504
Expenditure Detail				
Accounting				
EMS Billing & Collection	0	1,167,845	1,116,180	1,141,598
Total Accounting	\$0	\$1,167,845	\$1,116,180	\$1,141,598
Emergency Medical Services				
Emergency Medical Services Ops	0	15,339,105	15,387,220	15,584,906
Total Emergency Medical Services	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Total Fund Expenditures	\$0	\$16,506,950	\$16,503,400	\$16,726,504

County Transportation Trust Fund - 103

Summary: The County Transportation Trust is comprised of Public Works Services, Construction Engineering, Road and Bridge, and Traffic Engineering Divisions. Revenue sources for the County Transportation Trust fund include: the 6 cents local option gas tax; 5 cents second local option gas tax; the 5th and 6th cent constitutional gas tax; 7th cent county gas tax; the 9th Cent Gas Tax, and utility taxes transferred from the Municipal Service District Fund. The FY2012-13 budget of \$58,386,414 provides for road and bridge operations, maintenance and repairs to the bascule bridges, engineering services, arterial street lighting, and railroad crossing maintenance including \$250,000 for traffic signals.

Major capital improvement projects funded within County Transportation Trust funds include: Countywide safety projects - \$1,000,000; Tymber Creek Rd/SR40/Peruvian Rd - \$3,213,000; LPGA Blvd - Jimmy Ann-Derbyshire - \$1,750,000; and Pioneer Trail/Turnbull Bay Road- \$1,400,000. Reserve balances are designated for future five year capital improvement program.

As a result of the continued decrease in road impact fees, a total of \$3,352,263 is being transferred to the Debt Service Fund to partially fund bond payment for gas tax revenue bonds in Zone 1 (Fund 131), Zone 2 (Fund 132), and Zone 3 (Fund 133). This represents an increase of \$991,665 over prior year adopted transfer. A total of \$3.1M transferred from the utility tax proceeds (Fund 120) will be utilized for maintenance services provided in the unincorporated areas of the County. The county has entered into transportation construction partnerships with other local units and developers which will generate \$740K in revenues for FY2012-13.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	14,543,100	14,580,125
Intergovernmental Revenues	8,328,590	7,606,900
Charges for Services	331,975	425,086
Miscellaneous Revenues	352,000	402,000
Subtotal Current Revenues	\$23,555,665	\$23,014,111
Non-Current Revenues		
Non-Revenues	29,822,535	35,372,303
Subtotal Non-Current Revenues	\$29,822,535	\$35,372,303
Total Revenues	\$53,378,200	\$58,386,414
Less Operating Transfers	2,360,598	3,352,263
Total Operating Revenues	\$51,017,602	\$55,034,151
<u>Expenditures</u>		
Personal Services	10,144,128	9,540,802
Operating Expenses	12,482,851	13,094,928
Reimbursements	(2,708,717)	(3,303,365)
Capital Outlay	853,173	900,828
Capital Improvements	11,718,000	10,341,000
Interfund Transfers	2,360,598	3,352,263
Reserves	18,528,167	24,459,958
Total Expenditures	\$53,378,200	\$58,386,414
Less Operating Transfers	2,360,598	3,352,263
Total Operating Expenditures	\$51,017,602	\$55,034,151
Net Revenues Less Expenditures	\$0	\$0

County Transportation Trust Fund - 103

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Gas Tax-Local Option	7,190,064	7,068,150	7,068,150	7,068,150
Gas Tax-Local Option 5th Cent	5,342,756	5,262,975	5,262,975	5,300,000
Gas Tax-Voted One Cent	2,260,664	2,211,975	2,211,975	2,211,975
Total Taxes	\$14,793,484	\$14,543,100	\$14,543,100	\$14,580,125
Intergovernmental Revenues				
Gas Tax-5th & 6th Cents	4,645,263	4,642,605	4,420,000	4,420,000
Gas Tax-7th Cent	2,025,931	2,039,085	1,950,000	1,950,000
Gas Tax-Municipal Fuel Tax	370,812	300,000	300,000	300,000
Other Local Unit-Transportation	1,827,831	1,150,000	1,470,000	740,000
Other Transportation	14,469	15,000	15,000	15,000
State-Dept of Transportation	159,278	0	0	0
State Revenue Sharing	181,900	181,900	181,900	181,900
Total Intergovernmental Revenues	\$9,225,484	\$8,328,590	\$8,336,900	\$7,606,900
Charges for Services				
Charges for Labor	0	0	3,886	0
Concession-Catering	50,000	0	0	0
Maintenance Agreements	195,989	201,925	210,036	210,036
Sales-Maps	0	50	50	50
Transportation Svcs-DeBary	84,814	10,000	20,000	6,000
Transportation Svcs-Deltona	41,965	0	0	15,000
Transportation Svcs-Other	306,362	120,000	175,000	194,000
Total Charges for Services	\$679,130	\$331,975	\$408,972	\$425,086
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	35,800	10,000	10,000	10,000
Interest Income	(4,208)	0	0	0
Investment Income	291,926	300,000	300,000	300,000
Miscellaneous Revenue	10,481	20,000	30,000	10,000
Rent	12,315	12,000	12,000	12,000
Sales-Surplus Matls & Scrap	13,696	0	9,000	0
Sale-Surplus Furn/Fixtr/Equipment	21,420	10,000	151,000	70,000
Total Miscellaneous Revenues	\$381,430	\$352,000	\$512,000	\$402,000
Subtotal Current Revenues	\$25,079,528	\$23,555,665	\$23,800,972	\$23,014,111
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,100,000	3,100,000	2,291,025	3,221,147
Appropriated Fund Balance	0	26,722,535	36,815,842	32,151,156
Total Non-Revenues	\$3,100,000	\$29,822,535	\$39,106,867	\$35,372,303
Subtotal Non-Current Revenues	\$3,100,000	\$29,822,535	\$39,106,867	\$35,372,303
Total Fund Revenues	\$28,179,528	\$53,378,200	\$62,907,839	\$58,386,414

County Transportation Trust Fund - 103

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Expenditure Detail				
<u>Engineering & Construction</u>				
Appropriated Reserves	0	2,691,670	0	5,121,288
Bridge Repair Program	350,631	450,000	752,862	450,000
Construction Engineering	684,221	739,513	598,898	487,747
Countywide Sidewalks	177,754	250,000	242,508	250,000
Dunn-415-Williamson-D Bch-Olu	717,741	0	443,751	0
Hand Ext-Tym Ck-Will BI-OLU	0	313,000	0	0
Hazen, SR44-Plymouth,Dev Funds	259,000	0	0	0
Howland BI Ph3-Ft Smith-City	0	540,000	0	540,000
New Construction Projects	207,172	0	0	0
Orange Avenue Pipe Replacement	0	0	0	1,150,000
RailRoad Corssings - Annual	137,411	100,000	100,000	100,000
Resurfacing	2,776,229	2,650,000	5,144,731	2,050,000
Williamson-Dunn-Lpga-Olu	813,895	0	0	0
Total Engineering & Construction	\$6,124,054	\$7,734,183	\$7,282,750	\$10,149,035
<u>LOGT 5 Road Projects</u>				
Advanced Engineering & Permitting	158,759	3,774,496	500,000	500,000
Advanced R/W Acquisition	87,310	500,000	500,000	500,000
Appropriated Reserves	0	0	0	5,179,951
Countywide Safety Projects	98,538	750,000	1,000,000	1,000,000
CR415, SR44-US92, 4Ln	0	0	243	0
DeBary Av-I4-Providence 4 Lane	45,103	0	0	0
Dunn Av-CR415 to Williamson	61,430	0	64,243	0
Hand Av Ext-Tym Ck Rd-Will BI	0	157,000	0	0
Hazen Rd - SR 44 - Minnesota	415,386	0	0	0
LPGA BI-Jimmy Ann-Derbyshire	1,381,270	2,500,000	1,154,495	1,750,000
Old Mission Rd-Park-Josephine	33,869	40,000	0	0
Paige Avenue	35,000	0	0	0
Pioneer Trail/Turnbull Bay Road	54,617	1,010,000	47,000	1,400,000
SR415 Mast Arms-Doyle/Howland	0	0	40,725	0
S Williamson Blvd Extension in Port Orang	0	0	0	738,000
Taylor Rd-Forest Pre/Summertree	19,517	2,000,000	20,520	0
Transfer to Other Funds	1,704,303	3,098,598	3,060,598	3,352,263
Turnbull Bridge Emergency Repair	144,000	0	50,000	0
Tymber Ck Rd-Sr40-Peruvian Way	0	2,708,000	0	3,213,000
Williamson-Dunn Ave-LPGA 4 Lane	677,331	0	55,164	0
Total LOGT 5 Road Projects	\$4,916,433	\$16,538,094	\$6,492,988	\$17,633,214
<u>Public Works Services</u>				
Administration	83,821	120,863	107,954	103,342
Appropriated Reserves	0	1,484,366	0	1,484,366
Inter-Departmental Charges	989,160	970,966	970,966	775,311
Total Public Works Services	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019

County Transportation Trust Fund - 103

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Road and Bridge</u>				
Appropriated Reserves	0	8,581,964	0	9,894,803
Arterial Lighting/Signals	122,032	0	0	0
Outside Operations	182,286	181,350	181,980	181,980
Road and Bridge Administration	587,982	0	0	0
Road and Bridge Operations	9,092,022	12,579,590	12,135,187	12,067,003
Signs and Striping	1,148,890	0	0	0
Transfers To Other Funds	27,399	0	0	0
Total Road and Bridge	\$11,160,611	\$21,342,904	\$12,317,167	\$22,143,786
<u>Traffic Engineering</u>				
Appropriated Reserves	0	1,707,671	0	2,779,550
FDOT Traffic Signal Upgrades	21,059	201,926	201,926	210,036
Traffic Engineering	908,720	1,129,844	1,280,762	1,110,532
Traffic Signal Modernization	1,858,185	2,147,383	2,102,170	1,997,242
Total Traffic Engineering	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360
Total Fund Expenditures	\$26,062,043	\$53,378,200	\$30,756,683	\$58,386,414

East Volusia Mosquito Control Fund - 105

Summary: Under the authority of F.S. Title XXIX, Chapter 388, Volusia County Mosquito Control (VCMC) is responsible for nuisance and disease mosquito control in Volusia County. To achieve its major goal of reducing mosquito production, VCMC must mitigate the mosquito production sites and control immature mosquitoes before they develop into adult mosquitoes. Funding for VCMC is provided primarily through the ad valorem millage rate of 0.20800 for FY2012-13 for the East Volusia Mosquito Control Special District. Revenue is also realized from services provided to municipalities outside the District, St. John's River Water Management (marsh restoration), the City of Sanford (midge control) and Volusia County MSD. In addition, the Florida Department of Agriculture and Consumer Services provides limited state funds.

In FY2012-13 Mosquito Control will be spending \$1.0M to refurbish the second of its two helicopters. Of the \$5.5M held in reserves, \$2.1M is for future capital projects, \$1.0M for the replacement of vehicles and equipment required to ensure efficient and safe operations, and \$2.0M for the replacement of an aircraft in case of an emergency, since the option to bypass hull coverage was determined and the fund has sufficient reserve balances.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	3,472,521	3,433,462
Intergovernmental Revenues	189,896	283,500
Charges for Services	105,000	50,000
Miscellaneous Revenues	160,817	169,626
Subtotal Current Revenues	\$3,928,234	\$3,936,588
Non-Current Revenues		
Non-Revenues	8,499,032	7,067,373
Subtotal Non-Current Revenues	\$8,499,032	\$7,067,373
Total Revenues	\$12,427,266	\$11,003,961
Less Operating Transfers	0	0
Total Operating Revenues	\$12,427,266	\$11,003,961
<u>Expenditures</u>		
Personal Services	1,470,042	1,437,363
Operating Expenses	2,283,836	3,494,175
Reimbursements	0	(160,000)
Capital Outlay	1,468,000	462,500
Capital Improvements	0	80,000
Grants and Aids	192,000	149,329
Reserves	7,013,388	5,540,594
Total Expenditures	\$12,427,266	\$11,003,961
Less Operating Transfers	0	0
Total Operating Expenditures	\$12,427,266	\$11,003,961
Net Revenues Less Expenditures	\$0	\$0

East Volusia Mosquito Control Fund - 105

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	3,698,445	3,452,521	3,452,521	3,413,462
Ad Valorem Taxes-Delinquent	20,168	20,000	20,000	20,000
Total Taxes	\$3,718,613	\$3,472,521	\$3,472,521	\$3,433,462
Intergovernmental Revenues				
Payment in Lieu of Taxes	340	0	0	0
SJRWMD Grants	142,200	171,500	226,000	265,000
State-Comm Affairs	117,185	0	0	0
State Mosquito Control I	39,000	18,396	18,396	18,500
US Fish and Wildlife	0	0	25,000	0
Total Intergovernmental Revenues	\$298,725	\$189,896	\$269,396	\$283,500
Charges for Services				
Charges for Labor	26,043	55,000	55,000	50,000
Mosquito Control Sle Insp/Spr	47,478	50,000	0	0
Total Charges for Services	\$73,521	\$105,000	\$55,000	\$50,000
Miscellaneous Revenues				
Interest Income	13,461	15,817	12,117	11,626
Investment Income	91,249	90,000	72,000	88,500
Miscellaneous Revenue	518	1,000	1,000	1,000
Refund of Prior Year Expenditures	860	0	0	0
Rental of Equipment	56,650	30,000	15,000	15,000
Sale-Surplus Furn/Fixtr/Equipment	3,168	24,000	43,549	53,500
Total Miscellaneous Revenues	\$165,906	\$160,817	\$143,666	\$169,626
Subtotal Current Revenues	\$4,256,765	\$3,928,234	\$3,940,583	\$3,936,588
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	17,374
Appropriated Fund Balance	0	8,437,621	8,262,388	6,987,199
Appropriated Interfund Loan Pr	0	61,411	61,411	62,800
Total Non-Revenues	\$0	\$8,499,032	\$8,323,799	\$7,067,373
Subtotal Non-Current Revenues	\$0	\$8,499,032	\$8,323,799	\$7,067,373
Total Fund Revenues	\$4,256,765	\$12,427,266	\$12,264,382	\$11,003,961

East Volusia Mosquito Control Fund - 105

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Expenditure Detail				
<u>Mosquito Control</u>				
Mosquito Control	3,520,556	12,036,430	4,928,933	10,819,651
State I	184,757	390,836	348,250	184,310
Total Mosquito Control	\$3,705,313	\$12,427,266	\$5,277,183	\$11,003,961
<u>Transition Expenses</u>				
Transition Mosquito Control	8,040	0	0	0
Total Transition Expenses	\$8,040	\$0	\$0	\$0
Total Fund Expenditures	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961

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Resort Tax Fund - 106

Summary: Tourist Development/Resort Tax - a 3% tax on short term rentals (6 months or less) of living accommodations. Of these funds, 2% provides funding for the debt service on the 2002 Tourist Development Tax bond issue for the construction on the Ocean Center. The additional 1% provides funding for the 2004 Tourist Development Tax bond issue on the expansion of the Ocean Center. The administrative service charge is taken from 2% tax only. The Tourist Development/Resort Tax was enacted in 1978 levying a two percent tax on short term rentals of living accommodations for six months or less. On April 24, 2003 the Volusia County Council adopted Ordinance 2003-07 raising the tax to three percent effective as of July 1, 2003. Revenue from these funds are pledged to secure and liquidate revenue bonds for the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums or auditoriums within Volusia County. Revenues from the tax are projected to be 12% higher than FY2011-12 Adopted Budget.

The FY2012-13 budget includes interfund transfers to Debt Service Fund (203) \$4,731,191 and Ocean Center Fund (118) \$2,794,042.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	6,792,355	7,624,501
Miscellaneous Revenues	2,000	2,392
Subtotal Current Revenues	\$6,794,355	\$7,626,893
Total Revenues	\$6,794,355	\$7,626,893
Less Operating Transfers	6,705,202	7,525,233
Total Operating Revenues	\$89,153	\$101,660
<u>Expenditures</u>		
Operating Expenses	89,153	101,660
Interfund Transfers	6,705,202	7,525,233
Total Expenditures	\$6,794,355	\$7,626,893
Less Operating Transfers	6,705,202	7,525,233
Total Operating Expenditures	\$89,153	\$101,660
Net Revenues Less Expenditures	\$0	\$0

Resort Tax Fund - 106

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Resort Tax	4,569,398	4,528,259	4,934,950	5,082,998
Resort Tax - Additional 1 Cent	2,284,703	2,264,096	2,467,479	2,541,503
Total Taxes	\$6,854,101	\$6,792,355	\$7,402,429	\$7,624,501
Miscellaneous Revenues				
Investment Income	2,976	2,000	2,344	2,392
Total Miscellaneous Revenues	\$2,976	\$2,000	\$2,344	\$2,392
Subtotal Current Revenues	\$6,857,077	\$6,794,355	\$7,404,773	\$7,626,893
Total Fund Revenues	\$6,857,077	\$6,794,355	\$7,404,773	\$7,626,893
Expenditure Detail				
Non-Departmental				
Contracts-General Government Service	91,392	89,153	98,699	101,660
Transfers to Other Funds	6,765,684	6,705,202	7,306,074	7,525,233
Total Non-Departmental	\$6,857,076	\$6,794,355	\$7,404,773	\$7,626,893
Total Fund Expenditures	\$6,857,076	\$6,794,355	\$7,404,773	\$7,626,893

Sales Tax Trust Fund - 108

Summary: The primary purpose for the Sales Tax Fund is to record the County's receipt of the Half-Cent Sales Tax that is received from the State on a monthly basis. Funds are authorized by F.S. 212.20(6) and 218.60-.67, for countywide purposes, including debt service. Sales Tax revenues are distributed first for Debt Service; this portion is taken from the amount designated for General Fund. The Municipal Service District Fund (120) and the Ocean Center (118) receive a portion of this revenue, the remaining is distributed to General Fund (001). Amounts for debt service are transferred to the Subordinate Sales Tax Lien Debt Service Fund (201) for 2008 Series bond, Capital Improvement Fund (204) for 2012 Series bonds and the Capital Improvement Debt Service Fund (297) for the 2009B Series Bond.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	15,400,230	16,304,080
Miscellaneous Revenues	20,000	20,000
Subtotal Current Revenues	\$15,420,230	\$16,324,080
Total Revenues	\$15,420,230	\$16,324,080
Less Operating Transfers	15,420,230	16,324,080
Total Operating Revenues	\$0	\$0
<u>Expenditures</u>		
Interfund Transfers	15,420,230	16,324,080
Total Expenditures	\$15,420,230	\$16,324,080
Less Operating Transfers	15,420,230	16,324,080
Total Operating Expenditures	\$0	\$0
Net Revenues Less Expenditures	\$0	\$0

Sales Tax Trust Fund - 108

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Half-Cent Sales Tax	15,375,748	15,400,230	15,770,499	16,304,080
Total Intergovernmental Revenues	\$15,375,748	\$15,400,230	\$15,770,499	\$16,304,080
Miscellaneous Revenues				
Investment Income	18,964	20,000	20,000	20,000
Total Miscellaneous Revenues	\$18,964	\$20,000	\$20,000	\$20,000
Subtotal Current Revenues	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Total Fund Revenues	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Expenditure Detail				
Non-Departmental				
Transfers to Other Funds	15,394,712	15,420,230	15,790,499	16,324,080
Total Non-Departmental	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Total Fund Expenditures	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080

Convention Development Tax Fund - 111

Summary: The Convention Development Tax was originally authorized under Florida Law Chapter 84-324 for the Halifax Advertising Tax District, replacing an ad valorem advertising tax which had been authorized under Florida Law Chapter 26294 (1949). The County ended the ad valorem tax with the 1984-85 budget, and created the Halifax Area Advertising Authority and authorized a 1% tax on short term rental accommodations within the district under Florida Statute 212.03 (1983). In 1987, the County created the West Volusia Convention Development Tax District, the West Volusia Advertising Authority, the Southeast Volusia Convention Development Tax District, and the Southeast Volusia Advertising Authority and authorized a 1% tax on short term rental accommodations for each district as authorized in Florida Statutes 212.0305. Volusia County, as a charter county, was authorized by state statute and local ordinance to do self-collection and administration of the convention development taxes. In 1991, the rate for all three districts was increased from 1% to 2%. In 1995, the rate for Halifax and West Volusia was increased to 3%, while Southeast Volusia remained at 2%. The Southeast Volusia rate was increased to 3% in 2000.

The Convention Development Tax is used by the Advertising Authority for each district to promote and advertise tourism and to fund convention and visitors bureaus. The expenditure detail includes administrative costs; budgeted transfers to agencies are: Halifax \$5,233,726, Southeast \$1,182,521 and West Volusia \$306,785.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	6,849,302	6,849,302
Miscellaneous Revenues	3,000	3,000
Subtotal Current Revenues	<u>\$6,852,302</u>	<u>\$6,852,302</u>
Total Revenues	<u>\$6,852,302</u>	<u>\$6,852,302</u>
Less Operating Transfers	0	0
Total Operating Revenues	<u>\$6,852,302</u>	<u>\$6,852,302</u>
<u>Expenditures</u>		
Operating Expenses	6,852,302	6,852,302
Total Expenditures	<u>\$6,852,302</u>	<u>\$6,852,302</u>
Less Operating Transfers	0	0
Total Operating Expenditures	<u>\$6,852,302</u>	<u>\$6,852,302</u>
Net Revenues Less Expenditures	<u>\$0</u>	<u>\$0</u>

Convention Development Tax Fund - 111

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Convention Development Tax	6,854,085	6,849,302	6,850,127	6,849,302
Total Taxes	\$6,854,085	\$6,849,302	\$6,850,127	\$6,849,302
Miscellaneous Revenues				
Investment Income	2,759	3,000	2,175	3,000
Total Miscellaneous Revenues	\$2,759	\$3,000	\$2,175	\$3,000
Subtotal Current Revenues	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Total Fund Revenues	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Expenditure Detail				
Tourist Development				
Halifax Area Advertising Authority	5,371,782	5,338,726	5,338,726	5,338,726
Southeast Volusia Advertising Authority	1,179,554	1,206,651	1,206,651	1,206,651
West Volusia Advertising Authority	305,508	306,925	306,925	306,925
Total Tourist Development	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Total Fund Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302

Ponce De Leon Inlet and Port District Fund - 114

Summary: Port district activities include local sponsorship of the South Jetty Extension Federal Navigation Project, the Inlet District Participation Grant Program, Inlet Parks at Smyrna Dunes and Lighthouse Point, marine wildlife and fishing reefs, derelict vessel removal and a coastal public access program.

Budget highlights include: 1) continuation of the public access capital improvement program with \$500,000 being carried forward from FY2011-12; 2) Inlet District Partnership program grant of \$170,000 for Swoope Public Boat ramp is carried forward, with new funding of \$150,000 available for additional projects; 3) \$100,000 for Beach Ramp Beautification projects in cooperation with the cities; 4) capital improvements project for the Smyrna Dunes Park fishing pier proposed with FY2012-13 budget of \$100,000; 5) marine wildlife and artificial reef projects with \$1,100,000 for FY2012-13 projects. Fund reserves are \$750,000 reserve for grant match for the Florida Inland Navigation District (FIND) South Jetty Extension grant; \$1,000,000 future capital for beachfront public access; \$1,080,000 future capital for marine wildlife and artificial reefs; \$195,277 emergency reserves; and \$174,505 operating reserves.

A port district millage rate of 0.0929 is proposed, the same rate as FY2011-12. Because of declining property values the millage will bring in 1% less revenue for FY2012-13.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	1,550,068	1,532,574
Charges for Services	333,558	333,700
Miscellaneous Revenues	106,000	86,500
Subtotal Current Revenues	\$1,989,626	\$1,952,774
Non-Current Revenues		
Non-Revenues	6,518,164	4,614,175
Subtotal Non-Current Revenues	\$6,518,164	\$4,614,175
Total Revenues	\$8,507,790	\$6,566,949
Less Operating Transfers	0	0
Total Operating Revenues	\$8,507,790	\$6,566,949
<u>Expenditures</u>		
Personal Services	420,502	589,199
Operating Expenses	579,966	707,495
Capital Outlay	0	8,000
Capital Improvements	3,525,000	1,450,000
Grants and Aids	805,762	612,473
Interfund Transfers	1,000,000	0
Reserves	2,176,560	3,199,782
Total Expenditures	\$8,507,790	\$6,566,949
Less Operating Transfers	0	0
Total Operating Expenditures	\$8,507,790	\$6,566,949
Net Revenues Less Expenditures	\$0	\$0

Ponce De Leon Inlet and Port District Fund - 114

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	1,651,827	1,542,018	1,542,018	1,524,574
Ad Valorem Taxes-Delinquent	8,223	8,050	2,500	8,000
Total Taxes	\$1,660,050	\$1,550,068	\$1,544,518	\$1,532,574
Intergovernmental Revenues				
Fed-Other Physical Environment	5,425	0	0	0
Payment in Lieu of Taxes	152	0	0	0
Total Intergovernmental Revenues	\$5,577	\$0	\$0	\$0
Charges for Services				
Park Fees	361,853	333,558	335,000	333,700
Total Charges for Services	\$361,853	\$333,558	\$335,000	\$333,700
Miscellaneous Revenues				
Interest Income	572	2,000	450	500
Investment Income	86,300	104,000	68,200	86,000
Refund of Prior Year Expenditures	384	0	0	0
Total Miscellaneous Revenues	\$87,256	\$106,000	\$68,650	\$86,500
Subtotal Current Revenues	\$2,114,736	\$1,989,626	\$1,948,168	\$1,952,774
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	5,560
Appropriated Fund Balance	0	6,518,164	7,985,366	4,608,615
Total Non-Revenues	\$0	\$6,518,164	\$7,985,366	\$4,614,175
Subtotal Non-Current Revenues	\$0	\$6,518,164	\$7,985,366	\$4,614,175
Total Fund Revenues	\$2,114,736	\$8,507,790	\$9,933,534	\$6,566,949

Ponce De Leon Inlet and Port District Fund - 114

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
Coastal				
Administration	487,240	415,335	417,186	634,836
Appropriated Reserves	0	2,176,560	0	3,199,782
Beach Ramp Beautification	0	100,000	100,000	0
Emergency Shore Protection	2,877	0	400,000	0
Inlet District Access & Operations	43,388	325,000	312,878	765,000
Inlet District Partnership Programs	15,983	420,000	250,000	420,000
Inlet Parks	339,789	470,895	607,167	447,331
Marine Wildlife and Artificial Fishing Reefs	633,456	2,100,000	600,000	1,100,000
Public Access	0	1,500,000	0	0
South Jetty Extension	6,500	0	320,000	0
Transfer to Other Fund	0	1,000,000	2,317,688	0
Total Coastal	\$1,529,233	\$8,507,790	\$5,324,919	\$6,566,949
Total Fund Expenditures	\$1,529,233	\$8,507,790	\$5,324,919	\$6,566,949

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E-911 Emergency Telephone System Fund - 115

Summary: The "Florida Emergency Communications Number E911 State Plan Act" (ss. 356.171- 365.173, F.S.), outlines the establishment, use and distribution of "911" fee revenues. Service providers collect the fees levied on subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the monies collected in the wireless category, and 97% of the monies collected in the non-wireless category.

Any county that receives these funds is required to establish a unique trust fund to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per ss. 365.172 (9), F.S.

The adopted budget includes transfers of \$45,760 to the 120 fund (Municipal Service District) for GIS support and \$876,493 to the 001 fund (General Fund) for E911 services (land and wireless). Reserves are reduced due to prior year expenses for dispatch consoles at the new EOC/Dispatch building, which is anticipated to be completed in spring 2013.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	2,500,000	2,150,000
Miscellaneous Revenues	50,000	40,000
Subtotal Current Revenues	\$2,550,000	\$2,190,000
Non-Current Revenues		
Non-Revenues	4,040,849	897,884
Subtotal Non-Current Revenues	\$4,040,849	\$897,884
Total Revenues	\$6,590,849	\$3,087,884
Less Operating Transfers	775,994	922,253
Total Operating Revenues	\$5,814,855	\$2,165,631
<u>Expenditures</u>		
Personal Services	118,691	119,014
Operating Expenses	1,567,558	1,608,151
Interfund Transfers	775,994	922,253
Reserves	4,128,606	438,466
Total Expenditures	\$6,590,849	\$3,087,884
Less Operating Transfers	775,994	922,253
Total Operating Expenditures	\$5,814,855	\$2,165,631
Net Revenues Less Expenditures	\$0	\$0

E-911 Emergency Telephone System Fund - 115

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
E911 Non-Wireless Distribution	1,225,808	500,000	1,000,000	850,000
E911-Wireless Distributions	1,379,857	2,000,000	1,300,000	1,300,000
Total Intergovernmental Revenues	\$2,605,665	\$2,500,000	\$2,300,000	\$2,150,000
Miscellaneous Revenues				
Investment Income	56,441	50,000	40,000	40,000
Total Miscellaneous Revenues	\$56,441	\$50,000	\$40,000	\$40,000
Subtotal Current Revenues	\$2,662,106	\$2,550,000	\$2,340,000	\$2,190,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	1,390
Appropriated Fund Balance	0	4,040,849	4,519,953	896,494
Total Non-Revenues	\$0	\$4,040,849	\$4,519,953	\$897,884
Subtotal Non-Current Revenues	\$0	\$4,040,849	\$4,519,953	\$897,884
Total Fund Revenues	\$2,662,106	\$6,590,849	\$6,859,953	\$3,087,884
Expenditure Detail				
Office of the Sheriff				
E-911 Emergency Telephone System	221,582	240,522	241,738	241,925
E-911 PSAP Expenses	730,540	4,905,958	2,242,352	1,173,589
E-911 Wireless	1,596,605	1,444,369	3,479,369	1,672,370
Total Office of the Sheriff	\$2,548,727	\$6,590,849	\$5,963,459	\$3,087,884
Total Fund Expenditures	\$2,548,727	\$6,590,849	\$5,963,459	\$3,087,884

Special Lighting Districts Fund - 116

Summary: Special Lighting Districts fund was established to account for street lighting utility expenditures in 55 specified street lighting districts (SLD) in unincorporated Volusia County. Revenue for this fund is generated through the levy of a non-ad valorem assessment for each lot within the specified district and is calculated based on the estimated cost of providing street lighting within each district. The FY2012-13 budget is predicated on assessment rates ranging from \$0.13/frontal feet to \$262/lot per year.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	296,210	0
Permits, Fees, Special Assessments		267,066
Subtotal Current Revenues	\$296,210	\$267,066
Non-Current Revenues		
Non-Revenues	7,770	27,479
Subtotal Non-Current Revenues	\$7,770	\$27,479
Total Revenues	\$303,980	\$294,545
Less Operating Transfers	0	0
Total Operating Revenues	\$303,980	\$294,545
<u>Expenditures</u>		
Operating Expenses	303,980	294,545
Total Expenditures	\$303,980	\$294,545
Less Operating Transfers	0	0
Total Operating Expenditures	\$303,980	\$294,545
Net Revenues Less Expenditures	\$0	\$0

Special Lighting Districts Fund - 116

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Street Lighting Districts	277,394	296,210	290,990	0
Total Charges for Services	\$277,394	\$296,210	\$290,990	\$0
Permits, Fees, Special Assessments				
Special Assessment Streetlighting	0	0	0	267,066
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$267,066
Subtotal Current Revenues	\$277,394	\$296,210	\$290,990	\$267,066
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	7,770	21,473	27,479
Total Non-Revenues	\$0	\$7,770	\$21,473	\$27,479
Subtotal Non-Current Revenues	\$0	\$7,770	\$21,473	\$27,479
Total Fund Revenues	\$277,394	\$303,980	\$312,463	\$294,545

Expenditure Detail

Non-Departmental

A Quiet Place in the Country	2,591	2,887	3,567	2,798
Audubon Park	998	1,129	1,050	1,115
Autumn Woods	6,888	7,751	7,238	7,497
Barrier Isle	554	607	578	600
Berry's Ridge Street Lighting District	5,268	6,099	5,690	5,902
Blue Springs Landing	1,167	1,318	1,227	1,268
Bon Air	373	421	392	403
Breezewood Park	10,943	12,299	11,508	11,922
Briarwood South	1,574	1,766	1,656	1,712
Capistrano	946	1,054	981	1,018
Cliff Street	915	1,025	954	987
Cone Road Street Lighting District	555	608	579	600
Coquina Key	2,492	2,771	2,591	2,685
Country Club Estates	3,284	3,637	3,410	3,525
Coventry Estates SLD	6,022	6,748	6,291	6,522
Dixie Ridge Estates	2,320	2,571	2,405	2,489
Fairwind Estates	2,189	2,426	2,270	2,353
Glenwood Hammock	991	1,111	1,046	1,085
Halifax Plantation Phase I	11,509	12,800	11,949	12,374
Hilltop Manor	233	260	242	252
Island Cay SLD	641	708	671	697
Jeanette Dr SLD	566	637	593	612

Special Lighting Districts Fund - 116

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
<u>Non-Departmental</u>				
June Terrace	999	1,109	1,044	1,082
Knolton Avenue	564	635	591	613
Lakeshore Trails	2,449	2,746	2,568	2,660
Lake Waterford	869	970	891	918
Lake Winnemissett Oaks	4,195	4,715	4,386	4,569
Long Leaf Plantation	8,024	9,016	8,427	8,737
Minaki Heights	1,864	2,093	1,960	2,037
Myrtle Jo Drive	992	1,100	1,036	1,073
North Peninsula	59,977	66,324	61,902	63,993
North Ridge	21,325	24,186	22,531	23,537
Oakhurst SLD	2,365	2,651	2,466	2,560
Ocean Aire Terrace	1,549	1,723	1,616	1,674
Peninsula Winds	748	837	779	810
Pine Terrace	3,190	3,586	3,350	3,467
Redfish Cove	1,576	1,745	1,624	1,681
Ridgewood Crossing	17,512	19,765	18,421	19,214
River Park	3,152	3,505	3,274	3,395
Riviera Oaks	1,912	2,121	1,986	2,058
Rolling Acres	3,823	4,293	4,020	4,162
Sandpiper Forest	941	1,039	979	1,019
Seabridge	8,118	9,011	8,434	8,736
Seabridge South	3,103	3,451	3,224	3,342
Sheridan	707	794	738	767
Spanish Mission Heights	1,320	1,499	1,357	1,405
Spring Forest	1,024	1,140	1,073	1,115
Spring Hill	26,782	30,051	28,187	29,172
Tanglewood/Tomoka	3,482	3,856	3,601	3,730
Trails West	12,003	13,488	12,602	13,047
Twin Rivers	1,990	2,197	2,057	2,129
Village of Pine Run	4,340	4,752	4,459	4,592
Wilbur by the Sea	5,565	6,146	5,893	6,119
Wood Site Drive	1,163	1,313	1,234	1,282
Woodward Avenue	1,326	1,490	1,386	1,434
Total Non-Departmental	\$271,968	\$303,980	\$284,984	\$294,545
Total Fund Expenditures	\$271,968	\$303,980	\$284,984	\$294,545

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Ocean Center Fund - 118

Summary: The Ocean Center provides convention and tourism visitors with a quality convention, entertainment and sports venue in Volusia County. The Ocean Center Department was created under Ord. No. 94-7, adopted April 14, 1994 and is mainly funded by the three cent Tourist Development Tax, per F.S. § 125.0104 for the outstanding debt service for the original bonds and for the bonds issued for expansion in FY 2003-04. Taxes available after debt service requirements are transferred from the Resort Tax Fund to the Ocean Center Fund to be used for Ocean Center operations, \$2,794,042. Additional revenue is transferred to the Ocean Center from the Half-Cent Sales Tax revenue, \$1,279,979. Since a percentage of sales tax is generated by tourism, this revenue source can assist with the operating expenses of the Ocean Center. In 2009, the County completed a 250,000 square foot addition to the Ocean Center, with a new exhibit hall and meeting rooms. The Ocean Center Department is responsible for the overall planning, direction, and control of the Ocean Center and Parking Garage.

The FY2012-13 budget includes an interfund transfer of \$660,585 to Fund 208 for debt service for the Ocean Center Expansion and \$180,000 to Ocean Center Capital Fund (318) for HVAC replacement.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	1,247,850	1,327,600
Miscellaneous Revenues	299,846	382,500
Subtotal Current Revenues	\$1,547,696	\$1,710,100
Non-Current Revenues		
Non-Revenues	4,892,355	4,910,741
Subtotal Non-Current Revenues	\$4,892,355	\$4,910,741
Total Revenues	\$6,440,051	\$6,620,841
Less Operating Transfers	655,759	660,585
Total Operating Revenues	\$5,784,292	\$5,960,256
<u>Expenditures</u>		
Personal Services	1,795,146	1,853,005
Operating Expenses	3,036,771	3,249,359
Reimbursements	0	(107,558)
Capital Outlay	92,375	14,500
Capital Improvements	60,000	40,000
Grants and Aids	0	5,700
Interfund Transfers	1,455,759	840,585
Reserves	0	725,250
Total Expenditures	\$6,440,051	\$6,620,841
Less Operating Transfers	655,759	660,585
Total Operating Expenditures	\$5,784,292	\$5,960,256
Net Revenues Less Expenditures	\$0	\$0

Ocean Center Fund - 118

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Concession-Catering	241,492	152,030	104,300	105,000
Concession-Stands	141,573	82,600	52,200	53,000
Ocean Center Business Center Sales	207	500	750	500
Ocean Center Revenues	62,900	21,000	54,000	42,600
Sp Rec Fac-Arena	322,459	295,000	370,000	375,000
Sp Rec Fac-Concessions	15,907	4,870	16,700	15,000
Sp Rec Fac-Conference Center	467,828	514,550	530,000	576,500
Sp Rec Fac-Equipment	112,059	108,300	100,000	100,000
Sp Rec Fac-Reimbursable-Staff	71,560	69,000	53,300	60,000
Total Charges for Services	\$1,435,985	\$1,247,850	\$1,281,250	\$1,327,600
Miscellaneous Revenues				
Commissions	1,612	200	1,600	50,500
Interest Income	23	0	0	0
Investment Income	5,010	10,000	7,500	7,500
Miscellaneous Revenue	4,007	1,000	3,332	1,500
Other Contributions & Donation	46,667	1,666	0	0
Other Reimbursements	0	0	31,066	0
Rent	260,124	241,480	255,725	263,000
Utilities-Rent Related	100,818	45,500	60,000	60,000
Total Miscellaneous Revenues	\$418,261	\$299,846	\$359,223	\$382,500
Subtotal Current Revenues	\$1,854,246	\$1,547,696	\$1,640,473	\$1,710,100
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,315,398	3,324,374	3,925,246	4,091,395
Appropriated Fund Balance	0	1,567,981	1,944,949	819,346
Total Non-Revenues	\$3,315,398	\$4,892,355	\$5,870,195	\$4,910,741
Subtotal Non-Current Revenues	\$3,315,398	\$4,892,355	\$5,870,195	\$4,910,741
Total Fund Revenues	\$5,169,644	\$6,440,051	\$7,510,668	\$6,620,841
Expenditure Detail				
<u>Ocean Center</u>				
Administration	803,576	848,871	847,639	736,740
Appropriated Reserves	0	0	0	725,250
Finance/Box Office	127,553	120,237	117,202	118,509
Operations	2,714,614	2,960,824	3,084,191	2,996,484
Repair and Replacement	17,891	0	0	0
Sales and Marketing	815,423	1,054,360	1,186,531	1,203,273
Transfers to Other Funds	154,074	1,455,759	1,455,759	840,585
Total Ocean Center	\$4,633,131	\$6,440,051	\$6,691,322	\$6,620,841
Total Fund Expenditures	\$4,633,131	\$6,440,051	\$6,691,322	\$6,620,841

Road District Maintenance Fund - 119

Summary: On December 21, 2006, the County Council approved County Ordinance 2006-28 and the tentative assessment roll creating the West Highlands/Highland Park Road special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated rights-of-way within the district boundaries. FY2008-09 was the first year for the Road Maintenance District Fund, this maintenance district pertains to the West Highlands Maintenance District. The assessment for the annual maintenance project for property owners continues to be \$56.70 per 25 foot lot. The Road and Bridge Division manages the maintenance program using subcontractors to effect repairs as warranted. The road maintenance assessment is subject to adjustments based on actual costs plus an administrative fee included in the current proposed annual maintenance cost.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	210,000	0
Permits, Fees, Special Assessments	0	211,000
Subtotal Current Revenues	\$210,000	\$211,000
Non-Current Revenues		
Non-Revenues	55,726	0
Subtotal Non-Current Revenues	\$55,726	\$0
Total Revenues	\$265,726	\$211,000
Less Operating Transfers	0	0
Total Operating Revenues	\$265,726	\$211,000
<u>Expenditures</u>		
Operating Expenses	180,248	180,375
Reserves	85,478	30,625
Total Expenditures	\$265,726	\$211,000
Less Operating Transfers	0	0
Total Operating Expenditures	\$265,726	\$211,000
Net Revenues Less Expenditures	\$0	\$0

Road District Maintenance Fund - 119

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Maintenance District Charges	211,074	210,000	211,000	0
Total Charges for Services	\$211,074	\$210,000	\$211,000	\$0
Permits, Fees, Special Assessments				
Special Assessment Road Maintenance	0	0	0	211,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$211,000
Subtotal Current Revenues	\$211,074	\$210,000	\$211,000	\$211,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	55,726	62,372	0
Total Non-Revenues	\$0	\$55,726	\$62,372	\$0
Subtotal Non-Current Revenues	\$0	\$55,726	\$62,372	\$0
Total Fund Revenues	\$211,074	\$265,726	\$273,372	\$211,000
Expenditure Detail				
Road and Bridge				
W Highlands/Highlands Park	173,516	265,726	273,372	211,000
Total Road and Bridge	\$173,516	\$265,726	\$273,372	\$211,000
Total Fund Expenditures	\$173,516	\$265,726	\$273,372	\$211,000

Municipal Service District Fund - 120

Summary: The Municipal Service District (MSD) was established by County Ordinance 73-21. The boundaries of the Municipal Service District are coincident with those boundaries defining all of the unincorporated areas of the county. The proposed rolled-back millage rate is 2.0399 for FY 2012-13. Other revenues include the utilities tax, communications services tax, development-related fees, Sheriff city contracts, and animal control fees. The MSD Fund includes expenditures for Sheriff operations for the unincorporated area; Animal Control; Building, Zoning, and Code Administration; Construction Engineering; Environmental Management; Growth and Resource Management Graphics; Parks, Recreation and Culture; Planning; and Public Service Tax Administration. Revenue: interfund transfers from other funds are half-cent sales tax revenues (108) and cost sharing for GIS maintenance for E-911 system (115). Expenditures: transfers utilities services tax for road maintenance (103), and debt service for prior year's purchases of sheriff facilities (001) and vehicles (297).

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	22,909,289	22,069,500
Permits, Fees, Special Assessments	999,961	836,383
Intergovernmental Revenues	188,684	177,945
Charges for Services	12,674,096	13,113,262
Miscellaneous Revenues	286,870	136,000
Judgements, Fines and Forfeitures	127,878	107,000
Subtotal Current Revenues	\$37,186,778	\$36,440,090
Non-Current Revenues		
Non-Revenues	6,533,252	6,400,588
Subtotal Non-Current Revenues	\$6,533,252	\$6,400,588
Total Revenues	\$43,720,030	\$42,840,678
Less Operating Transfers	3,445,209	3,445,426
Total Operating Revenues	\$40,274,821	\$39,395,252
<u>Expenditures</u>		
Personal Services	23,143,742	22,911,266
Operating Expenses	12,237,324	12,005,265
Capital Outlay	1,635,010	1,632,233
Capital Improvements	28,000	0
Grants and Aids	50,000	50,000
Interfund Transfers	3,445,209	3,445,426
Reserves	3,180,745	2,796,488
Total Expenditures	\$43,720,030	\$42,840,678
Less Operating Transfers	3,445,209	3,445,426
Total Operating Expenditures	\$40,274,821	\$39,395,252
Net Revenues Less Expenditures	\$0	\$0

Municipal Service District Fund - 120

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	10,777,605	10,775,645	10,775,645	10,681,196
Ad Valorem Taxes-Delinquent	39,735	34,470	34,470	41,727
Business Tax Receipt	0	0	0	156,804
Communication Services Tax	3,998,365	4,780,251	4,468,893	4,668,893
Utility Tax	7,310,393	7,318,923	6,493,449	6,520,880
Total Taxes	\$22,126,098	\$22,909,289	\$21,772,457	\$22,069,500
Permits, Fees, Special Assessments				
Animal Control Licenses	23,054	26,000	24,000	0
Business Tax	189,674	166,546	122,382	0
Exam Fees	4,075	4,475	2,200	2,275
Permit-Farm Pond	800	1,607	2,200	2,200
Permit Fees-Utility Use	58,024	78,945	46,805	40,408
Permits-Building	671,161	683,338	750,000	750,000
Permit-Sign	35,772	34,000	34,000	36,000
Permit-Special Event	7,530	5,050	5,550	5,500
Total Permits, Fees, Special Assessme	\$990,090	\$999,961	\$987,137	\$836,383
Intergovernmental Revenues				
Beverage Licenses	14,839	15,518	14,000	14,000
Licenses-Mobile Homes	153,690	168,300	145,509	155,000
Payment in Lieu of Taxes	8,989	4,866	4,866	8,945
Total Intergovernmental Revenues	\$177,518	\$188,684	\$164,375	\$177,945
Charges for Services				
Animal Control Fees	2,766	4,000	3,000	2,600
Animal Control Fees-DeBary	70,980	75,878	75,878	70,768
Animal Control - Svc Charges	32,930	30,000	35,000	36,000
Charges for Labor	0	184	184	0
Concurrency Management Review	4,158	12,182	4,778	2,947
Concurrency Review	0	7,905	7,905	6,000
Development Order Review Appli	4,660	6,341	5,016	4,428
False Alarm Fees	19,025	25,000	25,000	20,000
Itinerant Merchant Admin Svcs	128,712	131,286	160,000	140,000
Maintenance Fees	12,506	25,000	25,000	15,000
Mitigation Plan Review	237	204	404	237
Other Charges for Services	1,576	4,111	1,500	0
Other Wetland Application	17,688	20,539	28,000	15,000
Planning Development Fees	81,973	104,001	55,000	51,358
Sales-Maps	572	408	500	500
Sheriff Svcs-DeBary	2,812,611	2,664,217	2,664,217	2,717,460
Sheriff Svcs-Deltona	9,130,070	8,741,922	9,046,134	9,249,300
Sheriff Svcs - Oak Hill	41,755	463,278	463,278	480,829

Municipal Service District Fund - 120

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Charges for Services				
Sheriff Svcs - Pierson	245,660	235,905	235,905	240,415
Storm Water Management Fees	7,878	6,172	4,000	3,385
Tree Preservation Ordinance	13,416	19,958	15,000	15,000
Tree Replacement Fee	28,724	32,742	10,000	10,000
Wellfield Protectn Prmt Review	2,338	2,203	2,200	2,035
Zoning Fees	54,231	60,660	23,800	30,000
Total Charges for Services	\$12,714,466	\$12,674,096	\$12,891,699	\$13,113,262
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	7,650	10,000	0	0
Interest Income	7,549	12,000	6,000	6,000
Investment Income	66,557	125,000	20,000	15,000
License-Animal Control	0	0	0	25,000
Miscellaneous Revenue	1,409	11,870	4,000	0
Mitigation Fees	12,377	28,000	15,000	15,000
Other Contributions & Donation	26,000	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	141,573	100,000	75,000	75,000
Total Miscellaneous Revenues	\$263,115	\$286,870	\$120,000	\$136,000
Judgements, Fines and Forfeitures				
Code Enforcement Fines	66,186	60,000	50,000	50,000
Fines-Police Ed-Training	55,177	64,000	55,000	55,000
Mitigation Violations	2,545	3,878	2,000	2,000
Total Judgements, Fines and Forfeiture	\$123,908	\$127,878	\$107,000	\$107,000
Subtotal Current Revenues	\$36,395,195	\$37,186,778	\$36,042,668	\$36,440,090
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	2,764,760	3,093,265	3,593,265	4,192,978
Appropriated Fund Balance	0	3,438,987	2,144,383	2,207,110
Animal Welfare Donations	490	1,000	250	500
Total Non-Revenues	\$2,765,250	\$6,533,252	\$5,737,898	\$6,400,588
Subtotal Non-Current Revenues	\$2,765,250	\$6,533,252	\$5,737,898	\$6,400,588
Total Fund Revenues	\$39,160,445	\$43,720,030	\$41,780,566	\$42,840,678

Municipal Service District Fund - 120

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Expenditure Detail				
<u>Animal Control</u>				
Administration	1,066,563	1,212,182	1,149,795	1,134,467
Animal Welfare Program	0	15,000	0	0
Mobile Spay/Neuter Clinic	214,922	228,761	221,072	224,312
Total Animal Control	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
<u>Building, Zoning and Code Administration</u>				
Administration	444,797	488,633	479,217	436,531
Building Code Administration	1,364,736	1,438,437	1,347,972	1,403,409
Code Enforcement	568,169	593,241	627,864	659,456
Permit Processing	334,179	403,107	376,755	367,170
Total Building, Zoning and Code Administration	\$2,711,881	\$2,923,418	\$2,831,808	\$2,866,566
<u>Engineering & Construction</u>				
Development Engineering	451,239	463,473	471,415	469,246
Total Engineering & Construction	\$451,239	\$463,473	\$471,415	\$469,246
<u>Environmental Management</u>				
Environmental Permitting	0	0	525,574	511,831
Tree Replacement	3,577	383,025	22,400	364,262
Total Environmental Management	\$3,577	\$383,025	\$547,974	\$876,093
<u>Growth and Resource Management</u>				
Graphics	400,281	466,213	455,166	419,235
Total Growth and Resource Management	\$400,281	\$466,213	\$455,166	\$419,235
<u>Land Acquisition and Management</u>				
Environmental Permitting	554,282	540,617	0	0
Total Land Acquisition and Management	\$554,282	\$540,617	\$0	\$0
<u>Non-Departmental</u>				
Appropriated Reserves	0	3,165,745	0	2,796,488
Inter-Departmental Charges	4,180,759	1,110,926	1,189,340	976,471
Transfers to Other Funds	3,120,599	3,120,554	2,311,579	3,120,582
Total Non-Departmental	\$7,301,358	\$7,397,225	\$3,500,919	\$6,893,541

Municipal Service District Fund - 120

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
<u>Office of the Sheriff</u>				
Communications	2,289,006	0	0	0
Community Services	331,398	406,680	415,082	397,931
Equipment Replacement Program	1,735,200	1,862,986	1,862,986	2,177,983
Law Enforcement Services	20,452,757	22,458,048	23,025,279	22,398,670
Special Services	898,109	900,920	836,798	866,641
Training	574,982	667,739	621,620	648,615
Transfer to Other Funds	817,433	324,655	324,655	324,844
Total Office of the Sheriff	\$27,098,885	\$26,621,028	\$27,086,420	\$26,814,684
<u>Parks Recreation & Culture</u>				
Operations And Maintenance	1,328,813	1,325,412	1,325,412	1,258,751
Parks Environmental & Outdoor Programs	397,279	356,109	356,109	286,690
Parks Repair & Renovation	102,673	26,192	26,192	11,138
Total Parks Recreation & Culture	\$1,828,765	\$1,707,713	\$1,707,713	\$1,556,579
<u>Planning and Development Services</u>				
Administration	300,861	196,384	358,820	327,226
Comprehensive Planning	480,750	781,730	557,532	576,356
Current Planning	359,991	398,066	400,443	403,844
Land Development	304,923	329,679	226,970	235,186
Total Planning and Development Services	\$1,446,525	\$1,705,859	\$1,543,765	\$1,542,612
<u>Revenue</u>				
Public Services Tax Administration	45,787	41,341	41,341	43,343
Total Revenue	\$45,787	\$41,341	\$41,341	\$43,343
<u>Transition Expenses</u>				
Transition Building Zoning and Code Enfor	63,511	14,175	16,068	0
Total Transition Expenses	\$63,511	\$14,175	\$16,068	\$0
Total Fund Expenditures	\$43,187,576	\$43,720,030	\$39,573,456	\$42,840,678

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Special Assessments Fund - 121

Summary: Volusia County Code Chapter 110, Article III (Special Assessment District (SAD) and Operation) provides guidelines by which property owners desiring certain infrastructure improvements may petition their neighbors for the creation of a special assessment district. The Capri Drive Special Assessment District (SAD) was created on April 1, 2004 through ordinance 2004-02 for the purpose of road construction and paving of Capri Drive including installation of water and sewer utility lines. On December 21, 2006, the County Council approved ordinance 2006-28 creating the West Highlands/Highland Park special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated right-of-way within the district boundaries.

Outstanding short-term commercial paper debt obligations for improvements in both Capri Drive and West Highlands were refinanced in FY2010-11. Interfund transfers to the Capital Improvement Revenue Note, Series 2010 Debt Service Fund (208) are included in the FY2012-13 budget.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	10,000	10,500
Permits, Fees, Special Assessments	366,000	391,000
Subtotal Current Revenues	\$376,000	\$401,500
Non-Current Revenues		
Non-Revenues	1,587,665	1,766,957
Subtotal Non-Current Revenues	\$1,587,665	\$1,766,957
Total Revenues	\$1,963,665	\$2,168,457
Less Operating Transfers	252,054	253,923
Total Operating Revenues	\$1,711,611	\$1,914,534
<u>Expenditures</u>		
Interfund Transfers	252,054	253,923
Reserves	1,711,611	1,914,534
Total Expenditures	\$1,963,665	\$2,168,457
Less Operating Transfers	252,054	253,923
Total Operating Expenditures	\$1,711,611	\$1,914,534
Net Revenues Less Expenditures	\$0	\$0

Special Assessments Fund - 121

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	11,431	10,000	10,000	10,500
Total Miscellaneous Revenues	\$11,431	\$10,000	\$10,000	\$10,500
Permits, Fees, Special Assessments				
Interest-Special Assessments	75,667	105,000	80,000	80,000
Special Assessment Capital Improvement	0	0	0	311,000
Special Assessment Levy	311,465	261,000	310,000	0
Total Permits, Fees, Special Assessments	\$387,132	\$366,000	\$390,000	\$391,000
Subtotal Current Revenues	\$398,563	\$376,000	\$400,000	\$401,500
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,587,665	1,619,011	1,766,957
Total Non-Revenues	\$0	\$1,587,665	\$1,619,011	\$1,766,957
Subtotal Non-Current Revenues	\$0	\$1,587,665	\$1,619,011	\$1,766,957
Total Fund Revenues	\$398,563	\$1,963,665	\$2,019,011	\$2,168,457
Expenditure Detail				
Engineering & Construction				
Capri Dr SAD	9,694	1,803,094	91,483	2,006,797
West Highlands SAD	17,785	160,571	160,571	161,660
Total Engineering & Construction	\$27,479	\$1,963,665	\$252,054	\$2,168,457
Total Fund Expenditures	\$27,479	\$1,963,665	\$252,054	\$2,168,457

Manatee Conservation Fund - 122

Summary: Manatee Protection Phase II was drafted by Florida Fish and Wildlife Conservation Commission (FWCC) and approved by the Volusia County Council on September 8, 2005.

The Manatee Conservation Fund (MCF) will provide additional funding for increased on-the-water enforcement and manatee conservation through the collection of mitigation fees. The MCF was formed through the creation of the Manatee Protection Plan (MPP) for Volusia County at the request of the state. This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations.

Under MPP, all new or expanded boat facilities (with the exception of docks for single family residences) will pay a one-time mitigation fee of \$1,000 per wet slip, ramp parking space, or dry storage space. Single family boat docks will pay a one-time mitigation fee of \$250. The first \$500,000 collected is to be expended in support of the enforcement and conservation programs. All mitigation fees collected over the first \$500,000 are to be held in escrow, with only the interest earned on the fund to be used for enforcement and conservation programs. Funds are transferred to the General Fund to assist the Sheriff's Department with on-the-water law enforcement efforts. The first \$500,000 in revenues was earned and distributed by FY2011-12, only interest earnings will be available in FY2012-13.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	1,200	740
Permits, Fees, Special Assessments	5,000	6,750
Subtotal Current Revenues	\$6,200	\$7,490
Non-Current Revenues		
Non-Revenues	87,715	64,274
Subtotal Non-Current Revenues	\$87,715	\$64,274
Total Revenues	\$93,915	\$71,764
Less Operating Transfers	33,018	800
Total Operating Revenues	\$60,897	\$70,964
<u>Expenditures</u>		
Operating Expenses	22,562	22,927
Grants and Aids	281	325
Interfund Transfers	33,018	800
Reserves	38,054	47,712
Total Expenditures	\$93,915	\$71,764
Less Operating Transfers	33,018	800
Total Operating Expenditures	\$60,897	\$70,964
Net Revenues Less Expenditures	\$0	\$0

Manatee Conservation Fund - 122

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	1,091	1,200	1,200	740
Total Miscellaneous Revenues	\$1,091	\$1,200	\$1,200	\$740
Permits, Fees, Special Assessments				
Boat Slip Mitigation Fee	0	5,000	7,000	6,750
Total Permits, Fees, Special Assessments	\$0	\$5,000	\$7,000	\$6,750
Subtotal Current Revenues	\$1,091	\$6,200	\$8,200	\$7,490
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	87,715	84,512	64,274
Total Non-Revenues	\$0	\$87,715	\$84,512	\$64,274
Subtotal Non-Current Revenues	\$0	\$87,715	\$84,512	\$64,274
Total Fund Revenues	\$1,091	\$93,915	\$92,712	\$71,764
Expenditure Detail				
Environmental Management				
Appropriated Reserves	0	38,054	0	47,712
Manatee Protection	7,890	22,843	24,113	23,252
Transfers to Other Funds	33,018	33,018	4,325	800
Total Environmental Management	\$40,908	\$93,915	\$28,438	\$71,764
Total Fund Expenditures	\$40,908	\$93,915	\$28,438	\$71,764

Inmate Welfare Trust Fund - 123

Summary: The Corrections Welfare Trust Fund, commonly referred to as the Inmate Welfare Trust Fund, exists by way of statutory authority (Chapter 951.23(9), F.S.) granted to the Volusia County Division of Corrections in order to establish, maintain and operate certain services to be provided to inmates incarcerated at the county jail. The sales price of articles offered for sale through commissary are fixed with profits from the sales placed into the trust fund. In addition to the revenue generated from commissary sales, commissions received from a telephone service provider used by inmates while incarcerated fall under the statutory authority and are also deposited in the Inmate Welfare Trust Fund.

Proceeds from this fund are used to improve visitation facilities, provide inmates with recreational activities, as well as supply personal care items, law library materials and legal access to indigent inmates.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	445,500	486,000
Subtotal Current Revenues	\$445,500	\$486,000
Non-Current Revenues		
Non-Revenues	1,413,193	1,692,213
Subtotal Non-Current Revenues	\$1,413,193	\$1,692,213
Total Revenues	\$1,858,693	\$2,178,213
Less Operating Transfers	0	0
Total Operating Revenues	\$1,858,693	\$2,178,213
<u>Expenditures</u>		
Personal Services	75,680	85,988
Operating Expenses	255,086	233,216
Reserves	1,527,927	1,859,009
Total Expenditures	\$1,858,693	\$2,178,213
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,858,693	\$2,178,213
Net Revenues Less Expenditures	\$0	\$0

Inmate Welfare Trust Fund - 123

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Commissions	479,233	428,500	475,000	475,000
Investment Income	14,680	17,000	12,000	11,000
Total Miscellaneous Revenues	\$493,913	\$445,500	\$487,000	\$486,000
Subtotal Current Revenues	\$493,913	\$445,500	\$487,000	\$486,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	695
Appropriated Fund Balance	0	1,413,193	1,470,201	1,691,398
Corrections Welfare Trust	135	0	120	120
Total Non-Revenues	\$135	\$1,413,193	\$1,470,321	\$1,692,213
Subtotal Non-Current Revenues	\$135	\$1,413,193	\$1,470,321	\$1,692,213
Total Fund Revenues	\$494,048	\$1,858,693	\$1,957,321	\$2,178,213
Expenditure Detail				
Corrections				
Inmate Welfare Services	356,369	1,858,693	265,923	2,178,213
Total Corrections	\$356,369	\$1,858,693	\$265,923	\$2,178,213
Total Fund Expenditures	\$356,369	\$1,858,693	\$265,923	\$2,178,213

Library Endowment Fund - 124

Summary: The Library Endowment Fund was created via Resolution 2007-77, Section X. Gifts, endowments, or other specially earmarked funds presented to the Library for the furtherance of library service should remain under the exclusive control of the Library and not diverted to other purposes in the general fund of county government. Nor should the receipt of gift funds be used as a reason for decreasing local tax support or holding it to a level less than necessary to meet standards. Such gifts are deposited in a separate fund earning interest to be added to the fund balance.

The FY2012-13 budget includes \$746,549 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	9,000	7,000
Subtotal Current Revenues	\$9,000	\$7,000
 Non-Current Revenues		
Non-Revenues	750,538	746,549
Subtotal Non-Current Revenues	\$750,538	\$746,549
Total Revenues	\$759,538	\$753,549
 Less Operating Transfers	10,000	10,000
Total Operating Revenues	\$749,538	\$743,549
 <u>Expenditures</u>		
Interfund Transfers	10,000	10,000
Reserves	749,538	743,549
Total Expenditures	\$759,538	\$753,549
 Less Operating Transfers	10,000	10,000
Total Operating Expenditures	\$749,538	\$743,549
 Net Revenues Less Expenditures	\$0	\$0

Library Endowment Fund - 124

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	7,701	9,000	6,500	7,000
Total Miscellaneous Revenues	\$7,701	\$9,000	\$6,500	\$7,000
Subtotal Current Revenues	\$7,701	\$9,000	\$6,500	\$7,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	750,538	746,238	746,549
Library Endowments	90,449	0	0	0
Total Non-Revenues	\$90,449	\$750,538	\$746,238	\$746,549
Subtotal Non-Current Revenues	\$90,449	\$750,538	\$746,238	\$746,549
Total Fund Revenues	\$98,150	\$759,538	\$752,738	\$753,549
Expenditure Detail				
Library Services				
Appropriated Reserves	0	749,538	0	743,549
Transfers To Other Funds	8,254	10,000	6,189	10,000
Total Library Services	\$8,254	\$759,538	\$6,189	\$753,549
Total Fund Expenditures	\$8,254	\$759,538	\$6,189	\$753,549

Economic Development Fund - 130

Summary: The Economic Development fund was created in 2001 to promote and implement the County Council goals for a comprehensive countywide economic development program. Economic Development receives funding from the General Fund to support all economic development programs and services. Economic Development is responsible for the County's legislative affairs, working with senior management as well as contracted lobbyists and professional organizations to track federal and state issues of importance to Volusia County and to develop and present the County's priorities for legislative action. The department implemented a business incubator program in cooperation with the University of Central Florida (UCF) to foster growth of local enterprises. Development Programming provides grants-in-aid for business development and business recruitment activities in coordination with the goals and objectives outlined in the County's Economic Development Strategic Plan, including support for Team Volusia and the Orlando Area Sports Authority. Local funds are leveraged through cooperative programs such as the state's Qualified Tax Incentive (QTI) and Qualified Defense Contractor (QDC) Programs to expand the benefits for Volusia County manufacturers and businesses.

Developed in 2006, DeLand Crossings Business Park is a 43 acre county-owned industrial site that contains 6 lots as well as areas for wetland preservation. Economic Development leveraged local, state and federal funds to construct infrastructure including roads, water and sewer, electrical utilities and a lift station at this site. Economic Development is also using these methods to develop the Airport Corporate Park at Daytona Beach International Airport. Economic Development will continue to market the sites to attract new businesses or allow existing businesses to expand.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	95,000	42,000
Subtotal Current Revenues	\$95,000	\$42,000
Non-Current Revenues		
Non-Revenues	5,496,621	4,539,697
Subtotal Non-Current Revenues	\$5,496,621	\$4,539,697
Total Revenues	\$5,591,621	\$4,581,697
Less Operating Transfers	0	0
Total Operating Revenues	\$5,591,621	\$4,581,697
<u>Expenditures</u>		
Personal Services	842,173	727,369
Operating Expenses	2,921,983	1,538,544
Capital Improvements	1,250,000	1,135,734
Reserves	577,465	1,180,050
Total Expenditures	\$5,591,621	\$4,581,697
Less Operating Transfers	0	0
Total Operating Expenditures	\$5,591,621	\$4,581,697
Net Revenues Less Expenditures	\$0	\$0

Economic Development Fund - 130

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	79,417	90,000	45,000	42,000
Miscellaneous Revenue	17,322	5,000	0	0
Total Miscellaneous Revenues	\$96,739	\$95,000	\$45,000	\$42,000
Subtotal Current Revenues	\$96,739	\$95,000	\$45,000	\$42,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	1,577,443	1,577,443	1,584,393
Appropriated Fund Balance	0	3,919,178	5,313,927	2,955,304
Total Non-Revenues	\$0	\$5,496,621	\$6,891,370	\$4,539,697
Subtotal Non-Current Revenues	\$0	\$5,496,621	\$6,891,370	\$4,539,697
Total Fund Revenues	\$96,739	\$5,591,621	\$6,936,370	\$4,581,697
Expenditure Detail				
Economic Development				
Administration	978,323	946,059	920,693	831,197
DBIA Corporate Park	0	1,250,000	614,266	1,135,734
Development Programming	780,259	2,349,172	1,766,279	1,897,832
Incubator Program	1,696,142	579,325	253,620	320,239
Legislative	0	236,665	239,708	236,095
Marketing	151,112	230,400	186,500	160,600
Total Economic Development	\$3,605,836	\$5,591,621	\$3,981,066	\$4,581,697
Total Fund Expenditures	\$3,605,836	\$5,591,621	\$3,981,066	\$4,581,697

Road Impact Fees-Zone 1 (Northeast) Fund - 131

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05, the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, 80% of the FY2012-13 budget will be used to service the debt and 20% will be held in reserves for future projects and debt service in Zone 1. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fees to residential construction effective July 1, 2011. The suspension has resulted in further reductions in fee collections and an increase in Transportation Trust funds earmarked for debt service.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	1,040,000	0
Miscellaneous Revenues	15,000	4,000
Permits, Fees, Special Assessments		598,000
Subtotal Current Revenues	\$1,055,000	\$602,000
Non-Current Revenues		
Non-Revenues	17,246	150,808
Subtotal Non-Current Revenues	\$17,246	\$150,808
Total Revenues	\$1,072,246	\$752,808
Less Operating Transfers	1,000,000	600,000
Total Operating Revenues	\$72,246	\$152,808
<u>Expenditures</u>		
Interfund Transfers	1,000,000	600,000
Reserves	72,246	152,808
Total Expenditures	\$1,072,246	\$752,808
Less Operating Transfers	1,000,000	600,000
Total Operating Expenditures	\$72,246	\$152,808
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 1 (Northeast) Fund - 131

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	581,846	1,040,000	598,000	0
Total Charges for Services	\$581,846	\$1,040,000	\$598,000	\$0
Miscellaneous Revenues				
Interest Income	4,208	0	0	0
Investment Income	8,416	15,000	4,000	4,000
Transportation	16,380	0	0	0
Total Miscellaneous Revenues	\$29,004	\$15,000	\$4,000	\$4,000
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	0	0	0	598,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$598,000
Subtotal Current Revenues	\$610,850	\$1,055,000	\$602,000	\$602,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	17,246	157,437	150,808
Total Non-Revenues	\$0	\$17,246	\$157,437	\$150,808
Subtotal Non-Current Revenues	\$0	\$17,246	\$157,437	\$150,808
Total Fund Revenues	\$610,850	\$1,072,246	\$759,437	\$752,808
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 1 Roads	0	72,246	8,629	152,808
Transfers to Other Funds	1,649,255	1,000,000	600,000	600,000
Total Engineering & Construction	\$1,649,255	\$1,072,246	\$608,629	\$752,808
Total Fund Expenditures	\$1,649,255	\$1,072,246	\$608,629	\$752,808

Road Impact Fees-Zone 2 (Southeast) Fund - 132

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 2 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, 68% of the FY2012-13 budget will be used to service the debt and 32% will be held in reserves for future projects and debt service in Zone 2. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fees to residential construction effective July 1, 2011. The suspension has resulted in further reductions in fee collections and an increase in Transportation Trust funds earmarked for debt service.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	338,000	0
Miscellaneous Revenues	40,000	7,000
Permits, Fees, Special Assessments		50,000
Subtotal Current Revenues	\$378,000	\$57,000
Non-Current Revenues		
Non-Revenues	686,874	312,447
Subtotal Non-Current Revenues	\$686,874	\$312,447
Total Revenues	\$1,064,874	\$369,447
Less Operating Transfers	538,000	250,000
Total Operating Revenues	\$526,874	\$119,447
<u>Expenditures</u>		
Interfund Transfers	538,000	250,000
Reserves	526,874	119,447
Total Expenditures	\$1,064,874	\$369,447
Less Operating Transfers	538,000	250,000
Total Operating Expenditures	\$526,874	\$119,447
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 2 (Southeast) Fund - 132

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	238,851	338,000	50,000	0
Total Charges for Services	\$238,851	\$338,000	\$50,000	\$0
Miscellaneous Revenues				
Investment Income	10,509	40,000	7,000	7,000
Rent	2,000	0	0	0
Total Miscellaneous Revenues	\$12,509	\$40,000	\$7,000	\$7,000
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	0	0	0	50,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$50,000
Subtotal Current Revenues	\$251,360	\$378,000	\$57,000	\$57,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	686,874	810,099	312,447
Total Non-Revenues	\$0	\$686,874	\$810,099	\$312,447
Subtotal Non-Current Revenues	\$0	\$686,874	\$810,099	\$312,447
Total Fund Revenues	\$251,360	\$1,064,874	\$867,099	\$369,447
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 2 Roads	0	526,874	16,652	119,447
Transfers to Other Funds	536,329	538,000	538,000	250,000
Total Engineering & Construction	\$536,329	\$1,064,874	\$554,652	\$369,447
Total Fund Expenditures	\$536,329	\$1,064,874	\$554,652	\$369,447

Road Impact Fees-Zone 3 (Southwest) Fund - 133

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 3 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fee collection in this zone, 98% of the FY2012-13 budget will be used to service the debt and 2% will be held in reserves for future projects in Zone 3. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fees to residential construction effective July 1, 2011. The suspension has resulted in further reductions in fee collections and an increase in Transportation Trust funds earmarked for debt service.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	610,000	0
Miscellaneous Revenues	1,000	100
Permits, Fees, Special Assessments		302,000
Subtotal Current Revenues	\$611,000	\$302,100
Non-Current Revenues		
Non-Revenues	98,853	4,426
Subtotal Non-Current Revenues	\$98,853	\$4,426
Total Revenues	\$709,853	\$306,526
Less Operating Transfers	600,000	300,000
Total Operating Revenues	\$109,853	\$6,526
<u>Expenditures</u>		
Interfund Transfers	600,000	300,000
Reserves	109,853	6,526
Total Expenditures	\$709,853	\$306,526
Less Operating Transfers	600,000	300,000
Total Operating Expenditures	\$109,853	\$6,526
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 3 (Southwest) Fund - 133

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	302,152	610,000	302,000	0
Total Charges for Services	\$302,152	\$610,000	\$302,000	\$0
Miscellaneous Revenues				
Investment Income	527	1,000	100	100
Total Miscellaneous Revenues	\$527	\$1,000	\$100	\$100
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	0	0	0	302,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$302,000
Subtotal Current Revenues	\$302,679	\$611,000	\$302,100	\$302,100
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	98,853	2,326	4,426
Total Non-Revenues	\$0	\$98,853	\$2,326	\$4,426
Subtotal Non-Current Revenues	\$0	\$98,853	\$2,326	\$4,426
Total Fund Revenues	\$302,679	\$709,853	\$304,426	\$306,526
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 3 Roads	0	109,853	0	6,526
Transfers to Other Funds	590,610	600,000	300,000	300,000
Total Engineering & Construction	\$590,610	\$709,853	\$300,000	\$306,526
Total Fund Expenditures	\$590,610	\$709,853	\$300,000	\$306,526

Road Impact Fees-Zone 4 (Northwest) Fund - 134

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 4 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. In FY2012-13, 5% of the budget is for debt service, 24% for the three laning of Kepler Ave from SR44 to US 92; with the remaining 71% held in reserves for future capital projects in Zone 4. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fees to residential construction effective July 1, 2011. The suspension has resulted in further reductions in fee collection.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	635,000	0
Miscellaneous Revenues	40,000	80,000
Permits, Fees, Special Assessments		350,000
Subtotal Current Revenues	\$675,000	\$430,000
Non-Current Revenues		
Non-Revenues	8,538,307	8,033,591
Subtotal Non-Current Revenues	\$8,538,307	\$8,033,591
Total Revenues	\$9,213,307	\$8,463,591
Less Operating Transfers	392,000	392,000
Total Operating Revenues	\$8,821,307	\$8,071,591
<u>Expenditures</u>		
Capital Improvements	1,140,000	2,000,000
Interfund Transfers	392,000	392,000
Reserves	7,681,307	6,071,591
Total Expenditures	\$9,213,307	\$8,463,591
Less Operating Transfers	392,000	392,000
Total Operating Expenditures	\$8,821,307	\$8,071,591
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 4 (Northwest) Fund - 134

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	349,346	635,000	350,000	0
Total Charges for Services	\$349,346	\$635,000	\$350,000	\$0
Miscellaneous Revenues				
Investment Income	90,637	40,000	80,000	80,000
Transportation	4,324	0	0	0
Total Miscellaneous Revenues	\$94,961	\$40,000	\$80,000	\$80,000
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	0	0	0	350,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$350,000
Subtotal Current Revenues	\$444,307	\$675,000	\$430,000	\$430,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	8,538,307	8,495,968	8,033,591
Total Non-Revenues	\$0	\$8,538,307	\$8,495,968	\$8,033,591
Subtotal Non-Current Revenues	\$0	\$8,538,307	\$8,495,968	\$8,033,591
Total Fund Revenues	\$444,307	\$9,213,307	\$8,925,968	\$8,463,591
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 4 Roads	5,865	7,681,307	0	6,071,591
Kepler-SR 44 to US 92 3 Lane	200	500,000	500,000	2,000,000
Orange Camp-MLK-US 1792 4Ln Sty	242	440,000	377	0
Plymouth Av, SR151 - US17-92 4LN	0	200,000	0	0
Transfers to Other Funds	390,057	392,000	392,000	392,000
Total Engineering & Construction	\$396,364	\$9,213,307	\$892,377	\$8,463,591
Total Fund Expenditures	\$396,364	\$9,213,307	\$892,377	\$8,463,591

Park Impact Fees-County Fund - 135

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011.

The FY2012-13 budget includes \$1,385,716 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	65,000	13,000
Permits, Fees, Special Assessments		9,000
Subtotal Current Revenues	\$65,000	\$22,000
Non-Current Revenues		
Non-Revenues	1,857,824	1,385,716
Subtotal Non-Current Revenues	\$1,857,824	\$1,385,716
Total Revenues	\$1,922,824	\$1,407,716
Less Operating Transfers	0	0
Total Operating Revenues	\$1,922,824	\$1,407,716
<u>Expenditures</u>		
Capital Improvements	400,000	0
Reserves	1,522,824	1,407,716
Total Expenditures	\$1,922,824	\$1,407,716
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,922,824	\$1,407,716
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-County Fund - 135

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	25,163	45,000	9,000	0
Investment Income	19,481	20,000	13,000	13,000
Total Miscellaneous Revenues	\$44,644	\$65,000	\$22,000	\$13,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	0	0	9,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$9,000
Subtotal Current Revenues	\$44,644	\$65,000	\$22,000	\$22,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,857,824	1,771,216	1,385,716
Total Non-Revenues	\$0	\$1,857,824	\$1,771,216	\$1,385,716
Subtotal Non-Current Revenues	\$0	\$1,857,824	\$1,771,216	\$1,385,716
Total Fund Revenues	\$44,644	\$1,922,824	\$1,793,216	\$1,407,716
Expenditure Detail				
Parks Recreation & Culture				
Parks-County Wide	76,252	1,922,824	407,500	1,407,716
Total Parks Recreation & Culture	\$76,252	\$1,922,824	\$407,500	\$1,407,716
Total Fund Expenditures	\$76,252	\$1,922,824	\$407,500	\$1,407,716

Park Impact Fees-Zone 1 (Northeast) Fund - 136

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011.

The FY2012-13 budget includes \$790,101 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	12,400	6,000
Permits, Fees, Special Assessments		2,000
Subtotal Current Revenues	\$12,400	\$8,000
Non-Current Revenues		
Non-Revenues	798,592	790,101
Subtotal Non-Current Revenues	\$798,592	\$790,101
Total Revenues	\$810,992	\$798,101
Less Operating Transfers	0	0
Total Operating Revenues	\$810,992	\$798,101
<u>Expenditures</u>		
Reserves	810,992	798,101
Total Expenditures	\$810,992	\$798,101
Less Operating Transfers	0	0
Total Operating Expenditures	\$810,992	\$798,101
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 1 (Northeast) Fund - 136

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	3,022	4,000	2,000	0
Investment Income	6,281	8,400	6,000	6,000
Total Miscellaneous Revenues	\$9,303	\$12,400	\$8,000	\$6,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	0	0	2,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$2,000
Subtotal Current Revenues	\$9,303	\$12,400	\$8,000	\$8,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	200,000	200,000	0
Appropriated Fund Balance	0	598,592	582,101	790,101
Total Non-Revenues	\$0	\$798,592	\$782,101	\$790,101
Subtotal Non-Current Revenues	\$0	\$798,592	\$782,101	\$790,101
Total Fund Revenues	\$9,303	\$810,992	\$790,101	\$798,101
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 1-Ne Quadrant	13,794	810,992	0	798,101
Total Parks Recreation & Culture	\$13,794	\$810,992	\$0	\$798,101
Total Fund Expenditures	\$13,794	\$810,992	\$0	\$798,101

Park Impact Fees-Zone 2 (Southeast) Fund - 137

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011.

The FY2012-13 budget includes \$365,266 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	14,347	3,000
Permits, Fees, Special Assessments		2,000
Subtotal Current Revenues	\$14,347	\$5,000
Non-Current Revenues		
Non-Revenues	366,012	365,266
Subtotal Non-Current Revenues	\$366,012	\$365,266
Total Revenues	\$380,359	\$370,266
Less Operating Transfers	0	0
Total Operating Revenues	\$380,359	\$370,266
<u>Expenditures</u>		
Reserves	380,359	370,266
Total Expenditures	\$380,359	\$370,266
Less Operating Transfers	0	0
Total Operating Expenditures	\$380,359	\$370,266
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 2 (Southeast) Fund - 137

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	3,952	10,000	2,000	0
Investment Income	3,803	4,347	3,000	3,000
Total Miscellaneous Revenues	\$7,755	\$14,347	\$5,000	\$3,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	0	0	2,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$2,000
Subtotal Current Revenues	\$7,755	\$14,347	\$5,000	\$5,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	366,012	360,266	365,266
Total Non-Revenues	\$0	\$366,012	\$360,266	\$365,266
Subtotal Non-Current Revenues	\$0	\$366,012	\$360,266	\$365,266
Total Fund Revenues	\$7,755	\$380,359	\$365,266	\$370,266
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 2-Se Quadrant	0	380,359	0	370,266
Total Parks Recreation & Culture	\$0	\$380,359	\$0	\$370,266
Total Fund Expenditures	\$0	\$380,359	\$0	\$370,266

Park Impact Fees-Zone 3 (Southwest) Fund - 138

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011.

The FY2012-13 budget includes \$200,367 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	3,169	1,500
Permits, Fees, Special Assessments		1,000
Subtotal Current Revenues	\$3,169	\$2,500
Non-Current Revenues		
Non-Revenues	17,146	200,367
Subtotal Non-Current Revenues	\$17,146	\$200,367
Total Revenues	\$20,315	\$202,867
Less Operating Transfers	0	0
Total Operating Revenues	\$20,315	\$202,867
<u>Expenditures</u>		
Capital Improvements	20,315	0
Reserves	0	202,867
Total Expenditures	\$20,315	\$202,867
Less Operating Transfers	0	0
Total Operating Expenditures	\$20,315	\$202,867
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 3 (Southwest) Fund - 138

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	1,860	3,000	1,000	0
Investment Income	2,177	169	1,500	1,500
Total Miscellaneous Revenues	\$4,037	\$3,169	\$2,500	\$1,500
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	0	0	1,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$1,000
Subtotal Current Revenues	\$4,037	\$3,169	\$2,500	\$2,500
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	17,146	218,182	200,367
Total Non-Revenues	\$0	\$17,146	\$218,182	\$200,367
Subtotal Non-Current Revenues	\$0	\$17,146	\$218,182	\$200,367
Total Fund Revenues	\$4,037	\$20,315	\$220,682	\$202,867
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 3-Sw Quadrant	0	20,315	20,315	202,867
Total Parks Recreation & Culture	\$0	\$20,315	\$20,315	\$202,867
Total Fund Expenditures	\$0	\$20,315	\$20,315	\$202,867

Park Impact Fees-Zone 4 (Northwest) Fund - 139

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011.

The FY2012-13 budget includes \$642,590 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	17,469	5,000
Permits, Fees, Special Assessments		3,000
Subtotal Current Revenues	\$17,469	\$8,000
Non-Current Revenues		
Non-Revenues	641,457	642,590
Subtotal Non-Current Revenues	\$641,457	\$642,590
Total Revenues	\$658,926	\$650,590
Less Operating Transfers	0	0
Total Operating Revenues	\$658,926	\$650,590
<u>Expenditures</u>		
Reserves	658,926	650,590
Total Expenditures	\$658,926	\$650,590
Less Operating Transfers	0	0
Total Operating Expenditures	\$658,926	\$650,590
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 4 (Northwest) Fund - 139

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	4,417	10,000	3,000	0
Investment Income	6,716	7,469	5,000	5,000
Total Miscellaneous Revenues	\$11,133	\$17,469	\$8,000	\$5,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	0	0	3,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$3,000
Subtotal Current Revenues	\$11,133	\$17,469	\$8,000	\$8,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	641,457	634,590	642,590
Total Non-Revenues	\$0	\$641,457	\$634,590	\$642,590
Subtotal Non-Current Revenues	\$0	\$641,457	\$634,590	\$642,590
Total Fund Revenues	\$11,133	\$658,926	\$642,590	\$650,590
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 4-Nw Quadrant	0	658,926	0	650,590
Total Parks Recreation & Culture	\$0	\$658,926	\$0	\$650,590
Total Fund Expenditures	\$0	\$658,926	\$0	\$650,590

Fire Services Fund - 140

Summary: The Fire Services Fund was established in FY1999-00 and replaced six (6) separate fire districts. The unified district was created to provide a uniform level of service at a single tax rate. The ad valorem millage rate remains flat at 3.6315. Property taxes are 99% of the revenues for the fire district. There are 21 stations in the Fire District, of which one, the Lake Harney station (Station 37) is staffed by volunteers. Fire Administration manages the fire station at the Daytona Beach International Airport, which is funded by the airport fund, and a central HAZMAT station which is funded by the general fund.

Transitional positions are included as part of the Fire Services cost savings measures. Fourteen positions are budgeted in transition within this budget. Since FY2009-10, Fire Services through attrition, has reduced the staffing level by 31 positions. Funding for major capital purchases include the replacement of 800 MHz radios and SCBA (Self Contained Breathing Apparatus) cylinders.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	20,157,896	19,752,919
Intergovernmental Revenues	47,192	47,000
Charges for Services	65,000	60,000
Miscellaneous Revenues	199,300	161,590
Subtotal Current Revenues	\$20,469,388	\$20,021,509
Non-Current Revenues		
Non-Revenues	11,547,920	7,898,931
Subtotal Non-Current Revenues	\$11,547,920	\$7,898,931
Total Revenues	\$32,017,308	\$27,920,440
Less Operating Transfers	225,000	0
Total Operating Revenues	\$31,792,308	\$27,920,440
<u>Expenditures</u>		
Personal Services	13,815,830	14,144,588
Operating Expenses	6,657,255	6,578,790
Reimbursements	(36,708)	(38,530)
Capital Outlay	1,652,290	729,664
Capital Improvements	148,515	6,500
Grants and Aids	839,879	588,625
Interfund Transfers	1,098,000	0
Reserves	7,842,247	5,910,803
Total Expenditures	\$32,017,308	\$27,920,440
Less Operating Transfers	225,000	0
Total Operating Expenditures	\$31,792,308	\$27,920,440
Net Revenues Less Expenditures	\$0	\$0

Fire Services Fund - 140

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	21,780,683	20,082,896	20,082,896	19,677,919
Ad Valorem Taxes-Delinquent	82,800	75,000	75,000	75,000
Total Taxes	\$21,863,483	\$20,157,896	\$20,157,896	\$19,752,919
Intergovernmental Revenues				
FF Supp Comp	49,765	41,520	41,520	39,000
Payment in Lieu of Taxes	17,541	5,672	5,672	8,000
Total Intergovernmental Revenues	\$67,306	\$47,192	\$47,192	\$47,000
Charges for Services				
Charges for Labor	2,802	0	0	0
Fire Training Charges	47,169	65,000	65,000	60,000
Total Charges for Services	\$49,971	\$65,000	\$65,000	\$60,000
Miscellaneous Revenues				
Interest Income	12,429	8,000	8,000	3,000
Investment Income	186,789	187,500	130,000	140,000
Miscellaneous Revenue	28	50	26,800	50
Other Contributions & Donation	798	750	1,045	0
Other Reimbursements	610	0	729	6,540
Sale-Surplus Furn/Fixtr/Equipment	12,080	3,000	25,000	12,000
Total Miscellaneous Revenues	\$212,734	\$199,300	\$191,574	\$161,590
Subtotal Current Revenues	\$22,193,494	\$20,469,388	\$20,461,662	\$20,021,509
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	83,486	0	0	126,830
Appropriated Fund Balance	0	11,547,920	12,510,120	7,772,101
Total Non-Revenues	\$83,486	\$11,547,920	\$12,510,120	\$7,898,931
Subtotal Non-Current Revenues	\$83,486	\$11,547,920	\$12,510,120	\$7,898,931
Total Fund Revenues	\$22,276,980	\$32,017,308	\$32,971,782	\$27,920,440

Fire Services Fund - 140

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Expenditure Detail				
<u>Fire Services</u>				
Administration	273,707	352,674	338,935	424,422
Appropriated Reserves	0	2,054,812	0	2,022,151
Child Passenger Safety Program	0	750	0	0
Emergency Medical Services (EMS)	26,750	273,287	434,634	452,305
Fire Services	596,797	1,108,716	483,786	872,868
Fire Transition Reserves	0	5,787,435	0	3,888,652
Logistics	4,842,249	5,289,599	5,382,815	4,381,883
Management Services	416,242	464,652	446,102	452,954
Operations	15,712,527	14,517,540	15,987,732	14,486,263
Station 11 Renovation	309,071	0	0	0
Station 12 Addition (Spruce Creek)	35,621	130,515	114,991	0
Station 16 With Flagler County	21,078	22,496	22,317	19,271
Station 18 with Flagler County	7,024	7,666	8,546	8,546
Station 34 Renovation	2,374	0	0	0
Support Services	434,422	436,463	431,103	428,669
Training	354,136	429,503	409,030	405,646
Training and Maintenance	61,870	43,200	41,690	76,810
Transfers To Other Funds	0	1,098,000	1,098,000	0
Total Fire Services	\$23,093,868	\$32,017,308	\$25,199,681	\$27,920,440
Total Fund Expenditures	\$23,093,868	\$32,017,308	\$25,199,681	\$27,920,440

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Fire Impact Fees-Zone 1 (Northeast) Fund - 151

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011.

The adopted budget includes funding for a mobile compressed air unit and a portion of the funding for the expansion of the parking lot at the Training Center. The cost of this project will be equally shared among all four impact fee zones.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	3,300	100
Permits, Fees, Special Assessments		5,000
Subtotal Current Revenues	\$3,300	\$5,100
Non-Current Revenues		
Non-Revenues	47,777	56,956
Subtotal Non-Current Revenues	\$47,777	\$56,956
Total Revenues	\$51,077	\$62,056
Less Operating Transfers	0	0
Total Operating Revenues	\$51,077	\$62,056
<u>Expenditures</u>		
Capital Outlay	0	22,500
Capital Improvements	0	27,000
Reserves	51,077	12,556
Total Expenditures	\$51,077	\$62,056
Less Operating Transfers	0	0
Total Operating Expenditures	\$51,077	\$62,056
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 1 (Northeast) Fund - 151

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	401	300	100	100
Public Safety	8,879	3,000	3,000	0
Total Miscellaneous Revenues	\$9,280	\$3,300	\$3,100	\$100
Permits, Fees, Special Assessments				
Public Safety Impact Fees-Residential	0	0	0	5,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$5,000
Subtotal Current Revenues	\$9,280	\$3,300	\$3,100	\$5,100
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	43,750	43,750	0
Appropriated Fund Balance	0	4,027	10,106	56,956
Total Non-Revenues	\$0	\$47,777	\$53,856	\$56,956
Subtotal Non-Current Revenues	\$0	\$47,777	\$53,856	\$56,956
Total Fund Revenues	\$9,280	\$51,077	\$56,956	\$62,056
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 1	0	51,077	0	35,056
Overflow Parking at Fire Services Institute	0	0	0	27,000
Transfers To Other Funds	112,000	0	0	0
Total Fire Services	\$112,000	\$51,077	\$0	\$62,056
Total Fund Expenditures	\$112,000	\$51,077	\$0	\$62,056

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011.

The adopted budget includes funding for a mobile compressed air unit and a portion of the funding for the expansion of the parking lot at the Training Center. The cost of this project will be equally shared among all four impact fee zones.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	6,300	100
Permits, Fees, Special Assessments		1,000
Subtotal Current Revenues	\$6,300	\$1,100
Non-Current Revenues		
Non-Revenues	51,832	54,763
Subtotal Non-Current Revenues	\$51,832	\$54,763
Total Revenues	\$58,132	\$55,863
Less Operating Transfers	0	0
Total Operating Revenues	\$58,132	\$55,863
<u>Expenditures</u>		
Capital Outlay	0	22,500
Capital Improvements	0	27,000
Reserves	58,132	6,363
Total Expenditures	\$58,132	\$55,863
Less Operating Transfers	0	0
Total Operating Expenditures	\$58,132	\$55,863
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	2,582	300	420	100
Public Safety	5,611	6,000	1,450	0
Total Miscellaneous Revenues	\$8,193	\$6,300	\$1,870	\$100
Permits, Fees, Special Assessments				
Public Safety Impact Fees-Commercial	0	0	0	1,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$1,000
Subtotal Current Revenues	\$8,193	\$6,300	\$1,870	\$1,100
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	43,750	43,750	0
Appropriated Fund Balance	0	8,082	245,975	54,763
Total Non-Revenues	\$0	\$51,832	\$289,725	\$54,763
Subtotal Non-Current Revenues	\$0	\$51,832	\$289,725	\$54,763
Total Fund Revenues	\$8,193	\$58,132	\$291,595	\$55,863
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 2	0	58,132	236,832	28,863
Overflow Parking at Fire Services Institute	0	0	0	27,000
Total Fire Services	\$0	\$58,132	\$236,832	\$55,863
Total Fund Expenditures	\$0	\$58,132	\$236,832	\$55,863

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011.

The adopted budget includes funding for a mobile compressed air unit and a portion of the funding for the expansion of the parking lot at the Training Center. The cost of this project will be equally shared among all four impact fee zones.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	21,000	1,500
Permits, Fees, Special Assessments		1,000
Subtotal Current Revenues	\$21,000	\$2,500
Non-Current Revenues		
Non-Revenues	317,960	319,564
Subtotal Non-Current Revenues	\$317,960	\$319,564
Total Revenues	\$338,960	\$322,064
Less Operating Transfers	0	0
Total Operating Revenues	\$338,960	\$322,064
<u>Expenditures</u>		
Capital Outlay	0	22,500
Capital Improvements	0	27,000
Reserves	338,960	272,564
Total Expenditures	\$338,960	\$322,064
Less Operating Transfers	0	0
Total Operating Expenditures	\$338,960	\$322,064
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	6,019	1,000	1,900	1,500
Public Safety	11,933	20,000	4,750	0
Total Miscellaneous Revenues	\$17,952	\$21,000	\$6,650	\$1,500
Permits, Fees, Special Assessments				
Public Safety Impact Fees-Commercial	0	0	0	1,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$1,000
Subtotal Current Revenues	\$17,952	\$21,000	\$6,650	\$2,500
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	43,750	43,750	0
Appropriated Fund Balance	0	274,210	573,662	319,564
Total Non-Revenues	\$0	\$317,960	\$617,412	\$319,564
Subtotal Non-Current Revenues	\$0	\$317,960	\$617,412	\$319,564
Total Fund Revenues	\$17,952	\$338,960	\$624,062	\$322,064
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 3	0	338,960	304,498	295,064
Overflow Parking at Fire Services Institute	0	0	0	27,000
Total Fire Services	\$0	\$338,960	\$304,498	\$322,064
Total Fund Expenditures	\$0	\$338,960	\$304,498	\$322,064

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011.

The adopted budget includes funding for a mobile compressed air unit and a portion of the funding for the expansion of the parking lot at the Training Center. The cost of this project will be equally shared among all four impact fee zones.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	15,700	660
Permits, Fees, Special Assessments		3,100
Subtotal Current Revenues	\$15,700	\$3,760
Non-Current Revenues		
Non-Revenues	99,354	185,327
Subtotal Non-Current Revenues	\$99,354	\$185,327
Total Revenues	\$115,054	\$189,087
Less Operating Transfers	0	0
Total Operating Revenues	\$115,054	\$189,087
<u>Expenditures</u>		
Capital Outlay	0	22,500
Capital Improvements	0	27,000
Reserves	115,054	139,587
Total Expenditures	\$115,054	\$189,087
Less Operating Transfers	0	0
Total Operating Expenditures	\$115,054	\$189,087
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	2,725	700	650	660
Public Safety	11,631	15,000	3,100	0
Total Miscellaneous Revenues	\$14,356	\$15,700	\$3,750	\$660
Permits, Fees, Special Assessments				
Public Safety Impact Fees-Commercial	0	0	0	3,100
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$3,100
Subtotal Current Revenues	\$14,356	\$15,700	\$3,750	\$3,760
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	93,750	93,750	0
Appropriated Fund Balance	0	5,604	87,827	185,327
Total Non-Revenues	\$0	\$99,354	\$181,577	\$185,327
Subtotal Non-Current Revenues	\$0	\$99,354	\$181,577	\$185,327
Total Fund Revenues	\$14,356	\$115,054	\$185,327	\$189,087
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 4	0	115,054	0	162,087
Overflow Parking at Fire Services Institute	0	0	0	27,000
Station 46 Addition (Glenwood)	295,509	0	0	0
Total Fire Services	\$295,509	\$115,054	\$0	\$189,087
Total Fund Expenditures	\$295,509	\$115,054	\$0	\$189,087

Silver Sands/Bethune Beach MSD Fund - 157

Summary: The Silver Sands/Bethune Beach Municipal Service District (MSD) was established by Volusia County Ordinances 77-30 and 79-18. Municipal services provided within the District are determined by the Volusia County Council and funded through the levy of a millage as authorized by the constitution and statutory law. The FY2012-13 proposed millage is 0.01540 mills. In addition, a subsidy of \$3,600 is required from the General Fund to offset increased utilities and operating costs.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	9,848	9,891
Miscellaneous Revenues	64	70
Subtotal Current Revenues	\$9,912	\$9,961
 Non-Current Revenues		
Non-Revenues	7,099	5,472
Subtotal Non-Current Revenues	\$7,099	\$5,472
Total Revenues	\$17,011	\$15,433
 Less Operating Transfers	0	0
Total Operating Revenues	\$17,011	\$15,433
 <u>Expenditures</u>		
Operating Expenses	17,011	15,433
Total Expenditures	\$17,011	\$15,433
 Less Operating Transfers	0	0
Total Operating Expenditures	\$17,011	\$15,433
 Net Revenues Less Expenditures	\$0	\$0

Silver Sands/Bethune Beach MSD Fund - 157

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	10,241	9,848	9,892	9,891
Ad Valorem Taxes-Delinquent	(2)	0	0	0
Total Taxes	\$10,239	\$9,848	\$9,892	\$9,891
Miscellaneous Revenues				
Interest Income	4	0	0	0
Investment Income	90	64	70	70
Total Miscellaneous Revenues	\$94	\$64	\$70	\$70
Subtotal Current Revenues	\$10,333	\$9,912	\$9,962	\$9,961
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,254	3,823	3,823	3,600
Appropriated Fund Balance	0	3,276	3,430	1,872
Total Non-Revenues	\$3,254	\$7,099	\$7,253	\$5,472
Subtotal Non-Current Revenues	\$3,254	\$7,099	\$7,253	\$5,472
Total Fund Revenues	\$13,587	\$17,011	\$17,215	\$15,433
Expenditure Detail				
Non-Departmental				
Silver Sands/Bethune Beach MSD	15,286	17,011	15,343	15,433
Total Non-Departmental	\$15,286	\$17,011	\$15,343	\$15,433
Total Fund Expenditures	\$15,286	\$17,011	\$15,343	\$15,433

Gemini Springs Endowment Fund - 158

Summary: Gemini Springs Endowment Fund received an initial check dated September 6, 2002 in the amount of \$100,000 from the St. John's River Water Management District. The funds are to provide security and maintenance assistance for the trail connecting Lake Monroe Park and Gemini Springs Park.

FY2012-13 budget includes \$94,147 carry forward funding from FY2011-12 for unspent funds.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	1,200	1,000
Subtotal Current Revenues	\$1,200	\$1,000
 Non-Current Revenues		
Non-Revenues	103,547	94,147
Subtotal Non-Current Revenues	\$103,547	\$94,147
Total Revenues	\$104,747	\$95,147
 Less Operating Transfers	0	0
Total Operating Revenues	\$104,747	\$95,147
 <u>Expenditures</u>		
Operating Expenses	5,000	5,000
Reserves	99,747	90,147
Total Expenditures	\$104,747	\$95,147
 Less Operating Transfers	0	0
Total Operating Expenditures	\$104,747	\$95,147
 Net Revenues Less Expenditures	\$0	\$0

Gemini Springs Endowment Fund - 158

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	1,135	1,200	1,000	1,000
Total Miscellaneous Revenues	\$1,135	\$1,200	\$1,000	\$1,000
Subtotal Current Revenues	\$1,135	\$1,200	\$1,000	\$1,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	103,547	98,147	94,147
Total Non-Revenues	\$0	\$103,547	\$98,147	\$94,147
Subtotal Non-Current Revenues	\$0	\$103,547	\$98,147	\$94,147
Total Fund Revenues	\$1,135	\$104,747	\$99,147	\$95,147
Expenditure Detail				
Parks Recreation & Culture				
Gemini Springs Endowment	10,000	104,747	5,000	95,147
Total Parks Recreation & Culture	\$10,000	\$104,747	\$5,000	\$95,147
Total Fund Expenditures	\$10,000	\$104,747	\$5,000	\$95,147

Stormwater Utility Fund - 159

Summary: The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The Stormwater fee was originally assessed in FY1993-94, as established by Ordinance 92-89. The full stormwater authorization is contained in County Code Chapter 122, Article IV. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU). The fee was revised in 2005 to be \$72 per year per ERU. The fee is to fund the stormwater management system which is designed to control discharges from rainfall and runoff, to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution.

The Capital Improvements program for FY2012-13 includes \$200,000 for land acquisition, \$540,000 for Total Maximum Daily Load (TMDL) assessments, engineering and construction, and \$880,000 for improvements at North Peninsula, Rio Way, construction of a retention pond on Beresford Rd, and other local projects. In addition to these Capital Projects, \$3.9M is held in Reserves for the purchase of flood-prone properties and the construction of countywide retention ponds to address flooding and water quality issues.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments		4,400,000
Charges for Services	4,200,000	0
Miscellaneous Revenues	60,000	60,000
Subtotal Current Revenues	\$4,260,000	\$4,460,000
Non-Current Revenues		
Non-Revenues	4,667,469	3,982,189
Subtotal Non-Current Revenues	\$4,667,469	\$3,982,189
Total Revenues	\$8,927,469	\$8,442,189
Less Operating Transfers	0	0
Total Operating Revenues	\$8,927,469	\$8,442,189
<u>Expenditures</u>		
Personal Services	2,733,084	2,752,783
Operating Expenses	1,800,978	1,677,010
Reimbursements	(2,205,000)	(2,205,000)
Capital Outlay	539,076	525,950
Capital Improvements	2,690,000	1,720,000
Debt Service	60,052	60,520
Reserves	3,309,279	3,910,926
Total Expenditures	\$8,927,469	\$8,442,189
Less Operating Transfers	0	0
Total Operating Expenditures	\$8,927,469	\$8,442,189
Net Revenues Less Expenditures	\$0	\$0

Stormwater Utility Fund - 159

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Special Assessment Stormwater	0	0	0	4,400,000
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$4,400,000
Charges for Services				
Charges for Labor	356,843	0	7,448	0
Storm Water Management Fees	4,592,547	4,200,000	4,490,000	0
Total Charges for Services	\$4,949,390	\$4,200,000	\$4,497,448	\$0
Miscellaneous Revenues				
Investment Income	62,036	60,000	60,000	60,000
Other Reimbursements	2,002	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	23,432	0	5,214	0
Total Miscellaneous Revenues	\$87,470	\$60,000	\$65,214	\$60,000
Subtotal Current Revenues	\$5,036,860	\$4,260,000	\$4,562,662	\$4,460,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	14,259	0	0	38,243
Appropriated Fund Balance	0	4,667,469	5,105,678	3,943,946
Total Non-Revenues	\$14,259	\$4,667,469	\$5,105,678	\$3,982,189
Subtotal Non-Current Revenues	\$14,259	\$4,667,469	\$5,105,678	\$3,982,189
Total Fund Revenues	\$5,051,119	\$8,927,469	\$9,668,340	\$8,442,189

Stormwater Utility Fund - 159

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
<u>Stormwater</u>				
Appropriated Reserves	0	2,283,823	0	3,838,699
Daytona Pk Est SW Mstr Plan	126,920	50,000	50,000	0
Drainage Task Team	1,247,318	3,610,417	2,885,443	2,983,490
Local Projects	595,660	650,000	800,000	600,000
Massachusetts/Voorhis	0	100,000	100,000	0
McGarity Basin Outfall Improvements	166,518	0	0	0
Miller Lake Improvements	0	200,000	0	0
NPDES	28,158	30,000	30,000	30,000
N Peninsula SW Impr PhI	260,557	400,000	250,000	200,000
Rio Way	461,565	953,229	953,229	80,000
Spruce Cr Sub Basin	0	200,000	200,000	0
Stormwater Admin	1,322,114	0	0	0
Swales Construction	29,816	0	0	0
Tanglwood Pump Station Impr	126,452	0	0	0
TMDL	60,000	450,000	455,722	610,000
Volusia Retention Pond	0	0	0	100,000
Total Stormwater	\$4,425,078	\$8,927,469	\$5,724,394	\$8,442,189
Total Fund Expenditures	\$4,425,078	\$8,927,469	\$5,724,394	\$8,442,189

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Law Enforcement Trust Fund - 170

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	31,000	23,000
Subtotal Current Revenues	\$31,000	\$23,000
Non-Current Revenues		
Non-Revenues	332,475	369,282
Subtotal Non-Current Revenues	\$332,475	\$369,282
Total Revenues	\$363,475	\$392,282
Less Operating Transfers	0	0
Total Operating Revenues	\$363,475	\$392,282
<u>Expenditures</u>		
Operating Expenses	318,475	288,575
Interfund Transfers	0	36,425
Reserves	45,000	67,282
Total Expenditures	\$363,475	\$392,282
Less Operating Transfers	0	0
Total Operating Expenditures	\$363,475	\$392,282
Net Revenues Less Expenditures	\$0	\$0

Law Enforcement Trust Fund - 170

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	5,775	13,000	3,000	3,000
Sale-Surplus Furn/Fixtr/Equipment	44,879	18,000	18,000	20,000
Total Miscellaneous Revenues	\$50,654	\$31,000	\$21,000	\$23,000
Subtotal Current Revenues	\$50,654	\$31,000	\$21,000	\$23,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	22,475	385,257	84,282
Confiscated Property Trust Rev	344,427	300,000	200,000	275,000
Awarded Evidence Funds	28,132	10,000	25,000	10,000
Total Non-Revenues	\$372,559	\$332,475	\$610,257	\$369,282
Subtotal Non-Current Revenues	\$372,559	\$332,475	\$610,257	\$369,282
Total Fund Revenues	\$423,213	\$363,475	\$631,257	\$392,282
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	431,134	363,475	546,975	392,282
Total Office of the Sheriff	\$431,134	\$363,475	\$546,975	\$392,282
Total Fund Expenditures	\$431,134	\$363,475	\$546,975	\$392,282

Beach Enforcement Trust Fund - 171

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Division of Beach Safety to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	175	0
Subtotal Current Revenues	\$175	\$0
Non-Current Revenues		
Non-Revenues	18,568	21,228
Subtotal Non-Current Revenues	\$18,568	\$21,228
Total Revenues	\$18,743	\$21,228
Less Operating Transfers	0	0
Total Operating Revenues	\$18,743	\$21,228
<u>Expenditures</u>		
Reserves	18,743	21,228
Total Expenditures	\$18,743	\$21,228
Less Operating Transfers	0	0
Total Operating Expenditures	\$18,743	\$21,228
Net Revenues Less Expenditures	\$0	\$0

Beach Enforcement Trust Fund - 171

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	185	175	150	0
Total Miscellaneous Revenues	\$185	\$175	\$150	\$0
Subtotal Current Revenues	\$185	\$175	\$150	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	17,568	17,578	20,228
Awarded Evidence Funds	0	1,000	2,500	1,000
Total Non-Revenues	\$0	\$18,568	\$20,078	\$21,228
Subtotal Non-Current Revenues	\$0	\$18,568	\$20,078	\$21,228
Total Fund Revenues	\$185	\$18,743	\$20,228	\$21,228
Expenditure Detail				
Beach Safety				
Trust Accounts	0	18,743	0	21,228
Total Beach Safety	\$0	\$18,743	\$0	\$21,228
Total Fund Expenditures	\$0	\$18,743	\$0	\$21,228

Federal Forfeiture Sharing Justice Fund - 172

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

These funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	9,000	12,000
Subtotal Current Revenues	\$9,000	\$12,000
Non-Current Revenues		
Non-Revenues	1,487,714	1,309,959
Subtotal Non-Current Revenues	\$1,487,714	\$1,309,959
Total Revenues	\$1,496,714	\$1,321,959
Less Operating Transfers	0	0
Total Operating Revenues	\$1,496,714	\$1,321,959
<u>Expenditures</u>		
Operating Expenses	361,000	575,000
Capital Outlay	0	75,000
Reserves	1,135,714	671,959
Total Expenditures	\$1,496,714	\$1,321,959
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,496,714	\$1,321,959
Net Revenues Less Expenditures	\$0	\$0

Federal Forfeiture Sharing Justice Fund - 172

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	15,189	9,000	12,000	12,000
Total Miscellaneous Revenues	\$15,189	\$9,000	\$12,000	\$12,000
Subtotal Current Revenues	\$15,189	\$9,000	\$12,000	\$12,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	987,714	2,037,676	809,959
Justice-Confiscated Property	1,541,897	500,000	200,000	500,000
Total Non-Revenues	\$1,541,897	\$1,487,714	\$2,237,676	\$1,309,959
Subtotal Non-Current Revenues	\$1,541,897	\$1,487,714	\$2,237,676	\$1,309,959
Total Fund Revenues	\$1,557,086	\$1,496,714	\$2,249,676	\$1,321,959
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	72,271	1,496,714	1,439,717	1,321,959
Total Office of the Sheriff	\$72,271	\$1,496,714	\$1,439,717	\$1,321,959
Total Fund Expenditures	\$72,271	\$1,496,714	\$1,439,717	\$1,321,959

Federal Forfeiture Sharing Treasury Fund - 173

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

These funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	100	15
Subtotal Current Revenues	\$100	\$15
Non-Current Revenues		
Non-Revenues	1,734	1,000
Subtotal Non-Current Revenues	\$1,734	\$1,000
Total Revenues	\$1,834	\$1,015
Less Operating Transfers	0	0
Total Operating Revenues	\$1,834	\$1,015
<u>Expenditures</u>		
Operating Expenses	1,834	1,015
Total Expenditures	\$1,834	\$1,015
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,834	\$1,015
Net Revenues Less Expenditures	\$0	\$0

Federal Forfeiture Sharing Treasury Fund - 173

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	40	100	15	15
Total Miscellaneous Revenues	\$40	\$100	\$15	\$15
Subtotal Current Revenues	\$40	\$100	\$15	\$15
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,734	1,674	1,000
Total Non-Revenues	\$0	\$1,734	\$1,674	\$1,000
Subtotal Non-Current Revenues	\$0	\$1,734	\$1,674	\$1,000
Total Fund Revenues	\$40	\$1,834	\$1,689	\$1,015
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	2,649	1,834	689	1,015
Total Office of the Sheriff	\$2,649	\$1,834	\$689	\$1,015
Total Fund Expenditures	\$2,649	\$1,834	\$689	\$1,015

Waste Collection Fund - 440

Summary: Volusia County established the Waste Collection fund to account for collection services and mechanisms for solid waste and recycling programs. The unincorporated residential collection non-ad valorem special assessment is billed annually on citizens' property tax bill. On 8/6/2009, the County Council approved a rate cap of \$240, as authorized per 197.3632(6) F.S. and set the rate at \$190. The FY2012-13 special assessment rate remains at \$190 and provides for garbage collection, yard waste collection and recycling collection. The budget includes two positions that provide waste collection administration function, transferred from the Solid Waste Fund (450).

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	8,194,347	0
Miscellaneous Revenues	180,000	185,000
Permits, Fees, Special Assessments		8,240,606
Subtotal Current Revenues	\$8,374,347	\$8,425,606
Non-Current Revenues		
Non-Revenues	414,645	1,082,320
Subtotal Non-Current Revenues	\$414,645	\$1,082,320
Total Revenues	\$8,788,992	\$9,507,926
Less Operating Transfers	0	0
Total Operating Revenues	\$8,788,992	\$9,507,926
<u>Expenditures</u>		
Personal Services	0	83,856
Operating Expenses	8,176,891	8,082,369
Reserves	612,101	1,341,701
Total Expenditures	\$8,788,992	\$9,507,926
Less Operating Transfers	0	0
Total Operating Expenditures	\$8,788,992	\$9,507,926
Net Revenues Less Expenditures	\$0	\$0

Waste Collection Fund - 440

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Waste Collection Services	8,167,644	8,194,347	8,226,018	0
Total Charges for Services	\$8,167,644	\$8,194,347	\$8,226,018	\$0
Miscellaneous Revenues				
Investment Income	33,548	25,000	25,000	25,000
Sale of Recyclables	181,734	125,000	140,400	130,000
Sales-Fuels, Materials, Supplies	33,921	30,000	30,000	30,000
Total Miscellaneous Revenues	\$249,203	\$180,000	\$195,400	\$185,000
Permits, Fees, Special Assessments				
Special Assessment Waste Collection	0	0	0	8,240,606
Total Permits, Fees, Special Assessments	\$0	\$0	\$0	\$8,240,606
Subtotal Current Revenues	\$8,416,847	\$8,374,347	\$8,421,418	\$8,425,606
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	414,645	442,230	1,082,320
Total Non-Revenues	\$0	\$414,645	\$442,230	\$1,082,320
Subtotal Non-Current Revenues	\$0	\$414,645	\$442,230	\$1,082,320
Total Fund Revenues	\$8,416,847	\$8,788,992	\$8,863,648	\$9,507,926
Expenditure Detail				
Solid Waste				
Collection	7,023,567	8,788,992	7,781,328	9,507,926
Keep America Beautiful Grant	10,561	0	0	0
Transfer to Other Funds	1,569,340	0	0	0
Total Solid Waste	\$8,603,468	\$8,788,992	\$7,781,328	\$9,507,926
Total Fund Expenditures	\$8,603,468	\$8,788,992	\$7,781,328	\$9,507,926

Solid Waste Fund - 450

Summary: The Solid Waste Division operates under the authority of F.S. § 125.01, chapter 110, article IV, division 2, for municipal service districts and F.S. § 403.706 for local government solid waste management responsibilities. The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at two facilities: West Volusia Transfer Station and Tomoka Farms Road Landfill. Multiple services include Class I and Class III, Construction and Demolition disposal. Public-private partnership programs include recycling, sludge processing, methane gas recovery to energy and other special wastes services that include household hazardous waste disposal and electronics and fluorescent bulb recycling. Detail of Capital Improvements and Capital Outlay are included in the CIP and Appendix sections of this document.

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	242,100	325,000
Charges for Services	12,248,339	11,932,311
Miscellaneous Revenues	566,300	468,600
Permits, Fees, Special Assessments	12,150	12,500
Subtotal Current Revenues	\$13,068,889	\$12,738,411
Non-Current Revenues		
Non-Revenues	12,647,399	13,237,815
Subtotal Non-Current Revenues	\$12,647,399	\$13,237,815
Total Revenues	\$25,716,288	\$25,976,226
Less Operating Transfers	0	0
Total Operating Revenues	\$25,716,288	\$25,976,226
<u>Expenditures</u>		
Personal Services	3,612,602	3,550,627
Operating Expenses	6,832,613	7,702,948
Capital Outlay	1,103,100	1,194,084
Capital Improvements	845,500	247,000
Grants and Aids	500,000	250,000
Reserves	12,822,473	13,031,567
Total Expenditures	\$25,716,288	\$25,976,226
Less Operating Transfers	0	0
Total Operating Expenditures	\$25,716,288	\$25,976,226
Net Revenues Less Expenditures	\$0	\$0

Solid Waste Fund - 450

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Solid Waste Non-exclusive Franchise Fee	277,230	242,100	325,000	325,000
Total Taxes	\$277,230	\$242,100	\$325,000	\$325,000
Charges for Services				
Charges for Services	14,222	0	0	0
Landfill Charges	10,620,015	11,813,249	11,350,471	11,932,311
Waste Collection Services	1,736,734	435,090	433,596	0
Total Charges for Services	\$12,370,971	\$12,248,339	\$11,784,067	\$11,932,311
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	2,113	0	0	0
Interest Income	3,587	5,000	3,500	3,500
Investment Income	103,295	100,000	100,000	100,000
Late Charges	115,612	100,000	100,000	100,000
Other Reimbursements	1,800	1,800	1,800	1,800
Rent	48,000	48,000	48,000	48,000
Rent - Facilities	55,397	74,000	60,300	60,300
Sale-Easements	2,600	0	0	0
Sale Methane	57,860	50,000	50,000	50,000
Sales-Surplus Matls & Scrap	33,373	37,000	30,000	30,000
Sale-Surplus Furn/Fixtr/Equipment	0	150,500	75,000	75,000
Total Miscellaneous Revenues	\$423,637	\$566,300	\$468,600	\$468,600
Permits, Fees, Special Assessments				
Permit-Garbage Haul	13,490	12,150	12,510	12,500
Total Permits, Fees, Special Assessments	\$13,490	\$12,150	\$12,510	\$12,500
Judgements, Fines and Forfeitures				
Restitution	730	0	790	0
Total Judgements, Fines and Forfeitures	\$730	\$0	\$790	\$0
Subtotal Current Revenues	\$13,086,058	\$13,068,889	\$12,590,967	\$12,738,411
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,569,340	0	0	47,257
Appropriated Fund Balance	0	12,647,399	13,034,928	13,190,558
Total Non-Revenues	\$1,569,340	\$12,647,399	\$13,034,928	\$13,237,815
Subtotal Non-Current Revenues	\$1,569,340	\$12,647,399	\$13,034,928	\$13,237,815
Total Fund Revenues	\$14,655,398	\$25,716,288	\$25,625,895	\$25,976,226

Solid Waste Fund - 450

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
Solid Waste				
Administration	1,474,608	1,727,966	1,219,575	1,591,363
Landfill Closure Cost-Plymouth	116	0	0	0
Leachate Treatment	238,255	623,418	353,370	513,666
New Cell Construction	10,022	2,131,704	137,570	2,371,100
Plymouth Closure/Care	101,379	176,829	132,850	183,062
Recycling and Education	211,639	210,912	194,515	186,076
Special Waste	495,572	466,324	429,409	425,900
Tomoka Closure/Care	252,384	10,737,051	380,500	10,404,095
Tomoka Landfill	6,601,137	6,694,682	6,585,985	7,172,616
West Volusia Transfer Station	2,814,065	2,947,402	3,001,563	3,128,348
Total Solid Waste	\$12,199,177	\$25,716,288	\$12,435,337	\$25,976,226
Total Fund Expenditures	\$12,199,177	\$25,716,288	\$12,435,337	\$25,976,226

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Daytona Beach International Airport Fund - 451

Summary: Volusia County took over what had originally been Daytona Beach Municipal Airport in 1969, and operated it as Daytona Beach Regional Airport until a \$46 million expansion in 1992 transformed the airport to Daytona Beach International Airport (DBIA). The operations are authorized under Chapter 18 of the Volusia County Code. The airport is served by two commercial airlines and seven rental car companies, providing passengers with premiere customer service, convenience and hassle-free travel. The capital and security projects at the airport are funded primarily through Federal Aviation Administration and Florida Department of Transportation grants. Airline fees, passenger fees and rental income generate the operating revenues for the airport. DBIA provides facilities and services to NASCAR, Embry-Riddle Aeronautical University and many other local industries. The terminal also contains space for meetings, banquets and many corporate events. DBIA also has leases for land and buildings for hotel, restaurant, office, cargo, hangar, and industrial spaces on airport property.

The FY2012-13 personal services expenses increased due to funding for one Airport Fire position and one Airport Operations position. Capital Improvement projects are appropriated via Council-adopted budget resolutions when the grants are awarded, local match is budgeted in reserves.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	5,594,652	2,525,912
Charges for Services	7,333,832	7,770,483
Miscellaneous Revenues	3,376,243	3,746,517
Permits, Fees, Special Assessments	80,473	80,482
Subtotal Current Revenues	\$16,385,200	\$14,123,394
Non-Current Revenues		
Non-Revenues	11,960,649	13,156,881
Subtotal Non-Current Revenues	\$11,960,649	\$13,156,881
Total Revenues	\$28,345,849	\$27,280,275
Less Operating Transfers	0	0
Total Operating Revenues	\$28,345,849	\$27,280,275
<u>Expenditures</u>		
Personal Services	2,852,832	2,965,978
Operating Expenses	6,214,898	5,852,008
Capital Outlay	85,490	138,261
Capital Improvements	4,175,683	0
Debt Service	3,873,652	3,856,748
Reserves	11,143,294	14,467,280
Total Expenditures	\$28,345,849	\$27,280,275
Less Operating Transfers	0	0
Total Operating Expenditures	\$28,345,849	\$27,280,275
Net Revenues Less Expenditures	\$0	\$0

Daytona Beach International Airport Fund - 451

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Federal Airport Aid	2,352,609	2,519,639	10,136,032	2,162,460
Payment in Lieu of Taxes	236,210	225,830	243,991	248,871
State Airport Aid	155,211	2,849,183	2,461,370	114,581
Total Intergovernmental Revenues	\$2,744,030	\$5,594,652	\$12,841,393	\$2,525,912
Charges for Services				
Airfield	533,063	515,692	543,935	543,935
Charges for Labor	568	0	0	0
Concession-Beverages	751	600	700	700
Ground Handling Service Fee	404,255	396,993	396,998	396,998
Hangar Area	730,203	784,905	819,494	839,132
Passenger Facility Charge	1,099,064	1,098,598	1,100,000	1,210,000
Sales-Maps	1,801	4,000	2,000	2,000
Special Events	305,281	345,000	322,728	320,000
Terminal-Airlines	1,388,362	1,538,622	1,385,517	1,481,607
Terminal-Concession	2,776,289	2,649,422	3,109,342	2,976,111
Total Charges for Services	\$7,239,637	\$7,333,832	\$7,680,714	\$7,770,483
Miscellaneous Revenues				
Apron Rent	223,260	223,260	223,260	223,260
Commissions	234	0	0	0
Investment Income	132,878	125,000	125,000	145,000
Land Rentals	2,167,689	1,954,012	2,005,406	2,171,408
Miscellaneous Revenue	9,984	0	0	0
Other Contributions & Donation	0	50,000	50,000	50,000
Other Reimbursements	382,058	159,387	203,108	146,780
Rent	605,089	819,370	842,284	959,151
Rent-Air Cargo Building	34,523	35,214	35,214	35,918
Sales-Fuels, Materials, Supplies	17,841	10,000	20,512	15,000
Sale-Surplus Furn/Fixtr/Equipment	2,207	0	0	0
Total Miscellaneous Revenues	\$3,575,763	\$3,376,243	\$3,504,784	\$3,746,517
Permits, Fees, Special Assessments				
Storm Water Management Fees	76,557	80,473	80,482	80,482
Total Permits, Fees, Special Assessments	\$76,557	\$80,473	\$80,482	\$80,482
Subtotal Current Revenues	\$13,635,987	\$16,385,200	\$24,107,373	\$14,123,394
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	29,188
Contributions	16,686,513	0	0	0
Appropriated Fund Balance	0	11,960,649	14,907,998	13,127,693
Total Non-Revenues	\$16,686,513	\$11,960,649	\$14,907,998	\$13,156,881
Subtotal Non-Current Revenues	\$16,686,513	\$11,960,649	\$14,907,998	\$13,156,881
Total Fund Revenues	\$30,322,500	\$28,345,849	\$39,015,371	\$27,280,275

Daytona Beach International Airport Fund - 451

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
Airport				
Administration	1,552,100	1,488,816	1,803,920	1,644,554
Air Service Development/Marketing	480,246	679,462	522,696	511,219
Checked Baggage Screening Project	0	0	6,883,342	0
Environmental Cleanup	0	0	31,632	0
Food Services	15,010	0	0	0
Ground Handling	571,843	527,964	590,898	569,104
ILS for Rwy 25R	1,237,337	74,704	0	0
International Services	286,410	172,918	161,548	162,706
Maintenance	2,441,163	3,692,438	3,661,402	3,134,884
Operations	987,605	940,086	1,000,259	1,064,217
Reserves/Transfers	0	11,143,294	0	14,467,280
RSAT Cut over Taxiway	0	0	150,143	0
Runway 16-34 PAPI Project	30,618	0	46,974	0
Runway End Indicator Lights	0	0	6,703	0
Runway Extension 7L/25R	15,360,117	543,265	1,473,287	0
Security	810,895	813,305	870,742	830,623
Terminal Security System - Phase 1	612,433	2,013,302	2,644,162	0
T-Hangar Const - ID#414434	1,018,229	1,544,412	1,028,894	0
Total Airport	\$25,404,006	\$23,633,966	\$20,876,602	\$22,384,587
Debt Service				
Airport Capital Improvement Revenue Not	33,681	246,962	246,962	249,544
Airport Revenue Bonds 2000	1,489,789	2,784,350	2,834,750	2,838,950
Airport Revenue Bonds 2003	270,129	842,340	956,625	0
Airport Revenue Bonds 2012	0	0	0	768,254
Airport South Side Land Acquisition	330	0	0	0
Total Debt Service	\$1,793,929	\$3,873,652	\$4,038,337	\$3,856,748
Fire Services				
Airport Fire	1,116,265	838,231	972,739	1,038,940
Total Fire Services	\$1,116,265	\$838,231	\$972,739	\$1,038,940
Total Fund Expenditures	\$28,314,200	\$28,345,849	\$25,887,678	\$27,280,275

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Volusia Transportation Authority Fund - 456

Summary: The Volusia County Council created Volusia County's Public Transportation System (VOTRAN) in 1975 which provides transportation to all urban areas of the county. VOTRAN also provides its Gold Service to clients who, because of physical or mental disability or age, are unable to transport themselves and cannot use the fixed-route service. VOTRAN's fleet includes 49 revenue-producing fixed-route buses, four trackless trolleys and 41 paratransit vehicles.

This budget is funded through passenger fares, ad valorem taxes, Federal Transit Administrations funds, and Florida Department of Transportation funds. Additional funds are derived from bus advertising and charges for services. VOTRAN's capital projects require no local funding and are appropriated when grant funds are awarded. These funds are used to purchase buses, vans, office equipment, and any scheduled construction.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	7,558,029	7,845,330
Charges for Services	2,927,784	3,239,132
Miscellaneous Revenues	30,000	43,000
Subtotal Current Revenues	\$10,515,813	\$11,127,462
Non-Current Revenues		
Non-Revenues	9,387,563	8,943,354
Subtotal Non-Current Revenues	\$9,387,563	\$8,943,354
Total Revenues	\$19,903,376	\$20,070,816
Less Operating Transfers	0	0
Total Operating Revenues	\$19,903,376	\$20,070,816
<u>Expenditures</u>		
Personal Services	11,255,419	11,751,317
Operating Expenses	7,958,790	8,288,499
Capital Outlay	0	31,000
Reserves	689,167	0
Total Expenditures	\$19,903,376	\$20,070,816
Less Operating Transfers	0	0
Total Operating Expenditures	\$19,903,376	\$20,070,816
Net Revenues Less Expenditures	\$0	\$0

Volusia Transportation Authority Fund - 456

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Federal Urban Mass Transit	4,730,841	0	24,385,852	0
Other Fed Urban Mass Transit	0	4,719,598	4,719,598	4,769,004
State Mass Transit	2,888,675	2,838,431	2,838,431	3,076,326
Total Intergovernmental Revenues	\$7,619,516	\$7,558,029	\$31,943,881	\$7,845,330
Charges for Services				
Mass Transit Fares	2,804,440	2,581,718	2,581,718	2,830,066
Other Mass Transit-Advertising	282,808	210,000	210,000	250,000
Other Mass Transit-Concessions	129,026	25,000	71,132	110,000
Other Mass Transit-ID Cards	570	1,066	1,066	1,066
Transportation-Contracted	36,135	110,000	110,000	48,000
Total Charges for Services	\$3,252,979	\$2,927,784	\$2,973,916	\$3,239,132
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	77,787	0	0	10,000
Investment Income	43,567	25,000	25,000	25,000
Miscellaneous Revenue	22,376	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	5,148	5,000	5,000	8,000
Total Miscellaneous Revenues	\$148,878	\$30,000	\$30,000	\$43,000
Subtotal Current Revenues	\$11,021,373	\$10,515,813	\$34,947,797	\$11,127,462
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	7,391,803	7,391,803	7,391,803	7,391,803
Contributions	1,602,317	0	0	0
Appropriated Fund Balance	0	1,995,760	2,797,218	1,551,551
Appropriated Loan Proceeds	5,621,000	0	0	0
Total Non-Revenues	\$14,615,120	\$9,387,563	\$10,189,021	\$8,943,354
Subtotal Non-Current Revenues	\$14,615,120	\$9,387,563	\$10,189,021	\$8,943,354
Total Fund Revenues	\$25,636,493	\$19,903,376	\$45,136,818	\$20,070,816

Volusia Transportation Authority Fund - 456

	<u>FY 2010-11 Actual</u>	<u>FY 2011-12 Budget</u>	<u>FY 2011-12 Estimated</u>	<u>FY 2012-13 Budget</u>
Expenditure Detail				
<u>Public Transportation</u>				
Administration	533,955	899,947	899,947	739,350
Capital Grant	2,220,270	0	24,385,852	0
Commuter Rail Transit Project	5,621,000	0	0	0
FY 03 Grant	750	0	0	0
Fy09 Capital Grant	2,913	0	0	0
Indirect Costs	1,851,198	1,913,983	1,913,983	1,959,439
New Smyrna Beach Service	208,213	302,494	302,494	305,272
Non-Vehicle Maintenance	614,259	618,976	604,182	653,871
Orlando Express	78,722	162,856	162,856	162,856
Paratransit Service	5,282,186	5,463,373	5,463,373	5,623,533
Public Transportation	6,640,137	7,239,114	6,549,947	7,247,151
Van Pool	122,086	155,892	155,892	139,214
Vehicle Maintenance	1,671,874	1,736,735	1,736,735	1,782,886
Westside Circulator	1,105,696	1,410,006	1,410,006	1,457,244
Total Public Transportation	\$25,953,259	\$19,903,376	\$43,585,267	\$20,070,816
Total Fund Expenditures	\$25,953,259	\$19,903,376	\$43,585,267	\$20,070,816

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Water and Sewer Utilities Fund - 457

Summary: Water and Sewer Utilities are operated under the authority of Volusia County Code, Chapter 122, Articles II, III and V. The County operates 9 water and 12 wastewater treatment plants, 108 lift stations and 3 reuse water systems providing water and wastewater service to unincorporated parts of the County and some areas in incorporated Volusia County. The department also maintains 12 water systems belonging to other agencies. The utility owns Oak Hill citrus grove, a site approved by the Federal Department of Environmental Protection, for disposing reclaimed water. The County promotes education programs, rebates and vouchers to increase conservation, and works with the St. Johns Water Management District and other local utilities to address regional issues regarding water availability, use and treatment.

Revenues are generated through user fees, with large capital improvements financed through the State Revolving Fund program, which pools available funds from utilities throughout the state to finance projects. Monthly water and sewer rates are adjusted annually based on changes in the Consumer Price Index (CPI) of July 1, from prior year, (CPI +1%). Reserves for Future Capital will provide funds for anticipated rehabilitation of existing infrastructure and alternative water supply projects and to meet federal and state water quality and quantity standards in the coming years.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	12,521,550	13,550,400
Miscellaneous Revenues	529,500	524,500
Judgements, Fines and Forfeitures	2,000	10,000
Subtotal Current Revenues	\$13,053,050	\$14,084,900
Non-Current Revenues		
Non-Revenues	4,239,535	7,048,553
Subtotal Non-Current Revenues	\$4,239,535	\$7,048,553
Total Revenues	\$17,292,585	\$21,133,453
Less Operating Transfers	0	0
Total Operating Revenues	\$17,292,585	\$21,133,453
<u>Expenditures</u>		
Personal Services	3,421,181	3,288,355
Operating Expenses	5,512,579	6,183,486
Capital Outlay	168,873	311,000
Capital Improvements	5,460,833	6,950,000
Debt Service	2,446,266	2,427,267
Reserves	282,853	1,973,345
Total Expenditures	\$17,292,585	\$21,133,453
Less Operating Transfers	0	0
Total Operating Expenditures	\$17,292,585	\$21,133,453
Net Revenues Less Expenditures	\$0	\$0

Water and Sewer Utilities Fund - 457

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Fire Line Availability Fee	0	0	122,000	122,000
Meter Disconnection Fee	104,460	85,000	95,000	95,000
Meter Installation	7,855	10,000	10,000	10,000
Other Charges for Services	116,306	0	0	0
Reclaimed Water Sales	499,818	500,000	605,000	597,000
Sewer-Capacity Reserve	34,907	20,000	35,000	35,000
Sewer C.I.A.C. Fees	20,671	20,000	20,000	14,400
Sewer Connection Fees	204,513	25,000	25,000	25,000
Sewer Sales	5,475,774	5,944,050	6,335,000	6,278,000
Water-Capacity Reserve	34,444	25,000	25,000	25,000
Water C.I.A.C. Fees	73,781	25,000	25,000	25,000
Water Connection Fees	49,330	40,000	40,000	40,000
Water Sales	5,601,781	5,827,500	6,287,000	6,284,000
Total Charges for Services	\$12,223,640	\$12,521,550	\$13,624,000	\$13,550,400
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	2,289	0	0	0
Interest Income	7,654	500	500	500
Interest-Special Assessments	1,498	4,000	4,000	4,000
Investment Income	90,942	150,000	100,000	100,000
Late Charges	157,142	150,000	150,000	150,000
Miscellaneous Revenue	37,544	5,000	10,000	10,000
Other Reimbursements	40,393	0	45,000	45,000
Outside Revenue	127,513	100,000	100,000	100,000
Sale of Supplies	108,974	120,000	120,000	115,000
Total Miscellaneous Revenues	\$573,949	\$529,500	\$529,500	\$524,500
Judgements, Fines and Forfeitures				
Water Violations	0	2,000	10,000	10,000
Total Judgements, Fines and Forfeitures	\$0	\$2,000	\$10,000	\$10,000
Subtotal Current Revenues	\$12,797,589	\$13,053,050	\$14,163,500	\$14,084,900
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	41,524
Contributions	427,266	0	100,000	100,000
Appropriated Fund Balance	0	4,239,535	8,884,778	6,907,029
Total Non-Revenues	\$427,266	\$4,239,535	\$8,984,778	\$7,048,553
Subtotal Non-Current Revenues	\$427,266	\$4,239,535	\$8,984,778	\$7,048,553
Total Fund Revenues	\$13,224,855	\$17,292,585	\$23,148,278	\$21,133,453

Water and Sewer Utilities Fund - 457

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure Detail				
<u>Water Resources and Utilities</u>				
17-92/Dirksen Lift Station	11,188	100,000	57,683	0
4 Towns Improvements	0	50,000	0	300,000
Administration	1,001,917	993,695	987,791	1,579,527
Alternative Water Sources	5,023,730	690,833	2,012,967	1,200,000
Arbor Ridge Reclamation Water Ext.	456,806	0	0	0
Bar Screen at Southeast WWTP	0	150,000	0	0
Capital Improvements	324,190	971,313	832,299	1,161,000
Capital Reserves-Future Plant Construction	0	0	0	526,324
Collection and Distribution Maintenance	1,177,742	1,226,528	1,226,673	1,360,174
Customer Service	407,246	450,219	407,150	673,198
Deltona North Perc Pond Addition	464	0	350,712	0
Deltona North SRL Note Pay	20,439	117,886	117,886	117,885
Division Administration	326,526	714,536	402,975	1,918,202
Effluent Disposal Pond	0	1,000,000	1,000,000	1,000,000
Future Spruce Creek Membrane Cleaning	0	0	0	250,000
Glen Abbey WTP Water Qual Improvemer	99,898	530,000	80,000	600,000
Grove Operations	208,843	292,241	271,042	290,169
Halifax Plantation WTP	63,440	700,000	0	1,000,000
Meadowlea Lift Station	56,497	0	81,026	0
Meadowlea WWTP	3,883	0	0	0
New Hope Organics Removal	0	100,000	0	0
North Peninsula A1A Forcemain SAD	0	0	350,000	500,000
Operations-Potable Water	1,881,367	1,837,474	1,820,613	1,617,537
Operations-Wastewater	2,594,069	2,574,479	2,592,541	2,300,375
Reclaimed Ext To Del North	393,504	0	0	0
SE Wtr Reclamtn System Expansion	620,356	0	2,236	0
Solids Dewatering Facility-SW	14,580	100,000	112,220	0
Southeast SRL Note Pay	135,810	564,349	564,349	564,345
Southwest Reclaimed Augmentation	81,251	0	90,219	80,000
Southwest SRL2 Note Pay	400,086	674,512	674,512	674,512
Southwest SRL Note Pay	48,950	198,915	198,915	198,915
Stone Island Water Treatment Plant	33,556	94,150	129,318	174,390
Stone Island WW Sys. Upgrade	103,844	113,000	118,154	153,200
SW Reclaimed System Expansion	12,718	1,500,000	53,746	1,500,000
SW Wtr Reclamation Facility Exp	206,944	0	255,435	0
Utility Engineering	509,637	657,851	556,733	522,090
Water/Sewer Refunding 1998	49,813	202,144	202,144	0
Water/Sewer Refunding 2003	197,719	688,460	688,460	0
Water/Sewer Refunding 2012	0	0	0	871,610
Water & Wastewater Plant Chlorination In	0	0	3,450	0
Total Water Resources and Utilities	\$16,467,013	\$17,292,585	\$16,241,249	\$21,133,453
Total Fund Expenditures	\$16,467,013	\$17,292,585	\$16,241,249	\$21,133,453

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Parking Garage Fund - 475

Summary: The Ocean Center Parking Garage plays an integral role in the development of the Daytona Beach area's Main Street Entertainment District. Full ownership, management and operational responsibilities for the parking facility was transferred from Volusia Redevelopment Parking Corporation to Volusia County in FY2007-08.

The major revenue sources for the Parking Garage fund are daily and special event parking receipts. The FY2012-13 budget includes principal and interest payments in accordance with the Series 2007 Bond to fulfill debt obligations. The interfund transfer represents a final reimbursement of a prior year advance from the General Fund (001).

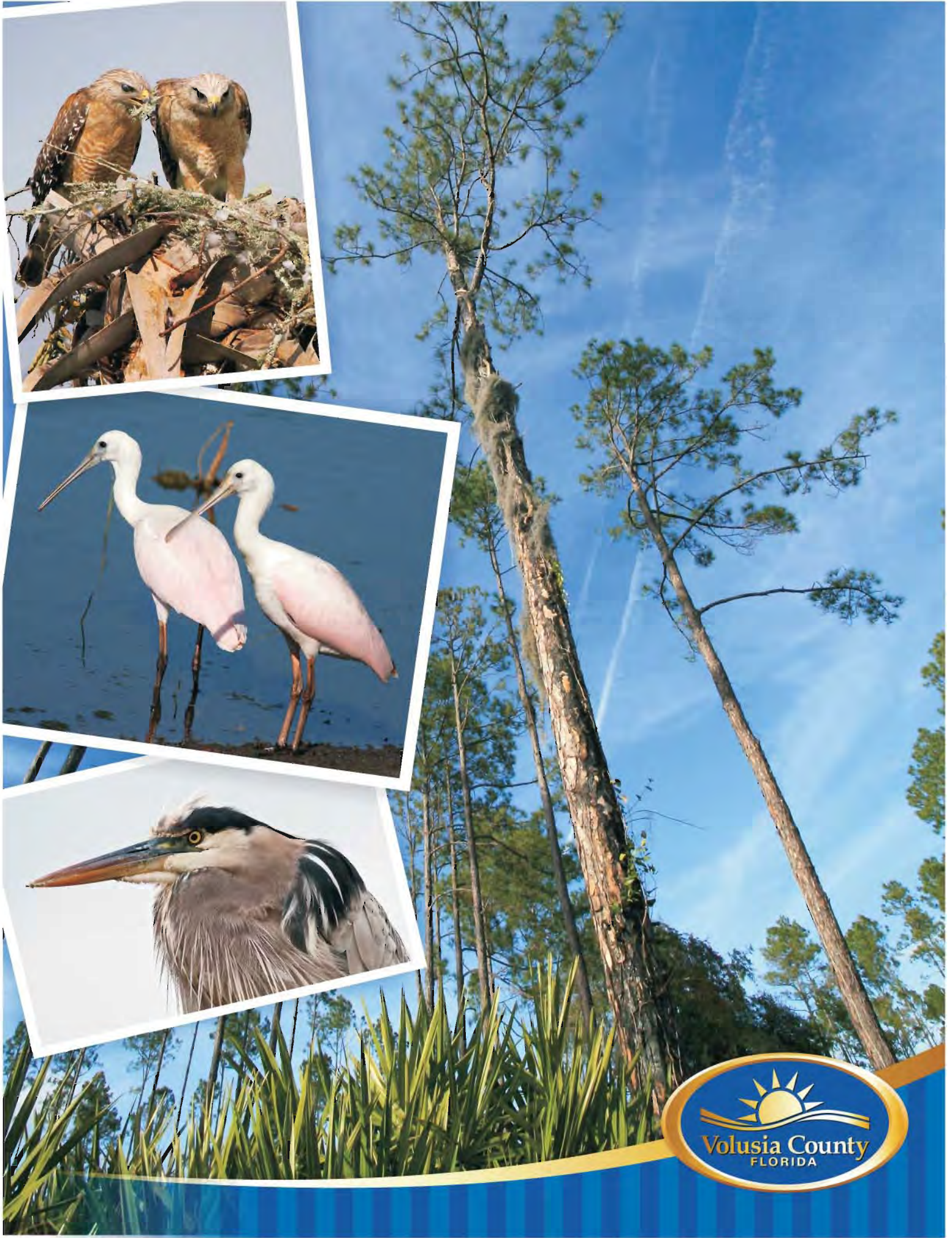
	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	2,350,899	2,472,443
Miscellaneous Revenues	5,200	5,180
Subtotal Current Revenues	\$2,356,099	\$2,477,623
Non-Current Revenues		
Non-Revenues	461,098	343,628
Subtotal Non-Current Revenues	\$461,098	\$343,628
Total Revenues	\$2,817,197	\$2,821,251
Less Operating Transfers	298,655	298,655
Total Operating Revenues	\$2,518,542	\$2,522,596
<u>Expenditures</u>		
Personal Services	106,671	107,042
Operating Expenses	1,293,112	1,439,186
Capital Outlay	0	5,800
Capital Improvements	150,000	0
Debt Service	968,759	969,993
Grants and Aids	0	575
Interfund Transfers	298,655	298,655
Total Expenditures	\$2,817,197	\$2,821,251
Less Operating Transfers	298,655	298,655
Total Operating Expenditures	\$2,518,542	\$2,522,596
Net Revenues Less Expenditures	\$0	\$0

Parking Garage Fund - 475

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Daily Parking	1,221,488	1,330,000	1,460,432	1,460,040
Monthly Parking	172,216	179,900	172,300	172,300
Special Event Parking	724,861	625,000	710,000	710,000
Validation Parking	186,414	215,999	130,000	130,103
Total Charges for Services	\$2,304,979	\$2,350,899	\$2,472,732	\$2,472,443
Miscellaneous Revenues				
Investment Income	4,799	5,000	5,000	5,000
Miscellaneous Revenue	258	200	180	180
Total Miscellaneous Revenues	\$5,057	\$5,200	\$5,180	\$5,180
Subtotal Current Revenues	\$2,310,036	\$2,356,099	\$2,477,912	\$2,477,623
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	461,098	840,880	343,628
Total Non-Revenues	\$0	\$461,098	\$840,880	\$343,628
Subtotal Non-Current Revenues	\$0	\$461,098	\$840,880	\$343,628
Total Fund Revenues	\$2,310,036	\$2,817,197	\$3,318,792	\$2,821,251
Expenditure Detail				
Ocean Center				
Parking/Operations	1,665,318	2,817,197	2,975,164	2,821,251
Total Ocean Center	\$1,665,318	\$2,817,197	\$2,975,164	\$2,821,251
Total Fund Expenditures	\$1,665,318	\$2,817,197	\$2,975,164	\$2,821,251

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F - Division Operating Budgets

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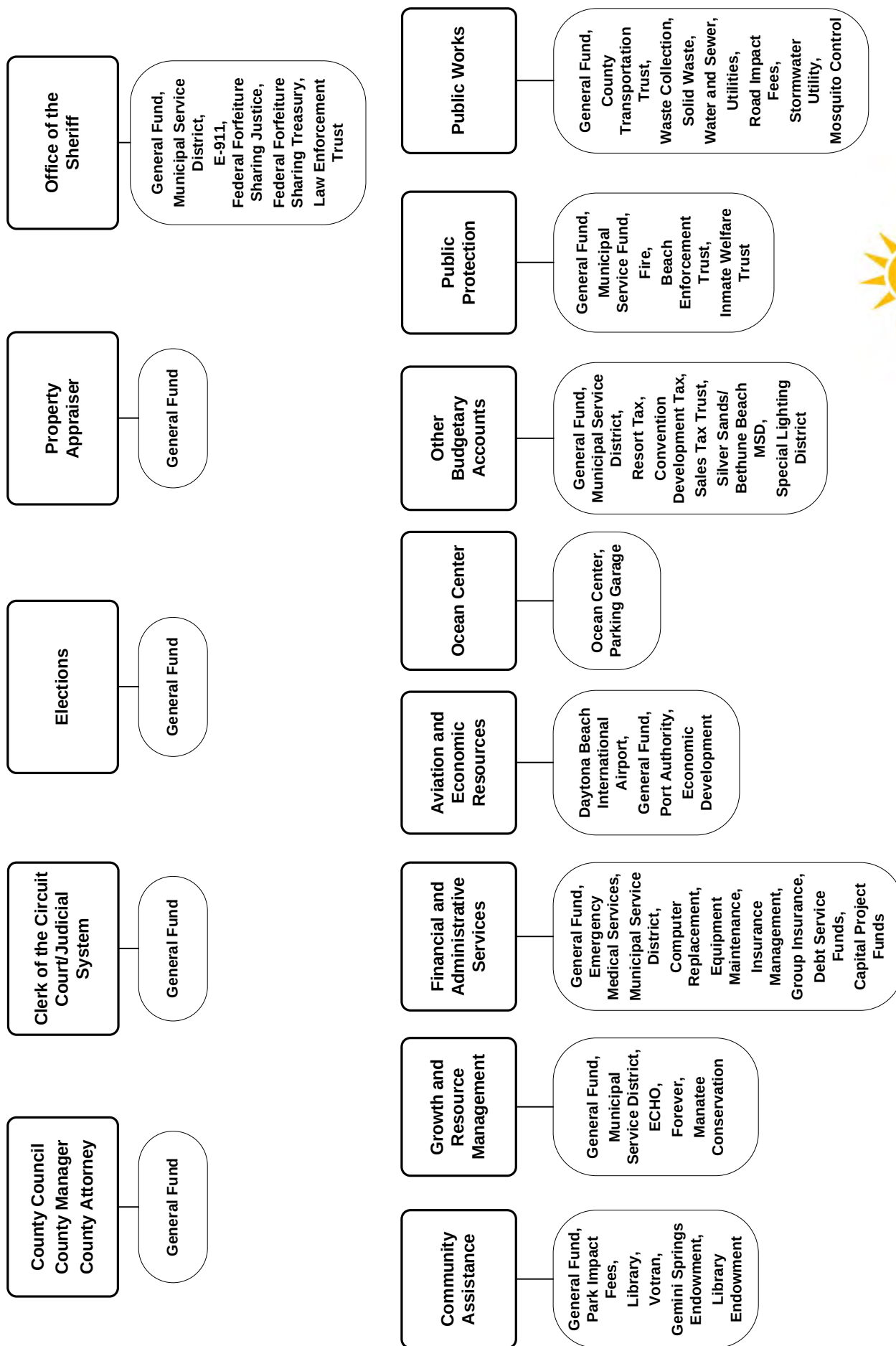
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Volusia County Government

Department to Fund Matrix



Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Aviation and Economic Resources								
Airport	2,204,029	5,640,567	72,711	18,324,028	26,241,335	39.00	0.00	39.00
Coastal	968,869	3,761,836	48,500	5,262,255	10,041,460	21.00	2.00	21.50
Economic Development	727,369	1,538,544	0	2,315,784	4,581,697	12.00	0.00	12.00
Clerk of the Circuit Court								
Clerk of the Circuit Court	35,107	513,844	0	1,630,524	2,179,475	0.00	0.00	0.00
Community Services								
Community Assistance	100,365	27,697	0	5,932,413	6,060,475	2.00	0.00	2.00
Community Services & Grants	974,363	2,440,745	0	1,027,649	4,442,757	14.00	0.00	14.00
Cooperative Extension	510,834	400,272	13,000	35,000	959,106	15.00	1.00	15.50
Health Services	0	702,075	0	1,785,835	2,487,910	0.00	0.00	0.00
Library Services	8,703,240	6,813,808	180,240	8,572,881	24,270,169	180.00	13.00	186.50
Parks Recreation & Culture	4,035,074	4,225,025	51,200	3,055,434	11,366,733	74.00	201.00	106.27
Public Transportation	11,751,317	8,288,499	31,000	1,200,000	21,270,816	0.00	0.00	0.00
Veterans' Services	471,001	106,012	0	0	577,013	10.00	0.00	10.00
County Attorney								
County Attorney	2,848,195	440,139	0	(1,510,860)	1,777,474	30.00	0.00	30.00
County Council								
County Council	414,256	354,695	0	(306,753)	462,198	7.00	0.00	7.00
County Manager								
County Manager	1,746,947	248,359	0	(974,176)	1,021,130	24.00	2.00	25.25
Elections								
Elections	1,765,200	2,050,157	86,691	14,780	3,916,828	32.00	0.00	32.00
Financial and Administrative Services								
Accounting	2,356,828	1,367,635	0	(842,782)	2,881,681	42.00	2.00	43.00
Central Services	2,361,201	5,126,806	0	(230,763)	7,257,244	41.00	0.00	41.00
Information Technology	4,736,586	4,405,198	211,223	(2,790,738)	6,562,269	80.00	0.00	80.00
Management and Budget	728,284	287,590	0	(347,882)	667,992	11.00	0.00	11.00
Office of the CFO	385,849	22,965	0	(171,115)	237,699	4.00	0.00	4.00
Personnel	984,071	426,864	0	(579,350)	831,585	17.00	0.00	17.00
Procurement	917,363	162,457	0	(389,178)	690,642	16.00	0.00	16.00
Revenue	3,166,290	1,545,626	0	(1,527,931)	3,183,985	79.00	2.00	80.00
Growth and Resource Management								
Building, Zoning and Code Administration	2,028,395	1,025,239	0	0	3,053,634	38.00	0.00	38.00
Environmental Management	2,406,359	7,377,826	21,200	1,195,020	11,000,405	41.00	25.00	45.82
Growth and Resource Management	1,039,898	118,500	0	12,244,105	13,402,503	18.00	0.00	18.00
Planning and Development Services	1,217,878	507,673	0	0	1,725,551	19.00	2.00	20.00
Growth Management Commission								
Growth Management Commission	23,459	262,592	0	0	286,051	0.00	0.00	0.00
Justice System								
Justice System	2,115,600	910,991	4,000	10,525	3,041,116	42.00	0.00	42.00
Ocean Center								
Ocean Center	1,960,047	4,688,545	20,300	2,773,200	9,442,092	42.00	1.00	42.50

Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Office of the Sheriff								
Office of the Sheriff	52,746,289	14,253,834	2,446,694	582,568	70,029,385	787.00	132.00	840.68
Other Budgetary Accounts								
Non-Departmental	0	1,406,293	0	81,394,757	82,801,050	0.00	0.00	0.00
Property Appraiser								
Property Appraisal	6,031,471	864,051	0	(617,266)	6,278,256	100.00	0.00	100.00
Public Protection								
Animal Control	715,201	643,578	0	0	1,358,779	15.00	0.00	15.00
Beach Safety	5,880,332	1,292,940	43,735	(36,692)	7,180,315	81.00	318.00	125.42
Corrections	21,932,212	12,597,786	205,800	1,859,009	36,594,807	348.00	4.00	350.00
Emergency Management	449,244	240,377	0	0	689,621	6.00	0.00	6.00
Emergency Medical Administration	140,778	131,923	0	1,509,178	1,781,879	2.00	0.00	2.00
Emergency Medical Services	11,540,494	3,773,112	331,300	(60,000)	15,584,906	177.00	11.00	182.00
Fire Services	16,030,494	6,865,691	899,027	7,047,352	30,842,564	190.00	0.00	190.00
Medical Examiner	1,304,884	670,414	2,000	271	1,977,569	16.00	0.00	16.00
Public Protection Services	484,285	93,974	0	(127,433)	450,826	5.00	0.00	5.00
State Department of Juvenile Justice	0	0	0	4,136,858	4,136,858	0.00	0.00	0.00
Public Works								
Engineering & Construction	2,699,447	4,277,781	0	33,650,708	40,627,936	53.00	0.00	53.00
Mosquito Control	1,437,363	3,494,175	462,500	5,609,923	11,003,961	29.00	1.00	29.75
Public Works Services	519,122	1,162,896	0	681,001	2,363,019	6.00	0.00	6.00
Road and Bridge	5,532,684	6,595,846	900,828	9,325,428	22,354,786	129.00	7.00	130.60
Solid Waste	3,634,483	15,785,317	1,194,084	14,870,268	35,484,152	71.00	1.00	71.75
Stormwater	2,752,783	1,677,010	525,950	3,486,446	8,442,189	57.00	1.00	57.75
Traffic Engineering	1,380,744	1,687,066	0	3,029,550	6,097,360	21.00	0.00	21.00
Water Resources and Utilities	3,288,355	6,183,486	311,000	11,350,612	21,133,453	61.00	0.00	61.00
State Mandated Costs								
State Mandated Costs	62,666	2,565,548	40,146	76,716	2,745,076	1.00	0.00	1.00
Tourist Development								
Tourist Development	0	6,852,302	0	0	6,852,302	0.00	0.00	0.00
Transition Reserves								
Transition Expenses	0	0	0	0	0	9.00	0.00	9.00
TOTAL	202,247,605	158,904,181	8,103,129	233,477,159	602,732,074	3,114	726	3,272.29

Accounting

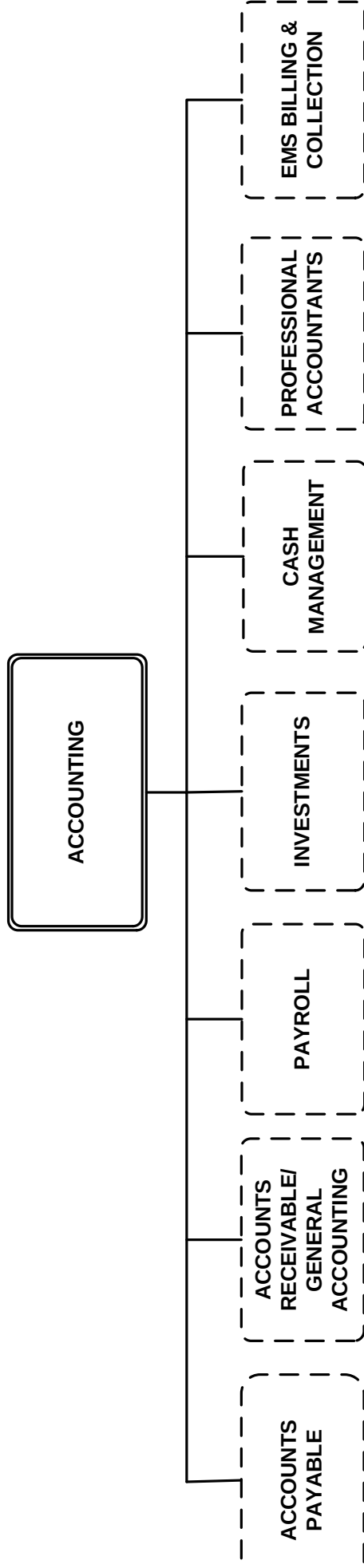
Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Accounting	1,013,553	1,745,541	1,716,497	1,740,083
EMS Billing & Collection	0	1,167,845	1,116,180	1,141,598
Total Expenditures	\$1,013,553	\$2,913,386	\$2,832,677	\$2,881,681
Expenditures by Category				
Personal Services	1,603,449	2,419,318	2,368,175	2,356,828
Operating Expenses	497,430	1,331,984	1,302,418	1,367,635
Subtotal Operating Expenditures	\$2,100,879	\$3,751,302	\$3,670,593	\$3,724,463
Reimbursements	(1,087,326)	(837,916)	(837,916)	(842,782)
Total Operating Expenditures	\$1,013,553	\$2,913,386	\$2,832,677	\$2,881,681
Expenditures by Fund				
Emergency Medical Services	\$0	\$1,167,845	\$1,116,180	\$1,141,598
General	\$1,013,553	\$1,745,541	\$1,716,497	\$1,740,083
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		43.00		43.00

Mission: To account for the County's fiscal activities in accordance with generally accepted accounting principals, to include payment of all County financial obligations, billing and collection of receivables and medical services, capital assets inventory, payroll, cash management and treasury functions; provide accurate and timely financial information to key decision makers.

FINANCIAL AND ADMINISTRATIVE SERVICES

ACCOUNTING DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Accounting

Department: Financial and Administrative Services

Accounting

8250000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,603,449	1,657,322	1,637,421	1,606,843
Operating Expenses	497,430	926,135	916,992	976,022
Subtotal Operating Expenditures	\$2,100,879	\$2,583,457	\$2,554,413	\$2,582,865
Reimbursements	(1,087,326)	(837,916)	(837,916)	(842,782)
Total Operating Expenditures	\$1,013,553	\$1,745,541	\$1,716,497	\$1,740,083
Expenditures by Fund				
General	\$1,013,553	\$1,745,541	\$1,716,497	\$1,740,083
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		30.00		30.00

Key Objectives

1. Provide accurate and timely payments of all County financial obligations
2. Provide accurate billing and collection of all County receivables
3. Provide accurate payment and distribution of all County payroll checks/electronic fund transfers
4. Record and maintain files on all County capital assets

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of invoices processed for payment	120,791.00	140,000.00	150,000.00
2. Number of invoices/statements mailed	10,212.00	10,000.00	11,000.00
3. Number of payroll checks/electronic fund transfers	81,509.00	81,600.00	81,600.00
4. Number of capital asset records maintained	22,115.00	23,000.00	23,000.00

Highlights

The Accounting Division, with its accountants, section supervisors, and clerical staff, is responsible for maintaining and monitoring the accounting and financial transactions of the County. Over 140 funds have been established in the County's general ledger to assist in this task. Each year the Division prepares the comprehensive annual financial report which is audited by an independent, external auditor selected by County Council. Within Accounting, operational sections have been established for accounts receivable, accounts payable, capital asset tracking, payroll, investments, and cash management functions. FY2012-13 budget includes two unfunded positions. Contractual obligations relative to the county-wide financial system, banking services, and audit services are reflected as increases in operating expenses. These multi-year contract agreements, established following participation in the County's competitive bid process and approval by Council, incorporate mandatory compliance of annual escalation rates for service and maintenance fees.

Accounting

Department: Financial and Administrative Services

EMS Billing & Collection

8250002

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	761,996	730,754	749,985
Operating Expenses	0	405,849	385,426	391,613
Subtotal Operating Expenditures	\$0	\$1,167,845	\$1,116,180	\$1,141,598
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$1,167,845	\$1,116,180	\$1,141,598
Expenditures by Fund				
Emergency Medical Services	\$0	\$1,167,845	\$1,116,180	\$1,141,598
Number of Full Time Positions		13.00		13.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		13.00		13.00

Highlights

Emergency Medical Services (EMS) Billing and Collection is responsible for billing and collecting charges for ambulance services and ensuring those charges are in compliance with federal and state regulations. Funds for outside consultation and professional services are provided in the budget.

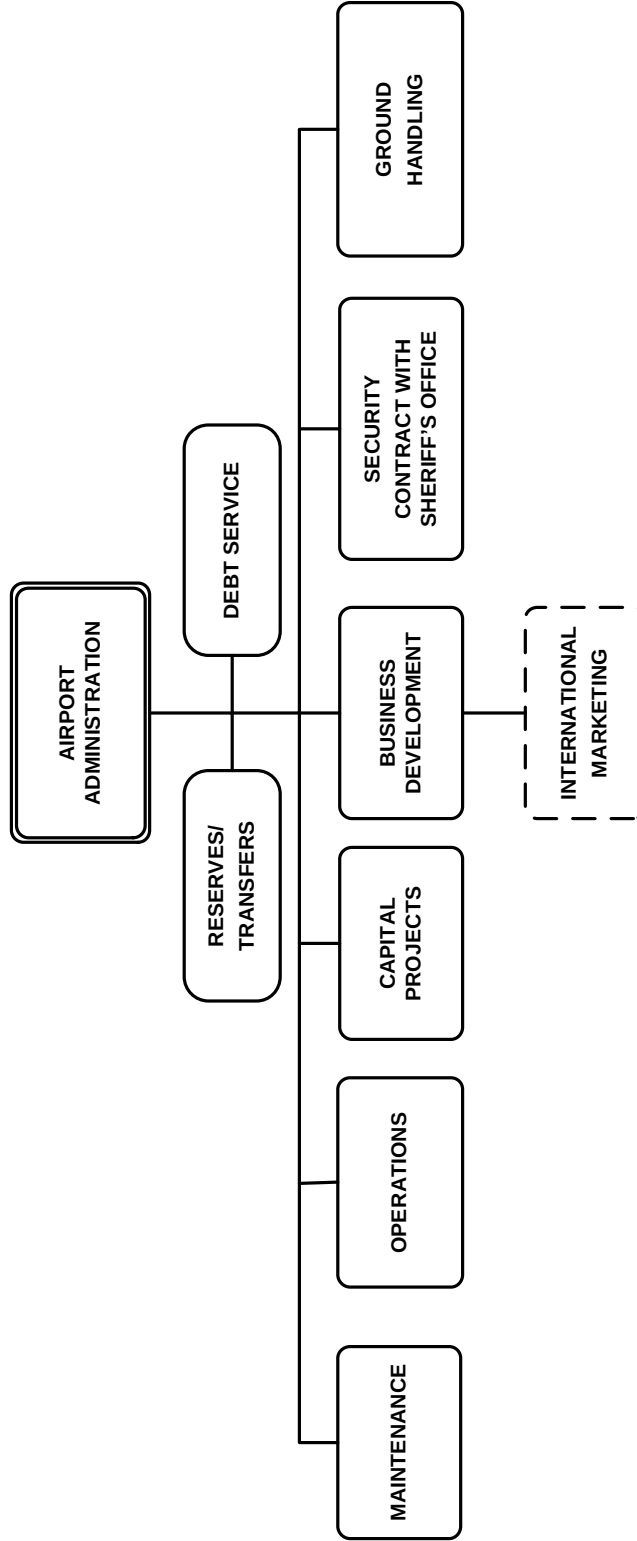
Department: Aviation and Economic Resources

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Airport Administration	1,552,100	1,488,816	1,803,920	1,644,554
Airport Capital Projects	18,228,116	4,175,683	12,218,163	0
Airport Debt Service	1,793,929	3,873,652	4,038,337	3,856,748
Airport Reserves & Transfers	0	11,143,294	0	14,467,280
Business Development	766,656	852,380	684,244	673,925
Food Services	15,010	0	0	0
Ground Handling	571,843	527,964	590,898	569,104
Maintenance	2,441,163	3,692,438	3,661,402	3,134,884
Operations	987,605	940,086	1,000,259	1,064,217
Security	810,895	813,305	870,742	830,623
Total Expenditures	\$27,167,317	\$27,507,618	\$24,867,965	\$26,241,335
Expenditures by Category				
Personal Services	2,128,728	2,213,730	2,207,046	2,204,029
Operating Expenses	6,501,017	6,015,769	6,535,249	5,640,567
Capital Outlay	39,703	85,490	82,808	72,711
Subtotal Operating Expenditures	\$8,669,448	\$8,314,989	\$8,825,103	\$7,917,307
Capital Improvements	16,703,940	4,175,683	12,004,525	0
Debt Service	1,793,929	3,873,652	4,038,337	3,856,748
Reserves	0	11,143,294	0	14,467,280
Subtotal Other Operating Expenses	\$18,497,869	\$19,192,629	\$16,042,862	\$18,324,028
Reimbursements	0	0	0	0
Total Operating Expenditures	\$27,167,317	\$27,507,618	\$24,867,965	\$26,241,335
Expenditures by Fund				
Daytona Beach International Airport	\$27,167,317	\$27,507,618	\$24,867,965	\$26,241,335
Number of Full Time Positions		39.00		39.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		39.00		39.00

Mission: To ensure Daytona Beach International Airport provides safe, efficient and cost effective air transportation facilities to the airline community allowing the commercial air carriers to provide economical air service that supports the area's economic growth and development.

AVIATION AND ECONOMIC RESOURCES

AIRPORT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Airport

Department: Aviation and Economic Resources

Airport Administration

AIRADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	464,061	518,772	526,486	520,467
Operating Expenses	1,074,507	970,044	1,277,434	1,100,354
Capital Outlay	13,532	0	0	23,733
Subtotal Operating Expenditures	\$1,552,100	\$1,488,816	\$1,803,920	\$1,644,554
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,552,100	\$1,488,816	\$1,803,920	\$1,644,554
Expenditures by Fund				
Daytona Beach International Airport	\$1,552,100	\$1,488,816	\$1,803,920	\$1,644,554
Number of Full Time Positions		8.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		8.00		8.00
Key Objectives				
1. Oversee staffing levels to ensure adequate services are provided for all divisions within the department				
2. Obtain funds for capital projects that enhance the Airport's operation				
3. Provide project management to ensure coordination of capital projects				
Performance Measures		FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of staff members		39.00	39.00	39.00
2. Number of grants obtained		7.00	7.00	5.00
3. Number of capital projects in progress		5.00	7.00	5.00
Highlights				
Airport Administration provides the central interface with Volusia County Government entities, tenants and the general public. Airport Administration is responsible for planning, development, grant management, financial management, personnel administration, meeting coordination, procurement, and maintenance of all files and records in accordance with state law. The Administration Division oversees all areas of the airport to ensure the citizens and visitors have a first class facility that accommodates their air travel needs and provides a positive first impression of our community. The majority of the increase is related to the need for professional engineering services required to maintain the environmental integrity of the airport including wetland delineation, the preparation of the spill prevention, control and counter measure plan required by the EPA, and other environmental issues. There is one (1) unfunded position in Administration for FY2012-13.				

Airport

Department: Aviation and Economic Resources

Airport Capital Projects

110_CAP_PROJECTS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	1,514,974	0	213,638	0
Capital Outlay	9,202	0	0	0
Subtotal Operating Expenditures	\$1,524,176	\$0	\$213,638	\$0
Capital Improvements	16,703,940	4,175,683	12,004,525	0
Subtotal Other Operating Expenses	\$16,703,940	\$4,175,683	\$12,004,525	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$18,228,116	\$4,175,683	\$12,218,163	\$0
Expenditures by Fund				
Daytona Beach International Airport	\$18,228,116	\$4,175,683	\$12,218,163	\$0

Highlights

Capital projects are funded through a combination of Federal and State grants and local revenues. Adopted budget reflects grant projects that have been awarded but that are not completed within the fiscal year. Estimated budget reflects grants awarded during the budget year, the budget for a project is adopted upon grant award, implementing the Council's approved budget resolution.

Federal grants are funded 90% with Federal dollars with the remaining 10% split evenly between State and local revenues. In 2012, the FAA Reauthorization Bill was passed, adjusting the percentage of federal grant funding.

State grants are generally 50% State, and 50% local funded.

Airport

Department: Aviation and Economic Resources

Airport Debt Service

451.910

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Debt Service	1,793,929	3,873,652	4,038,337	3,856,748
Subtotal Other Operating Expenses	\$1,793,929	\$3,873,652	\$4,038,337	\$3,856,748
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,793,929	\$3,873,652	\$4,038,337	\$3,856,748
Expenditures by Fund				
Daytona Beach International Airport	\$1,793,929	\$3,873,652	\$4,038,337	\$3,856,748

Highlights

The Revenue Bond Activity represents debt service payments on Airport revenue bonds.

In September 2012, the Airport System Revenue refunding Bonds, Series 2003 were refunded as Series 2012 bonds to take advantage of lower interest rates. Savings of \$611,402 over 10 years in interest costs resulted from the refunding and are reflected in the debt service component of the budget.

In order to take advantage of historically low interest rates, in FY2009-10 the Airport refinanced debt for land acquisition for flood plain compensation and aviation related development that was originally issued in FY2005-06.

Airport

Department: Aviation and Economic Resources

Airport Reserves & Transfers

AIR_RESERVES_TRANS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Reserves	0	11,143,294	0	14,467,280
Subtotal Other Operating Expenses	\$0	\$11,143,294	\$0	\$14,467,280
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$11,143,294	\$0	\$14,467,280
Expenditures by Fund				
Daytona Beach International Airport	\$0	\$11,143,294	\$0	\$14,467,280

Highlights

This account establishes maintenance, operating, debt payment, and equipment renewal and/or replacement reserves as stipulated in signatory agreements with the major air carriers that service Daytona Beach International Airport.

In FY2012-13, reserve funding includes:

\$12,433,990 Future development

\$1,483,290 Reserve for Maintenance and Operations

\$250,000 Bond Restricted reserve for emergency repairs of equipment

\$200,000 Reserves for Business Development - new service incentive (moved from 1600-4800)

\$100,000 Reserves for Wetland Credits

Airport

Department: Aviation and Economic Resources

Business Development

AIRSVCS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	192,236	177,048	175,043	178,366
Operating Expenses	574,420	675,332	509,201	495,559
Subtotal Operating Expenditures	\$766,656	\$852,380	\$684,244	\$673,925
Reimbursements	0	0	0	0
Total Operating Expenditures	\$766,656	\$852,380	\$684,244	\$673,925
Expenditures by Fund				
Daytona Beach International Airport	\$766,656	\$852,380	\$684,244	\$673,925
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Expand air service in domestic and international markets
2. Increase airline competition
3. Increase number of travelers through Daytona Beach International Airport
4. Promote optimum aeronautical and non-aeronautical property development, implement effective property management practices and maximize revenue development

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Average number of flights per day	6.00	8.00	10.00
2. Number of separate airlines (includes FAR Part 121 major carriers and subsidiaries)	2.00	2.00	2.00
3. Number of total passengers	538,572.00	550,000.00	600,000.00
4. New long term lease agreements	1.00	1.00	2.00

Highlights

Air Service and Business Development is responsible for promotion of domestic and international air service and communicating airport benefits to the full range of potential customers within the community and market specific areas served by the Airport. Air Service Development activities include on-going communication and contact with airlines, development of air service proposals, and market research. Marketing and promotional activities associated with Air Service Development include presentations to area civic groups, educational institutions, and other public and private forums. Business Development activities include development and promotion of aeronautical and non-aeronautical land uses, lease negotiations, lease drafting, property management, planning, customer service, special events and revenue maximization. The FY2012-13 budget shows an overall decrease of 25% over the adopted FY2011-12 budget. Funds are requested each year to cover the cost of providing incentives for new airline services. These funds (\$200,000) have been moved to the reserves account. This change reflects a more accurate picture of current funding requirements for this activity. There is one (1) unfunded position in Business Development for FY2012-13.

Airport

Department: Aviation and Economic Resources

Food Services

1101700

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	15,010	0	0	0
Subtotal Operating Expenditures	\$15,010	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$15,010	\$0	\$0	\$0
Expenditures by Fund				
Daytona Beach International Airport	\$15,010	\$0	\$0	\$0

Highlights

The expense budget for the Banquet Manager and associated operating costs ended in FY2010-11.

Airport

Department: Aviation and Economic Resources

Ground Handling

1101900

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	51,976	49,944	55,031	58,864
Operating Expenses	519,867	478,020	535,867	510,240
Subtotal Operating Expenditures	\$571,843	\$527,964	\$590,898	\$569,104
Reimbursements	0	0	0	0
Total Operating Expenditures	\$571,843	\$527,964	\$590,898	\$569,104
Expenditures by Fund				
Daytona Beach International Airport	\$571,843	\$527,964	\$590,898	\$569,104
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Provide safe, reliable and high quality ground handling services to Delta Airlines. (100% customer satisfaction)
2. Provide competitive operational costs to the air carriers to enhance their ability to sustain and expand air service at Daytona Beach International Airport. (Zero downtime due to damage with ground equipment)
3. Enhance overall contract performance with respect to baggage delivery

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Flights delayed due to ground handling	1.00	0.00	0.00
2. Aircraft damage (ground handling)	0.00	0.00	0.00
3. Delivery of first bag to baggage claim area (minutes)	12.00	10.00	9.00

Highlights

Airport Ground Handling is responsible for providing ground handling services to our commercial airline customers. Services to our customers include the following: acceptance and sorting of outbound baggage; delivery and loading of baggage onto outbound flights; unloading and delivery to the baggage claim area of arriving baggage; cleaning and re-provisioning of aircraft interior between flights, cargo services, skycap and wheelchair services. Daytona Beach International Airport provides this service to Delta airline. Service levels are dictated by their flight schedule. Currently, services are required from 4 a.m. to 6 p.m. A fee is charged for these services to offset a portion of the expense.

Airport

Department: Aviation and Economic Resources

Maintenance

1101000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	792,947	879,276	827,674	817,292
Operating Expenses	1,638,277	2,747,662	2,770,896	2,280,592
Capital Outlay	9,939	65,500	62,832	37,000
Subtotal Operating Expenditures	\$2,441,163	\$3,692,438	\$3,661,402	\$3,134,884
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,441,163	\$3,692,438	\$3,661,402	\$3,134,884
Expenditures by Fund				
Daytona Beach International Airport	\$2,441,163	\$3,692,438	\$3,661,402	\$3,134,884

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Maintain facilities using preventive maintenance program
2. Complete all work orders in a timely fashion
3. Coordinate the painting, roofing and other building enhancement projects, including parking lots and street signage upgrades
4. HVAC & Energy Management upgrades involving test and balance and feasibility study for chill water storage to have detailed cost savings figures linked to a reduction in electrical consumption

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percentage of scheduled preventative maintenance completed	100.00	100.00	100.00
2. Average work order completion time (days)	1.00	1.00	1.00
3. Painting and roofing projects (%)	50.00	55.00	60.00
4. HVAC Upgrades (%)	60.00	70.00	70.00

Highlights

Airport Maintenance is responsible for maintaining and repairing Daytona Beach International Airport facilities and equipment. This includes the terminals, airport buildings, airport landscape (outside the scope of contracts), airfield grounds and lighting, signage, parking areas, gates and pavements. All maintenance must be accomplished in accordance with county policies and state and federal requirements. FY2012-13 budget includes funds for roof replacement and a change in phasing that incorporates Next Gen and an expansion of the main terminal roof square footage, maintaining a uniform warranty on the entire landside roof structure; canopy structural steel painting; initial phasing of restroom renovations; and the chill water feasibility study. There is one (1) unfunded position in Airport Maintenance for FY2012-13.

1101100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	522,554	480,094	519,085	528,731
Operating Expenses	458,021	440,002	461,198	523,508
Capital Outlay	7,030	19,990	19,976	11,978
Subtotal Operating Expenditures	\$987,605	\$940,086	\$1,000,259	\$1,064,217
Reimbursements	0	0	0	0
Total Operating Expenditures	\$987,605	\$940,086	\$1,000,259	\$1,064,217
Expenditures by Fund				
Daytona Beach International Airport	\$987,605	\$940,086	\$1,000,259	\$1,064,217

Number of Full Time Positions	9.00	9.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	9.00	9.00

Key Objectives

1. Maintain and improve the Wildlife Hazard Management Plan to enhance airfield safety
2. Reduce runway incursions by education measures for airfield tenants and by annual Airport Ground Vehicle Operations (AGVO) training for each airfield driver (vehicles/pedestrian measurement)
3. Enhance passenger satisfaction by implementing consequence procedures for driver violations in Ground Transportation Organization (GTO)
4. Maintain airfield and records in accordance with Federal Aviation Regulation (FAR) Part 139. (Annual Audit)

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of bird/wildlife strikes commercial and general aviation	2.00	3.00	2.00
2. Number of runway incursions/vehicle-pedestrian deviations	0.00	0.00	0.00
3. Number of GTO driver violations resolved through hearing process	0.00	1.00	1.00
4. Number of discrepancies found by FAA during inspection for 139 compliance	0.00	0.00	0.00

Highlights

Airport Operations is responsible for maintaining the Airport in accordance with Federal Aviation Regulation (FAR) Part 139 for commercial service airports, as well as Transportation Security Regulations (TSR) Part 1542. Compliance involves airfield maintenance, management of the Wildlife Plan, training, fuel inspections, etc. The Operations division issues Notices to Airmen (NOTAMs), maintains numerous required operational/airfield logs and submits reports to the Federal Aviation Administration (FAA) as required/needed. Operations has additional duties to coordinate environmental issues and foreign object debris (FOD) management. A previously vacant unfunded position was approved to be filled in FY2011-12. This change in personal services, along with additional funding for the Triennial Exercise required in FY2012-13 reflect an overall increase of 6% over the adopted FY2011-12 budget.

Airport

Department: Aviation and Economic Resources

Security

1101300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	104,954	108,596	103,727	100,309
Operating Expenses	705,941	704,709	767,015	730,314
Subtotal Operating Expenditures	\$810,895	\$813,305	\$870,742	\$830,623
Reimbursements	0	0	0	0
Total Operating Expenditures	\$810,895	\$813,305	\$870,742	\$830,623
Expenditures by Fund				
Daytona Beach International Airport	\$810,895	\$813,305	\$870,742	\$830,623
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Key Objectives

1. To maintain airport security procedures/regulations in accordance with the approved airport security plan
2. To develop and foster a culture of overlapping security awareness throughout the airport by support and understanding in the community

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Random daily security checks (average)	9.00	10.00	11.00
2. Increase frequency of meetings with airfield tenants	52.00	52.00	52.00

Highlights

Airport Security handles all aspects of coordination and compliance with regulations and directives of the Transportation Security Administration under the Department of Homeland Security. Security coordinates Airport activities with the Transportation Security Administration and with the Volusia County Sheriff's Office. Security is responsible for airfield security, employee background checks, fingerprinting, and overall management of security systems.

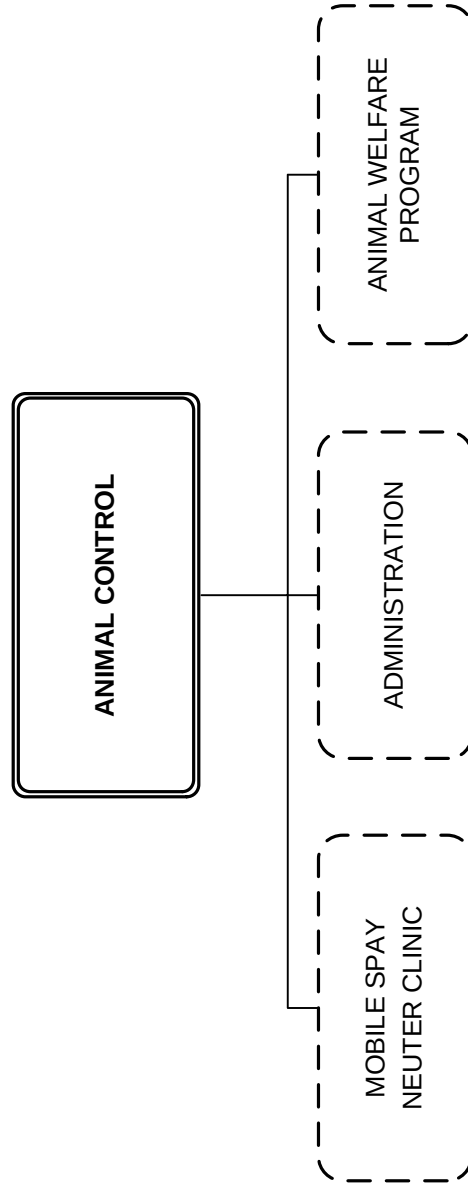
Animal Control

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Animal Control	1,281,485	1,455,943	1,370,867	1,358,779
Total Expenditures	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
Expenditures by Category				
Personal Services	750,872	745,255	719,880	715,201
Operating Expenses	530,613	695,688	650,987	643,578
Subtotal Operating Expenditures	\$1,281,485	\$1,440,943	\$1,370,867	\$1,358,779
Reserves	0	15,000	0	0
Subtotal Other Operating Expenses	\$0	\$15,000	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
Expenditures by Fund				
Municipal Service District	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Mission: To promote responsible pet ownership through education and enforcement of local and state animal laws. To protect people and their property from animals. To protect animals from abuse.

PUBLIC PROTECTION ANIMAL CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Animal Control

Department: Public Protection

Animal Control

ANIMAL_CTR

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	750,872	745,255	719,880	715,201
Operating Expenses	530,613	695,688	650,987	643,578
Subtotal Operating Expenditures	\$1,281,485	\$1,440,943	\$1,370,867	\$1,358,779
Reserves	0	15,000	0	0
Subtotal Other Operating Expenses	\$0	\$15,000	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
Expenditures by Fund				
Municipal Service District	\$1,281,485	\$1,455,943	\$1,370,867	\$1,358,779
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Minimize the risk of a rabies outbreak in domestic animals by the immunization of dogs/cats
2. Protect people and pets from each other
3. Reduce the number of unwanted animals
4. Reduce the number of animals picked up

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of licenses sold	4,933.00	4,700.00	4,800.00
2. Number of routine complaints	6,159.00	6,325.00	6,500.00
3. Number of animals sterilized	2,374.00	2,500.00	2,500.00
4. Number of stray animals picked up	3,840.00	3,800.00	3,200.00

Highlights

Volusia County Animal Control provides animal services to citizens in the unincorporated area and citizens in the City of DeBary. Services are provided by seven Animal Control Officers that respond to emergencies 24 hours a day. The services include; response to nuisance animal complaints, investigation of animal bites, animal quarantines, investigation of dangerous dogs, animal neglect, animal cruelty and the pick up and impoundment of stray animals. Animal Services provides community outreach programs for adults and children of all ages including a bite prevention program and a disaster preparedness program. Animal Services is the lead agency during emergencies and manages evacuation shelters for pets. Additionally, the Mobile Spay/Neuter Clinic, also known as the "Pet Vet Cruiser" (PVC), is a state of the art veterinary clinic that offers low cost animal sterilizations as a strategy to eventually reduce the total number of unwanted animals born. The Mobile spay neuter bus travels to the unincorporated areas of Volusia County providing services to economically challenged citizens. The PVC also provides rabies vaccinations and educational materials that advocate responsible pet ownership. The PVC operates 4 days a week with one veterinarian and two veterinarian assistants.

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Beach Safety

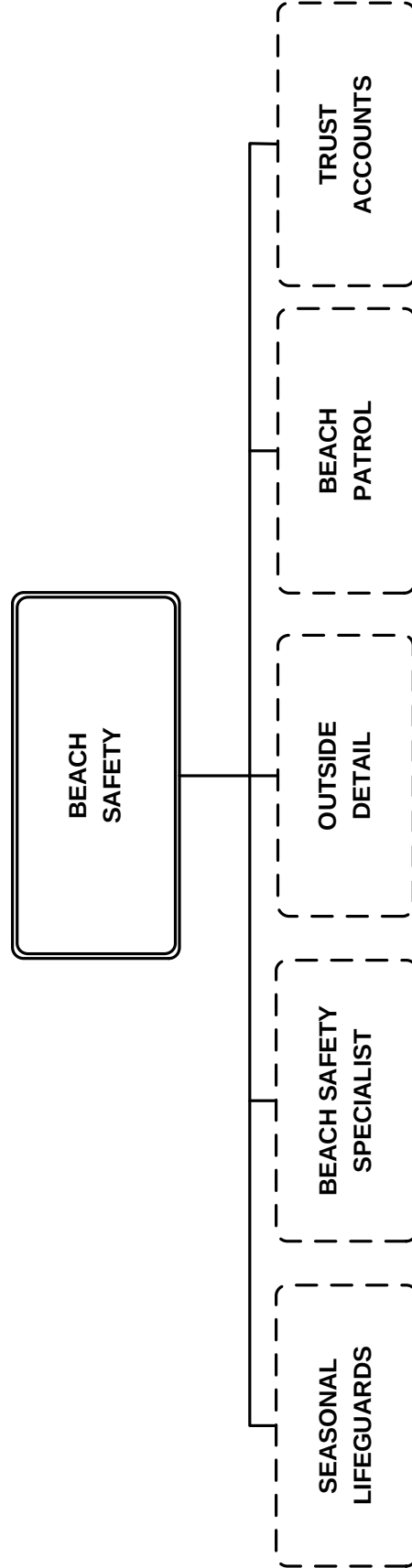
Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Beach Safety	7,040,282	7,609,277	7,330,601	7,180,315
Total Expenditures	\$7,040,282	\$7,609,277	\$7,330,601	\$7,180,315
Expenditures by Category				
Personal Services	5,821,534	6,130,165	6,079,236	5,880,332
Operating Expenses	1,184,054	1,214,717	1,228,233	1,292,940
Capital Outlay	66,193	40,954	51,354	43,735
Subtotal Operating Expenditures	\$7,071,781	\$7,385,836	\$7,358,823	\$7,217,007
Capital Improvements	44,164	204,698	29,698	0
Interfund Transfers	524	0	0	0
Reserves	0	18,743	0	21,228
Subtotal Other Operating Expenses	\$44,688	\$223,441	\$29,698	\$21,228
Reimbursements	(76,187)	0	(57,920)	(57,920)
Total Operating Expenditures	\$7,040,282	\$7,609,277	\$7,330,601	\$7,180,315
Expenditures by Fund				
Beach Enforcement Trust	\$0	\$18,743	\$0	\$21,228
General	\$7,040,282	\$7,590,534	\$7,330,601	\$7,159,087
Number of Full Time Positions		75.00		81.00
Number of Part Time Positions		324.00		318.00
Number of Full Time Equivalent Positions		124.82		125.42

Mission: To provide a safe, clean, friendly ocean beach experience offering a variety of fun, recreational opportunities and quality amenities while conserving our coastal natural resources.

PUBLIC PROTECTION

BEACH SAFETY DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Beach Safety

Department: Public Protection

Beach Safety

BEACH_SAFETY

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	5,821,534	6,130,165	6,079,236	5,880,332
Operating Expenses	1,184,054	1,214,717	1,228,233	1,292,940
Capital Outlay	66,193	40,954	51,354	43,735
Subtotal Operating Expenditures	\$7,071,781	\$7,385,836	\$7,358,823	\$7,217,007
Capital Improvements	44,164	204,698	29,698	0
Interfund Transfers	524	0	0	0
Reserves	0	18,743	0	21,228
Subtotal Other Operating Expenses	\$44,688	\$223,441	\$29,698	\$21,228
Reimbursements	(76,187)	0	(57,920)	(57,920)
Total Operating Expenditures	\$7,040,282	\$7,609,277	\$7,330,601	\$7,180,315
Expenditures by Fund				
Beach Enforcement Trust	\$0	\$18,743	\$0	\$21,228
General	\$7,040,282	\$7,590,534	\$7,330,601	\$7,159,087
Number of Full Time Positions		75.00		81.00
Number of Part Time Positions		324.00		318.00
Number of Full Time Equivalent Positions		124.82		125.42

Key Objectives

1. Provide quality law enforcement; lifeguard services and emergency first aid to visitors of Volusia County beaches
2. Establish effective lifeguard coverage by the strategic placement of portable towers in areas of high bather concentration; areas identified as having challenging water conditions; upland activity and/or areas identified through historical rescue data using a tiered staffing schedule
3. Provide for-hire law enforcement, emergency medical and/or lifeguard services to public and private organizations

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of water related rescues	1,464.00	1,500.00	1,500.00
2. Number of lifeguards per weekend (peak season)	69.00	84.00	84.00
3. Number of outside detail staff hours worked	3,167.00	3,200.00	3,200.00

Highlights

The Beach Safety division is directly responsible for the safety and welfare of the millions of visitors to Volusia County beaches each year by providing law enforcement, emergency medical response and lifeguard protection through a compliment of full and part-time certified staff. Portable towers primarily staffed with part-time seasonal lifeguards are strategically placed and manned according to a priority list dependant of the season, bather concentration, upland parks and development. The current budget includes a tiered vehicle plan; downsizing the use of full-size pick-up trucks to include smaller models such as UTV's, Jeeps and mid-size pick-up trucks will reduce the number of full-size pick-up trucks in the division's lease from twenty two to nine; a tiered portable tower staffing plan that will increase the number of portable towers open, when at full compliment, on the weekends during the peak summer season by 33% without increasing costs and a new schedule created for full-time beach patrol officers that will reflect a 12 hour rotating schedule. To accomplish another part of the Beach Service Plan, six Beach Safety Specialists positions will increase from .90 to 1.0 FTE's and nine positions will remain unfunded.

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Building, Zoning and Code Administration

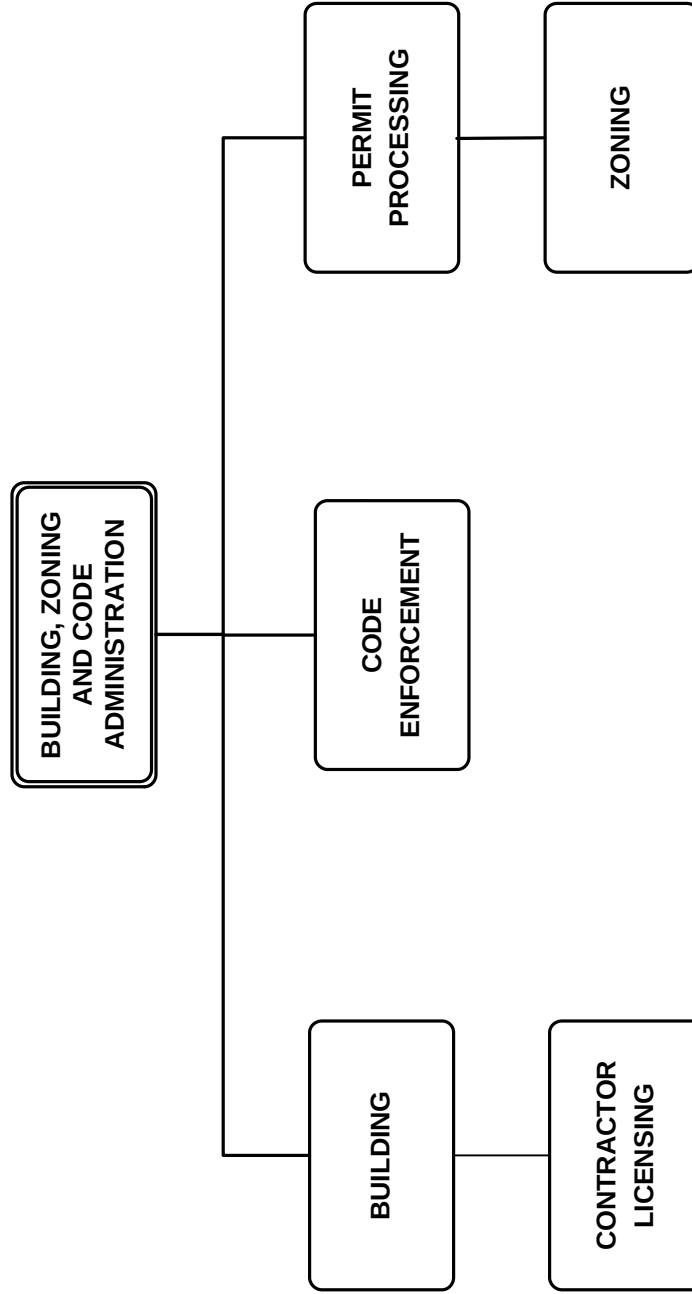
Department: Growth and Resource Management

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Building	1,428,247	1,452,612	1,364,040	1,403,409
Building, Zoning, and Code Administration	444,797	488,633	479,217	436,531
Code Enforcement	568,169	593,241	627,864	659,456
Contractor Licensing	101,499	127,832	129,659	128,956
Permit Processing	394,649	461,603	435,825	425,282
Total Expenditures	\$2,937,361	\$3,123,921	\$3,036,605	\$3,053,634
Expenditures by Category				
Personal Services	2,173,447	2,093,168	2,072,136	2,028,395
Operating Expenses	764,447	1,030,753	964,469	1,025,239
Subtotal Operating Expenditures	\$2,937,894	\$3,123,921	\$3,036,605	\$3,053,634
Reimbursements	(533)	0	0	0
Total Operating Expenditures	\$2,937,361	\$3,123,921	\$3,036,605	\$3,053,634
Expenditures by Fund				
General	\$161,969	\$186,328	\$188,729	\$187,068
Municipal Service District	\$2,775,392	\$2,937,593	\$2,847,876	\$2,866,566
Number of Full Time Positions		38.00		38.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		38.00		38.00

Mission: To provide a better quality of life for all Volusia County citizens by facilitating the development of a well designed, efficient, healthy and safely built environment that enhances community identity, co-exists with the natural environment and promotes sustainable development.

GROWTH AND RESOURCE MANAGEMENT

BUILDING, ZONING AND CODE ADMINISTRATION DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate division page.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Building

BUILDING

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,079,890	1,002,420	1,013,391	988,763
Operating Expenses	348,890	450,192	350,649	414,646
Subtotal Operating Expenditures	\$1,428,780	\$1,452,612	\$1,364,040	\$1,403,409
Reimbursements	(533)	0	0	0
Total Operating Expenditures	\$1,428,247	\$1,452,612	\$1,364,040	\$1,403,409
Expenditures by Fund				
Municipal Service District	\$1,428,247	\$1,452,612	\$1,364,040	\$1,403,409
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Review single family home, additions, alterations and mobile home permits
2. Review aluminum, pool and miscellaneous permits
3. Review commercial new construction permits and addition/alteration permits
4. Perform quality inspections by limiting the average number of daily inspections

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of residential reviews in 10 working days	1,966.00	2,090.00	2,100.00
2. Number of misc. residential reviews in 10 working days	3,367.00	3,064.00	3,200.00
3. Number of commercial reviews in 10 working days	918.00	898.00	950.00
4. Average number of daily inspections performed by each inspector	14.00	15.00	16.00

Highlights

Building Code Administration is tasked with the enforcement of the Florida Building Code as mandated by the State of Florida and ordinances as adopted by Volusia County for the unincorporated areas. Compliance with code requirements is essential to establish the minimum requirements to safeguard the public health, safety and general welfare. Staff reviews for compliance with code requirements for structural strength, means of egress, stability, sanitation, light and ventilation, energy conservation, and safety to life and property from fire and other hazards attributed to the built environment and to provide safety to first responders during emergency operations.

The activity is divided into two sections. The Plans Examination section is responsible for reviewing plans and related documents with the persons who are licensed under licensure per FS 468 and mandated to meet the requirements of the Florida Building Code regulations and ordinances. The Building Inspection section is responsible for performing inspections to ensure compliance with the reviewed plans, codes and ordinances with personnel licensed under FS 468.

There are two (2) unfunded positions for FY2012-13.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Building, Zoning, and Code Administration

BLDG_ZONING_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	225,416	221,303	211,917	166,290
Operating Expenses	219,381	267,330	267,300	270,241
Subtotal Operating Expenditures	\$444,797	\$488,633	\$479,217	\$436,531
Reimbursements	0	0	0	0
Total Operating Expenditures	\$444,797	\$488,633	\$479,217	\$436,531
Expenditures by Fund				
Municipal Service District	\$444,797	\$488,633	\$479,217	\$436,531
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Highlights

The Administration Activity oversees the following work areas: Customer Service Permit Processing, Building & Zoning Compliance and Building Code Administration and Contractor Licensing. Administration ensures that each Activity Work Plan is implemented throughout the fiscal year.

There is one (1) unfunded position for FY2012-13.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Code Enforcement

2253100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	407,241	393,552	391,879	421,961
Operating Expenses	160,928	199,689	235,985	237,495
Subtotal Operating Expenditures	\$568,169	\$593,241	\$627,864	\$659,456
Reimbursements	0	0	0	0
Total Operating Expenditures	\$568,169	\$593,241	\$627,864	\$659,456
Expenditures by Fund				
Municipal Service District	\$568,169	\$593,241	\$627,864	\$659,456
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Key Objectives

1. Respond to and pursue compliance on all reports of ordinance violations
2. Provide educational services and materials to the citizens of Volusia County to promote a safe and healthy business and residential community
3. Assure that all signs meet ordinance requirements through issuance of new and renewal sign permits
4. Schedule and coordinate all requests for Code Enforcement Board hearings following legal requirements for case docketing and notification

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of violations responded to and processed	13,781.00	14,500.00	15,000.00
2. Number of countywide code enforcement board cases	302.00	500.00	500.00
3. Number of new sign permits issued	102.00	80.00	90.00
4. Number of sign renewals	1,007.00	1,000.00	1,000.00
5. Number of Code Enforcement Board hearings	18.00	12.00	12.00

Highlights

Building and Zoning Compliance is responsible for enforcement of Chapter 72, Article II, Zoning, Chapter 22 & 58 of the Code of Ordinances and the Florida Building Code in Florida Statutes Chapter 553. Building and Zoning Compliance responds to all building, zoning and related complaints received in the unincorporated areas of Volusia County. This Activity reviews and enforces the outdoor entertainment event permits, Host Itinerant merchant licenses and temporary campgrounds during special events in the unincorporated County. This section also administers sign regulations and lot maintenance regulations, and serves as staff to the Code Enforcement Board and the Special Magistrate. Revenues of approximately \$100,000 are generated from code enforcement fines, sign permit renewals and outdoor entertainment permits.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Contractor Licensing

2252400

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	88,203	106,384	105,665	106,663
Operating Expenses	13,296	21,448	23,994	22,293
Subtotal Operating Expenditures	\$101,499	\$127,832	\$129,659	\$128,956
Reimbursements	0	0	0	0
Total Operating Expenditures	\$101,499	\$127,832	\$129,659	\$128,956
Expenditures by Fund				
General	\$101,499	\$127,832	\$129,659	\$128,956
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Issue licenses daily upon receipt of required documentation, input insurance information, upload contractor information to internet site before 8:30 a.m. the following day for use by cities, print and mail computer generated licenses
2. Investigate reported unlicensed contractor activity, investigate violations against licensed contractors and prepare cases for Contractor Licensing and Construction Appeals Board (CLCA) meetings and file liens
3. Review applications, process payments, sponsor testing and issue specialty trade licenses

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of inputs and assurances of licenses in time frame	456.00	394.00	450.00
2. Number of investigations completed in 10 working days	100.00	150.00	120.00
3. Number of new Local Specialty licenses issued and applications processed	31.00	10.00	20.00

Highlights

Contractor Licensing has jurisdiction over contractors licensed per FS 489, parts I & II and Local Specialty Licenses regulated by Volusia County Ordinance Chapter 22. This activity has licensing powers within any city in Volusia County that has entered into an inter-local agreement. Cases brought by Contractor Licensing against certified and registered contractors are heard by the Volusia County Contractor Licensing & Construction Appeals Board (CLCA). The activity maintains a database of these contractors. All contractors participating in the program must pay a fee and meet the State requirements for insurance to obtain permits and to maintain their active status. Registered and Local Specialty Contractors are required to participate; certified contractors may decline participation in the program. The CLCA Board hears cases for unlicensed activity, cases against licensed contractors, cases for code appeals and enforcement of the Unsafe Dilapidated Ordinance.

There is one (1) unfunded position for FY2012-13.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Permit Processing

PERMIT_PROCESSING

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	372,697	369,509	349,284	344,718
Operating Expenses	21,952	92,094	86,541	80,564
Subtotal Operating Expenditures	\$394,649	\$461,603	\$435,825	\$425,282
Reimbursements	0	0	0	0
Total Operating Expenditures	\$394,649	\$461,603	\$435,825	\$425,282
Expenditures by Fund				
General	\$60,470	\$58,496	\$59,070	\$58,112
Municipal Service District	\$334,179	\$403,107	\$376,755	\$367,170

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Implement the County's Comprehensive Plan, Land Development Code and Zoning Ordinances
2. Intake, review and distribute permit applications to appropriate staff within 2 business days
3. Track status of permits and notify applicants the permit is ready to issue within 3-5 days of plan review
4. Administer countywide impact fee program (thoroughfare roads, schools, parks and fire) including review of non-residential impact fee projects within 3 days

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of permit applications processed	4,841.00	4,900.00	5,000.00
2. Number of applicants notified of permit status in 3-5 days	4,749.00	4,802.00	4,900.00
3. Number of impact fee projects reviewed	744.00	1,772.00	2,012.00
4. Number of public record requests	706.00	679.00	752.00

Highlights

The Building and Zoning Permit Processing Activity is responsible for accepting, distributing, reviewing, processing, expediting and archiving division information. The data collected and maintained in the Permit Center includes applications, checklists, surveys, plans, and any other related construction documentation required to implement the Volusia County Code of Ordinances.

The Permit Processing Activity is also responsible for implementing and administering the County's Road, Fire, Parks and School impact fee programs. With the advent of AMANDA, old impact fee records, such as credit assignments, and exemption records, were reorganized into an efficient database.

There are three (3) unfunded positions for FY2012-13.

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Central Services

Department: Financial and Administrative Services

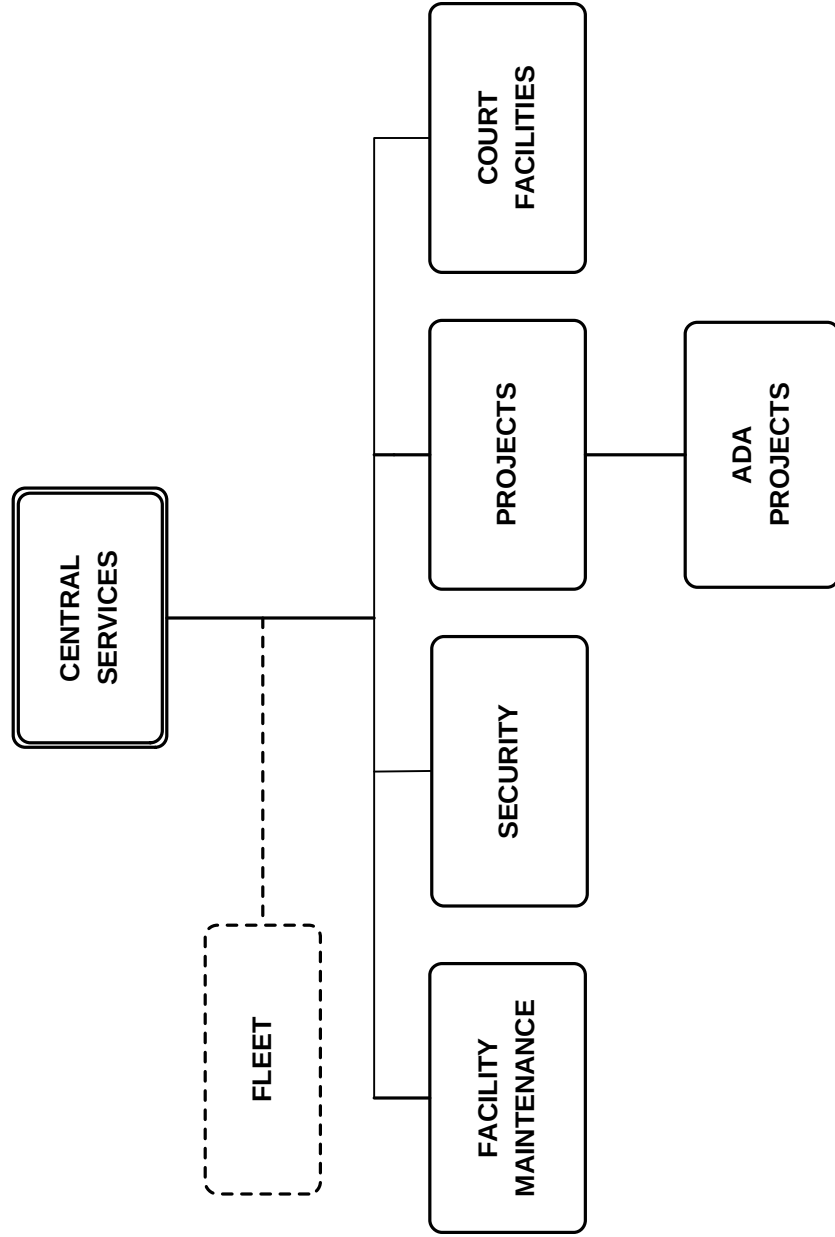
	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
ADA Projects	58	10,000	10,000	10,000
Court Facilities	1,570,094	2,038,856	2,279,974	1,586,382
Facility Maintenance	2,825,952	4,380,185	4,393,121	4,810,274
Projects	1,626,804	1,422,368	2,105,942	541,144
Security	307,097	315,008	310,713	309,444
Total Expenditures	\$6,330,005	\$8,166,417	\$9,099,750	\$7,257,244
Expenditures by Category				
Personal Services	2,320,876	2,309,430	2,376,275	2,361,201
Operating Expenses	3,099,035	4,911,607	4,915,184	5,126,806
Capital Outlay	110,023	75,000	79,549	0
Subtotal Operating Expenditures	\$5,529,934	\$7,296,037	\$7,371,008	\$7,488,007
Capital Improvements	1,495,022	1,625,000	2,483,018	444,800
Grants and Aids	3,159	0	344	344
Subtotal Other Operating Expenses	\$1,498,181	\$1,625,000	\$2,483,362	\$445,144
Reimbursements	(698,110)	(754,620)	(754,620)	(675,907)
Total Operating Expenditures	\$6,330,005	\$8,166,417	\$9,099,750	\$7,257,244
Expenditures by Fund				
General	\$6,330,005	\$8,166,417	\$9,099,750	\$7,257,244
Number of Full Time Positions		40.00		41.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		40.00		41.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

FINANCIAL AND ADMINISTRATIVE SERVICES

CENTRAL SERVICES DIVISION

OPERATING



Programs shown with dotted lines reflect activities within this Division identified separately in the Internal Service Funds section.



Central Services

Department: Financial and Administrative Services

ADA Projects

8704201

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	58	10,000	10,000	10,000
Subtotal Operating Expenditures	\$58	\$10,000	\$10,000	\$10,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$58	\$10,000	\$10,000	\$10,000
Expenditures by Fund				
General	\$58	\$10,000	\$10,000	\$10,000

Key Objectives

1. Provide handicapped parking and accessible routes to County facilities
2. Make entrances and exteriors to all public services, programs and activities handicapped accessible
3. Remove barriers and assure free access to and use of restroom facilities

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Corrections of Parking/Access	1.00	1.00	1.00
2. Changes of Entrances/Interiors	1.00	1.00	1.00
3. Restrooms free of barriers	0.00	1.00	1.00

Highlights

This activity administers compliance with the "Americans with Disabilities Act" (ADA) of January 26, 1992 (Revised in 1994) and currently adopted into the Southern Building Codes. All county facilities are inspected to insure continued accessibility. Any new county leased or owned space is inspected and updated to meet ADA accessibility requirements. Also, Elections polling facilities are reconfigured for ADA parking and entrance capabilities.

Central Services

Department: Financial and Administrative Services

Court Facilities

8704300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	528,249	485,239	508,495	500,679
Operating Expenses	863,594	938,617	1,016,598	981,703
Subtotal Operating Expenditures	\$1,391,843	\$1,423,856	\$1,525,093	\$1,482,382
Capital Improvements	178,251	615,000	754,881	104,000
Subtotal Other Operating Expenses	\$178,251	\$615,000	\$754,881	\$104,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,570,094	\$2,038,856	\$2,279,974	\$1,586,382
Expenditures by Fund				
General	\$1,570,094	\$2,038,856	\$2,279,974	\$1,586,382
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00
Key Objectives				
1. Maintain court buildings in a efficient, timely and cost effective manner				
Performance Measures		FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Square feet maintained/5 days per week		410,389.00	430,406.00	430,406.00
Highlights				
Court facilities represent approximately 32% of county maintained facilities. The following projects will be initiated in FY2012-13: HVAC unit replacement at the City Island Courthouse and exterior painting of the front and main entrance of the Deland Courthouse.				

Central Services

Department: Financial and Administrative Services

Facility Maintenance

FAC_MAINT

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,686,622	1,722,001	1,762,885	1,756,926
Operating Expenses	1,824,802	3,412,804	3,384,856	3,729,255
Subtotal Operating Expenditures	\$3,511,424	\$5,134,805	\$5,147,741	\$5,486,181
Capital Improvements	9,479	0	0	0
Grants and Aids	3,159	0	0	0
Subtotal Other Operating Expenses	\$12,638	\$0	\$0	\$0
Reimbursements	(698,110)	(754,620)	(754,620)	(675,907)
Total Operating Expenditures	\$2,825,952	\$4,380,185	\$4,393,121	\$4,810,274
Expenditures by Fund				
General	\$2,825,952	\$4,380,185	\$4,393,121	\$4,810,274

Number of Full Time Positions	34.00	35.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	34.00	35.00

Key Objectives

1. Budget and schedule replacement of HVAC (Heating, Ventilation and Air Conditioning) systems; provide cyclic preventive maintenance and repair services; provide labor and expertise for construction and renovations
2. Provide a cyclic painting program for interiors and exteriors of all county-owned/maintained buildings
3. Provide operational electrical and plumbing repair services; provide labor and expertise for renovations and construction projects
4. Provide carpentry and repair and replacement services; provide labor and expertise for renovation and construction projects

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of HVAC service calls	1,510.00	1,600.00	1,600.00
2. Number of interior/exterior painted calls	183.00	185.00	185.00
3. Number of electrical/plumbing calls	1,296.00	1,300.00	1,300.00
4. Number of carpentry/utility calls	3,174.00	3,175.00	3,175.00

Highlights

Central Services division provides on-call services and planned maintenance for 450 county owned buildings that contain over 1,739,000 square feet. A computerized work order system records all service activities, creating a service history on each building to enable proper budgeting and planning for future needs. GBA software is used to track all major roofs, enabling the systematic tracking of the economic life of the roofs. Facilities oversees five major contracts to ensure that performance standards are met. Service responsibilities also include grounds maintenance, parking lots, HVAC, painting, electrical, plumbing and re-carpeting to maintain efficient and effective facilities as the buildings age and their usage changes.

In FY2012-13 the Document Processing activity is being incorporated into the Facility Maintenance activity. Document Processing provides services to all county offices for mail delivery, courier service, and copy machines.

In FY2011-12 one position was transferred from Office of the CFO. The FY2012-13 budget includes two unfunded positions.

Central Services

Department: Financial and Administrative Services

Projects

8704200

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	209,489	337,368	297,912	200,000
Capital Outlay	110,023	75,000	79,549	0
Subtotal Operating Expenditures	\$319,512	\$412,368	\$377,461	\$200,000
Capital Improvements	1,307,292	1,010,000	1,728,137	340,800
Grants and Aids	0	0	344	344
Subtotal Other Operating Expenses	\$1,307,292	\$1,010,000	\$1,728,481	\$341,144
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,626,804	\$1,422,368	\$2,105,942	\$541,144
Expenditures by Fund				
General	\$1,626,804	\$1,422,368	\$2,105,942	\$541,144

Key Objectives

1. Plan, contract, monitor, and complete projects for agencies in a timely, cost effective manner
2. Administer non-capital improvement projects for County facilities

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of capital improvement projects	22.00	24.00	5.00
2. Number of non-capital projects	43.00	24.00	27.00

Highlights

Central Services will initiate the following projects for FY2012-13: Window replacement at the TCK Building, begin the engineering for the roof replacement at the Holly Hill EVAC facility, a lighting retrofit at the Sheriff Aviation building, water meter and restroom renovations at the Daytona Beach Administration Center and HVAC unit replacements for the Emergency Management, Environmental Lab, Fire Training Center, Sheriff Communication, Community Assistance, Old Elections building, Mariner Cove Park, Holly Hill EVAC, New Smyrna Park, 800 MHZ Tower facilities and Orange City Health Department.

Central Services

Department: Financial and Administrative Services

Security

8704100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	106,005	102,190	104,895	103,596
Operating Expenses	201,092	212,818	205,818	205,848
Subtotal Operating Expenditures	\$307,097	\$315,008	\$310,713	\$309,444
Reimbursements	0	0	0	0
Total Operating Expenditures	\$307,097	\$315,008	\$310,713	\$309,444
Expenditures by Fund				
General	\$307,097	\$315,008	\$310,713	\$309,444
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide security services for major County administrative and Judicial facilities

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of buildings security is provided	5.00	5.00	5.00

Highlights

Central Services manages the county's security needs for the following buildings: DeLand Administration, Volusia County Courthouse, Daytona Beach Administration, Daytona Beach Courthouse Annex, and the Volusia County Justice Center. County of Volusia security personnel are located at the DeLand Administration building and the Volusia County Courthouse. County security personnel, as well as contracted security staff, provide daily and after-hour security duties within these highly complex building environments. Seven-day, 24-hour services are provided at the DeLand Administration building. Courthouse complexes are provided services for judicial areas and nightshift.

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Clerk of the Circuit Court

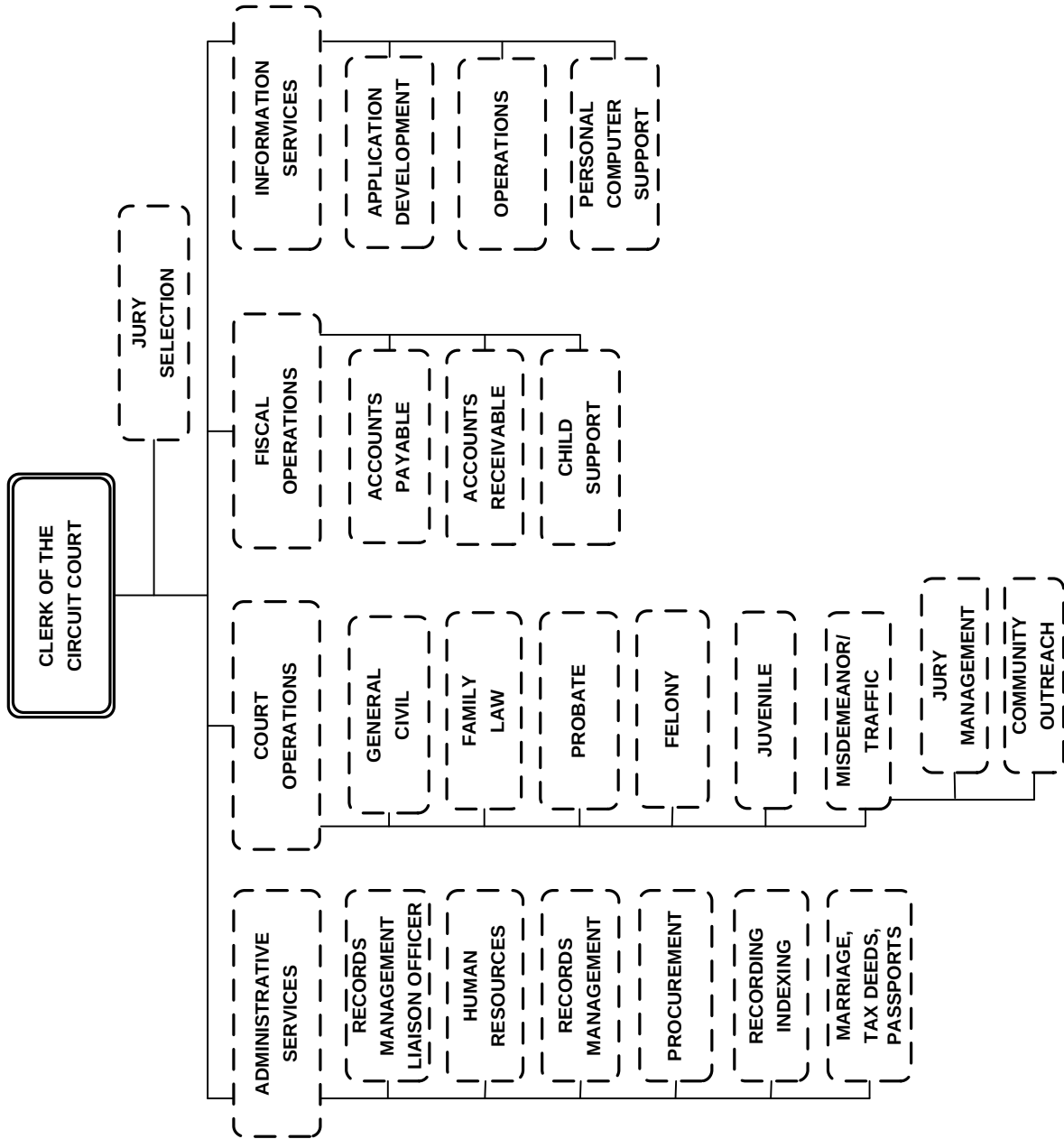
Department: Clerk of the Circuit Court

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Clerk of Circuit Court	2,241,836	2,172,702	2,171,476	2,179,475
Total Expenditures	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475
Expenditures by Category				
Personal Services	16,923	29,623	29,623	35,107
Operating Expenses	443,471	524,044	519,873	513,844
Subtotal Operating Expenditures	\$460,394	\$553,667	\$549,496	\$548,951
Grants and Aids	1,781,442	1,619,035	1,621,980	1,630,524
Subtotal Other Operating Expenses	\$1,781,442	\$1,619,035	\$1,621,980	\$1,630,524
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475
Expenditures by Fund				
General	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475

Mission: To provide the highest level of service to the public and judiciary. To preserve the integrity of the official records of the County of Volusia. To enhance productivity and expand useful public access to information by utilizing sound technologies in a cost effective manner.

JUSTICE SYSTEM

CLERK OF THE CIRCUIT COURT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Clerk of the Circuit Court

Department: Clerk of the Circuit Court

Clerk of Circuit Court

CLERK

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	16,923	29,623	29,623	35,107
Operating Expenses	443,471	524,044	519,873	513,844
Subtotal Operating Expenditures	\$460,394	\$553,667	\$549,496	\$548,951
Grants and Aids	1,781,442	1,619,035	1,621,980	1,630,524
Subtotal Other Operating Expenses	\$1,781,442	\$1,619,035	\$1,621,980	\$1,630,524
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475
Expenditures by Fund				
General	\$2,241,836	\$2,172,702	\$2,171,476	\$2,179,475

Key Objectives

1. Provide services to the Circuit Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all Felony, Misdemeanor, Juvenile Delinquency, and Criminal Traffic cases as required by law
2. Provide services to the County Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all traffic citations, Circuit Civil, County Civil, Probate, Family, and Juvenile cases
3. Maintain all official records of Volusia County. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed
4. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of Criminal Court cases per year	49,981.00	52,624.00	50,735.00
2. Number of Civil Court cases per year	114,373.00	125,307.00	115,410.00
3. Number of recorded instruments	221,254.00	237,000.00	245,000.00

Highlights

The Clerk of the Circuit Court is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The office of the Clerk performs a wide range of record keeping functions, manages information for the judicial system and provides a variety of services to the public. The Clerk's office is responsible for processing all required paperwork associated with civil, juvenile, criminal and traffic cases in the Circuit and County courts. The Clerk's office is primarily funded by fees collected in accordance with Florida Statutes. The County is responsible for all facility, maintenance, security, communication, utilities, information system and other costs as defined in Florida Statute 29.008. The funding levels shown are only contributions provided by the County.

The County's multi-agency criminal justice information system (CJIS) is expected to be complete and fully functional in 2012. As with any multi-year system project, the capital and contractor costs taper off as the system go-live date approaches. Positions and other judicial functions are provided by the State of Florida. The State funding for FY 2012-13 budget is approximately \$10,438,449.

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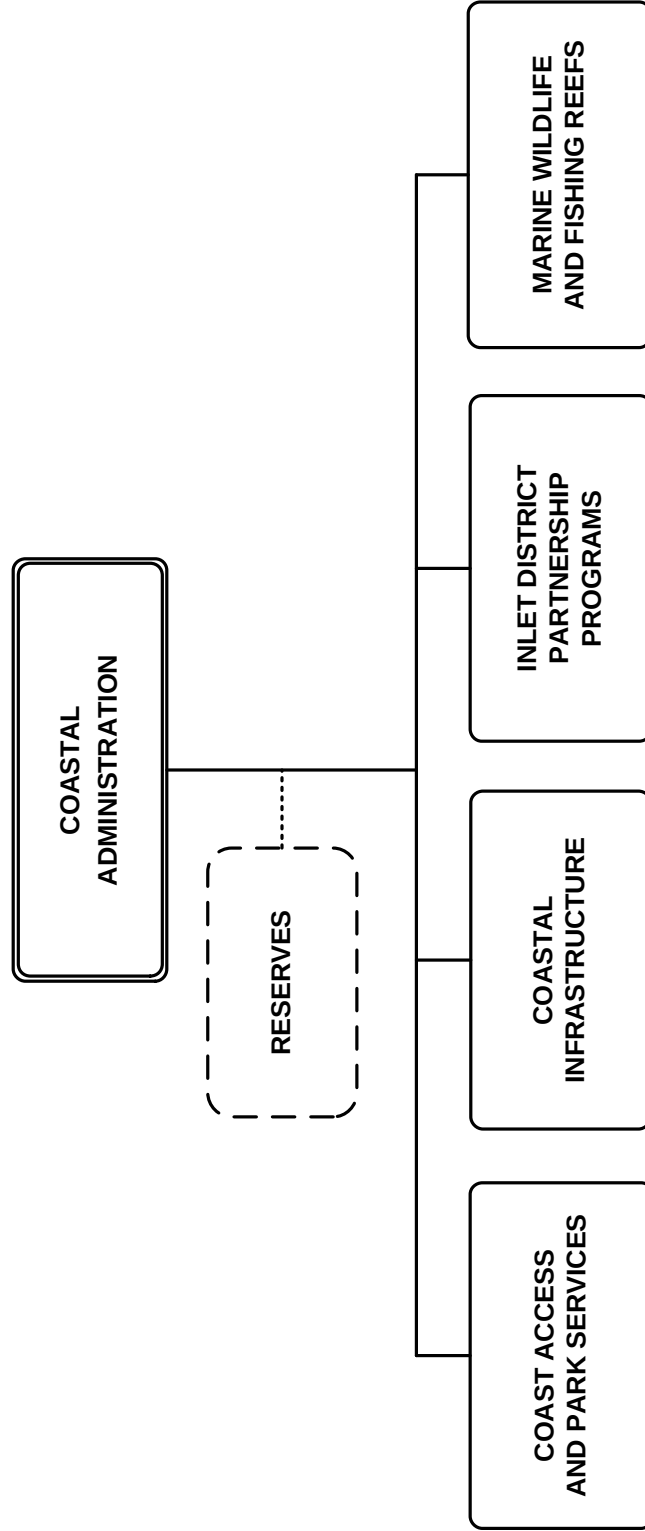
Department: Aviation and Economic Resources

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	487,240	3,591,895	2,734,874	3,834,618
Coastal Access and Inlet Parks	2,947,467	3,994,278	4,059,093	3,745,377
Coastal Infrastructure	185,704	2,011,525	1,196,571	941,465
Inlet District Partnership Programs	15,983	520,000	350,000	420,000
Marine Wildlife and Artificial Fishing Reefs	633,456	2,100,000	600,000	1,100,000
Total Expenditures	\$4,269,850	\$12,217,698	\$8,940,538	\$10,041,460
Expenditures by Category				
Personal Services	984,541	962,407	931,686	968,869
Operating Expenses	2,538,683	3,747,969	3,676,774	3,761,836
Capital Outlay	12,391	0	61,561	48,500
Subtotal Operating Expenditures	\$3,535,615	\$4,710,376	\$4,670,021	\$4,779,205
Capital Improvements	617,479	3,525,000	1,087,984	1,450,000
Grants and Aids	116,756	805,762	864,845	612,473
Interfund Transfers	0	1,000,000	2,317,688	0
Reserves	0	2,176,560	0	3,199,782
Subtotal Other Operating Expenses	\$734,235	\$7,507,322	\$4,270,517	\$5,262,255
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,269,850	\$12,217,698	\$8,940,538	\$10,041,460
Expenditures by Fund				
General	\$2,740,617	\$3,709,908	\$3,615,619	\$3,474,511
Ponce De Leon Inlet and Port District	\$1,529,233	\$8,507,790	\$5,324,919	\$6,566,949
Number of Full Time Positions		21.00		21.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		21.50		21.50

Mission: To efficiently manage, maintain and improve coastal public access infrastructure.

AVIATION AND ECONOMIC RESOURCES

COASTAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



150_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	165,593	161,411	164,253	327,658
Operating Expenses	236,046	183,462	182,426	240,005
Subtotal Operating Expenditures	\$401,639	\$344,873	\$346,679	\$567,663
Grants and Aids	85,601	70,462	70,507	67,173
Interfund Transfers	0	1,000,000	2,317,688	0
Reserves	0	2,176,560	0	3,199,782
Subtotal Other Operating Expenses	\$85,601	\$3,247,022	\$2,388,195	\$3,266,955
Reimbursements	0	0	0	0
Total Operating Expenditures	\$487,240	\$3,591,895	\$2,734,874	\$3,834,618
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$487,240	\$3,591,895	\$2,734,874	\$3,834,618
Number of Full Time Positions		3.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		4.00

Highlights

This activity funds the centralized administrative functions of the Coastal Division to include General Fund activities such as coastal parks, beach concessions, beach maintenance contracts and public access as well as Inlet District activities including inlet parks and marine wildlife and artificial fishing reefs. Administration also coordinates projects and grants with other public agencies such as the Florida Inland Navigation District (FIND) and the U.S. Army Corps of Engineers. One (1) position was transferred in from Coastal Parks and one (1) previously unfunded position was funded and reclassified for FY2012-13.

Reserves for the Inlet District Fund include \$750,000 grant match for the South Jetty Extension Project; \$1,000,000 future capital for beachfront public access; \$1,080,000 future capital for marine wildlife and artificial fishing reefs; \$195,277 emergency reserves; and \$174,505 operating reserves.

COASTAL_SVCS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	818,948	800,996	767,433	641,211
Operating Expenses	2,115,509	3,167,982	3,044,959	3,055,366
Capital Outlay	12,391	0	53,561	48,500
Subtotal Operating Expenditures	\$2,946,848	\$3,968,978	\$3,865,953	\$3,745,077
Capital Improvements	0	25,000	48,802	0
Grants and Aids	619	300	144,338	300
Subtotal Other Operating Expenses	\$619	\$25,300	\$193,140	\$300
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,947,467	\$3,994,278	\$4,059,093	\$3,745,377
Expenditures by Fund				
General	\$2,607,678	\$3,523,383	\$3,451,926	\$3,298,046
Ponce De Leon Inlet and Port District	\$339,789	\$470,895	\$607,167	\$447,331

Number of Full Time Positions	18.00	17.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	18.50	17.50

Key Objectives

1. Manage and maintain clean, safe and usable coastal access and park facilities
2. Maintain efficient customer service-oriented operating procedures and practices

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of vehicular access points maintained along the beach everyday	40.00	40.00	40.00
2. Number of pavilion rentals	350.00	380.00	400.00
3. Number of park complaints	15.00	15.00	10.00

Highlights

Coastal manages and maintains 11 coastal parks, 2 inlet parks, 36 off-beach parking lots, 3 off-beach parking leases, 23 fixed public restrooms facilities, 33 portable public restroom units, 40 beach ramps and 134 dune walkovers. Division services include contracts for beach garbage collection, recycling and ramp grading, beach toll collection, restroom janitorial, park facility maintenance, off-beach parking leases, port-a-let maintenance and beach concessions. The division continually works to identify ways to increase non-tax revenues, reduce operating and personnel costs and save general fund tax dollars. Seasonal variations in demand for services will drive additional savings as coastal service contracts are further refined. FY2012-13 budget includes three (3) full time and one (1) part time unfunded positions. One (1) position was transferred out to Administration.

COAST_INFRA

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	171,151	296,525	329,389	216,465
Capital Outlay	0	0	8,000	0
Subtotal Operating Expenditures	\$171,151	\$296,525	\$337,389	\$216,465
Capital Improvements	0	1,500,000	539,182	600,000
Grants and Aids	14,553	215,000	320,000	125,000
Subtotal Other Operating Expenses	\$14,553	\$1,715,000	\$859,182	\$725,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$185,704	\$2,011,525	\$1,196,571	\$941,465
Expenditures by Fund				
General	\$132,939	\$186,525	\$163,693	\$176,465
Ponce De Leon Inlet and Port District	\$52,765	\$1,825,000	\$1,032,878	\$765,000

Key Objectives

1. Implement a coastal facilities capital improvement program (CIP)
2. Provide funding support for the removal of derelict vessels from district waterways
3. Provide funding for channel dredging, channel markers, boat ramp and waterway facility maintenance and improvements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of capital projects identified and planned	3.00	9.00	4.00
2. Number of derelict vessels removed	3.00	5.00	5.00
3. Number of boating related improvement projects	0.00	1.00	1.00

Highlights

The coastal CIP supports the development and renovation of public access infrastructure for coastal waterways and beaches. Partnership funding is leveraged for most projects. Funding partners include county ECHO, county beach capital, racing and recreation district, boating improvement program, coastal municipalities and state and federal agencies.

CIP funding includes Smyrna Dunes fishing pier; beachfront public access land acquisition; and beachfront public access improvements.

Inlet District Partnership Programs

COASTAL_PART

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	0	0	20,000	0
Subtotal Operating Expenditures	\$0	\$0	\$20,000	\$0
Grants and Aids	15,983	520,000	330,000	420,000
Subtotal Other Operating Expenses	\$15,983	\$520,000	\$330,000	\$420,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$15,983	\$520,000	\$350,000	\$420,000
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$15,983	\$520,000	\$350,000	\$420,000

Key Objectives

1. Provide funding support for public waterway access facility improvements
2. Coordinate and manage the Coastal Partnership Program (CPP) grant program
3. Coordinate and manage the Beach Ramp Beautification grant program

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of CPP grant applications considered by Council	0.00	1.00	1.00
2. Number of CPP interlocal agreements executed by Council	0.00	1.00	3.00
3. Number of beach ramp beautification projects approved by Council	0.00	2.00	2.00

Highlights

The Inlet District Partnership Programs will continue to provide grants to municipalities for coastal public access and waterway related improvements. The FY2012-13 budget includes carry forward from FY2011-12 of a \$170,000 grant to the City of New Smyrna Beach for the Swoope Boat Ramp and \$100,000 for beach ramp beautification projects. The remaining \$150,000 is the annual allocation for the partnership programs.

1506010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	15,977	100,000	100,000	250,000
Subtotal Operating Expenditures	\$15,977	\$100,000	\$100,000	\$250,000
Capital Improvements	617,479	2,000,000	500,000	850,000
Subtotal Other Operating Expenses	\$617,479	\$2,000,000	\$500,000	\$850,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$633,456	\$2,100,000	\$600,000	\$1,100,000
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$633,456	\$2,100,000	\$600,000	\$1,100,000

Key Objectives

1. Secure federal permits for new artificial sites
2. Identify suitable reef construction materials available in NE and Central FL region
3. Bid reef construction projects and build new reefs

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of federal reef site permits renewed	10.00	10.00	10.00
2. Number of new reef sites federally permitted	5.00	5.00	5.00
3. Tonnage of reef materials located	16,000.00	10,000.00	10,000.00
4. Number of new reef sites constructed	20.00	20.00	20.00

Highlights

An artificial reef expansion initiative has been directed by Council in response to federal fishing regulations aimed at rebuilding the Red Snapper stocks in the South Atlantic. Increased fishing pressure on county artificial reefs is predicted. In support of the marine industry and marine habitat, Council seeks to double the number of artificial reefs.

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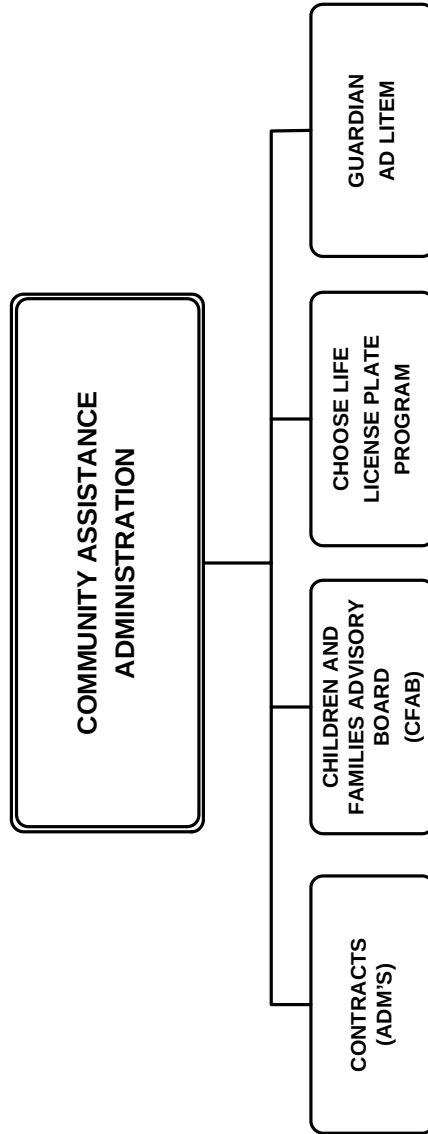
Community Assistance

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	64,663	66,577	66,247	67,141
Choose Life License Plate Program	88,749	0	0	0
Community Assistance Contracts	3,677,896	3,686,061	3,686,061	3,686,061
Community Contributions	2,294,539	2,246,352	2,443,506	2,246,352
Guardian Ad Litem	54,787	60,784	61,297	60,921
Total Expenditures	\$6,180,634	\$6,059,774	\$6,257,111	\$6,060,475
Expenditures by Category				
Personal Services	96,816	99,682	99,865	100,365
Operating Expenses	172,391	27,679	27,679	27,697
Subtotal Operating Expenditures	\$269,207	\$127,361	\$127,544	\$128,062
Grants and Aids	5,911,427	5,932,413	6,129,567	5,932,413
Subtotal Other Operating Expenses	\$5,911,427	\$5,932,413	\$6,129,567	\$5,932,413
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,180,634	\$6,059,774	\$6,257,111	\$6,060,475
Expenditures by Fund				
General	\$6,180,634	\$6,059,774	\$6,257,111	\$6,060,475
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Mission: To identify and plan for the needs of children and their families in Volusia County and to monitor and evaluate the programs funded through the recommendations of the Children and Families Advisory Board and approved by Volusia County Council.

COMMUNITY SERVICES COMMUNITY ASSISTANCE



Community Assistance

Department: Community Services

Administration

6200100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	60,937	63,725	63,395	64,280
Operating Expenses	3,726	2,852	2,852	2,861
Subtotal Operating Expenditures	\$64,663	\$66,577	\$66,247	\$67,141
Reimbursements	0	0	0	0
Total Operating Expenditures	\$64,663	\$66,577	\$66,247	\$67,141
Expenditures by Fund				
General	\$64,663	\$66,577	\$66,247	\$67,141
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Evaluate the needs of children and families in Volusia County and identify strategies to best meet those needs
2. Ensure that each agency providing services funded by Volusia County enters into and complies with all contractual agreements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of Children and Families Advisory Board meetings	23.00	8.00	8.00
2. Number of site and desk monitoring of programmatic and financial information	112.00	160.00	160.00

Highlights

Volusia County Council approved use of Children and Families Program funds - to be awarded through a Request for Proposal Process - for the following service areas: services for persons with disabilities; services for infant and maternal health and early childhood development; services to seniors; services to adolescents; basic needs services; family-based intervention /counseling and services to prevent family violence; non-school hour services for school age children/youth development/academic enrichment; contingency programs and Summer camp scholarships.

Funds are also used to provide mandatory local government match to agencies providing alcohol, drug and mental health (ADM) services. Lastly, funds are used for agencies that provide special countywide services - One Voice for Volusia and United Way.

Community Assistance

Department: Community Services

Choose Life License Plate Program

6202801

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	88,749	0	0	0
Subtotal Operating Expenditures	\$88,749	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$88,749	\$0	\$0	\$0
Expenditures by Fund				
General	\$88,749	\$0	\$0	\$0

Highlights

Senate Bill 196 provides that Volusia County is no longer responsible for the distribution of funds for the Choose Life License Plate program effective July 1, 2011.

Community Assistance

Community Assistance Contracts

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Grants and Aids				
Mental Health Association	14,505	14,505	14,505	14,505
The House Next Door	85,282	85,282	85,282	85,282
United Way	42,274	42,274	42,274	42,274
Haven Recovery Center	296,906	296,906	296,906	296,906
SMA Behavioral Health Sciences	2,937,594	2,937,594	2,937,594	2,937,594
Drug Assessment-Corrections	278,835	287,000	287,000	287,000
One Voice for Volusia	22,500	22,500	22,500	22,500
Subtotal Grants and Aids	\$3,677,896	\$3,686,061	\$3,686,061	\$3,686,061
Total Operating Expenditures	\$3,677,896	\$3,686,061	\$3,686,061	\$3,686,061
Net Expenditures	\$3,677,896	\$3,686,061	\$3,686,061	\$3,686,061

Highlights:

Contracts are established with private agencies to primarily meet the County's responsibility for mental health, alcohol, and drug abuse treatment pursuant to Florida Statute 394. This statute requires local match funding of 25% for State-funded mental health, alcohol and drug treatment programs. To meet the requirement, the County contracts with provider agencies such as Haven Recovery and SMA Behavioral Health Services. Because of a change in the State's payment method, shifting from variable-fees-for-service to a capped, fixed monthly payment for every Medicaid-eligible client, agency requests continue to increase.

Community Assistance

Community Contributions

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Operating Expenses				
Pilot Rfp Program	61,008	0	0	0
Subtotal Operating Expenses	\$61,008	\$0	\$0	\$0
Grants and Aids				
Payments to Government Agency	(638)	297,476	0	100,000
Children's Advocacy Center	240,526	6,580	203,734	0
Halifax Healthy Communities	14,367	9,324	9,324	0
Volusia Literacy Council	39,290	25,501	25,501	0
Second Harvest Food	6,600	4,283	21,340	0
Volusia Sickle Cell Foundation	49,332	32,016	32,016	0
Easter Seal	62,946	69,720	69,720	47,424
Early Learning Coalition	241,492	179,635	179,635	179,635
Healthy Start Coalition	38,640	502,979	502,979	179,635
Volusia Council on Aging	119,785	143,708	143,708	143,708
Boys and Girls Club Volusia	228,909	359,270	359,270	359,270
Volusia/Flagler YMCA	61,638	179,635	179,635	179,635
Domestic Abuse Council	158,056	86,225	86,225	86,225
Summer Recreation Programs	346,933	350,000	350,000	350,000
United Cerebral Palsy of East Central Florida	38,896	0	0	96,284
ARC of Volusia	30,049	0	96,284	0
Neighborhood Cntr-W. Volusia	37,274	0	47,718	0
Responsible Choices Outreach Center Inc	5,141	0	0	0
Mental Health Association	24,655	0	0	0
Salvation Army	3,400	0	13,852	0
The House Next Door	105,075	0	21,539	323,344
Tab of Praise	10,328	0	20,780	0
Center for Visually Impaired	8,189	0	0	0
New Hope Human Services	37,675	0	23,413	0
Family Renew	63,750	0	18,626	0
Pace Center for Girls	44,139	0	0	0
Halifax Urban Ministries	14,347	0	24,799	0
Catholic Charities of Central Florida	4,231	0	13,408	0
Central Florida Pregnancy Center	11,400	0	0	0
Children's Home Society	74,925	0	0	0
Neighbor to Family	463	0	0	0
Grace House Pregnancy Resource Center In	14,153	0	0	0
Great Kids Explorer Club	31,249	0	0	0
Big Brothers Big Sisters	26,409	0	0	0
City of Daytona Beach	39,907	0	0	0
Coalition for the Homeless	0	0	0	201,192
Subtotal Grants and Aids	\$2,233,531	\$2,246,352	\$2,443,506	\$2,246,352
Total Operating Expenditures	\$2,294,539	\$2,246,352	\$2,443,506	\$2,246,352
Net Expenditures	\$2,294,539	\$2,246,352	\$2,443,506	\$2,246,352

Community Assistance

Department: Community Services

Guardian Ad Litem

6202900

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	35,879	35,957	36,470	36,085
Operating Expenses	18,908	24,827	24,827	24,836
Subtotal Operating Expenditures	\$54,787	\$60,784	\$61,297	\$60,921
Reimbursements	0	0	0	0
Total Operating Expenditures	\$54,787	\$60,784	\$61,297	\$60,921
Expenditures by Fund				
General	\$54,787	\$60,784	\$61,297	\$60,921
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Increase the representation of dependent children by certified community or staff advocates from 55% to 100%
2. Increase the percent of community advocates by 50%
3. Maintain a minimum annual retention rate of certified community advocates of 90%

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent representation of dependent children by volunteers	59.00	90.00	90.00
2. Number of certified community advocates	143.00	145.00	170.00
3. Percent of advocates retained annually	90.00	90.00	80.00

Highlights

The Florida Guardian Ad Litem program is a partnership of community advocates and professional staff partnering to provide a powerful voice in court and positive systematic change on behalf of Florida's abused and neglected children. Federal, state and local government agencies, non-profit and faith-based organizations, private foundations and corporations are working together to support the efforts of the Guardian Ad Litem program. The program's sole responsibility is to represent the best interests of children who are involved in dependency court proceedings; every child appointed to the program is provided with an attorney. With this single mission, the program is uniquely independent in its advocacy. We currently have more than 187 volunteers in Volusia County and represent more than 62% of the children in the local child welfare system. Collectively, the program's current certified volunteers have provided over 350 years of service. During the implementation of Article V, Revision 7 on July 1, 2004, the Guardian Ad Litem program was removed from the judicial branch of the government.

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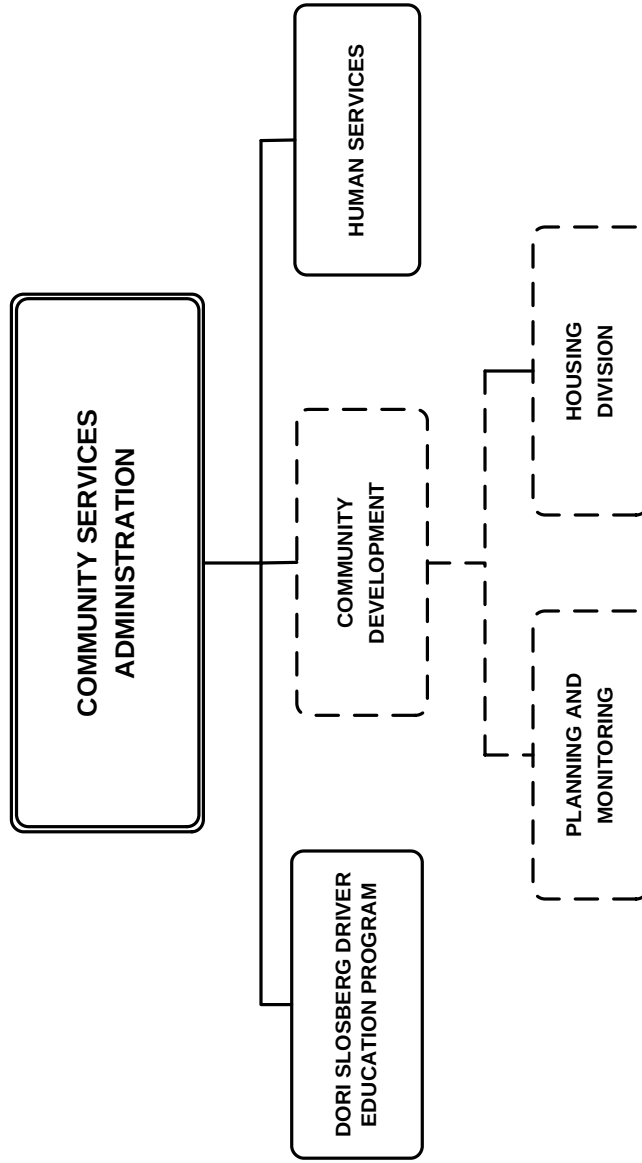
Community Services & Grants

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Community Services Administration	409,701	405,985	438,815	418,209
Dori Slosberg Driver Ed Program	326,775	1,114,387	325,000	995,649
Human Services	3,066,340	2,839,599	3,310,634	3,028,899
Total Expenditures	\$3,802,816	\$4,359,971	\$4,074,449	\$4,442,757
Expenditures by Category				
Personal Services	1,020,611	969,616	999,878	974,363
Operating Expenses	2,455,430	2,243,968	2,715,358	2,440,745
Subtotal Operating Expenditures	\$3,476,041	\$3,213,584	\$3,715,236	\$3,415,108
Capital Improvements	0	0	2,213	0
Grants and Aids	326,775	1,146,387	357,000	1,027,649
Subtotal Other Operating Expenses	\$326,775	\$1,146,387	\$359,213	\$1,027,649
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,802,816	\$4,359,971	\$4,074,449	\$4,442,757
Expenditures by Fund				
General	\$3,802,816	\$4,359,971	\$4,074,449	\$4,442,757
Number of Full Time Positions		14.00		14.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		14.00		14.00

Mission: To improve the quality of life for Volusia County citizens having very low to moderate incomes by coordinating access to resources that will bring them sustenance when needed, a greater sense of hope, self-sufficiency, self-esteem and a greater sense of community to all citizens.

COMMUNITY SERVICES COMMUNITY SERVICES AND GRANTS



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.
Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Community Services & Grants

Department: Community Services

Community Services Administration

6300100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	338,420	323,717	341,661	328,868
Operating Expenses	71,281	82,268	97,154	89,341
Subtotal Operating Expenditures	\$409,701	\$405,985	\$438,815	\$418,209
Reimbursements	0	0	0	0
Total Operating Expenditures	\$409,701	\$405,985	\$438,815	\$418,209
Expenditures by Fund				
General	\$409,701	\$405,985	\$438,815	\$418,209
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Meet with Activity Managers to plan, discuss and monitor Division goals and services
2. Meet with private, non-profit and state agencies to coordinate services for Volusia County citizens
3. Attend community meetings to provide information and updates on services
4. Attend other relevant community and agency meetings

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of meetings with activity managers	44.00	50.00	50.00
2. Number of meetings with private and state agencies	14.00	15.00	15.00
3. Number of community meetings and updates given	10.00	12.00	12.00
4. Number of other relevant community and agency meetings	11.00	12.00	12.00

Highlights

The Volusia County Community Assistance Division continues to meet a variety of citizen housing, family and neighborhood needs throughout the County. Countywide improvements include housing, streets, neighborhood facilities and sidewalks. Additionally, thousands of eligible Volusia County citizens receive emergency energy and rental assistance, down payment assistance and other supportive services through Volusia County's Community Assistance programs. Community Assistance administrative staff meet with Activity Managers to discuss services and compliance along with identifying need and coordinating services with private and non-profit community service agencies. Funding for these diversified services is provided by local resources and various grants.

The FY2012-13 budget includes one unfunded position.

Community Services & Grants

Department: Community Services

Dori Slosberg Driver Ed Program

DORI

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Grants and Aids	326,775	1,114,387	325,000	995,649
Subtotal Other Operating Expenses	\$326,775	\$1,114,387	\$325,000	\$995,649
Reimbursements	0	0	0	0
Total Operating Expenditures	\$326,775	\$1,114,387	\$325,000	\$995,649
Expenditures by Fund				
General	\$326,775	\$1,114,387	\$325,000	\$995,649

Highlights

F.S. 318.1215, the Dori Slosberg Driver Education Safety Act, has been amended to permit the County of Volusia to adopt an ordinance increasing from \$3.00 to \$5.00 the amount the Clerk of Court is required to collect with each civil traffic fine or penalty in addition to all other sums required by law or ordinance. These monies shall be deposited into a driver and traffic safety education account to be used for enhancement of driver and traffic safety education programs in public and nonpublic schools within the County. These funds may not be used to offset existing funding sources or for administration costs. Grant recipients shall be selected through procedures developed by the County Manager and approved by the County Council. Ordinance No. 2006-20 established a driver and traffic safety education program funded through collection of \$5.00 for each civil traffic fine or penalty.

Community Services & Grants

Department: Community Services

Human Services

HUMSVCS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	682,191	645,899	658,217	645,495
Operating Expenses	2,384,149	2,161,700	2,618,204	2,351,404
Subtotal Operating Expenditures	\$3,066,340	\$2,807,599	\$3,276,421	\$2,996,899
Capital Improvements	0	0	2,213	0
Grants and Aids	0	32,000	32,000	32,000
Subtotal Other Operating Expenses	\$0	\$32,000	\$34,213	\$32,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,066,340	\$2,839,599	\$3,310,634	\$3,028,899
Expenditures by Fund				
General	\$3,066,340	\$2,839,599	\$3,310,634	\$3,028,899

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Assist eligible Volusia County residents who are in a crisis situation to prevent eviction, foreclosure, utility disconnection and provide other support services
2. Administer the County's share of nursing home, HMO and Medicaid hospital care
3. Monitor, review and prepare reports for compliance with local, state, and federal regulations
4. Determine eligibility for in-county and out-of-county Health Care Responsibility Act and complete reports for state compliance

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Units of service for clients receiving emergency assistance	3,659.00	3,577.00	3,935.00
2. Number of clients receiving nursing home/Medicaid assistance	21,330.00	21,917.00	23,013.00
3. Number of monthly on-site meetings held with supervisors	16.00	18.00	20.00
4. Number of clients screened for eligibility for HCRA	559.00	566.00	651.00

Highlights

The primary function of the Human Services Activity is to evaluate and determine the eligibility of Volusia County residents for emergency and supportive services. Eligibility is based on requirements that include household income, residency and reason for crisis. Emergency assistance includes financial assistance to prevent eviction and foreclosure, utility disconnection, emergency dental, medical, prescriptions, transportation, indigent burials and cremation. Operating expense increase is due to number of clients receiving nursing home Medicaid.

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Cooperative Extension

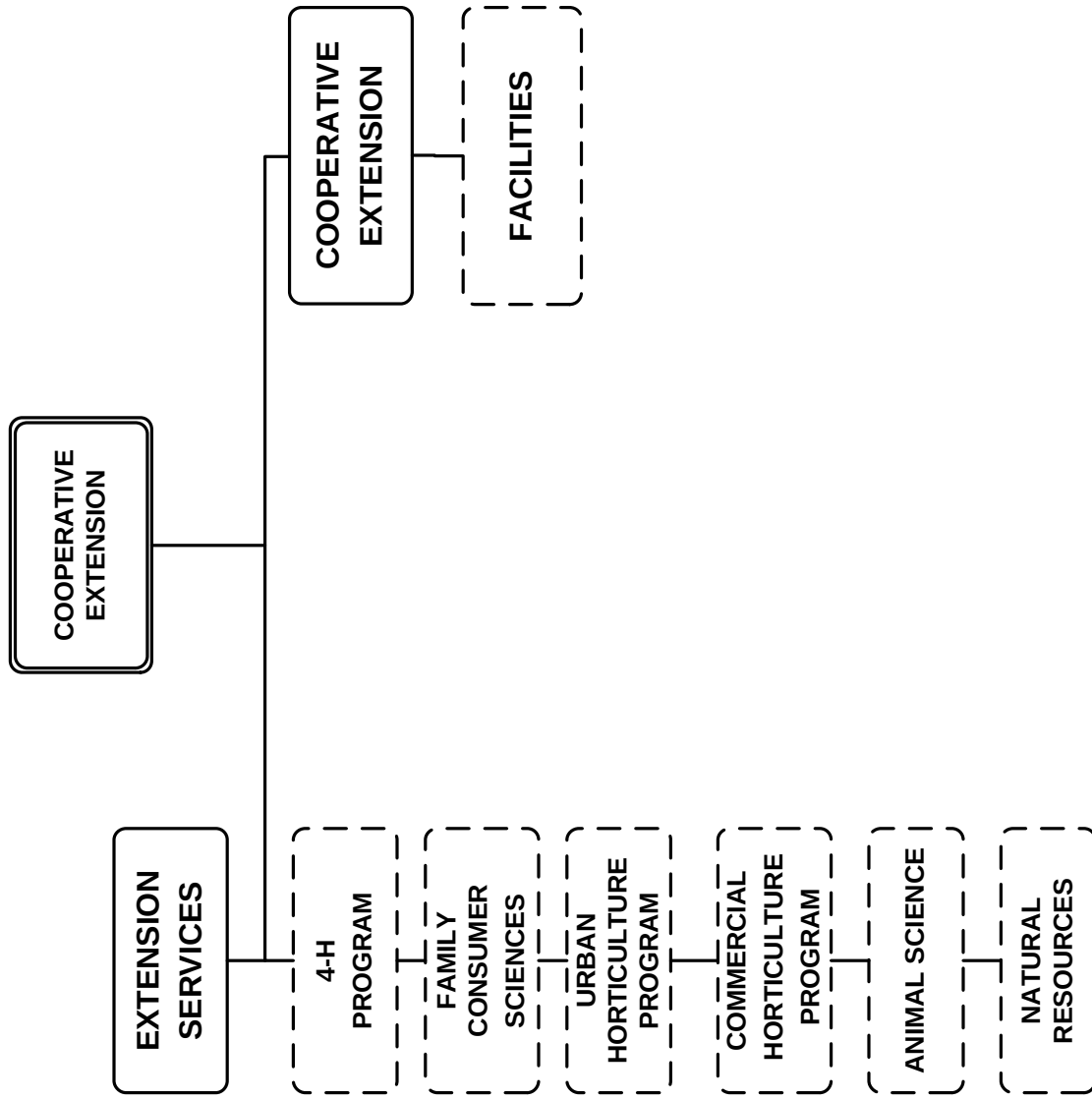
Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Cooperative Extension	701,616	738,314	725,433	798,880
Extension Services	14,806	178,254	22,088	160,226
Total Expenditures	\$716,422	\$916,568	\$747,521	\$959,106
Expenditures by Category				
Personal Services	523,271	514,539	516,549	510,834
Operating Expenses	193,151	402,029	230,972	400,272
Capital Outlay	0	0	0	13,000
Subtotal Operating Expenditures	\$716,422	\$916,568	\$747,521	\$924,106
Capital Improvements	0	0	0	35,000
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$35,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$716,422	\$916,568	\$747,521	\$959,106
Expenditures by Fund				
General	\$716,422	\$916,568	\$747,521	\$959,106
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		15.50		15.50

Mission: To develop knowledge in agricultural, human and natural resources and life sciences and to make that knowledge accessible to people to sustain and enhance the quality of human life as well as to provide a family-friendly educational and entertainment venue which will foster a positive economic impact for Volusia County.

COMMUNITY SERVICES

COOPERATIVE EXTENSION SERVICE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Cooperative Extension

Department: Community Services

Cooperative Extension

COOP_EXT

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	523,271	514,539	516,549	510,834
Operating Expenses	178,345	223,775	208,884	240,046
Capital Outlay	0	0	0	13,000
Subtotal Operating Expenditures	\$701,616	\$738,314	\$725,433	\$763,880
Capital Improvements	0	0	0	35,000
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$35,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$701,616	\$738,314	\$725,433	\$798,880
Expenditures by Fund				
General	\$701,616	\$738,314	\$725,433	\$798,880

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	15.50	15.50

Key Objectives

1. Provide University of Florida research based educational information to develop knowledge in agricultural, human and natural resources and make that knowledge accessible to people to sustain and enhance the quality of human life
2. Perform soil and water testing for suitability for urban development, landscape maintenance and crop production; conduct disease and pest identification for urban and agricultural clients
3. Recruit and manage Extension educated volunteers to assist with numerous community educational programs such as Master Gardeners, Home and Community Educators and 4-H Leaders
4. Manage and market commercial buildings and grounds used for educational nonprofit programs, as well as, commercial trade and specialty shows

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Education program attendances and client contacts	547,423.00	693,520.00	700,455.00
2. Number of diagnoses performed	708.00	764.00	772.00
3. Number of volunteer hours	24,214.00	18,711.00	18,898.00
4. Number of county extension functions	1,642.00	5,158.00	5,210.00

Highlights

The administrative budget reflects an overall decrease in registration due to reimbursements from our collaborator, the University of Florida. Other services no longer covered by Central Services have been added to our organization this year; charges have been posted to the appropriate object codes and adjustments have been made for custodial service day porter costs [fees collected from lessees are deposited to the general fund to cover cleaning and day porter costs].

Four decision units are included: Replace 5 sets of 30-year old double-glass doors in the lobby and auditorium, \$15,000; interior commercial painting in the commercial building, \$16,000; replace 2 John Deere TS gators; \$13,000; and, re-roof of the 4-H wing, \$35,000.

The FY2012-13 budget includes one full-time and one part-time unfunded position.

Cooperative Extension

Department: Community Services

Extension Services

6102000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	14,806	178,254	22,088	160,226
Subtotal Operating Expenditures	\$14,806	\$178,254	\$22,088	\$160,226
Reimbursements	0	0	0	0
Total Operating Expenditures	\$14,806	\$178,254	\$22,088	\$160,226
Expenditures by Fund				
General	\$14,806	\$178,254	\$22,088	\$160,226

Highlights

Designated revenues for 4-H, Horticulture and Master Gardener, Family and Consumer Sciences, Soils and Water and Animal Science. These are self-supporting programs and funds are used to educate the citizens of Volusia County and to promote University of Florida Institute of Food and Agricultural Sciences extension programs.

The FY2012-13 budget includes carry forward funding from FY2011-12 for unspent funds as follows: Horticulture & Master Gardener \$53,875; Family & Consumer Science \$48,177; Soils and Water \$28,531; Animal Science \$2,771; and Commercial Horticulture \$4,809.

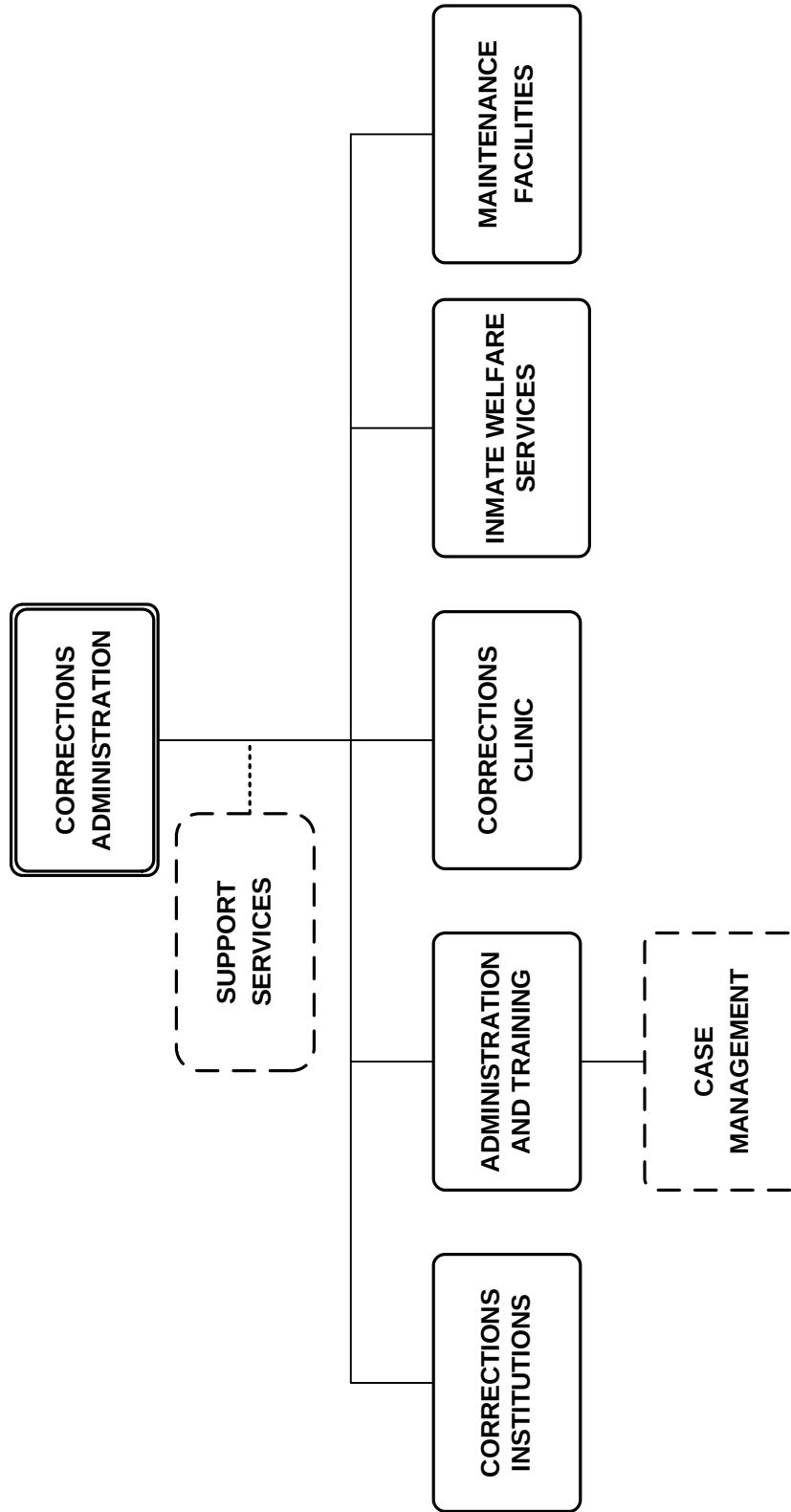
Corrections

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Corrections Admin and Training	2,693,198	2,681,870	2,661,751	2,654,229
Corrections Clinic	6,717,825	6,956,949	6,779,094	7,100,000
Corrections Institutions	24,922,262	23,718,126	24,470,970	23,370,914
Inmate Welfare Services	356,369	1,858,693	265,923	2,178,213
Maintenance-Facilities	1,217,414	1,294,593	1,282,033	1,291,451
Total Expenditures	\$35,907,068	\$36,510,231	\$35,459,771	\$36,594,807
Expenditures by Category				
Personal Services	23,317,581	22,079,907	22,585,740	21,932,212
Operating Expenses	12,167,157	12,695,697	12,382,955	12,597,786
Capital Outlay	343,595	206,700	490,703	205,800
Subtotal Operating Expenditures	\$35,828,333	\$34,982,304	\$35,459,398	\$34,735,798
Capital Improvements	77,424	0	0	0
Interfund Transfers	1,311	0	373	0
Reserves	0	1,527,927	0	1,859,009
Subtotal Other Operating Expenses	\$78,735	\$1,527,927	\$373	\$1,859,009
Reimbursements	0	0	0	0
Total Operating Expenditures	\$35,907,068	\$36,510,231	\$35,459,771	\$36,594,807
Expenditures by Fund				
General	\$35,550,699	\$34,651,538	\$35,193,848	\$34,416,594
Inmate Welfare Trust	\$356,369	\$1,858,693	\$265,923	\$2,178,213
Number of Full Time Positions		348.00		348.00
Number of Part Time Positions		4.00		4.00
Number of Full Time Equivalent Positions		350.00		350.00

Mission: Protect the community by maintaining a secure jail that also is safe, humane, and constitutional in operations.

PUBLIC PROTECTION CORRECTIONS DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Corrections

Department: Public Protection

Corrections Admin and Training

CORR_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,576,154	2,554,945	2,533,537	2,499,074
Operating Expenses	117,044	123,425	124,714	155,155
Capital Outlay	0	3,500	3,500	0
Subtotal Operating Expenditures	\$2,693,198	\$2,681,870	\$2,661,751	\$2,654,229
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,693,198	\$2,681,870	\$2,661,751	\$2,654,229
Expenditures by Fund				
General	\$2,693,198	\$2,681,870	\$2,661,751	\$2,654,229
Number of Full Time Positions		47.00		47.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		47.00		47.00
Key Objectives 1. Recruit and train sufficient officer applicants to fill budgeted positions 2. Provide more interactions between supervisors and subordinate staff through on-shift training exercises aimed at maintaining and increasing skills base for sworn and civilian staff 3. Train counselors about community services for inmate reentry and case management				
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Number of Corrections Officers hired	13.00	24.00	24.00	
2. Annual number of on-shift training for Corrections Officers	2.00	5.00	5.00	
3. Number of staff receiving reentry & community svcs training	0.00	16.00	19.00	
Highlights Due to current constraints, the FY2012-13 budget was developed to be more flexible by aligning expenditures related to support functions to be combined under one organizational unit. This was accomplished by combining the budgets of Administrative Services, Training, and Program Services under "Administration and Training". This change does not affect the level of services for any activity previously provided. Corrections Administration develops administrative policies and provides support to operations in budget oversight, purchasing, recruitment, staff development and training, inventory control, central supplies, inmate accounting and mail. This Activity has oversight responsibilities for four major service contracts: inmate medical, food service, commissary, and inmate telephones. The Program Section coordinates inmate programs with over 16,200 inmates who were oriented, classified, and counseled. Counselors provide case management services, and facilitate and support programming that will empower the inmates to successfully integrate back into society. The FY2012-13 budget includes 6 unfunded positions.				

Corrections

Department: Public Protection

Corrections Clinic

5204000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	6,716,565	6,956,949	6,779,094	7,100,000
Capital Outlay	1,260	0	0	0
Subtotal Operating Expenditures	\$6,717,825	\$6,956,949	\$6,779,094	\$7,100,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,717,825	\$6,956,949	\$6,779,094	\$7,100,000
Expenditures by Fund				
General	\$6,717,825	\$6,956,949	\$6,779,094	\$7,100,000

Key Objectives

1. Provide a medical and mental health screening for each inmate admitted to custody
2. Complete a physical examination on all inmates in custody within 14 days of admission
3. Provide regular and emergency medical care to all inmates
4. Provide regular and emergency mental health care to all inmates

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Annual number of intake screenings	25,845.00	26,000.00	26,300.00
2. Annual number of inmate physicals in custody >1 week	6,700.00	7,200.00	7,350.00
3. Annual number of medical exams	26,138.00	27,400.00	27,600.00
4. Annual number of mental health evaluations	10,769.00	11,900.00	12,000.00

Highlights

The Corrections Clinic, through its contracted service provider, Corizon (previously known as Prison Health Services), provides round-the-clock medical care and subcontract mental health care with Stewart-Marchman-ACT for inmates incarcerated at the Branch Jail and Correctional Facility. Based on historical experience, the FY2012-2013 budget also includes funding to address inmate medical costs for unanticipated catastrophic hospitalizations, chronic illnesses, and specialty medications outside the usual and customary pharmaceutical contract, and specialty physician services. These costs are variable and dependent upon factors such as inmate age, medical history, and other demographic, social and environmental trends.

The inmate medical services contract with Corizon incorporates an annual price adjustment clause, and that calculation was made as we prepared this budget. FY 2012-13 would be the second year of the recently approved three-year renewal. Annual cost for that period could be calculated as follows: "Base" cost in 2012-2013 = (\$374 PIPM x 1,425 x 12) \$6,395,400. "Estimated Specialty" cost overage = \$604,600. Total \$7,100,000.

Corrections

Department: Public Protection

Corrections Institutions

CORR_INSTITUTIONS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	19,729,811	18,500,299	18,988,979	18,383,053
Operating Expenses	4,851,154	5,014,627	4,994,415	4,782,061
Capital Outlay	339,986	203,200	487,203	205,800
Subtotal Operating Expenditures	\$24,920,951	\$23,718,126	\$24,470,597	\$23,370,914
Interfund Transfers	1,311	0	373	0
Subtotal Other Operating Expenses	\$1,311	\$0	\$373	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$24,922,262	\$23,718,126	\$24,470,970	\$23,370,914
Expenditures by Fund				
General	\$24,922,262	\$23,718,126	\$24,470,970	\$23,370,914

Number of Full Time Positions	284.00	284.00
Number of Part Time Positions	4.00	4.00
Number of Full Time Equivalent Positions	286.00	286.00

Key Objectives

1. Provide food, clothing, recreation, medical, and other services to the inmate population
2. Provide suitable housing and treatment for mental health inmates
3. Utilize a Quality Assurance process to maintain and improve safety, security, and FMJ standards compliance

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Average daily inmate population	1,425.00	1,425.00	1,425.00
2. Average daily number of inmates on mental health watch	63.00	67.00	70.00
3. Percent of Qual. Assur. reviews completed @ "Acceptable"	0.00	75.00	75.00

Highlights

Due to current constraints, the FY2012-13 budget was developed to be more flexible by aligning expenditures related to custody functions to be combined under one organizational unit. This was accomplished by combining the budgets of the Branch Jail and the Correctional Facility under "Institutions". The Institutions Section handle security functions of the Division, through the operation of two detention facilities. The total combined capacity is 1,494 inmates (Branch Jail - 899 and Correctional Facility - 595). The budgeted average daily inmate population for FY2012-13 is 1,425. The Division provides, food, medical mental health care, clothing, and hygiene items to the inmate population. Additional services include religious, self-improvement, and substance abuse treatment programs.

The Division of Corrections' FY2012-13 budget supports only status quo operations. Corrections' requests approval to initiate a planned replacement program of radios beginning in FY2012-13. The initial 4-year replacement plan of 75 radios annually has been trimmed for FY2012-13 to 49 radios to meet budgetary guidelines. MRK radios have been serviced outside of a manufacturer's contract and parts for repairs are being phased out with only limited availability. The FY2012-13 budget includes 4 unfunded positions.

Corrections

Department: Public Protection

Inmate Welfare Services

5203500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	78,425	75,680	92,716	85,988
Operating Expenses	200,520	255,086	173,207	233,216
Subtotal Operating Expenditures	\$278,945	\$330,766	\$265,923	\$319,204
Capital Improvements	77,424	0	0	0
Reserves	0	1,527,927	0	1,859,009
Subtotal Other Operating Expenses	\$77,424	\$1,527,927	\$0	\$1,859,009
Reimbursements	0	0	0	0
Total Operating Expenditures	\$356,369	\$1,858,693	\$265,923	\$2,178,213
Expenditures by Fund				
Inmate Welfare Trust	\$356,369	\$1,858,693	\$265,923	\$2,178,213

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Provide visitation for inmates and their families and friends
2. Provide outdoor and indoor recreational equipment for inmate diversion

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of social visitors	39,407.00	39,407.00	41,000.00
2. Number of recreation periods	2,759.00	2,800.00	2,850.00

Highlights

The Inmate Welfare Fund (IWF) exists by way of statutory authority granted to the Volusia County Division of Corrections in order to establish, maintain, and operate certain services for inmates incarcerated at the county jail. The IWF does not receive general fund appropriations. The sales price of articles offered for sale through commissary are fixed with profits from the sales placed in IWF. In addition to the revenue generated from commissary sales, commissions received from contracted telephone service provider used by inmates falls under the statutory authority and are deposited in the IWF. Through the profits of commissary sales and telephone usage, the IWF provides direct services and products that otherwise may not be funded for the benefit of the inmates. These services include recreational activities at both correctional institutions, which provide inmates with constructive ways to fill their time and encourage a safer institutional environment by reducing inmate tension. In addition, these funds are used to supply personal care items, law library materials, and legal access for indigent inmates.

Corrections

Department: Public Protection

Maintenance-Facilities

5206500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	933,191	948,983	970,508	964,097
Operating Expenses	281,874	345,610	311,525	327,354
Capital Outlay	2,349	0	0	0
Subtotal Operating Expenditures	\$1,217,414	\$1,294,593	\$1,282,033	\$1,291,451
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,217,414	\$1,294,593	\$1,282,033	\$1,291,451
Expenditures by Fund				
General	\$1,217,414	\$1,294,593	\$1,282,033	\$1,291,451

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Provide Heating, Ventilation, and Air Conditioning (HVAC) repair services and preventive maintenance as scheduled
2. Provide operational electrical repair/replacement for lighting, power, motors and security doors
3. Provide operational plumbing repair/replacement for all fixtures, piping, laundry, kitchen equipment and other repairs as necessary
4. Respond to all other requests not identified under a specific trade and assume a support role in completion of various projects

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of HVAC service calls completed	3,725.00	3,385.00	3,300.00
2. Number of electrical service calls completed	2,845.00	3,000.00	3,000.00
3. Number of plumbing service calls completed	3,550.00	3,750.00	3,750.00
4. Number of other service calls completed	3,875.00	3,750.00	4,000.00

Highlights

The Maintenance team provides 24-hour, 7 days a week "on site" services to the Branch Jail and Correctional Facility with a highly trained technical staff. Work orders are generated via computer for daily services and planned maintenance.

The FY2012-13 budget includes 2 unfunded positions.

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County Attorney

Department: County Attorney

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
County Attorney	1,626,727	1,764,011	1,772,606	1,777,474
Total Expenditures	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
Expenditures by Category				
Personal Services	2,921,846	2,823,856	2,849,267	2,848,195
Operating Expenses	236,273	440,438	423,622	440,139
Subtotal Operating Expenditures	\$3,158,119	\$3,264,294	\$3,272,889	\$3,288,334
Reimbursements	(1,531,392)	(1,500,283)	(1,500,283)	(1,510,860)
Total Operating Expenditures	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
Expenditures by Fund				
General	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
Number of Full Time Positions		30.00		30.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		30.00		30.00

Mission: To represent the Charter government, the County Council, the County Manager and all elected and appointed department heads as county officers, all other departments and divisions of county government and all adjustment, regulatory and advisory boards in all legal matters affecting Volusia County government.

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County Attorney

Department: County Attorney

County Attorney

0300100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,921,846	2,823,856	2,849,267	2,848,195
Operating Expenses	236,273	440,438	423,622	440,139
Subtotal Operating Expenditures	\$3,158,119	\$3,264,294	\$3,272,889	\$3,288,334
Reimbursements	(1,531,392)	(1,500,283)	(1,500,283)	(1,510,860)
Total Operating Expenditures	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
Expenditures by Fund				
General	\$1,626,727	\$1,764,011	\$1,772,606	\$1,777,474
Number of Full Time Positions		30.00		30.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		30.00		30.00

Key Objectives

1. Provide the highest level of service as general counsel to the County Council, represent the County in all litigation for and against the County, and attempt to resolve or settle disputes prior to trial
2. Assist the County's efforts to effectively fulfill mandates imposed by law

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of new cases	900.00	925.00	975.00
2. Number of ordinances & resolutions adopted	208.00	210.00	215.00

Highlights

The County Attorney's office serves as general counsel to the County Council and handles all legal matters for the County. The staff defends and prosecutes for the County in litigation and administrative proceedings. Litigation proceedings in state and federal courts include, but are not limited to: eminent domain, civil rights actions, claims of negligence resulting in property damage, personal injury and wrongful death, mortgage foreclosures, workers' compensation claims, property assessment disputes, challenges to County codes and ordinances, appeals for review of County Council decisions, elections dispute cases, and Code Enforcement Board lien foreclosures. Administrative proceedings include, but are not limited to: internal hearings of the Personnel and Animal Control Boards, and hearings before state administrative hearing officers in unemployment compensation cases, personnel and labor cases, and environmental cases. Attorneys also provide counsel to the County Council in planning and zoning hearings. The County Attorney's office is responsible for conducting legal research, drafting and revising ordinances, resolutions, contracts, real property instruments, legislation, etc. The County Attorney's office updates bankruptcy files on notices of bankruptcy, collects delinquent taxes, fees and special assessments, and where necessary, files claims. Attorneys represent the County in appeals in state and federal courts.

Legal expenses of \$190,000 that were previously budgeted in non-departmental have been realigned beginning in FY2011-12 budget.

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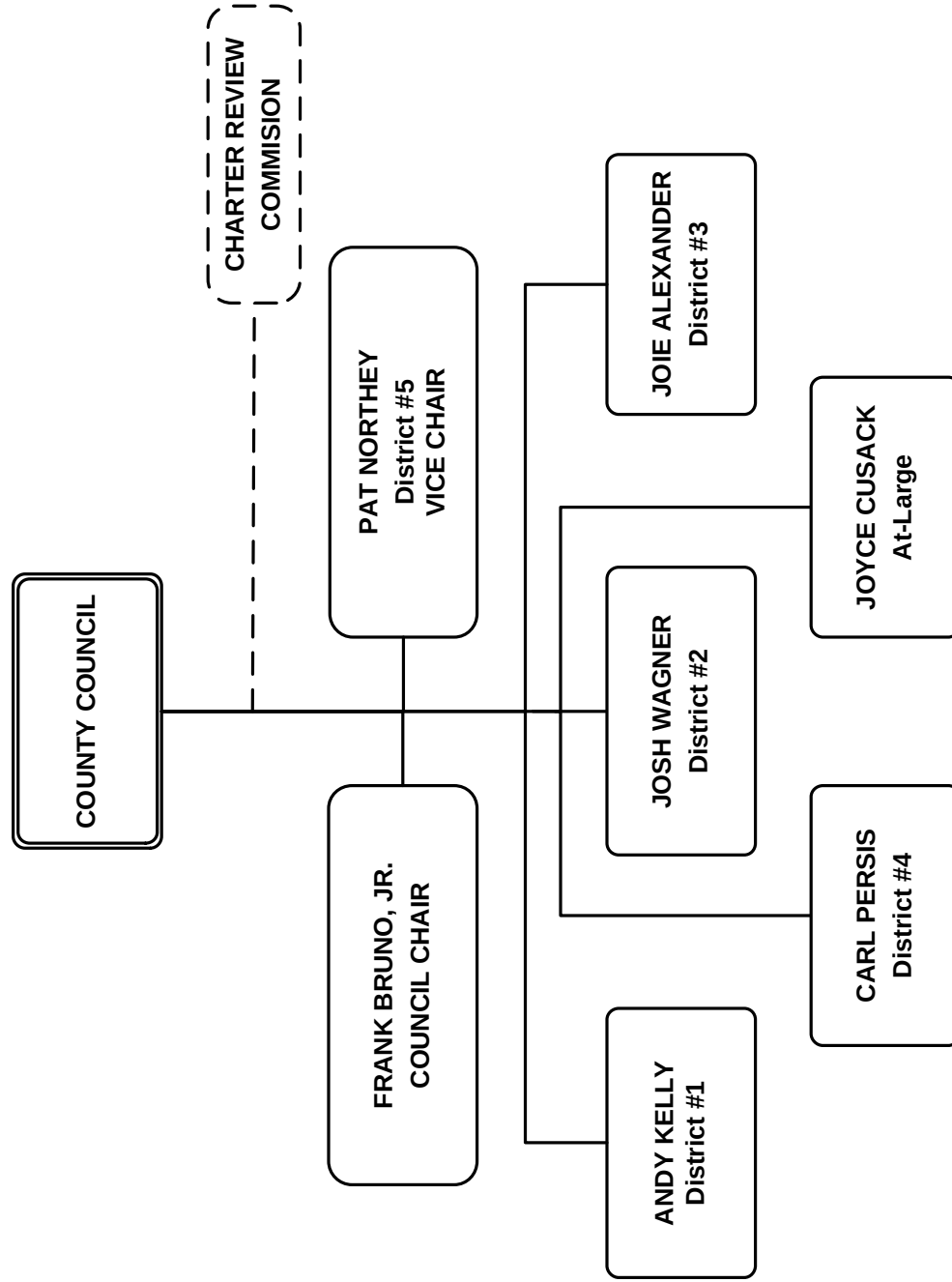
County Council

Department: County Council

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
County Council	463,972	431,600	430,083	462,198
Total Expenditures	\$463,972	\$431,600	\$430,083	\$462,198
Expenditures by Category				
Personal Services	424,542	429,882	401,467	414,256
Operating Expenses	340,130	326,105	353,003	354,695
Subtotal Operating Expenditures	\$764,672	\$755,987	\$754,470	\$768,951
Reimbursements	(300,700)	(324,387)	(324,387)	(306,753)
Total Operating Expenditures	\$463,972	\$431,600	\$430,083	\$462,198
Expenditures by Fund				
General	\$463,972	\$431,600	\$430,083	\$462,198
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Mission: To promote good citizenship by supporting democratic values and earning public trust in good government. To respond effectively to citizen needs for health, safety, and general welfare. To allocate limited public resources equitably and efficiently. To provide leadership and high quality of government service by consistently communicating with the citizens about their needs.

COUNTY COUNCIL



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section. Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

County Council

Department: County Council

County Council

0101000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	424,542	429,882	401,467	414,256
Operating Expenses	340,130	326,105	353,003	354,695
Subtotal Operating Expenditures	\$764,672	\$755,987	\$754,470	\$768,951
Reimbursements	(300,700)	(324,387)	(324,387)	(306,753)
Total Operating Expenditures	\$463,972	\$431,600	\$430,083	\$462,198
Expenditures by Fund				
General	\$463,972	\$431,600	\$430,083	\$462,198
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Highlights

The County Council serves as the legislative and policy-making body for Volusia County Government. The County operates under a Council/Manager form of government and provides various services including public safety, economic development, transportation, health and social services, planning, zoning, environmental and other community services. The seven-member County Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of policy. The County Council identifies the long-range goals and issues and works with County staff to identify ways to address these issues. The Council continues to work on: 1) Improving customer/partner relations; 2) Delivering quality services; 3) Improving the County's economic and financial vitality; and 4) Implementing smart growth principles.

A listing of County Council sponsorships can be found in the Appendix.

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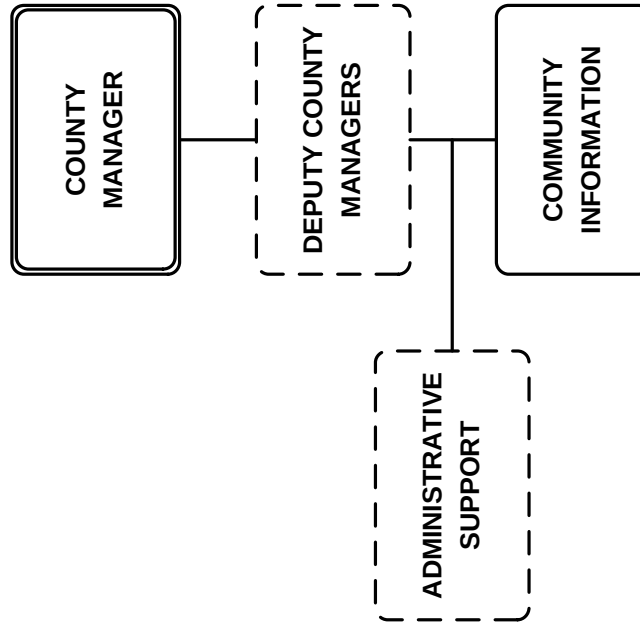
County Manager

Department: County Manager

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Community Information	390,081	392,102	485,090	389,976
County Manager	775,932	623,084	686,380	631,154
Total Expenditures	\$1,166,013	\$1,015,186	\$1,171,470	\$1,021,130
Expenditures by Category				
Personal Services	1,887,504	1,694,344	1,778,600	1,746,947
Operating Expenses	191,929	245,666	309,653	248,359
Capital Outlay	0	0	8,041	0
Subtotal Operating Expenditures	\$2,079,433	\$1,940,010	\$2,096,294	\$1,995,306
Reimbursements	(913,420)	(924,824)	(924,824)	(974,176)
Total Operating Expenditures	\$1,166,013	\$1,015,186	\$1,171,470	\$1,021,130
Expenditures by Fund				
General	\$1,166,013	\$1,015,186	\$1,171,470	\$1,021,130
Number of Full Time Positions		24.00		24.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		25.25		25.25

Mission: To support the County Council, Volusia County's Departments and its citizens. This commitment requires the County Manager's administrative staff to be proactive liaisons to internal and external groups, involved in the community, accessible points of contact, providers of information through research and analysis, and advocates of County government.

COUNTY MANAGER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



County Manager

Department: County Manager

Community Information

COMMUNITY_INFO

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	651,887	629,933	644,104	635,994
Operating Expenses	121,323	163,070	233,846	164,160
Capital Outlay	0	0	8,041	0
Subtotal Operating Expenditures	\$773,210	\$793,003	\$885,991	\$800,154
Reimbursements	(383,129)	(400,901)	(400,901)	(410,178)
Total Operating Expenditures	\$390,081	\$392,102	\$485,090	\$389,976
Expenditures by Fund				
General	\$390,081	\$392,102	\$485,090	\$389,976

Number of Full Time Positions	10.00	11.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	10.75	11.75

Key Objectives

1. Support, manage and improve the County's public information, public relations, and marketing programs in a coordinated, centralized manner with emphasis on the County's major services
2. Provide marketing support to the County's Economic Development Department, Daytona Beach International Airport, Ocean Center and Votran Public Transportation
3. Oversee and implement successful emergency public information during community-wide threats or incidents of widespread news media interest

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of news releases	660.00	665.00	690.00
2. Number of publications/print projects	155.00	155.00	150.00
3. Number of internet users	5,893,593.00	5,900,000.00	6,000,000.00

Highlights

Community Information oversees the County's internal and external communications and public relations efforts in support of the goals and directives established by the County's leadership. Community Information strives to increase the public's awareness and knowledge of County services; provides information on the issues that confront the leaders of County government; assists County Departments with their communication needs; coordinates emergency public information; oversees the County's websites; and assists with the County's marketing, advertising and public relations programs.

One position was transferred in from the County Manager's organization. There are 2 unfunded positions.

County Manager

Department: County Manager

County Manager

COUNTY_MANAGER

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,235,617	1,064,411	1,134,496	1,110,953
Operating Expenses	70,606	82,596	75,807	84,199
Subtotal Operating Expenditures	\$1,306,223	\$1,147,007	\$1,210,303	\$1,195,152
Reimbursements	(530,291)	(523,923)	(523,923)	(563,998)
Total Operating Expenditures	\$775,932	\$623,084	\$686,380	\$631,154
Expenditures by Fund				
General	\$775,932	\$623,084	\$686,380	\$631,154
Number of Full Time Positions		14.00		13.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		14.50		13.50

Highlights

The County Manager executes the policies established by the County Council and is responsible for the overall supervision of County government. In order to be responsive to the needs of the County Council and the citizens of Volusia County, budgeted expenditures are consistent with the operational needs of the County Manager's Office.

Economic Development

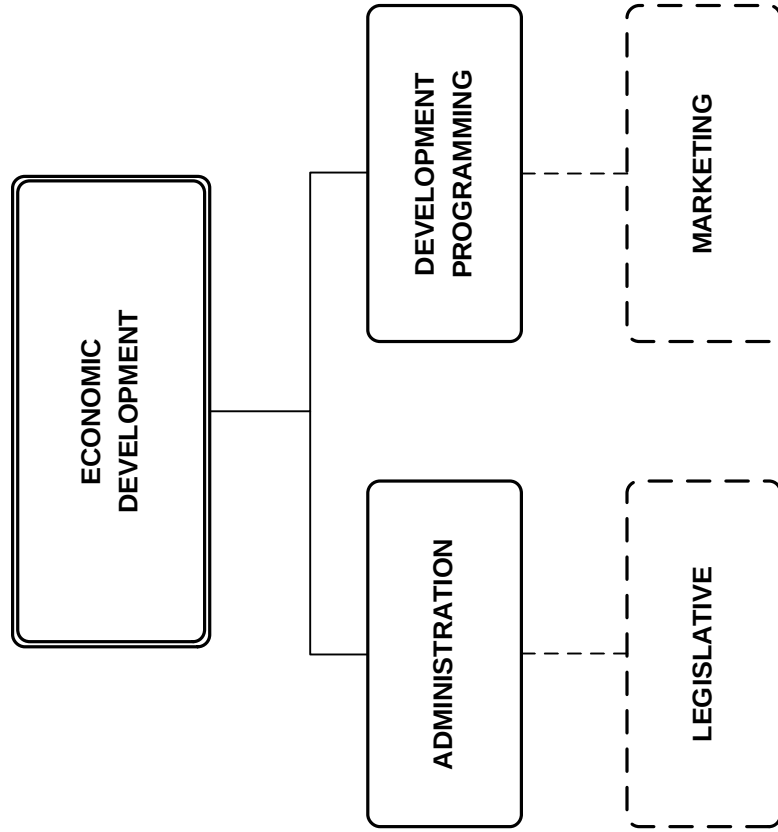
Department: Aviation and Economic Resources

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Economic Development Administration	978,323	1,182,724	1,160,401	1,067,292
Economic Development Programming	2,627,513	4,408,897	2,820,665	3,514,405
Total Expenditures	\$3,605,836	\$5,591,621	\$3,981,066	\$4,581,697
Expenditures by Category				
Personal Services	787,229	842,173	838,158	727,369
Operating Expenses	1,336,906	2,921,983	2,523,149	1,538,544
Capital Outlay	4,612	0	0	0
Subtotal Operating Expenditures	\$2,128,747	\$3,764,156	\$3,361,307	\$2,265,913
Capital Improvements	1,420,092	1,250,000	617,361	1,135,734
Grants and Aids	56,997	0	2,398	0
Reserves	0	577,465	0	1,180,050
Subtotal Other Operating Expenses	\$1,477,089	\$1,827,465	\$619,759	\$2,315,784
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,605,836	\$5,591,621	\$3,981,066	\$4,581,697
Expenditures by Fund				
Economic Development	\$3,605,836	\$5,591,621	\$3,981,066	\$4,581,697
Number of Full Time Positions		12.00		12.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		12.00		12.00

Mission: To promote and implement the County Council goals for a comprehensive countywide economic development program. To support the community wide effort in diverse, quality recruitment and expansion of employment opportunities, and business retention, while fostering positive local inter-governmental partnering.

AVIATION AND ECONOMIC RESOURCES

ECONOMIC DEVELOPMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Economic Development

Department: Aviation and Economic Resources

Economic Development Administration

EC_DEV_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	787,229	842,173	838,158	727,369
Operating Expenses	191,094	340,551	322,243	339,923
Subtotal Operating Expenditures	\$978,323	\$1,182,724	\$1,160,401	\$1,067,292
Reimbursements	0	0	0	0
Total Operating Expenditures	\$978,323	\$1,182,724	\$1,160,401	\$1,067,292
Expenditures by Fund				
Economic Development	\$978,323	\$1,182,724	\$1,160,401	\$1,067,292
Number of Full Time Positions		12.00		12.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		12.00		12.00

Highlights

Economic Development receives funding from the General Fund to support all economic development programs and services countywide. The Administration Activity provides the continued professional staffing. The budget provides for the administrative and operational costs associated with the support of the professional staff and continued implementation of the County Council goal of comprehensive countywide economic development.

Administration also provides professional staff supporting the Volusia County Industrial Development Authority and liaisons to the municipalities with Community Redevelopment Areas (CRA).

There are three (3) unfunded positions for FY2012-13.

Economic Development

Department: Aviation and Economic Resources

Economic Development Programming

EC_DEV_PROG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	1,145,812	2,581,432	2,200,906	1,198,621
Capital Outlay	4,612	0	0	0
Subtotal Operating Expenditures	\$1,150,424	\$2,581,432	\$2,200,906	\$1,198,621
Capital Improvements	1,420,092	1,250,000	617,361	1,135,734
Grants and Aids	56,997	0	2,398	0
Reserves	0	577,465	0	1,180,050
Subtotal Other Operating Expenses	\$1,477,089	\$1,827,465	\$619,759	\$2,315,784
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,627,513	\$4,408,897	\$2,820,665	\$3,514,405
Expenditures by Fund				
Economic Development	\$2,627,513	\$4,408,897	\$2,820,665	\$3,514,405

Highlights

Economic Development provides grants-in-aid for business development and business recruitment activities, in coordination with goals outlined in the Strategic Plan. Local funds are leveraged through cooperative programs such as the State's Qualified Tax Incentive (QTI), and Qualified Defense and Space Contractor (QDSC), which expand the benefits for Volusia County businesses. Orlando Area Sports Commission, SCORE and international trade sponsorships are supported through contributions. Volusia County will participate as a sponsor in support of the Florida Economic Gardening Institute at UCF and the GrowFL program.

Daytona Beach International Airport (DBIA) Corporate Park is part of the ongoing master plan for the airport acreage adjacent to Beville Road. A signalized intersection will be developed to provide access to the interior of the DBIA property, as well as allow connectivity to Bellevue Avenue on the north, and the opportunity to extend Hancock Boulevard from the east. It will be the base for development along Beville Road as a gateway to the City of Daytona Beach. The capital improvements budget includes \$635,734 in carry forward from FY2011-12 and \$500,000 in new funding for the DBIA Corporate Park. DeLand Crossings Business Park will continue to be marketed to attract new businesses or allow existing businesses to expand. The Business Incubator Program is a joint venture with the University of Central Florida (UCF). UCF runs the program in renovated space in the International Terminal at DBIA.

Marketing provides the support for the goals and objectives of the County's Economic Development Strategic Plan. Marketing includes the Volusia Information Partnership, which brings together the Chambers of Commerce, Workforce Development, Daytona State College, Volusia County Community Information and all the municipalities in a cooperative venture.

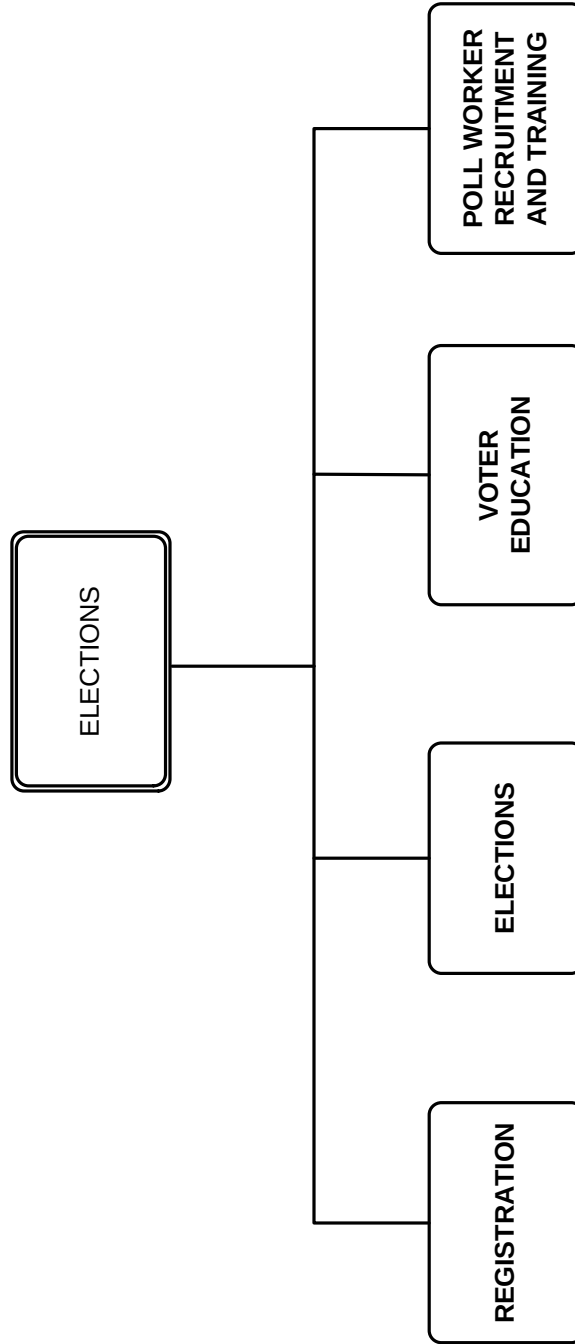
Elections

Department: Elections

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Elections	1,781,710	1,856,095	1,879,005	1,710,819
Poll Worker Recruitment and Training	227,419	345,439	273,511	225,820
Registration	1,469,669	1,826,803	1,707,553	1,804,587
Voter Education	104,400	168,658	156,871	175,602
Total Expenditures	\$3,583,198	\$4,196,995	\$4,016,940	\$3,916,828
Expenditures by Category				
Personal Services	1,692,627	1,830,809	1,760,907	1,765,200
Operating Expenses	1,131,857	2,285,986	1,895,363	2,050,157
Capital Outlay	750,342	66,700	347,178	86,691
Subtotal Operating Expenditures	\$3,574,826	\$4,183,495	\$4,003,448	\$3,902,048
Grants and Aids	0	0	0	1,280
Interfund Transfers	8,372	0	13,492	13,500
Reserves	0	13,500	0	0
Subtotal Other Operating Expenses	\$8,372	\$13,500	\$13,492	\$14,780
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,583,198	\$4,196,995	\$4,016,940	\$3,916,828
Expenditures by Fund				
General	\$3,583,198	\$4,196,995	\$4,016,940	\$3,916,828
Number of Full Time Positions		32.00		32.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		32.00		32.00

Mission: To provide all eligible citizens of Volusia County convenient access to voter registration; to provide all registered voters accessible locations and voting equipment so they may exercise their right to vote; to hold fair, equitable and accurate elections in accordance with federal, state and local election laws; to educate and encourage maximum participation by all eligible citizens in the electoral process; to maintain registration, campaign finance reports, and other election-related data accurately and in a form that is accessible to the public; and to conduct all activities transparently and in a cost-effective manner.

ELECTIONS



Elections

Department: Elections

Elections

ELECTIONS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	345,901	361,826	383,452	423,341
Operating Expenses	687,252	1,488,569	1,193,375	1,223,303
Capital Outlay	748,557	5,700	302,178	62,895
Subtotal Operating Expenditures	\$1,781,710	\$1,856,095	\$1,879,005	\$1,709,539
Grants and Aids	0	0	0	1,280
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$1,280
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,781,710	\$1,856,095	\$1,879,005	\$1,710,819
Expenditures by Fund				
General	\$1,781,710	\$1,856,095	\$1,879,005	\$1,710,819

Number of Full Time Positions	7.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	8.00

Key Objectives

1. Conduct all elections in accordance with federal, state, county and local statutes transparently, accurately and cost-effectively while maintaining the security of the voting system, voting equipment and ballots
2. Provide the public with a wide range of opportunities to vote by offering absentee, early and Election Day voting
3. Accurately maintain absentee, early voting and Election Day records, process absentee requests and issue ballots accurately and expeditiously, correctly count all valid voted absentee, early voting and Election Day ballots

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of countywide elections conducted	1.00	2.00	1.00
2. Number of municipal elections conducted	18.00	16.00	2.00
3. Number of special elections conducted	0.00	0.00	1.00
4. Number of absentee voting sites (processing sites)	1.00	1.00	1.00
5. Number of early voting sites	5.00	5.00	5.00
6. Number of Election Day precincts	179.00	179.00	130.00
7. Number of absentee requests	46,617.00	66,000.00	70,000.00
8. Number of early voters	31,673.00	66,000.00	70,000.00
9. Number of Election Day voters	113,237.00	132,000.00	140,000.00

Highlights

The Elections Management Division will conduct one countywide election during this fiscal year. Beginning with the 2012 election cycle, all materials including ballots must be provided in both English and Spanish format. Precincts will be redefined as a result of the 2012 federal, state, county and municipal redistricting which will require making changes to voting equipment, materials, supplies, polling site assignments, etc. Legislative changes to election laws will require replacing current inventories of forms and envelopes. Early voting hours have been expanded to 12 hour days. The Department of Elections has outsourced the mailing of absentee ballots. During FY2011-12 one (1) position was transferred in from Poll Worker Recruitment and Training.

Elections

Department: Elections

Poll Worker Recruitment and Training

0405000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	163,193	212,948	154,559	148,886
Operating Expenses	64,226	132,491	118,952	76,934
Subtotal Operating Expenditures	\$227,419	\$345,439	\$273,511	\$225,820
Reimbursements	0	0	0	0
Total Operating Expenditures	\$227,419	\$345,439	\$273,511	\$225,820
Expenditures by Fund				
General	\$227,419	\$345,439	\$273,511	\$225,820
Number of Full Time Positions		4.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		3.00

Key Objectives

1. Provide programs and procedures that will ensure the recruitment of skilled, qualified poll workers
2. Provide effective training materials and programs that will ensure poll workers are properly trained and prepared to conduct elections accurately and efficiently
3. Conduct poll worker training sessions in compliance with federal and state statutes and that provide poll workers with the opportunity to demonstrate they have a working knowledge of the job requirements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of orientation sessions conducted	7.00	45.00	40.00
2. Number of training classes conducted	45.00	145.00	150.00
3. Number of training hours conducted	270.00	1,380.00	2,000.00

Highlights

Poll workers will be trained for one election that will be held during FY2012-13. Poll workers will also be compensated for Election Day. On-line poll worker training was initiated in FY2010-11 resulting in a new annual license fee. Overtime costs associated with poll worker training and early voting site hours will increase because of the additional countywide election, and the increased number of hours early voting will be open. During FY2011-12 one (1) position was transferred to Elections.

Elections

Department: Elections

Registration

0402000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,129,164	1,200,660	1,165,808	1,137,655
Operating Expenses	338,720	570,143	501,745	643,136
Capital Outlay	1,785	56,000	40,000	23,796
Subtotal Operating Expenditures	\$1,469,669	\$1,826,803	\$1,707,553	\$1,804,587
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,469,669	\$1,826,803	\$1,707,553	\$1,804,587
Expenditures by Fund				
General	\$1,469,669	\$1,826,803	\$1,707,553	\$1,804,587

Number of Full Time Positions	20.00	20.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	20.00	20.00

Key Objectives

1. Process new voter registrations in an efficient and timely manner while encouraging new registration through accessible and convenient voter registration sites around the county
2. Efficiently and accurately maintain voter registration records (e.g. name changes, address changes, party changes) in accordance with federal and state statutes
3. Efficiently and accurately process petitions in accordance with federal and state requirements
4. Provide prompt and courteous service in qualifying candidates and in fulfilling public information requests

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of new registrations processed	10,897.00	35,000.00	35,000.00
2. Number of registered voters	331,920.00	330,000.00	345,000.00
3. Number of changes to registered voter records	83,000.00	125,000.00	85,000.00
4. Number of petition signatures verified	48,000.00	100,000.00	10,000.00
5. Number of candidates	5.00	80.00	100.00
6. Number of committees	13.00	13.00	13.00
7. Number of public record requests	500.00	750.00	700.00

Highlights

Changes to levels of service requiring budgetary increases: It is anticipated there will be a substantial number of new registrations during this presidential election cycle. During the year of a presidential election and reapportionment there is a considerable increase in the number of races on the ballot and therefore a substantial increase in the number of candidates whose qualifying and requests for public information must be managed. There is one (1) unfunded position for FY2012-13.

Elections

Department: Elections

Voter Education

0404000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	54,369	55,375	57,088	55,318
Operating Expenses	41,659	94,783	81,291	106,784
Capital Outlay	0	5,000	5,000	0
Subtotal Operating Expenditures	\$96,028	\$155,158	\$143,379	\$162,102
Interfund Transfers	8,372	0	13,492	13,500
Reserves	0	13,500	0	0
Subtotal Other Operating Expenses	\$8,372	\$13,500	\$13,492	\$13,500
Reimbursements	0	0	0	0
Total Operating Expenditures	\$104,400	\$168,658	\$156,871	\$175,602
Expenditures by Fund				
General	\$104,400	\$168,658	\$156,871	\$175,602
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Offer community outreach projects that encourage voter participation, stimulate an interest in the electoral process and educate all sectors of the community on how to register and vote
2. Provide high school students with an opportunity to experience the electoral process by holding registration drives, by giving educational presentations and by conducting student government association elections
3. Maintain a web site that provides the public and candidates with the resources they need

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of outreach projects conducted	80.00	135.00	100.00
2. Number of nursing homes visited	45.00	65.00	60.00
3. Number of schools visited	10.00	15.00	20.00
4. Number of school elections conducted	7.00	12.00	10.00
5. Percent of changes to web site (%)	100.00	50.00	50.00

Highlights

Changes to levels of service requiring budgetary increases: Increases in costs associated with voter education activities are due to the additional county-wide election that will occur during FY2012-13. These include staff overtime, legal advertisements and printing and postage for voter mailings. Translation services have been budgeted to meet the requirement for providing all public documents in both English and Spanish.

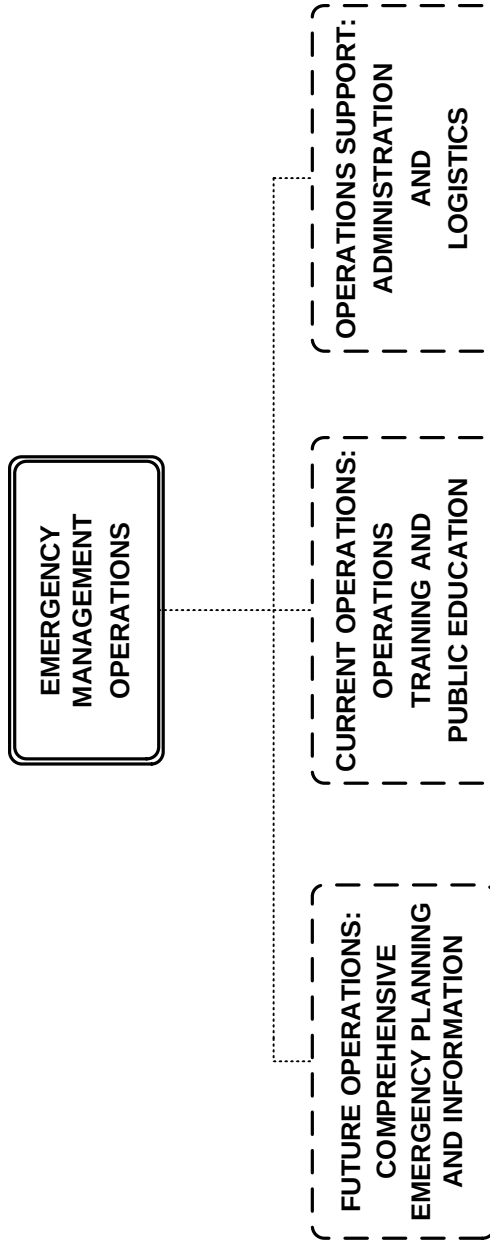
Emergency Management

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Emergency Management Operations	775,395	742,103	736,213	689,621
Total Expenditures	\$775,395	\$742,103	\$736,213	\$689,621
Expenditures by Category				
Personal Services	479,087	446,671	456,173	449,244
Operating Expenses	200,035	235,082	219,690	240,377
Subtotal Operating Expenditures	\$679,122	\$681,753	\$675,863	\$689,621
Interfund Transfers	96,273	0	60,350	0
Reserves	0	60,350	0	0
Subtotal Other Operating Expenses	\$96,273	\$60,350	\$60,350	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$775,395	\$742,103	\$736,213	\$689,621
Expenditures by Fund				
General	\$775,395	\$742,103	\$736,213	\$689,621
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Mission: To provide coordinated "all-hazards" Emergency Management in support of our community.

PUBLIC PROTECTION **EMERGENCY MANAGEMENT DIVISION**



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Emergency Management

Department: Public Protection

Emergency Management Operations

EMERG_MGMT_OPS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	479,087	446,671	456,173	449,244
Operating Expenses	200,035	235,082	219,690	240,377
Subtotal Operating Expenditures	\$679,122	\$681,753	\$675,863	\$689,621
Interfund Transfers	96,273	0	60,350	0
Reserves	0	60,350	0	0
Subtotal Other Operating Expenses	\$96,273	\$60,350	\$60,350	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$775,395	\$742,103	\$736,213	\$689,621
Expenditures by Fund				
General	\$775,395	\$742,103	\$736,213	\$689,621

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Ensure the Comprehensive Emergency Management Plan (CEMP) is consistent with the Florida Administrative Code
2. Maintain capability to activate the County Emergency Operations Center (CEOC) while constructing the new CEOC
3. Provide integrated, countywide emergency management planning, coordination and response or recovery operations for local government and businesses by providing all-hazard exercises and drills
4. Increase public awareness by providing emergency preparedness education and training

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of submissions to DEM for approval	7.00	7.00	1.00
2. Number of activations at CEOC	4.00	4.00	4.00
3. Number of preparedness exercises and drills	6.00	5.00	5.00
4. Number of preparedness presentations	40.00	50.00	55.00

Highlights

The Emergency Management Division is responsible under Chapter 252, Florida Statutes, for the county-wide organization and administration of an emergency operations center and a wide variety of all hazards, emergency management activities, services and programs. Supporting sustainable community development is a fundamental public value provided by Emergency Management but requires balance between a response operations posture and one of proactive, comprehensive planning. Activities, services and programs reflect the essential broad scope of Emergency Management involvement in all political and social institutions within our community. These activities are demonstrated year round in the functions of: awareness, risk assessment, prevention, mitigation preparedness, response and recovery, public presentations, and year round training, all of which make our community more disaster resistant.

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Emergency Medical Administration

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Emergency Medical Administration	1,856,332	1,782,761	2,015,652	1,781,879
Total Expenditures	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879
Expenditures by Category				
Personal Services	143,933	140,739	143,013	140,778
Operating Expenses	1,704,775	132,844	133,461	131,923
Subtotal Operating Expenditures	\$1,848,708	\$273,583	\$276,474	\$272,701
Interfund Transfers	0	1,509,178	1,739,178	1,509,178
Non-Operating	7,624	0	0	0
Subtotal Other Operating Expenses	\$7,624	\$1,509,178	\$1,739,178	\$1,509,178
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879
Expenditures by Fund				
General	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Mission: To coordinate and oversee the responsible delivery of effective prehospital emergency medical services.

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Emergency Medical Administration

Department: Public Protection

Emergency Medical Administration

5601100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	143,933	140,739	143,013	140,778
Operating Expenses	1,704,775	132,844	133,461	131,923
Subtotal Operating Expenditures	\$1,848,708	\$273,583	\$276,474	\$272,701
Interfund Transfers	0	1,509,178	1,739,178	1,509,178
Non-Operating	7,624	0	0	0
Subtotal Other Operating Expenses	\$7,624	\$1,509,178	\$1,739,178	\$1,509,178
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879
Expenditures by Fund				
General	\$1,856,332	\$1,782,761	\$2,015,652	\$1,781,879

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Explore improvements in the delivery of emergency medical services through the reduction of unnecessary multiunit prehospital responses thereby increasing system wide capacity and improved response times for emergencies
2. Complete the biennial renewal of certificates of public convenience and necessity for all providers
3. Enhancement of prehospital patient care through the continued review of prehospital patient care reports and data

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Reduce multi-unit responses by prehospital emergency providers by 10%	65,000.00	58,500.00	55,000.00
2. Number of COPCN Renewals	13.00	12.00	12.00
3. Number of responses reviewed	2,000.00	2,500.00	2,500.00

Highlights

The Division of Emergency Medical Administration is a component of the Volusia County Department of Public Protection. The division provides regulatory and clinical oversight to the various emergency medical services providers throughout Volusia County. Statutorily mandated physician services to oversee the provision of emergency medical services throughout the county comprise over eighty percent (80%) of the division's operating budget.

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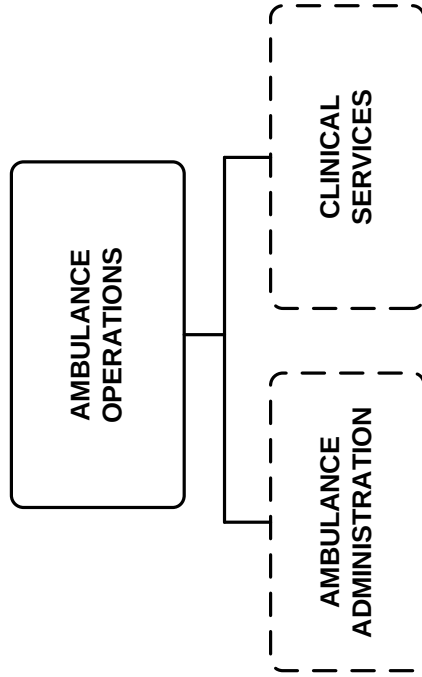
Emergency Medical Services

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Emergency Medical Services Ops	0	15,339,105	15,387,220	15,584,906
Total Expenditures	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Expenditures by Category				
Personal Services	0	11,754,295	11,409,063	11,540,494
Operating Expenses	0	3,414,446	3,533,159	3,773,112
Capital Outlay	0	206,558	499,894	331,300
Subtotal Operating Expenditures	\$0	\$15,375,299	\$15,442,116	\$15,644,906
Capital Improvements	0	0	5,104	0
Reserves	0	23,806	0	0
Subtotal Other Operating Expenses	\$0	\$23,806	\$5,104	\$0
Reimbursements	0	(60,000)	(60,000)	(60,000)
Total Operating Expenditures	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Expenditures by Fund				
Emergency Medical Services	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Number of Full Time Positions		179.00		177.00
Number of Part Time Positions		20.00		11.00
Number of Full Time Equivalent Positions		182.00		182.00

Mission: It is the mission of the Emergency Medical Services Division- EVAC Ambulance to be a community leader providing high quality, cost efficient pre-hospital care and medical transportation with the highest standard of professionalism, the most advanced technology and a deep sense of caring for the citizens and visitors of Volusia County.

EMERGENCY MEDICAL SERVICES



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Emergency Medical Services

Department: Public Protection

Emergency Medical Services Ops

5551000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	11,754,295	11,409,063	11,540,494
Operating Expenses	0	3,414,446	3,533,159	3,773,112
Capital Outlay	0	206,558	499,894	331,300
Subtotal Operating Expenditures	\$0	\$15,375,299	\$15,442,116	\$15,644,906
Capital Improvements	0	0	5,104	0
Reserves	0	23,806	0	0
Subtotal Other Operating Expenses	\$0	\$23,806	\$5,104	\$0
Reimbursements	0	(60,000)	(60,000)	(60,000)
Total Operating Expenditures	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Expenditures by Fund				
Emergency Medical Services	\$0	\$15,339,105	\$15,387,220	\$15,584,906
Number of Full Time Positions		179.00		177.00
Number of Part Time Positions		20.00		11.00
Number of Full Time Equivalent Positions		182.00		182.00

Key Objectives

1. Provide timely ambulance response
2. Reduce Lost Unit Hours

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of Transports	44,990.00	45,454.00	48,990.00
2. Lost Unit Hour Mitigation	3,000.00	2,800.00	2,500.00

Highlights

The Emergency Medical Services Division is responsible for maintaining ambulance response readiness. This year EMS ambulances will respond to more than 72,000 calls for service resulting in nearly 50,000 transports to seven area hospitals.

EMS demands for service are based on essentially 6 market variables; geographic constraints, population size, socioeconomics, age and health of the population, as well as external influences such as disease (H1N1, Flu, etc) and natural disasters.

The replacement of four ambulances and several stretchers are anticipated during the first year of County managed transport. The FY2012-13 budget includes funding for the replacement of six additional ambulances, three CPR machines, ten ventilators, as well as multiple tablets and radios.

To accommodate a more flexible scheduling model, two full time and nine part time positions have been reduced. This results in increased part time hours while the total number of full-time-equivalents (FTE's) remains unchanged. One position remains unfunded for FY2012-13.

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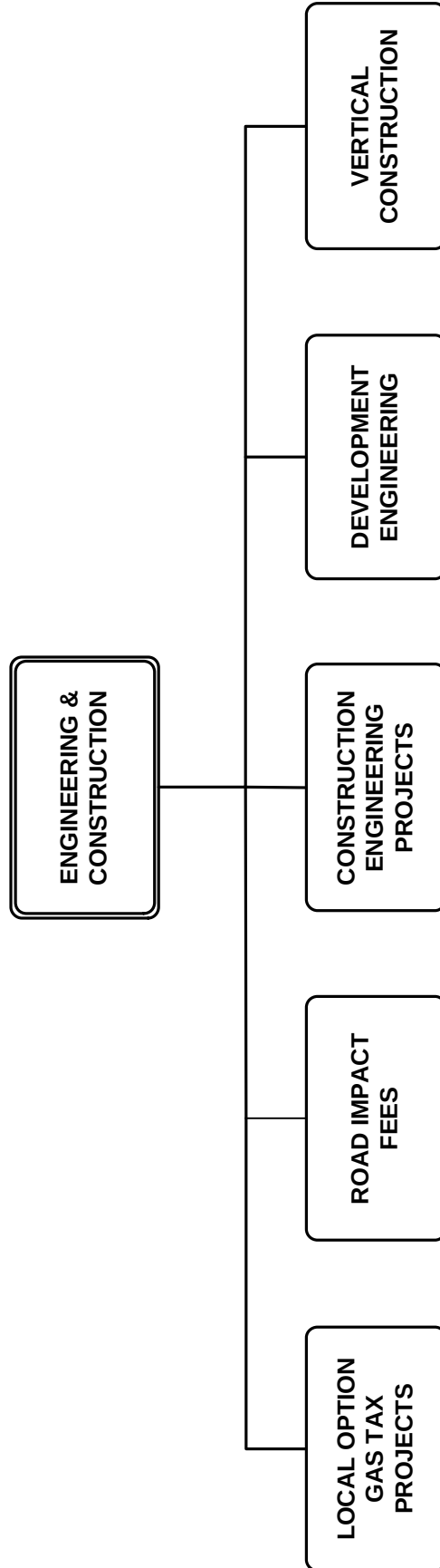
Engineering & Construction

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Construction Engineering Projects	5,467,312	6,266,665	6,935,906	6,708,457
Development Engineering	451,239	463,473	471,415	469,246
Engineering & Construction	684,221	3,431,183	598,898	5,609,035
Local Option Gax Tax Projects	4,916,433	16,538,094	6,492,988	17,633,214
Road Impact Fees	3,172,558	12,060,280	2,355,658	9,892,372
Vertical Construction	245,736	277,796	282,835	315,612
Total Expenditures	\$14,937,499	\$39,037,491	\$17,137,700	\$40,627,936
Expenditures by Category				
Personal Services	2,921,705	2,985,830	2,900,245	2,699,447
Operating Expenses	3,790,606	3,417,279	5,869,961	4,277,781
Subtotal Operating Expenditures	\$6,712,311	\$6,403,109	\$8,770,206	\$6,977,228
Capital Improvements	5,359,704	12,608,000	5,154,661	12,091,000
Interfund Transfers	4,898,033	5,142,652	5,142,652	5,148,186
Reserves	0	16,806,057	0	18,566,145
Subtotal Other Operating Expenses	\$10,257,737	\$34,556,709	\$10,297,313	\$35,805,331
Reimbursements	(2,032,549)	(1,922,327)	(1,929,819)	(2,154,623)
Total Operating Expenditures	\$14,937,499	\$39,037,491	\$17,137,700	\$40,627,936
Expenditures by Fund				
County Transportation Trust	\$11,040,487	\$24,272,277	\$13,775,738	\$27,782,249
General	\$245,736	\$277,796	\$282,835	\$315,612
Municipal Service District	\$451,239	\$463,473	\$471,415	\$469,246
Road Impact Fees-Zone 1 (Northeast)	\$1,649,255	\$1,072,246	\$608,629	\$752,808
Road Impact Fees-Zone 2 (Southeast)	\$536,329	\$1,064,874	\$554,652	\$369,447
Road Impact Fees-Zone 3 (Southwest)	\$590,610	\$709,853	\$300,000	\$306,526
Road Impact Fees-Zone 4 (Northwest)	\$396,364	\$9,213,307	\$892,377	\$8,463,591
Special Assessments	\$27,479	\$1,963,665	\$252,054	\$2,168,457
Number of Full Time Positions		53.00		53.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		53.00		53.00

Mission: To provide quality and timely engineering, survey, right of way and construction engineering inspection services in support of the County's construction projects; to assist in the implementation of the County's Planning and Development Programs for the physical growth of Volusia County as governed by the State mandated Volusia County Comprehensive Plan, Land Development Code, and best engineering practices; and to provide assistance to the public and private sector in a professional, positive manner.

PUBLIC WORKS ENGINEERING & CONSTRUCTION



Engineering & Construction

Department: Public Works

Construction Engineering Projects

CONST_ENG_PROJECTS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	3,374,195	3,000,000	5,494,731	3,550,000
Subtotal Operating Expenditures	\$3,374,195	\$3,000,000	\$5,494,731	\$3,550,000
Capital Improvements	2,141,267	1,303,000	1,196,613	990,000
Interfund Transfers	27,479	252,054	252,054	253,923
Reserves	0	1,711,611	0	1,914,534
Subtotal Other Operating Expenses	\$2,168,746	\$3,266,665	\$1,448,667	\$3,158,457
Reimbursements	(75,629)	0	(7,492)	0
Total Operating Expenditures	\$5,467,312	\$6,266,665	\$6,935,906	\$6,708,457
Expenditures by Fund				
County Transportation Trust	\$5,439,833	\$4,303,000	\$6,683,852	\$4,540,000
Special Assessments	\$27,479	\$1,963,665	\$252,054	\$2,168,457

Highlights

Projects in this Activity are adopted as part of the County's Five Year Road Program. The Road Program is a five year work schedule for road maintenance and construction approved by County Council on an annual basis for inclusion in the Capital Improvement Program. Funds to support the Road Program are generated by gas tax revenue sharing including: 5th and 6th Cent used for maintenance, 7th Cent - for operations and maintenance, and a 9th Cent County Voted - for resurfacing and construction. On June 27, 1985 County Council adopted a 6 Cent Local Option Gas Tax, and by Interlocal agreement the County receives 57.239% and the cities receive the balance 42.761%. The current Interlocal Agreement is scheduled to expire on August 31, 2013. Four cents are to be used on operations and maintenance. Projects done with gas tax revenue also are found in Road and Bridge, Traffic Engineering, and Construction Engineering for the County Transportation Trust.

Construction Engineering projects for FY2012-13 include:

Howland Blvd Four Laning - Courtland to N of SR 415

LPGA PH 2, Four Laning - Jimmy Ann to E of Derbyshire Rd

Turnbull Bay Rd Bridge Repair/Replacement

Engineering & Construction

Department: Public Works

Development Engineering

DEVELOP_ENG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	412,545	401,392	411,755	402,882
Operating Expenses	38,694	62,081	59,660	66,364
Subtotal Operating Expenditures	\$451,239	\$463,473	\$471,415	\$469,246
Reimbursements	0	0	0	0
Total Operating Expenditures	\$451,239	\$463,473	\$471,415	\$469,246
Expenditures by Fund				
Municipal Service District	\$451,239	\$463,473	\$471,415	\$469,246
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Perform engineering reviews and inspections of subdivisions
2. Perform engineering review and inspections of site plans and stormwater plans
3. Review and inspect use permits
4. Review subdivision exemptions applications
5. Perform State and Federally mandated NPDES inspections and assist in annual report compilation

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of subdivision reviews	5.00	5.00	5.00
2. Number of site plans/stormwater reviews	30.00	30.00	30.00
3. Number of use permit applications	423.00	440.00	460.00
4. Number of exemption/vested rights reviews	52.00	50.00	50.00
5. Number of NPDES inspections	564.00	560.00	560.00

Highlights

Development Engineering provides professional and technical review and comment on development projects. Development Engineering is responsible for approval of County Stormwater Permits and Use Permits, and serves as an important link in the chain of the development review process. Development Engineering provides engineering reviews and inspections for Subdivisions, Site Plans and Use Permits under Volusia County regulations. Development Engineering also performs inspection and tracking of National Pollution Discharge Elimination System (NPDES) sites and assists in the preparation of the annual report to the State. A large portion of time is devoted to a variety of requests from citizens and businesses for information regarding current and historic development regulations, status of permits, reviews, and properties, and requests for copies of material from files. Additionally, Development Engineering handles grading, drainage and right-of-way complaints as well as variances, grading plan reviews, and FEMA Letters of Map Revisions (LOMR's).

Engineering & Construction

Department: Public Works

Engineering & Construction

CONST_ENG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,250,836	2,320,991	2,220,687	2,108,252
Operating Expenses	343,592	318,522	278,211	279,495
Subtotal Operating Expenditures	\$2,594,428	\$2,639,513	\$2,498,898	\$2,387,747
Reserves	0	2,691,670	0	5,121,288
Subtotal Other Operating Expenses	\$0	\$2,691,670	\$0	\$5,121,288
Reimbursements	(1,910,207)	(1,900,000)	(1,900,000)	(1,900,000)
Total Operating Expenditures	\$684,221	\$3,431,183	\$598,898	\$5,609,035
Expenditures by Fund				
County Transportation Trust	\$684,221	\$3,431,183	\$598,898	\$5,609,035
Number of Full Time Positions		45.00		45.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		45.00		45.00

Key Objectives

1. Eliminate missing links in the County's sidewalk network that provide access to elementary schools, middle schools, high schools, libraries, parks, shopping centers, bus stops and other pedestrian attractions
2. Prepare Access Management Plans for all major County thoroughfares identifying proposed median crossovers as a planning tool for future development along the road corridors
3. Scan archived road project files into the Liberty document imaging system to conserve space by eliminating hard copies of close out files and to improve access and retrieval of archived information for countywide staff
4. Implement a pavement management system using "Micropaver" software

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of sidewalks examined for missing links	10.00	10.00	10.00
2. Number of roads identified in each of the four zones that need Access Management Plans	2.00	2.00	1.00
3. Percentage of closed out road project files scanned into the Liberty document imaging system per year	22.00	23.00	15.00
4. Percentage of County roads evaluated to perform comprehensive ratings using Micropaver	33.00	33.00	66.00

Highlights

The primary duty of Engineering & Construction is to produce the County's Five Year Road Program. The Division is responsible for all phases of County road building from the time the roads are introduced into the Five Year Road Program through construction. The Division also assists other County Divisions and Departments in developing and building their construction projects. Engineering & Construction is part of the review process for the Land Development code to help insure compliance with state and local regulations. The Division also provides information to the public and private sector on a variety of subjects such as road rights-of-way, road maintenance, abandonments, special assessment districts, benchmarks, control data, etc.

The FY2012-13 budget requests the unfunding of three (3) positions, which will bring the total unfunded positions for FY2012-13 to 16 positions.

Engineering & Construction

Department: Public Works

Local Option Gas Tax Projects

LOGT_PROJECTS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Capital Improvements	3,212,130	10,165,000	3,432,390	9,101,000
Interfund Transfers	1,704,303	2,360,598	3,060,598	3,352,263
Reserves	0	4,012,496	0	5,179,951
Subtotal Other Operating Expenses	\$4,916,433	\$16,538,094	\$6,492,988	\$17,633,214
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,916,433	\$16,538,094	\$6,492,988	\$17,633,214
Expenditures by Fund				
County Transportation Trust	\$4,916,433	\$16,538,094	\$6,492,988	\$17,633,214

Highlights

Revenue for this Activity comes from a County Council authorized additional 5 Cent Local Option Gas Tax (adopted May 6, 1999) of which 57.239% goes to the County for transportation expenditures required to meet the Capital Improvement Element of the Comprehensive Plan and 42.761% goes to the various cities. Funding is to be used to meet immediate local transportation problems and for other transportation-related expenditures that are critical for building comprehensive roadway networks by local governments.

Local Option Gas Tax Projects for FY2012-13:

LPGA Blvd - Jimmy Ann Drive to east of Derbyshire Road - Acquisition of additional right of way for the 4 lanes of this road along with construction.

Tymber Creek Road - 4 lane construction from SR40 to Peruvian Lane.

Pioneer Trail at Turnbull Bay Road - reducing the sharpness of the curve at the intersection of Pioneer Trail and Turnbull Bay Road.

Safety Projects, Countywide - to fund countywide safety related projects to be determined throughout the year.

Advanced Right of Way Acquisition - to fund right of way costs for countywide projects programmed in future years.

Advanced Engineering and Permitting - to fund nominal expenditures for permitting and advance engineering for future countywide projects programmed in outer years.

The FY2012-2013 budget includes \$5.4M carry forward funding from FY2011-12 for on going engineering and construction of numerous countywide road projects.

Engineering & Construction

Department: Public Works

Road Impact Fees

ROADIMPACTFEES

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Capital Improvements	6,307	1,140,000	525,658	2,000,000
Interfund Transfers	3,166,251	2,530,000	1,830,000	1,542,000
Reserves	0	8,390,280	0	6,350,372
Subtotal Other Operating Expenses	\$3,172,558	\$12,060,280	\$2,355,658	\$9,892,372
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,172,558	\$12,060,280	\$2,355,658	\$9,892,372
Expenditures by Fund				
Road Impact Fees-Zone 1 (Northeast)	\$1,649,255	\$1,072,246	\$608,629	\$752,808
Road Impact Fees-Zone 2 (Southeast)	\$536,329	\$1,064,874	\$554,652	\$369,447
Road Impact Fees-Zone 3 (Southwest)	\$590,610	\$709,853	\$300,000	\$306,526
Road Impact Fees-Zone 4 (Northwest)	\$396,364	\$9,213,307	\$892,377	\$8,463,591

Highlights

The Road Impact Fee Trust Funds obtain revenue from transportation impact fee charges against new construction in the County. Road projects must be growth-related and located in one of the four districts in which the funds are collected. Council adopted Ordinance 2011-22 suspending the collection of impact fees for residential construction. Road Impact Fees - Zones 1 through 4 include the following major road projects and Debt Service for FY2012-13:

Zone 1 - Debt Service - to partially fund the Zone 1 share of the Bond Funded Road Program Debt Service

Zone 2 - Debt Service - to fund the Zone 2 share of the Bond Funded Road Program Debt Service

Zone 3 - Debt Service - to partially fund the Zone 3 share of the Bond Funded Road Program Debt Service

Zone 4 - Debt Service - to fund the Zone 4 share of the Bond Funded Road Program Debt Service, and to fund the Kepler Rd/SR 44 Intersection project.

Engineering & Construction

Department: Public Works

Vertical Construction

VERTICAL_CONSTR

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	258,324	263,447	267,803	188,313
Operating Expenses	34,125	36,676	37,359	381,922
Subtotal Operating Expenditures	\$292,449	\$300,123	\$305,162	\$570,235
Reimbursements	(46,713)	(22,327)	(22,327)	(254,623)
Total Operating Expenditures	\$245,736	\$277,796	\$282,835	\$315,612
Expenditures by Fund				
General	\$245,736	\$277,796	\$282,835	\$315,612
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Construct county facilities in the most effective manner
2. Strive to include Green characteristics in every building with emphasis on energy efficiency, while obtaining Leadership in Energy and Environmental Design (LEED) certification on new building construction where achievable
3. Strive to accommodate current and future department needs within approved budgets for each capital improvement during design

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of projects to bring in within anticipated engineer/architects estimates	90.00	95.00	95.00
2. Percent of structures which display characteristics common to LEED certification	90.00	95.00	95.00
3. Percent of changes to design after construction bidding	15.00	15.00	15.00

Highlights

Vertical Construction is responsible for the administration, planning, design, permitting and construction of capital facility projects in the county; including long-range planning, value engineering, quality control and owner's representation on facility construction. This organization is also responsible for establishing space and construction standards, space allocation, and design and construction programs which are not road and bridge or water system projects for Department/Divisions within Volusia County. The FY2012-13 budget submission requests the unfunding of one (1) position.

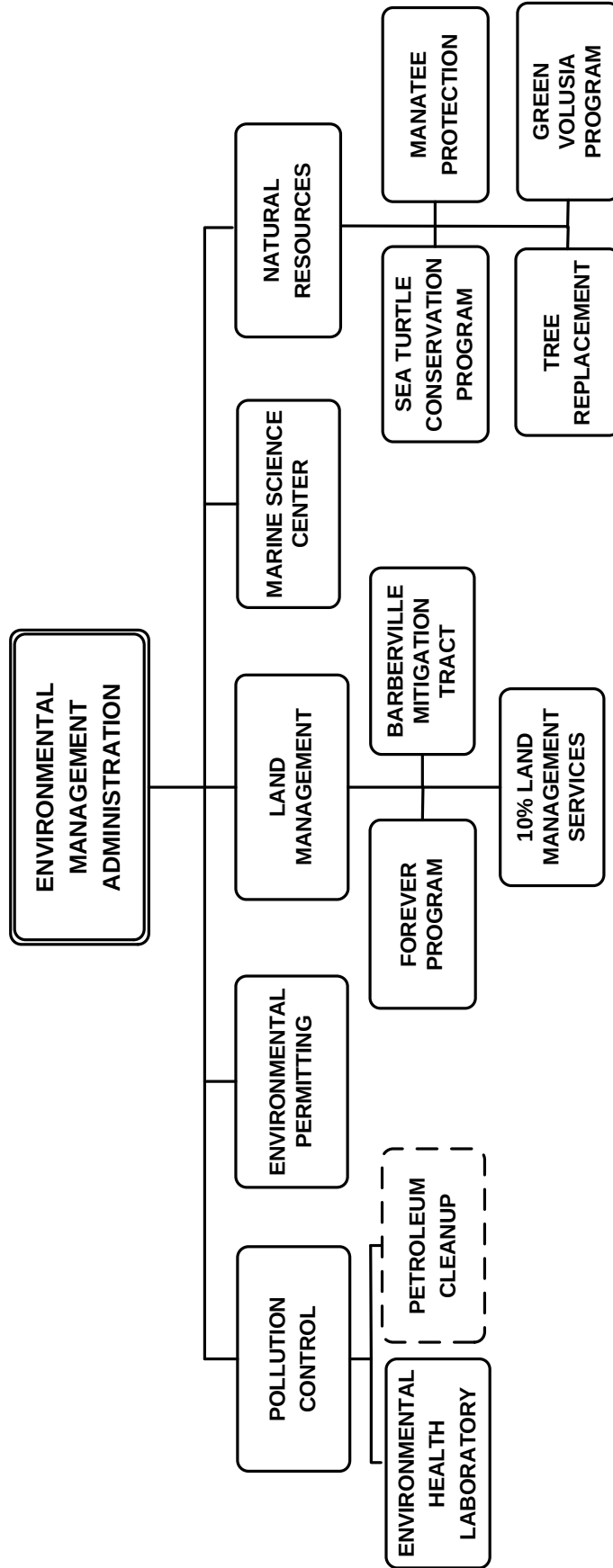
Environmental Management

Department: Growth and Resource Management

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
10% Land Management Services	0	0	485,071	4,804,779
Administration	41,206	221,270	234,604	270,205
Barberville Mitigation Tract	0	0	0	891,263
Environmental Health Lab	119,280	109,532	105,771	113,260
Environmental Permitting	0	0	525,574	511,831
FOREVER Program	0	0	2,627,000	1,179,673
Green Volusia Program	9,799	10,000	4,800	10,000
Land Management Program	0	0	589,786	603,638
Manatee Protection	40,908	93,915	28,438	71,764
Marine Science Center	1,084,010	1,164,367	1,150,603	1,182,418
Natural Resources	200,493	240,363	218,884	225,110
Pollution Control	244,740	279,558	279,887	273,198
Sea Turtle Conservation Program	431,026	525,107	525,945	499,004
Tree Replacement	3,577	383,025	22,400	364,262
Total Expenditures	\$2,175,039	\$3,027,137	\$6,798,763	\$11,000,405
Expenditures by Category				
Personal Services	1,222,097	1,343,411	2,455,182	2,406,359
Operating Expenses	1,041,774	1,626,173	1,967,109	7,377,826
Capital Outlay	23,247	6,200	6,200	21,200
Subtotal Operating Expenditures	\$2,287,118	\$2,975,784	\$4,428,491	\$9,805,385
Capital Improvements	0	0	1,708,285	0
Grants and Aids	7,890	50,281	63,282	501,345
Interfund Transfers	33,018	33,018	718,120	626,687
Reserves	0	38,054	0	136,988
Subtotal Other Operating Expenses	\$40,908	\$121,353	\$2,489,687	\$1,265,020
Reimbursements	(152,987)	(70,000)	(119,415)	(70,000)
Total Operating Expenditures	\$2,175,039	\$3,027,137	\$6,798,763	\$11,000,405
Expenditures by Fund				
General	\$2,130,554	\$2,550,197	\$3,235,716	\$3,279,599
Manatee Conservation	\$40,908	\$93,915	\$28,438	\$71,764
Municipal Service District	\$3,577	\$383,025	\$547,974	\$876,093
Volusia Forever	\$0	\$0	\$2,986,635	\$6,772,949
Number of Full Time Positions		23.00		41.00
Number of Part Time Positions		25.00		25.00
Number of Full Time Equivalent Positions		27.82		45.82

Mission: To preserve, protect and restore the county's unique natural resources; to monitor the condition and health of aquatic ecosystems; to regulate pollution control facilities to minimize environmental impacts; to balance the quality of life and economic interest of our citizens.

GROWTH AND RESOURCE MANAGEMENT ENVIRONMENTAL MANAGEMENT DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Environmental Management

Department: Growth and Resource Management

10% Land Management Services

2100900

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	0	222,647	224,623
Operating Expenses	0	0	262,424	4,490,880
Subtotal Operating Expenditures	\$0	\$0	\$485,071	\$4,715,503
Reserves	0	0	0	89,276
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$89,276
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$0	\$485,071	\$4,804,779
Expenditures by Fund				
Volusia Forever	\$0	\$0	\$485,071	\$4,804,779

Number of Full Time Positions	0.00	4.00
Number of Full Time Equivalent Positions	0.00	4.00

Key Objectives

1. Provide public access to Volusia County conservation lands
2. Provide land management activities on Volusia County conservation lands

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Construction and maintenance of passive trails on conservation properties (number of miles)	50.00	50.00	60.00
2. Number of acres actively managed	35,000.00	35,000.00	35,000.00

Highlights

This Activity was established to provide the necessary funds to finance the management, restoration and public access of conservation lands purchased under the Volusia Forever Program, as well as conservation lands purchased under previous land acquisition programs. To date, the total number of acres under management is approximately 35,000.

Environmental Management

Department: Growth and Resource Management

Administration

2100100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	126,184	209,555	266,159	251,925
Operating Expenses	8,009	11,715	17,860	18,280
Subtotal Operating Expenditures	\$134,193	\$221,270	\$284,019	\$270,205
Reimbursements	(92,987)	0	(49,415)	0
Total Operating Expenditures	\$41,206	\$221,270	\$234,604	\$270,205
Expenditures by Fund				
General	\$41,206	\$221,270	\$234,604	\$270,205
Number of Full Time Positions		3.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		4.00

Key Objectives

1. Provide supervision, clerical and administrative support for the Division
2. Monitor the Division's budget and expenditures
3. Provide financial administration of grants

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of Division employees supported (including grant positions)	28.00	46.00	46.00
2. Number of budget organizations monitored	23.00	16.00	16.00
3. Number of grants administered	8.00	7.00	7.00

Highlights

Administration provides clerical and administrative support to the Environmental Management Division. FY2012-13 budget reflects the reorganization of the Growth and Resource Management Department implemented in FY2011-12. The reorganization eliminated the Land Acquisition and Management Division and reassigned the programs and services to Department Administration, the Environmental Management Division and the Planning and Development Services Division. One position was transferred from Land Acquisition and Management Administration to Environmental Management Administration as part of the reorganization. The Environmental Management Division increased by a total of 18 positions due to the department reorganization.

Environmental Management

Department: Growth and Resource Management

Barberville Mitigation Tract

2101010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	0	0	0	891,263
Subtotal Operating Expenditures	\$0	\$0	\$0	\$891,263
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$0	\$0	\$891,263
Expenditures by Fund				
Volusia Forever	\$0	\$0	\$0	\$891,263

Key Objectives

1. Provide available credits for sale to public and private projects

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of credits sold	0.00	0.00	10.00

Highlights

The Barberville property is a wetland mitigation bank, permitted through the St. Johns River Water Management District and the U. S. Army Corp of Engineers. The permitting requirements include dedication of funds for the perpetual management of the site. Revenues from the credits sold will be used for the long term management of the bank.

Environmental Management

Department: Growth and Resource Management

Environmental Health Lab

ENV_HEALTH_LAB

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	122,293	116,843	117,448	117,266
Operating Expenses	51,992	62,689	58,323	65,994
Capital Outlay	4,995	0	0	0
Subtotal Operating Expenditures	\$179,280	\$179,532	\$175,771	\$183,260
Reimbursements	(60,000)	(70,000)	(70,000)	(70,000)
Total Operating Expenditures	\$119,280	\$109,532	\$105,771	\$113,260
Expenditures by Fund				
General	\$119,280	\$109,532	\$105,771	\$113,260

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Conduct laboratory analyses on drinking water samples
2. Collect samples and conduct laboratory analyses on surface and saline waters, stormwater, and TMDL program water samples
3. Conduct laboratory analyses on waste water samples
4. Provide technical advice, assistance and consultation regarding water issues to county departments, consultants and the general public

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of drinking water analyses	2,714.00	3,160.00	3,192.00
2. Number of analyses of surface water, stormwater and TMDL project samples	14,784.00	14,800.00	14,920.00
3. Number of waste water analyses	4,131.00	4,892.00	4,900.00
4. Number of assistance requests filled	4,750.00	4,800.00	4,850.00

Highlights

The Environmental Health Lab is a merger of the Environmental Management Laboratory and the Health Department's Environmental Health Division Laboratory. The laboratory maintains National Environmental Laboratory Accreditation Program (NELAP) certification. The lab generates revenue by analyzing drinking water, ground water, stormwater, surface water, and waste water samples for both private and public entities.

The lab conducts field sampling to ensure that the quality of the waters of the County are maintained. Sampling establishes Total Maximum Daily Loads (TMDLs) on Volusia's surface water bodies. The program is a partnership with the Florida Department of Environmental Management (FDEP) and St. Johns River Water Management District (SJRWMD). The importance of surface water sampling will increase as the full effect of new state and federal water standards are implemented.

Environmental Management

Department: Growth and Resource Management

Environmental Permitting

2103400

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	0	311,864	311,330
Operating Expenses	0	0	198,710	200,501
Subtotal Operating Expenditures	\$0	\$0	\$510,574	\$511,831
Capital Improvements	0	0	15,000	0
Subtotal Other Operating Expenses	\$0	\$0	\$15,000	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$0	\$525,574	\$511,831
Expenditures by Fund				
Municipal Service District	\$0	\$0	\$525,574	\$511,831
Number of Full Time Positions		0.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		0.00		6.00

Key Objectives

1. Review development projects for compliance with environmental provisions of the County Land Development Regulations, including the tree ordinance, wetland ordinance, Indian River Lagoon Surface Water Improvements and Management Overlay Zone (Class II overlay), and gopher tortoise ordinance requirements. Also review projects for compliance with environmental provisions of the Zoning Ordinance, including those for farm ponds, and state and federal protected species requirements
2. Implement and enforce the tree preservation ordinance through issuance of tree removal permits for residential and non residential construction. Also implement and enforce Class II regulations
3. Implement and enforce the wetlands protection ordinance and other water body regulations through issuance of wetland alteration permits. Also assist with implementation of the farm pond program, previously administered by the Volusia Soil and Water Conservation District
4. Perform environmental permitting and enforcement field inspections. Provide information to the public regarding environmental protection and County permitting requirements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of environmental reviews	2,142.00	2,539.00	2,750.00
2. Number of tree removal and Class II permits	120.00	130.00	140.00
3. Number of wetland alteration and farm pond permits	80.00	63.00	68.00
4. Number of field inspections	2,274.00	2,508.00	2,750.00

Highlights

Environmental Permitting is primarily responsible for administration and enforcement of the County's tree preservation and wetlands protection ordinances. Permitting staff have been cross trained to provide on site inspection and review for a variety of environmental resources including trees, wetlands and wetland buffers, and the Indian River Lagoon Surface Water Improvements and Management Overlay Zone (also known as the Class II overlay).

Environmental Permitting implements the permitting requirements of the Manatee Protection Plan, coordinates with state and federal agencies for review and permitting of developments that may affect threatened or endangered species such as the Florida scrub jay and gopher tortoise, and administers and enforces the County's gopher tortoise protection ordinance. Environmental Permitting also assists with inspections and implementation of the farm pond program, previously administered by the Volusia Soil and Water Conservation District. There is one (1) unfunded position for FY2012-13. For prior year history see the Land Acquisition and Management section.

Environmental Management

Department: Growth and Resource Management

FOREVER Program

FOREVER_PROG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	0	122,482	99,763
Operating Expenses	0	0	35,717	3,003
Subtotal Operating Expenditures	\$0	\$0	\$158,199	\$102,766
Capital Improvements	0	0	1,693,285	0
Grants and Aids	0	0	61,721	451,020
Interfund Transfers	0	0	713,795	625,887
Subtotal Other Operating Expenses	\$0	\$0	\$2,468,801	\$1,076,907
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$0	\$2,627,000	\$1,179,673
Expenditures by Fund				
General	\$0	\$0	\$125,436	\$102,766
Volusia Forever	\$0	\$0	\$2,501,564	\$1,076,907

Number of Full Time Positions	0.00	1.00
Number of Full Time Equivalent Positions	0.00	1.00

Key Objectives

1. Prepare management / operational plans for conservation lands
2. Monitor the stewardship by private landowners of acquired conservation easements
3. Finance, depending upon available funding, the acquisition of environmentally sensitive, water resource protection and outdoor recreation land

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of management and operational plans prepared	1.00	2.00	4.00
2. Number of conservation easements monitored	10.00	10.00	10.00
3. Number of acquisitions, including small lot	170.00	12.00	2.00

Highlights

Volusia Forever is a nationally and state recognized program for the acquisition (fee-simple and less-than-fee) and management of conservation lands. Approved by the county's voters in 2000, this twenty-year program is funded through an annual ad valorem assessment. Along with partners, approximately 38,000 acres of conservation land (fee-simple and easement) have been protected through acquisition since inception of the program. The program is administered by a Program Coordinator.

During FY2011-12 Volusia Forever contributed over \$1.6 million toward the acquisition of 225 acres within the Doris Leeper Spruce Creek Preserve.

FY2012-13 will mark the second year of repayment for the interfund loan used to support the purchase of approximately 4,800 acres, the foundational component of the Deep Creek Preserve.

A portion of the Volusia Forever program's annual ad valorem revenue is also set aside to support the management of conservation lands. Additional information pertaining to the stewardship of conservation lands supported by Volusia Forever funds is provided by the 10% Land Management Services account. For prior year history see the Land Acquisition and Management section.

Environmental Management

Department: Growth and Resource Management

Green Volusia Program

2102900

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	9,799	10,000	4,800	10,000
Subtotal Operating Expenditures	\$9,799	\$10,000	\$4,800	\$10,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$9,799	\$10,000	\$4,800	\$10,000
Expenditures by Fund				
General	\$9,799	\$10,000	\$4,800	\$10,000

Key Objectives

1. Identify green practices that can be incorporated into county operations
2. Develop and disseminate information to the citizens of Volusia County
3. Participate in public education and outreach opportunities

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of new initiatives	6.00	8.00	4.00
2. Number of visitors to greenvolusia.org	2,185.00	3,000.00	3,000.00
3. Number of public events	5.00	6.00	6.00

Highlights

On June 5, 2008, the Green Volusia Program was established by the County Council as a long term initiative intended to promote the sustainable use of county resources and to educate our citizens.

Operating funds support the marketing and promotional program and memberships in green development organizations: United States Green Building Council (USGBC) and Florida Green Building Coalition (FGBC).

Environmental Management

Department: Growth and Resource Management

Land Management Program

2102300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	0	406,815	387,756
Operating Expenses	0	0	182,971	215,882
Subtotal Operating Expenditures	\$0	\$0	\$589,786	\$603,638
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$0	\$589,786	\$603,638
Expenditures by Fund				
General	\$0	\$0	\$589,786	\$603,638
Number of Full Time Positions		0.00		6.00
Number of Full Time Equivalent Positions		0.00		6.00

Key Objectives

1. Develop land management plans for natural resource conservation and restoration for all County conservation lands
2. Develop a prescribed burning program for each parcel to prevent catastrophic fires, increase wildlife populations and migration, and improve aesthetics
3. Improve habitat quality through restoration and reforestation
4. Increase public awareness of natural lands through outreach and education

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of management and operations plans initiated and completed	1.00	2.00	4.00
2. Number of acres subjected to prescribed burns	700.00	500.00	1,000.00
3. Number of acres restored or reforested	1,200.00	1,000.00	1,200.00
4. Number of people attending outreach events	2,600.00	2,300.00	2,500.00

Highlights

The Land Management Program is responsible for managing all of the County's conservation lands, including the Lake George Conservation Area, a joint partnership with the St. John's Water Management District. In addition, staff is responsible for the County conservation lands outreach program, designed to give citizens a hands-on experience of the County's ecosystems. Since the program's inception over 25,000 citizens have attended classes, hikes and tours. For prior year history of this unit, see the Land Acquisition and Management Division section.

Environmental Management

Department: Growth and Resource Management

Manatee Protection

MANTEE_PROTECTION

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	0	22,562	22,552	22,927
Subtotal Operating Expenditures	\$0	\$22,562	\$22,552	\$22,927
Grants and Aids	7,890	281	1,561	325
Interfund Transfers	33,018	33,018	4,325	800
Reserves	0	38,054	0	47,712
Subtotal Other Operating Expenses	\$40,908	\$71,353	\$5,886	\$48,837
Reimbursements	0	0	0	0
Total Operating Expenditures	\$40,908	\$93,915	\$28,438	\$71,764
Expenditures by Fund				
Manatee Conservation	\$40,908	\$93,915	\$28,438	\$71,764

Key Objectives

1. To disburse funding to the Volusia County Sheriff's Office and cities to implement additional on-the-water manatee conservation enforcement
2. Coordinate interagency partnerships and public education programs

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of manatee enforcement grants disbursed	7.00	7.00	2.00
2. Number of partnerships established	17.00	18.00	2.00

Highlights

Per stipulations in the Boat Facility Siting (Phase I) portion of the Manatee Protection Plan (MPP) for Volusia County the first \$500,000 collected in mitigation fees has been used for enforcement, manatee conservation, and/or education purposes. Beginning with FY2011-12 and forward only interest on fund balance may be expended. The FY2012-13 budget includes \$64,274 fund balance forward from FY2011-12.

This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations. Section B.4A of Phase II requires that all permit applicants with new or expanding boat facilities must pay a one-time mitigation fee for each new or expanded boat slip, ramp parking space, and/or dry storage space. These fees shall be paid into a dedicated, interest bearing account named the Manatee Conservation Fund. The Manatee Conservation Fund will provide funding for increased enforcement of manatee speed zones, additional equipment for on-the-water law enforcement efforts, and manatee conservation and education, through a grant program. In addition to mitigation fees, other sources of revenue such as fines, penalties, donations, grants or other contributions may be accepted for use in the Manatee Conservation Fund. Transfer to General Fund is for manatee enforcement and protection by the Volusia County Sheriff's Office.

Environmental Management

Department: Growth and Resource Management

Marine Science Center

MARINE

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	450,437	469,033	467,741	473,628
Operating Expenses	615,321	689,134	676,662	702,590
Capital Outlay	18,252	6,200	6,200	6,200
Subtotal Operating Expenditures	\$1,084,010	\$1,164,367	\$1,150,603	\$1,182,418
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,084,010	\$1,164,367	\$1,150,603	\$1,182,418
Expenditures by Fund				
General	\$1,084,010	\$1,164,367	\$1,150,603	\$1,182,418

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	25.00	25.00
Number of Full Time Equivalent Positions	14.82	14.82

Key Objectives

1. Rehabilitate sick/injured sea turtles and educate the public about their habitat
2. Rehabilitate sick/injured sea birds and educate the public about their habitat
3. Increase the number of visitors to the Marine Science Center
4. Educate the public through "Bird Day" and "Turtle Day" annual events

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of sea turtles in rehabilitation	209.00	110.00	110.00
2. Number of birds in rehabilitation	1,209.00	1,200.00	1,200.00
3. Number of visitors	62,011.00	64,000.00	66,000.00
4. Number of attendees at events	3,100.00	3,200.00	3,200.00

Highlights

The Marine Science Center offers a wide variety of programs for children and adults throughout the year, including summer camps and special events such as Turtle Day and "Wings on the Wind." Visitation to the Marine Science Center continues to rise. One of the major goals of the Marine Science Center is sea turtle rehabilitation. Sick and injured sea turtles, hatchlings and washbacks are rehabilitated and released upon full recovery. The Mary Keller Seabird Rehabilitation Center treats injured and sick birds. Upon full recovery, healthy birds are released. Some birds that cannot be released become ambassadors for their species as part of our educational exhibit birds or our glove-trained raptor programs. New improvements allow visitors to look "behind-the-scenes" as the staff actually works on sick and injured sea turtles. Twenty-four (24) of the twenty-five (25) part time positions are unfunded and there are two (2) unfunded full time positions in FY2012-13.

Environmental Management

Department: Growth and Resource Management

Natural Resources

2103000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	139,593	162,882	143,805	146,499
Operating Expenses	60,900	77,481	75,079	78,611
Subtotal Operating Expenditures	\$200,493	\$240,363	\$218,884	\$225,110
Reimbursements	0	0	0	0
Total Operating Expenditures	\$200,493	\$240,363	\$218,884	\$225,110
Expenditures by Fund				
General	\$200,493	\$240,363	\$218,884	\$225,110
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Key Objectives

1. Implement Phase II, the Boat Facility Siting portion of the County's Manatee Protection Plan (MPP), continue implementing Phase I of the MPP: enforcement, education, interagency coordination, restoration and habitat conservation objectives
2. Develop habitat conservation and education partnerships and projects
3. Conserve and enhance fragile estuarine and coastal dune species and habitats within the County

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of manatee projects and partnerships	46.00	47.00	47.00
2. Number of habitat programs and partnerships	10.00	10.00	10.00
3. Number of habitat restoration and other partnerships	36.00	37.00	37.00

Highlights

The Natural Resources Activity encompasses protected species and habitat management to ensure that County activities comply with all applicable state and federal laws. Project areas include: manatee protection, marine education at the Marine Science Center, exotic vegetation removal, and native vegetation planting. All programs within Natural Resources provide education and outreach opportunities for the public so that resources will be conserved in a manner that may decrease the need for additional regulatory requirements. Natural Resources Activity works with other County departments including Stormwater and Coastal to implement environmental projects.

Environmental Management

Department: Growth and Resource Management

Pollution Control

2103200

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	209,134	217,663	221,070	216,228
Operating Expenses	35,606	61,895	58,817	56,970
Subtotal Operating Expenditures	\$244,740	\$279,558	\$279,887	\$273,198
Reimbursements	0	0	0	0
Total Operating Expenditures	\$244,740	\$279,558	\$279,887	\$273,198
Expenditures by Fund				
General	\$244,740	\$279,558	\$279,887	\$273,198
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Process permit applications for sludge disposal per County ordinance and inspect Pollution Control facilities and pollution sources for compliance with applicable permits, regulations, and ordinances for the Wastewater and Small Quantity Generator (SQG)
2. Enforce the Pollution Control code and County ordinances regulating noise abatement and sludge disposal
3. Investigate and resolve citizen complaints regarding violations of environmental regulations
4. Participate on the Environmental Emergency Response Team (EERT) which provides support for County Hazardous Materials (HAZMAT) Response Team and assures appropriate remediation actions are performed

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of waste water and SQG inspections	273.00	345.00	545.00
2. Number of enforcement actions	140.00	150.00	150.00
3. Number of complaints investigated	200.00	220.00	220.00
4. Number of EERT calls	14.00	20.00	20.00

Highlights

The Pollution Control Activity consists of six program areas, two of which provide offsetting revenue. Programs include domestic waste, industrial waste, solid waste, hazardous waste, bio-solids, and water resource protection. The staff participate on the Environmental Emergency Response Team (EERT). Pollution Control also coordinates the St. Johns River and the Halifax/Indian River Cleanups.

Certain programs in Pollution Control are mandated by statutes/ordinances as follows: Bio-Solids DEP 62-640 and County Chapter 50, Article V, Solid Waste Management Facilities DEP 62-701, Noise County Chapter 50, Article VI, Wastewater Treatment Facilities DEP 62-601, Small Quantity Generator (SQG) Assessment, Notification and Verification Program is Chapters 403, 62-730, and 62-731.030(1), Florida Administrative Code (F.A.C.) as adopted by Chapter 50 of the Volusia County Code of Ordinances, Water resources protection is Chapter 50, Division 8 of the Volusia County Code.

Environmental Management

Department: Growth and Resource Management

Sea Turtle Conservation Program

2102700

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	174,456	167,435	175,151	177,341
Operating Expenses	256,570	357,672	350,794	306,663
Capital Outlay	0	0	0	15,000
Subtotal Operating Expenditures	\$431,026	\$525,107	\$525,945	\$499,004
Reimbursements	0	0	0	0
Total Operating Expenditures	\$431,026	\$525,107	\$525,945	\$499,004
Expenditures by Fund				
General	\$431,026	\$525,107	\$525,945	\$499,004

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Manage the United States Fish and Wildlife Service (USFWS) Incidental Take Permit (ITP) and associated HCP (Habitat Conservation Plan) for sea turtles and listed species
2. Protect endangered species habitat on Volusia County beaches including areas for nesting sea turtles, and migratory and wintering birds
3. Coordinate conservation and enhancement of fragile coastal habitat in cooperation with various local, state and federal agencies and programs as required by the implemented HCP and as needed
4. Evaluate data collected over time to analyze current needs and direction for future study and items of concern

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of nests laid on Volusia County managed beaches	550.00	522.00	522.00
2. Number of documented Incidental Take of listed species by vehicles	1.00	1.00	1.00
3. Number of coastal area partnerships	200.00	300.00	300.00
4. Number of coastal construction activities reviewed	150.00	160.00	170.00

Highlights

The beach ITP was renewed in 2005 for 25 years. Part of this permit renewal includes the Habitat Conservation Plan (HCP), which describes the various programs, policies, and measures proposed by the County to mitigate the take or incidental harm or death to nesting sea turtles, hatchlings, and wintering piping plovers caused by beach driving on 35.6 miles of County managed beaches.

The sea turtle program includes sea turtle nest monitoring and reporting, small and large scale habitat restoration projects, review of coastal development projects, beach lighting enforcement, conservation zone management, and coordination with Parks, Coastal, Beach Safety and others. The capital outlay budget for FY2012-13 is for replacement of a utility vehicle used by the monitoring program.

Environmental Management

Department: Growth and Resource Management

Tree Replacement

2103300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	3,577	333,025	22,400	314,262
Subtotal Operating Expenditures	\$3,577	\$333,025	\$22,400	\$314,262
Grants and Aids	0	50,000	0	50,000
Subtotal Other Operating Expenses	\$0	\$50,000	\$0	\$50,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,577	\$383,025	\$22,400	\$364,262
Expenditures by Fund				
Municipal Service District	\$3,577	\$383,025	\$22,400	\$364,262

Key Objectives

1. Coordinate habitat restoration, interagency partnerships, and public education programs
2. Facilitate the planting of native trees in public areas to benefit all citizens of Volusia County

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of partnerships established for educational demonstration projects	2.00	2.00	2.00
2. Number of replanting projects	0.00	2.00	2.00

Highlights

At the direction of County Council, environmental permitting staff and legal staff worked with the development community to revise the Volusia County Tree Preservation Ordinance. In 2002, Council passed Ordinance 2002-13, which provides for payment of a replacement contribution into the Volusia County Tree Replacement Trust Account if on-site tree replacement is not feasible (Section 1012(10)). Section 1016(3) establishes the trust account that will be "maintained apart from the general revenue funds and accounts of Volusia County". Section 1016(2) states that "funds in said account shall be expended for the planting of trees, and to cover any other ancillary costs for the preservation maintenance, relocation or restoration of tree ecosystems on any public land within Volusia County". This Activity offers grants to public agencies in unincorporated areas that wish to showcase native vegetation and promote water wise landscaping. The FY2012-13 budget is based on a carryforward balance of \$354,262 and new revenue of \$10,000 from the Tree Replacement Fee.

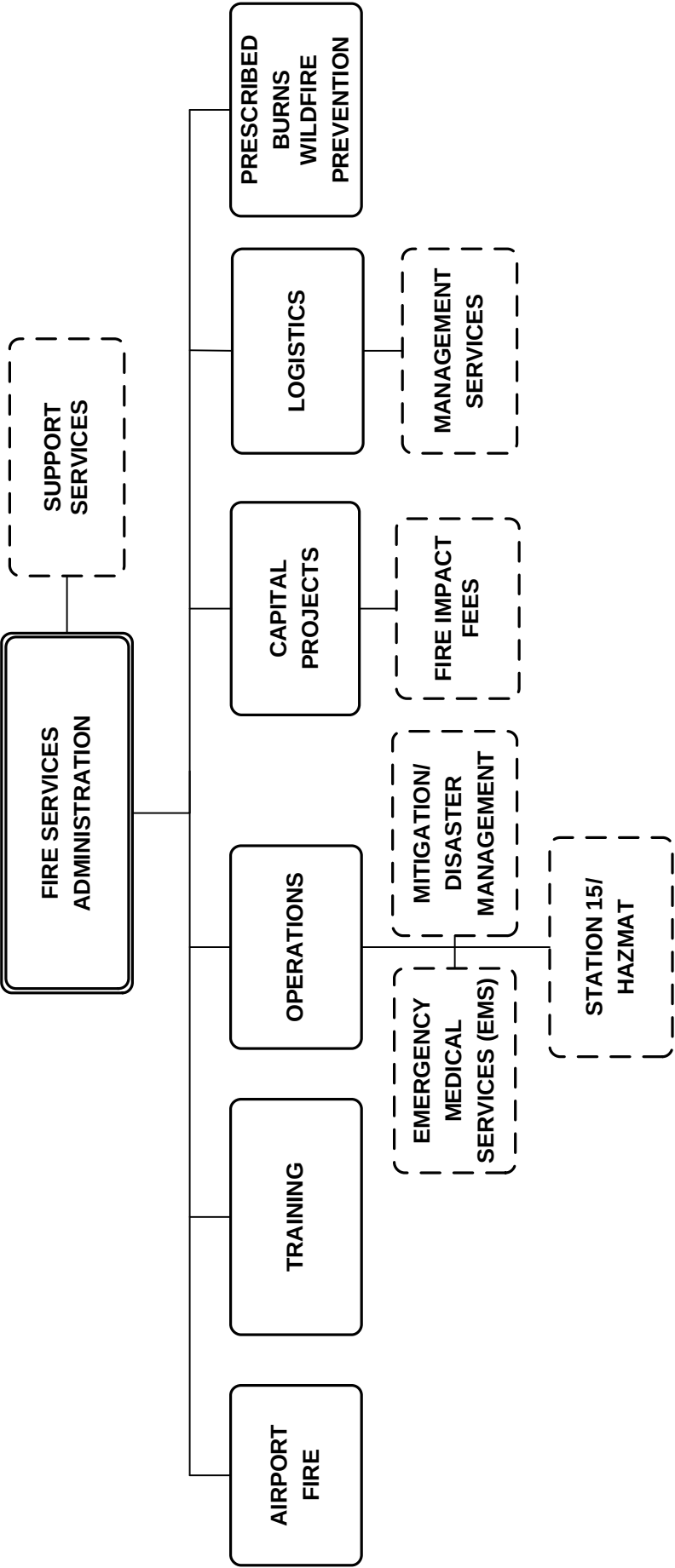
Fire Services

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Airport Fire	1,116,265	838,231	972,739	1,038,940
Fire Administration	708,129	8,631,384	770,038	6,763,894
Fire Capital Projects	754,575	1,791,738	1,754,321	629,070
Fire Logistics and Management Services	5,258,491	5,754,251	5,828,917	4,834,837
Operations	17,344,845	16,934,578	18,004,884	16,829,238
Prescribed Burns Wildfire Prevention	227,358	253,891	241,527	264,129
Training	416,006	472,703	450,720	482,456
Total Expenditures	\$25,825,669	\$34,676,776	\$28,023,146	\$30,842,564
Expenditures by Category				
Personal Services	16,270,311	15,581,255	16,688,152	16,030,494
Operating Expenses	8,419,018	6,933,191	7,162,330	6,865,691
Capital Outlay	361,392	1,652,290	2,125,985	899,027
Subtotal Operating Expenditures	\$25,050,721	\$24,166,736	\$25,976,467	\$23,795,212
Capital Improvements	662,488	148,515	109,791	114,500
Grants and Aids	32,383	894,763	875,716	629,509
Interfund Transfers	112,000	1,098,000	1,098,000	0
Reserves	0	8,405,470	0	6,341,873
Subtotal Other Operating Expenses	\$806,871	\$10,546,748	\$2,083,507	\$7,085,882
Reimbursements	(31,923)	(36,708)	(36,828)	(38,530)
Total Operating Expenditures	\$25,825,669	\$34,676,776	\$28,023,146	\$30,842,564
Expenditures by Fund				
Daytona Beach International Airport	\$1,116,265	\$838,231	\$972,739	\$1,038,940
Fire Impact Fees-Zone 1 (Northeast)	\$112,000	\$51,077	\$0	\$62,056
Fire Impact Fees-Zone 2 (Southeast)	\$0	\$58,132	\$236,832	\$55,863
Fire Impact Fees-Zone 3 (Southwest)	\$0	\$338,960	\$304,498	\$322,064
Fire Impact Fees-Zone 4 (Northwest)	\$295,509	\$115,054	\$0	\$189,087
Fire Services	\$23,093,868	\$32,017,308	\$25,199,681	\$27,920,440
General	\$1,208,027	\$1,258,014	\$1,309,396	\$1,254,114
Number of Full Time Positions		203.00		190.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		203.00		190.00

Mission: To protect life, property and the environment through efficient and responsive services.

PUBLIC PROTECTION FIRE SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Fire Services

Department: Public Protection

Airport Fire

5404500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	945,719	639,102	782,741	761,949
Operating Expenses	170,546	199,129	189,998	211,441
Capital Outlay	0	0	0	65,550
Subtotal Operating Expenditures	\$1,116,265	\$838,231	\$972,739	\$1,038,940
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,116,265	\$838,231	\$972,739	\$1,038,940
Expenditures by Fund				
Daytona Beach International Airport	\$1,116,265	\$838,231	\$972,739	\$1,038,940
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00
Key Objectives				
1. Ensure the deployment of fire/rescue resources and extinguishing agents to any incident scene within the Federal Aviation Regulations (FAR) Part 139 parameters of 3 minutes				
2. Comply with the annual FAA Inspection requirements without deficiency				
3. Increase public education events at the Airport to promote Volusia County Fire Services and Daytona Beach International Airport				
4. Begin benchmark training program to ensure that every member assigned to ARFF attains certification to a nationally Recognized Standard/Certification				
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Percent of time fire/rescue resources respond within FAR part 139 parameters of 3 minutes within AOA	100.00	100.00	100.00	
2. Percent of FAA inspection activities completed without deficiencies	100.00	100.00	100.00	
3. Double the public relations events to educate the public on both Volusia County Fire Services and Daytona Beach International Airport	10.00	10.00	25.00	
4. Work towards certification for all members assigned to ARFF to a national recognized standard	0.00	3.00	3.00	
Highlights				
Volusia County Fire Services Station 17 provides fire/rescue protection and public education to Daytona Beach International Airport and patrons. The Airport is due to conduct its tri-annual disaster drill as required by the Federal Aviation Administration (FAA) during the current fiscal year. Airport Rescue and Firefighting (ARFF) will play a major role in this function and will dedicate the time and effort to conduct a life like incident. The increase in personal services is associated with funding a Fire Captain within the Airport Fund. Capital outlay is for the purchase of a duel agent skid, a truck and a storage shed.				

Fire Services

Department: Public Protection

Fire Administration

FIREADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	464,074	539,790	518,491	605,161
Operating Expenses	244,055	62,202	61,167	59,885
Capital Outlay	0	0	3,235	0
Subtotal Operating Expenditures	\$708,129	\$601,992	\$582,893	\$665,046
Grants and Aids	0	187,145	187,145	188,045
Reserves	0	7,842,247	0	5,910,803
Subtotal Other Operating Expenses	\$0	\$8,029,392	\$187,145	\$6,098,848
Reimbursements	0	0	0	0
Total Operating Expenditures	\$708,129	\$8,631,384	\$770,038	\$6,763,894
Expenditures by Fund				
Fire Services	\$708,129	\$8,631,384	\$770,038	\$6,763,894
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Highlights

Fire Services Administration provides management and oversight to agency programs and personnel ensuring effective and efficient services are delivered to the unincorporated and the serviced municipalities of the County. Current year emergency reserves are \$2,002,151 or 10% of new revenue. The balance is reserves for grant match, reserves for future capital and transitional reserves.

Fire Administration will continue to provide overarching organizational leadership and direction through a comprehensive policy and guideline review, to ensure organizational and service delivery components are effectively and efficiently managed and remain accountable.

The Administrative Services Activity provides logistical support in several categories including personnel, purchasing, accounts payable and receivable, as well as budget preparation and management. Personnel functions include responsibility for payroll calculations, documentation and the processing of personnel related forms for promotions, demotions, disciplinary actions, performance evaluations, requisitions and retirements. Administrative Services also handles the procurement of supplies for the Division.

Fire Services

Department: Public Protection

Fire Capital Projects

FIRE_CAPITAL_PROJ

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	3,277	0	23,047	0
Capital Outlay	3,600	0	541,330	90,000
Subtotal Operating Expenditures	\$6,877	\$0	\$564,377	\$90,000
Capital Improvements	635,698	130,515	91,944	108,000
Interfund Transfers	112,000	1,098,000	1,098,000	0
Reserves	0	563,223	0	431,070
Subtotal Other Operating Expenses	\$747,698	\$1,791,738	\$1,189,944	\$539,070
Reimbursements	0	0	0	0
Total Operating Expenditures	\$754,575	\$1,791,738	\$1,754,321	\$629,070
Expenditures by Fund				
Fire Impact Fees-Zone 1 (Northeast)	\$112,000	\$51,077	\$0	\$62,056
Fire Impact Fees-Zone 2 (Southeast)	\$0	\$58,132	\$236,832	\$55,863
Fire Impact Fees-Zone 3 (Southwest)	\$0	\$338,960	\$304,498	\$322,064
Fire Impact Fees-Zone 4 (Northwest)	\$295,509	\$115,054	\$0	\$189,087
Fire Services	\$347,066	\$1,228,515	\$1,212,991	\$0

Highlights

The capital projects budget includes funding to purchase a mobile compressed air unit and well as funding for the expansion of the parking lot at the training center. Reserves in the impact fee funds are set aside for future projects.

Fire Services

Department: Public Protection

Fire Logistics and Management Services

FIRELOG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	697,613	731,069	683,323	633,077
Operating Expenses	4,224,520	3,481,292	3,673,522	3,566,796
Capital Outlay	336,358	1,523,890	1,454,225	628,464
Subtotal Operating Expenditures	\$5,258,491	\$5,736,251	\$5,811,070	\$4,828,337
Capital Improvements	0	18,000	17,847	6,500
Subtotal Other Operating Expenses	\$0	\$18,000	\$17,847	\$6,500
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,258,491	\$5,754,251	\$5,828,917	\$4,834,837
Expenditures by Fund				
Fire Services	\$5,258,491	\$5,754,251	\$5,828,917	\$4,834,837

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Develop and implement a resource supply catalog for streamlining the ordering process for station/individuals
2. Continue implementation of long range planned replacement schedules major equipment, apparatus, appliances and systems
3. Develop a plan for replacing the Division's 800 MHz radios
4. Support department's logistical functions with timely and cost effective materials and services

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of on-site supply inventory accounted for and cataloged	75.00	75.00	100.00
2. Number of items established into a planned replacement schedule	6.00	12.00	14.00
3. Percent of radios inventoried that are 2015 FCC compliant	0.00	25.00	60.00
4. Number of cost savings initiatives by Logistics Team	2.00	4.00	6.00

Highlights

The Logistics Team provides and manages numerous materials, supplies, equipment caches, and services for the Division of Fire Services relating to buildings and facilities, apparatus and equipment, and protective clothing and uniforms for personnel. Additionally, they manage the materials inventory and asset control, plus they provide various support and rehab functions for field operations. Occupational health, safety, and environmental protection are the highest priority in all aspects of this team's function. The Management Services Team oversees the Records Management Systems (RMS). The RMS includes Fire House software systems used for fire and EMS incident reporting, inventory, inspection and preplanning, training records, personnel information, etc. This data facilitates the monitoring of operational efficiencies and cost savings opportunities for the division. Capital outlay is budgeted for numerous replacement plan initiatives which include: SCBA air cylinders, 800MHz portable and mobile radios, rescue tools and equipment, thermal imaging cameras, a station generator and garage bay doors. Fleet replacements include three brush truck chassis, a 4X4 tender and a squad engine. The current year budget includes one unfunded position.

Fire Services

Department: Public Protection

Operations

FIREOPS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	13,791,339	13,202,676	14,268,200	13,550,943
Operating Expenses	3,572,695	2,984,976	3,010,129	2,792,732
Capital Outlay	12,734	108,400	107,195	115,013
Subtotal Operating Expenditures	\$17,376,768	\$16,296,052	\$17,385,524	\$16,458,688
Grants and Aids	0	675,234	656,188	409,080
Subtotal Other Operating Expenses	\$0	\$675,234	\$656,188	\$409,080
Reimbursements	(31,923)	(36,708)	(36,828)	(38,530)
Total Operating Expenditures	\$17,344,845	\$16,934,578	\$18,004,884	\$16,829,238
Expenditures by Fund				
Fire Services	\$16,364,176	\$15,930,455	\$16,937,015	\$15,839,253
General	\$980,669	\$1,004,123	\$1,067,869	\$989,985
Number of Full Time Positions		174.00		161.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		174.00		161.00

Key Objectives

1. Continue implementing efficiencies of the all Hazards Technical Rescue Team that unifies technical rescue personnel and equipment distributed throughout un-incorporated Volusia County for rapid deployment
2. Maintain daily staffing levels and apparatus distribution utilizing efficient formulas that meet agency objectives for EMS, fire suppression and special operations within budgetary constraints
3. Deliver Fire-EMS emergency and non-emergency first response and transport services for the citizens and visitors of Volusia county in compliance with Volusia County Protocol; consistent with EMD efficiencies; and in partnership with Volusia County EMS for maximum joint capacities
4. Ensure immediate and effective 24 hour response capability to any hazardous materials event within Volusia County through the deployment of on duty Hazmat Technical Operations Personnel supported by county and city assets

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of squad apparatus replaced by a squad-engine that replaces two apparatus with one	0.00	25.00	50.00
2. Deployment of operations fire suppression/EMS personnel on a 24/7 basis	63.00	51.00	47.00
3. Number of emergency medical services (EMS) incidents per 1,000 that require transport	0.00	9.00	10.00
4. Incorporate additionally skilled technicians through advanced specialized Hazmat training	4.00	6.00	12.00

Fire Services

Department: Public Protection

Highlights

The Fire Services Operations Division encompasses the largest core component of Volusia County Fire Services. Within the Operations Division there are four activities which are managed twenty-four hours a day, seven days a week. Those associated activities are Fire Operations, Mitigation/Disaster Management, Hazmat and EMS. Each of these activities has personnel and equipment which are trained and ready to respond in an "all hazards" capable function. Incident responses include emergency medical, structure/building fires, vehicle fires, wild land fires, citizen assist requests, man-made and natural disasters, hazardous material spills, and special events. The Mitigation/Disaster Management activity responds countywide to seven core mission technical rescue and day-to-day Fire/EMS incidents. There has been much efficiency gained with rural based transports within the unincorporated areas within Volusia County. This EMS transport program in the rural areas were made possible through the Council approved concept vehicle purchase. The Hazmat activity responds countywide to mitigate hazardous material leaks, spills, and emergencies. Efficiencies have occurred in this discipline through the deployment of a 24/7 staffed local response and more mobile hazmat apparatus.

The budget also includes a reduction in grants and aids. Several contracts with local municipalities to provide Fire/Rescue services to the unincorporated areas have been cancelled to provide more cost efficient services to the residents. Additionally staffing levels will be reduced at two fire stations as nine positions are added to transition. Thirteen positions were eliminated due to attrition in the prior fiscal year, two positions remain unfunded in the current fiscal year. Personal Services increases reflect the settlement of prior year union contract.

Fire Services

Department: Public Protection

Prescribed Burns Wildfire Prevention

5403020

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	181,336	211,121	196,423	216,851
Operating Expenses	13,639	10,386	12,721	14,894
Subtotal Operating Expenditures	\$194,975	\$221,507	\$209,144	\$231,745
Grants and Aids	32,383	32,384	32,383	32,384
Subtotal Other Operating Expenses	\$32,383	\$32,384	\$32,383	\$32,384
Reimbursements	0	0	0	0
Total Operating Expenditures	\$227,358	\$253,891	\$241,527	\$264,129
Expenditures by Fund				
General	\$227,358	\$253,891	\$241,527	\$264,129
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Reduce hazardous fuel accumulations to lessen the threat of catastrophic wildfire
2. Support/assist the efforts of adjoining or cooperating agencies/jurisdictions that could result in the reduction of wildland fuels
3. Support wildfire operations with specialized training, technology, and equipment
4. Conduct public education programs relating to wildland hazard reduction

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Acres managed through prescribed burning	20.00	50.00	150.00
2. Acres managed through other methods	20.00	75.00	200.00
3. Acres managed through prescribed burning with Volusia County Fire Services (VCFS) assistance	150.00	800.00	1,500.00
4. Number of man hours directed to control wildland fires	650.00	1,200.00	1,500.00

Highlights

The Prescribed Burns Activity strives to reduce the potential for property loss due to uncontrolled wildfire by managing the amount of natural fuels available in the area known as the Wildland/Urban interface. This is primarily accomplished through prescribed burning, mechanical thinning and mowing. Note: Much of the equipment and technology used in these activities are very similar to that used in wildfires. It is also possible that new technology in either field would have potential uses in both fields, with that in mind, it is logical to have these resources heavily involved in wildfire operations. However, the application of prescribed burns is heavily dependent on weather conditions. Severe drought conditions (Keetch-Byram drought index above 450) can hamper fuel reduction efforts. Many of the wildland fires that threatened structures and improvements started outside of the Wildland/Urban interface and moved toward it. Fire services continues to foster relationships with outside agencies who are responsible for land management inside the county, assisting their fuels management program through technical expertise, manpower and equipment. This activity plans to identify more projects where protection of the interface can be accomplished. Past fiscal year activity in mitigation was low due to La Nina weather patterns which lessened the opportunity for prescribed burns.

Fire Services

Department: Public Protection

Training

FIRETRN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	190,230	257,497	238,974	262,513
Operating Expenses	190,286	195,206	191,746	219,943
Capital Outlay	8,700	20,000	20,000	0
Subtotal Operating Expenditures	\$389,216	\$472,703	\$450,720	\$482,456
Capital Improvements	26,790	0	0	0
Subtotal Other Operating Expenses	\$26,790	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$416,006	\$472,703	\$450,720	\$482,456
Expenditures by Fund				
Fire Services	\$416,006	\$472,703	\$450,720	\$482,456

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Expand multi-discipline training by enhancing existing relationships with Daytona State College, Division of Forestry, County municipalities and continued use of Target Solutions software program
2. Provide training and education recognized and supported by Insurance Services Organization (ISO), State Department of Health-Emergency Medical Services (EMS), Office of the State Fire Marshal-Bureau of Fire Standards and Training, and those agencies that direct/support the agency's core mission
3. Expand the Combat Volunteer member program with certified Firefighter II/EMS First Responder members by providing and maintaining requisite training, and through recruitment in the community and Daytona State College
4. Provide training and education to supervisory personnel that will improve skills, knowledge, and ability to lead and manage staff and the workplace

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of students attending training at Emergency Services Institute	11,998.00	12,718.00	12,850.00
2. Number of training classes conducted that meet State Standards	641.00	873.00	895.00
3. Percent of combat volunteer members certified as FFII/ First Responder	32.00	25.00	40.00
4. Number of officers completing officer in-service training	124.00	130.00	150.00

Highlights

This activity provides training with both internal and external public and private agencies and institutions. Staff will continue to identify opportunities for improvements in training and education of agency personnel. Training courses will be conducted in accordance with national, state and locally accepted best practices and regulations where applicable. Attracting trained certified Volunteer members will enhance current capabilities in Volusia County Fire and Emergency Medical Service delivery to citizens and visitors. Our continued partnership with Daytona State College, Flagler Vo-Tech, and other external training partners will assist in providing high quality training programs for all ESI students. Our main goal is to provide our 190 state certified firefighters (career and volunteer) with required training hours to maintain our ISO rating. This training includes company drills, multi-company drills, and night drills. Additional goals include updating the DVD training video library and International Fire Service Training Association (IFSTA) material. Review and up-date our Standard Operating Guidelines for training activities and participate in county wide training exercises. One position remains unfunded for the current fiscal year.

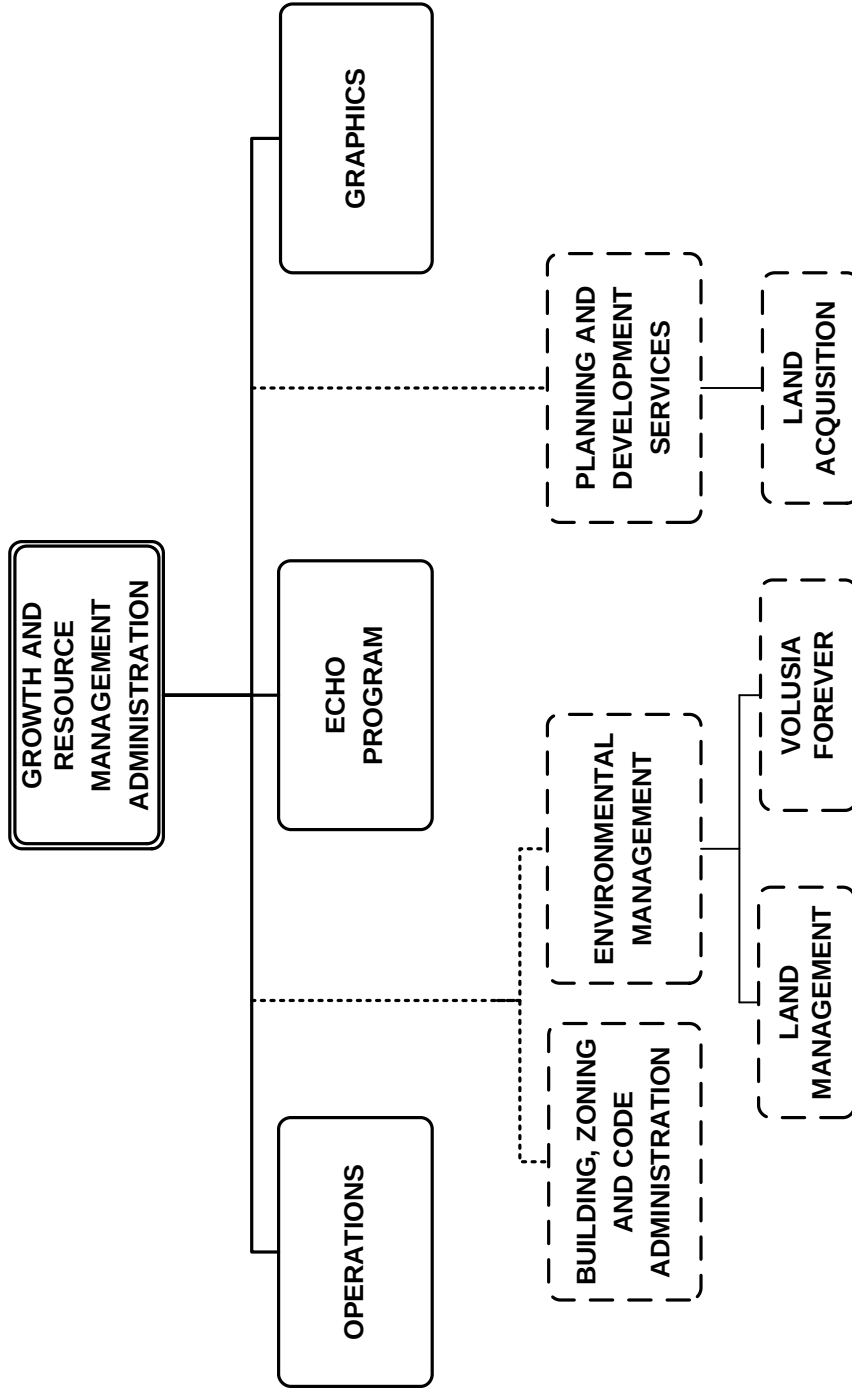
Growth and Resource Management

Department: Growth and Resource Management

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	262,042	286,614	289,460	345,862
ECHO Program	3,922,371	13,116,276	12,516,344	12,494,544
ECHO Program Administration	372,821	298,607	299,918	142,862
Graphics	400,281	466,213	455,166	419,235
Total Expenditures	\$4,957,515	\$14,167,710	\$13,560,888	\$13,402,503
Expenditures by Category				
Personal Services	953,187	1,041,090	1,031,756	1,039,898
Operating Expenses	77,565	120,360	119,447	118,500
Subtotal Operating Expenditures	\$1,030,752	\$1,161,450	\$1,151,203	\$1,158,398
Grants and Aids	2,760,692	9,547,660	10,860,060	6,581,066
Interfund Transfers	1,348,924	3,610,149	1,813,754	2,917,398
Reserves	0	112,580	0	3,012,580
Subtotal Other Operating Expenses	\$4,109,616	\$13,270,389	\$12,673,814	\$12,511,044
Reimbursements	(182,853)	(264,129)	(264,129)	(266,939)
Total Operating Expenditures	\$4,957,515	\$14,167,710	\$13,560,888	\$13,402,503
Expenditures by Fund				
General	\$447,618	\$431,108	\$435,908	\$488,724
Municipal Service District	\$400,281	\$466,213	\$455,166	\$419,235
Volusia ECHO	\$4,109,616	\$13,270,389	\$12,669,814	\$12,494,544
Number of Full Time Positions		17.00		18.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		17.00		18.00

Mission: To provide all Volusia County citizens and visitors an environment that is well-designed, economically viable, and enhances the quality of life through provision of services that promote sustainable growth and development, preserve the County's natural, cultural and historic resources, and offer recreational and outdoor opportunities.

GROWTH AND RESOURCE MANAGEMENT



Dashed lined represent Divisions reporting to this Department with budgets identified separately within this section.



Growth and Resource Management

Department: Growth and Resource Management

Administration

2000100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	423,026	526,354	523,478	567,375
Operating Expenses	21,869	24,389	26,111	28,926
Subtotal Operating Expenditures	\$444,895	\$550,743	\$549,589	\$596,301
Grants and Aids	0	0	4,000	16,500
Subtotal Other Operating Expenses	\$0	\$0	\$4,000	\$16,500
Reimbursements	(182,853)	(264,129)	(264,129)	(266,939)
Total Operating Expenditures	\$262,042	\$286,614	\$289,460	\$345,862
Expenditures by Fund				
General	\$262,042	\$286,614	\$289,460	\$345,862
Number of Full Time Positions		7.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		8.00

Highlights

Growth and Resource Management Administration provides overall management of three divisions: Building, Zoning and Code Administration; Environmental Management; and Planning and Development Services. It also administers the Environmental, Cultural, Historic/Heritage and Outdoor Recreation (ECHO) Program and Graphics activity. Administration is also responsible for the AMANDA software system, which is used to integrate all permitting and land development functions. The system provides permitting functionality for Comprehensive Planning, Building, Permitting, Code Enforcement, Land Development, and Contractor Licensing. The next generation of the AMANDA based system will provide web-based functionality and improved customer service. The Division also embarked on a program to streamline the building, zoning and land development process with the goal to reduce permit review time in half. During FY2011-12 one (1) position was transferred in from the Land Acquisition and Management Division as part of the reorganization eliminating that division. There is one (1) unfunded position for FY2012-13.

Growth and Resource Management

Department: Growth and Resource Management

ECHO Program

ECHO_PROGRAM

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Grants and Aids	2,573,447	9,393,547	10,702,590	6,564,566
Interfund Transfers	1,348,924	3,610,149	1,813,754	2,917,398
Reserves	0	112,580	0	3,012,580
Subtotal Other Operating Expenses	\$3,922,371	\$13,116,276	\$12,516,344	\$12,494,544
Reimbursements	0	0	0	0
Total Operating Expenditures	<u>\$3,922,371</u>	<u>\$13,116,276</u>	<u>\$12,516,344</u>	<u>\$12,494,544</u>
Expenditures by Fund				
Volusia ECHO	\$3,922,371	\$13,116,276	\$12,516,344	\$12,494,544

Highlights

The ECHO program is a competitive grant program that provides match funding to non-profits, municipalities of Volusia County and County departments to finance acquisition, restoration, renovation, construction and improvement of Environmental, Cultural, Historic/Heritage and Outdoor Recreation facilities for public use. Since the inception of the program 139 awards have been approved and over \$55 million dollars have been awarded to construct 109 projects throughout Volusia County. The program contributes \$1,000,000 annually to the countywide trails network and in FY2011-12 began dedicating a portion of the annual revenues for water access properties.

Growth and Resource Management

Department: Growth and Resource Management

ECHO Program Administration

2001000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	156,384	137,285	140,074	136,639
Operating Expenses	29,192	7,209	6,374	6,223
Subtotal Operating Expenditures	\$185,576	\$144,494	\$146,448	\$142,862
Grants and Aids	187,245	154,113	153,470	0
Subtotal Other Operating Expenses	\$187,245	\$154,113	\$153,470	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$372,821	\$298,607	\$299,918	\$142,862
Expenditures by Fund				
General	\$185,576	\$144,494	\$146,448	\$142,862
Volusia ECHO	\$187,245	\$154,113	\$153,470	\$0
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Highlights

ECHO Administration oversees the ECHO grant program for Environmental, Cultural, Historic/Heritage and Outdoor Recreation facilities for public use. Administration includes researching and analyzing program procedures and grant award results, developing and maintaining data tracking procedures, planning, assigning and managing related tasks in support of the Advisory Committee and Program Applicants. Since the inception of the program 139 awards have been approved and over \$55 million dollars have been awarded to construct 109 projects throughout Volusia County. The ECHO Advisory Board reviews the existing policies and procedures annually and makes recommendations to the County Council. For FY2012-13 the grants and aid payment to the Community Redevelopment Agencies (CRA's) was moved from the ECHO Administration budget to the ECHO Program budget.

Growth and Resource Management

Department: Growth and Resource Management

Graphics

2009300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	373,777	377,451	368,204	335,884
Operating Expenses	26,504	88,762	86,962	83,351
Subtotal Operating Expenditures	\$400,281	\$466,213	\$455,166	\$419,235
Reimbursements	0	0	0	0
Total Operating Expenditures	\$400,281	\$466,213	\$455,166	\$419,235
Expenditures by Fund				
Municipal Service District	\$400,281	\$466,213	\$455,166	\$419,235
Number of Full Time Positions		8.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		8.00		8.00

Key Objectives

1. Oversee maintenance of the County's E-911 and Computer Aided Dispatch (CAD) databases and provide monthly updates
2. Maintain the County's official zoning map layer providing timely updates
3. Maintain the Exempt map layer in the Geographical Information System library
4. Provide complete mapping services to the Growth and Resource Management Department

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of updates for Sheriff's CAD system provided within first week of each month	280.00	300.00	300.00
2. Number of zoning amendments added to County's zoning map withing 3 working days of receipt	20.00	20.00	20.00
3. Number of exempt subdivisions added to exempt map layer within five working days of receipt	175.00	20.00	20.00
4. Number of mapping requests begun within 5 working days of receipt	175.00	175.00	175.00

Highlights

The Graphics Activity oversees maintenance of the County's Emergency 911 and Computer Aided Dispatch (CAD) databases and provides monthly updates. The Activity also updates and integrates the Geographic Information System (GIS) for the Growth and Resource Management Department. In addition, with the implementation of AMANDA, a centralized scanning function was created under this Activity. The scanning function operates both the AMANDA and Liberty EDMS systems. For FY2012-13 there are two (2) unfunded positions.

Growth Management Commission

Department: Growth Management Commission

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Growth Management Commission	256,838	321,528	294,353	286,051
Total Expenditures	\$256,838	\$321,528	\$294,353	\$286,051
Expenditures by Category				
Personal Services	23,103	28,936	23,436	23,459
Operating Expenses	233,735	292,592	270,917	262,592
Subtotal Operating Expenditures	\$256,838	\$321,528	\$294,353	\$286,051
Reimbursements	0	0	0	0
Total Operating Expenditures	\$256,838	\$321,528	\$294,353	\$286,051
Expenditures by Fund				
General	\$256,838	\$321,528	\$294,353	\$286,051
Number of Full Time Positions		0.00		0.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		0.00		0.00

Mission: To provide an effective means for coordinating the plans of municipalities and Volusia County, in order to provide a forum for local governments in Volusia County to coordinate decision making related to land use, the environment and public services for the citizens of Volusia County.

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Growth Management Commission

Department: Growth Management Commission

Growth Management Commission

2300000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	23,103	28,936	23,436	23,459
Operating Expenses	233,735	292,592	270,917	262,592
Subtotal Operating Expenditures	\$256,838	\$321,528	\$294,353	\$286,051
Reimbursements	0	0	0	0
Total Operating Expenditures	\$256,838	\$321,528	\$294,353	\$286,051
Expenditures by Fund				
General	\$256,838	\$321,528	\$294,353	\$286,051
Number of Full Time Positions		0.00		0.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		0.00		0.00

Key Objectives

1. Review the Comprehensive Plans and all plan amendments for each governmental entity in Volusia County
2. Insure intergovernmental coordination and cooperation on plans and plan amendments

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of applications reviewed	59.00	60.00	60.00
2. Number of cases with Request for Additional Information (RAI)	3.00	10.00	10.00

Highlights

The Volusia Growth Management Commission (VGMC) is established by Section 202.3 of the Volusia County Code and is comprised of 21 voting and 2 non-voting members. The voting members include one representative appointed by each of the 16 municipalities in Volusia County and 5 members appointed by the County Council to represent the unincorporated area of Volusia County. The two non-voting members represent the Volusia County School Board and the St. Johns River Water Management District.

The Volusia Growth Management Commission's primary duty and responsibility is to review the comprehensive plans and any plan amendments for each governmental entity in Volusia County to determine the extent to which it is consistent with the comprehensive plans of adjacent or affected jurisdictions and to insure intergovernmental coordination and cooperation. The VGMC utilizes contract legal and planning services and also has one in-house part-time staff member.

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Health Services

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Health Services	2,411,019	2,487,910	2,487,910	2,487,910
Total Expenditures	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Category				
Operating Expenses	2,411,019	718,497	719,185	702,075
Subtotal Operating Expenditures	\$2,411,019	\$718,497	\$719,185	\$702,075
Grants and Aids	0	1,769,413	1,768,725	1,785,835
Subtotal Other Operating Expenses	\$0	\$1,769,413	\$1,768,725	\$1,785,835
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Fund				
General	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910

Mission: To protect, promote and improve the health of our community by assuring the provision of essential public health services and to promote and protect the health and safety of all people in Florida through the delivery of quality public health services and the promotion of health care standards.

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Health Services

Department: Community Services

Health Services

6507000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	2,411,019	718,497	719,185	702,075
Subtotal Operating Expenditures	\$2,411,019	\$718,497	\$719,185	\$702,075
Grants and Aids	0	1,769,413	1,768,725	1,785,835
Subtotal Other Operating Expenses	\$0	\$1,769,413	\$1,768,725	\$1,785,835
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Fund				
General	\$2,411,019	\$2,487,910	\$2,487,910	\$2,487,910

Key Objectives

1. Expand provision of communicable disease control services including general population immunizations, sexually transmissible diseases and tuberculosis
2. Expand provision of Women, Infant and Children (WIC) program services and children's dental services; assure the provision of primary care and preventive services to all Volusia County residents and visitors
3. Increase the quality and number of environmental health services to protect the health of the general public in food hygiene, safe drinking water, sewage and solid waste disposal and occupational health

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of communicable disease control services provided	129,906.00	91,781.00	99,015.00
2. Number of primary care services provided	886,134.00	779,289.00	858,100.00
3. Number of environmental health services provided	31,659.00	29,129.00	30,000.00

Highlights

The Volusia County Health Department provides a range of services from assuring safe drinking water to promoting healthier lifestyles and providing access to affordable women's health and dental health care as well as containing infectious diseases and responding to disasters.

We have a dedicated and highly trained public health workforce who is ready to respond to a range of emergencies - having been tested in hurricane response and recovery and during the past year with the H1N1 flu pandemic and the Gulf oil spill.

The recent economic downturn has presented unique challenges to our health department. While the demand for our services is increasing, the revenue streams we rely on have been decreasing. We strive to maintain quality, high-level services, live up to the expectations of our community and continue to prepare for a changing landscape. We are not alone in working to assure the health of the public. Public health depends on partnerships; Volusia County has demonstrated a commitment to build and maintain a strong public health network.

The FY2012-13 budget is static and reflects no change from last year.

Expenditures associated with payments to governmental agencies have been transferred out of operating to grants and aids object category in FY2010-11.

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Information Technology

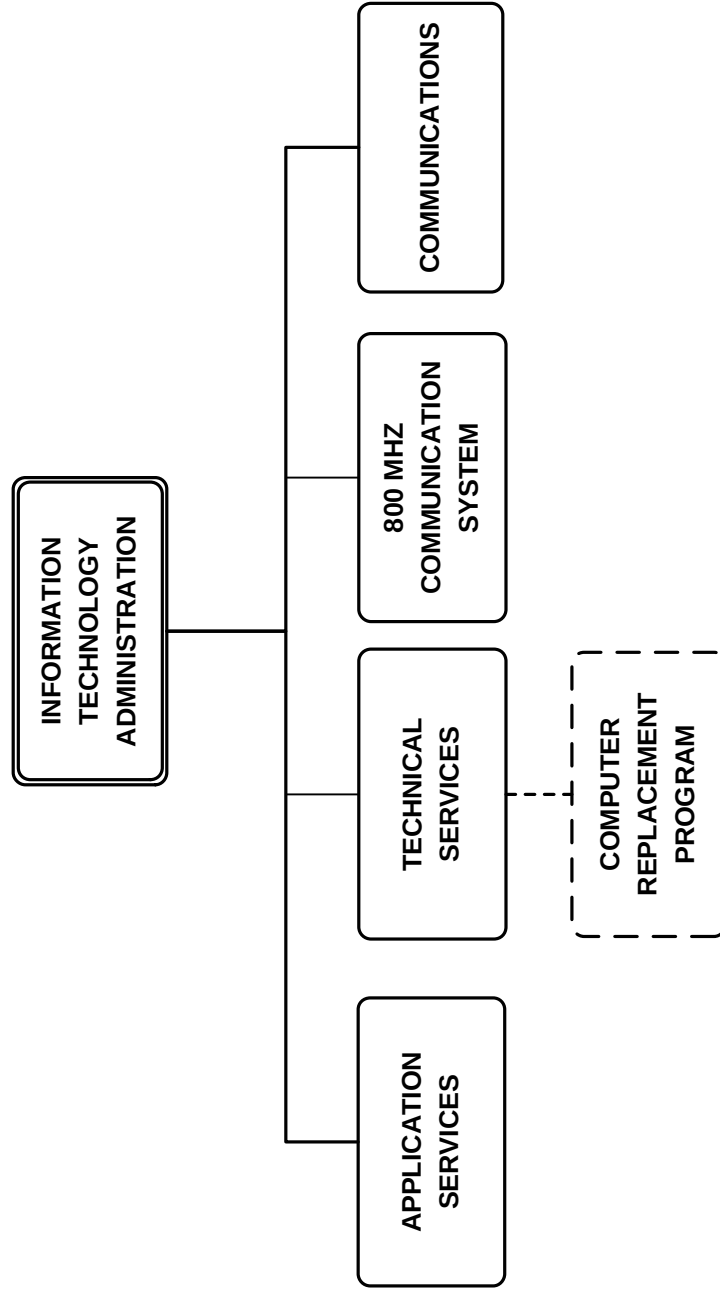
Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
800 MHz Communication System	902,107	1,088,164	1,049,609	1,050,210
Administration	208,564	215,290	220,961	196,774
Application Services	1,130,837	1,181,797	1,220,116	1,247,030
Communications	1,528,474	1,803,516	1,790,045	1,763,477
Technical Services	2,790,814	2,400,423	2,211,338	2,304,778
Total Expenditures	\$6,560,796	\$6,689,190	\$6,492,069	\$6,562,269
Expenditures by Category				
Personal Services	4,902,649	4,916,998	4,932,468	4,736,586
Operating Expenses	4,474,138	4,931,886	4,719,295	4,405,198
Capital Outlay	204,357	149,000	149,000	211,223
Subtotal Operating Expenditures	\$9,581,144	\$9,997,884	\$9,800,763	\$9,353,007
Capital Improvements	119,000	0	0	0
Subtotal Other Operating Expenses	\$119,000	\$0	\$0	\$0
Reimbursements	(3,139,348)	(3,308,694)	(3,308,694)	(2,790,738)
Total Operating Expenditures	\$6,560,796	\$6,689,190	\$6,492,069	\$6,562,269
Expenditures by Fund				
General	\$6,560,796	\$6,689,190	\$6,492,069	\$6,562,269
Number of Full Time Positions		80.00		80.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		80.00		80.00

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

INFORMATION TECHNOLOGY DIVISION



Division programs shown with dotted lines reflect activities within this Division identified separately in the Internal Service Funds section.

Information Technology

Department: Financial and Administrative Services

800 MHz Communication System

8204100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	231,100	229,292	200,582	216,227
Operating Expenses	671,007	858,872	849,027	833,983
Subtotal Operating Expenditures	\$902,107	\$1,088,164	\$1,049,609	\$1,050,210
Reimbursements	0	0	0	0
Total Operating Expenditures	\$902,107	\$1,088,164	\$1,049,609	\$1,050,210
Expenditures by Fund				
General	\$902,107	\$1,088,164	\$1,049,609	\$1,050,210
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Maintain the reliability of the 800 MHz Communication System
2. Expand the 800 MHz Radio System
3. Modernize the 800 MHz Radio System
4. Modernize the dispatch consoles in the Emergency Operations and Sheriff's Communications Center

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percentage of scheduled hours network is operational	99.90	99.99	99.99
2. Percentage of expansion complete	98.00	100.00	0.00
3. Percentage of modernization complete	60.00	100.00	0.00
4. Percentage of console upgrade project complete	50.00	80.00	100.00

Highlights

The Radio Services Section of the Communication Services Activity operates and maintains the countywide 800 MHz Radio System, providing critical two-way communications for all public safety agencies in Volusia County and city agencies. In FY 2012-13, Radio Services will complete the upgrade of dispatch radio consoles in the new Emergency Operations and Sheriff's Communication Center. Radio Services will also simulcast the county's regional mutual aid radio frequencies, which will improve coverage during mutual aid emergencies. The FY 2012-13 budget includes one (1) unfunded position.

Information Technology

Department: Financial and Administrative Services

Administration

8200100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	343,295	332,922	340,493	319,422
Operating Expenses	11,152	16,249	14,349	8,619
Subtotal Operating Expenditures	\$354,447	\$349,171	\$354,842	\$328,041
Reimbursements	(145,883)	(133,881)	(133,881)	(131,267)
Total Operating Expenditures	\$208,564	\$215,290	\$220,961	\$196,774
Expenditures by Fund				
General	\$208,564	\$215,290	\$220,961	\$196,774
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide direction and oversight for Information Technology (IT) Modernization Program
2. Increase Information Technology Division (ITD) customer satisfaction
3. Develop and maintain ITD staff skills

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percentage of Modernization Program completed	95.00	100.00	100.00
2. Percentage of customers satisfied with ITD support desk services	100.00	99.50	99.50
3. Percentage of staff completing virtual, on-site or off-site technology training	95.70	100.00	100.00

Highlights

The Administration Activity is responsible for developing internal procedures and providing overall direction to the operating activities (Technical Services, Application Services, and Communication Services).

Information Technology

Department: Financial and Administrative Services

Application Services

8201100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,492,759	1,472,421	1,511,119	1,445,020
Operating Expenses	564,994	422,689	422,310	430,196
Capital Outlay	0	0	0	10,223
Subtotal Operating Expenditures	\$2,057,753	\$1,895,110	\$1,933,429	\$1,885,439
Reimbursements	(926,916)	(713,313)	(713,313)	(638,409)
Total Operating Expenditures	\$1,130,837	\$1,181,797	\$1,220,116	\$1,247,030
Expenditures by Fund				
General	\$1,130,837	\$1,181,797	\$1,220,116	\$1,247,030

Number of Full Time Positions	23.00	23.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	23.00	23.00

Key Objectives

1. Provide satisfactory application programming, customization, integration, and consulting services to customers
2. Replace enterprise legacy systems with user-friendly systems that utilize web technology and offer increased functionality

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percentage of service requests completed per statement of work	100.00	100.00	100.00
2. Percentage of legacy systems replacement program completed	87.70	100.00	100.00

Highlights

The Application Services Activity is comprised of staff supporting Enterprise Business, Criminal Justice, Geographic, and Land Information systems. In FY2012-13, Application Services will focus on upgrading the AMS Advantage Financial, Human Resource, and Performance Budgeting systems to version 3.9 and working with departments to further utilize technology to improve service and operations. There are four (4) unfunded positions for FY2012-13.

Information Technology

Department: Financial and Administrative Services

Communications

8201500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	813,334	865,412	852,927	739,223
Operating Expenses	1,857,209	2,135,650	2,134,664	2,096,881
Capital Outlay	3,300	7,000	7,000	0
Subtotal Operating Expenditures	\$2,673,843	\$3,008,062	\$2,994,591	\$2,836,104
Reimbursements	(1,145,369)	(1,204,546)	(1,204,546)	(1,072,627)
Total Operating Expenditures	\$1,528,474	\$1,803,516	\$1,790,045	\$1,763,477
Expenditures by Fund				
General	\$1,528,474	\$1,803,516	\$1,790,045	\$1,763,477
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00
Key Objectives				
1. Ensure the integrity, reliability, and availability of the County's networks				
2. Implement circuits for remote site WAN redundancy				
3. Upgrade wireless capability for mobile devices				
Performance Measures				
	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Percentage of scheduled hours the network is operational	99.23	99.28	99.99	
2. Percentage of projects completed	50.00	100.00	100.00	
3. Percentage of sites upgraded	0.00	38.00	65.00	
Highlights				
The Communication Services Activity provides countywide data, voice, and video services for County departments, as well as non-county agencies such as Judicial Services, Clerk of the Court, Public Defender, and State Attorney. Communication Services provides and supports the network infrastructure and cross-county circuits for the County voice and data networks, staffs county switchboard operations, and handles the billing for local, long distance, and toll-free number services. In FY2012-13, Communication Services will continue implementation of voice and data infrastructure for the new Emergency Operations and Sheriff's Communications Center and implement a pilot wireless network to determine the requirements for expanding WI-FI service to county campuses. There are four (4) unfunded positions for FY2012-13.				

Information Technology

Department: Financial and Administrative Services

Technical Services

8201200

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,022,161	2,016,951	2,027,347	2,016,694
Operating Expenses	1,369,776	1,498,426	1,298,945	1,035,519
Capital Outlay	201,057	142,000	142,000	201,000
Subtotal Operating Expenditures	\$3,592,994	\$3,657,377	\$3,468,292	\$3,253,213
Capital Improvements	119,000	0	0	0
Subtotal Other Operating Expenses	\$119,000	\$0	\$0	\$0
Reimbursements	(921,180)	(1,256,954)	(1,256,954)	(948,435)
Total Operating Expenditures	\$2,790,814	\$2,400,423	\$2,211,338	\$2,304,778
Expenditures by Fund				
General	\$2,790,814	\$2,400,423	\$2,211,338	\$2,304,778

Number of Full Time Positions	34.00	34.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	34.00	34.00

Key Objectives

1. Ensure the integrity, reliability and availability of the county's mainframe system
2. Enhance reliability, cost effectiveness, and energy efficiency of server infrastructure
3. Reduce the number of Tier 2 calls requiring analyst visits to user desktops
4. Increase the number of Support Desk calls resolved at Tier 1

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percentage of scheduled hours the system is operational	99.80	99.80	99.80
2. Percentage of servers migrated to or implemented in virtualized environment	40.00	48.00	54.00
3. Percentage of work orders resolved through telephone and email	52.50	45.00	53.00
4. Percentage of Support Desk calls resolved at Tier 1	67.00	71.00	72.00

Highlights

The Technical Services Activity provides hardware and software support for over 270 physical and virtual servers housed in the central data center. The Technical Services Activity also staffs an ITD support desk on a 24 hour a day basis and supports over 2,500 personal computers located in various departments.

In FY2012-13, Technical Services will continue to enhance the availability and recoverability of the county's computer systems and expand the virtual server infrastructure to accommodate growth and improve performance. Additional projects include expanding the storage area network and data backup systems, implementing solutions to improve application response time in remote offices, and establishing a system for management of mobile devices. Operating savings are due to the completion of the Criminal Justice Information System (CJIS) project in FY2011-12. There is one (1) unfunded position for FY2012-13.

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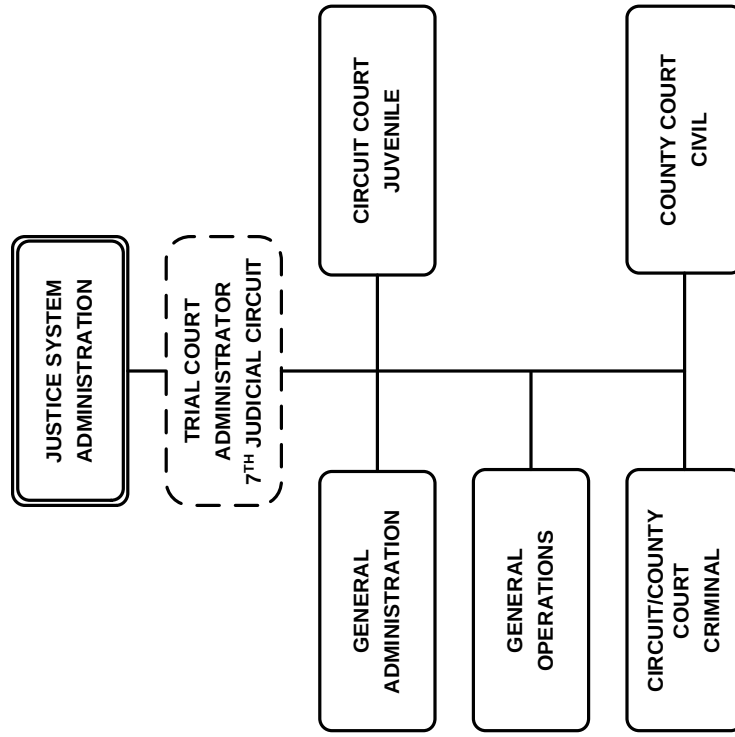
Justice System

Department: Justice System

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Circuit Court Criminal	1,353,901	1,307,407	1,319,421	1,306,837
Circuit Court Juvenile	234,939	232,351	234,379	234,254
County Court Civil	10,525	10,525	10,525	10,525
Drug Court	361,859	358,404	361,858	359,664
Drug Laboratory	408,078	449,924	438,538	437,914
Information Systems	230,224	238,252	256,758	326,495
Justice System Administration	341,450	379,101	369,505	365,427
Total Expenditures	\$2,940,976	\$2,975,964	\$2,990,984	\$3,041,116
Expenditures by Category				
Personal Services	2,174,713	2,128,751	2,141,067	2,115,600
Operating Expenses	755,738	835,188	833,012	910,991
Capital Outlay	0	1,500	6,380	4,000
Subtotal Operating Expenditures	\$2,930,451	\$2,965,439	\$2,980,459	\$3,030,591
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	\$10,525	\$10,525	\$10,525	\$10,525
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,940,976	\$2,975,964	\$2,990,984	\$3,041,116
Expenditures by Fund				
General	\$2,940,976	\$2,975,964	\$2,990,984	\$3,041,116
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		42.00		42.00

Mission: To provide an effective forum for the fair, efficient, and impartial resolution of legal and factual court related matters in Flagler, Putnam, St. Johns and Volusia Counties.

JUSTICE SYSTEM



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Justice System

Department: Justice System

Circuit Court Criminal

CIRC_CRIM

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,260,950	1,214,592	1,226,506	1,211,911
Operating Expenses	92,951	92,815	92,915	94,926
Subtotal Operating Expenditures	\$1,353,901	\$1,307,407	\$1,319,421	\$1,306,837
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,353,901	\$1,307,407	\$1,319,421	\$1,306,837
Expenditures by Fund				
General	\$1,353,901	\$1,307,407	\$1,319,421	\$1,306,837
Number of Full Time Positions		23.00		23.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		23.00		23.00

Key Objectives

1. Pretrial Assessment gathers comprehensive information including criminal histories of all arrestees booked into the Volusia County jail and going to first appearance and provides this information to the Court.
2. Pretrial Assessment conducts interviews with arrestees booked into the Volusia County jail as part of a comprehensive information gathering process to provide the Court information needed for well-informed release decisions at 1st Appearances.
3. Pretrial Supervision provides multi-layered levels of community based supervision of arrestees released into the Pretrial Supervision program by the Court to assure compliance with all release conditions and arrestees appearance at scheduled court events.

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Victim Contacts by Pretrial Services	1,544.00	1,545.00	1,545.00
2. Number of Arrestee interviews by Pretrial Services	6,257.00	6,300.00	6,300.00
3. Defendants assigned to Pretrial Supervision	4,582.00	4,600.00	4,600.00
4. Appearance rate of Pretrial Referrals (percent)	97.50	97.50	97.50

Highlights

Volusia County's Pretrial Services program was accredited by the Florida Corrections Accreditation Commission in 2008 and received reaccreditation in June 2011. The Pretrial Services staff also excels in the area of professional development by obtaining a minimum of 40 hours of continuing education training per year. In addition, the staff maintains memberships in the Association of Pretrial Professionals of Florida. The department continues to collaborate with the Bureau of Justice Assistance and the Pretrial Justice Institute to implement a validated Risk Assessment Instrument to be utilized in providing the judiciary with an objective measure of risk related to a defendant's release. Once implemented, the assessment instrument will be completed by the Assessment staff in addition to the comprehensive criminal history checks and defendant interviews. The Supervision unit supervises all those placed in the program to assure compliance with all court ordered conditions, to include the appearance at all scheduled court dates.

Justice System

Department: Justice System

Circuit Court Juvenile

CIRC_JUV

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	177,974	174,517	178,045	175,082
Operating Expenses	56,965	57,834	56,334	59,172
Subtotal Operating Expenditures	\$234,939	\$232,351	\$234,379	\$234,254
Reimbursements	0	0	0	0
Total Operating Expenditures	\$234,939	\$232,351	\$234,379	\$234,254
Expenditures by Fund				
General	\$234,939	\$232,351	\$234,379	\$234,254
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Less serious juvenile offenders are diverted from the traditional delinquency process by disposing of cases through a program of peer accountability
2. Teen Court disposes of cases referred and provides an opportunity for youth to acknowledge responsibility for their actions, and learn alternative behaviors
3. Teen Court provides valuable experiences for youth and gives them the opportunities to act as jurors, clerks, prosecuting attorneys and defense attorneys and Teen Court educates and motivates both defendants and student participants to learn to make positive choices within their everyday.
4. Teen Court encourages community involvement by using adult volunteers

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of case referrals	830.00	1,100.00	1,200.00
2. Number of program completions	551.00	725.00	790.00
3. Number of student volunteer hours	3,756.00	2,640.00	1,848.00
4. Number of volunteer hours	4,532.00	3,300.00	2,410.00

Highlights

Teen Court is based on the premise that youthful offenders, who have admitted guilt to an offense, will more readily accept responsibility for their actions when judged and sentenced by peers. It uses positive peer pressure and other appropriate sanctions to show youthful offenders the consequences of breaking the law and the benefits of positive, constructive behavior.

Teen Court also provides student volunteers with a valuable experience to act as state attorneys, defense counsel, clerks of court and jurors who participate in the sentencing of their peers. Teen Court allows young people to get involved within their communities, engage in critical thinking and learn argument/persuasion skills that benefit them long after their Teen Court service has ended. Teen Court makes civic education a reality.

Justice System

Department: Justice System

County Court Civil

COUNTY_CIVIL

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	\$10,525	\$10,525	\$10,525	\$10,525
Reimbursements	0	0	0	0
Total Operating Expenditures	\$10,525	\$10,525	\$10,525	\$10,525
Expenditures by Fund				
General	\$10,525	\$10,525	\$10,525	\$10,525

Highlights

The primary mission of the Citizens Dispute Program is to provide the public with an alternative to resolving disputes through the court system. The program provides mediation services for County civil and small claims cases as well as for "citizen disputes" (non-court cases involving neighborhood disputes in the unincorporated areas of the County and disputes between citizens and County agencies and boards). The program is provided by the Volusia County Mediation Services, which is responsible for the intake, scheduling and monitoring of cases as well as the recruitment and training of the mediation staff.

Article V, Revision 7, effective July 1, 2004 defined "mediation and arbitration" as an element of the State Court system, and therefore the State's responsibility to fund; however, the definition did not include the Citizens Dispute portion of the program. The County has been funding this portion of the program since FY2004-05.

Justice System

Department: Justice System

Drug Court

3256220

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	338,269	334,969	338,423	336,129
Operating Expenses	23,590	23,435	23,435	23,535
Subtotal Operating Expenditures	\$361,859	\$358,404	\$361,858	\$359,664
Reimbursements	0	0	0	0
Total Operating Expenditures	\$361,859	\$358,404	\$361,858	\$359,664
Expenditures by Fund				
General	\$361,859	\$358,404	\$361,858	\$359,664
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Integration of alcohol and other drug treatment services with justice system case processing
2. Access to a continuum of alcohol, drug and related treatment and rehabilitation services and abstinence monitoring using frequent alcohol and other drug testing
3. Judicial interaction with each drug court participant through program completion and graduation

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Drug Court participants admitted	151.00	131.00	140.00
2. Drug Court retention rates (percent)	58.00	81.00	60.00
3. Drug Court graduates	60.00	52.00	55.00

Highlights

Two judicially led drug court programs, Adult and Family, serve Volusia County through the use of community collaborations. Reducing substance abuse, lessening the fiscal impact on society, encouraging law abiding lifestyles, breaking the cycle of addiction, restoring families and protecting children are included in our missions. Many community stakeholders collaborate in a concerted effort to better address substance abuse by all participants. Participating entities include Volusia County, Judiciary, Court Administration, Department of Children & Families, parent attorneys, Community Partnership for Children, Guardian ad Litem, Stewart-Marchman-Act Behavioral, Haven Recovery, law enforcement etc.

Justice System

Department: Justice System

Drug Laboratory

3157190

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	197,531	210,385	198,999	197,485
Operating Expenses	210,547	238,039	239,539	240,429
Capital Outlay	0	1,500	0	0
Subtotal Operating Expenditures	\$408,078	\$449,924	\$438,538	\$437,914
Reimbursements	0	0	0	0
Total Operating Expenditures	\$408,078	\$449,924	\$438,538	\$437,914
Expenditures by Fund				
General	\$408,078	\$449,924	\$438,538	\$437,914
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00
Key Objectives				
1.The Urinalysis Lab provides accurate and timely screening results to the judiciary, court programs and community partners				
2. The Urinalysis Lab provides court testimony regarding the outcome of screening results				
3. The Urinalysis Lab provides the judiciary and community partners with generalized drug screening education				
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Percent of positive tests	4.32	5.00	5.00	
2. Number of individual tests	212,416.00	200,000.00	214,000.00	
3. Number of specimens tested	38,119.00	40,000.00	40,000.00	
Highlights				
Court Administration operates two (2) Urinalysis Laboratories that are located in Daytona and Deland respectively. The labs perform urinalysis screenings upon order of the judiciary and the requests of community partners. The lab's staff strives to provide direct-observation collections to provide the greatest level of specimen integrity. The staff also routinely produces and disseminates screening results within one (1) business day of collection. The lab staff provides testimony to the court as needed.				

Justice System

Department: Justice System

Information Systems

3157130

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	199,989	194,288	199,094	194,993
Operating Expenses	30,235	43,964	51,284	127,502
Capital Outlay	0	0	6,380	4,000
Subtotal Operating Expenditures	\$230,224	\$238,252	\$256,758	\$326,495
Reimbursements	0	0	0	0
Total Operating Expenditures	\$230,224	\$238,252	\$256,758	\$326,495
Expenditures by Fund				
General	\$230,224	\$238,252	\$256,758	\$326,495
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Highlights

The Information Technical Support Division of Court Administration is responsible for network maintenance, server maintenance and for providing support to the judiciary and court programs in Volusia County. In addition, it is responsible for providing an information technology system that meets any new requirements mandated by the State of Florida Supreme Court, by statute or by other government entities.

Increase in operating for FY2012-13 due to the addition of 35 computers to the computer replacement program to comply with the state mandate for E-Filing. In addition an increase in contracted services was requested to fund the redesign of the court's website to comply with ADA requirements.

Justice System

Department: Justice System

Justice System Administration

JUST_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	341,450	379,101	369,505	365,427
Subtotal Operating Expenditures	\$341,450	\$379,101	\$369,505	\$365,427
Reimbursements	0	0	0	0
Total Operating Expenditures	\$341,450	\$379,101	\$369,505	\$365,427
Expenditures by Fund				
General	\$341,450	\$379,101	\$369,505	\$365,427
Number of Full Time Positions		0.00		0.00

Key Objectives

1. To provide administrative support to the Circuit and County judges of the Seventh Judicial Circuit. Management and supervision of court programs are integral components of this service
2. Adjudicate criminal, civil, family and juvenile, and probate cases filed within the Circuit Court and adjudicate criminal, civil and traffic cases filed within the County Court

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of circuit court filings	36,575.00	37,837.00	36,938.00
2. Number of county court filings	127,779.00	140,094.00	129,207.00

Highlights

Court Administration provides administrative support for the Seventh Judicial Circuit in Volusia County. Court Administration is responsible for facilitating cooperation between the Judicial and Executive branches of local government.

The Judicial Support budget provides for funding of certain expenses associated with the operation of the Volusia County trial judges' offices, courtrooms, and hearing rooms as mandated by Florida Statute Sec. 29.008.

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Land Acquisition and Management

Department: Growth and Resource Management

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
FOREVER Program	22,308,473	8,132,847	0	0
Total Expenditures	\$22,308,473	\$8,132,847	\$0	\$0
Expenditures by Category				
Personal Services	1,323,409	1,290,432	0	0
Operating Expenses	721,204	5,361,234	0	0
Capital Outlay	282,273	0	0	0
Subtotal Operating Expenditures	\$2,326,886	\$6,651,666	\$0	\$0
Capital Improvements	19,922,416	28,000	0	0
Grants and Aids	59,171	555,891	0	0
Interfund Transfers	0	713,795	0	0
Reserves	0	232,910	0	0
Subtotal Other Operating Expenses	\$19,981,587	\$1,530,596	\$0	\$0
Reimbursements	0	(49,415)	0	0
Total Operating Expenditures	\$22,308,473	\$8,132,847	\$0	\$0
Expenditures by Fund				
General	\$1,059,420	\$950,080	\$0	\$0
Municipal Service District	\$554,282	\$540,617	\$0	\$0
Volusia Forever	\$20,694,771	\$6,642,150	\$0	\$0
Number of Full Time Positions		21.00		0.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		21.00		0.00

Mission: To provide Volusia County citizens a central source of information for all County owned lands and to provide leadership guidance to the acquisition and management of these lands.

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Land Acquisition and Management

Department: Growth and Resource Management

FOREVER Program

FOREVER

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,323,409	1,290,432	0	0
Operating Expenses	721,204	5,361,234	0	0
Capital Outlay	282,273	0	0	0
Subtotal Operating Expenditures	\$2,326,886	\$6,651,666	\$0	\$0
Capital Improvements	19,922,416	28,000	0	0
Grants and Aids	59,171	555,891	0	0
Interfund Transfers	0	713,795	0	0
Reserves	0	232,910	0	0
Subtotal Other Operating Expenses	\$19,981,587	\$1,530,596	\$0	\$0
Reimbursements	0	(49,415)	0	0
Total Operating Expenditures	\$22,308,473	\$8,132,847	\$0	\$0
Expenditures by Fund				
General	\$1,059,420	\$950,080	\$0	\$0
Municipal Service District	\$554,282	\$540,617	\$0	\$0
Volusia Forever	\$20,694,771	\$6,642,150	\$0	\$0
Number of Full Time Positions		21.00		0.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		21.00		0.00

Highlights

The Land Acquisition and Management Division was eliminated through a departmental reorganization in FY2011-12. The programs were moved to the Environmental Management Division and the Planning and Development Services Division.

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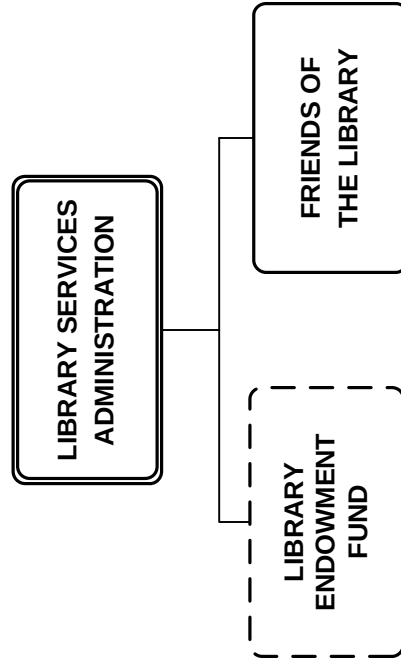
Library Services

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Friends of the Library	66,578	85,000	84,500	85,000
Library Administration	15,851,384	25,141,354	17,801,262	24,185,169
Total Expenditures	\$15,917,962	\$25,226,354	\$17,885,762	\$24,270,169
Expenditures by Category				
Personal Services	9,072,692	8,890,973	8,858,908	8,703,240
Operating Expenses	6,349,954	6,837,218	6,783,337	6,813,808
Capital Outlay	79,297	415,240	386,240	180,240
Subtotal Operating Expenditures	\$15,501,943	\$16,143,431	\$16,028,485	\$15,697,288
Capital Improvements	93,180	668,000	1,538,401	545,000
Interfund Transfers	322,839	314,813	318,876	315,634
Reserves	0	8,100,110	0	7,712,247
Subtotal Other Operating Expenses	\$416,019	\$9,082,923	\$1,857,277	\$8,572,881
Reimbursements	0	0	0	0
Total Operating Expenditures	\$15,917,962	\$25,226,354	\$17,885,762	\$24,270,169
Expenditures by Fund				
Library	\$15,909,708	\$24,466,816	\$17,879,573	\$23,516,620
Library Endowment	\$8,254	\$759,538	\$6,189	\$753,549
Number of Full Time Positions		181.00		180.00
Number of Part Time Positions		11.00		13.00
Number of Full Time Equivalent Positions		186.50		186.50

Mission: Creating opportunities for personal growth, improving quality of life, and strengthening the community.

COMMUNITY SERVICES LIBRARY SERVICES DIVISION



Library Services

Department: Community Services

Friends of the Library

6402200

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	66,578	80,000	78,500	75,000
Capital Outlay	0	5,000	6,000	10,000
Subtotal Operating Expenditures	\$66,578	\$85,000	\$84,500	\$85,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$66,578	\$85,000	\$84,500	\$85,000
Expenditures by Fund				
Library	\$66,578	\$85,000	\$84,500	\$85,000

Highlights

The County earns matching state funds of up to \$.25 on local funds expended on library services by special interest groups, non-profit associations, and Friends of the Library. These cooperative partnerships result in additional publications, furniture, fixtures, equipment, services and programs for library users.

Library Services

Department: Community Services

Library Administration

LIB_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	9,072,692	8,890,973	8,858,908	8,703,240
Operating Expenses	6,283,376	6,757,218	6,704,837	6,738,808
Capital Outlay	79,297	410,240	380,240	170,240
Subtotal Operating Expenditures	\$15,435,365	\$16,058,431	\$15,943,985	\$15,612,288
Capital Improvements	93,180	668,000	1,538,401	545,000
Interfund Transfers	322,839	314,813	318,876	315,634
Reserves	0	8,100,110	0	7,712,247
Subtotal Other Operating Expenses	\$416,019	\$9,082,923	\$1,857,277	\$8,572,881
Reimbursements	0	0	0	0
Total Operating Expenditures	\$15,851,384	\$25,141,354	\$17,801,262	\$24,185,169
Expenditures by Fund				
Library	\$15,843,130	\$24,381,816	\$17,795,073	\$23,431,620
Library Endowment	\$8,254	\$759,538	\$6,189	\$753,549
Number of Full Time Positions		181.00		180.00
Number of Part Time Positions		11.00		13.00
Number of Full Time Equivalent Positions		186.50		186.50

Key Objectives

1. Maintain an adequate collection-item inventory of library materials
2. Continue implementation of state-certified technology plan
3. Continue the development of system-wide adult, teen and juvenile program planning and implementation

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of collection items per capita (LOS=1.82 per capita)	2.00	2.10	1.90
2. Number of users of electronic resources per year	2,653,801.00	2,680,339.00	2,707,142.00
3. Number of program attendees	121,218.00	123,642.00	126,115.00

Highlights

Library Administration is responsible for revenues and expenditures relating to the operation of a public library system, including six (6) regional libraries, seven (7) community branch libraries, and one (1) support/training facility. The popularity of the Library System continues to grow resulting in the Library's public service indicators exceeding twelve million transactions (12,610,126) during FY2010-11. The Library Services budget request is \$24,185,169. This Division request utilization of \$1,111,040 in fund balance to balance the library budget at a flat millage rate of 0.60200, with an estimated \$7,712,247 in fund balance for reserves. The Library Division expects to receive \$1,434,778 in offsetting revenue from state aid, fines, earned interest, endowment, Friends of the Library contribution, and the City of Deltona contribution. Reductions include limited capital outlay and less expenditures in publications.

Capital improvement projects include: floor covering replacement and interior painting at the DeLand Regional Library, Library Support Center, and the DeBary Library, Library Support Center dry wall repair, roof replacement at the DeBary Library and the Oak Hill Library, and exterior paint at the Library Support Center, DeBary Library, and the Lake Helen Library.

In FY2012-13, there are 11 full-time and 4 part-time unfunded positions.

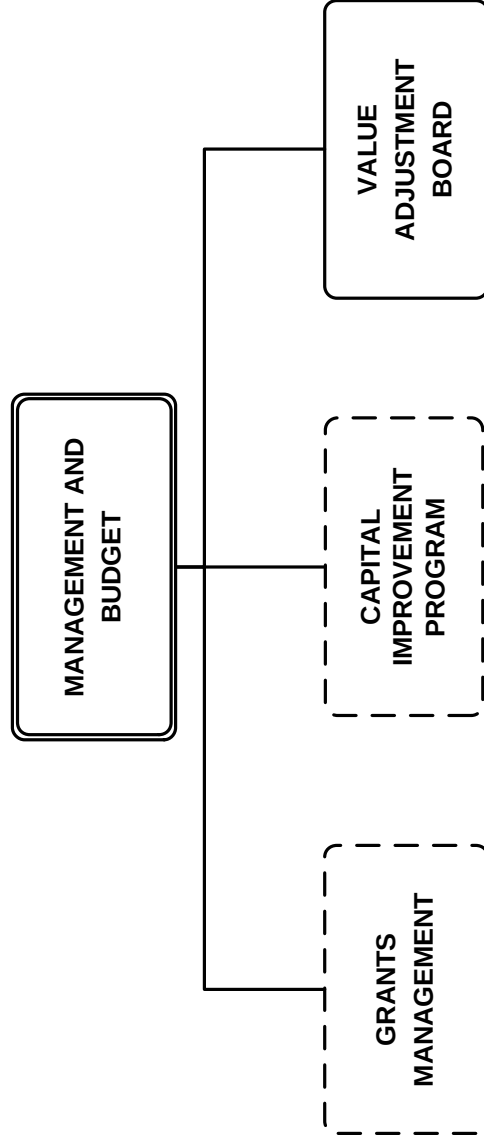
Management and Budget

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Management and Budget	504,532	418,776	402,897	373,852
VAB/TRIM	0	318,855	273,059	294,140
Total Expenditures	\$504,532	\$737,631	\$675,956	\$667,992
Expenditures by Category				
Personal Services	828,329	776,541	770,061	728,284
Operating Expenses	38,873	313,742	258,549	287,590
Subtotal Operating Expenditures	\$867,202	\$1,090,283	\$1,028,610	\$1,015,874
Reimbursements	(362,670)	(352,652)	(352,654)	(347,882)
Total Operating Expenditures	\$504,532	\$737,631	\$675,956	\$667,992
Expenditures by Fund				
General	\$504,532	\$737,631	\$675,956	\$667,992
Number of Full Time Positions		11.00		11.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		11.00		11.00

Mission: To make recommendations for the development and allocation of resources to meet citizen, County Council and Department priorities in a legal, innovative and efficient manner resulting in the effective and efficient delivery of services that instills public trust and the well being of citizens.

FINANCIAL AND ADMINISTRATIVE SERVICES MANAGEMENT AND BUDGET DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Management and Budget

Department: Financial and Administrative Services

Management and Budget

8300100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	828,329	726,040	718,233	677,610
Operating Expenses	38,873	45,388	37,318	44,124
Subtotal Operating Expenditures	\$867,202	\$771,428	\$755,551	\$721,734
Reimbursements	(362,670)	(352,652)	(352,654)	(347,882)
Total Operating Expenditures	\$504,532	\$418,776	\$402,897	\$373,852
Expenditures by Fund				
General	\$504,532	\$418,776	\$402,897	\$373,852
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Key Objectives

1. Project annual General Fund revenues within 4% of actual collections
2. Publish a budget document meeting Governmental Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and as a communications device
3. Evaluate all budget amendment requests prior to County Council approval to determine budgetary needs and insure compliance with statutory mandates for amending the adopted budget
4. Develop and maintain budgetary reports for use by the departments

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Accuracy rate in forecasting annual General Fund revenue estimates (percent)	96.00	96.00	96.00
2. GFOA Distinguished Budget Presentation Award earned	1.00	1.00	1.00
3. Number of budget amendments processed (Operating/Non-Operating/Grants)	292.00	280.00	280.00
4. Number of reports developed and maintained	112.00	193.00	193.00

Highlights

The Office of Management and Budget includes the County's Budget operations, along with Grants and the Value Adjustment Board (VAB). End-user reports have been developed for monitoring of the budget-to-actuals. During the spring of 2013 the upgrade of the budget software will take place. This upgrade will require extensive report development along with updated training manuals. There are two (2) unfunded positions for FY2012-13.

Management and Budget

Department: Financial and Administrative Services

VAB/TRIM

8302283

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	50,501	51,828	50,674
Operating Expenses	0	268,354	221,231	243,466
Subtotal Operating Expenditures	\$0	\$318,855	\$273,059	\$294,140
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$318,855	\$273,059	\$294,140
Expenditures by Fund				
General	\$0	\$318,855	\$273,059	\$294,140
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Pursuant to Chapter 194.011, Florida Statutes Any taxpayer who objects to the assessment placed on any property taxable to him or her, including the assessment of homestead property at less than just value under s. 193.155(8) may file a petition with the value adjustment board
2. Pursuant to Chapter 194.034 the Value Adjustment Board must follow statutory procedures governing the board regarding Administrative and Judicial Review of Property Taxes

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. VAB Petitions	969.00	1,269.00	1,307.00
2. VAB Hearings	312.00	409.00	421.00

Highlights

Pursuant to statute each property owner receives a Notice of Proposed Property Taxes from the Property Appraiser annually demonstrating the following information: prior year's taxes, the current year's taxes, with and without budget changes, as well as the market and assessed values for the previous and current year. Pursuant to Chapter 194.011 if the property owner feels this notice does not properly reflect fair market value, a petition may be filed with the Value Adjustment Board (VAB) with certain exceptions, a non-refundable \$15.00 filing fee per parcel is statutorily required at the time of petition filing.

The board clerk prepares a schedule of appearances before special magistrates; a notice of hearing will be provided to each petitioner at least 25 calendar days in advance, for those petitions not settled or withdrawn. Once a hearing has concluded the magistrate makes a recommendation to the VAB which will render a final decision of such recommendations. A petitioner may file a claim with the circuit court if they disagree with the final decision of the VAB within 15 days (for exemptions) and 60 days (for valuation) from the date of recusal, (Section 196.151 and Section 194.171 F.S.).

The total estimated fee revenue is \$137,604 with the reimbursement from the school board \$117,604. The FY2012-13 budget includes one board clerk position and the cost of mailing TRIM notices. Prior to budget year FY2011-12 this expense was in Non-Departmental.

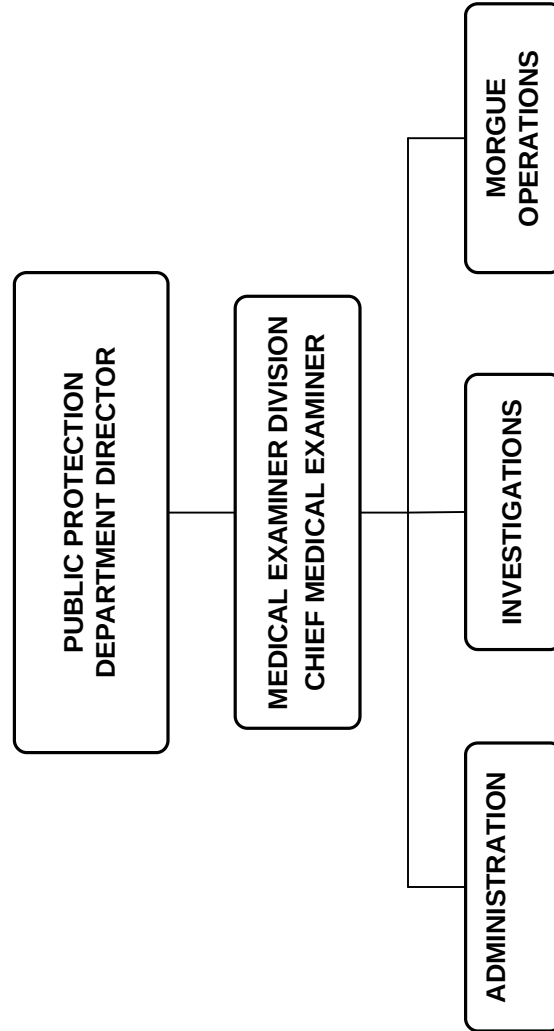
Medical Examiner

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	892,895	929,399	936,085	926,722
Investigations	468,174	608,205	370,372	498,653
Morgue Operations	484,010	565,935	541,992	552,194
Total Expenditures	\$1,845,079	\$2,103,539	\$1,848,449	\$1,977,569
Expenditures by Category				
Personal Services	1,300,291	1,326,258	1,303,828	1,304,884
Operating Expenses	538,737	777,281	539,221	670,414
Capital Outlay	6,051	0	5,400	2,000
Subtotal Operating Expenditures	\$1,845,079	\$2,103,539	\$1,848,449	\$1,977,298
Grants and Aids	0	0	0	271
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$271
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,845,079	\$2,103,539	\$1,848,449	\$1,977,569
Expenditures by Fund				
General	\$1,845,079	\$2,103,539	\$1,848,449	\$1,977,569
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Mission: To determine the cause and manner of death in cases falling under Medical Examiner jurisdiction as determined in F.S. 406.

PUBLIC PROTECTION MEDICAL EXAMINER DIVISION



Medical Examiner

Department: Public Protection

Administration

5500100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	795,532	781,190	803,245	781,432
Operating Expenses	91,312	148,209	132,840	145,290
Capital Outlay	6,051	0	0	0
Subtotal Operating Expenditures	\$892,895	\$929,399	\$936,085	\$926,722
Reimbursements	0	0	0	0
Total Operating Expenditures	\$892,895	\$929,399	\$936,085	\$926,722
Expenditures by Fund				
General	\$892,895	\$929,399	\$936,085	\$926,722
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00
Key Objectives				
1. Prepare, organize and maintain all records, reports, photographs and legal documents, comprising the official case file, originating from new investigations and postmortem examinations				
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Number of new case files prepared (Volusia)	715.00	764.00	802.00	
2. Number of new case files prepared (Seminole)	281.00	300.00	315.00	
Highlights				
The Administration Activity provides forensic pathologist services, management, accounting and clerical support for the Division. It also provides community/educational outreach with organizations, institutions, schools, various task forces and medical facilities. Section 406.11, Florida Statute, specifies the duties of the Medical Examiner - to determine the cause and manner of death in certain circumstances. The District 7 (Volusia) ME Office also handles the District 24 (Seminole) cases via a contractual agreement. The annual caseload is a function of population, visitors, economic climate and social pressures and, as a result, is increasing in both counties. This Activity also produces final postmortem reports and sends the reports out to the various end-users. The Division now scans and stores all case files in electronic format on the Liberty Document Management System in accordance with state and local retention schedules. The FY2012-13 budget includes one unfunded position.				

Medical Examiner

Department: Public Protection

Investigations

5501000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	316,485	340,465	321,051	335,130
Operating Expenses	151,689	267,740	49,321	163,523
Subtotal Operating Expenditures	\$468,174	\$608,205	\$370,372	\$498,653
Reimbursements	0	0	0	0
Total Operating Expenditures	\$468,174	\$608,205	\$370,372	\$498,653
Expenditures by Fund				
General	\$468,174	\$608,205	\$370,372	\$498,653
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Receive death reports and investigate the circumstances surrounding the death [in District 7 (Volusia) and in District 24 (Seminole)] in accordance with Section 406.11, Florida Statute, for the purpose of making a determination whether the death falls under medical examiner jurisdiction
2. Review requests for authorization to cremate the remains of persons who die in Volusia and Seminole counties in accordance with Section 406.11, Florida Statute, and conduct additional investigations as needed

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of deaths investigated (Volusia)	1,062.00	1,100.00	1,155.00
2. Number of deaths investigated (Seminole)	564.00	570.00	598.00
3. Number of cremation requests reviewed (Volusia)	3,895.00	4,090.00	4,295.00
4. Number of cremation requests reviewed (Seminole)	1,667.00	1,750.00	1,838.00

Highlights

The Investigations Activity handles about 2,000 death calls per year, and about 5,500 cause of death reviews for cremation approval in Volusia and Seminole Counties. This function requires Forensic Investigators to be on call 24/7/365. Forensic Investigators determine Medical Examiner jurisdiction based on Florida Statute requirements and then accept or decline cases. The Director of Operations (DO) function is also included in this activity. The DO provides first-level supervision, administration, and task oversight for all activities. The FY2012-13 budget includes carryover of \$111,365 for case management software which is a one-time implementation cost.

Medical Examiner

Department: Public Protection

Morgue Operations

5502000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	188,274	204,603	179,532	188,322
Operating Expenses	295,736	361,332	357,060	361,601
Capital Outlay	0	0	5,400	2,000
Subtotal Operating Expenditures	\$484,010	\$565,935	\$541,992	\$551,923
Grants and Aids	0	0	0	271
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$271
Reimbursements	0	0	0	0
Total Operating Expenditures	\$484,010	\$565,935	\$541,992	\$552,194
Expenditures by Fund				
General	\$484,010	\$565,935	\$541,992	\$552,194

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Prepare decedents and assist medical examiners in conducting postmortem examinations, and ensure proper storage and release of decedents

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of ME cases (Volusia)	710.00	764.00	802.00
2. Number of ME cases (Seminole)	278.00	300.00	315.00

Highlights

The Morgue Operations Activity supports the postmortem procedures and specialized tests utilized as required by statute for medical examiners to certify death in certain circumstances. Forensic Technicians prepare decedents for and assist the medical examiners with postmortem examinations. Specimens are collected and submitted to outside laboratories for analysis and/or other preparation. A limited number of tests are also performed in-house. This Activity also funds livery transport services for both Volusia and Seminole counties.

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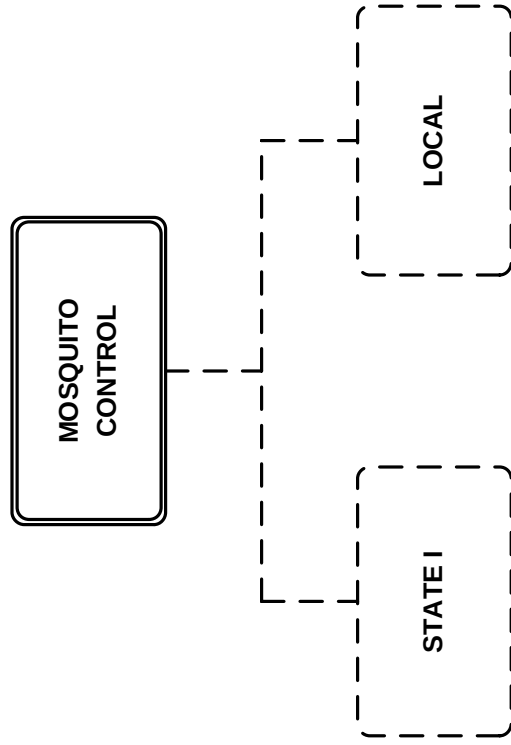
Mosquito Control

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Mosquito Control	3,713,353	12,427,266	5,277,183	11,003,961
Total Expenditures	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961
Expenditures by Category				
Personal Services	1,271,326	1,470,042	1,375,721	1,437,363
Operating Expenses	2,064,948	2,283,836	3,383,836	3,494,175
Capital Outlay	134,576	1,468,000	478,490	462,500
Subtotal Operating Expenditures	\$3,470,850	\$5,221,878	\$5,238,047	\$5,394,038
Capital Improvements	69,631	0	0	80,000
Grants and Aids	191,266	192,000	156,803	149,329
Reserves	0	7,013,388	0	5,540,594
Subtotal Other Operating Expenses	\$260,897	\$7,205,388	\$156,803	\$5,769,923
Reimbursements	(18,394)	0	(117,667)	(160,000)
Total Operating Expenditures	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961
Expenditures by Fund				
East Volusia Mosquito Control	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		29.75		29.75

Mission: To provide an integrated pest management program for mosquitoes and other arthropods of public health importance based upon a surveillance system for both pest and potentially disease important species; meet acceptable outdoor comfort needs of the public; ensure protection of environmental concerns; utilize a rigorous pesticides safety program for employees and the public; follow all state and federal laws, regulations and standards and complies with required record of activities.

PUBLIC WORKS MOSQUITO CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Mosquito Control

Department: Public Works

Mosquito Control

MOSQUITO

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,271,326	1,470,042	1,375,721	1,437,363
Operating Expenses	2,064,948	2,283,836	3,383,836	3,494,175
Capital Outlay	134,576	1,468,000	478,490	462,500
Subtotal Operating Expenditures	\$3,470,850	\$5,221,878	\$5,238,047	\$5,394,038
Capital Improvements	69,631	0	0	80,000
Grants and Aids	191,266	192,000	156,803	149,329
Reserves	0	7,013,388	0	5,540,594
Subtotal Other Operating Expenses	\$260,897	\$7,205,388	\$156,803	\$5,769,923
Reimbursements	(18,394)	0	(117,667)	(160,000)
Total Operating Expenditures	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961
Expenditures by Fund				
East Volusia Mosquito Control	\$3,713,353	\$12,427,266	\$5,277,183	\$11,003,961
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		29.75		29.75
Key Objectives	1. Maintain a records system of pre and post spray treatment from mosquito surveillance data to measure reduction in adult mosquitoes (Local) 2. Maintain Mosquito Control Division equipment at a level to guarantee availability for adequate response 3. Utilize biological organisms to control immature mosquitoes (State)			
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Percentage of operations showing adult mosquito reduction of 75% or greater following adulticiding	75.00	80.00	80.00	
2. Percentage of days one helicopter is available for work	100.00	100.00	100.00	
3. Number of immature mosquito sites with newly stocked minnows	24.00	75.00	75.00	

Mosquito Control

Department: Public Works

Highlights

LOCAL (0003) - Volusia County Mosquito Control (VCMC) is responsible for nuisance and disease mosquito surveillance and control in Volusia County. VCMC must reduce the mosquito production sites and control immature mosquitoes before they develop into adult mosquitoes. Funding for VCMC is provided primarily through the Special Taxing District. VCMC has initiated a fish rearing facility to enhance biological control and has incorporated several biorational control agents into our integrated management program.

STATE (0001) - To provide an integrated pest management program for mosquitoes and other anthropoids of public health importance based upon a surveillance system for both pest and potentially disease important species; meets acceptable outdoor comfort needs of the public; ensures protection of environmental concerns; utilizes a rigorous pesticides safety program for employees and the public; follows all state and federal laws, regulations and standards and complies with required record of activities. It is anticipated that equipment rental charges to other entities including west side cities will continue in FY2012-13 but at reduced levels. State funding provided by the legislature and approved by the governor continues to be reduced.

For FY2012-13 VCMC requests include the continued replacement of vehicles and equipment required to ensure efficient and safe operations. VCMC further request continued funding of special workers and interns which provide seasonal support.

Non-Departmental

Department: Other Budgetary Accounts

	FY 2010-11 Actual	FY 2011-12 Budaet	FY 2011-12 Estimated	FY 2012-13 Budaet
Expenditures by Program				
Non - Departmental	54,599,495	73,161,431	41,783,200	82,801,050
Total Expenditures	\$54,599,495	\$73,161,431	\$41,783,200	\$82,801,050
Expenditures by Category				
Personal Services	51,733	0	0	0
Operating Expenses	8,045,989	1,789,254	2,073,278	1,406,293
Capital Improvements	25,588	0	0	0
Subtotal Operating Expenditures	\$8,123,310	\$1,789,254	\$2,073,278	\$1,406,293
	47,136,768	71,372,177	39,709,922	81,394,757
Subtotal Other Operating Expenses	\$47,136,768	\$71,372,177	\$39,709,922	\$81,394,757
Total Operating Expenditures	\$55,260,078	\$73,161,431	\$41,783,200	\$82,801,050
Reimbursements	(634,995)	0	0	0
Net Expenditures	\$54,625,083	\$73,161,431	\$41,783,200	\$82,801,050
Expenditures by Fund				
General	\$24,759,095	\$43,228,630	\$14,786,682	\$51,646,558
Municipal Service District	\$7,301,358	\$7,397,225	\$3,500,919	\$6,893,541
Resort Tax	\$6,857,076	\$6,794,355	\$7,404,773	\$7,626,893
Sales Tax Trust	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Silver Sands/Bethune Beach MSD	\$15,286	\$17,011	\$15,343	\$15,433
Special Lighting Districts	\$271,968	\$303,980	\$284,984	\$294,545

General Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Personal Services				
Salaries & Wages	37,322	0	0	0
FICA	2,514	0	0	0
Retirement	3,454	0	0	0
Group Insurance	8,040	0	0	0
Life Insurance	403	0	0	0
Subtotal Personal Services	\$51,733	\$0	\$0	\$0
Operating Expenses				
Audit Services	229,286	0	0	0
Banking Services	192,733	0	0	0
Computer Replacement Charge	1,722	0	0	0
Contracted Services	1,318,774	250,000	0	0
Insurance-Liability	958	0	0	0
Legal Expenses	140,706	0	17,724	0
Memberships	100	0	0	0
Mileage Reimbursement	48	0	0	0
Office Supplies/Office Equip	12,185	0	0	0
Prior Period Expense	102,126	0	459,722	0
Property Insurance	13,186	18,184	18,184	18,184
Registration Fees	815	0	0	0
Travel	683	0	0	0
Utilities	1,381,447	0	0	0
Value Adjustment Board	91,815	0	0	0
Commissions	0	0	23,953	0
Subtotal Operating Expenses	\$3,486,584	\$268,184	\$519,583	\$18,184
Capital Improvements				
Impact Fees	25,588	0	0	0
Subtotal Capital Improvements	\$25,588	\$0	\$0	\$0
Grants and Aids				
TITF-Payments	4,962,450	4,451,596	4,433,019	4,287,894
Subtotal Grants and Aids	\$4,962,450	\$4,451,596	\$4,433,019	\$4,287,894
Interfund Transfers				
Transfers to Capital Projects Fund	563,394	444,400	444,400	405,148
Transfers to Debt Service Fund	8,643,658	358,057	358,057	358,265
Transfers to Economic Development	0	1,577,443	1,577,443	1,577,443
Transfers to E Volusia Transit District	7,391,803	7,391,803	7,391,803	7,391,803
Transfers to Grants	125,698	0	58,554	0
Transfers to Silver Sands/Bethune Beach M	3,254	3,823	3,823	3,600
Transfers to Volusia Forever	139,928	0	0	0
Subtotal Interfund Transfers	\$16,867,735	\$9,775,526	\$9,834,080	\$9,736,259

General Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Reserves				
Contingency Reserves	0	295,648	0	98,494
Emergencies Reserves	0	15,616,023	0	15,616,023
FRS Projected Impact Reserves	0	0	0	4,000,000
Future Capital Reserves	0	5,899,824	0	2,504,452
Loan Repayment Reserves	0	0	0	12,741,000
Special Programs Reserves	0	1,436,206	0	1,194,176
Unfunded Mandate Reserves	0	5,485,623	0	1,450,076
Subtotal Reserves	\$0	\$28,733,324	\$0	\$37,604,221
Total Operating Expenditures	\$25,394,090	\$43,228,630	\$14,786,682	\$51,646,558
Reimbursements	(634,995)	0	0	0
Net Expenditures	\$24,759,095	\$43,228,630	\$14,786,682	\$51,646,558

Highlights:

General Fund Non-Departmental expenditures include reserves, payments to other entities, and transfers to other funds for grant match, debt service, and other purposes. Interfund transfers remain at status quo and there is an increase of \$8,870,897 in the reserves. This increase is partially due to loan repayment reserves for the Courthouse debt and the Commuter Rail and also a reserve set aside for the Florida Retirement System impact from the pending lawsuit with the State.

Municipal Service District Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Operating Expenses				
Administrative Fee Expense	1,512,128	197,003	197,003	0
Administrative Service Charge	2,059,629	499,900	499,900	451,240
Admin Svc Chg-Ad Valorem Tax	255,683	224,389	224,389	215,697
Admin Svc Chg-Prop Appraiser	128,030	103,449	125,192	125,192
Bldg Maint Service Charge	102,893	0	0	0
Contracted Services	28,215	30,000	30,000	30,000
Interest Expense	5,526	5,935	5,935	4,342
Janitorial Services	41,177	0	0	0
Property Insurance	0	250	250	0
W Volusia Mosquito Control	47,478	50,000	72,000	150,000
Subtotal Operating Expenses	\$4,180,759	\$1,110,926	\$1,154,669	\$976,471
Grants and Aids				
Public Services	0	0	34,671	0
Subtotal Grants and Aids	\$0	\$0	\$34,671	\$0
Interfund Transfers				
Transfers to General Fund	20,599	20,554	20,554	20,582
Transfers to Transportation Trust Fund	3,100,000	3,100,000	2,291,025	3,100,000
Subtotal Interfund Transfers	\$3,120,599	\$3,120,554	\$2,311,579	\$3,120,582
Reserves				
Contingency Reserves	0	200,000	0	0
Emergencies Reserves	0	1,851,918	0	1,851,918
Reserves	0	941,333	0	572,001
Special Programs Reserves	0	172,494	0	372,569
Subtotal Reserves	\$0	\$3,165,745	\$0	\$2,796,488
Total Operating Expenditures	<u>\$7,301,358</u>	<u>\$7,397,225</u>	<u>\$3,500,919</u>	<u>\$6,893,541</u>
Net Expenditures	<u>\$7,301,358</u>	<u>\$7,397,225</u>	<u>\$3,500,919</u>	<u>\$6,893,541</u>

Highlights:

Municipal Service Fund Non-Departmental expenditures include reserves, transfers to other funds for debt service and other purposes, and direct expenditures for General Government services such as collection commissions and service charges. Mosquito Control for unincorporated has increased the amount of spraying. Interfund Transfers include \$20,582 to General Fund for 50% of the debt service for Sheriff's Training Facility and \$3.1 million of Utility Tax for road maintenance within the unincorporated area.

Resort Tax Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Operating Expenses				
Admin Svc Chg-Ad Valorem Tax	91,392	89,153	98,699	101,660
Subtotal Operating Expenses	\$91,392	\$89,153	\$98,699	\$101,660
Interfund Transfers				
Transfers to Debt Service Fund	4,730,265	4,660,807	4,660,807	4,731,191
Transfers to Ocean Center	2,035,419	2,044,395	2,645,267	2,794,042
Subtotal Interfund Transfers	\$6,765,684	\$6,705,202	\$7,306,074	\$7,525,233
Total Operating Expenditures	\$6,857,076	\$6,794,355	\$7,404,773	\$7,626,893
Net Expenditures	\$6,857,076	\$6,794,355	\$7,404,773	\$7,626,893

Highlights:

Resort Tax Fund Non-Departmental expenditures include reserves, payments for administrative charges, and transfers to other funds for debt service and other purposes. Pursuant to 125.0104(3)(c) F.S. the first two cents of bed tax provides funding for the 2002 and 2004 Tourist Development Refunding bonds via interfund transfer of \$2.4 and \$2.2 million, respectively. An additional one cent bed tax, levied per 125.0104(3)(l) F.S., provides FY 2012-13 transfers in the amount of \$2.8 million for the Ocean Center.

Non-Departmental**Sales Tax Trust Fund**

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Interfund Transfers				
Transfers to Debt Service Fund	6,800,071	7,257,400	7,257,400	7,146,106
Transfers to General Fund	4,590,265	3,833,799	3,704,068	3,980,216
Transfers to Municipal Service District Fund	2,724,397	3,049,052	3,549,052	3,917,779
Transfers to Ocean Center	1,279,979	1,279,979	1,279,979	1,279,979
Subtotal Interfund Transfers	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Total Operating Expenditures	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080
Net Expenditures	\$15,394,712	\$15,420,230	\$15,790,499	\$16,324,080

Highlights:

Sales Tax Fund Non-Departmental expenditures decreased in anticipation of a continuing slump in the housing market, consumer durables, construction, and business investments that impact sales tax collections. Revenues are authorized for countywide use and are transferred to the General Fund, the MSD Fund, and Ocean Center, with debt service coming from the General Fund portion.

Special Lighting Districts Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Operating Expenses				
Administrative Service Charge	14,195	14,201	14,201	13,775
Admin Svc Chg-Ad Valorem Tax	5,312	5,716	5,716	6,005
Utilities	252,461	284,063	265,067	274,765
Subtotal Operating Expenses	\$271,968	\$303,980	\$284,984	\$294,545
Total Operating Expenditures	\$271,968	\$303,980	\$284,984	\$294,545
Net Expenditures	\$271,968	\$303,980	\$284,984	\$294,545

Silver Sands/Bethune Beach MSD Fund

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditure by Category				
Operating Expenses				
Admin Svc Chg-Ad Valorem Tax	251	221	221	207
Admin Svc Chg-Prop Appraiser	122	122	122	119
Arterial Lighting	14,913	16,668	15,000	15,107
Subtotal Operating Expenses	\$15,286	\$17,011	\$15,343	\$15,433
Total Operating Expenditures	\$15,286	\$17,011	\$15,343	\$15,433
Net Expenditures	\$15,286	\$17,011	\$15,343	\$15,433

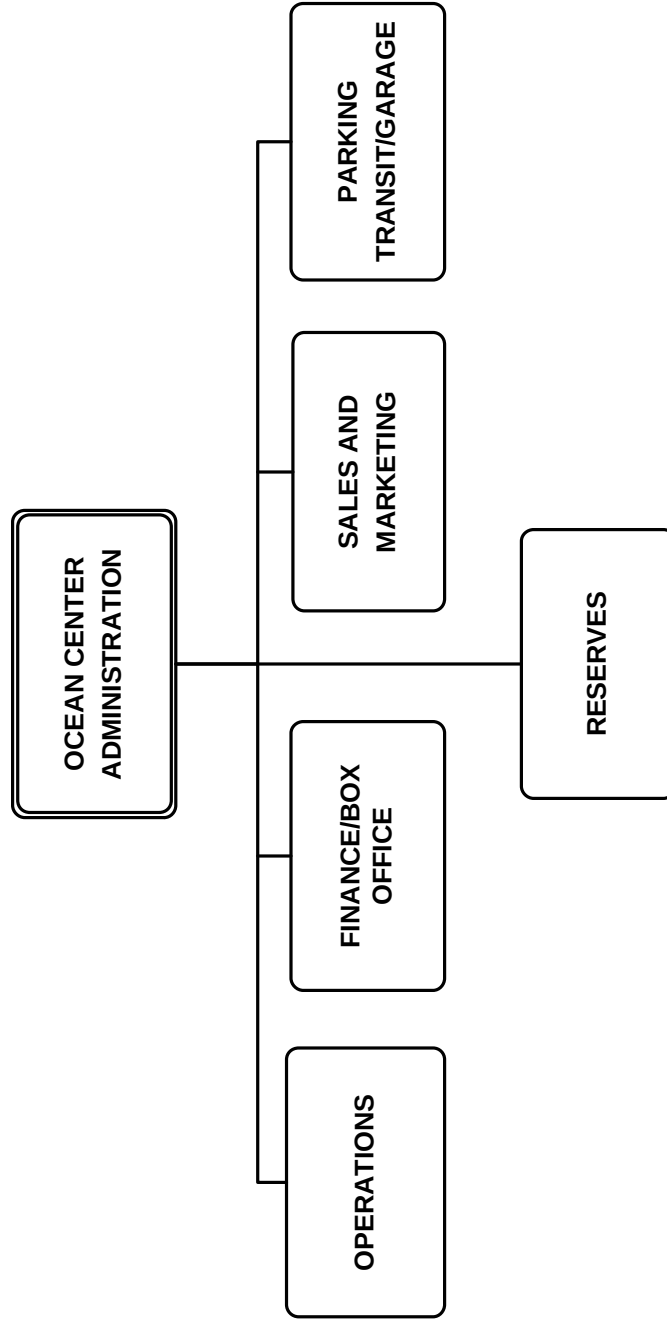
Ocean Center

Department: Ocean Center

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Finance/Box Office	127,553	120,237	117,202	118,509
Ocean Center Administration	957,650	2,304,630	2,303,398	2,302,575
Ocean Center Operations	2,732,505	2,960,824	3,084,191	2,996,484
Parking/Operations	1,665,318	2,817,197	2,975,164	2,821,251
Sales and Marketing	815,423	1,054,360	1,186,531	1,203,273
Total Expenditures	\$6,298,449	\$9,257,248	\$9,666,486	\$9,442,092
Expenditures by Category				
Personal Services	1,731,309	1,901,817	1,931,450	1,960,047
Operating Expenses	3,902,040	4,329,883	4,428,264	4,688,545
Capital Outlay	26,867	92,375	94,099	20,300
Subtotal Operating Expenditures	\$5,660,216	\$6,324,075	\$6,453,813	\$6,668,892
Capital Improvements	0	210,000	492,000	40,000
Debt Service	484,159	968,759	966,259	969,993
Grants and Aids	0	0	0	6,275
Interfund Transfers	154,074	1,754,414	1,754,414	1,139,240
Reserves	0	0	0	725,250
Subtotal Other Operating Expenses	\$638,233	\$2,933,173	\$3,212,673	\$2,880,758
Reimbursements	0	0	0	(107,558)
Total Operating Expenditures	\$6,298,449	\$9,257,248	\$9,666,486	\$9,442,092
Expenditures by Fund				
Ocean Center	\$4,633,131	\$6,440,051	\$6,691,322	\$6,620,841
Parking Garage	\$1,665,318	\$2,817,197	\$2,975,164	\$2,821,251
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		42.50		42.50

Mission: To generate economic impact for the community, improve the quality of life, operate efficiently, and provide a positive experience.

OCEAN CENTER



Ocean Center

Department: Ocean Center

Finance/Box Office

1301500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	74,232	72,074	74,160	72,341
Operating Expenses	53,321	48,163	43,042	46,168
Subtotal Operating Expenditures	\$127,553	\$120,237	\$117,202	\$118,509
Reimbursements	0	0	0	0
Total Operating Expenditures	\$127,553	\$120,237	\$117,202	\$118,509
Expenditures by Fund				
Ocean Center	\$127,553	\$120,237	\$117,202	\$118,509
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Key Objectives

1. Provide efficient, convenient, and quality customer service to Ocean Center patrons in ticket selection through the use of a computerized ticketing system and a full service Business Center to meet the needs of the traveling business person

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Box Office Gross Sales	552,468.00	1,100,000.00	1,200,000.00

Highlights

The Ocean Center Finance/Box Office activity coordinates all event ticket sales activities and provides accurate and timely reporting to accounting personnel as part of the promoter settlement process for events. In addition, this activity also serves as the central collection point for deposits made to the County's depository bank not only for ticket sales but also other Ocean Center and Parking Garage receipts. It also serves as a business center providing and selling supplies and business services to clients using the Ocean Center for events and conferences. The activity can also provide UPS pickup service, exhibitor parking passes, and take applications for exhibitor utility and internet services. Its one-stop business service convenience offered to convention participants enhances and makes comfortable convention participants experiences while attending functions at the Ocean Center.

Ocean Center

Department: Ocean Center

Ocean Center Administration

OC_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	366,607	363,236	363,003	364,670
Operating Expenses	436,969	485,635	484,636	474,628
Subtotal Operating Expenditures	\$803,576	\$848,871	\$847,639	\$839,298
Grants and Aids	0	0	0	5,000
Interfund Transfers	154,074	1,455,759	1,455,759	840,585
Reserves	0	0	0	725,250
Subtotal Other Operating Expenses	\$154,074	\$1,455,759	\$1,455,759	\$1,570,835
Reimbursements	0	0	0	(107,558)
Total Operating Expenditures	\$957,650	\$2,304,630	\$2,303,398	\$2,302,575
Expenditures by Fund				
Ocean Center	\$957,650	\$2,304,630	\$2,303,398	\$2,302,575
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Market the Ocean Center as a convention and trade show venue in order to provide a positive economic impact for Volusia County
2. Book food functions and consumer shows for the enjoyment of the residents of Volusia County
3. Book entertainment concerts and sports events for the enjoyment of the residents of Volusia County

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of conventions/trade shows	20.00	19.00	20.00
2. Number of consumer shows/food functions	22.00	33.00	30.00
3. Number of concerts/sporting events/family entertainment	29.00	28.00	27.00
4. Number of community related events	19.00	13.00	13.00

Highlights

The Ocean Center Administration activity is responsible for the overall planning, directing and control of the Ocean Center and Parking Garage policies and procedures. Staff works closely with tourism officials, other governmental entities, and private industry interests in the strategic development of the core Daytona Beach tourism district to attract and provide various convention, entertainment, sports, and learning opportunities for visitors and residents alike.

The FY2012-13 budget marks the first year for a \$107,558 reimbursement from the Parking Garage for the proportionate share of administrative functions that are provided by Ocean Center Administration staff. Interfund transfers for Ocean Center Expansion debt service and for HVAC equipment are included in this budget.

Reserves for future capital have been established from one-time sources to provide for major infrastructure maintenance and improvements in future years.

Ocean Center

Department: Ocean Center

Ocean Center Operations

OCEAN_OPS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	910,260	1,016,691	997,954	1,001,106
Operating Expenses	1,805,078	1,791,758	1,932,138	1,940,178
Capital Outlay	17,167	92,375	94,099	14,500
Subtotal Operating Expenditures	\$2,732,505	\$2,900,824	\$3,024,191	\$2,955,784
Capital Improvements	0	60,000	60,000	40,000
Grants and Aids	0	0	0	700
Subtotal Other Operating Expenses	\$0	\$60,000	\$60,000	\$40,700
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,732,505	\$2,960,824	\$3,084,191	\$2,996,484
Expenditures by Fund				
Ocean Center	\$2,732,505	\$2,960,824	\$3,084,191	\$2,996,484
Number of Full Time Positions		22.00		22.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		22.50		22.50

Key Objectives

1. Provide safe and comfortable facilities for lessees who attend various events
2. Provide safe and comfortable facilities for patrons who attend various events

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of event days utilized	262.00	283.00	275.00
2. Number in attendance	304,040.00	310,000.00	300,000.00

Highlights

The Operations activity provides functions such as, set-up, engineering, building access monitoring, on-going show support, tear-down, and post event clean-up that support conventions, trade shows, concerts, and sporting events. Operations also is responsible for year-round maintenance and repair of the building and the its exterior grounds.

Ocean Center

Department: Ocean Center

Parking/Operations

PARKING

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	104,749	106,671	107,954	107,042
Operating Expenses	1,066,710	1,293,112	1,170,296	1,439,186
Capital Outlay	9,700	0	0	5,800
Subtotal Operating Expenditures	\$1,181,159	\$1,399,783	\$1,278,250	\$1,552,028
Capital Improvements	0	150,000	432,000	0
Debt Service	484,159	968,759	966,259	969,993
Grants and Aids	0	0	0	575
Interfund Transfers	0	298,655	298,655	298,655
Subtotal Other Operating Expenses	\$484,159	\$1,417,414	\$1,696,914	\$1,269,223
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,665,318	\$2,817,197	\$2,975,164	\$2,821,251
Expenditures by Fund				
Parking Garage	\$1,665,318	\$2,817,197	\$2,975,164	\$2,821,251
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Provide patrons a clean and safe environment to park their vehicles.
2. Provide adequate parking for patrons attending area events and activities.

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Hours of monitoring and patrolling garage	11,746.00	10,270.00	10,270.00
2. Number of cars and trucks parked	601,522.00	610,000.00	610,000.00
3. Number of motorcycles parked	37,376.00	27,337.00	30,000.00

Highlights

Parking Operations handles management and operational responsibilities for the garage parking facility, and both the South and West surface lots. A user fee is collected for daily, monthly, and various validation-type parking. The operation provides parking for those attending events/activities at the Ocean Center, the Peabody Auditorium and Main Street and those who work or patronize the Ocean Walk Shoppes, movies, and the beach. The FY2012-13 budget marks the first year for a \$107,558 administrative allocation to the Ocean Center for its proportionate share of administrative functions.

The FY2012-13 budget includes four unfunded positions.

Ocean Center

Department: Ocean Center

Sales and Marketing

1301400

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	275,461	343,145	388,379	414,888
Operating Expenses	539,962	711,215	798,152	788,385
Subtotal Operating Expenditures	\$815,423	\$1,054,360	\$1,186,531	\$1,203,273
Reimbursements	0	0	0	0
Total Operating Expenditures	\$815,423	\$1,054,360	\$1,186,531	\$1,203,273
Expenditures by Fund				
Ocean Center	\$815,423	\$1,054,360	\$1,186,531	\$1,203,273
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Key Objectives

1. Increase number of bookings and total event days
2. Market Daytona Beach area as an attractive and affordable convention destination generating positive economic impact
3. Market the expanded Ocean Center

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of event days utilized	262.00	283.00	275.00
2. Number of events held	90.00	93.00	90.00
3. Number of convention and trade shows held	20.00	19.00	20.00

Highlights

The Sales & Marketing activity is responsible for attracting and booking events and convention business for use of the Ocean Center. Its primary focus is to attract conventions and trade shows, because these events generate a positive economic impact on the Volusia County community. This year's marketing program will again focus on three primary market niches; Religious, Competitive Arts and Florida Associations. We will continue to improve our sales tools including internet web site, photography, video, direct marketing, brochures and Familiarization tours. We will continue to constantly evaluate the tradeshow we attend and the sales missions we initiate to make them productive.

The FY2012-13 budget includes \$40,700 carry forward from FY2011-12 and a request to appropriate an additional \$44,300 for a new turn key integrated modular event management booking and tracking system.

The FY 2012-13 budget includes restored funding for one Sales Manager position.

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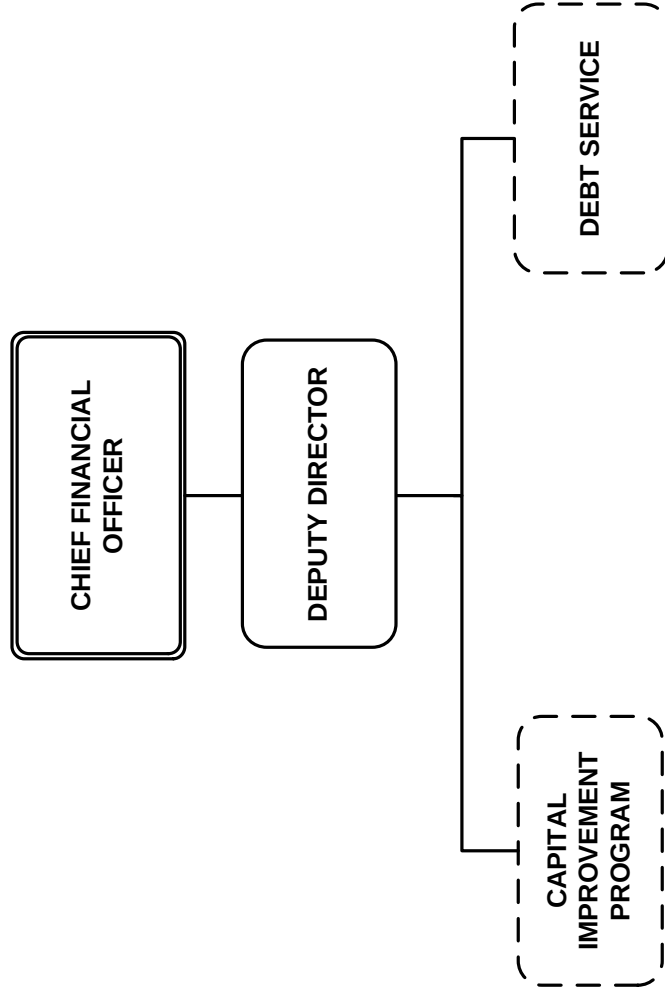
Office of the CFO

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
CFO	201,936	235,627	173,760	237,699
Total Expenditures	\$201,936	\$235,627	\$173,760	\$237,699
Expenditures by Category				
Personal Services	410,697	449,265	394,453	385,849
Operating Expenses	15,862	24,113	17,058	22,965
Subtotal Operating Expenditures	\$426,559	\$473,378	\$411,511	\$408,814
Reimbursements	(224,623)	(237,751)	(237,751)	(171,115)
Total Operating Expenditures	\$201,936	\$235,627	\$173,760	\$237,699
Expenditures by Fund				
General	\$201,936	\$235,627	\$173,760	\$237,699
Number of Full Time Positions		5.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		4.00

Mission: To professionally and responsibly manage the financial affairs of Volusia County, to protect and further the county's strong financial position, and to effectively and efficiently manage the delivery of administrative service functions within the county focusing on ways to enhance service and reduce costs.

FINANCIAL AND ADMINISTRATIVE SERVICES OFFICE OF THE CHIEF FINANCIAL OFFICER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Office of the CFO

Department: Financial and Administrative Services

CFO

CFO

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	410,697	449,265	394,453	385,849
Operating Expenses	15,862	24,113	17,058	22,965
Subtotal Operating Expenditures	\$426,559	\$473,378	\$411,511	\$408,814
Reimbursements	(224,623)	(237,751)	(237,751)	(171,115)
Total Operating Expenditures	\$201,936	\$235,627	\$173,760	\$237,699
Expenditures by Fund				
General	\$201,936	\$235,627	\$173,760	\$237,699
Number of Full Time Positions		5.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		4.00

Highlights

The Office of the Chief Financial Officer heads the Financial and Administrative Services Department. Divisions in the department provide administrative and operational support services to both internal and external customers. The divisions are: Accounting, Central Services, Information Technology, Management and Budget, Personnel, Purchasing, and Revenue. Activities managed by the divisions include: accounting, tax collection, county cashier, treasury, billing, collection, financial planning, countywide capital improvement program, data warehousing and distribution, communications and 800 MHz radios, budget, grants, Value Adjustment Board, employee benefit administration, risk management, purchase of goods and services, and contract management. Additional departmental responsibilities include maintenance, repair and renovation of county facilities, along with maintenance and replacement of county vehicles.

One (1) position was transferred during FY2011-12 to Central Services to assist with facilities maintenance operations. One (1) position remains unfunded for FY2012-13.

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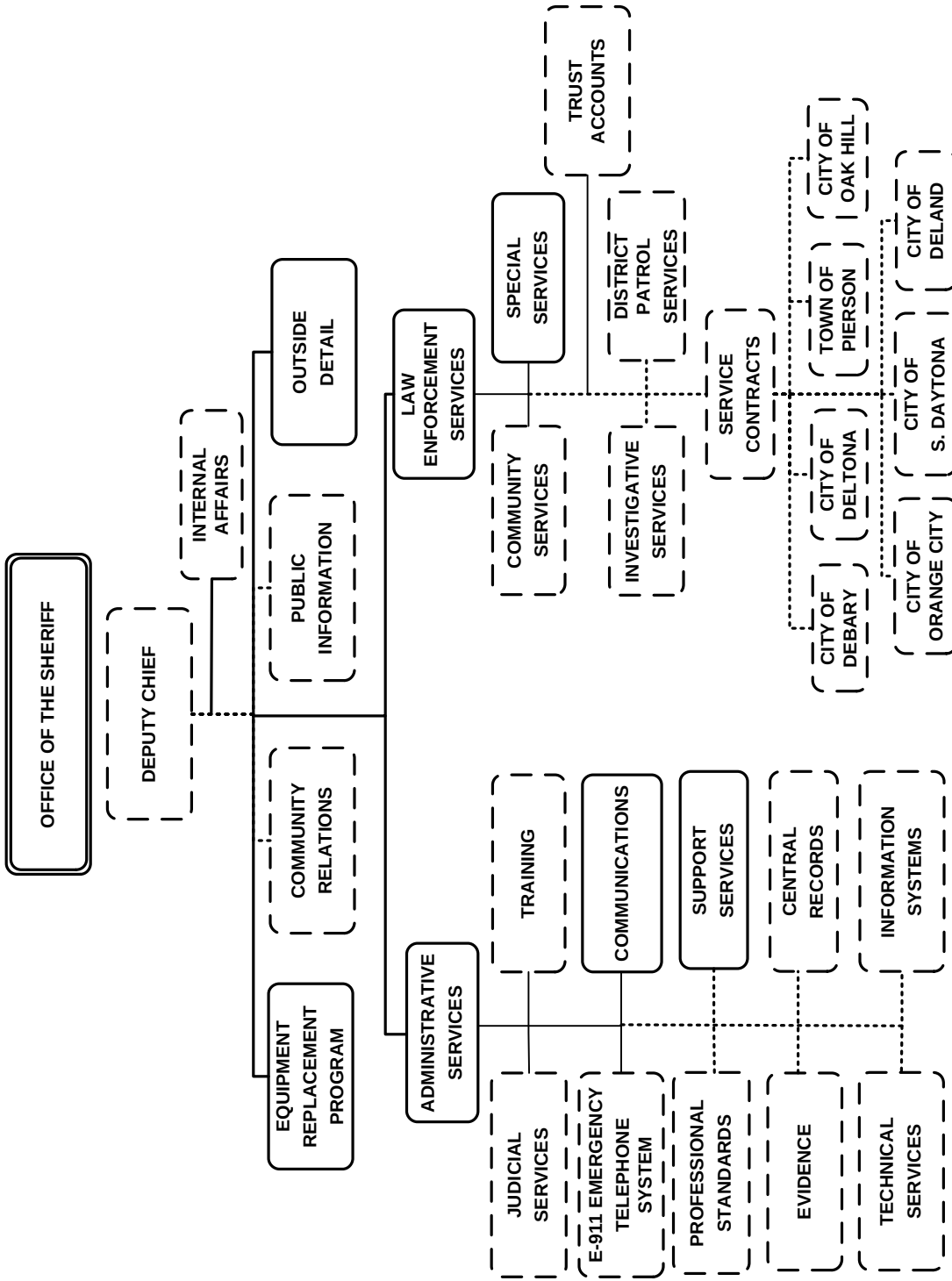
Office of the Sheriff

Department: Office of the Sheriff

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administrative Services	15,663,073	16,384,601	16,527,539	16,399,689
Communications	10,304,418	16,317,656	15,622,369	12,832,354
Enforcement Services	25,591,870	27,358,250	28,137,686	27,408,914
Equipment Replacement Program	2,477,071	2,455,654	2,531,079	3,129,745
Outside Detail	328,458	573,160	457,095	575,618
Special Services	7,529,444	8,779,491	7,957,625	8,031,806
Support Services	1,743,277	1,723,986	1,890,103	1,651,259
Total Expenditures	\$63,637,611	\$73,592,798	\$73,123,496	\$70,029,385
Expenditures by Category				
Personal Services	52,217,889	53,141,128	52,663,663	52,746,289
Operating Expenses	12,053,624	13,363,787	14,511,770	14,253,834
Capital Outlay	2,466,152	2,159,625	5,961,182	2,446,694
Subtotal Operating Expenditures	\$66,737,665	\$68,664,540	\$73,136,615	\$69,446,817
Capital Improvements	86,888	12,000	1,015,717	0
Grants and Aids	0	0	1,000	0
Interfund Transfers	1,846,594	1,301,161	1,330,418	1,484,151
Reserves	0	5,309,320	0	1,177,707
Subtotal Other Operating Expenses	\$1,933,482	\$6,622,481	\$2,347,135	\$2,661,858
Reimbursements	(5,033,536)	(1,694,223)	(2,360,254)	(2,079,290)
Total Operating Expenditures	\$63,637,611	\$73,592,798	\$73,123,496	\$70,029,385
Expenditures by Fund				
E-911 Emergency Telephone System	\$2,548,727	\$6,590,849	\$5,963,459	\$3,087,884
Federal Forfeiture Sharing Justice	\$72,271	\$1,496,714	\$1,439,717	\$1,321,959
Federal Forfeiture Sharing Treasury	\$2,649	\$1,834	\$689	\$1,015
General	\$33,483,945	\$38,518,898	\$38,086,236	\$38,411,561
Law Enforcement Trust	\$431,134	\$363,475	\$546,975	\$392,282
Municipal Service District	\$27,098,885	\$26,621,028	\$27,086,420	\$26,814,684
Number of Full Time Positions		784.00		787.00
Number of Part Time Positions		132.00		132.00
Number of Full Time Equivalent Positions		837.68		840.68

Mission: To serve the residents of Volusia County by enforcing all laws, providing for the safety and protection of public and property, and providing court security and civil process while maintaining cost-efficient, professional and pro-active law enforcement services through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention programs and volunteer services. Maximum public participation is encouraged to establish the service of delivery needs of each community.

OFFICE OF THE SHERIFF



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Office of the Sheriff

Department: Office of the Sheriff

Administrative Services

SHERIFF_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	14,146,458	14,137,195	14,135,678	14,012,820
Operating Expenses	1,760,518	2,223,098	2,441,297	2,430,512
Capital Outlay	75,885	12,650	93,803	105,055
Subtotal Operating Expenditures	\$15,982,861	\$16,372,943	\$16,670,778	\$16,548,387
Capital Improvements	35,456	0	1,003,717	0
Grants and Aids	0	0	1,000	0
Interfund Transfers	1,007,075	525,167	550,167	561,898
Reserves	0	1,180,714	0	739,241
Subtotal Other Operating Expenses	\$1,042,531	\$1,705,881	\$1,554,884	\$1,301,139
Reimbursements	(1,362,319)	(1,694,223)	(1,698,123)	(1,449,837)
Total Operating Expenditures	\$15,663,073	\$16,384,601	\$16,527,539	\$16,399,689
Expenditures by Fund				
Federal Forfeiture Sharing Justice	\$72,271	\$1,496,714	\$1,439,717	\$1,321,959
Federal Forfeiture Sharing Treasury	\$2,649	\$1,834	\$689	\$1,015
General	\$14,339,586	\$14,197,923	\$14,215,503	\$14,359,589
Law Enforcement Trust	\$431,134	\$363,475	\$546,975	\$392,282
Municipal Service District	\$817,433	\$324,655	\$324,655	\$324,844
Number of Full Time Positions		240.00		240.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		240.00		240.00

Key Objectives

1. Effectively disseminate information from the VCSO Public Information Office to the media
2. Manage and oversee Evidence process pursuant to state and federal laws
3. Provide cost efficient extradition services as requested by the State Attorney's Office and the Courts

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of news releases disseminated to public/media	236.00	250.00	250.00
2. Number of staff inspections by professional standards	40.00	40.00	50.00
3. Number of prisoners handled/transported	39,322.00	40,508.00	41,078.00

Highlights

The Administrative Division includes the Office of the Sheriff, Office of the Chief Deputy, Administrative Services, Professional Standards, Internal Affairs, Special Projects, and Public Information. Costs for the Evidence, Information Services, and Central Records Units are included in this account. Law Enforcement assigned to Judicial Services are responsible for court security, transporting and guarding prisoners to and from these courts and the extradition of prisoners to Volusia County. The Civil Section is responsible for the service of subpoenas, writs, and other official court papers. The transfers to debt service represent payments for vehicles purchased in prior years. The Law Enforcement Trust Fund revenues are primarily generated from locally confiscated drug money. The Federal Forfeiture Sharing revenues are in cooperation with the Drug Enforcement Agency while the Federal Forfeiture Sharing revenues are in cooperation with the U.S. Department of Customs and the U.S. Coast Guard. During the prior fiscal year, a pole barn/equipment storage facility was completed using these funding sources.

Office of the Sheriff

Department: Office of the Sheriff

Communications

COMMUNICATIONS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	7,913,358	9,333,287	8,921,841	9,234,593
Operating Expenses	4,420,443	2,045,021	2,373,121	2,237,042
Capital Outlay	209,440	34,748	3,551,413	0
Subtotal Operating Expenditures	\$12,543,241	\$11,413,056	\$14,846,375	\$11,471,635
Interfund Transfers	815,363	775,994	775,994	922,253
Reserves	0	4,128,606	0	438,466
Subtotal Other Operating Expenses	\$815,363	\$4,904,600	\$775,994	\$1,360,719
Reimbursements	(3,054,186)	0	0	0
Total Operating Expenditures	\$10,304,418	\$16,317,656	\$15,622,369	\$12,832,354
Expenditures by Fund				
E-911 Emergency Telephone System	\$2,548,727	\$6,590,849	\$5,963,459	\$3,087,884
General	\$5,466,685	\$9,726,807	\$9,658,910	\$9,744,470
Municipal Service District	\$2,289,006	\$0	\$0	\$0
Number of Full Time Positions		161.00		161.00
Number of Part Time Positions		11.00		11.00
Number of Full Time Equivalent Positions		162.98		162.98

Key Objectives

1. Provide uninterrupted 24-hour, 7-day a week emergency communication services in support of the Sheriff's Office, Beach Services, EVAC, Fire Services, and VOTRAN
2. Receive and process all calls for services in a timely and professional manner
3. Receive and dispatch E-911 calls in an efficient manner and ensure that the E-911 database is updated in a correct and timely manner

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of calls for service processed	973,550.00	899,104.00	990,000.00
2. Number of audio requests received/processed	5,781.00	6,397.00	6,500.00
3. Number of 911 calls handled	294,997.00	296,794.00	297,000.00

Highlights

The primary responsibility of the Communications Section is to provide emergency dispatch services to all public safety (law enforcement, fire and EVAC) in Volusia County. Telecommunicators handle incoming calls for service, receive and dispatch radio transmissions and teletypes 24/7. The Emergency 911 System was activated on December 5, 1983. On-going responsibilities associated with the maintenance of the system by which calls are correctly routed by the computer system, and the development of public information programs for various civic groups. The system is funded through a .41 cent per month telephone line service charge collected on monthly phone bills and .50 cent per month charge on cellular phones. The E-911 fund reimburses the general fund communications for a portion of costs based on number of calls. Prior fiscal year funding will be used to purchase furniture and equipment to outfit the new Consolidated Dispatch Center which is anticipated to be completed in January 2013.

Office of the Sheriff

Department: Office of the Sheriff

Enforcement Services

SHERIFF_ENF

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	21,944,110	20,993,726	21,189,984	21,028,158
Operating Expenses	3,463,610	6,170,165	6,613,067	6,371,066
Capital Outlay	160,874	194,359	331,218	9,690
Subtotal Operating Expenditures	\$25,568,594	\$27,358,250	\$28,134,269	\$27,408,914
Interfund Transfers	24,156	0	4,257	0
Subtotal Other Operating Expenses	\$24,156	\$0	\$4,257	\$0
Reimbursements	(880)	0	(840)	0
Total Operating Expenditures	\$25,591,870	\$27,358,250	\$28,137,686	\$27,408,914
Expenditures by Fund				
General	\$5,139,113	\$4,900,202	\$5,112,407	\$5,010,244
Municipal Service District	\$20,452,757	\$22,458,048	\$23,025,279	\$22,398,670
Number of Full Time Positions		294.00		298.00
Number of Part Time Positions		8.00		8.00
Number of Full Time Equivalent Positions		298.00		302.00

Key Objectives

1. Maintain established district substations and a total community based policing concept
2. Reduce per capita Index crimes (major crimes)

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of calls for service received based on calendar year	305,651.00	330,000.00	305,000.00
2. Number of index crimes per 100,000 residents annually	2,788.00	2,900.00	2,700.00

Highlights

Law Enforcement Services (LES) within the Law Enforcement Services Division is responsible for all functions associated with uniform patrol and criminal investigations. Calls for service range from emergencies, crimes in progress and major case investigations, to routine complaint taking and traffic stops. In addition to manning five district substations and the central Operations Center, LES is responsible for patrol/investigative services for the contracted cities of Deltona, DeBary, Oak Hill and the Town of Pierson. The LES division also incorporates the Community Services, Technical Services (Fingerprints), Special Services, and Investigative Services units. Three new positions were added for the Deltona City contract and one position was moved from Special Services to assist with the newly enacted "pill mill" law during the prior fiscal year.

Office of the Sheriff

Department: Office of the Sheriff

Equipment Replacement Program

4002400

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	562,473	616,500	640,445	849,320
Capital Outlay	1,914,598	1,839,154	1,890,634	2,280,425
Subtotal Operating Expenditures	\$2,477,071	\$2,455,654	\$2,531,079	\$3,129,745
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,477,071	\$2,455,654	\$2,531,079	\$3,129,745
Expenditures by Fund				
General	\$741,871	\$592,668	\$668,093	\$951,762
Municipal Service District	\$1,735,200	\$1,862,986	\$1,862,986	\$2,177,983

Highlights

The Sheriff's Office Equipment Replacement Program includes both vehicle and computer/technology replacement. Computers, hardware, and network equipment are centrally purchased and expensed in this activity. In order to ensure the efficiency and performance of Sheriff's Office personnel, the Information Systems Unit manages 500+ personal computers and 500+ Mobile Data Computers (MDC). Additionally, the Sheriff's Office vehicle replacement program, which includes a fleet of nearly 600 vehicles is managed within this account. Operating increases are mainly associated with wireless contracts which provide records management services (RMS) for patrol deputies. Capital purchases include mobile computers, radios and vehicles.

Office of the Sheriff

Department: Office of the Sheriff

Outside Detail

4009999

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	328,458	573,160	457,095	575,618
Subtotal Operating Expenditures	\$328,458	\$573,160	\$457,095	\$575,618
Reimbursements	0	0	0	0
Total Operating Expenditures	\$328,458	\$573,160	\$457,095	\$575,618
Expenditures by Fund				
General	\$328,458	\$573,160	\$457,095	\$575,618

Key Objectives

1. Provide requested law enforcement services to governmental, public and private organizations during off duty hours

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of outside details assigned	301.00	400.00	320.00

Highlights

This revolving account allows Deputies to perform law enforcement duties for private and public organizations outside the structure of the Sheriff's Office. The users of this service are billed an hourly rate to cover the costs of services provided.

Office of the Sheriff

Department: Office of the Sheriff

Special Services

SHERIFF_SPECIAL

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	6,683,157	7,069,667	6,767,047	6,880,885
Operating Expenses	1,359,323	1,634,355	1,763,800	1,738,624
Capital Outlay	102,883	75,469	88,069	41,750
Subtotal Operating Expenditures	\$8,145,363	\$8,779,491	\$8,618,916	\$8,661,259
Capital Improvements	232	0	0	0
Subtotal Other Operating Expenses	\$232	\$0	\$0	\$0
Reimbursements	(616,151)	0	(661,291)	(629,453)
Total Operating Expenditures	\$7,529,444	\$8,779,491	\$7,957,625	\$8,031,806
Expenditures by Fund				
General	\$6,299,937	\$7,471,891	\$6,705,745	\$6,767,234
Municipal Service District	\$1,229,507	\$1,307,600	\$1,251,880	\$1,264,572
Number of Full Time Positions		74.00		73.00
Number of Part Time Positions		113.00		113.00
Number of Full Time Equivalent Positions		121.70		120.70

Key Objectives

1. Provide efficient medical transport for accident victims
2. Reduce boating accidents through enforcement of boating safety laws
3. Increase the number of students participating in the DARE Program in Volusia County schools
4. Maintain and expand volunteer participation in the Citizen Observer , Chaplain, Citizen Volunteer and Victims Advocate Programs

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of medical transports	151.00	170.00	180.00
2. Number of boat citations issued	504.00	600.00	750.00
3. Number of classes provided by School Resource Officers	98.00	110.00	120.00
4. Number of civilian volunteers	248.00	285.00	250.00

Highlights

Under the direction of the Law Enforcement Services Division, the Special Services Section encompasses a number of specialized law enforcement units that operate throughout Volusia County. Among the units under Special Services are the Aviation Unit, Marine Unit, Range Unit, Prisoner Transport/Reserve Deputy Unit, Traffic Unit, Bomb Disposal Unit, Honor Guard, Breath Alcohol Testing (BAT) Unit, Dive Unit, and K-9 Unit. Following the events of September 11, 2001, the Sheriff's Office accepted responsibility for law enforcement services at the Daytona Beach International Airport (DBIA). Community Services encompasses a number of important community oriented programs including: School Crossing Guards, School Resource Deputy Program, Police Athletic League (PAL), Chaplain Program, Victim Advocates Program, Citizens Observer Program (COP), and the Citizen Volunteer Auxiliary Program (CVAP). Most Community Services programs operate under the direct supervision of the district commanders and are fully integrated into all the local communities. One position was transferred to the Law Enforcement Services activity during the prior fiscal year.

Office of the Sheriff

Department: Office of the Sheriff

Support Services

SHERIFF_SUPP

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,202,348	1,034,093	1,192,018	1,014,215
Operating Expenses	487,257	674,648	680,040	627,270
Capital Outlay	2,472	3,245	6,045	9,774
Subtotal Operating Expenditures	\$1,692,077	\$1,711,986	\$1,878,103	\$1,651,259
Capital Improvements	51,200	12,000	12,000	0
Subtotal Other Operating Expenses	\$51,200	\$12,000	\$12,000	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,743,277	\$1,723,986	\$1,890,103	\$1,651,259
Expenditures by Fund				
General	\$1,168,295	\$1,056,247	\$1,268,483	\$1,002,644
Municipal Service District	\$574,982	\$667,739	\$621,620	\$648,615
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Safely and efficiently manage evidence
2. Conduct firearms instruction and training for all relevant personnel and range supervision for individuals from other agencies
3. Coordinate all mandatory and other in-house Sheriff's Office training sessions

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of evidence items received	29,002.00	29,852.00	32,837.00
2. Number of evidence items handled	34,907.00	35,176.00	38,694.00
3. Number of hours used at VCSO course and range	33,142.00	36,271.00	39,704.00

Highlights

The Support Services Division oversees the management of the Evidence Unit, Information Systems Unit, Communications/E911 Section, Fleet Management, Training and Facility Management; funding for SWAT is also included in this account.

The Training Section focuses exclusively on the skill development and training of law enforcement personnel with particular emphasis on courses in law, firearm use and safety, emergency vehicle operation and self-defense tactics. New deputies are required to complete seventeen weeks of intensive classroom and field training to ensure job proficiency prior to permanent assignment.

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Parks Recreation & Culture

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Parks Administration	296,544	399,867	302,435	392,533
Parks Cultural Arts	611,746	611,758	601,034	611,758
Parks Environmental & Outdoor Programs	807,907	1,314,900	976,036	1,065,287
Parks Historic Programs	533,249	515,540	514,309	529,084
Parks Impact Fees	90,046	3,793,416	427,815	3,429,540
Parks Lyonia Preserve Environmental Center	295,025	310,583	267,179	290,122
Parks Operations & Maintenance	4,549,508	4,933,385	4,736,557	4,717,551
Parks Repair & Renovation	248,444	578,257	558,257	330,858
Total Expenditures	\$7,432,469	\$12,457,706	\$8,383,622	\$11,366,733

Expenditures by Category				
Personal Services	3,974,893	4,228,467	3,890,089	4,035,074
Operating Expenses	4,271,966	4,637,417	4,385,283	4,225,025
Capital Outlay	109,106	65,800	65,800	51,200
Subtotal Operating Expenditures	\$8,355,965	\$8,931,684	\$8,341,172	\$8,311,299
Capital Improvements	256,383	969,146	969,146	325,000
Grants and Aids	611,746	636,758	626,034	611,758
Reserves	0	3,472,848	0	3,519,687
Subtotal Other Operating Expenses	\$868,129	\$5,078,752	\$1,595,180	\$4,456,445
Reimbursements	(1,791,625)	(1,552,730)	(1,552,730)	(1,401,011)
Total Operating Expenditures	\$7,432,469	\$12,457,706	\$8,383,622	\$11,366,733

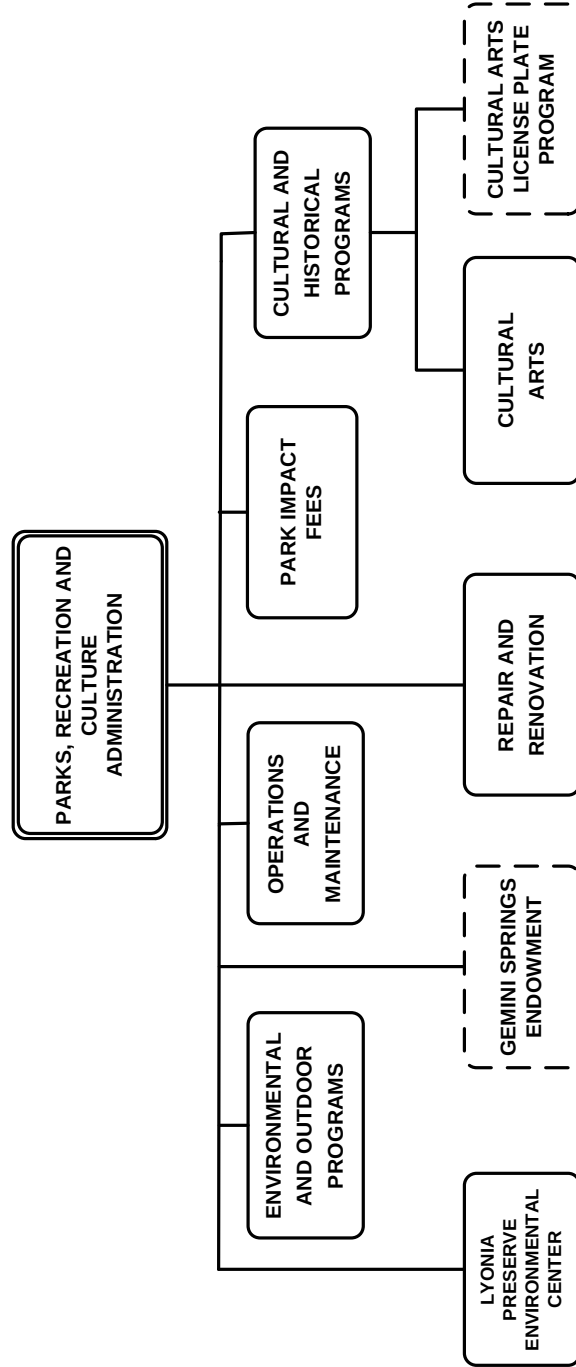
Expenditures by Fund				
Gemini Springs Endowment	\$10,000	\$104,747	\$5,000	\$95,147
General	\$5,503,658	\$6,851,830	\$6,243,094	\$6,285,467
Municipal Service District	\$1,828,765	\$1,707,713	\$1,707,713	\$1,556,579
Park Impact Fees-County	\$76,252	\$1,922,824	\$407,500	\$1,407,716
Park Impact Fees-Zone 1 (Northeast)	\$13,794	\$810,992	\$0	\$798,101
Park Impact Fees-Zone 2 (Southeast)	\$0	\$380,359	\$0	\$370,266
Park Impact Fees-Zone 3 (Southwest)	\$0	\$20,315	\$20,315	\$202,867
Park Impact Fees-Zone 4 (Northwest)	\$0	\$658,926	\$0	\$650,590

Number of Full Time Positions	74.00	74.00
Number of Part Time Positions	201.00	201.00
Number of Full Time Equivalent Positions	106.27	106.27

Mission: To provide ecological, cultural and outdoor experiences through a wide variety of parks, trails and unique resources to our community and visitors.

COMMUNITY SERVICES

PARKS, RECREATION AND CULTURE DIVISION



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.



Parks Recreation & Culture

Department: Community Services

Parks Administration

PARKS_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	359,405	336,783	345,948	338,643
Operating Expenses	49,165	49,182	42,332	59,400
Subtotal Operating Expenditures	\$408,570	\$385,965	\$388,280	\$398,043
Reserves	0	99,747	0	90,147
Subtotal Other Operating Expenses	\$0	\$99,747	\$0	\$90,147
Reimbursements	(112,026)	(85,845)	(85,845)	(95,657)
Total Operating Expenditures	\$296,544	\$399,867	\$302,435	\$392,533
Expenditures by Fund				
Gemini Springs Endowment	\$10,000	\$104,747	\$5,000	\$95,147
General	\$286,544	\$295,120	\$297,435	\$297,386

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Issue facility usage permits in an accurate and timely manner
2. Promote Educational, Cultural, Historical and Outdoor (ECHO) activities and events
3. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via phone calls processed
4. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via number of permit users

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of permits issued	6,000.00	6,500.00	7,000.00
2. Number of events, activities promoted	100.00	100.00	100.00
3. Number of phone calls processed	3,000.00	3,500.00	4,000.00
4. Number of permit users	580,000.00	585,000.00	590,000.00

Highlights

The Administration activity of Parks, Recreation and Culture is a diverse and vital part of the division. The major responsibility of Administration is providing a comprehensive array of support to all activities within this division. The public relies on the Administration activity to provide information regarding park operations, permits, schedules, program registration, regulations, hours of operation, facility bookings and maintenance. Parks, Recreation and Culture also cooperated with the School Board and the cities in the establishment of interlocal agreements for recreation services and programs. Agreements with the School Board have enabled the City recreation departments within Volusia County to use school buses for recreation programs. Further agreements with the schools have provided the County access to recreational facilities after hours and on weekends.

Parks Recreation and Culture

Parks - Cultural Arts

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Adopted	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Grants and Aids				
African-American Museum	4,648	4,424	4,424	4,383
Art Haus	14,039	12,649	12,649	15,772
Artists' Workshop	0	0	0	6,183
Art League of Daytona Beach	0	11,132	11,132	8,737
Atlantic Center for the Arts	69,890	78,455	78,455	78,540
Black Heritage Festival	4,347	4,493	4,493	5,286
Cinematique of Daytona Beach	6,455	7,219	7,219	12,984
Commemorative Air Force	6,316	6,860	6,860	6,434
Daytona Beach Choral Society	1,637	1,995	1,995	1,993
Daytona Beach International Festival	66,463	0	0	0
Daytona Beach Symphony Society	53,371	61,635	61,635	58,052
Daytona Playhouse	0	11,311	11,311	12,056
Deland Fall Festival of the Arts	14,438	14,862	14,862	13,337
Florida Museum for Women Artists	0	0	0	14,389
Gateway Center for the Arts	31,501	18,148	18,148	27,941
Halifax Historical Society	10,749	11,319	11,319	11,862
Heritage Preservation Trust	5,659	7,752	7,752	4,185
Images: A Fine Arts Festival	15,269	18,947	18,947	19,085
Iranian-American Society	8,446	4,835	4,835	3,688
Little Theatre NSB	23,611	25,472	25,472	25,691
Museum of Arts & Sciences	70,785	80,580	80,580	80,580
Museum of Florida Art	53,189	63,286	63,286	53,605
O Bch Memorial Arts	27,049	28,840	28,840	24,414
Ormond Beach Historical Trust	13,123	16,491	16,491	14,388
Payments to Private Agencies	0	10,724	0	1,537
Pioneer Art Settlement	23,837	22,261	22,261	19,612
Shoestring Theater	7,843	8,703	8,703	9,031
Sister Cities of Volusia	5,847	3,356	3,356	2,522
Surfscape Contemporary Dance	11,907	9,274	9,274	9,872
Theatre Center Inc	39,159	46,518	46,518	42,232
USA Dance	0	0	0	2,883
Very Special Arts	8,871	8,223	8,223	8,752
Volusia Community Symphony	3,350	2,040	2,040	2,020
W V Historical Society	9,947	9,954	9,954	9,712
Subtotal Grants and Aids	\$ 611,746	\$ 611,758	\$ 601,034	\$ 611,758
Total Operating Expenditures	\$ 611,746	\$ 611,758	\$ 601,034	\$ 611,758
Net Expenditures	\$ 611,746	\$ 611,758	\$ 601,034	\$ 611,758
Expenditures by Fund				
General	\$ 611,746	\$ 611,758	601,034	611,758

Parks Recreation and Culture

Parks - Cultural Arts

Department: Community Services

Key Objectives

1. Provide match funding for Local Arts Agency Grant from Department of State
2. Increase exposure of Community Cultural Grants to organizations

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of local arts agencies	28	29	29
2. Number of organizations funded	28	29	29

Highlights

Pursuant to the Volusia County Comprehensive Plan the County Council has set aside funding from the General Fund annually to support cultural and historical programs within Volusia County. The Cultural Council reviews the grant requests from the cultural and historical organizations and recommends distribution of funding to the County Council.

Parks Recreation & Culture

Department: Community Services

Parks Environmental & Outdoor Programs

6802000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	563,773	823,276	577,912	770,187
Operating Expenses	555,873	731,224	637,724	508,325
Capital Outlay	0	5,000	5,000	0
Subtotal Operating Expenditures	\$1,119,646	\$1,559,500	\$1,220,636	\$1,278,512
Reimbursements	(311,739)	(244,600)	(244,600)	(213,225)
Total Operating Expenditures	\$807,907	\$1,314,900	\$976,036	\$1,065,287
Expenditures by Fund				
General	\$410,628	\$958,791	\$619,927	\$778,597
Municipal Service District	\$397,279	\$356,109	\$356,109	\$286,690
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		183.00		183.00
Number of Full Time Equivalent Positions		30.45		30.45
Key Objectives				
1. Work with user groups to coordinate activities (i.e. ball field use, special events, programs, etc.)				
2. Increase the number of cost neutral programs				
3. Create better awareness of programs and activities; integrate ECHO programs into summer recreation programs				
Performance Measures				
	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Number of coordinated activities	10.00	12.00	12.00	
2. Number of program participants	25,000.00	27,500.00	28,000.00	
3. Number of integrated ECHO programs in recreation	8.00	10.00	12.00	
Highlights				
Environmental and Outdoor Programs provide leisure and recreation activities for the residents of Volusia County. Ongoing recreational programs have been developed to meet the needs of the community. Staff continues to work with the Volusia County School Board to offer programs during the student holidays throughout the school year. The Parks, Recreation and Culture Division will continue to evaluate the Summer Recreation Program to address the growth and changing needs of the community.				

Parks Recreation & Culture

Department: Community Services

Parks Historic Programs

PARKS_HISTORIC_PROG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	440,534	414,550	417,799	415,796
Operating Expenses	92,715	100,990	96,510	113,288
Subtotal Operating Expenditures	\$533,249	\$515,540	\$514,309	\$529,084
Reimbursements	0	0	0	0
Total Operating Expenditures	\$533,249	\$515,540	\$514,309	\$529,084
Expenditures by Fund				
General	\$533,249	\$515,540	\$514,309	\$529,084
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		6.00		6.00
Number of Full Time Equivalent Positions		7.82		7.82

Key Objectives

1. Coordinate and conduct quasi judicial historic preservation board meetings
2. Coordinate and conduct Cultural Council meetings
3. Increase awareness of DeBary Hall
4. Provide quality tours and educational programs

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of Historic Preservation Board meetings conducted	6.00	6.00	6.00
2. Number of Cultural Council meetings conducted	7.00	7.00	7.00
3. Number of DeBary Hall visitors & outreach	22,343.00	22,800.00	23,000.00
4. Number of programs at DeBary Hall	94.00	98.00	100.00

Highlights

The Cultural and Historic Programs activity oversees the management of the DeBary Hall Historic Site, interpretation and capital improvements of County historic sites, regulates the County Historic Preservation Ordinance, administers the Community Cultural Grant, creates and implements cultural and historical public and educational programs and serves as the liaison to the Cultural Council and Historic Preservation Board.

Parks Recreation & Culture

Department: Community Services

Parks Impact Fees

PARKIMPACTFEES

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	13,794	0	7,500	0
Capital Outlay	3,640	0	0	0
Subtotal Operating Expenditures	\$17,434	\$0	\$7,500	\$0
Capital Improvements	72,612	420,315	420,315	0
Reserves	0	3,373,101	0	3,429,540
Subtotal Other Operating Expenses	\$72,612	\$3,793,416	\$420,315	\$3,429,540
Reimbursements	0	0	0	0
Total Operating Expenditures	\$90,046	\$3,793,416	\$427,815	\$3,429,540
Expenditures by Fund				
Park Impact Fees-County	\$76,252	\$1,922,824	\$407,500	\$1,407,716
Park Impact Fees-Zone 1 (Northeast)	\$13,794	\$810,992	\$0	\$798,101
Park Impact Fees-Zone 2 (Southeast)	\$0	\$380,359	\$0	\$370,266
Park Impact Fees-Zone 3 (Southwest)	\$0	\$20,315	\$20,315	\$202,867
Park Impact Fees-Zone 4 (Northwest)	\$0	\$658,926	\$0	\$650,590

Highlights

Park impact fees are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Through time, sufficient funds are accumulated for initial park development. Revenue generated by quadrants is used for park improvements within respective areas.

Fund 135 Countywide: FY2012-13 project: Beck Ranch.

Fund 136 Zone 1 NE: No projects are planned for FY2012-13. Parks include: Bicentennial, Frank Rendon Park, Lighthouse Point Park, Tom Renick Park, Sun Splash, Winterhaven, Robert Strickland Park, Highbridge Park, Tomoka Boat Ramp, Briggs Drive Fishing Dock, Riv-Ocean Drive Fishing Dock, Roberta Drive Fishing Dock, San Jose Fishing Dock, Sea Bridge Riverfront, Spruce Creek Park, Ormond Tomb Park, Dunlawton Sugar Mill Gardens, Wilbur Boathouse, Strickland Shooting Range.

Fund 137 Zone 2 SE: No projects are planned for FY2012-13. Parks include: Flagler Avenue; Mary McLeod Bethune Beach, Smyrna Dunes, 27th Avenue, Mary Dewees Park, Nancy Cummings Park, Hiles Boat Ramp, River Breeze, Sunrise Park, New Smyrna Sugar Mill Ruins.

Fund 138 Zone 3 SW: FY2012-13 project: Beck Ranch. Parks include: Pfc. Emory L. Bennett Veterans Memorial Park, Highbanks Boat Ramp, Pooser Park, Lake Ashby Boat Ramp, Lake Monroe Park, Lemon Bluff Boat Ramp, Mariner's Cove Park, Spring Hill Park, Beck Ranch, Gemini Springs, Green Springs, Lake Ashby Park, Lake Beresford Park, Colby-Alderman Park, Lyonia Preserve and Lyonia Environmental Center, DeBary Hall.

Fund 139 Zone 4 NW: No projects are planned for FY2012-13. Parks include: Seville Village, Lake George Fishing Pier, Pierson Town Park-Chipper Jones Family Sports Complex, Chuck Lennon Park, Candace R. Strawn Lake Dias Park, Hester Park, Ed Stone Park, Barkley Square Dog Park, Cypress Lake Park, Blue Lake Boat Ramp, Sylvester B. Bruten.

Parks Recreation & Culture

Department: Community Services

Parks Lyonia Preserve Environmental Center

6802010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	238,128	244,001	205,197	227,302
Operating Expenses	56,897	66,582	61,982	62,820
Subtotal Operating Expenditures	\$295,025	\$310,583	\$267,179	\$290,122
Reimbursements	0	0	0	0
Total Operating Expenditures	\$295,025	\$310,583	\$267,179	\$290,122
Expenditures by Fund				
General	\$295,025	\$310,583	\$267,179	\$290,122
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Provide quality environmental education programs for all demographics
2. Encourage discovery and exploration of Volusia County ecosystems
3. Promote stewardship of our natural resources
4. Foster community involvement in the conservation of wildlife and the habitat we share

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of programs	189.00	190.00	195.00
2. Number of visitors to center & outreach	23,483.00	26,000.00	27,500.00
3. Number of students in Environ. Svcs. Learn & Serve Program	5,300.00	5,400.00	5,450.00
4. Number of outreach & special programs at center	3.00	3.00	4.00

Highlights

The Environmental Learning Center at Lyonia Preserve will provide visitors with a unique insight into Volusia County's fragile ecosystems. The Center will promote an understanding of the County's natural environment, the heritage it sustains, and the challenges it faces.

Parks Recreation & Culture

Department: Community Services

Parks Operations & Maintenance

PARKS_OPS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,373,053	2,409,857	2,343,233	2,283,146
Operating Expenses	3,400,849	3,643,247	3,513,043	3,470,054
Capital Outlay	83,466	60,800	60,800	51,200
Subtotal Operating Expenditures	\$5,857,368	\$6,113,904	\$5,917,076	\$5,804,400
Grants and Aids	0	25,000	25,000	0
Subtotal Other Operating Expenses	\$0	\$25,000	\$25,000	\$0
Reimbursements	(1,307,860)	(1,205,519)	(1,205,519)	(1,086,849)
Total Operating Expenditures	\$4,549,508	\$4,933,385	\$4,736,557	\$4,717,551
Expenditures by Fund				
General	\$3,220,695	\$3,607,973	\$3,411,145	\$3,458,800
Municipal Service District	\$1,328,813	\$1,325,412	\$1,325,412	\$1,258,751
Number of Full Time Positions		55.00		55.00
Number of Part Time Positions		12.00		12.00
Number of Full Time Equivalent Positions		58.00		58.00

Key Objectives

1. Increase park usage
2. Respond to complaints in a timely and efficient manner
3. Promote green initiatives throughout Volusia County Parks

Performance Measures

	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of park attendees	525,000.00	550,000.00	550,000.00
2. Average number of response days	2.00	2.00	2.00
3. Green initiatives implemented	6.00	5.00	5.00

Highlights

The Operations and Maintenance activity is responsible for mowing, ball field maintenance, upkeep of the facilities and expansion/improvements at all county parks and trails.

The FY2012-13 budget includes 4 unfunded positions.

Parks Recreation & Culture

Department: Community Services

Parks Repair & Renovation

6801020

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	102,673	46,192	26,192	11,138
Capital Outlay	22,000	0	0	0
Subtotal Operating Expenditures	\$124,673	\$46,192	\$26,192	\$11,138
Capital Improvements	183,771	548,831	548,831	325,000
Subtotal Other Operating Expenses	\$183,771	\$548,831	\$548,831	\$325,000
Reimbursements	(60,000)	(16,766)	(16,766)	(5,280)
Total Operating Expenditures	\$248,444	\$578,257	\$558,257	\$330,858
Expenditures by Fund				
General	\$145,771	\$552,065	\$532,065	\$319,720
Municipal Service District	\$102,673	\$26,192	\$26,192	\$11,138

Key Objectives

1. Meet ADA requirements in restrooms
2. Replace playground equipment
3. Replace playground safety surfaces
4. Improve parks and facilities

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of restrooms renovated	2.00	1.00	0.00
2. Number of parks with new playground equipment	2.00	1.00	0.00
3. Number of playground safety surfaces replaced	2.00	3.00	4.00
4. Number of parks and facilities improved	10.00	8.00	3.00

Highlights

The Repair and Renovation activity manages countywide repair and replacement of park facilities to include: pavilions, restrooms, floating docks and steps, roof repairs (shingles), door frame repairs, restroom partition repairs, playground repairs, parking lot repairs, cement table slabs, fencing, meeting room repairs, storage development, repairs due to vandalism, restroom fixture replacement, and other tasks as required to meet health and safety standards.

In FY2012-13 the following projects are budgeted: PFC Emory L. Bennett Park playground safety surface, Seville Park playground safety surface, Bicentennial Park playground safety surface, Chuck Lennon Park playground safety surface, Seville Park basketball court replacement, Mariner's Cove Park basketball and tennis court replacement, Lake Ashby Park boardwalk repairs, trail repairs-asphalt erosion, miscellaneous repairs and renovations.

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Personnel

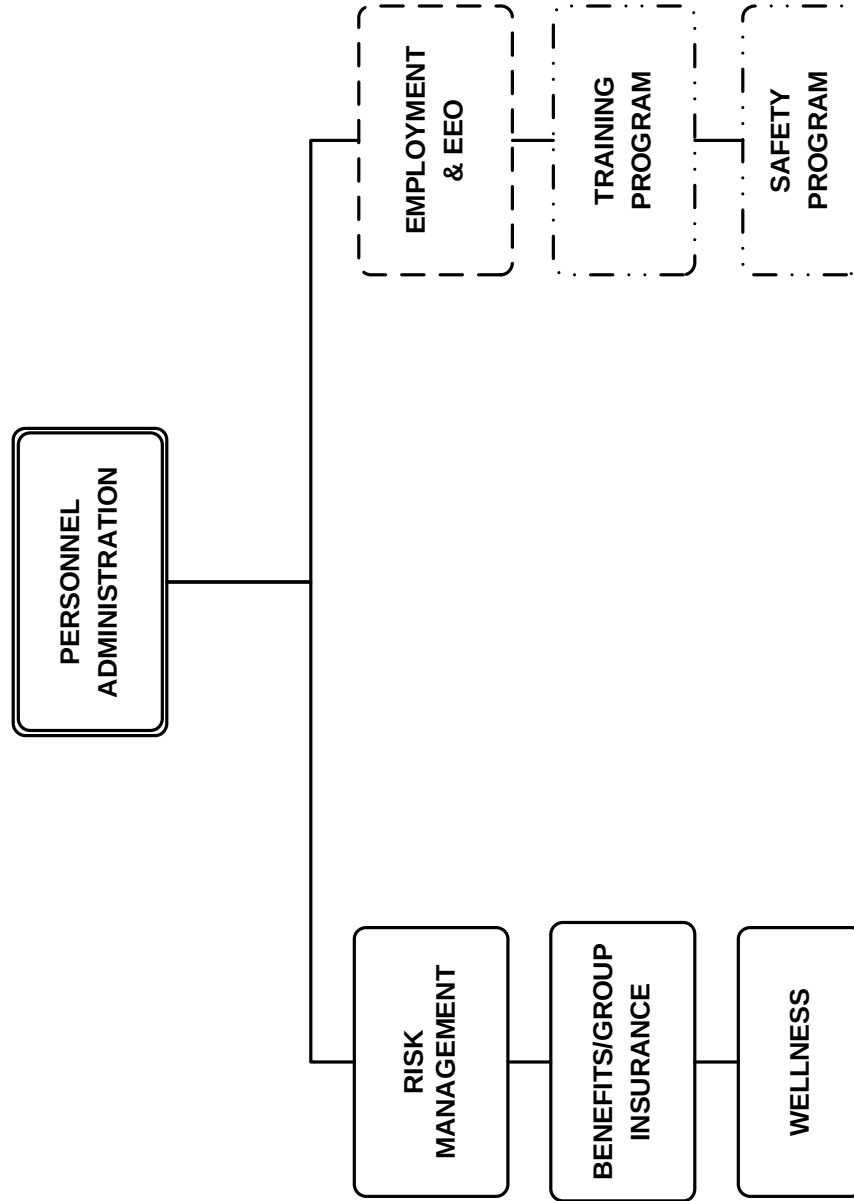
Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Personnel	731,671	852,277	882,773	831,585
Total Expenditures	\$731,671	\$852,277	\$882,773	\$831,585
Expenditures by Category				
Personal Services	1,033,757	1,001,623	1,037,919	984,071
Operating Expenses	410,443	426,015	420,215	426,864
Subtotal Operating Expenditures	\$1,444,200	\$1,427,638	\$1,458,134	\$1,410,935
Reimbursements	(712,529)	(575,361)	(575,361)	(579,350)
Total Operating Expenditures	\$731,671	\$852,277	\$882,773	\$831,585
Expenditures by Fund				
General	\$731,671	\$852,277	\$882,773	\$831,585
Number of Full Time Positions		18.00		17.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		18.00		17.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES

PERSONNEL SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page, activities/programs in boxes with dots and dashes, are identified separately in the Internal Service Funds section.

Personnel

Department: Financial and Administrative Services

Personnel

8400100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,033,757	1,001,623	1,037,919	984,071
Operating Expenses	410,443	426,015	420,215	426,864
Subtotal Operating Expenditures	\$1,444,200	\$1,427,638	\$1,458,134	\$1,410,935
Reimbursements	(712,529)	(575,361)	(575,361)	(579,350)
Total Operating Expenditures	\$731,671	\$852,277	\$882,773	\$831,585
Expenditures by Fund				
General	\$731,671	\$852,277	\$882,773	\$831,585
Number of Full Time Positions		18.00		17.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		18.00		17.00

Key Objectives

1. Recruit qualified applicants for employment
2. Develop and conduct pre-employment or promotional testing and examination
3. Provide training opportunities for all employees
4. Orientation for new employees
5. Conduct salary and benefit surveys

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of applications processed	14,343.00	19,000.00	24,957.00
2. Number of tests administered	59.00	60.00	519.00
3. Number of training course attendees	2,513.00	2,112.00	2,213.00
4. Number of employee orientation attendees	121.00	180.00	321.00
5. Number of salary and benefit surveys	350.00	350.00	103.00

Highlights

The Personnel Division has a dual role: providing Departments with the resources to build a competent and diverse workforce through recruitment, selection, and training; and ensuring that employees enjoy the rights and privileges guaranteed by the County Merit System Rules and Regulations in addition to federal and state legislation. Personnel continues to pursue an ambitious schedule including supervisory, diversity and customer service training.

The Personnel division has implemented modifications to become more efficient due to the constant changes in the State and Federal laws/regulations. In FY2011-12 one position was transferred to the Risk Management Internal Service Fund.

There is one (1) unfunded position in FY2012-13.

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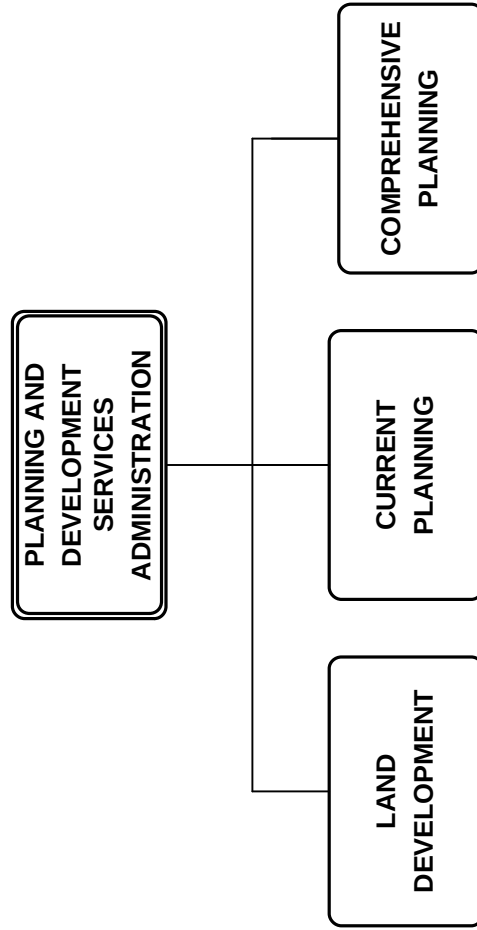
Planning and Development Services

Department: Growth and Resource Management

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	300,861	196,384	358,820	327,226
Comprehensive Planning	480,750	781,730	557,532	576,356
Current Planning	359,991	398,066	400,443	403,844
Land Development	304,923	329,679	408,348	418,125
Total Expenditures	\$1,446,525	\$1,705,859	\$1,725,143	\$1,725,551
Expenditures by Category				
Personal Services	1,192,849	1,030,270	1,273,555	1,217,878
Operating Expenses	253,676	675,589	451,588	507,673
Subtotal Operating Expenditures	\$1,446,525	\$1,705,859	\$1,725,143	\$1,725,551
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,446,525	\$1,705,859	\$1,725,143	\$1,725,551
Expenditures by Fund				
General	\$0	\$0	\$181,378	\$182,939
Municipal Service District	\$1,446,525	\$1,705,859	\$1,543,765	\$1,542,612
Number of Full Time Positions		17.00		19.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		18.00		20.00

Mission: To facilitate sustainable growth through the implementation of smart growth principles that support a thriving economy, protect our natural resources, and produce a high quality of life for Volusia County citizens and businesses.

GROWTH AND RESOURCE MANAGEMENT PLANNING AND DEVELOPMENT SERVICES DIVISION



Planning and Development Services

Department: Growth and Resource Management

Administration

2600100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	291,776	150,103	311,747	275,065
Operating Expenses	9,085	46,281	47,073	52,161
Subtotal Operating Expenditures	\$300,861	\$196,384	\$358,820	\$327,226
Reimbursements	0	0	0	0
Total Operating Expenditures	\$300,861	\$196,384	\$358,820	\$327,226
Expenditures by Fund				
Municipal Service District	\$300,861	\$196,384	\$358,820	\$327,226
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Continue to develop Smart Growth tools and partnerships with cities, stakeholders, major land owners and developers
2. Work with local stakeholders to create sustainable communities and promote economic development
3. Remove hurdles to smart growth by updating the Land Development and Zoning Codes

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Smart Growth tools and partnerships	5.00	14.00	5.00
2. Number of intergovernmental coordination efforts	293.00	247.00	115.00
3. Number of revisions to zoning and land development code	6.00	5.00	9.00

Highlights

Planning and Development Services (PDS) Administration is responsible for the supervision and direction of Comprehensive Planning, Current Planning, and Land Development. The division's primary goal is to implement council's adopted smart growth policies. In FY2011-12 the department reorganization moved two (2) positions and the program for Land Acquisition from the Land Acquisition and Management Division to Land Development in the Planning and Development Services Division. There is one (1) unfunded position in Administration for FY2012-13.

Planning and Development Services

Department: Growth and Resource Management

Comprehensive Planning

2609000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	304,522	302,652	304,380	303,972
Operating Expenses	176,228	479,078	253,152	272,384
Subtotal Operating Expenditures	\$480,750	\$781,730	\$557,532	\$576,356
Reimbursements	0	0	0	0
Total Operating Expenditures	\$480,750	\$781,730	\$557,532	\$576,356
Expenditures by Fund				
Municipal Service District	\$480,750	\$781,730	\$557,532	\$576,356
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Administer all aspects of the Comprehensive Plan; maintain compliance with state requirements; process applications for Comprehensive Plan Amendments
2. Review in-house rezoning, site plans and subdivisions for compliance with Comprehensive Plan. Review and monitor annexations, comprehensive plan amendments, EARs (Evaluation and Appraisal Reports), CIPs, Water Supply Work Plans, etc.
3. Provide project management for planning program objectives including: Smart Growth Initiatives - Phase 2 (Map B/NRMA); Transfer of Development Rights Program; Local Area Studies; Joint Planning Agreements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of comprehensive plan amendments	10.00	21.00	12.00
2. Number of city/agency applications reviewed	201.00	150.00	135.00
3. Number of planning program objectives initiated	3.00	14.00	5.00

Highlights

For FY2012-13 the Comprehensive Planning unit is focused on refining the comprehensive plan to improve efficiency and function, and to remove hurdles to smart growth. City enclave reduction and in-fill development coordination via joint planning agreements is also a priority. There are two (2) unfunded part-time positions in FY2012-13.

Planning and Development Services

Department: Growth and Resource Management

Current Planning

2603000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	309,259	304,234	309,234	304,144
Operating Expenses	50,732	93,832	91,209	99,700
Subtotal Operating Expenditures	\$359,991	\$398,066	\$400,443	\$403,844
Reimbursements	0	0	0	0
Total Operating Expenditures	\$359,991	\$398,066	\$400,443	\$403,844
Expenditures by Fund				
Municipal Service District	\$359,991	\$398,066	\$400,443	\$403,844
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Process rezoning, variance, special exception, appeal and ordinance amendment requests, prepare staff analysis and recommendations for the Planning and Land Development Regulations Commission, forward commission actions to the County Council
2. Implement the County's Comprehensive Plan, Land Development Code and Zoning Ordinances, which regulates what & where various land uses can be located and how structures must be built, through the site plans and subdivisions compliance review
3. Provide project management for planning program objectives including: Smart Growth Initiatives; Transfer of Development Rights Program; Local Area Studies; Joint Planning Agreements

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of zoning applications scheduled for PLDRC	71.00	64.00	63.00
2. Number of zoning code determinations and commercial building and sign permit reviews	194.00	211.00	241.00
3. Number of zoning code text amendments	7.00	7.00	10.00

Highlights

For FY2012-13 the Current Planning unit is focused on streamlining the application review process to increase efficiency and the quality of staff analysis and presentations to Council. Zoning code text amendments are necessary for enhanced clarity of development standards and applicability review.

Planning and Development Services

Department: Growth and Resource Management

Land Development

LAND_DEV

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	287,292	273,281	348,194	334,697
Operating Expenses	17,631	56,398	60,154	83,428
Subtotal Operating Expenditures	\$304,923	\$329,679	\$408,348	\$418,125
Reimbursements	0	0	0	0
Total Operating Expenditures	\$304,923	\$329,679	\$408,348	\$418,125
Expenditures by Fund				
General	\$0	\$0	\$181,378	\$182,939
Municipal Service District	\$304,923	\$329,679	\$226,970	\$235,186

Number of Full Time Positions	5.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	7.00

Key Objectives

1. Process Land Development Code (LDC), Article III, commercial development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees
2. Process LDC, Article II, subdivision development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees
3. Provide project management for vacations, rezoning and use permit reviews as well as projects reviewed through Technical Review Committee (TRC) meetings
4. Adopt Smart Growth initiatives by amending the LDC to address dirt road subdivisions; minor subdivisions; conservation subdivisions; unified land development code; streamlined review process and simplified staff reports

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of site plan and subdivision applications	38.00	22.00	35.00
2. Number of code compliance determinations and review of other applications	252.00	224.00	250.00
3. Number of land development code text amendments	2.00	2.00	2.00

Highlights

Land Development continues its efforts to streamline the review process by incorporating a dynamic systems approach; by utilizing advanced software to link applicants, County review staff and outside agencies; and by encouraging commercial and residential development that supports a thriving economy and creates vibrant neighborhoods that are both complimentary to and compatible with the needs of Volusia County residents. In FY 2011-12 the department reorganization moved two positions and the program for Land Acquisition from the Land Management and Acquisition Division to Land Development. There are two (2) unfunded positions for FY 2012-13.

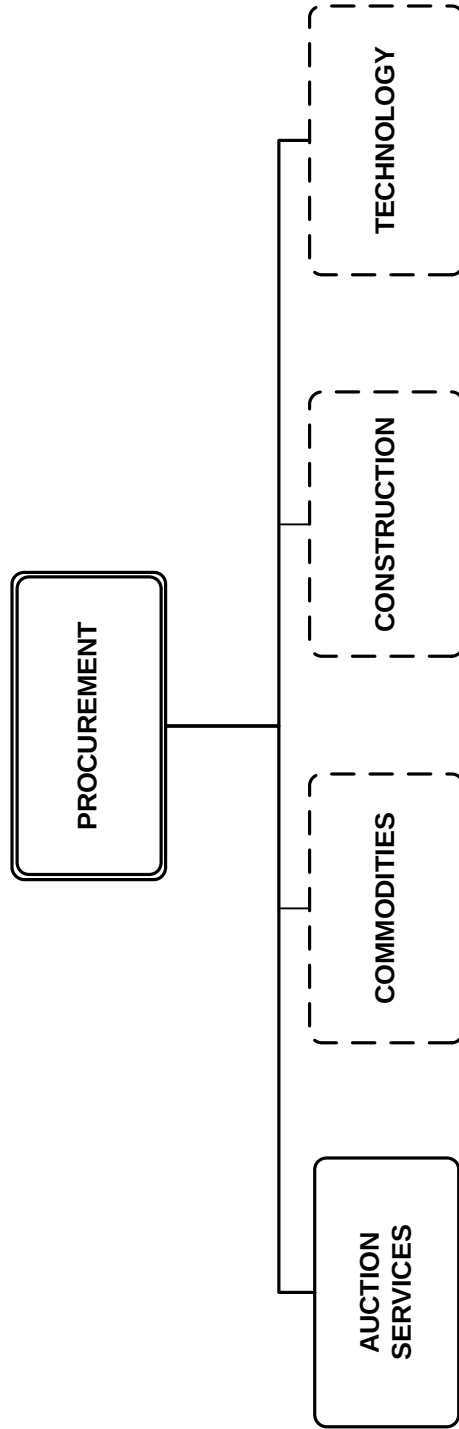
Procurement

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Auction Services	113,564	100,000	100,000	100,000
Procurement	506,574	573,850	560,428	590,642
Total Expenditures	\$620,138	\$673,850	\$660,428	\$690,642
Expenditures by Category				
Personal Services	913,952	930,832	921,410	917,363
Operating Expenses	169,677	167,092	163,092	162,457
Subtotal Operating Expenditures	\$1,083,629	\$1,097,924	\$1,084,502	\$1,079,820
Reimbursements	(463,491)	(424,074)	(424,074)	(389,178)
Total Operating Expenditures	\$620,138	\$673,850	\$660,428	\$690,642
Expenditures by Fund				
General	\$620,138	\$673,850	\$660,428	\$690,642
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Mission: To provide fair and equitable treatment of all persons involved in public purchasing by the County, to maximize the purchasing value of public funds in procurement, and to provide safeguards for maintaining a procurement system of quality and integrity.

FINANCIAL AND ADMINISTRATIVE SERVICES PROCUREMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Procurement

Department: Financial and Administrative Services

Auction Services

8504100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	113,564	100,000	100,000	100,000
Subtotal Operating Expenditures	\$113,564	\$100,000	\$100,000	\$100,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$113,564	\$100,000	\$100,000	\$100,000
Expenditures by Fund				
General	\$113,564	\$100,000	\$100,000	\$100,000

Highlights

The Procurement Division is responsible for the disposal of surplus County equipment and fixed assets in accordance with Florida Statutes and the Volusia County Code. This service is contracted with a private vendor to provide the most efficient and cost effective means of disposal and to gain the greatest return for the items auctioned. Costs for the contract and associated storage and auction expenses are offset by proceeds from the auctions.

Procurement

Department: Financial and Administrative Services

Procurement

8504000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	913,952	930,832	921,410	917,363
Operating Expenses	56,113	67,092	63,092	62,457
Subtotal Operating Expenditures	\$970,065	\$997,924	\$984,502	\$979,820
Reimbursements	(463,491)	(424,074)	(424,074)	(389,178)
Total Operating Expenditures	\$506,574	\$573,850	\$560,428	\$590,642
Expenditures by Fund				
General	\$506,574	\$573,850	\$560,428	\$590,642
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Key Objectives

1. Create a competitive environment for the timely purchase of quality materials, supplies, equipment, professional services, construction and contractual services for Volusia County
2. Implement, maintain, and improve E-Commerce/Automated Solutions that add value to the procurement and surplus property disposition services for County Departments
3. Consider carefully each expenditure for necessity and public safety
4. Complete the upgrade of the Purchasing portion of the AMS Financial system as a cohesive segment of the overall upgrade
5. Community Outreach to the Purchasing process

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of formal and informal solicitations	175.00	160.00	267.00
2. Number of price agreements	718.00	800.00	805.00
3. Hours of department training classes and seminars	285.00	285.00	267.00
4. Number of vendor training programs and outreach events	4.00	5.00	7.00

Highlights

The Procurement Division staff continues to work closely with County Departments and the business community to ensure that County business is conducted as efficiently and effectively as possible, and that maximum value is received from tax payer dollars spent on the purchase of commodities, services and construction. The Division has implemented a new Purchasing section of the Financial System, and continues to add elements for automation and tracking. The Purchasing & Contracts Division has implemented, per Ordinance 2011-27, a Local Preference Policy. The County Purchasing Division has partnered with the Center of Business Excellence in tracking the impact. To encourage participation by all vendors, the County Purchasing Division has begun quarterly workshops on "How to do Business with Volusia County". There is one (1) unfunded position for FY2012-13.

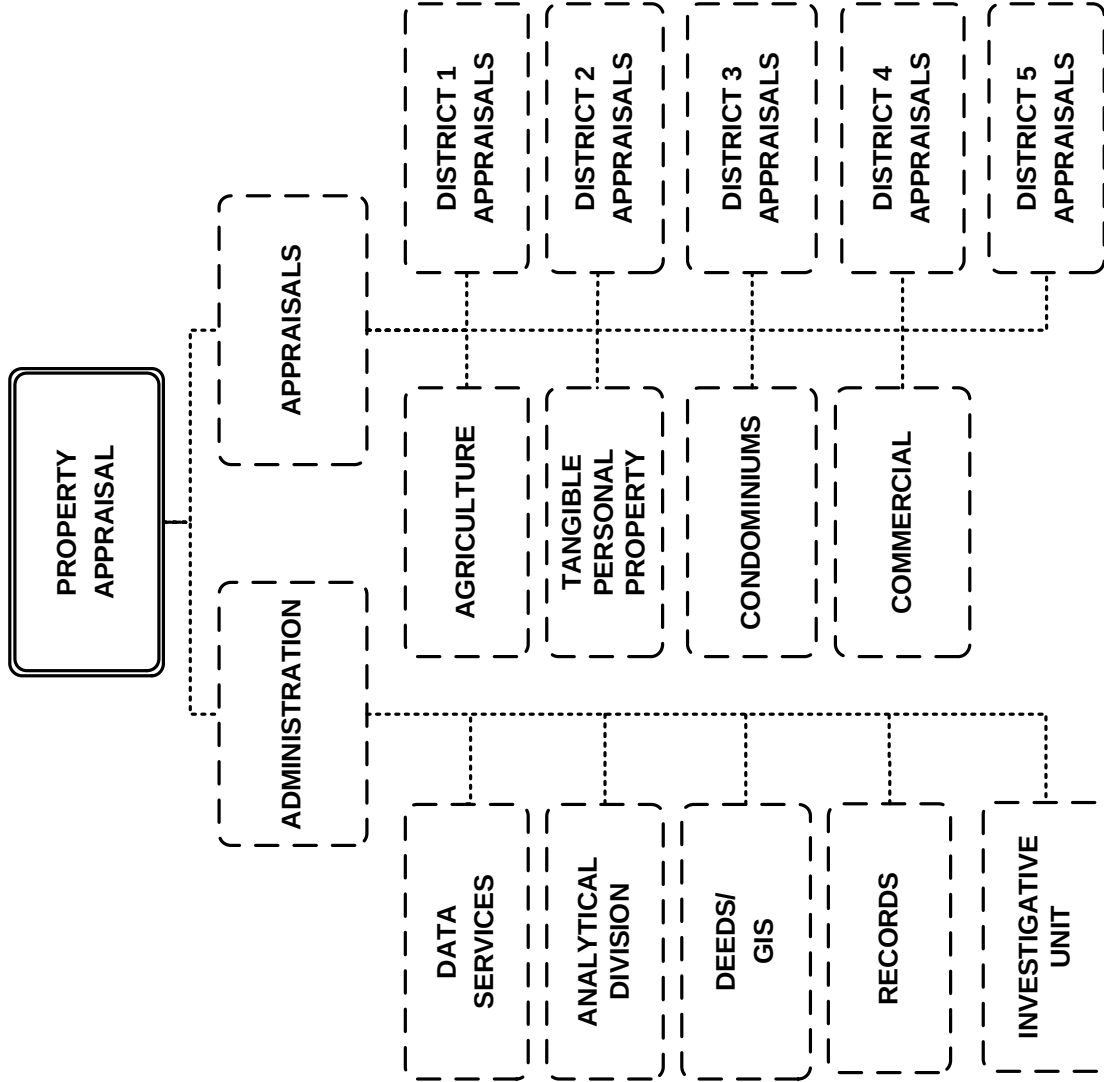
Property Appraisal

Department: Property Appraiser

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Property Appraisal	6,959,745	6,482,363	6,393,693	6,278,256
Total Expenditures	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
Expenditures by Category				
Personal Services	6,066,619	6,129,967	6,002,316	6,031,471
Operating Expenses	893,126	925,783	865,179	864,051
Capital Outlay	0	0	143,464	0
Subtotal Operating Expenditures	\$6,959,745	\$7,055,750	\$7,010,959	\$6,895,522
Reimbursements	0	(573,387)	(617,266)	(617,266)
Total Operating Expenditures	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
Expenditures by Fund				
General	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
Number of Full Time Positions		100.00		100.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		100.00		100.00

Mission: To fairly and equitably discover, list, and value all real and tangible personal property in Volusia County for the purpose of creating the annual ad valorem tax roll in accordance with applicable Florida Statutes and Florida Department of Revenue Substantive Regulations. To assist the public (citizens, cities, independent taxing authorities and County government) in accessing and utilizing the real estate/economic data base, maps, and other associated information maintained and updated by the Property Appraisal Office.

PROPERTY APPRAISAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Property Appraisal

Department: Property Appraiser

Property Appraisal

0600000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	6,066,619	6,129,967	6,002,316	6,031,471
Operating Expenses	893,126	925,783	865,179	864,051
Capital Outlay	0	0	143,464	0
Subtotal Operating Expenditures	\$6,959,745	\$7,055,750	\$7,010,959	\$6,895,522
Reimbursements	0	(573,387)	(617,266)	(617,266)
Total Operating Expenditures	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
Expenditures by Fund				
General	\$6,959,745	\$6,482,363	\$6,393,693	\$6,278,256
Number of Full Time Positions		100.00		100.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		100.00		100.00

Highlights

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Volusia County. In addition to review of sales, deeds, and related documents, staff must review building permits from several municipalities and the County. The Department also conducts damage assessment after natural disasters needed to receive disaster relief declaration and funding; investigates fraudulent homestead applications; and maintains a web site used extensively by real estate professionals and citizens to access property data, including legal descriptions and maps. Pursuant to Florida Statute 192.091, the Property Appraiser charges commission fees for services rendered to taxing authorities, excluding the School Board and municipalities, to offset some of its operating costs. There are seven (7) unfunded positions for FY2012-13.

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Public Protection Services

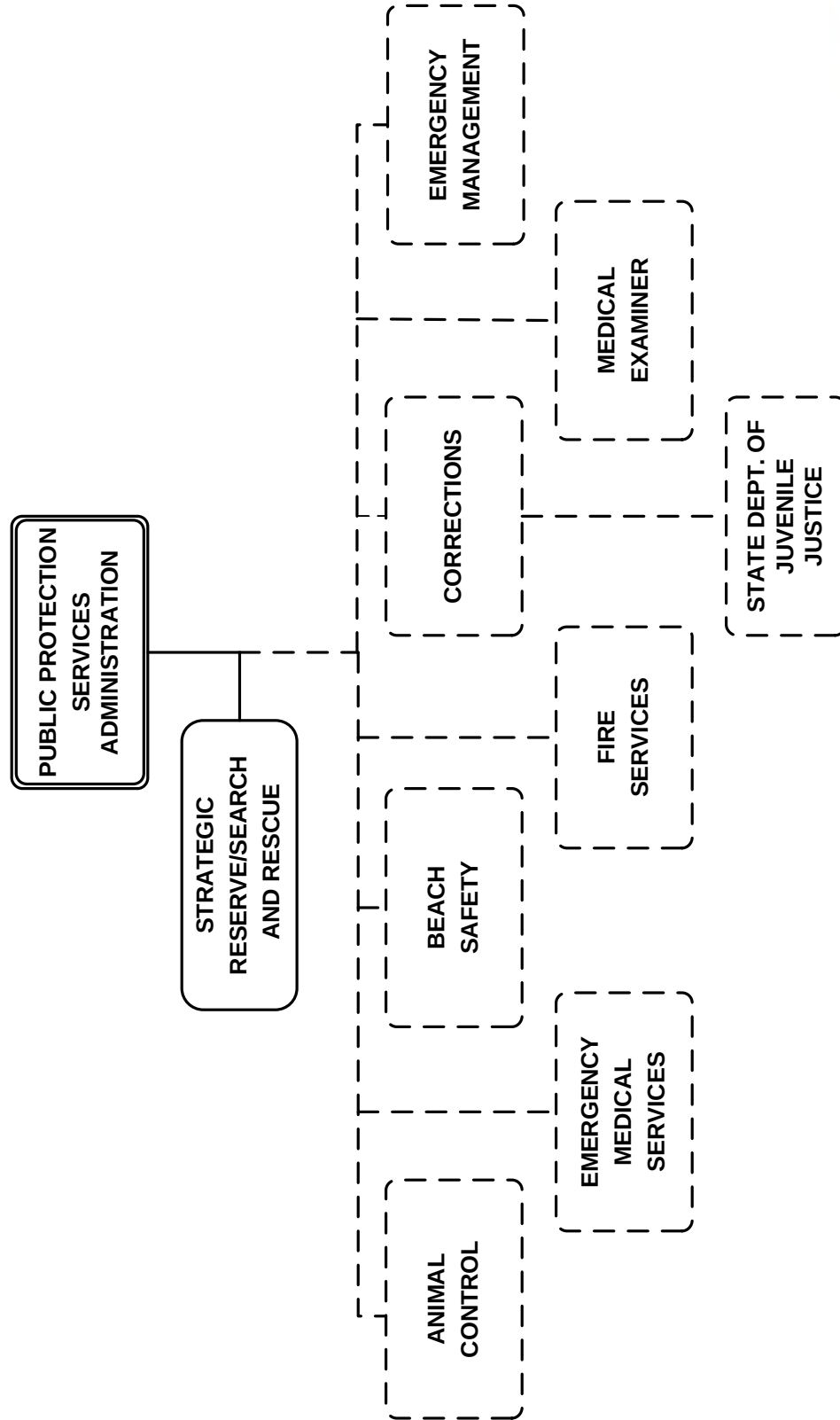
Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Public Protection Services Administration	326,578	285,835	427,450	388,581
Strategic Reserve/Search and Rescue	81,722	67,835	41,909	62,245
Total Expenditures	\$408,300	\$353,670	\$469,359	\$450,826
Expenditures by Category				
Personal Services	395,557	419,583	553,435	484,285
Operating Expenses	79,577	89,691	71,528	93,974
Capital Outlay	14,993	0	0	0
Subtotal Operating Expenditures	\$490,127	\$509,274	\$624,963	\$578,259
Reimbursements	(81,827)	(155,604)	(155,604)	(127,433)
Total Operating Expenditures	\$408,300	\$353,670	\$469,359	\$450,826
Expenditures by Fund				
General	\$408,300	\$353,670	\$469,359	\$450,826
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Mission: To deliver proactive and responsive public safety services that promote a safe and secure community.

PUBLIC PROTECTION

PUBLIC PROTECTION SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.



Public Protection Services

Department: Public Protection

Public Protection Services Administration

PP_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	379,375	408,352	549,967	478,616
Operating Expenses	29,030	33,087	33,087	37,398
Subtotal Operating Expenditures	\$408,405	\$441,439	\$583,054	\$516,014
Reimbursements	(81,827)	(155,604)	(155,604)	(127,433)
Total Operating Expenditures	\$326,578	\$285,835	\$427,450	\$388,581
Expenditures by Fund				
General	\$326,578	\$285,835	\$427,450	\$388,581
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00
Key Objectives	1. Manage Public Protection operating budget through a department wide strategy that focuses on efficiencies while matching effective service delivery with appropriated revenues			
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Amount of operating budget	29,030.00	33,087.00	37,398.00	
Highlights	This department continues to mitigate the effects of those events resulting from accident, illness, loss of property or life through effective planning (Emergency Management), appropriate preventive actions (Animal Control, Beach Safety and Fire Prevention), as well as provide prompt and efficient response to emergencies (Beach Safety, Emergency Medical Services and Fire Services). Additionally, the department continues to meet statutory responsibilities as required for Corrections and the Medical Examiner. The Medical Examiner's Office will continue this budget year to serve both the Volusia and Seminole County districts. The current year budget includes one unfunded position.			

Public Protection Services

Department: Public Protection

Strategic Reserve/Search and Rescue

5001000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	16,182	11,231	3,468	5,669
Operating Expenses	50,547	56,604	38,441	56,576
Capital Outlay	14,993	0	0	0
Subtotal Operating Expenditures	\$81,722	\$67,835	\$41,909	\$62,245
Reimbursements	0	0	0	0
Total Operating Expenditures	\$81,722	\$67,835	\$41,909	\$62,245
Expenditures by Fund				
General	\$81,722	\$67,835	\$41,909	\$62,245

Key Objectives

1. Strengthen the Strategic Reserve Team's integration with other teams within Volusia County
2. Strengthen the role and mission of the Strategic Reserve Team through response training, security assignments, and recovery operations
3. Continue position specific training commensurate with National Incident Management System (NIMS) requirements for and relating to Incident Management Teams (IMT)
4. Establish an all hazards, multiple discipline, Incident Management Team (IMT)

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of team members	33.00	33.00	33.00
2. Number of specialized training courses offered	8.00	8.00	6.00
3. Number of recurring training hours per month	4.00	4.00	4.00
4. Establish an all hazards, multiple discipline, Incident Management Team (IMT)	20.00	20.00	20.00

Highlights

This activity continues to focus on team training within existing mission capabilities as well as the continued maintenance of equipment.

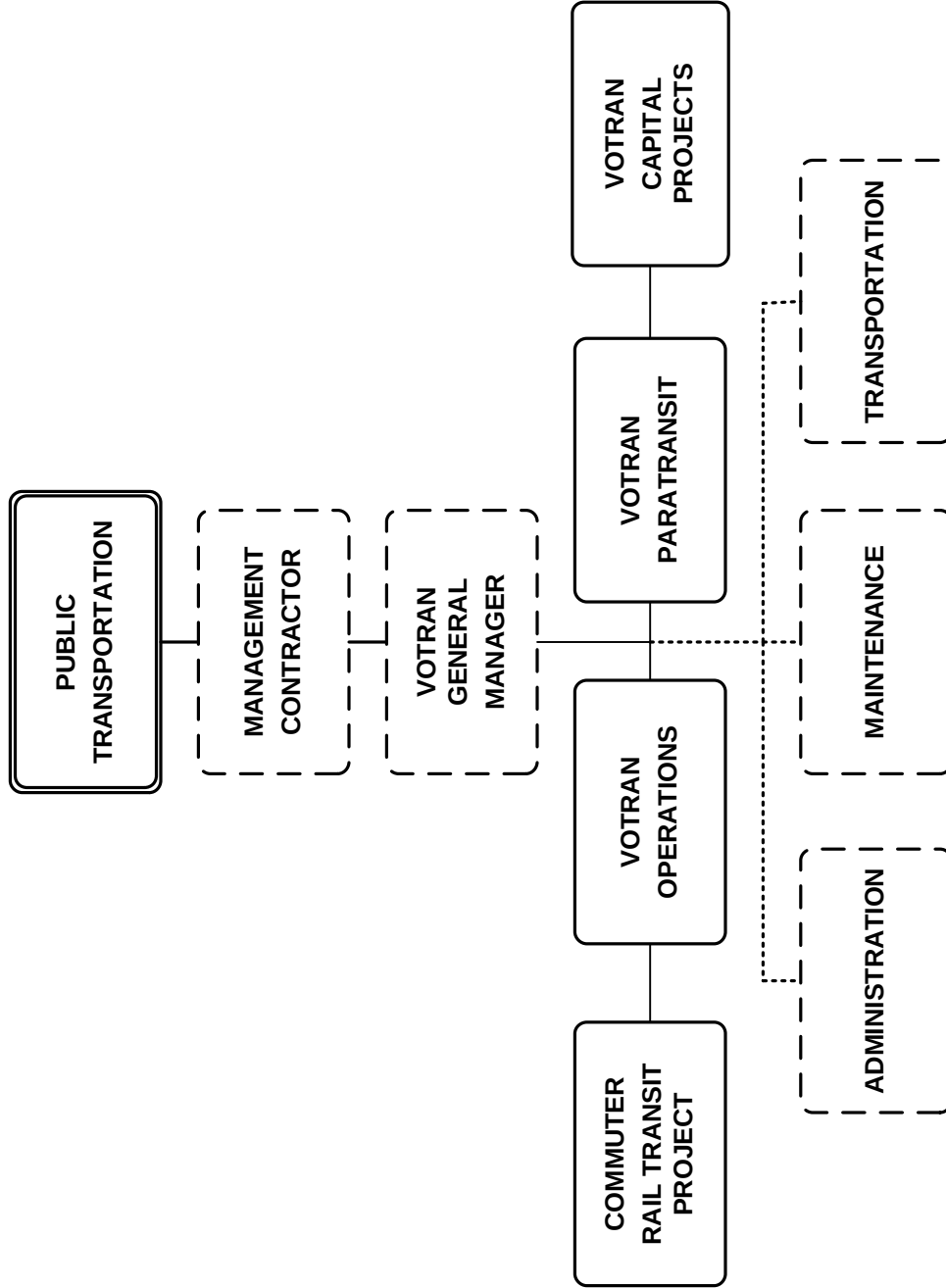
Public Transportation

Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Commuter Rail Transit Project	6,821,000	1,200,000	1,200,000	1,200,000
VOTRAN Capital Projects	2,223,933	0	24,385,852	0
VOTRAN Operations	12,826,140	14,440,003	13,736,042	14,447,283
VOTRAN Paratransit	5,282,186	5,463,373	5,463,373	5,623,533
Total Expenditures	\$27,153,259	\$21,103,376	\$44,785,267	\$21,270,816
Expenditures by Category				
Personal Services	10,672,740	11,255,419	11,240,625	11,751,317
Operating Expenses	13,723,112	7,958,790	11,886,546	8,288,499
Capital Outlay	1,046,895	0	12,774,777	31,000
Subtotal Operating Expenditures	\$25,442,747	\$19,214,209	\$35,901,948	\$20,070,816
Capital Improvements	510,512	0	7,683,319	0
Interfund Transfers	1,200,000	1,200,000	1,200,000	1,200,000
Reserves	0	689,167	0	0
Subtotal Other Operating Expenses	\$1,710,512	\$1,889,167	\$8,883,319	\$1,200,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$27,153,259	\$21,103,376	\$44,785,267	\$21,270,816
Expenditures by Fund				
General	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Volusia Transportation Authority	\$25,953,259	\$19,903,376	\$43,585,267	\$20,070,816

Mission: To provide safe, reliable, and clean transportation in the most efficient and cost effective manner possible.

COMMUNITY SERVICES PUBLIC TRANSPORTATION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Public Transportation

Department: Community Services

Commuter Rail Transit Project

6702010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	5,621,000	0	0	0
Subtotal Operating Expenditures	\$5,621,000	\$0	\$0	\$0
Interfund Transfers	1,200,000	1,200,000	1,200,000	1,200,000
Subtotal Other Operating Expenses	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,821,000	\$1,200,000	\$1,200,000	\$1,200,000
Expenditures by Fund				
General	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Volusia Transportation Authority	\$5,621,000	\$0	\$0	\$0

Highlights

In 2010, the Florida Legislature passed legislation creating Sun Rail for Central Florida. The system will link Volusia County with Seminole, Orange, Osceola Counties when completely finished. Phase I construction is scheduled to start in 2013 and will service Deltona to Orlando at an estimated construction cost of \$5.6 million. Phase II includes design and additional construction and is scheduled to be completed in 2015. This phase will connect Deland to Poinciana in Osceola County. The FY2012-13 there will be a transfer from General Fund providing funding for the debt service on the State Infrastructure Bank Loan (SIB) in the amount of \$5.36 million. This money completes phase one of the project. See Public Transportation Debt Service Fund, 295, in the Debt Service section of this document.

Public Transportation

Department: Community Services

VOTRAN Capital Projects

VOTRAN_CAP_PROJ

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	671,403	0	3,927,756	0
Capital Outlay	1,042,018	0	12,774,777	0
Subtotal Operating Expenditures	\$1,713,421	\$0	\$16,702,533	\$0
Capital Improvements	510,512	0	7,683,319	0
Subtotal Other Operating Expenses	\$510,512	\$0	\$7,683,319	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,223,933	\$0	\$24,385,852	\$0
Expenditures by Fund				
Volusia Transportation Authority	\$2,223,933	\$0	\$24,385,852	\$0

Highlights

Votran's capital projects require no local funding. All funding for capital projects is provided by federal grants and the match for these grants is covered by state toll revenues. At the time that grant is awarded, funding is appropriated. Various projects such as bus purchases, bus refurbishing, passenger amenities, facility renovations and new facility on west side are funded. Part of FY2012-13 Federal Grant Revenue will be used to purchase replacement Fixed Route buses, replacement Para transit vehicles, engine and transmission replacement, computer equipment, facility renovation.

Public Transportation

Department: Community Services

VOTRAN Operations

VOTRAN_OPS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	8,023,088	8,563,879	8,549,085	8,948,669
Operating Expenses	4,798,175	5,186,957	5,186,957	5,498,614
Capital Outlay	4,877	0	0	0
Subtotal Operating Expenditures	\$12,826,140	\$13,750,836	\$13,736,042	\$14,447,283
Reserves	0	689,167	0	0
Subtotal Other Operating Expenses	\$0	\$689,167	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$12,826,140	\$14,440,003	\$13,736,042	\$14,447,283
Expenditures by Fund				
Volusia Transportation Authority	\$12,826,140	\$14,440,003	\$13,736,042	\$14,447,283

Key Objectives

1. Maintain an "on-time" performance at 90%
2. Respond to complaints promptly
3. Increase the level of ridership by 2.75%

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of on-time performance	88.20	89.10	90.00
2. Number of complaints	335.00	325.00	290.00
3. Number of passengers	3,241,261.00	3,338,498.00	3,435,653.00

Highlights

The Volusia County Council created Volusia County's public transportation system, called Votran, in 1975, which provides transportation to all urban areas of the county with a fleet of 49 revenue-producing fixed route buses, four trackless trolleys, and 41 paratransit vehicles. The budget is funded through passenger fare revenues, ad valorem taxes, Federal Transit Administration and Florida Department of Transportation funds.

The FY2012-13 Budgets \$20,070,816 for operations of the county wide bus transportation system. Of this amount \$7,391,803 represents subsidy from the General Fund. Other revenues include Federal and State grants, fares and miscellaneous revenue, and \$1,551,551 in fund balance. The primary budget increase is the addition of increased service on the 3, 4 fixed routes on Ridgewood Avenue (East Side of the County) and this will go into effect June 2013.

Public Transportation

Department: Community Services

VOTRAN Paratransit

VOTRAN_PARA

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,649,652	2,691,540	2,691,540	2,802,648
Operating Expenses	2,632,534	2,771,833	2,771,833	2,789,885
Capital Outlay	0	0	0	31,000
Subtotal Operating Expenditures	\$5,282,186	\$5,463,373	\$5,463,373	\$5,623,533
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,282,186	\$5,463,373	\$5,463,373	\$5,623,533
Expenditures by Fund				
Volusia Transportation Authority	\$5,282,186	\$5,463,373	\$5,463,373	\$5,623,533

Key Objectives

1. Maintain on-time performance at 90%
2. Respond to complaints promptly

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of on-time performance	93.60	92.30	93.00
2. Number of complaints	171.00	175.00	168.00

Highlights

Votran offers its gold service to clients who, because of a physical or mental disability or age, are unable to transport themselves and cannot use fixed-route bus service. Assisting devices such as wheelchair lifts and lower step for boarding access meet the requirements of the Americans with Disability Act. Votran drivers are given special training in personal assistance. Service is available throughout Volusia County for those who meet the eligibility requirements.

Public Works Services

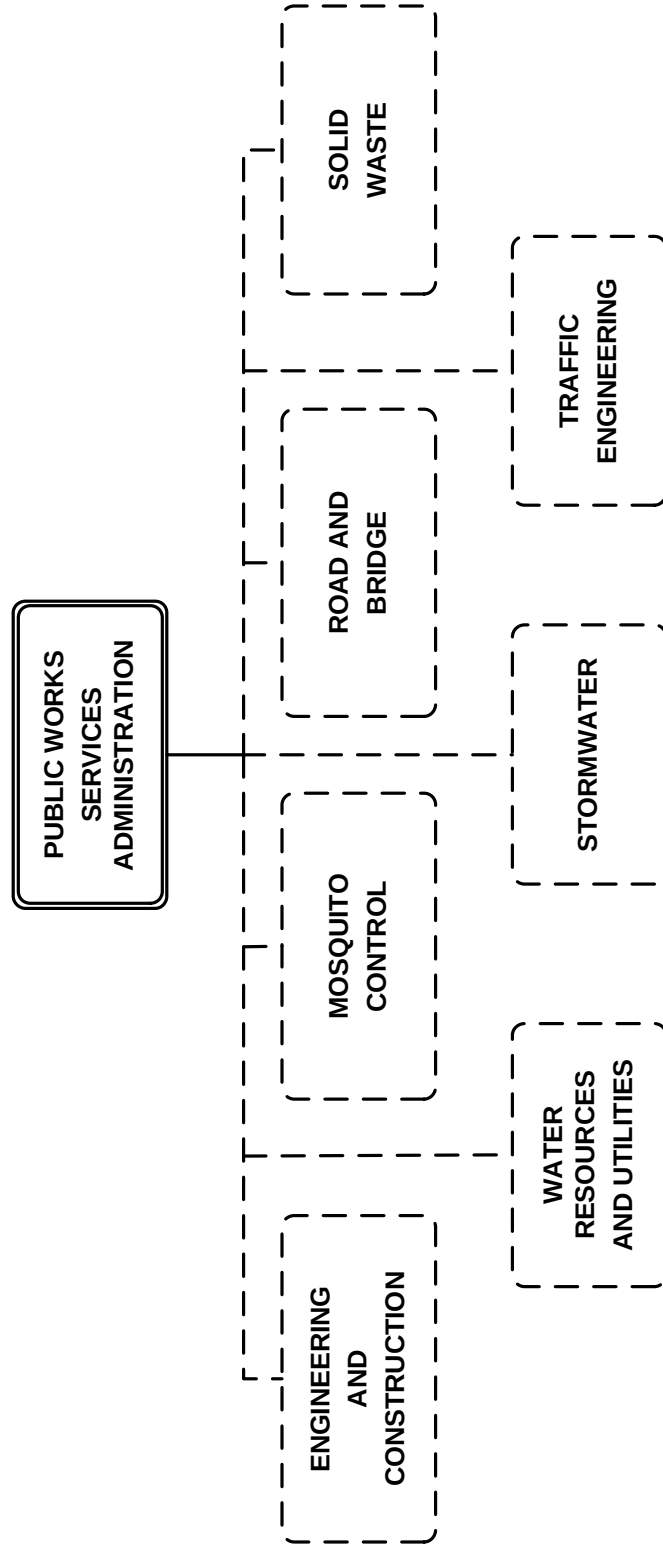
Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Public Works Services	1,072,981	2,576,195	1,078,920	2,363,019
Total Expenditures	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019
Expenditures by Category				
Personal Services	562,398	553,173	541,971	519,122
Operating Expenses	1,043,707	1,197,373	1,195,666	1,162,896
Subtotal Operating Expenditures	\$1,606,105	\$1,750,546	\$1,737,637	\$1,682,018
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	\$0	\$1,484,366	\$0	\$1,484,366
Reimbursements	(533,124)	(658,717)	(658,717)	(803,365)
Total Operating Expenditures	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019
Expenditures by Fund				
County Transportation Trust	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Mission: To ensure and enhance the basic quality of life, general welfare and growth of Volusia County by properly managing the County's infrastructure and related support services.

PUBLIC WORKS

PUBLIC WORKS SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.



Public Works Services

Department: Public Works

Public Works Services

PW_SERV

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	562,398	553,173	541,971	519,122
Operating Expenses	1,043,707	1,197,373	1,195,666	1,162,896
Subtotal Operating Expenditures	\$1,606,105	\$1,750,546	\$1,737,637	\$1,682,018
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	\$0	\$1,484,366	\$0	\$1,484,366
Reimbursements	(533,124)	(658,717)	(658,717)	(803,365)
Total Operating Expenditures	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019
Expenditures by Fund				
County Transportation Trust	\$1,072,981	\$2,576,195	\$1,078,920	\$2,363,019
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Implement operational efficiencies identified as a result of a department organization evaluation
2. Promote fiscal accountability
3. Introduce asset management technology to improve operations and cost efficiency
4. Identify new revenue sources to fund increased road construction and maintenance costs related to the countywide transportation network

Highlights

With a goal to ensure and enhance the basic quality of life, general welfare, and growth of Volusia County, the Public Works Administration organization directs and manages the operation of seven Divisions, over 375 employees, and a budget over \$100 million. Operating Divisions and their primary responsibilities include: Engineering and Construction - new roads, bike trails, and sidewalk construction; Road and Bridge - maintenance of roadways; Traffic engineering - traffic control and system maintenance; Mosquito Control - an integrated pest control program designed to control weeds, mosquitos and other biting insect population through maintenance of canals/ditches and insecticide spraying while ensuring public and environmental concerns; Solid Waste - collection and proper disposal of solid waste materials; Stormwater Utilities - stormwater systems management; and Water Resources and Utilities, water, reuse water, and waste water services to residents.

Decrease in Personal Service due to the vacant Department Director position.

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Revenue

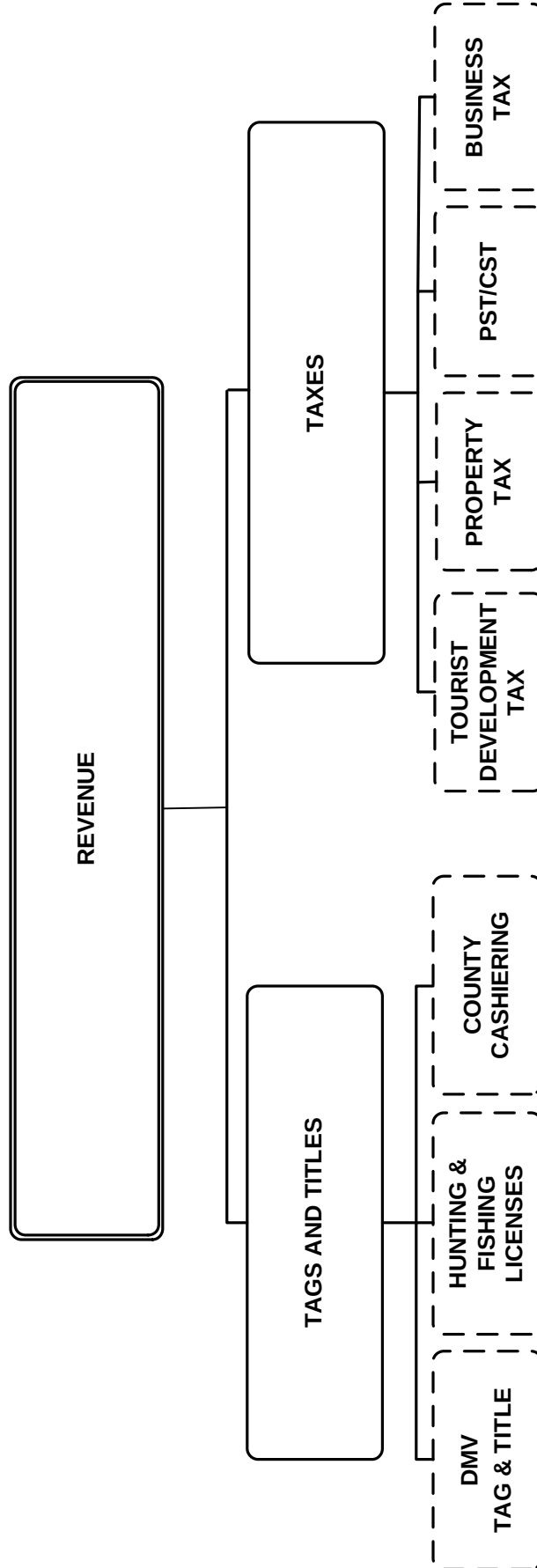
Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Revenue	3,010,283	3,177,904	3,060,390	3,183,985
Total Expenditures	\$3,010,283	\$3,177,904	\$3,060,390	\$3,183,985
Expenditures by Category				
Personal Services	3,246,931	3,197,702	3,146,954	3,166,290
Operating Expenses	1,521,063	1,573,407	1,506,641	1,545,626
Subtotal Operating Expenditures	\$4,767,994	\$4,771,109	\$4,653,595	\$4,711,916
Reimbursements	(1,757,711)	(1,593,205)	(1,593,205)	(1,527,931)
Total Operating Expenditures	\$3,010,283	\$3,177,904	\$3,060,390	\$3,183,985
Expenditures by Fund				
General	\$2,964,496	\$3,136,563	\$3,019,049	\$3,140,642
Municipal Service District	\$45,787	\$41,341	\$41,341	\$43,343
Number of Full Time Positions		79.00		79.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		80.00		80.00

Mission: To utilize the most efficient and effective methods of revenue collection, documentation, and distribution in accordance with Florida Statutes, Administrative Code, and local ordinances, while providing excellent customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

REVENUE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Revenue

Department: Financial and Administrative Services

Revenue

REVENUE_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	3,246,931	3,197,702	3,146,954	3,166,290
Operating Expenses	1,521,063	1,573,407	1,506,641	1,545,626
Subtotal Operating Expenditures	\$4,767,994	\$4,771,109	\$4,653,595	\$4,711,916
Reimbursements	(1,757,711)	(1,593,205)	(1,593,205)	(1,527,931)
Total Operating Expenditures	\$3,010,283	\$3,177,904	\$3,060,390	\$3,183,985
Expenditures by Fund				
General	\$2,964,496	\$3,136,563	\$3,019,049	\$3,140,642
Municipal Service District	\$45,787	\$41,341	\$41,341	\$43,343

Number of Full Time Positions	79.00	79.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	80.00	80.00

Key Objectives

1. Collect, process and distribute current ad valorem taxes and non-ad valorem assessments on behalf of taxing authorities in accordance with State Statutes and County Ordinances
2. Collect local business taxes in accordance with State Statutes and County Ordinances
3. Collect and process delinquent personal property taxes in accordance with State Statutes
4. Ensure chain of ownership and payment of mandated taxes and fees per State Statutes and Department of Highway Safety and Motor Vehicle rules and regulations
5. Collect, process and distribute Tourist Development Taxes to the three Advertising Authorities

Highlights

The Revenue Division serves as an agent for the state under the Department of Revenue, by collecting and distributing property tax; the Fish and Wildlife Commission, by selling hunting and fishing licenses; and the Department of Highway Safety and Motor Vehicles, by handling tag and title transactions.

Administration and revenue collection of Business Tax Receipts, Convention Development Tax, and Tourist Development Tax are handled in the Revenue Division. Cashiering for other County revenues such as building permits, water bills and Votran passes is also performed in the Tag and Title Offices. There are thirteen (13) unfunded positions for FY2012-13.

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Road and Bridge

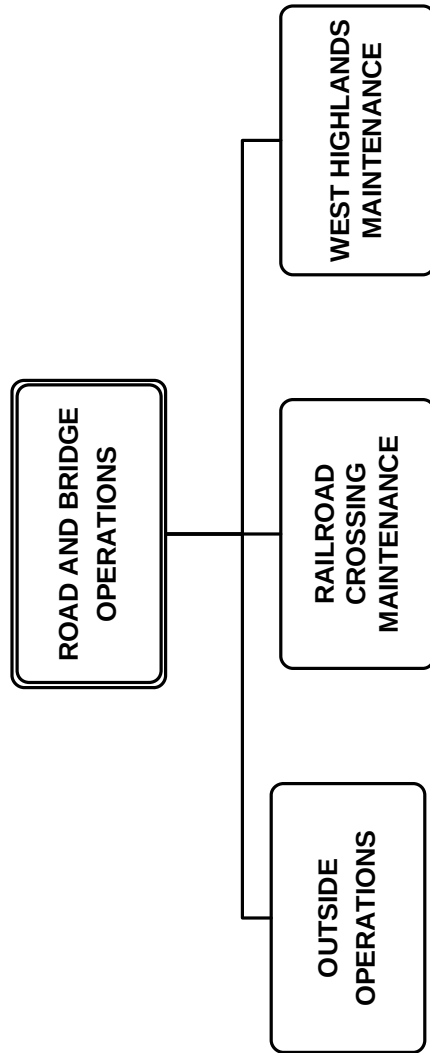
Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Outside Operations	182,286	181,350	181,980	181,980
Road & Bridge Operations	10,978,325	21,161,554	12,135,187	21,961,806
W Highlands/Highlands Park	173,516	265,726	273,372	211,000
Total Expenditures	\$11,334,127	\$21,608,630	\$12,590,539	\$22,354,786
Expenditures by Category				
Personal Services	5,512,632	5,883,378	5,661,873	5,532,684
Operating Expenses	5,885,565	6,354,637	6,323,899	6,595,846
Capital Outlay	621,271	853,173	854,767	900,828
Subtotal Operating Expenditures	\$12,019,468	\$13,091,188	\$12,840,539	\$13,029,358
Capital Improvements	18,355	0	0	0
Interfund Transfers	27,399	0	0	0
Reserves	0	8,667,442	0	9,925,428
Subtotal Other Operating Expenses	\$45,754	\$8,667,442	\$0	\$9,925,428
Reimbursements	(731,095)	(150,000)	(250,000)	(600,000)
Total Operating Expenditures	\$11,334,127	\$21,608,630	\$12,590,539	\$22,354,786
Expenditures by Fund				
County Transportation Trust	\$11,160,611	\$21,342,904	\$12,317,167	\$22,143,786
Road District Maintenance	\$173,516	\$265,726	\$273,372	\$211,000
Number of Full Time Positions		131.00		129.00
Number of Part Time Positions		4.00		7.00
Number of Full Time Equivalent Positions		131.60		130.60

Mission: To maintain the County's transportation system of roads and bridges, provide a safe system, and protect the investment in that system. To develop and provide levels of service by planning, scheduling, directing and controlling work.

PUBLIC WORKS

ROAD AND BRIDGE DIVISION



Road and Bridge

Department: Public Works

Outside Operations

7506800

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	182,286	181,350	181,980	181,980
Subtotal Operating Expenditures	\$182,286	\$181,350	\$181,980	\$181,980
Reimbursements	0	0	0	0
Total Operating Expenditures	\$182,286	\$181,350	\$181,980	\$181,980
Expenditures by Fund				
County Transportation Trust	\$182,286	\$181,350	\$181,980	\$181,980

Highlights

The Outside Operations Activity accounts for numerous roadway projects and services performed including support and maintenance of the Volusia County Fairgrounds and Keep DeLand Beautiful project. This Activity is also responsible for the maintenance of abandoned cemeteries located throughout the County and other special projects as needed.

Road and Bridge

Department: Public Works

Road & Bridge Operations

ROAD_BR_OPERATIONS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	5,512,632	5,883,378	5,661,873	5,532,684
Operating Expenses	5,529,763	5,993,039	5,868,547	6,233,491
Capital Outlay	621,271	853,173	854,767	900,828
Subtotal Operating Expenditures	\$11,663,666	\$12,729,590	\$12,385,187	\$12,667,003
Capital Improvements	18,355	0	0	0
Interfund Transfers	27,399	0	0	0
Reserves	0	8,581,964	0	9,894,803
Subtotal Other Operating Expenses	\$45,754	\$8,581,964	\$0	\$9,894,803
Reimbursements	(731,095)	(150,000)	(250,000)	(600,000)
Total Operating Expenditures	\$10,978,325	\$21,161,554	\$12,135,187	\$21,961,806
Expenditures by Fund				
County Transportation Trust	\$10,978,325	\$21,161,554	\$12,135,187	\$21,961,806

Number of Full Time Positions	131.00	129.00
Number of Part Time Positions	4.00	7.00
Number of Full Time Equivalent Positions	131.60	130.60

Key Objectives

1. Ensure the highest possible level of service with existing resources through effective organization and management of all work performed
2. Maintain approximately 1000 miles of paved roads and 100 miles of dirt roads associated right of way
3. Maintain pavement markings on approximately 1000 miles of paved roads using in house paint and thermo plastic application

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Miles of right-of-way trees trimmed	112.00	100.00	90.00
2. Cost to grade dirt roads per mile	142.58	130.00	130.00
3. Number of acres mowed	11,000.00	10,000.00	10,000.00

Highlights

Road and Bridge Operations is responsible for the maintenance of approximately 1,000 miles of paved roads and approximately 100 miles of dirt roads. This includes the associated right of way mowing, tree removal and trimming, signs, striping and sidewalk maintenance. Budget cuts require a reduction in the levels of service to the residents of Volusia County. Previously, the gateway and thoroughfare right of ways were mowed eight times per year, those have been reduced to six times per year. Previously residential rights of ways were mowed four times per year, now they are mowed three times per year. Previously, dirt roads were graded every ten days, now they are graded every 21 days. Repair of sidewalks has been reduced to trip hazards only. In FY2012-13, every effort will be made to continue to optimize resources to not further reduce these levels of service.

During FY2011-12 two part time (.15 FTE) Bridgetender positions were deleted and one part time Bridgetender position was added (.30 FTE), in addition one full time (1.0 FTE) Bridgetender position was deleted and four part time (.25 FTE) positions added, reducing the full time positions to 130 and increasing the part time positions to seven (7). Also during FY2011-12 a full time (1.0 FTE) Tradesworker position was transferred in from Stormwater increasing the full time positions to 131. The FY2012-13 budget requests the transfer out of two (2.0 FTEs) to Stormwater, reducing the total full time positions to 129.

In FY2012-13, three additional positions will be unfunded bringing the total unfunded positions to sixteen (16).

Road and Bridge

Department: Public Works

W Highlands/Highlands Park

7507001

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	173,516	180,248	273,372	180,375
Subtotal Operating Expenditures	\$173,516	\$180,248	\$273,372	\$180,375
Reserves	0	85,478	0	30,625
Subtotal Other Operating Expenses	\$0	\$85,478	\$0	\$30,625
Reimbursements	0	0	0	0
Total Operating Expenditures	\$173,516	\$265,726	\$273,372	\$211,000
Expenditures by Fund				
Road District Maintenance	\$173,516	\$265,726	\$273,372	\$211,000

Highlights

Provide maintenance for the West Highlands maintenance district for FY2012-13 per the special assessment agreement.

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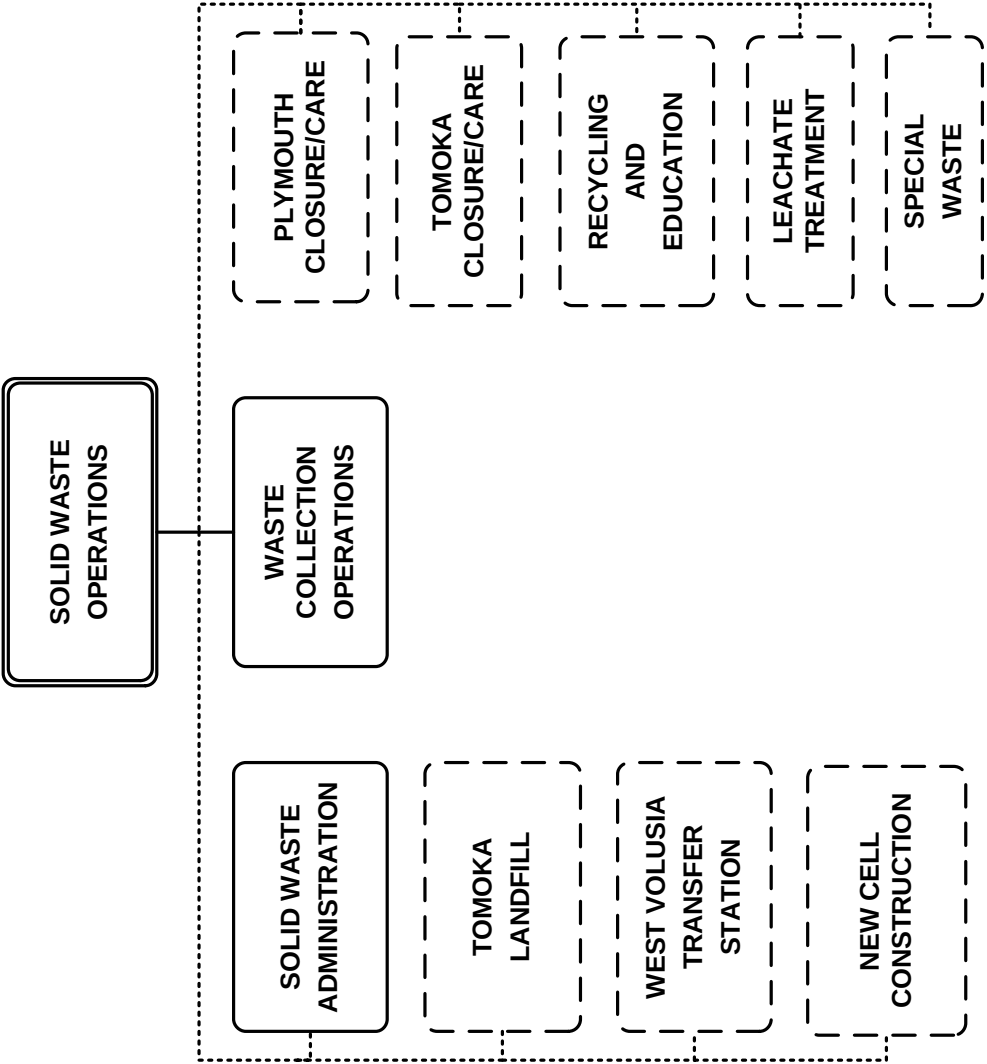
Solid Waste

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Solid Waste Administration	12,199,177	25,716,288	12,435,337	25,976,226
Solid Waste Collection	8,603,468	8,788,992	7,781,328	9,507,926
Total Expenditures	\$20,802,645	\$34,505,280	\$20,216,665	\$35,484,152
Expenditures by Category				
Personal Services	3,493,671	3,612,602	3,605,248	3,634,483
Operating Expenses	14,232,208	15,009,504	14,727,388	15,785,317
Capital Outlay	603,731	1,103,100	1,017,650	1,194,084
Subtotal Operating Expenditures	\$18,329,610	\$19,725,206	\$19,350,286	\$20,613,884
Capital Improvements	153,695	845,500	366,379	247,000
Grants and Aids	750,000	500,000	500,000	250,000
Interfund Transfers	1,569,340	0	0	0
Reserves	0	13,434,574	0	14,373,268
Subtotal Other Operating Expenses	\$2,473,035	\$14,780,074	\$866,379	\$14,870,268
Reimbursements	0	0	0	0
Total Operating Expenditures	\$20,802,645	\$34,505,280	\$20,216,665	\$35,484,152
Expenditures by Fund				
Solid Waste	\$12,199,177	\$25,716,288	\$12,435,337	\$25,976,226
Waste Collection	\$8,603,468	\$8,788,992	\$7,781,328	\$9,507,926
Number of Full Time Positions		73.00		71.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		73.75		71.75

Mission: To manage an integrated, cost effective solid waste program that will provide long-term disposal capacity for our citizens, while being environmentally sound and sustainable.

**PUBLIC WORKS
SOLID WASTE**



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Solid Waste

Department: Public Works

Solid Waste Administration

SOLID_WASTE_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	3,493,671	3,612,602	3,605,248	3,550,627
Operating Expenses	7,198,080	6,832,613	6,946,060	7,702,948
Capital Outlay	603,731	1,103,100	1,017,650	1,194,084
Subtotal Operating Expenditures	\$11,295,482	\$11,548,315	\$11,568,958	\$12,447,659
Capital Improvements	153,695	845,500	366,379	247,000
Grants and Aids	750,000	500,000	500,000	250,000
Reserves	0	12,822,473	0	13,031,567
Subtotal Other Operating Expenses	\$903,695	\$14,167,973	\$866,379	\$13,528,567
Reimbursements	0	0	0	0
Total Operating Expenditures	\$12,199,177	\$25,716,288	\$12,435,337	\$25,976,226
Expenditures by Fund				
Solid Waste	\$12,199,177	\$25,716,288	\$12,435,337	\$25,976,226

Number of Full Time Positions	73.00	69.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	73.75	69.75

Key Objectives

1. Administer solid waste programs in accordance with applicable laws and regulations
2. Provide safe and economical transfer of solid waste to Tomoka Landfill
3. Administer recycling and education programs to promote recycling, reuse, waste reduction and other options
4. Provide adequate disposal capacity for current and future waste volumes

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Tons of solid waste processed per year	486,305.00	460,757.00	438,000.00
2. Tons of transported waste per year	140,772.00	138,108.00	136,000.00
3. Percent recycled materials per year	31.00	33.00	35.00
4. Years of available permitted capacity	5.00	5.00	4.00

Highlights

The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at our two facilities: the West Volusia Transfer Station and the Tomoka Farms Road Landfill. The core of this operation provides multiple services to include Class I, Class III, construction & demolition waste disposal, and grinding yard trash into mulch for reuse.

Additional environmental programs through public and private partnerships include: recycling, sludge processing, methane gas recovery to energy, household hazardous waste disposal, electronic and fluorescent bulb recycling and are managed by contracted price agreements.

Planned activities include design of a citizen's drop-off area and partial closure of the south, west and north slope sections at the Tomoka Farms Road Landfill. One Equipment Operator III was deleted during FY2011-12. The FY2012-13 budget includes the deletion of an Equipment Operator III position and two positions, Staff Assistant II and Compliance Officer, were transferred to the Waste Collections Fund (440). The FY2012-13 budget includes five unfunded positions.

Solid Waste

Department: Public Works

Solid Waste Collection

SOL_WST_COLLECTION

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	0	0	0	83,856
Operating Expenses	7,034,128	8,176,891	7,781,328	8,082,369
Subtotal Operating Expenditures	\$7,034,128	\$8,176,891	\$7,781,328	\$8,166,225
Interfund Transfers	1,569,340	0	0	0
Reserves	0	612,101	0	1,341,701
Subtotal Other Operating Expenses	\$1,569,340	\$612,101	\$0	\$1,341,701
Reimbursements	0	0	0	0
Total Operating Expenditures	\$8,603,468	\$8,788,992	\$7,781,328	\$9,507,926
Expenditures by Fund				
Waste Collection	\$8,603,468	\$8,788,992	\$7,781,328	\$9,507,926

Number of Full Time Positions	0.00	2.00
Number of Full Time Equivalent Positions	0.00	2.00

Key Objectives

1. Provide effective collection services for unincorporated Volusia County
2. Promote proper waste management, waste reduction and recycling through public education programs to exceed the state recycling goal
3. Administer collection services to protect the health and well-being of the community
4. Provide continuing education for proper waste reduction, recycling and disposal

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of unincorporated residential units per year	44,354.00	44,713.00	44,780.00
2. Percent of residential waste collected for recycling	31.00	33.00	35.00
3. Percent of complaints resolved in 24 hours	99.30	99.00	99.30
4. Number of residential education contacts	44,613.00	40,090.00	40,000.00

Highlights

The mission of Waste Collection Operations is to administer efficient and cost effective collection services and mechanisms for solid waste and recycling programs. The unincorporated residential collection assessment is billed annually with property and school board taxes. The current annual non ad Valorem special assessment rate is \$190 per year, per unincorporated household.

A new seven-year residential collection contract began January 1, 2012. The Lake Harney Woods community was added to the customer base, along with many ten-plus acre parcels opting into the collection district.

The FY2012-13 budget includes the addition of a Staff Assistant II and Compliance Officer position that were transferred from the Solid Waste Fund (450).

State Department of Juvenile Justice

Department: Public Protection

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Pre-disposition Detention	4,298,016	3,794,057	5,052,457	4,136,858
Total Expenditures	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
Expenditures by Category				
Grants and Aids	4,298,016	3,794,057	5,052,457	4,136,858
Subtotal Other Operating Expenses	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
Expenditures by Fund				
General	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858

Mission: To comply with s. 985.2155 F.S. passed in the 2004 Legislative Session. This law requires County of Volusia to reimburse the State for the estimated cost of pre-disposition detention of juveniles who reside in the County.

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State Department of Juvenile Justice

Department: Public Protection

Pre-disposition Detention

5901000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Grants and Aids	4,298,016	3,794,057	5,052,457	4,136,858
Subtotal Other Operating Expenses	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858
Expenditures by Fund				
General	\$4,298,016	\$3,794,057	\$5,052,457	\$4,136,858

Highlights

Florida State Statute 985.2155, approved by the legislature in 2004, requires counties, except those that have been designated as "fiscally constrained", to pay for costs associated with the pre-trial detention of juveniles who are County residents.

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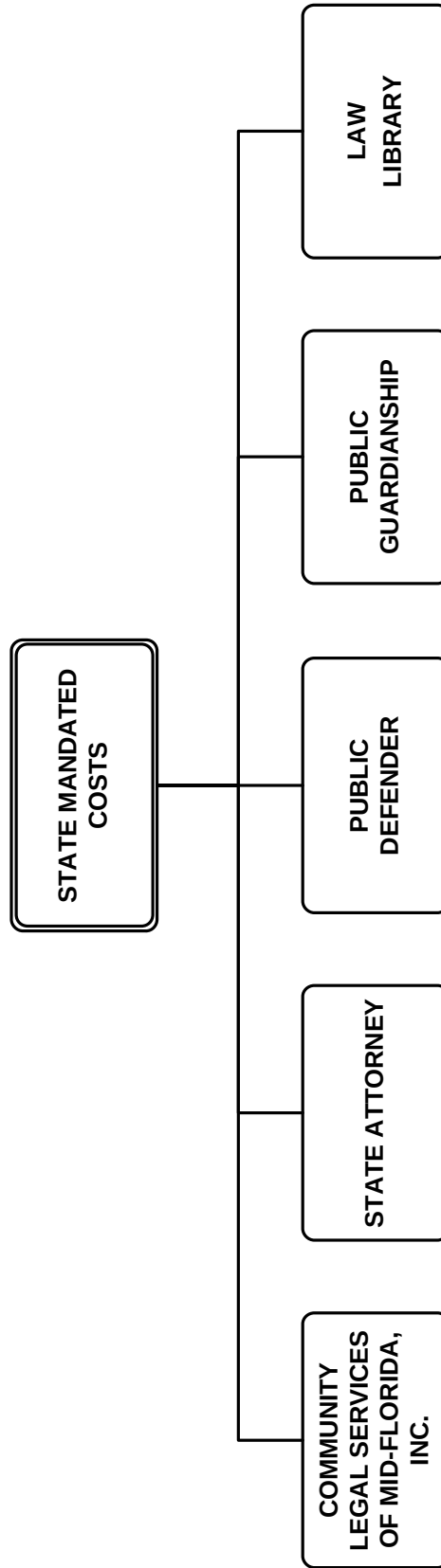
State Mandated Costs

Department: State Mandated Costs

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	602,301	602,301	602,301	602,301
Public Defender	386,491	519,935	492,498	530,820
Public Guardianship	126,000	126,000	126,000	126,000
State Attorney	530,146	606,175	564,067	589,955
Total Expenditures	\$2,540,938	\$2,750,411	\$2,680,866	\$2,745,076
Expenditures by Category				
Personal Services	51,238	62,448	62,053	62,666
Operating Expenses	2,417,994	2,578,320	2,496,534	2,565,548
Capital Outlay	71,706	33,126	45,762	40,146
Subtotal Operating Expenditures	\$2,540,938	\$2,673,894	\$2,604,349	\$2,668,360
Grants and Aids	0	76,517	76,517	76,716
Subtotal Other Operating Expenses	\$0	\$76,517	\$76,517	\$76,716
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,540,938	\$2,750,411	\$2,680,866	\$2,745,076
Expenditures by Fund				
General	\$2,540,938	\$2,750,411	\$2,680,866	\$2,745,076
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Mission: To provide a safe environment and community to the citizens of County of Volusia through the elected State Attorney, whose office prosecutes criminal acts on behalf of both the State and County; the elected Public Defender, whose office provides effective assistance of counsel to indigent persons who are charged with criminal violations of law; the Volusia County Law Library; the Council On Aging, operating as the Office of Public Guardianship for Volusia County; and Community Legal Services of Mid-Florida, whose office is charged with providing low cost or free civil legal services.

JUSTICE SYSTEM STATE MANDATED COSTS



State Mandated Costs

Department: State Mandated Costs

Community Legal Services of Mid-Florida

3304100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	896,000	896,000	896,000	896,000
Subtotal Operating Expenditures	\$896,000	\$896,000	\$896,000	\$896,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$896,000	\$896,000	\$896,000	\$896,000
Expenditures by Fund				
General	\$896,000	\$896,000	\$896,000	\$896,000

Highlights

Community Legal Services of Mid-Florida (CLSMF) operates a Legal Advice/Intake Helpline that provides centralized intake, legal advice, brief services and referrals and allows expert CLSMF attorneys to assist clients throughout our 12-county service area without regard to location. In 2011, CLSMF's Legal Helpline received over 11,000 calls and assisted nearly 8,000 people. Ninety-six percent of Helpline clients surveyed said they would use the Helpline again if they have another legal problem.

CLSMF's Volunteer Lawyers Project (VLP) provides free legal assistance to clients by referring cases to volunteer attorneys. In 2011, a total of 476 cases from Volusia County were referred. In addition, the VLP offers legal advice clinics where Volusia County residents can receive free legal advice from private attorneys on various matters. Currently, CLSMF offers weekly general legal advice and foreclosure/bankruptcy clinics in Daytona Beach and a twice-monthly legal advice clinic in DeLand.

In addition to providing legal help with complex mortgage foreclosure cases, CLSMF also focuses on the preservation of affordable housing for low-income people through our Affordable Housing Project.

A portion of a court fee assessed on criminal cases is used to off set some of the CLSMF expenditures. Approximately \$134K is expected to be collected in FY2012-13.

State Mandated Costs

Department: State Mandated Costs

Law Library

3307140

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	602,301	602,301	602,301	602,301
Subtotal Operating Expenditures	\$602,301	\$602,301	\$602,301	\$602,301
Reimbursements	0	0	0	0
Total Operating Expenditures	\$602,301	\$602,301	\$602,301	\$602,301
Expenditures by Fund				
General	\$602,301	\$602,301	\$602,301	\$602,301

Key Objectives

1. Continue to meet the legal information needs of the community
2. Continue to increase awareness of Law Library resources and services
3. Continue to develop and provide programs and services for Library users

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Daytona and DeLand patron usage by calendar year	43,586.00	44,022.00	44,462.00
2. Annual website visits	90,538.00	91,443.00	92,358.00
3. Educational seminars, sessions, and tours conducted	12.00	12.00	12.00

Highlights

The Volusia County Law Library (VCLL) provides the necessary resources and services to facilitate meaningful access to the legal information needs of its user groups. Users of the VCLL include the general public, attorneys, judges, court and government agencies, students and members of the business community. Referrals from other agencies and libraries are common. The legal resources and reference services required by these user groups vary in terms of type, degree and complexity.

The Volusia County Law Library operates branches in Daytona Beach, DeLand and New Smyrna and legal research workstations in Deltona and Ormond Beach. The Law Library operates a website at www.vclawlib.org.

The VCLL maintains the core collection standards in accordance with the American Association of Law Libraries. It maintains a collection of key supplementary resources including topical treatises, practice manuals and form books to assist in the practice and procedures of law.

The VCLL provides free access to fee based legal databases for all its patrons. Educational CDs and DVDs are available to assist patrons in learning about various areas of law. Legal research seminars and library orientation tours are offered by the Library on a regular basis.

A portion of court fees assessed on criminal cases and recording fees are used to offset some of the VCLL expenditures. Approximately \$325K is expected to be collected in FY2012-13.

State Mandated Costs

Department: State Mandated Costs

Public Defender

3307000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	386,491	431,492	404,055	429,458
Capital Outlay	0	11,926	11,926	24,646
Subtotal Operating Expenditures	\$386,491	\$443,418	\$415,981	\$454,104
Grants and Aids	0	76,517	76,517	76,716
Subtotal Other Operating Expenses	\$0	\$76,517	\$76,517	\$76,716
Reimbursements	0	0	0	0
Total Operating Expenditures	\$386,491	\$519,935	\$492,498	\$530,820
Expenditures by Fund				
General	\$386,491	\$519,935	\$492,498	\$530,820

Highlights

In accordance with Section 27.51(1), Florida Statutes, Public Defenders are charged with the representation of indigent defendants. The duties and responsibilities of the Public Defender's Office are constantly expanding. Section 29.008, Florida Statutes, requires the County to be responsible for funding communications, information systems and networks, utilities, facilities, maintenance, security and technology equipment.

The FY2012-13 budget includes additional operating and capital outlay funds for the one-time cost for the implementation of the state mandated E-Filing.

State Mandated Costs

Department: State Mandated Costs

Public Guardianship

3307040

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	126,000	126,000	126,000	126,000
Subtotal Operating Expenditures	\$126,000	\$126,000	\$126,000	\$126,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$126,000	\$126,000	\$126,000	\$126,000
Expenditures by Fund				
General	\$126,000	\$126,000	\$126,000	\$126,000

Highlights

The Council on Aging has been operating as the Office of Public Guardianship for Volusia County since 2003. Staff provide a necessary service to those age 18 or older who lack the capacity to make their own decisions; do not have a willing and qualified family member or friend to serve as a guardian; and do not have adequate income or assets to pay for a professional guardian. Through this program, the Council provides services for forty active public wards, which is the maximum allowed for one ward manager by the Statewide Public Guardianship Office. Natural attrition of this population allows staff to serve approximately 50 wards in any year. On a daily basis the program provides wards with health care management, residential placement, and financial management. Many of these residents are extremely frail residents in nursing homes while others are developmentally disabled and have resided in group homes for most of their lives. The Office is able to assist these individuals to obtain the least restrictive and the most productive life possible.

State Mandated Costs

Department: State Mandated Costs

State Attorney

3305000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	51,238	62,448	62,053	62,666
Operating Expenses	407,202	522,527	468,178	511,789
Capital Outlay	71,706	21,200	33,836	15,500
Subtotal Operating Expenditures	\$530,146	\$606,175	\$564,067	\$589,955
Reimbursements	0	0	0	0
Total Operating Expenditures	\$530,146	\$606,175	\$564,067	\$589,955
Expenditures by Fund				
General	\$530,146	\$606,175	\$564,067	\$589,955
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Highlights

The State Attorney's Office, Seventh Judicial Circuit is responsible for Criminal Prosecutions in Volusia, Flagler, St. Johns and Putman Counties ranging from First-Degree Murder to Disorderly Conduct. The budget for the State Attorney's Office including staff salaries, is primarily funded by the State. Article V, Revision 7 of the State Constitution called for full State funding on July 1, 2004. Section 29.008, Florida Statutes, requires the County to be responsible for costs of communications, information systems, and facilities. These costs include information technology (hardware, software and equipment), rent, utilities, building maintenance, security, property insurance and liability insurance.

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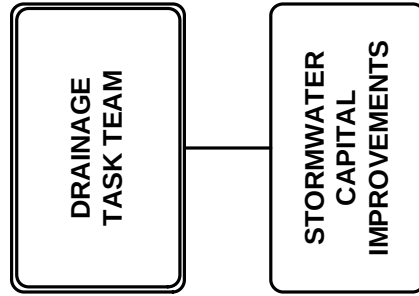
Stormwater

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Drainage Task Team	2,569,432	5,894,240	2,885,443	6,822,189
Stormwater Capital Improvements	1,855,646	3,033,229	2,838,951	1,620,000
Total Expenditures	\$4,425,078	\$8,927,469	\$5,724,394	\$8,442,189
Expenditures by Category				
Personal Services	2,588,600	2,733,084	2,605,572	2,752,783
Operating Expenses	1,712,910	1,800,978	1,794,819	1,677,010
Capital Outlay	402,213	539,076	530,000	525,950
Subtotal Operating Expenditures	\$4,703,723	\$5,073,138	\$4,930,391	\$4,955,743
Capital Improvements	1,458,946	2,690,000	2,938,951	1,720,000
Debt Service	0	60,052	60,052	60,520
Interfund Transfers	461,565	0	0	0
Reserves	0	3,309,279	0	3,910,926
Subtotal Other Operating Expenses	\$1,920,511	\$6,059,331	\$2,999,003	\$5,691,446
Reimbursements	(2,199,156)	(2,205,000)	(2,205,000)	(2,205,000)
Total Operating Expenditures	\$4,425,078	\$8,927,469	\$5,724,394	\$8,442,189
Expenditures by Fund				
Stormwater Utility	\$4,425,078	\$8,927,469	\$5,724,394	\$8,442,189
Number of Full Time Positions		56.00		57.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		56.75		57.75

Mission: To provide for physical structures, natural systems and maintenance activities to protect people, infrastructure, property and water resources from the hazards of flooding, inadequate drainage and stormwater pollutants.

PUBLIC WORKS STORMWATER



Stormwater

Department: Public Works

Drainage Task Team

DRAINAGETASK

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	2,588,600	2,733,084	2,605,572	2,752,783
Operating Expenses	1,624,752	1,700,978	1,694,819	1,577,010
Capital Outlay	402,213	539,076	530,000	525,950
Subtotal Operating Expenditures	\$4,615,565	\$4,973,138	\$4,830,391	\$4,855,743
Capital Improvements	153,023	710,000	200,000	200,000
Debt Service	0	60,052	60,052	60,520
Reserves	0	2,356,050	0	3,910,926
Subtotal Other Operating Expenses	\$153,023	\$3,126,102	\$260,052	\$4,171,446
Reimbursements	(2,199,156)	(2,205,000)	(2,205,000)	(2,205,000)
Total Operating Expenditures	\$2,569,432	\$5,894,240	\$2,885,443	\$6,822,189
Expenditures by Fund				
Stormwater Utility	\$2,569,432	\$5,894,240	\$2,885,443	\$6,822,189

Number of Full Time Positions	56.00	57.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	56.75	57.75

Key Objectives

1. Inspect and efficiently evaluate canals, ditches and storm water systems on thoroughfare roads and in the unincorporated areas
2. Perform primary drainage system and roadside ditch cleaning chemically and mechanically to improve water quality and quantity flow
3. Maintain County retention areas with mowing and herbicide application to enhance appearance and effectiveness
4. Clean drainage systems within the County using vacuum equipment to remove debris
5. Replace deteriorated storm pipe and structures

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of catch basins inspected	9,415.00	9,000.00	9,000.00
2. Feet of ditch systems cleaned	440,478.00	400,000.00	400,000.00
3. Acres of retention areas maintained	1,385.00	1,300.00	1,300.00
4. Feet of drainage systems cleaned	95,472.00	90,000.00	90,000.00
5. Feet of deteriorated pipe replaced	15,437.00	10,000.00	10,000.00

Highlights

The Stormwater program continues to develop and implement projects for County and partnership benefits. The Capital Improvement Plan focuses on water quality, flood reduction and water recharge benefits. Projects to continue in FY2012-13 include Miller Lake improvements, North Peninsula drainage improvements, and Rio Way improvements. The maintenance program has been further enhanced by the addition of a roadside ditch cleaning crew and the replacement of existing equipment to increase productivity and accessibility of drainage infrastructure. Focus in the upcoming year will be on the Total Maximum Daily Load (TMDL) program. The county is involved in two Basin Management Action Plan (BMAP) processes for the Indian River Lagoon and the Middle St. John's River.

During FY2011-12 one full time Equipment Operator position (1.0 FTE) was transferred out to Road and Bridge reducing the total full time positions to 55. In the FY2012-13 budget two full time positions (2.0 FTE) are being transferred in from Road and Bridge, a Staff Assistant I and a Supervisor III, bringing the total full time positions to 57.

Stormwater

Department: Public Works

Stormwater Capital Improvements

STORM_CAPITAL

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	88,158	100,000	100,000	100,000
Subtotal Operating Expenditures	\$88,158	\$100,000	\$100,000	\$100,000
Capital Improvements	1,305,923	1,980,000	2,738,951	1,520,000
Interfund Transfers	461,565	0	0	0
Reserves	0	953,229	0	0
Subtotal Other Operating Expenses	\$1,767,488	\$2,933,229	\$2,738,951	\$1,520,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,855,646	\$3,033,229	\$2,838,951	\$1,620,000
Expenditures by Fund				
Stormwater Utility	\$1,855,646	\$3,033,229	\$2,838,951	\$1,620,000

Highlights

Capital Improvement funds are allocated for the commencement and/or completion of the following capital projects:

Volusia Retention Pond	\$ 100,000
North Peninsula Improvement	200,000
Total Maximum Daily Load	540,000
Rio Way Parcels	80,000
Local Projects - TBD	600,000

Tourist Development

Department: Tourist Development

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Tourist Development	6,856,844	6,852,302	6,852,302	6,852,302
Total Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Expenditures by Category				
Operating Expenses	6,856,844	6,852,302	6,852,302	6,852,302
Subtotal Operating Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Expenditures by Fund				
Convention Development Tax	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Mission:	To promote tourism in Volusia County through statewide and national promotions which highlight the County's diverse qualities and attributes.			

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Tourist Development

Department: Tourist Development

Tourist Development

TOURIST_DEV

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	6,856,844	6,852,302	6,852,302	6,852,302
Subtotal Operating Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302
Expenditures by Fund				
Convention Development Tax	\$6,856,844	\$6,852,302	\$6,852,302	\$6,852,302

Highlights

The Tourist Development Advertising Authorities account for revenues raised from 3% tax on hotel rooms and other short term rentals. The Halifax Area Advertising Authority expends these funds for tourism promotions through a contract with the Daytona Beach Convention and Visitors Bureau. The Southeast Volusia Advertising Authority and the West Volusia Advertising Authority conduct promotion and advertising campaigns in their respective areas.

The expenditure detail includes administrative costs in the amount of \$135,270. Budgeted transfers to agencies are: Halifax \$5,233,726, Southeast Volusia \$1,182,521 and West Volusia \$300,785.

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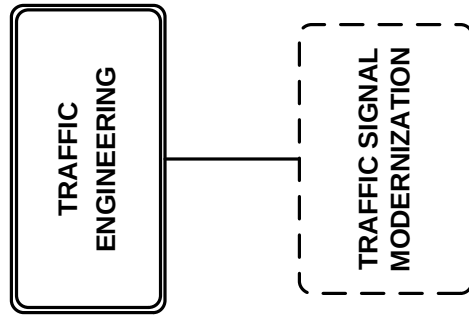
Traffic Engineering

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Traffic Engineering	2,787,964	5,186,824	3,584,858	6,097,360
Total Expenditures	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360
Expenditures by Category				
Personal Services	1,312,829	1,386,586	1,320,512	1,380,744
Operating Expenses	1,285,875	1,792,567	2,012,680	1,687,066
Capital Outlay	0	0	2,020	0
Subtotal Operating Expenditures	\$2,598,704	\$3,179,153	\$3,335,212	\$3,067,810
Capital Improvements	195,024	250,000	250,000	250,000
Interfund Transfers	6,899	0	0	0
Reserves	0	1,757,671	0	2,779,550
Subtotal Other Operating Expenses	\$201,923	\$2,007,671	\$250,000	\$3,029,550
Reimbursements	(12,663)	0	(354)	0
Total Operating Expenditures	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360
Expenditures by Fund				
County Transportation Trust	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360
Number of Full Time Positions		21.00		21.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		21.00		21.00

Mission: To enhance the quality of life for residents and visitors by providing essential services for the safe and efficient movement of both vehicular and pedestrian traffic throughout Volusia County. This is accomplished through the planning, design, implementation and maintenance of traffic control devices (such as traffic signals, school zone flashers, curve warning flashers) in accordance with standard engineering practices.

PUBLIC WORKS TRAFFIC ENGINEERING DIVISION



Traffic Engineering

Department: Public Works

Traffic Engineering

TRAFFIC_ENG

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,312,829	1,386,586	1,320,512	1,380,744
Operating Expenses	1,285,875	1,792,567	2,012,680	1,687,066
Capital Outlay	0	0	2,020	0
Subtotal Operating Expenditures	\$2,598,704	\$3,179,153	\$3,335,212	\$3,067,810
Capital Improvements	195,024	250,000	250,000	250,000
Interfund Transfers	6,899	0	0	0
Reserves	0	1,757,671	0	2,779,550
Subtotal Other Operating Expenses	\$201,923	\$2,007,671	\$250,000	\$3,029,550
Reimbursements	(12,663)	0	(354)	0
Total Operating Expenditures	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360
Expenditures by Fund				
County Transportation Trust	\$2,787,964	\$5,186,824	\$3,584,858	\$6,097,360

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	21.00

Key Objectives

1. Provide a comprehensive program of scheduled maintenance two times per year for all existing electronic traffic control devices
2. Provide as needed traffic studies and obtain annual traffic count station data
3. Evaluate development review projects for transportation

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of traffic signals and other electronic traffic control devices maintained and upgraded of controllers	542.00	542.00	498.00
2. Number of traffic studies and volume counts	923.00	934.00	900.00
3. Number of development projects reviewed	761.00	700.00	700.00

Highlights

Traffic Engineering is responsible for transportation planning and proper design, installation and maintenance of traffic signals. Traffic signal modernization and traffic signal update for the Florida Department of Transportation are all responsibilities of the Traffic Engineering Division. The modernization will include upgrading one additional new mast arm signal (Williamson Blvd & Thames/Midway) and additional installations of fiber optic communication cable are planned in FY2012-13. The Division continues to maintain and analyze traffic crash records to identify and implement appropriate corrective safety measures, and also evaluate traffic engineering elements on projects such as site plans, rezoning and special exceptions. The increase in reserves for FY2012-13 is driven by future capital projects to continue the County's signal modernization program.

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Transition Expenses

Department: Transition Reserves

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Transition Reserves	504,181	5,734,230	149,703	0
Total Expenditures	\$504,181	\$5,734,230	\$149,703	\$0
Expenditures by Category				
Personal Services	504,181	183,432	149,703	0
Subtotal Operating Expenditures	\$504,181	\$183,432	\$149,703	\$0
Reserves	0	5,550,798	0	0
Subtotal Other Operating Expenses	\$0	\$5,550,798	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$504,181	\$5,734,230	\$149,703	\$0
Expenditures by Fund				
General	\$504,181	\$5,734,230	\$149,703	\$0
Number of Full Time Positions		10.00		9.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		9.00

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Transition Expenses

Department: Transition Reserves

Transition Reserves

966_TRANS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	504,181	183,432	149,703	0
Subtotal Operating Expenditures	\$504,181	\$183,432	\$149,703	\$0
Reserves	0	5,550,798	0	0
Subtotal Other Operating Expenses	\$0	\$5,550,798	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$504,181	\$5,734,230	\$149,703	\$0
Expenditures by Fund				
General	\$504,181	\$5,734,230	\$149,703	\$0
Number of Full Time Positions		10.00		9.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		9.00

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Veterans' Services

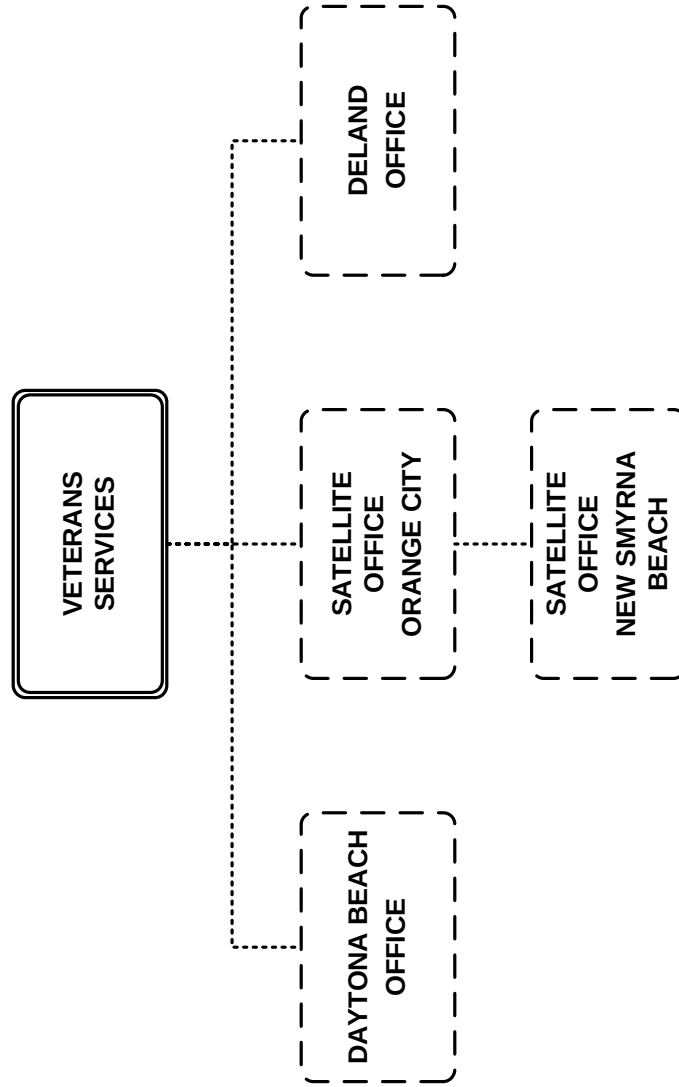
Department: Community Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Veterans' Services	531,554	527,971	547,609	577,013
Total Expenditures	\$531,554	\$527,971	\$547,609	\$577,013
Expenditures by Category				
Personal Services	469,731	471,921	467,358	471,001
Operating Expenses	56,823	56,050	80,251	106,012
Subtotal Operating Expenditures	\$526,554	\$527,971	\$547,609	\$577,013
Grants and Aids	5,000	0	0	0
Subtotal Other Operating Expenses	\$5,000	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$531,554	\$527,971	\$547,609	\$577,013
Expenditures by Fund				
General	\$531,554	\$527,971	\$547,609	\$577,013
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Mission: To inform the veterans/dependents of benefits to which they may be entitled to. Assist them in obtaining those benefits by filing claims/appeals/benefits and supporting documents that will justify those claims.

COMMUNITY SERVICES

VETERANS SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Veterans' Services

Department: Community Services

Veterans' Services

6603000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	469,731	471,921	467,358	471,001
Operating Expenses	56,823	56,050	80,251	106,012
Subtotal Operating Expenditures	\$526,554	\$527,971	\$547,609	\$577,013
Grants and Aids	5,000	0	0	0
Subtotal Other Operating Expenses	\$5,000	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$531,554	\$527,971	\$547,609	\$577,013
Expenditures by Fund				
General	\$531,554	\$527,971	\$547,609	\$577,013
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Key Objectives

1. File all requested claims and benefits for veterans/dependents
2. Serve all veterans/dependents including shut-ins and those in nursing homes/assisted living facilities
3. Perfect appeals on behalf of veterans and their dependents
4. Maintain Client Support for all veterans/dependents for all benefits

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of claims & benefits filed	6,238.00	6,488.00	6,600.00
2. Number of Veterans/dependents served	8,438.00	8,620.00	9,200.00
3. Number of appeals on behalf of Veterans and dependents	706.00	736.00	750.00
4. Maintain client support for veterans & dependents	75,331.00	76,000.00	77,500.00

Highlights

Florida Statute 292.11 allows for the County to employ a Veterans' Services Officer and Staff. The Volusia County Veterans' Services Division assists all former and present members of the Armed Forces and their dependents in preparing claims for compensation, hospitalization, vocational training, and other benefits and privileges to which they are entitled under Federal and State Laws and County regulations. Offices are located in Daytona Beach, DeLand, New Smyrna Beach, and Orange City. Due to frequent changes in the laws and regulations, training and certification of staff is essential. Continued Certification and Accreditation is a necessity through the training provided by the Florida Department of Veterans Affairs (FDVA), the Department of Veterans Affairs (VA), and internally by this Division.

The FY2012-13 budget includes one unfunded position, however, we have been authorized one temporary contracted services employee to fill this void.

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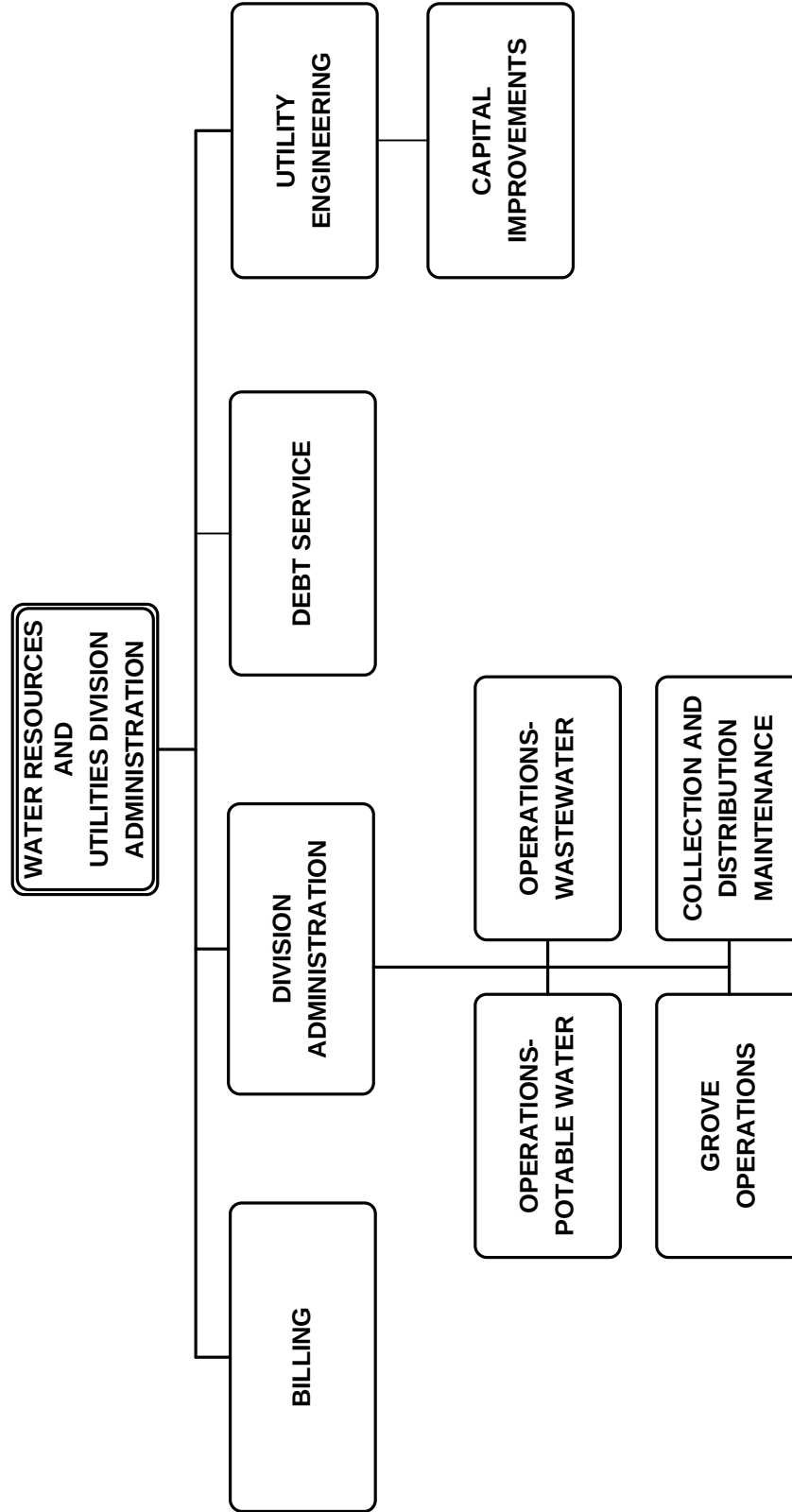
Water Resources and Utilities

Department: Public Works

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Collection and Distribution Maintenance	1,177,742	1,226,528	1,226,673	1,360,174
Customer Service	407,246	450,219	407,150	673,198
Grove Operations	208,843	292,241	271,042	290,169
Operations-Potable Water	1,881,367	1,837,474	1,820,613	1,617,537
Operations-Wastewater	2,594,069	2,574,479	2,592,541	2,300,375
Utility Engineering	509,637	657,851	556,733	522,090
Water Utilities Capital Improvements	7,506,849	6,099,296	5,529,465	8,444,914
Water Utilities Debt Service	852,817	2,446,266	2,446,266	2,427,267
Water Utilities Division Administration	1,328,443	1,708,231	1,390,766	3,497,729
Total Expenditures	\$16,467,013	\$17,292,585	\$16,241,249	\$21,133,453
Expenditures by Category				
Personal Services	3,265,413	3,421,181	3,199,330	3,288,355
Operating Expenses	5,209,217	5,512,579	5,974,815	6,183,486
Capital Outlay	6,446	168,873	123,142	311,000
Subtotal Operating Expenditures	\$8,481,076	\$9,102,633	\$9,297,287	\$9,782,841
Capital Improvements	7,133,120	5,460,833	4,822,694	6,950,000
Debt Service	852,817	2,446,266	2,121,268	2,427,267
Reserves	0	282,853	0	1,973,345
Subtotal Other Operating Expenses	\$7,985,937	\$8,189,952	\$6,943,962	\$11,350,612
Reimbursements	0	0	0	0
Total Operating Expenditures	\$16,467,013	\$17,292,585	\$16,241,249	\$21,133,453
Expenditures by Fund				
Water and Sewer Utilities	\$16,467,013	\$17,292,585	\$16,241,249	\$21,133,453
Number of Full Time Positions		61.00		61.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		61.00		61.00

Mission: To provide a safe and reliable water supply to our customers and to collect, treat and dispose of wastewater in an environmentally acceptable way; to protect and promote conservation of our water resources for both current and future users while planning for new development.

PUBLIC WORKS WATER RESOURCES AND UTILITIES DIVISION



Water Resources and Utilities

Department: Public Works

Collection and Distribution Maintenance

7806010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	465,842	468,245	503,280	522,174
Operating Expenses	707,674	746,283	723,393	838,000
Capital Outlay	4,226	12,000	0	0
Subtotal Operating Expenditures	\$1,177,742	\$1,226,528	\$1,226,673	\$1,360,174
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,177,742	\$1,226,528	\$1,226,673	\$1,360,174
Expenditures by Fund				
Water and Sewer Utilities	\$1,177,742	\$1,226,528	\$1,226,673	\$1,360,174

Number of Full Time Positions	9.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	9.00	10.00

Key Objectives

1. Provide water, sewer and reclaimed connections for new customers and continue with the meter change out program
2. Provide timely utility locates when requested
3. Maintain fire hydrant repair and flow test program and the valve exercising program per regulatory standards
4. Perform scheduled sewer main cleaning per established standards

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of meter conversions to radio reads	1,200.00	2,000.00	2,400.00
2. Number of utility locates	2,237.00	1,800.00	1,900.00
3. Number of valves exercised and hydrants tested	3,844.00	3,900.00	3,900.00
4. Number of linear feet of sewer main cleaned	0.00	0.00	2,010.00

Highlights

The primary function of the Collection and Distribution Activity is to provide water, sewer and reclaimed water connections for new customers, routine/emergency repairs of distribution and collection systems, conduct scheduled valve exercising/maintenance and gravity sewer main cleaning. The Collection and Distribution Activity also includes systematic conversion of aging water meters to the new Automatic Meter Reading (AMR) radio read technology. This program has reduced water loss in several areas, improved meter reading efficiencies and increased revenue as the result of accurate meter reading.

The FY2012-13 budget includes funding for an aggressive water meter replacement program. The objective of this program is to convert 10% of the system's aging water meters to the new Automatic Meter Reading (AMR) radio read technology, replacement of substandard water mains, and improvement/rehabilitation of sewage lift stations to current county utility standards. This budget also includes additional funding for contract services to perform systematic cleaning of gravity sewer mains to reduce sanitary sewer overflow and to ensure reliability.

One Tradesworker Supervisor position was added via transfer of a position from the Wastewater Operations (5000) activity.

Water Resources and Utilities

Department: Public Works

Customer Service

7800800

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	98,863	121,786	88,284	121,365
Operating Expenses	308,383	328,433	318,866	531,833
Capital Outlay	0	0	0	20,000
Subtotal Operating Expenditures	\$407,246	\$450,219	\$407,150	\$673,198
Reimbursements	0	0	0	0
Total Operating Expenditures	\$407,246	\$450,219	\$407,150	\$673,198
Expenditures by Fund				
Water and Sewer Utilities	\$407,246	\$450,219	\$407,150	\$673,198

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Produce and provide utility bills to all active Volusia County utility customers
2. Increase Automatic Clearing House (ACH) and online payments by our Utility customers
3. Reduce the number of accounts with a balance in 60-90 days

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of bills mailed to active water and sewer accounts per month	14,728.00	14,753.00	15,000.00
2. Number of ACH and online payments	2,148.00	2,328.00	2,600.00
3. Number of customers with balances over 90 days	100.00	500.00	25.00

Highlights

Customer Services manages billing functions for approximately 14,000 water customers and over 10,000 sewer customers countywide. The meter reading function is contracted to an outside agency. This has proven to be the most cost effective way to provide this service and is supported by a study performed by Lorricks Associates, a third party consultant. Current routes are being converted to radio read meters that will reduce the costs for this service and for added efficiency.

This function continues to promote the convenience of ACH (automatic clearing house) payments and has initiated e-bills, which allows more than 700 customers to view and pay their bills online. The Customer Service area will pursue more participation in e-bill service to help reduce printing and postage costs. The implementation of the lockbox service has increased the billing activity's ability to expand the customer service hours to better serve its consumers. The FY2012-13 budget includes \$200,000 in funding for a new billing software system.

One Office Assistant III position remains unfunded in the FY2012-13 budget.

Water Resources and Utilities

Department: Public Works

Grove Operations

7805090

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	85,134	118,196	120,431	120,014
Operating Expenses	123,709	117,672	150,611	120,155
Capital Outlay	0	56,373	0	50,000
Subtotal Operating Expenditures	\$208,843	\$292,241	\$271,042	\$290,169
Reimbursements	0	0	0	0
Total Operating Expenditures	\$208,843	\$292,241	\$271,042	\$290,169
Expenditures by Fund				
Water and Sewer Utilities	\$208,843	\$292,241	\$271,042	\$290,169
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00
Key Objectives				
1. Sell citrus grown on the property adjacent to the Southeast Wastewater Treatment Plant				
2. Replace dead or trees on grove property with new ones				
3. Continue removal and replacement of white grapefruit trees with more profitable variety of citrus				
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget	
1. Income generated from sale of citrus crop	109,000.00	120,000.00	120,000.00	
2. Number of trees replaced	300.00	1,000.00	1,000.00	
3. Acres of white grapefruit cleared and replanted	0.00	15.00	15.00	
Highlights				
The County owns and operates a citrus grove in Oak Hill, a site approved by the Florida Department of Environmental Protection for the disposal of treated effluent (reclaimed water). The primary objective is to operate the grove to meet all state and federal agriculture regulations and harvest the fruit to offset the operational costs. Grove Operations will continue to monitor the eucalyptus pilot project for tree growth and survival rates.				
The FY2012-13 Capital Outlay budget includes a hedging attachment, improvements to the pole barn, a new well for the caretaker's house and BMP water quality improvements.				

Water Resources and Utilities

Department: Public Works

Operations-Potable Water

7804000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	603,840	594,764	556,043	563,643
Operating Expenses	1,277,527	1,235,210	1,264,570	1,053,894
Capital Outlay	0	7,500	0	0
Subtotal Operating Expenditures	\$1,881,367	\$1,837,474	\$1,820,613	\$1,617,537
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,881,367	\$1,837,474	\$1,820,613	\$1,617,537
Expenditures by Fund				
Water and Sewer Utilities	\$1,881,367	\$1,837,474	\$1,820,613	\$1,617,537

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Provide safe and reliable potable water that meets the customer's demands
2. Improve customer confidence by producing/providing a very high quality water
3. Reduce unaccounted for water (produced vs. billed metered water)

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Amount of potable water processed (million gallons per year)	1,308.00	1,315.00	1,320.00
2. Number of customer complaints (taste and color)	57.00	40.00	30.00
3. Number of water pressure complaints corrected and recommendations made	18.00	30.00	20.00
4. Number of out-of-service equipment or treatment plants < 5%	6.00	6.00	6.00

Highlights

The primary function of the Potable Water Operations Activity is proper treatment of potable water and to supply customers with a high quality of drinking water that meets or exceeds regulatory standards and to expand treatment capacities to meet increasing customer needs and regulatory demands. This activity also maintains water quality within the distribution system by flushing, identifies ways to reduce water losses and maintains a proactive well field management program.

The Potable Water Operation continues to develop efficiencies that allow it to effectively function with the current Treatment Plant Operator staffing levels.

The FY2012-13 budget includes funding for replacement of an emergency generator, emergency generator fuel tanks, high service pump (HSP), variable frequency drive (VFD) and painting of water ground storage tanks (GST).

The vacant Treatment Plant Operator position will remain unfunded for the FY2012-13 budget.

Water Resources and Utilities

Department: Public Works

Operations-Wastewater

7805000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,038,828	996,383	965,774	955,775
Operating Expenses	1,555,241	1,515,096	1,563,852	1,344,600
Capital Outlay	0	63,000	62,915	0
Subtotal Operating Expenditures	\$2,594,069	\$2,574,479	\$2,592,541	\$2,300,375
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,594,069	\$2,574,479	\$2,592,541	\$2,300,375
Expenditures by Fund				
Water and Sewer Utilities	\$2,594,069	\$2,574,479	\$2,592,541	\$2,300,375

Number of Full Time Positions	19.00	18.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	19.00	18.00

Key Objectives

1. Reduce the number of wastewater treatment plants and stand alone package plants that are not connected to a central sewer system
2. Provide safe and reliable wastewater treatment that meets State regulations and the customer's demands
3. Increase reclaimed water availability

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of plants owned	12.00	12.00	12.00
2. Wastewater processed (in millions of gallons)	749.00	767.00	780.00
3. Percent of FDEP permit effluent compliance > 99%	100.00	100.00	100.00
4. Wastewater and residential reclaimed water processed (millions of gallons)	609.00	610.00	610.00

Highlights

The primary function of the Wastewater Operations Activity is proper treatment/disposal of wastewater; provide a reliable supply of reclaimed water for irrigation, and to expand treatment capacities to meet increasing customer needs and regulatory demands.

The Wastewater Operation continues to develop efficiencies that allow it to effectively function with the current Treatment Plant Operator staffing levels.

The FY2012-13 budget includes funding for replacement of pump equipment, lift station Supervisory Control and Data Acquisition (SCADA) equipment and rehabilitation of treatment plant clarifiers.

One Treatment Plant Operator was reclassified and transferred to Collection and Distribution Maintenance. One Treatment Plant Operator will remain unfunded for the FY2012-13 budget.

Water Resources and Utilities

Department: Public Works

Utility Engineering

7801000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	408,643	484,834	376,384	414,590
Operating Expenses	100,994	173,017	180,349	107,500
Subtotal Operating Expenditures	\$509,637	\$657,851	\$556,733	\$522,090
Reimbursements	0	0	0	0
Total Operating Expenditures	\$509,637	\$657,851	\$556,733	\$522,090
Expenditures by Fund				
Water and Sewer Utilities	\$509,637	\$657,851	\$556,733	\$522,090
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Determine the Utilities' future needs and develop a five year CIP program
2. Provide project management for contract design and construction of capital projects.
3. Update and manage the GIS Database of all County owned facilities
4. Maintain the County's consumptive Use Permit and Florida Dept of Environmental Protection permits for all county owned facilities
5. Manage the County's Citrus Grove in Southeast Volusia County

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of capital projects	6.00	12.00	10.00
2. Number of GPS for all water and sewer assets	3,000.00	500.00	500.00
3. Number of in-house design projects	2.00	2.00	2.00

Highlights

The Utility Engineering Activity supports the water/wastewater system by overseeing capital improvement projects (CIP) and supporting maintenance and upgrade work performed by the operations activity.

One Senior Utility Engineering Inspector position will be unfunded in the FY2012-13 budget.

Water Resources and Utilities

Department: Public Works

Water Utilities Capital Improvements

WATER_UTIL_CAP_IMPR

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	371,509	608,463	646,544	727,590
Capital Outlay	2,220	30,000	60,227	241,000
Subtotal Operating Expenditures	\$373,729	\$638,463	\$706,771	\$968,590
Capital Improvements	7,133,120	5,460,833	4,822,694	6,950,000
Reserves	0	0	0	526,324
Subtotal Other Operating Expenses	\$7,133,120	\$5,460,833	\$4,822,694	\$7,476,324
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,506,849	\$6,099,296	\$5,529,465	\$8,444,914
Expenditures by Fund				
Water and Sewer Utilities	\$7,506,849	\$6,099,296	\$5,529,465	\$8,444,914

Water Resources and Utilities

Department: Public Works

Water Utilities Debt Service

WATER_UTIL_DEBT

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	0	0	324,998	0
Subtotal Operating Expenditures	\$0	\$0	\$324,998	\$0
Debt Service	852,817	2,446,266	2,121,268	2,427,267
Subtotal Other Operating Expenses	\$852,817	\$2,446,266	\$2,121,268	\$2,427,267
Reimbursements	0	0	0	0
Total Operating Expenditures	<u>\$852,817</u>	<u>\$2,446,266</u>	<u>\$2,446,266</u>	<u>\$2,427,267</u>
Expenditures by Fund				
Water and Sewer Utilities	\$852,817	\$2,446,266	\$2,446,266	\$2,427,267

Highlights

Funds budgeted are required to meet debt service obligations with the 1998 and 2003 Water and Sewer Refunding and Improvement Bonds. In addition, payments for 4 State Revolving Fund Loans for the Southeast Wastewater Treatment Plant, Deltona north upgrade, Southwest Regional Reclamation Facility and the Southwest Regional Water Reuse Facility Expansion are budgeted.

Water Resources and Utilities

Department: Public Works

Water Utilities Division Administration

WATER_UTIL_ADMIN

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	564,263	636,973	589,134	590,794
Operating Expenses	764,180	788,405	801,632	1,459,914
Subtotal Operating Expenditures	\$1,328,443	\$1,425,378	\$1,390,766	\$2,050,708
Reserves	0	282,853	0	1,447,021
Subtotal Other Operating Expenses	\$0	\$282,853	\$0	\$1,447,021
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,328,443	\$1,708,231	\$1,390,766	\$3,497,729
Expenditures by Fund				
Water and Sewer Utilities	\$1,328,443	\$1,708,231	\$1,390,766	\$3,497,729
Number of Full Time Positions		11.00		11.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		11.00		11.00

Key Objectives

1. Provide supervision, clerical and administrative support for all operations within the Division
2. Monitor the Division budget and expenditures
3. Convert paper records to electronic files

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of customers: Water	14,926.00	14,933.00	14,975.00
2. Number of customers: Sewer	10,893.00	10,899.00	10,925.00
3. Number of customers: Reclaimed	1,381.00	1,471.00	1,800.00

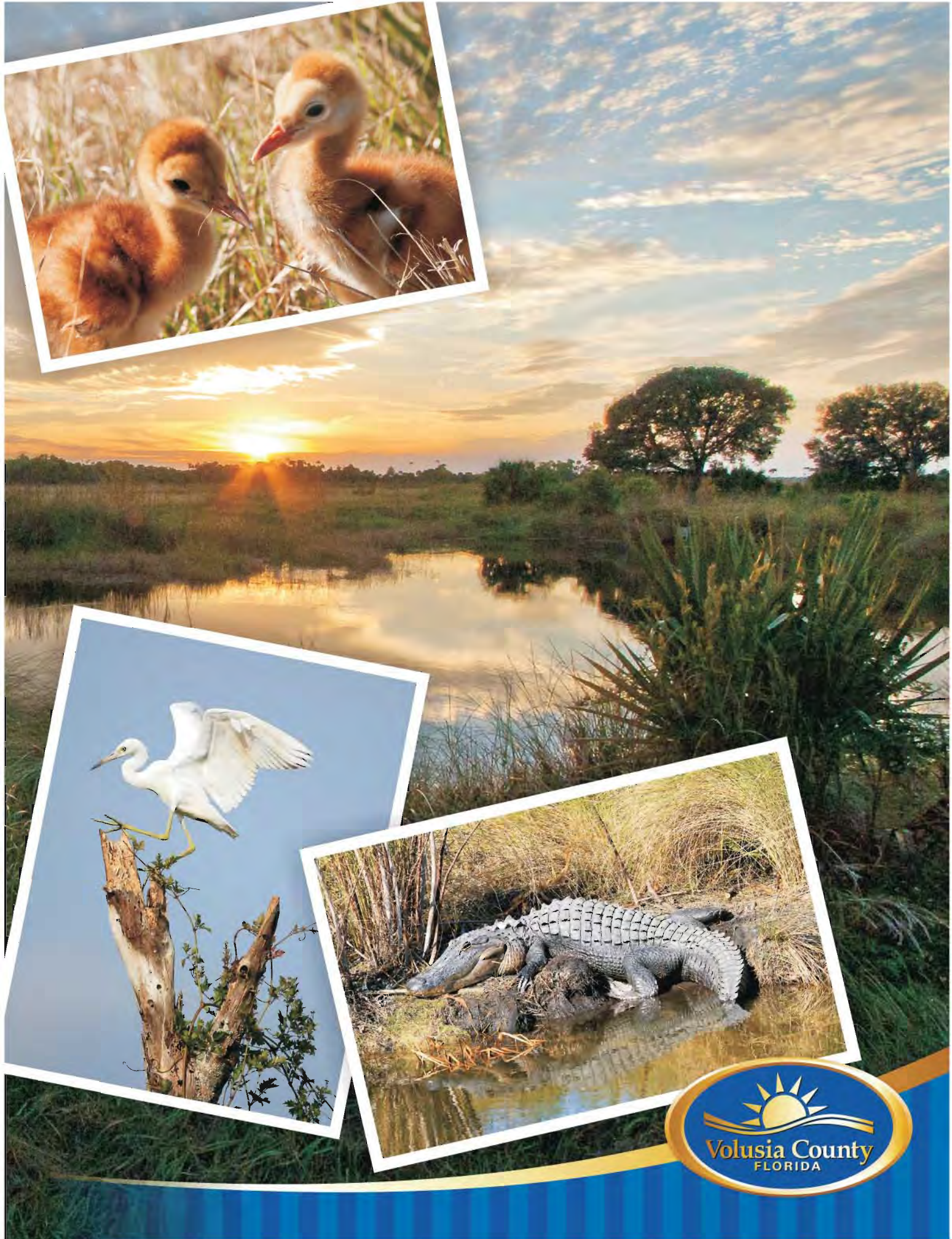
Highlights

The Administration Activity includes the Division Director's office and administrative support for the billing, engineering, Water/Wastewater operations and Collection/Distribution activities and provides support for personnel, training, budget, purchasing and project activities. This Activity also assists with the promotion of conservation programs through public education, rebate incentives and a rain barrel voucher program.

Volusia County Water Resources and Utilities operates and maintains 9 water and 12 wastewater treatment plants and 108 lift stations. This activity provides water, reclaimed, and wastewater service to unincorporated parts of the County and some areas within incorporated Volusia County. Volusia County Utilities also maintains 11 water systems by contract with other county divisions and other municipalities.

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G - Debt Service

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VOLUSIA COUNTY DEBT SERVICE

This section provides information related to outstanding debt and debt service obligations for the County. There are no budgeted commercial paper or lease purchase borrowings for FY2012-13. However, as the South Williamson Blvd and Port Orange Expansion project gets underway, future board action to secure funding will be brought forward.

The County takes a planned approach to the management of debt: funding from internally generated capital, where appropriate, and financing, when appropriate. Conservative financial strategies and management practices help to minimize exposure to sudden economic shocks or unexpected volatility. Quarterly monitoring and evaluation of factors that can affect the financial condition of the County help to identify any emerging financial concerns. The practice of multi-year forecasting enables management to take corrective action long before budgetary gaps develop into a crisis.

The Government Finance Officers Association (GFOA) and other national associations have published best practices promoting efficiency in government and solvency in public finance. The major credit rating agencies use these and other quantitative measures to determine credit rating. Fitch Ratings and Standard and Poor's consider continued funding of the General Fund Reserve a "best practice" and have a "very significant" rating value. In keeping with this "best practice", the County Council adopted a minimum goal of 5 percent of current revenues to fund this reserve in both the General Fund and the Municipal Service District Fund. For FY2012-13, approximately 9% has been reserved in the General Fund and 5% in the Municipal Service District Fund. Other emergency reserves include the Library at 8%, Ponce DeLeon Port Authority, Mosquito Control, and Fires Services are at 10%. Funding of the reserve provides the County flexibility in responding to natural disasters, economic downturns, or sudden changes in revenue.

The FY2012-13 budget includes funding for the County's debt obligations. Total debt service is \$34,348,414, including \$1,670,986 in revenue notes, \$1,200,000 in State Infrastructure Bank Loans, \$1,555,657 in State Revolving Loans, \$24,472,964 in non-self supporting debt, and \$5,448,807 in self-supporting debt.

COUNTY DEBT MANAGEMENT

On June 14, 2012, County Council approved the refinancing of the outstanding Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003. This refinancing reduced the interest rate from 3%-4% to 1.955%. It also eliminated the restricted debt service reserve. The refinancing is a fixed rate loan with a repayment period just over nine years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2021.

On September 6, 2012, County Council approved two refinancing. 1.) The Water and Sewer Refunding Revenue Bonds, Series 1998 and 2003, refinancing reduced the interest rate from 3.0%-4.875% to 1.61%. It is a fixed rate loan with a repayment period just over eight years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2012. 2.) The Airport System Refunding Revenue Bonds, Series 2003, refinancing reduced the interest rate from 3.0%-4.10% to 1.75%. It is a fixed rate loan with a repayment period just over ten years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2021.

Strong financial management, manageable debt levels, and financial flexibility are all indicators of good fiscal health. The County's overall debt profile is characterized by good debt service coverage from its pledged revenues in conformance with all compliance covenants and fiscal policy. Management continues to monitor declining revenues and their potential impact on bond covenants and debt service requirements. The debt burden is low, and the County has significant debt capacity remaining. The County has no specified debt limit; however, the debt procedures provide guidelines for prudent fiscal management of all obligations.

Fiscal Year 2012-13 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
Airport System Refunding Revenue Bonds, Series 2012	\$6,335,000	October 1, 2021	Net revenues derived from operation of Airport System	To refinance Airport System Refunding Revenue Bonds, Series 2003, which refunded a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1993, which refinanced a portion of 1991 bonds, originally used to finance construction of new airport terminal and related improvements at Daytona Beach International Airport.
Airport System Refunding Revenue Bonds, Series 2000	\$30,795,000	October 1, 2021	Net revenues derived from operation of Airport System	To advance refund a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1991, originally used to finance acquisition, expansion and installation of new terminals at Daytona Beach International Airport.
Capital Improvement Revenue Bond, Series 2009A	\$3,718,000	October 1, 2014	Subordinate lien on the Local Government Half Cent Sales Tax	To finance capital expenditures including the purchase of Sheriff's vehicles and a helicopter.
Capital Improvement Revenue Bond, Series 2009B	\$5,812,000	October 1, 2016	Subordinate lien on the Local Government Half Cent Sales Tax	To refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998.
Capital Improvement Revenue Note, Series 2010	\$17,750,000	December 1, 2030	Non - Ad Valorem Revenues	To refinance the County's outstanding Short Term Commercial Paper Debt Service related to Airport land purchase, Capri Drive and West Highlands improvements; Trails; and Ocean Center expansion.
Capital Improvement Refunding, Revenue Bond, Series 2012	\$4,780,000	October 1, 2021	Local Government Half-Cent Sales Tax	To refinance Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003, which refinanced the Sales Tax Improvement Refunding Revenue Bonds, Series 1993, which refunded Series 1991 bonds originally issued to finance the Justice Center, acquire 250 N. Beach Street, and other projects.
Gas Tax Revenue Bonds, Series 2004	\$64,215,000	October 1, 2024	Six Cents Local Option Gas Tax	To finance costs of transportation improvements within the County.
Limited Tax General Obligation Bonds, Series 2005	\$39,875,000	October 1, 2021	Volusia Forever Ad Valorem Millage	To finance cost of acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands.
Parking Facility Revenue Bonds, Series 2007	\$10,815,000	April 1, 2024	Net revenues of the parking garage, and a subordinate lien on Tourist Development Tax Revenues	To finance acquisition of Ocean Center Parking Garage from the Volusia Redevelopment Parking Corporation.
State Revolving Fund (SRF) Loan, Reclaimed Water Reuse Facilities	\$1,776,210	June 15, 2017	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water reuse facilities in Deltona North
State Revolving Fund (SRF) Loan, Collection, Influent Transmission, Treatment & Reuse Facilities	\$9,849,963	June 15, 2027	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water collections, treatment, and reuse facilities in Southeast Region

Fiscal Year 2012-13 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	\$2,993,386	May 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance expansion of the Southwest Regional Water Reuse Facility
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	\$9,023,326	May 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance additional expansion of the Southwest Regional Water Reuse Facility
State Infrastructure Bank (SIB) Loan	\$10,200,000	October 1, 2019	Non - Ad Valorem Revenues	To finance Phase 1 of the Central Florida Commuter Rail Transit System
Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2008	\$42,605,000	October 1, 2018	Local Government Half-Cent Sales Tax	To advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements.
Tourist Development Tax Revenue Bond, Series 2004	\$64,710,000	December 1, 2035	Tourist Development Tax - 1 cent	To fund renovation and expansion of Ocean Center.
Tourist Development Tax Revenue Bond, Series 2002	\$22,565,000	December 1, 2013	Tourist Development Tax - 2 cent	To advance refund portion of Tourist Development Tax Refunding Revenue Bonds, Series 1993, which refunded the 1986 issue, to construct the Ocean Center.
Water and Sewer Refunding Revenue Bonds, Series 2012	\$5,450,000	October 1, 2019	Net Revenues from operation of County's Water and Sewer System connection fees and investment earnings.	To refinance Water and Sewer Refunding Revenue Bonds, Series 1998 and 2003. Water and Sewer Refunding Revenue Bonds, Series 1998, refinanced a portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1989, which finance the cost of improvements. Water and Sewer Refunding Revenue Bonds, Series 2003, refinanced a portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1993, which finance the cost of improvements also.

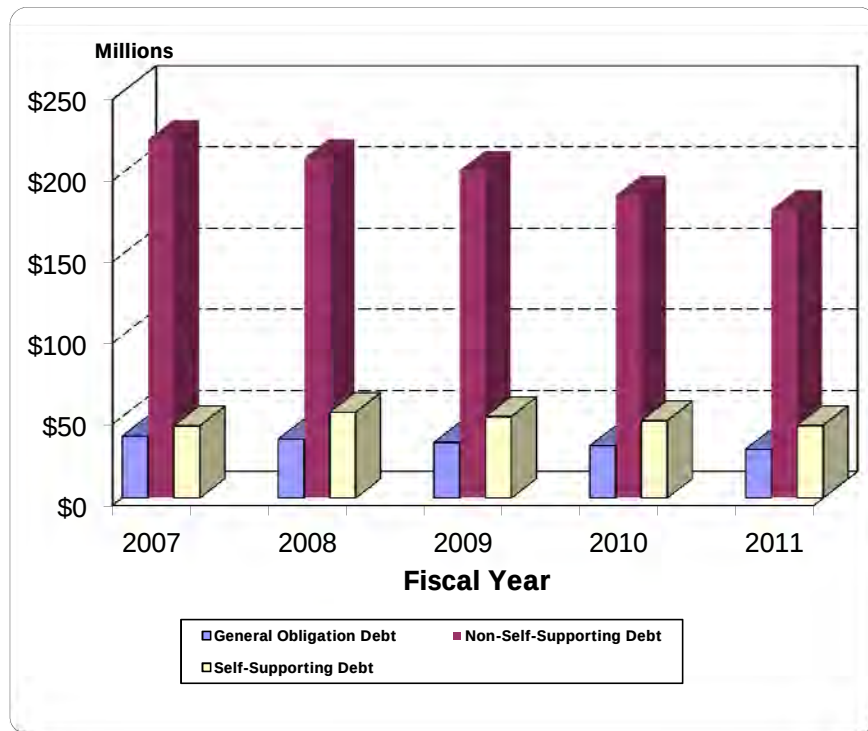
VOLUSIA COUNTY, FLORIDA
SCHEDULE OF DEBT SERVICE REQUIREMENTS
FY 2012-13

	FUND	FY 2012-13 PRINCIPAL PAYMENT	FY 2012-13 INTEREST PAYMENT	FY 2012-13 OTHER FEES AND RESERVES	FY 2012-13 TOTALS
<u>Revenue Note Loan</u>					
2010 Capital Improvement Revenue Note					
Airport	451 *	\$217,000	\$31,544	\$1,000	\$249,544
Ocean Center Expansion	208	378,000	281,585	1,000	660,585
Capri Drive	208	75,000	16,263	1,000	92,263
West Highlands	208	132,000	28,660	1,000	161,660
Trails	208	380,000	125,934	1,000	506,934
Total Revenue Note Loans		<u>\$1,182,000</u>	<u>\$483,986</u>	<u>\$5,000</u>	<u>\$1,670,986</u>
<u>State Infrastructure Bank Loan (SIB)</u>					
2011 Commuter Rail Loan	295	\$1,080,429	\$119,571	\$0	\$1,200,000
Total State Infrastructure Bank Loans (SIB)		<u>\$1,080,429</u>	<u>\$119,571</u>	<u>\$0</u>	<u>\$1,200,000</u>
<u>State Revolving Loans (SRF)</u>					
Southeast Wastewater Facility	457 *	\$452,993	\$111,352	\$0	\$564,345
Deltona North Water Reclamation Facility	457 *	102,387	15,498	0	117,885
Southwest Regional Water Reclamation Facility	457 *	157,325	41,590	0	198,915
Southwest Regional Water Reclamation Facility 2	457 *	436,024	238,488	0	674,512
Total State Revolving Loans (SRF)		<u>\$1,148,729</u>	<u>\$406,928</u>	<u>\$0</u>	<u>\$1,555,657</u>
<u>Non-Self Supporting Bonded Debt</u>					
2004 Tourist Development Tax Revenue Bonds	203	\$0	\$2,248,750	\$750,508	\$2,999,258
2002 Tourist Development Tax Refunding Revenue Bonds	203	2,340,000	124,363	1,928,883	4,393,246
2004 Gas Tax Revenue Bonds	234	2,875,000	2,017,263	2,000	4,894,263
2009A Capital Improvement Bonds	297	839,000	44,738	2,000	885,738
2009B Capital Improvement Bonds	297	830,000	90,946	2,000	922,946
2012 Capital Improvement Refunding Revenue Bond	204	485,000	93,449	2,000	580,449
2008 Sales Tax Refunding Revenue Bonds	201	4,015,000	1,688,432	574,679	6,278,111
2005 Limited Tax General Obligation Bonds	261	2,405,000	1,026,369	87,584	3,518,953
Total Non-Self Supporting Bonded Debt		<u>\$13,789,000</u>	<u>\$7,334,310</u>	<u>\$3,349,654</u>	<u>\$24,472,964</u>
<u>Self Supporting Bonded Debt</u>					
2000 Airport System Refunding Revenue Bonds	451 *	\$1,545,000	\$1,293,950	\$0	\$2,838,950
2012 Airport System Refunding Revenue Bonds	451 *	650,000	118,254	0	768,254
2012 Water and Sewer Refunding Revenue Bonds	457 *	740,000	93,595	38,015	871,610
2007 Parking Facility Revenue Bonds	475 *	535,000	432,166	2,827	969,993
Total Self Supporting Bonded Debt		<u>\$3,470,000</u>	<u>\$1,937,965</u>	<u>\$40,842</u>	<u>\$5,448,807</u>
Total Debt Service		<u>\$20,670,158</u>	<u>\$10,282,760</u>	<u>\$3,395,496</u>	<u>\$34,348,414</u>

* Shown here for informational purposes only. The budgeted debt service is reflected in the Water Resources and Utilities, Airport, and Ocean Center/Parking Facility sections of the budget document.

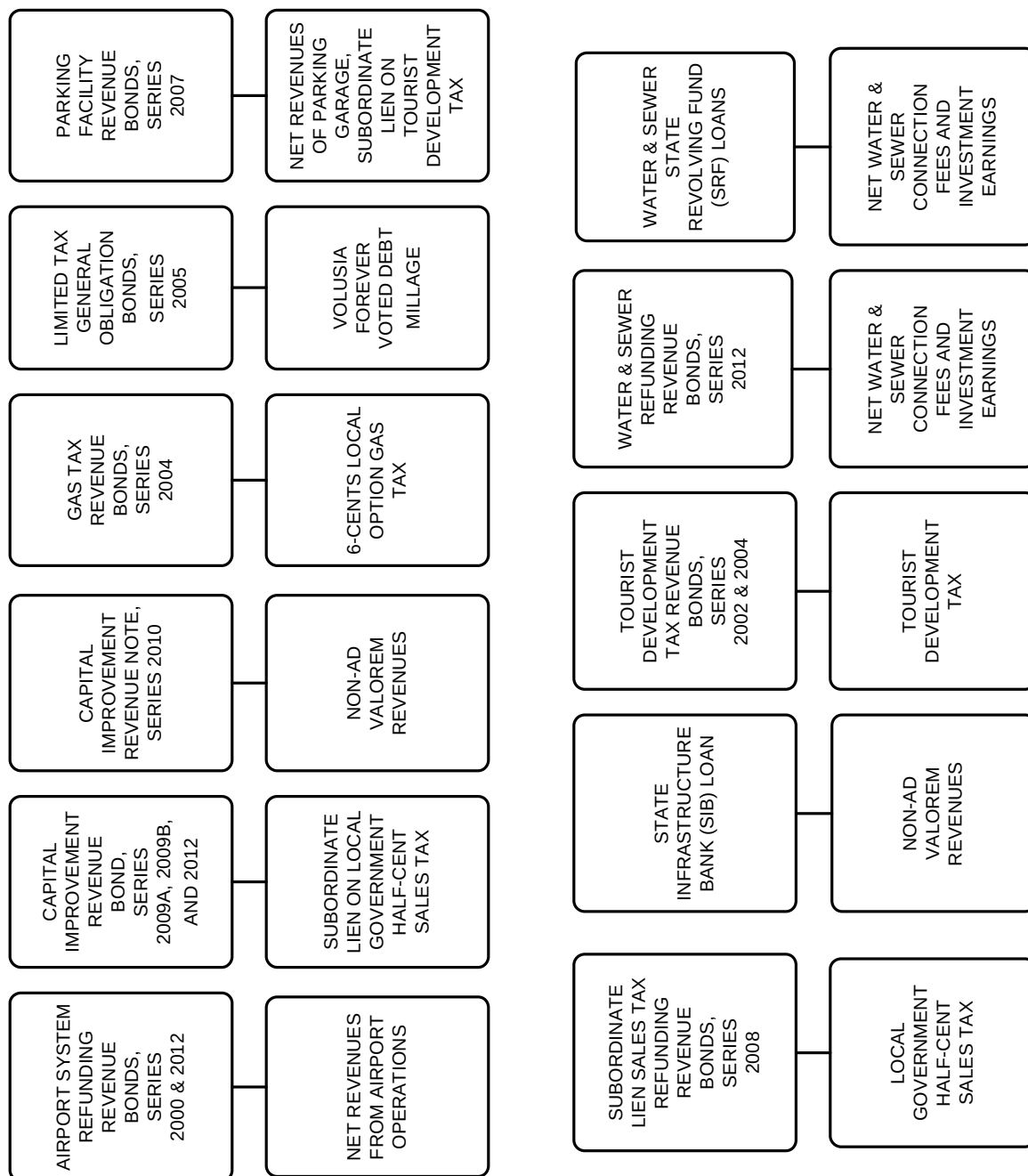
**Volusia County Bonded Debt
Summary of Outstanding Bond Debt
Last Five Fiscal Years**

	<u>Fiscal Year Ended September 30</u>				
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General Obligation Debt					
Limited Tax G.O. Bonds, Series 2005	\$38,190,000	\$36,245,000	\$34,230,000	\$32,145,000	\$29,985,000
Non-Self-Supporting Debt					
Capital Improvement Revenue Bonds	-	-	9,530,000	9,530,000	8,222,000
Gas Tax Revenue Bonds	59,795,000	57,385,000	54,900,000	52,350,000	49,720,000
Subordinate Lien: Sales Tax	81,110,000	73,850,000	61,525,000	50,690,000	48,170,000
Tourist Development Tax Revenue Bonds	80,045,000	78,030,000	75,960,000	73,835,000	71,645,000
Total Non-Self-Supporting Debt	\$220,950,000	\$209,265,000	\$201,915,000	\$186,405,000	\$177,757,000
Self-Supporting Debt					
Parking Facility Revenue Bonds	-	10,420,000	9,995,000	9,775,000	9,310,000
Water & Sewer Revenue Refunding Bonds	9,070,000	8,505,000	7,925,000	7,325,000	6,700,000
Airport System Revenue Bonds	35,440,000	33,890,000	32,255,000	30,530,000	28,715,000
Total Self-Supporting Debt	\$44,510,000	\$52,815,000	\$50,175,000	\$47,630,000	\$44,725,000
Total Bonded Debt	\$303,650,000	\$298,325,000	\$286,320,000	\$266,180,000	\$252,467,000



Source: Annual Report on County Debt Fiscal Year Ending September 30, 2011.

VOLUSIA COUNTY DEBT SERVICE PLEDGED REVENUE



Subordinate Lien Sales Tax Revenue Fund - 201

Summary: The Subordinate Lien Sales Tax Revenue Debt Service Fund provides funding for the Sales Tax Refunding Revenue Bonds issues, Series 2008. Series 2008 bonds were issued to advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements. Revenue for debt service is transferred from the Sales Tax Fund (108). Arbitrage calculation is anticipated in early 2013. Once the calculations are received a budget transfer from reserves will be performed if necessary.

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Non-Current Revenues		
Non-Revenues	7,121,257	6,278,111
Subtotal Non-Current Revenues	\$7,121,257	\$6,278,111
Total Revenues	\$7,121,257	\$6,278,111
Less Operating Transfers	0	0
Total Operating Revenues	\$7,121,257	\$6,278,111
Expenditures		
Debt Service	6,336,177	5,705,432
Reserves	785,080	572,679
Total Expenditures	\$7,121,257	\$6,278,111
Less Operating Transfers	0	0
Total Operating Expenditures	\$7,121,257	\$6,278,111
Net Revenues Less Expenditures	\$0	\$0

Subordinate Lien Sales Tax Revenue Fund - 201

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	51,614	0	0	0
Total Miscellaneous Revenues	\$51,614	\$0	\$0	\$0
Subtotal Current Revenues	\$51,614	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	785,080	634,400	634,400
Transfers from Other Funds	5,884,831	6,336,177	6,336,177	5,643,711
Total Non-Revenues	\$5,884,831	\$7,121,257	\$6,970,577	\$6,278,111
Subtotal Non-Current Revenues	\$5,884,831	\$7,121,257	\$6,970,577	\$6,278,111
Total Revenues	\$5,936,445	\$7,121,257	\$6,970,577	\$6,278,111
Expenditure Detail				
Debt Service				
Appropriated Reserves	0	785,080	0	572,679
Sales Tax Refunding Bonds, Series 2003	619,884	628,746	628,746	0
Sublien Sales Tax Series 2001B	404	0	0	0
Sub Lien Sales Tax Series 2008	5,709,381	5,707,431	5,707,431	5,705,432
Total Debt Service	\$6,329,669	\$7,121,257	\$6,336,177	\$6,278,111
Total Expenditures	\$6,329,669	\$7,121,257	\$6,336,177	\$6,278,111

Tourist Development Tax Revenue Bond Fund - 203

Summary: The Tourist Development Tax Revenue Bond Fund provides for debt service expenses and reserves for two Tourist Development Tax Revenue Bonds, Series 2002, par of \$22,565,000, and Series 2004, par of \$55,451,336. Series 2002 bonds were issued to refund Series 1993 bonds, which refunded 1986 bonds issued for the construction of the Ocean Center. The Series 2002 bonds mature in 2013. Debt service funding is provided by the 2¢ Tourist Development Tax. Series 2004 bonds were issued to provide funding for the Ocean Center expansion and renovations. Debt service funding is provided by the additional 1¢ Tourist Development Tax. Revenue for this debt service fund is provided by transfer from the Tourist Development Tax Fund (106). The Series 2004 bonds mature in 2035. Reserves are funded to accommodate timing of tourist tax receipts from the state, usually a two-month lag.

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Non-Current Revenues		
Non-Revenues	7,393,797	7,392,504
Subtotal Non-Current Revenues	\$7,393,797	\$7,392,504
Total Revenues	\$7,393,797	\$7,392,504
Less Operating Transfers	0	0
Total Operating Revenues	\$7,393,797	\$7,392,504
Expenditures		
Debt Service	4,717,406	4,716,113
Reserves	2,676,391	2,676,391
Total Expenditures	\$7,393,797	\$7,392,504
Less Operating Transfers	0	0
Total Operating Expenditures	\$7,393,797	\$7,392,504
Net Revenues Less Expenditures	\$0	\$0

Tourist Development Tax Revenue Bond Fund - 203

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	21,179	0	0	0
Total Miscellaneous Revenues	\$21,179	\$0	\$0	\$0
Subtotal Current Revenues	\$21,179	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	2,732,990	2,716,237	2,661,313
Transfers from Other Funds	4,730,265	4,660,807	4,660,807	4,731,191
Total Non-Revenues	\$4,730,265	\$7,393,797	\$7,377,044	\$7,392,504
Subtotal Non-Current Revenues	\$4,730,265	\$7,393,797	\$7,377,044	\$7,392,504
Total Revenues	\$4,751,444	\$7,393,797	\$7,377,044	\$7,392,504
Expenditure Detail				
Debt Service				
Tourist Dev Tax Imp Bonds 2004	2,249,500	2,999,258	2,249,500	2,999,258
Tourist Dev Tax Ref Bonds 2002	2,462,256	4,394,539	2,466,231	4,393,246
Total Debt Service	\$4,711,756	\$7,393,797	\$4,715,731	\$7,392,504
Total Expenditures	\$4,711,756	\$7,393,797	\$4,715,731	\$7,392,504

Capital Improvement, Series 2012 Fund - 204

Summary: The Sales Tax - Bond 2012 Fund provides provides funding for the refinancing of the outstanding Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003 which refinanced Series 2003, which refunded Series 1991 bonds originally issued to finance the Justice Center, acquire 250 N. Beach Street, and other projects. This is a \$4,780,000 bond and matures in 2021. Revenue for this debt service fund is provided by transfer from the Sales Tax Fund (108).

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Non-Current Revenues		
Non-Revenues		580,449
Subtotal Non-Current Revenues	\$0	\$580,449
Total Revenues	\$0	\$580,449
Less Operating Transfers	0	0
Total Operating Revenues	\$0	\$580,449
Expenditures		
Debt Service	0	580,449
Total Expenditures	\$0	\$580,449
Less Operating Transfers	0	0
Total Operating Expenditures	\$0	\$580,449
Net Revenues Less Expenditures	\$0	\$0

Capital Improvement, Series 2012 Fund - 204

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	580,449
Total Non-Revenues	\$0	\$0	\$0	\$580,449
Subtotal Non-Current Revenues	\$0	\$0	\$0	\$580,449
Total Revenues	\$0	\$0	\$0	\$580,449
Expenditure Detail				
Debt Service				
Sales Tax Rev 2012 Series	0	0	0	580,449
Total Debt Service	\$0	\$0	\$0	\$580,449
Total Expenditures	\$0	\$0	\$0	\$580,449

Capital Improvement Revenue Note, Series 2010 Fund - 208

Summary: The Capital Improvement 2010 Debt Service Fund was established during FY 2010-11 to provide for the refinancing of several commercial paper loans. This is a \$17,750,000, multiple maturities. The pledged funding source is non-ad valorem revenues. However this fund excludes the Airport obligation of \$1,361,000 leaving a total note value of \$16,389,000, for the Ocean Center Expansion \$9,875,000, improvements for Capri Drive and West Highlands Special Assessment Districts \$1,790,000 combined, and Trails \$4,724,000. Interfund Transfers from Ocean Center (Fund 118), Special Assessments (Fund 121), and the Trails Capital Fund (Fund 328) provide funds for these expenditures. The Airport obligation is being paid directly from enterprise fund 451.

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Non-Current Revenues		
Non-Revenues	1,409,982	1,421,442
Subtotal Non-Current Revenues	\$1,409,982	\$1,421,442
Total Revenues	\$1,409,982	\$1,421,442
Less Operating Transfers	0	0
Total Operating Revenues	\$1,409,982	\$1,421,442
Expenditures		
Debt Service	1,409,982	1,421,442
Total Expenditures	\$1,409,982	\$1,421,442
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,409,982	\$1,421,442
Net Revenues Less Expenditures	\$0	\$0

Capital Improvement Revenue Note, Series 2010 Fund - 208

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	240,599	1,409,982	1,409,982	1,421,442
Total Non-Revenues	\$240,599	\$1,409,982	\$1,409,982	\$1,421,442
Subtotal Non-Current Revenues	\$240,599	\$1,409,982	\$1,409,982	\$1,421,442
Total Revenues	\$240,599	\$1,409,982	\$1,409,982	\$1,421,442
Expenditure Detail				
Debt Service				
Capri Drive SAD Revenue Note 2010	9,513	91,483	91,483	92,263
Ocean Center Exp. Revenue Note 2010	144,970	655,759	655,759	660,585
Trails Program CIP Revenue Note 2010	69,351	502,169	502,169	506,934
W. Highlands SAD Revenue Note 2010	16,765	160,571	160,571	161,660
Total Debt Service	\$240,599	\$1,409,982	\$1,409,982	\$1,421,442
Total Expenditures	\$240,599	\$1,409,982	\$1,409,982	\$1,421,442

LOGT Revenue Bond Series 2004 Fund - 234

Summary: The Local Option Gas Tax Revenue Bond, Series 2004 Debt Service Fund provides for debt service costs and required reserves for the Gas Tax Revenue Bonds, Series 2004, issued to finance acquisition, construction, and reconstruction of roads, bridges, and other transportation improvements. This is a \$64,215,000, 20 year bond. The pledged funding source for this obligation is the Six Cent Local Option Gas Tax. Annual principal payments are due October 1st with interest payable due semiannual. Funding sources for FY2012-13 are provided by the Transportation Trust Fund (103) and the Road Impact Fee funds (131-134).

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Non-Current Revenues		
Non-Revenues	4,890,598	4,894,263
Subtotal Non-Current Revenues	\$4,890,598	\$4,894,263
Total Revenues	\$4,890,598	\$4,894,263
Less Operating Transfers	0	0
Total Operating Revenues	\$4,890,598	\$4,894,263
Expenditures		
Debt Service	4,890,598	4,894,263
Total Expenditures	\$4,890,598	\$4,894,263
Less Operating Transfers	0	0
Total Operating Expenditures	\$4,890,598	\$4,894,263
Net Revenues Less Expenditures	\$0	\$0

LOGT Revenue Bond Series 2004 Fund - 234

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	21,450	0	0	0
Total Miscellaneous Revenues	\$21,450	\$0	\$0	\$0
Subtotal Current Revenues	\$21,450	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	4,869,048	4,890,598	4,890,598	4,894,263
Total Non-Revenues	\$4,869,048	\$4,890,598	\$4,890,598	\$4,894,263
Subtotal Non-Current Revenues	\$4,869,048	\$4,890,598	\$4,890,598	\$4,894,263
Total Revenues	\$4,890,498	\$4,890,598	\$4,890,598	\$4,894,263
Expenditure Detail				
Debt Service				
LOGT Improvement Bonds 2004	4,890,498	4,890,598	4,890,598	4,894,263
Total Debt Service	\$4,890,498	\$4,890,598	\$4,890,598	\$4,894,263
Total Expenditures	\$4,890,498	\$4,890,598	\$4,890,598	\$4,894,263

Limited Tax General Obligation Bonds Series 2005 Fund - 261

Summary: Volusia Forever is a voter-approved millage of up to 0.2000 mills for land acquisition and improvement of environmentally sensitive, water and resource protection, and outdoor recreation lands. This is a \$39,875,000, 15 year bond. The pledged funding source is ad valorem tax revenue. The Limited Tax General Obligation Bonds Debt Service Fund provides for debt service costs and required reserves for the Series 2005 bonds. Of the 0.2000 mills authorized, the FY2012-13 millage for debt service is 0.1487. The remaining 0.0513 mills is levied in the 161 fund.

There is no reserve requirement for this bond, however, funds have accumulated due to interest earnings and unanticipated delinquent ad valorem receipts.

<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Current Revenues		
Taxes	3,388,049	3,383,390
Subtotal Current Revenues	\$3,388,049	\$3,383,390
Non-Current Revenues		
Non-Revenues	253,612	135,563
Subtotal Non-Current Revenues	\$253,612	\$135,563
Total Revenues	\$3,641,661	\$3,518,953
Less Operating Transfers	0	0
Total Operating Revenues	\$3,641,661	\$3,518,953
Expenditures		
Debt Service	3,435,369	3,433,369
Reserves	206,292	85,584
Total Expenditures	\$3,641,661	\$3,518,953
Less Operating Transfers	0	0
Total Operating Expenditures	\$3,641,661	\$3,518,953
Net Revenues Less Expenditures	\$0	\$0

Limited Tax General Obligation Bonds Series 2005 Fund - 261

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	3,451,010	3,388,049	3,238,543	3,383,390
Ad Valorem Taxes-Delinquent	13,505	0	3,419	0
Total Taxes	\$3,464,515	\$3,388,049	\$3,241,962	\$3,383,390
Intergovernmental Revenues				
Payment in Lieu of Taxes	661	0	0	0
Total Intergovernmental Revenues	\$661	\$0	\$0	\$0
Miscellaneous Revenues				
Interest Income	1,863	0	1,863	0
Investment Income	26,435	0	26,435	0
Total Miscellaneous Revenues	\$28,298	\$0	\$28,298	\$0
Subtotal Current Revenues	\$3,493,474	\$3,388,049	\$3,270,260	\$3,383,390
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	253,612	299,211	135,563
Total Non-Revenues	\$0	\$253,612	\$299,211	\$135,563
Subtotal Non-Current Revenues	\$0	\$253,612	\$299,211	\$135,563
Total Revenues	\$3,493,474	\$3,641,661	\$3,569,471	\$3,518,953
Expenditure Detail				
Debt Service				
Endangered Lands Bond Issue	3,576,617	3,641,661	3,433,908	3,518,953
Total Debt Service	\$3,576,617	\$3,641,661	\$3,433,908	\$3,518,953
Total Expenditures	\$3,576,617	\$3,641,661	\$3,433,908	\$3,518,953

Public Transportation Debt Service Fund - 295

Summary: The Public Transportation Debt Service Fund provides funding for the construction, reconstruction, or improvements of transportation and rail facilities. The fund consists of a State Infrastructure Bank (SIB) loan through the State Department of Transportation.

On July 31, 2007, the County joined Orange, Osceola, and Seminole counties, and the City of Orlando to create the Central Florida Commuter Rail Commission. The purpose of this commission is to provide for the operation and creation of a funding plan for a light rail system that will serve the Central Florida area. The commission entered into two agreements with the Florida Department of Transportation who will provide 50 percent match of federal funds for the acquisition and construction of a commuter rail system. As a commission partner, the County is responsible for providing a portion of the capital costs, including debt service payments. Volusia County has pledged \$26.5 million, which will pay for the two west train stations, train sets, and track improvements. Currently, the County Council has two loans totaling \$12.5 million approved by the State Infrastructure Bank (SIB).

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Non-Current Revenues		
Non-Revenues	1,200,000	1,200,000
Subtotal Non-Current Revenues	\$1,200,000	\$1,200,000
Total Revenues	\$1,200,000	\$1,200,000
Less Operating Transfers	0	0
Total Operating Revenues	\$1,200,000	\$1,200,000
<u>Expenditures</u>		
Debt Service	1,200,000	1,200,000
Total Expenditures	\$1,200,000	\$1,200,000
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,200,000	\$1,200,000
Net Revenues Less Expenditures	\$0	\$0

Public Transportation Debt Service Fund - 295

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,200,000	1,200,000	1,200,000	1,200,000
Total Non-Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Subtotal Non-Current Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Total Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Expenditure Detail				
Debt Service				
Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
Total Debt Service	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Total Expenditures	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000

2009A/B Debt Service Fund - 297

Summary: The Capital Improvement Debt Service Fund provides for Series 2009A and Series 2009B Revenue Bond debt service. Series 2009A bonds were issued totaling \$3,718,000 to finance capital expenditures, including the purchase of Sheriff's vehicles and a helicopter. Series 2009B bonds were issued totaling \$5,812,000 to refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998. The pledged revenue source for both Capital Improvement Revenue Bonds is Local Government Half Cent Sales Tax. The Revenue for 2009A debt service expenditures is transferred from General Fund (001) and the Municipal Services District (120). The bonds matures in 2014. The 2009B debt service is transferred from the Sales Tax Fund (108) and matures in 2016.

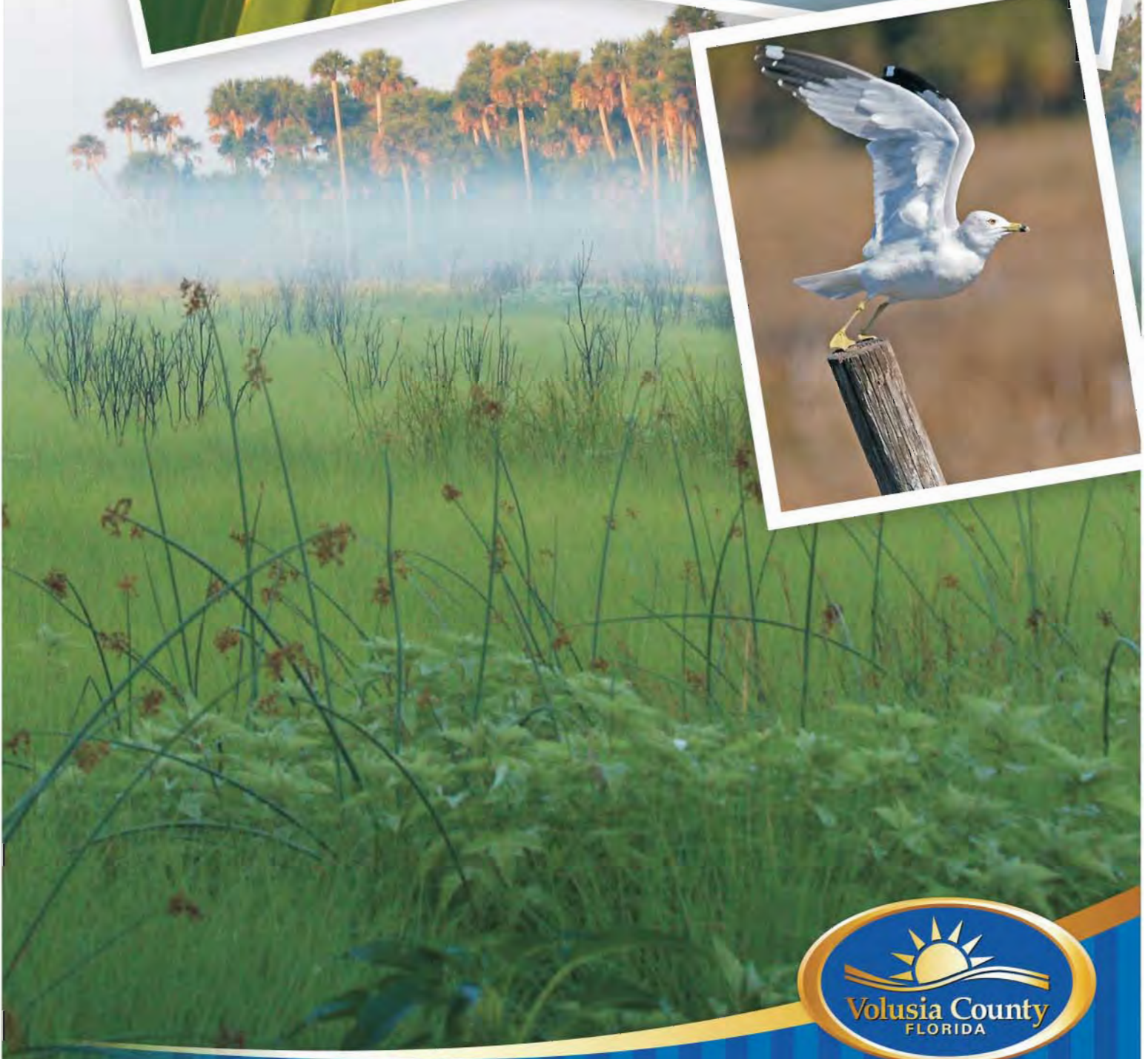
<u>Revenues</u>	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
Current Revenues		
Miscellaneous Revenues	3,999	3,000
Subtotal Current Revenues	\$3,999	\$3,000
Non-Current Revenues		
Non-Revenues	1,804,447	1,805,684
Subtotal Non-Current Revenues	\$1,804,447	\$1,805,684
Total Revenues	\$1,808,446	\$1,808,684
Less Operating Transfers	0	0
Total Operating Revenues	\$1,808,446	\$1,808,684
Expenditures		
Debt Service	1,808,446	1,808,684
Total Expenditures	\$1,808,446	\$1,808,684
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,808,446	\$1,808,684
Net Revenues Less Expenditures	\$0	\$0

2009A/B Debt Service Fund - 297

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	8,565	3,999	0	3,000
Total Miscellaneous Revenues	\$8,565	\$3,999	\$0	\$3,000
Subtotal Current Revenues	\$8,565	\$3,999	\$0	\$3,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,644,673	1,804,447	1,804,447	1,805,684
Total Non-Revenues	\$1,644,673	\$1,804,447	\$1,804,447	\$1,805,684
Subtotal Non-Current Revenues	\$1,644,673	\$1,804,447	\$1,804,447	\$1,805,684
Total Revenues	\$1,653,238	\$1,808,446	\$1,804,447	\$1,808,684
Expenditure Detail				
Debt Service				
Capital Improv Series 2009A	733,318	885,224	883,224	885,738
Capital Improv Series 2009B	919,920	923,222	921,223	922,946
Total Debt Service	\$1,653,238	\$1,808,446	\$1,804,447	\$1,808,684
Total Expenditures	\$1,653,238	\$1,808,446	\$1,804,447	\$1,808,684

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H - Internal Service Funds

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Summary Non-Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Financial and Administrative Services								
Central Services	2,965,980	11,244,023	4,255,050	5,132,001	23,597,054	51.00	0.00	51.00
Information Technology	0	105,000	1,425,158	2,783,523	4,313,681	0.00	0.00	0.00
Personnel	955,534	42,223,757	0	30,758,466	73,937,757	14.00	2.00	15.00
Total	\$3,921,514	\$53,572,780	\$5,680,208	\$38,673,990	\$101,848,492	65.00	2.00	66.00

Computer Replacement Fund - 511

Summary: The fund was established in FY2000-01 as a financial vehicle for the planned replacement of computer equipment.

With just a few exceptions, all desktop, laptop, and toughbook computers for Council-operated departments are in this program. The Public Defender's Office, Judiciary, Court Administrator's Office, and Property Appraiser's Office also participate in this program. Department computers not in the program are primarily those funded by grants or by Friends of the Library.

There are over 2,000 units in the program. The initial program contract deployed PCs on a 3-year replacement cycle with the equipment leased from the contractor. Effective with the current contract established in FY2007-08, the County now purchases the equipment, and has transitioned from a 3-year replacement cycle to a 4-year replacement cycle. The Information Technology Division manages the contract and coordinates with the departments and the contractor for equipment replacement.

The FY2011-12 budget replaced over 340 desktop, laptop and tablet computers and is adding 177 new units into the replacement program.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	32,000	22,000
Subtotal Current Revenues	\$32,000	\$22,000
Non-Current Revenues		
Internal Service Revenues	1,043,872	1,179,017
Non-Revenues	2,625,866	3,112,664
Subtotal Non-Current Revenues	\$3,669,738	\$4,291,681
Total Revenues	\$3,701,738	\$4,313,681
Less Operating Transfers	0	0
Total Operating Revenues	\$3,701,738	\$4,313,681
<u>Expenditures</u>		
Operating Expenses	101,000	105,000
Capital Outlay	514,923	1,425,158
Reserves	3,085,815	2,783,523
Total Expenditures	\$3,701,738	\$4,313,681
Less Operating Transfers	0	0
Total Operating Expenditures	\$3,701,738	\$4,313,681
Net Revenues Less Expenditures	\$0	\$0

Computer Replacement Fund - 511

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	31,599	32,000	22,000	22,000
Sale-Surplus Furn/Fixtr/Equipment	213	0	0	0
Total Miscellaneous Revenues	\$31,812	\$32,000	\$22,000	\$22,000
Subtotal Current Revenues	\$31,812	\$32,000	\$22,000	\$22,000
Non-Current Revenues				
Internal Service Revenues				
Information Systems Revenue	998,083	1,043,872	1,057,910	1,179,017
Total Internal Service Revenues	\$998,083	\$1,043,872	\$1,057,910	\$1,179,017
Non-Revenues				
Appropriated Fund Balance	0	2,625,866	2,731,754	3,112,664
Total Non-Revenues	\$0	\$2,625,866	\$2,731,754	\$3,112,664
Subtotal Non-Current Revenues	\$998,083	\$3,669,738	\$3,789,664	\$4,291,681
Total Fund Revenues	\$1,029,895	\$3,701,738	\$3,811,664	\$4,313,681
Expenditure Detail				
Information Technology				
Computer Replacement	995,735	3,701,738	699,000	4,313,681
Total Information Technology	\$995,735	\$3,701,738	\$699,000	\$4,313,681
Total Fund Expenditures	\$995,735	\$3,701,738	\$699,000	\$4,313,681

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Information Technology

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Computer Replacement	995,735	3,701,738	699,000	4,313,681
Total Expenditures	\$995,735	\$3,701,738	\$699,000	\$4,313,681

Expenditures by Category

Operating Expenses	135,071	101,000	45,000	105,000
Capital Outlay	860,664	514,923	654,000	1,425,158
Subtotal Operating Expenditures	\$995,735	\$615,923	\$699,000	\$1,530,158
Reserves	0	3,085,815	0	2,783,523
Subtotal Other Operating Expenses	\$0	\$3,085,815	\$0	\$2,783,523
Total Operating Expenditures	\$995,735	\$3,701,738	\$699,000	\$4,313,681

Expenditures by Fund

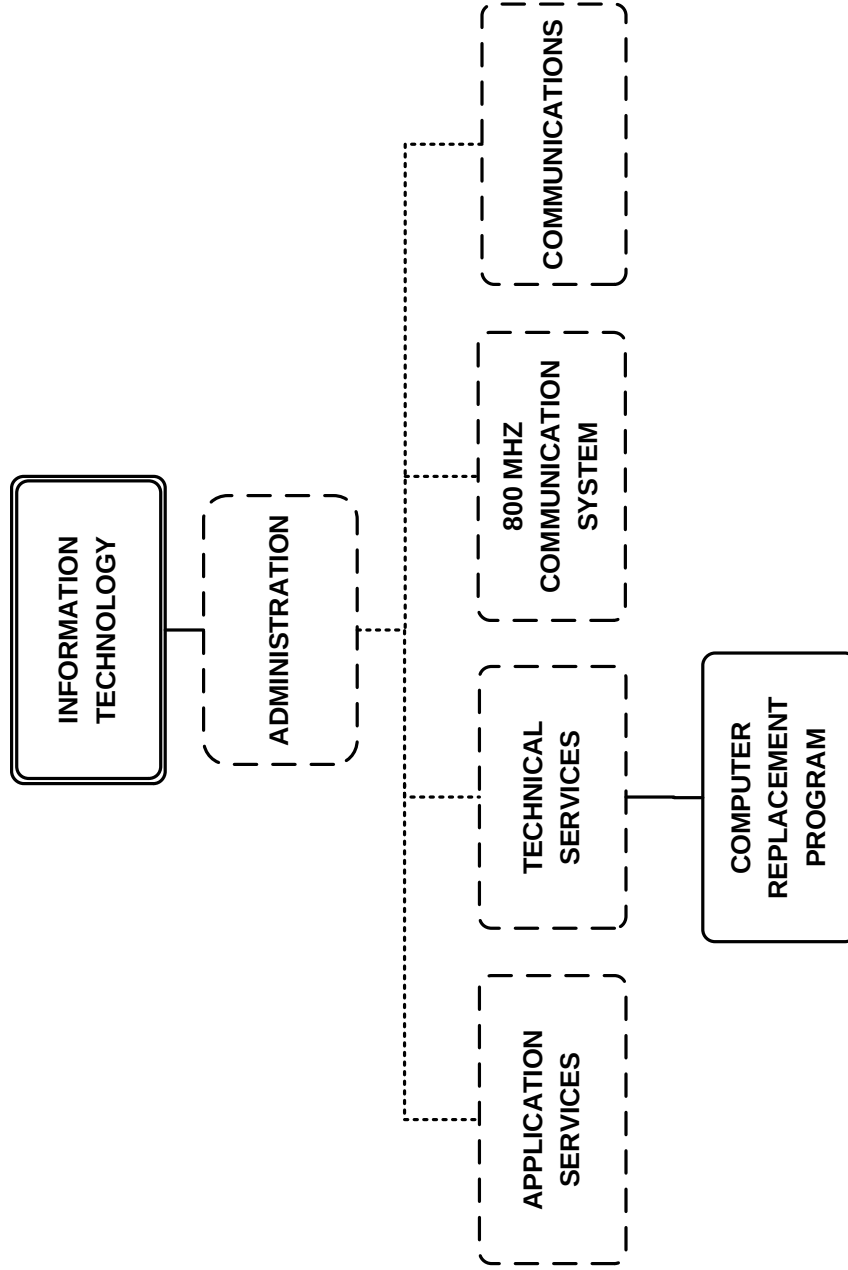
Computer Replacement	\$995,735	\$3,701,738	\$699,000	\$4,313,681

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

INFORMATION TECHNOLOGY DIVISION

NON-OPERATING



Division programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget section.

Information Technology

Department: Financial and Administrative Services

Computer Replacement

8201300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	135,071	101,000	45,000	105,000
Capital Outlay	860,664	514,923	654,000	1,425,158
Subtotal Operating Expenditures	\$995,735	\$615,923	\$699,000	\$1,530,158
Reserves	0	3,085,815	0	2,783,523
Subtotal Other Operating Expenses	\$0	\$3,085,815	\$0	\$2,783,523
Total Operating Expenditures	\$995,735	\$3,701,738	\$699,000	\$4,313,681
Expenditures by Fund				
Computer Replacement	\$995,735	\$3,701,738	\$699,000	\$4,313,681

Key Objectives

1. Provide up-to-date equipment for County users that satisfy application requirements
2. Stabilize service charge for acquisition and replacement of computer equipment

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Percent of computers that meet application requirements with the standard configuration	99.00	99.00	99.00
2. Dollar amount of annual service charge per desktop	342.00	342.00	342.00

Highlights

This fund was established in FY2000-01 as a financial vehicle for the planned replacement of computer equipment on a coordinated countywide basis. By consolidating the acquisition process, a lower maintenance workload is achieved by obtaining volume price discounts and standardizing equipment.

Beginning in FY2008-09, the cost of the PC replacement program was reduced by extending the PC life cycle from three to four years.

The total estimated expenditure planned for FY2012-13 is \$1,530,158. This reflects the payments in full for workstations acquired for the replacement program. The amount includes hardware, service fees, and Microsoft operating system. Software costs (5440) are estimated at \$105,000. This reflects the purchase of Microsoft desktop application software.

Revenue from the investment Income (6111) is projected to be \$22,000 for interest. IT Revenue (9310) is projected to be \$1,179,017. This revenue is generated from a computer replacement charge that is assessed to each department based on the number of workstations they received. The appropriated fund balance (8999) is projected to be \$3,112,664, which reflects a carryover amount from the previous year. The total funding for FY2012-13 is \$4,313,681.

Equipment Maintenance Fund - 513

Summary: The Vehicle Replacement Program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles to fire engines. Initially the Departments purchase vehicles, then the vehicles are enrolled in the Vehicle Replacement Program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Department pays an annual service charge to accumulate funds to replace the vehicle. The FY2012-13 budget includes the scheduled replacement of 68 vehicles in the Replacement Program.

Fleet Management is responsible for the maintenance of all County vehicles and equipment as well as 164 emergency generators countywide, and performs preventative maintenance and load bank testing on each generator twice a year.

The fund also centralizes the costs for fuel and oil, parts inventory and fuel cleanup. The division operates a motor pool for use when vehicles are in for repair or for occasional users without assigned vehicles.

The division also provides service to outside agencies including: City of Holly Hill, Clerk of the Circuit Court, Department of Forestry (state), New Smyrna Beach Utilities Commission, City of New Smyrna Beach, Volusia County School Board, City of DeBary, and State Attorney.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	5,853,746	6,658,727
Subtotal Current Revenues	\$5,853,746	\$6,658,727
Non-Current Revenues		
Internal Service Revenues	10,901,533	12,150,454
Non-Revenues	5,954,283	4,787,873
Subtotal Non-Current Revenues	\$16,855,816	\$16,938,327
Total Revenues	\$22,709,562	\$23,597,054
Less Operating Transfers	0	0
Total Operating Revenues	\$22,709,562	\$23,597,054
<u>Expenditures</u>		
Personal Services	2,882,586	2,965,980
Operating Expenses	9,928,727	11,244,023
Capital Outlay	4,281,500	4,255,050
Capital Improvements	39,750	39,750
Grants and Aids	21,050	20,500
Reserves	5,555,949	5,071,751
Total Expenditures	\$22,709,562	\$23,597,054
Less Operating Transfers	0	0
Total Operating Expenditures	\$22,709,562	\$23,597,054
Net Revenues Less Expenditures	\$0	\$0

Equipment Maintenance Fund - 513

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	4,615	0	0	0
Investment Income	51,169	41,000	41,000	42,000
Miscellaneous Revenue	10,950	10,000	15,000	15,000
Outside Revenue	1,126,336	891,121	1,090,284	1,123,202
Reimb-Warranty Rev-Maintenance	37,331	20,000	25,000	20,000
Rental of Equipment	4,041,218	4,891,625	4,905,168	5,458,525
Sale-Land	0	0	70	0
Sale-Surplus Furn/Fixtr/Equipment	3,017	0	7,633	0
Total Miscellaneous Revenues	\$5,274,636	\$5,853,746	\$6,084,155	\$6,658,727
Subtotal Current Revenues	\$5,274,636	\$5,853,746	\$6,084,155	\$6,658,727
Non-Current Revenues				
Internal Service Revenues				
Vehicle Maintenance	2,975,334	3,014,289	3,232,795	3,410,336
Vehicle-Pool Cars	63,366	60,500	45,300	48,500
Vehicle-Gas & Oil	5,192,189	5,720,082	6,158,250	6,566,572
Vehicle Maint Service Charge	1,902,910	2,106,662	2,106,662	2,125,046
Total Internal Service Revenues	\$10,133,799	\$10,901,533	\$11,543,007	\$12,150,454
Non-Revenues				
Transfers from Other Funds	112,000	873,000	873,000	34,748
Contributions	192,217	0	0	0
Appropriated Fund Balance	0	5,081,283	4,714,617	4,753,125
Total Non-Revenues	\$304,217	\$5,954,283	\$5,587,617	\$4,787,873
Subtotal Non-Current Revenues	\$10,438,016	\$16,855,816	\$17,130,624	\$16,938,327
Total Fund Revenues	\$15,712,652	\$22,709,562	\$23,214,779	\$23,597,054
Expenditure Detail				
Central Services				
Administration	257,264	306,800	254,755	268,105
Fleet Maintenance	2,328,585	2,628,739	2,609,477	2,502,075
Fuel Cleanup	10,428	107,022	48,056	36,262
Fuel/Oil	6,456,388	6,744,571	7,148,721	7,783,581
Insured Loss-Vehicle Replace	0	25,000	25,000	25,000
Parts Inventory	3,492,209	3,899,883	3,748,993	4,025,583
Pool Cars	82,099	134,296	124,249	98,949
Vehicle Replacement Program	2,134,410	8,863,251	4,502,403	8,857,499
Total Central Services	\$14,761,383	\$22,709,562	\$18,461,654	\$23,597,054
Total Fund Expenditures	\$14,761,383	\$22,709,562	\$18,461,654	\$23,597,054

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Central Services

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Administration	257,264	306,800	254,755	268,105
Fleet Maintenance	2,328,585	2,628,739	2,609,477	2,502,075
Fuel Cleanup	10,428	107,022	48,056	36,262
Fuel/Oil	6,456,388	6,744,571	7,148,721	7,783,581
Insured Loss-Vehicle Replace	0	25,000	25,000	25,000
Parts Inventory	3,492,209	3,899,883	3,748,993	4,025,583
Pool Cars	82,099	134,296	124,249	98,949
Vehicle Replacement Program	2,134,410	8,863,251	4,502,403	8,857,499
Total Expenditures	\$14,761,383	\$22,709,562	\$18,461,654	\$23,597,054

Expenditures by Category

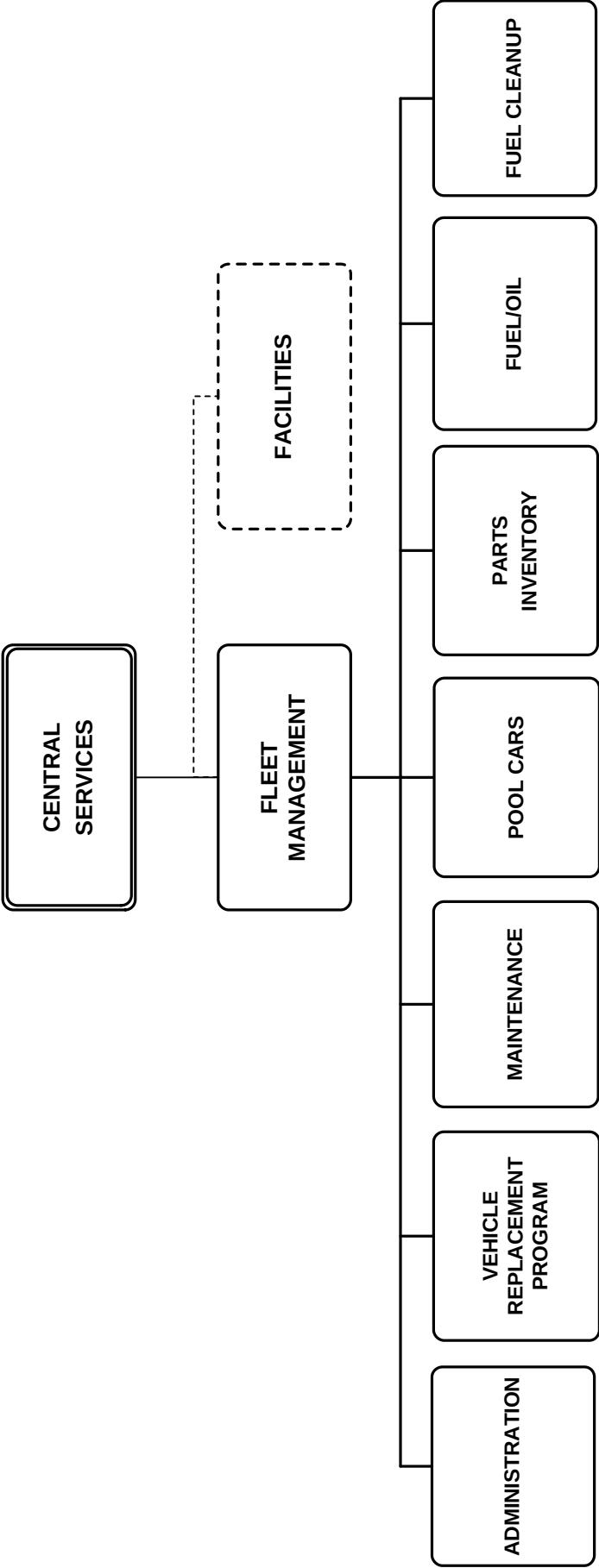
Personal Services	2,775,784	2,882,586	2,952,804	2,965,980
Operating Expenses	9,892,645	9,928,727	10,933,479	11,244,023
Capital Outlay	2,073,803	4,281,500	4,554,321	4,255,050
Subtotal Operating Expenditures	\$14,742,232	\$17,092,813	\$18,440,604	\$18,465,053
Capital Improvements	0	39,750	0	39,750
Grants and Aids	19,151	21,050	21,050	20,500
Reserves	0	5,555,949	0	5,071,751
Subtotal Other Operating Expenses	\$19,151	\$5,616,749	\$21,050	\$5,132,001
Total Operating Expenditures	\$14,761,383	\$22,709,562	\$18,461,654	\$23,597,054

Expenditures by Fund

Equipment Maintenance	\$14,761,383	\$22,709,562	\$18,461,654	\$23,597,054
Number of Full Time Positions		51.00		51.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		51.00		51.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

FINANCIAL AND ADMINISTRATIVE SERVICES
CENTRAL SERVICES DIVISION
NON-OPERATING



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate division page.



Central Services

Department: Financial and Administrative Services

Administration

8700100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	170,717	171,219	160,813	165,922
Operating Expenses	67,696	96,279	73,942	82,183
Subtotal Operating Expenditures	\$238,413	\$267,498	\$234,755	\$248,105
Grants and Aids	18,851	20,000	20,000	20,000
Reserves	0	19,302	0	0
Subtotal Other Operating Expenses	\$18,851	\$39,302	\$20,000	\$20,000
Total Operating Expenditures	\$257,264	\$306,800	\$254,755	\$268,105
Expenditures by Fund				
Equipment Maintenance	\$257,264	\$306,800	\$254,755	\$268,105

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Process accounts payable in a timely manner
2. Provide high quality services and ensure customer satisfaction

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. On-time accounts payable processing rate	98.00	98.00	98.00
2. Overall customer satisfaction rate	97.00	97.00	97.00

Highlights

Volusia County Fleet Management was elected by the Government Fleet Magazine to be one of the elite Public Fleets in North America for five years. Division administration continued leadership development and succession training. Fleet Management completed their consolidation with Facilities Management into one Central Services Administration Division. Although they manage their budgets independently, the two organizations streamlined their operations with the result of eliminating redundancy and sharing and maximizing the use of their facilities and human resources. Employees are in the process of cross-training in all administrative functions.

Central Services

Department: Financial and Administrative Services

Fleet Maintenance

8701000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	1,916,081	2,027,205	2,077,236	2,100,132
Operating Expenses	278,923	323,450	369,241	361,343
Capital Outlay	133,581	162,500	162,500	40,600
Subtotal Operating Expenditures	\$2,328,585	\$2,513,155	\$2,608,977	\$2,502,075
Grants and Aids	0	500	500	0
Reserves	0	115,084	0	0
Subtotal Other Operating Expenses	\$0	\$115,584	\$500	\$0
Total Operating Expenditures	\$2,328,585	\$2,628,739	\$2,609,477	\$2,502,075
Expenditures by Fund				
Equipment Maintenance	\$2,328,585	\$2,628,739	\$2,609,477	\$2,502,075

Number of Full Time Positions	37.00	37.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	37.00	37.00

Key Objectives

1. Maintain an aggressive program for the measurement, analysis, and improvement of labor productivity
2. Provide a competitive labor rate
3. Raise the percentage of scheduled work order hours
4. Continue the generator preventive maintenance program

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Billable mechanic hours	49,086.00	48,050.00	48,050.00
2. Fully burdened labor rate	55.00	55.00	55.00
3. Monthly scheduled work order hours to total hours	50.30	55.80	55.80
4. Generator preventive maintenance on-schedule rate	98.50	99.00	99.00

Highlights

Fleet maintenance activity will aim to enhance customer service by decreasing vehicle breakdowns and increasing preventive maintenance and set a goal to raise scheduled work order hours from 50% to 60% of total work order hours. Fleet Management is also responsible for 164 emergency generators countywide and performs preventive maintenance and load bank testing on each generator twice a year. The dashboard shows at a glance the key performance indicators (KPI) in various chart formats. Supervisors and managers can rank any KPI, change its parameters, and add new KPIs to monitor their operation areas. Data is refreshed at intervals chosen by the users.

Central Services

Department: Financial and Administrative Services

Fuel Cleanup

8702100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	10,428	22,842	48,056	36,262
Subtotal Operating Expenditures	\$10,428	\$22,842	\$48,056	\$36,262
Reserves	0	84,180	0	0
Subtotal Other Operating Expenses	\$0	\$84,180	\$0	\$0
Total Operating Expenditures	\$10,428	\$107,022	\$48,056	\$36,262
Expenditures by Fund				
Equipment Maintenance	\$10,428	\$107,022	\$48,056	\$36,262

Highlights

Fuel Cleanup funds are set aside to address mitigation issues as required by state or federal regulations. These funds will be used in conjunction with the Environmental Management Division to assist in countywide fuel cleanup monitoring, inspection, reporting and compliance.

Central Services

Department: Financial and Administrative Services

Fuel/Oil

8702000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	140,634	132,136	138,656	135,779
Operating Expenses	6,315,454	6,090,345	7,009,515	7,227,229
Capital Outlay	0	0	0	90,000
Subtotal Operating Expenditures	\$6,456,088	\$6,222,481	\$7,148,171	\$7,453,008
Capital Improvements	0	39,750	0	39,750
Grants and Aids	300	550	550	500
Reserves	0	481,790	0	290,323
Subtotal Other Operating Expenses	\$300	\$522,090	\$550	\$330,573
Total Operating Expenditures	\$6,456,388	\$6,744,571	\$7,148,721	\$7,783,581
Expenditures by Fund				
Equipment Maintenance	\$6,456,388	\$6,744,571	\$7,148,721	\$7,783,581

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Ensure maximum fuel inventory accountability
2. Maintain a minimum level of fuel cost mark-up to County customers to ensure a competitive market price per gallon
3. Maintain a minimum level of fuel cost mark-up to outside customers to ensure a competitive market price per gallon

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Fuel inventory accountability	99.00	99.00	99.00
2. Fuel price adjustments (markup - County departments)	0.14	0.14	0.14
3. Fuel price adjustments (markup - Outside operations)	0.16	0.16	0.16

Highlights

Fuel prices have become more volatile due to increased demand, environmental regulations and natural disasters. A high priority strategic goal for Fleet Management was to increase Countywide fuel storage capacity with the completion of the upgrade of the fuel tank at EVAC (County's 7th fuel site) and the addition of a reserve fuel tank. County fuel capacity has been increased by 38,000 gallons. A capacity level of over 20 days of operation has been achieved. An automated fueling system for the fuel trucks was implemented to improve fuel tracking and management capabilities.

Central Services

Department: Financial and Administrative Services

Insured Loss-Vehicle Replace

8703010

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Capital Outlay	0	25,000	25,000	0
Subtotal Operating Expenditures	\$0	\$25,000	\$25,000	\$0
Reserves	0	0	0	25,000
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$25,000
Total Operating Expenditures	\$0	\$25,000	\$25,000	\$25,000
Expenditures by Fund				
Equipment Maintenance	\$0	\$25,000	\$25,000	\$25,000

Highlights

Fleet Management establishes the account to replace accident totaled vehicles in the County Lease Rental fleet.

Central Services

Department: Financial and Administrative Services

Parts Inventory

8701100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	344,955	352,196	361,630	354,858
Operating Expenses	3,147,254	3,380,964	3,384,767	3,493,668
Capital Outlay	0	0	2,596	0
Subtotal Operating Expenditures	\$3,492,209	\$3,733,160	\$3,748,993	\$3,848,526
Reserves	0	166,723	0	177,057
Subtotal Other Operating Expenses	\$0	\$166,723	\$0	\$177,057
Total Operating Expenditures	\$3,492,209	\$3,899,883	\$3,748,993	\$4,025,583
Expenditures by Fund				
Equipment Maintenance	\$3,492,209	\$3,899,883	\$3,748,993	\$4,025,583

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Maintain a minimum level of cost mark-up to customers to ensure a competitive price
2. Issue repair parts in a timely manner to support the maintenance and service operations
3. Ensure parts inventory accountability
4. Continue to reduce monthly expenses

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Parts price adjustments	15.00	15.00	15.00
2. Parts on-demand rate	80.80	82.30	82.50
3. Parts inventory accuracy rate	98.00	97.50	98.00
4. Monitor monthly overhead report	4,583.00	4,583.00	4,583.00

Highlights

The Fleet Management parts activity maintains an equipment parts inventory to include oil and lubricants in the Parts Section at their facility located on Indian Lake Road and at the satellite shops located at the Tomoka Landfill, Mosquito Control and EVAC locations. All parts are received and issued and all information is entered into the maintenance management database by the four parts inventory control specialists. The Parts Manager daily runs the parts issued report to ascertain parts accountability. Parts personnel make daily and periodic spot checks on inventory. Two Fleet administrative employees process sublet and accounts payable transactions.

Fleet Management will keep its parts mark up the same in FY2012-13. The last time parts markups were adjusted was in FY2004-05. The parts operation will continue to reduce tire expense by purchasing recapped tires for some heavy trucks and reducing overhead expenses.

Central Services

Department: Financial and Administrative Services

Pool Cars

8700900

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	59,739	60,396	61,961	60,626
Operating Expenses	9,750	9,706	41,713	38,323
Capital Outlay	12,610	20,000	20,575	0
Subtotal Operating Expenditures	\$82,099	\$90,102	\$124,249	\$98,949
Reserves	0	44,194	0	0
Subtotal Other Operating Expenses	\$0	\$44,194	\$0	\$0
Total Operating Expenditures	\$82,099	\$134,296	\$124,249	\$98,949
Expenditures by Fund				
Equipment Maintenance	\$82,099	\$134,296	\$124,249	\$98,949

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Maintain a high availability rate for short-term rental vehicles
2. Continue to educate customers to use the online pool vehicle reservation system (Agilefleet)

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Vehicle availability rate	96.00	96.00	96.50
2. Increase the percentage of online reservation	98.00	98.50	99.00

Highlights

The Fleet Management motor pool was established to provide employees with County vehicles to conduct their work. There is a motor pool located at the main facility on Indian Lake Road and an automated motor pool at the DeLand Administration building. The fleet service writer manages both motor pool locations.

The division will maintain its daily and monthly pool rental rates and analyze the pool fleet size and fleet composition to make optimization adjustments. It continues to right size the motor pool and dispose of high mileage, low usage pool units. The automated kiosk and the key control unit enables registered customers to pick up pre-reserved vehicles or 'grab and go' a vehicle without making prior requests.

Central Services

Department: Financial and Administrative Services

Vehicle Replacement Program

8703000

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	143,658	139,434	152,508	148,663
Operating Expenses	63,140	5,141	6,245	5,015
Capital Outlay	1,927,612	4,074,000	4,343,650	4,124,450
Subtotal Operating Expenditures	\$2,134,410	\$4,218,575	\$4,502,403	\$4,278,128
Reserves	0	4,644,676	0	4,579,371
Subtotal Other Operating Expenses	\$0	\$4,644,676	\$0	\$4,579,371
Total Operating Expenditures	\$2,134,410	\$8,863,251	\$4,502,403	\$8,857,499
Expenditures by Fund				
Equipment Maintenance	\$2,134,410	\$8,863,251	\$4,502,403	\$8,857,499
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Highlights

The vehicle replacement program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles, ambulances, to fire engines. Initially the Divisions purchase vehicles, then the vehicles are enrolled in the vehicle replacement program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Division pays an annual service charge to accumulate funds to replace the vehicle. The purchase of hybrids and environmentally friendly vehicles has been expanded over the years, for a total of 302 flex fuel vehicles and 25 hybrid vehicles in the county fleet. Six EMS ambulances are added in FY2012-13.

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Insurance Management Fund - 521

Summary: Risk Management is part of the Personnel Division. The fund includes the Wellness Centers, the Safety Officer, Insurance Administration, Workers Compensation, Liability, Property Insurance, Commercial Insurance, and Loss Control, which includes the County's medical staff. Risk Management provides pre-employment physicals and drug screening to outside agencies on a cost-recovery basis. The claims and settlement expenses are reviewed by an outside actuary each year to provide the basis for budget projections. Internal Service Charges for Worker's Compensation are allocated based on claims history plus 75% of the fund overhead. Internal Service Charges for Liability are allocated based on FTE's plus 25% of the fund overhead. Internal Service Charges for Property/Physical Damage are allocated based on the property value. Commercial insurance policies are direct-billed to the responsible agency.

The FY2012-13 budget includes an interfund transfer in the amount of \$1,000,000 to the General Fund for reimbursement of an advancement in prior years.

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	260,000	192,618
Subtotal Current Revenues	\$260,000	\$192,618
Non-Current Revenues		
Internal Service Revenues	10,261,344	10,211,895
Non-Revenues	13,682,447	13,453,280
Subtotal Non-Current Revenues	\$23,943,791	\$23,665,175
Total Revenues	\$24,203,791	\$23,857,793
Less Operating Transfers	0	0
Total Operating Revenues	\$24,203,791	\$23,857,793
<u>Expenditures</u>		
Personal Services	762,304	889,217
Operating Expenses	9,933,390	9,921,428
Grants and Aids	160,000	160,000
Interfund Transfers	1,000,000	1,000,000
Reserves	12,348,097	11,887,148
Total Expenditures	\$24,203,791	\$23,857,793
Less Operating Transfers	0	0
Total Operating Expenditures	\$24,203,791	\$23,857,793
Net Revenues Less Expenditures	\$0	\$0

Insurance Management Fund - 521

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Child Recrtn Prog-Contr	9,722	10,000	3,000	3,000
Investment Income	243,620	250,000	189,618	189,618
Miscellaneous Revenue	430	0	1,444	0
Total Miscellaneous Revenues	\$253,772	\$260,000	\$194,062	\$192,618
Subtotal Current Revenues	\$253,772	\$260,000	\$194,062	\$192,618
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	1,243,306	0	1,324,565	0
Contributions-Liability	3,039,584	3,388,011	3,388,011	3,388,844
Contributions-Commercial Ins	354,679	557,500	546,986	507,500
Contributions-Physical Damage	1,922,582	2,664,911	2,664,911	2,664,586
Contributions-Workers' Compens	2,814,168	3,650,922	3,650,910	3,650,965
Total Internal Service Revenues	\$9,374,319	\$10,261,344	\$11,575,383	\$10,211,895
Non-Revenues				
Transfers from Other Funds	0	0	0	8,339
Appropriated Fund Balance	0	13,682,447	14,491,970	13,444,941
Total Non-Revenues	\$0	\$13,682,447	\$14,491,970	\$13,453,280
Subtotal Non-Current Revenues	\$9,374,319	\$23,943,791	\$26,067,353	\$23,665,175
Total Fund Revenues	\$9,628,091	\$24,203,791	\$26,261,415	\$23,857,793
Expenditure Detail				
Personnel				
Commercial Insurance	279,068	696,175	511,300	646,175
Insurance Administration	1,104,143	5,741,418	2,287,245	4,418,846
Liability	1,469,547	4,855,000	2,710,000	5,130,842
Loss Control Program	363,938	497,711	500,959	437,982
Physical Damage	3,326,723	7,737,953	2,687,586	4,439,140
Wellness Program	189,893	210,534	213,664	209,997
Workers Compensation	13,563,821	4,465,000	3,905,720	8,574,811
Total Personnel	\$20,297,133	\$24,203,791	\$12,816,474	\$23,857,793
Total Fund Expenditures	\$20,297,133	\$24,203,791	\$12,816,474	\$23,857,793

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Personnel

Department: Financial and Administrative Services

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Program				
Commercial Insurance	279,068	696,175	511,300	646,175
Group Insurance	31,527,099	50,704,587	31,405,759	50,079,964
Insurance Administration	1,104,143	5,741,418	2,287,245	4,418,846
Liability	1,469,547	4,855,000	2,710,000	5,130,842
Loss Control Program	363,938	497,711	500,959	437,982
Physical Damage	3,326,723	7,737,953	2,687,586	4,439,140
Wellness Program	189,893	210,534	213,664	209,997
Workers Compensation	13,563,821	4,465,000	3,905,720	8,574,811
Total Expenditures	\$51,824,232	\$74,908,378	\$44,222,233	\$73,937,757

Expenditures by Category

Personal Services	812,019	830,474	940,167	955,534
Operating Expenses	50,946,012	41,680,997	42,142,066	42,223,757
Subtotal Operating Expenditures	\$51,758,031	\$42,511,471	\$43,082,233	\$43,179,291
Grants and Aids	66,201	160,000	140,000	160,000
Interfund Transfers	0	1,000,000	1,000,000	3,136,019
Reserves	0	31,236,907	0	27,462,447
Subtotal Other Operating Expenses	\$66,201	\$32,396,907	\$1,140,000	\$30,758,466
Total Operating Expenditures	\$51,824,232	\$74,908,378	\$44,222,233	\$73,937,757

Expenditures by Fund

Group Insurance	\$31,527,099	\$50,704,587	\$31,405,759	\$50,079,964
Insurance Management	\$20,297,133	\$24,203,791	\$12,816,474	\$23,857,793

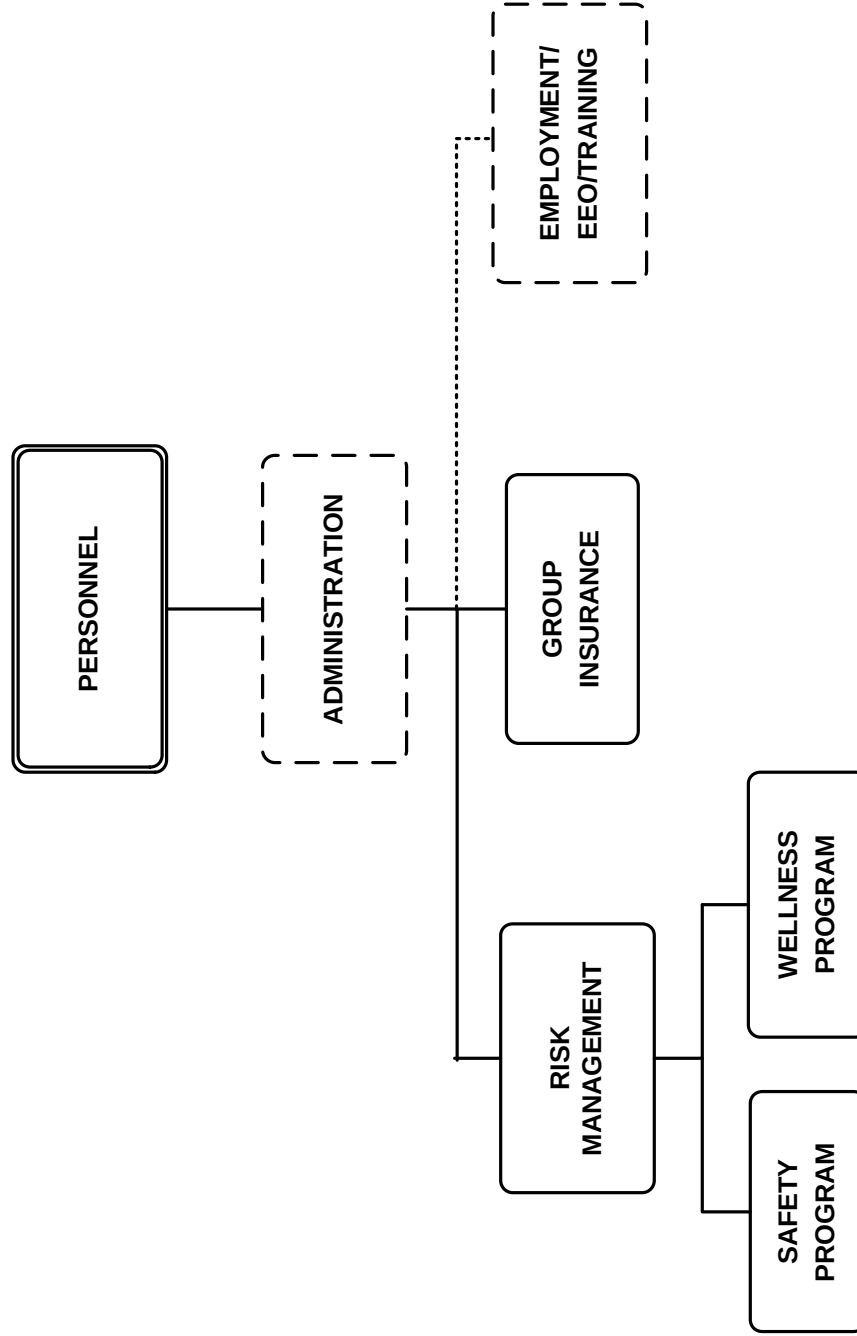
Number of Full Time Positions	13.00	14.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	14.00	15.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES

PERSONNEL SERVICES DIVISION

NON-OPERATING



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.

Personnel

Department: Financial and Administrative Services

Commercial Insurance

8405500

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	279,068	696,175	511,300	646,175
Subtotal Operating Expenditures	\$279,068	\$696,175	\$511,300	\$646,175
Total Operating Expenditures	\$279,068	\$696,175	\$511,300	\$646,175
Expenditures by Fund				
Insurance Management	\$279,068	\$696,175	\$511,300	\$646,175

Highlights

Commercial insurance policies are required for the County's elected officials, law enforcement personnel and high risk employees. The County also must obtain a commercial policy for medical malpractice for the Medical Examiner's office, the Occupational Health Care Physician and for Emergency Medical Services' contracted medical director. Commercial liability policies are needed for Leisure Services' recreation program, and Fleet Management. Additionally, aviation policies are required for the Daytona Beach International Airport, Sheriff's Office, and Mosquito Control. Costs for these policies are charged back directly to the using Department.

Personnel

Department: Financial and Administrative Services

Insurance Administration

8405100

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	349,205	372,858	467,529	496,035
Operating Expenses	754,938	813,416	819,716	860,456
Subtotal Operating Expenditures	\$1,104,143	\$1,186,274	\$1,287,245	\$1,356,491
Interfund Transfers	0	1,000,000	1,000,000	1,000,000
Reserves	0	3,555,144	0	2,062,355
Subtotal Other Operating Expenses	\$0	\$4,555,144	\$1,000,000	\$3,062,355
Total Operating Expenditures	\$1,104,143	\$5,741,418	\$2,287,245	\$4,418,846
Expenditures by Fund				
Insurance Management	\$1,104,143	\$5,741,418	\$2,287,245	\$4,418,846

Number of Full Time Positions	7.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	8.00

Key Objectives

1. Maintain a reasonable competitive insurance market in the interest of premium reduction with innovative approaches to all insurance markets
2. Maintain insurance policies that protect the interest of the County

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Total premium (dollars)	2,800,000.00	4,100,000.00	4,400,000.00
2. Number of policies	33.00	36.00	36.00

Highlights

Insurance Administration provides administrative services, investigations, and processing for workers compensation, liability, commercial insurance and property/physical damage policies and claims. Administration also provides support for the Wellness Program, Safety Officer, and Risk Management medical staff.

The FY2012-13 budget includes an interfund transfer in the amount of \$1,000,000 to the General Fund for reimbursement of an advancement in prior years. Also, includes the transfer of one position from Personnel division.

Personnel

Department: Financial and Administrative Services

Liability

8405400

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	1,469,547	3,060,000	2,710,000	2,880,000
Subtotal Operating Expenditures	\$1,469,547	\$3,060,000	\$2,710,000	\$2,880,000
Reserves	0	1,795,000	0	2,250,842
Subtotal Other Operating Expenses	\$0	\$1,795,000	\$0	\$2,250,842
Total Operating Expenditures	\$1,469,547	\$4,855,000	\$2,710,000	\$5,130,842
Expenditures by Fund				
Insurance Management	\$1,469,547	\$4,855,000	\$2,710,000	\$5,130,842

Key Objectives

1. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of claims closed	123.00	140.00	140.00

Highlights

The Liability Activity accounts for settlement costs and the County's excess liability policies.

Personnel

Department: Financial and Administrative Services

Loss Control Program

8405600

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	254,771	252,631	255,879	255,872
Operating Expenses	109,167	245,080	245,080	182,110
Subtotal Operating Expenditures	\$363,938	\$497,711	\$500,959	\$437,982
Total Operating Expenditures	\$363,938	\$497,711	\$500,959	\$437,982
Expenditures by Fund				
Insurance Management	\$363,938	\$497,711	\$500,959	\$437,982
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide mandated Fitness For Duty physicals, Medical Surveillance physicals, pre-employment physicals and workers' compensation visits as efficiently and expeditiously as possible
2. Provide random drug screens and occupational blood screening

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of physicals	1,199.00	1,200.00	1,200.00
2. Drug screens/lab work	4,779.00	5,200.00	5,200.00

Highlights

Risk Management has an on-going commitment to reducing losses in the workplace through health intervention programs designed to inspire employees to embrace good health. The on-staff doctor is treating workers' compensation injuries. The medical staff also conducts pre-employment physicals and drug screening. The staff performs medical and drug screenings as required by licensing or other regulations for certain job classifications. Volusia County also provides these services to outside agencies on a contract basis.

Personnel

Department: Financial and Administrative Services

Physical Damage

8405300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	3,326,723	2,535,000	2,687,586	2,810,000
Subtotal Operating Expenditures	\$3,326,723	\$2,535,000	\$2,687,586	\$2,810,000
Reserves	0	5,202,953	0	1,629,140
Subtotal Other Operating Expenses	\$0	\$5,202,953	\$0	\$1,629,140
Total Operating Expenditures	\$3,326,723	\$7,737,953	\$2,687,586	\$4,439,140
Expenditures by Fund				
Insurance Management	\$3,326,723	\$7,737,953	\$2,687,586	\$4,439,140

Key Objectives

1. Maintain accurate listing of County property
2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Total property value (dollars)	535,000,000.00	581,700,000.00	600,000,000.00
2. Number of claims closed	121.00	120.00	120.00

Highlights

Volusia County insures facilities with a total value of over \$524 million. The County has purchased policies with coverages of \$25 million for named storm wind damage with a 3% deductible. Policy provides coverage up to \$150 million for wind damage from non-named storms with a \$100,000 deductible. All other perils are covered by policies with coverage for damages starting at \$25,000 up to \$524 million.

Personnel

Department: Financial and Administrative Services

Wellness Program

8403300

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	138,285	136,815	140,345	137,310
Operating Expenses	51,608	73,719	73,319	72,687
Subtotal Operating Expenditures	\$189,893	\$210,534	\$213,664	\$209,997
Total Operating Expenditures	\$189,893	\$210,534	\$213,664	\$209,997
Expenditures by Fund				
Insurance Management	\$189,893	\$210,534	\$213,664	\$209,997

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Promote educational awareness programs to employees as they relate to healthy lifestyles and encourage behavioral changes
2. Develop physical fitness conditioning programs for employee lifestyle enhancement
3. Encourage employees to participate in the Health, Wellness and Benefits Fair
4. Educate employees on health issues to prevent illness and injury, and monitor compliance with OSHA regulations

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. Number of employees participating in Wellness Programs	1,974.00	2,000.00	2,000.00
2. Number of employees participating in a physical fitness conditioning program	147.00	150.00	150.00
3. Number of employees participating in Wellness Fairs	2,100.00	2,100.00	2,100.00
4. Number of workplace training/number of participants	2,150.00	2,200.00	2,200.00

Highlights

The Wellness Program promotes healthy lifestyles through education, training, and with assistance in behavioral changes through on-site wellness centers, lunch and learn programs, coordination with community wellness events, and organizations that provide related services. The goal for the coming year is to enhance the health screenings and provide more programs for awareness. The continued emphasis will be to reduce health care costs by ensuring that employees, retirees, and their dependents are provided the appropriate care at reasonable costs, as well as early screenings.

The Safety program provides in-house safety inspections, training, indoor air quality, ergonomic and safety evaluations, claim investigations, and emergency evacuation drills. The FY2012-13 budget includes two unfunded positions.

Personnel

Department: Financial and Administrative Services

Workers Compensation

8405200

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Operating Expenses	13,497,620	2,510,000	3,765,720	2,470,000
Subtotal Operating Expenditures	\$13,497,620	\$2,510,000	\$3,765,720	\$2,470,000
Grants and Aids	66,201	160,000	140,000	160,000
Reserves	0	1,795,000	0	5,944,811
Subtotal Other Operating Expenses	\$66,201	\$1,955,000	\$140,000	\$6,104,811
Total Operating Expenditures	\$13,563,821	\$4,465,000	\$3,905,720	\$8,574,811
Expenditures by Fund				
Insurance Management	\$13,563,821	\$4,465,000	\$3,905,720	\$8,574,811

Key Objectives

1. Process claims and payments within state mandated time frame
2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. State fines paid due to late filing/payments (dollares)	300.00	200.00	200.00
2. Number of claims closed	240.00	250.00	250.00

Highlights

Volusia County provides cost effective, expedient and efficient administrative of Workers Compensation claims. Volusia County is self insured for Workers Compensation, with a self insurance retention of \$400,000 and an excess policy for claims over \$400,000 up to \$5 million. Medical expenses, claims expenses and compensation expenses are based on history, and are reviewed annually by an actuary to predict future trends.

Group Insurance Fund - 530

Summary: The Employee Benefits Group Insurance Fund reflects both employer, employee, and retiree health plan contributions (premiums) and payment of claims. The Employee Benefits program includes employee-paid options such as dependent health coverage, dental, vision, a flexible spending account, and various other insurance plans. Due to GASB 45, the County established and maintains reserves in the Group Insurance Fund based on actuarial assessments for current and future retirees. This reserve is estimated to be \$2.3 million annually.

Flex Dollars are available up to \$300 annually for employees who meet the required wellness standards established by the County. The Wellness program overseen by Personnel has ongoing educational events to educate employees about the value of maintaining healthy lifestyles and how to wisely use benefits available to them under the health plan.

Contributions have been set at a rate to build the fund balance to industry standard. Nationwide, the industry standard is two months of claims in reserve (16.6%). The State of Florida Department of Financial Services has recommended a standard of three months of claims in reserve (25%).

	FY 2011-12 Budget	FY 2012-13 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	407,903	310,849
Subtotal Current Revenues	\$407,903	\$310,849
Non-Current Revenues		
Internal Service Revenues	31,630,860	31,679,929
Non-Revenues	18,665,824	18,089,186
Subtotal Non-Current Revenues	\$50,296,684	\$49,769,115
Total Revenues	\$50,704,587	\$50,079,964
Less Operating Transfers	0	0
Total Operating Revenues	\$50,704,587	\$50,079,964
<u>Expenditures</u>		
Personal Services	68,170	66,317
Operating Expenses	31,747,607	32,302,329
Interfund Transfers	0	2,136,019
Reserves	18,888,810	15,575,299
Total Expenditures	\$50,704,587	\$50,079,964
Less Operating Transfers	0	0
Total Operating Expenditures	\$50,704,587	\$50,079,964
Net Revenues Less Expenditures	\$0	\$0

Group Insurance Fund - 530

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Interest Income	2,559	2,000	1,500	2,000
Investment Income	352,947	405,903	308,849	308,849
Total Miscellaneous Revenues	\$355,506	\$407,903	\$310,349	\$310,849
Subtotal Current Revenues	\$355,506	\$407,903	\$310,349	\$310,849
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	194,378	280,000	195,000	195,000
Health Insurance-Employer	23,218,980	24,603,458	24,855,257	24,599,484
Life Insurance	496,397	325,000	325,000	327,979
Disability Insurance	73,922	0	0	0
Health Ins-Cobra/Retirees	1,923,968	1,914,838	1,901,292	1,985,545
Health Ins-Dependent Contr	4,317,639	4,283,626	4,351,921	4,351,921
Health Ins-Vision Contribution	219,439	223,938	218,016	220,000
Total Internal Service Revenues	\$30,444,723	\$31,630,860	\$31,846,486	\$31,679,929
Non-Revenues				
Appropriated Fund Balance	0	18,640,824	17,288,110	18,064,186
Flex Benefit Revenues	69,298	25,000	25,000	25,000
Total Non-Revenues	\$69,298	\$18,665,824	\$17,313,110	\$18,089,186
Subtotal Non-Current Revenues	\$30,514,021	\$50,296,684	\$49,159,596	\$49,769,115
Total Fund Revenues	\$30,869,527	\$50,704,587	\$49,469,945	\$50,079,964
Expenditure Detail				
Personnel				
Group Insurance	31,527,099	50,704,587	31,405,759	47,943,945
Transfer To Other Funds	0	0	0	2,136,019
Total Personnel	\$31,527,099	\$50,704,587	\$31,405,759	\$50,079,964
Total Fund Expenditures	\$31,527,099	\$50,704,587	\$31,405,759	\$50,079,964

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Personnel

Department: Financial and Administrative Services

Group Insurance

GROUP_INS

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Expenditures by Category				
Personal Services	69,758	68,170	76,414	66,317
Operating Expenses	31,457,341	31,747,607	31,329,345	32,302,329
Subtotal Operating Expenditures	\$31,527,099	\$31,815,777	\$31,405,759	\$32,368,646
Interfund Transfers	0	0	0	2,136,019
Reserves	0	18,888,810	0	15,575,299
Subtotal Other Operating Expenses	\$0	\$18,888,810	\$0	\$17,711,318
Total Operating Expenditures	\$31,527,099	\$50,704,587	\$31,405,759	\$50,079,964
Expenditures by Fund				
Group Insurance	\$31,527,099	\$50,704,587	\$31,405,759	\$50,079,964

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Provide affordable, high quality health care to County employees
2. Stabilize claim costs per employee per month through education
3. Stabilize claim costs per employee per month through wellness programs

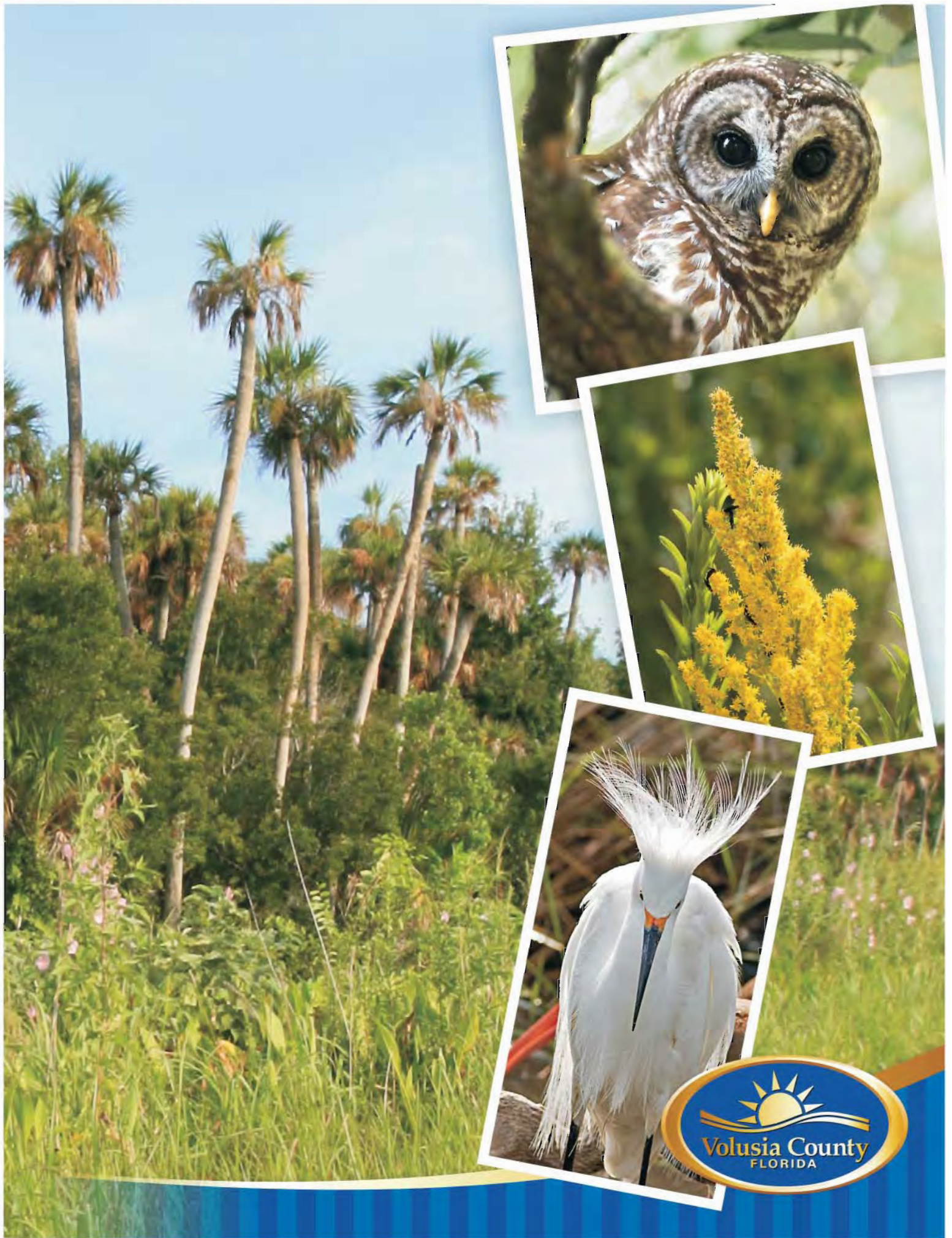
Performance Measures	FY 2010-11 Actual	FY 2011-12 Estimated	FY 2012-13 Budget
1. County contribution per FTE	8,040.00	8,040.00	8,040.00
2. Health claim costs per employee per month	765.00	765.00	765.00
3. Number of employees who qualify for wellness incentive	1,802.00	1,735.00	1,735.00

Highlights

The Group Insurance fund reflects both employer and employee health plan contributions and payment of claims. The program costs include employee-paid options such as dependent coverage, cancer insurance, and dental coverage. Additionally, the program includes retirees who continue to participate in the County's plan. The County continues to provide extra flex dollars to employees who meet wellness standards and do not use tobacco. The Personnel Division conducts ongoing programs to educate employees on using the health plan and getting the best care. Due to GASB 45, the County established reserves in the Group Insurance fund based on actuarial data regarding current and future retirees.

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I - Capital Improvements

Capital Improvement Program (CIP)..... I - 1

Capital Improvement Program Graph..... I - 3

Summary of Capital Improvements by Fund..... I - 4

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Capital Improvement Program (CIP)

Capital improvement programming is a guide toward the efficient and effective provision of public facilities. The result of this continuing programming process is the Capital Improvement Program (CIP), a document published annually that proposes the development, modernization or replacement of physical public projects over a multi-year period. By looking beyond year-to-year budgeting and projecting what, where, when and how capital investments should be made, capital programming enables public bodies to maintain an effective level of service to the present and future population. The CIP shows the arrangement of projects in a sequential order based on a schedule of priorities and assigns an estimated cost and anticipated method of financing for each project.

Items that are considered for the Capital Improvement Program include all renovations, improvements, or purchases which exceed \$25,000 (unit item value) and have a life expectancy exceeding five years. Any systems or renovations which have a total value meeting the above criteria, despite being comprised of numerous lower value unit costs, should also be considered a capital improvement.

New legislation now requires the County to include local Florida Department of Transportation (FDOT) and Volusia County School Board projects in the Capital Improvement Program. However, since these projects are not managed or funded by the County, they are not included in the budget for FY2012-13.

BENEFITS OF CAPITAL PROGRAMMING

A long-term capital improvement program has many obvious benefits that result from its systematic approach to planning and financing public agency projects. Some of the more important benefits derived from a viable capital programming process include the following:

- Assists in the implementation of the Comprehensive Plan. The CIP serves as a mechanism for implementation of the Comprehensive Plan. By outlining the facilities needed to serve the population and land uses called for in the Plan and by scheduling them over time, the CIP guides the public construction program for the future.
- Focuses attention on community goals and needs. Capital projects can be brought into line with community objectives, anticipating growth and the government's ability to pay. By planning ahead for projects, those that are needed or desired most can be constructed or acquired first. The CIP keeps the public informed about future capital investment plans of the County. The public involvement in the process provides a mechanism through which a previously unidentified need can emerge, be addressed and placed in the framework of community priorities.
- Encourages more efficient government administration. The CIP promotes coordination among government agencies and provides a check on potential overlapping or conflicting programs. The program can guide local officials in making sound annual budget decisions. In addition, the CIP will indicate where sites for projects are needed and where advance acquisition may be necessary to insure the availability of land.
- Fosters a sound and stable financial program. Through capital facilities planning, the need for bond issues or other revenue production measures can be planned and action taken before the need becomes critical and requires emergency financing measures. In addition, sharp changes in the tax structure and bonded indebtedness may be avoided when the projects to be constructed are staged over a number of years. Where there is sufficient time for planning, the most economical means for project financing can be selected in advance. The CIP can facilitate reliable capital expenditure, revenue estimates, and reasonable bond programs by looking ahead to minimize the impact of capital improvement projects. Keeping planned projects within the financial capacity of the County helps to preserve its credit rating and makes it more attractive to business and industry. Thus, the CIP is an integral element of the County's budgetary process.

FY2012-13 CAPITAL IMPROVEMENT BUDGET

The FY2012-13 Capital Improvement Budget totals \$28,198,248. Of this total, \$25.4 million is allocated within the operating budget or 90.1% of the total CIP budget with balance of \$2.7 million allocated in non-operating funds. \$12.8 million is being carried forward from prior year's allocations and new funding allocation is \$15.3 million. The following pages list each CIP project by funding source and project name. Major funding sources for the CIP include: ECHO grants, Ad Valorem Taxes, Gas Taxes and Impact Fees.

Capital projects included within Countywide Funds comprise 4.79% of CIP projects, totaling \$1.3 million and include:

- General Fund (\$804,800 in building maintenance)
- Library Fund (\$545,000 in building maintenance)

Capital projects included within Special Revenue Funds comprise 59.9% of CIP projects, totaling \$16.9 million. These funds include:

- County Transportation Trust (\$9.7 million in roadway improvements)
- East Volusia Mosquito Control
- Port District
- Ocean Center
- Economic Development
- Road Impact Fees – Zone 4
- Fire Services
- Fire Impact Fees – Zones 1, 2, 3 and 4
- Stormwater Utility

Capital projects included within Enterprise Funds total \$7.2 million. These funds include: Solid Waste and Water & Sewer Utilities Funds.

Capital projects included within the Capital Projects Funds total \$2.7 million of which \$1.9 is carry forward funding. These funds include: Beach Capital Projects, Ocean Center Projects, Park Projects, and Trail Projects.

Overall, major projects funded in FY2012-13 include:

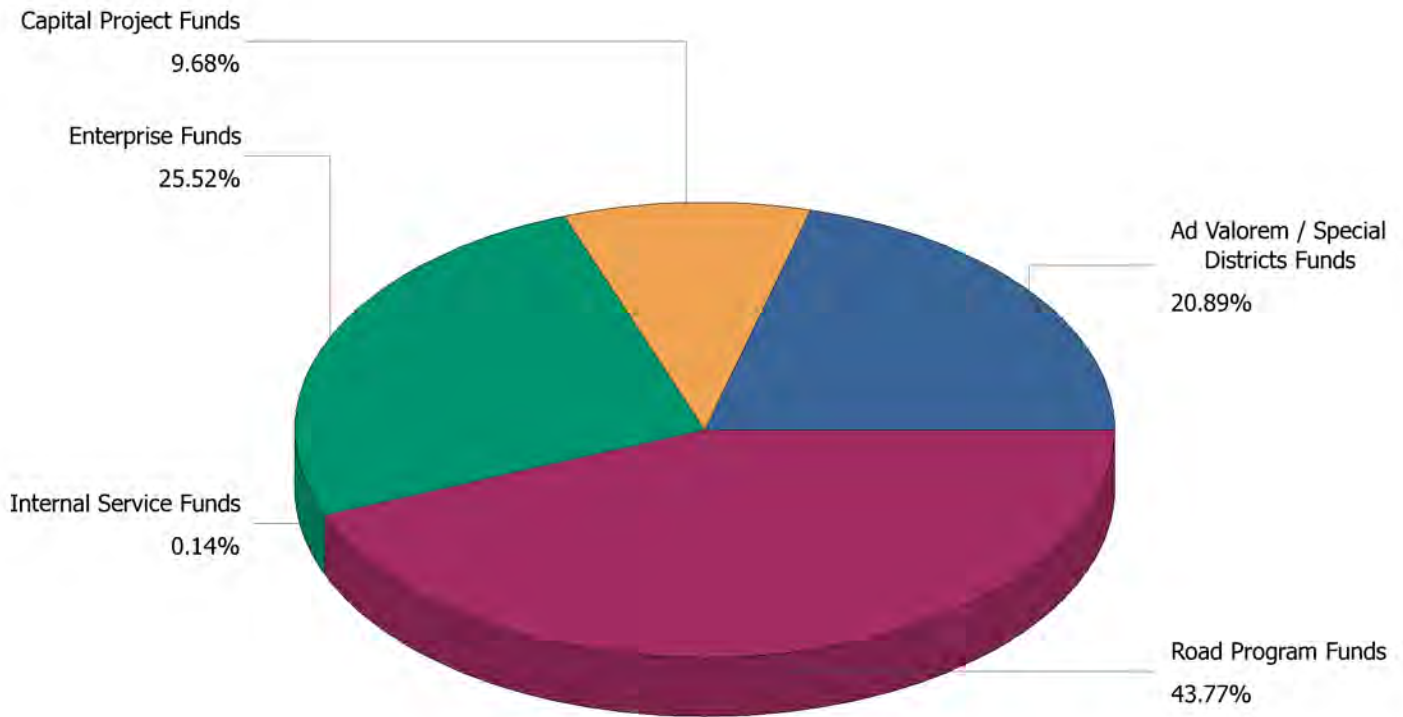
- \$12.3 million for road related projects
- \$6.9 million for Water and Sewer Utilities (\$3.5 million is carry forward)
- \$1.5 million for Port District (\$500,000 is carry forward)
- \$1.7 million for Stormwater Utility

Operational Impact of Capital Improvements

The capital improvement budget was developed not to increase costs but instead to maintain the integrity of our facilities. Majority of the projects included in this budget submittal are for maintenance and renovations and do not add new infrastructure. Until the economic environment improves, the capital improvement program will be minimal and require no additional dollars for maintenance or operating costs. No new employees are required as a result of the capital plan and all operating impacts will be absorbed through other cost saving efforts.

As part of the Investment Grade Energy Audit Project, the County has scheduled the replacement of HVAC units all across the County. As a result, lower maintenance costs and reduced energy consumption are expected. In FY2012-13, replacement of air handlers are planned for the Ocean Center and will allow chillers to work more efficiently, reducing utilities costs in the future.

VOLUSIA COUNTY, FLORIDA
Capital Improvement Program
Fiscal Year 2012-13
\$28,198,248



Capital Improvement Program by Fund Category Fiscal Year 2012-13	
FUND CATEGORY	TOTAL REVENUE
Ad Valorem / Special Districts Funds	5,890,034
Enterprise Funds	7,197,000
Road Program Funds	12,341,000
Operating Budget	\$25,428,034
Capital Project Funds	2,730,464
Internal Service Funds	39,750
Non-Operating Budget	\$2,770,214
TOTAL	\$28,198,248

Summary of Capital Improvements by Fund

FY 2012-13

Fund	On-Going / Continuous	Carry Forward	New	Total Request
Countywide Funds				
General	564,800	205,000	35,000	804,800
Library	545,000			545,000
Total Countywide Funds	\$1,109,800	\$205,000	35,000	\$1,349,800
Special Revenue Funds				
County Transportation Trust	4,373,000	5,968,000		10,341,000
East Volusia Mosquito Control			80,000	80,000
Ponce De Leon Inlet and Port District	950,000	500,000		1,450,000
Ocean Center			40,000	40,000
Economic Development	500,000	635,734		1,135,734
Road Impact Fees-Zone 4 (Northwest)	2,000,000			2,000,000
Fire Services	6,500			6,500
Fire Impact Fees-Zone 1 (Northeast)	27,000			27,000
Fire Impact Fees-Zone 2 (Southeast)	27,000			27,000
Fire Impact Fees-Zone 3 (Southwest)	27,000			27,000
Fire Impact Fees-Zone 4 (Northwest)	27,000			27,000
Stormwater Utility	1,720,000			1,720,000
Total Special Revenue Funds	\$9,657,500	\$7,103,734	120,000	\$16,881,234
Enterprise Funds				
Solid Waste	197,000	50,000		247,000
Water and Sewer Utilities	3,399,901	3,550,099		6,950,000
Total Enterprise Funds	\$3,596,901	\$3,600,099		\$7,197,000
TOTAL OPERATING FUNDS	14,364,201	10,908,833	155,000	25,428,034
Capital Projects Funds				
Beach Capital Projects		435,950		435,950
Ocean Center			180,000	180,000
Park Projects		442,188	140,000	582,188
Trail Projects		1,039,260	493,066	1,532,326
Total Capital Projects Funds		\$1,917,398	813,066	\$2,730,464
Internal Service Funds				
Equipment Maintenance	39,750			39,750
Total Internal Service Funds	\$39,750			\$39,750
TOTAL NON-OPERATING FUNDS	39,750	1,917,398	813,066	2,770,214
TOTAL ALL FUNDS	14,403,951	12,826,231	968,066	28,198,248

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
Fund: 001 - General				
Cooperative Extension				
Re-roof 4-H wing			35,000	35,000
Total Cooperative Extension			\$35,000	\$35,000
Parks Recreation & Culture				
Bennett Park Playground Safety Surface	20,000			20,000
Bicentennial Park Playground Safety Surface	20,000			20,000
Chuck Lennon Park Playground Safety Surface	25,000			25,000
Dock Repairs	50,000			50,000
Lake Ashby Park Boardwalk Repairs	50,000			50,000
Mariners Cove Park Basket Ball & Tennis Court Replacements	70,000			70,000
Seville Park Basket Ball Court Replacement	65,000			65,000
Trail Repairs (asphalt erosion)	25,000			25,000
Total Parks Recreation & Culture	\$325,000			\$325,000

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 001 - General</u>				
Central Services				
Carpentry - TCK Building Window Replace	60,000			60,000
Electrical - Sheriff Aviation (951 Singleton Dr)	20,000			20,000
HVAC - 800mHz Tower (112 Carswell Ave)	10,000			10,000
HVAC - 800MHZ Tower (135 Arthur Ave)	7,000			7,000
HVAC - City Island Courthouse	9,000			9,000
HVAC - Community Assistance (110 Rich Ave)	6,000			6,000
HVAC - Emergency Management (49 Keyton Dr)	6,500			6,500
HVAC - Environmental Lab (1250 Indian Lake Rd)	5,500			5,500
HVAC - Fire Training Center (3889 Tiger Bay Rd)	15,500			15,500
HVAC - Holly Hill EVAC (112 Carswell Ave)	4,500			4,500
HVAC - Mariner Cove Park (Enterprise Rd)	4,000			4,000
HVAC - New Smyrna Park	3,000			3,000
HVAC - Old Elections (136 N Florida Ave)	11,300			11,300
HVAC - Orange City Health Dept	4,000			4,000
HVAC - Sheriff Communication (59 Keyton Dr)	3,500			3,500
Paint Exterior - Courthouse Annex		75,000		75,000
Paint Exterior - Deland Courthouse	20,000			20,000
Plumbing - Daytona Beach Administration (250 Beach St)	30,000			30,000
Roof Repair (Engineering) - Holly Hill EVAC	20,000			20,000
Roof Repair - Historic Court House		130,000		130,000
Total Central Services	\$239,800	\$205,000		\$444,800
Total Fund 001	564,800	205,000	35,000	804,800

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 103 - County Transportation Trust</u>				
Engineering & Construction				
Howland Blvd Ph 3 / Ft Smith		540,000		540,000
LPGA Canal Box Culvert rehabilitation	175,000			175,000
Main Street bridge fender replacement	275,000			275,000
Total Engineering & Construction	\$450,000	\$540,000		\$990,000
Traffic Engineering				
Signal Upgrade - Williamson Blvd and Thames/Midway	250,000			250,000
Total Traffic Engineering	\$250,000			\$250,000
LOGT 5 Road Projects				
Advanced Eng & Permitting	500,000			500,000
Advanced Right of Way Acquisition	500,000			500,000
Countywide Safety Projects	1,000,000			1,000,000
LPGA Blvd PH 2 4LN		1,750,000		1,750,000
Pioneer Trail @ Turnbull Bay Rd	430,000			430,000
Pioneer Trail @ Turnbull Bay Rd- Curve Realignment		970,000		970,000
Tymber Creek Rd PH 1 4LN		2,708,000		2,708,000
Tymber Creek Rd PH 1-4 LN - Peruvian Ln	505,000			505,000
Williamson Blvd	738,000			738,000
Total LOGT 5 Road Projects	\$3,673,000	\$5,428,000		\$9,101,000
Total Fund 103	4,373,000	5,968,000		10,341,000

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 104 - Library</u>				
Library Services				
DeBary Flat Roof Replacement	60,000			60,000
DeBary Floor Covering	35,000			35,000
DeLand Floor Covering	185,000			185,000
DeLand Paint Interior	40,000			40,000
HVAC and Other Repairs	75,000			75,000
Lake Helen Replace Front Porch & Railing	25,000			25,000
Library Support Center Exterior Paint	25,000			25,000
Library Support Center Floor Covering	40,000			40,000
Oak Hill Roof Replacement	60,000			60,000
Total Library Services	\$545,000			\$545,000
Total Fund 104	545,000			545,000

Fund: 105 - East Volusia Mosquito Control

Mosquito Control				
Mosquito Control Re-roof Bldg. #1			80,000	80,000
Total Mosquito Control			\$80,000	\$80,000
Total Fund 105			80,000	80,000

Fund: 114 - Ponce De Leon Inlet and Port District

Coastal				
Artificial Reef Construction	850,000			850,000
Beachfront Improvements		200,000		200,000
Beachfront Land Acquisition		300,000		300,000
Smyrna Dunes Fishing Pier	100,000			100,000
Total Coastal	\$950,000	\$500,000		\$1,450,000
Total Fund 114	950,000	500,000		1,450,000

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 118 - Ocean Center</u>				
Ocean Center				
Replace North Loading Docks			40,000	40,000
Total Ocean Center			\$40,000	\$40,000
Total Fund 118			40,000	40,000

Fund: 130 - Economic Development

Economic Development				
Corporate Park Entrance and Roadway	500,000			500,000
Corporate Park Improvements		635,734		635,734
Total Economic Development	\$500,000	\$635,734		\$1,135,734
Total Fund 130		500,000	635,734	1,135,734

Fund: 134 - Road Impact Fees-Zone 4 (Northwest)

Engineering & Construction				
Kepler Rd / SR 44 Intersection	2,000,000			2,000,000
Total Engineering & Construction	\$2,000,000			\$2,000,000
Total Fund 134		2,000,000		2,000,000

Fund: 140 - Fire Services

Fire Services				
Exhaust Ventilation System	6,500			6,500
Total Fire Services	\$6,500			\$6,500
Total Fund 140		6,500		6,500

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)</u>				
Fire Services				
Parking Lot at Training Center (split funded)	27,000			27,000
Total Fire Services	\$27,000			\$27,000
Total Fund 151	27,000			27,000

Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)

Fire Services				
Parking Lot at Training Center (split funded)	27,000			27,000
Total Fire Services	\$27,000			\$27,000
Total Fund 152	27,000			27,000

Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)

Fire Services				
Parking Lot at Training Center (split funded)	27,000			27,000
Total Fire Services	\$27,000			\$27,000
Total Fund 153	27,000			27,000

Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)

Fire Services				
Parking Lot at Training Center (split funded)	27,000			27,000
Total Fire Services	\$27,000			\$27,000
Total Fund 154	27,000			27,000

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 159 - Stormwater Utility</u>				
Stormwater				
Beresford Retention Pond	100,000			100,000
Engineering for Rio Way	80,000			80,000
Local Projects	600,000			600,000
N Peninsula Improvement Plan	200,000			200,000
Purchase of Land	200,000			200,000
Total Maximum Daily Load	420,000			420,000
Total Maximum Daily Load - Engineering	120,000			120,000
Total Stormwater	\$1,720,000			\$1,720,000
Total Fund 159	1,720,000			1,720,000

Fund: 450 - Solid Waste

Solid Waste				
Citizen Drop Off Renovation - Design		50,000		50,000
Construction for color removal system	20,000			20,000
LFG system upgrades/new cell repairs, construction permit	177,000			177,000
Total Solid Waste	\$197,000	\$50,000		\$247,000
Total Fund 450	197,000	50,000		247,000

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
Fund: 457 - Water and Sewer Utilities				
Water Resources and Utilities				
Alternative Water Source - Carry Forward		700,099		700,099
Alternative Water Source - On-Going	499,901			499,901
Construction	900,000			900,000
Construction of Cleaning Skid	200,000			200,000
Construction of Forcemain & Lifts to Decommission WWTP's	500,000			500,000
Engineering	150,000			150,000
Forcemain Improvements	250,000			250,000
Forcemain Improvements - Engineering		50,000		50,000
Glen Abbey and New Hope - Construction		600,000		600,000
Halifax Plantation Wells Phase II	300,000			300,000
Halifax Wells		700,000		700,000
Inflow & Infiltration Manhole Rehab/Pipe Lining	30,000			30,000
Levitt to Four Towns - Construction		1,500,000		1,500,000
Lift Station Rehab	100,000			100,000
Sanford Interconnect - Engineering	80,000			80,000
Waste Water Treatment Plant Clarifier Rehab	100,000			100,000
Water Main Replacement	200,000			200,000
Well Rehab	90,000			90,000
Total Water Resources and Utilities	\$3,399,901	\$3,550,099		\$6,950,000
Total Fund 457	3,399,901	3,550,099		6,950,000

Total OPERATING FUNDS	14,364,201	10,908,833	155,000	25,428,034

Fund: 313 - Beach Capital Projects

Capital Projects				
Toronita ECHO 09 (Wilbur by the Sea Beach Park)		435,950		435,950
Total Capital Projects		\$435,950		\$435,950
Total Fund 313		435,950		435,950

Detail of Capital Improvements by Fund

FY 2012-13

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 318 - Ocean Center</u>				
Capital Projects				
HVAC Unit Replacement			180,000	180,000
Total Capital Projects			\$180,000	\$180,000
Total Fund 318			180,000	180,000
<u>Fund: 326 - Park Projects</u>				
Capital Projects				
Beck Ranch (ECHO 07)		442,188		442,188
Florida Boating Improvement Projects (FBIP)			140,000	140,000
Total Capital Projects		\$442,188	\$140,000	\$582,188
Total Fund 326		442,188	140,000	582,188
<u>Fund: 328 - Trail Projects</u>				
Capital Projects				
East Central Regional Rail Trail (ECHO 09)		439,260		439,260
Spring to Spring (ECHO 09)		600,000		600,000
Spring to Spring (ECHO 13)			493,066	493,066
Total Capital Projects		\$1,039,260	\$493,066	\$1,532,326
Total Fund 328		1,039,260	493,066	1,532,326
<u>Fund: 513 - Equipment Maintenance</u>				
Central Services				
Transfer Station Canopy		39,750		39,750
Total Central Services		\$39,750		\$39,750
Total Fund 513		39,750		39,750
Total NON-OPERATING FUNDS	39,750	1,917,398	813,066	2,770,214
TOTAL ALL FUNDS	14,403,951	12,826,231	968,066	28,198,248

Capital Outlay Fund - 305

Summary: This fund is used for the construction and upgrade of the 800 MHz public safety radio system. This includes technology upgrades consisting of software, equipment, GPS simulcast, and radio towers. Annual revenue collected from the 800 MHz system traffic fine surcharge is transferred to this fund from the General Fund.

The FY2012-13 budget includes an interfund transfer to the General Fund for the return of prior CIP allocation which was not spent.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	614,111	1,338,461
Subtotal Non-Current Revenues	\$614,111	\$1,338,461
Total Revenues	\$614,111	\$1,338,461
Less Operating Transfers	0	0
Total Operating Revenues	\$614,111	\$1,338,461
<u>Expenditures</u>		
Capital Outlay	444,400	405,148
Interfund Transfers	169,711	933,313
Total Expenditures	\$614,111	\$1,338,461
Less Operating Transfers	0	0
Total Operating Expenditures	\$614,111	\$1,338,461
Net Revenues Less Expenditures	\$0	\$0

Capital Outlay Fund - 305

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	37,747	0	0	0
Total Miscellaneous Revenues	\$37,747	\$0	\$0	\$0
Subtotal Current Revenues	\$37,747	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	444,400	444,400	405,148
Appropriated Fund Balance	0	169,711	2,997,079	933,313
Traffic Fines - 800 MHZ Surcharge	563,394	0	0	0
Total Non-Revenues	\$563,394	\$614,111	\$3,441,479	\$1,338,461
Subtotal Non-Current Revenues	\$563,394	\$614,111	\$3,441,479	\$1,338,461
Total Fund Revenues	\$601,141	\$614,111	\$3,441,479	\$1,338,461
Expenditure Detail				
Capital Projects				
800 MHZ Back Bone Infrastructure	0	444,400	1,007,794	405,148
800 MHz Communication System	0	0	1,298,326	0
EOC Tower Replacement	111	0	0	0
Southwest Volusia Tower	269,073	0	32,335	0
Transfers to Other Funds	0	169,711	169,711	933,313
Total Capital Projects	\$269,184	\$614,111	\$2,508,166	\$1,338,461
Total Fund Expenditures	\$269,184	\$614,111	\$2,508,166	\$1,338,461

Capital Improvement Projects Fund - 308

Summary: This fund consists of funding for various County Council approved projects, which will be paid for with cash and will help stimulate construction within the local economy. Projects include the consolidated Emergency Operations and Sheriff's Communication Center (EOC).

The FY2012-13 budget includes an interfund transfer to the General Fund for the return of prior CIP allocation which was not spent.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	0	853,518
Subtotal Non-Current Revenues	\$0	\$853,518
Total Revenues	\$0	\$853,518
Less Operating Transfers	0	0
Total Operating Revenues	\$0	\$853,518
<u>Expenditures</u>		
Interfund Transfers	0	853,518
Total Expenditures	\$0	\$853,518
Less Operating Transfers	0	0
Total Operating Expenditures	\$0	\$853,518
Net Revenues Less Expenditures	\$0	\$0

Capital Improvement Projects Fund - 308

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	160,939	0	0	0
Total Miscellaneous Revenues	\$160,939	\$0	\$0	\$0
Subtotal Current Revenues	\$160,939	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	20,286,730	853,518
General Fund	5,637,556	0	0	0
Total Non-Revenues	\$5,637,556	\$0	\$20,286,730	\$853,518
Subtotal Non-Current Revenues	\$5,637,556	\$0	\$20,286,730	\$853,518
Total Fund Revenues	\$5,798,495	\$0	\$20,286,730	\$853,518
Expenditure Detail				
Capital Projects				
Emergency Operations Center	701,788	0	19,433,212	0
Transfers to Other Funds	0	0	0	853,518
Total Capital Projects	\$701,788	\$0	\$19,433,212	\$853,518
Total Fund Expenditures	\$701,788	\$0	\$19,433,212	\$853,518

Branch Jail Expansion Fund - 309

Summary: This fund consists of funding for various potential capital projects within the public safety areas of Volusia County. The current projects in this fund are the Inmate/ Booking Renovations at the Branch Jail Facility and the Inmate Dorms Replacement at the Correctional Facility.

The FY2012-13 budget includes an interfund transfer to the General Fund for the return of prior CIP allocation which was not spent.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues		571,057
Subtotal Non-Current Revenues	\$0	\$571,057
Total Revenues	\$0	\$571,057
Less Operating Transfers	0	0
Total Operating Revenues	\$0	\$571,057
<u>Expenditures</u>		
Interfund Transfers	0	571,057
Total Expenditures	\$0	\$571,057
Less Operating Transfers	0	0
Total Operating Expenditures	\$0	\$571,057
Net Revenues Less Expenditures	\$0	\$0

Branch Jail Expansion Fund - 309

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	171,285	0	0	0
Total Miscellaneous Revenues	\$171,285	\$0	\$0	\$0
Subtotal Current Revenues	\$171,285	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	10,540,194	571,057
Total Non-Revenues	\$0	\$0	\$10,540,194	\$571,057
Subtotal Non-Current Revenues	\$0	\$0	\$10,540,194	\$571,057
Total Fund Revenues	\$171,285	\$0	\$10,540,194	\$571,057
Expenditure Detail				
Capital Projects				
Branch Jail Expansion	163	0	0	0
Dorm Replacement	14,663	0	3,985,337	0
Intake/Booking Renovations	16,200	0	5,983,800	0
Transfers to Other Funds	5,637,556	0	0	571,057
Total Capital Projects	\$5,668,582	\$0	\$9,969,137	\$571,057
Total Fund Expenditures	\$5,668,582	\$0	\$9,969,137	\$571,057

Beach Capital Projects Fund - 313

Summary: This fund is used to account for various beach related capital projects. Such projects may include the acquisition or construction of off beach parking at multiple locations.

Annual revenue collected from 5th Dollar Beach Access Fee is transferred from the General Fund for beach projects. This funding has been suspended since FY2010-11.

The FY2012-13 budget includes an interfund transfer to the General Fund for debt service payment of Winterheaven off-beach parking which ends in FY2015-16 and the return of prior CIP allocation which was not spent.

The transfer from other funds revenue is to carryforward a prior award from ECHO fund for Toronita project.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	85,464	0
Subtotal Current Revenues	\$85,464	\$0
Non-Current Revenues		
Non-Revenues	1,966,587	1,041,342
Subtotal Non-Current Revenues	\$1,966,587	\$1,041,342
Total Revenues	\$2,052,051	\$1,041,342
Less Operating Transfers	232,886	0
Total Operating Revenues	\$1,819,165	\$1,041,342
<u>Expenditures</u>		
Capital Improvements	1,819,165	435,950
Interfund Transfers	232,886	605,392
Total Expenditures	\$2,052,051	\$1,041,342
Less Operating Transfers	232,886	0
Total Operating Expenditures	\$1,819,165	\$1,041,342
Net Revenues Less Expenditures	\$0	\$0

Beach Capital Projects Fund - 313

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	39,947	0	0	0
Miscellaneous Revenue	0	85,464	85,464	0
Total Miscellaneous Revenues	\$39,947	\$85,464	\$85,464	\$0
Subtotal Current Revenues	\$39,947	\$85,464	\$85,464	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	1,662,451	1,347,504	435,950
Appropriated Fund Balance	0	304,136	2,032,152	605,392
Volusia ECHO	348,924	0	0	0
Total Non-Revenues	\$348,924	\$1,966,587	\$3,379,656	\$1,041,342
Subtotal Non-Current Revenues	\$348,924	\$1,966,587	\$3,379,656	\$1,041,342
Total Fund Revenues	\$388,871	\$2,052,051	\$3,465,120	\$1,041,342
Expenditure Detail				
Capital Projects				
Beach Dept Capital Improvements	32,958	32,886	32,886	32,931
Cardinal Ave Lifeguard Station	0	0	257,358	0
Dahlia Park	0	178,215	149,980	0
Flagler Ave Lifeguard Station	0	0	369,000	0
Ormond by the Sea	0	262,500	262,500	0
Smyrna Dunes Park	0	1,000,000	1,000,000	0
Sunsplash Park	359,438	142,500	356,254	0
Toronita	0	435,950	431,750	435,950
Transfers to Other Funds	0	0	0	572,461
Total Capital Projects	\$392,396	\$2,052,051	\$2,859,728	\$1,041,342
Total Fund Expenditures	\$392,396	\$2,052,051	\$2,859,728	\$1,041,342

Library Construction Fund - 317

Summary: The purpose of this fund is to account for the Deltona Library Expansion including the development and construction of the Environmental Learning Center, amphitheater, Lyonia Preserve and other Library's facilities.

The FY2012-13 budget includes an interfund transfer to the General Fund for the return of prior CIP allocation which was not spent.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	0	728,896
Subtotal Non-Current Revenues	\$0	\$728,896
Total Revenues	\$0	\$728,896
Less Operating Transfers	0	0
Total Operating Revenues	\$0	\$728,896
<u>Expenditures</u>		
Interfund Transfers	0	728,896
Total Expenditures	\$0	\$728,896
Less Operating Transfers	0	0
Total Operating Expenditures	\$0	\$728,896
Net Revenues Less Expenditures	\$0	\$0

Library Construction Fund - 317

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Donations-Project Related	0	0	200,000	0
Investment Income	25,735	0	0	0
Total Miscellaneous Revenues	\$25,735	\$0	\$200,000	\$0
Subtotal Current Revenues	\$25,735	\$0	\$200,000	\$0
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	2,128,896	728,896
Total Non-Revenues	\$0	\$0	\$2,128,896	\$728,896
Subtotal Non-Current Revenues	\$0	\$0	\$2,128,896	\$728,896
Total Fund Revenues	\$25,735	\$0	\$2,328,896	\$728,896
Expenditure Detail				
Capital Projects				
Daytona Beach Regional Library-City Islan	0	0	87,653	0
DeBary Public Library	0	0	31,210	0
DeLand Area Public Library	0	0	363,302	0
Edgewater Public Library	0	0	46,506	0
Environmental Learning Center	26,956	0	0	0
Library Support Center	0	0	26,489	0
New Smyrna Beach Regional Library	0	0	219,377	0
Ormond Beach Regional Library	0	0	52,397	0
Port Orange Regional Library	0	0	207,271	0
Self-Check Stations	0	0	565,795	0
Transfers to Other Funds	0	0	0	728,896
Total Capital Projects	\$26,956	\$0	\$1,600,000	\$728,896
Total Fund Expenditures	\$26,956	\$0	\$1,600,000	\$728,896

Ocean Center Fund - 318

Summary: This fund accounts for the fiscal activity relating to the construction, renovation, and major maintenance at the Ocean Center.

The FY2012-13 budget includes an interfund transfer from the Ocean Center Fund (118) for the on-going HVAC replacement project.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	800,000	180,000
Subtotal Non-Current Revenues	\$800,000	\$180,000
Total Revenues	\$800,000	\$180,000
Less Operating Transfers	0	0
Total Operating Revenues	\$800,000	\$180,000
<u>Expenditures</u>		
Capital Improvements	800,000	180,000
Total Expenditures	\$800,000	\$180,000
Less Operating Transfers	0	0
Total Operating Expenditures	\$800,000	\$180,000
Net Revenues Less Expenditures	\$0	\$0

Ocean Center Fund - 318

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	9,591	0	0	0
Total Miscellaneous Revenues	\$9,591	\$0	\$0	\$0
Subtotal Current Revenues	\$9,591	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	800,000	800,000	180,000
Appropriated Fund Balance	0	0	135,482	0
Total Non-Revenues	\$0	\$800,000	\$935,482	\$180,000
Subtotal Non-Current Revenues	\$0	\$800,000	\$935,482	\$180,000
Total Fund Revenues	\$9,591	\$800,000	\$935,482	\$180,000
Expenditure Detail				
Capital Projects				
Ocean Center CIP Projects	0	800,000	800,000	180,000
Ocean Center Expansion	1,484,974	0	135,482	0
Total Capital Projects	\$1,484,974	\$800,000	\$935,482	\$180,000
Total Fund Expenditures	\$1,484,974	\$800,000	\$935,482	\$180,000

Park Projects Fund - 326

Summary: This fund incorporates revenue from the Florida Boating Improvement Program (FBIP) and an interfund transfer from ECHO Fund.

Annual revenue collected from Florida Boating Improvements fee is allocated to this fund for construction or renovations such as sea walls, restrooms, and boat ramps.

The FY2012-13 interfund transfer from other funds is to carryforward a prior award from ECHO fund for Beck Ranch project.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	144,531	140,000
Subtotal Current Revenues	\$144,531	\$140,000
Non-Current Revenues		
Non-Revenues	575,938	442,188
Subtotal Non-Current Revenues	\$575,938	\$442,188
Total Revenues	\$720,469	\$582,188
Less Operating Transfers	0	0
Total Operating Revenues	\$720,469	\$582,188
<u>Expenditures</u>		
Capital Improvements	586,719	582,188
Interfund Transfers	133,750	0
Total Expenditures	\$720,469	\$582,188
Less Operating Transfers	0	0
Total Operating Expenditures	\$720,469	\$582,188
Net Revenues Less Expenditures	\$0	\$0

Park Projects Fund - 326

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Fla Boating Improvements	151,640	144,531	144,531	140,000
Total Intergovernmental Revenues	\$151,640	\$144,531	\$144,531	\$140,000
Miscellaneous Revenues				
Investment Income	21,466	0	0	0
Other Contributions & Donation	3,000	0	0	0
Total Miscellaneous Revenues	\$24,466	\$0	\$0	\$0
Subtotal Current Revenues	\$176,106	\$144,531	\$144,531	\$140,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	442,188	0	442,188
Appropriated Fund Balance	0	133,750	1,642,794	0
Total Non-Revenues	\$0	\$575,938	\$1,642,794	\$442,188
Subtotal Non-Current Revenues	\$0	\$575,938	\$1,642,794	\$442,188
Total Fund Revenues	\$176,106	\$720,469	\$1,787,325	\$582,188
Expenditure Detail				
Capital Projects				
Beck Ranch Project	111	442,188	0	442,188
Fla Boating Improvemnt Program	124,761	144,531	1,653,575	140,000
Transfers to Other Funds	0	133,750	133,750	0
Total Capital Projects	\$124,872	\$720,469	\$1,787,325	\$582,188
Total Fund Expenditures	\$124,872	\$720,469	\$1,787,325	\$582,188

Trail Projects Fund - 328

Summary: The purpose of this fund is to account for both the East Central Regional Rail Trail and the Spring-to-Spring Trails. County Council has committed \$1 million of ECHO funds, annually, to be used toward debt service and the trail projects. The East Central Regional Rail Trail is expected to be over 50 miles in length and will become part of a five-county, 260 mile loop, which is anticipated to be complete in 2013. The Spring-to-Spring Trail is constructed in multiple phases and will include multi-use, bicycle/pedestrian, and riding trails.

The FY2012-13 budget includes an interfund transfer to the Capital Improvement Revenue Note, series 2010 fund for debt service payment.

The transfer from other funds revenue is to carryforward prior awards and annual \$1 million from ECHO fund for East Central Regional Rail Trail and Spring-to-Spring Trail.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

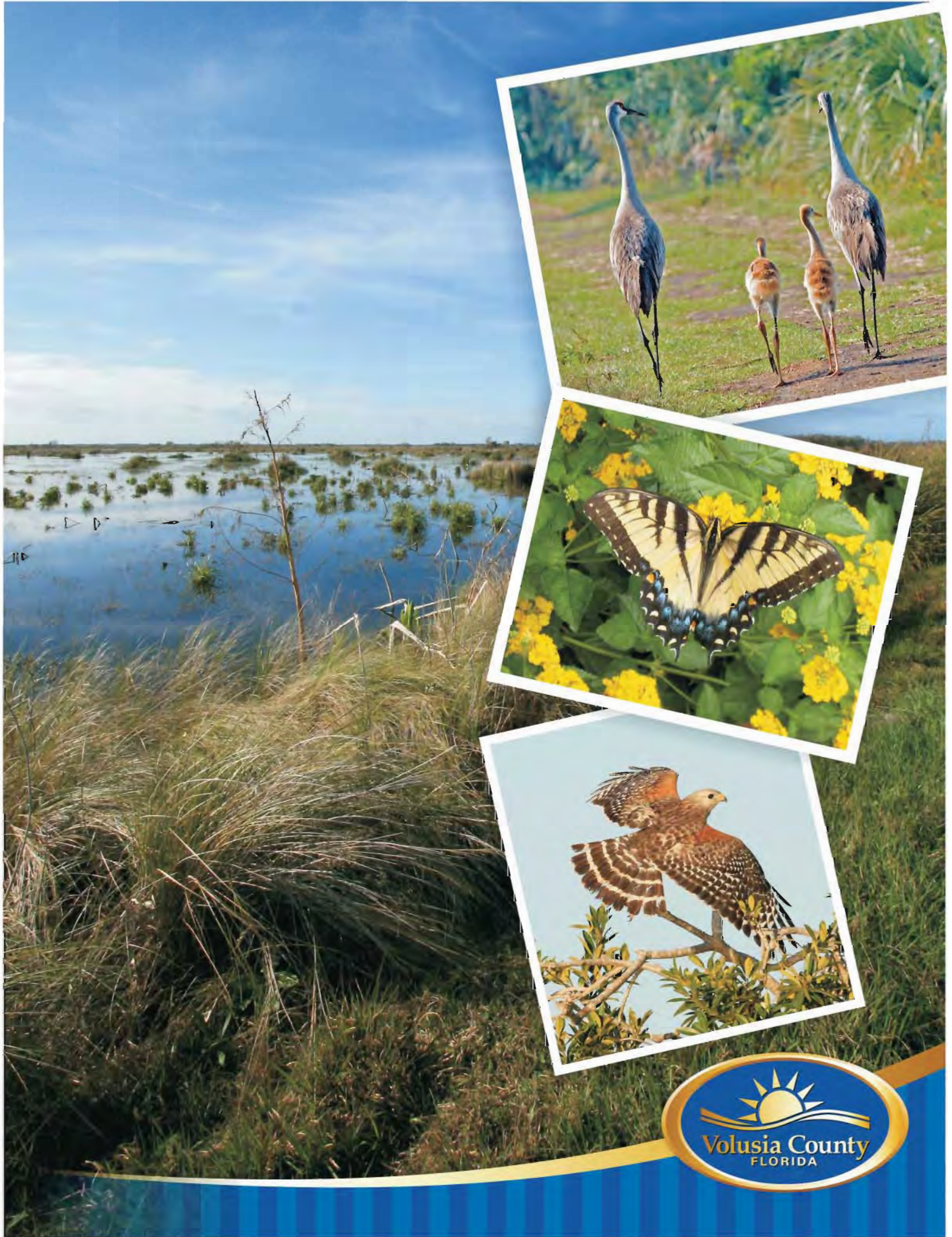
	<u>FY 2011-12 Budget</u>	<u>FY 2012-13 Budget</u>
<u>Revenues</u>		
Current Revenues		
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	2,639,260	2,039,260
Subtotal Non-Current Revenues	\$2,639,260	\$2,039,260
Total Revenues	\$2,639,260	\$2,039,260
Less Operating Transfers	502,169	0
Total Operating Revenues	\$2,137,091	\$2,039,260
<u>Expenditures</u>		
Capital Improvements	2,137,091	1,532,326
Interfund Transfers	502,169	506,934
Total Expenditures	\$2,639,260	\$2,039,260
Less Operating Transfers	502,169	0
Total Operating Expenditures	\$2,137,091	\$2,039,260
Net Revenues Less Expenditures	\$0	\$0

Trail Projects Fund - 328

	FY 2010-11 Actual	FY 2011-12 Budget	FY 2011-12 Estimated	FY 2012-13 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	78,107	0	0	0
Total Miscellaneous Revenues	\$78,107	\$0	\$0	\$0
Subtotal Current Revenues	\$78,107	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	2,639,260	1,600,000	2,039,260
ECHO Annual Award	1,000,000	0	0	0
Total Non-Revenues	\$1,000,000	\$2,639,260	\$1,600,000	\$2,039,260
Subtotal Non-Current Revenues	\$1,000,000	\$2,639,260	\$1,600,000	\$2,039,260
Total Fund Revenues	\$1,078,107	\$2,639,260	\$1,600,000	\$2,039,260
Expenditure Detail				
Capital Projects				
Spring to Spring Trail	663,642	2,137,091	1,097,831	1,532,326
Total Capital Projects	\$663,642	\$2,137,091	\$1,097,831	\$1,532,326
Non-Departmental				
Transfers to Other Funds	71,959	502,169	502,169	506,934
Total Non-Departmental	\$71,959	\$502,169	\$502,169	\$506,934
Total Fund Expenditures	\$735,601	\$2,639,260	\$1,600,000	\$2,039,260

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CHARTS & GRAPHS

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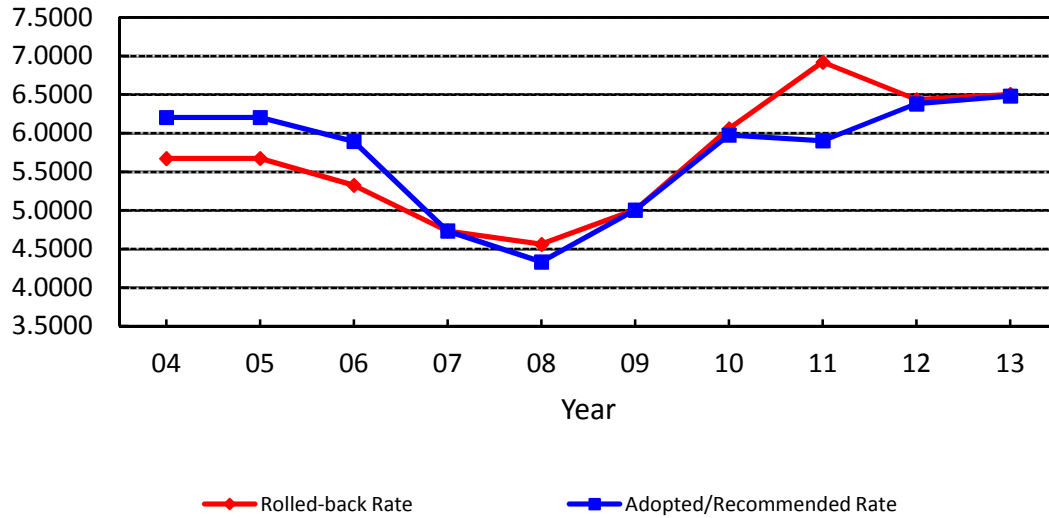
Volusia County
Chart of Taxable Values and Millages

Type		Taxable Value 2010-11	Adopted 2010-11 Millage	Taxable Value 2011-12	Rolled-back Rate 2011-12	Adopted 2011-12 Millage	Taxable Value 2012-13	Rolled-back Rate 2012-13	Recommended 2012-13 Millage
Countywide Funds									
Countywide	General	\$26,182,716,383	5.3005	\$24,030,945,998	5.7771	5.7771	\$23,701,171,227	5.8889	5.8789
Countywide	Library	\$26,182,716,383	0.6020	\$24,030,945,998	0.6586	0.6020	\$23,701,171,227	0.6143	0.6020
Countywide	Volusia Forever	\$26,182,716,383	0.0632	\$24,030,945,998	0.0689	0.0535	\$23,701,171,227	0.0545	0.0513
Debt Service	Volusia Forever - Voted Debt	\$26,182,716,383	0.1368	\$24,030,945,998	N/A	0.1465	\$23,701,171,227	N/A	0.1487
Countywide	Volusia Echo	\$26,182,716,383	0.2000	\$24,030,945,998	0.2180	0.2000	\$23,701,171,227	0.2039	0.2000
Total Countywide Funds		\$26,182,716,383	6.3025	\$24,030,945,998	6.7226	6.77910	\$23,701,171,227	6.7616	6.8809
Special Taxing Districts									
Special Tax District	East Volusia Mosquito Control District	\$18,440,576,884	0.2080	\$17,236,826,106	0.2220	0.2080	\$17,094,665,458	0.2108	0.2080
Special Tax District	Ponce De Leon Port Authority	\$18,440,620,907	0.0929	\$17,235,861,324	0.0991	0.0929	\$17,094,698,915	0.0942	0.0929
Special Tax District	Municipal Service District	\$6,001,589,118	1.8610	\$5,527,527,138	2.0155	2.0155	\$5,454,309,279	2.0499	2.0399
Special Tax District	Silver Sands-Bethune Beach MSD	\$651,036,904	0.0163	\$629,917,806	0.0170	0.0163	\$669,024,151	0.0154	0.0154
Special Tax District	Fire Services District	\$6,216,249,696	3.6315	\$5,721,308,368	3.9382	3.6315	\$5,644,453,148	3.6942	3.6315

VOLUSIA COUNTY, FLORIDA

Countywide Ad Valorem Tax Rates (General Fund and Library Fund)

Ten Year History



Countywide (General Fund and Library Fund)		
Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Recommended Rate
2003-04	5.6716	6.2040
2004-05	5.6730	6.2040
2005-06	5.3249	5.8940
2006-07	4.7333	4.7333
2007-08	4.5607	4.3326
2008-09	5.0037	5.0037
2009-10	6.0568	5.9743
2010-11	6.9190	5.9025
2011-12	6.4357	6.3791
2012-13	6.5032	6.4809

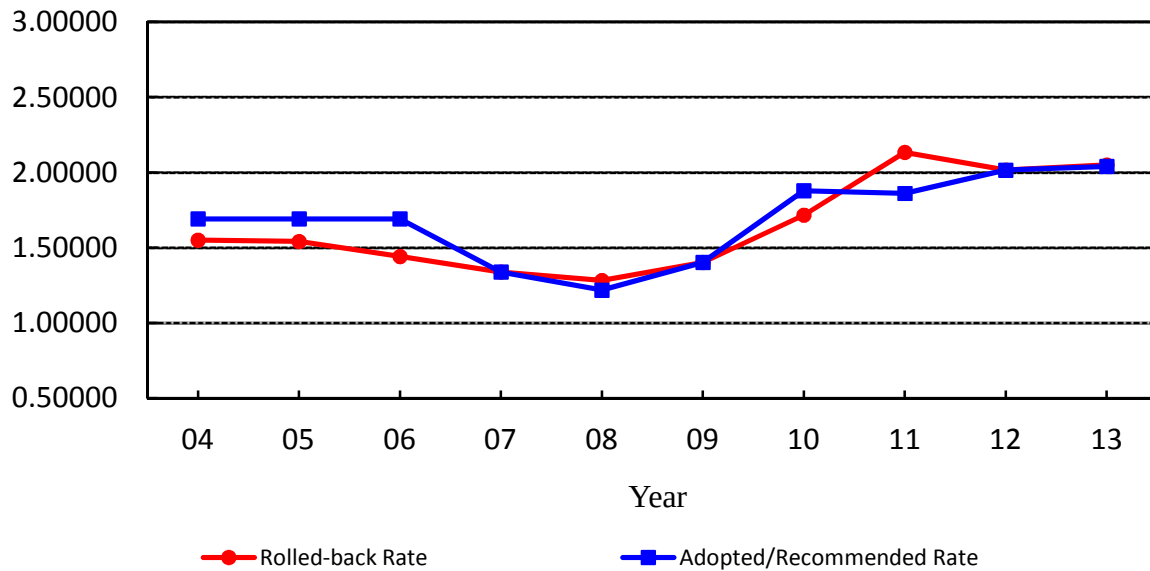
Excludes voted millage

VOLUSIA COUNTY, FLORIDA

Municipal Service District

Ad Valorem Tax Rates

Ten Year History



Municipal Service District Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Recommended Rate
2003-04	1.5504	1.6910
2004-05	1.5415	1.6910
2005-06	1.4419	1.6910
2006-07	1.3388	1.3388
2007-08	1.2824	1.2183
2008-09	1.4023	1.4023
2009-10	1.7166	1.8783
2010-11	2.1339	1.8610
2011-12	2.0155	2.0155
2012-13	2.0499	2.0399

FY 2012-13
Council Community Events
 4801 - Promotional Expense

Organization	Cost
Art Haus	\$ 1,500
Checkered Flag Committee	\$ 1,200
Council on Aging	\$ 1,500
Crime Stoppers Dinner	\$ 3,000
Daytona State College Foundation Dinner	\$ 1,000
Embry Riddle University Foundation Banquet	\$ 500
FUTURES (Annual Event)	\$ 1,000
Halifax Medical Center Foundation	\$ 5,000
Martin Luther King Events (countywide)	\$ 1,500
NAACP Annual Freedom Dinner (eastside)	\$ 1,200
NAACP Annual Freedom Dinner (westside)	\$ 1,000
NAACP Southeast Volusia	\$ 1,000
Siblings of the Year	\$ 200
Stewart Marchman Dinner	\$ 1,500
Teacher of the Year Banquet (<i>Futures</i>)	\$ 1,000
United Way Luncheon/Dinner	\$ 1,000
VCARD (Dinners only)	\$ 150
Volusia League of Cities	\$ 750
Other as needed	\$ 3,000

TOTAL \$ 27,000

VOLUSIA COUNTY, FLORIDA
2012 TAXABLE BASE

2011 Base	\$ 24.031 Billion

2012 Tax Base Adjustment			
New Construction	0.150 Billion	0.63%	% of taxable value
Net Reassessment (Real Estate)	(0.466) Billion	-1.96%	% of taxable value
Centrally Assessed	(0.004) Billion	0.02%	% change from prior year
Personal Property	(0.010) Billion	0.04%	% change from prior year
Total Taxable Base Adjustment		(0.330) Billion	

2012 Base	\$ 23.701 Billion	-1.4%

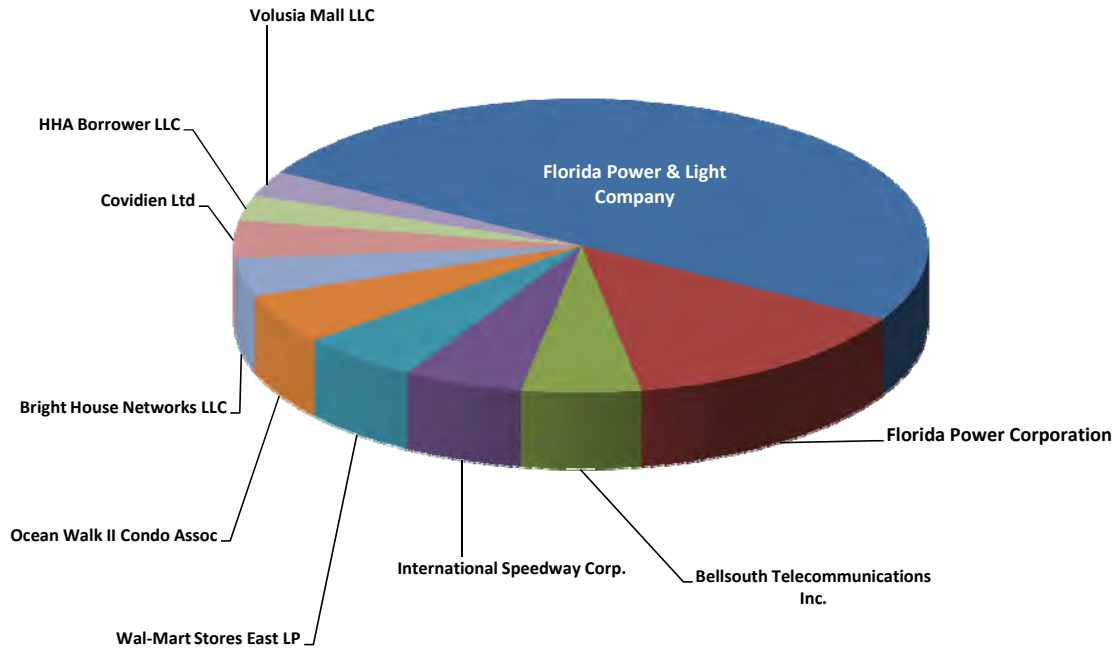
TAX EXEMPTIONS

2012 Homestead and Senior Exemptions	5.833 Billion
2011 Homestead and Senior Exemptions	5.992 Billion

Reduction	(0.159) Billion	-2.7%

Homestead and Senior Exemptions represent 16.5% of the just value (market value).

VOLUSIA COUNTY, FLORIDA
Top Ten Taxable Values - By Owner
Fiscal Year 2012-13



Top Ten Taxable Values - By Owner		
Fiscal Year 2012-13		
Owner	Taxable Value	% of Total Taxable Value
Florida Power & Light Company	\$ 851,481,372	3.6%
Florida Power Corporation	241,458,671	1.0%
Bellsouth Telecommunications Inc.	104,238,247	0.4%
International Speedway Corp.	101,130,190	0.4%
Wal-Mart Stores East LP	98,572,040	0.4%
Ocean Walk II Condo Assoc	92,925,349	0.4%
Bright House Networks LLC	80,287,588	0.3%
Covidien Ltd	63,906,073	0.3%
HHA Borrower LLC	56,369,147	0.2%
Volusia Mall LLC	45,653,083	0.2%
All others	21,965,149,467	92.8%
Total Countywide Taxable Value	\$ 23,701,171,227	

Values updated each October by the Property Appraiser's Office.

2012 Volusia County Final Tax Roll - Summary

	<u>2011</u>	<u>2012</u>	<u>Change</u>	<u>Net Change</u>
Total Just Value	\$35,708,421,608	\$35,197,476,889	-1.43%	-1.93%
SOH Value, Nonhomestead Residential, Etc.	\$1,006,699,787	\$1,071,829,485	6.47%	
Total Assessed Value	\$33,930,914,122	\$33,406,911,103	-1.54%	
Total Exemptions	\$9,899,968,124	\$9,757,341,242	-1.44%	
Total Taxable Value: (Assessed Value less Exemptions)	\$24,030,945,998	\$23,649,569,861	-1.59%	-2.21%
Taxable Percentage of Just Value	67.30%	67.19%		

			<u>Difference</u>
<u>Total Number of Parcels:</u>	332,351	332,652	301
Real Property	285,959	286,157	198
Personal Property	45,082	44,814	-268
Centrally Assessed	1,310	1,681	371

<u>Gross Increase (Decrease) in Tax Roll</u>	<u>2010-2011</u>	<u>2011-2012</u>
Just Value	(\$3,315,073,316)	(\$510,944,719)

<u>New Construction:</u>	<u>2010-2011</u>	<u>2011-2012</u>
Just Value	\$216,147,432	\$176,511,502
Taxable Value	\$156,017,155	\$149,755,459

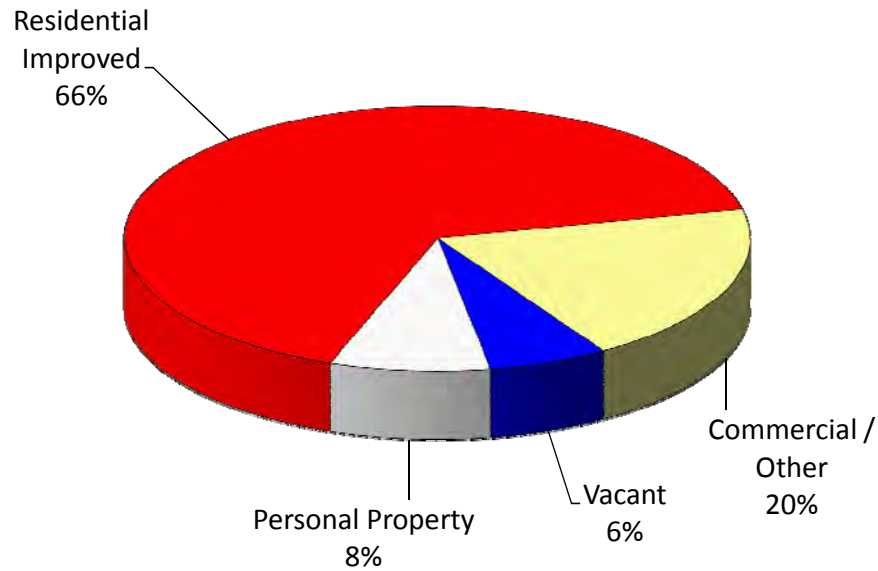
<u>"Net" Increase (Decrease) in Tax Roll</u>	<u>2010-2011</u>	<u>2011-2012</u>
(Total Tax Roll less New Construction)		
Just Value	(\$3,531,220,748)	(\$687,456,221)
Taxable Value	(\$2,307,787,540)	(\$531,131,596)

Annual Save our Homes "Value Cap"

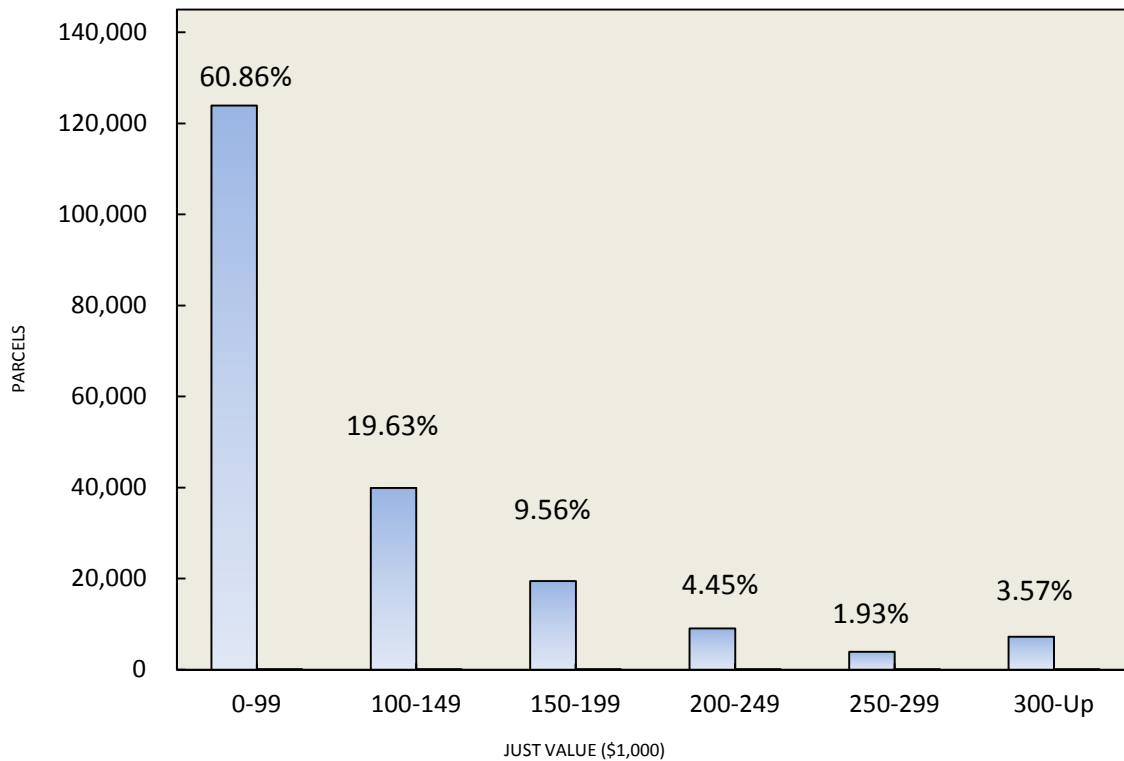
Allowable Percentage ---->	1.50%	3.00%

In summary, the 2012 Final Tax Roll indicates an overall gross decrease (including \$176 million in new construction) of -1.43% in the Just Value of property in Volusia County. There is a net decrease (excluding new construction) of -1.93% in the same Just Values. The Taxable Values (on which taxes are paid) have a gross decrease of -1.59% (including new construction) and a net decrease of -2.21%, excluding new construction.

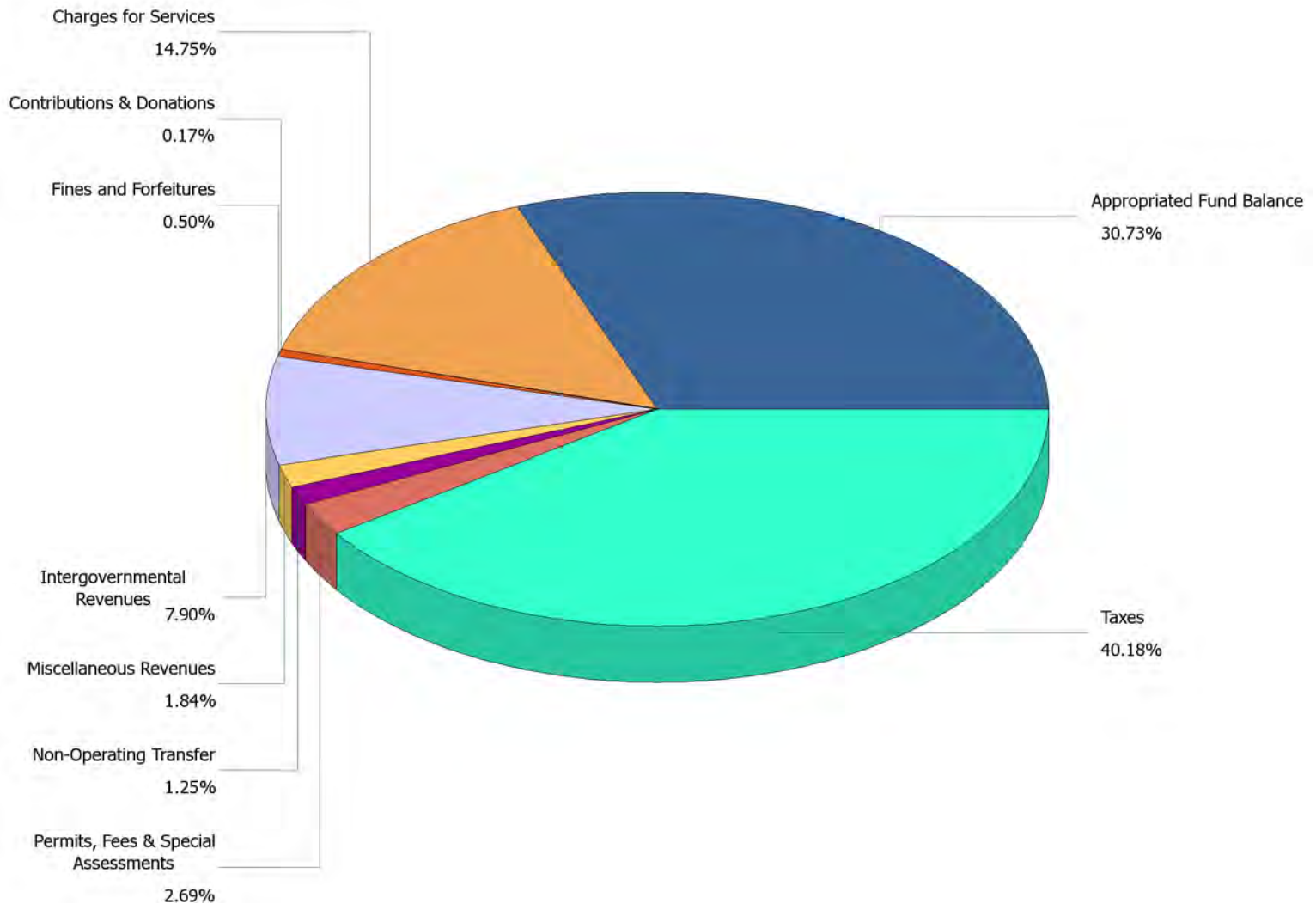
VOLUSIA COUNTY, FLORIDA
Classification of Property
Total Just Value \$35,197,476,889



JUST VALUE RESIDENTIAL IMPROVED PROPERTY

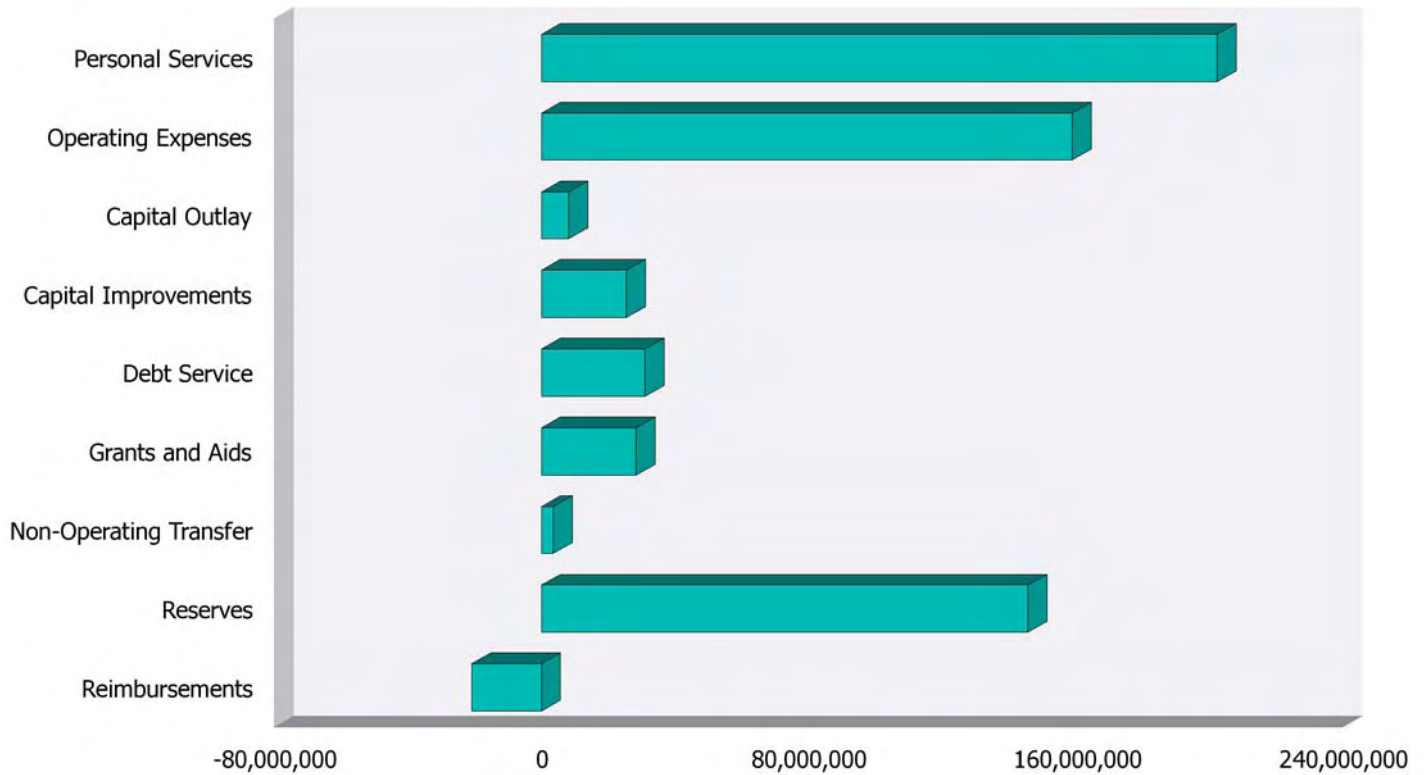


VOLUSIA COUNTY, FLORIDA
Countywide Revenues By Major Source
Fiscal Year 2012-13
\$582,318,823



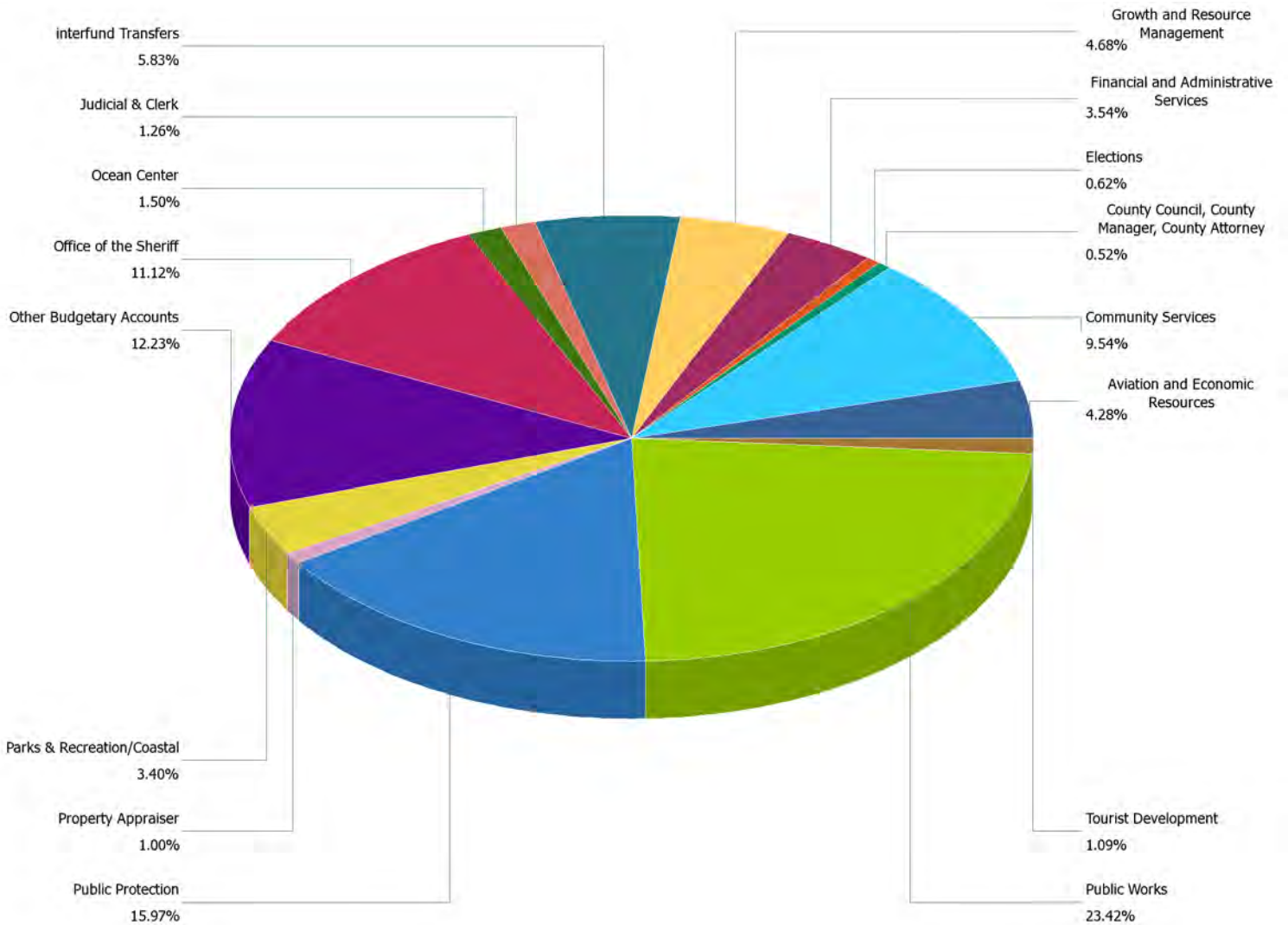
Countywide Revenues By Major Source Fiscal Year 2012-13	
Taxes	233,985,599
Intergovernmental Revenues	45,996,982
Charges for Services	85,891,741
Miscellaneous Revenues	10,700,944
Permits, Fees, Special Assessments	15,644,931
Judgements, Fines and Forfeitures	2,911,344
Contributions & Donations	975,620
Non-Operating Transfer	7,292,042
Appropriated Fund Balance	178,919,620
TOTAL REVENUES	\$582,318,823

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures By Category
Fiscal Year 2012-13
\$582,318,823



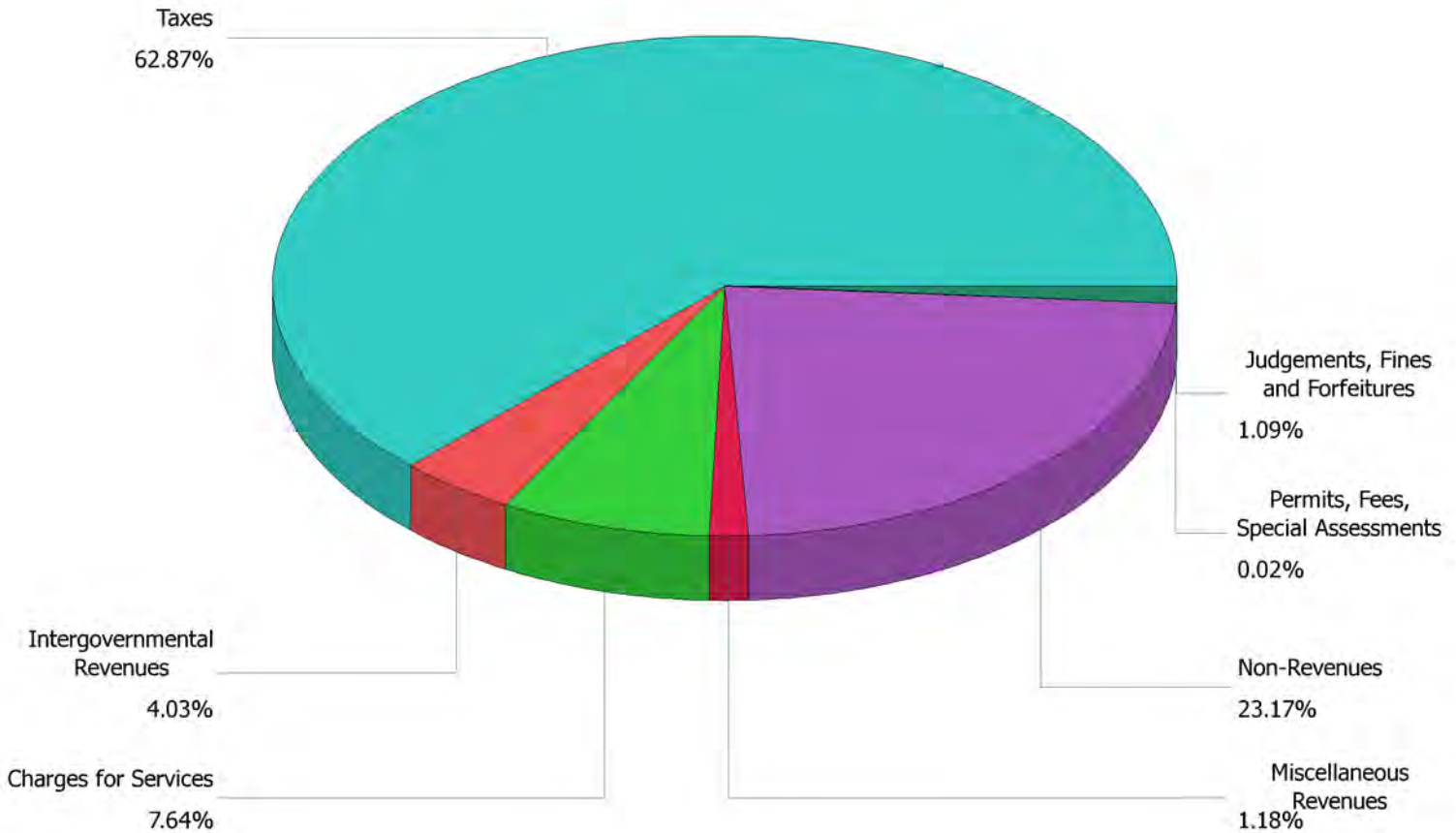
Countywide Expenditures By Category Fiscal Year 2012-13	
Personal Services	202,247,605
Operating Expenses	158,904,181
Capital Outlay	8,103,129
Subtotal Operating Expenses	\$369,254,915
Capital Improvements	25,428,034
Debt Service	31,074,280
Grants and Aids	28,232,064
Non-Operating Transfer	3,552,471
Reserves	145,642,666
Total Expenditures	\$603,184,430
Reimbursements	(20,865,607)
Net Expenditures	\$582,318,823

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures by Department
FY 2012-13
\$582,318,823



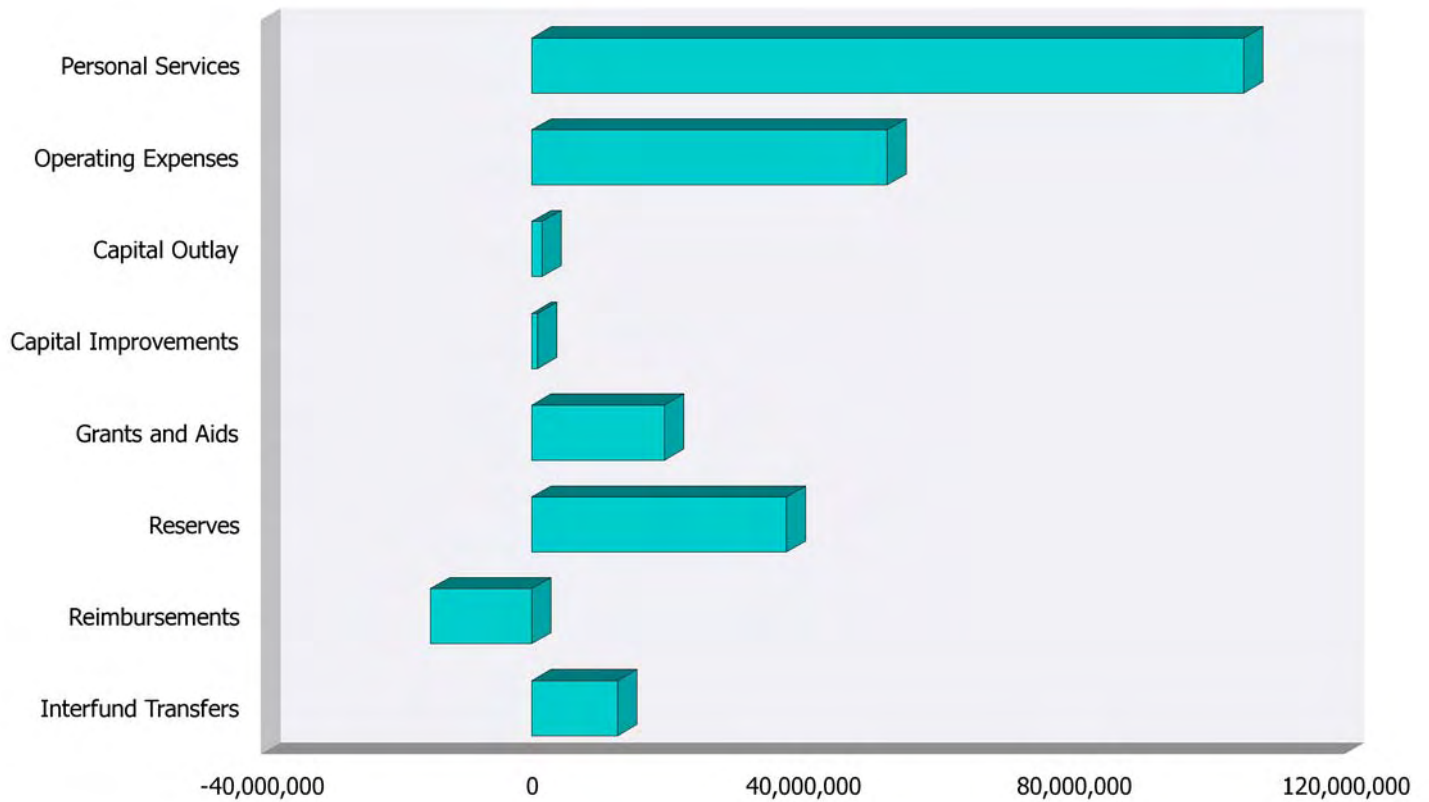
Countywide Expenditures By Department Fiscal Year 2012-13			
Aviation and Economic Resources	26,966,284	Office of the Sheriff	70,029,385
Community Services	60,068,246	Other Budgetary Accounts	113,752,204
County Council, County Manager, County Attorney	3,260,802	Parks & Recreation/Coastal	21,408,193
Elections	3,916,828	Property Appraiser	6,278,256
Financial and Administrative Services	22,313,097	Public Protection	100,598,124
Growth and Resource Management	29,468,144	Public Works	147,506,856
Judicial & Clerk	7,965,667	Tourist Development	6,852,302
Ocean Center	9,442,092	Interfund Transfers	(47,507,657)
TOTAL EXPENDITURES			\$582,318,823

VOLUSIA COUNTY, FLORIDA
General Fund Revenues By Major Source
Fiscal Year 2012-13
\$214,701,608



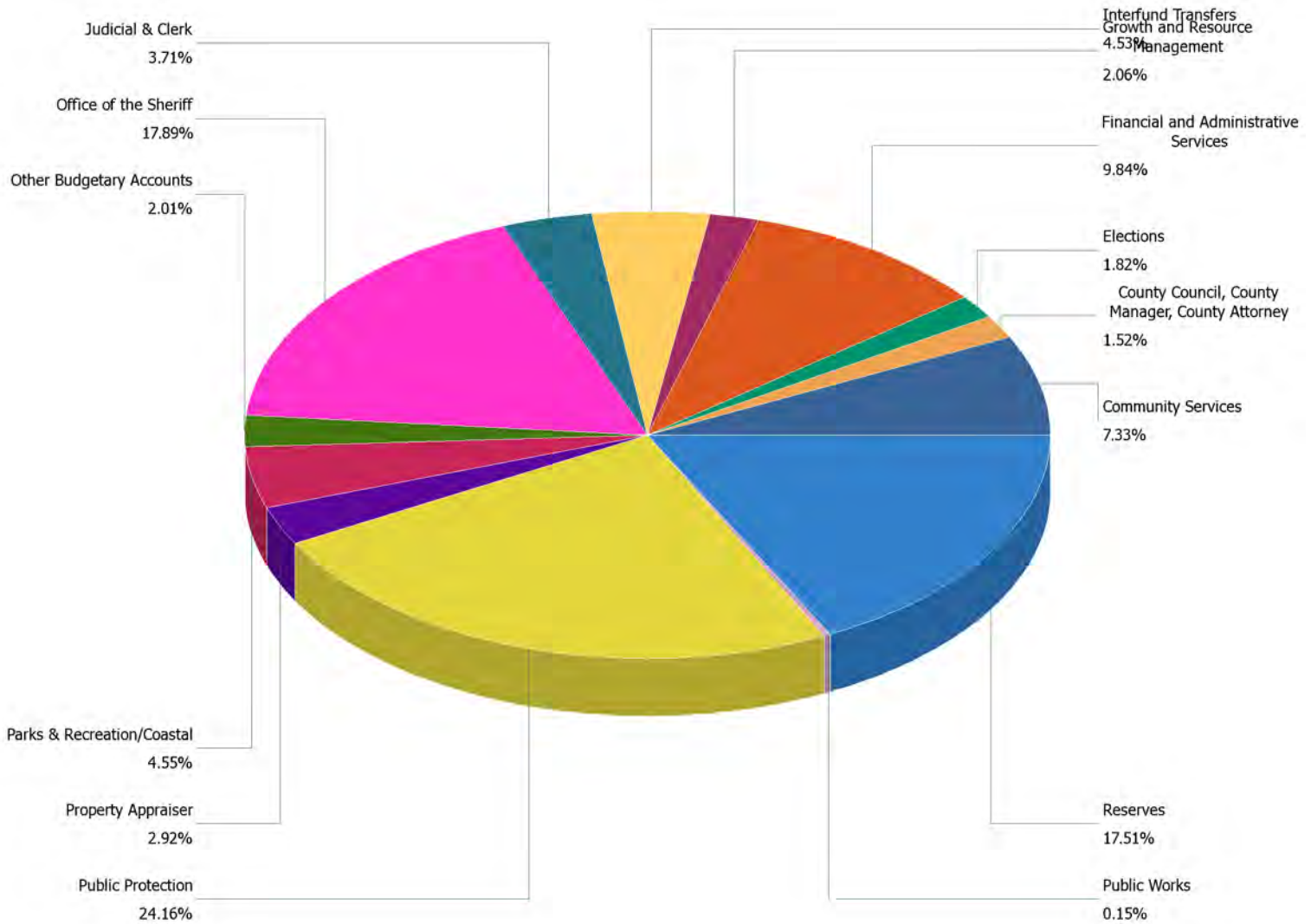
General Fund Revenues By Major Source Fiscal Year 2012-13	
Taxes	134,979,694
Intergovernmental Revenues	8,657,822
Charges for Services	16,404,174
Miscellaneous Revenues	2,529,673
Permits, Fees, Special Assessments	32,526
Judgements, Fines and Forfeitures	2,344,344
Transfers From Other Funds	11,948,349
Appropriated Fund Balance	37,801,026
Contributions & Donations	4,000
TOTAL REVENUES	\$214,701,608

VOLUSIA COUNTY, FLORIDA
General Fund Expenditures By Category
Fiscal Year 2012-13
\$214,701,608



General Fund Expenditures By Category	
Fiscal Year 2012-13	
Personal Services	105,120,711
Operating Expenses	52,471,244
Capital Outlay	1,472,769
Subtotal Operating Expenses	\$159,064,724
Capital Improvements	804,800
Grants and Aids	19,559,451
Transfers	12,659,566
Reserves	37,604,221
Total Expenditures	\$229,692,762
Reimbursements	(14,991,154)
Net Expenditures	\$214,701,608

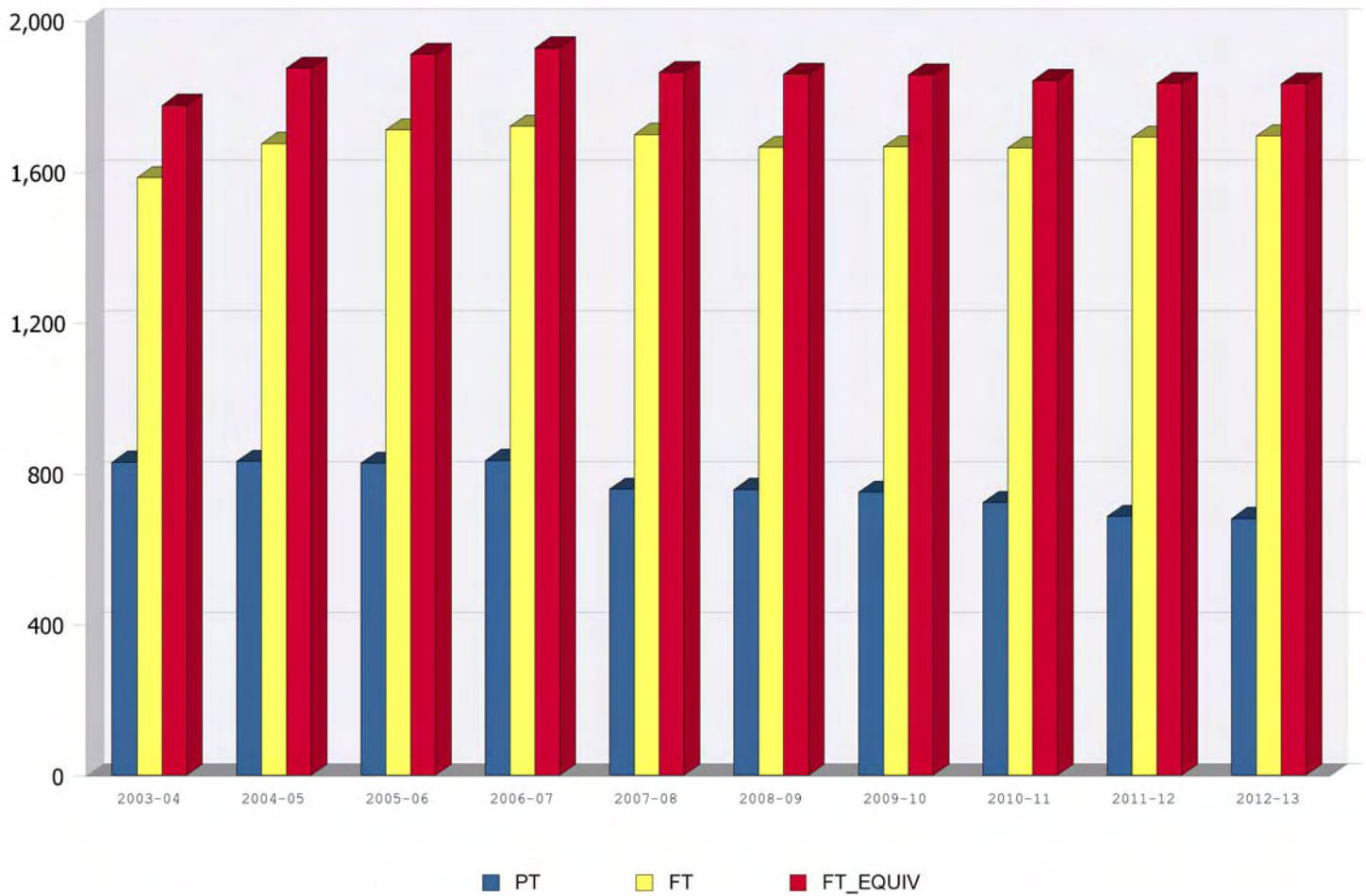
VOLUSIA COUNTY, FLORIDA
General Fund Expenditures by Department
FY 2012-13
\$214,701,608



General Fund Expenditures By Department			
Fiscal Year 2012-13			
County Council, County Manager, County Attorney	3,260,802	Parks & Recreation/Coastal	9,759,978
Elections	3,916,828	Property Appraiser	6,278,256
Office of the Sheriff	38,411,561	Public Protection	51,866,548
Community Services	15,727,261	Public Works	315,612
Financial and Administrative Services	21,128,156	Other Budgetary Accounts	4,306,078
Growth and Resource Management	4,424,381	Reserves	37,604,221
Judicial & Clerk	7,965,667	Interfund Transfers	9,736,259
TOTAL EXPENDITURES			\$214,701,608

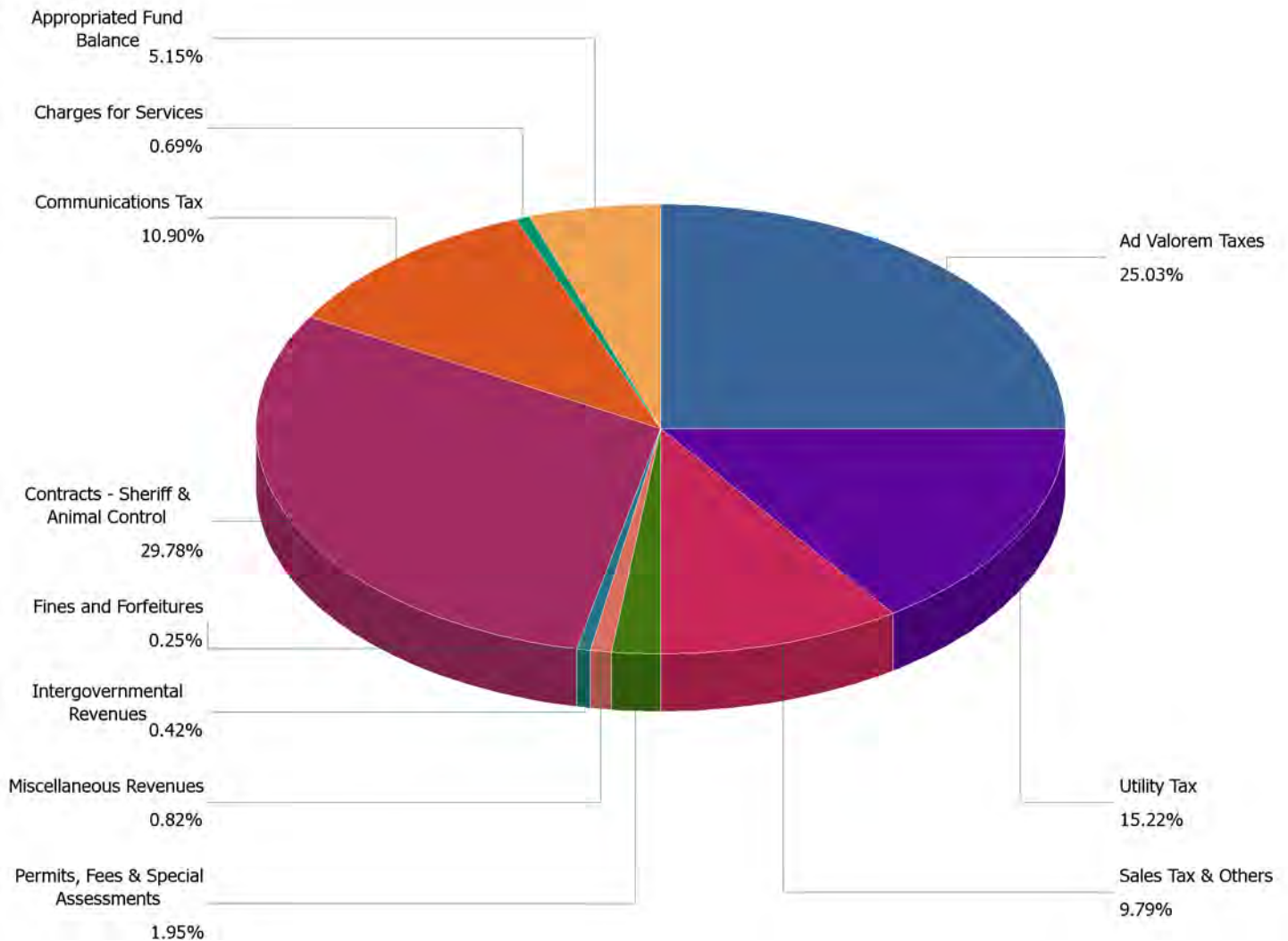
VOLUSIA COUNTY, FLORIDA

General Fund Personnel Authorizations



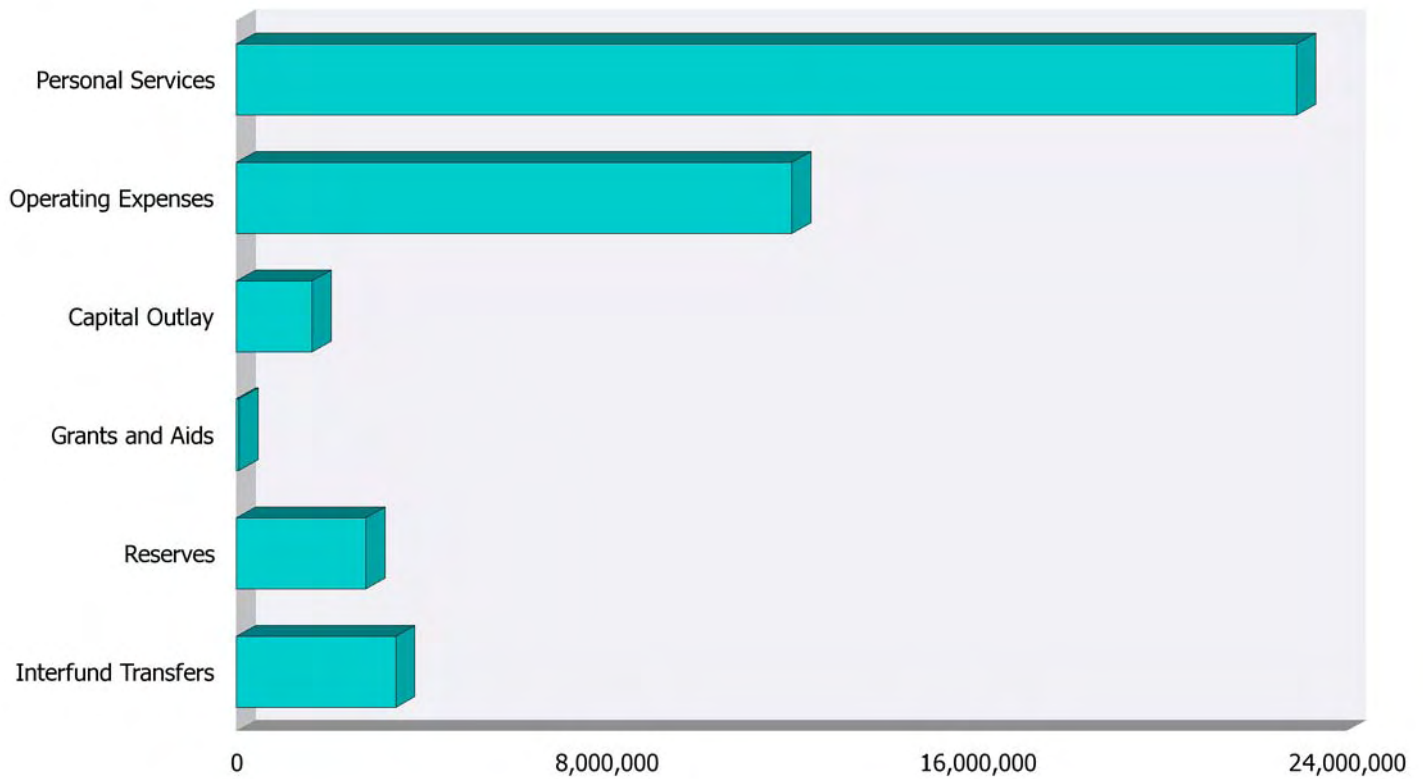
General Fund Personnel Authorizations FY 2003-04 to FY 2012-13			
Year	Part-Time	Full-Time	Full-Time Equivalent
2003-04	830	1,584	1,776
2004-05	832	1,675	1,875
2005-06	828	1,711	1,911
2006-07	835	1,721	1,928
2007-08	759	1,699	1,863
2008-09	758	1,665	1,858
2009-10	751	1,666	1,856
2010-11	724	1,663	1,842
2011-12	687	1,692	1,835
2012-13	681	1,695	1,832

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Revenues By Major Source
Fiscal Year 2012-13
\$42,840,678



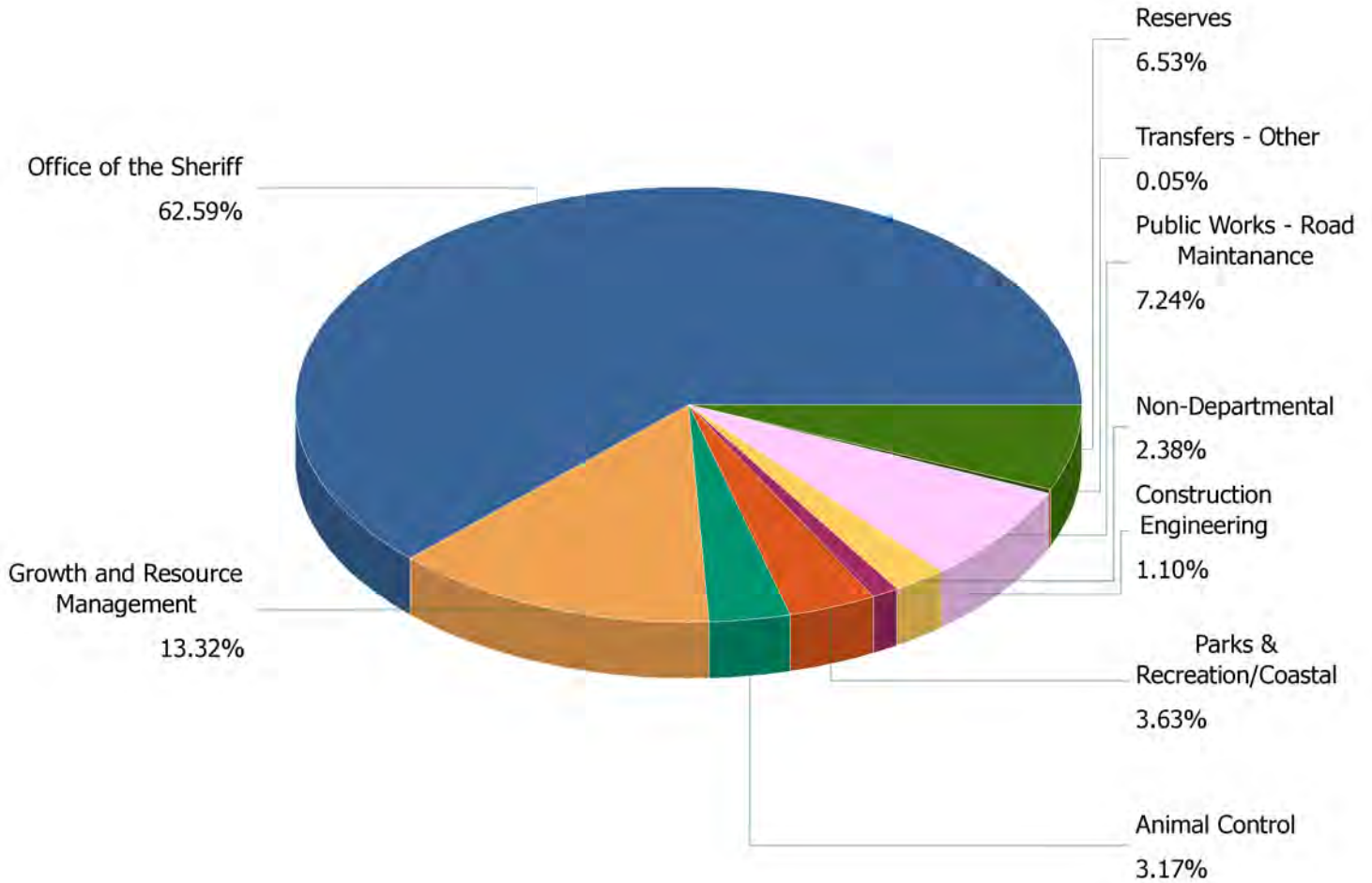
Municipal Service District Revenues By Major Source	
Fiscal Year 2012-13	
Ad Valorem Taxes	10,722,923
Communications Tax	4,668,893
Sales Tax & Others	4,349,782
Utility Tax	6,520,880
Permits, Fees & Special Assessments	836,383
Intergovernmental Revenues	177,945
Charges for Services	354,490
Contracts - Sheriff & Animal Control	12,758,772
Fines and Forfeitures	107,000
Miscellaneous Revenues	136,500
Appropriated Fund Balance	2,207,110
TOTAL REVENUES	\$42,840,678

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Expenditures By Category
Fiscal Year 2012-13
\$42,840,678



Municipal Service District Fund Expenditures By Category	
Fiscal Year 2012-13	
Personal Services	22,911,266
Operating Expenses	12,005,265
Capital Outlay	1,632,233
Subtotal Operating Expenses	\$36,548,764
Grants and Aids	50,000
Transfer for Road Maintenance	3,100,000
Other Transfers	345,426
Reserves - Emergency	1,851,918
Reserves - All Other	944,570
TOTAL EXPENDITURES	\$42,840,678

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Expenditures by Department
FY 2012-13
\$42,840,678

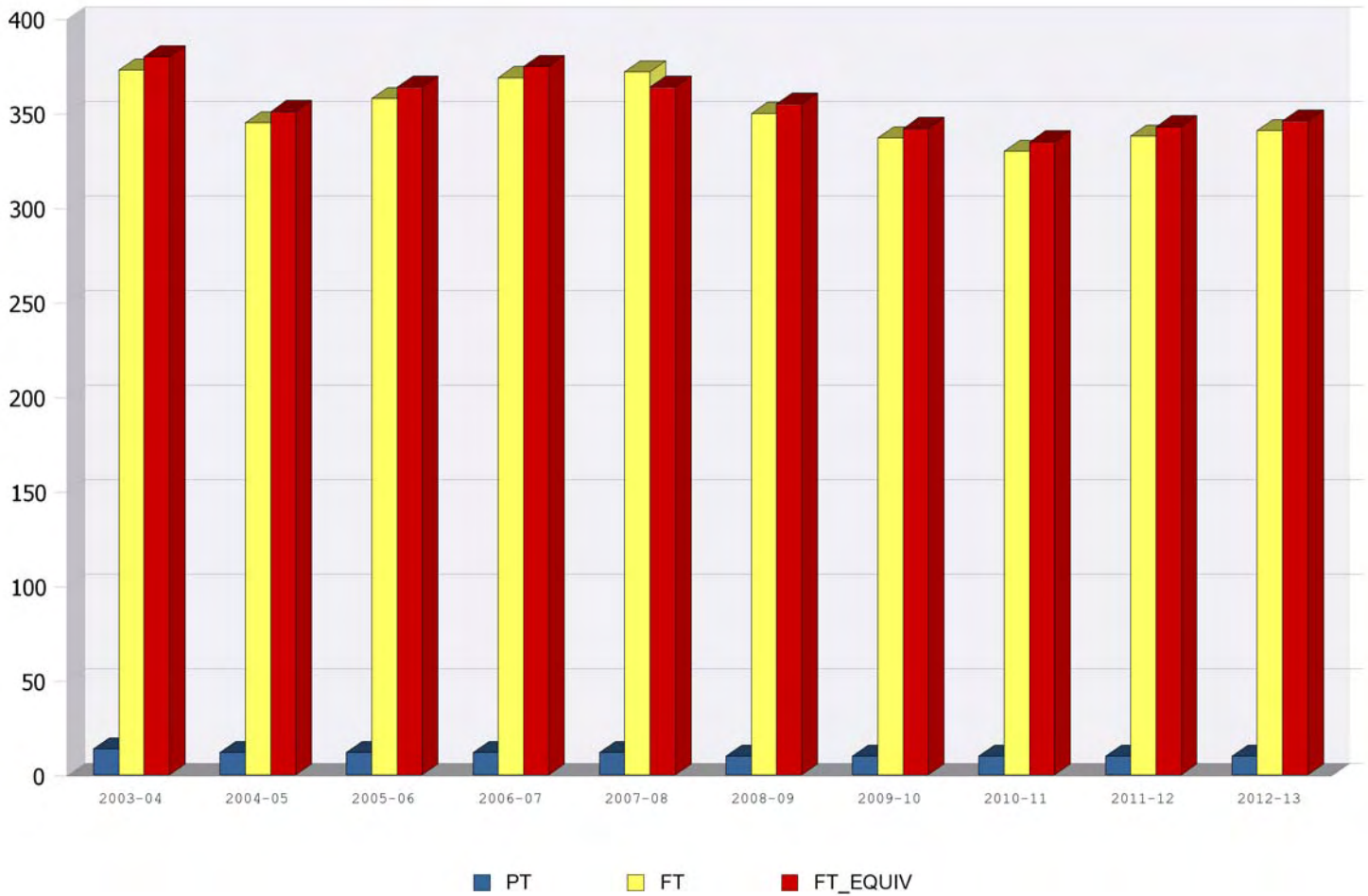


Municipal Service District Fund Expenditures By Department Fiscal Year 2012-13	
Office of the Sheriff	26,814,684
Growth and Resource Management	5,704,506
Animal Control	1,358,779
Parks & Recreation/Coastal	1,556,579
Construction Engineering	469,246
Non-Departmental	1,019,814
Public Works - Road Maintenance	3,100,000
Transfers - Other	20,582
Reserves	2,796,488
TOTAL EXPENDITURES:	\$42,840,678

Note: The Office of the Sheriff includes outside contracts that total \$12,763,004

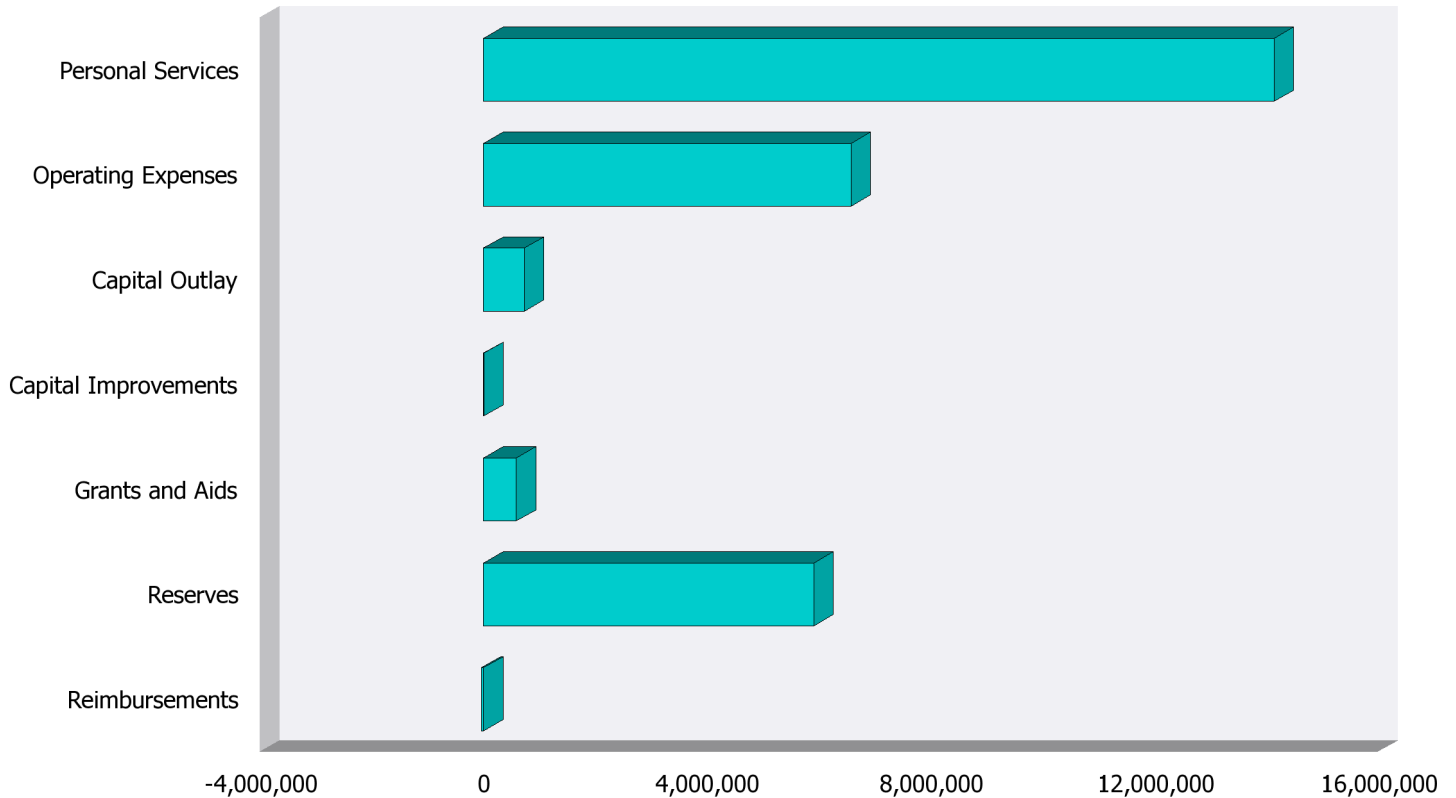
VOLUSIA COUNTY, FLORIDA

Municipal Service District Fund Personnel Authorizations



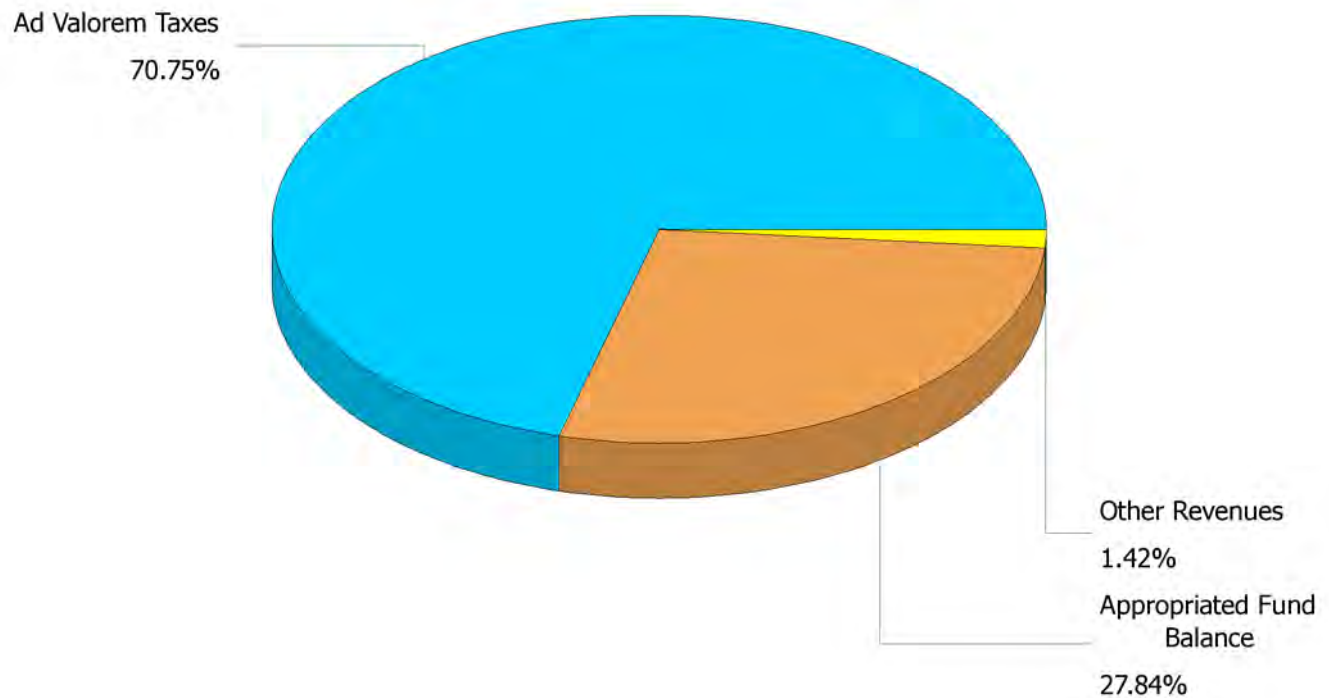
Municipal Service District Fund Personnel Authorizations FY 2003-04 to FY 2012-13			
Year	Part-Time	Full-Time	Full-Time Equivalent
2003-04	14	373	380
2004-05	12	345	351
2005-06	12	358	364
2006-07	12	369	375
2007-08	12	372	364
2008-09	10	350	355
2009-10	10	337	342
2010-11	10	330	335
2011-12	10	338	343
2012-13	10	341	346

VOLUSIA COUNTY, FLORIDA
Fire Fund Expenditures By Category
Fiscal Year 2012-13
\$27,920,440



Fire Fund Expenditures By Category Fiscal Year 2012-13	
Personal Services	14,144,588
Operating Expenses	6,578,790
Capital Outlay	729,664
Subtotal Operating Expenses	\$21,453,042
Capital Improvements	6,500
Grants and Aids	588,625
Reserves	5,910,803
Total Expenditures	\$27,958,970
Reimbursements	(38,530)
Net Expenditures	\$27,920,440

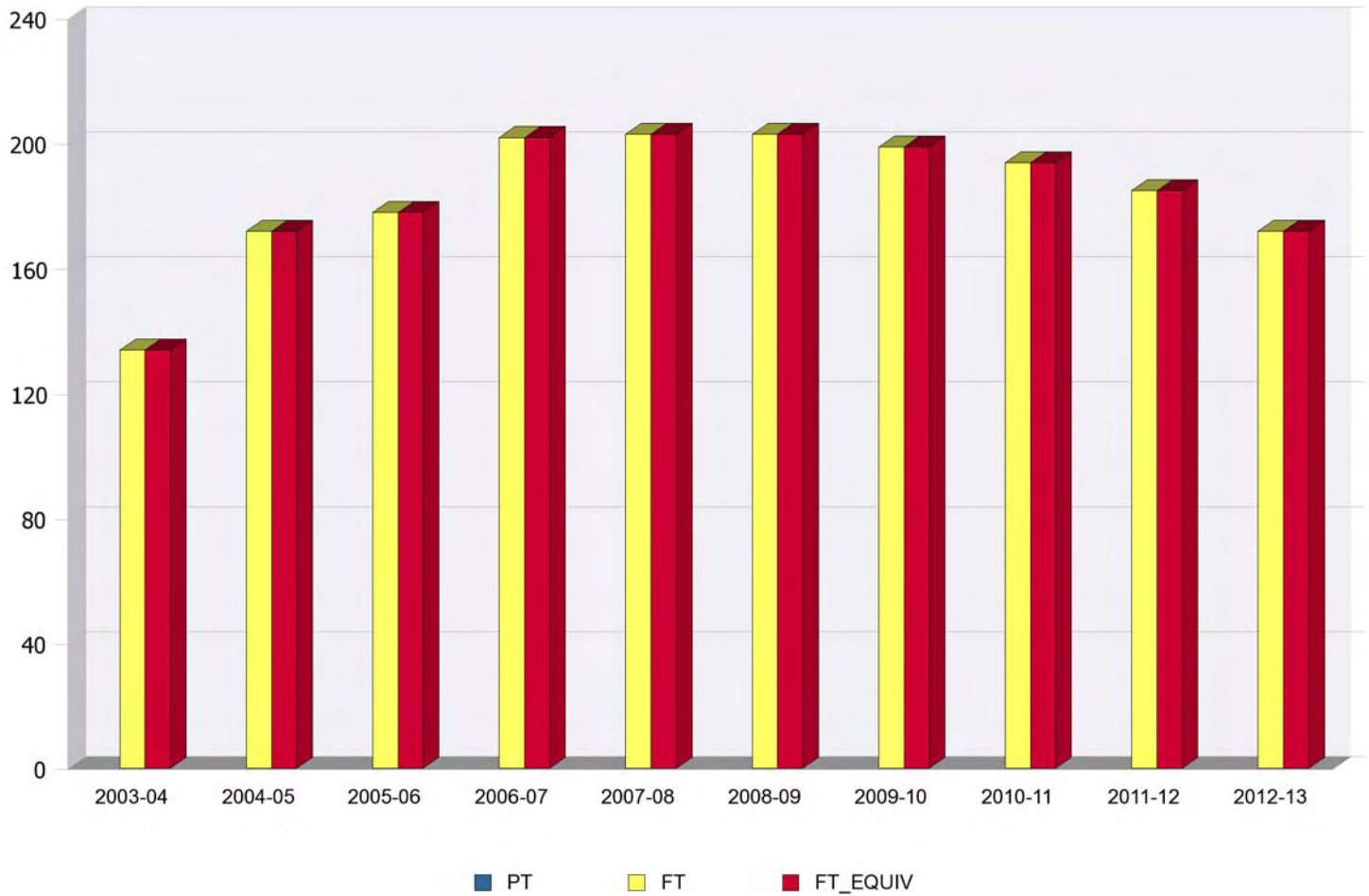
VOLUSIA COUNTY, FLORIDA
Fire Fund Revenues By Major Source
Fiscal Year 2012-13
\$27,920,440



Fire Fund Revenues By Major Source Fiscal Year 2012-13	
Ad Valorem Taxes	19,752,919
Other Revenues	395,420
Appropriated Fund Balance	7,772,101
TOTAL REVENUES	\$27,920,440

VOLUSIA COUNTY, FLORIDA

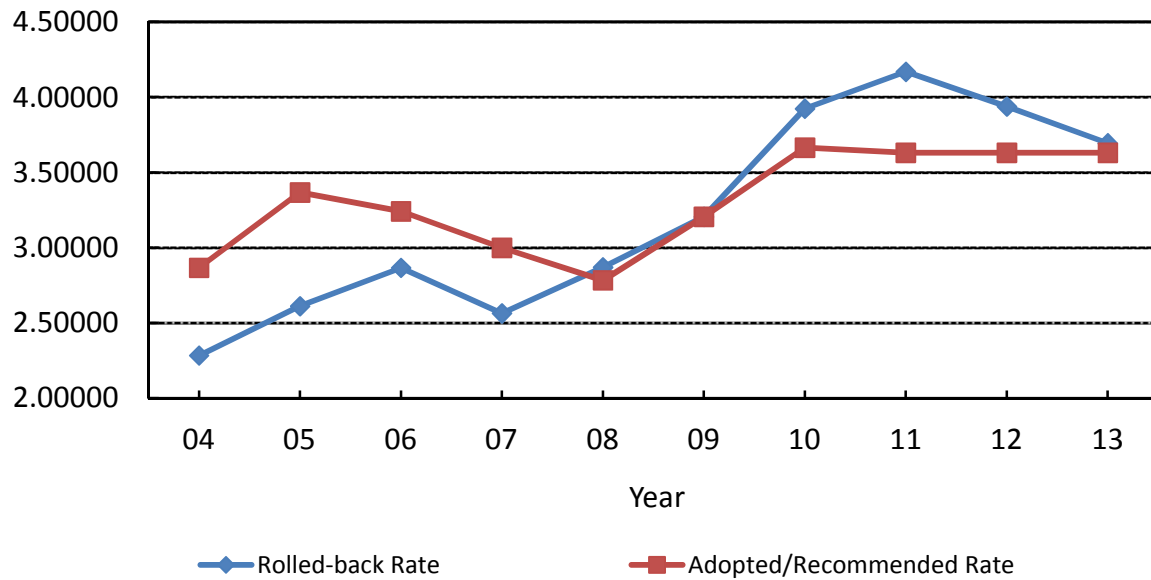
Fire Services Fund Personnel Authorizations



Fire Services Fund Personnel Authorizations FY 2003-04 to FY 2012-13			
Year	Part-Time	Full-Time	Full-Time Equivalent
2003-04		134	134
2004-05		172	172
2005-06		178	178
2006-07		202	202
2007-08		203	203
2008-09		203	203
2009-10		199	199
2010-11		194	194
2011-12		185	185
2012-13		172	172

VOLUSIA COUNTY, FLORIDA

Fire Fund Ad Valorem Tax Rates Ten Year History



Fire Fund Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Recommended Rate
2003-04	2.2838	2.8668
2004-05	2.6115	3.3668
2005-06	2.8664	3.2420
2006-07	2.5642	3.0000
2007-08	2.8697	2.7836
2008-09	3.2058	3.2058
2009-10	3.9238	3.6651
2010-11	4.1689	3.6315
2011-12	3.9382	3.6315
2012-13	3.6942	3.6315

Summary of Capital Outlay by Fund

FY 2012-13

Fund	Replacement	Carry Forward	New	Total Request
Countywide Funds				
General	1,240,740		232,029	1,472,769
Library	180,240			180,240
Total Countywide Funds	\$1,420,980		232,029	\$1,653,009
Special Revenue Funds				
Emergency Medical Services	331,300			331,300
County Transportation Trust	857,800	43,028		900,828
East Volusia Mosquito Control	272,200		190,300	462,500
Ponce De Leon Inlet and Port District			8,000	8,000
Ocean Center	4,000		10,500	14,500
Municipal Service District	1,632,233			1,632,233
Fire Services	664,664	65,000		729,664
Fire Impact Fees-Zone 1 (Northeast)	22,500			22,500
Fire Impact Fees-Zone 2 (Southeast)	22,500			22,500
Fire Impact Fees-Zone 3 (Southwest)	22,500			22,500
Fire Impact Fees-Zone 4 (Northwest)	22,500			22,500
Stormwater Utility	525,950			525,950
Federal Forfeiture Sharing Justice	75,000			75,000
Total Special Revenue Funds	\$4,453,147	\$108,028	208,800	\$4,769,975
Enterprise Funds				
Solid Waste	1,187,184		6,900	1,194,084
Daytona Beach International Airport	22,550		115,711	138,261
Volusia Transportation Authority	31,000			31,000
Water and Sewer Utilities	188,000		123,000	311,000
Parking Garage	5,800			5,800
Total Enterprise Funds	\$1,434,534		245,611	\$1,680,145
TOTAL OPERATING FUNDS	\$7,308,661	\$108,028	\$686,440	\$8,103,129
Capital Projects Funds				
Capital Outlay			405,148	405,148
Total Capital Projects Funds			405,148	\$405,148
Internal Service Funds				
Computer Replacement	1,425,158			1,425,158
Equipment Maintenance	4,160,750		94,300	4,255,050
Total Internal Service Funds	\$5,585,908		94,300	\$5,680,208
TOTAL NON-OPERATING FUNDS	\$5,585,908		\$499,448	\$6,085,356
TOTAL ALL FUNDS	\$12,894,569	\$108,028	\$1,185,888	\$14,188,485

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Registration						
Replacement PC's	18	1,322	23,796			23,796
Total Registration			\$23,796			\$23,796
Elections						
Electronic Voter ID (EVID) Units for Training	21	2,995	62,895			62,895
Total Elections			\$62,895			\$62,895
Beach Maintenance and Concession						
800Mhz Radios	2	1,500	3,000			3,000
Ramp Gates	1	30,000	30,000			30,000
Toll Booth	1	7,500	7,500			7,500
Total Beach Maintenance and Concessions			\$40,500			\$40,500
Sea Turtle Conservation Program						
Utility Vehicle	1	15,000	15,000			15,000
Total Sea Turtle Conservation Program			\$15,000			\$15,000
Marine Science Center						
Chiller, Large	1	5,000	5,000			5,000
Chiller, Small	1	1,200	1,200			1,200
Total Marine Science Center			\$6,200			\$6,200
Information Systems						
Server	1	4,000			4,000	4,000
Total Information Systems					\$4,000	\$4,000
State Attorney						
Imaging Scanners	4	3,000	12,000			12,000
Network Switch	1	3,500	3,500			3,500
Total State Attorney			\$15,500			\$15,500

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Public Defender						
APS Smart UPS	1	1,024			1,024	1,024
Imaging Scanners	4	2,500			10,000	10,000
Quantum Sperloader (Tape Backup)	1	4,000			4,000	4,000
Replace PowerEdge R510 Servers	2	4,811	9,622			9,622
Total Public Defender			\$9,622		\$15,024	\$24,646
Administrative Services						
Steel Storage Containers	2	3,450	6,900			6,900
Total Administrative Services			\$6,900			\$6,900
Judicial Services						
HI Scan Xray Scanner	1	23,155			23,155	23,155
Total Judicial Services					\$23,155	\$23,155
Law Enforcement Services						
Covert Listening Device	1	1,700	1,700			1,700
HP E Printer	1	6,390	6,390			6,390
Ultra Kit III & Fire Wire	1	1,600	1,600			1,600
Total Law Enforcement Services			\$9,690			\$9,690
Training						
Track Runner V2 System	1	9,774	9,774			9,774
Total Training			\$9,774			\$9,774
Special Services						
250 HP Outboard Motor	1	15,000	15,000			15,000
Airboat Trailer	1	3,800	3,800			3,800
Underwater Communication Transceiver	1	1,400	1,400			1,400
Zoll Defibrillator	1	21,550	21,550			21,550
Total Special Services			\$41,750			\$41,750

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Equipment Replacement Program						
Dodge Charger	2	27,966	55,932			55,932
E350 Van	1	38,429	38,429			38,429
Email Archiving Appliance	1	25,000	25,000			25,000
F150 Truck	1	38,266	38,266			38,266
F-250 Truck	1	42,425			42,425	42,425
F250 Truck	1	42,425	42,425			42,425
Harris M7300 Mobile Radios	25	5,117			127,925	127,925
Marked Slick Top Vehicles	5	28,858	144,290			144,290
Personal Computers	90	1,100	99,000			99,000
SUV	1	34,500	34,500			34,500
Total Equipment Replacement Program			\$477,842		\$170,350	\$648,192
Branch Jail						
Radios	49	4,200	205,800			205,800
Total Branch Jail			\$205,800			\$205,800
Mitigation/Disaster Management						
Airlifting Bag	1	8,363	8,363			8,363
Portable Cutting System	2	2,725	5,450			5,450
Total Mitigation/Disaster Management			\$13,813			\$13,813
Morgue Operations						
Printer FBI Certified	1	2,000			2,000	2,000
Total Morgue Operations					\$2,000	\$2,000
Beach Patrol						
All-terrain Vehicle	3	5,545	16,635			16,635
Jet Drive Rescue Board	1	4,500			4,500	4,500
Personal Watercraft	1	7,800	7,800			7,800
Portable Radio - System	6	1,700	10,200			10,200
Trailers	2	2,300	4,600			4,600
Total Beach Patrol			\$39,235		\$4,500	\$43,735
Facilities						
John Deere Gator TS	2	6,500			13,000	13,000
Total Facilities					\$13,000	\$13,000

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Operations And Maintenance						
14ft Flat Bed Trailer	1	8,000	8,000			8,000
4000 PSZ Pressure Washer	1	1,200	1,200			1,200
John Deere Gator TS	3	7,000	21,000			21,000
Scag Propane Mower	2	10,500	21,000			21,000
Total Operations And Maintenance			\$51,200			\$51,200
Application Services						
Plotter - HP DesignJet T1200	1	6,420	6,420			6,420
Time Clock - Kronos InTouch 9000	1	3,803	3,803			3,803
Total Application Services			\$10,223			\$10,223
Technical Services						
Data Backup System	1	45,000	45,000			45,000
Server Replacements	1	63,000	63,000			63,000
Storage Area Network	1	93,000	93,000			93,000
Total Technical Services			\$201,000			\$201,000
Total Fund 001			1,240,740		232,029	1,472,769

Fund: 002 - Emergency Medical Services

Emergency Medical Services Ops						
Advanced Airway Trainer Manikin	1	8,500	8,500			8,500
AutoPulse CPR Machines	3	15,000	45,000			45,000
Mobile Radios M7300	13	3,586.64	46,626			46,626
Portable Radios P7270	38	2,873.18	109,181			109,181
Tablet Replacements- Multiple Replacements	1	62,900	62,900			62,900
UHF Radios	10	1,909.25	19,093			19,093
Ventilators	10	4,000	40,000			40,000
Total Emergency Medical Services Ops			\$331,300			\$331,300
Total Fund 002			331,300			331,300

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 103 - County Transportation Trust						
Road and Bridge Operations						
Asphalt Patch Truck	1	145,000	145,000			145,000
Bush Hog Mowing Deck 10'	2	15,000	30,000			30,000
Core Drill	1	8,000	8,000			8,000
Ford F-150 Flatbed	1	45,000	45,000			45,000
Generator	1	30,000	30,000			30,000
Hydraulic Post Puller	1	10,000	10,000			10,000
Message Board - Programmable	1	16,000	16,000			16,000
Paving Machine	1	300,000	300,000			300,000
Power Screen/Power Grid Shaker	1	130,000	130,000			130,000
Scag Riding Mower	2	11,000	22,000			22,000
Skid Steer Trailer	3	12,000	36,000			36,000
Solar Powered Trailer Mounted Arrow Board	2	6,000	12,000			12,000
Stump Grinder	1	43,028		43,028		43,028
Tractor	1	65,000	65,000			65,000
Vehicle Mounted Arrow Board	4	2,200	8,800			8,800
Total Road and Bridge Operations			\$857,800	\$43,028		\$900,828
Total Fund 103			857,800	43,028		900,828

Fund: 104 - Library

Administration						
Audio/Visual Equipment Replacements	2	3,300	6,600			6,600
Network Equipment	10	3,000	30,000			30,000
Network Printers	8	1,705	13,640			13,640
Repl. Book Drops/Microfilm Reader-Printers	1	30,000	30,000			30,000
Servers	3	10,000	30,000			30,000
Smart Access Management System Equip Repl	1	10,000	10,000			10,000
V-Smart (Integrated Library System)	1	50,000	50,000			50,000
Total Administration			\$170,240			\$170,240
Friends of the Library						
Equipment to Enhance Services	1	10,000	10,000			10,000
Total Friends of the Library			\$10,000			\$10,000
Total Fund 104			180,240			180,240

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
<u>Fund: 105 - East Volusia Mosquito Control</u>						
Mosquito Control						
800 MHz Radios	8	1,900	15,200		3,800	19,000
AIMMS Probes	2	30,000			60,000	60,000
Articulating Bucket	1	40,000			40,000	40,000
ATV 4-Wheeler	2	15,000	30,000		15,000	45,000
Auxiliary Power Supply	1	6,000	6,000			6,000
Box Trailer	1	6,500			6,500	6,500
Carolina Skiff Boat	1	22,000	22,000			22,000
Chevy Silverado	2	90,000	90,000			90,000
Dodge Flat Bed	1	55,000	55,000			55,000
GMC Canyon	2	54,000	54,000			54,000
GPS Units	6	6,000			36,000	36,000
Granular larvicide spreader	1	29,000			29,000	29,000
Total Mosquito Control			\$272,200		\$190,300	\$462,500
Total Fund 105			272,200		190,300	462,500
<u>Fund: 114 - Ponce De Leon Inlet and Port District</u>						
Inlet Parks						
Utility Vehicle	1	8,000			8,000	8,000
Total Inlet Parks					\$8,000	\$8,000
Total Fund 114					8,000	8,000
<u>Fund: 118 - Ocean Center</u>						
Operations						
Automatic Defibrillators	3	1,500			4,500	4,500
Closed Circuit TV's	6	1,000			6,000	6,000
Replace ADA Listening System	1	4,000	4,000			4,000
Total Operations			\$4,000		\$10,500	\$14,500
Total Fund 118			4,000		10,500	14,500

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 120 - Municipal Service District						
Equipment Replacement Program						
Cisco Intrusion Prevention Services Module	1	12,000	12,000			12,000
Hard Driver Destroyer	1	1,500	1,500			1,500
Harris M7300 Mobile Radio	33	5,117	168,861			168,861
Marked Patrol Cars	22	28,858	634,876			634,876
Marked Slick Top Patrol Vehicles	8	31,060	248,480			248,480
Mobile Data Computers	90	1,700	153,000			153,000
Patrol Expeditions	6	38,815	232,890			232,890
Tahoe SUV	1	39,776	39,776			39,776
Taurus Vehicles	6	23,475	140,850			140,850
Total Equipment Replacement Program			\$1,632,233			\$1,632,233
Total Fund 120			1,632,233			1,632,233

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 140 - Fire Services						
Management Services						
Scheduling Software and Hardware	1	65,000		65,000		65,000
Total Management Services				\$65,000		\$65,000
Logistics						
800 MHz Mobile Radios	20	3,675	73,500			73,500
800 MHz Portable Radios	50	2,650	132,500			132,500
Antenna Tower	1	28,000	28,000			28,000
Extrication Set	1	30,000	30,000			30,000
Gas Detector Tester	1	1,420	1,420			1,420
HVAC System	4	10,000	40,000			40,000
Lawn Mower	2	3,200	6,400			6,400
Pony Pump	1	5,000	5,000			5,000
Radio/Intercom Headsets	4	3,000	12,000			12,000
Rescue Equipment	2	5,854	11,708			11,708
SCBA Adjuncts	1	65,000	65,000			65,000
SCBA Air Cylinders	100	1,300	130,000			130,000
Station Appliances	4	1,500	6,000			6,000
Thermal Imaging Camera	2	10,968	21,936			21,936
Total Logistics			\$563,464			\$563,464
Emergency Medical Services (EMS)						
Computer Tablet	1	3,000	3,000			3,000
MDT/AVL	1	3,500	3,500			3,500
Monitor/Defibrillator	2	27,000	54,000			54,000
Stretchers	4	9,650	38,600			38,600
Ventilators	1	2,100	2,100			2,100
Total Emergency Medical Services (EMS)			\$101,200			\$101,200
Total Fund 140			664,664	65,000		729,664

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)						
Fire Impact Fees - Zone 1						
Mobile Compressed Air Unit	1	22,500	22,500			22,500
Total Fire Impact Fees - Zone 1			\$22,500			\$22,500
Total Fund 151			22,500			22,500
Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)						
Fire Impact Fees - Zone 2						
Mobile Compressed Air Unit	1	22,500	22,500			22,500
Total Fire Impact Fees - Zone 2			\$22,500			\$22,500
Total Fund 152			22,500			22,500
Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)						
Fire Impact Fees - Zone 3						
Mobile Compressed Air Unit	1	22,500	22,500			22,500
Total Fire Impact Fees - Zone 3			\$22,500			\$22,500
Total Fund 153			22,500			22,500
Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)						
Fire Impact Fees - Zone 4						
Mobile Compressed Air Unit	1	22,500	22,500			22,500
Total Fire Impact Fees - Zone 4			\$22,500			\$22,500
Total Fund 154			22,500			22,500

Detail of Capital Outlay by Fund**FY 2012-13**

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
<u>Fund: 159 - Stormwater Utility</u>						
Drainage Task Team						
Gradall Bucket 5'	1	6,200	6,200			6,200
Grapple	1	20,000	20,000			20,000
Grinder head for Spyder	1	34,000	34,000			34,000
Scag Riding Mower	2	11,000	22,000			22,000
Skid Steer Trailer	1	12,000	12,000			12,000
Sweeper truck global M4	1	213,000	213,000			213,000
Video truck w/computer/video equipment	1	210,000	210,000			210,000
Walk behind Cut Off saw 24" Husqvarna	1	8,750	8,750			8,750
Total Drainage Task Team			\$525,950			\$525,950
Total Fund 159			525,950			525,950
<u>Fund: 172 - Federal Forfeiture Sharing Justice</u>						
Trust Accounts						
Volusia Bureau of Investigation Equipment	1	75,000	75,000			75,000
Total Trust Accounts			\$75,000			\$75,000
Total Fund 172			75,000			75,000

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 450 - Solid Waste						
Tomoka Landfill						
Commercial Ice Machine	1	4,500			4,500	4,500
Dozer	1	357,919	357,919			357,919
Radio Frequency Reader	1	4,000	4,000			4,000
Water Wagon	1	438,265	438,265			438,265
Total Tomoka Landfill			\$800,184		\$4,500	\$804,684
West Volusia Transfer Station						
Floor Broom	1	39,000	39,000			39,000
Transfer Trailer	1	85,000	85,000			85,000
Transfer Truck	2	130,000	260,000			260,000
Total West Volusia Transfer Station			\$384,000			\$384,000
Leachate Treatment						
Roll Off Container	1	2,400			2,400	2,400
Storage Box	1	3,000	3,000			3,000
Total Leachate Treatment			\$3,000		\$2,400	\$5,400
Total Fund 450			1,187,184		6,900	1,194,084

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 451 - Daytona Beach International Airport						
Administration						
Ford Explorer AWD (4x4)	1	23,733			23,733	23,733
Total Administration					\$23,733	\$23,733
Maintenance						
Blue Print Flat File	1	2,000	2,000			2,000
Mower Deck	1	15,000	15,000			15,000
Scissor Lift	1	15,000			15,000	15,000
Sod Roller Attachment	1	5,000			5,000	5,000
Total Maintenance			\$17,000		\$20,000	\$37,000
Operations						
Ammunition Storage Unit	1	3,500			3,500	3,500
Fire Bottle	1	1,528			1,528	1,528
Foreign Object Debris Sweeper	1	6,950			6,950	6,950
Total Operations					\$11,978	\$11,978
Airport Fire						
Dual Agent Skid Unit	1	25,000			25,000	25,000
F250 Super Duty	1	35,000			35,000	35,000
Storage Shed	1	5,550	5,550			5,550
Total Airport Fire			\$5,550		\$60,000	\$65,550
Total Fund 451			22,550		115,711	138,261

Fund: 456 - Volusia Transportation Authority

Paratransit Service						
Para Transit Vehicles County Match	1	31,000	31,000			31,000
Total Paratransit Service			\$31,000			\$31,000
Total Fund 456			31,000			31,000

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 457 - Water and Sewer Utilities						
Customer Service						
Envelope Stuffer	1	15,000	15,000			15,000
Printer	1	5,000	5,000			5,000
Total Customer Service			\$20,000			\$20,000
Capital Improvements						
Diesel Tanks	2	3,000	6,000			6,000
Equipment storage building	1	16,000			16,000	16,000
Generator	1	25,000	25,000		30,000	55,000
Ground Storage Tank	1	10,000	10,000			10,000
High Service Pump	1	5,000	5,000			5,000
Influent Side Biological Treatment Systems Sta	1	6,000			6,000	6,000
Mixer for Upflow Sludge Blanket Filtration	1	10,000	10,000			10,000
Post chlorine skid	1	10,000			10,000	10,000
Rehab Chlorine Room	1	10,000	10,000			10,000
Storage shed	1	6,000			6,000	6,000
Telemetry Upgrades	1	25,000	25,000			25,000
Variable Frequency Drive	1	10,000	10,000			10,000
Variable Frequency Drives	2	3,500	7,000			7,000
Weir baffles	1	40,000			40,000	40,000
Well Pump and Casing Replacement	1	25,000	25,000			25,000
Total Capital Improvements			\$133,000		\$108,000	\$241,000
Grove Operations						
Hedger attachment	1	15,000			15,000	15,000
Pole barn	1	5,000	5,000			5,000
Potable well	1	10,000	10,000			10,000
Water Quality Best Management Practices	1	20,000	20,000			20,000
Total Grove Operations			\$35,000		\$15,000	\$50,000
Total Fund 457			188,000		123,000	311,000

Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 475 - Parking Garage						
Parking/Operations						
Replace Segway Transporter	1	5,800	5,800			5,800
Total Parking/Operations			\$5,800			\$5,800
Total Fund 475			5,800			5,800

Total OPERATING FUNDS			7,308,661	108,028	686,440	8,103,129

Fund: 305 - Capital Outlay

800 MHZ Back Bone Infrastructure

800 MHZ Back Bone Infrastructure	1	405,148			405,148	405,148
Total 800 MHZ Back Bone Infrastructure					\$405,148	\$405,148
Total Fund 305					405,148	405,148

Fund: 511 - Computer Replacement

Computer Replacement

Computer Replacement Plan	1	1,123,635	1,123,635			1,123,635
Court Admin - Info System	35	2,232	78,120			78,120
Library	120	1,690	202,800			202,800
Medical Examiner	1	1,850	1,850			1,850
Public Defender	21	893	18,753			18,753
Total Computer Replacement			\$1,425,158			\$1,425,158
Total Fund 511			1,425,158			1,425,158

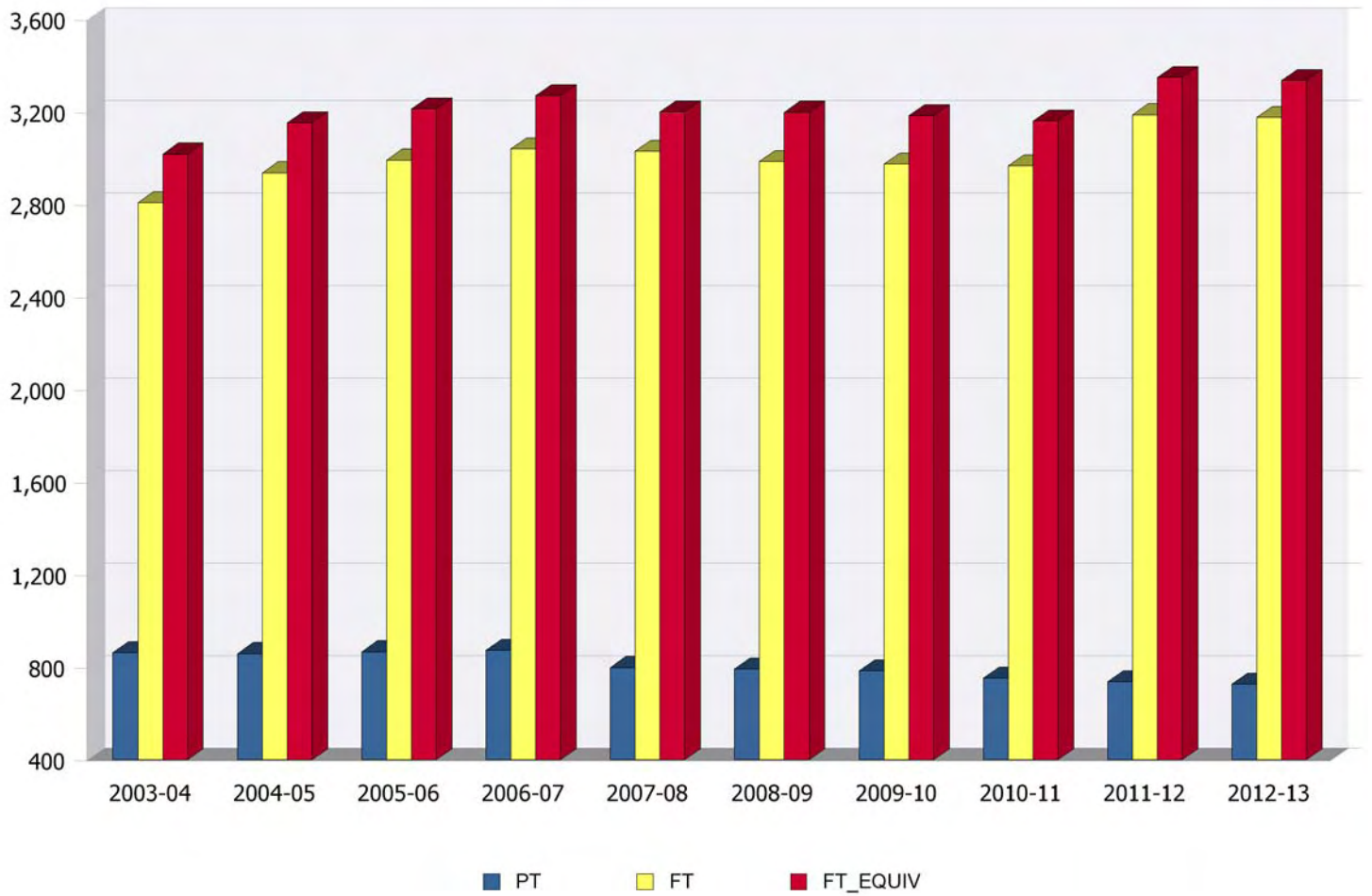
Detail of Capital Outlay by Fund

FY 2012-13

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 513 - Equipment Maintenance						
Fleet Maintenance						
Diagnostic Equipment	5	2,000	10,000			10,000
Drill Press	1	1,800	1,800			1,800
Heavy Shop Alignment Machine Computer	1	6,000	6,000			6,000
Metal brake	1	3,000			3,000	3,000
Tire Balancer with Wheel Lift	1	8,500	8,500			8,500
Tire Changer with Wheel Lift	1	10,000	10,000			10,000
Wheel lift	1	1,300			1,300	1,300
Total Fleet Maintenance			\$36,300		\$4,300	\$40,600
Fuel/Oil						
E85 Fuel Systems	1	90,000			90,000	90,000
Total Fuel/Oil					\$90,000	\$90,000
Vehicle Replacement Program						
EVAC - Ambulances	2	162,225	324,450			324,450
Lease Rental Vehicles Replacement	1	3,800,000	3,800,000			3,800,000
Total Vehicle Replacement Program			\$4,124,450			\$4,124,450
Total Fund 513			4,160,750		94,300	4,255,050
Total NON-OPERATING FUNDS			5,585,908	0	499,448	6,085,356
TOTAL ALL FUNDS			12,894,569	108,028	1,185,888	14,188,485

VOLUSIA COUNTY, FLORIDA

Personnel Authorizations Ten Year History



County of Volusia Personnel Authorizations FY 2003-04 to FY 2012-13			
Year	Part-Time	Full-Time	Full-Time Equivalent
2003-04	864	2,809	3,020
2004-05	860	2,939	3,155
2005-06	868	2,994	3,215
2006-07	875	3,043	3,272
2007-08	800	3,032	3,202
2008-09	794	2,988	3,201
2009-10	785	2,977	3,186
2010-11	755	2,968	3,163
2011-12	738	3,190	3,351
2012-13	728	3,179	3,338

VOLUSIA COUNTY, FLORIDA
Summary of Positions by Fund
Fiscal Year 2010-11 to FY 2012-13

FUND		FY 2010-11 Budget			FY 2011-12 Budget			FY 2012-13 Budget		
		Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv
001	General	1,663.00	724.00	1,841.79	1,692.00	687.00	1,834.84	1,695.00	681.00	1,832.44
002	Emergency Medical Services	0.00	0.00	0.00	192.00	20.00	195.00	190.00	11.00	195.00
103	County Transportation Trust	203.00	4.00	205.00	203.00	4.00	203.60	201.00	7.00	202.60
104	Library	181.00	11.00	186.50	181.00	11.00	186.50	180.00	13.00	186.50
105	East Volusia Mosquito Control	29.00	1.00	29.75	29.00	1.00	29.75	29.00	1.00	29.75
114	Ponce De Leon Inlet and Port District	9.00	0.00	9.00	9.00	0.00	9.00	10.00	0.00	10.00
115	E-911 Emergency Telephone System	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
118	Ocean Center	36.00	1.00	36.50	36.00	1.00	36.50	36.00	1.00	36.50
120	Municipal Service District	330.00	10.00	335.00	338.00	10.00	343.00	341.00	10.00	346.00
123	Inmate Welfare Trust	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
130	Economic Development	11.00	0.00	11.00	12.00	0.00	12.00	12.00	0.00	12.00
140	Fire Services	194.00	0.00	194.00	185.00	0.00	185.00	172.00	0.00	172.00
159	Stormwater Utility	56.00	1.00	56.75	56.00	1.00	56.75	57.00	1.00	57.75
161	Volusia Forever	3.00	0.00	3.00	4.00	0.00	4.00	4.00	0.00	4.00
440	Waste Collection	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	2.00
450	Solid Waste	73.00	1.00	73.75	73.00	1.00	73.75	69.00	1.00	69.75
451	Daytona Beach International Airport	49.00	0.00	49.00	46.00	0.00	46.00	46.00	0.00	46.00
457	Water and Sewer Utilities	60.00	0.00	60.00	61.00	0.00	61.00	61.00	0.00	61.00
475	Parking Garage	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Total Operating Funds		2,906.00	753.00	3,100.04	3,126.00	736.00	3,285.69	3,114.00	726.00	3,272.29
513	Equipment Maintenance	49.00	0.00	49.00	51.00	0.00	51.00	51.00	0.00	51.00
521	Insurance Management	12.00	2.00	13.00	12.00	2.00	13.00	13.00	2.00	14.00
530	Group Insurance	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
Total Non-operating Funds		62.00	2.00	63.00	64.00	2.00	65.00	65.00	2.00	66.00
TOTAL ALL FUNDS		2,968.00	755.00	3,163.04	3,190.00	738.00	3,350.69	3,179.00	728.00	3,338.29
Attrition				0.00	22.00				25.00	
Unfunded				125.00	222.00				235.00	

**Changes in Authorized Positions
FY2012-13**

Fund / Division / Activity Position	Number of Full-Time Positions	Number of Part-Time Positions	Comment
<u>General Fund</u>			
Beach Safety			
Beach Safety Specialists	0.6		New beach safety model
Total General Fund	0.6	0	
<u>Fire Fund</u>			
Fire Services			
Firefighter *	(11)		Department efficiency
Fire Captain	(1)		Department efficiency
Total Fire Fund	(12)	0	
<u>Solid Waste</u>			
Solid Waste			
Equipment Operator	(1)		Department efficiency
Total Solid Waste	(1)	0	
GRAND TOTAL	(12.4)	0	

* Five (5) deleted during FY2011-12; six (6) to be deleted in FY2012-13

RESOLUTION NO. 2012 - 122

RESOLUTION OF THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, FIXING THE AMOUNT AND RATE OF TAXATION FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2012, AND SETTING THE TAX LEVY FOR THE BUDGET YEAR 2012-13 FOR THE COUNTY OF VOLUSIA AND ITS DEPENDENT TAXING UNITS; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the total valuation on property, both real and personal in the County of Volusia, State of Florida, subject to assessment for taxation to raise revenue for fiscal year beginning October 1, 2012, and ending September 30, 2013, as reported by the Property Appraiser, County of Volusia, Florida, under the 2012 Assessment Roll is \$23,701,171,227; and

WHEREAS, the County Council of Volusia County, Florida in accordance with Section 200.065, Florida Statutes, is required at this time to fix ad valorem tax millage for County purposes, and for dependent taxing units;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, IN OPEN MEETING DULY ASSEMBLED AT THE THOMAS C. KELLY ADMINISTRATION CENTER IN DELAND, COUNTY OF VOLUSIA, FLORIDA, THIS 20TH DAY OF SEPTEMBER, A.D., 2012 AS FOLLOWS:

SECTION I. ALL COUNTY PURPOSE LEVIES.

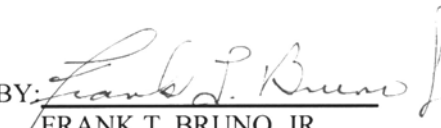
- A. The FY 2012-13 operating millage rate for the countywide taxing authority, Volusia County General Fund is 5.8789 mills; the rolled-back rate is 5.8889.
- B. The FY 2012-13 operating millage rate for the countywide taxing authority, Volusia County Library is 0.6020 mills; the rolled-back rate is 0.6143.
- C. The FY 2012-13 operating millage rate for the countywide taxing authority, Volusia Forever is 0.0513 mills; the rolled-back rate is 0.0545.
- D. The FY 2012-13 operating millage rate for the countywide taxing authority, Volusia Forever – Voted Debt is 0.1487 mills.
- E. The FY 2012-13 operating millage rate for the countywide taxing authority, Volusia ECHO is 0.2000 mills; the rolled-back rate is 0.2039.

SECTION II. SPECIAL TAXING DISTRICTS.

- F. The FY 2012-13 operating millage rate for the taxing authority, Mosquito Control is 0.2080 mills; the rolled-back rate is 0.2108.
- G. The FY 2012-13 operating millage rate for the taxing authority, Ponce Inlet Port Authority is 0.0929 mills; the rolled-back rate is 0.0942.
- H. The FY 2012-13 operating millage rate for the taxing authority, Volusia County Municipal Service District is 2.0399 mills; the rolled-back rate is 2.0499.
- I. The FY 2012-13 operating millage rate for the taxing authority, Silver Sands-Bethune Beach Municipal Service District is 0.0154 mills; the rolled-back rate is 0.0154.
- J. The FY 2012-13 operating millage rate for the taxing authority, Fire District is 3.6315 mills; the rolled-back rate is 3.6942.

EFFECTIVE DATE. THIS RESOLUTION SHALL TAKE EFFECT IMMEDIATELY UPON ITS ADOPTION. DONE, ORDERED AND ADOPTED in open meeting in DeLand, County of Volusia, Florida, on this 20th day of September, A.D., 2012.

COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA

BY: 
FRANK T. BRUNO, JR.
COUNTY CHAIR

ATTEST:



JAMES T. DINNEEN
COUNTY MANAGER

RESOLUTION NO. 2012-123

**A RESOLUTION OF THE COUNTY COUNCIL OF THE
COUNTY OF VOLUSIA, FLORIDA, ADOPTING THE
FINAL BUDGET FOR FISCAL YEAR 2012-13 AND
PROVIDING FOR AN EFFECTIVE DATE.**

WHEREAS, the county council has on this September 20, 2012, held the public hearing for a final budget adoption required by Section 200.065, Florida Statutes; and

WHEREAS, the county council has considered and discussed the appropriations and revenue estimate set forth in the attached Appendix A for the Budget for Fiscal Year 2012-13 which includes the amount of **\$582,318,823** for the operating budget and **\$109,183,214** for the non-operating budget; and

WHEREAS, the county council of Volusia County, Florida, finds those appropriations and revenue estimates to be proper and within the millage rate heretofore adopted by resolution;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF VOLUSIA COUNTY, FLORIDA, IN OPEN MEETING DULY ASSEMBLED IN THE THOMAS C. KELLY ADMINISTRATION CENTER, DELAND, FLORIDA, THIS 20TH DAY OF SEPTEMBER, 2012, AS FOLLOWS:

SECTION I: The Fiscal Year 2012-13 Final Budget, as set forth in Appendix "A" attached hereto and incorporated herein by this reference, is hereby adopted.

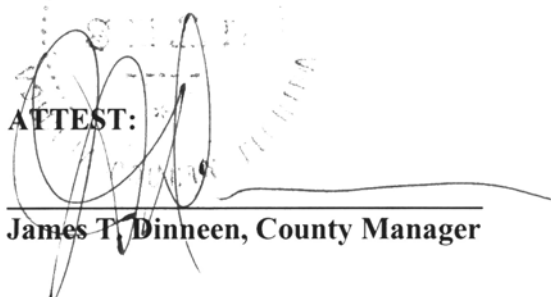
SECTION II: This resolution shall take effect immediately upon its adoption.

DONE AND ORDERED IN OPEN MEETING.

**COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA**


Frank T. Bruno, Jr., County Chair

ATTEST:


James T. Dinneen, County Manager

Report Name: Appendix A- 2nd Public Hearing

Fund No.	Fund Name	Tentative Budget FY 2012-13	Proposed Changes	Proposed Budget FY 2012-13
<u>Countywide Funds</u>				
001	General	214,701,608	0	214,701,608
104	Library	23,516,620	0	23,516,620
160	Volusia ECHO	12,494,544	0	12,494,544
161	Volusia Forever	6,772,949	0	6,772,949
Total Countywide Funds		257,485,721	0	257,485,721
<u>Special Revenue Funds</u>				
002	Emergency Medical Services	16,726,504	0	16,726,504
103	County Transportation Trust	58,386,414	0	58,386,414
105	East Volusia Mosquito Control	11,003,961	0	11,003,961
106	Resort Tax	7,626,893	0	7,626,893
108	Sales Tax Trust	16,324,080	0	16,324,080
111	Convention Development Tax	6,852,302	0	6,852,302
114	Ponce De Leon Inlet and Port District	6,566,949	0	6,566,949
115	E-911 Emergency Telephone System	3,087,884	0	3,087,884
116	Special Lighting Districts	294,545	0	294,545
118	Ocean Center	6,620,841	0	6,620,841
119	Road District Maintenance	211,000	0	211,000
120	Municipal Service District	42,840,678	0	42,840,678
121	Special Assessments	2,168,457	0	2,168,457
122	Manatee Conservation	71,764	0	71,764
123	Inmate Welfare Trust	2,178,213	0	2,178,213
124	Library Endowment	753,549	0	753,549
130	Economic Development	4,581,697	0	4,581,697
131	Road Impact Fees-Zone 1 (Northeast)	752,808	0	752,808
132	Road Impact Fees-Zone 2 (Southeast)	369,447	0	369,447
133	Road Impact Fees-Zone 3 (Southwest)	306,526	0	306,526
134	Road Impact Fees-Zone 4 (Northwest)	8,463,591	0	8,463,591
135	Park Impact Fees-County	1,407,716	0	1,407,716
136	Park Impact Fees-Zone 1 (Northeast)	798,101	0	798,101
137	Park Impact Fees-Zone 2 (Southeast)	370,266	0	370,266
138	Park Impact Fees-Zone 3 (Southwest)	202,867	0	202,867
139	Park Impact Fees-Zone 4 (Northwest)	650,590	0	650,590
140	Fire Services	27,920,440	0	27,920,440
151	Fire Impact Fees-Zone 1 (Northeast)	62,056	0	62,056
152	Fire Impact Fees-Zone 2 (Southeast)	55,863	0	55,863
153	Fire Impact Fees-Zone 3 (Southwest)	322,064	0	322,064
154	Fire Impact Fees-Zone 4 (Northwest)	189,087	0	189,087
157	Silver Sands/Bethune Beach MSD	15,433	0	15,433
158	Gemini Springs Endowment	95,147	0	95,147
159	Stormwater Utility	8,442,189	0	8,442,189
170	Law Enforcement Trust	392,282	0	392,282
171	Beach Enforcement Trust	21,228	0	21,228
172	Federal Forfeiture Sharing Justice	1,321,959	0	1,321,959
173	Federal Forfeiture Sharing Treasury	1,015	0	1,015
Total Special Revenue Funds		238,456,406	0	238,456,406

Report Name: Appendix A- 2nd Public Hearing

Fund No.	Fund Name	Tentative Budget FY 2012-13	Proposed Changes	Proposed Budget FY 2012-13
<u>Debt Service Funds</u>				
201	Subordinate Lien Sales Tax Revenue	6,278,111	0	6,278,111
203	Tourist Development Tax Revenue Bond	7,392,504	0	7,392,504
204	Capital Improvement, Series 2012	580,449	0	580,449
206	Florida Assn. of Counties Commercial Paper	0	0	0
208	Capital Improvement Revenue Note, Series 2C	1,421,442	0	1,421,442
234	LOGT Revenue Bond Series 2004	4,894,263	0	4,894,263
261	Limited Tax General Obligation Bonds Series 1	3,518,953	0	3,518,953
295	Public Transportation Debt Service	1,200,000	0	1,200,000
297	2009A/B Debt Service	1,808,684	0	1,808,684
Total Debt Service Funds		27,094,406	0	27,094,406
<u>Enterprise Funds</u>				
440	Waste Collection	9,507,926	0	9,507,926
450	Solid Waste	25,976,226	0	25,976,226
451	Daytona Beach International Airport	27,280,275	0	27,280,275
456	Volusia Transportation Authority	20,070,816	0	20,070,816
457	Water and Sewer Utilities	21,133,453	0	21,133,453
475	Parking Garage	2,821,251	0	2,821,251
Total Enterprise Funds		106,789,947	0	106,789,947
Subtotal Operating Budget		629,826,480	0	629,826,480
Less Operating Transfers		47,507,657	0	47,507,657
TOTAL OPERATING BUDGET		582,318,823	0	582,318,823
<u>Capital Projects Funds</u>				
305	Capital Outlay	1,338,461	0	1,338,461
308	Capital Improvement Projects	853,518	0	853,518
309	Branch Jail Expansion	571,057	0	571,057
313	Beach Capital Projects	1,041,342	0	1,041,342
317	Library Construction	728,896	0	728,896
318	Ocean Center	180,000	0	180,000
326	Park Projects	582,188	0	582,188
328	Trail Projects	2,039,260	0	2,039,260
Total Capital Projects Funds		7,334,722	0	7,334,722
<u>Internal Service Funds</u>				
511	Computer Replacement	4,313,681	0	4,313,681
513	Equipment Maintenance	23,597,054	0	23,597,054
521	Insurance Management	23,857,793	0	23,857,793
530	Group Insurance	50,079,964	0	50,079,964
Total Internal Service Funds		101,848,492	0	101,848,492
TOTAL NON-OPERATING BUDGET		109,183,214	0	109,183,214

Budget Terms

Glossary

Activity - Sub-organizational unit of a Division established to provide specialized service to citizens.

Accounting System - A system of financial record-keeping that records, classifies, and reports information on the financial status and operation of an organization.

Adopted Budget - The budget approved by the County Council.

Ad Valorem Tax - The primary source of revenue for the County. For purposes of taxation, real property includes land and buildings, as well as improvements erected or affixed to the land. The Property Appraiser determines the value of all taxable real property.

Advance Payment - A payment made to a receipt upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Adopted Budget - The financial plan of revenue and expenditures as approved by the County Council at the beginning of the fiscal year.

Advance Payment - A payment made to a recipient upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Advisory Committee - A citizen's board, or commission, appointed by the County Council to review and recommend policies for specific programs and functional area.

Agency - A principal unit of the county government or a governmental unit outside the county government which receives county funding.

Aggregate Millage Rate - A weighted-average millage rate for the tax-supported funds including County-wide municipal services taxing funds. Voted debt service millages are not included in the aggregate millage.

Allocation - The distribution of available monies among various County departments, divisions or cost centers.

Amendment 10 (Save Our Homes) Value Cap - This is the amount homesteaded properties can increase since Amendment 10 was implemented. (Save Our Homes)

Amortization - The payment of an obligation in a series of installments or transfers or the reduction of the value of an asset by prorating its cost over a number of years.

Annual Budget - An estimate of expenditures for specific purposes during the fiscal year (Oct. 1 - Sept. 30) and the estimated revenues for financing those activities.

Appropriation - An authorization by the County Council to make expenditures and incur obligations from County funds for purposes approved by Council.

Assessed Valuation - A valuation set upon real estate or personal property by the County's Property Appraiser and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which has monetary value.

Audit - A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and County Charter.

Balanced Budget - A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the revenue equals expenditures.

Benchmarking - Process of comparing organizational practices to

those of peer organizations as a basis for developing and striving to exceed standards.

Bond - A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

Bond Funds - The revenues derived from issuance of bonds used to finance capital projects.

Budget (Operating) - A financial plan of operation which includes an estimate of proposed expenditures and revenues for a given period.

Budget Calendar - The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

Budget Message - A general discussion of the recommended budget as presented in writing by the County Manager to the County Council as a part of the budget document.

Budget Transfer - A budgetary transaction that modifies the adopted line item appropriations within a budget.

Capital Budget - An annual plan of proposed expenditures for capital improvements and the means of financing these expenditures.

Capital Improvement Plan - A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity for growth.

Capital Improvement Project - Includes land acquisitions, building improvements, transportation improvements, improvements to other public facilities, and equipment over \$25,000.

Budget Terms

Capital Outlay - Those items with a per unit cost of more than \$1,000 which include furniture and equipment.

Charges for Service - (Also called User Charges or Fees) The charge for goods or services provided by local government to those private individuals who receive the service. Such charges reduce the reliance on property tax funding.

Contingency - An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, short-falls in revenue and unanticipated expenditures.

Consumer Price Index - Measures the prices of consumer goods and is a measure of U.S. inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

Contractual Service - A service rendered to the County by private firms, individuals or other County departments on a contract basis

Debt Service - The payment of principal and interest obligations resulting from the issuance of bonds.

Deficit or Budget Deficit - The excess of budget expenditures over revenue receipts.

Delinquent Property Tax - The revenue collected on property taxes from persons who are overdue in paying their property tax bills.

Department - Broad organization unit of the County established to efficiently meet the needs of citizens.

Designated Fund Equity - Reservations of fund balance and retained earnings which represent that portion that is not appropriable for expenditure or is legally segregated for a specific future use.

Encumbrance - An obligation in the form of a purchase order, contract, or formal agreement which is chargeable

to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.

Enterprise Fund - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full cost of providing the goods or services to be financed primarily through charges and fees, thus removing the expense from the tax rate.

Expenditure - The sum of money actually paid from County funds.

Fiscal Year - The twelve-month financial period used by the County that begins October 1 and ends September 30 of the following calendar year. The year is represented by the date on which it ends. Example: October 1, 2010 to September 30, 2011 would be fiscal year 2011.

Fixed Assets - Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).

FTE - Full-time equivalent position. Also referred to as "staff-year". Staff-year is based upon the number of hours for which a position is budgeted during the year.

WORKWEEK

40 HOURS

1 Staff-year = 2,080 hrs
.5 Staff-year = 1,040 hrs
.25 Staff-year = 520 hrs

Full and Fair Market Valuation - The requirement, by state law, that all real and personal property be assessed at 100% of fair market value for taxation purposes.

Fund - A set of interrelated accounts that records assets and liabilities

related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance - The amount available within a fund at the close of the fiscal year that can be carried over as a revenue for the upcoming fiscal year.

GAAFR - (Governmental Accounting, Auditing and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.

GAAP - (Generally Accepted Accounting Principles) - The uniform standards established for financial accounting and reporting, which are different for government than business.

General Fund - The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.

General Purpose Funds - Those funds supported by taxes and fees that have unrestricted use.

Governmental Funds - The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.

Grant - A contribution of assets by one governmental unit, or other organization, to another. Typically, these contributions are made to local governments. Grants are usually made for specified purposes.

Homestead Exemption - A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is \$50,000. Additional exemptions based on eligibility

Budget Terms

include Senior Homestead Exemption, Blind, Combat Related Disability, Service Related Disability, Widows/Widowers, or Total/Permanently Disabled Exemptions.

Impact Fee – A fee to fund the anticipated cost of new development's impact on various County services as a result of growth. This fee, such as for water and sewer or fire services, is charged to those responsible for the new development.

Incorporated Area - Within city limits.

Indirect Cost – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Interest Income - The revenue derived from the County's regular investment of temporarily idle cash. Interest rates, and hence the earnings, are commercially determined and subject to fluctuating market conditions.

Interfund Transaction - A financial transaction from one fund to another that results in the recording of a receipt and expenditure.

Internal Service Fund - A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Just Value - Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.

Lease/Purchase Payment - A payment made to private corporations under lease-purchase agreements for equipment purchases.

Levy – To impose taxes, special assessments or service charges. Another term used for millage rate.

License and Permit Fees - A charge for specific items as required and approved by local and state regulations, i.e., building permit, mobile home, etc.

Lighting District - A revenue source derived from the funds received by the County from residents of a special district established to finance street lighting.

Local Option Gas Tax - An ordinance of the County Council of Volusia County, Florida pursuant to section 336.025(1)(b), F.S. levying and imposing a local option fuel tax of 6 cents upon every gallon of motor fuel sold in the County of Volusia with the proceeds from said tax being distributed as provided by law. Beginning January 1, 2000 an additional 5 cents was levied and imposed upon every gallon of motor fuel oil, excluding diesel.

Mill - One one-thousandth of a United States dollar. In terms of the millage rate, 1 mill is equal to \$1 per \$1,000 of assessed valuation.

Mission Statement - Statement of purpose that defines the business of the organization.

Modified Accrual Basis – A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.

Municipal Service District (MSD) - The Municipal Service District provides municipal (city) type services to residents in the unincorporated areas of the County.

Net Expenses – Total County expenses less reserves, transfers and internal service interfund transfers.

Non-Operating Budget - The capital budget and the internal service budget.

Non-Tax Revenue - The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.

Notice of Proposed Property Taxes (NOPPT) - TRIM Notice - A Notice of Proposed Property Taxes that property owners receive each August, TRIM stands for Truth in Millage. It covers two areas: taxes and values.

Regarding taxes: It shows (1) last year's taxes, (2) taxes as proposed for the current year and, (3) what taxes would be if no budget changes were made.

Regarding values: It shows the market value, assessed value, exemptions and taxable value for the current year and the prior year.

Objective - Specific, measurable statement, consistent with goals and mission, that targets a desired future state.

Operating Budget - An annual plan of proposed expenditures for the on-going operations of county government. The operating budget excludes the capital and internal service budgets.

Operating Expenditures – Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel. Capital costs are excluded.

Ordinance - A formal legislative enactment by the County Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.

Performance Measures - A means used to evaluate a program and insure that approved levels of funding yield expected results.

Budget Terms

Personal Property Tax - A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.

Potable Water - Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption. A good synonym is drinking water.

Principal – The original amount borrowed through a loan, bond issue, or other form of debt.

Property (Ad Valorem) Taxes – A revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

Proposed Millage – The tax rate certified by the governing body of each taxing authority within a fiscal year. The proposed millage is sent to the Property Appraiser within 35 days after the County's tax roll is certified. This proposed millage is placed on the proposed tax notice sent to property owners.

Proprietary Fund/Agency – Commonly called “self-supporting” or “enterprise”, these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.

Reserve - An account used to indicate that a portion of fund equity is legally restricted for a specific appropriation and subsequent spending.

Reserve for Contingencies - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise provided for in the budget.

Restricted Revenue – A source of funds which is mandated by law or policy to be used for a specific purpose.

Retained Earnings – An equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.

Revenue – The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.

Rollback Ad Valorem Tax Rate - The millage rate needed to be levied in order to generate the same amount of tax dollars as collected in the previous fiscal year.

Special Assessment – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

State Mandated Cost -Legislation passed by state government requiring action or provision of services and/or programs.

Service - Work provided to meet the needs or satisfy the requirements of the citizens and/or employees.

Surplus - The difference between revenues received and expenditures made within the current fiscal year.

Tax Base – The total property evaluations on which each taxing authority levies its tax rate.

Tax Increment Financing – Financing secured by the anticipated incremental increases in tax revenues, resulting from the redevelopment of an area.

Tax Levy - The total amount of revenue to be raised by general property taxes.

Tax Rate - The amount of tax stated in terms of a unit of the tax base. Example: 1.880 mills per \$1,000 of assessed valuation of taxable property.

Tax Roll – The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2008 would be used to compute an ad valorem tax levied effective October 1, 2008.

Taxable Value – The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.

Tentative Millage – The tax rate adopted at the first public hearing of a taxing authority. Under state law, the authority may reduce, but not increase, the tentative millage during the final budget hearing without first providing written notification to all affected property owners.

Truth In Millage Law (TRIM) - A 1980 Florida Law, which changed the budget process for local taxing governments. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Undesignated Fund Equity - That portion of fund balance and retained earnings that are appropriable for expenditure.

Uniform Accounting System – The chart of accounts prescribed by the State of Florida Department of Financial Services Bureau of Local Government to facilitate comparison and evaluation of reports.

Budget Terms

Unincorporated Area – Those areas of the County, which lie outside the boundaries of the cities.

User (Fees) Charges - The payment of a fee for direct receipt of a public service by those individuals benefiting from the service.

Vision - Most desirable future state.

Voted Millage – A tax levied to support a program(s) that has been approved by voter referendum.

Warrant - A written order drawn to pay a specified amount of County funds to the bearer, either for services rendered or items purchased.

Budget Terms

Acronyms

ADA – Americans with Disabilities Act

ADMIN - Administration

AED – Automatic External Defibrillator

AFIS - Automated Fingerprinting Information System

ALS - Advanced Life Support

CAD - Computer Assisted Dispatch System

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CEB - Code Enforcement Board

CEMP - Comprehensive Emergency Management Plans

CEOC - County’s Emergency Operations Center

CERT – Citizen’s Emergency Response Team

CFDA – Catalog of Federal Domestic Assistance

CFO - Chief Financial Officer

CIP - Capital Improvement Program

CJIS - Criminal Justice Information Systems

CPI – Consumer Price Index

COE - U.S. Army Corps of Engineers

COP - Citizen Observe Patrol

CRA – Community Redevelopment Agency

DEP - Department of Environmental Protection

DPO - Delegated Purchase Order

DR 420/422 – Department of Revenue Forms Certifying Taxable Assessed Value

DRC -Development Review Committee

E-911 - Emergency Telephone System

ECHO - Ecological, Cultural, Heritage and Outdoor Tourism

EEOC - Equal Employment Opportunity Commission

EFT – Electronic Fund Transfer

EMS - Emergency Medical Services

EOC – Emergency Operations Center

ERU - equivalent residential unit

FAA - Federal Aviation Administration

FAC - Florida Administrative Code

FCT - Florida Community Trust

FASB – Financial Accounting Standards Board

FDEP – Florida Department of Environmental Protection

FDER – Florida Department of Environmental Regulation

FDLE – Florida Department of Law Enforcement

FDOT - Florida Department of Transportation

FEMA - Federal Emergency Management Administration

FGFOA - Florida Government Finance Officers Association

FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND – Florida Inland Navigational District

FMLA – Family Medical Leave Act

FTE - Full-Time Equivalent position

FY - Fiscal Year

FYE – Fiscal Year End

GAAP – Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information System

HAZMAT - Hazardous Material

HUD – Housing and Urban Development

HVAC - heating, ventilation and air conditioning

IAQ - Indoor Air Quality

ICS - Incident Command System

ILS – Instrument Landing System

IT - Information Technology

LAP - Local Agency Program

LAT - Lands Available for Taxes

LES - Law Enforcement Services

LETf – Law Enforcement Trust Fund

LFG – Landfill gas

LMS - Local Mitigation Strategy

MHz - megahertz radio frequency unit (800 MHz Radio Communication System)

MSD - Municipal Service District

NACO – National Association of Counties

NASCAR - National Association for Stock Car Auto Racing

NOPPT- Notice of Proposed Property Taxes

NPDES - National Pollutant Discharge Elimination System

OMB – Office of Management & Budget

Budget Terms

OSHA - Occupational Safety & Health Administration

PAL - Police Athletic League

PLDRC - Planning and Land Development Regulation Commission

POC – Point of Contact

PSAPs - Public Safety Answering Points

PSN - Persons with special needs

RFP – Request for Proposal

RFQ – Request for Quotes

RMS – Report Management Systems

ROI – Return on Investment

ROW – Right-of-Way

RSAT – Runway Safety Action Team

SHIP – State Housing Initiatives Partnerships

SLD – Street Lighting District

SOH - Save Our Homes

SSO - Sanitary Sewer Overflow

TIF – Tax Increment Financing

TRIM - Truth in Millage Law

VAB - Value Adjustment Board

VCARD - Volusia County Association for Responsible Development

VCOG - Volusia Council of Governments

VCSO - Volusia County Sheriff's Office

VOTRAN - Volusia Transportation Authority

WTP - Water treatment plant

WWTP - Wastewater treatment plant