

COUNTY OF VOLUSIA, FLORIDA



ADOPTED BUDGET
FISCAL YEAR 2013-2014

ADOPTED BUDGET FISCAL YEAR 2013-2014



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JOYCE M. CUSACK, Vice Chair, At-large

PAT PATTERSON, District 1

JOSHUA J. WAGNER, District 2

DEBORAH DENYS, District 3

DOUG DANIELS, District 4

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County Manager

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www.volusia.org

ACKNOWLEDGMENTS

The successful completion of this Budget document is attributed to the group efforts of several individuals deserving of special recognition. The cooperation, contributions and expertise provided by each one are greatly appreciated.

The Management and Budget team is commended for their expertise and perpetual efforts put forth in the research, analysis and compilation of the information published in this document.

MANAGEMENT AND BUDGET TEAM

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Our sincere gratitude for the creative and technical contributions in preparing the budget cover and the tabs for this document goes to Community Information and to Information Technology for their continued technical support.



DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a distinguished Budget Presentation Award to the County of Volusia, Florida for its annual budget for the fiscal year beginning October 1, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is a valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

FORMAT OF BUDGET DOCUMENT

The annual budget is prepared using a program performance approach. The format of the budget document serves multiple uses. It is designed to generate discussions related to policy issues, service delivery and attainment of performance objectives by the County Council and management during the preparation, review and subsequent adoption of the budget. The section entitled "Operating Budget by Division and Activity" is the focus of the budget preparation process.

The document is presented as follows:

TABLE OF CONTENTS

BUDGET MESSAGE

The budget message identifies the major issues facing the County of Volusia from a budgetary perspective. In addition, the budget message summarizes major changes and new programs included in the current fiscal year budget.

COUNTY OVERVIEW AND FINANCIAL PROCEDURES

This section identifies the mission of Volusia County government, key goals and critical success factors. The accounting system and budgetary controls utilized by the County of Volusia are described. Also identified are the general budget, revenue, appropriation, reserve, and debt management policies used in the development and allocation of resources in the current fiscal year budget. Finally, the budget preparation, adoption and amendment process is described to include a budget calendar outlining the time line. The graphic display of the organization and inclusion of historic, statistical and economic data gives context for Volusia County government and the needs of its citizens.

BUDGET OVERVIEW

This section provides an overview of the fiscal year budget, including graphs and schedules that provide information about revenues, expenditures and issues addressed by the County budget.

BUDGET BY FUND - OPERATING

The County Council officially adopts the budget at the fund level. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are as follows:

- Governmental Funds
 - General Fund
 - Special Revenue Funds
 - Debt Service Funds
 - Capital Projects Funds
- Proprietary Funds
 - Enterprise Funds
 - Internal Service Funds
- Fiduciary Funds (not included in budget document)
 - Trust Funds
 - Agency Funds

The presentation of the revenues and expenditures by fund, which follows, is organized in the sequence identified below:

- Countywide Funds
- Special Revenue Funds
- Enterprise Funds

OPERATING BUDGET BY DEPARTMENT AND UNIT

This section presents the budget in a program format. The organizational hierarchy used by the County of Volusia identifies programs by activities that comprise divisions.

The Division Summary page provides financial data by program, category (i.e., personal services, operating expenses, capital outlay) and fund source for Actual FY 2011-12, Adopted FY 2012-13, Estimated FY 2012-13 and Budget FY 2013-14. The number of authorized full-time and part-time positions is also indicated.

Activity pages contain the same financial data shown on the Division Summary page. In addition, key objectives and performance measures are presented which relate the budget (input) to the services (outcome) for each program. The last section provides a brief highlight of the Activity and explains significant changes in performance, expenditures or changes in personnel.

DEBT SERVICE

This section provides detailed information related to outstanding debt service obligations for the County.

INTERNAL SERVICE FUNDS- NON-OPERATING

This section presents the budget for the Internal Service Funds in a program format. Internal Service Funds are used to accumulate and allocate costs internally among the County's various functions. The County of Volusia uses Internal Service Funds to account for its computer replacement, vehicle maintenance, self-insurance and risk management, and employee group insurance programs.

CAPITAL IMPROVEMENT PROGRAM – NON-OPERATING

This section identifies the County of Volusia's capital improvement program for the 2013-14 fiscal year. A long-range capital improvement program has also been developed and is updated annually.

APPENDIX

The Appendix contains miscellaneous charts, graphs, schedules, statistical data and a glossary of budget terms and acronyms.

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County Manager

JASON P DAVIS
COUNTY CHAIR

October 1, 2013

JOYCE M. CUSACK
VICE CHAIR, AT-LARGE

Honorable Members of the County Council:

PAT PATTERSON
DISTRICT 1

In compliance with provisions of the County Charter and State of Florida Statutes, I am pleased to submit the adopted budget for FY2013-14.

JOSHUA J. WAGNER
DISTRICT 2

DEBORAH DENYS
DISTRICT 3

A budget is the ultimate policy document which appropriates resources to the priorities of the organization. The development, approval and execution of the annual budget is essentially a year-round process that involves understanding the financial forecasts, legislative impacts, impacts of property valuations and aligning the Council's policies and priorities. Of the total \$597,114,471 operating budget, only 35% or \$206.1 million pertains to ad valorem taxes with \$5 million distributed to CRA's.

DOUG DANIELS
DISTRICT 4

PATRICIA NORTHEY
DISTRICT 5

Ad Valorem Taxes & Millage Rates

JAMES T. DINNEEN
COUNTY MANAGER

Continuing the trends in the recent past, it has been a challenge to create a balanced budget while maintaining services and attempting to absorb increased costs related to inflationary pressures and state mandates without increasing property tax rates. The county's General Fund property tax revenue has been flat at \$133 million over the past three years, down from its highest point of \$158 million in FY2008-09. As a result, the county has lost \$9.2 million in buying power from inflation alone (6.9% during the last three years). I refer to this as silent cost cutting as the County has absorbed countywide consolidated dispatch, various state and federal mandates, and increased cost of goods and services during this period. As a consequence, I am reflecting a small increase in property tax in both the General Fund and Municipal Service District Fund to maintain essential services especially with the unfunded state mandate to increase Florida Retirement System (FRS) rates.

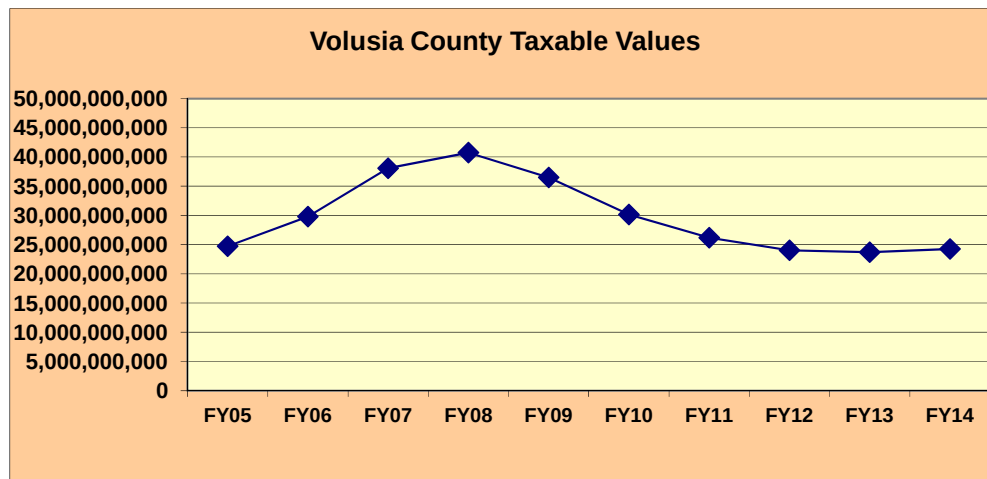
A common method of measuring growth in a budget is the comparison of ad valorem taxes to per capita population. FY2013-14 General Fund budgeted taxes are \$147 million divided by population of 497,135 is \$296 per person. This per-person rate is the same funding level of 10 years prior when adjusted annually by the average 2.3% consumer price index.

The table below is a summary of the millage rates for the major taxing funds and comparison to the State Standard (growth in Florida per capita income plus growth in new construction).

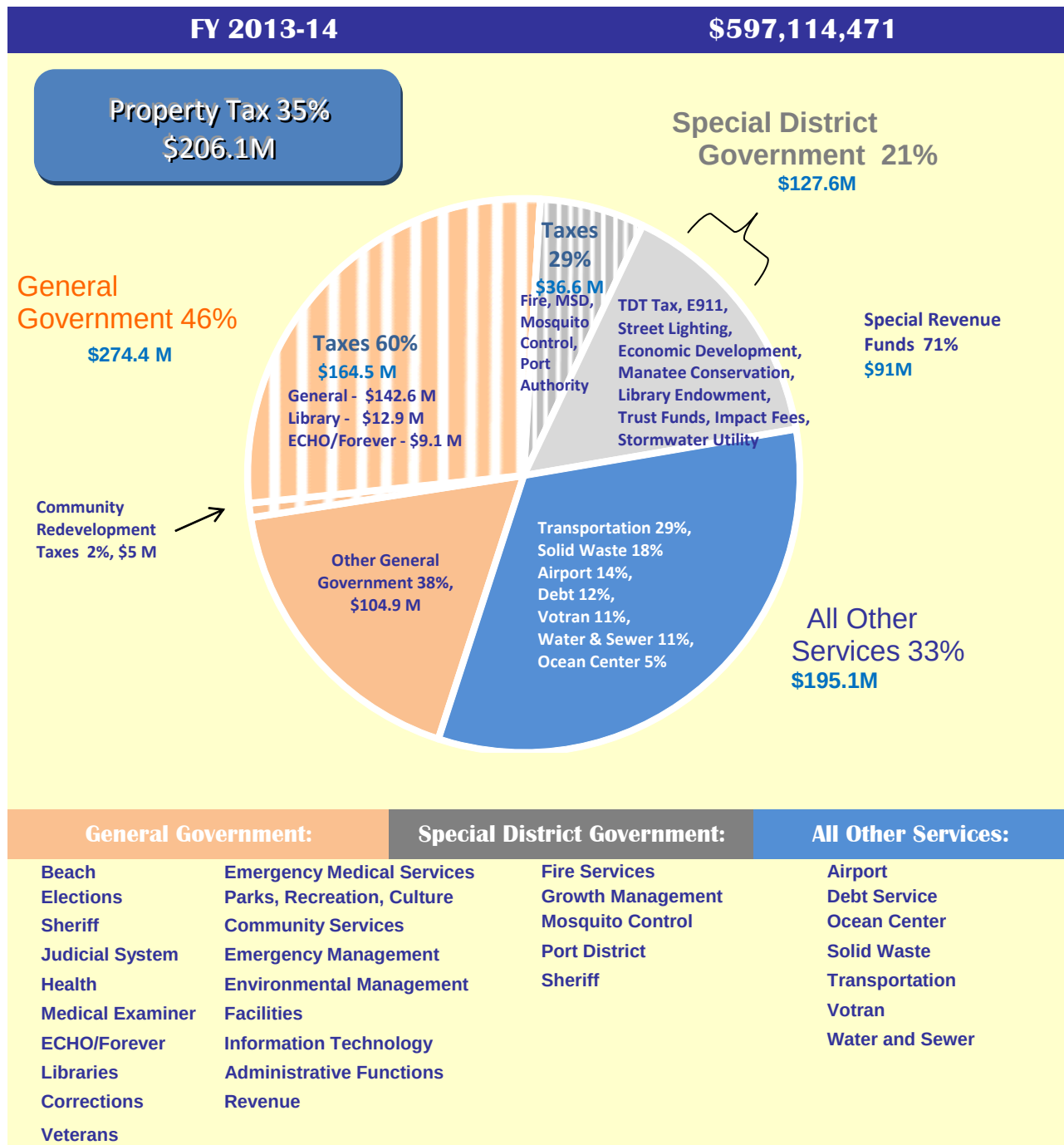
Fund Name	FY13 Millage Rate	FY14 Millage Rate	Change	FY14 Ad Valorem Taxes	State Standard (PCI + new construction)	Difference
Port District	0.0929	0.0929	0%	\$1.6M	\$1.9M	-\$0.3M
Mosquito Control	0.2080	0.2080	0%	\$3.1M	\$5.1M	-\$2M
Library	0.6020	0.5520	-8.3%	\$12.9M	\$18.5M	-\$5.6M
Fire	3.6315	3.6315	0%	\$19.9M	\$17.7M	\$2.2M
Municipal Service District	2.0399	2.2399	9.8%	\$11.8M	\$11.7M	\$0.1M
General Fund	5.8789	6.3189	7.5%	\$147.1M	\$173.1M	-\$26M

Property Values

FY2013-14 is the first year of increased property value after five consecutive years of declining values. The countywide value increased 2.6% to \$24.259 billion with 1.9% increase from reassessments and 0.6% from new construction added to the tax rolls. Even with these changes the values are still below 2004 level.



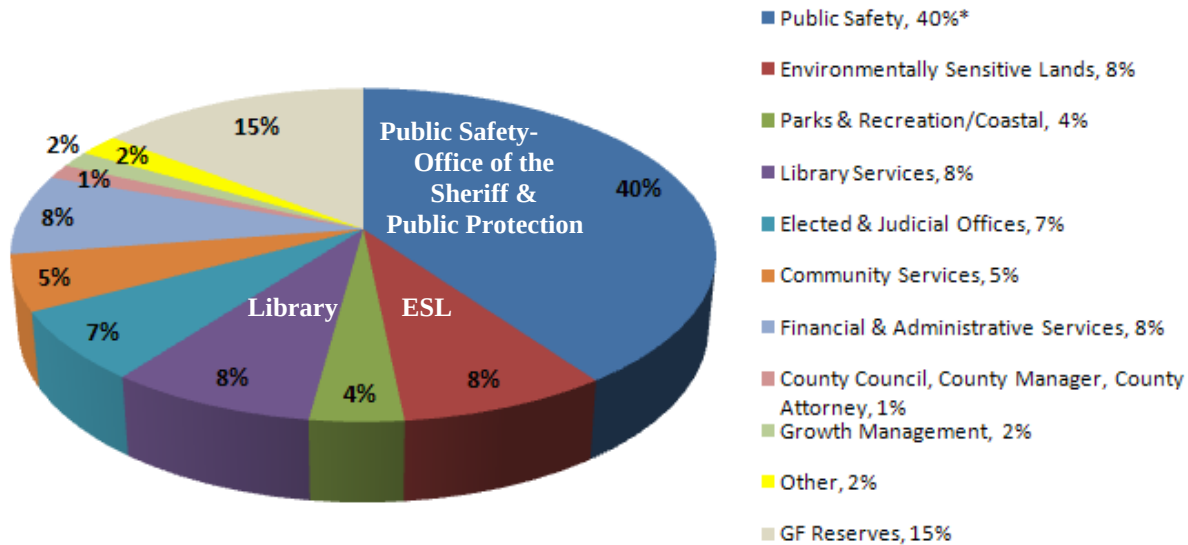
The FY2013-14 Adopted Budget can be separated into three segments: 46% for General Government, 21% for Special District Government and 33% for All Other Services. The graph below illustrates that \$206.1 million, or 35% of the county's total operational funding comes specifically from property taxes. Of that, an estimated total of \$5 million for community redevelopment areas (CRA) is collected by the county and then passed through to the cities for expenditure. Also \$36.6 million of property taxes provides funding for certain Special District Government functions including fire services and the municipal services district for the unincorporated residents, along with mosquito control and the port district.



As noted in the chart above, the section of General Government represents 46% of the total operating budget. General Government classification is for services provided countywide; it includes the following funds: General Fund, Emergency Medical Services, Library, ECHO, Volusia Forever, and Volusia Forever debt service. The largest part of General Government is allocated to public safety, 40%, which includes the Office of the Sheriff and Public Protection. The following areas have a dedicated millage rate and accompanying fund balances which represents 16% - library services at 8% and environmental sensitive lands programs of ECHO & Volusia Forever at 8%. The elected offices of Supervisor of Elections, Property Appraiser, Clerk of the

Court and the judicial system represent 7% of General Government. Within the category of financial & administrative services, 14% is the revenue function, a.k.a. tax collector in other local governments. The balance of financial & administrative services is distributed for central services 35%, information technology/radio 31%, financial functions 13%, with the balance to employee relations & procurement. The 15% for General Fund reserves includes the emergency reserves discussed below.

General Government Operating Budget Allocation



*General Fund – Public Safety is 67% of ad valorem taxes

Revenues & Expenditures

The government needs to be flexible enough to be sustainable over a period of time. (Examples: reserves to handle temporary changes in revenues, one-time capital demands, or operations that can be adjusted for changing service priorities.) Florida Statutes require that a local government's budget be balanced on a yearly basis. However, this does not guarantee that a budget is financially sustainable. That is achieved through sound financial policies, strong fiscal management, and policy makers that are good financial stewards with a vision of the future.

In Volusia County and across the State of Florida, economic indicators such as retail sales and housing starts continued to improve with the unemployment rate falling. Although we are seeing some positive growth in consumer spending, this lags in other revenue trends. Consumer confidence is demonstrated within the category of taxes as a result of growth in sales tax and resort taxes. However, gas taxes have remained flat. Property taxes have grown an average of 6%. Intergovernmental revenues have increased by \$1 million for the half cent sales tax and \$1 million for grant proceeds to offset VOTRAN services. The chart below shows a listing of major revenue sources for the operating budget. Many of the revenue sources in this chart are generated within special revenue funds and are authorized for specific purposes.

Countywide Operating Revenues	FY 2012-13	FY 2013-14	Dollar Change	% Change
Taxes	\$233,985,599	\$248,977,660	\$14,992,061	6.4%
Permits, Fees, Special Assessment	\$15,644,931	\$15,756,487	\$111,556	0.7%
Intergovernmental	\$45,996,982	\$48,118,844	\$2,121,862	4.6%
Charges for Services	\$85,891,741	\$85,891,951	\$210	0.0%
Judgements, Fines & Forfeitures	\$2,911,344	\$3,113,213	\$201,869	6.9%
Miscellaneous	\$10,700,944	\$10,328,080	(\$372,864)	-3.5%

The organization continues to make strides in reducing expenditures and avoiding utilization of fund balance to bridge funding gaps. The use of fund balance is primarily for one-time expenditures ranging from capital improvements, capital outlay, and grant and aids for community projects. Below is a highlight of the operating budget by category with a high level variance explanation.

With reductions of workforce over the past few years we have as a result increased employee workloads. We must continue to compensate our remaining employees with a fair, competitive wage. The Personal Services increase reflects expenses for state mandated increased rates for the Florida Retirement System (FRS) totaling \$3 million and a 3% general wage adjustment. The operating expense reduction of \$4 million is the redistribution of Volusia Forever reserve monies formerly allocated to operating. The remaining \$500K variance is primarily reduction of General Fund expenditures due to continued cost savings measures. The grants and aids reduction of \$2.9 million is the redistribution of Volusia ECHO to reserves and disbursement of prior awards with \$600K reduction within General Fund to reflect reduced juvenile justice costs. In all, the total Operating Expenditure Budget, comprised of personal services, operating expenditures, capital, and grants & aids, is reduced from last year as illustrated in the chart below:

Operating Budget by Category	FY 2012-13	FY 2013-14	Dollar Change	% Change
Personal Services	\$202,247,605	\$210,588,565	\$8,340,960	4.1%
Operating Expenditures	\$158,904,181	\$154,381,254	(\$4,522,927)	-2.8%
Reimbursements	(\$20,865,607)	(\$20,438,599)	\$427,008	-2.0%
Capital Outlay	\$8,103,129	\$8,466,849	\$363,720	4.5%
Capital Improvements	\$25,428,034	\$24,156,455	(\$1,271,579)	-5.0%
Debt Service	\$31,074,280	\$30,623,367	(\$450,913)	-1.5%
Grants and Aids	\$28,232,064	\$24,751,836	(\$3,480,228)	-12.3%
			(\$593,959)	

Note: above figures exclude budgeted reserves & operating transfers.

Staffing

FY2012-13 the authorized position count for all funds was 3,338.29 full-time equivalents. The FY2013-14 budget has reduced funding by 26 positions, with 9 positions being eliminated, 4 positions added to the attrition rate and 13 positions added to the unfunded status. Therefore, the total recommended budget includes funding for 3,328.54 FTEs. Until our revenue stream improves and shows a solid movement upward, we will continue to evaluate funding for each position that becomes vacated due to attrition or retirements. The pay scale tables have been adjusted by the 3% wage adjustment mentioned above.

Fund Balance and Reserves

Fund balance for budget purposes is the amount at the end of one fiscal year that is available for appropriation in the next fiscal year. Adequate fund balance translates into sustainable reserve levels. It is essential that sustainable levels are maintained to mitigate the financial impact from natural disasters and unforeseen fluctuations in revenues or expenditures. The availability of reserves for use in a financial emergency is one indication that a government is financially strong. For the taxing funds, the County's goal to achieve emergency reserves of 5% - 10% of budgeted current revenues has been attained. By using these funds for emergency situations only, our fiscal health has remained strong and the County has received favorable comments from both the external independent auditor, as well as bond rating agencies. The chart below details the emergency reserve balances and associated percentages to budgeted current revenues.

Emergency Reserves	FY 2012-13	FY 2013-14	% of revenues
General Fund	15,616,023	17,746,493	10%
Library	1,234,065	1,150,531	8%
East Volusia Mosquito Control	341,346	398,907	10%
Ponce De Leon Inlet & Port District	195,277	201,064	10%
Municipal Service District	1,851,918	2,072,727	5.5%
Fire Services	2,002,151	2,030,339	10%

The county has a history of using surplus funds for long term assets, such as investment in technology upgrades or facility upgrades that result in lower operating expenses. The use of one-time funds for on-going operating expenses (such as in the Fire Fund) is not recommended except as a means to transition to a sustainable level of service. Deteriorating fund reserves can indicate financial instability and reduce a county's financial condition.

Planning for the Future

A major revenue source within the General Fund is beach tolls. Changes to the fee structure would allow the funding from beach tolls to cover a larger percentage of beach costs. This cost sharing would align with the cost sharing when the current rates were established in 1996.

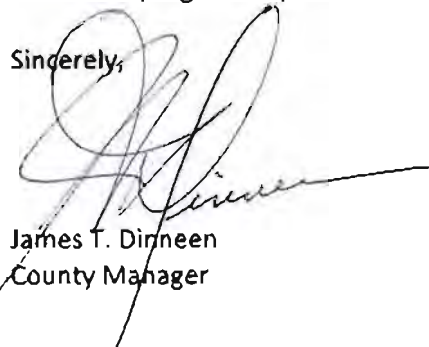
As additional funding from the General Fund is required, the following service levels will be monitored and further discussion will be forthcoming for Emergency Medical Services a.k.a. EVAC, VOTRAN, and Economic Development.

We will continue to hope to be held harmless in any future legislative changes. Any shift in unfunded mandates will not be able to be absorbed without impacting service levels or requiring an offsetting revenue stream.

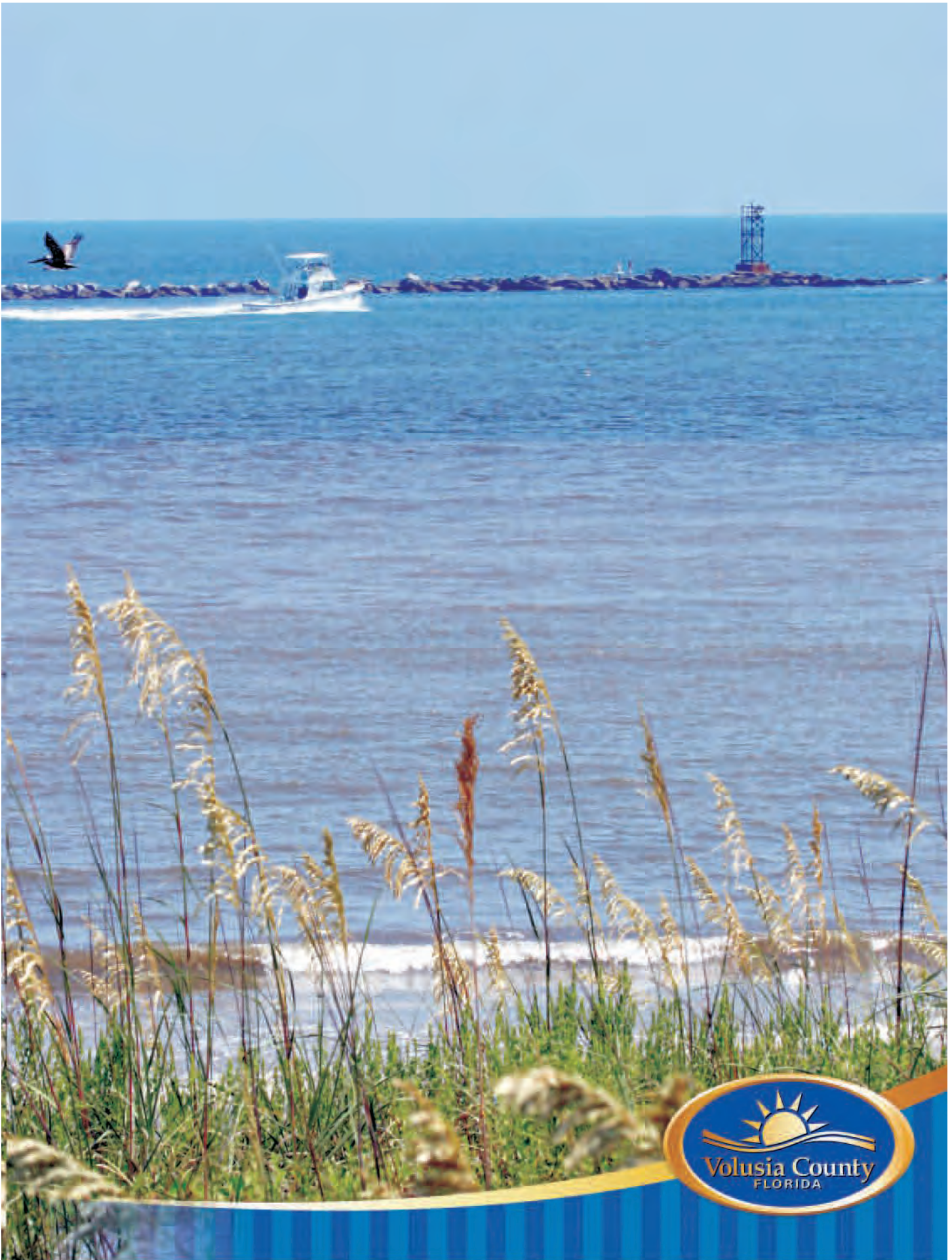
Closing

Developing this budget has been a complex and challenging endeavor and is truly a team effort. I want to thank each of the Council members for their diligence during the past year and all the employees who continue their cost savings efforts. The County Council's leadership and continued prudent and careful review of expenditures has resulted in a budget that is fiscally sound, sustainable and continues to provide a consistent program of public service to our citizens.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Dinneen", with a long horizontal flourish extending to the right.

James T. Dinneen
County Manager



County Overview

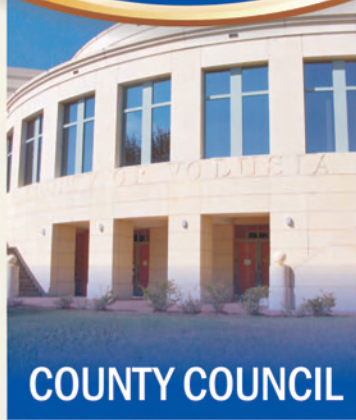
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JASON P. DAVIS
COUNTY CHAIR



COUNTY COUNCIL



JOYCE M. CUSACK
AT-LARGE, VICE CHAIR



PAT PATTERSON
DISTRICT 1



JOSHUA J. WAGNER
DISTRICT 2



DEBORAH DENYS
DISTRICT 3



DOUG DANIELS
DISTRICT 4



PATRICIA NORTHEY
DISTRICT 5



JAMES DINNEEN
COUNTY MANAGER

COUNTY COUNCIL MEMBERS/ELECTED OFFICIALS/APPOINTED OFFICIALS

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Sheriff

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APPOINTED OFFICIALS

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EXECUTIVE MANAGEMENT

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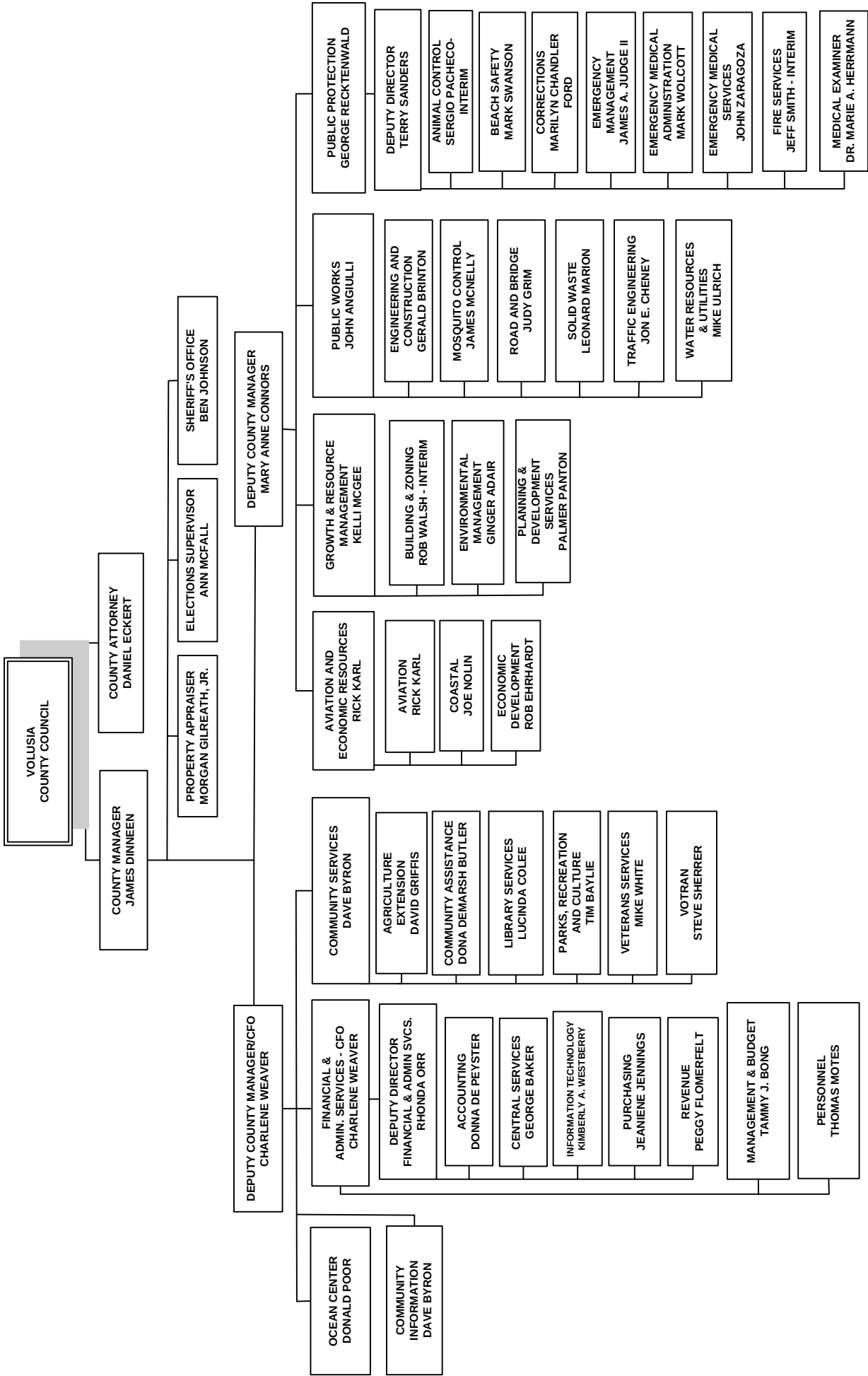
Volusia County Council Mission Statement

Mission: To nourish good citizenship by promoting democratic values and earning public trust; to respond effectively to citizens' needs for health, safety and general welfare; to allocate limited public resources fairly and efficiently; to provide leadership and high quality service by consistently communicating with the citizens about their needs and aspirations.

Strategic Goals

- **Customer/Partner Relations:** Maintain and foster productive working relationships with partners while providing a high level of customer service.
- **Quality Services:** Provide a broad range of services in ways that meet community expectations for quality.
- **Community Quality of Life:** Engage in infrastructure, regulatory, and leadership actions, which protect and enhance the resident's experience of Volusia County as a distinctive and satisfying place to live and work.
- **Economic and Financial Vitality:** Strengthen the economic health of the community to foster quality job growth and a financial base for public sector activities.

VOLUSIA COUNTY GOVERNMENT



ACCOUNTING SYSTEM AND BUDGETARY CONTROL

The Chief Financial Officer (CFO) is responsible for providing all County financial services. These services include financial accounting and reporting, payroll, accounts payable disbursements, cash and investment management, debt management, budgeting, procurement, risk management, and special financial and policy analyses for County Management. Fiscal responsibilities within the Financial and Administrative Services Department are carried out by the Office of the Chief Financial Officer, Management and Budget, Procurement, Personnel, Revenue, and Accounting Divisions.

Volusia County uses a computerized financial accounting system that incorporates a system of internal accounting controls. Such controls have been designed and are continually re-evaluated to provide reasonable, but not absolute, assurance regarding:

1. The safeguarding of assets against loss from unauthorized use or disposition.
2. The reliability of financial records for preparing financial statements and monitoring accountability for assets.

The concept of reasonable assurance recognizes that:

1. The cost of control should not exceed the benefits likely to be derived.
2. The evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework and are believed to adequately safeguard and provide reasonable assurance of proper recording of financial transactions.

Accounting and budgeting records for governmental fund types and similar trust funds are maintained on a modified accrual basis: Revenues are recorded when available and measurable. Expenditures are recorded when services or goods are received and the liabilities are incurred.

Accounting and budgeting records for proprietary fund types and similar trust funds are maintained on the accrual basis. The accrual basis recognizes revenues when they are earned and expenses when they are incurred. For proprietary funds, accounting and budget records differ to the extent that depreciation, compensated absences, amortization of prepaid expenses, and bad debt expenses are not budgeted for but are a factor in determining fund balance revenues available for appropriation.

The annual operating budget is proposed by the County Manager and enacted by the County Council after public participation. Although budgets are legally controlled at the fund level, management control of the operating budget is additionally maintained at the Division/Activity level.

GENERAL BUDGET PROCEDURE

1. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Volusia County Council at fund level.
2. The budgeted expenditures and reserves for each fund, including reserves for contingencies, will equal the sum of the projected fund balance at the beginning of the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year.
3. The operating budget will reflect programmatic performance measures for each Division; actual performance will be compared periodically to estimated targets.
4. The Management and Budget Division will prepare an analysis of financial condition at the end of the second, third and fourth quarters of the fiscal year.
5. The Office of the Chief Financial Officer will annually update the Five-Year Capital Improvement Program.
6. If the County Manager certifies there are available projected revenues for appropriation in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f).
7. The transfer of appropriations up to and including \$25,000 among Activities within a Division will require only the Division Director's or his or her designee's approval as long as the transfer is not between funds. Transfers over \$25,000 will require the approval of the Department Director. Transfers of any amount between Divisions within a Department will require the approval of the Department Director. Transfers of any amount between two Departments will require the approval of both Department Directors, or the County Manager or Deputy County Manager. Transfer of appropriations from Personal Services will require approval of the County Manager or Deputy County Manager. Transfers of any amount between funds will require County Council approval. The Supervisor of Elections, Property Appraiser, Sheriff, and County Attorney will have the same transfer authority as the Department Directors for their budgets.
8. Internal Service Funds may be established to account for the provision of goods and services by one Division to other Divisions on a break-even cost reimbursement basis when the establishment of such funds will attain greater economy, efficiency, and effectiveness in the acquisition and distribution of common goods or services utilized by several or all Divisions.

GENERAL BUDGET PROCEDURE

Appropriations in the various user Divisions will constitute an indirect budget ceiling on the Internal Service Fund Activities. Appropriations in Internal Service Funds may be increased with County Manager approval based on increases in the indirect budget ceiling of user Divisions.

It will be the intent of all Internal Service Funds to break even, but in the event a profit or loss should occur, it can be disposed of by crediting or charging the billed Divisions in accordance with their usage. Actual or projected retained earnings may also be used to lower internal service charges in the ensuing fiscal year, rather than crediting Division expenditures in the prior fiscal year. This will apply to all Internal Service Funds, with the exception of the Insurance Management and Group Insurance funds. Before any transfer of retained earnings is made from these funds, the County Manager will present a financial report, along with a proposed transfer of funds, to the County Council. County Council will then review the County Manager's proposal and approve or disapprove, with or without modification, such transfer.

REVENUE PROCEDURES

1. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
 - a. a minimum of 95% of the projected taxable value of current assessments,
 - b. a minimum of 95% of the projected taxable value from new construction, and
 - c. current millage rates, unless otherwise specified.
2. The use of sales tax revenues will be limited to the General, Ocean Center, and Municipal Service District Funds, unless required for debt service by bond indenture agreements or as directed by County Council. The allocation of sales tax revenue between countywide purposes and Municipal Service District purposes will be in accordance with provisions of Florida Statutes 218.64 and direction of the County Council. Four sales tax bond issues, currently outstanding, were issued for construction/renovation of County facilities and the purchase of property.
3. The use of state revenue sharing monies will be limited to the General and County Transportation Trust funds, unless required for debt service by bond indenture agreements.
4. The use of gas tax revenue sharing monies will be limited to the County Transportation Trust fund. Gas tax revenues will be used in the following manner:

5th and 6th Cent (Constitutional Fuel Tax)	Maintenance
7th Cent (County Fuel Tax)	Operation and Maintenance
9th Cent County Voted (9th Cent Fuel Tax)	50% Resurfacing, 50% Construction
6-Cent Local Option Gas Tax * (1-6 Cents Local Option Fuel Tax)	Operations and Maintenance Construction of County major arterial and collector roads within the cities
Additional 5-Cent Local Option Gas Tax * (1-5 Cents Local Option Fuel Tax)	Transportation Expenditures to meet the Capital Improvement Element of the Comprehensive Plan

- * The Volusia County Council authorizes both the 5-cent and 6-cent local option gas taxes to be distributed between the County and participating municipalities according to formulas agreed to by interlocal agreement. The County receives 57.239% of revenue distributions, and the municipalities share 42.761%. There are fixed percentages for cities based on annual countywide revenues for each calendar year up to \$22,170,519.32. Distributions of annual revenues to municipalities in excess of \$22,170,519.32 are based on an annually adjusted formula that includes population, assessment, and lane mileage; however, the aggregate percentage to all cities remains at 42.761%.

Both distributions are updated annually and must be filed with the State Department of Revenue by July 1 of each year.

5. Utility tax revenues are allocated for the unincorporated areas of the County as follows:
 - a. a minimum of \$750,000 for road operation and maintenance or construction,
 - b. the balance of revenues to be used for any lawful unincorporated area purpose.
6. The use of revenues pledged to bond holders will conform in every respect to bond covenants which commit those revenues.

APPROPRIATION PROCEDURES

1. Fund appropriations by the County Council will be allocated to Divisions, Activities, and line item object codes as deemed appropriate by the County Manager to facilitate managerial control and reporting of financial operations.
2. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community. When possible, program expansions should be offset by reductions in other programs that have proven marginal.
3. Emphasis in planning for the delivery of County services will center on the development of goals and performance objectives that lead to end results or service levels to be accomplished. Divisions are asked to give careful attention to the identification of specific performance objectives and service levels and to relate budget requests to those objectives.
4. The budget request for County Divisions will include itemized lists of all necessary capital equipment, and replacement of inadequate capital equipment.
5. Each year County staff will prepare a Five-Year Capital Improvement Program document; this document will identify public facilities and infrastructure that eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.
6. The annual budget will include sufficient appropriations to fund capital projects for the first year of the Five-Year Capital Improvement Program. Any project approved for funding will have an adequate budget for operation and maintenance, or the County Manager will request that the County Council re-examine the established service level for this service.
7. Every appropriation (except an appropriation for capital projects and federal, state and local grants) will lapse at the close of the fiscal year to the extent that it has not been carried forward. Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned. The purpose of any appropriation will be deemed abandoned if three years pass without any disbursement or encumbrance of the appropriation unless re-appropriated by the County Council.
8. Debt service millage will be anticipated at levels that will generate sufficient revenue to make all required payments.
9. Countywide revenues will be allocated to services that provide a countywide benefit.
10. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "appropriated fund balance" in the budget of the following fiscal year.

RESERVE PROCEDURES

Goal: It is the goal of the County of Volusia to systematically build Emergency Reserves for future fiscal years until the total of such reserves are a minimum of 5% and a maximum of 10% of budgeted current revenues on an annual basis in all tax supported operating funds.

1. Beginning with FY 1999-00, ad valorem taxes received in excess of the 95% collection rate are placed in an Emergency Reserve account until a minimum 5% or a maximum 10% "reserve" position is achieved.
2. To the extent that other funds become available, (i.e. current revenues, expenditure savings, or fund balance) they may be added to the Emergency Reserve to achieve the 5%-10% "reserve" position as quickly as possible.
3. The County Council must approve all transfer of funds once they are placed in an Emergency Reserve account. Recommendations for the use of Emergency Reserves will be through the County Manager's recommended budget that is presented to the County Council on or before July 15 of each year.
4. Recommendations by the County Manager for the use of these funds at other times will be to address emergencies resulting from disasters to the extent that other revenues are not available for emergency expenditures.
5. The Emergency Reserve for future fiscal years is not intended to function as a second contingency fund to address unfunded expenditures or over-expenditures related to the normal provision of County services.
6. If funds are transferred from the Emergency Reserves as part of the annual budget process, or for unbudgeted emergencies during the fiscal year, and the transfer results in an Emergency Reserve of less than 5%, to the extent possible, they will be replaced during the following fiscal year.
7. The County Council and/or County Manager may impose this reserve policy for non-tax supported funds, as deemed appropriate.

DEBT MANAGEMENT PROCEDURES

1. Capital improvements related to enterprise fund operations (e.g., airport, water and wastewater systems, refuse disposal systems, etc.), if financed by debt, should be repaid solely from user fees and charges generated from the respective enterprise fund operation.
2. Capital improvements not related to enterprise fund operations (e.g., roads, parks, public buildings, etc.) may be financed by debt to be repaid from available revenue sources (including ad valorem taxes) pledgeable for same.
3. Cash surpluses, to the extent available and appropriable, should be used to finance scheduled capital improvements.
4. The County will issue debt only for the purposes of constructing or acquiring capital improvements (the approved schedule of capital improvements) and for making major renovations to existing capital improvements. The only exception to the above would involve entering into long-term leases for the acquisition of major equipment when it is cost justifiable to do so.
5. All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event to exceed thirty years.
6. The County shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility.
7. The County will at all times manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.
8. The County should consider coordinating with other local government entities to the fullest extent possible, so as to minimize the overlapping debt burden to its citizens.
9. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with appropriate laws, rules, regulations and covenants associated with outstanding debt.
10. Revenue sources will only be pledged for debt when legally available. In those situations where the revenue sources have previously been used for general operating expenditures, they will only be pledged for debt when other sufficient revenue sources are available to replace them.
11. The County will market its debt through the use of competitive bid whenever deemed feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.
12. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized.
13. Credit enhancements (insurance, letters of credit, etc.) will be used only in those instances where the anticipated present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.
14. In order to maintain a stable debt service burden, the County will attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuance of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

BUDGET PREPARATION, ADOPTION AND AMENDMENT

Volusia County's fiscal year is from October 1 through the following September 30.

The levy of ad valorem taxes and the adoption of the annual budget are governed by Florida Statutes Chapter 129 and 200, and Volusia County Code, Section 2-241. The statutes outline the budget process beginning with the certification of taxable value on July 1 by the Property Appraiser and continuing with the presentation of TRIM (Truth-In-Millage) budget to the County Council and adoption of TRIM ad valorem tax rates. This timetable with subsequent public advertising and two public hearings for the levy of ad valorem taxes and budget adoption are statutory requirements. In addition, state comptroller's regulations dictate a uniform accounting structure that must be embodied in the budget and financial reporting.

Because the budget is perhaps the single most valuable document for assisting the County Council and County Manager in guiding the growth of our community, it should receive careful thought and attention in its development. Therefore, in Volusia County the budget process begins almost nine months prior to the start of a fiscal year.

January--Fourth Quarter Review of Prior Year Budget

A fourth quarter review of prior year revenues and expenditures is made to identify potential problems that could impact both the current budget and next year's budget.

February-March--Second Quarter Review of Current Budget/Division Budget Preparation

Instructions for preparation of next year's budget are distributed to Divisions. A second quarter review of revenues and expenditures is prepared which serves as the preliminary basis for fund balance estimates. Division budget preparation begins. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community, rather than a fixed "target" or percentage increase.

April-June--Budget Recommendations Prepared by Management and Budget for County Manager Review

Preliminary budgets are formulated after review by the Department and Division Directors, Management and Budget Division, and the County Manager.

July 1--Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser for all taxing districts. This starts the legal adoption timetable. A proposed TRIM budget must be submitted to the County Council within fifteen days.

August -- Adoption of Proposed Budget and TRIM Rates

The County Council adopts a proposed budget and TRIM ad valorem tax rates for all taxing districts for the next fiscal year. These rates can be lowered throughout the remainder of the budget process, but cannot be increased without individual notification of the property owners. The TRIM rates along with public hearing dates must be certified to the Property Appraiser within thirty-five days of presentation of assessed values.

August -- Property Appraiser Mails TRIM Notices

Property Appraiser mails TRIM Notices to all property owners of the proposed tax rate, and the valuation of each parcel of property. Once the millage rate is certified, it may not be increased without re-mailing the notices. TRIM notices, which include the date, time, and place of the first public hearing, are mailed within fifty-five days after certification of assessed values.

September -- Public Hearings

The first public hearing on the budget is held on the date set, which must be between sixty-five and eighty days of provision of assessed value to the governing body. Tentative budget and millage rates are adopted at the first public hearing. Advertisement in a newspaper of general circulation is required three to five days before the second public hearing. The advertisement must also be within fifteen days of the first public hearing. The advertisement must contain a summary of the budget, all millage rates, and notice of proposed tax increase. The final budget and millage levies are adopted at the second public hearing.

October -- Certification of Budget to State

Not later than thirty days following adoption of ad valorem tax rates and budget, the County must certify to the Florida State Division of Ad Valorem Tax that they have complied with the provisions of Florida Statutes Chapter 200.

Budget Amendment

If the County Manager certifies that there are available or projected revenues in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f). Copies of the proposed budget amendment will be made available for public inspection. The budget amendment and accompanying resolution will be docketed on the Council Agenda for consideration by the County Council. All interested persons will be given an opportunity to be heard on the proposed budget amendment resolution during its consideration by the County Council.

COUNTY OF VOLUSIA
FY 2013-14 Budget Activities Calendar

February/March	Budget Department/CFO	FY 14 Service Charges
March 25 – April 4	Budget	Provide PB Training to Department Users
April 9	Budget	Info Advantage Report Training
April 12	County Manager, Deputy County Managers, Department Directors	FY2013-14 Budget Kickoff, County Manager's Budget Discussion
April 19	Departments	Departments enter and submit FY13 Estimates in PB
May 3	Departments	Prepare and submit FY14 Budget and CIP requests
May 13 - June 21	Budget, Management	FY 14 Budget Discussion
May 23	Property Appraiser	Preliminary Tax Roll submitted to County
June 20	CFO, OMB Director, Manager, VC Council	5-Year Forecast Mini-Budget Workshop Presented to Council - Major Taxing Funds
June 14	Budget, Departments	Update FY 13 Estimate. Update Carry Forward of CIP projects, revised fund balance
July 1	Property Appraiser	Certified Tax Roll received from Property Appraiser
July 11	CFO, County Manager, Council	County Manager Budget Recommendations to Council
July 25	CFO, County Manager	Council adoption of Preliminary TRIM rates
August 13	Budget, OMB Director	Grant budget input training
September 12	County Council	Statutory 1st Public Hearing - Adopt Tentative Budget and Millage Rates, Set Final Public Hearing Date, Time, and Place
September 26	County Council	Final Public Hearing to Adopt the FY 14 Millage Rates and Budget

THE COUNTY OF VOLUSIA AND ITS SERVICES

Volusia County was carved from Orange County by the Florida legislature in 1854 and became the 30th of 67 counties in the State of Florida. Geographically, it is located in the eastern part of the State of Florida, bordered by the Atlantic Ocean on the east, Flagler and Putnam Counties to the north, Marion and Lake Counties to the west, and Seminole and Brevard Counties to the south. Its boundaries lie approximately 40 miles northeast of the city of Orlando, 100 miles south of the city of Jacksonville, 100 miles northeast of the city of Tampa, and approximately 200 miles from Tallahassee, the state capital.

Volusia County's historic places reveal a rich and exciting past. The remnants of massive shell heaps along the Atlantic coast and the St. Johns River tell of numerous bountiful harvests by native people for more than 40 centuries. The name "Volusia" is associated with the community that began as a trading post in the early 1800's and developed into an important military supply depot during the Second Seminole Indian War. The community grew into a prosperous steamboat landing until the introduction of the regional railroad system in the 1880's bypassed the town and ended its era of prosperity.

Although historians debate the origin of the word "Volusia", one theory is that the name is derived from a word meaning "Land of the Euchee." When the Timucuan Indian cultures died out in the early 1700's, the land in the area was uninhabited until some of the Indian tribes to the north began to migrate into the area. The Euchee Indians were a tribe originally from an area in South Carolina.

Early automotive pioneers such as Louis Chevrolet, Ransom Olds, and Henry Ford found that the hard packed sand, gentle slope and wide expanse of Volusia's beach was the perfect proving ground for early auto racing. Ormond Beach, in fact, is known as the "Birthplace of Speed."

Today, more than 494,590 people call Volusia County home. Our 47 miles of Atlantic Beaches to the east provide a world class playground for both water and land sports. The Daytona International Speedway is home to the world-famous Daytona 500 NASCAR race, an event larger than the Super Bowl. The scenic St. Johns River, famed for its bass fishing, links magnificent parks with wildlife preserves along the County's western border. Volusia County also is headquarters of the Ladies Professional Golf Association (LPGA), the official American home of the London Symphony Orchestra, and the winter refuge of the endangered Florida manatee. Disney World and the Kennedy Space Center are both about a one hour drive from the County.

In June 1970, the electorate abolished the Commission form of government and adopted a Home Rule Charter that was implemented on January 1, 1971. The County operates under a Council/Manager form of government and provides various services including public safety, transportation, health and social services, culture/recreation, planning, zoning, environmental, and other community services. Charter amendments approved by the voters in the 2004 election were implemented and changed the composition of the seven-member County Council. The County Council now has a Council Chair who is elected countywide and serves a four-year term. One at-large council position, elected countywide, and five district council positions, elected by the voters of their districts, serve four-year terms. The Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of said county policy.

This document reflects the budgets for those activities, organizations, and functions that are related to the County and are controlled or dependent upon the County's governing body, the County Council. Control by or dependence on the County is determined on the bases of budget adoption; taxing authority; authority to establish rates; the County's obligation to finance any deficits that may occur; funding and selection of governing authority and other evidence of financial interdependence; and the ability to exercise oversight responsibility.

VOLUSIA COUNTY, FLORIDA

MISCELLANEOUS STATISTICAL DATA

Date of Charter	January 1, 1971
Form of Government	Council/Manager
Number of Employees (Full Time and Part Time)	3,898
Area in square miles	1,101.03
Name of Government facilities and services:	
Daytona Beach International Airport:	
Number of commercial airlines	2
Airline activities:	
Enplanements (passengers)	300,076
Deplanements (passengers)	284,204
Air freight (pounds)	212,029
Air express (pounds)	57,668
Aircraft movements:	
Air carrier	4,922
Air taxi	1,676
General aviation	195,078
Military	1,134
Civil	81,702
Bridges:	
County:	
Halifax River	3
State:	
St. Johns River	2
Lake Monroe	2
Halifax River	4
Indian River (New Smyrna Beach Area)	2
Cultural and Recreation:	
Beaches, Lakes and Rivers:	
Atlantic Ocean (miles)	47
Lakes (large)	2
Springs	4
Rivers	3
Parks:	
County	55
State	6
Federal	1
Other:	
Convention Center (Ocean Center)	1
Golf Courses	24
Tennis Courts	63
Elections:	
Registered voters (2012)	332,556
Number of votes cast in last County-wide general election (11/6/12)	235,463
EVAC:	
Medical Transports	49,516
Fire Protection:	
Dependent:	
Number of stations	21
Number of career fire personnel	175
Number of volunteer certified fire personnel	11
Sewer System:	
Number of treatment plants	12
Number of customers	10,936

VOLUSIA COUNTY, FLORIDA

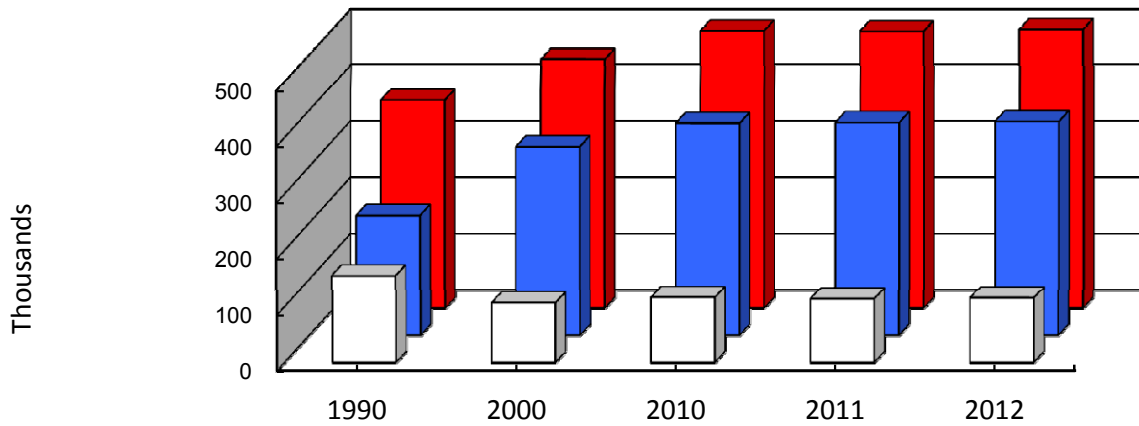
MISCELLANEOUS STATISTICAL DATA

Water System:	
Number of plants	9
Number of customers	14,980
Miles of streets:	
County:	
Paved	973.79
Unpaved	92.12
Bike Paths/Sidewalks:	
Paved	282.133
Refuse Disposal:	
Tomoka Landfill:	
Tons	327,468
Cubic Yards	1,309,872
Transfer Station:	
Tons	143,276
Cubic Yards	573,104
Volusia Transportation Authority (VOTRAN):	
Fixed Route:	
Passengers	3,570,324
Revenue Miles	2,352,441
Gold Paratransit:	
Passengers	277,974
Revenue Miles	2,300,467
Facilities and services not included in the reporting entity:	
Education: (1)	
Number of:	
Elementary schools	46
Middle schools	13
Secondary schools	10
Special education schools	5
Charter Schools	9
Universities	8
Employment by industry (2012): (2)	
Education and Health Services	32,300
Trade (wholesale and retail)	28,700
Leisure and Hospitality	22,800
Government	20,900
Professional and Business Services	16,100
Manufacturing	8,400
Mining, Logging, and Construction	7,600
Financial Activities	7,600
Other Services	7,600
Information	2,000
Transportation, Warehousing, and Utilities	1,900
Gross Sales Tax (in millions): (3)	
Fiscal year 2012	12,458,669,053
Fiscal year 2011	11,919,303,790
Fiscal year 2010	11,454,185,971
Fiscal year 2009	11,842,979,242
Fiscal year 2008	25,452,076,561

Sources: (1) School Board of Volusia County
(2) Florida Department of Economic Opportunity, Bureau of Labor Market Statistics, Current Employment Statistics
(3) Florida Department of Revenue (http://dor.myflorida.com/dor/taxes/colls_from_7_2003.html)

VOLUSIA COUNTY, FLORIDA

Population



□ Unincorporated Area

■ Municipalities

■ Total County

Population Distribution

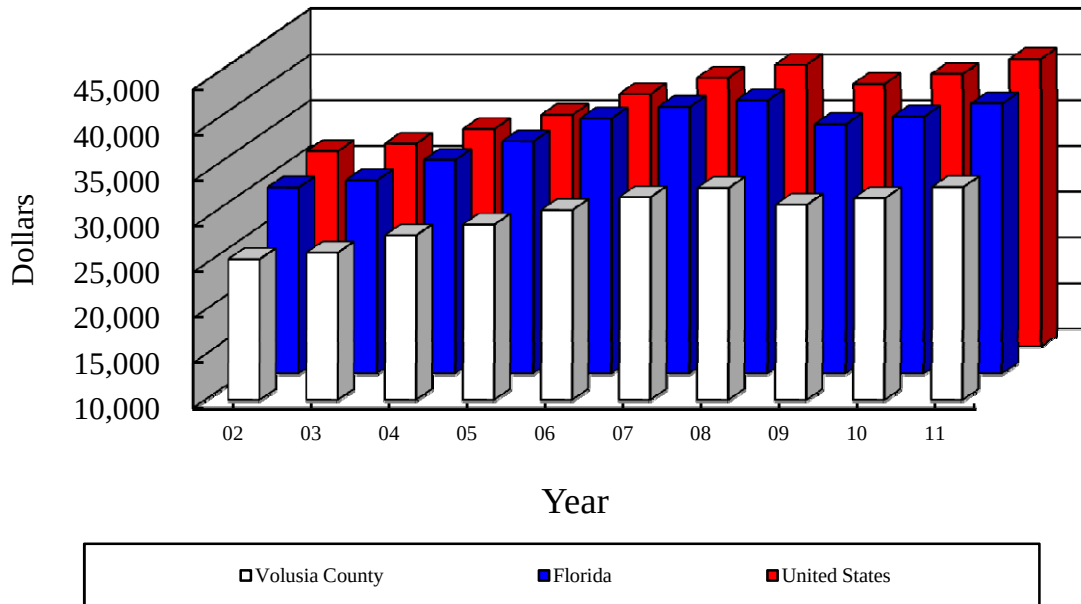
	1990	2000	2010	2011	2012	Average Annual Growth 2011-2012
Daytona Beach	61,991	64,112	61,005	60,978	61,859	0.1%
Daytona Beach Shores	2,197	4,299	4,247	4,259	4,255	0.0%
DeBary*	N/A	15,559	19,320	19,315	19,338	0.0%
DeLand	16,622	20,904	27,031	27,330	27,700	0.1%
Deltona*	N/A	69,543	85,182	85,233	85,281	0.0%
Edgewater	15,351	18,668	20,750	20,734	20,776	0.0%
Flagler Beach	N/A	76	60	60	60	0.0%
Holly Hill	11,141	12,119	11,659	11,652	11,665	0.0%
Lake Helen	2,344	2,743	2,624	2,614	2,619	0.0%
New Smyrna Beach	16,549	20,048	22,464	22,668	22,792	0.1%
Oak Hill	917	1,378	1,792	1,794	1,788	0.0%
Orange City	5,347	6,604	10,599	11,143	11,226	0.1%
Ormond Beach	29,721	36,301	38,137	38,372	38,612	0.1%
Pierson	2,988	2,596	1,736	1,724	1,691	-0.2%
Ponce Inlet	1,704	2,513	3,032	3,039	3,046	0.0%
Port Orange	35,399	45,823	56,048	56,313	56,386	0.0%
South Daytona	12,488	13,177	12,252	12,285	12,294	0.0%
Unincorporated	155,978	106,880	116,655	114,080	115,757	0.2%
TOTAL	370,737	443,343	494,593	493,593	497,145	0.1%

Source: Florida Office of Economic and Demographic Research

*Incorporated after April 1, 1990

VOLUSIA COUNTY, FLORIDA

Per Capita Personal Income

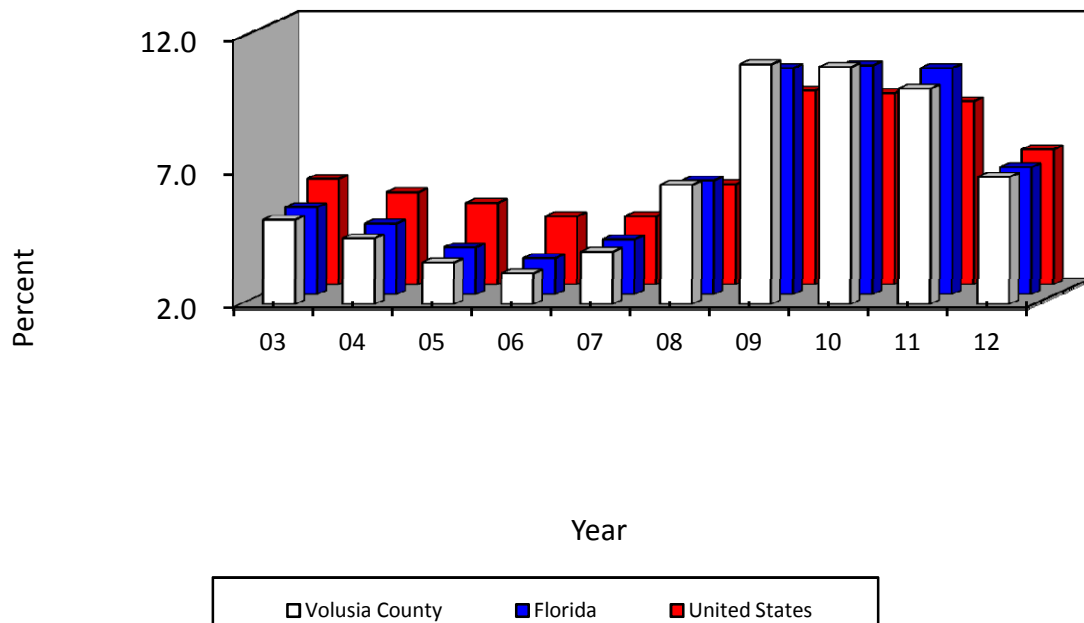


Per Capita Personal Income						
	Volusia	Percent Change	Florida	Percent Change	U.S.	Percent Change
2002	25,551	7.40%	30,462	4.80%	31,481	3.80%
2003	26,265	2.80%	31,241	2.60%	32,295	2.60%
2004	28,140	7.10%	33,463	7.10%	33,909	5.00%
2005	29,324	4.20%	35,489	6.10%	35,452	4.60%
2006	30,909	5.40%	37,996	7.10%	37,725	6.40%
2007	32,321	4.60%	39,256	3.30%	39,506	4.70%
2008	33,339	3.10%	39,978	1.80%	40,947	3.60%
2009	31,502	-5.50%	37,382	-6.50%	38,846	-5.10%
2010	32,212	2.30%	38,210	2.20%	39,937	2.80%
2011	33,436	3.80%	39,636	3.70%	41,560	4.10%

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Survey of Current Business;
Regional Economic Information System, Bureau of Economic Analysis

VOLUSIA COUNTY, FLORIDA

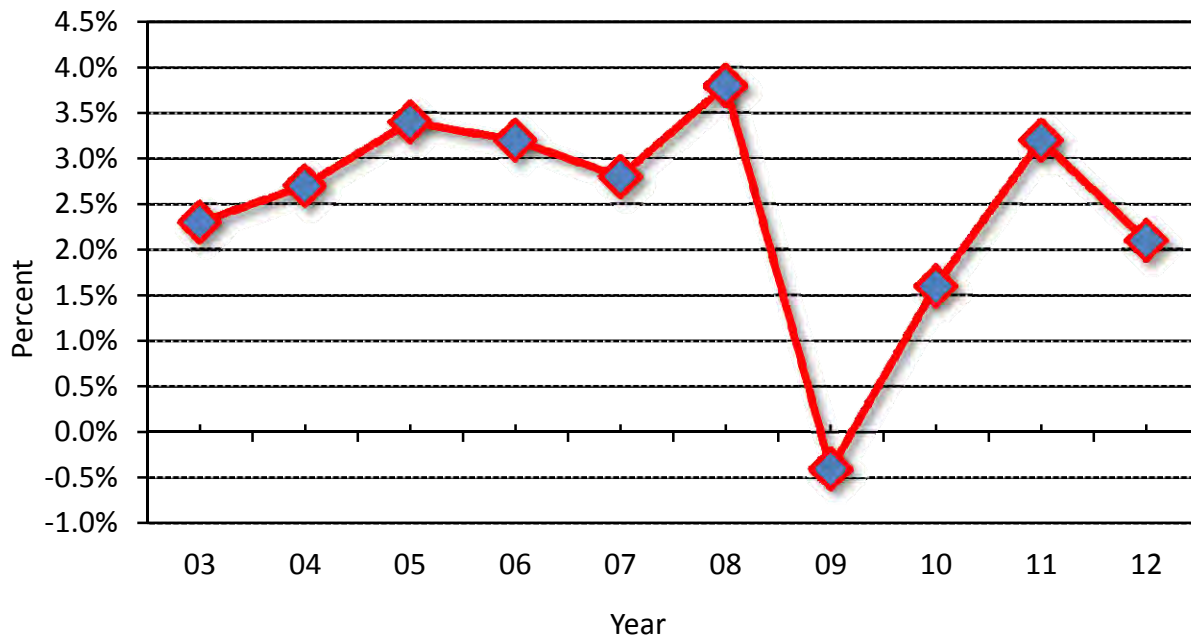
Unemployment Rate



<u>Unemployment Rate</u>			
Year	Volusia County	Florida	United States
2003	5.2	5.3	6.0
2004	4.5	4.7	5.5
2005	3.6	3.8	5.1
2006	3.2	3.4	4.6
2007	4.0	4.1	4.6
2008	6.5	6.3	5.8
2009	11.0	10.5	9.3
2010	10.9	10.6	9.2
2011	10.1	10.5	8.9
2012	6.8	6.8	7.1

Source: Florida Research & Economic Database

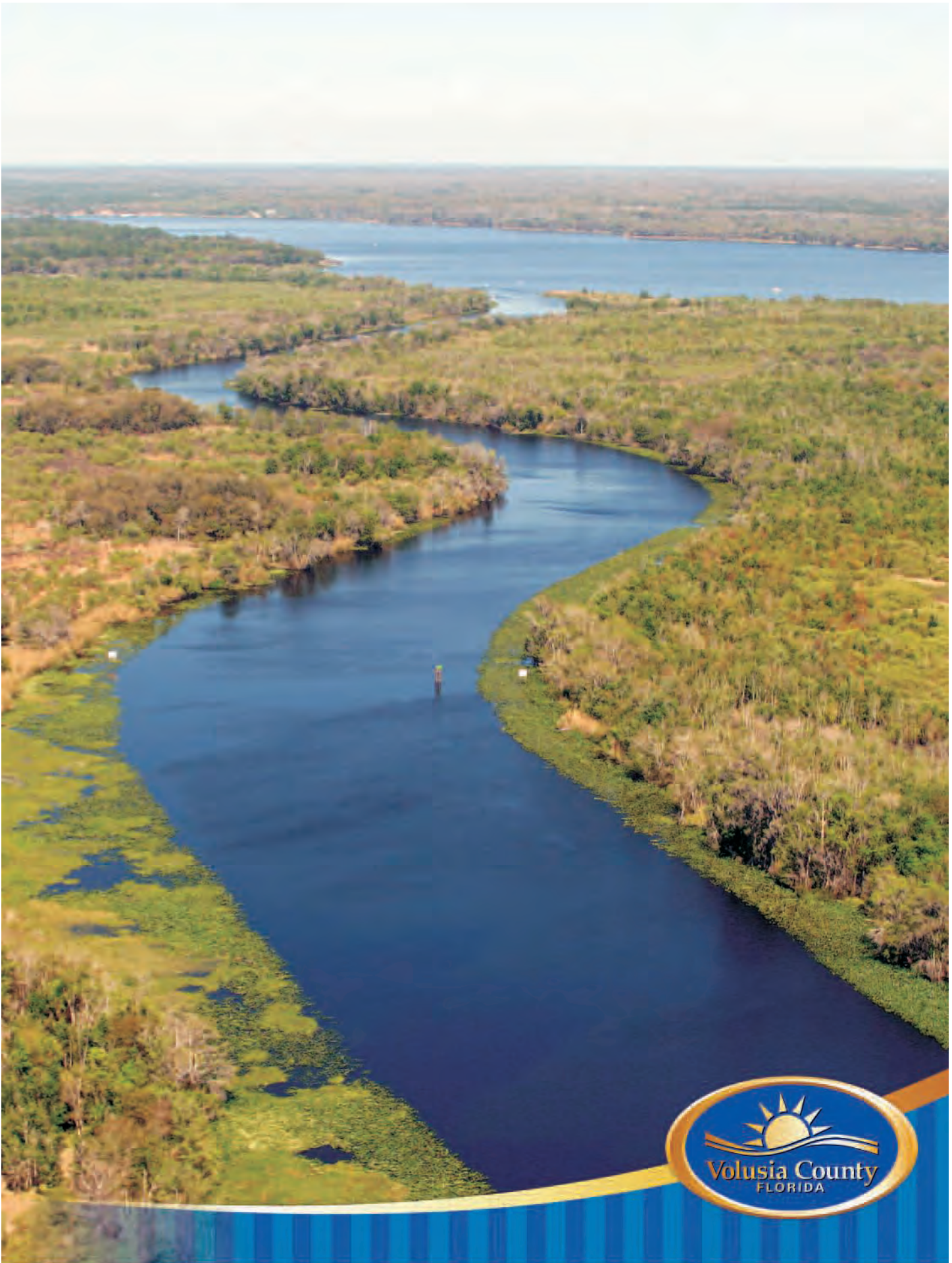
UNITED STATES Consumer Price Index



<u>Consumer Price Index</u>		
	U.S. Index	Inflation
Year	1982-1984=100	Percent
2003	184.0	2.3%
2004	188.9	2.7%
2005	195.3	3.4%
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	218.1	1.6%
2011	225.0	3.2%
2012	229.6	2.1%

Source: U.S. Department of Labor, Bureau of Labor Statistics United States index, using CPI-U (All urban consumers).

The Consumer Price Index (CPI) is an economic measure of inflation based on a "market basket" of goods and their corresponding changes in price from year to year. It exemplifies trends in the overall cost of doing business. Inflation affects all costs from personal wages to materials to borrowed money.



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**FISCAL YEAR 2013-14
VOLUSIA COUNTY, FLORIDA
ADOPTED BUDGET**

TOTAL COUNTY REVENUES

The Operating Budget, \$597.1 million, is \$14.8 million or 2.5% above the FY2012-13 Adopted Budget and provides funding for the following governmental functions: General Government, Public Safety, Environmental Services, Economic Development, Human Services, Transportation, and Culture and Recreation. The largest reasons for the operating increase are a 2.6% growth in countywide property values which relates to increases in property taxes and increases in the Local Government Half-Cent Sales Tax and grant proceeds for the county's mass transit system, VOTRAN.

The Non-Operating Budget provides for the County's Capital Project and Internal Service Funds. The FY2013-14 budget is \$104.2 million, a decrease of \$4.9 million compared to FY2012-13 due primarily to the reduction of fund balance in Employee Benefits Group Insurance Internal Service Fund based on actuarial information.

The following narrative explains the basis for the County's operating budget.

Basis for Projections – Revenue estimates are based on historical data, trend analysis, discussions with department directors, review of proposed initiatives, estimates from the State Department of Revenue and the Florida Legislature's Office of Demographic and Economic Research, the most recent Florida Tax Handbook, and analysis of economic data from various sources including the U.S. Department of Labor Statistics. The analysis of federal and state-funded programs was also critical in determining whether sufficient revenue streams will be available for some of the county's human services and public transportation programs. Staff evaluated data from the consumer price index; state and local population estimates; taxable sales for transient rental facilities and other goods; state funding initiatives; changes in taxable value; changes in development activity and changes in the unemployment rate.

Expenditure estimates were based on limited anticipated growth in property values, housing starts, new commercial development, or population. Therefore, law enforcement, fire protection, emergency transport, court activities, public works, water and wastewater functions, beach safety, parks, and other county services are relatively unchanged from present levels of service. That said, demands for social services, VOTRAN and Medicaid funding are anticipated to increase while the need for maintenance of equipment and infrastructure is ongoing. Population aging is greater than the state average, placing increased demands on ambulance services and the County's nursing home Medicaid expense.

Staff used the quantitative, statistical techniques of trend analysis and time-series analysis (smoothing). Percentage changes between prior year and year-to-date collections and expenditures (usually 5 to 10 years) are coupled with anticipated changes in circumstances. To illustrate, the economic downturn resulted in the decline in collection of impact fees, sales tax

and property taxes; state legislative action regarding the Florida Retirement System or Medicaid funding impacts future flexibility in the General Fund.

5-YEAR FORECAST

Historically, 5-year projections have been prepared for major funds that have significant impact on the county's budget including the major tax funds, major special revenue and enterprise funds as well as discussion of debt service. This is the first time 43 funds, each \$1 million or more were presented to the County Council for review. The 43 funds presented in this report represented 98.7% of the annual budget.

Revenue and expenditure forecasting does the following:

- Provides an understanding of available funding.
- Evaluates financial risk.
- Assesses the likelihood that service levels can be sustained.
- Assesses the level at which capital investment can be made.
- Identifies future commitments and resource demands.
- Identifies the key variables that cause change in the level of revenue.
- Identifies the key variables that cause change in the level of expenditures.
- Provides a framework from which to develop policy discussions/decisions.

It is important to point out that a forecast is a snapshot in time and represents results of certain assumptions at that moment. Many things beyond county government control can affect those assumptions such as changes at the federal or state level, changes in economic conditions or acts of Mother Nature. The following revenue assumptions were used in the forecast:

Top Revenues	FY13 Estimate (millions)	Estimate vs. Budget	2014	2015	2016	2017
Property Taxes	\$191.9	0%	2%	2.5%	2.5%	3%
Half Cent Sales Tax	16.7	2.3%	4%	4%	4%	4%
Ambulance Fees	14.0	-3.0%	1.4%	3%	3%	3%
Landfill Charges	12.5	4.8%	0%	0%	0%	0%
Convention Development Tax	7.6	10.9%	2%	2%	2%	2%
State Revenue Sharing	6.7	0.6%	1 %	1%	1%	1%
Utility Tax	6.7	2.7%	0%	0%	0%	0%
Local Option Gas Tax	6.6	-6.3%	8.2%	1%	2%	2%

Expenditure assumptions for the forecast period were based on data from various national, state and local sources where applicable. In addition, the county's trends and purchasing experiences were analyzed in establishing the following assumptions:

- Personal Services in FY14 and beyond include new FRS rates and 3% salary adjustment for FY14 and FY16
- Health insurance-employer contribution is held flat
- Operating Expenses - adjusted for Consumer Price Index (CPI) and other specific assumptions below:

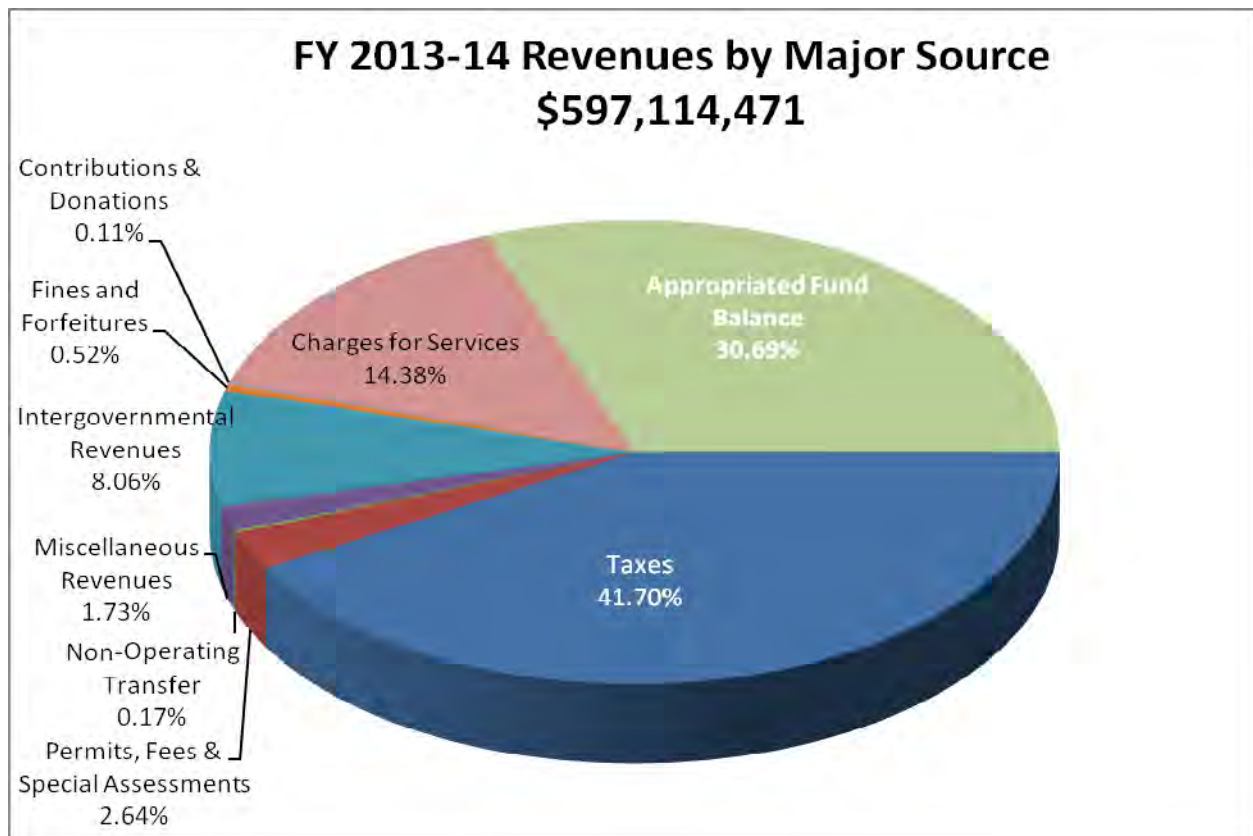
Category	FY 13	FY 14	FY 15	FY 16	FY 17
Personal Services	1.00	1.03	1.00	1.03	1.00
Contracted Labor	1.00	1.00	1.015	1.015	1.015
Fuel	1.00	1.02	1.02	1.02	1.02
Utilities	1.00	1.025	1.025	1.025	1.025
Postage	1.00	1.015	1.015	1.015	1.015
Property Insurance	1.00	1.120	1.100	1.080	1.080
Other Operating Expenses	1.00	1.023	1.023	1.023	1.023
Tax Service Charge	1.00	1.02	1.02	1.03	1.03
SC - Bldg Mt & Janitorial	1.015	1.015	1.015	1.015	1.015
Service Charge Vehicle	1.00	1.00	1.00	1.02	1.02
Departmental Service Chg to Garage	1.00	1.00	1.00	1.00	1.00
Capital Improvements/Outlay	Per schedules				
Interfund Transfers and Debt Service	Per Schedules				

By estimating potential shortfalls early, a forecast allows for service level modifications to be considered. By contrast, early identification of funding availability allows County Council some flexibility in decision-making for priorities now and into the future. To that end, Council policy direction was requested for the General Fund, Fire Fund, Municipal Services District Fund, Emergency Medical Services Fund (EVAC), Economic Development Fund, Parking Garage Fund, Daytona Beach International Airport Fund, Health Insurance Fund and the Transportation Trust Fund including but not limited to the following decisions:

- Increase General Fund millage to provide funding for FRS increase; supplement to VOTRAN, the county's mass transit system; increased subsidy for Emergency Medical Transport; additional Economic Development funding.
- Establish a reserve for fund stabilization in Emergency Medical Services Fund, Ocean Center Fund, Parking Garage Fund and Daytona Beach International Airport Fund.
- Transfer an increasing portion of the Utilities Tax each year to provide for road repairs and safety-related maintenance in the unincorporated area. Increase from \$3.1 million \$5.5 by FY17.
- Provide necessary funding in the Group Insurance Fund by increasing employee or the employer subsidy.

Detailed Five – Year Forecasts for all 43 funds are posted on the County's website at www.volusia.org/budget.

For the FY2013-14 budget, the economic outlook for Volusia County is relatively stable with limited growth anticipated. Property values drive the county's largest revenue source, property taxes. Growth in taxable value of 2.6%, up from \$23.65 billion in 2012 to \$24.26 billion in 2013.



FY2013-14 Taxes

All taxes, including the property tax, utility tax, convention development tax and local option gas tax are the County's primary revenue source. Approximately \$249 million or 41.7% of operating revenues are generated from this revenue stream. The FY2013-14 budget reflects an increase in tax revenues of \$15.0 million. Changes from prior year are summarized below:

Taxes	FY2012-13 (Millions)	FY2013-14 (Millions)	\$ Change (Millions)
Ad Valorem Taxes	\$191.9	\$206.1	\$14.2
Resort/Convention Tax	14.5	15.5	1.0
Gas Taxes	14.6	14.7	0.1
Utility Tax	6.5	6.8	0.2
Communication Tax	4.7	4.0	-0.6
Other Taxes	1.9	1.9	0.0
Total Taxes	\$234.0	\$249.0	\$15.0

The following chart is a listing of all taxing funds with corresponding millage rates. The rolled-back rate mentioned below is the rate that generates the same tax dollars as the prior year, not including new construction.

	Rolled-back Rate 2012-13	Rolled-back Rate 2013-14	Change from Prior Year	% Change from Prior Year	Adopted 2012-13 Millage	Adopted 2013-14 Millage	Change from Prior Year	% Change from Prior Year
Countywide Funds								
General*	5.8889	5.7666	(0.1223)	-2.08%	5.8789	6.3189	0.4400	7.48%
Library*	0.6143	0.5903	(0.0240)	-3.91%	0.6020	0.5520	(0.0500)	-8.31%
Volusia Forever	0.0545	0.0503	(0.0042)	-7.71%	0.0513	0.0547	0.0034	6.63%
Volusia Forever - Voted Debt	N/A	N/A	N/A	N/A	0.1487	0.1453	(0.0034)	-2.29%
Volusia Echo*	0.2039	0.1962	(0.0077)	-3.78%	0.2000	0.2000	0.0000	0.00%
Total Countywide Funds	6.7616	6.6034			6.8809	7.2709		
Special Taxing Districts								
East Volusia Mosquito Control District*	0.2108	0.2043	(0.0065)	-3.10%	0.2080	0.2080	0.0000	0.00%
Ponce De Leon Inlet and Port District*	0.0942	0.0913	(0.0029)	-3.08%	0.0929	0.0929	0.0000	0.00%
Municipal Service District	2.0499	2.0217	(0.0282)	-1.38%	2.0399	2.2399	0.2000	9.80%
Silver Sands-Bethune Beach MSD*	0.0154	0.0150	(0.0004)	-2.60%	0.0154	0.0150	(0.0004)	-2.60%
Fire Services District	3.6942	3.5969	(0.0973)	-2.63%	3.6315	3.6315	0.0000	0.00%

* Included in 10-Mill cap

Maximum 0.2000 mills per voter referendum for Volusia Forever, Forever Debt, and Volusia ECHO

Permits, Fees & Special Assessments are primarily collected in the unincorporated areas of the County. Major revenue sources include building permits, occupational licenses, contractor licenses, boat slip mitigation fees and special assessment fees. A slow recovery is anticipated for FY2013-14 reflected in the budget of \$15.7 million, up only 0.7% over prior year.

Intergovernmental Revenues include gas taxes, sales taxes, state revenue sharing, payment-in-lieu of taxes, as well as miscellaneous Federal and State revenues for agency reimbursed programs that include the following funds: E911, Library, Daytona International Airport and Public Transportation. This revenue category makes up 8.1% of the operating budget and totals \$48.1 million or 4.6% over prior year. The largest revenue source is half-cent sales tax at \$17.3 million, up 6.4% from \$16.3 million last year.

Charges for Services include county officer fees related to tax collections, elections, and property appraisals; fees for beach access; waste collection; law enforcement services to other entities; impact fees; motor vehicle fees; parking garage fees; and other miscellaneous charges. The budget is \$85.9 million for FY2013-14, unchanged from prior year.

Judgments, Fines and Forfeitures include court-related fines, library fines, beach fines, and 800 MHz radio system traffic fine surcharges totaling \$3.1 million, an increase of \$201,869. This is due to a combination of reduced code enforcement fines, traffic fines, forfeitures and law library revenues offset by increased fines for court technology.

Miscellaneous Revenues totals \$10.3 million, a decrease of \$372,864 compared to prior year. The main source in this category is interest income earned on investments, down \$444,979 or 17.9% from FY2012-13. Investment income varies depending on the timing of revenue collections and interest rates in the financial market. Currently, the County is experiencing very low interest earnings, averaging less than 1.0%.

Appropriated Fund Balance comprises 31.0% of the County's resources. Fund Balance, also known as carryover, is not considered ongoing revenue. Rather, these funds can be used to fund operating expenditures as a bridge until a modification to service levels can be put into place. This revenue source can also be used for one-time expenditure for such items as capital outlay or capital repairs/renovations.

The FY2013-14 operating budget includes \$183.3 million in appropriated fund balance, an increase of \$4.4 million or 2.5% above the \$178.9 million budgeted in the previous year. The chart below allocates this balance based on fund type. This increase is primarily the allocation of Volusia Forever and ECHO project balances that were previously classified in operating expenses. The primary element of this account is funding for emergency reserves which ranges from 5% to 10% within the taxing funds totaling \$23.6 million or 12.9% of the total appropriated fund balance.

	<u>Fund Balance</u>	<u>Percent</u>
Taxing Funds	\$85,887,741	23%
Special Revenue Funds	56,045,641	42%
Debt Service	3,341,957	14%
Enterprise Funds	37,982,249	34%
	<u>\$183,257,588</u>	

Estimated Fund Balances

	Fund Balance 10/01/12	Revenues FY 2012-13 Projected	Expenditures FY 2012-13 Projected	Fund Balance 10/01/13
Countywide Funds				
001 - General	42,809,860	175,860,432	176,147,922	42,522,370
104 - Library	9,747,367	15,397,944	17,220,080	7,925,231
160 - Volusia ECHO	12,653,763	4,656,268	9,309,535	8,000,496
161 - Volusia Forever	4,993,411	1,362,243	1,235,599	5,120,055
Total Countywide Funds	\$70,204,401	\$197,276,887	\$203,913,136	\$63,568,152
Special Revenue Funds				
002 - Emergency Medical Services	605,988	16,404,386	17,010,374	0
103 - County Transportation Trust	39,525,982	25,854,902	33,816,120	31,564,764
105 - East Volusia Mosquito Control	8,127,194	4,084,992	4,506,937	7,705,249
106 - Resort Tax	0	7,629,901	7,629,901	0
108 - Sales Tax Trust	19,362	16,698,439	16,717,801	0
111 - Convention Development Tax	0	7,597,268	7,597,268	0
114 - Ponce De Leon Inlet and Port District	6,048,285	1,997,562	3,398,781	4,647,066
115 - E-911 Emergency Telephone System	3,896,317	2,339,390	5,074,175	1,161,532
116 - Special Lighting Districts	87,092	263,732	270,540	80,284
118 - Ocean Center	1,217,785	5,527,452	5,801,136	944,101
119 - Road District Maintenance	71,882	205,500	180,375	97,007
120 - Municipal Service District	2,778,871	40,274,982	39,480,553	3,573,300
121 - Special Assessments	1,652,008	293,158	253,923	1,691,243
122 - Manatee Conservation	125,165	22,250	8,416	138,999
123 - Inmate Welfare Trust	1,733,445	539,295	276,728	1,996,012
124 - Library Endowment	745,730	14,000	0	759,730
130 - Economic Development	4,735,274	1,611,928	3,259,299	3,087,903
131 - Road Impact Fees-Zone 1 (Northeast)	753,352	729,000	600,000	882,352
132 - Road Impact Fees-Zone 2 (Southeast)	389,016	353,000	250,000	492,016
133 - Road Impact Fees-Zone 3 (Southwest)	23,348	400,350	300,000	123,698
134 - Road Impact Fees-Zone 4 (Northwest)	8,387,297	245,000	3,966,000	4,666,297
135 - Park Impact Fees-County	1,539,661	20,000	1,390,881	168,780
136 - Park Impact Fees-Zone 1 (Northeast)	788,088	6,000	0	794,088
137 - Park Impact Fees-Zone 2 (Southeast)	366,084	3,000	0	369,084
138 - Park Impact Fees-Zone 3 (Southwest)	221,032	4,400	202,000	23,432
139 - Park Impact Fees-Zone 4 (Northwest)	641,812	8,000	0	649,812
140 - Fire Services	7,789,970	20,299,246	21,956,895	6,132,321
151 - Fire Impact Fees-Zone 1 (Northeast)	63,081	2,450	49,500	16,031
152 - Fire Impact Fees-Zone 2 (Southeast)	58,527	1,164	49,500	10,191
153 - Fire Impact Fees-Zone 3 (Southwest)	314,847	7,300	49,500	272,647
154 - Fire Impact Fees-Zone 4 (Northwest)	186,061	4,800	49,500	141,361
157 - Silver Sands/Bethune Beach MSD	2,339	13,531	15,433	437
158 - Gemini Springs Endowment	94,600	600	5,000	90,200
159 - Stormwater Utility	5,880,180	4,590,198	5,106,014	5,364,364
170 - Law Enforcement Trust	62,930	312,008	325,000	49,938
171 - Beach Enforcement Trust	20,219	1,120	0	21,339
172 - Federal Forfeiture Sharing Justice	659,765	254,000	603,694	310,071
173 - Federal Forfeiture Sharing Treasury	78,980	400	1,015	78,365
Total Special Revenue Funds	\$99,691,569	\$158,614,704	\$180,202,259	\$78,104,014

Estimated Fund Balances

	Fund Balance 10/01/12	Revenues FY 2012-13 Projected	Expenditures FY 2012-13 Projected	Fund Balance 10/01/13
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	634,400	5,643,711	5,705,432	572,679
203 - Tourist Development Tax Revenue Bond	2,754,200	4,731,191	4,716,113	2,769,278
204 - Capital Improvement, Series 2012	0	580,449	580,449	0
208 - Capital Improvement Revenue Note, Series 2010	0	1,421,442	1,421,442	0
213 - Gas Tax Refunding Bond, Series 2013 Debt Service	0	1,551,363	1,551,363	0
234 - LOGT Revenue Bond Series 2004	0	46,571,649	46,571,649	0
261 - Limited Tax General Obligation Bonds Series 2005	286,697	3,406,427	3,431,908	261,216
295 - Public Transportation Debt Service	0	1,200,000	1,200,000	0
297 - 2009A/B Debt Service	0	1,808,684	1,808,684	0
Total Debt Service Funds	\$3,675,297	\$66,914,916	\$66,987,040	\$3,603,173
Enterprise Funds				
440 - Waste Collection	1,253,286	8,416,606	8,210,761	1,459,131
450 - Solid Waste	14,807,678	12,792,039	14,616,326	12,983,391
451 - Daytona Beach International Airport	15,277,220	25,829,447	26,407,557	14,699,110
456 - Volusia Transportation Authority	1,699,957	36,085,638	36,842,503	943,092
457 - Water and Sewer Utilities	11,703,663	14,238,534	18,316,471	7,625,726
475 - Parking Garage	731,911	2,357,386	2,817,498	271,799
Total Enterprise Funds	\$45,473,715	\$99,719,650	\$107,211,116	\$37,982,249
Capital Projects Funds				
301 - Volusia County Courthouse	100,733	0	100,733	0
305 - Capital Outlay	813,538	410,052	1,223,590	0
308 - Capital Improvement Projects	8,904,646	0	8,904,646	0
309 - Branch Jail Expansion	1,438,849	0	1,438,849	0
313 - Beach Capital Projects	1,160,683	0	1,127,788	32,895
317 - Library Construction	1,264,068	0	1,264,068	0
318 - Ocean Center	39,983	180,000	219,983	0
322 - I.T. Capital Projects	1,847,702	0	1,847,702	0
326 - Park Projects	12,000	140,000	152,000	0
328 - Trail Projects	0	1,600,000	1,600,000	0
334 - Bond Funded Road Program	23,536,208	0	23,536,208	0
Total Capital Projects Funds	\$39,118,410	\$2,330,052	\$41,415,567	\$32,895
Internal Service Funds				
511 - Computer Replacement	3,554,626	1,240,360	1,660,517	3,134,469
513 - Equipment Maintenance	4,986,761	18,936,703	17,977,654	5,945,810
521 - Insurance Management	14,275,772	11,313,276	10,707,475	14,881,573
530 - Group Insurance	17,636,405	32,535,071	38,479,593	11,691,883
Total Internal Service Funds	\$40,453,564	\$64,025,410	\$68,825,239	\$35,653,735

Changes in Fund Balance greater than 10% is driven by changes in anticipated revenues or spending down of available funds to complete projects.

Funds	% increase	Explanation
Library	-18.7%	Use of fund balance for ongoing operating activities and capital projects
Emergency Medical Service	-100.0%	Use of fund balance for increased transports and associated expenses Use of fund balance for non-recurring expenditures; vehicle and equipment purchases; increased resurfacing projects
County Transportation Trust	-20.1%	
Ocean Center	-22.5%	Use of fund balance for facility improvements and HVAC replacement
Municipal Service District	28.6%	On-going planned expenditure savings due to unstable revenue collections
Fire Services	-21.3%	Use of fund balance for ongoing operating activities
Solid Waste	-12.3%	Use of fund balance for ongoing closure and maintenance activities
Volusia Transportation Authority	-44.5%	Use of fund balance for ongoing operating activities
Water and Sewer Utilities	-34.8%	Use of fund balance for ongoing operating activities and capital projects
Parking Garage	-62.9%	Use of fund balance for ongoing operating activities and capital projects
Volusia ECHO	-36.8%	Use of fund balance for grants and property acquisition
Sales Tax Trust	-100.0%	Funds accumulated to be disbursed based on allocation between General Fund and Municipal Service Fund
Ponce De Leon Inlet and Port District	-23.2%	Use of fund balance for one time projects for artificial reefs and for Andy Romano Park grant to Ormond Beach
E-911 Emergency Telephone System	-70.2%	Use of fund balance for one time costs for new E-911 Call Center
Road District Maintenance	35.0%	Funds accumulated for anticipated future repairs per maintenance program Earned revenue and fund balance held in trust; only interest income is available for programs
Manatee Conservation	11.1%	
Inmate Welfare Trust	15.1%	Substantial increase in telephone revenues; expense savings in prisoner pay, transportation, maintenance of equipment
Economic Development	-34.8%	Expenditures for Team Volusia, Incubator Program, Marketing and Incentive Grants
Impact Fees (Fire, Parks, Roads)	-37.3%	Reduced collections due to fee suspension and continued downturn in development
Silver Sands/Bethune Beach MSD	-81.3%	Use of fund balance to compensate for the reduced revenue
Law Enforcement Trust	-20.6%	Use of fund balance for task force payments and donations
Federal Forfeiture Sharing Justice	-53.0%	Use of fund balance to complete pole barn/vehicle storage facility for Office of the Sheriff and SWAT equipment
Waste Collection	16.4%	Use of fund balance to establish future capital reserves

Revenues by Fund

	FY 2011-12 Budget	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Countywide Funds				
001 - General	214,615,271	214,701,608	218,670,292	227,256,401
104 - Library	24,466,816	23,516,620	25,145,311	22,466,867
160 - Volusia ECHO	13,270,389	12,494,544	17,310,031	12,771,666
161 - Volusia Forever	6,642,150	6,772,949	6,355,654	6,578,828
Total Countywide Funds	\$258,994,626	\$257,485,721	\$267,481,288	\$269,073,762
Special Revenue Funds				
002 - Emergency Medical Services	16,506,950	16,726,504	17,010,374	18,135,397
103 - County Transportation Trust	53,378,200	58,386,414	65,380,884	58,095,903
105 - East Volusia Mosquito Control	12,427,266	11,003,961	12,212,186	11,766,545
106 - Resort Tax	6,794,355	7,626,893	7,629,901	7,782,391
108 - Sales Tax Trust	15,420,230	16,324,080	16,717,801	17,364,340
111 - Convention Development Tax	6,852,302	6,852,302	7,597,268	7,749,159
114 - Ponce De Leon Inlet and Port District	8,507,790	6,566,949	8,045,847	6,657,702
115 - E-911 Emergency Telephone System	6,590,849	3,087,884	6,235,707	3,551,532
116 - Special Lighting Districts	303,980	294,545	350,824	323,330
118 - Ocean Center	6,440,051	6,620,841	6,745,237	6,916,567
119 - Road District Maintenance	265,726	211,000	277,382	300,507
120 - Municipal Service District	43,720,030	42,840,678	43,053,853	45,472,852
121 - Special Assessments	1,963,665	2,168,457	1,945,166	1,942,751
122 - Manatee Conservation	93,915	71,764	147,415	148,999
123 - Inmate Welfare Trust	1,858,693	2,178,213	2,272,740	2,524,632
124 - Library Endowment	759,538	753,549	759,730	764,230
130 - Economic Development	5,591,621	4,581,697	6,347,202	5,375,880
131 - Road Impact Fees-Zone 1 (Northeast)	1,072,246	752,808	1,482,352	1,484,352
132 - Road Impact Fees-Zone 2 (Southeast)	1,064,874	369,447	742,016	595,016
133 - Road Impact Fees-Zone 3 (Southwest)	709,853	306,526	423,698	423,798
134 - Road Impact Fees-Zone 4 (Northwest)	9,213,307	8,463,591	8,632,297	4,908,297
135 - Park Impact Fees-County	1,922,824	1,407,716	1,559,661	188,780
136 - Park Impact Fees-Zone 1 (Northeast)	810,992	798,101	794,088	801,088
137 - Park Impact Fees-Zone 2 (Southeast)	380,359	370,266	369,084	374,084
138 - Park Impact Fees-Zone 3 (Southwest)	20,315	202,867	225,432	27,032
139 - Park Impact Fees-Zone 4 (Northwest)	658,926	650,590	649,812	656,312
140 - Fire Services	32,017,308	27,920,440	28,089,216	26,435,713
151 - Fire Impact Fees-Zone 1 (Northeast)	51,077	62,056	65,531	18,331
152 - Fire Impact Fees-Zone 2 (Southeast)	58,132	55,863	59,691	11,051

Revenues by Fund

	FY 2011-12 Budget	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Special Revenue Funds				
153 - Fire Impact Fees-Zone 3 (Southwest)	338,960	322,064	322,147	276,957
154 - Fire Impact Fees-Zone 4 (Northwest)	115,054	189,087	190,861	144,221
157 - Silver Sands/Bethune Beach MSD	17,011	15,433	15,870	14,386
158 - Gemini Springs Endowment	104,747	95,147	95,200	90,800
159 - Stormwater Utility	8,927,469	8,442,189	10,470,378	9,899,364
170 - Law Enforcement Trust	363,475	392,282	374,938	399,344
171 - Beach Enforcement Trust	18,743	21,228	21,339	22,459
172 - Federal Forfeiture Sharing Justice	1,496,714	1,321,959	913,765	514,071
173 - Federal Forfeiture Sharing Treasury	1,834	1,015	79,380	78,765
Total Special Revenue Funds	\$246,839,381	\$238,456,406	\$258,306,273	\$242,236,938
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	7,121,257	6,278,111	6,278,111	6,200,892
203 - Tourist Development Tax Revenue Bond	7,393,797	7,392,504	7,485,391	7,486,791
204 - Capital Improvement, Series 2012	0	580,449	580,449	578,967
208 - Capital Improvement Revenue Note, Series 2010	1,409,982	1,421,442	1,421,442	1,416,861
213 - Gas Tax Refunding Bond, Series 2013 Debt Service	0	0	1,551,363	1,440,711
234 - LOGT Revenue Bond Series 2004	4,890,598	4,894,263	46,571,649	4,505,789
261 - Limited Tax General Obligation Bonds Series 2005	3,641,661	3,518,953	3,693,124	3,645,014
295 - Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,808,446	1,808,684	1,808,684	1,806,787
Total Debt Service Funds	\$27,465,741	\$27,094,406	\$70,590,213	\$28,281,812
Enterprise Funds				
440 - Waste Collection	8,788,992	9,507,926	9,669,892	9,937,840
450 - Solid Waste	25,716,288	25,976,226	27,599,717	26,305,691
451 - Daytona Beach International Airport	28,345,849	27,280,275	41,106,667	29,064,285
456 - Volusia Transportation Authority	19,903,376	20,070,816	37,785,595	21,218,581
457 - Water and Sewer Utilities	17,292,585	21,133,453	25,942,197	22,100,126
475 - Parking Garage	2,817,197	2,821,251	3,089,297	2,612,234
Total Enterprise Funds	\$102,864,287	\$106,789,947	\$145,193,365	\$111,238,757
Operating Budget	\$636,164,035	\$629,826,480	\$741,571,139	\$650,831,269
Less Operating Transfers	\$45,971,143	\$47,507,657	\$49,150,383	\$53,716,798
Net Operating Budget	\$590,192,892	\$582,318,823	\$692,420,756	\$597,114,471

Revenues by Fund

	FY 2011-12 Budget	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Capital Projects Funds				
301 - Volusia County Courthouse	0	0	100,733	0
305 - Capital Outlay	614,111	1,338,461	1,223,590	792,552
308 - Capital Improvement Projects	0	853,518	8,904,646	0
309 - Branch Jail Expansion	0	571,057	1,438,849	0
313 - Beach Capital Projects	2,052,051	1,041,342	1,160,683	1,573,030
317 - Library Construction	0	728,896	1,264,068	0
318 - Ocean Center	800,000	180,000	219,983	180,000
320 - Sheriff's Evidence Complex	254	0	0	0
322 - I.T. Capital Projects	169,965	0	1,847,702	0
326 - Park Projects	720,469	582,188	152,000	942,009
328 - Trail Projects	2,639,260	2,039,260	1,600,000	2,039,260
334 - Bond Funded Road Program	0	0	23,536,208	0
Total Capital Projects Funds	\$6,996,110	\$7,334,722	\$41,448,462	\$5,526,851
Internal Service Funds				
511 - Computer Replacement	3,701,738	4,313,681	4,794,986	4,337,238
513 - Equipment Maintenance	22,709,562	23,597,054	23,923,464	24,635,708
521 - Insurance Management	24,203,791	23,857,793	25,589,048	25,501,248
530 - Group Insurance	50,704,587	50,079,964	50,171,476	44,235,029
Total Internal Service Funds	\$101,319,678	\$101,848,492	\$104,478,974	\$98,709,223
Non-Operating Budget	<u>\$108,315,788</u>	<u>\$109,183,214</u>	<u>\$145,927,436</u>	<u>\$104,236,074</u>

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Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Taxes							
Ad Valorem Taxes	147,156,631	55,543,423	3,383,798	0	0	0	206,083,852
Ad Valorem Taxes-Delinquent	650,000	147,009	0	0	0	0	797,009
Business Tax Hazard Waste Surcharge	116,150	0	0	0	0	0	116,150
Business Tax Receipt	121,561	157,000	0	0	0	0	278,561
Communication Services Tax	0	4,040,000	0	0	0	0	4,040,000
Convention Development Tax	0	7,746,499	0	0	0	0	7,746,499
Franchise Fees	307,441	0	0	0	0	0	307,441
Gas Tax-Local Option	0	7,160,844	0	0	0	0	7,160,844
Gas Tax-Local Option 5th Cent	0	5,291,813	0	0	0	0	5,291,813
Gas Tax-Voted One Cent	0	2,251,500	0	0	0	0	2,251,500
Resort Tax - 2 Cent	0	5,184,658	0	0	0	0	5,184,658
Resort Tax - Additional 1 Cent	0	2,592,333	0	0	0	0	2,592,333
Solid Waste Franchise Fee	0	0	0	0	360,000	0	360,000
Utility Tax	0	6,767,000	0	0	0	0	6,767,000
Total Taxes	\$148,351,783	\$96,882,079	\$3,383,798	\$0	\$360,000	\$0	\$248,977,660
Permits, Fees & Special Assessments							
Boat Slip Mitigation Fee	0	9,250	0	0	0	0	9,250
Culture Rec Impact Fees-Residential	0	19,400	0	0	0	0	19,400
Fire Impact Fees-Commercial	0	420	0	0	0	0	420
Fire Impact Fees-Residential	0	8,750	0	0	0	0	8,750
Permit-Commercial Solicitation	29,550	0	0	0	0	0	29,550
Permit-Farm Pond	0	1,500	0	0	0	0	1,500
Permit Fees-Sludge	8,400	0	0	0	0	0	8,400
Permit Fees-Utility Use	0	113,585	0	0	0	0	113,585
Permit-Garbage Haul	0	0	0	0	12,000	0	12,000
Permits-Building	0	800,000	0	0	0	0	800,000
Permit-Sign	0	22,000	0	0	0	0	22,000
Permit-Special Event	0	5,500	0	0	0	0	5,500
Plans Exam Fees	0	1,100	0	0	0	0	1,100
Road Impact Fees-Commercial	0	838,600	0	0	0	0	838,600
Road Impact Fees-Residential	0	359,400	0	0	0	0	359,400
Special Assessment Capital Improvement	0	193,385	0	0	0	0	193,385
Special Assessment Road Maintenance	0	203,500	0	0	0	0	203,500
Special Assessment Stormwater	0	4,496,610	0	0	80,482	0	4,577,092
Special Assessment Streetlighting	0	243,046	0	0	0	0	243,046
Special Assessment Waste Collection	0	0	0	0	8,308,709	0	8,308,709
Trades-Miscellaneous	1,300	0	0	0	0	0	1,300
Total Permits, Fees & Special Assessments	\$39,250	\$7,316,046	\$0	\$0	\$8,401,191	\$0	\$15,756,487
Intergovernmental Revenues							
Beverage Licenses	210,338	14,000	0	0	0	0	224,338
E911 Non-Wireless Distribution	0	1,000,000	0	0	0	0	1,000,000
E911-Wireless Distributions	0	1,380,000	0	0	0	0	1,380,000
Federal Airport Aid	0	0	0	0	2,137,460	0	2,137,460
FF Supp Compensation	0	35,880	0	0	0	0	35,880
Fla Boating Improvements	0	0	0	144,546	0	0	144,546
Gas Tax-5th & 6th Cents	0	4,676,239	0	0	0	0	4,676,239
Gas Tax-7th Cent	0	2,012,640	0	0	0	0	2,012,640
Gas Tax-Municipal Fuel Tax	0	300,000	0	0	0	0	300,000
Half-Cent Sales Tax	0	17,349,340	0	0	0	0	17,349,340

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Intergovernmental Revenues							
Insurance Agents	91,788	0	0	0	0	0	91,788
Licenses-Mobile Homes	0	153,000	0	0	0	0	153,000
Other Fed Urban Mass Transit	0	0	0	0	4,903,753	0	4,903,753
Other Local Unit-Transportation	0	77,399	0	0	0	0	77,399
Other Transportation	0	10,000	0	0	0	0	10,000
Payment in Lieu of Taxes	250,000	26,123	0	0	234,609	0	510,732
Racing-Extra Distribution	268,156	0	0	0	0	0	268,156
SJRWMD Grants	0	321,200	0	0	0	0	321,200
State Aid to Library	0	425,985	0	0	0	0	425,985
State Airport Aid	0	0	0	0	114,581	0	114,581
State Mass Transit	0	0	0	0	3,950,420	0	3,950,420
State Revenue Sharing	6,809,452	181,900	0	0	0	0	6,991,352
State Sales & Use Commission	2,300	0	0	0	0	0	2,300
Volusia County School Board	1,182,281	0	0	0	0	0	1,182,281
Total Intergovernmental Revenues	\$8,814,315	\$27,963,706	\$0	\$144,546	\$11,340,823	\$0	\$48,263,390
Charges for Services							
Addl Tax Sale	286,000	0	0	0	0	0	286,000
Airport-Airfield	0	0	0	0	534,450	0	534,450
Airport-Ground Handling Service Fee	0	0	0	0	616,144	0	616,144
Airport-Hangar Area	0	0	0	0	839,313	0	839,313
Airport-Passenger Facility Charge	0	0	0	0	1,320,000	0	1,320,000
Airport-Terminal-Airlines	0	0	0	0	1,516,952	0	1,516,952
Airport-Terminal-Concession	0	0	0	0	2,928,334	0	2,928,334
Ambulance Fees/Svc Chgs	0	14,276,307	0	0	0	0	14,276,307
Animal Control Fees	0	2,600	0	0	0	0	2,600
Animal Control Fees-DeBary	0	77,314	0	0	0	0	77,314
Animal Control - Svc Charges	0	44,000	0	0	0	0	44,000
Beach Access Fees	2,500,000	0	0	0	0	0	2,500,000
Boat Fees	304,464	0	0	0	0	0	304,464
Camping Fees	34,000	0	0	0	0	0	34,000
Charges for Labor	476,201	51,000	0	0	0	0	527,201
Concession-Catering	0	90,000	0	0	0	0	90,000
Concurrency Management Review	0	1,264	0	0	0	0	1,264
Concurrency Review	0	6,000	0	0	0	0	6,000
Court Facility Fees	1,492,000	0	0	0	0	0	1,492,000
Daily Parking	0	0	0	0	1,370,005	0	1,370,005
Delinq Tax Commissions & Fees	58,573	0	0	0	0	0	58,573
Development Order Review Appli	0	2,274	0	0	0	0	2,274
Drug Lab Fee	160,000	0	0	0	0	0	160,000
Excess Fees-Clerk Circuit Court	610,000	0	0	0	0	0	610,000
Extension Program Revenues-Fee	27,508	0	0	0	0	0	27,508
False Alarm Fees	0	18,000	0	0	0	0	18,000
Fees-Property Appraiser	715,629	0	0	0	0	0	715,629
Fees-Sheriff	800,350	0	0	0	0	0	800,350
Fees-Supervisor of Elections	20,000	0	0	0	0	0	20,000
Fees-Tax Collection	2,505,166	0	0	0	0	0	2,505,166
Fire Line Availability Fee	0	0	0	0	77,980	0	77,980
Fire Protection Services	0	208,000	0	0	0	0	208,000
Fire Training Charges	0	68,050	0	0	0	0	68,050
Housing of Prisoners	14,000	0	0	0	0	0	14,000
Hunting & Fishing License Fees	7,300	0	0	0	0	0	7,300

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Indirect Cost	94,812	0	0	0	0	0	94,812
Itinerant Merchant Admin Svcs	0	100,000	0	0	0	0	100,000
Landfill Charges	0	0	0	0	12,500,000	0	12,500,000
Land Management Fees	0	100,000	0	0	0	0	100,000
League Registration Fees	35,000	0	0	0	0	0	35,000
Library Service Charges	0	35,000	0	0	0	0	35,000
Library Service-Lost Books	0	25,000	0	0	0	0	25,000
Library Service-Lost Cards	0	28,000	0	0	0	0	28,000
Maintenance Agreements	0	217,779	0	0	0	0	217,779
Maintenance Fees	0	20,000	0	0	0	0	20,000
Management Fee	0	50,000	0	0	0	0	50,000
Marine Science Center Entrance Fees	212,588	0	0	0	0	0	212,588
Marine Science Center Field Trips	15,000	0	0	0	0	0	15,000
Marine Science Center Gift Shop/Novelties	237,000	0	0	0	0	0	237,000
Marine Science Center Special Events	26,000	0	0	0	0	0	26,000
Mass Transit Fares	0	0	0	0	2,741,943	0	2,741,943
Medical Examiner's Fees	699,784	0	0	0	0	0	699,784
Meter Disconnection Fee	0	0	0	0	100,000	0	100,000
Meter Installation	0	0	0	0	20,000	0	20,000
Mitigation Plan Review	0	237	0	0	0	0	237
Motor Vehicle Fees	2,450,000	0	0	0	0	0	2,450,000
OC Concession-Beverages	0	0	0	0	800	0	800
OC Concession-Stands	0	70,000	0	0	0	0	70,000
Ocean Center Business Center Sales	0	300	0	0	0	0	300
Ocean Center Revenues	0	25,000	0	0	0	0	25,000
Other Mass Transit-Advertising	0	0	0	0	255,000	0	255,000
Other Mass Transit-Concessions	0	0	0	0	110,000	0	110,000
Other Mass Transit-ID Cards	0	0	0	0	1,066	0	1,066
Other Wetland Application	0	15,000	0	0	0	0	15,000
Park Fees	221,000	376,176	0	0	0	0	597,176
Parking Garage Monthly Parking	0	0	0	0	154,562	0	154,562
Planning Development Fees	0	38,405	0	0	0	0	38,405
Power Ski Registration Fees	7,250	0	0	0	0	0	7,250
Prisoner Reporting-Incentive Payment	85,000	0	0	0	0	0	85,000
Reclaimed Water Sales	0	0	0	0	562,940	0	562,940
Recreation Fees	205,000	0	0	0	0	0	205,000
Research Services	16,770	0	0	0	0	0	16,770
Sales-Maps	20,000	85,525	0	0	1,000	0	106,525
Sewer-Capacity Reserve	0	0	0	0	5,000	0	5,000
Sewer C.I.A.C. Fees	0	0	0	0	35,000	0	35,000
Sewer Connection Fees	0	0	0	0	25,000	0	25,000
Sewer Sales	0	0	0	0	6,657,200	0	6,657,200
Sheriff Services	19,000	0	0	0	0	0	19,000
Sheriff Svcs-DeBary	0	2,794,925	0	0	0	0	2,794,925
Sheriff Svcs-Deltona	0	9,594,958	0	0	0	0	9,594,958
Sheriff Svcs - Oak Hill	0	494,693	0	0	0	0	494,693
Sheriff Svcs - Pierson	0	247,346	0	0	0	0	247,346
Special Event Parking	0	0	0	0	698,191	0	698,191
Special Events	13,120	45,000	0	0	350,000	0	408,120

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Sp Rec Fac-Arena	0	420,900	0	0	0	0	420,900
Sp Rec Fac-Concessions	1,800	31,300	0	0	0	0	33,100
Sp Rec Fac-Conference Center	0	591,575	0	0	0	0	591,575
Sp Rec Fac-Equipment	0	100,000	0	0	0	0	100,000
Sp Rec Fac-Reimbursable-Staff	0	60,000	0	0	0	0	60,000
Summer Recreation Fees	375,000	0	0	0	0	0	375,000
Surcharges - Judicial	280,000	0	0	0	0	0	280,000
Training Service Charge	0	25,000	0	0	0	0	25,000
Transportation-Contracted	0	0	0	0	40,000	0	40,000
Transportation Svcs-DeBary	0	47,000	0	0	0	0	47,000
Transportation Svcs-Deltona	0	14,000	0	0	0	0	14,000
Transportation Svcs-Other	0	175,000	0	0	0	0	175,000
Tree Preservation Ordinance	0	15,000	0	0	0	0	15,000
Tree Replacement Fee	0	5,000	0	0	0	0	5,000
Validation Parking	0	0	0	0	114,997	0	114,997
Value Adjustment Board Fees	55,051	0	0	0	0	0	55,051
Water-Capacity Reserve	0	0	0	0	5,000	0	5,000
Water C.I.A.C. Fees	0	0	0	0	40,000	0	40,000
Water Connection Fees	0	0	0	0	40,000	0	40,000
Water Sales	0	0	0	0	6,427,780	0	6,427,780
Zoning Fees	0	30,000	0	0	0	0	30,000
Total Charges for Services	\$15,080,366	\$30,722,928	\$0	\$0	\$40,088,657	\$0	\$85,891,951
Judgements, Fines and Forfeitures							
800 MHz Comm Surchg-Trffc Fine	410,052	0	0	0	0	0	410,052
Beach Fines	11,000	0	0	0	0	0	11,000
Code Enforcement Fines	0	25,000	0	0	0	0	25,000
Court Technology	986,763	0	0	0	0	0	986,763
Crim Misd Fines	130,947	0	0	0	0	0	130,947
Felony Fines	23,957	0	0	0	0	0	23,957
Fines-Airport Security	2,398	0	0	0	0	0	2,398
Fines-Beach Protection	8,000	0	0	0	0	0	8,000
Fines-Corrections Education	61,000	0	0	0	0	0	61,000
Fines-Drug Abuse Treatment	19,000	0	0	0	0	0	19,000
Fines-Police Ed-Training	0	52,000	0	0	0	0	52,000
Fines-Police Education	91,087	0	0	0	0	0	91,087
Library Fines	0	425,000	0	0	0	0	425,000
Mid Florida Community Legal Services	121,765	0	0	0	0	0	121,765
Mitigation Violations	0	500	0	0	0	0	500
Other Fines and Forfeitures	219,944	0	0	0	0	0	219,944
Teen Court Costs	182,707	0	0	0	0	0	182,707
Unlicensed Contractors	6,000	0	0	0	0	0	6,000
Volusia County Law Library	335,093	0	0	0	0	0	335,093
Water Violations	0	0	0	0	1,000	0	1,000
Total Judgements, Fines and Forfeitures	\$2,609,713	\$502,500	\$0	\$0	\$1,000	\$0	\$3,113,213
Miscellaneous Revenues							
Airport-Air Cargo Building Rent	0	0	0	0	36,636	0	36,636
Airport-Apron Rent	0	0	0	0	223,260	0	223,260
Bad Debt Recovery	0	500,000	0	0	0	0	500,000
Commissions	0	531,500	0	0	0	0	531,500
Corrections Commissions	375,000	0	0	0	0	0	375,000
Donations-Library NON FOL	0	2,000	0	0	0	0	2,000

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Miscellaneous Revenues							
Donations-Project Related	0	250,000	0	0	0	0	250,000
Insurance Proceeds-Loss Furn/Equipment	0	20,000	0	0	10,000	0	30,000
Interest Income	35,000	16,705	0	0	8,500	1,755	61,960
Interest-Special Assessments	0	47,272	0	0	0	0	47,272
Investment Income	800,000	837,208	3,000	0	407,500	447,316	2,495,024
Land Rentals	0	51,900	0	0	1,984,190	0	2,036,090
Late Charges	0	0	0	0	235,000	0	235,000
License-Animal Control	0	21,000	0	0	0	0	21,000
License-Contractor	148,000	0	0	0	0	0	148,000
Miscellaneous Revenue	98,300	25,050	0	0	20,180	25,000	168,530
Mitigation Fees	0	10,000	0	0	0	0	10,000
Other Contributions & Donation	0	0	0	0	50,000	0	50,000
Other Reimbursements	60,000	6,540	0	0	172,975	0	239,515
Outside Revenue	838,200	0	0	0	100,000	1,167,556	2,105,756
Refund of Prior Year Expenditures	0	130,963	0	0	0	0	130,963
Reimb-Warranty Rev-Maintenance	0	0	0	0	0	25,000	25,000
Rent	90,000	256,727	0	0	1,088,789	0	1,435,516
Rental of Equipment	0	10,000	0	0	0	5,757,755	5,767,755
Rent - Facilities	0	0	0	0	65,000	0	65,000
Sale Methane	0	0	0	0	50,000	0	50,000
Sale of Recyclables	0	0	0	0	100,000	0	100,000
Sale of Supplies	0	0	0	0	50,000	0	50,000
Sales-Fuels, Materials, Supplies	0	0	0	0	65,000	0	65,000
Sales-Surplus Matls & Scrap	0	10,000	0	0	32,000	0	42,000
Sale-Surplus Furn/Fixtr/Equipment	125,000	169,185	0	0	85,500	0	379,685
SCild Recrtn Prog-Contr	0	0	0	0	0	3,000	3,000
Utilities-Rent Related	0	75,000	0	0	0	0	75,000
Total Miscellaneous Revenues	\$2,569,500	\$2,971,050	\$3,000	\$0	\$4,784,530	\$7,427,382	\$17,755,462
Non-Revenues							
Animal Welfare Donations	0	400	0	0	0	0	400
Appropriated Fund Balance	42,522,370	99,149,796	3,603,173	32,895	37,982,249	35,653,735	218,944,218
Awarded Evidence Funds	0	16,008	0	0	0	0	16,008
Confiscated Property Trust Rev	0	312,398	0	0	0	0	312,398
Contributions	0	0	0	0	50,000	0	50,000
Corrections Welfare Trust	0	120	0	0	0	0	120
Donations	50	0	0	0	0	0	50
Donations-Comm Services	2,500	0	0	0	0	0	2,500
Donations-Library	0	50,000	0	0	0	0	50,000
Flex Benefit Revenues	0	0	0	0	0	25,000	25,000
Justice-Confiscated Property	0	200,000	0	0	0	0	200,000
Transfers from Other Funds	7,266,554	17,967,268	21,291,841	5,349,410	8,230,307	0	60,105,380
Total Non-Revenues	\$49,791,474	\$117,695,990	\$24,895,014	\$5,382,305	\$46,262,556	\$35,678,735	\$279,706,074
Internal Service Revenues							
Contributions-Commercial Ins	0	0	0	0	0	187,335	187,335
Contributions-Liability	0	0	0	0	0	3,388,844	3,388,844
Contributions-Physical Damage	0	0	0	0	0	2,664,586	2,664,586
Contributions-Workers' Compens	0	0	0	0	0	3,650,910	3,650,910
Health Ins-Cobra/Retirees	0	0	0	0	0	2,461,855	2,461,855
Health Ins-Dependent Contr	0	0	0	0	0	4,574,478	4,574,478
Health Insurance-Employer	0	0	0	0	0	24,479,227	24,479,227
Health Ins-Vision Contribution	0	0	0	0	0	232,000	232,000

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Internal Service Revenues							
Information Systems Revenue	0	0	0	0	0	1,180,769	1,180,769
Life Insurance-employee	0	0	0	0	0	560,515	560,515
Recoveries-Claims	0	0	0	0	0	545,000	545,000
Vehicle-Gas & Oil	0	0	0	0	0	6,149,594	6,149,594
Vehicle Maintenance	0	0	0	0	0	3,409,446	3,409,446
Vehicle Maint Service Charge	0	0	0	0	0	2,068,547	2,068,547
Vehicle-Pool Cars	0	0	0	0	0	50,000	50,000
Total Internal Service Revenues	\$0	\$0	\$0	\$0	\$0	\$55,603,106	\$55,603,106
Total Budget	\$227,256,401	\$284,054,299	\$28,281,812	\$5,526,851	\$111,238,757	\$98,709,223	\$755,067,343
Less Operating Transfers	15,470,466	36,775,755	1,440,711	0	29,866	0	53,716,798
Net Total Budget	\$211,785,935	\$247,278,544	\$26,841,101	\$5,526,851	\$111,208,891	\$98,709,223	\$701,350,545

Revenues by Major Sources and Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Taxes				
001 - General	134,436,656	134,979,694	134,856,751	148,351,783
103 - County Transportation Trust	14,954,166	14,580,125	13,920,000	14,704,157
104 - Library	13,951,576	13,727,381	13,727,381	12,885,158
105 - East Volusia Mosquito Control	3,447,926	3,433,462	3,428,462	3,507,084
106 - Resort Tax	7,335,535	7,624,501	7,624,501	7,776,991
111 - Convention Development Tax	7,335,535	6,849,302	7,594,608	7,746,499
114 - Ponce De Leon Inlet and Port District	1,540,799	1,532,574	1,529,326	1,567,690
120 - Municipal Service District	21,678,545	22,069,500	21,579,727	22,843,694
140 - Fire Services	20,113,517	19,752,919	19,727,919	19,894,372
157 - Silver Sands/Bethune Beach MSD	9,925	9,891	9,891	9,891
160 - Volusia ECHO	4,628,399	4,550,625	4,557,768	4,672,670
161 - Volusia Forever	1,228,232	1,167,235	1,165,468	1,273,873
261 - Limited Tax General Obligation Bonds Series 2005	3,399,744	3,383,390	3,393,390	3,383,798
450 - Solid Waste	409,365	325,000	325,000	360,000
Total Taxes	\$234,469,920	\$233,985,599	\$233,440,192	\$248,977,660
Permits, Fees, Special Assessments				
001 - General	39,639	32,526	41,156	39,250
116 - Special Lighting Districts	288,404	267,066	263,732	243,046
119 - Road District Maintenance	207,257	211,000	205,500	203,500
120 - Municipal Service District	863,432	836,383	906,270	950,295
121 - Special Assessments	212,376	311,000	222,658	193,385
122 - Manatee Conservation	50,000	6,750	21,500	9,250
131 - Road Impact Fees-Zone 1 (Northeast)	1,130,230	598,000	725,000	598,000
132 - Road Impact Fees-Zone 2 (Southeast)	110,733	50,000	350,000	100,000
133 - Road Impact Fees-Zone 3 (Southwest)	321,794	302,000	400,000	300,000
134 - Road Impact Fees-Zone 4 (Northwest)	225,535	350,000	200,000	200,000
135 - Park Impact Fees-County	0	9,000	11,000	10,000
136 - Park Impact Fees-Zone 1 (Northeast)	0	2,000	1,500	2,000
137 - Park Impact Fees-Zone 2 (Southeast)	0	2,000	1,000	2,000
138 - Park Impact Fees-Zone 3 (Southwest)	0	1,000	3,200	2,400
139 - Park Impact Fees-Zone 4 (Northwest)	0	3,000	4,500	3,000
151 - Fire Impact Fees-Zone 1 (Northeast)	0	5,000	2,450	2,200
152 - Fire Impact Fees-Zone 2 (Southeast)	0	1,000	1,000	760
153 - Fire Impact Fees-Zone 3 (Southwest)	0	1,000	6,300	4,010
154 - Fire Impact Fees-Zone 4 (Northwest)	0	3,100	4,800	2,200
159 - Stormwater Utility	4,518,988	4,400,000	4,490,000	4,490,000
440 - Waste Collection	8,252,363	8,240,606	8,240,606	8,308,709
450 - Solid Waste	445,916	12,500	12,000	12,000
451 - Daytona Beach International Airport	79,647	0	80,482	80,482
Total Permits, Fees, Special Assessments	\$16,746,314	\$15,644,931	\$16,194,654	\$15,756,487

Revenues by Major Sources and Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Intergovernmental Revenues				
001 - General	8,989,199	8,657,822	8,709,936	8,814,315
103 - County Transportation Trust	7,644,884	7,606,900	7,873,900	7,258,178
104 - Library	400,442	398,493	427,015	427,015
105 - East Volusia Mosquito Control	373,251	283,500	347,576	321,200
108 - Sales Tax Trust	16,039,983	16,304,080	16,682,057	17,349,340
114 - Ponce De Leon Inlet and Port District	148	0	0	148
115 - E-911 Emergency Telephone System	2,387,542	2,150,000	2,300,000	2,380,000
120 - Municipal Service District	175,288	177,945	177,945	175,945
140 - Fire Services	59,360	47,000	50,492	50,880
160 - Volusia ECHO	1,178	0	1,000	1,000
161 - Volusia Forever	602	0	0	0
261 - Limited Tax General Obligation Bonds Series 2005	576	0	0	0
326 - Park Projects	144,546	140,000	140,000	144,546
451 - Daytona Beach International Airport	5,283,002	2,525,912	14,242,299	2,486,650
456 - Volusia Transportation Authority	8,996,744	7,845,330	25,465,006	8,854,173
Total Intergovernmental Revenues	\$50,496,745	\$46,136,982	\$76,417,226	\$48,263,390
Charges for Services				
001 - General	15,647,015	16,404,174	15,042,445	15,080,366
002 - Emergency Medical Services	14,083,960	14,619,668	14,198,917	14,396,307
103 - County Transportation Trust	607,358	425,086	418,720	453,804
104 - Library	177,432	173,000	173,000	173,000
105 - East Volusia Mosquito Control	37,778	50,000	50,000	50,000
114 - Ponce De Leon Inlet and Port District	387,810	333,700	376,176	376,176
118 - Ocean Center	1,268,571	1,327,600	1,101,468	1,389,075
120 - Municipal Service District	12,747,907	13,113,262	13,058,669	13,508,516
140 - Fire Services	226,949	60,000	266,915	276,050
159 - Stormwater Utility	38,623	0	2,472	0
161 - Volusia Forever	128,773	340,000	100,000	100,000
440 - Waste Collection	206	0	0	0
450 - Solid Waste	11,935,457	11,932,311	11,932,311	12,500,000
451 - Daytona Beach International Airport	7,653,916	7,850,965	7,687,463	8,106,993
456 - Volusia Transportation Authority	3,223,972	3,239,132	3,194,829	3,148,009
457 - Water and Sewer Utilities	13,574,670	13,550,400	13,632,110	13,995,900
475 - Parking Garage	2,389,043	2,472,443	2,355,284	2,337,755
Total Charges for Services	\$84,129,440	\$85,891,741	\$83,590,779	\$85,891,951
Judgements, Fines and Forfeitures				
001 - General	2,586,875	2,344,344	2,618,814	2,609,713
104 - Library	431,892	450,000	425,000	425,000
120 - Municipal Service District	111,090	107,000	75,500	77,500
450 - Solid Waste	790	0	71	0
457 - Water and Sewer Utilities	200	10,000	2,100	1,000
Total Judgements, Fines and Forfeitures	\$3,130,847	\$2,911,344	\$3,121,485	\$3,113,213
Miscellaneous Revenues				
001 - General	2,815,333	2,529,673	2,636,870	2,569,500
002 - Emergency Medical Services	563,424	173,818	557,301	522,385
103 - County Transportation Trust	586,240	402,000	421,135	265,000
104 - Library	505,862	520,463	475,263	471,463

Revenues by Major Sources and Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Miscellaneous Revenues				
105 - East Volusia Mosquito Control	146,156	169,626	178,780	110,785
106 - Resort Tax	5,426	2,392	5,400	5,400
108 - Sales Tax Trust	10,706	20,000	16,382	15,000
111 - Convention Development Tax	2,685	3,000	2,660	2,660
114 - Ponce De Leon Inlet and Port District	61,172	86,500	86,500	66,622
115 - E-911 Emergency Telephone System	25,809	40,000	38,000	10,000
118 - Ocean Center	416,915	382,500	331,580	342,227
120 - Municipal Service District	156,056	136,000	189,000	130,000
121 - Special Assessments	70,674	90,500	70,500	58,123
122 - Manatee Conservation	664	740	750	750
123 - Inmate Welfare Trust	533,386	486,000	538,500	528,500
124 - Library Endowment	5,680	7,000	4,000	4,500
130 - Economic Development	48,728	42,000	27,535	28,025
131 - Road Impact Fees-Zone 1 (Northeast)	3,817	4,000	4,000	4,000
132 - Road Impact Fees-Zone 2 (Southeast)	6,185	7,000	3,000	3,000
133 - Road Impact Fees-Zone 3 (Southwest)	(772)	100	350	100
134 - Road Impact Fees-Zone 4 (Northwest)	64,384	80,000	45,000	42,000
135 - Park Impact Fees-County	23,232	13,000	9,000	10,000
136 - Park Impact Fees-Zone 1 (Northeast)	5,987	6,000	4,500	5,000
137 - Park Impact Fees-Zone 2 (Southeast)	5,817	3,000	2,000	3,000
138 - Park Impact Fees-Zone 3 (Southwest)	2,850	1,500	1,200	1,200
139 - Park Impact Fees-Zone 4 (Northwest)	7,222	5,000	3,500	3,500
140 - Fire Services	209,257	161,590	127,090	82,090
151 - Fire Impact Fees-Zone 1 (Northeast)	9,225	100	0	100
152 - Fire Impact Fees-Zone 2 (Southeast)	5,633	100	164	100
153 - Fire Impact Fees-Zone 3 (Southwest)	1,933	1,500	1,000	300
154 - Fire Impact Fees-Zone 4 (Northwest)	4,484	660	0	660
157 - Silver Sands/Bethune Beach MSD	57	70	40	40
158 - Gemini Springs Endowment	742	1,000	600	600
159 - Stormwater Utility	55,613	60,000	59,483	45,000
160 - Volusia ECHO	137,191	151,000	97,500	97,500
161 - Volusia Forever	78,528	102,300	93,995	84,900
170 - Law Enforcement Trust	44,686	23,000	22,000	22,000
171 - Beach Enforcement Trust	141	0	120	120
172 - Federal Forfeiture Sharing Justice	11,888	12,000	4,000	4,000
173 - Federal Forfeiture Sharing Treasury	56	15	400	400
201 - Subordinate Lien Sales Tax Revenue	33,267	0	0	0
203 - Tourist Development Tax Revenue Bond	13,748	0	0	0
234 - LOGT Revenue Bond Series 2004	13,836	0	0	0
261 - Limited Tax General Obligation Bonds Series 2005	20,282	0	13,037	0
297 - 2009A/B Debt Service	6,100	3,000	3,000	3,000
305 - Capital Outlay	23,653	0	0	0
308 - Capital Improvement Projects	158,000	0	0	0
309 - Branch Jail Expansion	85,840	0	0	0
313 - Beach Capital Projects	44,929	0	0	0
317 - Library Construction	280,047	0	0	0
318 - Ocean Center	9,104	0	0	0
322 - I.T. Capital Projects	37,782	0	0	0
326 - Park Projects	19,029	0	0	0

Revenues by Major Sources and Fund

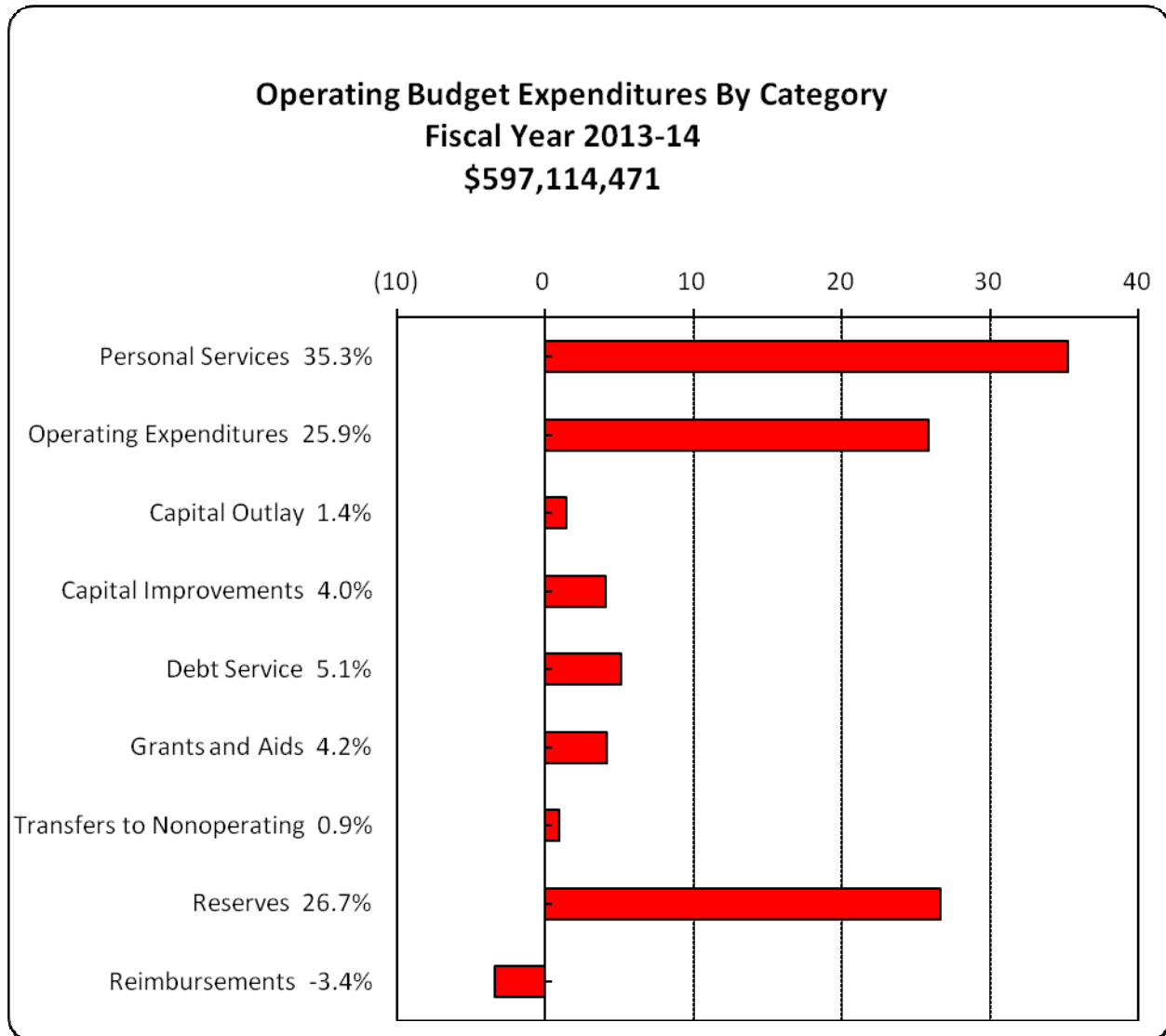
	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Miscellaneous Revenues				
328 - Trail Projects	66,106	0	0	0
334 - Bond Funded Road Program	250,262	0	0	0
361 - Forever Capital Projects	6,091	0	0	0
440 - Waste Collection	240,165	185,000	176,000	170,000
450 - Solid Waste	424,523	468,600	475,400	450,300
451 - Daytona Beach International Airport	3,663,674	3,746,517	3,790,015	3,691,050
456 - Volusia Transportation Authority	92,271	43,000	34,000	43,000
457 - Water and Sewer Utilities	681,447	524,500	449,800	427,500
475 - Parking Garage	3,109	5,180	2,102	2,680
511 - Computer Replacement	25,280	22,000	22,000	22,000
513 - Equipment Maintenance	6,206,458	6,658,727	6,737,518	7,012,311
521 - Insurance Management	197,959	192,618	187,000	183,000
530 - Group Insurance	298,327	310,849	210,071	210,071
Total Miscellaneous Revenues	\$19,534,361	\$17,885,138	\$18,159,041	\$17,755,462
Non-Revenues				
001 - General	5,443,134	49,753,375	54,764,320	49,791,474
002 - Emergency Medical Services	2,748,213	1,933,018	2,254,156	3,216,705
103 - County Transportation Trust	2,291,025	35,372,303	42,747,129	35,414,764
104 - Library	89,082	8,247,283	9,917,652	8,085,231
105 - East Volusia Mosquito Control	0	7,067,373	8,207,368	7,777,476
108 - Sales Tax Trust	0	0	19,362	0
114 - Ponce De Leon Inlet and Port District	0	4,614,175	6,053,845	4,647,066
115 - E-911 Emergency Telephone System	0	897,884	3,897,707	1,161,532
116 - Special Lighting Districts	0	27,479	87,092	80,284
118 - Ocean Center	3,783,194	4,910,741	5,312,189	5,185,265
119 - Road District Maintenance	0	0	71,882	97,007
120 - Municipal Service District	4,263,731	6,400,588	7,066,742	7,786,902
121 - Special Assessments	0	1,766,957	1,652,008	1,691,243
122 - Manatee Conservation	0	64,274	125,165	138,999
123 - Inmate Welfare Trust	129	1,692,213	1,734,240	1,996,132
124 - Library Endowment	0	746,549	755,730	759,730
130 - Economic Development	1,577,443	4,539,697	6,319,667	5,347,855
131 - Road Impact Fees-Zone 1 (Northeast)	0	150,808	753,352	882,352
132 - Road Impact Fees-Zone 2 (Southeast)	0	312,447	389,016	492,016
133 - Road Impact Fees-Zone 3 (Southwest)	0	4,426	23,348	123,698
134 - Road Impact Fees-Zone 4 (Northwest)	0	8,033,591	8,387,297	4,666,297
135 - Park Impact Fees-County	0	1,385,716	1,539,661	168,780
136 - Park Impact Fees-Zone 1 (Northeast)	200,000	790,101	788,088	794,088
137 - Park Impact Fees-Zone 2 (Southeast)	0	365,266	366,084	369,084
138 - Park Impact Fees-Zone 3 (Southwest)	0	200,367	221,032	23,432
139 - Park Impact Fees-Zone 4 (Northwest)	0	642,590	641,812	649,812
140 - Fire Services	384	7,898,931	7,916,800	6,132,321
151 - Fire Impact Fees-Zone 1 (Northeast)	43,750	56,956	63,081	16,031
152 - Fire Impact Fees-Zone 2 (Southeast)	43,750	54,763	58,527	10,191
153 - Fire Impact Fees-Zone 3 (Southwest)	43,750	319,564	314,847	272,647
154 - Fire Impact Fees-Zone 4 (Northwest)	93,750	185,327	186,061	141,361
157 - Silver Sands/Bethune Beach MSD	3,823	5,472	5,939	4,455
158 - Gemini Springs Endowment	0	94,147	94,600	90,200
159 - Stormwater Utility	0	3,982,189	5,918,423	5,364,364

Revenues by Major Sources and Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Non-Revenues				
160 - Volusia ECHO	0	7,792,919	12,653,763	8,000,496
161 - Volusia Forever	0	5,163,414	4,996,191	5,120,055
170 - Law Enforcement Trust	198,295	369,282	352,938	377,344
171 - Beach Enforcement Trust	2,500	21,228	21,219	22,339
172 - Federal Forfeiture Sharing Justice	110,993	1,309,959	909,765	510,071
173 - Federal Forfeiture Sharing Treasury	77,250	1,000	78,980	78,365
201 - Subordinate Lien Sales Tax Revenue	11,040,545	6,278,111	6,278,111	6,200,892
203 - Tourist Development Tax Revenue Bond	4,739,946	7,392,504	7,485,391	7,486,791
204 - Capital Improvement, Series 2012	22,843	580,449	580,449	578,967
208 - Capital Improvement Revenue Note, Series 2010	1,405,980	1,421,442	1,421,442	1,416,861
213 - Gas Tax Refunding Bond, Series 2013 Debt Service	0	0	1,551,363	1,440,711
234 - LOGT Revenue Bond Series 2004	4,875,512	4,894,263	46,571,649	4,505,789
261 - Limited Tax General Obligation Bonds Series 2005	0	135,563	286,697	261,216
295 - Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,798,345	1,805,684	1,805,684	1,803,787
301 - Volusia County Courthouse	0	0	100,733	0
305 - Capital Outlay	430,849	1,338,461	1,223,590	792,552
308 - Capital Improvement Projects	0	853,518	8,904,646	0
309 - Branch Jail Expansion	0	571,057	1,438,849	0
313 - Beach Capital Projects	1,448,163	1,041,342	1,160,683	1,573,030
317 - Library Construction	0	728,896	1,264,068	0
318 - Ocean Center	700,000	180,000	219,983	180,000
322 - I.T. Capital Projects	169,965	0	1,847,702	0
326 - Park Projects	0	442,188	12,000	797,463
328 - Trail Projects	0	2,039,260	1,600,000	2,039,260
334 - Bond Funded Road Program	0	0	23,536,208	0
440 - Waste Collection	0	1,082,320	1,253,286	1,459,131
450 - Solid Waste	0	13,237,815	14,854,935	12,983,391
451 - Daytona Beach International Airport	91,265	13,156,881	15,306,408	14,699,110
456 - Volusia Transportation Authority	7,564,254	8,943,354	9,091,760	9,173,399
457 - Water and Sewer Utilities	(9,432)	7,048,553	11,858,187	7,675,726
475 - Parking Garage	0	343,628	731,911	271,799
511 - Computer Replacement	0	3,112,664	3,554,626	3,134,469
513 - Equipment Maintenance	901,046	4,787,873	5,021,509	5,945,810
521 - Insurance Management	0	13,453,280	14,284,111	14,881,573
530 - Group Insurance	95,025	18,089,186	17,661,405	11,716,883
Total Non-Revenues	\$57,488,502	\$281,332,664	\$399,774,464	\$279,706,074
Internal Service Revenues				
511 - Computer Replacement	1,067,721	1,179,017	1,218,360	1,180,769
513 - Equipment Maintenance	11,766,859	12,150,454	12,164,437	11,677,587
521 - Insurance Management	12,138,937	10,211,895	11,117,937	10,436,675
530 - Group Insurance	32,306,065	31,679,929	32,300,000	32,308,075
Total Internal Service Revenues	\$57,279,582	\$55,221,295	\$56,800,734	\$55,603,106
Total Budget	\$523,275,711	\$739,009,694	\$887,498,575	\$755,067,343
Less Operating Transfers	45,247,696	47,507,657	49,150,383	53,716,798
Net Total Budget	\$478,028,015	\$691,502,037	\$838,348,192	\$701,350,545

TOTAL COUNTY OPERATING EXPENDITURES

The FY2013-14 operating budget totals \$597.1, an increase of \$14.7 million from the FY2012-13 budget. In a budget as large and as complex as Volusia County's, there are many increases and decreases in programs that comprise this overall increase. The graph and discussion that follows will highlight the County's expenditures.



Personal Services expenditures are comprised of salaries and benefits and are 35.3% of the County's operating budget. As the largest component of any organization, Personal Services totals \$210.6 million, an increase of \$8.3 million, or 4.1%. This reflects the state mandated Florida Retirement System rate increase, and a 3% pay adjustment. A total of 248 positions are unfunded, up from 222 in FY2011-12, and 235 in FY2012-13. No funding is provided for these specified positions, although they are still authorized to be filled in future years, if funding permits.

Personnel Authorization Summary By Division

Division	FY 2011-12 Budget			FY 2012-13 Budget			FY 2013-14 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Accounting	42.00	2.00	30.00	42.00	2.00	43.00	42.00	2.00	43.00
Airport	39.00	0.00	40.00	39.00	0.00	39.00	39.00	0.00	39.00
Animal Control	15.00	0.00	15.00	15.00	0.00	15.00	15.00	0.00	15.00
Beach Safety	75.00	324.00	130.00	81.00	318.00	125.42	81.00	318.00	125.42
Building, Zoning and Code Administration	37.00	0.00	37.00	37.00	0.00	37.00	37.00	0.00	37.00
Central Services	91.00	0.00	90.00	92.00	0.00	92.00	92.00	0.00	92.00
Coastal	21.00	2.00	21.00	21.00	2.00	21.50	21.00	2.00	21.50
Community Assistance	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Community Services & Grants	14.00	0.00	14.00	14.00	0.00	14.00	14.00	0.00	14.00
Cooperative Extension	15.00	1.00	15.50	15.00	1.00	15.50	15.00	1.00	15.50
Corrections	348.00	4.00	350.00	349.00	4.00	351.00	348.00	4.00	350.00
County Attorney	30.00	0.00	30.00	30.00	0.00	30.00	30.00	0.00	30.00
County Council	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
County Manager	24.00	2.00	24.25	26.00	2.00	27.25	26.00	2.00	27.25
Economic Development	12.00	0.00	11.00	12.00	0.00	12.00	12.00	0.00	12.00
Elections	32.00	0.00	32.50	32.00	0.00	32.00	32.00	0.00	32.00
Emergency Management	6.00	0.00	6.00	6.00	0.00	6.00	7.00	0.00	7.00
Emergency Medical Administration	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Emergency Medical Services	179.00	20.00	0.00	177.00	11.00	182.00	177.00	11.00	182.00
Engineering & Construction	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00
Environmental Management	23.00	25.00	27.79	41.00	25.00	45.82	42.00	25.00	46.82
Fire Services	203.00	0.00	214.00	190.00	0.00	190.00	185.00	0.00	185.00
Growth and Resource Management	15.00	0.00	13.00	16.00	0.00	16.00	16.00	0.00	16.00
Information Technology	80.00	0.00	78.00	80.00	0.00	80.00	80.00	0.00	80.00
Justice System Circ Ct Criminal	29.00	0.00	29.00	29.00	0.00	29.00	29.00	0.00	29.00
Justice System Circuit Juvenile	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Justice System General Operations	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
Land Acquisition and Management	21.00	0.00	21.00	0.00	0.00	0.00	0.00	0.00	0.00

Personnel Authorization Summary By Division

Division	FY 2011-12 Budget			FY 2012-13 Budget			FY 2013-14 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Library Services	180.00	11.00	184.50	180.00	13.00	186.50	180.00	13.00	186.50
Management and Budget	11.00	0.00	12.00	11.00	0.00	11.00	11.00	0.00	11.00
Medical Examiner	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Mosquito Control	28.00	1.00	28.75	28.00	1.00	28.75	28.00	1.00	28.75
Ocean Center	42.00	1.00	42.50	42.00	1.00	42.50	42.00	1.00	42.50
Office of the CFO	5.00	0.00	5.00	4.00	0.00	4.00	5.00	0.00	5.00
Office of the Sheriff	784.00	132.00	826.00	787.00	132.00	840.68	787.00	132.00	840.68
Parks Recreation & Culture	76.00	201.00	112.75	76.00	201.00	108.27	75.00	198.00	107.27
Personnel	31.00	2.00	32.00	31.00	2.00	32.00	31.00	2.00	32.00
Planning and Development Services	17.00	2.00	18.00	19.00	2.00	20.00	18.00	2.00	19.00
Procurement	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Property Appraisal	100.00	0.00	100.00	101.00	0.00	101.00	101.00	0.00	101.00
Public Protection Services	5.00	0.00	5.00	5.00	0.00	5.00	5.00	0.00	5.00
Public Works Services	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Revenue	79.00	2.00	81.00	81.00	2.00	82.00	81.00	2.00	82.00
Road and Bridge	131.00	4.00	133.00	129.00	7.00	130.60	128.00	9.00	130.60
Solid Waste	73.00	1.00	73.75	71.00	1.00	71.75	70.00	0.00	70.00
State Mandated Costs	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
Stormwater	56.00	1.00	56.75	57.00	1.00	57.75	57.00	1.00	57.75
Traffic Engineering	21.00	0.00	21.00	21.00	0.00	21.00	21.00	0.00	21.00
Transition Expenses	13.00	0.00	16.00	5.00	0.00	5.00	2.00	0.00	2.00
Veterans' Services	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00
Water Resources and Utilities	61.00	0.00	60.00	61.00	0.00	61.00	61.00	0.00	61.00
Total of All Funds	3,190.00	755.00	3,350.69	3,179.00	728.00	3,338.29	3,169.00	726.00	3,328.54
Attrition			22.00			25.00			29.00
Unfunded			222.00			235.00			248.00

The chart on the previous pages illustrates the changes in Full-Time, Part-Time and FTEs for the period FY2011-12 through FY2013-14 for both operating and non-operating funds. The FY2013-14 budget includes 3,328.54 FTEs, comprised of 3,169 Full-Time positions and 726 Part-Time positions. This represents a decrease of 9.8 FTEs from 3,338.29 in FY2012-13.

Operating Expenditures include contractual services, professional services, repairs and maintenance, road materials, utilities, reimbursements and operating supplies. The total FY2013-14 operating budget is \$154.4 million, which is a decrease of \$4.5 million or 2.8%. This is the result of Volusia Forever reserve monies of \$4.3 million which have been redistributed. Reimbursements include allocations for central service divisions and other departmental overhead costs shown as reductions in the amount of \$20.4 million, a 13.2% reduction in operating expenses. The net total of Operating Expenditures and Reimbursements for FY2013-14 is \$133.9 million.

Capital Outlay expenditures are for various items over \$1,000 such as computers or other operating equipment. Total Capital Outlay for FY2013-14 is \$8.5 million, an increase of \$363,720, or 4.5%. Replacement capital items for FY2013-14 include sheriff patrol cars, a tandem dump truck for Road and Bridge, an excavator for Stormwater, as well as a dozer and dump truck for use at the landfill. Details of capital outlay can be found in the Appendix.

Capital Improvement expenditures are land, right-of-way acquisition, buildings, water and sewer, engineering and design and construction. The first year of the County's Five-Year Capital Improvement Program (CIP) is included in this category. The Adopted Budget is \$24.2 million, of which \$2.7 million is from carry forward of prior year allocation for projects that will not be completed by the end of the prior fiscal year. The largest component is \$8.3 million for Water and Sewer Utilities projects, comprising 35% of total Capital Improvements.

Grants and Aids provides funding to community agencies to provide health care, housing assistance, elderly assistance, drug treatment, counseling, and other services. In addition, funding for land conservation, management, and cultural, historical and outdoor recreation projects is provided through the Volusia Forever and Volusia ECHO programs, for a combined \$4.1 million, a reduction of \$2.9 million which is the redistribution to reserves and disbursement of prior awards. Pass-through funding for Community Redevelopment Areas (CRA) is appropriated at \$5 million. Community Services comprises the next largest funding with \$1 million for Human Services funding and \$6 million for Community Assistance. The total Grants and Aids FY2013-14 budget is \$24.8 million, a decrease of \$3.5 million, or 12.3% mainly due to the shift in ECHO funding.

Transfers to Other Funds are payments for services provided within other funds and would essentially be double-counted if included in totals. Transfers to operating funds in FY2013-14 provide for trails; economic development; public transportation; debt service; allocations of beach toll, 800 MHz, sales tax and resort tax revenues; and other purposes. The budgeted amount is \$59 million, an increase of \$8.1 million, or 15.8%. This includes increases for various purposes such as the Emergency Medical Services subsidy \$1.8 million, debt service \$1.0 million, ECHO capital projects \$1 million, as well as additional funding for Economic Development \$682,509 and VOTRAN \$838,504.

Reserves are one of the main components of non-departmental budgets and total \$159.2 million. Many reserves are specific to the funds in which they reside. The chart below groups them by fund type. Many times reserves are placeholders until enough funding is in place to complete a project. Also within reserves is funding for Emergencies which are located in major taxing funds and range from 5% to 10% of current revenues. The FY2013-14 budget represents an increase from prior year of \$13.5 million or 9.3% which is primarily additional equipment and capital reserves \$5.1 million, the balance is mainly the combined result of transition reserves and reserves for revenue stabilization.

	<u>Reserves</u>	<u>Percent</u>
Taxing Funds	\$78,411,064	
Emergency Reserves	<u>23,600,061</u>	6%
	54,811,003	14%
Special Revenue Funds	47,676,424	36%
Debt Service	3,216,957	13%
Enterprise Funds	<u>29,879,991</u>	27%
	\$159,184,436	

Service Reductions were generally not contemplated in this budget. Departments continue to evaluate programs for additional efficiencies.

That said, for FY2013-14, the Road and Bridge program will continue a reduced level of service in several activities. Gateways and thoroughfare right-of-ways were mowed eight times per year and mowing has been reduced to six times per year. Residential right-of-ways that were mowed four times per year will be mowed three times per year. Dirt roads were graded every 10 days, and now are graded every 21 days. Repair of sidewalks have be reduced to trip hazards only; and maintenance of retention ponds within cities will be reduced from four times a year to twice a year.

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
Countywide Funds					
001 - General	110,041,722	51,755,254	1,265,590	1,175,000	0
104 - Library	8,884,826	6,669,780	120,240	470,000	0
160 - Volusia ECHO	0	0	0	0	0
161 - Volusia Forever	232,539	1,033,356	0	0	0
Total Countywide Funds	\$119,159,087	\$59,458,390	\$1,385,830	\$1,645,000	0
Special Revenue Funds					
002 - Emergency Medical Services	13,192,631	4,304,716	137,900	0	0
103 - County Transportation Trust	9,385,224	13,643,661	859,950	5,208,000	0
105 - East Volusia Mosquito Control	1,461,622	2,141,440	134,714	0	0
106 - Resort Tax	0	103,693	0	0	0
108 - Sales Tax Trust	0	0	0	0	0
111 - Convention Development Tax	0	7,749,159	0	0	0
114 - Ponce De Leon Inlet and Port District	631,196	513,321	0	1,491,020	0
115 - E-911 Emergency Telephone System	123,415	1,639,631	0	0	0
116 - Special Lighting Districts	0	278,930	0	0	0
118 - Ocean Center	1,970,442	3,044,438	509,000	0	0
119 - Road District Maintenance	0	180,067	0	0	0
120 - Municipal Service District	24,127,139	11,528,855	1,877,468	0	0
121 - Special Assessments	0	0	0	0	0
122 - Manatee Conservation	0	10,000	0	0	0
123 - Inmate Welfare Trust	89,221	377,074	0	160,000	0
124 - Library Endowment	0	0	0	0	0
130 - Economic Development	737,623	1,583,802	0	1,135,734	0
131 - Road Impact Fees- Zone 1 (Northeast)	0	0	0	0	0
132 - Road Impact Fees- Zone 2 (Southeast)	0	0	0	0	0
133 - Road Impact Fees- Zone 3 (Southwest)	0	0	0	0	0
134 - Road Impact Fees- Zone 4 (Northwest)	0	0	0	3,419,000	0
135 - Park Impact Fees- County	0	0	0	0	0
136 - Park Impact Fees- Zone 1 (Northeast)	0	0	0	0	0
137 - Park Impact Fees- Zone 2 (Southeast)	0	0	0	0	0

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
Countywide Funds					
001 - General	19,125,680	16,644,018	41,866,520	(14,617,383)	227,256,401
104 - Library	0	305,422	6,016,599	0	22,466,867
160 - Volusia ECHO	3,621,170	3,876,858	5,273,638	0	12,771,666
161 - Volusia Forever	449,707	645,607	4,217,619	0	6,578,828
Total Countywide Funds	\$23,196,557	\$21,471,905	\$57,374,376	(\$14,617,383)	\$269,073,762
Special Revenue Funds					
002 - Emergency Medical Services	150	0	560,000	(60,000)	18,135,397
103 - County Transportation Trust	0	2,963,789	29,329,435	(3,294,156)	58,095,903
105 - East Volusia Mosquito Control	154,040	0	8,024,729	(150,000)	11,766,545
106 - Resort Tax	0	7,678,698	0	0	7,782,391
108 - Sales Tax Trust	0	17,364,340	0	0	17,364,340
111 - Convention Development Tax	0	0	0	0	7,749,159
114 - Ponce De Leon Inlet and Port District	502,675	0	3,519,490	0	6,657,702
115 - E-911 Emergency Telephone System	0	986,319	802,167	0	3,551,532
116 - Special Lighting Districts	0	0	44,400	0	323,330
118 - Ocean Center	5,700	839,003	628,773	(80,789)	6,916,567
119 - Road District Maintenance	0	0	120,440	0	300,507
120 - Municipal Service District	50,000	4,258,269	3,631,121	0	45,472,852
121 - Special Assessments	0	251,581	1,691,170	0	1,942,751
122 - Manatee Conservation	1,000	1,000	136,999	0	148,999
123 - Inmate Welfare Trust	0	0	1,898,337	0	2,524,632
124 - Library Endowment	0	110,000	654,230	0	764,230
130 - Economic Development	0	0	1,918,721	0	5,375,880
131 - Road Impact Fees-Zone 1 (Northeast)	0	600,000	884,352	0	1,484,352
132 - Road Impact Fees-Zone 2 (Southeast)	0	250,000	345,016	0	595,016
133 - Road Impact Fees-Zone 3 (Southwest)	0	300,000	123,798	0	423,798
134 - Road Impact Fees-Zone 4 (Northwest)	0	392,000	1,097,297	0	4,908,297
135 - Park Impact Fees-County	0	0	188,780	0	188,780
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	801,088	0	801,088
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	374,084	0	374,084

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
138 - Park Impact Fees- Zone 3 (Southwest)	0	0	0	0	0
139 - Park Impact Fees- Zone 4 (Northwest)	0	0	0	0	0
140 - Fire Services	14,175,943	6,502,254	25,600	12,000	0
151 - Fire Impact Fees- Zone 1 (Northeast)	0	0	0	0	0
152 - Fire Impact Fees- Zone 2 (Southeast)	0	0	0	0	0
153 - Fire Impact Fees- Zone 3 (Southwest)	0	0	0	0	0
154 - Fire Impact Fees- Zone 4 (Northwest)	0	0	0	0	0
157 - Silver Sands/ Bethune Beach MSD	0	14,386	0	0	0
158 - Gemini Springs Endowment	0	5,000	0	0	0
159 - Stormwater Utility	2,725,627	1,704,620	550,087	1,870,000	0
170 - Law Enforcement Trust	0	288,575	0	0	0
171 - Beach Enforcement Trust	0	0	0	0	0
172 - Federal Forfeiture Sharing Justice	0	174,071	0	200,000	0
173 - Federal Forfeiture Sharing Treasury	0	78,765	0	0	0
Total Special Revenue Funds	\$68,620,083	\$55,866,458	\$4,094,719	\$13,495,754	\$0
Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	0	0	5,753,213
203 - Tourist Development Tax Revenue Bond	0	0	0	0	4,717,513
204 - Capital Improvement, Series 2012	0	0	0	0	578,967
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,416,861
213 - Gas Tax Refunding Bond, Series 2013 Debt Service	0	0	0	0	1,440,711
234 - LOGT Revenue Bond Series 2004	0	0	0	0	3,065,078
261 - Limited Tax General Obligation Bonds Series 2005	0	0	0	0	3,433,714
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,806,787
Total Debt Service Funds	0	0	0	0	\$23,412,844

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
138 - Park Impact Fees- Zone 3 (Southwest)	0	0	27,032	0	27,032
139 - Park Impact Fees- Zone 4 (Northwest)	0	0	656,312	0	656,312
140 - Fire Services	591,139	70,000	5,090,048	(31,271)	26,435,713
151 - Fire Impact Fees- Zone 1 (Northeast)	0	0	18,331	0	18,331
152 - Fire Impact Fees- Zone 2 (Southeast)	0	0	11,051	0	11,051
153 - Fire Impact Fees- Zone 3 (Southwest)	0	0	276,957	0	276,957
154 - Fire Impact Fees- Zone 4 (Northwest)	0	0	144,221	0	144,221
157 - Silver Sands/ Bethune Beach MSD	0	0	0	0	14,386
158 - Gemini Springs Endowment	0	0	85,800	0	90,800
159 - Stormwater Utility	0	72,227	5,181,803	(2,205,000)	9,899,364
170 - Law Enforcement Trust	0	37,398	73,371	0	399,344
171 - Beach Enforcement Trust	0	0	22,459	0	22,459
172 - Federal Forfeiture Sharing Justice	0	0	140,000	0	514,071
173 - Federal Forfeiture Sharing Treasury	0	0	0	0	78,765
Total Special Revenue Funds	\$1,304,704	\$36,174,624	\$68,501,812	(\$5,821,216)	\$242,236,938
 Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	447,679	0	6,200,892
203 - Tourist Development Tax Revenue Bond	0	0	2,769,278	0	7,486,791
204 - Capital Improvement, Series 2012	0	0	0	0	578,967
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,416,861
213 - Gas Tax Refunding Bond, Series 2013 Debt Service	0	0	0	0	1,440,711
234 - LOGT Revenue Bond Series 2004	0	1,440,711	0	0	4,505,789
261 - Limited Tax General Obligation Bonds Series 2005	0	0	211,300	0	3,645,014
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,806,787
Total Debt Service Funds	0	\$1,440,711	\$3,428,257	0	\$28,281,812

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
Enterprise Funds					
440 - Waste Collection	125,980	8,162,698	0	0	0
450 - Solid Waste	3,580,298	8,584,241	2,319,984	715,000	0
451 - Daytona Beach International Airport	3,196,290	6,234,729	112,516	0	3,854,173
456 - Volusia Transportation Authority	12,440,114	8,778,467	0	0	0
457 - Water and Sewer Utilities	3,355,906	6,108,066	511,500	8,300,701	2,381,487
475 - Parking Garage	110,807	1,188,205	42,300	0	974,863
Total Enterprise Funds	\$22,809,395	\$39,056,406	\$2,986,300	\$9,015,701	\$7,210,523
Operating Budget	\$210,588,565	\$154,381,254	\$8,466,849	\$24,156,455	\$30,623,367
Less Operating Transfers	0	0	0	0	0
Net Operating Budget	\$210,588,565	\$154,381,254	\$8,466,849	\$24,156,455	\$30,623,367
Capital Projects Funds					
305 - Capital Outlay	0	0	597,500	0	0
313 - Beach Capital Projects	0	0	0	1,040,135	0
318 - Ocean Center	0	0	0	180,000	0
326 - Park Projects	0	0	0	942,009	0
328 - Trail Projects	0	0	0	1,532,983	0
Total Capital Projects Funds	0	0	\$597,500	\$3,695,127	0
Internal Service Funds					
511 - Computer Replacement	0	270,300	1,397,547	0	0
513 - Equipment Maintenance	3,084,450	11,025,908	2,485,887	0	0
521 - Insurance Management	861,681	7,940,078	0	0	0
530 - Group Insurance	68,724	34,632,604	0	0	0
Total Internal Service Funds	\$4,014,855	\$53,868,890	\$3,883,434	0	0
Total Non-Operating Budget	\$4,014,855	\$53,868,890	\$4,480,934	\$3,695,127	0

Expenditures by Fund and Category

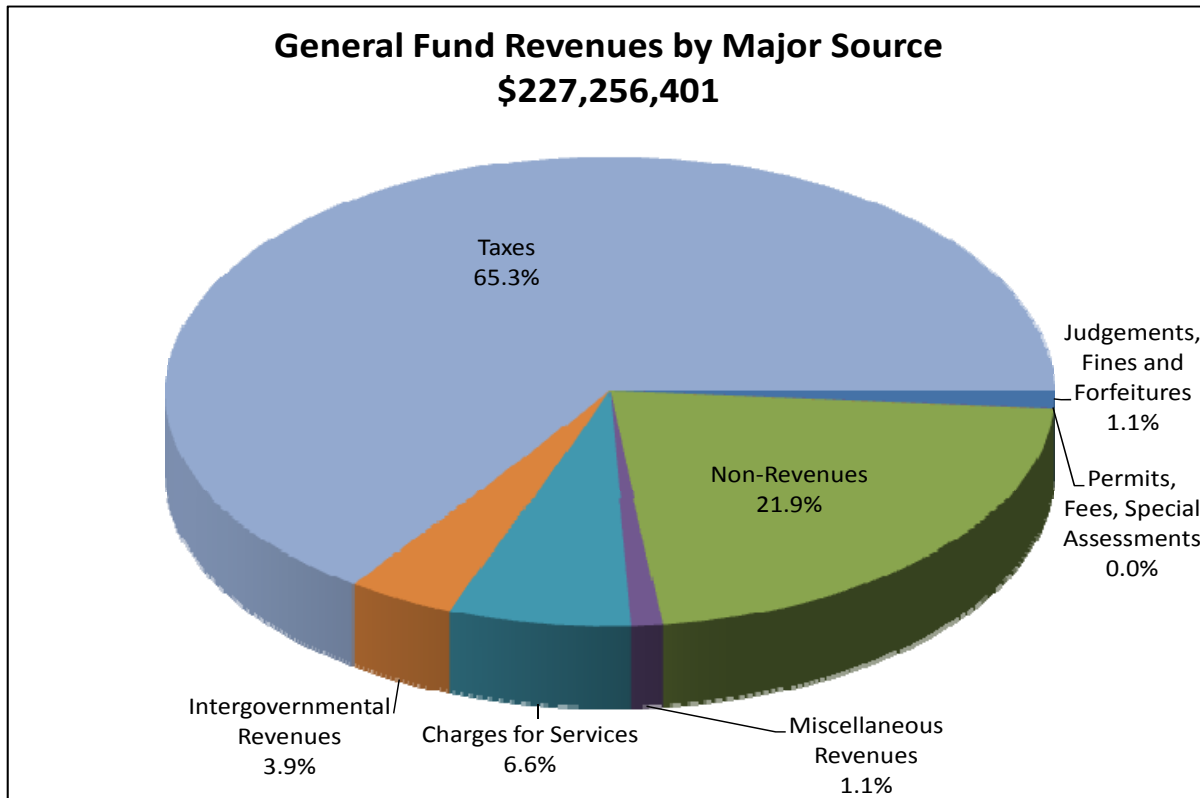
	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
Enterprise Funds					
440 - Waste Collection	0	0	1,649,162	0	9,937,840
450 - Solid Waste	250,000	0	10,856,168	0	26,305,691
451 - Daytona Beach International Airport	0	0	15,666,577	0	29,064,285
456 - Volusia Transportation Authority	0	0	0	0	21,218,581
457 - Water and Sewer Utilities	0	0	1,442,466	0	22,100,126
475 - Parking Garage	575	29,866	265,618	0	2,612,234
Total Enterprise Funds	\$250,575	\$29,866	\$29,879,991	\$0	\$111,238,757
Operating Budget	\$24,751,836	\$59,117,106	\$159,184,436	(\$20,438,599)	\$650,831,269
Less Operating Transfers	0	53,716,798	0	0	53,716,798
Net Operating Budget	\$24,751,836	\$5,400,308	\$159,184,436	(\$20,438,599)	\$597,114,471
Capital Projects Funds					
305 - Capital Outlay	0	0	195,052	0	792,552
313 - Beach Capital Projects	0	32,895	500,000	0	1,573,030
318 - Ocean Center	0	0	0	0	180,000
326 - Park Projects	0	0	0	0	942,009
328 - Trail Projects	0	506,277	0	0	2,039,260
Total Capital Projects Funds	0	\$539,172	\$695,052	0	\$5,526,851
Internal Service Funds					
511 - Computer Replacement	0	0	2,669,391	0	4,337,238
513 - Equipment Maintenance	16,400	0	8,023,063	0	24,635,708
521 - Insurance Management	125,000	500,000	16,074,489	0	25,501,248
530 - Group Insurance	0	0	9,533,701	0	44,235,029
Total Internal Service Funds	\$141,400	\$500,000	\$36,300,644	0	\$98,709,223
Total Non-Operating Budget	\$141,400	\$1,039,172	\$36,995,696	0	\$104,236,074

The following is a discussion of specific major funds included in the FY2013-14 budget as a complement to the financial data presented in the FY2013-14 Budget by Fund and Operating Budget schedules.

GENERAL (FUND 001)

Budget Cross-reference Page: E-2

The FY2013-14 budget totals \$227.2 million, an increase of \$12,554,793 or 5.8%. The primary funding source is property taxes at 65% of total fund revenues. The millage rate is presented at the rate of 6.3189 mills.



FY2013-14 General Fund Revenue	Change From FY2013-14 (Millions)
Taxes	\$13.4
Transfers From Other Funds	(4.7)
Charges for Services	(1.3)
Appropriated Fund Balance	4.7
All Others	<u>0.5</u>
Total Change	\$12.6

Ad Valorem Taxes – The ad valorem tax revenue will generate \$147 million, or 82.9% of current revenues within the General Fund based on the Adopted millage rate of 6.3189, which is 0.4400 mills above the prior year's rate of 5.8789. The County experienced a 2.6% growth in total taxable value which includes reassessments and new construction.

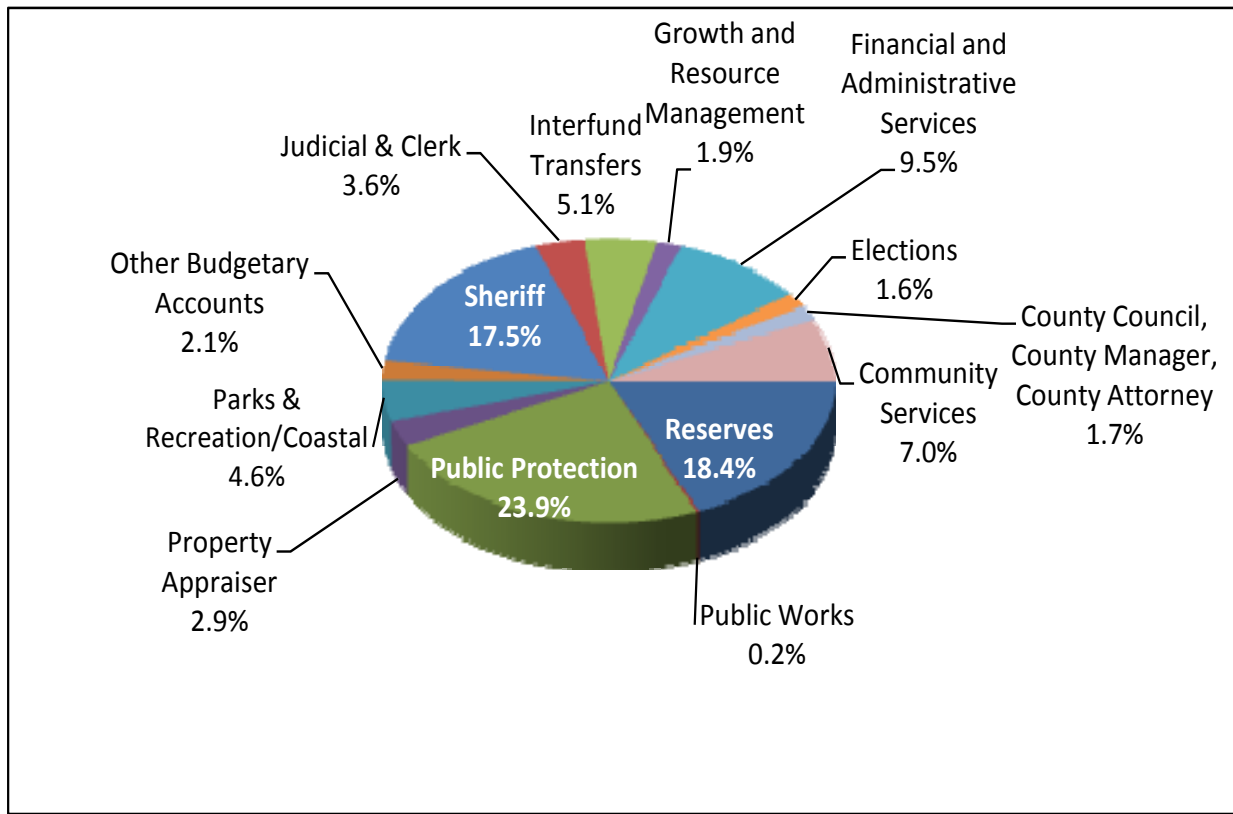
Charges for Services – The FY2013-14 budget is \$15.1 million compared to last year's \$16.4 million due to reductions for tax collection services fees and falling beach access revenues due to poor weather conditions during peak event periods.

Transfers From Other Funds – The \$4.7 million decrease in transfers is due to one-time transfers completed in prior years.

Appropriated Fund Balance – Appropriated Fund Balance carryover is predicated on analysis of excess revenue and expenditure savings from the prior year, resulting in \$42.5 million in carryover revenue.

General Fund Expenditures

The direction given to all operating departments was to look for ways to reduce costs and to hold the line. Many operating departments have delayed filling positions and addressed critical purchases or improvements. The FY2013-14 operating budget has increased by \$12.5 million to address state mandates, VOTRAN services, Economic Development to maintain current levels of service, and to meet demands for Emergency Medical Services (a.k.a. EVAC).



The chart below is the General Fund allocation by Department/Function

General Fund Expenditures By Department			
Fiscal Year 2013-14			
County Council, County Manager, County Attorney	3,799,918	Parks & Recreation/Coastal	10,503,036
Elections	3,587,846	Property Appraiser	6,664,063
Office of the Sheriff	39,829,498	Public Protection	54,362,333
Community Services	15,799,952	Public Works	495,056
Financial and Administrative Services	21,565,508	Other Budgetary Accounts	4,774,631
Growth and Resource Management	4,322,193	Reserves	41,866,520
Judicial & Clerk	8,172,874	Interfund Transfers	11,512,973
TOTAL EXPENDITURES			\$227,256,401

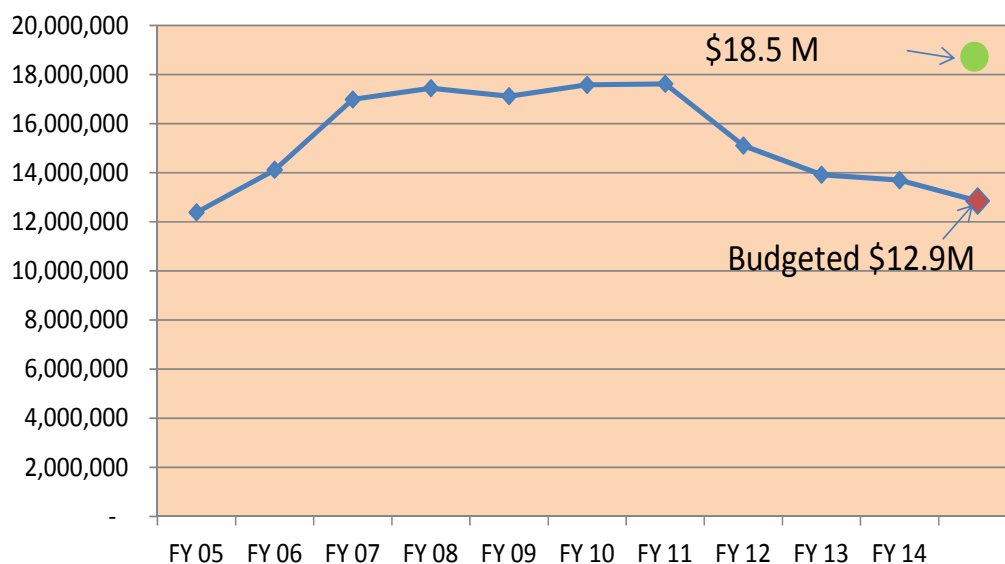
The FRS rates adopted by the Legislature increased the County's contribution to the state system by \$2 million. For both VOTRAN and Economic Development, the use of fund balance for operating expense has been exhausted requiring an increase in contribution to continue current levels of service. The contribution to Emergency Medical Services (EVAC) was increased due to the increased FRS rates as well as to address higher transport levels and capital equipment replacement. The increase in payments to Community Redevelopment Agencies (CRA's) reflects the increases in taxable values and millage rate.

LIBRARY (FUND 104)

Budget Cross-reference Pages: E-18, F-180

The countywide Library Fund was established to account for revenues and expenses related to the operation of the library system which includes six regional libraries, seven community/branch libraries and the library operations center. The FY2013-14 budget of \$22,466,867 is funded at a millage rate of 0.5520 mills, which is down from 0.6020 in FY2012-13. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Library Fund is \$5.7 million under the State Standard.

Library Fund Property Tax at State Standard Growth Benchmark



VOLUSIA ECHO (FUND 160)

Budget Cross-reference Pages: E-96, F-233

The ECHO Program was approved by the voters of Volusia County on November 7, 2000 and provides grants in aid to not-for-profit organizations and municipalities of Volusia County as well as County departments solely to finance acquisition, restoration, renovation, construction and improvement of environmental, cultural, historic and outdoor recreation facilities for public use. The County Council created the ECHO Advisory Committee to develop the program procedures and application guidelines. The FY2013-14 millage rate is 0.2 mills, the maximum allowed per voter referendum.

Since the inception of this program, over \$58 million has been awarded to construct projects throughout Volusia County. In addition, beginning in FY 2004-05 the County Council earmarked \$1 million annually from ECHO revenues to meet debt service requirements and development of countywide Master Trails Program.

VOLUSIA FOREVER (FUND 161 & FUND 261)

Budget Cross-reference Pages: E-98, F-129, G-21

The Volusia Forever program, created by a 61% majority of the County's electorate in the year 2000, provides for the acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands. The program is supported by a county-wide ad valorem assessment of up to 0.2 mills. This voter approved referendum included authorization for the issuance of general obligation bonds up to \$40 million. In accordance with this directive, the County Council, in October of 2005, approved the issuance of \$39.875 million in Limited Tax General Obligation Bonds to support the program.

Volusia Forever is a voluntary program which relies exclusively upon participation by willing sellers. The Volusia Forever program seeks to maximize the effectiveness of local tax dollars by using these monies to leverage available funds from other public and private non-profit sources. The success of the Volusia Forever program has been recognized at the state and national levels. The program has been the recipient of the "Better Community Award" (1000 Friends of Florida), the "County Leadership in Conservation Award" (a nationally competitive award presented by the National Association of Counties and the Trust for Public Lands) and an "Achievement Award" (National Association of Counties).

The FY2013-14 Volusia Forever budget totals \$6,578,828, a decrease of 2.9% from the FY2012-13 Adopted Budget. The decrease is due to the expenditure of fund balance for capital equipment paid in FY12, one-time expenditures for the Hicks Trust, and extraordinary expenses for equipment, maintenance and fuel related to fighting wildfires. The total millage for FY2013-14 is split 73%, or \$3.3 million, to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) and 27% for the Volusia Forever fund. The millage for debt requirements is 0.1453; the amount available to fund operations and projects in the Volusia Forever fund is \$1.27 million, as generated by the remaining millage of 0.0547.

EMERGENCY MEDICAL SERVICES (FUND 002)

Budget Cross-reference Pages: E-12, F-7, F-110

Beginning October 1, 2011, Volusia County began providing countywide ambulance transport. This function had been previously provided by a not-for-profit organization, Emergency Medical Foundation, under the name of EVAC. The County has provided a subsidy for this important countywide service during the periods 1982 - 1997 and 2005 -2011, totaling \$23.6 million for those years. During FY2010-11, the County Council determined it would serve our citizens best by taking over provision of emergency ambulance transport. Efficiencies in this health care service are realized by eliminating redundant administrative functions, streamlining dispatch protocols, and integration of similar fire services resources across jurisdictional boundaries. The pilot model that shifts city and county fire transport resources continues to be evaluated to include addressing potential revenue loss estimated at \$577,593.

The FY2013-14 budget is \$18,135,397, funded primarily by ambulance billing revenue. The budget also includes an increase via an interfund transfer from the General Fund of \$1.7 million. Funding is associated with increased transport expenses due to increased demand for service, loss of fund balance and to establish a reserve program for both revenue stabilization and capital equipment. Revenue stabilization is recommended to continue operational funding until Medicaid and other reimbursements are received. The reserve for capital equipment is to incrementally build sufficient funds to be used for major capital equipment such as cardiac monitors and auto pulse machines slated for bulk replacement in FY2015-16. Funding is included for the replacement of six additional ambulances, as well as multiple tablets, drive cams and mobile data computers.

In addition, the County will maintain administration of the in-house ambulance billing function and funds are provided for the necessary personnel and associated costs related to collection activities. In all, a total of 190 full-time and 11 part-time positions have been budgeted, totaling 195 FTE's.

COUNTY TRANSPORTATION TRUST (FUND 103)

Budget Cross-reference Pages: E-14, F-114, F-268, F-276, F-306

Major revenues in the County Transportation Trust fund include: the 6 Cents Local Option Gas Tax; 5 cents (Second) Local Option Gas Tax; the 5th and 6th Cent Constitutional gas tax; 7th cent County Gas Tax; the 9th Cent Gas Tax; and utility taxes transferred from the Municipal Service District.

The FY2013-14 budget of \$58,095,903 provides for road and bridge operations, maintenance and repairs to the bascule bridges, engineering services, arterial street lighting, railroad crossing maintenance, and traffic signals modernization. Major capital improvement projects funded within County Transportation Trust funds include: Countywide safety projects - \$1,000,000; land acquisition for the Public Works Service Center - \$2,783,000; bridge repairs program - \$250,000; traffic signal modernization - \$175,000; advanced right-of-way acquisition - \$500,000; and advanced engineering and permitting - \$500,000. A total of \$3.85M will be transferred from utility proceeds (Fund 120), this transfer is increased by \$750K to address safety-related deferred maintenance needs of the local transportation infrastructure in the unincorporated areas of the County.

As a result of the continued decrease in road impact fees, a total of \$2,963,789 will be transferred to the Debt Service Fund in FY2013-14 to partially fund bond payment for gas tax revenue bonds in Zone 1 (Fund 131), Zone 2 (Fund 132), and Zone 3 (Fund 133). This represents a decrease of \$388,474 over prior year transfer. Reserve balances are designated for future capital improvement.

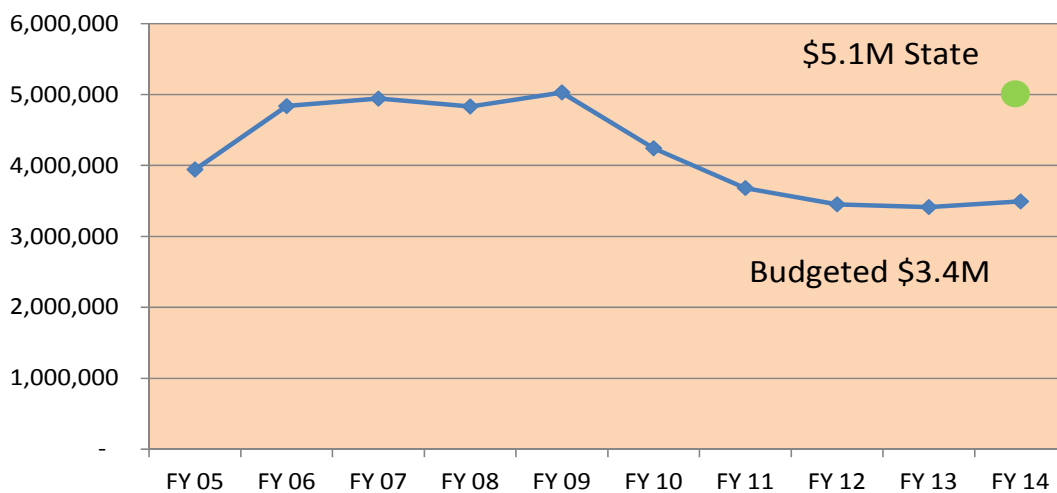
EAST VOLUSIA MOSQUITO CONTROL DISTRICT (FUND 105)

Budget Cross-reference Pages: E-22, F-194

The East Volusia Mosquito Control District is supported by State funds and local property taxes from the district, whose boundary encompasses the area east of Interstate 95. The District is funded by a millage rate of 0.2080, which is expected to generate \$3,492,084 in tax revenues. The amount of taxes levied by the County Council cannot exceed, in any one fiscal year, the sum of two mills for every dollar of assessed valuation on property situated in the district. Revenues are also realized from services provided to municipalities outside the District, i.e., St. John's River Water Management and the City of Sanford among others.

The FY2013-14 budget totals \$11,766,545, an increase of \$762,584 or 6.93% over prior year. The majority of this increase is related to increased fund balance due to anticipated expenditures that did not materialize during FY2012-13, such as an aircraft overhaul (\$1,000,000). For FY2013-14, Mosquito Control requests the funding of replacement vehicles and equipment required to ensure efficient and safe operations. In addition, Mosquito Control further requests continued funding of special workers and interns which provide seasonal support to help maintain the level of service to the public during peak season.

East Volusia Mosquito Control District Fund Property Tax at State Standard Growth Benchmark



RESORT TAX (FUND 106)

Budget Cross-reference Pages: E-26, F-202

The Resort (Tourist Development) Tax revenues of \$7,776,991 are derived from a 3% resort tax on hotels/motels and short-term rentals, up 2.0% from the prior year budget based on year-to-date collections and anticipated continued recovery of the economy. Effective July 1, 2003, a

2% resort tax was increased to 3%. Of this, 2% tax is pledged for the original construction of the Ocean Center; the additional 1% resort tax is pledged for the 2004 Ocean Center expansion. Resort tax revenues are transferred for debt service requirements with the balance for Ocean Center operations.

SALES TAX TRUST (FUND 108)

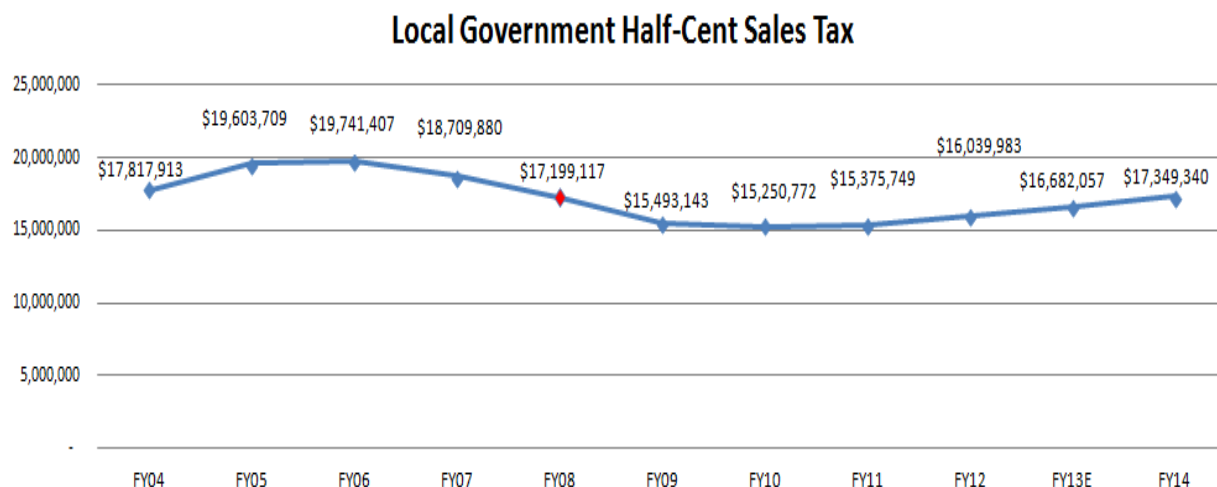
Budget Cross-reference Pages: E-28, F-203

The Sales Tax Trust fund allows the pooling of the Local Government Half-Cent Sales Tax revenue to be allocated between the General Fund and Municipal Service District Fund, based on the county population. Tourism has a direct relationship to the amount of sales tax collected for Volusia County.

For the FY2013-14 Budget, the General Fund allocation is 76% and the Municipal Service Fund allocation is 24%. From the General Fund portion, the debt service requirements are distributed. The next allocation is to the Ocean Center with the balance used for general government expenses.

Sales tax revenue is expected to increase \$1,045,260 compared to the prior year Adopted budget. The projected sales tax fund is \$17,364,340 of which \$7,126,296 or 41%, is currently budgeted to meet principal and interest payments on four different bond issues. Below is the planned distribution for FY2013-14.

General Fund	\$ 4,790,623
Municipal Service District	4,167,442
Ocean Center	1,279,979
Debt Service	<u>7,126,296</u>
Total	\$ 17,364,340

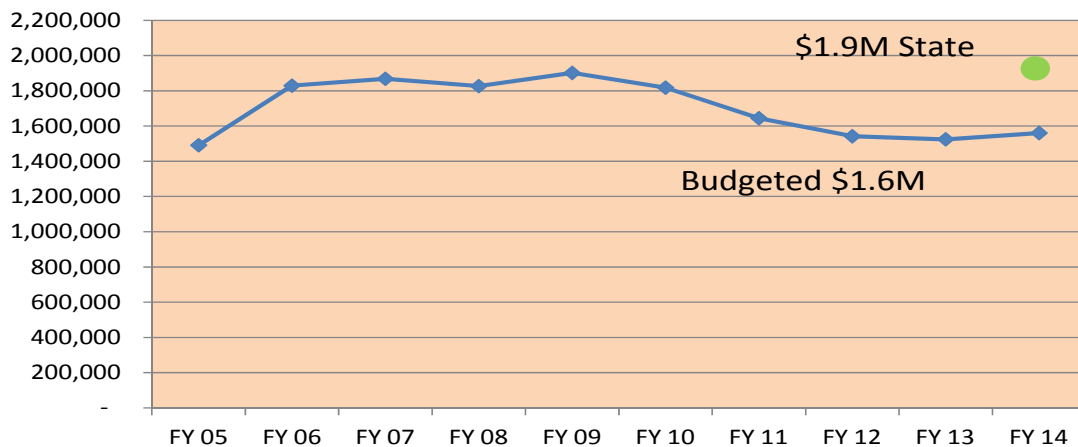


PONCE DELEON INLET AND PORT DISTRICT (FUND 114)

Budget Cross-reference Pages: E-32, F-48

The FY2013-14 budget of \$6,657,702 is funded at a millage rate of 0.0929 mills, which is the same as the rate for FY2012-13. Annual ad valorem levies are limited to 2 mills for voter approved debt service and 1 mill for administration and operations. Total operating revenues, not including fund balance, are \$2.0 million compared with operating expenditures of \$3.1 million. Reserves are budgeted at \$3.5 million. The Port District provides funding for coastal property acquisition; improvements to facilities and amenities for inlet and coastal parks; the clean vessel assistance program, coastal recreation, marine wildlife and fishing reef development, environmental mitigation and small navigation projects in cooperation with the U.S. Army Corps of Engineers, and the Coastal Partnership Program. Service improvements include annual channel dredging through a local/federal partnership, developing three (3) nearshore artificial fishing reefs, constructing a fishing pier for Smyrna Dunes Park and constructing improvements to the Jetty Deck Platform at Lighthouse Point Park. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction.

Ponce Inlet and Port District Fund Property Tax at State Standard Growth



OCEAN CENTER (FUND 118)

Budget Cross-reference Pages: E-40, F-206

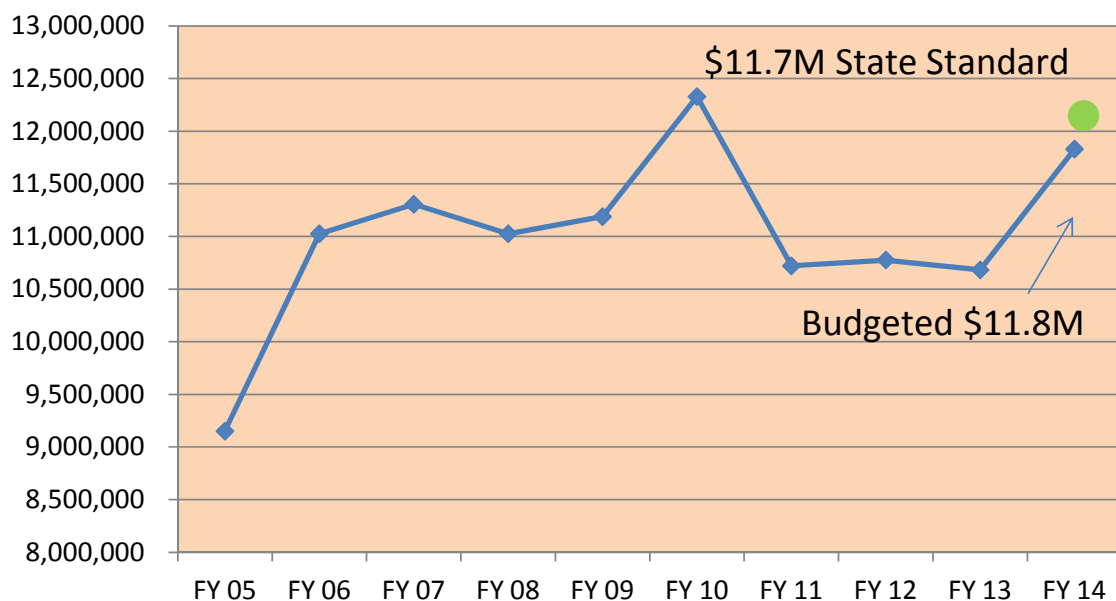
The operating budget for FY2013-14 totals \$6,916,567 or 4.4% over prior year and is supported by revenues generated from events \$1.7 million, sales tax \$1.3 million, and resort tax \$3.0 million. Of this amount, \$628,773 is reserved fund stabilization. Debt service payments for the facility expansion are budgeted as an interfund transfer to the 208 Capital Improvement Debt Service, Series 2010 Fund in the amount of \$659,003 for expansion of the Ocean Center, adding a 100,000 square foot exhibition hall and 30,000 square feet of new meeting rooms. An interfund transfer totaling \$180,000 is budgeted to the Capital Improvement Fund for HVAC improvements.

MUNICIPAL SERVICE DISTRICT (FUND 120)

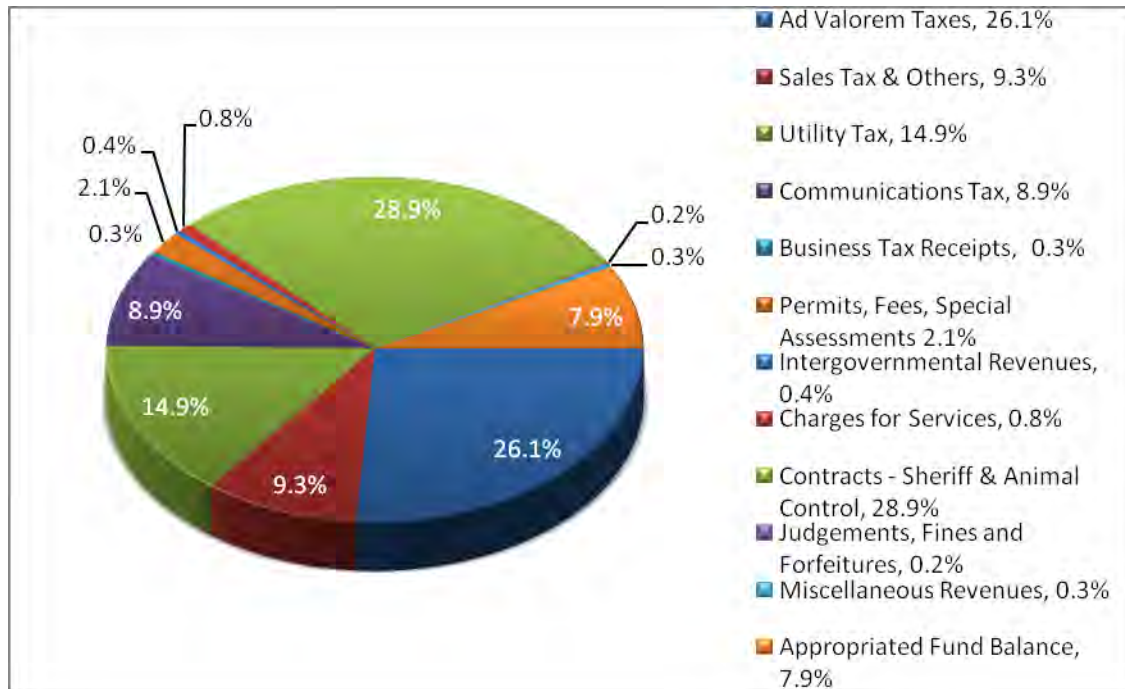
Budget Cross-reference Pages: E-44, F-20, F-28, F-117, F-128, F-153, F-201, F-218, F-234, F-249, F-274

The Municipal Service District Fund (MSD) provides municipal type services to the unincorporated areas of Volusia County. The FY2013-14 budget totals \$45.5 million and is supported by an ad valorem tax millage of 2.2399 mills which is 0.20 mills above the FY2012-13 rate of 2.0399. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction.

Municipal Service District Fund Property Tax at State Standard Growth



The chart below identifies the revenues for the Municipal Service District fund.



Ad Valorem Taxes - The FY2013-14 Municipal Service District budget is predicated on a proposed operating millage rate of 2.2399 mills and is 26.1% of total revenues.

Utility Tax - Volusia County levies a 10% Public Service Utility Tax on electricity and metered or bottled gas in the unincorporated area and represents 15% of fund revenues. The Public Service Utility Tax is estimated at \$6.8 million in FY2013-14 which is \$246,120 more than the prior year. A portion of this revenue is transferred annually to the Transportation Trust Fund (103) to support road and safety-related maintenance projects totaling \$3.8 million.

Communications Services Tax – The FY2013-14 revenue source decreased 13% for a total allocation of \$4 million. This source represents 9% of revenues and may be used for any public purpose.

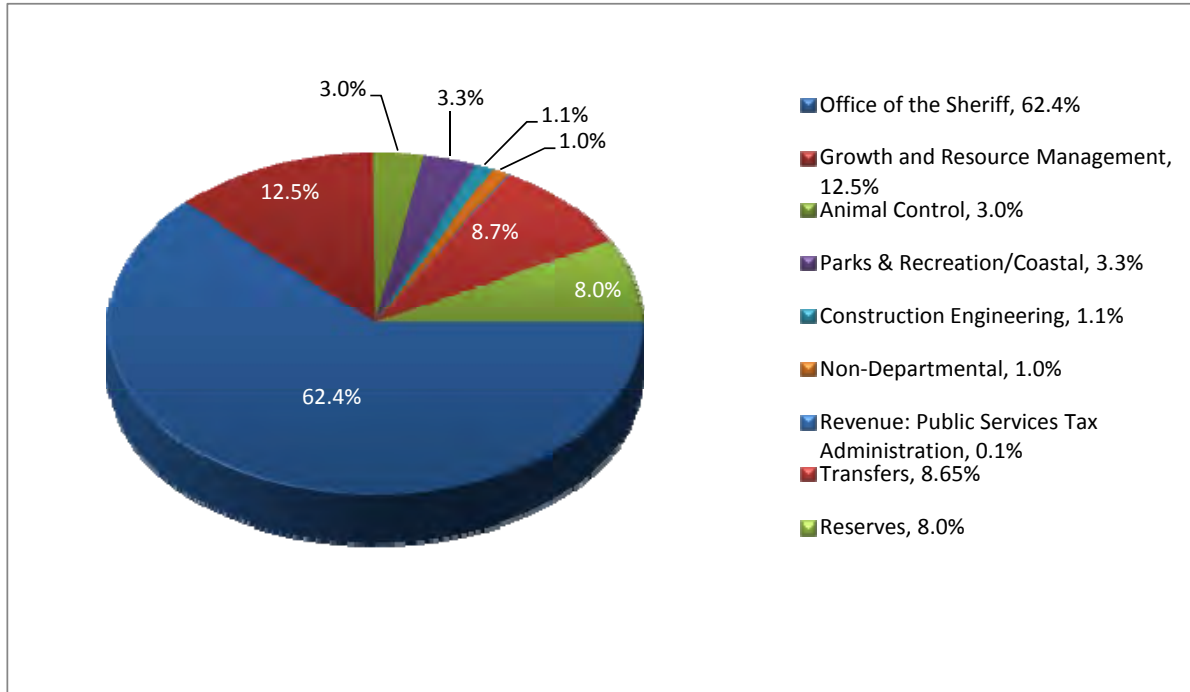
Transfers From Other Funds – The transfers from other funds are \$4.2 million, which is an increase of \$20,224 above the prior year.

Appropriated Fund Balance - The FY2013-14 Appropriated Fund Balance is \$3.6 million, which is \$1,366,190 or 62% above the prior year. Additional balances provide funds necessary to meet the minimum required 5% emergency reserves.

Municipal Service District Expenditures

The FY2013-14 Municipal Service District budget totals \$45.5, a 6% increase from prior year Adopted budget. The Office of the Sheriff is 62% of the total expenditures within this fund. However, 29% of this is directly offset by revenues from contracted services with cities.

The chart below identifies the expenditures for this fund.



Note: The Office of the Sheriff and Animal Control include outside contracts that total \$13,209,236.

ECONOMIC DEVELOPMENT (FUND 130)

Budget Cross-reference Pages: E-58, F-92

In a continued effort to strengthen economic and workforce diversity, Economic Development continues to encourage value-added growth in both private-sector capital investments and employment opportunities through various initiatives that include advertising, direct mail, telemarketing, and participation in industry trade shows. These initiatives focus on recruitment of new businesses, as well as retention of existing businesses. The Economic Development team coordinates the county's legislative priorities at both the state and federal level.

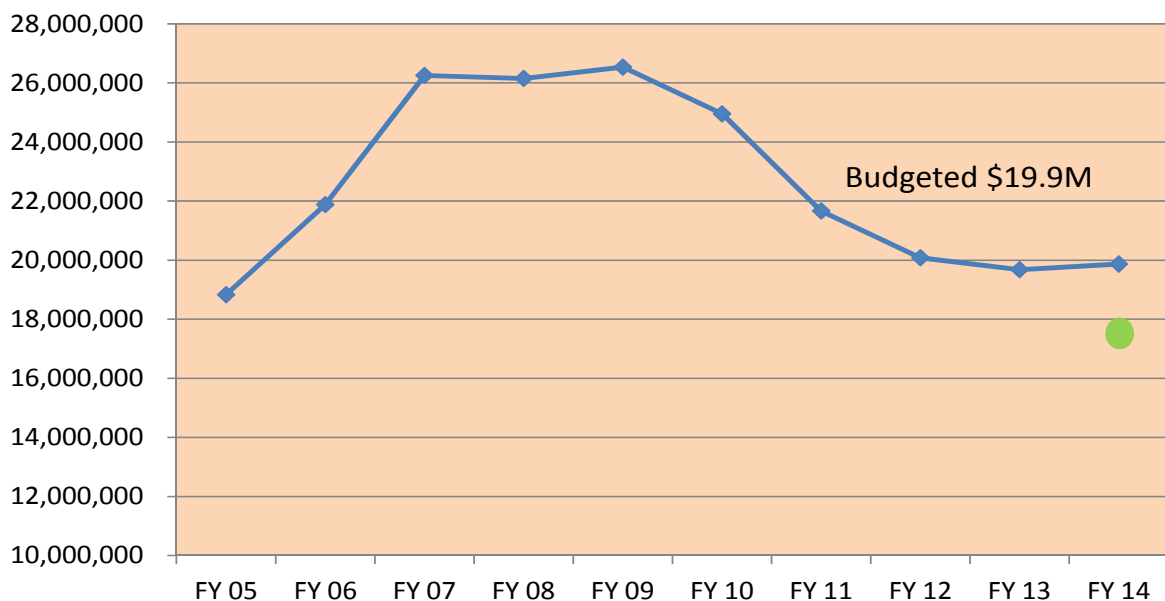
The FY2013-14 budget totals \$5,375,880 which provides for the costs associated with the support of the professional staff and the implementation of the County Council goal of comprehensive countywide economic development. The budget for FY2013-14 for the Economic Development Fund includes an increase of \$675,559 in the annual General Fund contribution to maintain current levels of business recruitment and development.

FIRE SERVICES (FUND 140)

Budget Cross-reference Pages: E-78, F-138

The FY2013-14 budget of \$26,435,713 is funded at a millage rate of 3.6315 mills, which has remained at a flat rate since FY 2010-11. Fire Services will continue the use of transition reserves with nine existing positions and implement a new scheduling model to reduce overtime. Since FY 2009-10, Fire Services has reduced the staffing level through attrition. Ad Valorem Taxes is the major revenue source for this fund at 98% of current revenues. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Fire Fund is \$2.2 million over the State Standard as this operation continues to close the gap from last year of \$2.6 million.

Fire Services Fund Property Tax at State Standard Growth



STORMWATER UTILITY (FUND 159)

Budget Cross-reference Pages: E-94, F-298

The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU), the current fee is \$72 per year per ERU. The fee is used to fund the stormwater management system which is designed to control discharges from rainfall and runoff, to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution. The maintenance program has been enhanced by the addition of a roadside ditch clearing crew and the replacement of existing equipment to increase productivity and accessibility of drainage

infrastructure. This assessment is projected to provide \$4,490,000 in stormwater revenues for FY2013-14. Major construction projects for FY2013-14 include: North Peninsula, Rio Way, Wilbur by the Sea, Total Maximum Daily Load mitigation, and other local projects as the need arises. In addition to these Capital Projects, \$5.18M is held in Reserves for the purchase of flood-prone properties and the construction of countywide retention ponds to address flooding and water quality issues.

DEBT SERVICE (FUNDS 201, 203, 204, 208, 213, 234, 261, 295, 297)

Budget Cross-reference Pages: G-9 to G-25

Principal, interest and other debt costs totaling \$28,281,812 are budgeted in FY2013-14, an increase of \$1,187,406, or 4.0% compared to the prior year Adopted budget. This increase reflects the partial defeasance of the 2004 Gas Tax Revenue Bonds in FY2012-13 with final payment being made FY2013-14. The County has one general obligation bond to purchase and maintain environmentally sensitive lands. The County's remaining debt obligations in these funds are sales tax, tourist tax, and gas tax revenue bonds, the capital improvement revenue note, and the public transportation debt service. Details of each bond or note can be found within Debt Service section of this document.

SOLID WASTE (FUND 450)

Budget Cross-reference Pages: E-110, F-282

The Solid Waste Fund derives revenues from landfill or tipping charges at the Tomoka Landfill in Daytona Beach. The FY2013-14 budget totals \$26,305,691, a slight increase of 1% above the previous year. The largest expenditure increase in this fund, \$1.1 million, is for capital outlay replacement and repair of heavy equipment and facilities. During FY2013-14, landfill closure expenditures of \$5.4 million are anticipated for closure of 18 acres. These expenditures are booked against restricted and unbudgeted closure reserves which total more than \$9.3 million as of the audited 2012 Comprehensive Annual Financial Report.

DAYTONA BEACH INTERNATIONAL AIRPORT (FUND 451)

Budget Cross-reference Pages: E-114, F-8, F-140

The Daytona Beach International Airport operates as an enterprise fund. Airport landing and rental fees support operations. In addition, the airport funds a majority of its capital projects through grants authorized by the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). The FY2013-14 budget totals \$29,064,285 which includes \$8,488,243 for Airport operations, \$3,854,173 for debt service and \$1,055,292 for Fire Services. Reserves include the bond required reserves for maintenance and operations of \$1,481,172 and reserve for equipment replacement of \$250,000, \$100,000 for wetland credits, \$225,000 for new airline incentives, the reserve for revenue stabilization, and the local match required for federal and state grant projects. Federal and state grant funding for capital projects will be appropriated upon grant award.

VOLUSIA TRANSPORTATION AUTHORITY (FUND 456)

Budget Cross-reference Pages: E-118, F-262

Votran provides a countywide transportation system including bus service, trolley service, and handicapped transportation services. The budget has been funded through passenger fare revenues, ad valorem taxes, Federal Transit Administration funds, and Florida Department of Transportation funds.

The FY2013-14 budget provides \$21,218,581 for the operation of the countywide bus/transportation system. Of this amount, \$8,230,307 is a General Fund subsidy. Other revenues include \$8,854,173 in federal and state grants and \$3,191,009 in fare and miscellaneous revenues.

Votran's capital projects require no local funding. All funding for capital projects is provided by State toll revenue credits applied toward the Federal match. Federal grant funding will be used to purchase buses, vehicles and computer equipment and will be appropriated upon grant award.

WATER AND SEWER UTILITIES (FUND 457)

Budget Cross-reference Pages: E-122, F-314

Volusia County Water Resources and Utilities owns and operates wastewater treatment plants and lift stations within the County. The utility also maintains water systems and a wastewater system by contract with other county divisions and other municipalities. The primary service areas include Southwest Volusia, Deltona North, Spruce Creek, Northeast Volusia, Pine Island, Stone Island and New Hope Villas of Seville. The combined system serves over 14,000 water and 10,000 sewer customers throughout Volusia County.

The FY2013-14 budget of \$22,100,126 is an increase of \$966,673 or 4.4%. Water and sewer sales, the fund's largest revenue source, increased \$522,980 over prior year due, in part, to the economic recovery. Budgeted capital improvements total \$8.3 million, or 37.6% of the total budget. Details of capital improvements and capital outlay are found in the Capital Improvements and Appendix sections of this document, respectively.

PARKING GARAGE (FUND 475)

Budget Cross-reference Pages: E-126, F-211

The Parking Garage, located on Earl Street in Daytona Beach, is a 1,500-space parking facility that services patrons of the Ocean Center, Ocean Walk Shops, Daytona Lagoon Water Park, several hotels and the Boardwalk area. The lower level of the garage serves as a transfer station for VOTRAN buses, the County's mass transit system.

The FY2013-14 budget totals \$2,612,234, a 7.4% decrease from prior year due to declining parking revenues which are anticipated to decrease 5.5%. Debt service for this facility totals \$974,863 or 41.7% of parking revenues, up from 37% last year. For this reason, during the fall of 2013, Council will finalize refinancing the Parking Facility Revenue Bonds, Series 2007. The new Capital Improvement Revenue Note (Parking Facilities), Series 2013 will reflect current rates and result in slight savings over the life of the note. Interfund transfer totaling \$29,866 is allocated for the first year of 10-year repayment of the \$298,665 balance due on an advance from the General Fund that was made in prior years.



E - Budget by Fund - Operating Only

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PROPRIETARY FUNDS

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FUND STRUCTURE

The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purpose of the various funds and account groups are as follows:

1. Governmental Funds

General Fund - The General Fund is the general operating fund of the County. It accounts for all financial resources, except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds account for revenues from specific taxes or other earmarked revenue sources which are legally restricted to finance particular functions or activities.

Debt Service Funds - Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related expenditures.

Capital Projects Funds - Capital Projects Funds account for the financial resources used to acquire or construct major capital facilities other than those financed by proprietary funds.

2. Proprietary Funds

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the expenses, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds - Internal Service Funds account for the financing of goods or services provided by one department or division to other departments or divisions of the County, or to other governmental units, on a cost reimbursement basis.

3. Fiduciary Funds

Trust and Agency Funds - Trust and Agency Funds account for assets held by the County in a trustee or custodial capacity. Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Budgetary data for Trust and Agency Funds are not included in the budget document.

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General Fund - 001

Summary: The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The budget for FY2013-14 includes a millage of 6.3189 mills. Funding is provided for state mandated increased rates for Florida Retirement System, \$2M; increased contribution to Votran Fund (456) to continue current level of service, \$838K; increased contribution to Emergency Medical Services Fund (002) for service demand increases and capital replacement, \$1.7M; Commuter Rail Debt Service, \$1.2M; transfer of beach toll revenues for Beach Capital, \$500K; funding for 800MHz backbone, \$660K; and increased contribution to Economic Development Fund (130) to continue current level of service, \$683K.

General Fund operations include Supervisor of Elections, Property Appraiser, Judicial System, and countywide Sheriff. Other expenditures include courthouse security, facilities maintenance, growth management, administrative services, parks and recreation, and community services. Reserves have been identified for unexpected one-time Council-priority expenditures, fuel reserves, revenue stabilization, one-time funding for service level changes, capital improvement funding for Elections and EMS, and future debt service costs. Following policy, the General Fund's Emergency Reserve is 10% of current revenues.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	134,979,694	148,351,783
Intergovernmental Revenues	8,657,822	8,814,315
Charges for Services	16,404,174	15,080,366
Miscellaneous Revenues	2,529,673	2,569,500
Permits, Fees, Special Assessments	32,526	39,250
Judgements, Fines and Forfeitures	2,344,344	2,609,713
Subtotal Current Revenues	\$164,948,233	\$177,464,927
Non-Current Revenues		
Non-Revenues	49,753,375	49,791,474
Subtotal Non-Current Revenues	\$49,753,375	\$49,791,474
Total Revenues	\$214,701,608	\$227,256,401
Less Operating Transfers	12,240,918	15,470,466
Total Operating Revenues	\$202,460,690	\$211,785,935
<u>Expenditures</u>		
Personal Services	105,120,711	110,041,722
Operating Expenses	52,471,244	51,755,254
Reimbursements	(14,991,154)	(14,617,383)
Capital Outlay	1,472,769	1,265,590
Capital Improvements	804,800	1,175,000
Grants and Aids	19,559,451	19,125,680
Interfund Transfers	12,659,566	16,644,018
Reserves	37,604,221	41,866,520
Total Expenditures	\$214,701,608	\$227,256,401
Less Operating Transfers	12,240,918	15,470,466
Total Operating Expenditures	\$202,460,690	\$211,785,935
Net Revenues Less Expenditures	\$0	\$0

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	133,258,349	133,763,343	133,763,343	147,156,631
Ad Valorem Taxes-Delinquent	620,653	650,000	533,500	650,000
Business Tax Hazard Waste Surcharge	110,003	116,150	116,150	116,150
Business Tax Receipt	119,595	128,004	121,561	121,561
Franchise Fees	328,056	322,197	322,197	307,441
Total Taxes	\$134,436,656	\$134,979,694	\$134,856,751	\$148,351,783
Intergovernmental Revenues				
Beverage Licenses	201,651	206,618	206,618	210,338
Insurance Agents	89,787	93,545	91,788	91,788
Payment in Lieu of Taxes	526,521	250,000	250,000	250,000
Racing-Extra Distribution	268,156	241,331	268,156	268,156
State Revenue Sharing	6,771,514	6,702,311	6,742,032	6,809,452
State Sales & Use Commission	2,311	2,300	2,300	2,300
Volusia County School Board	1,129,259	1,161,717	1,149,042	1,182,281
Total Intergovernmental Revenues	\$8,989,199	\$8,657,822	\$8,709,936	\$8,814,315
Charges for Services				
Addl Tax Sale	284,684	340,005	98,517	286,000
Beach Access Fees	2,687,446	3,115,652	2,500,000	2,500,000
Boat Fees	303,818	250,000	304,464	304,464
Camping Fees	31,645	28,000	34,000	34,000
Charges for Labor	489,618	452,015	564,025	476,201
Charges for Services	77,689	0	76,000	0
Court Facility Fees	1,522,626	1,401,796	1,492,000	1,492,000
Delinq Tax Commissions & Fees	58,959	70,000	58,573	58,573
Drug Lab Fee	152,246	140,000	150,000	160,000
Environmental Health Lab Fees	28,730	28,045	28,045	0
Excess Fees-Clerk Circuit Court	528,931	750,000	525,000	610,000
Extension Program Revenues-Fee	23,868	22,050	26,969	27,508
Fees-Property Appraiser	778,908	842,000	715,629	715,629
Fees-Sheriff	794,186	800,350	800,350	800,350
Fees-Supervisor of Elections	15,396	20,000	20,000	20,000
Fees-Tax Collection	2,748,960	2,878,914	2,584,253	2,505,166
Filing Fees	6,600	0	0	0
Housing of Prisoners	13,981	9,000	14,000	14,000
Hunting & Fishing License Fees	7,045	7,500	7,300	7,300
Indirect Cost	236,967	216,774	94,812	94,812
League Registration Fees	398,886	420,000	400,000	35,000
Marine Science Center Entrance Fees	212,588	190,000	228,017	212,588
Marine Science Center Field Trips	21,075	15,000	15,000	15,000
Marine Science Center Gift Shop/Novelties	233,210	210,000	237,010	237,000
Marine Science Center Special Events	27,870	26,000	26,000	26,000

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Charges for Services				
Medical Examiner's Fees	713,567	678,300	686,062	699,784
Motor Vehicle Fees	2,333,493	2,500,000	2,450,000	2,450,000
Park Fees	228,556	282,097	218,097	221,000
Power Ski Registration Fees	6,601	7,125	7,156	7,250
Prisoner Reporting-Incentive Payment	94,000	75,000	85,000	85,000
Recreation Fees	183,941	215,000	190,000	205,000
Research Services	16,739	8,754	18,085	16,770
Sales-Maps	18,661	17,000	20,000	20,000
Sheriff Services	19,485	15,000	19,000	19,000
Special Events	11,317	13,888	12,958	13,120
Sp Rec Fac-Concessions	1,442	0	1,800	1,800
Summer Recreation Fees	0	0	0	375,000
Surcharges - Judicial	279,307	300,000	280,000	280,000
Value Adjustment Board Fees	53,974	58,909	54,323	55,051
Total Charges for Services	\$15,647,015	\$16,404,174	\$15,042,445	\$15,080,366
Miscellaneous Revenues				
City Elections-Supplies/Expense	75,363	0	0	0
Commissions-Coke Contract	21,180	0	14,108	0
Corrections Commissions	445,747	375,000	375,000	375,000
Insurance Proceeds-Loss Furn/Equipment	0	0	99,760	0
Interest Income	21,943	83,850	25,000	35,000
Investment Income	703,960	800,000	650,000	800,000
License-Concession	1,500	0	300	0
License-Contractor	116,601	176,423	148,000	148,000
Miscellaneous Revenue	234,843	18,000	220,802	98,300
Other Contributions & Donation	0	0	36,500	0
Other Reimbursements	49,156	20,000	62,000	60,000
Outside Revenue	831,792	838,200	838,200	838,200
Rent	91,209	91,000	90,000	90,000
Sale-Land	2,778	0	10,000	0
Sale of Recyclables	2,346	2,200	2,200	0
Sale-Surplus Furn/Fixtr/Equipment	216,915	125,000	65,000	125,000
Total Miscellaneous Revenues	\$2,815,333	\$2,529,673	\$2,636,870	\$2,569,500
Permits, Fees, Special Assessments				
Permit-Commercial Solicitation	30,279	21,210	31,806	29,550
Permit Fees-Sludge	8,359	10,000	8,400	8,400
Trades-Miscellaneous	1,001	1,316	950	1,300
Total Permits, Fees, Special Assessme	\$39,639	\$32,526	\$41,156	\$39,250
Judgements, Fines and Forfeitures				
800 MHz Comm Surchg-Trffc Fine	430,849	405,148	410,052	410,052
Abandoned Property	106,213	0	0	0
Beach Fines	10,105	16,000	11,000	11,000
Court Technology	757,182	693,854	986,763	986,763

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Judgements, Fines and Forfeitures				
Crim Misd Fines	141,744	129,136	130,947	130,947
Felony Fines	23,432	23,957	23,957	23,957
Fines-Airport Security	2,298	2,398	2,398	2,398
Fines-Beach Protection	8,263	7,946	8,000	8,000
Fines-Corrections Education	65,131	65,000	61,000	61,000
Fines-Drug Abuse Treatment	20,709	16,456	18,000	19,000
Fines-Police Education	98,910	97,093	91,087	91,087
Mid Florida Community Legal Services	127,214	134,004	118,083	121,765
Other Fines and Forfeitures	258,993	234,352	234,352	219,944
STrade Board Fines	0	1,000	0	0
Teen Court Costs	184,655	177,162	182,707	182,707
Unlicensed Contractors	6,250	15,000	5,375	6,000
Volusia County Law Library	344,732	325,838	335,093	335,093
Water Violations	195	0	0	0
Total Judgements, Fines and Forfeitu	\$2,586,875	\$2,344,344	\$2,618,814	\$2,609,713
Subtotal Current Revenues	\$164,514,717	\$164,948,233	\$163,905,972	\$177,464,927
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	5,427,671	11,948,349	11,952,210	7,266,554
Donations	83	1,000	50	50
Donations-Comm Services	4,683	3,000	2,200	2,500
Appropriated Fund Balance	0	37,801,026	42,809,860	42,522,370
Game & Fresh Water Fish Comm	10,697	0	0	0
Total Non-Revenues	\$5,443,134	\$49,753,375	\$54,764,320	\$49,791,474
Subtotal Non-Current Revenues	\$5,443,134	\$49,753,375	\$54,764,320	\$49,791,474
Total Fund Revenues	\$169,957,851	\$214,701,608	\$218,670,292	\$227,256,401

Expenditure Detail

Accounting

Accounting	1,697,181	1,740,083	1,754,517	1,664,731
Total Accounting	\$1,697,181	\$1,740,083	\$1,754,517	\$1,664,731

Beach Safety

Beach Patrol	5,289,205	5,420,044	5,198,249	5,405,014
Beach Safety Specialists	466,119	610,518	577,032	628,165
Outside Detail	106,228	50,686	81,805	108,114
Seasonal Lifeguards	1,206,537	1,077,839	1,077,973	1,109,493
Total Beach Safety	\$7,068,089	\$7,159,087	\$6,935,059	\$7,250,786

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Building, Zoning and Code Administration</u>				
Contractor Licensing	126,943	128,956	131,021	139,492
Permit Processing	58,673	58,112	59,318	60,052
Total Building, Zoning and Code Administration	\$185,616	\$187,068	\$190,339	\$199,544
<u>Central Services</u>				
ADA Projects	96	10,000	10,194	10,000
Court Facilities	1,639,469	1,586,382	1,782,952	2,106,444
Document Processing	172,180	0	0	0
Facility Maintenance	3,931,971	4,810,274	4,783,905	4,772,184
Projects	1,042,132	541,144	887,320	270,000
Security	293,201	309,444	298,764	301,554
Total Central Services	\$7,079,049	\$7,257,244	\$7,763,135	\$7,460,182
<u>Clerk of the Circuit Court</u>				
Clerk of the Circuit Court	2,177,681	2,179,475	2,165,727	2,181,045
Total Clerk of the Circuit Court	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045
<u>Coastal</u>				
Beach Concessions	1,499	0	0	0
Beach Maintenance and Concessions	2,449,627	2,522,612	2,421,698	2,874,554
Coastal Parks	896,447	775,434	743,960	730,942
Public Access	162,918	176,465	176,285	151,465
Total Coastal	\$3,510,491	\$3,474,511	\$3,341,943	\$3,756,961
<u>Community Assistance</u>				
Administration	66,684	67,141	67,671	71,603
Alcohol Drugs Mental Health and Special C	3,686,062	3,686,061	3,686,061	3,686,061
CFAB Children and Family Advisory Board	2,439,586	2,246,352	2,246,352	2,246,352
Guardian Ad Litem	59,136	60,921	62,634	70,285
Total Community Assistance	\$6,251,468	\$6,060,475	\$6,062,718	\$6,074,301
<u>Community Services & Grants</u>				
Client Services	1,048,280	987,000	1,062,000	980,000
Community Services Administration	440,985	418,209	455,560	420,670
Continuing Client Support	1,550,558	1,340,000	1,340,000	1,437,016
Dori Slosberg Driver Education Program	276,379	995,649	600,000	992,521
Human Services	857,273	693,802	694,368	721,306
Payments F/O Contributions	6,760	8,097	2,500	3,729
Total Community Services & Grants	\$4,180,235	\$4,442,757	\$4,154,428	\$4,555,242
<u>Cooperative Extension</u>				
Cooperative Extension	671,402	669,173	657,840	684,732
Extension Services	20,360	160,226	20,623	165,419
Facilities	52,240	129,707	136,595	48,071
Total Cooperative Extension	\$744,002	\$959,106	\$815,058	\$898,222

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Corrections</u>				
Administration	1,051,324	2,654,229	2,624,023	2,617,817
Branch Jail	14,506,197	23,370,914	24,219,811	24,946,774
Correctional Facility	10,083,828	0	0	0
Corrections Clinic	6,760,383	7,100,000	7,076,280	7,100,000
HBA-Training	13,490	0	0	0
Maintenance-Facilities	1,241,139	1,291,451	1,402,705	1,196,275
Program Services	1,482,324	0	0	0
Total Corrections	\$35,138,685	\$34,416,594	\$35,322,819	\$35,860,866
<u>County Attorney</u>				
County Attorney	1,576,798	1,777,474	1,700,977	2,014,002
Total County Attorney	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
<u>County Council</u>				
County Council	378,968	462,198	403,019	501,522
Total County Council	\$378,968	\$462,198	\$403,019	\$501,522
<u>County Manager</u>				
Community Information	516,511	389,976	412,510	496,659
County Manager	635,699	631,154	666,745	787,735
Total County Manager	\$1,152,210	\$1,021,130	\$1,079,255	\$1,284,394
<u>Elections</u>				
Elections	1,781,883	1,710,819	2,061,010	1,641,097
Poll Worker Recruitment and Training	187,202	225,820	232,508	252,314
Registration	1,656,364	1,804,587	1,516,725	1,530,945
Voter Education	140,193	175,602	133,641	163,490
Total Elections	\$3,765,642	\$3,916,828	\$3,943,884	\$3,587,846
<u>Emergency Management</u>				
Operations	622,965	689,621	695,540	746,812
Total Emergency Management	\$622,965	\$689,621	\$695,540	\$746,812
<u>Emergency Medical Administration</u>				
Emergency Medical Administration	1,775,500	1,781,879	1,779,313	3,487,772
Total Emergency Medical Administration	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772
<u>Engineering & Construction</u>				
Vertical Construction	261,344	315,612	283,925	495,056
Total Engineering & Construction	\$261,344	\$315,612	\$283,925	\$495,056

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Environmental Management</u>				
Administration	223,627	270,205	236,375	283,316
Environmental Health Laboratory	118,795	113,260	111,857	114,973
Forever Programs	125,572	102,766	105,267	110,206
Green Volusia Program	10,000	10,000	8,050	10,000
Land Management Program	614,196	603,638	608,469	631,386
Marine Science Center	1,147,899	1,182,418	1,171,143	1,210,813
Natural Resources	221,735	225,110	238,861	223,871
Pollution Control	267,064	273,198	309,006	328,247
Sea Turtle Conservation Program	405,544	499,004	568,270	437,101
Total Environmental Management	\$3,134,432	\$3,279,599	\$3,357,298	\$3,349,913
<u>Fire Services</u>				
Mitigation/Disaster Management	26,487	74,349	57,433	57,727
Prescribed Burns Wildfire Prevention	247,586	264,129	272,176	278,950
Station 15/HAZMAT	1,017,280	915,636	872,526	976,342
Total Fire Services	\$1,291,353	\$1,254,114	\$1,202,135	\$1,313,019
<u>Growth and Resource Management</u>				
Administration	315,059	345,862	358,913	307,882
Total Growth and Resource Management	\$315,059	\$345,862	\$358,913	\$307,882
<u>Growth Management Commission</u>				
Growth Management Commission	121,418	286,051	272,568	275,949
Total Growth Management Commission	\$121,418	\$286,051	\$272,568	\$275,949
<u>Health Services</u>				
Health Services	2,487,909	2,487,910	2,487,910	2,487,910
Total Health Services	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910
<u>Information Technology</u>				
800 MHz Communication System	966,006	1,050,210	1,016,874	1,050,300
Administration	248,770	196,774	189,032	198,265
Application Services	1,148,201	1,247,030	1,199,453	1,326,449
Communications	1,221,294	1,763,477	1,483,139	1,682,880
Technical Services	2,109,288	2,304,778	2,304,236	2,395,791
Total Information Technology	\$5,693,559	\$6,562,269	\$6,192,734	\$6,653,685
<u>Justice System Administration</u>				
Court Administration	325,693	320,709	357,359	363,723
Judicial Support	47,608	44,718	44,668	43,358
Total Justice System Administration	\$373,301	\$365,427	\$402,027	\$407,081

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Justice System Circ Ct Criminal</u>				
Court Interpreters	2,091	2,000	2,200	2,000
Drug Court	361,785	359,664	353,455	362,757
Pre-trial Release	1,299,488	1,304,837	1,329,492	1,340,176
Total Justice System Circ Ct Criminal	\$1,663,364	\$1,666,501	\$1,685,147	\$1,704,933
<u>Justice System Circuit Juvenile</u>				
Other Circuit Court Juvenile	235,683	234,254	240,278	237,674
Total Justice System Circuit Juvenile	\$235,683	\$234,254	\$240,278	\$237,674
<u>Justice System County Civil</u>				
Alternative Dispute Resolution	10,525	10,525	10,525	10,525
Total Justice System County Civil	\$10,525	\$10,525	\$10,525	\$10,525
<u>Justice System General Operations</u>				
Drug Laboratory	379,438	437,914	419,498	444,478
Information Systems	259,242	326,495	315,025	294,110
Total Justice System General Operations	\$638,680	\$764,409	\$734,523	\$738,588
<u>Management and Budget</u>				
Management and Budget	399,408	373,852	375,325	461,944
VAB/TRIM	236,030	294,140	253,721	289,145
Total Management and Budget	\$635,438	\$667,992	\$629,046	\$751,089
<u>Medical Examiner</u>				
Administration	868,038	926,722	897,930	920,223
Investigations	352,538	498,653	503,019	405,427
Morgue Operations	487,116	552,194	541,347	559,459
Total Medical Examiner	\$1,707,692	\$1,977,569	\$1,942,296	\$1,885,109
<u>Non-Departmental</u>				
Appropriated Reserves	0	37,604,221	0	41,866,520
Contracts-General Government Service	4,903,419	4,306,078	4,341,406	4,774,631
Transfers to Other Funds	9,856,553	9,736,259	9,741,163	11,512,973
Total Non-Departmental	\$14,759,972	\$51,646,558	\$14,082,569	\$58,154,124
<u>Office of the CFO</u>				
CFO/Treasury	173,045	237,699	246,455	280,568
Total Office of the CFO	\$173,045	\$237,699	\$246,455	\$280,568

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Office of the Sheriff</u>				
Administrative Services	2,817,563	3,088,039	3,120,024	3,110,158
Communications	9,342,613	9,744,470	9,751,857	10,014,760
Community Services	2,938,696	2,985,149	3,017,877	3,097,765
Equipment Replacement Program	682,527	951,762	922,716	933,619
Judicial Services	11,225,058	11,070,921	11,158,344	11,580,186
Law Enforcement Services	5,277,199	5,010,244	5,206,627	5,389,288
Outside Detail	315,042	575,618	477,277	437,209
Special Services	3,570,740	3,782,085	3,569,062	3,842,229
Support Services	571,052	400,487	501,066	621,730
Training	596,209	602,157	562,300	601,714
Transfer to Other Funds	200,512	200,629	200,629	200,840
Total Office of the Sheriff	\$37,537,211	\$38,411,561	\$38,487,779	\$39,829,498
<u>Parks Recreation & Culture</u>				
Administration	298,227	297,386	292,020	245,136
Cultural & Historic Programs	512,848	529,084	545,595	548,814
ECHO Program Administration	146,767	142,862	57,729	0
Maintenance Of Beach	4,063	0	0	0
Operations And Maintenance	3,356,058	3,458,800	3,427,896	4,002,611
Parks Cultural Arts	601,034	611,758	611,758	611,758
Parks Environmental & Outdoor Programs	462,265	778,597	562,076	808,212
Parks Lyonia Preserve Environmental Cent	219,892	290,122	246,451	274,544
Parks Repair & Renovation	116,129	319,720	857,212	255,000
Total Parks Recreation & Culture	\$5,717,283	\$6,428,329	\$6,600,737	\$6,746,075
<u>Personnel</u>				
Personnel	809,850	831,585	867,525	983,093
Total Personnel	\$809,850	\$831,585	\$867,525	\$983,093
<u>Planning and Development Services</u>				
Land Development	180,368	182,939	180,248	188,905
Total Planning and Development Services	\$180,368	\$182,939	\$180,248	\$188,905
<u>Procurement</u>				
Auction Services	128,768	100,000	100,000	100,000
Procurement	538,299	590,642	578,934	595,929
Total Procurement	\$667,067	\$690,642	\$678,934	\$695,929
<u>Property Appraisal</u>				
Property Appraisal	6,356,464	6,278,256	6,277,237	6,664,063
Total Property Appraisal	\$6,356,464	\$6,278,256	\$6,277,237	\$6,664,063
<u>Public Protection Services</u>				
Administration	338,961	388,581	360,860	511,780
Strategic Reserve/Search and Rescue	37,605	62,245	53,233	51,478
Total Public Protection Services	\$376,566	\$450,826	\$414,093	\$563,258

General Fund - 001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Public Transportation</u>				
Commuter Rail Transit Project	1,200,000	1,200,000	1,200,000	1,200,000
Total Public Transportation	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
<u>Revenue</u>				
Fla Game & Fish Comm Agency	7,999	0	0	0
Revenue	2,811,551	3,140,642	2,985,547	3,076,231
Total Revenue	\$2,819,550	\$3,140,642	\$2,985,547	\$3,076,231
<u>State Department of Juvenile Justice</u>				
Pre-disposition Detention	5,032,960	4,136,858	2,905,360	3,254,711
Total State Department of Juvenile Justice	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
<u>State Mandated Costs</u>				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	602,301	602,301	604,657	616,154
Public Defender	494,164	530,820	527,368	640,692
Public Guardianship	126,000	126,000	126,000	126,000
State Attorney	569,371	589,955	566,981	614,182
Total State Mandated Costs	\$2,687,836	\$2,745,076	\$2,721,006	\$2,893,028
<u>Transition Expenses</u>				
Transition Corrections	44,154	0	0	0
Transition Emergency Management	32,536	0	0	0
Transition Property Appraiser	39,196	0	0	0
Transition Revenue Division	11,743	0	0	0
Total Transition Expenses	\$127,629	\$0	\$0	\$0
<u>Veterans' Services</u>				
Veterans' Services	533,749	577,013	593,376	584,277
Total Veterans' Services	\$533,749	\$577,013	\$593,376	\$584,277
Total Fund Expenditures	\$174,853,887	\$214,701,608	\$176,147,922	\$227,256,401

Emergency Medical Services Fund - 002

Summary: During FY2010-11, the County Council voted to take over provision of countywide emergency ambulance transport services from the Emergency Medical Foundation also known as EVAC. This fund was established beginning October 1, 2011 to provide the funding mechanism for ambulance operations. It is funded through ambulance billing revenue, special event support, and a subsidy from General Fund in the amount of \$3.2 million.

Funding is associated with increased transport expenses due to increased demand for service, loss of fund balance and to establish a reserve program for both revenue stabilization and capital equipment. Revenue stabilization is recommended to continue operational funding until Medicaid and other reimbursements are received. The reserve for capital equipment is to incrementally build sufficient funds to be used for major capital equipment such as cardiac monitors and auto pulse machines slated for bulk replacement in FY2015-16.

Funding is included for the replacement of six additional ambulances, as well as multiple tablets, drive cams and mobile data computers.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	14,619,668	14,396,307
Miscellaneous Revenues	173,818	522,385
Subtotal Current Revenues	\$14,793,486	\$14,918,692
Non-Current Revenues		
Non-Revenues	1,933,018	3,216,705
Subtotal Non-Current Revenues	\$1,933,018	\$3,216,705
Total Revenues	\$16,726,504	\$18,135,397
Less Operating Transfers	0	0
Total Operating Revenues	\$16,726,504	\$18,135,397
<u>Expenditures</u>		
Personal Services	12,290,479	13,192,631
Operating Expenses	4,164,725	4,304,716
Reimbursements	(60,000)	(60,000)
Capital Outlay	331,300	137,900
Grants and Aids	0	150
Reserves	0	560,000
Total Expenditures	\$16,726,504	\$18,135,397
Less Operating Transfers	0	0
Total Operating Expenditures	\$16,726,504	\$18,135,397
Net Revenues Less Expenditures	\$0	\$0

Emergency Medical Services Fund - 002

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Ambulance Fees/Svc Chgs	14,000,084	14,519,668	14,078,917	14,276,307
Charges for Services	28	0	0	0
Management Fee	18,594	0	50,000	50,000
Special Events	44,498	75,000	45,000	45,000
Training Service Charge	20,756	25,000	25,000	25,000
Total Charges for Services	\$14,083,960	\$14,619,668	\$14,198,917	\$14,396,307
Miscellaneous Revenues				
Bad Debt Recovery	511,022	150,000	529,564	500,000
Interest Income	1,169	1,200	1,200	1,200
Miscellaneous Revenue	32,696	20,000	8,000	8,000
Sale-Surplus Furn/Fixtr/Equipment	18,537	2,618	18,537	13,185
Total Miscellaneous Revenues	\$563,424	\$173,818	\$557,301	\$522,385
Subtotal Current Revenues	\$14,647,384	\$14,793,486	\$14,756,218	\$14,918,692
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,509,178	1,648,168	1,648,168	3,216,705
Contributions	1,239,035	0	0	0
Appropriated Fund Balance	0	284,850	605,988	0
Total Non-Revenues	\$2,748,213	\$1,933,018	\$2,254,156	\$3,216,705
Subtotal Non-Current Revenues	\$2,748,213	\$1,933,018	\$2,254,156	\$3,216,705
Total Fund Revenues	\$17,395,597	\$16,726,504	\$17,010,374	\$18,135,397
Expenditure Detail				
Accounting				
EMS Billing & Collection	1,015,857	1,141,598	1,126,446	1,076,581
Total Accounting	\$1,015,857	\$1,141,598	\$1,126,446	\$1,076,581
Emergency Medical Services				
Emergency Medical Services Ops	15,482,628	15,584,906	15,883,928	17,058,816
Total Emergency Medical Services	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816
Total Fund Expenditures	\$16,498,485	\$16,726,504	\$17,010,374	\$18,135,397

County Transportation Trust Fund - 103

Summary: The County Transportation Trust is comprised of Public Works Services, Construction Engineering, Road and Bridge, and Traffic Engineering Divisions. The major revenue sources for the County Transportation Trust fund include: the 6 cents local option gas tax; 5 cents second local option gas tax; the 5th and 6th cent constitutional gas tax; 7th cent county gas tax; the 9th cent gas tax, and utility taxes transferred from the Municipal Service District Fund to be used for safety related maintenance services of local transportation infrastructure provided in the unincorporated areas of the County.

The FY2013-14 budget of \$58,095,903 provides for road and bridge operations, maintenance and repairs to the bascule bridges, engineering services, arterial street lighting, railroad crossing maintenance, and traffic signals modernization. Major capital improvement projects funded within County Transportation Trust funds include: Countywide safety projects - \$1,000,000; land acquisition for the Public Works Service Center - \$2,783,000; bridge repairs program - \$250,000; traffic signal modernization - \$175,000; advanced right-of-way acquisition - \$500,000; and advanced engineering and permitting - \$500,000. Reserve balances are designated for future five year capital improvement program.

As a result of the continued decrease in road impact fees, a total of \$2,963,789 will be transferred to the Debt Service Fund in FY2013-14 to partially fund bond payment for gas tax revenue bonds in Zone 1 (Fund 131), Zone 2 (Fund 132), and Zone 3 (Fund 133), this results in less resources for roadway maintenance. This represents a decrease of \$388,474 over prior year transfer. For FY2013-14 a total of \$3.85M will be transferred from utility proceeds (Fund 120), this transfer is increased by \$750K to address safety-related deferred maintenance needs of the local transportation infrastructure.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	14,580,125	14,704,157
Intergovernmental Revenues	7,606,900	7,258,178
Charges for Services	425,086	453,804
Miscellaneous Revenues	402,000	265,000
Subtotal Current Revenues	\$23,014,111	\$22,681,139
Non-Current Revenues		
Non-Revenues	35,372,303	35,414,764
Subtotal Non-Current Revenues	\$35,372,303	\$35,414,764
Total Revenues	\$58,386,414	\$58,095,903
Less Operating Transfers	3,352,263	2,963,789
Total Operating Revenues	\$55,034,151	\$55,132,114
<u>Expenditures</u>		
Personal Services	9,540,802	9,385,224
Operating Expenses	13,094,928	13,643,661
Reimbursements	(3,303,365)	(3,294,156)
Capital Outlay	900,828	859,950
Capital Improvements	10,341,000	5,208,000
Interfund Transfers	3,352,263	2,963,789
Reserves	24,459,958	29,329,435
Total Expenditures	\$58,386,414	\$58,095,903
Less Operating Transfers	3,352,263	2,963,789
Total Operating Expenditures	\$55,034,151	\$55,132,114
Net Revenues Less Expenditures	\$0	\$0

County Transportation Trust Fund - 103

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Gas Tax-Local Option	7,247,818	7,068,150	6,620,000	7,160,844
Gas Tax-Local Option 5th Cent	5,427,501	5,300,000	5,130,000	5,291,813
Gas Tax-Voted One Cent	2,278,847	2,211,975	2,170,000	2,251,500
Total Taxes	\$14,954,166	\$14,580,125	\$13,920,000	\$14,704,157
Intergovernmental Revenues				
Gas Tax-5th & 6th Cents	4,553,300	4,420,000	4,650,000	4,676,239
Gas Tax-7th Cent	1,988,775	1,950,000	1,990,000	2,012,640
Gas Tax-Municipal Fuel Tax	434,552	300,000	300,000	300,000
Other Local Unit-Transportation	468,913	740,000	740,000	77,399
Other Transportation	17,444	15,000	12,000	10,000
State Revenue Sharing	181,900	181,900	181,900	181,900
Total Intergovernmental Revenues	\$7,644,884	\$7,606,900	\$7,873,900	\$7,258,178
Charges for Services				
Charges for Equipment-FEMA	8,309	0	0	0
Charges for Labor	139,563	0	0	0
Maintenance Agreements	201,926	210,036	211,434	217,779
Other Charges for Services	0	0	18,236	0
Sales-Maps	0	50	50	25
Transportation Svcs-DeBary	61,379	6,000	5,000	47,000
Transportation Svcs-Deltona	0	15,000	14,000	14,000
Transportation Svcs-Other	196,181	194,000	170,000	175,000
Total Charges for Services	\$607,358	\$425,086	\$418,720	\$453,804
Miscellaneous Revenues				
GASB 31 Interest	0	0	20,000	0
Insurance Proceeds-Loss Furn/Equipment	56,943	10,000	20,625	20,000
Investment Income	229,146	300,000	200,000	200,000
Miscellaneous Revenue	61,660	10,000	127,000	10,000
Outside Revenue	0	0	10	0
Rent	6,158	12,000	12,000	0
Sales-Surplus Matls & Scrap	25,324	0	7,500	10,000
Sale-Surplus Furn/Fixtr/Equipment	207,009	70,000	34,000	25,000
Total Miscellaneous Revenues	\$586,240	\$402,000	\$421,135	\$265,000
Subtotal Current Revenues	\$23,792,648	\$23,014,111	\$22,633,755	\$22,681,139
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	2,291,025	3,221,147	3,221,147	3,850,000
Appropriated Fund Balance	0	32,151,156	39,525,982	31,564,764
Total Non-Revenues	\$2,291,025	\$35,372,303	\$42,747,129	\$35,414,764
Subtotal Non-Current Revenues	\$2,291,025	\$35,372,303	\$42,747,129	\$35,414,764
Total Fund Revenues	\$26,083,673	\$58,386,414	\$65,380,884	\$58,095,903

County Transportation Trust Fund - 103

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
<u>Engineering & Construction</u>				
Appropriated Reserves	0	5,121,288	0	5,762,064
Bridge Repair Program	179,458	450,000	998,926	250,000
Construction Engineering	703,534	487,747	698,272	665,504
Countywide Sidewalks	318,781	250,000	250,000	250,000
Dunn-415-Williamson-D Bch-Olu	322,192	0	0	0
Howland Bl Ph3-Ft Smith-City	0	540,000	540,000	0
Orange Avenue Pipe Replacement	0	1,150,000	1,660,000	0
RailRoad Corssings - Annual	470	100,000	148,236	100,000
Resurfacing	3,685,317	2,050,000	3,819,415	3,000,000
Total Engineering & Construction	\$5,209,752	\$10,149,035	\$8,114,849	\$10,027,568
<u>LOGT 5 Road Projects</u>				
Advanced Engineering & Permitting	81,819	500,000	40,000	500,000
Advanced R/W Acquisition	41,088	500,000	500,000	500,000
Appropriated Reserves	0	5,179,951	0	10,024,743
Countywide Safety Projects	89,427	1,000,000	1,000,000	1,000,000
CR415, SR44-US92, 4Ln	377	0	0	0
Dunn Av-CR415 to Williamson	27,848	0	0	0
LPGA Bl-Jimmy Ann-Derbyshire	601,828	1,750,000	1,047,000	0
Pioneer Trail/Turnbull Bay Road	45,951	1,400,000	1,400,000	0
SR415 Mast Arms-Doyle/Howland	40,725	0	0	0
S Williamson Blvd Extension in Port Orang	0	738,000	738,000	0
Taylor Rd-Forest Pre/Summertree	8,471	0	0	0
Transfer to Other Funds	3,045,512	3,352,263	3,352,263	2,963,789
Tymber Ck Rd-Sr40-Peruvian Way	2,175	3,213,000	1,133,000	0
Williamson-Dunn Ave-LPGA 4 Lane	56,963	0	0	0
Total LOGT 5 Road Projects	\$4,042,184	\$17,633,214	\$9,210,263	\$14,988,532
<u>Public Works Services</u>				
Administration	113,134	103,342	55,187	127,903
Appropriated Reserves	0	1,484,366	0	1,484,366
Inter-Departmental Charges	970,966	775,311	775,311	703,473
Public Works Center	0	0	0	2,783,000
Total Public Works Services	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
<u>Road and Bridge</u>				
Appropriated Reserves	0	9,894,803	0	9,097,620
Outside Operations	178,493	181,980	181,980	181,980
Road and Bridge Operations	10,764,136	12,067,003	12,265,409	12,340,137
Total Road and Bridge	\$10,942,629	\$22,143,786	\$12,447,389	\$21,619,737

County Transportation Trust Fund - 103

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Traffic Engineering</u>				
Appropriated Reserves	0	2,779,550	0	2,960,642
FDOT Traffic Signal Upgrades	20,971	210,036	210,036	217,779
Traffic Engineering	950,368	1,110,532	953,794	1,056,825
Traffic Signal Modernization	1,702,778	1,997,242	2,049,291	2,126,078
Total Traffic Engineering	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324
Total Fund Expenditures	\$23,952,782	\$58,386,414	\$33,816,120	\$58,095,903

Library Fund - 104

Summary: Volusia County's public library system includes six regional libraries, seven community branch libraries and one support/training facility. A countywide Library Fund millage rate of 0.5520; a reduction from the previous rate of 0.6020, accounts for the tax revenues and expenditures relating to the operation of our library system. Volusia County earns State Aid grant funds based on a match of up to \$0.25 on local funds expended centrally by the library and the Friends of the Library groups. The library also expects to receive offsetting revenue from fines, Friends of the Library contributions, and the City of Deltona contribution. Reserves are being utilized to fund capital and to continue library service at the current service level. Planned capital improvement projects are included in the budget; details can be found in the Capital Improvement Section of the budget book. Interfund transfers out to the General Fund are for one position at the Environmental Learning Center and debt service payments for DeBary and New Smyrna Beach libraries.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	13,727,381	12,885,158
Intergovernmental Revenues	398,493	427,015
Charges for Services	173,000	173,000
Miscellaneous Revenues	520,463	471,463
Judgements, Fines and Forfeitures	450,000	425,000
Subtotal Current Revenues	\$15,269,337	\$14,381,636
Non-Current Revenues		
Non-Revenues	8,247,283	8,085,231
Subtotal Non-Current Revenues	\$8,247,283	\$8,085,231
Total Revenues	\$23,516,620	\$22,466,867
Less Operating Transfers	305,634	305,422
Total Operating Revenues	\$23,210,986	\$22,161,445
<u>Expenditures</u>		
Personal Services	8,703,240	8,884,826
Operating Expenses	6,813,808	6,669,780
Capital Outlay	180,240	120,240
Capital Improvements	545,000	470,000
Interfund Transfers	305,634	305,422
Reserves	6,968,698	6,016,599
Total Expenditures	\$23,516,620	\$22,466,867
Less Operating Transfers	305,634	305,422
Total Operating Expenditures	\$23,210,986	\$22,161,445
Net Revenues Less Expenditures	\$0	\$0

Library Fund - 104

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	13,883,675	13,697,381	13,697,381	12,855,158
Ad Valorem Taxes-Delinquent	67,901	30,000	30,000	30,000
Total Taxes	\$13,951,576	\$13,727,381	\$13,727,381	\$12,885,158
Intergovernmental Revenues				
Payment in Lieu of Taxes	2,949	1,000	1,030	1,030
State Aid to Library	397,493	397,493	425,985	425,985
Total Intergovernmental Revenues	\$400,442	\$398,493	\$427,015	\$427,015
Charges for Services				
Charges for Labor	(172)	0	0	0
Library Service Charges	28,449	35,000	35,000	35,000
Library Service-Lost Books	23,579	25,000	25,000	25,000
Library Service-Lost Cards	31,189	28,000	28,000	28,000
Sales-Maps	94,387	85,000	85,000	85,000
Total Charges for Services	\$177,432	\$173,000	\$173,000	\$173,000
Miscellaneous Revenues				
Commissions	1,835	3,000	3,000	3,000
Donations-Library NON FOL	352	1,000	1,800	2,000
Donations-Project Related	250,000	250,000	250,000	250,000
Interest Income	1,318	2,000	1,000	1,000
Investment Income	102,166	120,000	80,000	80,000
Miscellaneous Revenue	1,799	2,000	2,000	2,000
Other Contributions & Donation	725	0	0	0
Refund of Prior Year Expenditures	145,164	130,963	130,963	130,963
Rent	1,728	1,500	1,500	1,500
Sale-Surplus Furn/Fixtr/Equipment	775	10,000	5,000	1,000
Total Miscellaneous Revenues	\$505,862	\$520,463	\$475,263	\$471,463
Judgements, Fines and Forfeitures				
Library Fines	431,892	450,000	425,000	425,000
Total Judgements, Fines and Forfeitures	\$431,892	\$450,000	\$425,000	\$425,000
Subtotal Current Revenues	\$15,467,204	\$15,269,337	\$15,227,659	\$14,381,636
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	6,189	130,285	120,285	110,000
Appropriated Fund Balance	0	8,031,998	9,747,367	7,925,231
Donations-Library	82,893	85,000	50,000	50,000
Total Non-Revenues	\$89,082	\$8,247,283	\$9,917,652	\$8,085,231
Subtotal Non-Current Revenues	\$89,082	\$8,247,283	\$9,917,652	\$8,085,231
Total Fund Revenues	\$15,556,286	\$23,516,620	\$25,145,311	\$22,466,867

Library Fund - 104

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
<u>Library Services</u>				
Administration	16,056,114	23,431,620	17,166,080	22,416,867
Friends of the Library	72,148	85,000	54,000	50,000
Total Library Services	\$16,128,262	\$23,516,620	\$17,220,080	\$22,466,867
<u>Transition Expenses</u>				
Library Services	49,565	0	0	0
Total Transition Expenses	\$49,565	\$0	\$0	\$0
Total Fund Expenditures	\$16,177,827	\$23,516,620	\$17,220,080	\$22,466,867

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East Volusia Mosquito Control Fund - 105

Summary: Under the authority of F.S. Title XXIX, Chapter 388, and Chapter 110, Article IX County Ordinances, Volusia County Mosquito Control (VCMC) is responsible for nuisance and disease mosquito control in Volusia County. To achieve its major goal of reducing mosquito production, VCMC must mitigate the mosquito production sites and control immature mosquitoes before they develop into adult mosquitoes. Funding for VCMC is provided primarily through ad valorem taxes assessed on properties within the district. For FY2013-14 the millage rate will remain at the current rate of 0.2080 for the East Volusia Mosquito Control Special District. The amount of taxes levied by the County Council shall not exceed, in any one fiscal year, the sum of two mills for every dollar of assessed valuation on property situated in the district. Revenue is also realized from services provided to the St. John's River Water Management (marsh restoration) and the City of Sanford (midge control), in addition to reimbursements received for services provided to municipalities outside the District. The Florida Department of Agriculture and Consumer Services which has provided limited state funds in the past, has proposed eliminating these funds to Districts with budgets of one million or greater.

The FY2013-14 budget totals \$11,766,545, an increase of \$762,584 or 6.9% over prior year. The majority of this increase is related to increased fund balance due to anticipated expenditures that did not materialize during FY2012-13, such as an aircraft overhaul (\$1,000,000). Of the \$8.0M held in reserves, \$2.0M is capital reserves for the Public Works Service Center, \$5.6M for the replacement of vehicles and equipment, to include the possible replacement of a helicopter, required to ensure efficient and safe operations, and \$398,907 that represents 10% of revenues to address any emergency.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	3,433,462	3,507,084
Intergovernmental Revenues	283,500	321,200
Charges for Services	50,000	50,000
Miscellaneous Revenues	169,626	110,785
Subtotal Current Revenues	\$3,936,588	\$3,989,069
Non-Current Revenues		
Non-Revenues	7,067,373	7,777,476
Subtotal Non-Current Revenues	\$7,067,373	\$7,777,476
Total Revenues	\$11,003,961	\$11,766,545
Less Operating Transfers	0	0
Total Operating Revenues	\$11,003,961	\$11,766,545
<u>Expenditures</u>		
Personal Services	1,437,363	1,461,622
Operating Expenses	3,494,175	2,141,440
Reimbursements	(160,000)	(150,000)
Capital Outlay	462,500	134,714
Capital Improvements	80,000	0
Grants and Aids	149,329	154,040
Reserves	5,540,594	8,024,729
Total Expenditures	\$11,003,961	\$11,766,545
Less Operating Transfers	0	0
Total Operating Expenditures	\$11,003,961	\$11,766,545
Net Revenues Less Expenditures	\$0	\$0

East Volusia Mosquito Control Fund - 105

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	3,436,843	3,413,462	3,413,462	3,492,084
Ad Valorem Taxes-Delinquent	11,083	20,000	15,000	15,000
Total Taxes	\$3,447,926	\$3,433,462	\$3,428,462	\$3,507,084
Intergovernmental Revenues				
Payment in Lieu of Taxes	392	0	0	0
SJRWMD Grants	354,525	265,000	300,000	321,200
State Mosquito Control I	18,334	18,500	18,500	0
US Fish and Wildlife	0	0	29,076	0
Total Intergovernmental Revenues	\$373,251	\$283,500	\$347,576	\$321,200
Charges for Services				
Charges for Labor	37,778	50,000	50,000	50,000
Total Charges for Services	\$37,778	\$50,000	\$50,000	\$50,000
Miscellaneous Revenues				
Interest Income	11,156	11,626	11,000	9,005
Investment Income	70,289	88,500	88,500	80,780
Miscellaneous Revenue	1,554	1,000	1,000	1,000
Other Reimbursements	0	0	5,591	0
Rental of Equipment	54,709	15,000	10,000	10,000
Sale-Surplus Furn/Fixtr/Equipment	8,448	53,500	62,689	10,000
Total Miscellaneous Revenues	\$146,156	\$169,626	\$178,780	\$110,785
Subtotal Current Revenues	\$4,005,111	\$3,936,588	\$4,004,818	\$3,989,069
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	17,374	17,374	72,227
Appropriated Fund Balance	0	6,987,199	8,127,194	7,705,249
Appropriated Interfund Loan Pr	0	62,800	62,800	0
Total Non-Revenues	\$0	\$7,067,373	\$8,207,368	\$7,777,476
Subtotal Non-Current Revenues	\$0	\$7,067,373	\$8,207,368	\$7,777,476
Total Fund Revenues	\$4,005,111	\$11,003,961	\$12,212,186	\$11,766,545

East Volusia Mosquito Control Fund - 105

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
<u>Mosquito Control</u>				
Mosquito Control	3,949,248	10,819,651	4,381,148	11,673,433
State I	123,621	184,310	125,789	93,112
Total Mosquito Control	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Total Fund Expenditures	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545

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Resort Tax Fund - 106

Summary: The Tourist Development/Resort Tax was enacted in 1978 levying a two percent tax on short term rentals of living accommodations for six months or less. On April 24, 2003, the Volusia County Council adopted Ordinance 2003-07 raising the tax to three percent effective July 1, 2003. Revenue from these funds are pledged to secure and liquidate revenue bonds for the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums or auditoriums within Volusia County. Of these funds, 2% provides funding for the debt service on the 2002 Tourist Development Tax bond issue for the construction of the Ocean Center. The additional 1% provides funding for the 2004 Tourist Development Tax bond issue on the expansion of the Ocean Center. FY2013-14 is the final principal and interest payment for the 2002 Tourist Development Tax bond issue.

Volusia County, as a charter county, was authorized by state statute and local ordinance to do self-collection and administration of the tourist development taxes. The service charge for this activity is 2% which is charged on the first two pennies of resort tax and is used for collection, processing, and administration within the Revenue Division.

The FY2013-14 budget includes interfund transfers to Debt Service Fund (203) \$4,717,513 and Ocean Center Fund (118) \$2,961,185.

	<u>FY 2011-12 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	7,624,501	7,776,991
Miscellaneous Revenues	2,392	5,400
Subtotal Current Revenues	\$7,626,893	\$7,782,391
Total Revenues	\$7,626,893	\$7,782,391
Less Operating Transfers	7,525,233	7,678,698
Total Operating Revenues	\$101,660	\$103,693
<u>Expenditures</u>		
Operating Expenses	101,660	103,693
Interfund Transfers	7,525,233	7,678,698
Total Expenditures	\$7,626,893	\$7,782,391
Less Operating Transfers	7,525,233	7,678,698
Total Operating Expenditures	\$101,660	\$103,693
Net Revenues Less Expenditures	\$0	\$0

Resort Tax Fund - 106

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Resort Tax - 2 Cent	4,890,352	5,082,998	5,082,998	5,184,658
Resort Tax - Additional 1 Cent	2,445,183	2,541,503	2,541,503	2,592,333
Total Taxes	\$7,335,535	\$7,624,501	\$7,624,501	\$7,776,991
Miscellaneous Revenues				
Investment Income	5,426	2,392	5,400	5,400
Total Miscellaneous Revenues	\$5,426	\$2,392	\$5,400	\$5,400
Subtotal Current Revenues	\$7,340,961	\$7,626,893	\$7,629,901	\$7,782,391
Total Fund Revenues	\$7,340,961	\$7,626,893	\$7,629,901	\$7,782,391
Expenditure Detail				
Non-Departmental				
Contracts-General Government Service	97,800	101,660	101,659	103,693
Transfers to Other Funds	7,243,161	7,525,233	7,528,242	7,678,698
Total Non-Departmental	\$7,340,961	\$7,626,893	\$7,629,901	\$7,782,391
Total Fund Expenditures	\$7,340,961	\$7,626,893	\$7,629,901	\$7,782,391

Sales Tax Trust Fund - 108

Summary: The primary purpose for the Sales Tax Fund is to record the County's receipt of the Half-Cent Sales Tax that is received from the State on a monthly basis. Funds are authorized by F.S. 212.20(6) and 218.60-.67, for countywide purposes, including debt service. The Half-Cent Sales Tax is allocated based on the county's population. The incorporated population (General Fund) is 76% and the unincorporated population (Municipal District Service) is 24%.

From the amount allocated to the General Fund, revenues are distributed first for Debt Service. Amounts for debt service are transferred to the Subordinate Sales Tax Lien Debt Service Fund (201) for 2008 Series bond, Capital Improvement Fund (204) for 2012 Series bonds and the Capital Improvement Debt Service Fund (297) for the 2009A/2009B Series Bonds. The Ocean Center receives a portion of this revenue totaling \$1,279,979. The remaining amount is distributed to the General Fund.

From the amount allocated to The Municipal Service District Fund, revenues are distributed first for Debt Service. The amount for debt service is transferred to the Capital Improvement Debt Service Fund (297) for the 2009A Series Bond for Sheriff's vehicles and helicopter financing, with remaining used for operating purposed in the Municipal Service District Fund.

	FY 2011-12 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	16,304,080	17,349,340
Miscellaneous Revenues	20,000	15,000
Subtotal Current Revenues	\$16,324,080	\$17,364,340
Non-Revenues	0	
Subtotal Non-Current Revenues	\$0	\$0
Total Revenues	\$16,324,080	\$17,364,340
Less Operating Transfers	16,324,080	17,364,340
Total Operating Revenues	\$0	\$0
<u>Expenditures</u>		
Interfund Transfers	16,324,080	17,364,340
Total Expenditures	\$16,324,080	\$17,364,340
Less Operating Transfers	16,324,080	17,364,340
Total Operating Expenditures	\$0	\$0
Net Revenues Less Expenditures	\$0	\$0

Sales Tax Trust Fund - 108

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Half-Cent Sales Tax	16,039,983	16,304,080	16,682,057	17,349,340
Total Intergovernmental Revenues	\$16,039,983	\$16,304,080	\$16,682,057	\$17,349,340
Miscellaneous Revenues				
Investment Income	10,706	20,000	16,382	15,000
Total Miscellaneous Revenues	\$10,706	\$20,000	\$16,382	\$15,000
Subtotal Current Revenues	\$16,050,689	\$16,324,080	\$16,698,439	\$17,364,340
Non-Revenues				
Appropriated Fund Balance	0	0	19,362	0
Total Non-Revenues	\$0	\$0	\$19,362	\$0
Total Fund Revenues	\$16,050,689	\$16,324,080	\$16,717,801	\$17,364,340
Expenditure Detail				
Non-Departmental				
Transfers to Other Funds	16,031,327	16,324,080	16,717,801	17,364,340
Total Non-Departmental	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340
Total Fund Expenditures	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340

Convention Development Tax Fund - 111

Summary: The Convention Development Tax is distributed to 3 Advertising Authorities to promote and advertise tourism and to fund convention and visitors bureaus. The Convention Development Tax was originally authorized under Florida Law Chapter 84-324 for the Halifax Advertising Tax District, replacing an ad valorem advertising tax which had been authorized under Florida Law Chapter 26294 (1949). The County ended the ad valorem tax with the 1984-85 budget and created the Halifax Area Advertising Authority, authorizing a 1% tax on short term rental accommodations within the district under Florida Statute 212.03 (1983). In 1987, the County created the West Volusia Convention Development Tax District, the West Volusia Advertising Authority, the Southeast Volusia Convention Development Tax District, and the Southeast Volusia Advertising Authority and authorized a 1% tax on short term rental accommodations for each district as authorized in Florida Statutes 212.0305. In 1991, the rate for all three districts was increased from 1% to 2%. In 1995, the rate for Halifax and West Volusia was increased to 3%, while Southeast Volusia remained at 2%. The Southeast Volusia rate was increased to 3% in 2000.

Volusia County, as a charter county, is authorized by state statute and local ordinance to do self-collection and administration of the convention development tax. This service charge for this activity is 2%.

The expenditure detail includes administrative costs; budgeted transfers to agencies are: Halifax \$5,896,173, Southeast \$1,379,334 and West Volusia \$321,707.

	<u>FY 2011-12 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	6,849,302	7,746,499
Miscellaneous Revenues	3,000	2,660
Subtotal Current Revenues	\$6,852,302	\$7,749,159
Total Revenues	\$6,852,302	\$7,749,159
Less Operating Transfers	0	0
Total Operating Revenues	\$6,852,302	\$7,749,159
<u>Expenditures</u>		
Operating Expenses	6,852,302	7,749,159
Total Expenditures	\$6,852,302	\$7,749,159
Less Operating Transfers	0	0
Total Operating Expenditures	\$6,852,302	\$7,749,159
Net Revenues Less Expenditures	\$0	\$0

Convention Development Tax Fund - 111

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Convention Development Tax	7,335,535	6,849,302	7,594,608	7,746,499
Total Taxes	\$7,335,535	\$6,849,302	\$7,594,608	\$7,746,499
Miscellaneous Revenues				
Investment Income	2,685	3,000	2,660	2,660
Total Miscellaneous Revenues	\$2,685	\$3,000	\$2,660	\$2,660
Subtotal Current Revenues	\$7,338,220	\$6,852,302	\$7,597,268	\$7,749,159
Total Fund Revenues	\$7,338,220	\$6,852,302	\$7,597,268	\$7,749,159
Expenditure Detail				
Tourist Development				
Halifax Area Advertising Authority	5,730,359	5,338,726	5,896,215	6,014,097
Southeast Volusia Advertising Authority	1,276,786	1,206,651	1,379,343	1,406,921
West Volusia Advertising Authority	328,638	306,925	321,710	328,141
Total Tourist Development	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Total Fund Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159

Ponce De Leon Inlet and Port District Fund - 114

Summary: The Ponce DeLeon Inlet and Port District is authorized under Chapter 110 Article VIII of the Volusia County Code. Port district activities include Inlet Parks at Smyrna Dunes and Lighthouse Point, marine wildlife and artificial fishing reefs, derelict vessel removal and a coastal public access program. The Inlet Partnership Program provides grants to municipalities within the Port District for public access improvements. The Public Access and Inlet Parks improvements provide new and upgraded infrastructure such as fishing piers, boardwalks, parking, and boat and kayak launch sites. On August 5, 2010 Council approved expansion of the marine wildlife and artificial reef program in support of the boating, diving and fishing industries. Community participation is provided through the Volusia Reef Research Dive Team, which maintains a website at www.volusiareefs.org. There are eleven (11) federally permitted reef sites, and seventy-seven (77) reefs have been built within these areas. On February 7, 2013 Council approved development of three (3) nearshore artificial fishing reefs in state waters off New Smyrna Beach, Daytona Beach Shores and Daytona Beach. Permitting through the state and federal agencies is underway for development of these new reef sites. An annual inlet maintenance dredging program is to be implemented via a contributed funds agreement with the federal government.

The county code authorizes ad valorem millage not to exceed one mill per annum for administration, maintenance and operations and up to two mills per annum for debt service on any voter approved bonds. The port district millage rate is 0.0929, which is the same rate as FY2012-13. Ad valorem revenue is projected at \$1,559,690.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	1,532,574	1,567,690
Intergovernmental Revenues		148
Charges for Services	333,700	376,176
Miscellaneous Revenues	86,500	66,622
Subtotal Current Revenues	\$1,952,774	\$2,010,636
Non-Current Revenues		
Non-Revenues	4,614,175	4,647,066
Subtotal Non-Current Revenues	\$4,614,175	\$4,647,066
Total Revenues	\$6,566,949	\$6,657,702
Less Operating Transfers	0	0
Total Operating Revenues	\$6,566,949	\$6,657,702
<u>Expenditures</u>		
Personal Services	589,199	631,196
Operating Expenses	707,495	513,321
Capital Outlay	8,000	0
Capital Improvements	1,450,000	1,491,020
Grants and Aids	612,473	502,675
Reserves	3,199,782	3,519,490
Total Expenditures	\$6,566,949	\$6,657,702
Less Operating Transfers	0	0
Total Operating Expenditures	\$6,566,949	\$6,657,702
Net Revenues Less Expenditures	\$0	\$0

Ponce De Leon Inlet and Port District Fund - 114

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	1,536,224	1,524,574	1,521,326	1,559,690
Ad Valorem Taxes-Delinquent	4,575	8,000	8,000	8,000
Total Taxes	\$1,540,799	\$1,532,574	\$1,529,326	\$1,567,690
Intergovernmental Revenues				
Payment in Lieu of Taxes	148	0	0	148
Total Intergovernmental Revenues	\$148	\$0	\$0	\$148
Charges for Services				
Park Fees	387,810	333,700	376,176	376,176
Total Charges for Services	\$387,810	\$333,700	\$376,176	\$376,176
Miscellaneous Revenues				
Interest Income	151	500	500	500
Investment Income	61,021	86,000	86,000	66,122
Total Miscellaneous Revenues	\$61,172	\$86,500	\$86,500	\$66,622
Subtotal Current Revenues	\$1,989,929	\$1,952,774	\$1,992,002	\$2,010,636
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	5,560	5,560	0
Appropriated Fund Balance	0	4,608,615	6,048,285	4,647,066
Total Non-Revenues	\$0	\$4,614,175	\$6,053,845	\$4,647,066
Subtotal Non-Current Revenues	\$0	\$4,614,175	\$6,053,845	\$4,647,066
Total Fund Revenues	\$1,989,929	\$6,566,949	\$8,045,847	\$6,657,702
Expenditure Detail				
Coastal				
Administration	417,453	634,836	632,036	680,551
Appropriated Reserves	0	3,199,782	0	3,519,490
Beach Ramp Beautification	57,386	0	190	0
Emergency Shore Protection	440,750	0	200	0
Inlet District Access & Operations	103,728	765,000	1,522,464	495,000
Inlet District Partnership Programs	12,980	420,000	168,400	383,400
Inlet Parks	440,283	447,331	561,055	909,241
Marine Wildlife and Artificial Fishing Reefs	448,164	1,100,000	514,436	670,020
South Jetty Extension	318,884	0	0	0
Transfer to Other Fund	1,713,503	0	0	0
Total Coastal	\$3,953,131	\$6,566,949	\$3,398,781	\$6,657,702
Total Fund Expenditures	\$3,953,131	\$6,566,949	\$3,398,781	\$6,657,702

E-911 Emergency Telephone System Fund - 115

Summary: The "Florida Emergency Communications Number E911 State Plan Act" (ss. 356.171- 365.173, F.S.), outlines the establishment, use and distribution of "911" fee revenues. Service providers collect the fees levied on subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the monies collected in the wireless category, and 97% of the monies collected in the non-wireless category.

Any county that receives these funds is required to establish a unique trust fund to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per ss. 365.172 (9), F.S.

The FY2013-14 budget includes transfers of \$45,760 to the 120 fund (Municipal Service District) for GIS support and \$940,559 to the 001 fund (General Fund) for E911 services (land and wireless).

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	2,150,000	2,380,000
Miscellaneous Revenues	40,000	10,000
Subtotal Current Revenues	\$2,190,000	\$2,390,000
Non-Current Revenues		
Non-Revenues	897,884	1,161,532
Subtotal Non-Current Revenues	\$897,884	\$1,161,532
Total Revenues	\$3,087,884	\$3,551,532
Less Operating Transfers	922,253	986,319
Total Operating Revenues	\$2,165,631	\$2,565,213
<u>Expenditures</u>		
Personal Services	119,014	123,415
Operating Expenses	1,608,151	1,639,631
Interfund Transfers	922,253	986,319
Reserves	438,466	802,167
Total Expenditures	\$3,087,884	\$3,551,532
Less Operating Transfers	922,253	986,319
Total Operating Expenditures	\$2,165,631	\$2,565,213
Net Revenues Less Expenditures	\$0	\$0

E-911 Emergency Telephone System Fund - 115

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
E911 Non-Wireless Distribution	1,002,719	850,000	1,000,000	1,000,000
E911-Wireless Distributions	1,384,823	1,300,000	1,300,000	1,380,000
Total Intergovernmental Revenues	\$2,387,542	\$2,150,000	\$2,300,000	\$2,380,000
Miscellaneous Revenues				
Investment Income	25,809	40,000	38,000	10,000
Total Miscellaneous Revenues	\$25,809	\$40,000	\$38,000	\$10,000
Subtotal Current Revenues	\$2,413,351	\$2,190,000	\$2,338,000	\$2,390,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	1,390	1,390	0
Appropriated Fund Balance	0	896,494	3,896,317	1,161,532
Total Non-Revenues	\$0	\$897,884	\$3,897,707	\$1,161,532
Subtotal Non-Current Revenues	\$0	\$897,884	\$3,897,707	\$1,161,532
Total Fund Revenues	\$2,413,351	\$3,087,884	\$6,235,707	\$3,551,532
Expenditure Detail				
Office of the Sheriff				
E-911 Emergency Telephone System	238,229	241,925	242,378	274,556
E-911 PSAP Expenses	855,370	1,173,589	1,290,877	1,556,557
E-911 Wireless	1,943,388	1,672,370	3,540,920	1,720,419
Total Office of the Sheriff	\$3,036,987	\$3,087,884	\$5,074,175	\$3,551,532
Total Fund Expenditures	\$3,036,987	\$3,087,884	\$5,074,175	\$3,551,532

Special Lighting Districts Fund - 116

Summary: Special Lighting Districts are established under the authority provided in Article II, Sec. 110-31 County Code; and have been created to account for street lighting utility expenditures in 55 street lighting districts (SLD) in both unincorporated and incorporated Volusia County. Revenue for this fund is generated through the levy of a non-ad valorem assessment for each parcel within the specified district and is calculated based on the estimated cost of providing street lighting within that district. The FY2013-14 budget is predicated on assessment rates ranging from \$0.12/front feet to \$217/parcel per year.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	267,066	243,046
Subtotal Current Revenues	\$267,066	\$243,046
 Non-Current Revenues		
Non-Revenues	27,479	80,284
Subtotal Non-Current Revenues	\$27,479	\$80,284
Total Revenues	\$294,545	\$323,330
 Less Operating Transfers	0	0
Total Operating Revenues	\$294,545	\$323,330
 <u>Expenditures</u>		
Operating Expenses	294,545	278,930
Reserves	0	44,400
Total Expenditures	\$294,545	\$323,330
 Less Operating Transfers	0	0
Total Operating Expenditures	\$294,545	\$323,330
 Net Revenues Less Expenditures	\$0	\$0

Special Lighting Districts Fund - 116

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Special Assessment Streetlighting	288,404	267,066	263,732	243,046
Total Permits, Fees, Special Assessments	\$288,404	\$267,066	\$263,732	\$243,046
Subtotal Current Revenues	\$288,404	\$267,066	\$263,732	\$243,046
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	27,479	87,092	80,284
Total Non-Revenues	\$0	\$27,479	\$87,092	\$80,284
Subtotal Non-Current Revenues	\$0	\$27,479	\$87,092	\$80,284
Total Fund Revenues	\$288,404	\$294,545	\$350,824	\$323,330

Expenditure Detail

Non-Departmental

A Quiet Place in the Country	2,552	2,798	2,551	3,028
Audubon Park	1,008	1,115	1,037	1,002
Autumn Woods	6,968	7,497	6,956	6,915
Barrier Isle	535	600	534	527
Berry's Ridge Street Lighting District	5,480	5,902	5,482	5,423
Blue Springs Landing	1,182	1,268	1,179	1,169
Bon Air	376	403	375	372
Breezewood Park	11,061	11,922	11,049	11,001
Briarwood South	1,589	1,712	1,586	1,580
Capistrano	928	1,018	926	1,051
Cliff Street	923	987	1,027	913
Cone Road Street Lighting District	536	600	535	540
Coquina Key	2,438	2,685	2,436	2,743
Country Club Estates	3,274	3,525	3,261	3,245
Coventry Estates SLD	6,063	6,522	6,063	6,046
Dixie Ridge Estates	2,073	2,489	2,237	2,194
Fairwind Estates	2,146	2,353	2,143	2,524
Glenwood Hammock	1,002	1,085	1,004	1,004
Halifax Plantation Phase I	11,299	12,374	11,279	13,098
Hilltop Manor	236	252	236	231
Island Cay SLD	628	697	629	718

Special Lighting Districts Fund - 116

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Non-Departmental</u>				
Jeanette Dr SLD	570	612	568	564
June Terrace	1,003	1,082	1,005	1,002
Knolton Avenue	568	613	570	565
Lakeshore Trails	2,474	2,660	2,470	2,456
Lake Waterford	847	918	843	834
Lake Winnemissett Oaks	4,228	4,569	4,249	4,234
Long Leaf Plantation	8,100	8,737	8,096	8,061
Minaki Heights	1,883	2,037	1,888	1,879
Myrtle Jo Drive	1,134	1,073	962	987
North Peninsula	58,215	63,993	58,006	61,654
North Ridge	21,708	23,537	21,870	21,738
Oakhurst SLD	2,374	2,560	2,379	2,370
Ocean Aire Terrace	1,516	1,674	1,512	1,639
Peninsula Winds	732	810	732	809
Pine Terrace	3,225	3,467	3,220	3,213
Redfish Cove	1,531	1,681	1,529	1,716
Ridgewood Crossing	17,745	19,214	17,851	17,762
River Park	3,079	3,395	3,081	3,272
Riviera Oaks	1,851	2,058	1,850	1,815
Rolling Acres	3,868	4,162	3,862	3,842
Sandpiper Forest	915	1,019	917	976
Seabridge	7,955	8,736	7,945	9,218
Seabridge South	3,037	3,342	3,035	3,403
Sheridan	712	767	713	707
Spanish Mission Heights	1,297	1,405	1,295	1,286
Spring Forest	1,000	1,115	1,001	1,004
Spring Hill	27,052	29,172	26,991	27,093
Street Lighting Reserves	0	0	0	44,400
Tanglewood/Tomoka	3,382	3,730	3,377	3,464
Trails West	12,132	13,047	12,111	12,036
Twin Rivers	1,925	2,129	1,921	1,874
Village of Pine Run	4,167	4,592	4,134	4,164
Wilbur by the Sea	5,507	6,119	5,515	5,462
Wood Site Drive	1,181	1,282	1,182	1,186
Woodward Avenue	1,337	1,434	1,335	1,321
Total Non-Departmental	\$270,547	\$294,545	\$270,540	\$323,330
Total Fund Expenditures	\$270,547	\$294,545	\$270,540	\$323,330

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Ocean Center Fund - 118

Summary: The Ocean Center provides convention and tourism visitors with a quality convention, entertainment and sports venue in Volusia County. In 2009, the County completed a 250,000 square foot addition to the Ocean Center, with a new exhibit hall and meeting rooms. The Ocean Center Department is responsible for the overall planning, direction, and control of the Ocean Center and Parking Garage Fund (475).

The majority of funding for the Ocean Center is provided by the three cent Tourist Development Tax, per s. 125.0104 F.S. for the outstanding debt service for the original bonds (ending in FY2013-14) and for the bonds issued for expansion in FY 2003-04. Taxes available after debt service requirements are transferred from the Resort Tax Fund (106) to the Ocean Center Fund to be used for operations, \$2,961,185. Additional revenue is transferred to the Ocean Center from the Half-Cent Sales Tax Fund (108), \$1,279,979. Since a percentage of sales tax is generated by tourism, this revenue source can assist with the operating expenses of the Ocean Center.

The FY2013-14 budget includes capital outlay such as refurbishment of ballroom air walls and upgrade of client internet access. Additional details of Capital Outlay can be found in the Appendix section of this document. Interfund transfers are \$659,003 to Fund 208 for debt service for the Ocean Center Expansion and \$180,000 to Ocean Center Capital Fund (318) for HVAC replacement. A revenue stabilization reserve in the amount of \$298,623, or 5% of revenues, is established beginning FY2013-14. Additional reserves will provide for on-going maintenance and capital needs.

	FY 2011-12 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	1,327,600	1,389,075
Miscellaneous Revenues	382,500	342,227
Subtotal Current Revenues	\$1,710,100	\$1,731,302
 Non-Revenues	 4,892,355	 5,185,265
Subtotal Non-Current Revenues	\$4,892,355	\$5,185,265
Total Revenues	\$6,602,455	\$6,916,567
 Less Operating Transfers	 660,585	 659,003
Total Operating Revenues	\$5,941,870	\$6,257,564
 <u>Expenditures</u>		
Personal Services	1,853,005	1,970,442
Operating Expenses	3,249,359	3,044,438
Reimbursements	(107,558)	(80,789)
Capital Outlay	14,500	509,000
Capital Improvements	40,000	0
Grants and Aids	5,700	5,700
Interfund Transfers	840,585	839,003
Reserves	725,250	628,773
Total Expenditures	\$6,620,841	\$6,916,567
 Less Operating Transfers	 660,585	 659,003
Total Operating Expenditures	\$5,960,256	\$6,257,564
Net Revenues Less Expenditures	(\$18,386)	\$0

Ocean Center Fund - 118

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Concession-Catering	70,651	105,000	34,333	90,000
OC Concession-Stands	61,707	53,000	17,166	70,000
Ocean Center Business Center Sales	776	500	300	300
Ocean Center Revenues	38,934	42,600	12,700	25,000
Sp Rec Fac-Arena	371,713	375,000	356,613	420,900
Sp Rec Fac-Concessions	13,839	15,000	11,152	31,300
Sp Rec Fac-Conference Center	549,092	576,500	534,204	591,575
Sp Rec Fac-Equipment	109,076	100,000	100,000	100,000
Sp Rec Fac-Reimbursable-Staff	52,783	60,000	35,000	60,000
Total Charges for Services	\$1,268,571	\$1,327,600	\$1,101,468	\$1,389,075
Miscellaneous Revenues				
Commissions	3,394	50,500	8,200	8,500
Interest Income	12	0	0	0
Investment Income	3,172	7,500	2,500	2,500
Miscellaneous Revenue	4,031	1,500	500	1,000
Other Reimbursements	31,566	0	0	0
Rent	279,262	263,000	258,000	255,227
Sale-Surplus Furn/Fixtr/Equipment	0	0	2,380	0
Utilities-Rent Related	95,478	60,000	60,000	75,000
Total Miscellaneous Revenues	\$416,915	\$382,500	\$331,580	\$342,227
Subtotal Current Revenues	\$1,685,486	\$1,710,100	\$1,433,048	\$1,731,302
Non-Revenues				
Transfers from Other Funds	3,783,194	3,324,374	4,094,404	4,241,164
Appropriated Fund Balance	0	1,567,981	1,217,785	944,101
Total Non-Revenues	\$3,783,194	\$4,892,355	\$5,312,189	\$5,185,265
Total Fund Revenues	\$5,468,680	\$6,602,455	\$6,745,237	\$6,916,567
Expenditure Detail				
<u>Ocean Center</u>				
Administration	840,730	736,740	741,255	907,118
Appropriated Reserves	0	725,250	0	628,773
Finance/Box Office	119,262	118,509	116,450	113,288
Operations	2,987,432	2,996,484	2,899,738	3,199,800
Sales and Marketing	974,214	1,203,273	1,203,108	1,228,585
Transfers to Other Funds	1,354,759	840,585	840,585	839,003
Total Ocean Center	\$6,276,397	\$6,620,841	\$5,801,136	\$6,916,567
Total Fund Expenditures	\$6,276,397	\$6,620,841	\$5,801,136	\$6,916,567

Road District Maintenance Fund - 119

Summary: On December 21, 2006, the County Council approved County Ordinance 2006-28 and the tentative assessment roll creating the West Highlands/Highland Park Road special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated rights-of-way within the district boundaries. FY2008-09 was the first year for the Road Maintenance District Fund, this maintenance district pertains to the West Highlands Maintenance District. The assessment for the annual maintenance project for property owners continues to be \$56.70 per 25 foot lot. The Road and Bridge Division manages the maintenance program using subcontractors to effect repairs as warranted. The road maintenance assessment is subject to adjustments based on actual costs plus an administrative fee included in the current proposed annual maintenance cost.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	211,000	203,500
Subtotal Current Revenues	\$211,000	\$203,500
Non-Current Revenues		
Non-Revenues		97,007
Subtotal Non-Current Revenues	\$0	\$97,007
Total Revenues	\$211,000	\$300,507
Less Operating Transfers	0	0
Total Operating Revenues	\$211,000	\$300,507
<u>Expenditures</u>		
Operating Expenses	180,375	180,067
Reserves	30,625	120,440
Total Expenditures	\$211,000	\$300,507
Less Operating Transfers	0	0
Total Operating Expenditures	\$211,000	\$300,507
Net Revenues Less Expenditures	\$0	\$0

Road District Maintenance Fund - 119

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Special Assessment Road Maintenance	207,257	211,000	205,500	203,500
Total Permits, Fees, Special Assessments	\$207,257	\$211,000	\$205,500	\$203,500
Subtotal Current Revenues	\$207,257	\$211,000	\$205,500	\$203,500
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	71,882	97,007
Total Non-Revenues	\$0	\$0	\$71,882	\$97,007
Subtotal Non-Current Revenues	\$0	\$0	\$71,882	\$97,007
Total Fund Revenues	\$207,257	\$211,000	\$277,382	\$300,507
Expenditure Detail				
Road and Bridge				
W Highlands/Highlands Park	197,748	211,000	180,375	300,507
Total Road and Bridge	\$197,748	\$211,000	\$180,375	\$300,507
Total Fund Expenditures	\$197,748	\$211,000	\$180,375	\$300,507

Municipal Service District Fund - 120

Summary: The Municipal Service District (MSD) was established by County Ordinance 73-21. The boundaries of the Municipal Service District are coincident with those boundaries defining all of the unincorporated areas of the county. The proposed millage rate is 2.2399 a 9.8% increase for FY2013-14. Other revenues include the utilities tax, communications services tax, development-related fees, Sheriff city contracts, and animal control fees. The MSD Fund includes expenditures for Sheriff operations for the unincorporated area and for contracted cities of Deltona, DeBary, Pierson and Oakhill; Animal Control; Building, Zoning, and Code Administration; Construction Engineering; Environmental Management; Growth and Resource Management Graphics; Parks, Recreation and Culture and Planning. Revenue: interfund transfers from other funds are half-cent sales tax revenues (Fund 108) based on a percentage of unincorporated county population and cost sharing for GIS maintenance for E-911 system (Fund 115). Expenditures: debt service for prior year's purchases of Sheriff facilities (General Fund 001) and vehicles (Fund 297), transfer to capital outlay (Fund 305) for replacement of 800 mHz radios, and transfer an increased portion of the utilities tax to provide for road repairs and safety-related deferred maintenance needs of local transportation infrastructure in unincorporated Volusia County.

Revenue Stabilization reserves are set aside to offset volatility in various revenue streams such as development fees, utilities tax, and communications services tax and to provide for unexpected expenditures. Emergency reserves are currently allocated at the minimal 5.5% level.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	22,069,500	22,843,694
Intergovernmental Revenues	177,945	175,945
Charges for Services	13,113,262	13,508,516
Miscellaneous Revenues	136,000	130,000
Permits, Fees, Special Assessments	836,383	950,295
Judgements, Fines and Forfeitures	107,000	77,500
Subtotal Current Revenues	\$36,440,090	\$37,685,950
Non-Current Revenues		
Non-Revenues	6,400,588	7,786,902
Subtotal Non-Current Revenues	\$6,400,588	\$7,786,902
Total Revenues	\$42,840,678	\$45,472,852
Less Operating Transfers	3,445,426	4,195,769
Total Operating Revenues	\$39,395,252	\$41,277,083
<u>Expenditures</u>		
Personal Services	22,911,266	24,127,139
Operating Expenses	12,005,265	11,528,855
Capital Outlay	1,632,233	1,877,468
Grants and Aids	50,000	50,000
Interfund Transfers	3,445,426	4,258,269
Reserves	2,796,488	3,631,121
Total Expenditures	\$42,840,678	\$45,472,852
Less Operating Transfers	3,445,426	4,195,769
Total Operating Expenditures	\$39,395,252	\$41,277,083
Net Revenues Less Expenditures	\$0	\$0

Municipal Service District Fund - 120

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	10,722,976	10,681,196	10,681,196	11,830,685
Ad Valorem Taxes-Delinquent	49,009	41,727	41,727	49,009
Business Tax Receipt	171,456	156,804	156,804	157,000
Communication Services Tax	3,959,667	4,668,893	4,000,000	4,040,000
Utility Tax	6,775,437	6,520,880	6,700,000	6,767,000
Total Taxes	\$21,678,545	\$22,069,500	\$21,579,727	\$22,843,694
Intergovernmental Revenues				
Beverage Licenses	13,827	14,000	14,000	14,000
Licenses-Mobile Homes	153,202	155,000	155,000	153,000
Payment in Lieu of Taxes	8,259	8,945	8,945	8,945
Total Intergovernmental Revenues	\$175,288	\$177,945	\$177,945	\$175,945
Charges for Services				
Animal Control Fees	2,409	2,600	2,500	2,600
Animal Control Fees-DeBary	75,878	70,768	77,314	77,314
Animal Control - Svc Charges	43,150	36,000	44,000	44,000
Charges for Labor	1,565	0	1,000	1,000
Concurrency Management Review	1,842	2,947	1,264	1,264
Concurrency Review	4,554	6,000	0	6,000
Development Order Review Appli	3,067	4,428	2,274	2,274
False Alarm Fees	17,350	20,000	20,000	18,000
Itinerant Merchant Admin Svcs	92,254	140,000	95,000	100,000
Maintenance Fees	21,081	15,000	15,000	20,000
Mitigation Plan Review	246	237	237	237
Other Charges for Services	6,663	0	0	0
Other Wetland Application	12,707	15,000	15,000	15,000
Planning Development Fees	29,571	51,358	36,576	38,405
Sales-Maps	491	500	500	500
Sheriff Svcs-DeBary	2,664,217	2,717,460	2,717,460	2,794,925
Sheriff Svcs-Deltona	9,046,134	9,249,300	9,249,300	9,594,958
Sheriff Svcs - Oak Hill	459,301	480,829	480,829	494,693
Sheriff Svcs - Pierson	235,905	240,415	240,415	247,346
Storm Water Management Fees	78	3,385	0	0
Tree Preservation Ordinance	13,389	15,000	15,000	15,000
Tree Replacement Fee	(12,347)	10,000	5,000	5,000
Wellfield Protectn Prmt Review	2,032	2,035	1,730	0
Zoning Fees	26,370	30,000	38,270	30,000
Total Charges for Services	\$12,747,907	\$13,113,262	\$13,058,669	\$13,508,516
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	14,721	0	50,000	0
Interest Income	4,058	6,000	4,000	4,000

Municipal Service District Fund - 120

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Miscellaneous Revenues				
Investment Income	5,575	15,000	15,000	7,000
License-Animal Control	22,083	25,000	21,000	21,000
Miscellaneous Revenue	2,746	0	4,000	3,000
Mitigation Fees	3,571	15,000	10,000	10,000
Sale-Surplus Furn/Fixtr/Equipment	103,302	75,000	85,000	85,000
Total Miscellaneous Revenues	\$156,056	\$136,000	\$189,000	\$130,000
Permits, Fees, Special Assessments				
Permit-Farm Pond	2,200	2,200	1,500	1,500
Permit Fees-Utility Use	71,030	40,408	113,585	113,585
Permits-Building	751,827	750,000	760,000	800,000
Permit-Sign	21,956	36,000	18,000	22,000
Permit-Special Event	7,644	5,500	5,500	5,500
Plans Exam Fees	1,500	2,275	1,075	1,100
Special Assessment Stormwater	7,275	0	6,610	6,610
Total Permits, Fees, Special Assessments	\$863,432	\$836,383	\$906,270	\$950,295
Judgements, Fines and Forfeitures				
Code Enforcement Fines	63,371	50,000	25,000	25,000
Fines-Police Ed-Training	47,337	55,000	50,000	52,000
Mitigation Violations	382	2,000	500	500
Total Judgements, Fines and Forfeitures	\$111,090	\$107,000	\$75,500	\$77,500
Subtotal Current Revenues	\$35,732,318	\$36,440,090	\$35,987,111	\$37,685,950
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	4,263,252	4,192,978	4,287,471	4,213,202
Appropriated Fund Balance	0	2,207,110	2,778,871	3,573,300
Animal Welfare Donations	479	500	400	400
Total Non-Revenues	\$4,263,731	\$6,400,588	\$7,066,742	\$7,786,902
Subtotal Non-Current Revenues	\$4,263,731	\$6,400,588	\$7,066,742	\$7,786,902
Total Fund Revenues	\$39,996,049	\$42,840,678	\$43,053,853	\$45,472,852

Expenditure Detail

Animal Control

Administration	1,129,601	1,134,467	1,129,874	1,134,576
Mobile Spay/Neuter Clinic	227,078	224,312	227,640	230,285
Total Animal Control	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861

Municipal Service District Fund - 120

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
<u>Building, Zoning and Code Administration</u>				
Administration	439,502	436,531	336,931	338,163
Building Code Administration	1,351,208	1,403,409	1,395,528	1,445,616
Code Enforcement	592,659	659,456	609,783	621,800
Permit Processing	365,018	367,170	372,558	380,704
Total Building, Zoning and Code Administration	\$2,748,387	\$2,866,566	\$2,714,800	\$2,786,283
<u>Engineering & Construction</u>				
Development Engineering	473,113	469,246	477,918	483,047
Total Engineering & Construction	\$473,113	\$469,246	\$477,918	\$483,047
<u>Environmental Management</u>				
Environmental Permitting	518,708	511,831	508,394	493,856
Tree Replacement	5,840	364,262	8,029	350,446
Total Environmental Management	\$524,548	\$876,093	\$516,423	\$844,302
<u>Growth and Resource Management</u>				
Graphics	431,385	419,235	418,968	433,289
Total Growth and Resource Management	\$431,385	\$419,235	\$418,968	\$433,289
<u>Non-Departmental</u>				
Appropriated Reserves	0	2,796,488	0	3,631,121
Inter-Departmental Charges	1,213,743	976,471	895,963	463,063
Transfers to Other Funds	2,311,579	3,120,582	3,120,582	3,933,082
Total Non-Departmental	\$3,525,322	\$6,893,541	\$4,016,545	\$8,027,266
<u>Office of the Sheriff</u>				
Community Services	412,246	397,931	390,533	412,236
Equipment Replacement Program	1,800,003	2,177,983	2,095,494	2,494,118
Law Enforcement Services	22,527,137	22,398,670	22,504,386	23,547,670
Special Services	763,714	866,641	878,950	904,236
Training	554,642	648,615	646,922	687,529
Transfer to Other Funds	324,655	324,844	324,844	325,187
Total Office of the Sheriff	\$26,382,397	\$26,814,684	\$26,841,129	\$28,370,976
<u>Parks Recreation & Culture</u>				
Operations And Maintenance	1,325,412	1,258,751	1,258,751	1,219,431
Parks Environmental & Outdoor Programs	356,109	286,690	286,690	280,664
Parks Repair & Renovation	26,192	11,138	11,138	1,087
Total Parks Recreation & Culture	\$1,707,713	\$1,556,579	\$1,556,579	\$1,501,182

Municipal Service District Fund - 120

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Planning and Development Services				
Administration	360,156	327,226	337,165	345,716
Comprehensive Planning	549,747	576,356	544,823	545,038
Current Planning	416,257	403,844	408,440	424,078
Land Development	222,516	235,186	246,906	306,213
Total Planning and Development Services	\$1,548,676	\$1,542,612	\$1,537,334	\$1,621,045
Revenue				
Public Services Tax Administration	41,341	43,343	43,343	40,601
Total Revenue	\$41,341	\$43,343	\$43,343	\$40,601
Transition Expenses				
Transition Building Zoning and Code Enfor	16,068	0	0	0
Total Transition Expenses	\$16,068	\$0	\$0	\$0
Total Fund Expenditures	\$38,755,629	\$42,840,678	\$39,480,553	\$45,472,852

Special Assessments Fund - 121

Summary: Volusia County Code Chapter 110, Article III (Special Assessment District (SAD) and Operation) provides guidelines by which property owners desiring certain infrastructure improvements may petition their neighbors for the creation of a special assessment district. The Capri Drive Special Assessment District (SAD) was created on April 1, 2004 through ordinance 2004-02 for the purpose of road construction and paving of Capri Drive including installation of water and sewer utility lines. On December 21, 2006, the County Council approved ordinance 2006-28 creating the West Highlands/Highland Park special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated right-of-way within the district boundaries.

Outstanding short-term commercial paper debt obligations for improvements in both Capri Drive and West Highlands were refinanced in FY2010-11. Interfund transfers to the Capital Improvement Revenue Note, Series 2010 Debt Service Fund (208) are included in the FY2013-14 budget.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	311,000	193,385
Miscellaneous Revenues	90,500	58,123
Subtotal Current Revenues	\$401,500	\$251,508
Non-Current Revenues		
Non-Revenues	1,766,957	1,691,243
Subtotal Non-Current Revenues	\$1,766,957	\$1,691,243
Total Revenues	\$2,168,457	\$1,942,751
Less Operating Transfers	253,923	251,581
Total Operating Revenues	\$1,914,534	\$1,691,170
<u>Expenditures</u>		
Interfund Transfers	253,923	251,581
Reserves	1,914,534	1,691,170
Total Expenditures	\$2,168,457	\$1,942,751
Less Operating Transfers	253,923	251,581
Total Operating Expenditures	\$1,914,534	\$1,691,170
Net Revenues Less Expenditures	\$0	\$0

Special Assessments Fund - 121

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Special Assessment Capital Improvement	212,376	311,000	222,658	193,385
Total Permits, Fees, Special Assessments	\$212,376	\$311,000	\$222,658	\$193,385
Miscellaneous Revenues				
Interest-Special Assessments	59,679	80,000	62,000	47,272
Investment Income	10,995	10,500	8,500	10,851
Total Miscellaneous Revenues	\$70,674	\$90,500	\$70,500	\$58,123
Subtotal Current Revenues	\$283,050	\$401,500	\$293,158	\$251,508
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,766,957	1,652,008	1,691,243
Total Non-Revenues	\$0	\$1,766,957	\$1,652,008	\$1,691,243
Subtotal Non-Current Revenues	\$0	\$1,766,957	\$1,652,008	\$1,691,243
Total Fund Revenues	\$283,050	\$2,168,457	\$1,945,166	\$1,942,751
Expenditure Detail				
Engineering & Construction				
Capri Dr SAD	90,482	2,006,797	92,263	1,782,138
West Highlands SAD	159,571	161,660	161,660	160,613
Total Engineering & Construction	\$250,053	\$2,168,457	\$253,923	\$1,942,751
Total Fund Expenditures	\$250,053	\$2,168,457	\$253,923	\$1,942,751

Manatee Conservation Fund - 122

Summary: Manatee Protection Phase II was drafted by Florida Fish and Wildlife Conservation Commission (FWCC) and approved by the Volusia County Council on September 8, 2005.

The Manatee Conservation Fund (MCF) will provide additional funding for increased on-the-water enforcement and manatee conservation through the collection of mitigation fees. The MCF was formed through the creation of the Manatee Protection Plan (MPP) for Volusia County at the request of the state. This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations.

Under MPP, all new or expanded boat facilities (with the exception of docks for single family residences) will pay a one-time mitigation fee of \$1,000 per wet slip, ramp parking space, or dry storage space. Single family boat docks will pay a one-time mitigation fee of \$250. The first \$500,000 collected is to be expended in support of the enforcement and conservation programs. All mitigation fees collected over the first \$500,000 are to be held in escrow, with only the interest earned on the fund to be used for enforcement and conservation programs. Funds are transferred to the General Fund to assist the Sheriff's Department with on-the-water law enforcement efforts. The first \$500,000 in revenues was earned and distributed by FY2011-12, only interest earnings will be available for distribution.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	740	750
Permits, Fees, Special Assessments	6,750	9,250
Subtotal Current Revenues	\$7,490	\$10,000
Non-Current Revenues		
Non-Revenues	64,274	138,999
Subtotal Non-Current Revenues	\$64,274	\$138,999
Total Revenues	\$71,764	\$148,999
Less Operating Transfers	800	1,000
Total Operating Revenues	\$70,964	\$147,999
<u>Expenditures</u>		
Operating Expenses	22,927	10,000
Grants and Aids	325	1,000
Interfund Transfers	800	1,000
Reserves	47,712	136,999
Total Expenditures	\$71,764	\$148,999
Less Operating Transfers	800	1,000
Total Operating Expenditures	\$70,964	\$147,999
Net Revenues Less Expenditures	\$0	\$0

Manatee Conservation Fund - 122

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	664	740	750	750
Total Miscellaneous Revenues	\$664	\$740	\$750	\$750
Permits, Fees, Special Assessments				
Boat Slip Mitigation Fee	50,000	6,750	21,500	9,250
Total Permits, Fees, Special Assessments	\$50,000	\$6,750	\$21,500	\$9,250
Subtotal Current Revenues	\$50,664	\$7,490	\$22,250	\$10,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	64,274	125,165	138,999
Total Non-Revenues	\$0	\$64,274	\$125,165	\$138,999
Subtotal Non-Current Revenues	\$0	\$64,274	\$125,165	\$138,999
Total Fund Revenues	\$50,664	\$71,764	\$147,415	\$148,999
Expenditure Detail				
Environmental Management				
Appropriated Reserves	0	47,712	0	136,999
Manatee Protection	5,545	23,252	4,328	11,000
Transfers to Other Funds	3,838	800	4,088	1,000
Total Environmental Management	\$9,383	\$71,764	\$8,416	\$148,999
Total Fund Expenditures	\$9,383	\$71,764	\$8,416	\$148,999

Inmate Welfare Trust Fund - 123

Summary: The Corrections Welfare Trust Fund, commonly referred to as the Inmate Welfare Trust Fund, exists by way of statutory authority (Chapter 951.23(9), F.S.) granted to the Volusia County Division of Corrections in order to establish, maintain and operate certain services to be provided to inmates incarcerated at the county jail. The sales price of articles offered for sale through commissary are fixed with profits from the sales placed into the trust fund. In addition to the revenue generated from commissary sales, commissions received from a telephone service provider used by inmates while incarcerated fall under the statutory authority and are also deposited in the Inmate Welfare Trust Fund.

Proceeds from this fund are used to improve visitation facilities, provide inmates with recreational activities, as well as supply personal care items, law library materials and legal access to indigent inmates.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	486,000	528,500
Subtotal Current Revenues	\$486,000	\$528,500
Non-Current Revenues		
Non-Revenues	1,692,213	1,996,132
Subtotal Non-Current Revenues	\$1,692,213	\$1,996,132
Total Revenues	\$2,178,213	\$2,524,632
Less Operating Transfers	0	0
Total Operating Revenues	\$2,178,213	\$2,524,632
<u>Expenditures</u>		
Personal Services	85,988	89,221
Operating Expenses	233,216	377,074
Capital Improvements	0	160,000
Reserves	1,859,009	1,898,337
Total Expenditures	\$2,178,213	\$2,524,632
Less Operating Transfers	0	0
Total Operating Expenditures	\$2,178,213	\$2,524,632
Net Revenues Less Expenditures	\$0	\$0

Inmate Welfare Trust Fund - 123

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Commissions	522,374	475,000	530,000	520,000
Investment Income	11,012	11,000	8,500	8,500
Total Miscellaneous Revenues	\$533,386	\$486,000	\$538,500	\$528,500
Subtotal Current Revenues	\$533,386	\$486,000	\$538,500	\$528,500
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	695	695	0
Appropriated Fund Balance	0	1,691,398	1,733,445	1,996,012
Corrections Welfare Trust	129	120	100	120
Total Non-Revenues	\$129	\$1,692,213	\$1,734,240	\$1,996,132
Subtotal Non-Current Revenues	\$129	\$1,692,213	\$1,734,240	\$1,996,132
Total Fund Revenues	\$533,515	\$2,178,213	\$2,272,740	\$2,524,632
Expenditure Detail				
Corrections				
Inmate Welfare Services	270,272	2,178,213	276,728	2,524,632
Total Corrections	\$270,272	\$2,178,213	\$276,728	\$2,524,632
Total Fund Expenditures	\$270,272	\$2,178,213	\$276,728	\$2,524,632

Library Endowment Fund - 124

Summary: The Library Endowment Fund was created via Resolution 2007-77, Section X. Gifts, endowments, or other specially earmarked funds presented to the Library for the furtherance of library service should remain under the exclusive control of the Library and not diverted to other purposes in the general fund of county government. Nor should the receipt of gift funds be used as a reason for decreasing local tax support or holding it to a level less than necessary to meet standards. Such gifts are deposited in a separate fund earning interest to be added to the fund balance.

The FY2013-14 budget includes \$759,730 carry forward funding from FY2012-13 for unspent funds.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	7,000	4,500
Subtotal Current Revenues	\$7,000	\$4,500
Non-Current Revenues		
Non-Revenues	746,549	759,730
Subtotal Non-Current Revenues	\$746,549	\$759,730
Total Revenues	\$753,549	\$764,230
Less Operating Transfers	10,000	110,000
Total Operating Revenues	\$743,549	\$654,230
<u>Expenditures</u>		
Interfund Transfers	10,000	110,000
Reserves	743,549	654,230
Total Expenditures	\$753,549	\$764,230
Less Operating Transfers	10,000	110,000
Total Operating Expenditures	\$743,549	\$654,230
Net Revenues Less Expenditures	\$0	\$0

Library Endowment Fund - 124

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	5,680	7,000	4,000	4,500
Total Miscellaneous Revenues	\$5,680	\$7,000	\$4,000	\$4,500
Subtotal Current Revenues	\$5,680	\$7,000	\$4,000	\$4,500
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	746,549	745,730	759,730
Donations-Library	0	0	10,000	0
Total Non-Revenues	\$0	\$746,549	\$755,730	\$759,730
Subtotal Non-Current Revenues	\$0	\$746,549	\$755,730	\$759,730
Total Fund Revenues	\$5,680	\$753,549	\$759,730	\$764,230
Expenditure Detail				
Library Services				
Appropriated Reserves	0	743,549	0	654,230
Transfers To Other Funds	6,189	10,000	0	110,000
Total Library Services	\$6,189	\$753,549	\$0	\$764,230
Total Fund Expenditures	\$6,189	\$753,549	\$0	\$764,230

Economic Development Fund - 130

Summary: The Economic Development fund was created in 2001 to implement the County Council goals for a comprehensive countywide economic development program. Economic Development receives funding from the General Fund to support all programs and services. Economic Development is responsible for the County's legislative affairs, to track federal and state issues of importance to Volusia County. The division implemented a business incubator program in cooperation with the University of Central Florida (UCF) to foster growth of local enterprises. Development Programming provides local financial support for business expansion and business recruitment activities in coordination with the goals and objectives outlined in the County's Economic Development Strategic Plan, including support for Team Volusia Economic Development Corporation (TVEDC). Local funds are leveraged through cooperative programs such as the state's Qualified Tax Incentive (QTI) and Qualified Defense Space Contractor (QDSC) Programs to expand the benefits for Volusia County manufacturers and other higher wage businesses. Economic Development is leveraging local, state, and federal funds to develop the Airport Corporate Park at Daytona Beach International Airport. Economic Development will continue to market the sites at the Airport Corporate Park and DeLand Crossings Corporate Park to attract new businesses or allow existing businesses to expand.

Economic Development has been using fund balance from prior years to fund operations and the incentive programs. Increased support from General Fund will allow business development and recruitment to remain at current levels. No provisions have been allocated for large economic development/incentive projects or partnerships.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	42,000	28,025
Subtotal Current Revenues	\$42,000	\$28,025
Non-Current Revenues		
Non-Revenues	4,539,697	5,347,855
Subtotal Non-Current Revenues	\$4,539,697	\$5,347,855
Total Revenues	\$4,581,697	\$5,375,880
Less Operating Transfers	0	0
Total Operating Revenues	\$4,581,697	\$5,375,880
<u>Expenditures</u>		
Personal Services	727,369	737,623
Operating Expenses	1,538,544	1,583,802
Capital Improvements	1,135,734	1,135,734
Reserves	1,180,050	1,918,721
Total Expenditures	\$4,581,697	\$5,375,880
Less Operating Transfers	0	0
Total Operating Expenditures	\$4,581,697	\$5,375,880
Net Revenues Less Expenditures	\$0	\$0

Economic Development Fund - 130

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	39,904	42,000	28,000	28,025
Miscellaneous Revenue	8,824	0	491	0
Rent	0	0	(985)	0
Sale-Surplus Furn/Fixtr/Equipment	0	0	29	0
Total Miscellaneous Revenues	\$48,728	\$42,000	\$27,535	\$28,025
Subtotal Current Revenues	\$48,728	\$42,000	\$27,535	\$28,025
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,577,443	1,584,393	1,584,393	2,259,952
Appropriated Fund Balance	0	2,955,304	4,735,274	3,087,903
Total Non-Revenues	\$1,577,443	\$4,539,697	\$6,319,667	\$5,347,855
Subtotal Non-Current Revenues	\$1,577,443	\$4,539,697	\$6,319,667	\$5,347,855
Total Fund Revenues	\$1,626,171	\$4,581,697	\$6,347,202	\$5,375,880
Expenditure Detail				
Economic Development				
Administration	907,017	831,197	803,433	816,475
DBIA Corporate Park	62,578	1,135,734	56,843	1,135,734
Development Programming	587,550	1,897,832	1,661,482	2,742,869
Incubator Program	258,658	320,239	383,534	348,243
Legislative	232,410	236,095	250,907	244,459
Marketing	118,091	160,600	103,100	88,100
Total Economic Development	\$2,166,304	\$4,581,697	\$3,259,299	\$5,375,880
Total Fund Expenditures	\$2,166,304	\$4,581,697	\$3,259,299	\$5,375,880

Road Impact Fees-Zone 1 (Northeast) Fund - 131

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05, the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, only \$600,000 will be allocated to service the debt in FY2013-14 and \$884,352 will be held in reserves for future projects and debt service in Zone 1. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. The fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full by July 1, 2015. The suspension has resulted in further reductions in fee collections.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	598,000	598,000
Miscellaneous Revenues	4,000	4,000
Subtotal Current Revenues	\$602,000	\$602,000
Non-Current Revenues		
Non-Revenues	150,808	882,352
Subtotal Non-Current Revenues	\$150,808	\$882,352
Total Revenues	\$752,808	\$1,484,352
Less Operating Transfers	600,000	600,000
Total Operating Revenues	\$152,808	\$884,352
<u>Expenditures</u>		
Interfund Transfers	600,000	600,000
Reserves	152,808	884,352
Total Expenditures	\$752,808	\$1,484,352
Less Operating Transfers	600,000	600,000
Total Operating Expenditures	\$152,808	\$884,352
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 1 (Northeast) Fund - 131

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	1,130,230	598,000	400,000	418,600
Road Impact Fees-Residential	0	0	325,000	179,400
Total Permits, Fees, Special Assessments	\$1,130,230	\$598,000	\$725,000	\$598,000
Miscellaneous Revenues				
Investment Income	3,817	4,000	4,000	4,000
Total Miscellaneous Revenues	\$3,817	\$4,000	\$4,000	\$4,000
Subtotal Current Revenues	\$1,134,047	\$602,000	\$729,000	\$602,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	150,808	753,352	882,352
Total Non-Revenues	\$0	\$150,808	\$753,352	\$882,352
Subtotal Non-Current Revenues	\$0	\$150,808	\$753,352	\$882,352
Total Fund Revenues	\$1,134,047	\$752,808	\$1,482,352	\$1,484,352
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 1 Roads	0	152,808	0	884,352
Taylor Rd-Dunlawton-Spruce Creek	8,932	0	0	0
Transfers to Other Funds	600,000	600,000	600,000	600,000
Total Engineering & Construction	\$608,932	\$752,808	\$600,000	\$1,484,352
Total Fund Expenditures	\$608,932	\$752,808	\$600,000	\$1,484,352

Road Impact Fees-Zone 2 (Southeast) Fund - 132

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 2 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, \$250,000 will be allocated in FY2013-14 to service the debt and \$345,016 will be held in reserves for future projects and debt service in Zone 2. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. The fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full by July 1, 2015. The suspension has resulted in further reductions in fee collections.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	50,000	100,000
Miscellaneous Revenues	7,000	3,000
Subtotal Current Revenues	\$57,000	\$103,000
Non-Current Revenues		
Non-Revenues	312,447	492,016
Subtotal Non-Current Revenues	\$312,447	\$492,016
Total Revenues	\$369,447	\$595,016
Less Operating Transfers	250,000	250,000
Total Operating Revenues	\$119,447	\$345,016
<u>Expenditures</u>		
Interfund Transfers	250,000	250,000
Reserves	119,447	345,016
Total Expenditures	\$369,447	\$595,016
Less Operating Transfers	250,000	250,000
Total Operating Expenditures	\$119,447	\$345,016
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 2 (Southeast) Fund - 132

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	110,733	50,000	220,000	70,000
Road Impact Fees-Residential	0	0	130,000	30,000
Total Permits, Fees, Special Assessments	\$110,733	\$50,000	\$350,000	\$100,000
Miscellaneous Revenues				
Investment Income	4,685	7,000	3,000	3,000
Rent	1,500	0	0	0
Total Miscellaneous Revenues	\$6,185	\$7,000	\$3,000	\$3,000
Subtotal Current Revenues	\$116,918	\$57,000	\$353,000	\$103,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	312,447	389,016	492,016
Total Non-Revenues	\$0	\$312,447	\$389,016	\$492,016
Subtotal Non-Current Revenues	\$0	\$312,447	\$389,016	\$492,016
Total Fund Revenues	\$116,918	\$369,447	\$742,016	\$595,016
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 2 Roads	0	119,447	0	345,016
Transfers to Other Funds	538,000	250,000	250,000	250,000
Total Engineering & Construction	\$538,000	\$369,447	\$250,000	\$595,016
Total Fund Expenditures	\$538,000	\$369,447	\$250,000	\$595,016

Road Impact Fees-Zone 3 (Southwest) Fund - 133

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 3 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fee collection in this zone, \$300,000 will be allocated in FY2013-14 to service the debt and \$123,798 will be held in reserves for future projects and debt services in Zone 3. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. The fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full by July 1, 2015. The suspension has resulted in further reductions in fee collections.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	302,000	300,000
Miscellaneous Revenues	100	100
Subtotal Current Revenues	\$302,100	\$300,100
Non-Current Revenues		
Non-Revenues	4,426	123,698
Subtotal Non-Current Revenues	\$4,426	\$123,698
Total Revenues	\$306,526	\$423,798
Less Operating Transfers	300,000	300,000
Total Operating Revenues	\$6,526	\$123,798
<u>Expenditures</u>		
Interfund Transfers	300,000	300,000
Reserves	6,526	123,798
Total Expenditures	\$306,526	\$423,798
Less Operating Transfers	300,000	300,000
Total Operating Expenditures	\$6,526	\$123,798
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 3 (Southwest) Fund - 133

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	321,794	302,000	250,000	210,000
Road Impact Fees-Residential	0	0	150,000	90,000
Total Permits, Fees, Special Assessments	\$321,794	\$302,000	\$400,000	\$300,000
Miscellaneous Revenues				
Investment Income	(772)	100	350	100
Total Miscellaneous Revenues	(\$772)	\$100	\$350	\$100
Subtotal Current Revenues	\$321,022	\$302,100	\$400,350	\$300,100
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	4,426	23,348	123,698
Total Non-Revenues	\$0	\$4,426	\$23,348	\$123,698
Subtotal Non-Current Revenues	\$0	\$4,426	\$23,348	\$123,698
Total Fund Revenues	\$321,022	\$306,526	\$423,698	\$423,798
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 3 Roads	0	6,526	0	123,798
Transfers to Other Funds	300,000	300,000	300,000	300,000
Total Engineering & Construction	\$300,000	\$306,526	\$300,000	\$423,798
Total Fund Expenditures	\$300,000	\$306,526	\$300,000	\$423,798

Road Impact Fees-Zone 4 (Northwest) Fund - 134

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to residential and commercial properties. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY2004-05 the County issued \$65 million in bonds to fund the road program. Impact fee revenues collected in Zone 4 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. In FY2013-14, \$392,000 is budgeted for debt service, \$3,419,000 for the Kepler Ave at SR44 intersection and Orange camp Rd to MLK expansion; with the \$1,097,297 held in reserves for future capital projects and debt service in Zone 4. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. The fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full by July 1, 2015. The suspension has resulted in further reductions in fee collections.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Permits, Fees, Special Assessments	350,000	200,000
Miscellaneous Revenues	80,000	42,000
Subtotal Current Revenues	\$430,000	\$242,000
Non-Current Revenues		
Non-Revenues	8,033,591	4,666,297
Subtotal Non-Current Revenues	\$8,033,591	\$4,666,297
Total Revenues	\$8,463,591	\$4,908,297
Less Operating Transfers	392,000	392,000
Total Operating Revenues	\$8,071,591	\$4,516,297
<u>Expenditures</u>		
Capital Improvements	2,000,000	3,419,000
Interfund Transfers	392,000	392,000
Reserves	6,071,591	1,097,297
Total Expenditures	\$8,463,591	\$4,908,297
Less Operating Transfers	392,000	392,000
Total Operating Expenditures	\$8,071,591	\$4,516,297
Net Revenues Less Expenditures	\$0	\$0

Road Impact Fees-Zone 4 (Northwest) Fund - 134

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Permits, Fees, Special Assessments				
Road Impact Fees-Commercial	205,444	350,000	100,000	140,000
Road Impact Fees-Residential	20,091	0	100,000	60,000
Total Permits, Fees, Special Assessments	\$225,535	\$350,000	\$200,000	\$200,000
Miscellaneous Revenues				
Investment Income	64,384	80,000	45,000	42,000
Total Miscellaneous Revenues	\$64,384	\$80,000	\$45,000	\$42,000
Subtotal Current Revenues	\$289,919	\$430,000	\$245,000	\$242,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	8,033,591	8,387,297	4,666,297
Total Non-Revenues	\$0	\$8,033,591	\$8,387,297	\$4,666,297
Subtotal Non-Current Revenues	\$0	\$8,033,591	\$8,387,297	\$4,666,297
Total Fund Revenues	\$289,919	\$8,463,591	\$8,632,297	\$4,908,297
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 4 Roads	0	6,071,591	0	1,097,297
Kepler-SR 44 to US 92 3 Lane	122	2,000,000	2,500,000	2,979,000
Orange Camp-MLK-US 1792 4Ln Sty	6,468	0	1,074,000	440,000
Transfers to Other Funds	392,000	392,000	392,000	392,000
Total Engineering & Construction	\$398,590	\$8,463,591	\$3,966,000	\$4,908,297
Total Fund Expenditures	\$398,590	\$8,463,591	\$3,966,000	\$4,908,297

Park Impact Fees-County Fund - 135

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes \$168,780 carry forward funding from FY2012-13 for future capital projects.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	13,000	10,000
Permits, Fees, Special Assessments	9,000	10,000
Subtotal Current Revenues	\$22,000	\$20,000
Non-Current Revenues		
Non-Revenues	1,385,716	168,780
Subtotal Non-Current Revenues	\$1,385,716	\$168,780
Total Revenues	\$1,407,716	\$188,780
Less Operating Transfers	0	0
Total Operating Revenues	\$1,407,716	\$188,780
<u>Expenditures</u>		
Reserves	1,407,716	188,780
Total Expenditures	\$1,407,716	\$188,780
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,407,716	\$188,780
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-County Fund - 135

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	10,442	0	0	0
Investment Income	12,790	13,000	9,000	10,000
Total Miscellaneous Revenues	\$23,232	\$13,000	\$9,000	\$10,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	9,000	11,000	10,000
Total Permits, Fees, Special Assessments	\$0	\$9,000	\$11,000	\$10,000
Subtotal Current Revenues	\$23,232	\$22,000	\$20,000	\$20,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,385,716	1,539,661	168,780
Total Non-Revenues	\$0	\$1,385,716	\$1,539,661	\$168,780
Subtotal Non-Current Revenues	\$0	\$1,385,716	\$1,539,661	\$168,780
Total Fund Revenues	\$23,232	\$1,407,716	\$1,559,661	\$188,780
Expenditure Detail				
<u>Parks Recreation & Culture</u>				
Parks-County Wide	254,787	1,407,716	1,390,881	188,780
Total Parks Recreation & Culture	\$254,787	\$1,407,716	\$1,390,881	\$188,780
Total Fund Expenditures	\$254,787	\$1,407,716	\$1,390,881	\$188,780

Park Impact Fees-Zone 1 (Northeast) Fund - 136

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes \$794,088 carry forward funding from FY2012-13 for future capital projects.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	6,000	5,000
Permits, Fees, Special Assessments	2,000	2,000
Subtotal Current Revenues	\$8,000	\$7,000
Non-Current Revenues		
Non-Revenues	790,101	794,088
Subtotal Non-Current Revenues	\$790,101	\$794,088
Total Revenues	\$798,101	\$801,088
Less Operating Transfers	0	0
Total Operating Revenues	\$798,101	\$801,088
<u>Expenditures</u>		
Reserves	798,101	801,088
Total Expenditures	\$798,101	\$801,088
Less Operating Transfers	0	0
Total Operating Expenditures	\$798,101	\$801,088
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 1 (Northeast) Fund - 136

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	701	0	0	0
Investment Income	5,286	6,000	4,500	5,000
Total Miscellaneous Revenues	\$5,987	\$6,000	\$4,500	\$5,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	2,000	1,500	2,000
Total Permits, Fees, Special Assessments	\$0	\$2,000	\$1,500	\$2,000
Subtotal Current Revenues	\$5,987	\$8,000	\$6,000	\$7,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	200,000	0	0	0
Appropriated Fund Balance	0	790,101	788,088	794,088
Total Non-Revenues	\$200,000	\$790,101	\$788,088	\$794,088
Subtotal Non-Current Revenues	\$200,000	\$790,101	\$788,088	\$794,088
Total Fund Revenues	\$205,987	\$798,101	\$794,088	\$801,088
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 1-Ne Quadrant	0	798,101	0	801,088
Total Parks Recreation & Culture	\$0	\$798,101	\$0	\$801,088
Total Fund Expenditures	\$0	\$798,101	\$0	\$801,088

Park Impact Fees-Zone 2 (Southeast) Fund - 137

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes \$369,084 carry forward funding from FY2012-13 for future capital projects.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	3,000	3,000
Permits, Fees, Special Assessments	2,000	2,000
Subtotal Current Revenues	\$5,000	\$5,000
Non-Current Revenues		
Non-Revenues	365,266	369,084
Subtotal Non-Current Revenues	\$365,266	\$369,084
Total Revenues	\$370,266	\$374,084
Less Operating Transfers	0	0
Total Operating Revenues	\$370,266	\$374,084
<u>Expenditures</u>		
Reserves	370,266	374,084
Total Expenditures	\$370,266	\$374,084
Less Operating Transfers	0	0
Total Operating Expenditures	\$370,266	\$374,084
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 2 (Southeast) Fund - 137

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	3,057	0	0	0
Investment Income	2,760	3,000	2,000	3,000
Total Miscellaneous Revenues	\$5,817	\$3,000	\$2,000	\$3,000
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	2,000	1,000	2,000
Total Permits, Fees, Special Assessments	\$0	\$2,000	\$1,000	\$2,000
Subtotal Current Revenues	\$5,817	\$5,000	\$3,000	\$5,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	365,266	366,084	369,084
Total Non-Revenues	\$0	\$365,266	\$366,084	\$369,084
Subtotal Non-Current Revenues	\$0	\$365,266	\$366,084	\$369,084
Total Fund Revenues	\$5,817	\$370,266	\$369,084	\$374,084
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 2-Se Quadrant	0	370,266	0	374,084
Total Parks Recreation & Culture	\$0	\$370,266	\$0	\$374,084
Total Fund Expenditures	\$0	\$370,266	\$0	\$374,084

Park Impact Fees-Zone 3 (Southwest) Fund - 138

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in the unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes \$23,432 carry forward funding from FY2012-13 for future capital projects.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	1,500	1,200
Permits, Fees, Special Assessments	1,000	2,400
Subtotal Current Revenues	\$2,500	\$3,600
Non-Current Revenues		
Non-Revenues	200,367	23,432
Subtotal Non-Current Revenues	\$200,367	\$23,432
Total Revenues	\$202,867	\$27,032
Less Operating Transfers	0	0
Total Operating Revenues	\$202,867	\$27,032
<u>Expenditures</u>		
Reserves	202,867	27,032
Total Expenditures	\$202,867	\$27,032
Less Operating Transfers	0	0
Total Operating Expenditures	\$202,867	\$27,032
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 3 (Southwest) Fund - 138

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	1,180	0	0	0
Investment Income	1,670	1,500	1,200	1,200
Total Miscellaneous Revenues	\$2,850	\$1,500	\$1,200	\$1,200
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	1,000	3,200	2,400
Total Permits, Fees, Special Assessments	\$0	\$1,000	\$3,200	\$2,400
Subtotal Current Revenues	\$2,850	\$2,500	\$4,400	\$3,600
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	200,367	221,032	23,432
Total Non-Revenues	\$0	\$200,367	\$221,032	\$23,432
Subtotal Non-Current Revenues	\$0	\$200,367	\$221,032	\$23,432
Total Fund Revenues	\$2,850	\$202,867	\$225,432	\$27,032
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 3-Sw Quadrant	0	202,867	202,000	27,032
Total Parks Recreation & Culture	\$0	\$202,867	\$202,000	\$27,032
Total Fund Expenditures	\$0	\$202,867	\$202,000	\$27,032

Park Impact Fees-Zone 4 (Northwest) Fund - 139

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in the unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council approved a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes \$649,812 carry forward funding from FY2012-13 for future capital projects.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	5,000	3,500
Permits, Fees, Special Assessments	3,000	3,000
Subtotal Current Revenues	\$8,000	\$6,500
Non-Current Revenues		
Non-Revenues	642,590	649,812
Subtotal Non-Current Revenues	\$642,590	\$649,812
Total Revenues	\$650,590	\$656,312
Less Operating Transfers	0	0
Total Operating Revenues	\$650,590	\$656,312
<u>Expenditures</u>		
Reserves	650,590	656,312
Total Expenditures	\$650,590	\$656,312
Less Operating Transfers	0	0
Total Operating Expenditures	\$650,590	\$656,312
Net Revenues Less Expenditures	\$0	\$0

Park Impact Fees-Zone 4 (Northwest) Fund - 139

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	2,367	0	0	0
Investment Income	4,855	5,000	3,500	3,500
Total Miscellaneous Revenues	\$7,222	\$5,000	\$3,500	\$3,500
Permits, Fees, Special Assessments				
Culture Rec Impact Fees-Residential	0	3,000	4,500	3,000
Total Permits, Fees, Special Assessments	\$0	\$3,000	\$4,500	\$3,000
Subtotal Current Revenues	\$7,222	\$8,000	\$8,000	\$6,500
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	642,590	641,812	649,812
Total Non-Revenues	\$0	\$642,590	\$641,812	\$649,812
Subtotal Non-Current Revenues	\$0	\$642,590	\$641,812	\$649,812
Total Fund Revenues	\$7,222	\$650,590	\$649,812	\$656,312
Expenditure Detail				
Parks Recreation & Culture				
Parks-Zone 4-Nw Quadrant	0	650,590	0	656,312
Total Parks Recreation & Culture	\$0	\$650,590	\$0	\$656,312
Total Fund Expenditures	\$0	\$650,590	\$0	\$656,312

Fire Services Fund - 140

Summary: The Fire Services Fund was established in FY1999-00 and replaced six (6) separate fire districts. The unified district was created to provide a uniform level of service at a single tax rate. The ad valorem millage rate remains flat at 3.6315. There are 19 stations in the Fire District, of which one, Lake Harney Station (Station 37) is currently in volunteer status. Fire Administration manages the fire station at the Daytona Beach International Airport, which is funded by the airport fund, and a central HAZMAT station which is funded by the general fund.

Since FY2009-10, transitional positions have been included as part of the Fire Services cost savings measures, which through attrition has reduced the staffing level. Nine positions currently remain in Transition and a new scheduling model to reduce overtime will be implemented. Emergency reserves are \$2,030,339 or 10% of new revenue. The balance is reserves for grant match, reserves for future capital and transitional reserves. The FY2013-14 budget includes a \$70,000 transfer to the Capital Outlay Fund towards the purchase of replacement radios.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	19,752,919	19,894,372
Intergovernmental Revenues	47,000	50,880
Charges for Services	60,000	276,050
Miscellaneous Revenues	161,590	82,090
Subtotal Current Revenues	\$20,021,509	\$20,303,392
Non-Current Revenues		
Non-Revenues	7,898,931	6,132,321
Subtotal Non-Current Revenues	\$7,898,931	\$6,132,321
Total Revenues	\$27,920,440	\$26,435,713
Less Operating Transfers	0	0
Total Operating Revenues	\$27,920,440	\$26,435,713
<u>Expenditures</u>		
Personal Services	14,144,588	14,175,943
Operating Expenses	6,578,790	6,502,254
Reimbursements	(38,530)	(31,271)
Capital Outlay	729,664	25,600
Capital Improvements	6,500	12,000
Grants and Aids	588,625	591,139
Interfund Transfers	0	70,000
Reserves	5,910,803	5,090,048
Total Expenditures	\$27,920,440	\$26,435,713
Less Operating Transfers	0	0
Total Operating Expenditures	\$27,920,440	\$26,435,713
Net Revenues Less Expenditures	\$0	\$0

Fire Services Fund - 140

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	19,997,175	19,677,919	19,677,919	19,864,372
Ad Valorem Taxes-Delinquent	116,342	75,000	50,000	30,000
Total Taxes	\$20,113,517	\$19,752,919	\$19,727,919	\$19,894,372
Intergovernmental Revenues				
FF Supp Compensation	40,480	39,000	35,492	35,880
Payment in Lieu of Taxes	18,880	8,000	15,000	15,000
Total Intergovernmental Revenues	\$59,360	\$47,000	\$50,492	\$50,880
Charges for Services				
Charges for Services	0	0	6,915	0
Fire Protection Services	162,549	0	200,000	208,000
Fire Training Charges	64,400	60,000	60,000	68,050
Total Charges for Services	\$226,949	\$60,000	\$266,915	\$276,050
Miscellaneous Revenues				
Interest Income	1,856	3,000	500	500
Investment Income	114,103	140,000	60,000	60,000
Miscellaneous Revenue	27,161	50	50	50
Other Contributions & Donation	265	0	0	0
Other Reimbursements	1,309	6,540	6,540	6,540
Sale-Surplus Furn/Fixtr/Equipment	64,563	12,000	60,000	15,000
Total Miscellaneous Revenues	\$209,257	\$161,590	\$127,090	\$82,090
Subtotal Current Revenues	\$20,609,083	\$20,021,509	\$20,172,416	\$20,303,392
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	126,830	126,830	0
Contributions	384	0	0	0
Appropriated Fund Balance	0	7,772,101	7,789,970	6,132,321
Total Non-Revenues	\$384	\$7,898,931	\$7,916,800	\$6,132,321
Subtotal Non-Current Revenues	\$384	\$7,898,931	\$7,916,800	\$6,132,321
Total Fund Revenues	\$20,609,467	\$27,920,440	\$28,089,216	\$26,435,713

Fire Services Fund - 140

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
Fire Services				
Administration	308,745	424,422	452,556	456,539
Appropriated Reserves	0	2,022,151	0	2,180,339
Emergency Medical Services (EMS)	397,250	452,305	404,152	350,011
Fire Services	767,706	872,868	744,718	610,582
Fire Transition Reserves	0	3,888,652	0	2,909,709
Logistics	5,257,859	4,381,883	4,316,818	3,764,313
Management Services	423,426	452,954	504,375	445,323
Operations	16,111,090	14,486,263	14,614,602	14,629,237
Station 12 Addition (Spruce Creek)	112,849	0	0	0
Station 16 With Flagler County	18,961	19,271	18,991	21,838
Station 18 with Flagler County	8,502	8,546	8,500	8,554
Support Services	431,071	428,669	432,197	445,891
Training	356,059	405,646	383,236	420,864
Training and Maintenance	38,095	76,810	76,750	102,050
Transfers To Other Funds	1,098,000	0	0	70,000
Urban Interface Training	0	0	0	20,463
Total Fire Services	\$25,329,613	\$27,920,440	\$21,956,895	\$26,435,713
Total Fund Expenditures	\$25,329,613	\$27,920,440	\$21,956,895	\$26,435,713

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Fire Impact Fees-Zone 1 (Northeast) Fund - 151

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected.

On August 18, 2011 County Council adopted a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes reserves for the future station renovations.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	100	100
Permits, Fees, Special Assessments	5,000	2,200
Subtotal Current Revenues	\$5,100	\$2,300
Non-Current Revenues		
Non-Revenues	56,956	16,031
Subtotal Non-Current Revenues	\$56,956	\$16,031
Total Revenues	\$62,056	\$18,331
Less Operating Transfers	0	0
Total Operating Revenues	\$62,056	\$18,331
<u>Expenditures</u>		
Capital Outlay	22,500	0
Capital Improvements	27,000	0
Reserves	12,556	18,331
Total Expenditures	\$62,056	\$18,331
Less Operating Transfers	0	0
Total Operating Expenditures	\$62,056	\$18,331
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 1 (Northeast) Fund - 151

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	202	100	0	100
Public Safety	9,023	0	0	0
Total Miscellaneous Revenues	\$9,225	\$100	\$0	\$100
Permits, Fees, Special Assessments				
Fire Impact Fees-Commercial	0	0	200	200
Fire Impact Fees-Residential	0	5,000	2,250	2,000
Total Permits, Fees, Special Assessme	\$0	\$5,000	\$2,450	\$2,200
Subtotal Current Revenues	\$9,225	\$5,100	\$2,450	\$2,300
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	43,750	0	0	0
Appropriated Fund Balance	0	56,956	63,081	16,031
Total Non-Revenues	\$43,750	\$56,956	\$63,081	\$16,031
Subtotal Non-Current Revenues	\$43,750	\$56,956	\$63,081	\$16,031
Total Fund Revenues	\$52,975	\$62,056	\$65,531	\$18,331
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 1	0	35,056	22,500	18,331
Overflow Parking at Fire Services Institute	0	27,000	27,000	0
Total Fire Services	\$0	\$62,056	\$49,500	\$18,331
Total Fund Expenditures	\$0	\$62,056	\$49,500	\$18,331

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected.

August 18, 2011 County Council adopted a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes reserves for future station renovations.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	100	100
Permits, Fees, Special Assessments	1,000	760
Subtotal Current Revenues	\$1,100	\$860
Non-Current Revenues		
Non-Revenues	54,763	10,191
Subtotal Non-Current Revenues	\$54,763	\$10,191
Total Revenues	\$55,863	\$11,051
Less Operating Transfers	0	0
Total Operating Revenues	\$55,863	\$11,051
<u>Expenditures</u>		
Capital Outlay	22,500	0
Capital Improvements	27,000	0
Reserves	6,363	11,051
Total Expenditures	\$55,863	\$11,051
Less Operating Transfers	0	0
Total Operating Expenditures	\$55,863	\$11,051
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	504	100	164	100
Public Safety	5,129	0	0	0
Total Miscellaneous Revenues	\$5,633	\$100	\$164	\$100
Permits, Fees, Special Assessments				
Fire Impact Fees-Commercial	0	1,000	0	10
Fire Impact Fees-Residential	0	0	1,000	750
Total Permits, Fees, Special Assessme	\$0	\$1,000	\$1,000	\$760
Subtotal Current Revenues	\$5,633	\$1,100	\$1,164	\$860
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	43,750	0	0	0
Appropriated Fund Balance	0	54,763	58,527	10,191
Total Non-Revenues	\$43,750	\$54,763	\$58,527	\$10,191
Subtotal Non-Current Revenues	\$43,750	\$54,763	\$58,527	\$10,191
Total Fund Revenues	\$49,383	\$55,863	\$59,691	\$11,051
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 2	236,832	28,863	22,500	11,051
Overflow Parking at Fire Services Institute	0	27,000	27,000	0
Total Fire Services	\$236,832	\$55,863	\$49,500	\$11,051
Total Fund Expenditures	\$236,832	\$55,863	\$49,500	\$11,051

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected.

August 18, 2011 County Council adopted a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes reserves for future station renovations.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	1,500	300
Permits, Fees, Special Assessments	1,000	4,010
Subtotal Current Revenues	\$2,500	\$4,310
Non-Current Revenues		
Non-Revenues	319,564	272,647
Subtotal Non-Current Revenues	\$319,564	\$272,647
Total Revenues	\$322,064	\$276,957
Less Operating Transfers	0	0
Total Operating Revenues	\$322,064	\$276,957
<u>Expenditures</u>		
Capital Outlay	22,500	0
Capital Improvements	27,000	0
Reserves	272,564	276,957
Total Expenditures	\$322,064	\$276,957
Less Operating Transfers	0	0
Total Operating Expenditures	\$322,064	\$276,957
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	2,579	1,500	1,000	300
Public Safety	(646)	0	0	0
Total Miscellaneous Revenues	\$1,933	\$1,500	\$1,000	\$300
Permits, Fees, Special Assessments				
Fire Impact Fees-Commercial	0	1,000	0	10
Fire Impact Fees-Residential	0	0	6,300	4,000
Total Permits, Fees, Special Assessme	\$0	\$1,000	\$6,300	\$4,010
Subtotal Current Revenues	\$1,933	\$2,500	\$7,300	\$4,310
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	43,750	0	0	0
Appropriated Fund Balance	0	319,564	314,847	272,647
Total Non-Revenues	\$43,750	\$319,564	\$314,847	\$272,647
Subtotal Non-Current Revenues	\$43,750	\$319,564	\$314,847	\$272,647
Total Fund Revenues	\$45,683	\$322,064	\$322,147	\$276,957
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 3	304,498	295,064	22,500	276,957
Overflow Parking at Fire Services Institute	0	27,000	27,000	0
Total Fire Services	\$304,498	\$322,064	\$49,500	\$276,957
Total Fund Expenditures	\$304,498	\$322,064	\$49,500	\$276,957

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected.

August 18, 2011 County Council adopted a temporary suspension of impact fees to residential construction. These impact fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full beginning July 1, 2015.

The FY2013-14 budget includes reserves for future station renovations.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	660	660
Permits, Fees, Special Assessments	3,100	2,200
Subtotal Current Revenues	\$3,760	\$2,860
Non-Current Revenues		
Non-Revenues	185,327	141,361
Subtotal Non-Current Revenues	\$185,327	\$141,361
Total Revenues	\$189,087	\$144,221
Less Operating Transfers	0	0
Total Operating Revenues	\$189,087	\$144,221
<u>Expenditures</u>		
Capital Outlay	22,500	0
Capital Improvements	27,000	0
Reserves	139,587	144,221
Total Expenditures	\$189,087	\$144,221
Less Operating Transfers	0	0
Total Operating Expenditures	\$189,087	\$144,221
Net Revenues Less Expenditures	\$0	\$0

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	850	660	0	660
Public Safety	3,634	0	0	0
Total Miscellaneous Revenues	\$4,484	\$660	\$0	\$660
Permits, Fees, Special Assessments				
Fire Impact Fees-Commercial	0	3,100	0	200
Fire Impact Fees-Residential	0	0	4,800	2,000
Total Permits, Fees, Special Assessme	\$0	\$3,100	\$4,800	\$2,200
Subtotal Current Revenues	\$4,484	\$3,760	\$4,800	\$2,860
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	93,750	0	0	0
Appropriated Fund Balance	0	185,327	186,061	141,361
Total Non-Revenues	\$93,750	\$185,327	\$186,061	\$141,361
Subtotal Non-Current Revenues	\$93,750	\$185,327	\$186,061	\$141,361
Total Fund Revenues	\$98,234	\$189,087	\$190,861	\$144,221
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 4	0	162,087	22,500	144,221
Overflow Parking at Fire Services Institute	0	27,000	27,000	0
Total Fire Services	\$0	\$189,087	\$49,500	\$144,221
Total Fund Expenditures	\$0	\$189,087	\$49,500	\$144,221

Silver Sands/Bethune Beach MSD Fund - 157

Summary: The Silver Sands/Bethune Beach Municipal Service District (MSD) was established by Volusia County Ordinances 110-431. Municipal services provided within the District are determined by the Volusia County Council and funded through the levy of a millage as authorized by the constitution and statutory law. The FY2013-14 proposed millage is 0.0150 mills, which represents a 2.6% decrease from the current 0.0154 rate. In addition, a subsidy of \$4,018 is required from the General Fund to offset increased utilities and operating cost.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	9,891	9,891
Miscellaneous Revenues	70	40
Subtotal Current Revenues	\$9,961	\$9,931
Non-Current Revenues		
Non-Revenues	5,472	4,455
Subtotal Non-Current Revenues	\$5,472	\$4,455
Total Revenues	\$15,433	\$14,386
Less Operating Transfers	0	0
Total Operating Revenues	\$15,433	\$14,386
<u>Expenditures</u>		
Operating Expenses	15,433	14,386
Total Expenditures	\$15,433	\$14,386
Less Operating Transfers	0	0
Total Operating Expenditures	\$15,433	\$14,386
Net Revenues Less Expenditures	\$0	\$0

Silver Sands/Bethune Beach MSD Fund - 157

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	9,884	9,891	9,891	9,891
Ad Valorem Taxes-Delinquent	41	0	0	0
Total Taxes	\$9,925	\$9,891	\$9,891	\$9,891
Miscellaneous Revenues				
Interest Income	1	0	0	0
Investment Income	56	70	40	40
Total Miscellaneous Revenues	\$57	\$70	\$40	\$40
Subtotal Current Revenues	\$9,982	\$9,961	\$9,931	\$9,931
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,823	3,600	3,600	4,018
Appropriated Fund Balance	0	1,872	2,339	437
Total Non-Revenues	\$3,823	\$5,472	\$5,939	\$4,455
Subtotal Non-Current Revenues	\$3,823	\$5,472	\$5,939	\$4,455
Total Fund Revenues	\$13,805	\$15,433	\$15,870	\$14,386
Expenditure Detail				
Non-Departmental				
Silver Sands/Bethune Beach MSD	14,896	15,433	15,433	14,386
Total Non-Departmental	\$14,896	\$15,433	\$15,433	\$14,386
Total Fund Expenditures	\$14,896	\$15,433	\$15,433	\$14,386

Gemini Springs Endowment Fund - 158

Summary: Gemini Springs Endowment Fund received an initial check dated September 6, 2002 in the amount of \$100,000 from the St. John's River Water Management District. The funds are to provide security and maintenance assistance for the trail connecting Lake Monroe Park and Gemini Springs Park.

FY2013-14 budget includes \$90,200 carry forward funding from FY2012-13 for unspent funds.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	1,000	600
Subtotal Current Revenues	\$1,000	\$600
Non-Current Revenues		
Non-Revenues	94,147	90,200
Subtotal Non-Current Revenues	\$94,147	\$90,200
Total Revenues	\$95,147	\$90,800
Less Operating Transfers	0	0
Total Operating Revenues	\$95,147	\$90,800
<u>Expenditures</u>		
Operating Expenses	5,000	5,000
Reserves	90,147	85,800
Total Expenditures	\$95,147	\$90,800
Less Operating Transfers	0	0
Total Operating Expenditures	\$95,147	\$90,800
Net Revenues Less Expenditures	\$0	\$0

Gemini Springs Endowment Fund - 158

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	742	1,000	600	600
Total Miscellaneous Revenues	\$742	\$1,000	\$600	\$600
Subtotal Current Revenues	\$742	\$1,000	\$600	\$600
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	94,147	94,600	90,200
Total Non-Revenues	\$0	\$94,147	\$94,600	\$90,200
Subtotal Non-Current Revenues	\$0	\$94,147	\$94,600	\$90,200
Total Fund Revenues	\$742	\$95,147	\$95,200	\$90,800
Expenditure Detail				
Parks Recreation & Culture				
Gemini Springs Endowment	4,289	95,147	5,000	90,800
Total Parks Recreation & Culture	\$4,289	\$95,147	\$5,000	\$90,800
Total Fund Expenditures	\$4,289	\$95,147	\$5,000	\$90,800

Stormwater Utility Fund - 159

Summary: The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The Stormwater fee was originally assessed in FY1993-94, as established by Ordinance 92-89. The full stormwater authorization is contained in County Code Chapter 122, Article IV. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU). The fee was revised in 2005 to be \$72 per year per ERU. The fee is to fund the stormwater management system which is designed to control discharges from rainfall and runoff, to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution.

The Capital Improvements program for FY2013-14 includes \$200,000 for the acquisition of flood-prone land, \$220,000 for Total Maximum Daily Load (TMDL) assessments, engineering and construction, and \$1,450,000 for improvements at North Peninsula, Rio Way, Wilbur by the Sea, construction of a retention pond on Beresford Rd, and other local projects. In addition to these Capital Projects, \$5.1M is held in Reserves for the purchase of flood-prone properties and the construction of countywide retention ponds to address flooding and water quality issues.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	60,000	45,000
Permits, Fees, Special Assessments	4,400,000	4,490,000
Subtotal Current Revenues	\$4,460,000	\$4,535,000
Non-Current Revenues		
Non-Revenues	3,982,189	5,364,364
Subtotal Non-Current Revenues	\$3,982,189	\$5,364,364
Total Revenues	\$8,442,189	\$9,899,364
Less Operating Transfers	0	72,227
Total Operating Revenues	\$8,442,189	\$9,827,137
<u>Expenditures</u>		
Personal Services	2,752,783	2,725,627
Operating Expenses	1,677,010	1,704,620
Reimbursements	(2,205,000)	(2,205,000)
Capital Outlay	525,950	550,087
Capital Improvements	1,720,000	1,870,000
Debt Service	60,520	0
Interfund Transfers	0	72,227
Reserves	3,910,926	5,181,803
Total Expenditures	\$8,442,189	\$9,899,364
Less Operating Transfers	0	72,227
Total Operating Expenditures	\$8,442,189	\$9,827,137
Net Revenues Less Expenditures	\$0	\$0

Stormwater Utility Fund - 159

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Charges for Equipment-FEMA	2,800	0	0	0
Charges for Labor	35,823	0	2,472	0
Total Charges for Services	\$38,623	\$0	\$2,472	\$0
Miscellaneous Revenues				
Investment Income	50,399	60,000	45,000	45,000
Other Reimbursements	0	0	20	0
Sale-Surplus Furn/Fixtr/Equipment	5,214	0	14,463	0
Total Miscellaneous Revenues	\$55,613	\$60,000	\$59,483	\$45,000
Permits, Fees, Special Assessments				
Special Assessment Stormwater	4,518,988	4,400,000	4,490,000	4,490,000
Total Permits, Fees, Special Assessments	\$4,518,988	\$4,400,000	\$4,490,000	\$4,490,000
Subtotal Current Revenues	\$4,613,224	\$4,460,000	\$4,551,955	\$4,535,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	38,243	38,243	0
Appropriated Fund Balance	0	3,943,946	5,880,180	5,364,364
Total Non-Revenues	\$0	\$3,982,189	\$5,918,423	\$5,364,364
Subtotal Non-Current Revenues	\$0	\$3,982,189	\$5,918,423	\$5,364,364
Total Fund Revenues	\$4,613,224	\$8,442,189	\$10,470,378	\$9,899,364
Expenditure Detail				
Stormwater				
Appropriated Reserves	0	3,838,699	0	5,109,576
Daytona Pk Est SW Mstr Plan	30,478	0	40,830	0
Drainage Task Team	2,161,713	2,983,490	3,093,242	3,019,788
Local Projects	694,750	600,000	600,000	600,000
Massachusetts/Voorhis	72,384	0	0	0
Miller Lake Improvements	4,251	0	0	0
NPDES	32,770	30,000	52,039	30,000
N Peninsula SW Impr PhI	362,093	200,000	200,000	400,000
Rio Way	226,126	80,000	345,539	100,000
TMDL	191,358	610,000	674,364	290,000
Volusia Retention Pond	0	100,000	100,000	100,000
Wilbur by the Sea	0	0	0	250,000
Total Stormwater	\$3,775,923	\$8,442,189	\$5,106,014	\$9,899,364
Total Fund Expenditures	\$3,775,923	\$8,442,189	\$5,106,014	\$9,899,364

Volusia ECHO Fund - 160

Summary: On November 7, 2000 voters elected to levy up to .2 mill of ad valorem tax for 20 years to create the ECHO program and the issuance of \$40,000,000 Limited Tax General Obligation Bonds payable from the tax levy for financing. The ECHO program provides funding for Educational, Cultural, Historical and Outdoor (ECHO) recreation capital projects. Non-profit and municipal organizations within the County's boundaries as well as the County are eligible to apply for grant funding to assist with acquisition, restoration, construction or improvement of facilities to be used for any of the four criteria (ECHO) of the program.

The FY2013-14 tax rate is proposed at the 0.2 mills approved by the voters. On June 3, 2004, the County Council approved allocation of \$1 million dollars of ECHO funds each year for the countywide Master Trail Program for the remaining life of the ECHO program which is transferred to the Trails Capital Fund 328.

Grants and Aids are budgeted revenues less CRA payments and annual allocation for trails. Specific projects are approved by the County Council on an annual basis.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	4,550,625	4,672,670
Intergovernmental Revenues	0	1,000
Miscellaneous Revenues	151,000	97,500
Subtotal Current Revenues	\$4,701,625	\$4,771,170
Non-Current Revenues		
Non-Revenues	7,792,919	8,000,496
Subtotal Non-Current Revenues	\$7,792,919	\$8,000,496
Total Revenues	\$12,494,544	\$12,771,666
Less Operating Transfers	0	0
Total Operating Revenues	\$12,494,544	\$12,771,666
<u>Expenditures</u>		
Grants and Aids	6,564,566	3,621,170
Interfund Transfers	2,917,398	3,876,858
Reserves	3,012,580	5,273,638
Total Expenditures	\$12,494,544	\$12,771,666
Less Operating Transfers	0	0
Total Operating Expenditures	\$12,494,544	\$12,771,666
Net Revenues Less Expenditures	\$0	\$0

Volusia ECHO Fund - 160

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	4,609,852	4,550,625	4,542,768	4,657,670
Ad Valorem Taxes-Delinquent	18,547	0	15,000	15,000
Total Taxes	\$4,628,399	\$4,550,625	\$4,557,768	\$4,672,670
Intergovernmental Revenues				
Payment in Lieu of Taxes	1,178	0	1,000	1,000
Total Intergovernmental Revenues	\$1,178	\$0	\$1,000	\$1,000
Miscellaneous Revenues				
Interest Income	438	1,000	500	500
Investment Income	136,753	150,000	97,000	97,000
Total Miscellaneous Revenues	\$137,191	\$151,000	\$97,500	\$97,500
Subtotal Current Revenues	\$4,766,768	\$4,701,625	\$4,656,268	\$4,771,170
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	7,792,919	12,653,763	8,000,496
Total Non-Revenues	\$0	\$7,792,919	\$12,653,763	\$8,000,496
Subtotal Non-Current Revenues	\$0	\$7,792,919	\$12,653,763	\$8,000,496
Total Fund Revenues	\$4,766,768	\$12,494,544	\$17,310,031	\$12,771,666
Expenditure Detail				
Parks Recreation & Culture				
ECHO Program Administration	153,470	0	0	0
ECHO Programs FY 2004-05	75,468	0	0	0
ECHO Programs FY 2006-07	0	442,188	0	442,188
ECHO Programs FY 2007-08	315,935	0	748,974	0
ECHO Programs FY 2008-09	1,308,475	1,475,210	1,617,466	1,475,210
ECHO Programs FY 2009-10	563,399	0	2,508,279	0
ECHO Programs FY 2011-12	5,372,167	0	2,690,964	0
ECHO Programs FY 2012-13	0	10,577,146	1,743,852	959,460
ECHO Programs FY 2013-14	0	0	0	9,894,808
Total Parks Recreation & Culture	\$7,788,914	\$12,494,544	\$9,309,535	\$12,771,666
Total Fund Expenditures	\$7,788,914	\$12,494,544	\$9,309,535	\$12,771,666

Volusia Forever Fund - 161

Summary: In 2000 the voters elected to levy up to .2 mill of ad valorem tax for 20 years to create the Volusia Forever program to purchase endangered lands and permit the issuance of \$40,000,000 Limited Tax General Obligation Bonds payable from the tax levy. In conjunction with acquisition partners, 38,000 acres have been protected through the program. Ten percent (10%) of Volusia Forever annual revenue is dedicated to support land management efforts to include forestry and wildlife management and trails for public access. Millage rates are established, first to meet the bonded debt service obligations, and second to fund current projects and land management operating expenses. The FY2013-14 millage to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) is 0.1453 and 0.0547 mills for operating costs which is allocated to this fund, for a total millage of 0.2000. Ad valorem tax revenue for operating is budgeted at \$1,273,873.

In FY11 the County purchased 4,806 acres for the Deep Creek Preserve using a combination of Water & Sewer Utilities funds, Volusia Forever funds and an interfund loan from the General Fund of \$11,587,047. This interfund loan is repaid in annual installments through Volusia Forever tax revenues.

The Barberville Mitigation Tract is 386 acres of the 1,400 acre Barberville property that is permitted by the St. John's River Water Management District (SJRWMD) and the U.S. Army Corps of Engineers as a mitigation bank. Private and public entities may purchase mitigation credits to offset impacts to wetlands from development and other activities.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Taxes	1,167,235	1,273,873
Charges for Services	340,000	100,000
Miscellaneous Revenues	102,300	84,900
Subtotal Current Revenues	\$1,609,535	\$1,458,773
Non-Current Revenues		
Non-Revenues	5,163,414	5,120,055
Subtotal Non-Current Revenues	\$5,163,414	\$5,120,055
Total Revenues	\$6,772,949	\$6,578,828
Less Operating Transfers	625,887	645,607
Total Operating Revenues	\$6,147,062	\$5,933,221
<u>Expenditures</u>		
Personal Services	224,623	232,539
Operating Expenses	5,382,143	1,033,356
Grants and Aids	451,020	449,707
Interfund Transfers	625,887	645,607
Reserves	89,276	4,217,619
Total Expenditures	\$6,772,949	\$6,578,828
Less Operating Transfers	625,887	645,607
Total Operating Expenditures	\$6,147,062	\$5,933,221
Net Revenues Less Expenditures	\$0	\$0

Volusia Forever Fund - 161

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	1,220,237	1,167,235	1,163,468	1,273,873
Ad Valorem Taxes-Delinquent	7,995	0	2,000	0
Total Taxes	\$1,228,232	\$1,167,235	\$1,165,468	\$1,273,873
Intergovernmental Revenues				
Payment in Lieu of Taxes	602	0	0	0
Total Intergovernmental Revenues	\$602	\$0	\$0	\$0
Charges for Services				
Land Management Fees	128,773	340,000	100,000	100,000
Total Charges for Services	\$128,773	\$340,000	\$100,000	\$100,000
Miscellaneous Revenues				
Interest Income	121	1,500	0	0
Investment Income	46,901	48,000	33,100	33,000
Land Rentals	31,506	52,800	60,895	51,900
Total Miscellaneous Revenues	\$78,528	\$102,300	\$93,995	\$84,900
Subtotal Current Revenues	\$1,436,135	\$1,609,535	\$1,359,463	\$1,458,773
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	2,780	2,780	0
Appropriated Fund Balance	0	5,160,634	4,993,411	5,120,055
Total Non-Revenues	\$0	\$5,163,414	\$4,996,191	\$5,120,055
Subtotal Non-Current Revenues	\$0	\$5,163,414	\$4,996,191	\$5,120,055
Total Fund Revenues	\$1,436,135	\$6,772,949	\$6,355,654	\$6,578,828
Expenditure Detail				
Environmental Management				
10% Land Management Services	531,369	4,804,779	554,647	4,844,767
Barberville Mitigation Tract	0	891,263	0	638,747
Forever Programs	63,433	1,076,907	668,306	1,095,314
Hicks Trust	20,117	0	12,646	0
Stanaki/Ici Inc	1,693,285	0	0	0
Total Environmental Management	\$2,308,204	\$6,772,949	\$1,235,599	\$6,578,828
Total Fund Expenditures	\$2,308,204	\$6,772,949	\$1,235,599	\$6,578,828

Law Enforcement Trust Fund - 170

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	23,000	22,000
Subtotal Current Revenues	\$23,000	\$22,000
Non-Current Revenues		
Non-Revenues	369,282	377,344
Subtotal Non-Current Revenues	\$369,282	\$377,344
Total Revenues	\$392,282	\$399,344
Less Operating Transfers	0	0
Total Operating Revenues	\$392,282	\$399,344
<u>Expenditures</u>		
Operating Expenses	288,575	288,575
Interfund Transfers	36,425	37,398
Reserves	67,282	73,371
Total Expenditures	\$392,282	\$399,344
Less Operating Transfers	0	0
Total Operating Expenditures	\$392,282	\$399,344
Net Revenues Less Expenditures	\$0	\$0

Law Enforcement Trust Fund - 170

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	2,701	3,000	2,000	2,000
Sale-Surplus Furn/Fixtr/Equipment	41,985	20,000	20,000	20,000
Total Miscellaneous Revenues	\$44,686	\$23,000	\$22,000	\$22,000
Subtotal Current Revenues	\$44,686	\$23,000	\$22,000	\$22,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	84,282	62,930	49,938
Confiscated Property Trust Rev	158,725	275,000	275,000	312,398
Awarded Evidence Funds	39,570	10,000	15,008	15,008
Total Non-Revenues	\$198,295	\$369,282	\$352,938	\$377,344
Subtotal Non-Current Revenues	\$198,295	\$369,282	\$352,938	\$377,344
Total Fund Revenues	\$242,981	\$392,282	\$374,938	\$399,344
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	565,307	392,282	325,000	399,344
Total Office of the Sheriff	\$565,307	\$392,282	\$325,000	\$399,344
Total Fund Expenditures	\$565,307	\$392,282	\$325,000	\$399,344

Beach Enforcement Trust Fund - 171

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Division of Beach Safety to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	0	120
Subtotal Current Revenues	\$0	\$120
Non-Current Revenues		
Non-Revenues	21,228	22,339
Subtotal Non-Current Revenues	\$21,228	\$22,339
Total Revenues	\$21,228	\$22,459
Less Operating Transfers	0	0
Total Operating Revenues	\$21,228	\$22,459
<u>Expenditures</u>		
Reserves	21,228	22,459
Total Expenditures	\$21,228	\$22,459
Less Operating Transfers	0	0
Total Operating Expenditures	\$21,228	\$22,459
Net Revenues Less Expenditures	\$0	\$0

Beach Enforcement Trust Fund - 171

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	141	0	120	120
Total Miscellaneous Revenues	\$141	\$0	\$120	\$120
Subtotal Current Revenues	\$141	\$0	\$120	\$120
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	20,228	20,219	21,339
Awarded Evidence Funds	2,500	1,000	1,000	1,000
Total Non-Revenues	\$2,500	\$21,228	\$21,219	\$22,339
Subtotal Non-Current Revenues	\$2,500	\$21,228	\$21,219	\$22,339
Total Fund Revenues	\$2,641	\$21,228	\$21,339	\$22,459
Expenditure Detail				
Beach Safety				
Trust Accounts	0	21,228	0	22,459
Total Beach Safety	\$0	\$21,228	\$0	\$22,459
Total Fund Expenditures	\$0	\$21,228	\$0	\$22,459

Federal Forfeiture Sharing Justice Fund - 172

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

These funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency. The adopted budget includes funding to refurbish the old communications center to be used as a backup.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	12,000	4,000
Subtotal Current Revenues	\$12,000	\$4,000
Non-Current Revenues		
Non-Revenues	1,309,959	510,071
Subtotal Non-Current Revenues	\$1,309,959	\$510,071
Total Revenues	\$1,321,959	\$514,071
Less Operating Transfers	0	0
Total Operating Revenues	\$1,321,959	\$514,071
<u>Expenditures</u>		
Operating Expenses	575,000	174,071
Capital Outlay	75,000	0
Capital Improvements	0	200,000
Reserves	671,959	140,000
Total Expenditures	\$1,321,959	\$514,071
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,321,959	\$514,071
Net Revenues Less Expenditures	\$0	\$0

Federal Forfeiture Sharing Justice Fund - 172

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	11,888	12,000	4,000	4,000
Total Miscellaneous Revenues	\$11,888	\$12,000	\$4,000	\$4,000
Subtotal Current Revenues	\$11,888	\$12,000	\$4,000	\$4,000
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	809,959	659,765	310,071
Justice-Confiscated Property	110,993	500,000	250,000	200,000
Total Non-Revenues	\$110,993	\$1,309,959	\$909,765	\$510,071
Subtotal Non-Current Revenues	\$110,993	\$1,309,959	\$909,765	\$510,071
Total Fund Revenues	\$122,881	\$1,321,959	\$913,765	\$514,071
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	1,500,792	1,321,959	603,694	514,071
Total Office of the Sheriff	\$1,500,792	\$1,321,959	\$603,694	\$514,071
Total Fund Expenditures	\$1,500,792	\$1,321,959	\$603,694	\$514,071

Federal Forfeiture Sharing Treasury Fund - 173

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

These funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	15	400
Subtotal Current Revenues	\$15	\$400
Non-Current Revenues		
Non-Revenues	1,000	78,365
Subtotal Non-Current Revenues	\$1,000	\$78,365
Total Revenues	\$1,015	\$78,765
Less Operating Transfers	0	0
Total Operating Revenues	\$1,015	\$78,765
<u>Expenditures</u>		
Operating Expenses	1,015	78,765
Total Expenditures	\$1,015	\$78,765
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,015	\$78,765
Net Revenues Less Expenditures	\$0	\$0

Federal Forfeiture Sharing Treasury Fund - 173

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	56	15	400	400
Total Miscellaneous Revenues	\$56	\$15	\$400	\$400
Subtotal Current Revenues	\$56	\$15	\$400	\$400
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,000	78,980	78,365
Treasury-Confiscated Property	77,250	0	0	0
Total Non-Revenues	\$77,250	\$1,000	\$78,980	\$78,365
Subtotal Non-Current Revenues	\$77,250	\$1,000	\$78,980	\$78,365
Total Fund Revenues	\$77,306	\$1,015	\$79,380	\$78,765
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	0	1,015	1,015	78,765
Total Office of the Sheriff	\$0	\$1,015	\$1,015	\$78,765
Total Fund Expenditures	\$0	\$1,015	\$1,015	\$78,765

Waste Collection Fund - 440

Summary: Volusia County established the Waste Collection fund to account for collection services and mechanisms for solid waste and recycling programs. The unincorporated residential collection non-ad valorem special assessment is billed annually on citizens' property tax bill. On 8/6/2009, the County Council approved a rate cap of \$240, as authorized per 197.3632(6) F.S. and set the rate at \$190. The FY2013-14 special assessment rate remains at \$190 and provides for garbage collection, yard waste collection and recycling collection. The budget includes an additional compliance position transferred from the Solid Waste Fund (450).

	<u>FY 2011-12 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	185,000	170,000
Permits, Fees, Special Assessments	8,240,606	8,308,709
Subtotal Current Revenues	\$8,425,606	\$8,478,709
 Non-Revenues	 414,645	 1,459,131
Subtotal Non-Current Revenues	\$414,645	\$1,459,131
Total Revenues	\$8,840,251	\$9,937,840
 Less Operating Transfers	 0	 0
Total Operating Revenues	\$8,840,251	\$9,937,840
 <u>Expenditures</u>		
Personal Services	83,856	125,980
Operating Expenses	8,082,369	8,162,698
Reserves	1,341,701	1,649,162
Total Expenditures	\$9,507,926	\$9,937,840
 Less Operating Transfers	 0	 0
Total Operating Expenditures	\$9,507,926	\$9,937,840
 Net Revenues Less Expenditures	 (\$667,675)	 \$0

Waste Collection Fund - 440

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Waste Collection Services	206	0	0	0
Total Charges for Services	\$206	\$0	\$0	\$0
Miscellaneous Revenues				
Investment Income	27,758	25,000	25,000	25,000
Sale of Recyclables	145,501	130,000	92,000	100,000
Sales-Fuels, Materials, Supplies	66,906	30,000	59,000	45,000
Total Miscellaneous Revenues	\$240,165	\$185,000	\$176,000	\$170,000
Permits, Fees, Special Assessments				
Special Assessment Waste Collection	8,252,363	8,240,606	8,240,606	8,308,709
Total Permits, Fees, Special Assessments	\$8,252,363	\$8,240,606	\$8,240,606	\$8,308,709
Subtotal Current Revenues	\$8,492,734	\$8,425,606	\$8,416,606	\$8,478,709
Non-Revenues				
Appropriated Fund Balance	0	414,645	1,253,286	1,459,131
Total Non-Revenues	\$0	\$414,645	\$1,253,286	\$1,459,131
Total Fund Revenues	\$8,492,734	\$8,840,251	\$9,669,892	\$9,937,840
Expenditure Detail				
Solid Waste				
Collection	7,692,794	9,507,926	8,210,761	9,937,840
Total Solid Waste	\$7,692,794	\$9,507,926	\$8,210,761	\$9,937,840
Total Fund Expenditures	\$7,692,794	\$9,507,926	\$8,210,761	\$9,937,840

Solid Waste Fund - 450

Summary: The Solid Waste Division operates under the authority of F.S. 25.01, chapter 110, article IV, division 2, for municipal service districts and F.S. 403.706 for local government solid waste management responsibilities. The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at two facilities: West Volusia Transfer Station and Tomoka Farms Road Landfill. Multiple services include Class I and Class III, Construction and Demolition disposal. Public-private partnership programs include recycling, sludge processing, methane gas recovery to energy and other special wastes services that include household hazardous waste disposal and electronics and fluorescent bulb recycling. Detail of Capital Improvements and Capital Outlay are included in the CIP and Appendix sections of this document.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	325,000	360,000
Charges for Services	11,932,311	12,500,000
Miscellaneous Revenues	468,600	450,300
Permits, Fees, Special Assessments	12,500	12,000
Subtotal Current Revenues	\$12,738,411	\$13,322,300
Non-Current Revenues		
Non-Revenues	13,237,815	12,983,391
Subtotal Non-Current Revenues	\$13,237,815	\$12,983,391
Total Revenues	\$25,976,226	\$26,305,691
Less Operating Transfers	0	0
Total Operating Revenues	\$25,976,226	\$26,305,691
<u>Expenditures</u>		
Personal Services	3,550,627	3,580,298
Operating Expenses	7,702,948	8,584,241
Capital Outlay	1,194,084	2,319,984
Capital Improvements	247,000	715,000
Grants and Aids	250,000	250,000
Reserves	13,031,567	10,856,168
Total Expenditures	\$25,976,226	\$26,305,691
Less Operating Transfers	0	0
Total Operating Expenditures	\$25,976,226	\$26,305,691
Net Revenues Less Expenditures	\$0	\$0

Solid Waste Fund - 450

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Solid Waste Franchise Fee	409,365	325,000	325,000	360,000
Total Taxes	\$409,365	\$325,000	\$325,000	\$360,000
Charges for Services				
Charges for Equipment-FEMA	1,508	0	0	0
Charges for Services	173	0	0	0
Landfill Charges	11,933,776	11,932,311	11,932,311	12,500,000
Total Charges for Services	\$11,935,457	\$11,932,311	\$11,932,311	\$12,500,000
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	51,569	0	0	0
Interest Income	4,196	3,500	3,600	3,500
Investment Income	91,983	100,000	90,000	90,000
Late Charges	88,174	100,000	85,000	85,000
Miscellaneous Revenue	2	0	0	0
Other Reimbursements	1,800	1,800	1,800	1,800
Rent	48,000	48,000	48,000	48,000
Rent - Facilities	60,793	60,300	63,000	65,000
Sale Methane	35,261	50,000	77,000	50,000
Sales-Surplus Matls & Scrap	40,502	30,000	32,000	32,000
Sale-Surplus Furn/Fixtr/Equipment	2,243	75,000	75,000	75,000
Total Miscellaneous Revenues	\$424,523	\$468,600	\$475,400	\$450,300
Permits, Fees, Special Assessments				
Permit-Garbage Haul	12,320	12,500	12,000	12,000
Special Assessment Waste Collection	433,596	0	0	0
Total Permits, Fees, Special Assessme	\$445,916	\$12,500	\$12,000	\$12,000
Judgements, Fines and Forfeitures				
Restitution	790	0	71	0
Total Judgements, Fines and Forfeitu	\$790	\$0	\$71	\$0
Subtotal Current Revenues	\$13,216,051	\$12,738,411	\$12,744,782	\$13,322,300
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	47,257	47,257	0
Appropriated Fund Balance	0	13,190,558	14,807,678	12,983,391
Total Non-Revenues	\$0	\$13,237,815	\$14,854,935	\$12,983,391
Subtotal Non-Current Revenues	\$0	\$13,237,815	\$14,854,935	\$12,983,391
Total Fund Revenues	\$13,216,051	\$25,976,226	\$27,599,717	\$26,305,691

Solid Waste Fund - 450

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
Solid Waste				
Administration	1,178,070	1,591,363	1,074,393	1,357,222
Leachate Treatment	219,071	513,666	616,708	427,803
New Cell Construction	94,036	2,371,100	347,928	1,150,337
Plymouth Closure/Care	114,125	183,062	183,191	187,421
Recycling and Education	188,848	186,076	143,221	110,223
Special Waste	400,129	425,900	445,084	454,953
Tomoka Closure/Care	211,494	10,404,095	572,862	10,027,660
Tomoka Landfill	5,203,505	7,172,616	7,617,345	9,000,428
West Volusia Transfer Station	2,963,543	3,128,348	3,615,594	3,589,644
Total Solid Waste	\$10,572,821	\$25,976,226	\$14,616,326	\$26,305,691
Total Fund Expenditures	\$10,572,821	\$25,976,226	\$14,616,326	\$26,305,691

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Daytona Beach International Airport Fund - 451

Summary: Daytona Beach Municipal Airport became part of Volusia County government in 1969, as Daytona Beach Regional Airport. In 1992, a \$46 million expansion transformed the airport to Daytona Beach International Airport (DBIA). The operations are authorized under Chapter 18 of the Volusia County Code. The airport is served by two commercial airlines and seven rental car companies, providing passengers with premiere customer service, convenience and hassle-free travel. Airline fees, passenger fees and rental income generate the operating revenues for the airport. DBIA provides facilities and services to NASCAR, Embry-Riddle Aeronautical University and many other local industries. The terminal also contains space for meetings, banquets and many corporate events. DBIA has leases for land and buildings for hotel, restaurant, office, cargo, hangar, and industrial spaces on airport property. Capital Improvement projects are funded primarily through Federal Aviation Administration and Florida Department of Transportation grants and are appropriated via Council-adopted budget resolutions when the grants are awarded; local match is budgeted in reserves. Reserves include \$12M for revenue stabilization to maintain operations for two (2) years in case a carrier ceases operation.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	2,525,912	2,486,650
Charges for Services	7,850,965	8,106,993
Miscellaneous Revenues	3,746,517	3,691,050
Permits, Fees, Special Assessments		80,482
Subtotal Current Revenues	\$14,123,394	\$14,365,175
Non-Current Revenues		
Non-Revenues	13,156,881	14,699,110
Subtotal Non-Current Revenues	\$13,156,881	\$14,699,110
Total Revenues	\$27,280,275	\$29,064,285
Less Operating Transfers	0	0
Total Operating Revenues	\$27,280,275	\$29,064,285
<u>Expenditures</u>		
Personal Services	2,965,978	3,196,290
Operating Expenses	5,852,008	6,234,729
Capital Outlay	138,261	112,516
Debt Service	3,856,748	3,854,173
Reserves	14,467,280	15,666,577
Total Expenditures	\$27,280,275	\$29,064,285
Less Operating Transfers	0	0
Total Operating Expenditures	\$27,280,275	\$29,064,285
Net Revenues Less Expenditures	\$0	\$0

Daytona Beach International Airport Fund - 451

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Federal Airport Aid	4,397,040	2,162,460	8,231,016	2,137,460
Payment in Lieu of Taxes	236,576	248,871	234,609	234,609
State Airport Aid	649,386	114,581	5,776,674	114,581
Total Intergovernmental Revenues	\$5,283,002	\$2,525,912	\$14,242,299	\$2,486,650
Charges for Services				
Airport-Airfield	561,301	543,935	534,450	534,450
Airport-Ground Handling Service Fee	407,683	396,998	505,600	616,144
Airport-Hangar Area	822,325	839,132	838,339	839,313
Airport-Passenger Facility Charge	1,203,342	1,210,000	1,200,000	1,320,000
Airport-Terminal-Airlines	1,390,923	1,481,607	1,481,607	1,516,952
Airport-Terminal-Concession	2,921,766	2,976,111	2,788,091	2,928,334
OC Concession-Beverages	895	700	800	800
Sales-Maps	432	2,000	1,000	1,000
Special Events	345,249	320,000	337,576	350,000
Storm Water Management Fees	0	80,482	0	0
Total Charges for Services	\$7,653,916	\$7,850,965	\$7,687,463	\$8,106,993
Miscellaneous Revenues				
Airport-Air Cargo Building Rent	35,180	35,918	35,918	36,636
Airport-Apron Rent	223,260	223,260	223,260	223,260
Grant Related Reimbursements	5,000	0	0	0
Interest Income	9,485	0	0	0
Investment Income	103,942	145,000	145,000	165,000
Land Rentals	2,032,532	2,171,408	2,114,997	1,984,190
Miscellaneous Revenue	44	0	0	0
Other Contributions & Donation	0	50,000	0	50,000
Other Reimbursements	252,641	146,780	206,757	171,175
Rent	976,705	959,151	1,044,083	1,040,789
Sales-Fuels, Materials, Supplies	23,775	15,000	20,000	20,000
Sale-Surplus Furn/Fixtr/Equipment	1,110	0	0	0
Total Miscellaneous Revenues	\$3,663,674	\$3,746,517	\$3,790,015	\$3,691,050
Permits, Fees, Special Assessments				
Special Assessment Stormwater	79,647	0	80,482	80,482
Total Permits, Fees, Special Assessments	\$79,647	\$0	\$80,482	\$80,482
Subtotal Current Revenues	\$16,680,239	\$14,123,394	\$25,800,259	\$14,365,175

Daytona Beach International Airport Fund - 451

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	29,188	29,188	0
Contributions	91,265	0	0	0
Appropriated Fund Balance	0	13,127,693	15,277,220	14,699,110
Total Non-Revenues	\$91,265	\$13,156,881	\$15,306,408	\$14,699,110
Subtotal Non-Current Revenues	\$91,265	\$13,156,881	\$15,306,408	\$14,699,110
Total Fund Revenues	\$16,771,504	\$27,280,275	\$41,106,667	\$29,064,285
Expenditure Detail				
Airport				
Administration	1,521,787	1,644,554	1,743,917	1,672,683
Air Service Development/Marketing	493,552	511,219	524,157	477,892
Apron Drainage Improvement	0	0	78,707	0
ARFF Relocation	81	0	0	0
Checked Baggage Screening Project	696,461	0	5,179,083	0
Concrete Joint Replacement On Terminal	0	0	51,423	0
Environmental Cleanup	0	0	18,970	0
Ground Handling	618,921	569,104	563,509	589,631
International Services	149,654	162,706	158,404	200,710
Maintenance	2,767,408	3,134,884	3,006,899	3,599,256
Operations	994,956	1,064,217	1,116,673	1,095,879
Reserves/Transfers	0	14,467,280	0	15,666,577
RSAT Cut over Taxiway	139,476	0	2,083,852	0
Runway 16-34 PAPI Project	43,221	0	0	0
Runway End Indicator Lights	8,486	0	0	0
Runway Extension 7L/25R	1,235,964	0	53,570	0
RW 7L/25R Lighting Rehab	0	0	1,486,286	0
Security	892,025	830,623	847,827	852,192
Terminal Security System - Phase 1	255,251	0	4,427,341	0
T-Hangar Const - ID#414434	528,650	0	102,468	0
Total Airport	\$10,345,893	\$22,384,587	\$21,443,086	\$24,154,820
Debt Service				
Airport Capital Improvement Revenue Not	35,868	249,544	249,544	248,885
Airport Revenue Bonds 2000	1,394,750	2,838,950	2,838,950	2,835,800
Airport Revenue Bonds 2003	126,709	0	0	0
Airport Revenue Bonds 2012	31,637	768,254	768,254	769,488
Total Debt Service	\$1,588,964	\$3,856,748	\$3,856,748	\$3,854,173
Fire Services				
Airport Fire	1,004,005	1,038,940	1,107,723	1,055,292
Total Fire Services	\$1,004,005	\$1,038,940	\$1,107,723	\$1,055,292
Total Fund Expenditures	\$12,938,862	\$27,280,275	\$26,407,557	\$29,064,285

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Volusia Transportation Authority Fund - 456

Summary: The Volusia County Council created Volusia County's Public Transportation System (VOTRAN) in 1975 which provides transportation to all urban areas of the county. VOTRAN also provides its Gold Service to clients who, because of physical or mental disability or age, are unable to transport themselves and cannot use the fixed-route service. VOTRAN's fleet includes 49 revenue-producing fixed-route buses, four trackless trolleys and 41 paratransit vehicles.

This budget is funded through passenger fares, ad valorem taxes, Federal Transit Administrations funds, and Florida Department of Transportation funds. Additional funds are derived from bus advertising and charges for services. VOTRAN's capital projects require no local funding and are appropriated when grant funds are awarded. These funds are used to purchase buses, vans, office equipment, and any scheduled construction.

General Fund Transfer - In FY 2010-11, the General Fund contribution was reduced to \$7,391,803 where it remained. The reduction was in direct relationship to growth of fund balance within the fund. This one time revenue source was drawn down for operating purposes for FY11, FY12 and FY13. The increase from the General Fund is to reinstate funding to cover operating costs. The remaining fund balance is used in FY 2013-14 requiring a transfer of \$8.2M.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	7,845,330	8,854,173
Charges for Services	3,239,132	3,148,009
Miscellaneous Revenues	43,000	43,000
Subtotal Current Revenues	\$11,127,462	\$12,045,182
Non-Current Revenues		
Non-Revenues	8,943,354	9,173,399
Subtotal Non-Current Revenues	\$8,943,354	\$9,173,399
Total Revenues	\$20,070,816	\$21,218,581
Less Operating Transfers	0	0
Total Operating Revenues	\$20,070,816	\$21,218,581
<u>Expenditures</u>		
Personal Services	11,751,317	12,440,114
Operating Expenses	8,288,499	8,778,467
Capital Outlay	31,000	0
Total Expenditures	\$20,070,816	\$21,218,581
Less Operating Transfers	0	0
Total Operating Expenditures	\$20,070,816	\$21,218,581
Net Revenues Less Expenditures	\$0	\$0

Volusia Transportation Authority Fund - 456

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Federal Urban Mass Transit	5,971,650	0	17,567,676	0
Other Fed Urban Mass Transit	0	4,769,004	4,761,004	4,903,753
State Mass Transit	3,025,094	3,076,326	3,136,326	3,950,420
Total Intergovernmental Revenues	\$8,996,744	\$7,845,330	\$25,465,006	\$8,854,173
Charges for Services				
Mass Transit Fares	2,785,752	2,830,066	2,812,069	2,741,943
Other Mass Transit-Advertising	290,724	250,000	290,700	255,000
Other Mass Transit-Concessions	107,431	110,000	55,000	110,000
Other Mass Transit-ID Cards	671	1,066	1,060	1,066
Transportation-Contracted	39,394	48,000	36,000	40,000
Total Charges for Services	\$3,223,972	\$3,239,132	\$3,194,829	\$3,148,009
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	68,596	10,000	8,000	10,000
Investment Income	12,912	25,000	18,000	25,000
Miscellaneous Revenue	10,763	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	0	8,000	8,000	8,000
Total Miscellaneous Revenues	\$92,271	\$43,000	\$34,000	\$43,000
Subtotal Current Revenues	\$12,312,987	\$11,127,462	\$28,693,835	\$12,045,182
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	7,391,803	7,391,803	7,391,803	8,230,307
Contributions	172,451	0	0	0
Appropriated Fund Balance	0	1,551,551	1,699,957	943,092
Total Non-Revenues	\$7,564,254	\$8,943,354	\$9,091,760	\$9,173,399
Subtotal Non-Current Revenues	\$7,564,254	\$8,943,354	\$9,091,760	\$9,173,399
Total Fund Revenues	\$19,877,241	\$20,070,816	\$37,785,595	\$21,218,581

Expenditure Detail

Volusia Transportation Authority Fund - 456

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Public Transportation				
Administration	453,901	739,350	649,958	760,332
Capital Grant	1,876,183	0	17,567,676	0
FY 03 Grant	750	0	0	0
Indirect Costs	1,908,481	1,959,439	1,918,384	1,983,868
New Smyrna Beach Service	244,830	305,272	271,168	307,356
Non-Vehicle Maintenance	656,316	653,871	628,563	673,610
Orlando Express	111,862	162,856	162,856	81,428
Paratransit Service	5,481,641	5,623,533	5,430,405	5,911,478
Public Transportation	6,842,622	7,247,151	6,931,486	7,895,544
Van Pool	136,267	139,214	132,420	150,457
Vehicle Maintenance	1,788,234	1,782,886	1,747,600	1,867,689
Westside Circulator	1,259,863	1,457,244	1,401,987	1,586,819
Total Public Transportation	\$20,760,950	\$20,070,816	\$36,842,503	\$21,218,581
Total Fund Expenditures	\$20,760,950	\$20,070,816	\$36,842,503	\$21,218,581

Water and Sewer Utilities Fund - 457

Summary: Water and wastewater utilities are operated under the authority of Volusia County Code, Chapter 122, Articles II, III and V. The County operates 9 water and 12 wastewater treatment plants, 6 consecutive water systems, 118 lift stations and 3 reuse water systems providing water and wastewater service to unincorporated parts of the County and some areas in incorporated Volusia County. The department also maintains 9 water systems belonging to other agencies. The utility owns a citrus grove, a site approved by the Federal Department of Environmental Protection, for disposing reclaimed water. The County promotes education programs, rebates and vouchers to increase conservation, and works with the St. Johns Water Management District and other local utilities to address regional issues regarding water availability, use and treatment.

Revenues are generated through user fees, with large capital improvements financed through the State Revolving Fund program. Monthly water and sewer rates are adjusted annually based on changes in the Consumer Price Index (CPI) of July 1, from prior year, (CPI +1%). Reserves for Future Capital will provide funds for anticipated rehabilitation of existing infrastructure and alternative water supply projects to meet federal and state water quality and quantity standards in the coming years.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Charges for Services	13,550,400	13,995,900
Miscellaneous Revenues	524,500	427,500
Judgements, Fines and Forfeitures	10,000	1,000
Subtotal Current Revenues	\$14,084,900	\$14,424,400
Non-Current Revenues		
Non-Revenues	7,048,553	7,675,726
Subtotal Non-Current Revenues	\$7,048,553	\$7,675,726
Total Revenues	\$21,133,453	\$22,100,126
Less Operating Transfers	0	0
Total Operating Revenues	\$21,133,453	\$22,100,126
<u>Expenditures</u>		
Personal Services	3,288,355	3,355,906
Operating Expenses	6,183,486	6,108,066
Capital Outlay	311,000	511,500
Capital Improvements	6,950,000	8,300,701
Debt Service	2,427,267	2,381,487
Reserves	1,973,345	1,442,466
Total Expenditures	\$21,133,453	\$22,100,126
Less Operating Transfers	0	0
Total Operating Expenditures	\$21,133,453	\$22,100,126
Net Revenues Less Expenditures	\$0	\$0

Water and Sewer Utilities Fund - 457

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Charges for Equipment-FEMA	785	0	0	0
Fire Line Availability Fee	140,457	122,000	77,490	77,980
Meter Disconnection Fee	153,318	95,000	122,370	100,000
Meter Installation	18,745	10,000	34,000	20,000
Other Charges for Services	36,381	0	0	0
Reclaimed Water Sales	570,367	597,000	546,660	562,940
Sewer-Capacity Reserve	85,801	35,000	(72,480)	5,000
Sewer C.I.A.C. Fees	10,701	14,400	71,810	35,000
Sewer Connection Fees	32,713	25,000	99,120	25,000
Sewer Sales	6,514,366	6,278,000	6,463,300	6,657,200
Water-Capacity Reserve	(10,471)	25,000	(72,490)	5,000
Water C.I.A.C. Fees	21,475	25,000	47,000	40,000
Water Connection Fees	36,937	40,000	71,180	40,000
Water Sales	5,963,095	6,284,000	6,244,150	6,427,780
Total Charges for Services	\$13,574,670	\$13,550,400	\$13,632,110	\$13,995,900
Miscellaneous Revenues				
Interest Income	5,327	500	5,000	5,000
Interest-Special Assessments	2,772	4,000	3,110	0
Investment Income	61,504	100,000	64,090	100,000
Late Charges	166,456	150,000	175,070	150,000
Miscellaneous Revenue	35,308	10,000	39,800	20,000
Other Reimbursements	85,538	45,000	0	0
Outside Revenue	251,344	100,000	92,330	100,000
Sale of Supplies	70,651	115,000	70,400	50,000
Sale-Surplus Furn/Fixtr/Equipment	2,547	0	0	2,500
Total Miscellaneous Revenues	\$681,447	\$524,500	\$449,800	\$427,500
Judgements, Fines and Forfeitures				
Water Violations	200	10,000	2,100	1,000
Total Judgements, Fines and Forfeitures	\$200	\$10,000	\$2,100	\$1,000
Subtotal Current Revenues	\$14,256,317	\$14,084,900	\$14,084,010	\$14,424,400
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	41,524	41,524	0
Contributions	(9,432)	100,000	113,000	50,000
Appropriated Fund Balance	0	6,907,029	11,703,663	7,625,726
Total Non-Revenues	(\$9,432)	\$7,048,553	\$11,858,187	\$7,675,726
Subtotal Non-Current Revenues	(\$9,432)	\$7,048,553	\$11,858,187	\$7,675,726
Total Fund Revenues	\$14,246,885	\$21,133,453	\$25,942,197	\$22,100,126

Water and Sewer Utilities Fund - 457

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure Detail				
<u>Water Resources and Utilities</u>				
17-92/Dirksen Lift Station	30,788	0	8,097	0
4 Towns Demo/Plant Improvements	0	300,000	0	50,000
Administration	970,443	1,579,527	1,559,507	1,779,209
Alternative Water Sources and Water Supl	12,967	1,200,000	1,850,461	1,285,701
Capital Improvements	561,255	1,161,000	1,009,525	1,376,500
Capital Reserves-Future Plant Constructio	0	526,324	0	526,324
Collection and Distribution Maintenance	1,296,731	1,360,174	1,441,954	1,550,502
Collections Systems Rehab Program	0	0	172,000	350,000
Customer Service	388,450	673,198	653,362	423,101
Deltona North Perc Pond Addition	376,764	0	0	0
Deltona North SRL Note Pay	17,504	117,885	117,885	117,884
Division Administration	305,778	1,918,202	447,701	1,390,764
Effluent Disposal Pond	0	1,000,000	497,830	600,000
Glen Abbey Well 2	0	0	558,400	0
Glen Abbey WTP Water Qual Improvemen	0	600,000	159,000	800,000
Grove Operations	328,868	290,169	195,866	95,412
Halifax Plantation WTP Expansion	6,271	1,000,000	38,995	100,000
Halifax Water Quality	0	0	200,000	1,250,000
Meadowlea FM Extension	1,305	0	0	0
Meadowlea Lift Station	81,026	0	0	0
North Peninsula A1A Forcemain SAD	41,577	500,000	65,459	500,000
Operations-Potable Water	1,795,463	1,617,537	1,626,747	1,674,227
Operations-Wastewater	2,638,868	2,300,375	2,339,204	2,416,954
Pine Island WW Sys Upgrade	0	0	0	325,000
Rhode Island Water Main Extension	1,395	1,500,000	1,642,513	0
Saxon Blvd Waterline Relocation	0	0	248,363	0
SE Wtr Reclamtn System Expansion	2,728	0	0	0
Solids Dewatering Facility-SW	133,189	0	0	0
Southeast SRL Note Pay	122,633	564,345	564,345	564,348
Southwest SRL2 Note Pay	253,962	674,512	674,512	674,509
Southwest SRL Note Pay	44,341	198,915	198,915	198,915
Spruce Creek Membrane Cleaning Skid	0	250,000	0	300,000
Stone Island Water - Operating	2,493	174,390	174,774	175,000
Stone Island WW Sys. Operating	148,467	153,200	149,360	155,000
SW Clarifier Replacement	0	0	0	400,000
SW Reclaimed Augmentation- Sanford Int	5,049	80,000	40,067	1,700,000
SW Sludge Press Upgrade	0	0	0	125,000
SW Wtr Reclamation Facility Exp	24,835	0	1,020,000	0
Utility Engineering	448,110	522,090	529,459	369,945
Water/Sewer Refunding 1998	21,072	0	560	0
Water/Sewer Refunding 2003	92,269	0	0	0
Water/Sewer Refunding 2012	31,759	871,610	131,610	825,831
Water & Wastewater Plant Chlorination In	3,450	0	0	0
Total Water Resources and Utilities	\$10,189,810	\$21,133,453	\$18,316,471	\$22,100,126
Total Fund Expenditures	\$10,189,810	\$21,133,453	\$18,316,471	\$22,100,126

Parking Garage Fund - 475

Summary: The Parking Garage was constructed in 2000 and plays an integral role in the development of the Daytona Beach area's Main Street Entertainment District. Full ownership, management and operational responsibilities for the parking facility were transferred from Volusia Redevelopment Parking Corporation to Volusia County in FY2007-08. The major revenue sources for the Parking Garage fund are daily and special event parking receipts.

The FY2013-14 budget includes principal and interest payments in accordance with the Parking Facility Revenue Bonds, Series 2007 debt obligations. That said, on 8/22/13, Council approved moving forward with refinancing of the outstanding balance of this bond. As a result, the Capital Improvement Revenue Note (Parking Facility), Series 2013 not to exceed \$8.5 million will be finalized during the fall of this fiscal year. The interfund transfer represents continued reimbursement of a prior year advance from the General Fund (001). Reserves have been established for fund stabilization.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Charges for Services	2,472,443	2,337,755
Miscellaneous Revenues	5,180	2,680
Subtotal Current Revenues	\$2,477,623	\$2,340,435
Non-Current Revenues		
Non-Revenues	343,628	271,799
Subtotal Non-Current Revenues	\$343,628	\$271,799
Total Revenues	\$2,821,251	\$2,612,234
Less Operating Transfers	298,655	29,866
Total Operating Revenues	\$2,522,596	\$2,582,368
<u>Expenditures</u>		
Personal Services	107,042	110,807
Operating Expenses	1,439,186	1,188,205
Capital Outlay	5,800	42,300
Debt Service	969,993	974,863
Grants and Aids	575	575
Interfund Transfers	298,655	29,866
Reserves	0	265,618
Total Expenditures	\$2,821,251	\$2,612,234
Less Operating Transfers	298,655	29,866
Total Operating Expenditures	\$2,522,596	\$2,582,368
Net Revenues Less Expenditures	\$0	\$0

Parking Garage Fund - 475

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Daily Parking	1,354,405	1,460,040	1,360,284	1,370,005
Parking Garage Monthly Parking	160,466	172,300	155,000	154,562
Special Event Parking	750,225	710,000	725,000	698,191
Validation Parking	123,947	130,103	115,000	114,997
Total Charges for Services	\$2,389,043	\$2,472,443	\$2,355,284	\$2,337,755
Miscellaneous Revenues				
Investment Income	2,969	5,000	1,922	2,500
Miscellaneous Revenue	140	180	180	180
Total Miscellaneous Revenues	\$3,109	\$5,180	\$2,102	\$2,680
Subtotal Current Revenues	\$2,392,152	\$2,477,623	\$2,357,386	\$2,340,435
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	343,628	731,911	271,799
Total Non-Revenues	\$0	\$343,628	\$731,911	\$271,799
Subtotal Non-Current Revenues	\$0	\$343,628	\$731,911	\$271,799
Total Fund Revenues	\$2,392,152	\$2,821,251	\$3,089,297	\$2,612,234
Expenditure Detail				
Ocean Center				
Parking/Operations	1,699,785	2,821,251	2,817,498	2,612,234
Total Ocean Center	\$1,699,785	\$2,821,251	\$2,817,498	\$2,612,234
Total Fund Expenditures	\$1,699,785	\$2,821,251	\$2,817,498	\$2,612,234



F - Division Operating Budgets

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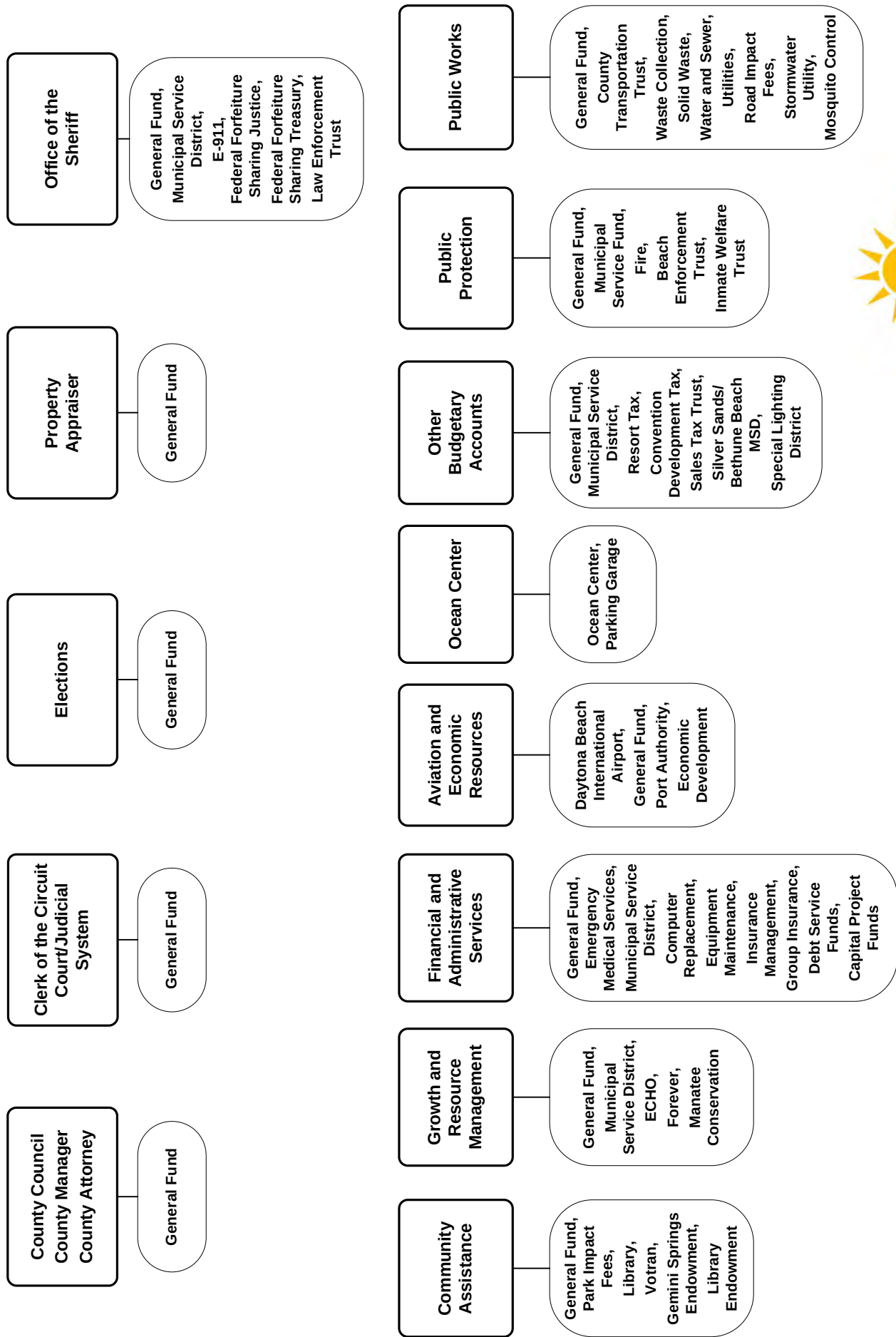
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Volusia County Government

Department to Fund Matrix



Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Aviation and Economic Resources								
Airport	2,298,469	6,077,258	112,516	19,520,750	28,008,993	39.00	0.00	39.00
Coastal	1,028,042	3,371,811	0	6,014,810	10,414,663	21.00	2.00	21.50
Economic Development	737,623	1,583,802	0	3,054,455	5,375,880	12.00	0.00	12.00
Clerk of the Circuit Court								
Clerk of the Circuit Court	35,638	505,631	0	1,639,776	2,181,045	0.00	0.00	0.00
Community Services								
Community Assistance	106,056	35,832	0	5,932,413	6,074,301	2.00	0.00	2.00
Community Services & Grants	1,003,011	2,534,710	0	1,017,521	4,555,242	14.00	0.00	14.00
Cooperative Extension	534,211	364,011	0	0	898,222	15.00	1.00	15.50
Health Services	0	717,299	0	1,770,611	2,487,910	0.00	0.00	0.00
Library Services	8,884,826	6,669,780	120,240	7,556,251	23,231,097	180.00	13.00	186.50
Parks Recreation & Culture	4,121,697	4,569,087	59,300	14,406,935	23,157,019	75.00	198.00	107.27
Public Transportation	12,440,114	8,778,467	0	1,200,000	22,418,581	0.00	0.00	0.00
Veterans' Services	482,628	101,649	0	0	584,277	10.00	0.00	10.00
County Attorney								
County Attorney	3,062,531	382,599	0	(1,431,128)	2,014,002	30.00	0.00	30.00
County Council								
County Council	461,483	328,330	0	(288,291)	501,522	7.00	0.00	7.00
County Manager								
County Manager	1,851,723	237,222	0	(804,551)	1,284,394	26.00	2.00	27.25
Elections								
Elections	1,815,717	1,640,833	117,796	13,500	3,587,846	32.00	0.00	32.00
Financial and Administrative Services								
Accounting	2,369,718	1,353,581	0	(981,987)	2,741,312	42.00	2.00	43.00
Central Services	2,329,034	4,948,672	0	182,476	7,460,182	41.00	0.00	41.00
Information Technology	4,973,041	4,069,101	212,409	(2,600,866)	6,653,685	80.00	0.00	80.00
Management and Budget	763,666	278,737	0	(291,314)	751,089	11.00	0.00	11.00
Office of the CFO	418,466	21,225	0	(159,123)	280,568	5.00	0.00	5.00
Personnel	1,092,728	426,936	0	(536,571)	983,093	18.00	0.00	18.00
Procurement	906,980	161,745	0	(372,796)	695,929	16.00	0.00	16.00
Revenue	3,162,374	1,546,884	0	(1,592,426)	3,116,832	81.00	2.00	82.00
Growth and Resource Management								
Building, Zoning and Code Administration	1,951,490	1,034,337	0	0	2,985,827	38.00	0.00	38.00
Environmental Management	2,547,094	2,936,816	6,200	5,431,932	10,922,042	42.00	25.00	46.82
Growth and Resource Management	961,200	112,987	0	(333,016)	741,171	16.00	0.00	16.00
Planning and Development Services	1,334,735	475,215	0	0	1,809,950	18.00	2.00	19.00
Growth Management Commission								
Growth Management Commission	25,357	250,592	0	0	275,949	0.00	0.00	0.00
Justice System								
Justice System	2,166,234	893,042	29,000	10,525	3,098,801	42.00	0.00	42.00
Ocean Center								
Ocean Center	2,081,249	4,232,643	551,300	2,663,609	9,528,801	42.00	1.00	42.50

Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Office of the Sheriff								
Office of the Sheriff	55,466,712	14,142,341	2,577,182	557,951	72,744,186	787.00	132.00	840.68
Other Budgetary Accounts								
Non-Departmental	0	886,104	0	90,779,733	91,665,837	0.00	0.00	0.00
Property Appraiser								
Property Appraisal	6,292,018	989,311	0	(617,266)	6,664,063	101.00	0.00	101.00
Public Protection								
Animal Control	744,490	620,371	0	0	1,364,861	15.00	0.00	15.00
Beach Safety	6,012,814	1,206,511	37,900	16,020	7,273,245	81.00	318.00	125.42
Corrections	23,518,004	12,809,157	0	2,058,337	38,385,498	348.00	4.00	350.00
Emergency Management	538,996	207,816	0	0	746,812	7.00	0.00	7.00
Emergency Medical Administration	145,961	125,106	0	3,216,705	3,487,772	2.00	0.00	2.00
Emergency Medical Services	12,463,134	3,957,632	137,900	500,150	17,058,816	177.00	11.00	182.00
Fire Services	16,215,701	6,783,923	25,600	6,229,360	29,254,584	185.00	0.00	185.00
Medical Examiner	1,371,479	511,359	2,000	271	1,885,109	16.00	0.00	16.00
Public Protection Services	580,974	85,934	0	(103,650)	563,258	5.00	0.00	5.00
State Department of Juvenile Justice	0	0	0	3,254,711	3,254,711	0.00	0.00	0.00
Public Works								
Engineering & Construction	2,647,260	4,106,227	0	28,594,930	35,348,417	53.00	0.00	53.00
Mosquito Control	1,461,622	2,141,440	134,714	8,028,769	11,766,545	29.00	1.00	29.75
Public Works Services	540,786	1,134,746	0	3,423,210	5,098,742	6.00	0.00	6.00
Road and Bridge	5,435,386	7,210,048	856,750	8,418,060	21,920,244	128.00	9.00	130.60
Solid Waste	3,706,278	16,746,939	2,319,984	13,470,330	36,243,531	70.00	0.00	70.00
Stormwater	2,725,627	1,704,620	550,087	4,919,030	9,899,364	57.00	1.00	57.75
Traffic Engineering	1,353,352	1,869,130	3,200	3,135,642	6,361,324	21.00	0.00	21.00
Water Resources and Utilities	3,355,906	6,108,066	511,500	12,124,654	22,100,126	61.00	0.00	61.00
State Mandated Costs								
State Mandated Costs	64,930	2,644,480	101,271	82,347	2,893,028	1.00	0.00	1.00
Tourist Development								
Tourist Development	0	7,749,159	0	0	7,749,159	0.00	0.00	0.00
TOTAL	210,588,565	154,381,254	8,466,849	249,112,789	622,549,457	3,105	724	3,263.54

Accounting

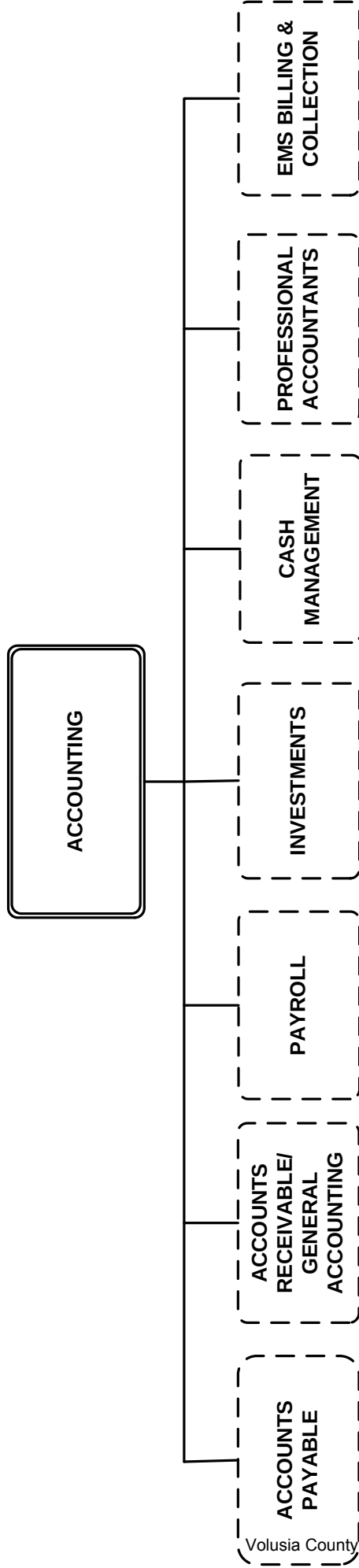
Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Accounting	1,697,181	1,740,083	1,754,517	1,664,731
EMS Billing & Collection	1,015,857	1,141,598	1,126,446	1,076,581
Total Expenditures	\$2,713,038	\$2,881,681	\$2,880,963	\$2,741,312
Expenditures by Category				
Personal Services	2,341,278	2,356,828	2,381,115	2,369,718
Operating Expenses	1,209,615	1,367,635	1,342,630	1,353,581
Subtotal Operating Expenditures	\$3,550,893	\$3,724,463	\$3,723,745	\$3,723,299
Grants and Aids	61	0	0	0
Subtotal Other Operating Expenses	\$61	\$0	\$0	\$0
Reimbursements	(837,916)	(842,782)	(842,782)	(981,987)
Total Operating Expenditures	\$2,713,038	\$2,881,681	\$2,880,963	\$2,741,312
Expenditures by Fund				
Emergency Medical Services	\$1,015,857	\$1,141,598	\$1,126,446	\$1,076,581
General	\$1,697,181	\$1,740,083	\$1,754,517	\$1,664,731
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		43.00		43.00

Mission: To account for the County's fiscal activities in accordance with generally accepted accounting principals, to include payment of all County financial obligations, billing and collection of receivables and medical services, capital assets inventory, payroll, cash management and treasury functions; provide accurate and timely financial information to key decision makers.

FINANCIAL AND ADMINISTRATIVE SERVICES

ACCOUNTING DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Accounting

Department: Financial and Administrative Services

Accounting

8250000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,602,049	1,606,843	1,611,322	1,640,221
Operating Expenses	933,048	976,022	985,977	1,006,497
Subtotal Operating Expenditures	\$2,535,097	\$2,582,865	\$2,597,299	\$2,646,718
Reimbursements	(837,916)	(842,782)	(842,782)	(981,987)
Total Operating Expenditures	\$1,697,181	\$1,740,083	\$1,754,517	\$1,664,731
Expenditures by Fund				
General	\$1,697,181	\$1,740,083	\$1,754,517	\$1,664,731
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		30.00		30.00

Key Objectives

1. Provide accurate and timely payments of all County financial obligations
2. Provide accurate billing and collection of all County receivables
3. Provide accurate payment and distribution of all County payroll checks/electronic fund transfers
4. Record and maintain files on all County capital assets

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of invoices processed for payment	118,987	110,000	110,000
2. Number of invoices/statements mailed	8,545	8,493	8,600
3. Number of payroll checks/electronic fund transfers	83,312	81,600	81,500
4. Number of capital asset records maintained	22,444	22,500	23,100

Highlights

The Accounting Division, with its accountants, section supervisors, and clerical staff, is responsible for maintaining and monitoring the accounting and financial transactions of the County. Over 140 funds have been established in the County's general ledger to assist in this task. Each year the Division prepares the comprehensive annual financial report which is audited by an independent, external auditor selected by County Council. Within Accounting, operational sections have been established for accounts receivable, accounts payable, capital asset tracking, payroll, investments, and cash management functions. FY2013-14 budget includes two unfunded positions.

Accounting

Department: Financial and Administrative Services

EMS Billing & Collection

8250002

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	739,229	749,985	769,793	729,497
Operating Expenses	276,567	391,613	356,653	347,084
Subtotal Operating Expenditures	\$1,015,796	\$1,141,598	\$1,126,446	\$1,076,581
Grants and Aids	61	0	0	0
Subtotal Other Operating Expenses	\$61	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,015,857	\$1,141,598	\$1,126,446	\$1,076,581
Expenditures by Fund				
Emergency Medical Services	\$1,015,857	\$1,141,598	\$1,126,446	\$1,076,581
Number of Full Time Positions		13.00		13.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		13.00		13.00

Highlights

Emergency Medical Services (EMS) Billing and Collection is responsible for billing and collecting charges for ambulance services and ensuring those charges are in compliance with federal and state regulations. Funds for outside consultation and professional services are provided in the budget. Operating expenses have been reduced through elimination of temporary staffing used in payment processing.

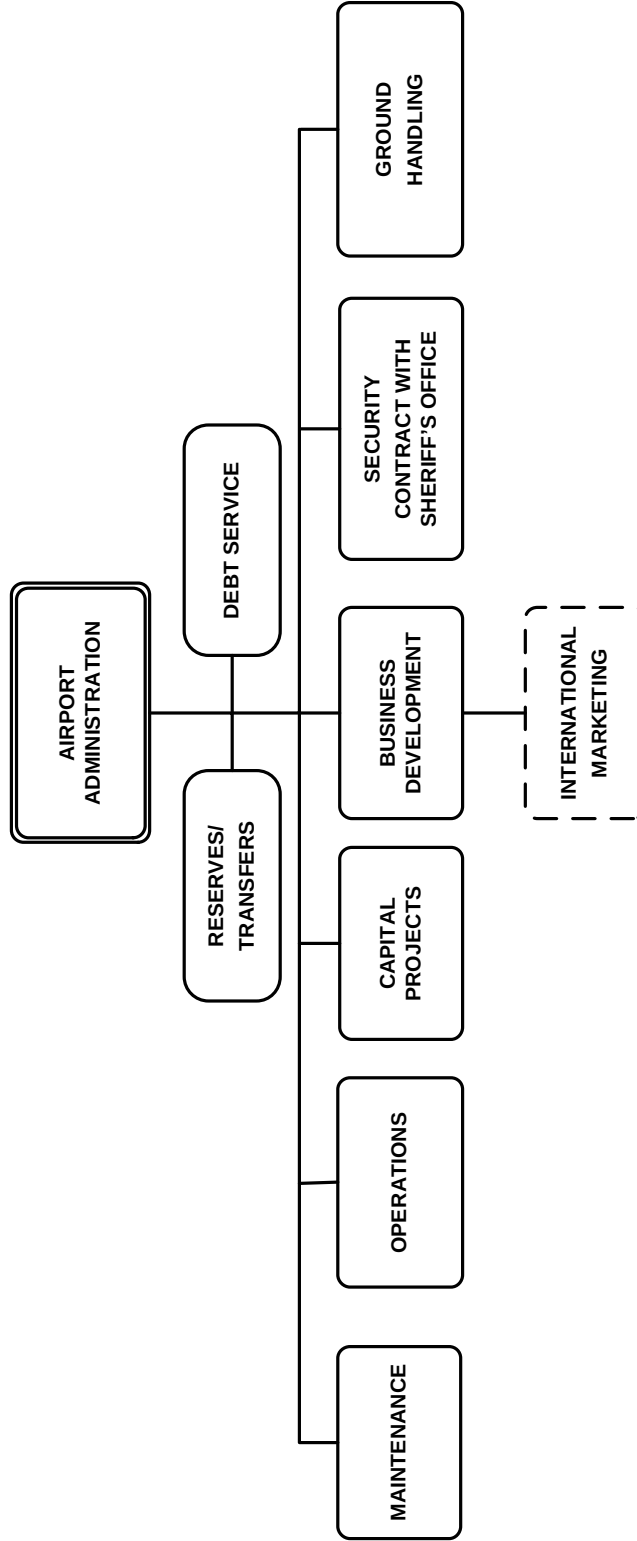
Department: Aviation and Economic Resources

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	1,521,787	1,644,554	1,743,917	1,672,683
Airport Capital Projects	2,864,369	0	13,481,700	0
Airport Debt Service	1,588,964	3,856,748	3,856,748	3,854,173
Business Development	643,206	673,925	682,561	678,602
Ground Handling	618,921	569,104	563,509	589,631
Maintenance	2,767,408	3,134,884	3,006,899	3,599,256
Operations	994,956	1,064,217	1,116,673	1,095,879
Reserves/Transfers	0	14,467,280	0	15,666,577
Security	892,025	830,623	847,827	852,192
Total Expenditures	\$11,891,636	\$26,241,335	\$25,299,834	\$28,008,993
Expenditures by Category				
Personal Services	2,131,606	2,204,029	2,248,356	2,298,469
Operating Expenses	5,627,810	5,640,567	6,231,873	6,077,258
Capital Outlay	82,308	72,711	63,180	112,516
Subtotal Operating Expenditures	\$7,841,724	\$7,917,307	\$8,543,409	\$8,488,243
Capital Improvements	2,455,948	0	12,899,677	0
Debt Service	1,588,964	3,856,748	3,856,748	3,854,173
Non-Operating	5,000	0	0	0
Reserves	0	14,467,280	0	15,666,577
Subtotal Other Operating Expenses	\$4,049,912	\$18,324,028	\$16,756,425	\$19,520,750
Reimbursements	0	0	0	0
Total Operating Expenditures	\$11,891,636	\$26,241,335	\$25,299,834	\$28,008,993
Expenditures by Fund				
Daytona Beach International Airport	\$11,891,636	\$26,241,335	\$25,299,834	\$28,008,993
Number of Full Time Positions		39.00		39.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		39.00		39.00

Mission: To ensure Daytona Beach International Airport provides safe, efficient and cost effective air transportation facilities to the airline community allowing the commercial air carriers to provide economical air service that supports the area's economic growth and development.

AVIATION AND ECONOMIC RESOURCES

AIRPORT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Airport

Department: Aviation and Economic Resources

Administration

1100100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	509,677	520,467	532,632	554,592
Operating Expenses	1,012,110	1,100,354	1,186,786	1,118,091
Capital Outlay	0	23,733	24,499	0
Subtotal Operating Expenditures	\$1,521,787	\$1,644,554	\$1,743,917	\$1,672,683
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,521,787	\$1,644,554	\$1,743,917	\$1,672,683
Expenditures by Fund				
Daytona Beach International Airport	\$1,521,787	\$1,644,554	\$1,743,917	\$1,672,683

Number of Full Time Positions	8.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	8.00	8.00

Key Objectives

1. Oversee staffing levels to ensure adequate services are provided for all divisions within the department
2. Obtain funds for capital projects that enhance the Airport's operation
3. Provide project management to ensure coordination of capital projects

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of staff members	39	39	39
2. Number of grants obtained	7	7	5
3. Number of capital projects in progress	5	8	7

Highlights

Airport Administration provides the central interface with Volusia County Government entities, tenants and the general public. Airport Administration is responsible for planning, development, grant management, financial management, personnel administration, meeting coordination, procurement and maintenance of all files and records in accordance with state law. The Administration Division oversees all areas of the airport to ensure the citizens and visitors have a first class facility that accommodates their air travel needs and provides a positive first impression of our community. There is one (1) unfunded position in Administration for FY 2013-14.

Airport

Department: Aviation and Economic Resources

Airport Capital Projects

110_CAP_PROJECTS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	453,421	0	582,023	0
Subtotal Operating Expenditures	\$453,421	\$0	\$582,023	\$0
Capital Improvements	2,410,948	0	12,899,677	0
Subtotal Other Operating Expenses	\$2,410,948	\$0	\$12,899,677	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,864,369	\$0	\$13,481,700	\$0
Expenditures by Fund				
Daytona Beach International Airport	\$2,864,369	\$0	\$13,481,700	\$0

Highlights

Capital projects are funded through a combination of Federal and State grants and local revenues. Adopted budget reflects grant projects that have been awarded but that are not completed within the fiscal year. Estimated budget reflects grants awarded during the budget year, the budget for a project is adopted upon grant award, implementing the Council's approved budget resolution.

Federal grants are funded 90% with Federal dollars with the remaining 10% split evenly between State and local revenues. In 2012, the FAA Reauthorization Bill was passed, adjusting the percentage of federal grant funding from 95% to 90%, which increased the state and local cost share from 2.5% each to 5% each.

Airport

Department: Aviation and Economic Resources

Airport Debt Service

451.910

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Debt Service	1,588,964	3,856,748	3,856,748	3,854,173
Subtotal Other Operating Expenses	\$1,588,964	\$3,856,748	\$3,856,748	\$3,854,173
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,588,964	\$3,856,748	\$3,856,748	\$3,854,173
Expenditures by Fund				
Daytona Beach International Airport	\$1,588,964	\$3,856,748	\$3,856,748	\$3,854,173

Highlights

The Revenue Bond Activity represents debt service payments on Airport Revenue Bonds and Commercial Paper.

In September 2012, the Airport System refunding Bonds, Series 2003 were refunded as Series 2012 bonds to take advantage of lower interest rates. Savings of \$611,402 over 10 years in interest costs resulted from the refunding and are reflected in the debt service component of the budget.

In order to take advantage of historically low interest rates, in FY2009-10, the Airport refinanced debt for land acquisition for flood plain compensation and aviation related development that was originally issued in 2005-06.

Airport

Department: Aviation and Economic Resources

Business Development

AIRSVCS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	183,838	178,366	182,127	189,519
Operating Expenses	459,368	495,559	500,434	448,617
Capital Outlay	0	0	0	40,466
Subtotal Operating Expenditures	\$643,206	\$673,925	\$682,561	\$678,602
Reimbursements	0	0	0	0
Total Operating Expenditures	\$643,206	\$673,925	\$682,561	\$678,602
Expenditures by Fund				
Daytona Beach International Airport	\$643,206	\$673,925	\$682,561	\$678,602

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Expand air service in domestic and international markets
2. Increase airline competition
3. Increase number of travelers through Daytona Beach International Airport
4. Promote optimum aeronautical and non-aeronautical property development, implement effective property management practices and maximize revenue development

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Average number of flights per day	7	8	10
2. Number of separate airlines (includes FAR Part 121 major carriers and subsidiaries)	2	2	3
3. Number of total passengers	578,796	585,000	610,000
4. New long term lease agreements	1	1	2

Highlights

Air Service and Business Development is responsible for promotion of domestic and international air service and communicating airport benefits to the full range of potential customers within the community and market specific areas served by the airport. Air Service Development activities include ongoing communication and contact with airlines, development of air service proposals and market research. Marketing and promotional activities associated with air service development include presentations to area civic groups, educational institutions, and other public and private forums. Business Development activities include development and promotion of aeronautical and non-aeronautical land uses, lease negotiations, lease drafting, property management, planning, customer service special events and revenue maximization. There is one (1) unfunded position in Business Development for FY 2013-14.

Airport

Department: Aviation and Economic Resources

Ground Handling

1101900

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	57,913	58,864	59,954	61,151
Operating Expenses	561,008	510,240	503,555	528,480
Subtotal Operating Expenditures	\$618,921	\$569,104	\$563,509	\$589,631
Reimbursements	0	0	0	0
Total Operating Expenditures	\$618,921	\$569,104	\$563,509	\$589,631
Expenditures by Fund				
Daytona Beach International Airport	\$618,921	\$569,104	\$563,509	\$589,631
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Provide safe, reliable and high quality ground handling services to Delta Airlines (100% customer satisfaction)
2. Provide competitive operational costs to the air carriers to enhance their ability to sustain and expand air service at Daytona Beach International Airport. (Zero downtime due to damage with ground equipment)
3. Enhance overall contract performance with respect to baggage delivery

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Flights delayed due to ground handling	1	0	0
2. Aircraft damage (ground handling)	0	0	0
3. Delivery of first bag to baggage claim area (minutes)	11	10	10

Highlights

Airport Ground Handling is responsible for providing ground handling services to our commercial airline customers. Services to our customers include the following: acceptance and sorting of outbound baggage; delivery and loading of baggage onto outbound flights; unloading and delivery to the baggage claim area of arriving baggage; cleaning and reprovisioning of aircraft interior between flights, cargo services, skycap and wheelchair services. Daytona Beach International Airport currently provides this services to Delta airlines. Service levels are dictated by their flight schedule. Currently, services are required from 4 a.m. to 6 p.m. A new three year contract was awarded to DBIA in December 2012 that reflects rates that allow the airport to provide this service at break even.

Airport

Department: Aviation and Economic Resources

Maintenance

1101000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	765,785	817,292	821,675	852,811
Operating Expenses	1,895,791	2,280,592	2,155,737	2,684,445
Capital Outlay	60,832	37,000	29,487	62,000
Subtotal Operating Expenditures	\$2,722,408	\$3,134,884	\$3,006,899	\$3,599,256
Capital Improvements	45,000	0	0	0
Subtotal Other Operating Expenses	\$45,000	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,767,408	\$3,134,884	\$3,006,899	\$3,599,256
Expenditures by Fund				
Daytona Beach International Airport	\$2,767,408	\$3,134,884	\$3,006,899	\$3,599,256

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Maintain facilities by implementing the preventive maintenance program into Lucity, utilizing the system's capabilities for improved tracking & documentation
2. Complete all work orders in a timely fashion utilizing Lucity to enhance efficiency, maximizing the resources available
3. Coordinate the painting, roofing, sky light and other building enhancement projects, including parking lots and street signage upgrades

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percentage of scheduled preventative maintenance completed	100	80	100
2. Average work order completion time (days)	1	1	1
3. Painting and roofing projects (%)	50	60	80

Highlights

Airport Maintenance is responsible for maintaining and repairing Daytona Beach International Airport facilities and equipment. This includes the terminals, airport buildings, airport landscape (outside the scope of contracts), airfield grounds and lighting, signage, parking areas, gates and pavements. All maintenance must be accomplished in accordance with county policies and state and federal requirements. The FY 2013-14 budget provides for several small facility maintenance projects as the main focus for this fiscal year will be overseeing and coordinating three grant funded projects - the baggage conveyor system, Taxiway Yankee and the final phase of the roof replacement.

Airport

Department: Aviation and Economic Resources

Operations

1101100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	508,820	528,731	548,740	536,594
Operating Expenses	464,660	523,508	558,739	549,235
Capital Outlay	21,476	11,978	9,194	10,050
Subtotal Operating Expenditures	\$994,956	\$1,064,217	\$1,116,673	\$1,095,879
Reimbursements	0	0	0	0
Total Operating Expenditures	\$994,956	\$1,064,217	\$1,116,673	\$1,095,879
Expenditures by Fund				
Daytona Beach International Airport	\$994,956	\$1,064,217	\$1,116,673	\$1,095,879

Number of Full Time Positions	9.00	9.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	9.00	9.00

Key Objectives

1. Maintain and improve the Wildlife Hazard Management Plan to enhance airfield safety
2. Reduce runway incursions by education measures for airfield tenants and by annual Airport Ground Vehicle Operations (AGVO) training for each airfield driver (vehicles/pedestrian measurement)
3. Enhance passenger satisfaction by implementing consequence procedures for driver violations in Ground Transportation Organization (GTO)
4. Maintain airfield and records in accordance with Federal Aviation Regulation (FAR) Part 139 (Annual Audit)

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of bird/wildlife strikes commercial and general aviation	2	2	2
2. Number of runway incursions/vehicle-pedestrian deviations	1	0	0
3. Number of GTO driver violations resolved through hearing process	0	1	1
4. Number of discrepancies found by FAA during inspection for 139 compliance	0	3	0

Highlights

Airport Operations is responsible for maintaining the Airport with Federal Aviation Regulation (FAR) Part 139 for commercial service airports, as well as Transportation Security Regulations (TSR) Part 1542. Compliance involves airfield maintenance, management of the Wildlife Plan, training, fuel inspections, etc. The three (3) minor discrepancies for lighting, painting and mowing from the FY2012-13 FAR Part 139 inspection have been corrected. The Operations division issues Notices to Airmen (NOTAMS), maintains numerous required operational/airfield logs and submits reports to the Federal Aviation Administration (FAA) as required/needed. Operations has additional duties to coordinate environmental issues and foreign object debris (FOD) management. Plans to host the National Transportation Safety Board Emergency Aviation Course for up to 50 local emergency responders are included in the FY 2013-14 budget.

Airport

Department: Aviation and Economic Resources

Reserves/Transfers

1109000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Reserves	0	14,467,280	0	15,666,577
Subtotal Other Operating Expenses	\$0	\$14,467,280	\$0	\$15,666,577
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$14,467,280	\$0	\$15,666,577
Expenditures by Fund				
Daytona Beach International Airport	\$0	\$14,467,280	\$0	\$15,666,577

Highlights

This account establishes maintenance, operating, debt payment, and equipment renewal and/or replacement reserves as stipulated in signatory agreements with the major air carriers that service Daytona Beach International Airport.

In FY 2013-14, reserves funding includes:

\$12,000,000 Revenue Stabilization

\$1,481,172 Reserve for Maintenance & Operations

\$250,000 Bond Restricted Reserve for emergency repairs of equipment

\$500,000 Local Share - Grants

\$1,435,405 Reserve for Future Capital

Airport

Department: Aviation and Economic Resources

Security

1101300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	105,573	100,309	103,228	103,802
Operating Expenses	781,452	730,314	744,599	748,390
Subtotal Operating Expenditures	\$887,025	\$830,623	\$847,827	\$852,192
Non-Operating	5,000	0	0	0
Subtotal Other Operating Expenses	\$5,000	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$892,025	\$830,623	\$847,827	\$852,192
Expenditures by Fund				
Daytona Beach International Airport	\$892,025	\$830,623	\$847,827	\$852,192
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00
Key Objectives				
1. To maintain airport security procedures/regulations in accordance with the approved airport security plan				
2. To develop and foster a culture of overlapping security awareness throughout the airport by support and understanding in the community				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Random daily security checks (average)	9	10	11	
2. Increase frequency of meetings with airfield tenants	50	50	50	
Highlights				
Airport Security handles all aspects of coordination and compliance with regulations and directives of the Transportation Security Administration (TSA) under the Department of Homeland Security. Security coordinates Airport activities with the TSA and Volusia County Sheriff's Office. Security is responsible for airfield security, employee background checks, fingerprinting, and overall management of security systems.				

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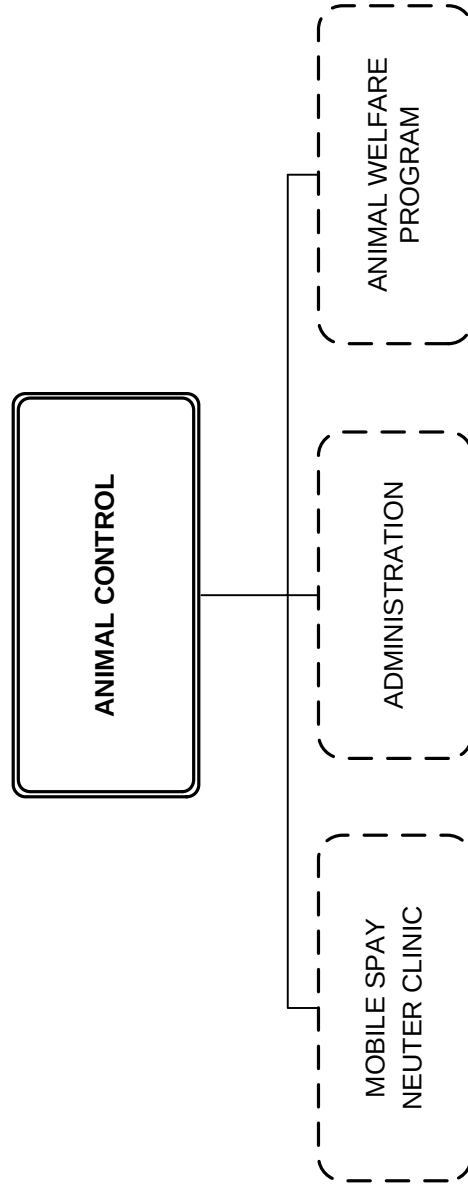
Animal Control

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Animal Control	1,356,679	1,358,779	1,357,514	1,364,861
Total Expenditures	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Expenditures by Category				
Personal Services	709,799	715,201	735,342	744,490
Operating Expenses	646,880	643,578	622,172	620,371
Subtotal Operating Expenditures	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Expenditures by Fund				
Municipal Service District	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Mission: To promote responsible pet ownership through education and enforcement of local and state animal laws. To protect people and their property from animals. To protect animals from abuse.

PUBLIC PROTECTION ANIMAL CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Animal Control

Department: Public Protection

Animal Control

ANIMAL_CTR

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	709,799	715,201	735,342	744,490
Operating Expenses	646,880	643,578	622,172	620,371
Subtotal Operating Expenditures	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Expenditures by Fund				
Municipal Service District	\$1,356,679	\$1,358,779	\$1,357,514	\$1,364,861
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Minimize the risk of a rabies outbreak in domestic animals by the immunization of dogs/cats
2. Protect people and pets from each other
3. Reduce the number of unwanted animals
4. Reduce the number of animals picked up

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of licenses sold	4,201	4,505	4,800
2. Number of routine complaints	5,418	6,100	6,500
3. Number of animals sterilized	2,396	2,600	2,500
4. Number of stray animals picked up	3,718	3,800	3,200

Highlights

Volusia County Animal Control provides animal services to citizens in the unincorporated area and citizens in the City of DeBary. Services are provided by seven Animal Control Officers five days a week. Officers respond to emergencies 24 hours a day, 7 days a week, 365 days a year. The services include response to nuisance animal complaints, investigation of animal bites, animal quarantines, investigation of dangerous dogs, animal neglect, animal cruelty and the pick up and impoundment of stray animals. Animal Control provides community outreach programs for adults and children of all ages including a bite prevention program and a disaster preparedness program. Animal Control is the lead agency during emergencies and manages evacuation shelters for pets. Additionally, the Mobile Spay/Neuter Clinic, also known as the "Pet Vet Cruiser" (PVC), is a state of the art veterinary clinic that officers low cost animal sterilizations as a strategy to eventually reduce the total number of unwanted animals born, sheltered and destroyed in Volusia County. The Mobile spay neuter bus travels to the unincorporated areas of Volusia County providing services to economically challenged citizens. The PVC provides rabies vaccinations which results in a greater level of public safety against the rabies disease. Additionally, participants receive educational materials that advocate responsible pet ownership and good veterinary care to ensure that citizens will continue with required rabies vaccinations and health care for the life of their pet. The PVC operates 4 days a week with one veterinarian and two veterinarian assistants.

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Beach Safety

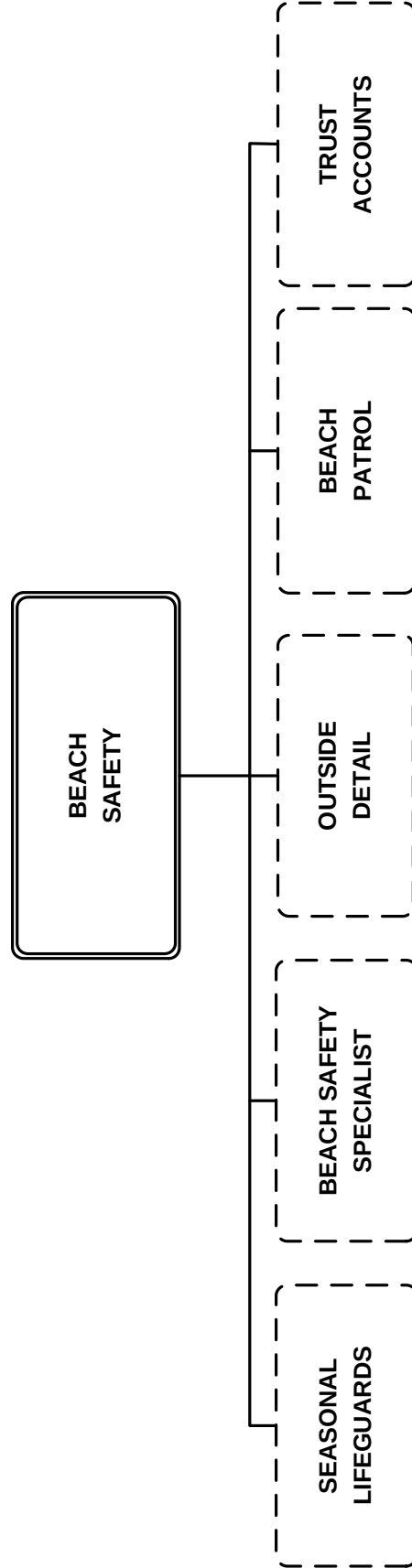
Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Beach Safety	7,068,089	7,180,315	6,935,059	7,273,245
Total Expenditures	\$7,068,089	\$7,180,315	\$6,935,059	\$7,273,245
Expenditures by Category				
Personal Services	5,791,433	5,880,332	5,607,326	6,012,814
Operating Expenses	1,231,627	1,292,940	1,285,717	1,206,511
Capital Outlay	40,043	43,735	56,092	37,900
Subtotal Operating Expenditures	\$7,063,103	\$7,217,007	\$6,949,135	\$7,257,225
Capital Improvements	10,210	0	8,924	0
Reserves	0	21,228	0	22,459
Subtotal Other Operating Expenses	\$10,210	\$21,228	\$8,924	\$22,459
Reimbursements	(5,224)	(57,920)	(23,000)	(6,439)
Total Operating Expenditures	\$7,068,089	\$7,180,315	\$6,935,059	\$7,273,245
Expenditures by Fund				
Beach Enforcement Trust	\$0	\$21,228	\$0	\$22,459
General	\$7,068,089	\$7,159,087	\$6,935,059	\$7,250,786
Number of Full Time Positions		81.00		81.00
Number of Part Time Positions		318.00		318.00
Number of Full Time Equivalent Positions		125.42		125.42

Mission: To provide a safe, clean, friendly ocean beach experience offering a variety of fun, recreational opportunities and quality amenities while conserving our coastal natural resources.

PUBLIC PROTECTION

BEACH SAFETY DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Beach Safety

Department: Public Protection

Beach Safety

BEACH_SAFETY

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	5,791,433	5,880,332	5,607,326	6,012,814
Operating Expenses	1,231,627	1,292,940	1,285,717	1,206,511
Capital Outlay	40,043	43,735	56,092	37,900
Subtotal Operating Expenditures	\$7,063,103	\$7,217,007	\$6,949,135	\$7,257,225
Capital Improvements	10,210	0	8,924	0
Reserves	0	21,228	0	22,459
Subtotal Other Operating Expenses	\$10,210	\$21,228	\$8,924	\$22,459
Reimbursements	(5,224)	(57,920)	(23,000)	(6,439)
Total Operating Expenditures	\$7,068,089	\$7,180,315	\$6,935,059	\$7,273,245
Expenditures by Fund				
Beach Enforcement Trust	\$0	\$21,228	\$0	\$22,459
General	\$7,068,089	\$7,159,087	\$6,935,059	\$7,250,786

Number of Full Time Positions	81.00	81.00
Number of Part Time Positions	318.00	318.00
Number of Full Time Equivalent Positions	125.42	125.42

Key Objectives

1. Provide quality law enforcement; lifeguard services and emergency first aid to visitors of Volusia County beaches
2. Establish effective lifeguard coverage by the strategic placement of portable towers in areas of high bather concentration; areas identified as having challenging water conditions; upland activity and/or areas identified through historical rescue data using a tiered staffing schedule
3. Provide for-hire law enforcement, emergency medical and/or lifeguard services to public and private organizations

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of water related rescues	2,293	2,250	2,250
2. Number of lifeguards per weekend (peak season)	75	78	80
3. Number of outside detail staff hours worked	3,292	2,587	2,500

Highlights

The Beach Safety division is directly responsible for the safety and welfare of the millions of visitors to Volusia County beaches each year by providing lifeguard protection through a compliment of full and part-time certified staff, emergency medical response and law enforcement services. Portable towers primarily staffed with part-time seasonal lifeguards are strategically placed and manned according to a priority list dependant of the season, bather concentration, upland parks and development. During FY 2012-13 the working name of the division was updated from "Beach Patrol" to "Beach Safety - Ocean Rescue". Additionally, the uniforms worn by division employees assigned strictly to Lifeguard or Lifeguard / EMT duties were changed to yellow shirts and red suits / shorts. This change distinguishes the difference between armed and non-armed personnel. Capital outlay includes the replacement of three ATV's and a personal watercraft. Beach Enforcement Trust reserves are set-aside to defray the cost of future capital, signage or other law enforcement purchases. The FY2013-14 budget includes 7 FT and 4 PT unfunded positions.

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Building, Zoning and Code Administration

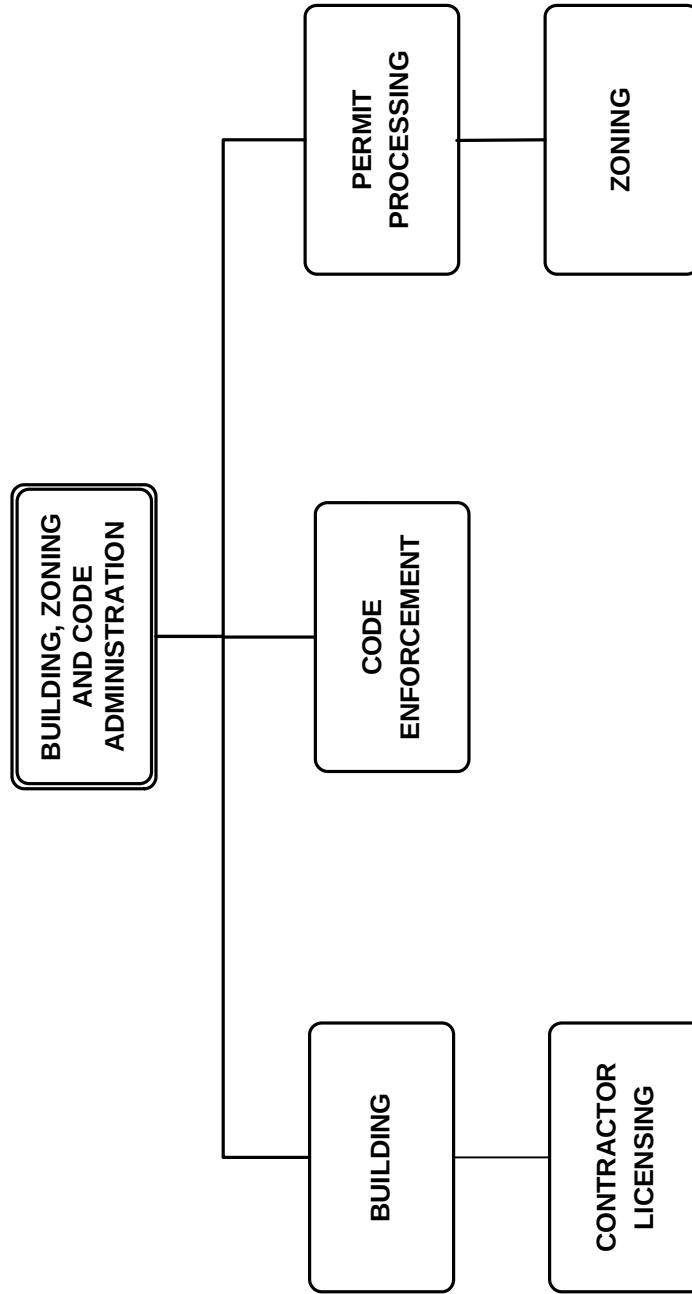
Department: Growth and Resource Management

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	439,502	436,531	336,931	338,163
Building	1,367,276	1,403,409	1,395,528	1,445,616
Code Enforcement	592,659	659,456	609,783	621,800
Contractor Licensing	126,943	128,956	131,021	139,492
Permit Processing	423,691	425,282	431,876	440,756
Total Expenditures	\$2,950,071	\$3,053,634	\$2,905,139	\$2,985,827
Expenditures by Category				
Personal Services	2,019,761	2,028,395	1,913,264	1,951,490
Operating Expenses	930,310	1,025,239	991,875	1,034,337
Subtotal Operating Expenditures	\$2,950,071	\$3,053,634	\$2,905,139	\$2,985,827
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,950,071	\$3,053,634	\$2,905,139	\$2,985,827
Expenditures by Fund				
General	\$185,616	\$187,068	\$190,339	\$199,544
Municipal Service District	\$2,764,455	\$2,866,566	\$2,714,800	\$2,786,283
Number of Full Time Positions		38.00		38.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		38.00		38.00

Mission: To provide a better quality of life for all Volusia County citizens by facilitating the development of a well designed, efficient, healthy and safely built environment that enhances community identity, co-exists with the natural environment and promotes sustainable development.

GROWTH AND RESOURCE MANAGEMENT

BUILDING, ZONING AND CODE ADMINISTRATION DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate division page.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Administration

2250100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	175,446	166,290	66,821	66,825
Operating Expenses	264,056	270,241	270,110	271,338
Subtotal Operating Expenditures	\$439,502	\$436,531	\$336,931	\$338,163
Reimbursements	0	0	0	0
Total Operating Expenditures	\$439,502	\$436,531	\$336,931	\$338,163
Expenditures by Fund				
Municipal Service District	\$439,502	\$436,531	\$336,931	\$338,163
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Highlights

The Administration Activity oversees the following work areas: Customer Service Permit Processing, Building and Zoning Compliance, Building Code Administration and Contractor Licensing. Administration ensures that each Activity work plan is implemented throughout the fiscal year.

There are two (2) unfunded positions for FY 2013-14.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Building

BUILDING

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,002,465	988,763	1,001,010	1,026,579
Operating Expenses	364,811	414,646	394,518	419,037
Subtotal Operating Expenditures	\$1,367,276	\$1,403,409	\$1,395,528	\$1,445,616
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,367,276	\$1,403,409	\$1,395,528	\$1,445,616
Expenditures by Fund				
Municipal Service District	\$1,367,276	\$1,403,409	\$1,395,528	\$1,445,616
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Review single family home, additions, alterations and mobile home permits
2. Review aluminum, pool and miscellaneous permits
3. Review commercial new construction permits and addition/alteration permits
4. Perform quality inspections by limiting the average number of daily inspections

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of residential reviews in 10 working days	1,747	1,970	2,000
2. Number of misc. residential reviews in 10 working days	3,710	4,056	4,000
3. Number of commercial reviews in 10 working days	913	996	1,000
4. Average number of daily inspections performed by each inspector	14	16	18

Highlights

Building Code Administration is tasked with the enforcement of the Florida Building Code as mandated by the State of Florida and ordinances as adopted by Volusia County for the unincorporated areas of Volusia County. Strict compliance with code requirements by plan review and inspections is essential to establish the minimum requirements to safeguard the public health, safety and general welfare. Through plan review and inspection, staff is able to determine compliance with code requirements for structural strength, means of egress facilities, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment and to provide safety to firefighters and emergency responders during emergency operations. With the implementation of ConnectLive (on line permitting) in February 2013, Building Code Administration is responsible for reviewing and processing permits from the website.

The activity is divided into two sections. The Plans Examination section is responsible for reviewing plans and related documents with the persons who are licensed under FS 468 and mandated to meet the requirements of the Florida Building Code regulations and ordinances. The Building Inspection section is responsible for performing inspections to ensure compliance with the reviewed plans, codes and ordinances with personnel licensed under FS 468 and 633.

The FY 2013-14 budget includes two (2) unfunded positions.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Code Enforcement

2253100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	391,502	421,961	379,237	383,796
Operating Expenses	201,157	237,495	230,546	238,004
Subtotal Operating Expenditures	\$592,659	\$659,456	\$609,783	\$621,800
Reimbursements	0	0	0	0
Total Operating Expenditures	\$592,659	\$659,456	\$609,783	\$621,800
Expenditures by Fund				
Municipal Service District	\$592,659	\$659,456	\$609,783	\$621,800
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Key Objectives

1. Respond to and pursue compliance on all reports of ordinance violations
2. Prepare violation cases to be heard by the Code Enforcement Board to bring properties into compliance
3. Assure that all signs meet ordinance requirements through issuance of new and renewal sign permits
4. Schedule and coordinate all requests for Code Enforcement Board hearings following legal requirements for case docketing and notification

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of violations responded to and processed	9,796	6,000	6,000
2. Number of countywide code enforcement board cases	302	220	350
3. Number of sign renewals	1,007	1,000	1,000
4. Number of Code Enforcement Board hearings	12	12	12

Highlights

Building and Zoning Compliance is responsible for enforcement of Chapter 72, Article II, Zoning, Chapter 22 & 58 of the Code of Ordinances and the Florida Building Code in Florida Statutes Chapter 553. Building and Zoning Compliance responds to all building, zoning and related complaints received for the unincorporated areas of Volusia County. This Activity reviews and enforces the outdoor entertainment event permits, Host Itinerant merchant licenses and temporary campgrounds during special events in the unincorporated County. This section also administers lot maintenance and sign regulations, and serves as staff to the Code Enforcement Board and the Special Magistrate. Revenues of approximately \$72,500 are generated from code enforcement fines, sign permit renewals, lot maintenance liens and outdoor entertainment permits. Currently, there are two (2) Zoning Compliance Officers, one for the East side, one for the West side and one Building Compliance Officer for building violations county wide.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Contractor Licensing

2252400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	105,853	106,663	106,417	110,417
Operating Expenses	21,090	22,293	24,604	29,075
Subtotal Operating Expenditures	\$126,943	\$128,956	\$131,021	\$139,492
Reimbursements	0	0	0	0
Total Operating Expenditures	\$126,943	\$128,956	\$131,021	\$139,492
Expenditures by Fund				
General	\$126,943	\$128,956	\$131,021	\$139,492
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Issue licenses daily upon receipt of required documentation, input insurance information. Print and mail computer generated licenses
2. Investigate reported unlicensed contractor activity, investigate violations against licensed contractors and prepare cases for Contractor Licensing and Construction Appeals Board (CLCA) meetings and file liens
3. Review applications, process payments, sponsor testing and issue specialty trade licenses

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of inputs and assurances of licenses in time frame	484	450	500
2. Number of investigations completed in 10 working days	238	120	252
3. Number of new Local Specialty licenses issued and applications processed	15	20	30

Highlights

Contractor Licensing has jurisdiction over contractors licensed per FS 489, parts I & II and Local Specialty Licenses regulated by Volusia County Code of Ordinances Chapter 22. This activity has licensing powers within every city in Volusia County except the Town of Pierson. All contractors participating in the program must pay a fee and meet State requirements for insurance to obtain permits and to maintain their active status. Registered and Local Specialty contractors are required to participate; certified contractors may decline participation in the program. Contractor Licensing is responsible for reviewing and investigating complaints of unlicensed activity, including advertising for work without required licensure. Cases brought by Contractor Licensing against certified and registered contractors are heard by the Volusia County Contractor Licensing & Construction Appeals Board (CLCA). The CLCA Board hears cases for unlicensed activity, cases against licensed contractors, cases for code appeals and enforcement of the Unsafe Dilapidated Ordinance. The FY 2013-14 budget includes one unfunded position.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Permit Processing

2259400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	344,495	344,718	359,779	363,873
Operating Expenses	79,196	80,564	72,097	76,883
Subtotal Operating Expenditures	\$423,691	\$425,282	\$431,876	\$440,756
Reimbursements	0	0	0	0
Total Operating Expenditures	\$423,691	\$425,282	\$431,876	\$440,756
Expenditures by Fund				
General	\$58,673	\$58,112	\$59,318	\$60,052
Municipal Service District	\$365,018	\$367,170	\$372,558	\$380,704

Number of Full Time Positions	10.00	10.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Intake, review and distribute permit applications to appropriate staff within 2 business days
2. Track status of permits and notify applicants the permit is ready to issue within 3-5 days of plan review
3. Promote ConnectLive as the means to submit on-line permits

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of permit applications processed	5,183	5,000	5,400
2. Number of applicants notified of permit status in 3-5 days	4,749	4,900	5,292
3. Number of ConnectLive permits processed within 2 days of receipt	0	200	400

Highlights

The Building and Zoning Permit Processing Activity is responsible for accepting, distributing, reviewing, processing, expediting building permit applications and archiving division information. The data collected and maintained in the permit center includes applications, checklists, survey, plans, and any other related construction documentation required to implement the Volusia County Code of Ordinances. The Permit Processing Activity, in conjunction with the plan review process, is responsible for the intake and issuance of permits in one day.

With the implementation of ConnectLive (on line permitting) in February 2013, the Permit Processing Activity is responsible for retrieving and processing permits from the website.

The FY 2013-14 budget includes three (3) unfunded positions.

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Central Services

Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
ADA Projects	96	10,000	10,194	10,000
Court Facilities	1,639,469	1,586,382	1,782,952	2,106,444
Facility Maintenance	4,104,151	4,810,274	4,783,905	4,772,184
Projects	1,042,132	541,144	887,320	270,000
Security	293,201	309,444	298,764	301,554
Total Expenditures	\$7,079,049	\$7,257,244	\$7,763,135	\$7,460,182
Expenditures by Category				
Personal Services	2,325,493	2,361,201	2,327,612	2,329,034
Operating Expenses	4,390,647	5,126,806	5,154,180	4,948,672
Capital Outlay	21,940	0	0	0
Subtotal Operating Expenditures	\$6,738,080	\$7,488,007	\$7,481,792	\$7,277,706
Capital Improvements	1,092,217	444,800	956,756	920,000
Grants and Aids	3,372	344	494	2,475
Subtotal Other Operating Expenses	\$1,095,589	\$445,144	\$957,250	\$922,475
Reimbursements	(754,620)	(675,907)	(675,907)	(739,999)
Total Operating Expenditures	\$7,079,049	\$7,257,244	\$7,763,135	\$7,460,182
Expenditures by Fund				
General	\$7,079,049	\$7,257,244	\$7,763,135	\$7,460,182
Number of Full Time Positions		41.00		41.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		41.00		41.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

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Central Services

Department: Financial and Administrative Services

ADA Projects

8704201

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	96	10,000	10,194	10,000
Subtotal Operating Expenditures	\$96	\$10,000	\$10,194	\$10,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$96	\$10,000	\$10,194	\$10,000
Expenditures by Fund				
General	\$96	\$10,000	\$10,194	\$10,000

Key Objectives

1. Provide handicapped parking and accessible routes to County facilities
2. Make entrances and exteriors to all public services, programs and activities handicapped accessible
3. Remove barriers and assure free access to and use of restroom facilities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Corrections of Parking/Access	1	1	1
2. Changes of Entrances/Interiors	1	15	10
3. Restrooms free of barriers	1	1	1

Highlights

This activity administers compliance with the "Americans with Disabilities Act" (ADA) of January 26, 1992 (Revised in 1994) and currently adopted into the Southern Building Codes. All county facilities are inspected to insure continued accessibility. Any new county leased or owned space is inspected and updated to meet ADA accessibility requirements. Also, Elections polling facilities are reconfigured for ADA parking and entrance capabilities.

In FY2012-13 budget, repaired multiple ingress and egress deficiencies while installing the new Gallagher access control system on 30 county buildings.

The Central Services Director was appointed as the County ADA Coordinator to handle all accommodation requests and citizen suggestions/complaints.

Central Services

Department: Financial and Administrative Services

Court Facilities

8704300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	489,010	500,679	483,632	488,597
Operating Expenses	966,126	981,703	1,024,481	966,347
Capital Outlay	15,491	0	0	0
Subtotal Operating Expenditures	\$1,470,627	\$1,482,382	\$1,508,113	\$1,454,944
Capital Improvements	167,342	104,000	274,839	650,000
Grants and Aids	1,500	0	0	1,500
Subtotal Other Operating Expenses	\$168,842	\$104,000	\$274,839	\$651,500
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,639,469	\$1,586,382	\$1,782,952	\$2,106,444
Expenditures by Fund				
General	\$1,639,469	\$1,586,382	\$1,782,952	\$2,106,444
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Maintain court buildings in a efficient, timely and cost effective manner

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Square feet maintained/5 days per week	430,406	450,632	450,632

Highlights

Court facilities represent approximately 32% of county maintained facilities. Completed engineering plans for the replacement of the City Island Court House Anex roof and waterproofing of the envelope. Commissioned an engineering study to address storm water issues at the DeLand Court House. Made provisions to move records for the Clerk of the Court to the old Elections Building. Completed engineering to replace all HVAC units in the Brandywine Court records storage building.

In the FY2013-14 budget, the City Island Court House Annex roof will be replaced.

Central Services

Department: Financial and Administrative Services

Facility Maintenance

FAC_MAINT

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,734,493	1,756,926	1,749,814	1,766,660
Operating Expenses	3,119,404	3,729,255	3,709,848	3,744,548
Capital Outlay	3,624	0	0	0
Subtotal Operating Expenditures	\$4,857,521	\$5,486,181	\$5,459,662	\$5,511,208
Grants and Aids	1,250	0	150	975
Subtotal Other Operating Expenses	\$1,250	\$0	\$150	\$975
Reimbursements	(754,620)	(675,907)	(675,907)	(739,999)
Total Operating Expenditures	\$4,104,151	\$4,810,274	\$4,783,905	\$4,772,184
Expenditures by Fund				
General	\$4,104,151	\$4,810,274	\$4,783,905	\$4,772,184

Number of Full Time Positions	35.00	35.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	35.00	35.00

Key Objectives

1. Budget and schedule replacement of HVAC (Heating, Ventilation and Air Conditioning) systems; provide cyclic preventive maintenance and repair services; provide labor and expertise for construction and renovations
2. Provide a cyclic painting program for interiors and exteriors of all county-owned/maintained buildings
3. Provide operational electrical and plumbing repair services; provide labor and expertise for renovations and construction projects
4. Provide carpentry and repair and replacement services; provide labor and expertise for renovation and construction projects

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of HVAC service calls	1,578	1,600	1,600
2. Number of interior/exterior painted calls	71	80	80
3. Number of electrical/plumbing calls	1,882	1,900	1,900
4. Number of carpentry/utility calls	4,464	4,500	4,500

Highlights

Central Services provides on-call services and planned maintenance for over 3,152,000 sq. ft. in 450 county owned buildings. A computerized work order system (Lucity) records all service activities, creating a service history on each building to enable proper budgeting and planning. This software tracks all major roofs, enabling the systematic tracking of the economic life of the roofs. Facilities oversees five major contracts to ensure performance standards are met. Service responsibilities also include grounds maintenance, parking lots, HVAC, painting, electrical, plumbing and re-carpeting to maintain efficient and effective facilities.

In FY2012-13, Facilities performed preventative maintenance service and air filter changes on over 900 HVAC systems, replaced and/or added 19 HVAC systems; painted the interior of the TCK rotunda; performed maintenance and/or repairs on 52 septic tanks and 19 lift stations; performed annual certifications on fire alarm systems, 75 back flow preventers, DEP generator fuel tanks and elevators; performed preventative maintenance and repairs on all Coastal showers and bathrooms.

The FY2013-14 budget includes three unfunded positions.

Central Services

Department: Financial and Administrative Services

Projects

8704200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	113,810	200,000	205,059	0
Capital Outlay	2,825	0	0	0
Subtotal Operating Expenditures	\$116,635	\$200,000	\$205,059	\$0
Capital Improvements	924,875	340,800	681,917	270,000
Grants and Aids	622	344	344	0
Subtotal Other Operating Expenses	\$925,497	\$341,144	\$682,261	\$270,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,042,132	\$541,144	\$887,320	\$270,000
Expenditures by Fund				
General	\$1,042,132	\$541,144	\$887,320	\$270,000

Key Objectives

1. Plan, contract, monitor, and complete projects for agencies in a timely, cost effective manner
2. Administer non-capital improvement projects for County facilities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of capital improvement projects	30	5	2
2. Number of non-capital projects	21	34	18

Highlights

Completed construction observation, punch list, commissioning, start up and move in of the new Emergency Operations/Sheriff Communications Center. Enabled the night setback program of the HVAC system at TCK saving \$10,000.00/month on utility bills. Continued with lighting retrofits at numerous facilities for greater energy savings. Performed an engineering survey for waterproofing of the Historic Courthouse envelope. Continued with window sealing at the TCK building. Engineering survey for waterproofing Historic Courthouse envelope. Rebuilt the bathrooms in the Hester & Dougherty facility at the Agricultural Center. Assisted in the planning and design of the old EOC into a new backup IT Data Center. Evaluated space needs and expansion possibilities for the Elections voting machine warehouse. Assisted in the lease acquisition to relocate and build-out the offices of Veterans' Affairs and Community Assistance in Orange City to the Harley Strickland location.

Sixty flooring repair or replacement projects were completed at 17 different County locations. Negotiated a massive defective carpet replacement with Mohawk Flooring in 20 different County locations resulting in the replacement of 13,574 square yards of carpet. The defective claim has an estimated value per the State Flooring Contract of \$959,845.00. At this time, 14 locations have been completed.

Volusia County was awarded the "Energy Efficient Project of the Year" for 2013 by the Association of Energy Engineers for the Energy Conservation Measure (ECM) project at the TCK building which included lighting, plumbing, and HVAC upgrades.

The following projects are included in FY2013-14 budget: Courthouse Annex - paint exterior and EVAC roof repair-engineering.

Central Services

Department: Financial and Administrative Services

Security

8704100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	101,990	103,596	94,166	73,777
Operating Expenses	191,211	205,848	204,598	227,777
Subtotal Operating Expenditures	\$293,201	\$309,444	\$298,764	\$301,554
Reimbursements	0	0	0	0
Total Operating Expenditures	\$293,201	\$309,444	\$298,764	\$301,554
Expenditures by Fund				
General	\$293,201	\$309,444	\$298,764	\$301,554
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide security services for major County administrative and Judicial facilities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of buildings security is provided	5	5	5

Highlights

Central Services manages the county's security needs for the following buildings: DeLand Administration, Volusia County Courthouse, Daytona Beach Administration, Daytona Beach Courthouse Annex, and the Volusia County Justice Center. County of Volusia security personnel are located at the DeLand Administration building and the Volusia County Courthouse. County security personnel, as well as contracted staff, provide daily and after-hour security duties within these highly complex building environments. Seven-day, 24-hour services are provided at the DeLand Administration building. Courthouse complexes are provided services for judicial areas and nightshift.

The FY2013-14 budget includes one unfunded position.

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Clerk of the Circuit Court

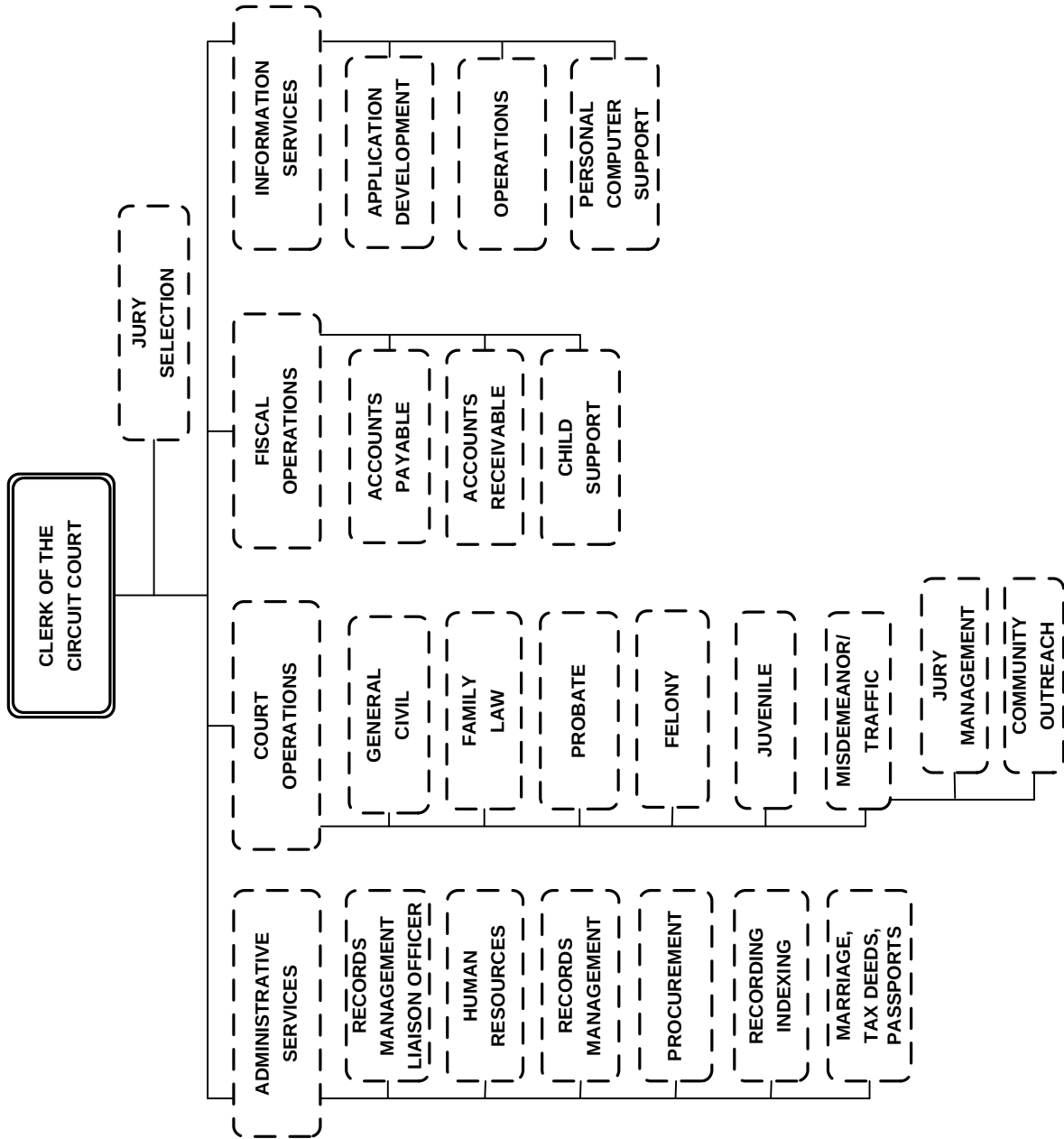
Department: Clerk of the Circuit Court

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Clerk of Circuit Court	2,177,681	2,179,475	2,165,727	2,181,045
Total Expenditures	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045
Expenditures by Category				
Personal Services	29,623	35,107	35,107	35,638
Operating Expenses	525,970	513,844	502,096	505,631
Subtotal Operating Expenditures	\$555,593	\$548,951	\$537,203	\$541,269
Grants and Aids	1,622,088	1,630,524	1,628,524	1,639,776
Subtotal Other Operating Expenses	\$1,622,088	\$1,630,524	\$1,628,524	\$1,639,776
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045
Expenditures by Fund				
General	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045

Mission: To provide the highest level of service to the public and judiciary. To preserve the integrity of the official records of the County of Volusia. To enhance productivity and expand useful public access to information by utilizing sound technologies in a cost effective manner.

JUSTICE SYSTEM

CLERK OF THE CIRCUIT COURT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Clerk of the Circuit Court

Department: Clerk of the Circuit Court

Clerk of Circuit Court

CLERK

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	29,623	35,107	35,107	35,638
Operating Expenses	525,970	513,844	502,096	505,631
Subtotal Operating Expenditures	\$555,593	\$548,951	\$537,203	\$541,269
Grants and Aids	1,622,088	1,630,524	1,628,524	1,639,776
Subtotal Other Operating Expenses	\$1,622,088	\$1,630,524	\$1,628,524	\$1,639,776
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045
Expenditures by Fund				
General	\$2,177,681	\$2,179,475	\$2,165,727	\$2,181,045

Key Objectives

1. Provide services to the Circuit Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all Felony, Misdemeanor, Juvenile Delinquency, and Criminal Traffic cases as required by law
2. Provide services to the County Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all traffic citations, Circuit Civil, County Civil, Probate, Family, and Juvenile cases
3. Maintain all official records of Volusia County. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed
4. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Civil Court cases per year	108,293	102,107	107,672
2. Number of Criminal Court cases per year	48,368	46,270	40,959
3. Number of recorded instruments	232,125	249,000	251,000

Highlights

The Clerk of the Circuit Court is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The office of the Clerk performs a wide range of record keeping functions, manages information for the judicial system and provides a variety of services to the public. The Clerk's office is responsible for processing all required paperwork associated with civil, juvenile, criminal and traffic cases in the Circuit and County courts. The Clerk's office is primarily funded by fees collected in accordance with Florida Statutes. The County is responsible for all facility, maintenance, security, communication, utilities, information system and other costs as defined in Florida Statute 29.008. The funding levels shown are only contributions provided by the County.

The State funding for FY 2013-14 budget is approximately \$11,294,168.

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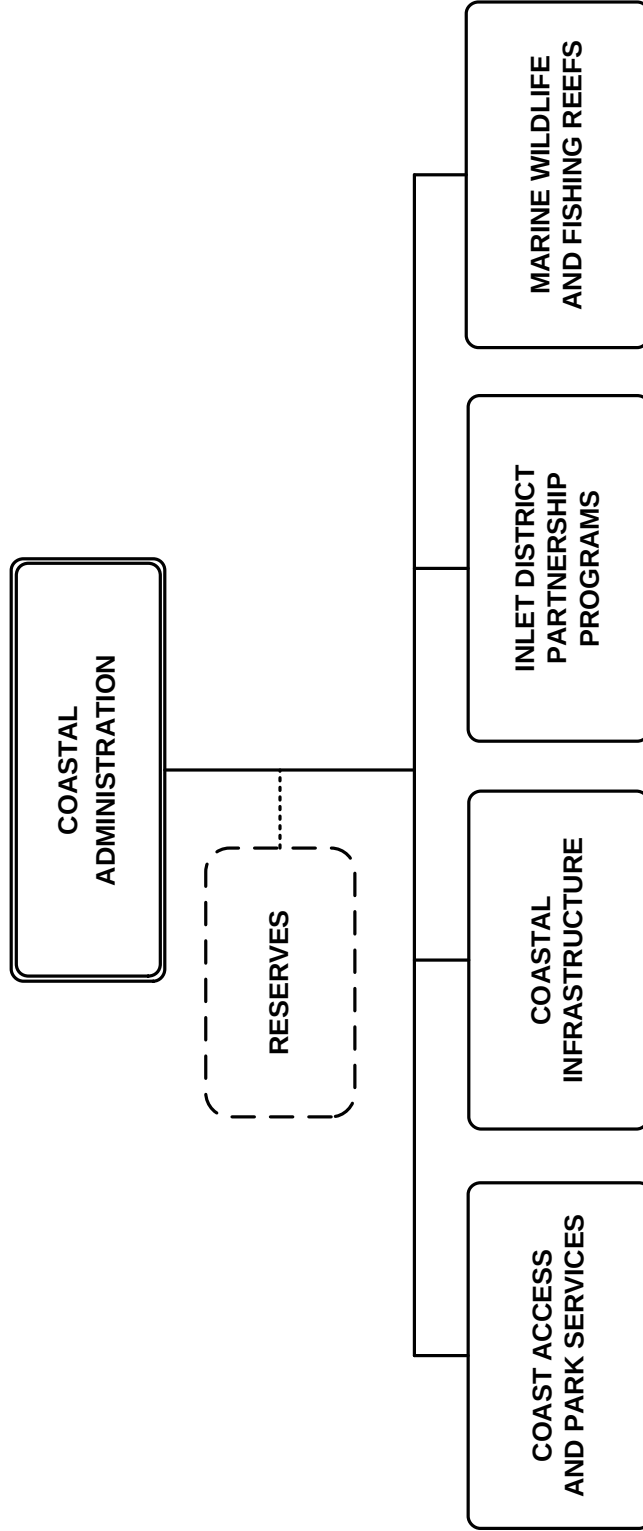
Department: Aviation and Economic Resources

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	2,130,956	3,834,618	632,036	4,200,041
Coastal Access and Inlet Parks	3,787,856	3,745,377	3,726,713	4,514,737
Coastal Infrastructure	1,026,280	941,465	1,698,949	646,465
Inlet District Partnership Programs	70,366	420,000	168,590	383,400
Marine Wildlife and Artificial Fishing Reefs	448,164	1,100,000	514,436	670,020
Total Expenditures	\$7,463,622	\$10,041,460	\$6,740,724	\$10,414,663
Expenditures by Category				
Personal Services	899,207	968,869	982,951	1,028,042
Operating Expenses	3,334,652	3,761,836	3,574,579	3,371,811
Capital Outlay	77,520	48,500	0	0
Subtotal Operating Expenditures	\$4,311,379	\$4,779,205	\$4,557,530	\$4,399,853
Capital Improvements	959,064	1,450,000	1,178,283	1,491,020
Grants and Aids	479,676	612,473	1,004,911	504,300
Interfund Transfers	1,713,503	0	0	500,000
Reserves	0	3,199,782	0	3,519,490
Subtotal Other Operating Expenses	\$3,152,243	\$5,262,255	\$2,183,194	\$6,014,810
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,463,622	\$10,041,460	\$6,740,724	\$10,414,663
Expenditures by Fund				
General	\$3,510,491	\$3,474,511	\$3,341,943	\$3,756,961
Ponce De Leon Inlet and Port District	\$3,953,131	\$6,566,949	\$3,398,781	\$6,657,702
Number of Full Time Positions		21.00		21.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		21.50		21.50

Mission: To efficiently manage, maintain and improve coastal public access infrastructure.

AVIATION AND ECONOMIC RESOURCES

COASTAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



150_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	187,719	327,658	338,780	359,143
Operating Expenses	159,227	240,005	226,371	252,433
Subtotal Operating Expenditures	\$346,946	\$567,663	\$565,151	\$611,576
Grants and Aids	70,507	67,173	66,885	68,975
Interfund Transfers	1,713,503	0	0	0
Reserves	0	3,199,782	0	3,519,490
Subtotal Other Operating Expenses	\$1,784,010	\$3,266,955	\$66,885	\$3,588,465
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,130,956	\$3,834,618	\$632,036	\$4,200,041
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$2,130,956	\$3,834,618	\$632,036	\$4,200,041
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Highlights

This activity funds the centralized administrative functions of the Coastal Division to include General Fund activities such as coastal parks, beach concessions, beach maintenance contracts and public access as well as Inlet District activities including inlet parks and marine wildlife and artificial fishing reefs. Administration also coordinates projects and grants with other public agencies such as the Florida Inland Navigation District (FIND) and the U.S. Army Corps of Engineers.

Reserves for the Inlet District Fund includes \$3,143,921 for future capital for public access, inlet dredging, artificial reefs and marine wildlife habitat; \$201,164 emergency reserves; and \$174,505 operating reserves.

COASTAL_SVCS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	711,488	641,211	644,171	668,899
Operating Expenses	2,945,255	3,055,366	2,967,579	2,887,913
Capital Outlay	67,375	48,500	0	0
Subtotal Operating Expenditures	\$3,724,118	\$3,745,077	\$3,611,750	\$3,556,812
Capital Improvements	23,802	0	0	456,000
Grants and Aids	39,936	300	114,963	1,925
Interfund Transfers	0	0	0	500,000
Subtotal Other Operating Expenses	\$63,738	\$300	\$114,963	\$957,925
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,787,856	\$3,745,377	\$3,726,713	\$4,514,737
Expenditures by Fund				
General	\$3,347,573	\$3,298,046	\$3,165,658	\$3,605,496
Ponce De Leon Inlet and Port District	\$440,283	\$447,331	\$561,055	\$909,241
Number of Full Time Positions		17.00		17.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		17.50		17.50

Key Objectives

1. Manage and maintain clean, safe and usable coastal access and park facilities
2. Maintain efficient customer service-oriented operating procedures and practices

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of pavilion rentals	30	35	40
2. Number of park complaints	4	3	2

Highlights

Coastal manages and maintains 11 coastal parks, 2 inlet parks, 36 off-beach parking lots, 3 off-beach parking leases, 23 fixed public restrooms facilities, 33 portable public restroom units, 40 beach ramps and 134 dune walkovers. Division services include contracts for beach garbage collection, recycling and ramp grading, beach toll collection, restroom janitorial, park facility maintenance, off-beach parking leases, port-a-let maintenance and beach concessions. The division continually works to identify ways to increase non-tax revenues, reduce operating and personnel costs and save general fund tax dollars. Seasonal variations in demand for services will drive additional savings as coastal service contracts are further refined. FY2013-14 budget includes three (3) full time and one (1) part time unfunded positions.

COAST_INFRA

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	207,133	216,465	280,629	181,465
Capital Outlay	10,145	0	0	0
Subtotal Operating Expenditures	\$217,278	\$216,465	\$280,629	\$181,465
Capital Improvements	492,982	600,000	763,847	415,000
Grants and Aids	316,020	125,000	654,473	50,000
Subtotal Other Operating Expenses	\$809,002	\$725,000	\$1,418,320	\$465,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,026,280	\$941,465	\$1,698,949	\$646,465
Expenditures by Fund				
General	\$162,918	\$176,465	\$176,285	\$151,465
Ponce De Leon Inlet and Port District	\$863,362	\$765,000	\$1,522,664	\$495,000

Key Objectives

1. Provide funding support for the removal of derelict vessels from district waterways
2. Provide funding for channel dredging, channel markers, boat ramp and waterway facility repair and renovation

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of derelict vessels removed	2	2	2
2. Number of boating related improvement projects	1	1	1

Highlights

The Coastal Infrastructure program supports the development and renovation of public access infrastructure for coastal waterways and beaches. Partnership funding is leveraged for most projects. Funding partners include county ECHO, county beach capital, racing and recreation district, boating improvement program, coastal municipalities and state and federal agencies. Also included in this activity are costs for off beach parking leases, utilities, and signage, as well as derelict vessel removal.

Capital Improvements funding is for the inlet dredging project.

Inlet District Partnership Programs

COASTAL_PART

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	17,153	0	0	0
Subtotal Operating Expenditures	\$17,153	\$0	\$0	\$0
Grants and Aids	53,213	420,000	168,590	383,400
Subtotal Other Operating Expenses	\$53,213	\$420,000	\$168,590	\$383,400
Reimbursements	0	0	0	0
Total Operating Expenditures	\$70,366	\$420,000	\$168,590	\$383,400
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$70,366	\$420,000	\$168,590	\$383,400

Key Objectives

1. Provide funding support for public waterway access facility improvements
2. Coordinate and manage the Inlet District Partnership Program (IDPP) grant program
3. Coordinate and manage the Beach Ramp Beautification grant program

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of IDPP grant applications considered by Council	2	1	0
2. Number of IDPP interlocal agreements executed by Council	2	1	0
3. Number of beach ramp beautification projects approved by Council	1	1	0

Highlights

The Inlet District Partnership Programs was approved to provide grants to municipalities for coastal public access and waterway related improvements, included beach ramp beautification. FY2013-14 budget includes \$168,400 carry forward for Swoope Boat Ramp project award to the City of New Smyrna Beach and \$175,000 carry forward for award to City of Holly Hill for 2nd Street Fishing Pier. There are also two (2) \$20,000 awards to City of Ormond Beach for Cardinal and Harvard beach ramp renovations. There is no new funding for partnership grants due to diminishing demand from partner agencies.

1506010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	5,884	250,000	100,000	50,000
Subtotal Operating Expenditures	\$5,884	\$250,000	\$100,000	\$50,000
Capital Improvements	442,280	850,000	414,436	620,020
Subtotal Other Operating Expenses	\$442,280	\$850,000	\$414,436	\$620,020
Reimbursements	0	0	0	0
Total Operating Expenditures	\$448,164	\$1,100,000	\$514,436	\$670,020
Expenditures by Fund				
Ponce De Leon Inlet and Port District	\$448,164	\$1,100,000	\$514,436	\$670,020

Key Objectives

1. Secure state permits for new nearshore artificial sites
2. Engineer and configure suitable and appropriate reef units using recycled concrete structures, culverts and railroad ties. Identify suitable reef construction materials available in NE and Central FL region

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Tonnage of reef materials located	5,600	3,500	2,100
2. Number of new reef sites constructed	16	10	6

Highlights

The marine wildlife and artificial reef program was started in 1980 to provide nearby artificial reefs to offset the increasing pressure on the local natural reefs. The program supports the marine industry and marine habitat. Community participation is provided through the Volusia Reef Research Dive Team, which maintains a website at www.volusiareefs.org. There are eleven (11) federally permitted reef sites, and seventy-seven (77) reefs have been built within these areas. On February 7, 2013 Council approved development of three (3) nearshore artificial fishing reefs in state waters off Flagler Avenue in New Smyrna Beach, Sunglow Pier in Daytona Beach Shores and Mainstreet Pier in Daytona Beach. Two reefs will be constructed at each site.

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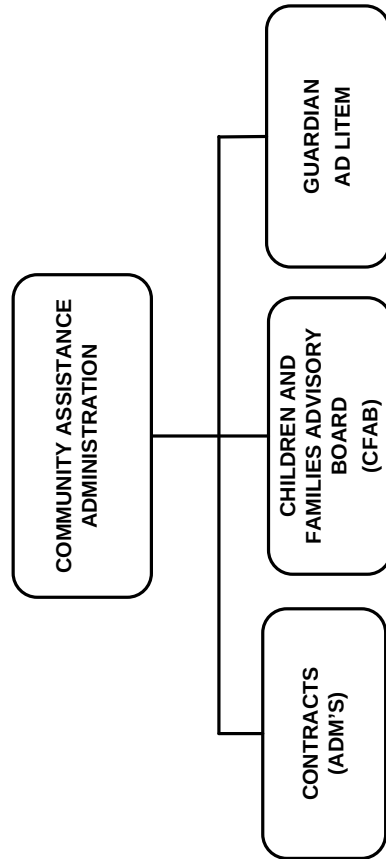
Community Assistance

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	66,684	67,141	67,671	71,603
Community Assistance Contracts	3,686,062	3,686,061	3,686,061	3,686,061
Community Contributions	2,439,586	2,246,352	2,246,352	2,246,352
Guardian Ad Litem	59,136	60,921	62,634	70,285
Total Expenditures	\$6,251,468	\$6,060,475	\$6,062,718	\$6,074,301
Expenditures by Category				
Personal Services	100,363	100,365	100,822	106,056
Operating Expenses	25,457	27,697	29,483	35,832
Subtotal Operating Expenditures	\$125,820	\$128,062	\$130,305	\$141,888
Grants and Aids	6,125,648	5,932,413	5,932,413	5,932,413
Subtotal Other Operating Expenses	\$6,125,648	\$5,932,413	\$5,932,413	\$5,932,413
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,251,468	\$6,060,475	\$6,062,718	\$6,074,301
Expenditures by Fund				
General	\$6,251,468	\$6,060,475	\$6,062,718	\$6,074,301
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Mission: To identify and plan for the needs of children and their families in Volusia County and to monitor and evaluate the programs funded through the recommendations of the Children and Families Advisory Board and approved by Volusia County Council.

COMMUNITY SERVICES COMMUNITY ASSISTANCE



Community Assistance

Department: Community Services

Administration

6200100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	63,844	64,280	64,810	68,834
Operating Expenses	2,840	2,861	2,861	2,769
Subtotal Operating Expenditures	\$66,684	\$67,141	\$67,671	\$71,603
Reimbursements	0	0	0	0
Total Operating Expenditures	\$66,684	\$67,141	\$67,671	\$71,603
Expenditures by Fund				
General	\$66,684	\$67,141	\$67,671	\$71,603
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Evaluate the needs of children and families in Volusia County and identify strategies to best meet those needs
2. Ensure that each agency providing services funded by Volusia County enters into and complies with all contractual agreements

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Children and Families Advisory Board meetings	8	12	12
2. Number of site and desk monitoring of programmatic and financial information	60	62	62

Highlights

Volusia County Council approved use of Children and Families Program funds - to be awarded through a Request for Proposal Process - for the following service areas: services for persons with disabilities; services for infant and maternal health and early childhood development; services to seniors; services to adolescents; basic needs services; family-based intervention / counseling and services to prevent family violence; non-school hour services for school age children/youth development/academic enrichment; contingency programs and Summer camp scholarships.

Funds are also used to provide mandatory local government match to agencies providing alcohol, drug and mental health (ADM) services. Lastly, funds are used for agencies that provide special countywide services - One Voice for Volusia and United Way.

Community Assistance

Community Assistance Contracts

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Grants and Aids				
Payments to Private Agencies	0	0	0	3,686,061
Mental Health Association	14,505	14,505	14,505	0
The House Next Door	85,282	85,282	85,282	0
United Way	42,274	42,274	42,274	0
Haven Recovery Center	324,710	296,906	296,906	0
SMA Behavioral Health Sciences	2,937,594	2,937,594	2,937,594	0
Drug Assessment-Corrections	259,197	287,000	287,000	0
One Voice for Volusia	22,500	22,500	22,500	0
Subtotal Grants and Aids	\$3,686,062	\$3,686,061	\$3,686,061	\$3,686,061
Total Operating Expenditures	<u>\$3,686,062</u>	<u>\$3,686,061</u>	<u>\$3,686,061</u>	<u>\$3,686,061</u>
Net Expenditures	<u>\$3,686,062</u>	<u>\$3,686,061</u>	<u>\$3,686,061</u>	<u>\$3,686,061</u>

Highlights

Contracts are established with private agencies to primarily meet the County's responsibility for mental health, alcohol, and drug abuse treatment pursuant to Florida Statute 394. This statute requires local match funding of 25% for State-funded mental health, alcohol and drug treatment programs. To meet the requirement, the County contracts with provider agencies such as Haven Recovery and SMA Behavioral Health Services. Because of a change in the State's payment method, shifting from variable-fees-for-service to a capped, fixed monthly payment for every Medicaid-eligible client, agency requests continue to increase.

Community Assistance

Community Contributions

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Grants and Aids				
Payments to Government Agency	0	100,000	35,903	0
Payments to Private Agencies	0	0	0	4,675
Children's Advocacy Center	203,734	0	6,580	6,580
Halifax Healthy Communities	9,324	0	0	8,392
Volusia Literacy Council	25,501	0	25,501	25,501
Second Harvest Food	21,340	0	0	0
Volusia Sickle Cell Foundation	32,016	0	32,016	27,214
Easter Seal	69,720	47,424	47,424	70,388
Early Learning Coalition	179,635	179,635	179,635	179,635
Healthy Start Coalition	500,738	179,635	179,635	179,635
Volusia Council on Aging	143,587	143,708	143,708	143,708
Boys and Girls Club Volusia	358,871	359,270	359,270	359,270
Volusia/Flagler YMCA	179,635	179,635	179,635	179,635
Domestic Abuse Council	86,225	86,225	86,225	86,225
Summer Recreation Programs	350,000	350,000	350,000	350,000
United Cerebral Palsy of East Central Florida	0	96,284	96,284	96,284
ARC of Volusia	95,125	0	0	0
Neighborhood Cntr-W. Volusia	47,718	0	0	0
Salvation Army	13,852	0	0	0
The House Next Door	21,539	323,344	323,344	323,344
Tab of Praise	20,780	0	0	0
New Hope Human Services	23,413	0	0	0
Family Renew	15,653	0	0	0
Halifax Urban Ministries	27,772	0	0	4,674
Catholic Charities of Central Florida	13,408	0	0	0
Coalition for the Homeless	0	201,192	201,192	201,192
Subtotal Grants and Aids	\$2,439,586	\$2,246,352	\$2,246,352	\$2,246,352
Total Operating Expenditures	\$2,439,586	\$2,246,352	\$2,246,352	\$2,246,352
Net Expenditures	\$2,439,586	\$2,246,352	\$2,246,352	\$2,246,352

Community Assistance

Department: Community Services

Guardian Ad Litem

6202900

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	36,519	36,085	36,012	37,222
Operating Expenses	22,617	24,836	26,622	33,063
Subtotal Operating Expenditures	\$59,136	\$60,921	\$62,634	\$70,285
Reimbursements	0	0	0	0
Total Operating Expenditures	\$59,136	\$60,921	\$62,634	\$70,285
Expenditures by Fund				
General	\$59,136	\$60,921	\$62,634	\$70,285
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Increase the representation of dependent children by certified community or staff advocates from 73% to 90%
2. Increase the percent of community advocates by 30%
3. Maintain a minimum annual retention rate of certified community advocates of 80%

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent representation of dependent children by volunteers	67	73	90
2. Number of certified community advocates	143	170	200
3. Percent of advocates retained annually	80	80	80

Highlights

The Florida Statewide Guardian Ad Litem Program is a public/private partnership that provides a voice for the children in the court system who have been abused, neglected or abandoned. A volunteer-driven organization, the Program seeks to bring about positive change for children, who through no fault of their own, have been or are at risk of grave harm if left in their parents' home. The sole goal of the Program is to represent the best interests of children in the Dependency Court System. Toward that end, the Volunteer Child Advocates are highly trained, unpaid advocates for the children and ensure that the children to whom we are appointed by the judge, are receiving the services they need, the education they deserve and are able to live as "normal" a life as possible as the parents either remedy the problems that existed prior to the children's removal or find another permanent and loving home as quickly as possible. We currently have 151 active volunteers in Volusia and represent 731 children in the Dependency System. Our goal is to represent 100% of all children who need a Volunteer Child Advocate (Guardian Ad Litem volunteer). Presently, approximately 67% of children have a volunteer. Our goal, the same as for all Judicial Circuits in the State, is expected to be reached by the end of 2013. With the majority of our budget provided by the State, each County provides financial support in the area of office space, one staff member, computer and telecommunications services and support, registrations for training, and some office supplies and administrative costs.

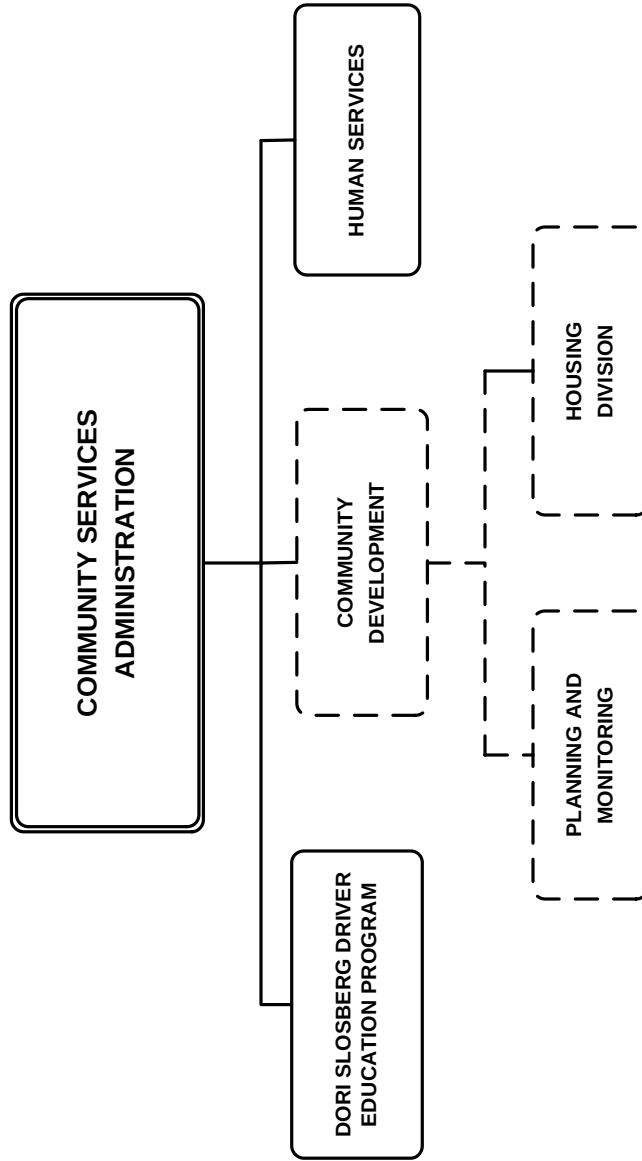
Community Services & Grants

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Community Services Administration	440,985	418,209	455,560	420,670
Dori Slosberg Driver Ed Program	276,379	995,649	600,000	992,521
Human Services	3,462,871	3,028,899	3,098,868	3,142,051
Total Expenditures	\$4,180,235	\$4,442,757	\$4,154,428	\$4,555,242
Expenditures by Category				
Personal Services	1,036,057	974,363	966,860	1,003,011
Operating Expenses	2,866,511	2,440,745	2,555,568	2,534,710
Subtotal Operating Expenditures	\$3,902,568	\$3,415,108	\$3,522,428	\$3,537,721
Capital Improvements	1,288	0	0	0
Grants and Aids	276,379	1,027,649	632,000	1,017,521
Subtotal Other Operating Expenses	\$277,667	\$1,027,649	\$632,000	\$1,017,521
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,180,235	\$4,442,757	\$4,154,428	\$4,555,242
Expenditures by Fund				
General	\$4,180,235	\$4,442,757	\$4,154,428	\$4,555,242
Number of Full Time Positions		14.00		14.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		14.00		14.00

Mission: To improve the quality of life for Volusia County citizens having very low to moderate incomes by coordinating access to resources that will bring them sustenance when needed, a greater sense of hope, self-sufficiency, self-esteem and a greater sense of community to all citizens.

COMMUNITY SERVICES COMMUNITY SERVICES AND GRANTS



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.
Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Community Services & Grants

Department: Community Services

Community Services Administration

6300100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	354,776	328,868	319,695	330,985
Operating Expenses	86,209	89,341	135,865	89,685
Subtotal Operating Expenditures	\$440,985	\$418,209	\$455,560	\$420,670
Reimbursements	0	0	0	0
Total Operating Expenditures	\$440,985	\$418,209	\$455,560	\$420,670
Expenditures by Fund				
General	\$440,985	\$418,209	\$455,560	\$420,670
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Meet with Activity Managers to plan, discuss and monitor Division goals and services
2. Meet with private, non-profit and state agencies to coordinate services for Volusia County citizens
3. Attend community meetings to provide information and updates on services
4. Attend other relevant community and agency meetings

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of meetings with activity managers	48	50	50
2. Number of meetings with private and state agencies	13	15	15
3. Number of community meetings and updates given	9	12	12
4. Number of other relevant community and agency meetings	11	12	12

Highlights

The Volusia County Community Assistance Division continues to meet a variety of citizen housing, family and neighborhood needs throughout the County. Countywide improvements include housing, streets, neighborhood facilities and sidewalks. Additionally, thousands of eligible Volusia County citizens receive emergency energy and rental assistance, down payment assistance and other supportive services through Volusia County's Community Assistance programs. Community Assistance administrative staff meet with Activity Managers to discuss services and compliance along with identifying need and coordinating services with private and non-profit community service agencies. Funding for these diversified services is provided by local resources and various grants.

The FY2013-14 budget includes one unfunded position.

Community Services & Grants

Department: Community Services

Dori Slosberg Driver Ed Program

DORI

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Grants and Aids	276,379	995,649	600,000	992,521
Subtotal Other Operating Expenses	\$276,379	\$995,649	\$600,000	\$992,521
Reimbursements	0	0	0	0
Total Operating Expenditures	\$276,379	\$995,649	\$600,000	\$992,521
Expenditures by Fund				
General	\$276,379	\$995,649	\$600,000	\$992,521

Highlights

F.S. 318.1215, the Dori Slosberg Driver Education Safety Act, has been amended to permit the County of Volusia to adopt an ordinance increasing from \$3.00 to \$5.00 the amount the Clerk of Court is required to collect with each civil traffic fine or penalty in addition to all other sums required by law or ordinance. These monies shall be deposited into a driver and traffic safety education account to be used for enhancement of driver and traffic safety education programs in public and nonpublic schools within the County. These funds may not be used to offset existing funding sources or for administration costs. Grant recipients shall be selected through procedures developed by the County Manager and approved by the County Council. Ordinance No. 2006-20 established a driver and traffic safety education program funded through collection of \$5.00 for each civil traffic fine or penalty. The carryforward for this program is \$692,521, plus anticipated revenues of \$280,000.

Community Services & Grants

Department: Community Services

Human Services

HUMSVCS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	681,281	645,495	647,165	672,026
Operating Expenses	2,780,302	2,351,404	2,419,703	2,445,025
Subtotal Operating Expenditures	\$3,461,583	\$2,996,899	\$3,066,868	\$3,117,051
Capital Improvements	1,288	0	0	0
Grants and Aids	0	32,000	32,000	25,000
Subtotal Other Operating Expenses	\$1,288	\$32,000	\$32,000	\$25,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,462,871	\$3,028,899	\$3,098,868	\$3,142,051
Expenditures by Fund				
General	\$3,462,871	\$3,028,899	\$3,098,868	\$3,142,051

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Assist eligible Volusia County residents who are in a crisis situation to prevent eviction, foreclosure, utility disconnection and provide other support services
2. Administer the County's share of nursing home, HMO and Medicaid hospital care
3. Monitor, review and prepare reports for compliance with local, state, and federal regulations
4. Determine eligibility for in-county and out-of-county Health Care Responsibility Act and complete reports for state compliance

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Units of service for clients receiving emergency assistance	3,111	3,422	3,764
2. Number of clients receiving nursing home/Medicaid assistance	21,633	21,624	23,786
3. Number of monthly on-site meetings held with supervisors	18	12	16
4. Number of clients screened for eligibility for HCRA	478	526	578

Highlights

The primary function of the Human Services activity is to evaluate and determine the eligibility of Volusia County residents for emergency and supportive services. Eligibility is based on County requirements that include household income, residence and reason for crisis. Emergency assistance include financial assistance to prevent eviction and foreclosure, utility disconnection, emergency dental, medical, prescriptions, transportation, indigent burials and cremation.

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Cooperative Extension

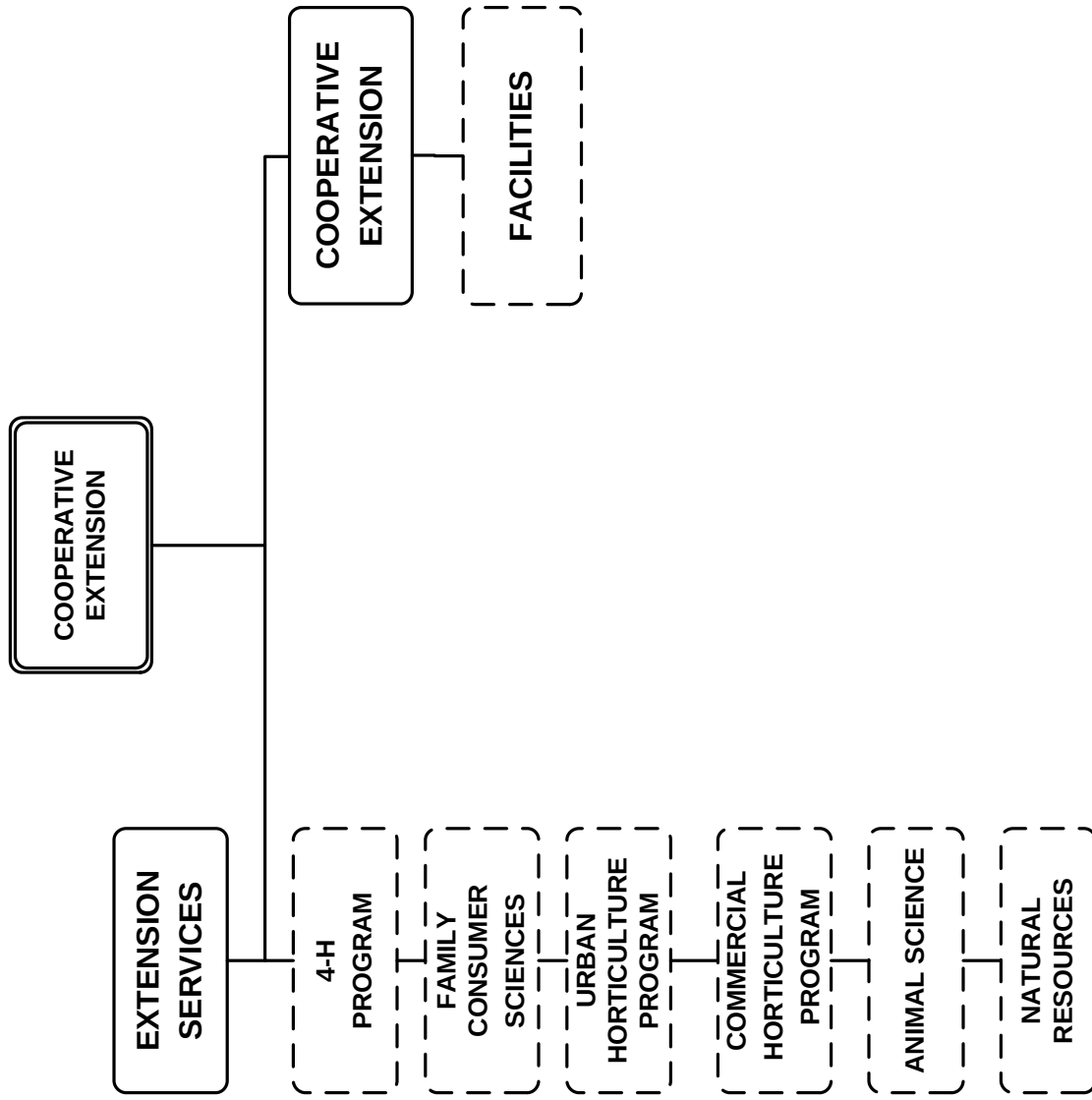
Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Cooperative Extension	723,642	798,880	794,435	732,803
Extension Services	20,360	160,226	20,623	165,419
Total Expenditures	\$744,002	\$959,106	\$815,058	\$898,222
Expenditures by Category				
Personal Services	530,545	510,834	509,783	534,211
Operating Expenses	212,424	400,272	247,096	364,011
Capital Outlay	1,033	13,000	13,179	0
Subtotal Operating Expenditures	\$744,002	\$924,106	\$770,058	\$898,222
Capital Improvements	0	35,000	45,000	0
Subtotal Other Operating Expenses	\$0	\$35,000	\$45,000	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$744,002	\$959,106	\$815,058	\$898,222
Expenditures by Fund				
General	\$744,002	\$959,106	\$815,058	\$898,222
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		15.50		15.50

Mission: To develop knowledge in agricultural, human and natural resources and life sciences and to make that knowledge accessible to people to sustain and enhance the quality of human life as well as to provide a family-friendly educational and entertainment venue which will foster a positive economic impact for Volusia County.

COMMUNITY SERVICES

COOPERATIVE EXTENSION SERVICE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Cooperative Extension

Department: Community Services

Cooperative Extension

COOP_EXT

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	530,545	510,834	509,783	534,211
Operating Expenses	193,097	240,046	226,473	198,592
Capital Outlay	0	13,000	13,179	0
Subtotal Operating Expenditures	\$723,642	\$763,880	\$749,435	\$732,803
Capital Improvements	0	35,000	45,000	0
Subtotal Other Operating Expenses	\$0	\$35,000	\$45,000	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$723,642	\$798,880	\$794,435	\$732,803
Expenditures by Fund				
General	\$723,642	\$798,880	\$794,435	\$732,803

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	15.50	15.50

Key Objectives

1. Provide University of Florida research based educational information to develop knowledge in agricultural, human and natural resources and make that knowledge accessible to people to sustain and enhance the quality of human life
2. Perform soil and water testing for suitability for urban development, landscape maintenance and crop production; conduct disease and pest identification for urban and agricultural clients, conduct nutrition education and family and consumer sciences programming
3. Recruit and manage Extension educated volunteers to assist with numerous community educational programs such as Master Gardeners, Home and Community Educators and 4-H Leaders
4. Manage and market commercial buildings and grounds used for educational nonprofit programs, as well as, commercial trade and specialty shows

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Education program attendances and client contacts	628,683	634,970	641,320
2. Number of diagnoses performed	854	863	871
3. Number of volunteer hours	14,823	14,971	15,120
4. Number of county extension functions	1,660	1,677	1,693

Highlights

The Facilities operating budget is down in FY2013-14 due to two projects being completed in FY2012-13 [paint interior of commercial buildings and door replacements in the main lobby of the Agriculture Center.]

The FY2013-14 budget includes one full-time and one part-time unfunded positions.

Cooperative Extension

Department: Community Services

Extension Services

6102000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	19,327	160,226	20,623	165,419
Capital Outlay	1,033	0	0	0
Subtotal Operating Expenditures	\$20,360	\$160,226	\$20,623	\$165,419
Reimbursements	0	0	0	0
Total Operating Expenditures	\$20,360	\$160,226	\$20,623	\$165,419
Expenditures by Fund				
General	\$20,360	\$160,226	\$20,623	\$165,419

Highlights

Designated revenues for 4-H, Horticulture, Family and Consumer Sciences, Soils and Water, and Animal Science. These are self-supporting programs and funds are used to educate the citizens of Volusia County and to promote University of Florida Institute of Food and Agricultural Sciences Extension programs.

The FY2013-14 budget includes \$147,739 in carry forward funding from FY2012-13 for unspent funds as follows: 4-H \$93; Residential/Urban Horticulture \$61,176; Family and Consumer Sciences \$44,044; Soils and Natural Resources \$31,657; Animal Sciences \$2,588; and, Commercial Horticulture \$8,181.

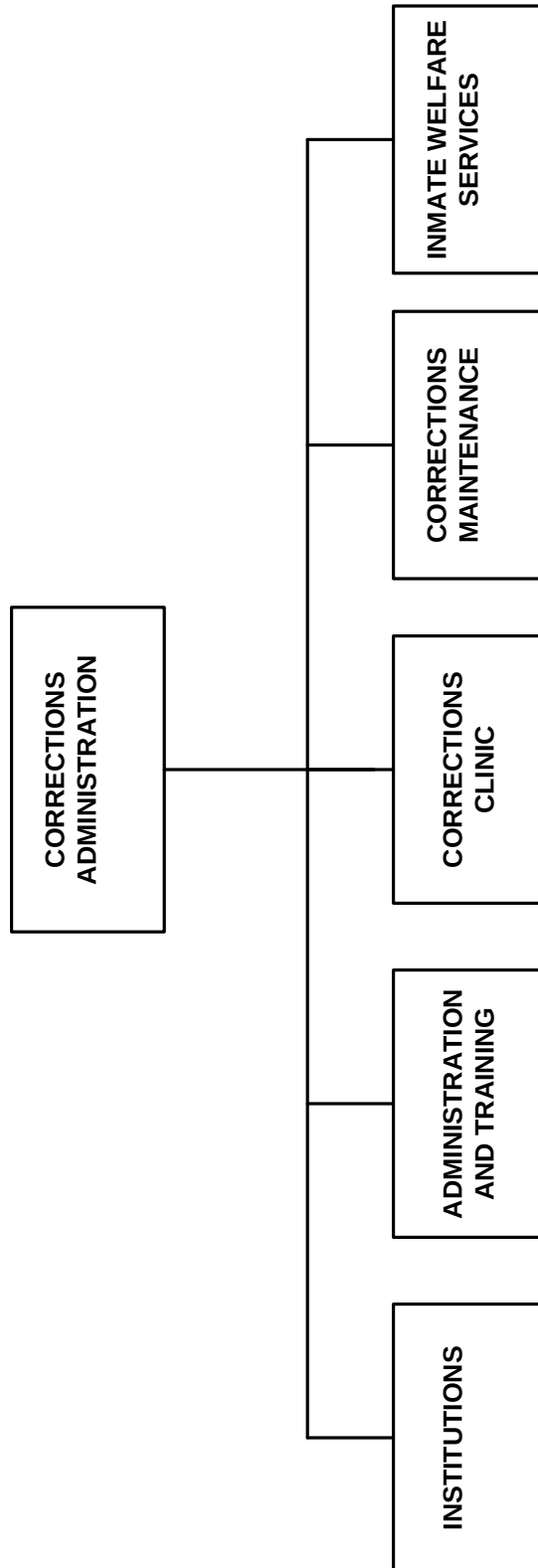
Corrections

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Corrections Admin and Training	2,547,138	2,654,229	2,624,023	2,617,817
Corrections Clinic	6,760,383	7,100,000	7,076,280	7,100,000
Corrections Institutions	24,590,025	23,370,914	24,219,811	24,946,774
Inmate Welfare Services	270,272	2,178,213	276,728	2,524,632
Maintenance-Facilities	1,241,139	1,291,451	1,402,705	1,196,275
Total Expenditures	\$35,408,957	\$36,594,807	\$35,599,547	\$38,385,498
Expenditures by Category				
Personal Services	22,947,854	21,932,212	22,732,626	23,518,004
Operating Expenses	12,312,275	12,597,786	12,614,418	12,809,157
Capital Outlay	148,465	205,800	252,503	0
Subtotal Operating Expenditures	\$35,408,594	\$34,735,798	\$35,599,547	\$36,327,161
Capital Improvements	0	0	0	160,000
Interfund Transfers	363	0	0	0
Reserves	0	1,859,009	0	1,898,337
Subtotal Other Operating Expenses	\$363	\$1,859,009	\$0	\$2,058,337
Reimbursements	0	0	0	0
Total Operating Expenditures	\$35,408,957	\$36,594,807	\$35,599,547	\$38,385,498
Expenditures by Fund				
General	\$35,138,685	\$34,416,594	\$35,322,819	\$35,860,866
Inmate Welfare Trust	\$270,272	\$2,178,213	\$276,728	\$2,524,632
Number of Full Time Positions		349.00		348.00
Number of Part Time Positions		4.00		4.00
Number of Full Time Equivalent Positions		351.00		350.00

Mission: Protect the community by maintaining a secure jail that also is safe, humane, and constitutional in operations.

PUBLIC PROTECTION CORRECTIONS DIVISION



Corrections

Department: Public Protection

Corrections Admin and Training

CORR_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,438,947	2,499,074	2,442,875	2,471,089
Operating Expenses	108,191	155,155	181,148	146,728
Subtotal Operating Expenditures	\$2,547,138	\$2,654,229	\$2,624,023	\$2,617,817
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,547,138	\$2,654,229	\$2,624,023	\$2,617,817
Expenditures by Fund				
General	\$2,547,138	\$2,654,229	\$2,624,023	\$2,617,817
Number of Full Time Positions		48.00		47.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		48.00		47.00

Key Objectives

1. Recruit and train sufficient officer applicants to fill budgeted positions
2. Provide more interactions between supervisors and subordinate staff through on-shift training exercises aimed at maintaining and increasing skills base for sworn and civilian staff
3. Train counselors about community services for inmate reentry and case management

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Corrections Officers hired	35	30	30
2. Annual number of on-shift training for Corrections Officers	5	4	4
3. Number of staff receiving community services training	16	16	16

Highlights

Corrections Administration develops administrative policies and provides support to operations in budget oversight, purchasing, recruitment, staff development and training, inventory control, central supplies, inmate accounting and mail. This Activity has oversight responsibilities for four major service contracts: inmate medical, food service, commissary, and inmate telephones.

The Training Section coordinates training classes for corrections officers, civilian staff, and contracted staff working within the institutions. This section is also responsible for coordinating and administering the Physical Abilities Test (PAT) testing for all new hires for Corrections Officer Trainees and Certified Corrections Officers. Additionally, annual retesting is required for all corrections officers hired after May 22, 2008. Currently, PAT testing is administered for 76 staff and will increase to 100 by the end of 2013. Thus the number of PATs will continue to go up each year as new corrections officers are hired. The Training Section is also responsible for overseeing range qualifications such as weapons qualification, scenario based shooting, and less than lethal weapons training.

The Program Section coordinates inmate programs with over 18,000 inmates who were oriented, classified, and counseled. The counselors provide case management services, and facilitate and support programming that will empower the inmates to successfully integrate back into society.

Due to emerging community concern, litigation, and our desire to respond, emphasis is being placed on staff training and services to the community with disabilities and other special needs.

In FY2012-13 one position was transferred from Corrections Administrative Services to Public Protection Administrative Services. The FY2013-14 budget includes eight unfunded positions.

Corrections

Department: Public Protection

Corrections Clinic

5204000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	6,760,383	7,100,000	7,076,280	7,100,000
Subtotal Operating Expenditures	\$6,760,383	\$7,100,000	\$7,076,280	\$7,100,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$6,760,383	\$7,100,000	\$7,076,280	\$7,100,000
Expenditures by Fund				
General	\$6,760,383	\$7,100,000	\$7,076,280	\$7,100,000

Key Objectives

1. Provide a medical and mental health screening for each inmate admitted to custody
2. Complete a physical examination on all inmates in custody within 14 days of admission
3. Provide regular and emergency medical care to all inmates
4. Provide regular and emergency mental health care to all inmates

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Annual number of intake screenings	26,334	26,000	27,000
2. Annual number of inmate physicals in custody >1 week	7,434	7,500	7,500
3. Annual number of medical exams	29,095	29,000	30,000
4. Annual number of mental health evaluations	12,107	12,000	12,000

Highlights

The Corrections Clinic, through its contracted service provider, Corizon Health Services, provides round-the-clock medical care and subcontract mental health care with Stewart-Marchman-ACT for inmates incarcerated at the Branch Jail and Correctional Facility. Based on historical experience, the FY2013-14 budget also includes funding to address inmate medical costs for unanticipated catastrophic hospitalizations, chronic illnesses, and specialty medications outside the usual and customary pharmaceutical contract, and specialty physician services. These costs are variable and dependent upon factors such as inmate age, medical history, and other demographic, social and environmental trends. FY2013-14 will be the third year of the approved three-year renewal.

Corrections

Department: Public Protection

Corrections Institutions

CORR_INSTITUTIONS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	19,449,989	18,383,053	19,247,488	20,062,335
Operating Expenses	4,994,703	4,782,061	4,719,820	4,884,439
Capital Outlay	144,970	205,800	252,503	0
Subtotal Operating Expenditures	\$24,589,662	\$23,370,914	\$24,219,811	\$24,946,774
Interfund Transfers	363	0	0	0
Subtotal Other Operating Expenses	\$363	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$24,590,025	\$23,370,914	\$24,219,811	\$24,946,774
Expenditures by Fund				
General	\$24,590,025	\$23,370,914	\$24,219,811	\$24,946,774
Number of Full Time Positions		284.00		284.00
Number of Part Time Positions		4.00		4.00
Number of Full Time Equivalent Positions		286.00		286.00
Key Objectives	1. Provide food, clothing, recreation, medical, and other services to the inmate population 2. Provide suitable housing and treatment for mental health inmates			
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Average daily inmate population	1,506	1,550	1,550	
2. Average daily number of inmates on mental health watch	45	47	50	
Highlights	The Institutions Section performs security functions of the Division, through the operation of two detention facilities. The total combined capacity is 1,494 inmates (Branch Jail - 899 and Correctional Facility - 595). Both male and female inmates in pretrial and serving county jail sentences are held. The Division provides, food, medical mental health care, clothing, and hygiene items to the inmate population. Additional services include religious, self-improvement, and substance abuse treatment programs. In an effort to meet budget guidelines in this budget cycle most institutional equipment identified for replacement in the Division's 5-year plan has been deferred until FY2014-15. Construction related to the Branch Jail Renovation and the Dorm Replacement project at the Correctional Facility will both commence during the FY 2013-14. These projects will have a significant impact on staffing levels due to the need for escorts, security check points for contractors, and the increased inmate population. Despite authorization to fill vacancies, staffing levels remain lower than functional posts needed due to retirement, resignation, FMLA, or a qualified candidate pool. Unfilled vacancies have resulted in mandated overtime to cover these posts. Additionally, the inmate population has remained higher than anticipated. Currently, there are no indicators of a population decrease for FY2013-14; the escalation in population will increase costs for medical care, utilities, food and diet, household, clothing, and staffing for escorts, hospital coverage, transport, and special projects. The FY2013-14 budget includes three unfunded positions and 11 full-time and 2 part-time attrition positions.			

Corrections

Department: Public Protection

Inmate Welfare Services

5203500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	83,098	85,988	83,412	89,221
Operating Expenses	183,679	233,216	193,316	377,074
Capital Outlay	3,495	0	0	0
Subtotal Operating Expenditures	\$270,272	\$319,204	\$276,728	\$466,295
Capital Improvements	0	0	0	160,000
Reserves	0	1,859,009	0	1,898,337
Subtotal Other Operating Expenses	\$0	\$1,859,009	\$0	\$2,058,337
Reimbursements	0	0	0	0
Total Operating Expenditures	\$270,272	\$2,178,213	\$276,728	\$2,524,632
Expenditures by Fund				
Inmate Welfare Trust	\$270,272	\$2,178,213	\$276,728	\$2,524,632
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Provide visitation for inmates and their families and friends
2. Provide outdoor and indoor recreational equipment for inmate diversion

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of social visitors	41,507	42,000	42,500
2. Number of recreation periods	2,850	2,900	2,950

Highlights

The Inmate Welfare Trust Fund (IWF), overseen by the Volusia County Division of Corrections, provides service to inmates including commissary and telephone services. Through the profits of commissary sales and telephone usage, the IWF provides direct services and products that otherwise may not be funded for the benefit of the inmates.

Recreational activities at these facilities provide inmates with constructive ways to fill their time and encourage a safer institutional environment by reducing inmate tension. In addition, these funds are used to supply personal care items, law library materials and legal access for indigent inmates.

The IWF exists by way of statutory authority granted to the Volusia County Division of Corrections in order to establish, maintain and operate certain services for inmates incarcerated at the county jail. The IWF does not receive general fund appropriations. The sales price of articles offered for sale through commissary are fixed with profits from the sales placed in IWF. In addition to the revenue generated from commissary sales, commissions received from a telephone service provider used by inmates falls under the statutory authority and are also deposited in the IWF.

Reserves are being utilized to fund the capital improvement needs. Future plans for reserves include adding an additional 15 public visitation stations to the Video Visitation Center and additional visitation stations to inmate housing units 3-9 located at the Branch Jail. Other future plans include the introduction of a culinary arts program that will teach employable skills, dry cleaning/tailoring facility, a gardening program and closed circuit television system providing educational programs.

Corrections

Department: Public Protection

Maintenance-Facilities

5206500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	975,820	964,097	958,851	895,359
Operating Expenses	265,319	327,354	443,854	300,916
Subtotal Operating Expenditures	\$1,241,139	\$1,291,451	\$1,402,705	\$1,196,275
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,241,139	\$1,291,451	\$1,402,705	\$1,196,275
Expenditures by Fund				
General	\$1,241,139	\$1,291,451	\$1,402,705	\$1,196,275
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Key Objectives

1. Provide Heating, Ventilation, and Air Conditioning (HVAC) repair services and preventive maintenance as scheduled
2. Provide operational electrical repair/replacement for lighting, power, motors and security doors
3. Provide operational plumbing repair/replacement for all fixtures, piping, laundry, kitchen equipment and other repairs as necessary
4. Respond to all other requests not identified under a specific trade and assume a support role in completion of various projects

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of HVAC service calls completed	3,335	3,300	3,300
2. Number of electrical service calls completed	3,123	3,000	3,500
3. Number of plumbing service calls completed	3,650	3,750	3,750
4. Number of other service calls completed	3,840	4,000	3,750

Highlights

The Maintenance team provides 24-hour, 7 days a week "on site" services to the Branch Jail and Correctional Facility with a highly trained technical staff. Work orders are generated via computer for daily services and planned maintenance.

In light of current budget constraints, Corrections Maintenance is deferring a number of "facility needs" projects identified in our five-year plan or most recent facility needs assessment into future years' requests. Those projects include completing upgrades to the VCBJ fire alarm and smoke detection systems. Emergency requests for any of these projects will be submitted in accordance with County policy and procedures as the need arises.

The FY2013-14 budget includes three unfunded positions.

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County Attorney

Department: County Attorney

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
County Attorney	1,576,798	1,777,474	1,700,977	2,014,002
Total Expenditures	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
Expenditures by Category				
Personal Services	2,803,264	2,848,195	2,869,679	3,062,531
Operating Expenses	273,817	440,139	342,158	382,599
Subtotal Operating Expenditures	\$3,077,081	\$3,288,334	\$3,211,837	\$3,445,130
Reimbursements	(1,500,283)	(1,510,860)	(1,510,860)	(1,431,128)
Total Operating Expenditures	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
Expenditures by Fund				
General	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
Number of Full Time Positions		30.00		30.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		30.00		30.00

Mission: To represent the Charter government, the County Council, the County Manager and all elected and appointed department heads as county officers, all other departments and divisions of county government and all adjustment, regulatory and advisory boards in all legal matters affecting Volusia County government.

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County Attorney

Department: County Attorney

County Attorney

0300100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,803,264	2,848,195	2,869,679	3,062,531
Operating Expenses	273,817	440,139	342,158	382,599
Subtotal Operating Expenditures	\$3,077,081	\$3,288,334	\$3,211,837	\$3,445,130
Reimbursements	(1,500,283)	(1,510,860)	(1,510,860)	(1,431,128)
Total Operating Expenditures	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
Expenditures by Fund				
General	\$1,576,798	\$1,777,474	\$1,700,977	\$2,014,002
Number of Full Time Positions		30.00		30.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		30.00		30.00

Key Objectives

1. Provide the highest level of service as general counsel to the County Council, represent the County in all litigation for and against the County, and attempt to resolve or settle disputes prior to trial
2. Assist the County's efforts to effectively fulfill mandates imposed by law

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of new cases	676	700	750
2. Number of ordinances & resolutions adopted	180	200	210

Highlights

The County Attorney's office serves as general counsel to the County Council and handles all legal matters for the county. The staff defends and prosecutes for the county in litigation and administrative proceedings. Litigation proceedings in state and federal courts include, but are not limited to: eminent domain, civil rights actions, claims of negligence resulting in property damage, personal injury and wrongful death, mortgage foreclosures, workers compensation claims, property assessment disputes, challenges to county codes and ordinances, appeals for review of county council decisions, elections dispute cases and Code Enforcement Board lien foreclosures. Administrative proceedings include, but are not limited to: internal hearings of the Personnel and Animal Control Boards, and hearings before state administrative hearing officers in unemployment compensation cases, personnel and labor cases, and environmental cases. Attorneys also provide counsel to the County Council in planning and zoning hearings. The County Attorney's office is responsible for conducting legal research, drafting and revising ordinances, resolutions, contracts, real property instruments, legislation, etc. The County Attorney's office updates bankruptcy files on notices of bankruptcy, collects delinquent taxes, fees and special assessments and where necessary, files claims. Attorneys represent the county in appeals in state and federal courts.

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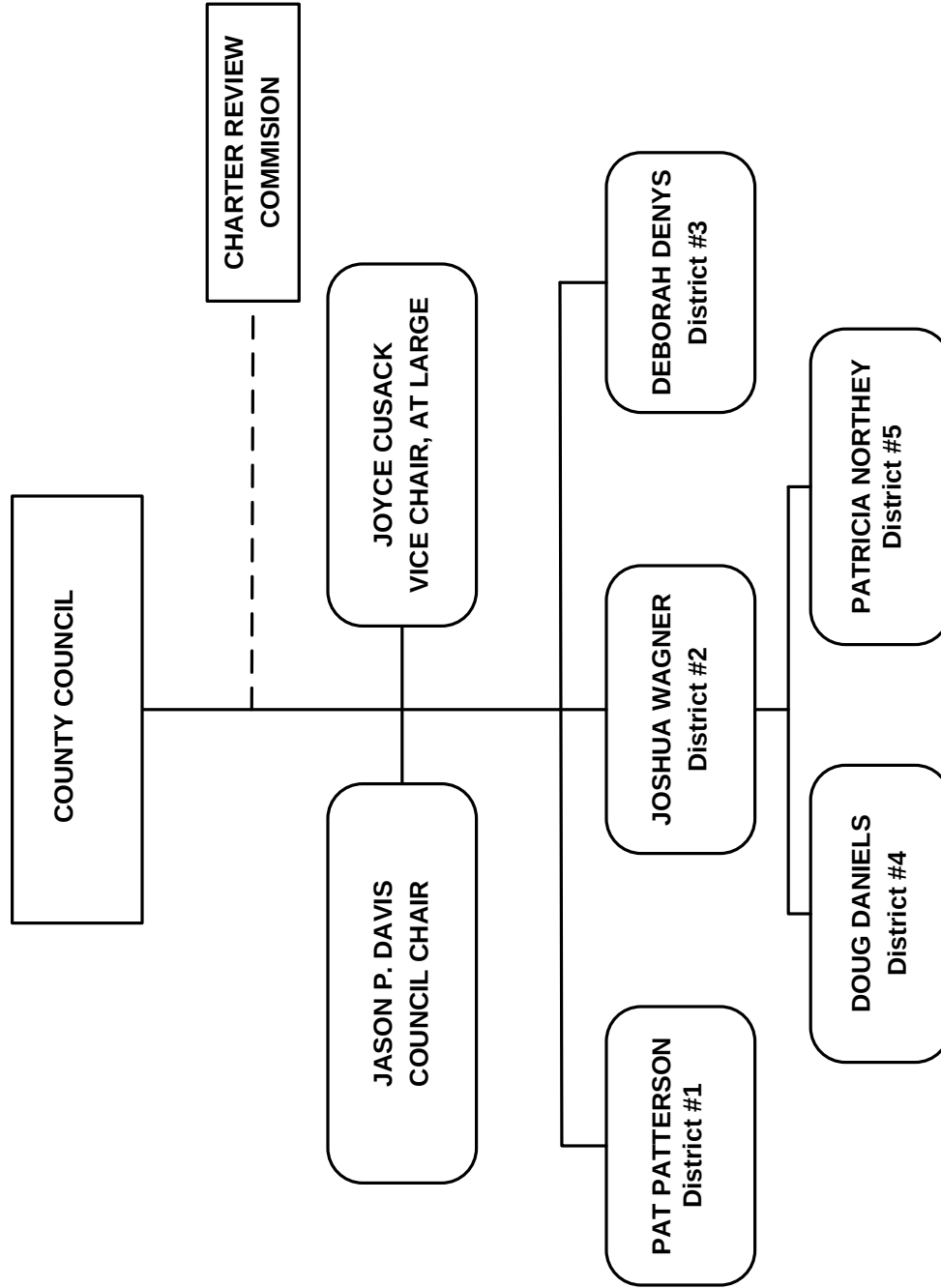
County Council

Department: County Council

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
County Council	378,968	462,198	403,019	501,522
Total Expenditures	\$378,968	\$462,198	\$403,019	\$501,522
Expenditures by Category				
Personal Services	390,678	414,256	393,003	461,483
Operating Expenses	312,677	354,695	315,764	328,330
Capital Outlay	0	0	1,005	0
Subtotal Operating Expenditures	\$703,355	\$768,951	\$709,772	\$789,813
Reimbursements	(324,387)	(306,753)	(306,753)	(288,291)
Total Operating Expenditures	\$378,968	\$462,198	\$403,019	\$501,522
Expenditures by Fund				
General	\$378,968	\$462,198	\$403,019	\$501,522
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Mission: To promote good citizenship by supporting democratic values and earning public trust in good government. To respond effectively to citizen needs for health, safety, and general welfare. To allocate limited public resources equitably and efficiently. To provide leadership and high quality of government service by consistently communicating with the citizens about their needs.

COUNTY COUNCIL



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section. Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

County Council

Department: County Council

County Council

0101000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	390,678	414,256	393,003	461,483
Operating Expenses	312,677	354,695	315,764	328,330
Capital Outlay	0	0	1,005	0
Subtotal Operating Expenditures	\$703,355	\$768,951	\$709,772	\$789,813
Reimbursements	(324,387)	(306,753)	(306,753)	(288,291)
Total Operating Expenditures	\$378,968	\$462,198	\$403,019	\$501,522
Expenditures by Fund				
General	\$378,968	\$462,198	\$403,019	\$501,522
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Highlights

The County Council serves as the legislative and policy-making body for Volusia County Government. The County operates under a Council/Manager form of government and provides various services including public safety, economic development, transportation, health and social services, planning, zoning, environmental and other community services. The seven-member County Council is responsible for the promulgation and adoption of policy. The Council-appointed County manager is responsible for the execution of policy. The County Council identifies the long-range goals and issues and works with County staff to identify ways to address these issues. The Council continues to work on: 1) Improving customer/partner relations; 2) Delivering quality services; 3) Improving the County's economic and financial vitality; and 4) Implementing smart growth principles.

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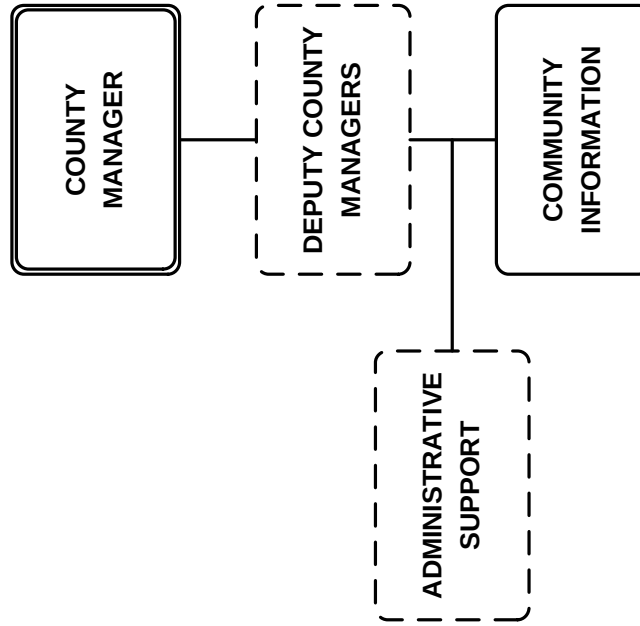
County Manager

Department: County Manager

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Community Information	516,511	389,976	412,510	496,659
County Manager	635,699	631,154	666,745	787,735
Total Expenditures	\$1,152,210	\$1,021,130	\$1,079,255	\$1,284,394
Expenditures by Category				
Personal Services	1,769,499	1,746,947	1,808,361	1,851,723
Operating Expenses	300,484	248,359	243,201	237,222
Capital Outlay	7,051	0	1,869	0
Subtotal Operating Expenditures	\$2,077,034	\$1,995,306	\$2,053,431	\$2,088,945
Reimbursements	(924,824)	(974,176)	(974,176)	(804,551)
Total Operating Expenditures	\$1,152,210	\$1,021,130	\$1,079,255	\$1,284,394
Expenditures by Fund				
General	\$1,152,210	\$1,021,130	\$1,079,255	\$1,284,394
Number of Full Time Positions		26.00		26.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		27.25		27.25

Mission: To support the County Council, Volusia County's Departments and its citizens. This commitment requires the County Manager's administrative staff to be proactive liaisons to internal and external groups, involved in the community, accessible points of contact, providers of information through research and analysis, and advocates of County government.

COUNTY MANAGER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



County Manager

Department: County Manager

Community Information

0204000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	675,888	635,994	664,566	694,528
Operating Expenses	234,473	164,160	158,122	157,495
Capital Outlay	7,051	0	0	0
Subtotal Operating Expenditures	\$917,412	\$800,154	\$822,688	\$852,023
Reimbursements	(400,901)	(410,178)	(410,178)	(355,364)
Total Operating Expenditures	\$516,511	\$389,976	\$412,510	\$496,659
Expenditures by Fund				
General	\$516,511	\$389,976	\$412,510	\$496,659

Number of Full Time Positions	11.00	11.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	11.75	11.75

Key Objectives

1. Support, manage and improve the County's public information, public relations, and marketing programs in a coordinated, centralized manner with emphasis on the County's major services
2. Provide marketing support to the County's Economic Development Department, Daytona Beach International Airport, Ocean Center and Votran Public Transportation
3. Oversee and implement successful emergency public information during community-wide threats or incidents of widespread news media interest

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of news releases disseminated to public/media	687	892	1,000
2. Number of publications/print projects	208	125	125
3. Number of internet users	0	6,385,970	6,700,000

Highlights

Community Information oversees the County's internal and external communications and public relations efforts in support of the goals and directives established by the County's leadership. Community Information strives to increase the public's awareness and knowledge of County services; provides information on the issues that confront the leaders of County government; assists County Departments with their communication needs; coordinates emergency public information; oversees the County's websites; and assists with the County's marketing, advertising and public relations programs.

The FY2013-14 budget includes one full-time and one part-time unfunded positions.

County Manager

Department: County Manager

County Manager

0202000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,093,611	1,110,953	1,143,795	1,157,195
Operating Expenses	66,011	84,199	85,079	79,727
Capital Outlay	0	0	1,869	0
Subtotal Operating Expenditures	\$1,159,622	\$1,195,152	\$1,230,743	\$1,236,922
Reimbursements	(523,923)	(563,998)	(563,998)	(449,187)
Total Operating Expenditures	\$635,699	\$631,154	\$666,745	\$787,735
Expenditures by Fund				
General	\$635,699	\$631,154	\$666,745	\$787,735
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		15.50		15.50

Highlights

The County Manager executes the policies established by the County Council and is responsible for the overall supervision of County government. In order to be responsive to the needs of the County Council and the citizens of Volusia County, budgeted expenditures are consistent with the operational needs of the County Manager's Office.

The FY2013-14 budget includes three full-time and one part-time unfunded positions.

Economic Development

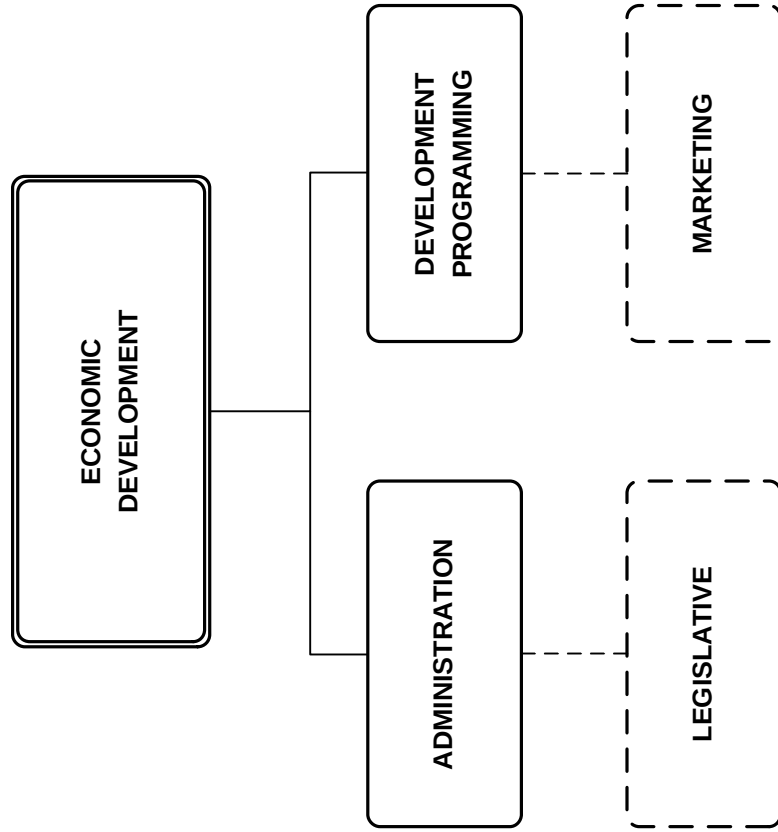
Department: Aviation and Economic Resources

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Economic Development Administration	1,139,427	1,067,292	1,054,340	1,060,934
Economic Development Programming	1,026,877	3,514,405	2,204,959	4,314,946
Total Expenditures	\$2,166,304	\$4,581,697	\$3,259,299	\$5,375,880
Expenditures by Category				
Personal Services	814,866	727,369	717,433	737,623
Operating Expenses	1,281,187	1,538,544	2,460,023	1,583,802
Subtotal Operating Expenditures	\$2,096,053	\$2,265,913	\$3,177,456	\$2,321,425
Capital Improvements	64,807	1,135,734	56,843	1,135,734
Grants and Aids	5,444	0	25,000	0
Reserves	0	1,180,050	0	1,918,721
Subtotal Other Operating Expenses	\$70,251	\$2,315,784	\$81,843	\$3,054,455
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,166,304	\$4,581,697	\$3,259,299	\$5,375,880
Expenditures by Fund				
Economic Development	\$2,166,304	\$4,581,697	\$3,259,299	\$5,375,880
Number of Full Time Positions		12.00		12.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		12.00		12.00

Mission: To promote and implement the County Council goals for a comprehensive countywide economic development program. To support the community wide effort in diverse, quality recruitment and expansion of employment opportunities, and business retention, while fostering positive local inter-governmental partnering.

AVIATION AND ECONOMIC RESOURCES

ECONOMIC DEVELOPMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Economic Development

Department: Aviation and Economic Resources

Economic Development Administration

EC_DEV_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	814,866	727,369	717,433	737,623
Operating Expenses	324,561	339,923	336,907	323,311
Subtotal Operating Expenditures	\$1,139,427	\$1,067,292	\$1,054,340	\$1,060,934
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,139,427	\$1,067,292	\$1,054,340	\$1,060,934
Expenditures by Fund				
Economic Development	\$1,139,427	\$1,067,292	\$1,054,340	\$1,060,934
Number of Full Time Positions		12.00		12.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		12.00		12.00

Highlights

Economic Development is responsible for the County's legislative affairs, working with senior management as well as contracted lobbyists and professional organizations to track federal and state issues of importance to Volusia County and to develop and present the County's priorities for legislative action.

Economic Development receives funding from the General Fund to support all economic development programs and services countywide. The Administration Activity provides continued professional staffing. Staff also supports the Volusia County Industrial Development Authority and liaison to the municipalities with Community Redevelopment Areas (CRAs). The budget provides for the administrative and operational costs associated with the support of the professional staff and continued implementation of the County Council goal of comprehensive countywide economic development.

There are three (3) unfunded positions in FY 2013-14.

Economic Development

Department: Aviation and Economic Resources

Economic Development Programming

EC_DEV_PROG

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	956,626	1,198,621	2,123,116	1,260,491
Subtotal Operating Expenditures	\$956,626	\$1,198,621	\$2,123,116	\$1,260,491
Capital Improvements	64,807	1,135,734	56,843	1,135,734
Grants and Aids	5,444	0	25,000	0
Reserves	0	1,180,050	0	1,918,721
Subtotal Other Operating Expenses	\$70,251	\$2,315,784	\$81,843	\$3,054,455
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,026,877	\$3,514,405	\$2,204,959	\$4,314,946
Expenditures by Fund				
Economic Development	\$1,026,877	\$3,514,405	\$2,204,959	\$4,314,946

Highlights

Economic Development provides grants-in-aid for business development and business recruitment activities, in coordination with goals outlined in the Strategic Plan. Local funds are leveraged through cooperative programs such as the State's Qualified Tax Incentive (QTI), and Qualified Defense and Space Contractor (QDSC), which expand the benefits for Volusia County businesses. Team Volusia, SCORE and international trade sponsorships are supported through contributions. Volusia County will participate as a sponsor in support of the Florida Economic Gardening Institute at UCF and the GrowFL program.

Daytona Beach International Airport (DBIA) Corporate Park is part of the ongoing master plan for the airport acreage adjacent to Beville Road. A signalized intersection will be developed to provide access to the interior of the DBIA property, as well as allow connectivity to Bellevue Avenue on the north, and the opportunity to extend Hancock Boulevard from the east. It will be the base for development along Beville Road as a gateway to the City of Daytona Beach. The capital improvements budget includes \$1,135,734 in carry forward for the DBIA Corporate Park. DeLand Crossings Business Park will continue to be marketed to attract new businesses or allow existing businesses to expand. The Business Incubator Program is a joint venture with the University of Central Florida (UCF). UCF runs the program in renovated space in the International Terminal at DBIA. There are no expenditures reflected for the Westside Incubator efforts. We are waiting for the results of the consultant study.

Marketing provides the support for the goals and objectives of the County's Economic Development Strategic Plan. Marketing includes the Volusia Information Partnership, which brings together the Chambers of Commerce, Workforce Development, Daytona State College, Volusia County Community Information and all the municipalities in a cooperative venture. No provisions have been included in budget for large economic development and/or incentive projects or partnerships.

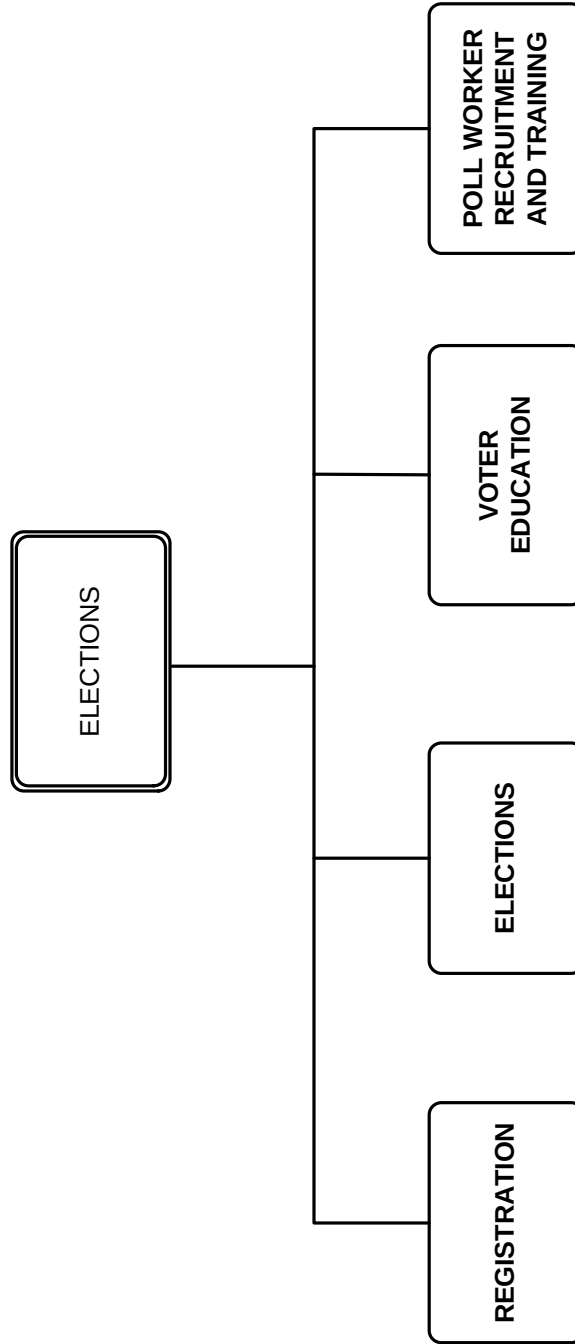
Elections

Department: Elections

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Elections	1,781,883	1,710,819	2,061,010	1,641,097
Poll Worker Recruitment and Training	187,202	225,820	232,508	252,314
Registration	1,656,364	1,804,587	1,516,725	1,530,945
Voter Education	140,193	175,602	133,641	163,490
Total Expenditures	\$3,765,642	\$3,916,828	\$3,943,884	\$3,587,846
Expenditures by Category				
Personal Services	1,700,631	1,765,200	1,815,741	1,815,717
Operating Expenses	1,713,767	2,050,157	2,040,172	1,640,833
Capital Outlay	343,326	86,691	86,691	117,796
Subtotal Operating Expenditures	\$3,757,724	\$3,902,048	\$3,942,604	\$3,574,346
Grants and Aids	0	1,280	1,280	0
Interfund Transfers	7,918	13,500	0	13,500
Subtotal Other Operating Expenses	\$7,918	\$14,780	\$1,280	\$13,500
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,765,642	\$3,916,828	\$3,943,884	\$3,587,846
Expenditures by Fund				
General	\$3,765,642	\$3,916,828	\$3,943,884	\$3,587,846
Number of Full Time Positions		32.00		32.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		32.00		32.00

Mission: To provide all eligible citizens of Volusia County convenient access to voter registration; to provide all registered voters accessible locations and voting equipment so they may exercise their right to vote; to hold fair, equitable and accurate elections in accordance with federal, state and local election laws; to educate and encourage maximum participation by all eligible citizens in the electoral process; to maintain registration, campaign finance reports, and other election-related data accurately and in a form that is accessible to the public; and to conduct all activities transparently and in a cost-effective manner.

ELECTIONS



Elections

Department: Elections

Elections

0403000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	362,563	423,341	443,532	432,485
Operating Expenses	1,117,142	1,223,303	1,553,303	1,122,612
Capital Outlay	302,178	62,895	62,895	86,000
Subtotal Operating Expenditures	\$1,781,883	\$1,709,539	\$2,059,730	\$1,641,097
Grants and Aids	0	1,280	1,280	0
Subtotal Other Operating Expenses	\$0	\$1,280	\$1,280	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,781,883	\$1,710,819	\$2,061,010	\$1,641,097
Expenditures by Fund				
General	\$1,781,883	\$1,710,819	\$2,061,010	\$1,641,097

Number of Full Time Positions	8.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	8.00	8.00

Key Objectives

1. Conduct all elections in accordance with federal, state, county and local statutes transparently, accurately and cost-effectively while maintaining the security of the voting system, voting equipment and ballots
2. Provide the public with a wide range of opportunities to vote by offering absentee, early and Election Day voting
3. Accurately maintain absentee, early voting and Election Day records, process absentee requests and issue ballots accurately and expeditiously, correctly count all valid voted absentee, early voting and Election Day ballots

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of countywide elections conducted	2	1	1
2. Number of municipal elections conducted	13	3	13
3. Number of special elections conducted	0	2	1
4. Number of absentee voting sites (processing sites)	1	1	1
5. Number of early voting sites	5	5	5
6. Number of Election Day precincts	179	129	129
7. Number of absentee requests	41,047	78,000	80,000
8. Number of early voters	8,862	61,000	70,000
9. Number of Election Day voters	132,000	200,000	140,000

Highlights

The Elections Management Division will conduct one countywide election during this fiscal year. Legislative changes to election laws will require replacing current inventories of forms and envelopes. Early voting hours have been expanded to 12 hour days for up to 14 days.

Elections

Department: Elections

Poll Worker Recruitment and Training

0405000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	147,700	148,886	155,574	154,385
Operating Expenses	39,502	76,934	76,934	97,929
Subtotal Operating Expenditures	\$187,202	\$225,820	\$232,508	\$252,314
Reimbursements	0	0	0	0
Total Operating Expenditures	\$187,202	\$225,820	\$232,508	\$252,314
Expenditures by Fund				
General	\$187,202	\$225,820	\$232,508	\$252,314
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide programs and procedures that will ensure the recruitment of skilled, qualified poll workers
2. Provide effective training materials and programs that will ensure poll workers are properly trained and prepared to conduct elections accurately and efficiently
3. Conduct poll worker training sessions in compliance with federal and state statutes and that provide poll workers with the opportunity to demonstrate they have a working knowledge of the job requirements

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of orientation sessions conducted	45	45	20
2. Number of training classes conducted	145	150	200
3. Number of training hours conducted	2,000	1,000	1,500

Highlights

On-line poll worker training was initiated in FY2010-11 and has proven to be a great success. As new equipment and systems are implemented more on-line training materials will be developed. Poll worker training is required for every election.

Elections

Department: Elections

Registration

0402000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,130,327	1,137,655	1,156,763	1,173,757
Operating Expenses	484,889	643,136	336,166	325,392
Capital Outlay	41,148	23,796	23,796	31,796
Subtotal Operating Expenditures	\$1,656,364	\$1,804,587	\$1,516,725	\$1,530,945
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,656,364	\$1,804,587	\$1,516,725	\$1,530,945
Expenditures by Fund				
General	\$1,656,364	\$1,804,587	\$1,516,725	\$1,530,945

Number of Full Time Positions	20.00	20.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	20.00	20.00

Key Objectives

1. Process new voter registrations in an efficient and timely manner while encouraging new registration through accessible and convenient voter registration sites around the county
2. Efficiently and accurately maintain voter registration records (e.g. name changes, address changes, party changes) in accordance with federal and state statutes
3. Efficiently and accurately process petitions in accordance with federal and state requirements
4. Provide prompt and courteous service in qualifying candidates and in fulfilling public information requests

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of new registrations processed	20,466	25,000	25,000
2. Number of registered voters	332,556	325,000	350,000
3. Number of changes to registered voter records	100,000	80,000	80,000
4. Number of petition signatures verified	75,000	10,000	30,000
5. Number of candidates	80	100	85
6. Number of committees	13	13	13
7. Number of public record requests	1,000	700	800

Highlights

The FY2013-14 budget is anticipated to be a maintenance budget, that includes list maintenance expense as well as additional expense caused by changes in election law. There is one (1) unfunded position for FY2013-14.

Elections

Department: Elections

Voter Education

0404000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	60,041	55,318	59,872	55,090
Operating Expenses	72,234	106,784	73,769	94,900
Subtotal Operating Expenditures	\$132,275	\$162,102	\$133,641	\$149,990
Interfund Transfers	7,918	13,500	0	13,500
Subtotal Other Operating Expenses	\$7,918	\$13,500	\$0	\$13,500
Reimbursements	0	0	0	0
Total Operating Expenditures	\$140,193	\$175,602	\$133,641	\$163,490
Expenditures by Fund				
General	\$140,193	\$175,602	\$133,641	\$163,490

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Offer community outreach projects that encourage voter participation, stimulate an interest in the electoral process and educate all sectors of the community on how to register and vote
2. Provide high school students with an opportunity to experience the electoral process by holding registration drives, by giving educational presentations and by conducting student government association elections
3. Maintain a web site that provides the public and candidates with the resources they need

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of outreach projects conducted	100	100	100
2. Number of nursing homes visited	65	60	40
3. Number of schools visited	20	20	20
4. Number of school elections conducted	10	10	10

Highlights

The voter education division is responsible for all outreach activities, website management, and assistance with providing public information.

Emergency Management

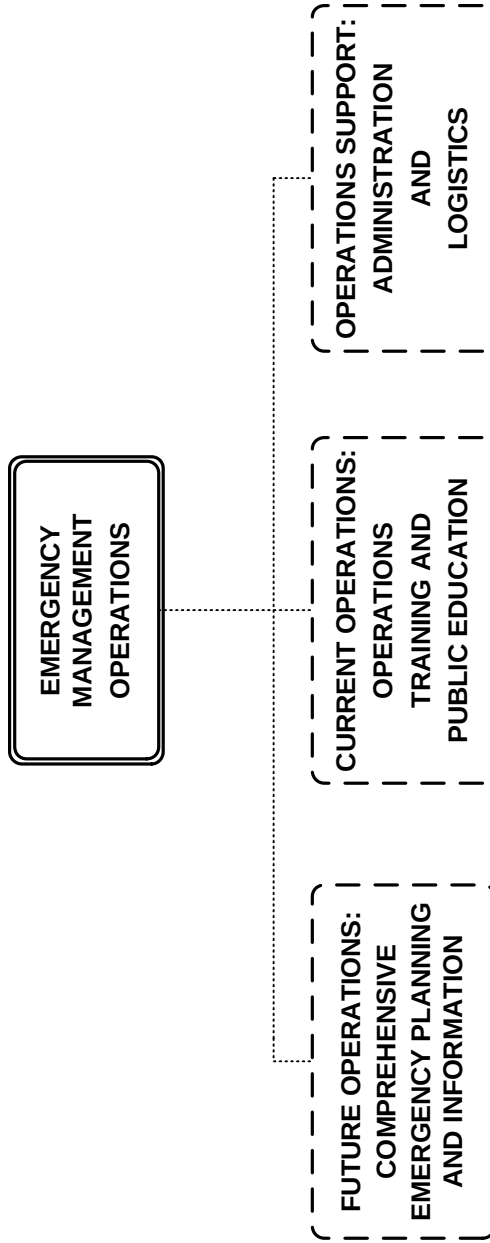
Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Operations	622,965	689,621	695,540	746,812
Total Expenditures	\$622,965	\$689,621	\$695,540	\$746,812
Expenditures by Category				
Personal Services	422,539	449,244	489,122	538,996
Operating Expenses	200,426	240,377	206,418	207,816
Subtotal Operating Expenditures	\$622,965	\$689,621	\$695,540	\$746,812
Reimbursements	0	0	0	0
Total Operating Expenditures	\$622,965	\$689,621	\$695,540	\$746,812
Expenditures by Fund				
General	\$622,965	\$689,621	\$695,540	\$746,812
Number of Full Time Positions		6.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		7.00

Mission: To provide coordinated "all-hazards" Emergency Management in support of our community.

PUBLIC PROTECTION

EMERGENCY MANAGEMENT DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Emergency Management

Department: Public Protection

Operations

5301000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	422,539	449,244	489,122	538,996
Operating Expenses	200,426	240,377	206,418	207,816
Subtotal Operating Expenditures	\$622,965	\$689,621	\$695,540	\$746,812
Reimbursements	0	0	0	0
Total Operating Expenditures	\$622,965	\$689,621	\$695,540	\$746,812
Expenditures by Fund				
General	\$622,965	\$689,621	\$695,540	\$746,812
Number of Full Time Positions		6.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		7.00

Key Objectives

1. Ensure the Comprehensive Emergency Management Plan (CEMP) is consistent with the Florida Administrative Code
2. Maintain capability to activate the County Emergency Operations Center (CEOC)
3. Provide integrated, countywide emergency management planning, coordination and response and recovery operations for local government and businesses by providing all-hazard exercises and drills
4. Increase public awareness by providing emergency preparedness education and training

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of submissions to Division of Emergency Management (DEM) for approval	7	7	2
2. Number of activations at CEOC	2	4	4
3. Number of preparedness exercises and drills	10	8	8
4. Number of preparedness presentations	45	60	85

Highlights

Under Chapter 252, Florida Statutes, Volusia County Emergency Management Division is responsible for the county-wide organization and administration of the emergency operations center and a variety of all hazards emergency management activities that support response, recovery, preparedness, and mitigation. Maintaining a forward leaning posture for disasters requires regular hazard analysis, integration with new technology, and strategic coordination toward completion of this stance. Volusia County Emergency Management maintains a training, planning, and exercise cycle in support of countywide disaster resilience. Proper planning and maintenance of applicable capabilities are required for the use of a measured response during times of emergency and disasters.

During FY2012-13 an Administrative Aide position was moved from Public Protection Administration to Emergency Management.

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Emergency Medical Administration

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Emergency Medical Administration	1,775,500	1,781,879	1,779,313	3,487,772
Total Expenditures	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772
Expenditures by Category				
Personal Services	143,209	140,778	143,827	145,961
Operating Expenses	122,963	131,923	126,308	125,106
Subtotal Operating Expenditures	\$266,172	\$272,701	\$270,135	\$271,067
Grants and Aids	150	0	0	0
Interfund Transfers	1,509,178	1,509,178	1,509,178	3,216,705
Subtotal Other Operating Expenses	\$1,509,328	\$1,509,178	\$1,509,178	\$3,216,705
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772
Expenditures by Fund				
General	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Mission: To coordinate and oversee the responsible delivery of effective prehospital emergency medical services.

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Emergency Medical Administration

Department: Public Protection

Emergency Medical Administration

5601100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	143,209	140,778	143,827	145,961
Operating Expenses	122,963	131,923	126,308	125,106
Subtotal Operating Expenditures	\$266,172	\$272,701	\$270,135	\$271,067
Grants and Aids	150	0	0	0
Interfund Transfers	1,509,178	1,509,178	1,509,178	3,216,705
Subtotal Other Operating Expenses	\$1,509,328	\$1,509,178	\$1,509,178	\$3,216,705
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772
Expenditures by Fund				
General	\$1,775,500	\$1,781,879	\$1,779,313	\$3,487,772

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Explore improvements in the delivery of emergency medical services through the reduction of unnecessary multiunit prehospital responses thereby increasing system wide capacity and improved response times for emergencies
2. Enhancement of prehospital patient care through the continued review of prehospital patient care reports and data

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Reduce multi-unit responses by prehospital emergency providers by 10%	58,500	55,000	54,000
2. Number of responses reviewed	1,000	1,000	1,200

Highlights

This division provides regulatory and clinical oversight to the various emergency medical service providers throughout Volusia County. Statutorily mandated physician services to oversee the provision of emergency medical services throughout the county, comprise over eighty percent (80%) of the division's operating budget. Annual support for Emergency Medical Services is included in this budget.

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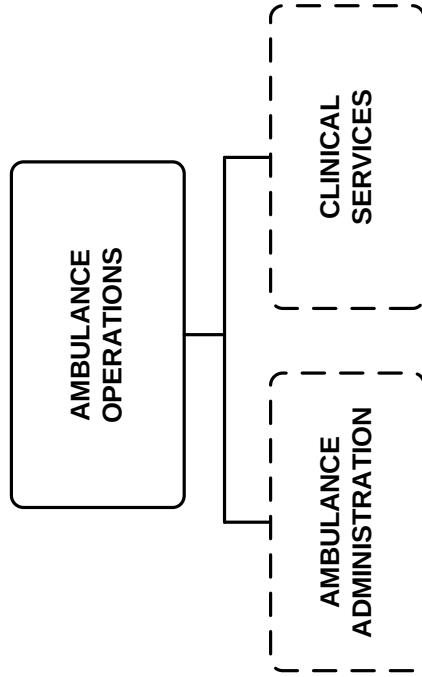
Emergency Medical Services

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Emergency Medical Services Ops	15,482,628	15,584,906	15,883,928	17,058,816
Total Expenditures	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816
Expenditures by Category				
Personal Services	11,550,300	11,540,494	11,725,321	12,463,134
Operating Expenses	3,697,358	3,773,112	3,869,615	3,957,632
Capital Outlay	257,937	331,300	334,024	137,900
Subtotal Operating Expenditures	\$15,505,595	\$15,644,906	\$15,928,960	\$16,558,666
Capital Improvements	25,254	0	2,089	0
Grants and Aids	100	0	1,200	150
Reserves	0	0	0	560,000
Subtotal Other Operating Expenses	\$25,354	\$0	\$3,289	\$560,150
Reimbursements	(48,321)	(60,000)	(48,321)	(60,000)
Total Operating Expenditures	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816
Expenditures by Fund				
Emergency Medical Services	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816
Number of Full Time Positions		177.00		177.00
Number of Part Time Positions		11.00		11.00
Number of Full Time Equivalent Positions		182.00		182.00

Mission: It is the mission of the Emergency Medical Services Division - EVAC Ambulance to be a community leader providing high quality, cost efficient pre-hospital care and medical transportation with the highest standard of professionalism, the most advanced technology and a deep sense of caring for the citizens and visitors of Volusia County.

EMERGENCY MEDICAL SERVICES



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Emergency Medical Services

Department: Public Protection

Emergency Medical Services Ops

5551000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	11,550,300	11,540,494	11,725,321	12,463,134
Operating Expenses	3,697,358	3,773,112	3,869,615	3,957,632
Capital Outlay	257,937	331,300	334,024	137,900
Subtotal Operating Expenditures	\$15,505,595	\$15,644,906	\$15,928,960	\$16,558,666
Capital Improvements	25,254	0	2,089	0
Grants and Aids	100	0	1,200	150
Reserves	0	0	0	560,000
Subtotal Other Operating Expenses	\$25,354	\$0	\$3,289	\$560,150
Reimbursements	(48,321)	(60,000)	(48,321)	(60,000)
Total Operating Expenditures	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816
Expenditures by Fund				
Emergency Medical Services	\$15,482,628	\$15,584,906	\$15,883,928	\$17,058,816

Number of Full Time Positions	177.00	177.00
Number of Part Time Positions	11.00	11.00
Number of Full Time Equivalent Positions	182.00	182.00

Key Objectives

1. Provide timely ambulance response
2. Reduce lost unit hours

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Transports	48,623	50,081	51,584
2. Lost Unit Hour Mitigation	2,800	2,984	2,650

Highlights

Volusia County Emergency Medical Services Division is responsible for maintaining countywide ambulance response, care, and transportation readiness. This year EMS ambulances will respond to more than 72,000 calls for service resulting in more than 48,000 transports to seven area hospitals as well as out of County hospitals. EMS demands for service are based on essentially 6 market variables; geographic constraints, population size, socioeconomics, age and health of the population, as well as unpredictable influences such as disease (H1N1, Flu, etc) and natural disasters. In FY2012-13 there was a 3% increase in the number of transports and the FY2013-14 budget anticipates an additional 3% increase. EMS has added one 12 hour/7 day ambulance to meet the demand for inter-facility transports within Volusia County. Typically, there are 8-10 out of county or inter-facility transports daily. This coupled with an increase in calls for service are slowing response times. With the inception of the pilot program, a decrease in revenue of \$215-\$250K has been recognized. Capital outlay is budgeted for the replacement of mobile data computers, patient billing tablets and drive cams. Additionally, the annual replacement of six ambulances is scheduled to occur. The FY 2013-14 budget incorporates reserves for future capital purchases as well as reserves for revenue stabilization.

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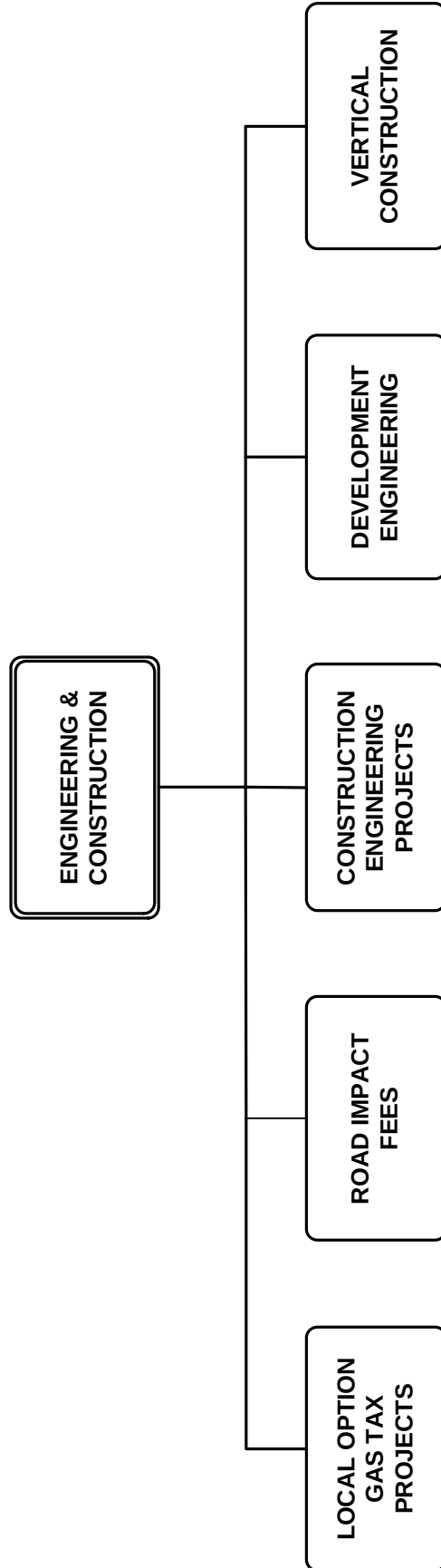
Engineering & Construction

Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Construction Engineering Projects	4,756,271	6,708,457	7,670,500	5,542,751
Development Engineering	473,113	469,246	477,918	483,047
Engineering & Construction	703,534	5,609,035	698,272	6,427,568
Local Option Gax Tax Projects	4,042,184	17,633,214	9,210,263	14,988,532
Road Impact Fees	1,845,522	9,892,372	5,116,000	7,411,463
Vertical Construction	261,344	315,612	283,925	495,056
Total Expenditures	\$12,081,968	\$40,627,936	\$23,456,878	\$35,348,417
Expenditures by Category				
Personal Services	2,781,457	2,699,447	2,659,049	2,647,260
Operating Expenses	4,352,506	4,277,781	6,577,886	4,106,227
Capital Outlay	1,828	0	5,454	0
Subtotal Operating Expenditures	\$7,135,791	\$6,977,228	\$9,242,389	\$6,753,487
Capital Improvements	1,509,834	12,091,000	10,970,926	5,669,000
Interfund Transfers	5,129,575	5,148,186	5,148,186	4,757,370
Reserves	0	18,566,145	0	19,928,440
Subtotal Other Operating Expenses	\$6,639,409	\$35,805,331	\$16,119,112	\$30,354,810
Reimbursements	(1,693,232)	(2,154,623)	(1,904,623)	(1,759,880)
Total Operating Expenditures	\$12,081,968	\$40,627,936	\$23,456,878	\$35,348,417
Expenditures by Fund				
County Transportation Trust	\$9,251,936	\$27,782,249	\$17,325,112	\$25,016,100
General	\$261,344	\$315,612	\$283,925	\$495,056
Municipal Service District	\$473,113	\$469,246	\$477,918	\$483,047
Road Impact Fees-Zone 1 (Northeast)	\$608,932	\$752,808	\$600,000	\$1,484,352
Road Impact Fees-Zone 2 (Southeast)	\$538,000	\$369,447	\$250,000	\$595,016
Road Impact Fees-Zone 3 (Southwest)	\$300,000	\$306,526	\$300,000	\$423,798
Road Impact Fees-Zone 4 (Northwest)	\$398,590	\$8,463,591	\$3,966,000	\$4,908,297
Special Assessments	\$250,053	\$2,168,457	\$253,923	\$1,942,751
Number of Full Time Positions		53.00		53.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		53.00		53.00

Mission: To provide quality and timely engineering, survey, right of way and construction engineering inspection services in support of the County's construction projects; to assist in the implementation of the County's Planning and Development Programs for the physical growth of Volusia County as governed by the State mandated Volusia County Comprehensive Plan, Land Development Code, and best engineering practices; and to provide assistance to the public and private sector in a professional, positive manner.

PUBLIC WORKS ENGINEERING & CONSTRUCTION



Engineering & Construction

Department: Public Works

Construction Engineering Projects

CONST_ENG_PROJECTS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	4,004,568	3,550,000	5,877,651	3,350,000
Subtotal Operating Expenditures	\$4,004,568	\$3,550,000	\$5,877,651	\$3,350,000
Capital Improvements	501,650	990,000	1,538,926	250,000
Interfund Transfers	250,053	253,923	253,923	251,581
Reserves	0	1,914,534	0	1,691,170
Subtotal Other Operating Expenses	\$751,703	\$3,158,457	\$1,792,849	\$2,192,751
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,756,271	\$6,708,457	\$7,670,500	\$5,542,751
Expenditures by Fund				
County Transportation Trust	\$4,506,218	\$4,540,000	\$7,416,577	\$3,600,000
Special Assessments	\$250,053	\$2,168,457	\$253,923	\$1,942,751

Highlights

Projects in this Activity are adopted as part of the County's Five Year Road Program. The Road Program is a five year work schedule for road maintenance and construction approved by County Council on an annual basis for inclusion in the Capital Improvement Program. Funds to support the Road Program are generated by gas tax revenue sharing including: 5th and 6th Cent used for maintenance, 7th Cent- for operations and maintenance, and a 9th Cent County Voted - for resurfacing and construction. On June 27th, 1985 County Council adopted a 6th Cent Local Option Gas Tax, and by Interlocal Agreement the County receives 57.239% and the cities receive the balance 42.761%. The current Interlocal Agreement is scheduled to expire on August 31, 2018. County staff has recommended extending the Agreement another five-years. Four cents are to be used on operations and maintenance. Projects done with gas tax revenue also are found in Road and Bridge, Traffic Engineering, and Engineering and Construction for the County Transportation Trust.

Engineering & Construction

Department: Public Works

Development Engineering

DEVELOP_ENG

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	412,845	402,882	414,205	417,873
Operating Expenses	60,268	66,364	63,713	65,174
Subtotal Operating Expenditures	\$473,113	\$469,246	\$477,918	\$483,047
Reimbursements	0	0	0	0
Total Operating Expenditures	\$473,113	\$469,246	\$477,918	\$483,047
Expenditures by Fund				
Municipal Service District	\$473,113	\$469,246	\$477,918	\$483,047
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Perform engineering reviews and inspections of subdivisions
2. Perform engineering review and inspections of site plans and stormwater plans
3. Review and inspect use permits
4. Review subdivision exemptions applications
5. Perform State and Federally mandated NPDES inspections and assist in annual report compilation

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of subdivision reviews	16	2	5
2. Number of site plans/stormwater reviews	34	4	5
3. Number of permit applications processed	448	500	500
4. Number of exemption/vested rights reviews	47	44	40
5. Number of NPDES inspections	460	122	150

Highlights

Development Engineering provides professional and technical review and comment on development projects. Development Engineering is responsible for approval of County Stormwater Permits and Use Permits, and serves as an important link in the chain of the development review process. Development Engineering provides engineering reviews and inspections for Subdivisions, Site Plans and Use permits under Volusia County regulations, and has increased the review effort with respect to traffic-related elements, a specific example being the review and field inspection relating to work zone safety plans. Development Engineering also performs inspection and tracking of National Pollution Discharge Elimination System (NPDES) sites and assists in the preparation of the annual report to the State. A large portion of time is devoted to a variety of requests from citizens and businesses for information regarding current and historic development regulations, status of permits, reviews, and properties, and requests for copies of material from files. Additionally, Development Engineering handles grading, drainage and right-of-way complaints as well as variances, grading plan reviews, and FEMA Letters of Map Revisions (LOMR's).

Engineering & Construction

Department: Public Works

Engineering & Construction

CONST_ENG

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,120,770	2,108,252	2,086,558	2,055,700
Operating Expenses	251,841	279,495	256,260	259,804
Capital Outlay	1,828	0	5,454	0
Subtotal Operating Expenditures	\$2,374,439	\$2,387,747	\$2,348,272	\$2,315,504
Reserves	0	5,121,288	0	5,762,064
Subtotal Other Operating Expenses	\$0	\$5,121,288	\$0	\$5,762,064
Reimbursements	(1,670,905)	(1,900,000)	(1,650,000)	(1,650,000)
Total Operating Expenditures	\$703,534	\$5,609,035	\$698,272	\$6,427,568
Expenditures by Fund				
County Transportation Trust	\$703,534	\$5,609,035	\$698,272	\$6,427,568
Number of Full Time Positions		45.00		45.00
Number of Full Time Equivalent Positions		45.00		45.00
Key Objectives				
1. Eliminate missing links in the County's sidewalk network that provide access to elementary schools, middle schools, high schools, libraries, parks, shopping centers, bus stops and other pedestrian attractions				
2. Prepare Access Management Plans for all major County thoroughfares identifying proposed median crossovers as a planning tool for future development along the road corridors				
3. Scan archived road project files into the document imaging system to conserve space by eliminating hard copies of close out files and to improve access and retrieval of archived information for countywide staff				
4. Implement a pavement management system using "Micropaver" software				
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Percent of sidewalks examined for missing links	10	10		10
2. Number of roads identified in each of the four zones that need Access Management Plans	2	2		2
3. Percentage of closed out road project files scanned into the document imaging system per year	22	15		10
4. Percentage of County roads evaluated to perform comprehensive ratings using Micropaver	33	50		60
Highlights				
The primary duty of Engineering & Construction is to produce the County's Five Year Road Program. The Division is responsible for all phases of County road building from the time the roads are introduced into the Five Year Road Program through construction. The Division also assists other County Divisions and Departments in developing and building their construction projects. Engineering & Construction is part of the review process for the Land Development code to help insure compliance with state and local regulations. The Division also provides information to the public and private sector on a variety of subjects such as road rights-of-way, road maintenance, abandonments, special assessment districts, benchmarks, control data, etc.				
The FY 2013-14 budget requests the unfunding of two (2) positions, which will bring the total unfunded positions for FY 2013-14 to 18 positions.				

Engineering & Construction

Department: Public Works

Local Option Gas Tax Projects

LOGT_PROJECTS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Capital Improvements	992,662	9,101,000	5,858,000	2,000,000
Interfund Transfers	3,049,522	3,352,263	3,352,263	2,963,789
Reserves	0	5,179,951	0	10,024,743
Subtotal Other Operating Expenses	\$4,042,184	\$17,633,214	\$9,210,263	\$14,988,532
Reimbursements	0	0	0	0
Total Operating Expenditures	<u>\$4,042,184</u>	<u>\$17,633,214</u>	<u>\$9,210,263</u>	<u>\$14,988,532</u>
Expenditures by Fund				
County Transportation Trust	\$4,042,184	\$17,633,214	\$9,210,263	\$14,988,532

Highlights

Revenue for this Activity comes from a County Council authorized additional 5 cent Local Option Gas Tax (adopted May 6, 1999) of which 57.239% goes to the County for transportation expenditures required to meet the Capital Improvement Element of the Comprehensive Plan and 42.761% goes to the various cities. Funding is to be used to meet immediate local transportation problems and for other transportation-related expenditures that are critical for building comprehensive roadway networks by local governments.

Local Option Gas Tax Projects for FY 2013-14:

Safety Projects, Countywide - to fund countywide safety related projects to be determined throughout the year.

Advanced Right of Way Acquisition - to fund right of way costs for countywide projects programmed in future years.

Advanced Engineering and Permitting - to fund nominal expenditures for permitting and advance engineering for future countywide projects programmed in outer years.

Engineering & Construction

Department: Public Works

Road Impact Fees

ROADIMPACTFEES

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Capital Improvements	15,522	2,000,000	3,574,000	3,419,000
Interfund Transfers	1,830,000	1,542,000	1,542,000	1,542,000
Reserves	0	6,350,372	0	2,450,463
Subtotal Other Operating Expenses	\$1,845,522	\$9,892,372	\$5,116,000	\$7,411,463
Reimbursements	0	0	0	0
Total Operating Expenditures	<u>\$1,845,522</u>	<u>\$9,892,372</u>	<u>\$5,116,000</u>	<u>\$7,411,463</u>
Expenditures by Fund				
Road Impact Fees-Zone 1 (Northeast)	\$608,932	\$752,808	\$600,000	\$1,484,352
Road Impact Fees-Zone 2 (Southeast)	\$538,000	\$369,447	\$250,000	\$595,016
Road Impact Fees-Zone 3 (Southwest)	\$300,000	\$306,526	\$300,000	\$423,798
Road Impact Fees-Zone 4 (Northwest)	\$398,590	\$8,463,591	\$3,966,000	\$4,908,297

Highlights

The Road Impact Fee Trust Funds obtain revenue from transportation impact fee charges against new construction in the County. Road projects must be growth-related and located in one of the four districts in which the funds are collected. On August 18, 2011 Council adopted Ordinance 2011-22 temporarily suspending the collection of impact fees for residential construction as an incentive to construction and the associated job creation. The fees will be reestablished incrementally beginning July 1, 2013 and will be collected in full by July 1, 2015.

Road Impact Fees - Zone 1 through 4 include the following major road projects and Debt Service for FY 2013-14:

Zone 1 - Debt Service - to partially fund Zone 1 share of the Bond Funded Road Program Debt Service

Zone 2 - Debt Service - to fund Zone 2 share of the Bond Funded Road Program Debt Service

Zone 3 - Debt Service - to partially fund Zone 3 share of the Bond Funded Road Program Debt Service

Zone 4 - Debt Service - to fund the Zone 4 share of the Bond Funded Road Program Debt Service, and to fund the Kepler Rd/SR 44 intersection project and Orange Camp Rd widening project.

Engineering & Construction

Department: Public Works

Vertical Construction

VERTICAL_CONSTR

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	247,842	188,313	158,286	173,687
Operating Expenses	35,829	381,922	380,262	431,249
Subtotal Operating Expenditures	\$283,671	\$570,235	\$538,548	\$604,936
Reimbursements	(22,327)	(254,623)	(254,623)	(109,880)
Total Operating Expenditures	\$261,344	\$315,612	\$283,925	\$495,056
Expenditures by Fund				
General	\$261,344	\$315,612	\$283,925	\$495,056
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Construct county facilities in the most effective manner
2. Strive to include Green characteristics in every building with emphasis on energy efficiency, while obtaining Leadership in Energy and Environmental Design (LEED) certification on new building construction where achievable
3. Strive to accommodate current and future department needs within approved budgets for each capital improvement during design

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of projects to bring in within anticipated engineer/architects estimates	90	95	95
2. Percent of structures which display characteristics common to LEED certification	90	95	95
3. Percent of changes to design after construction bidding	15	15	15

Highlights

Vertical Construction is responsible for the administration, planning, design, permitting and construction of capital facility projects in the county; including long-range planning, value engineering, quality control and owner's representation on facility construction. This organization is also responsible for establishing space and construction standards, space allocation, and design and construction programs which are not road and bridge or water system projects for Department/Divisions within Volusia County. The FY2013-14 budget submission requests the unfunding of one (1) position.

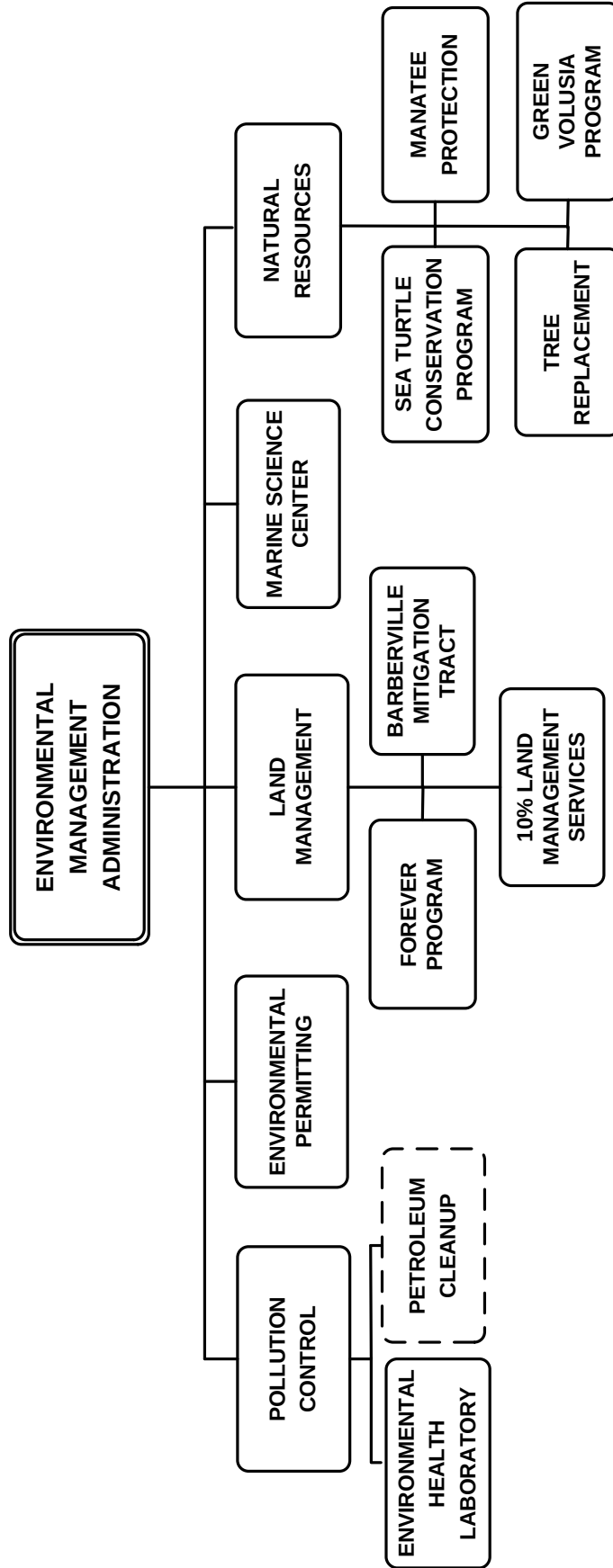
Environmental Management

Department: Growth and Resource Management

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
10% Land Management Services	531,369	4,804,779	554,647	4,844,767
Administration	223,627	270,205	236,375	283,316
Barberville Mitigation Tract	0	891,263	0	638,747
Environmental Health Laboratory	118,795	113,260	111,857	114,973
Environmental Permitting	518,708	511,831	508,394	493,856
FOREVER Program	1,902,407	1,179,673	786,219	1,205,520
Green Volusia Program	10,000	10,000	8,050	10,000
Land Management Program	614,196	603,638	608,469	631,386
Manatee Protection	9,383	71,764	8,416	148,999
Marine Science Center	1,147,899	1,182,418	1,171,143	1,210,813
Natural Resources	221,735	225,110	238,861	223,871
Pollution Control	267,064	273,198	309,006	328,247
Sea Turtle Conservation Program	405,544	499,004	568,270	437,101
Tree Replacement	5,840	364,262	8,029	350,446
Total Expenditures	\$5,976,567	\$11,000,405	\$5,117,736	\$10,922,042
Expenditures by Category				
Personal Services	2,439,927	2,406,359	2,473,047	2,547,094
Operating Expenses	1,870,764	7,377,826	2,026,541	2,936,816
Capital Outlay	23,801	21,200	48,867	6,200
Subtotal Operating Expenditures	\$4,334,492	\$9,805,385	\$4,548,455	\$5,490,110
Capital Improvements	1,693,285	0	0	0
Grants and Aids	64,367	501,345	44,081	500,707
Interfund Transfers	3,838	626,687	629,975	646,607
Reserves	0	136,988	0	4,354,618
Subtotal Other Operating Expenses	\$1,761,490	\$1,265,020	\$674,056	\$5,501,932
Reimbursements	(119,415)	(70,000)	(104,775)	(70,000)
Total Operating Expenditures	\$5,976,567	\$11,000,405	\$5,117,736	\$10,922,042
Expenditures by Fund				
General	\$3,134,432	\$3,279,599	\$3,357,298	\$3,349,913
Manatee Conservation	\$9,383	\$71,764	\$8,416	\$148,999
Municipal Service District	\$524,548	\$876,093	\$516,423	\$844,302
Volusia Forever	\$2,308,204	\$6,772,949	\$1,235,599	\$6,578,828
Number of Full Time Positions		41.00		42.00
Number of Part Time Positions		25.00		25.00
Number of Full Time Equivalent Positions		45.82		46.82

Mission: To preserve, protect and restore the county's unique natural resources; to monitor the condition and health of aquatic ecosystems; to regulate pollution control facilities to minimize environmental impacts; to balance the quality of life and economic interest of our citizens.

GROWTH AND RESOURCE MANAGEMENT ENVIRONMENTAL MANAGEMENT DIVISION



Environmental Management

Department: Growth and Resource Management

10% Land Management Services

2100900

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	226,680	224,623	228,243	232,539
Operating Expenses	289,508	4,490,880	302,337	394,609
Capital Outlay	14,931	0	24,067	0
Subtotal Operating Expenditures	\$531,119	\$4,715,503	\$554,647	\$627,148
Grants and Aids	250	0	0	0
Reserves	0	89,276	0	4,217,619
Subtotal Other Operating Expenses	\$250	\$89,276	\$0	\$4,217,619
Reimbursements	0	0	0	0
Total Operating Expenditures	\$531,369	\$4,804,779	\$554,647	\$4,844,767
Expenditures by Fund				
Volusia Forever	\$531,369	\$4,804,779	\$554,647	\$4,844,767
Number of Full Time Positions		4.00		4.00
Number of Full Time Equivalent Positions		4.00		4.00
Key Objectives				
1. Provide public access to Volusia County conservation lands				
2. Provide land management activities on Volusia County conservation lands				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Construction and maintenance of passive trails on conservation properties (number of miles)	50	50	60	
2. Number of acres actively managed	35,000	38,000	38,000	
Highlights				
10% Land Management Services was established to provide the necessary funds to finance the management, restoration and public access to conservation lands purchased under the Volusia Forever Program, as well as conservation lands purchased under previous land acquisition programs.				
The land management reserves are set aside for future maintenance of the Forever properties after the tax levy expires in FY2020-21 for approximately 5-6 more years.				

Environmental Management

Department: Growth and Resource Management

Administration

2100100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	257,198	251,925	254,605	266,512
Operating Expenses	15,844	18,280	16,545	16,804
Subtotal Operating Expenditures	\$273,042	\$270,205	\$271,150	\$283,316
Reimbursements	(49,415)	0	(34,775)	0
Total Operating Expenditures	\$223,627	\$270,205	\$236,375	\$283,316
Expenditures by Fund				
General	\$223,627	\$270,205	\$236,375	\$283,316
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Provide supervision, clerical and administrative support for the Division
2. Monitor the Division's budget and expenditures
3. Provide financial administration of grants

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Division employees supported (including grant positions)	44	45	45
2. Number of budget organizations monitored	21	20	18
3. Number of grants administered	7	7	4

Highlights

Administration provides clerical and administrative support to the Environmental Management Division.

Environmental Management

Department: Growth and Resource Management

Barberville Mitigation Tract

2101010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	0	891,263	0	638,747
Subtotal Operating Expenditures	\$0	\$891,263	\$0	\$638,747
Reimbursements	0	0	0	0
Total Operating Expenditures	\$0	\$891,263	\$0	\$638,747
Expenditures by Fund				
Volusia Forever	\$0	\$891,263	\$0	\$638,747

Key Objectives

1. Provide available credits for sale to public and private projects

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of credits sold	0	0	0

Highlights

The Barberville Mitigation Tract is 386 acres of the 1,400 acre Barberville property that is permitted by the St. John's River Water Management District (SJRWMD) and the U.S. Army Corps of Engineers as a mitigation bank. Private and public entities may purchase mitigation credits to offset impacts to wetlands from development and other activities. The permitting requirements include dedication of funds for the perpetual management of the site. The activity budget contains only revenues from the mitigation credits sold.

No credits were sold in FY12-13 and no sales are anticipated in the near future.

Environmental Management

Department: Growth and Resource Management

Environmental Health Laboratory

2102500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	117,341	117,266	116,850	121,350
Operating Expenses	67,509	65,994	62,507	63,623
Capital Outlay	3,945	0	2,500	0
Subtotal Operating Expenditures	\$188,795	\$183,260	\$181,857	\$184,973
Reimbursements	(70,000)	(70,000)	(70,000)	(70,000)
Total Operating Expenditures	\$118,795	\$113,260	\$111,857	\$114,973
Expenditures by Fund				
General	\$118,795	\$113,260	\$111,857	\$114,973

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Conduct laboratory analyses on drinking water samples
2. Collect samples and conduct laboratory analyses on surface and saline waters, stormwater, and TMDL program water samples
3. Conduct laboratory analyses on waste water samples
4. Provide technical advice, assistance and consultation regarding water issues to county departments, consultants and the general public

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of drinking water analyses	2,353	2,048	2,048
2. Number of analyses of surface water, stormwater and TMDL project samples	13,461	11,000	11,000
3. Number of waste water analyses	4,299	4,262	0
4. Number of assistance requests filled	4,800	5,110	5,110

Highlights

The Environmental Health Lab was created by the merger of the Environmental Management Laboratory and the Health Department's Environmental Health Division Laboratory. The field sampling program ensures that the quality of the waters of the County are maintained by conducting field sampling to establish Total Maximum Daily Loads (TMDLs) on Volusia's surface water bodies. The program is a partnership with the Florida Department of Environmental Management (FDEP) and St. Johns River Water Management District (SJRWMD) who contracts with the lab for sampling in the Indian River Lagoon. This contract provides \$11,700 for staff and operating expenses.

The lab will no longer be performing waste water analyses resulting in no revenue projected for FY2013-14.

Environmental Management

Department: Growth and Resource Management

Environmental Permitting

2103400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	311,802	311,330	335,528	367,930
Operating Expenses	206,906	200,501	172,866	125,926
Subtotal Operating Expenditures	\$518,708	\$511,831	\$508,394	\$493,856
Reimbursements	0	0	0	0
Total Operating Expenditures	\$518,708	\$511,831	\$508,394	\$493,856
Expenditures by Fund				
Municipal Service District	\$518,708	\$511,831	\$508,394	\$493,856
Number of Full Time Positions		6.00		7.00
Number of Full Time Equivalent Positions		6.00		7.00

Key Objectives

1. Review development projects for compliance with environmental provisions of the County Land Development Code, including the tree preservation ordinance, wetland protection ordinance, Indian River Lagoon Surface Water Improvements and Management Overlay Zone (Class II overlay) ordinance, and gopher tortoise ordinance requirements. Also review projects for compliance with environmental provisions of the Zoning Ordinance, including those for farm ponds, and state and federal protected species requirements
2. Implement and enforce the tree ordinance through issuance of tree removal permits. Implement and enforce the wetland ordinance through issuance of wetland alteration permits. Implement and enforce Class II regulations. Assist with implementation of the farm pond program
3. Perform environmental permitting and enforcement field inspections in response to applications, complaints, and other requests
4. Provide information to the public regarding environmental protection and County permitting requirements

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of building permit, site plan, subdivision, planning, zoning, and other environmental reviews	2,490	2,614	2,750
2. Number of tree removal, Class II permits, and farm pond permits	192	212	235
4. Number of field inspections for applications, complaints, and other requests	2,340	2,072	2,200
5. Number of phone calls, emails, and walk in requests	17,609	13,092	15,000

Highlights

Environmental Permitting is primarily responsible for administration and enforcement of the County's tree preservation and wetlands protection ordinances. Permitting staff have been cross trained to provide on site inspection and review for a variety of environmental resources including trees, wetlands and wetland buffers, and the Indian River Lagoon Surface Water Improvements and Management Overlay Zone (also known as the Class II overlay).

Environmental Permitting implements the permitting requirements of the Manatee Protection Plan, coordinates with state and federal agencies for review and permitting of developments that may affect threatened or endangered species such as the Florida scrub jay and gopher tortoise, and administers and enforces the County's gopher tortoise protection ordinance. Environmental Permitting also assists with inspections and implementation of the farm pond program, previously administered by the Volusia Soil and Water Conservation District.

One (1) position was transferred in from Planning and Development Services Division during FY2012-13. There is one (1) unfunded position for FY2013-14.

Environmental Management

Department: Growth and Resource Management

FOREVER Program

FOREVER_PROG

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	122,793	99,763	103,244	107,180
Operating Expenses	22,896	3,003	14,669	3,026
Subtotal Operating Expenditures	\$145,689	\$102,766	\$117,913	\$110,206
Capital Improvements	1,693,285	0	0	0
Grants and Aids	63,433	451,020	42,419	449,707
Interfund Transfers	0	625,887	625,887	645,607
Subtotal Other Operating Expenses	\$1,756,718	\$1,076,907	\$668,306	\$1,095,314
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,902,407	\$1,179,673	\$786,219	\$1,205,520
Expenditures by Fund				
General	\$125,572	\$102,766	\$105,267	\$110,206
Volusia Forever	\$1,776,835	\$1,076,907	\$680,952	\$1,095,314
Number of Full Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Prepare management / operational plans for conservation lands
2. Monitor the stewardship by private landowners of acquired conservation easements
3. Finance, depending upon available funding, the acquisition of environmentally sensitive, water resource protection and outdoor recreation land

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of management and operational plans prepared	2	4	4
2. Number of conservation easements monitored	10	10	10
3. Number of acquisitions, including small lot donations	35	15	0

Highlights

Volusia Forever is a nationally and state recognized program for the acquisition (fee-simple and less-than-fee) and management of conservation lands. Approved by the county's voters in 2000, this twenty-year program is funded through an annual ad valorem assessment. Along with partners, approximately 38,000 acres of conservation land (fee-simple and easement) have been protected through acquisition since inception of the program.

FY2013-2014 will mark the third year of repayment for the interfund loan used to support the purchase of approximately 4,800 acres, the foundational component of the Deep Creek Preserve.

A portion of the Volusia Forever program's annual ad valorem revenue is also set aside to support the management of conservation lands. Additional information pertaining to the stewardship of conservation lands supported by Volusia Forever funds is provided by the 10% Land Management Services.

Environmental Management

Department: Growth and Resource Management

Green Volusia Program

2102900

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	10,000	10,000	8,050	10,000
Subtotal Operating Expenditures	\$10,000	\$10,000	\$8,050	\$10,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$10,000	\$10,000	\$8,050	\$10,000
Expenditures by Fund				
General	\$10,000	\$10,000	\$8,050	\$10,000

Key Objectives

1. Identify green practices that can be incorporated into county operations
2. Develop and disseminate information to the citizens of Volusia County
3. Participate in public education and outreach opportunities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of new initiatives	8	4	4
2. Number of visitors to greenvolusia.org	3,000	3,000	3,000
3. Number of public events	6	6	6

Highlights

On June 5, 2008, the Green Volusia Program was established by the County Council as a long term initiative intended to promote the sustainable use of county resources and to educate our citizens.

Operating funds support the marketing and promotional program and memberships in green development: United States Green Building Council (USGBC) and Florida Green Building Coalition (FGBC).

Environmental Management

Department: Growth and Resource Management

Land Management Program

2102300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	405,809	387,756	399,523	401,745
Operating Expenses	208,387	215,882	208,946	229,641
Subtotal Operating Expenditures	\$614,196	\$603,638	\$608,469	\$631,386
Reimbursements	0	0	0	0
Total Operating Expenditures	\$614,196	\$603,638	\$608,469	\$631,386
Expenditures by Fund				
General	\$614,196	\$603,638	\$608,469	\$631,386
Number of Full Time Positions		6.00		6.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Develop land management plans for natural resource conservation and restoration for all County conservation lands
2. Develop a prescribed burning program for each parcel to prevent catastrophic fires, increase wildlife populations and migration, and improve aesthetics
3. Improve habitat quality through restoration and reforestation
4. Increase public awareness of natural lands through outreach and education

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of management and operations plans initiated and completed	2	4	4
2. Number of acres subjected to prescribed burns	600	700	1,000
3. Number of acres restored	900	600	1,000
4. Number of people attending outreach events	2,500	2,400	2,500

Highlights

The Land Management Program is responsible for managing all of the County's conservation lands, including Lake George Conservation Area, a joint partnership with the St. Johns River Water Management District. In addition, staff is responsible for the County's conservation lands Outreach Program, a program designed to highlight to the citizens the ecosystems of the County by giving them a hands on experience.

Environmental Management

Department: Growth and Resource Management

Manatee Protection

MANTEE_PROTECTION

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	4,861	22,927	2,666	10,000
Subtotal Operating Expenditures	\$4,861	\$22,927	\$2,666	\$10,000
Grants and Aids	684	325	1,662	1,000
Interfund Transfers	3,838	800	4,088	1,000
Reserves	0	47,712	0	136,999
Subtotal Other Operating Expenses	\$4,522	\$48,837	\$5,750	\$138,999
Reimbursements	0	0	0	0
Total Operating Expenditures	\$9,383	\$71,764	\$8,416	\$148,999
Expenditures by Fund				
Manatee Conservation	\$9,383	\$71,764	\$8,416	\$148,999

Key Objectives

1. To disburse funding to the Volusia County Sheriff's Office and cities to implement additional on-the-water manatee conservation enforcement
2. Coordinate interagency partnerships and public education programs

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of manatee enforcement grants disbursed	7	2	2
2. Number of manatee projects and partnerships	18	2	2

Highlights

Per stipulations in the Boat Facility Sitting (Phase I) portion of the Manatee Protection Plan (MPP) for Volusia County the first \$500,000 collected in mitigation fees has been used for enforcement, manatee conservation, and/or educational purposes. Beginning with FY2011-12 and forward, only interest on the fund balance may be expended.

This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations. Section B.4A of Phase II requires that all permit applicants with new or expanding boat facilities must pay a one-time mitigation fee for each new or expanded boat slip, ramp parking space, and/or dry storage space. These fees shall be paid into a dedicated, interest bearing account named the Manatee Conservation Fund. The Manatee Conservation Fund will provide funding for increased enforcement of manatee speed zones, additional equipment for on-the-water law enforcement efforts, and manatee conservation and education, through a grant program. In addition to mitigation fees, other sources of revenue such as fines, penalties, donations, grants or other contributions may be accepted for use in the Manatee Conservation Fund. Transfer to General Fund is for manatee enforcement and protection by the Volusia County Sheriff's Office.

Environmental Management

Department: Growth and Resource Management

Marine Science Center

2102730

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	465,855	473,628	476,437	490,337
Operating Expenses	677,119	702,590	688,506	714,276
Capital Outlay	4,925	6,200	6,200	6,200
Subtotal Operating Expenditures	\$1,147,899	\$1,182,418	\$1,171,143	\$1,210,813
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,147,899	\$1,182,418	\$1,171,143	\$1,210,813
Expenditures by Fund				
General	\$1,147,899	\$1,182,418	\$1,171,143	\$1,210,813

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	25.00	25.00
Number of Full Time Equivalent Positions	14.82	14.82

Key Objectives

1. Rehabilitate sick/injured sea turtles and educate the public about their habitat
2. Rehabilitate sick/injured sea birds and educate the public about their habitat
3. Increase the number of visitors to the Marine Science Center
4. Educate the public through "Bird Day" and "Turtle Day" annual events

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of sea turtles in rehabilitation	62	85	85
2. Number of birds in rehabilitation	1,484	1,400	1,400
3. Number of visitors	73,825	75,000	78,000
4. Number of attendees at events	2,943	3,000	3,000

Highlights

The Marine Science Center (MSC) offers a wide variety of programs for children and adults throughout the year, including, summer camps, and special events such as Turtle Day and Wings on the Wind. Visitation to the MSC continues to rise. One of the major goals of the center is sea turtle rehabilitation. Sick and/or injured sea turtles, hatchlings and washbacks are rehabilitated and released upon full recovery. The Mary Keller Seabird Rehabilitation Center treats injured and sick birds. Upon full recovery, healthy birds are released. Some birds that cannot be released back into the wild become ambassadors for their species as part of our educational exhibit birds or our glove trained raptor program. New improvements allow visitors to look behind-the-scenes as staff actually works on sick and injured sea turtles.

Twenty-four (24) of the twenty-five (25) part time positions are unfunded and there are two (2) unfunded full time positions in FY2013-14.

Environmental Management

Department: Growth and Resource Management

Natural Resources

2103000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	144,530	146,499	161,898	155,202
Operating Expenses	77,205	78,611	75,165	68,669
Capital Outlay	0	0	1,798	0
Subtotal Operating Expenditures	\$221,735	\$225,110	\$238,861	\$223,871
Reimbursements	0	0	0	0
Total Operating Expenditures	\$221,735	\$225,110	\$238,861	\$223,871
Expenditures by Fund				
General	\$221,735	\$225,110	\$238,861	\$223,871

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Implement Phase II, the Boat Facility Siting portion of the County's Manatee Protection Plan (MPP), continue implementing Phase I of the MPP: enforcement, education, interagency coordination, restoration and habitat conservation objectives
2. Develop habitat conservation and education partnerships and projects
3. Conserve and enhance fragile estuarine, riverine and coastal dune species and habitats within the County

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of manatee projects and partnerships	47	47	47
2. Number of habitat programs and partnerships	10	10	10
3. Number of habitat restoration and other partnerships	36	37	37

Highlights

The Natural Resources Activity encompasses protected species and habitat management to ensure that County activities comply with all applicable state and federal laws. Project areas include: manatee protection, estuarine shoreline restoration, exotic vegetation removal, native vegetation planting. All programs within Natural Resources provide education and outreach opportunities for the public so that resources will be conserved in a manner that may decrease the need for additional regulatory requirements. Natural Resources Activity works with other county departments including Stormwater and Coastal to implement environmental projects.

Environmental Management

Department: Growth and Resource Management

Pollution Control

2103200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	229,944	216,228	261,453	275,252
Operating Expenses	37,120	56,970	47,553	52,995
Subtotal Operating Expenditures	\$267,064	\$273,198	\$309,006	\$328,247
Reimbursements	0	0	0	0
Total Operating Expenditures	\$267,064	\$273,198	\$309,006	\$328,247
Expenditures by Fund				
General	\$267,064	\$273,198	\$309,006	\$328,247
Number of Full Time Positions		3.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		4.00

Key Objectives

1. Process permit applications for sludge disposal per County ordinance and inspect Pollution Control facilities and pollution sources for compliance with applicable permits, regulations, and ordinances for the Wastewater and Small Quantity Generator (SQG)
2. Enforce the Pollution Control code and County ordinances regulating noise abatement and sludge disposal
3. Investigate and resolve citizen complaints regarding violations of environmental regulations
4. Participate on the Environmental Emergency Response Team (EERT) which provides support for County Hazardous Materials (HAZMAT) Response Team and assures appropriate remediation actions are performed

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of waste water and SQG inspections	180	800	800
2. Number of enforcement actions	140	700	700
3. Number of complaints investigated	200	200	220
4. Number of EERT calls	10	15	15

Highlights

The Pollution Control Activity (PC) consists of six program areas, two of which provide offsetting revenue. Programs include domestic waste, industrial waste, solid waste, hazardous waste, bio-solids, and water resource protection. Staff participates on the Environmental Emergency Response Team (EERT). Pollution Control also coordinates the St. Johns River cleanup. One (1) position was transferred to this activity from the Sea Turtle Conservation Activity during FY2012-13.

Certain programs in Pollution Control are mandated by statutes/ordinances as follows: Bio-Solids DEP 62-640 and County Chapter 50, Article V, Solid Waste Management Facilities DEP 62-701, Noise County Chapter 50, Article VI, Wastewater Treatment Facilities DEP 62-601, Small Quantity Generator(SQG) Assessment, Notification and Verification Program is Chapters 403, 62-730, and 62-731.030(1), Florida Administrative Code (F.A.C.) as adopted by Chapter 50 of the Volusia County Code of Ordinances, Water resources protection is Chapter 50, Division 8 of the Volusia County Code.

Environmental Management

Department: Growth and Resource Management

Sea Turtle Conservation Program

2102700

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	157,975	177,341	135,266	129,047
Operating Expenses	247,569	306,663	418,702	308,054
Capital Outlay	0	15,000	14,302	0
Subtotal Operating Expenditures	\$405,544	\$499,004	\$568,270	\$437,101
Reimbursements	0	0	0	0
Total Operating Expenditures	\$405,544	\$499,004	\$568,270	\$437,101
Expenditures by Fund				
General	\$405,544	\$499,004	\$568,270	\$437,101

Number of Full Time Positions	3.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	2.00

Key Objectives

1. Manage the United States Fish and Wildlife Service (USFWS) Incidental Take Permit (ITP) and associated HCP (Habitat Conservation Plan) for sea turtles and listed species
2. Protect endangered species habitat on Volusia County beaches including areas for nesting sea turtles, and migratory and wintering birds
3. Coordinate conservation and enhancement of fragile coastal habitat in cooperation with various local, state and federal agencies and programs as required by the implemented HCP and as needed
4. Evaluate data collected over time to analyze current needs and direction for future study and items of concern

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of nests laid on Volusia County managed beaches	522	522	525
2. Number of documented Incidental Take of listed species by vehicles	1	1	1
3. Number of coastal area partnerships	300	300	300
4. Number of coastal construction activities reviewed	160	170	170

Highlights

The beach ITP was renewed in 2005 for 25 years. Part of this permit renewal includes the Habitat Conservation Plan (HCP), which describes the various programs, policies, and measures proposed by the County to mitigate the take or incidental harm or death to nesting sea turtles, hatchlings, and wintering piping plovers caused by beach driving on 35.6 miles of County managed beaches.

The sea turtle program includes: sea turtle nest monitoring and reporting, small and large scale habitat restoration projects, review of coastal development projects, beach lighting enforcement, conservation zone management, and coordination with Parks, Coastal, Beach Safety and others.

One (1) position was transferred from this activity to the Pollution Control Activity during FY2012-13.

Environmental Management

Department: Growth and Resource Management

Tree Replacement

2103300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	5,840	314,262	8,029	300,446
Subtotal Operating Expenditures	\$5,840	\$314,262	\$8,029	\$300,446
Grants and Aids	0	50,000	0	50,000
Subtotal Other Operating Expenses	\$0	\$50,000	\$0	\$50,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,840	\$364,262	\$8,029	\$350,446
Expenditures by Fund				
Municipal Service District	\$5,840	\$364,262	\$8,029	\$350,446

Key Objectives

1. Coordinate habitat restoration, interagency partnerships, and public education programs
2. Facilitate the planting of native trees in public areas to benefit all citizens of Volusia County

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of partnerships established for educational demonstration projects	2	2	2
2. Number of replanting projects	2	2	2

Highlights

At the direction of County Council, environmental permitting staff and legal staff worked with the development community to revise the Volusia County Tree Preservation Ordinance. In 2002, Council passed Ordinance 2002-13, which provides for payment of a replacement contribution into the Volusia County Tree Replacement Trust Account if on-site tree replacement is not feasible (Section 1012(10)). Section 1016(3) establishes the trust account that will be "maintained apart from the general revenue funds and accounts of Volusia County". Section 1016(2) states that "funds in said account shall be expended for the planting of trees, and to cover any other ancillary costs for the preservation maintenance, relocation or restoration of tree ecosystems on any public land within Volusia County". This Activity offers grants to public agencies in unincorporated areas that wish to showcase native vegetation and promote water wise landscaping. The FY2013-14 budget is based on a carry forward balance of \$345,446 and new revenue of \$5,000 from the Tree Replacement Fee.

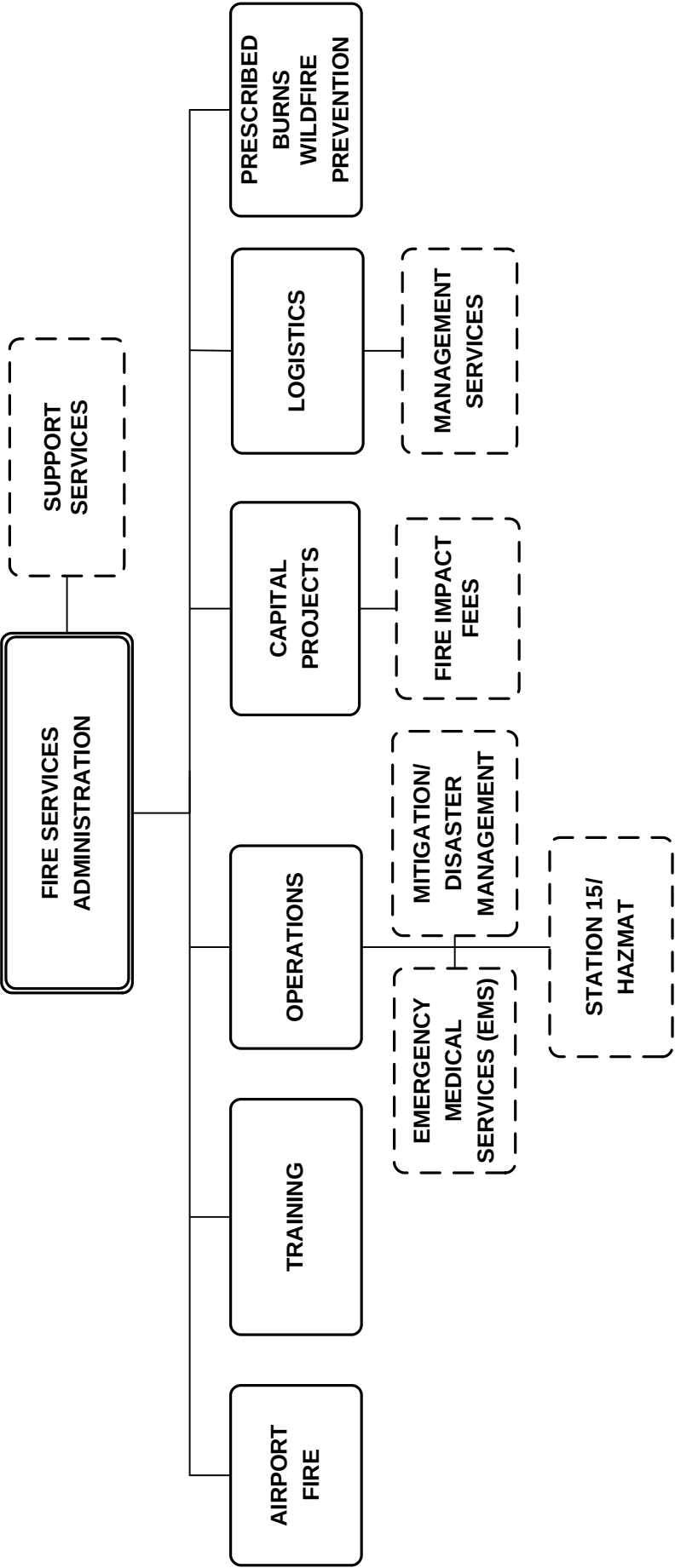
Fire Services

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Airport Fire	1,004,005	1,038,940	1,107,723	1,055,292
Fire Administration	739,816	6,763,894	884,753	5,992,478
Fire Capital Projects	1,752,179	629,070	198,000	520,560
Logistics	5,257,859	4,381,883	4,316,818	3,764,313
Management Services	423,426	452,954	504,375	445,323
Operations	18,347,276	16,829,238	16,720,922	16,654,291
Prescribed Burns Wildfire Prevention	247,586	264,129	272,176	278,950
Training	394,154	482,456	459,986	543,377
Total Expenditures	\$28,166,301	\$30,842,564	\$24,464,753	\$29,254,584
Expenditures by Category				
Personal Services	17,009,694	16,030,494	16,153,747	16,215,701
Operating Expenses	7,059,366	6,865,691	6,934,950	6,783,923
Capital Outlay	2,070,952	899,027	673,078	25,600
Subtotal Operating Expenditures	\$26,140,012	\$23,795,212	\$23,761,775	\$23,025,224
Capital Improvements	92,061	114,500	114,500	12,000
Grants and Aids	873,056	629,509	627,008	638,023
Interfund Transfers	1,098,000	0	0	70,000
Reserves	0	6,341,873	0	5,540,608
Subtotal Other Operating Expenses	\$2,063,117	\$7,085,882	\$741,508	\$6,260,631
Reimbursements	(36,828)	(38,530)	(38,530)	(31,271)
Total Operating Expenditures	\$28,166,301	\$30,842,564	\$24,464,753	\$29,254,584
Expenditures by Fund				
Daytona Beach International Airport	\$1,004,005	\$1,038,940	\$1,107,723	\$1,055,292
Fire Impact Fees-Zone 1 (Northeast)	\$0	\$62,056	\$49,500	\$18,331
Fire Impact Fees-Zone 2 (Southeast)	\$236,832	\$55,863	\$49,500	\$11,051
Fire Impact Fees-Zone 3 (Southwest)	\$304,498	\$322,064	\$49,500	\$276,957
Fire Impact Fees-Zone 4 (Northwest)	\$0	\$189,087	\$49,500	\$144,221
Fire Services	\$25,329,613	\$27,920,440	\$21,956,895	\$26,435,713
General	\$1,291,353	\$1,254,114	\$1,202,135	\$1,313,019
Number of Full Time Positions		190.00		185.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		190.00		185.00

Mission: To protect life, property and the environment through efficient and responsive services.

PUBLIC PROTECTION FIRE SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Fire Services

Department: Public Protection

Airport Fire

5404500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	798,602	761,949	897,169	897,821
Operating Expenses	177,793	211,441	210,554	157,471
Capital Outlay	27,610	65,550	0	0
Subtotal Operating Expenditures	\$1,004,005	\$1,038,940	\$1,107,723	\$1,055,292
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,004,005	\$1,038,940	\$1,107,723	\$1,055,292
Expenditures by Fund				
Daytona Beach International Airport	\$1,004,005	\$1,038,940	\$1,107,723	\$1,055,292

Number of Full Time Positions	7.00	7.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Ensure the deployment of fire/rescue resources and extinguishing agents to any incident scene within the Federal Aviation Regulations (FAR) Part 139 parameters of 3 minutes
2. Begin documentation process that collaborates all training records
3. Increase public education events at the Airport to promote Volusia County Fire Services ARFF and Daytona Beach International Airport capability for service to Fixed Based Operators
4. Begin training program which provides more contact hours through on field activities and external training

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of time fire/rescue resources respond within FAR Part 139 parameters of 3 minutes within AOA	100	100	100
2. Percent of FAA inspection activities completed without deficiencies	50	50	100
3. Double the public relations events to educate the public on both Volusia County Fire Services and DBIA	15	15	35
4. Work towards certification for all members assigned to ARFF to a national recognized standard	0	0	2

Highlights

Volusia County Fire Services provides management and oversight of the Airfield Response Fire Fighter (ARFF) unit at the Daytona Beach International Airport (DBIA). Through an increased investment, the members of the ARFF team will improve their response capabilities as well as their quality of performance. The team regularly responds annually to over 100 aviation calls on the airfield in some sort of emergency capability. This budget improves that capability through training of ARFF personnel for an efficient and immediate response. With every improvement comes the chance that a new air carrier will arrive to support economic growth.

Fire Services

Department: Public Protection

Fire Administration

FIREADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	488,091	605,161	632,156	638,585
Operating Expenses	58,415	59,885	64,552	68,700
Capital Outlay	3,235	0	0	0
Subtotal Operating Expenditures	\$549,741	\$665,046	\$696,708	\$707,285
Grants and Aids	190,075	188,045	188,045	195,145
Reserves	0	5,910,803	0	5,090,048
Subtotal Other Operating Expenses	\$190,075	\$6,098,848	\$188,045	\$5,285,193
Reimbursements	0	0	0	0
Total Operating Expenditures	\$739,816	\$6,763,894	\$884,753	\$5,992,478
Expenditures by Fund				
Fire Services	\$739,816	\$6,763,894	\$884,753	\$5,992,478
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Highlights

Fire Services Administration provides management and oversight to agency programs and personnel ensuring effective and efficient services are delivered to the unincorporated and the serviced municipalities of the County. Current year emergency reserves are \$2,030,339 or 10% of new revenue. The balance is reserves for grant match, reserves for future capital and transitional reserves.

This activity will continue to provide overarching organizational leadership and direction through a comprehensive policy and guideline review, to ensure organizational and service delivery components are effectively and efficiently managed and remain accountable.

The Administrative Services Activity provides logistical support in several categories including personnel, purchasing, accounts payable and receivable, as well as budget preparation and management. Personnel functions include responsibility for payroll calculations, documentation and the processing of personnel related forms for promotions, demotions, disciplinary actions, performance evaluations, requisitions and retirements. Administrative Services also handles the procurement of supplies for the Division.

Fire Services

Department: Public Protection

Fire Capital Projects

FIRE_CAPITAL_PROJ

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	19,457	0	0	0
Capital Outlay	542,661	90,000	90,000	0
Subtotal Operating Expenditures	\$562,118	\$90,000	\$90,000	\$0
Capital Improvements	92,061	108,000	108,000	0
Interfund Transfers	1,098,000	0	0	70,000
Reserves	0	431,070	0	450,560
Subtotal Other Operating Expenses	\$1,190,061	\$539,070	\$108,000	\$520,560
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,752,179	\$629,070	\$198,000	\$520,560
Expenditures by Fund				
Fire Impact Fees-Zone 1 (Northeast)	\$0	\$62,056	\$49,500	\$18,331
Fire Impact Fees-Zone 2 (Southeast)	\$236,832	\$55,863	\$49,500	\$11,051
Fire Impact Fees-Zone 3 (Southwest)	\$304,498	\$322,064	\$49,500	\$276,957
Fire Impact Fees-Zone 4 (Northwest)	\$0	\$189,087	\$49,500	\$144,221
Fire Services	\$1,210,849	\$0	\$0	\$70,000

Highlights

This account includes the transfer for the purchase of radios, as well as reserves for future capital set aside in the impact fee funds.

Fire Services

Department: Public Protection

Logistics

5407000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	307,321	344,903	349,895	361,965
Operating Expenses	3,558,167	3,467,016	3,523,959	3,364,748
Capital Outlay	1,392,371	563,464	436,464	25,600
Subtotal Operating Expenditures	\$5,257,859	\$4,375,383	\$4,310,318	\$3,752,313
Capital Improvements	0	6,500	6,500	12,000
Subtotal Other Operating Expenses	\$0	\$6,500	\$6,500	\$12,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,257,859	\$4,381,883	\$4,316,818	\$3,764,313
Expenditures by Fund				
Fire Services	\$5,257,859	\$4,381,883	\$4,316,818	\$3,764,313

Number of Full Time Positions	5.00	5.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Develop and implement a resource supply catalog for streamlining the ordering process for station/individuals
2. Continue implementation of long range planned replacement schedules for major equipment, apparatus, appliances and systems
3. Develop a plan for replacing the Division's 800 MHz radios
4. Support department's logistical functions with timely and cost effective materials and services

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of on-site supply inventory accounted for and cataloged	75	85	100
2. Number of items established into a planned replacement schedule	6	10	14
3. Percent of radios inventoried that are 2015 FCC compliant	25	50	75
4. Number of cost savings initiatives by Logistics Team	2	3	6

Highlights

The Logistics Team provides and manages numerous materials, supplies, equipment caches, and services for the Division of Fire Services relating to buildings and facilities, apparatus and equipment, and protective clothing and uniforms for personnel. Additionally, the management of the materials inventory and asset control, plus various support and rehabilitation functions for field operations. Occupational health, safety, and environmental protection are the highest priority in all aspects of this team's function. Capital items include a poly tank, pony pump and ice machine. Capital improvement dollars are budgeted for architect and engineering fees for the future remodel of Station 21.

Fire Services

Department: Public Protection

Management Services

5403000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	327,472	288,174	326,567	321,485
Operating Expenses	95,254	99,780	145,418	123,838
Capital Outlay	700	65,000	32,390	0
Subtotal Operating Expenditures	\$423,426	\$452,954	\$504,375	\$445,323
Reimbursements	0	0	0	0
Total Operating Expenditures	\$423,426	\$452,954	\$504,375	\$445,323
Expenditures by Fund				
Fire Services	\$423,426	\$452,954	\$504,375	\$445,323
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00
Key Objectives	1. Implement use of Telestaff staffing software 2. Review and update department Standard Operating Guidelines 3. Evaluate opportunities for and implement improvements to fire safety inspections processes			
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Percent of TeleStaff project completeness	5	90	100	
2. Percent of Standard Operating Guides reviewed and updated	5	40	100	
3. Number of fire inspections and fire safety reviews conducted annually	0	276	330	
Highlights	Management Services provides oversight for fire inspection and prevention, fire-safety plans site review, the division's data and records management systems (which include the Deccan software utilized for strategic planning, and the FireHouse software system used for fire and EMS incident reporting, inventory, inspection and preplanning, training records, personnel information, etc.). Additionally, other special projects include the implementation of the TeleStaff staffing software package and the review and updating of departmental operating guidelines. The FY2013-14 budget includes one unfunded position.			

Fire Services

Department: Public Protection

Operations

FIREOPS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	14,658,597	13,550,943	13,482,935	13,495,039
Operating Expenses	2,970,534	2,792,732	2,755,713	2,780,029
Capital Outlay	104,375	115,013	114,224	0
Subtotal Operating Expenditures	\$17,733,506	\$16,458,688	\$16,352,872	\$16,275,068
Grants and Aids	650,598	409,080	406,580	410,494
Subtotal Other Operating Expenses	\$650,598	\$409,080	\$406,580	\$410,494
Reimbursements	(36,828)	(38,530)	(38,530)	(31,271)
Total Operating Expenditures	\$18,347,276	\$16,829,238	\$16,720,922	\$16,654,291
Expenditures by Fund				
Fire Services	\$17,303,509	\$15,839,253	\$15,790,963	\$15,620,222
General	\$1,043,767	\$989,985	\$929,959	\$1,034,069
Number of Full Time Positions		161.00		156.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		161.00		156.00

Key Objectives

1. Continue implementing efficiencies of the all hazards Technical Rescue Team that unifies technical rescue personnel and equipment distributed throughout unincorporated Volusia County for rapid deployment
2. Maintain daily staffing levels and apparatus distribution utilizing efficient formulas that meet agency objectives for EMS, fire suppression and special operations within budgetary constraints
3. Continue to deliver Fire-EMS emergency and non-emergency first response and transport services for the citizens and visitors of Volusia county in compliance with Volusia County Protocol; consistent with EMD efficiencies; and in partnership with Volusia County EMS for maximum joint capacities
4. Ensure immediate and effective 24 hour response capability to any hazardous materials event within Volusia County through the deployment of on duty Hazmat Technical Operations Personnel supported by county and city assets

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of multiple assigned apparatus replaced by a squad-engine that replaces two apparatus with one	20	80	100
2. Deployment of operations fire suppression/EMS personnel on a 24/7 basis	51	47	39
3. Number of Emergency Medical Services (EMS) incidents per 1,000 that require transport	9	10	11
4. Incorporate additionally skilled technicians through advanced specialized Hazmat training	6	12	20

Fire Services

Department: Public Protection

Highlights

The Fire Services Operations Division encompasses the largest core component of Volusia County Fire Services. Within the Operations Division there are four activities which are managed twenty-four hours a day, seven days a week. Those associated activities are Fire Operations, Mitigation/Disaster Management, Hazmat and EMS. Each of these activities has personnel and equipment which are trained and ready to respond in an "all hazards" capable function. Incident responses include emergency medical, structure/building fires, motor vehicle crashes, vehicle fires, wild land fires, citizen assist requests, man-made and natural disasters, hazardous material spills, and special events. The Mitigation/ Disaster Management activity responds countywide to seven core mission technical rescue and day-to-day Fire/EMS incidents. The Fire Services Operations Division continues to provide EMS transport in the rural areas of Oak Hill, Osteen, and Pierson. The Hazmat activity responds countywide to mitigate hazardous material leaks, spills, and emergencies. This budget cycle continues to include a reduction in Federal and State grants and aids. Currently all but two contracts with local municipalities to provide Fire/ Rescue services to the unincorporated areas have been cancelled to provide more cost efficient services to the residents countywide. A new staffing model will reduce overtime at fire stations to prevent the exhaustion of reserves. During FY2012-13, as part of the cost savings model, transition positions were reduced from fourteen and will now remain at nine to offset the overtime reduction. The FY2013-14 budget includes one unfunded position.

Fire Services

Department: Public Protection

Prescribed Burns Wildfire Prevention

5403020

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	198,690	216,851	224,899	228,430
Operating Expenses	16,513	14,894	14,894	18,136
Subtotal Operating Expenditures	\$215,203	\$231,745	\$239,793	\$246,566
Grants and Aids	32,383	32,384	32,383	32,384
Subtotal Other Operating Expenses	\$32,383	\$32,384	\$32,383	\$32,384
Reimbursements	0	0	0	0
Total Operating Expenditures	\$247,586	\$264,129	\$272,176	\$278,950
Expenditures by Fund				
General	\$247,586	\$264,129	\$272,176	\$278,950
Number of Full Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Reduce hazardous fuel accumulations to lessen the threat of catastrophic wildfire
2. Support/assist the efforts of adjoining or cooperating agencies/jurisdictions that could result in the reduction of wildland fuels
3. Support wildfire operations with specialized training, technology, and equipment
4. Conduct public education programs relating to wildland hazard reduction

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Acres managed through prescribed burning	25	150	200
2. Acres managed through other methods	20	200	200
3. Acres managed through prescribed burning with Volusia County Fire Services (VCFS) assistance	3,325	1,500	2,000
4. Number of man hours directed to control wildland fires	4,215	4,000	4,000

Highlights

The Prescribed Burns Activity strives to reduce the potential for property loss due to uncontrolled wildfire by managing the amount of natural fuels available in the area known as the wildland/urban interface. This is primarily accomplished through prescribed burning, mechanical thinning and mowing. Note: Much of the equipment and technology used in these activities are very similar to that used in wildfires. It is also possible that new technology in either field would have potential uses in both fields, with that in mind, it is logical to have these resources heavily involved in wildfire operations. However, the application of prescribed burns is heavily dependent on weather conditions. Severe drought conditions (Keetch-Byram drought index above 450) can hamper fuel reduction efforts. Many of the wild land fires that threatened structures and improvements started outside of the wildland/urban interface and moved toward it. Fire Services continues to foster relationships with outside agencies who are responsible for land management inside the county, assisting their fuels management program through technical expertise, manpower and equipment. This activity plans to identify more projects where protection of the interface can be accomplished. Past fiscal year activity in mitigation was low due to La Nina weather patterns which lessened the opportunity for prescribed burns.

Fire Services

Department: Public Protection

Training

FIRETRN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	230,921	262,513	240,126	272,376
Operating Expenses	163,233	219,943	219,860	271,001
Subtotal Operating Expenditures	\$394,154	\$482,456	\$459,986	\$543,377
Reimbursements	0	0	0	0
Total Operating Expenditures	\$394,154	\$482,456	\$459,986	\$543,377
Expenditures by Fund				
Fire Services	\$394,154	\$482,456	\$459,986	\$543,377
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Expand multi-discipline training by enhancing existing relationships with Daytona State College, Division of Forestry, County municipalities and continued use of Target Solutions software program
2. Provide training and education recognized and supported by Insurance Services Organization (ISO), State Department of Health-Emergency Medical Services (EMS), Office of the State Fire Marshal-Bureau of Fire Standards and Training, and those agencies that direct/support the agency's core mission
3. Expand the Combat Volunteer member program with certified Firefighter II/EMS First Responder members by providing and maintaining requisite training, and through recruitment in the community and Daytona State College
4. Provide training and education to supervisory personnel that will improve skills, knowledge, and ability to lead and manage staff and the workplace

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of students attending training at Emergency Services Institute	8,475	8,775	8,950
2. Number of training classes conducted that meet State Standards	399	465	525
3. Percent of combat volunteer members certified as FFII/ First Responder	8	20	28
4. Number of officers completing officer in-service training	124	130	150

Highlights

This activity provides training with both internal and external public and private agencies and institutions. Staff will continue to identify opportunities for improvements in training and education of agency personnel. Training courses will be conducted in accordance with national, state and locally accepted best practices and regulations where applicable. Attracting trained certified volunteer members will enhance current capabilities in Fire and Emergency Medical Service delivery to citizens and visitors. Our continued partnership with Daytona State College, Flagler Technical Institute, and other external training partners will assist in providing high quality training programs for all ESI students. Our main goal is to provide our 190 state certified firefighters (career and volunteer) with required training hours to maintain our ISO rating. This training includes company drills, multi-company drills, and night drills. Additional goals include updating the DVD training video library and International Fire Service Training Association (IFSTA) material. Review and update the Standard Operating Guidelines for training activities and participate in county wide training exercises. One position remains unfunded for the current fiscal year.

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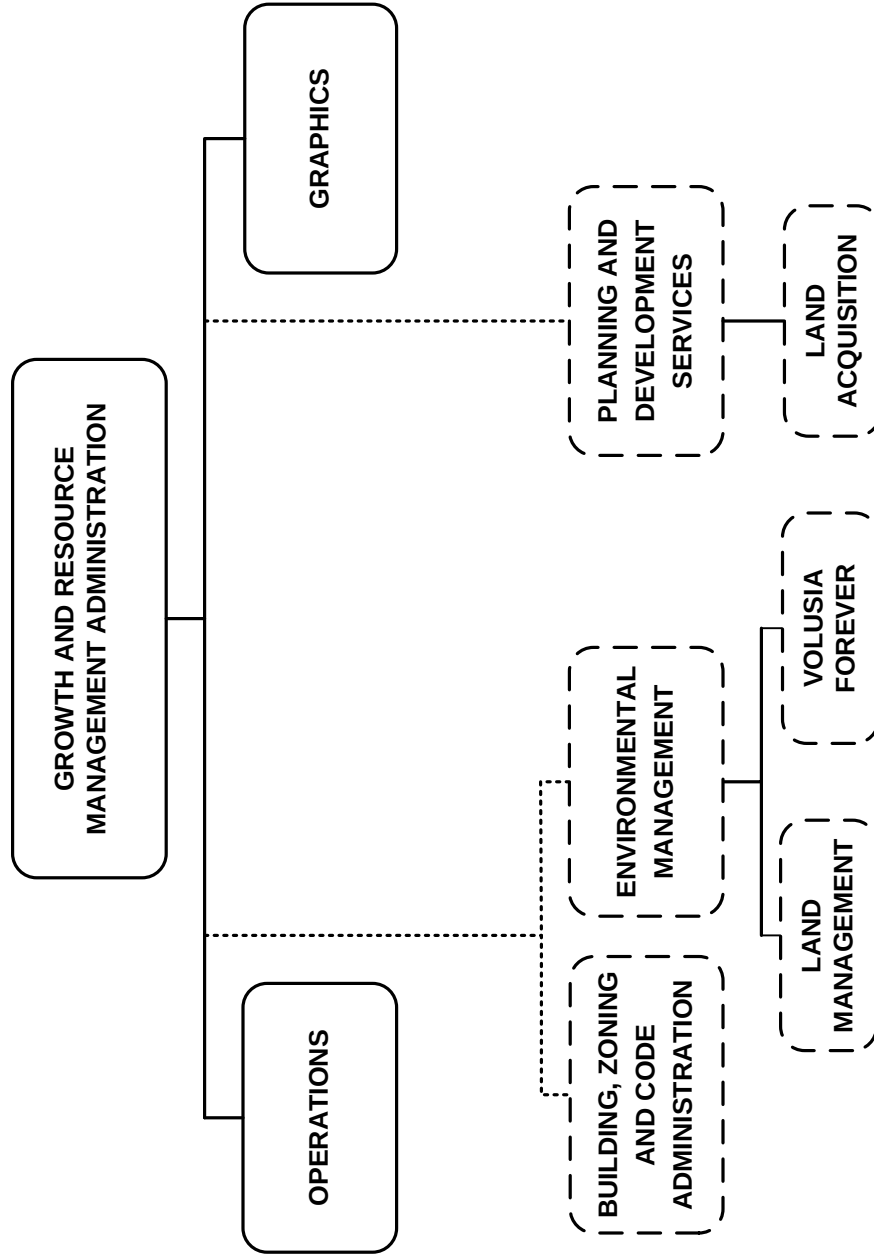
Growth and Resource Management

Department: Growth and Resource Management

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	315,059	345,862	358,913	307,882
Graphics	431,385	419,235	418,968	433,289
Total Expenditures	\$746,444	\$765,097	\$777,881	\$741,171
Expenditures by Category				
Personal Services	868,729	903,259	932,686	961,200
Operating Expenses	128,145	112,277	108,034	112,987
Subtotal Operating Expenditures	\$996,874	\$1,015,536	\$1,040,720	\$1,074,187
Grants and Aids	13,699	16,500	4,100	6,164
Subtotal Other Operating Expenses	\$13,699	\$16,500	\$4,100	\$6,164
Reimbursements	(264,129)	(266,939)	(266,939)	(339,180)
Total Operating Expenditures	\$746,444	\$765,097	\$777,881	\$741,171
Expenditures by Fund				
General	\$315,059	\$345,862	\$358,913	\$307,882
Municipal Service District	\$431,385	\$419,235	\$418,968	\$433,289
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Mission: To provide all Volusia County citizens and visitors an environment that is well-designed, economically viable, and enhances the quality of life through provision of services that promote sustainable growth and development, preserve the County's natural, cultural and historic resources, and offer recreational and outdoor opportunities.

GROWTH AND RESOURCE MANAGEMENT



Dashed lined represent Divisions reporting to this Department with budgets identified separately within this section.



Growth and Resource Management

Department: Growth and Resource Management

Administration

2000100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	519,847	567,375	593,328	613,404
Operating Expenses	45,642	28,926	28,424	27,494
Subtotal Operating Expenditures	\$565,489	\$596,301	\$621,752	\$640,898
Grants and Aids	13,699	16,500	4,100	6,164
Subtotal Other Operating Expenses	\$13,699	\$16,500	\$4,100	\$6,164
Reimbursements	(264,129)	(266,939)	(266,939)	(339,180)
Total Operating Expenditures	\$315,059	\$345,862	\$358,913	\$307,882
Expenditures by Fund				
General	\$315,059	\$345,862	\$358,913	\$307,882
Number of Full Time Positions		8.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		8.00		8.00

Highlights

Growth and Resource Management Administration provides overall management of three divisions: Building, Zoning and Code Administration; Environmental Management; and Planning and Development Services. It also administers the Graphics and Scanning activities. Administration is also responsible for the AMANDA software system, which is an enterprise software system used to integrate all permitting and land development functions. The system provides permitting functionality for Comprehensive Planning, Building, Permitting, Code Enforcement, Land Development, and Contractor Licensing.

During FY2012-13, two (2) positions were transferred as part of a reorganization of the Volusia ECHO Grants Program, one to the Parks, Recreation and Culture Division and one to the Office of the CFO. There is one (1) unfunded position for FY2013-14.

Growth and Resource Management

Department: Growth and Resource Management

Graphics

2009300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	348,882	335,884	339,358	347,796
Operating Expenses	82,503	83,351	79,610	85,493
Subtotal Operating Expenditures	\$431,385	\$419,235	\$418,968	\$433,289
Reimbursements	0	0	0	0
Total Operating Expenditures	\$431,385	\$419,235	\$418,968	\$433,289
Expenditures by Fund				
Municipal Service District	\$431,385	\$419,235	\$418,968	\$433,289
Number of Full Time Positions		8.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		8.00		8.00

Key Objectives

1. Oversee maintenance of the County's E-911 and Computer Aided Dispatch (CAD) databases and provide monthly updates
2. Maintain the County's official zoning and FLU map layer providing timely updates, there are 20+ GIS layers
3. Maintain the Exempt map layer in the Geographical Information System library
4. Provide complete mapping services to the Growth and Resource Management Department

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of updates for Sheriff's CAD system provided within first week of each month	280	300	300
2. Number of zoning amendments added to County's zoning map within 3 working days of receipt	20	20	20
3. Number of exempt subdivisions added to exempt map layer within five working days of receipt	175	20	20
4. Number of mapping requests begun within 5 working days of receipt	175	175	175

Highlights

The Graphics Activity oversees maintenance of the County's Emergency 911 and Computer Aided Dispatch (CAD) databases and provides monthly updates. The Activity also updates and integrates the Geographic Information System (GIS) for the Growth and Resource Management Department. In addition, with the implementation of AMANDA, a centralized scanning function was created under this Activity. The scanning function operates both the AMANDA and Liberty EDMS systems. For FY2013-14 there are two (2) unfunded positions.

Growth Management Commission

Department: Growth Management Commission

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Growth Management Commission	121,418	286,051	272,568	275,949
Total Expenditures	\$121,418	\$286,051	\$272,568	\$275,949
Expenditures by Category				
Personal Services	23,870	23,459	24,179	25,357
Operating Expenses	97,548	262,592	248,389	250,592
Subtotal Operating Expenditures	\$121,418	\$286,051	\$272,568	\$275,949
Reimbursements	0	0	0	0
Total Operating Expenditures	\$121,418	\$286,051	\$272,568	\$275,949
Expenditures by Fund				
General	\$121,418	\$286,051	\$272,568	\$275,949
Number of Full Time Positions		0.00		0.00
Number of Part Time Positions		0.00		0.00

Mission: To provide an effective means for coordinating the plans of municipalities and Volusia County, in order to provide a forum for local governments in Volusia County to coordinate decision making related to land use, the environment and public services for the citizens of Volusia County.

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Growth Management Commission

Department: Growth Management Commission

Growth Management Commission

2300000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	23,870	23,459	24,179	25,357
Operating Expenses	97,548	262,592	248,389	250,592
Subtotal Operating Expenditures	\$121,418	\$286,051	\$272,568	\$275,949
Reimbursements	0	0	0	0
Total Operating Expenditures	\$121,418	\$286,051	\$272,568	\$275,949
Expenditures by Fund				
General	\$121,418	\$286,051	\$272,568	\$275,949
Number of Full Time Positions		0.00		0.00
Number of Part Time Positions		0.00		0.00

Key Objectives

1. Review the Comprehensive Plans and all plan amendments for each governmental entity in Volusia County
2. Insure intergovernmental coordination and cooperation on plans and plan amendments

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of applications reviewed	33	45	45
2. Number of cases with Request for Additional Information (RAI)	0	5	5

Highlights

The Volusia Growth Management Commission (VGMC) is established by Section 202.3 of the Volusia County Code and is comprised of 21 voting and 2 non-voting members. The voting members include one representative appointed by each of the 16 municipalities in Volusia County and 5 members appointed by the County Council to represent the unincorporated area of Volusia County. The two non-voting members represent the Volusia County School Board and the St. Johns River Water Management District.

The Volusia Growth Management Commission's primary duty and responsibility is to review the comprehensive plans and any plan amendments for each governmental entity in Volusia County to determine the extent to which it is consistent with the comprehensive plans of adjacent or affected jurisdictions and to insure intergovernmental coordination and cooperation. The VGMC utilizes contract legal and planning services and also has one in-house part-time staff member.

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Health Services

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Health Services	2,487,909	2,487,910	2,487,910	2,487,910
Total Expenditures	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Category				
Operating Expenses	728,551	702,075	710,884	717,299
Subtotal Operating Expenditures	\$728,551	\$702,075	\$710,884	\$717,299
Grants and Aids	1,759,358	1,785,835	1,777,026	1,770,611
Subtotal Other Operating Expenses	\$1,759,358	\$1,785,835	\$1,777,026	\$1,770,611
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Fund				
General	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910

Mission: To protect, promote and improve the health of our community by assuring the provision of essential public health services and to promote and protect the health and safety of all people in Florida through the delivery of quality public health services and the promotion of health care standards.

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Health Services

Department: Community Services

Health Services

6507000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	728,551	702,075	710,884	717,299
Subtotal Operating Expenditures	\$728,551	\$702,075	\$710,884	\$717,299
Grants and Aids	1,759,358	1,785,835	1,777,026	1,770,611
Subtotal Other Operating Expenses	\$1,759,358	\$1,785,835	\$1,777,026	\$1,770,611
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910
Expenditures by Fund				
General	\$2,487,909	\$2,487,910	\$2,487,910	\$2,487,910

Key Objectives

1. Expand provision of communicable disease control services including general population immunizations, sexually transmissible diseases and tuberculosis
2. Expand provision of Women, Infant and Children (WIC) program services and children's dental services; assure the provision of primary care and preventive services to all Volusia County residents and visitors
3. Increase the quality and number of environmental health services to protect the health of the general public in food hygiene, safe drinking water, sewage and solid waste disposal and occupational health

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of communicable disease control visits provided	118,929	82,508	87,720
2. Number of primary care visits provided	940,726	954,706	858,100
3. Number of environmental health visits provided	24,078	23,792	25,000

Highlights

The Volusia County Health Department provides a range of services from assuring safe drinking water to promoting healthier lifestyles and providing access to affordable women's health and dental health care as well as containing infectious diseases and responding to disasters. Our department has a dedicated and highly trained public health workforce who is ready to respond to a range of emergencies - having been tested in hurricane response.

The recent economic downturn has presented unique challenges to our health department. While the demand for our services is increasing, the revenue streams we rely on have been decreasing. We strive to maintain quality, high-level services, live up to the expectations of our community and continue to prepare for a changing landscape. We are not alone in working to assure the health of the public. Public health depends on partnerships; Volusia County has demonstrated a commitment to build and maintain a strong public health network.

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Information Technology

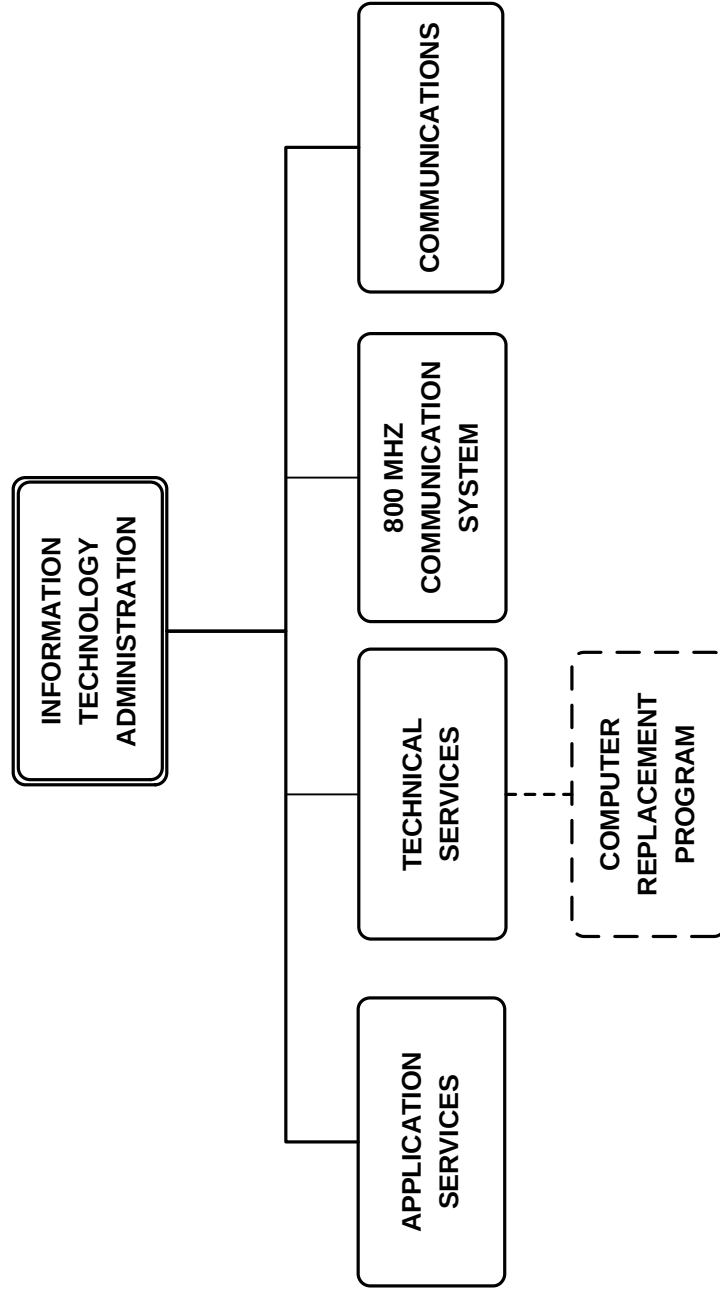
Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
800 MHz Communication System	966,006	1,050,210	1,016,874	1,050,300
Administration	248,770	196,774	189,032	198,265
Application Services	1,148,201	1,247,030	1,199,453	1,326,449
Communications	1,221,294	1,763,477	1,483,139	1,682,880
Technical Services	2,109,288	2,304,778	2,304,236	2,395,791
Total Expenditures	\$5,693,559	\$6,562,269	\$6,192,734	\$6,653,685
Expenditures by Category				
Personal Services	4,795,042	4,736,586	4,748,751	4,973,041
Operating Expenses	4,024,765	4,405,198	4,021,263	4,069,101
Capital Outlay	179,496	211,223	213,458	212,409
Subtotal Operating Expenditures	\$8,999,303	\$9,353,007	\$8,983,472	\$9,254,551
Capital Improvements	2,950	0	0	0
Subtotal Other Operating Expenses	\$2,950	\$0	\$0	\$0
Reimbursements	(3,308,694)	(2,790,738)	(2,790,738)	(2,600,866)
Total Operating Expenditures	\$5,693,559	\$6,562,269	\$6,192,734	\$6,653,685
Expenditures by Fund				
General	\$5,693,559	\$6,562,269	\$6,192,734	\$6,653,685
Number of Full Time Positions		80.00		80.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		80.00		80.00

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

INFORMATION TECHNOLOGY DIVISION



Division programs shown with dotted lines reflect activities within this Division identified separately in the Internal Service Funds section.

Information Technology

Department: Financial and Administrative Services

800 MHz Communication System

8204100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	171,983	216,227	201,084	224,173
Operating Expenses	794,023	833,983	813,690	826,127
Capital Outlay	0	0	2,100	0
Subtotal Operating Expenditures	\$966,006	\$1,050,210	\$1,016,874	\$1,050,300
Reimbursements	0	0	0	0
Total Operating Expenditures	\$966,006	\$1,050,210	\$1,016,874	\$1,050,300
Expenditures by Fund				
General	\$966,006	\$1,050,210	\$1,016,874	\$1,050,300

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Maintain the reliability of the 800 MHz Communication System
2. Modernize the 800 MHz Radio System
3. Modernize the dispatch consoles in the Emergency Operations and Sheriff's Communications Center

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percentage of scheduled hours network is operational	100	100	100
2. Percentage of Modernization Program completed	95	100	0
3. Percentage of console upgrade project complete	70	90	100

Highlights

The Radio Services section of the Communication Services Activity operates and maintains the countywide 800 MHz Radio System, providing critical two-way communications for all public safety agencies in Volusia County and city agencies. During FY2013-14, Radio Services will develop a 5-year 800 MHz radio replacement plan based on an assessment of county department's current and future radio requirements and major radio system technology changes projected for FY2017-18. In FY2013-14, Radio Services will complete the upgrade of dispatch radio consoles in the new Emergency Operations and Sheriff's Communication Center. Radio Services will also simulcast the county's regional mutual aid channels (RMACS), which will improve coverage during mutual aid emergencies and simplify dispatcher processes. The county is required by the state to provide and maintain RMACS for communication with other agencies in Region V. The FY2013-14 budget includes one (1) unfunded position.

Information Technology

Department: Financial and Administrative Services

Administration

8200100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	371,727	319,422	310,671	327,551
Operating Expenses	10,924	8,619	9,628	9,475
Subtotal Operating Expenditures	\$382,651	\$328,041	\$320,299	\$337,026
Reimbursements	(133,881)	(131,267)	(131,267)	(138,761)
Total Operating Expenditures	\$248,770	\$196,774	\$189,032	\$198,265
Expenditures by Fund				
General	\$248,770	\$196,774	\$189,032	\$198,265
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Provide direction and oversight for Information Technology (IT) Modernization Program
2. Increase Information Technology Division (ITD) customer satisfaction
3. Develop and maintain ITD staff skills

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percentage of Modernization Program completed	97	99	100
2. Percentage of customers satisfied with ITD support desk services	100	100	100
3. Percentage of staff completing virtual, on-site or off-site technology training	100	100	100

Highlights

The Administration Activity is responsible for developing internal procedures and providing overall direction to the operating activities (Application Services, Communication Services, Technical Services and 800MHz Communication System), as well as the Computer Replacement Program.

Information Technology

Department: Financial and Administrative Services

Application Services

8201100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,489,284	1,445,020	1,438,008	1,484,282
Operating Expenses	372,230	430,196	389,496	389,245
Capital Outlay	0	10,223	10,358	11,409
Subtotal Operating Expenditures	\$1,861,514	\$1,885,439	\$1,837,862	\$1,884,936
Reimbursements	(713,313)	(638,409)	(638,409)	(558,487)
Total Operating Expenditures	\$1,148,201	\$1,247,030	\$1,199,453	\$1,326,449
Expenditures by Fund				
General	\$1,148,201	\$1,247,030	\$1,199,453	\$1,326,449
Number of Full Time Positions		23.00		23.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		23.00		23.00
Key Objectives				
1. Provide satisfactory application programming, customization, integration, and consulting services to customers				
2. Replace enterprise legacy systems with user-friendly systems that utilize web technology and offer increased functionality				
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Percentage of service requests completed per statement of work	100	100	100	
2. Percentage of legacy systems replacement program completed	90	100	0	
Highlights				
The Application Services Activity is comprised of staff supporting Enterprise Business, Criminal Justice, Geographic and Land Information Systems. In FY 2013-14 Application Services will focus on working with Departments to further utilize technology to improve service, streamline operations, and improve access to information. Operating expenses decreased primarily due to a reduction of OnBase consulting requirements as staff transitions into performing a more significant portion of work on the system and also due to decommissioning the mainframe in FY 2012-13. There are four (4) unfunded positions for FY2013-14.				

Information Technology

Department: Financial and Administrative Services

Communications

8201500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	781,417	739,223	768,501	836,804
Operating Expenses	1,615,119	2,096,881	1,787,265	1,784,595
Capital Outlay	26,354	0	0	0
Subtotal Operating Expenditures	\$2,422,890	\$2,836,104	\$2,555,766	\$2,621,399
Capital Improvements	2,950	0	0	0
Subtotal Other Operating Expenses	\$2,950	\$0	\$0	\$0
Reimbursements	(1,204,546)	(1,072,627)	(1,072,627)	(938,519)
Total Operating Expenditures	\$1,221,294	\$1,763,477	\$1,483,139	\$1,682,880
Expenditures by Fund				
General	\$1,221,294	\$1,763,477	\$1,483,139	\$1,682,880

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Ensure the integrity, reliability, and availability of the County's networks
2. Implement circuits for remote site WAN redundancy
3. Upgrade wireless capability for mobile devices

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percentage of scheduled hours network is operational	100	100	100
2. Percentage of projects completed	100	0	0
3. Percentage of sites upgraded	30	100	0

Highlights

The Communication Services Activity provides countywide data, voice, and video services for county departments, as well as non-county agencies such as Judicial Services, Clerk of Court, Public Defender, and State Attorney. Communication Services provides and supports the network infrastructure and cross-county circuits for the County voice and data networks, staffs county switchboard operations, and handles the billing for local, long distance, and toll-free number services. In FY2013-14, Communication Services will finish implementation of the new telephone system and complete the installation of voice and data infrastructure to support computer systems in Phase I of the new eastside data center. Operating expenses decreased primarily due to circuit price reductions resulting from negotiations with AT&T, re-engineering of voice network as part of telephone system implementation and reduced temporary personnel services requirements. The FY2013-14 budget includes three (3) unfunded positions.

Information Technology

Department: Financial and Administrative Services

Technical Services

8201200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,980,631	2,016,694	2,030,487	2,100,231
Operating Expenses	1,232,469	1,035,519	1,021,184	1,059,659
Capital Outlay	153,142	201,000	201,000	201,000
Subtotal Operating Expenditures	\$3,366,242	\$3,253,213	\$3,252,671	\$3,360,890
Reimbursements	(1,256,954)	(948,435)	(948,435)	(965,099)
Total Operating Expenditures	\$2,109,288	\$2,304,778	\$2,304,236	\$2,395,791
Expenditures by Fund				
General	\$2,109,288	\$2,304,778	\$2,304,236	\$2,395,791

Number of Full Time Positions	34.00	34.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	34.00	34.00

Key Objectives

1. Ensure the integrity, reliability and availability of the county's mainframe system
2. Enhance reliability, cost effectiveness, and energy efficiency of server infrastructure
3. Reduce the number of Tier 2 calls requiring analyst visits to user desktops
4. Increase the number of Support Desk calls resolved at Tier 1

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percentage of scheduled hours the system is operational	100	100	100
2. Percentage of servers migrated to or implemented in virtualized environment	47	54	57
3. Percentage of work orders resolved through telephone and email	41	50	54
4. Percentage of Support Desk calls resolved at Tier 1	67	68	68

Highlights

The Technical Services Activity provides hardware and software support for over 270 physical and virtual servers housed primarily in the DeLand Information Technology data center. The Technical Services Activity also staffs an Information Technology Support Desk on a 24 hour a day basis and supports over 2,500 personal computers located in various departments.

In FY 2013-14, Technical Services will continue to enhance the availability and recoverability of the county's computer systems and expand the virtual server infrastructure to accommodate growth and improve performance. Additional projects include expanding the storage area network, replacing end-of-life servers, refining a system for the management of mobile devices, and establishing a second data center on the eastside of the county. Operating expenses decreased primarily due to changes in the email archive solution and the retirement of mainframe. The FY2013-14 budget includes one (1) unfunded position.

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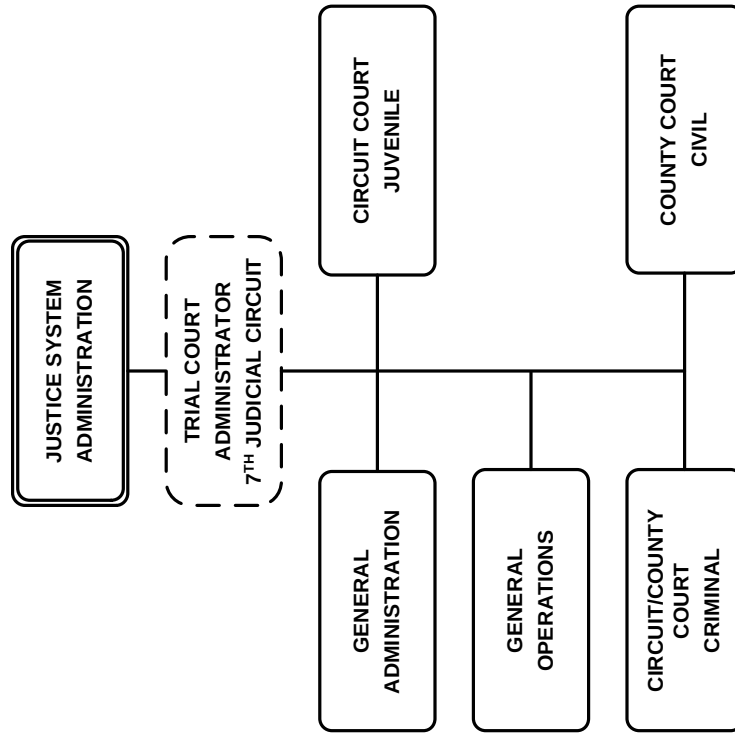
Justice System

Department: Justice System

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Circuit Court Criminal	1,301,579	1,306,837	1,331,692	1,342,176
Circuit Court Juvenile	235,683	234,254	240,278	237,674
County Court Civil	10,525	10,525	10,525	10,525
Drug Court	361,785	359,664	353,455	362,757
Drug Laboratory	379,438	437,914	419,498	444,478
Information Systems	259,242	326,495	315,025	294,110
Justice System Administration	373,301	365,427	402,027	407,081
Total Expenditures	\$2,921,553	\$3,041,116	\$3,072,500	\$3,098,801
Expenditures by Category				
Personal Services	2,110,310	2,115,600	2,129,934	2,166,234
Operating Expenses	792,482	910,991	927,541	893,042
Capital Outlay	8,236	4,000	4,500	29,000
Subtotal Operating Expenditures	\$2,911,028	\$3,030,591	\$3,061,975	\$3,088,276
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	\$10,525	\$10,525	\$10,525	\$10,525
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,921,553	\$3,041,116	\$3,072,500	\$3,098,801
Expenditures by Fund				
General	\$2,921,553	\$3,041,116	\$3,072,500	\$3,098,801
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		42.00		42.00

Mission: To provide an effective forum for the fair, efficient, and impartial resolution of legal and factual court related matters in Flagler, Putnam, St. Johns and Volusia Counties.

JUSTICE SYSTEM



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Justice System

Department: Justice System

Circuit Court Criminal

CIRC_CRIM

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,217,740	1,211,911	1,238,736	1,249,053
Operating Expenses	83,839	94,926	92,956	93,123
Subtotal Operating Expenditures	\$1,301,579	\$1,306,837	\$1,331,692	\$1,342,176
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,301,579	\$1,306,837	\$1,331,692	\$1,342,176
Expenditures by Fund				
General	\$1,301,579	\$1,306,837	\$1,331,692	\$1,342,176
Number of Full Time Positions		23.00		23.00
Number of Full Time Equivalent Positions		23.00		23.00

Key Objectives

1. Pretrial Assessment gathers comprehensive information including criminal histories of all arrestees booked into the Volusia County jail and going to first appearance and provides this information to the Court
2. Pretrial Assessment conducts interviews with arrestees booked into the Volusia County jail as part of a comprehensive information gathering process to provide the Court information needed for well-informed release decisions at 1st Appearances
3. Pretrial Supervision provides multi-layered levels of community based supervision of arrestees released into the Pretrial Supervision program by the Court to assure compliance with all release conditions and arrestees appearance at scheduled court events

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Victim Contacts by Pretrial Services	1,784	1,672	1,700
2. Number of Arrestee interviews by Pretrial Services	6,148	5,982	6,100
3. Defendants assigned to Pretrial Supervision	4,499	3,940	4,300
4. Appearance rate of Pretrial Referrals (percent)	3	3	3

Highlights

Volusia County's Pretrial Services program was accredited by the Florida Corrections Accreditation Commission in 2008 and received reaccreditation in June 2011. The program will be seeking reaccreditation in 2014. The Pretrial Services staff also excels in the area of professional development by obtaining a minimum of 40 hours of continuing education training per year. In addition, the staff maintains memberships in the Association of Pretrial Professionals of Florida. Pretrial Services continues to collaborate with the Bureau of Justice Assistance and the Pretrial Justice Institute.

One position will continue to be unfunded in FY2013-14.

Justice System

Department: Justice System

Circuit Court Juvenile

CIRC_JUV

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	177,870	175,082	179,071	180,996
Operating Expenses	57,813	59,172	61,207	56,678
Subtotal Operating Expenditures	\$235,683	\$234,254	\$240,278	\$237,674
Reimbursements	0	0	0	0
Total Operating Expenditures	\$235,683	\$234,254	\$240,278	\$237,674
Expenditures by Fund				
General	\$235,683	\$234,254	\$240,278	\$237,674
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Less serious juvenile offenders are diverted from the traditional delinquency process by disposing of cases through a program of peer accountability
2. Teen Court disposes of cases referred and provides an opportunity for youth to acknowledge responsibility for their actions, and learn alternative behaviors
3. Teen Court provides valuable experiences for youth and gives them the opportunities to act as jurors, clerks, prosecuting attorneys and defense attorneys and Teen Court educates and motivates both defendants and student participants to learn to make positive choices within their everyday
4. Teen Court encourages community involvement by using adult volunteers

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of case referrals	911	535	534
2. Number of program completions	652	469	530
3. Number of student volunteer hours	4,213	5,192	5,552
4. Number of volunteer hours	4,933	5,768	6,192

Highlights

Teen Court is based on the premise that youthful offenders, who have admitted to guilt to an offense, will more readily accept the responsibility for their actions when judged and sentenced by peers. It uses positive peer pressure and other appropriate sanctions to show youthful offenders the consequences of breaking the law and the benefits of positive, constructive behavior.

Teen Court allows young people to get involved within their communities, engage in critical thinking and learn argument/persuasion skills that benefit them long after their Teen Court service has ended. Teen Court makes civic education a reality.

Two (2) positions will continue to be unfunded in FY2013-14.

Justice System

Department: Justice System

County Court Civil

COUNTY_CIVIL

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	\$10,525	\$10,525	\$10,525	\$10,525
Reimbursements	0	0	0	0
Total Operating Expenditures	\$10,525	\$10,525	\$10,525	\$10,525
Expenditures by Fund				
General	\$10,525	\$10,525	\$10,525	\$10,525

Highlights

The Citizens Dispute Program provides the public with an alternative to resolving disputes through the court system. The program provides mediation services for County civil and small claims cases as well as for "citizen disputes" (non-court cases involving neighborhood disputes in the unincorporated areas of the County and disputes between citizens and County agencies and boards). The program is provided by County Court Mediation Services, which is responsible for the intake, scheduling and monitoring of cases as well as the recruitment and training of the mediators.

Justice System

Department: Justice System

Drug Court

3256220

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	338,735	336,129	329,853	339,402
Operating Expenses	23,050	23,535	23,602	23,355
Subtotal Operating Expenditures	\$361,785	\$359,664	\$353,455	\$362,757
Reimbursements	0	0	0	0
Total Operating Expenditures	\$361,785	\$359,664	\$353,455	\$362,757
Expenditures by Fund				
General	\$361,785	\$359,664	\$353,455	\$362,757
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Integration of alcohol and other drug treatment services with justice system case processing
2. Access to a continuum of alcohol, drug and related treatment and rehabilitation services and abstinence monitoring using frequent alcohol and other drug testing
3. Judicial interaction with each drug court participant through program completion and graduation

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Drug Court participants admitted	78	100	110
2. Drug Court retention rates (percent)	87	60	60
3. Drug Court graduates	54	50	50

Highlights

Two judicially led drug court programs, Adult and Family, serve Volusia County through the use of community collaborations. Reducing substance abuse, lessening the fiscal impact on society, encouraging law abiding lifestyles, breaking the cycle of addiction, restoring families and protecting children are included in our missions. Many community stakeholders collaborate in a concerted effort to better address substance abuse by all participants. Participating entities include Volusia County, Department of Children & Families, private attorneys, Community Partnership for Children, Guardian ad Litem, treatment providers, law enforcement, etc.

Justice System

Department: Justice System

Drug Laboratory

3157190

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	175,044	197,485	199,069	202,855
Operating Expenses	204,394	240,429	220,429	241,623
Subtotal Operating Expenditures	\$379,438	\$437,914	\$419,498	\$444,478
Reimbursements	0	0	0	0
Total Operating Expenditures	\$379,438	\$437,914	\$419,498	\$444,478
Expenditures by Fund				
General	\$379,438	\$437,914	\$419,498	\$444,478
Number of Full Time Positions		4.00		4.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. The Urinalysis Lab provides accurate and timely screening results to the judiciary, court programs and community partners
2. The Urinalysis Lab provides court testimony regarding the outcome of screening results
3. The Urinalysis Lab provides the judiciary and community partners with generalized drug screening education

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of positive tests	3	3	3
2. Number of individual tests	210,704	237,028	237,000
3. Number of specimens tested	36,557	44,642	44,600

Highlights

Court Administration operates two (2) Urinalysis Laboratories that are located in Daytona Beach and DeLand respectively. The labs perform urinalysis screenings upon order of the judges and the requests of community partners. The lab's staff strives to provide direct-observation collections to provide the greatest level of specimen integrity. The staff also routinely produces and disseminates screening results within one (1) business day of collection. The lab staff provides testimony to the court as needed.

Justice System

Department: Justice System

Information Systems

3157130

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	200,921	194,993	183,205	193,928
Operating Expenses	50,085	127,502	127,320	71,182
Capital Outlay	8,236	4,000	4,500	29,000
Subtotal Operating Expenditures	\$259,242	\$326,495	\$315,025	\$294,110
Reimbursements	0	0	0	0
Total Operating Expenditures	\$259,242	\$326,495	\$315,025	\$294,110
Expenditures by Fund				
General	\$259,242	\$326,495	\$315,025	\$294,110
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		3.00

Highlights

The Information Technology Division is responsible for network maintenance, server maintenance and for providing support to the judiciary and court programs in Volusia County. In addition, it is responsible for providing an information technology system that meets any new requirements mandated by the State of Florida Supreme Court, by statute or by other government entities.

The significant decrease in operating cost for FY2013-14 is the result of the Justice System participating in the county's computer replacement program and having purchased numerous touch screen computers for the judges in FY2012-13 and having had to pay the one-time buy-in cost for the first year of the program. The increase in capital cost for FY2013-14 is associated with the purchase of a back-up and recovery data system to comply with the mandate from the Florida Supreme Court. This system needs to be able to handle the existing data but also provide space to implement integration with the Clerk of Courts system.

Justice System

Department: Justice System

Justice System Administration

JUST_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	373,301	365,427	402,027	407,081
Subtotal Operating Expenditures	\$373,301	\$365,427	\$402,027	\$407,081
Reimbursements	0	0	0	0
Total Operating Expenditures	\$373,301	\$365,427	\$402,027	\$407,081
Expenditures by Fund				
General	\$373,301	\$365,427	\$402,027	\$407,081

Number of Full Time Positions	0.00	0.00

Key Objectives

1. To provide administrative support to the Circuit and County judges of the Seventh Judicial Circuit. Management and supervision of court programs are integral components of this service
2. Adjudicate criminal, civil, family and juvenile, and probate cases filed within the Circuit Court and adjudicate criminal, civil and traffic cases filed within the County Court

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of circuit court filings	37,837	40,044	37,100
2. Number of county court filings	140,094	103,105	82,300

Highlights

Court Administration provides administrative support for the Seventh Judicial Circuit in Volusia County. The Judicial Support budget provides for funding of certain expenses associated with the operation of the Volusia County trial judges' offices, courtrooms, and hearing rooms as mandated by Florida Statute Sec. 29.008.

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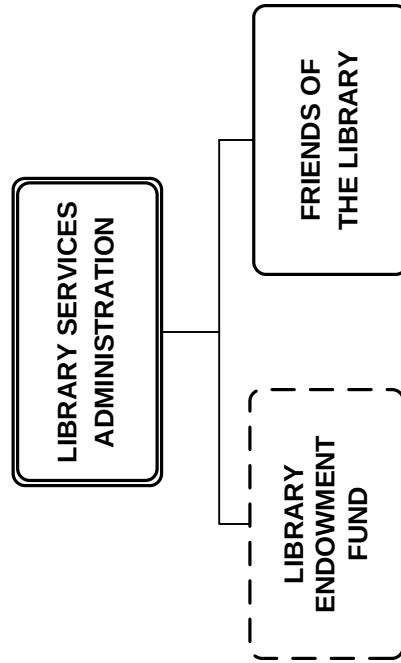
Library Services

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Friends of the Library	72,148	85,000	54,000	50,000
Library Administration	16,111,868	24,185,169	17,166,080	23,181,097
Total Expenditures	\$16,184,016	\$24,270,169	\$17,220,080	\$23,231,097
Expenditures by Category				
Personal Services	8,760,045	8,703,240	8,715,822	8,884,826
Operating Expenses	6,588,848	6,813,808	6,638,925	6,669,780
Capital Outlay	64,389	180,240	138,000	120,240
Subtotal Operating Expenditures	\$15,413,282	\$15,697,288	\$15,492,747	\$15,674,846
Capital Improvements	459,732	545,000	1,421,699	470,000
Interfund Transfers	311,002	315,634	305,634	415,422
Reserves	0	7,712,247	0	6,670,829
Subtotal Other Operating Expenses	\$770,734	\$8,572,881	\$1,727,333	\$7,556,251
Reimbursements	0	0	0	0
Total Operating Expenditures	\$16,184,016	\$24,270,169	\$17,220,080	\$23,231,097
Expenditures by Fund				
Library	\$16,177,827	\$23,516,620	\$17,220,080	\$22,466,867
Library Endowment	\$6,189	\$753,549	\$0	\$764,230
Number of Full Time Positions		180.00		180.00
Number of Part Time Positions		13.00		13.00
Number of Full Time Equivalent Positions		186.50		186.50

Mission: Creating opportunities for personal growth, improving quality of life, and strengthening the community.

COMMUNITY SERVICES LIBRARY SERVICES DIVISION



Library Services

Department: Community Services

Friends of the Library

6402200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	64,343	75,000	46,000	40,000
Capital Outlay	7,805	10,000	8,000	10,000
Subtotal Operating Expenditures	\$72,148	\$85,000	\$54,000	\$50,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$72,148	\$85,000	\$54,000	\$50,000
Expenditures by Fund				
Library	\$72,148	\$85,000	\$54,000	\$50,000

Highlights

The County earns matching state funds of up to \$.25 on local funds expended on library services by special interest groups, non-profit associations, and Friends of the Library. These cooperative partnerships result in additional publications, furniture, fixtures, equipment, and programs for library users.

Library Services

Department: Community Services

Library Administration

LIB_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	8,760,045	8,703,240	8,715,822	8,884,826
Operating Expenses	6,524,505	6,738,808	6,592,925	6,629,780
Capital Outlay	56,584	170,240	130,000	110,240
Subtotal Operating Expenditures	\$15,341,134	\$15,612,288	\$15,438,747	\$15,624,846
Capital Improvements	459,732	545,000	1,421,699	470,000
Interfund Transfers	311,002	315,634	305,634	415,422
Reserves	0	7,712,247	0	6,670,829
Subtotal Other Operating Expenses	\$770,734	\$8,572,881	\$1,727,333	\$7,556,251
Reimbursements	0	0	0	0
Total Operating Expenditures	\$16,111,868	\$24,185,169	\$17,166,080	\$23,181,097
Expenditures by Fund				
Library	\$16,105,679	\$23,431,620	\$17,166,080	\$22,416,867
Library Endowment	\$6,189	\$753,549	\$0	\$764,230
Number of Full Time Positions		180.00		180.00
Number of Part Time Positions		13.00		13.00
Number of Full Time Equivalent Positions		186.50		186.50

Key Objectives

1. Maintain an adequate collection-item inventory of library materials
2. Continue implementation of state-certified technology plan
3. Continue the development of system-wide adult, teen and juvenile program planning and implementation
4. To close the digital divide in our community by making sure residents have access to computers and the opportunities of broadband internet

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of collection items per capita (LOS=1.82 per capita)	2	2	2
2. Number of virtual visits to networked resources	4,207,164	4,707,142	4,500,000
3. Number of program attendees	120,097	126,115	125,000
4. Number of internet and computer use sessions	0	772,038	775,000

Highlights

The Library Division is responsible for providing public library service for every resident in the County and for maintaining facilities at acceptable standards. The countywide Library Fund was established to account for revenues and expenditures relating to the operation of a public library system, including six (6) regional libraries, seven (7) community branch libraries, and one (1) support/training facility. The budget represents continuing the capital improvement program, continuing to provide relevant on-site and on-line collections of popular materials, while moving more services from a nine-to-five to 24/7. The popularity of the library system continues to grow with resulting library public service indicators exceeding ten and half million transactions (10,668,961) during FY2011-12. The Division expects to capture \$1,545,448 in offsetting revenue: fines, earned interest, donations, Friends of the Library contributions, Federal e-rate refund, and State aid to public libraries.

The FY2013-14 budget includes 15 full-time and 5 part-time unfunded positions.

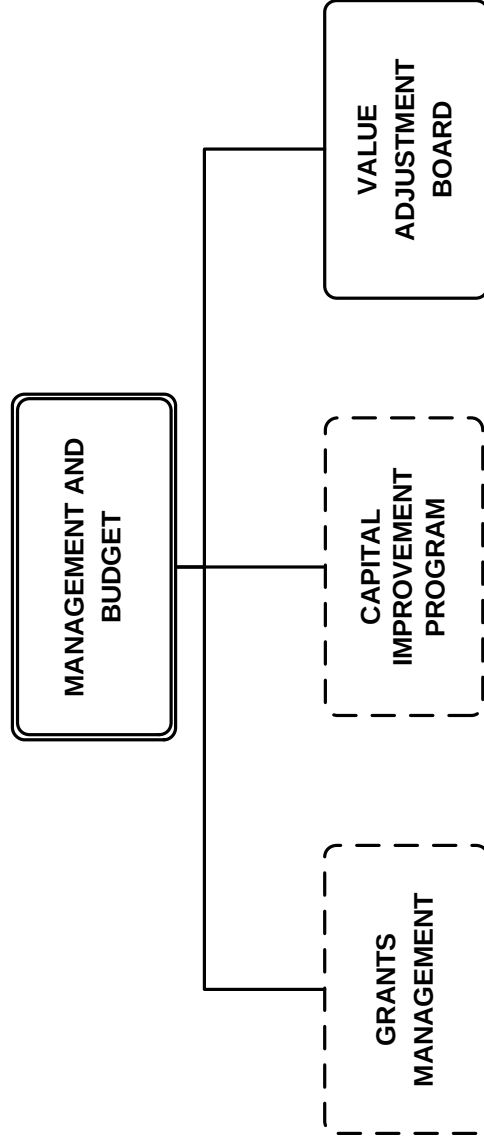
Management and Budget

Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Management and Budget	399,408	373,852	375,325	461,944
VAB/TRIM	236,030	294,140	253,721	289,145
Total Expenditures	\$635,438	\$667,992	\$629,046	\$751,089
Expenditures by Category				
Personal Services	771,147	728,284	739,629	763,666
Operating Expenses	216,945	287,590	237,299	278,737
Subtotal Operating Expenditures	\$988,092	\$1,015,874	\$976,928	\$1,042,403
Reimbursements	(352,654)	(347,882)	(347,882)	(291,314)
Total Operating Expenditures	\$635,438	\$667,992	\$629,046	\$751,089
Expenditures by Fund				
General	\$635,438	\$667,992	\$629,046	\$751,089
Number of Full Time Positions		11.00		11.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		11.00		11.00

Mission: To make recommendations for the development and allocation of resources to meet citizen, County Council and Department priorities in a legal, innovative and efficient manner resulting in the effective and efficient delivery of services that instills public trust and the well being of citizens.

FINANCIAL AND ADMINISTRATIVE SERVICES MANAGEMENT AND BUDGET DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Management and Budget

Department: Financial and Administrative Services

Management and Budget

8300100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	719,355	677,610	687,509	711,235
Operating Expenses	32,707	44,124	35,698	42,023
Subtotal Operating Expenditures	\$752,062	\$721,734	\$723,207	\$753,258
Reimbursements	(352,654)	(347,882)	(347,882)	(291,314)
Total Operating Expenditures	\$399,408	\$373,852	\$375,325	\$461,944
Expenditures by Fund				
General	\$399,408	\$373,852	\$375,325	\$461,944
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Key Objectives

1. Project annual General Fund revenues within 4% of actual collections
2. Publish a budget document meeting Governmental Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and as a communications device
3. Evaluate all budget amendment requests prior to County Council approval to determine budgetary needs and insure compliance with statutory mandates for amending the adopted budget
4. Develop and maintain budgetary reports for use by the departments

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Accuracy rate in forecasting annual General Fund revenue estimates (percent)	98	97	96
2. GFOA Distinguished Budget Presentation Award earned	1	1	1
3. Number of budget amendments processed (Operating/Non-Operating/Grants)	450	325	325
4. Number of reports developed and maintained	358	358	358

Highlights

The Office of Management and Budget includes the County's Budget operations, along with Grants and the Value Adjustment Board (VAB). End-user reports have been developed for monitoring of the budget-to-actuals. There are two (2) unfunded positions for FY2013-14.

Management and Budget

Department: Financial and Administrative Services

VAB/TRIM

8302283

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	51,792	50,674	52,120	52,431
Operating Expenses	184,238	243,466	201,601	236,714
Subtotal Operating Expenditures	\$236,030	\$294,140	\$253,721	\$289,145
Reimbursements	0	0	0	0
Total Operating Expenditures	\$236,030	\$294,140	\$253,721	\$289,145
Expenditures by Fund				
General	\$236,030	\$294,140	\$253,721	\$289,145
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Pursuant to Chapter 194.011, Florida Statutes Any taxpayer who objects to the assessment placed on any property taxable to him or her, including the assessment of homestead property at less than just value under s. 193.155(8) may file a petition with the value adjustment board

2. Pursuant to Chapter 194.034 the Value Adjustment Board must follow statutory procedures governing the board regarding Administrative and Judicial Review of Property Taxes

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. VAB Petitions	853	1,023	1,228
2. VAB Hearings	345	414	497

Highlights

Pursuant to statute each property owner receives a Notice of Proposed Property Taxes from the Property Appraiser annually demonstrating the following information: prior year's taxes, the current year's taxes, with and without budget changes, as well as the market and assessed values for the previous and current year. Pursuant to Chapter 194.011 if the property owner feels this notice does not properly reflect fair market value, a petition may be filed with the Value Adjustment Board (VAB) with certain exceptions, a non-refundable \$15.00 filing fee per parcel is statutorily required at the time of petition filing.

The board clerk prepares a schedule of appearances before special magistrates; a notice of hearing will be provided to each petitioner at least 25 calendar days in advance, for those petitions not settled or withdrawn. Once a hearing has concluded the magistrate makes a recommendation to the VAB which will render a final decision of such recommendations. A petitioner may file a claim with the circuit court if they disagree with the final decision of the VAB within 15 days (for exemptions) and 60 days (for valuation) from the date of recusal, (Section 196.151 and Section 194.171 F.S.).

The total estimated fee revenue is \$55,051. The FY2013-14 budget includes one board clerk position and the cost of mailing TRIM notices.

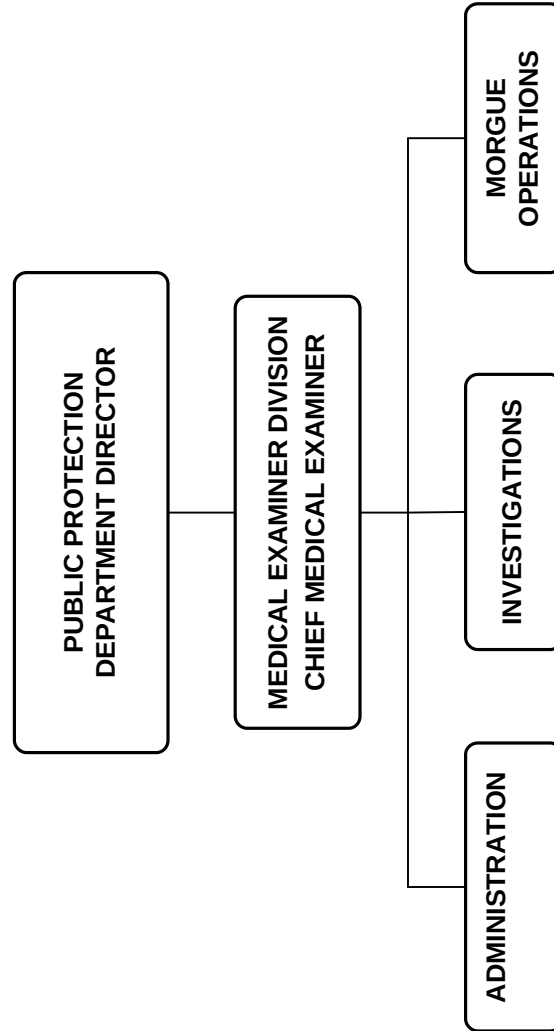
Medical Examiner

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	868,038	926,722	897,930	920,223
Investigations	352,538	498,653	503,019	405,427
Morgue Operations	487,116	552,194	541,347	559,459
Total Expenditures	\$1,707,692	\$1,977,569	\$1,942,296	\$1,885,109
Expenditures by Category				
Personal Services	1,254,687	1,304,884	1,337,008	1,371,479
Operating Expenses	447,654	670,414	603,017	511,359
Capital Outlay	5,351	2,000	2,000	2,000
Subtotal Operating Expenditures	\$1,707,692	\$1,977,298	\$1,942,025	\$1,884,838
Grants and Aids	0	271	271	271
Subtotal Other Operating Expenses	\$0	\$271	\$271	\$271
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,707,692	\$1,977,569	\$1,942,296	\$1,885,109
Expenditures by Fund				
General	\$1,707,692	\$1,977,569	\$1,942,296	\$1,885,109
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Mission: To determine the cause and manner of death in cases falling under Medical Examiner jurisdiction as determined in F.S. 406.

PUBLIC PROTECTION MEDICAL EXAMINER DIVISION



Medical Examiner

Department: Public Protection

Administration

5500100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	786,477	781,432	799,700	821,905
Operating Expenses	81,561	145,290	98,230	98,318
Subtotal Operating Expenditures	\$868,038	\$926,722	\$897,930	\$920,223
Reimbursements	0	0	0	0
Total Operating Expenditures	\$868,038	\$926,722	\$897,930	\$920,223
Expenditures by Fund				
General	\$868,038	\$926,722	\$897,930	\$920,223
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Key Objectives

1. Prepare, organize and maintain all records, reports, photographs and legal documents, comprising the official case file, originating from new investigations and postmortem examinations

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of new case files prepared (Volusia)	712	772	780
2. Number of new case files prepared (Seminole)	287	278	281

Highlights

The Administration Activity provides forensic pathologist services, management, accounting and clerical support for the Division. It also provides community/educational outreach with organizations, institutions, schools, various task forces and medical facilities. Section 406.11, Florida Statute, specifies the duties of the Medical Examiner - to determine the cause and manner of death in certain circumstances. The District 7 (Volusia) ME Office also provides these services for District 24 (Seminole County) via contractual agreement and the payment for these services goes into the General Fund. The annual caseload is a function of population, visitors, economic climate and social pressures and, as a result is increasing in both counties. This Activity also produces final postmortem reports and sends the reports out to the various end-users. The Division now scans and stores all case files in electronic format on the Liberty Document Management System in accordance with state and local retention schedules.

The FY2013-14 budget includes one unfunded position.

Medical Examiner

Department: Public Protection

Investigations

5501000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	306,997	335,130	349,811	352,777
Operating Expenses	45,541	163,523	153,208	52,650
Subtotal Operating Expenditures	\$352,538	\$498,653	\$503,019	\$405,427
Reimbursements	0	0	0	0
Total Operating Expenditures	\$352,538	\$498,653	\$503,019	\$405,427
Expenditures by Fund				
General	\$352,538	\$498,653	\$503,019	\$405,427
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Investigate the circumstances surrounding deaths [in District 7 (Volusia) and in District 24 (Seminole)] in accordance with Section 406.11, Florida Statute, for the purpose of making a determination whether the death falls under medical examiner jurisdiction
2. Review requests for authorization to cremate the remains of persons who die in Volusia and Seminole counties in accordance with Section 406.11, Florida Statute, and conduct additional investigations as needed

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of deaths investigated (Volusia)	1,019	1,032	1,050
2. Number of Deaths Investigated (Seminole)	534	550	560
3. Number of cremation requests reviewed/investigated (Volusia)	4,115	4,300	4,515
4. Number of cremation requests reviewed/investigated (Seminole)	1,726	1,832	1,924

Highlights

The Investigations Activity handles about 1,600 death calls per year, and about 6,500 cause of death reviews for cremation approval in Volusia and Seminole counties. This function requires Forensic Investigators to be on call 24/7/365. Forensic Investigators determine Medical Examiner jurisdiction based on Florida Statute requirements and then accept or decline cases. The Director of Operations (DO) function is also included in this activity. The DO provides first-level supervision, administration, and task oversight for all activities.

Medical Examiner

Department: Public Protection

Morgue Operations

5502000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	161,213	188,322	187,497	196,797
Operating Expenses	320,552	361,601	351,579	360,391
Capital Outlay	5,351	2,000	2,000	2,000
Subtotal Operating Expenditures	\$487,116	\$551,923	\$541,076	\$559,188
Grants and Aids	0	271	271	271
Subtotal Other Operating Expenses	\$0	\$271	\$271	\$271
Reimbursements	0	0	0	0
Total Operating Expenditures	\$487,116	\$552,194	\$541,347	\$559,459
Expenditures by Fund				
General	\$487,116	\$552,194	\$541,347	\$559,459
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00
Key Objectives				
1. Prepare decedents and assist medical examiners in conducting postmortem examinations, and ensure proper storage and release of decedents				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Number of ME cases (Volusia)	712	772		780
2. Number of ME cases (Seminole)	287	278		281
Highlights				
The Morgue Operations Activity supports the postmortem procedures and specialized tests utilized as required by statute for medical examiners to certify death in certain circumstances. Forensic Technicians prepare decedents for and assist the medical examiners with postmortem examinations. Specimens are collected and submitted to outside laboratories for analysis and/or other preparation. A limited number of tests are also performed in-house.				

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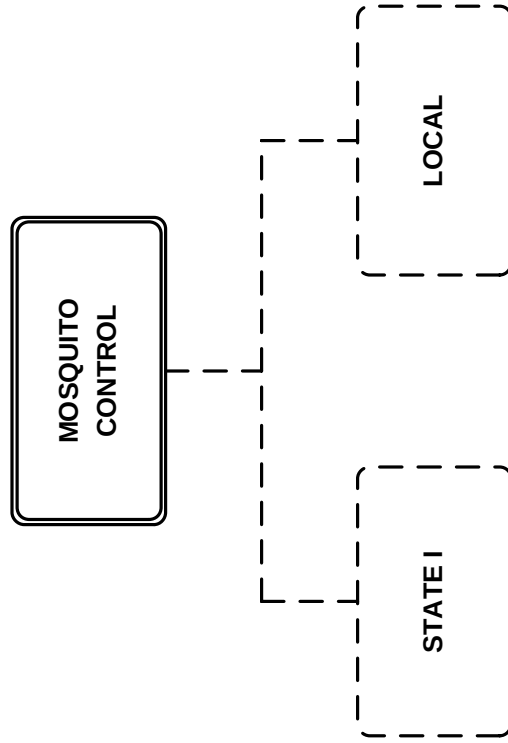
Mosquito Control

Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Mosquito Control	4,072,869	11,003,961	4,506,937	11,766,545
Total Expenditures	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Expenditures by Category				
Personal Services	1,363,070	1,437,363	1,407,017	1,461,622
Operating Expenses	2,302,835	3,494,175	2,328,091	2,141,440
Capital Outlay	341,570	462,500	622,500	134,714
Subtotal Operating Expenditures	\$4,007,475	\$5,394,038	\$4,357,608	\$3,737,776
Capital Improvements	0	80,000	80,000	0
Grants and Aids	156,803	149,329	149,329	154,040
Reserves	0	5,540,594	0	8,024,729
Subtotal Other Operating Expenses	\$156,803	\$5,769,923	\$229,329	\$8,178,769
Reimbursements	(91,409)	(160,000)	(80,000)	(150,000)
Total Operating Expenditures	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Expenditures by Fund				
East Volusia Mosquito Control	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		29.75		29.75

Mission: To provide an integrated pest management program for mosquitoes and other arthropods of public health importance based upon a surveillance system for both pest and potentially disease important species; meet acceptable outdoor comfort needs of the public; ensure protection of environmental concerns; utilize a rigorous pesticides safety program for employees and the public; follow all state and federal laws, regulations and standards and complies with required record of activities.

PUBLIC WORKS MOSQUITO CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Mosquito Control

Department: Public Works

Mosquito Control

MOSQUITO

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,363,070	1,437,363	1,407,017	1,461,622
Operating Expenses	2,302,835	3,494,175	2,328,091	2,141,440
Capital Outlay	341,570	462,500	622,500	134,714
Subtotal Operating Expenditures	\$4,007,475	\$5,394,038	\$4,357,608	\$3,737,776
Capital Improvements	0	80,000	80,000	0
Grants and Aids	156,803	149,329	149,329	154,040
Reserves	0	5,540,594	0	8,024,729
Subtotal Other Operating Expenses	\$156,803	\$5,769,923	\$229,329	\$8,178,769
Reimbursements	(91,409)	(160,000)	(80,000)	(150,000)
Total Operating Expenditures	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Expenditures by Fund				
East Volusia Mosquito Control	\$4,072,869	\$11,003,961	\$4,506,937	\$11,766,545
Number of Full Time Positions		29.00		29.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		29.75		29.75
Key Objectives				
1. Maintain a records system of pre and post spray treatment from mosquito surveillance data to measure reduction in adult mosquitoes (Local)				
2. Maintain Mosquito Control Division equipment at a level to guarantee availability for adequate surveillance and control response				
3. Utilize biorational formulations and biological organisms to control immature mosquitoes (State)				
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Percentage of operations showing adult mosquito reduction of 75% or greater following adulticiding	79	80	80	
2. Percentage of days one helicopter is available for work	100	100	100	
3. Number of immature mosquito sites with newly stocked minnows	60	100	100	

Mosquito Control

Department: Public Works

Highlights

LOCAL (0003) - Volusia County Mosquito Control (VCMC) is responsible for nuisance and disease mosquito surveillance and control in Volusia County. VCMC must reduce the mosquito production sites and control immature mosquitoes before they develop into adult mosquitoes. Funding for VCMC is provided primarily through the Special Taxing District. VCMC has incorporated several bio-rational control agents into our integrated management program, is performing marsh restoration on Federal lands (Canaveral National Seashore) and initiated a fish rearing facility to enhance biological control.

STATE (0001) - To provide an integrated pest management program for mosquitoes and other arthropods of public health importance based upon a surveillance system for both pest and potentially disease important species; meets acceptable outdoor comfort needs of the public; ensures protection of environmental concerns; utilizes a rigorous pesticide safety program for employees and the public; follows all state and federal laws; regulations and standards and complies with required record of activities. It is anticipated that equipment rental charges to other entities including west side cities will continue in FY 13-14 but at reduced levels.

Mosquito Control continues to look for efficiencies to lower the operating costs to accomplish its responsibilities to the citizens of the County. In this effort Mosquito Control has the following plans for the \$8.0M held in reserves, \$2.0M is capital reserves for the Public Works Service Center, \$5.6M for the replacement of vehicles and equipment, to include the possible replacement of a helicopter, required to ensure efficient and safe operations, and \$398,907 that represents 10% of revenues to address any emergency.

For FY2013-14 Mosquito Control will have a total of five (5) unfunded positions.

Non-Departmental

Department: Other Budgetary Accounts

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Non - Departmental	42,070,654	82,801,050	42,732,789	91,665,837
Total Expenditures	\$42,070,654	\$82,801,050	\$42,732,789	\$91,665,837
Expenditures by Category				
Personal Services	127,629	0	0	0
Operating Expenses	2,032,715	1,406,293	1,336,829	886,104
Subtotal Operating Expenditures	\$2,160,344	\$1,406,293	\$1,336,829	\$886,104
Grants and Aids	4,467,690	4,287,894	4,288,172	4,748,599
Interfund Transfers	35,442,620	36,706,154	37,107,788	40,489,093
Reserves	0	40,400,709	0	45,542,041
Subtotal Other Operating Expenses	\$39,910,310	\$81,394,757	\$41,395,960	\$90,779,733
Total Operating Expenditures	\$42,070,654	\$82,801,050	\$42,732,789	\$91,665,837
Reimbursements	0	0	0	0
Net Expenditures	\$42,070,654	\$82,801,050	\$42,732,789	\$91,665,837
Expenditures by Fund				
General	\$14,887,601	\$51,646,558	\$14,082,569	\$58,154,124
Municipal Service District	\$3,525,322	\$6,893,541	\$4,016,545	\$8,027,266
Resort Tax	\$7,340,961	\$7,626,893	\$7,629,901	\$7,782,391
Sales Tax Trust	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340
Silver Sands/Bethune Beach MSD	\$14,896	\$15,433	\$15,433	\$14,386
Special Lighting Districts	\$270,547	\$294,545	\$270,540	\$323,330

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Personal Services				
Salaries & Wages	90,949	0	0	0
FICA	6,448	0	0	0
Retirement	4,063	0	0	0
Group Insurance	24,790	0	0	0
Life Insurance	875	0	0	0
Overtime	504	0	0	0
Subtotal Personal Services	\$127,629	\$0	\$0	\$0
Operating Expenses				
Legal Expenses	11,888	0	0	0
Prior Period Expense	416,291	0	2,100	0
Property Insurance	18,184	18,184	18,184	0
Commissions	24,037	0	32,950	26,032
Subtotal Operating Expenses	\$470,400	\$18,184	\$53,234	\$26,032
Grants and Aids				
TITF-Payments	4,433,019	4,287,894	4,288,172	4,748,599
Subtotal Grants and Aids	\$4,433,019	\$4,287,894	\$4,288,172	\$4,748,599
Interfund Transfers				
Transfers to Capital Projects Fund	430,849	405,148	410,052	660,052
Transfers to Debt Service Fund	358,057	358,265	358,265	358,644
Transfers to Economic Development	1,577,443	1,577,443	1,577,443	2,259,952
Transfers to E Volusia Transit District	7,391,803	7,391,803	7,391,803	8,230,307
Transfers to Grants	94,578	0	0	0
Transfers to Silver Sands/Bethune Beach M	3,823	3,600	3,600	4,018
Subtotal Interfund Transfers	\$9,856,553	\$9,736,259	\$9,741,163	\$11,512,973
Reserves				
Contingency Reserves	0	98,494	0	250,000
Emergencies Reserves	0	15,616,023	0	17,746,493
Future Capital Reserves	0	2,504,452	0	3,420,000
Loan Repayment Reserves	0	12,741,000	0	8,903,309
Special Programs Reserves	0	1,194,176	0	1,194,176
Revenue Stabilization	0	4,000,000	0	4,000,000
Transition Reserves	0	1,450,076	0	6,352,542
Subtotal Reserves	\$0	\$37,604,221	\$0	\$41,866,520
Total Operating Expenditures	<u>\$14,887,601</u>	<u>\$51,646,558</u>	<u>\$14,082,569</u>	<u>\$58,154,124</u>
Net Expenditures	<u>\$14,887,601</u>	<u>\$51,646,558</u>	<u>\$14,082,569</u>	<u>\$58,154,124</u>

Position Summary	FY 2012-13 Budget	FY 2013-14 Budget
Number of Full Time Positions	3.00	0.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	0.00

Highlights

General Fund Non-Departmental expenditures include, reserves, payments to other entities, and transfers to other funds for grant match, debt service, and other purposes. Interfund transfers increase of \$682,509 to Economic Development and an increase \$838,504 to Votran due to the depletion of their fund balances being used for operating expenses.

Emergency Reserves are being increased to bring them in line with the 10% requirement as stated by County Council policy. Future capital reserves are increased for future election equipment replacement and EVAC cardiac monitors and auto pulse machine replacements. These slight increases are offset by the reduction in the reserve for loan payments of \$3.8m. There is also an increase in the transition reserves of \$4.9m to allow for economic stabilization due to the unstable economic climate.

Three vacant and unfunded positions that were placed in transition will be deleted in FY2013-14.

Municipal Service District Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Operating Expenses				
Administrative Fee Expense	197,003	0	0	0
Admin Svc Chg-Ad Valorem Tax	224,389	215,697	215,697	222,711
Admin Svc Chg-Prop Appraiser	125,192	125,192	124,684	131,010
Contracted Services	40,423	30,000	20,000	25,000
Interest Expense	4,934	4,342	4,342	4,342
Property Insurance	250	0	0	0
W Volusia Mosquito Control	86,981	150,000	80,000	80,000
Indirect Cost	499,900	451,240	451,240	0
Subtotal Operating Expenses	\$1,179,072	\$976,471	\$895,963	\$463,063
Grants and Aids				
Public Services	34,671	0	0	0
Subtotal Grants and Aids	\$34,671	\$0	\$0	\$0
Interfund Transfers				
Transfers to Capital Projects Fund	0	0	0	62,500
Transfers to General Fund	20,554	20,582	20,582	20,582
Transfers to Transportation Trust Fund	2,291,025	3,100,000	3,100,000	3,850,000
Subtotal Interfund Transfers	\$2,311,579	\$3,120,582	\$3,120,582	\$3,933,082
Reserves				
Emergencies Reserves	0	1,851,918	0	2,072,727
Reserves	0	572,001	0	0
Special Programs Reserves	0	372,569	0	372,569
Revenue Stabilization	0	0	0	1,185,825
Subtotal Reserves	\$0	\$2,796,488	\$0	\$3,631,121
Total Operating Expenditures	<u>\$3,525,322</u>	<u>\$6,893,541</u>	<u>\$4,016,545</u>	<u>\$8,027,266</u>
Net Expenditures	<u>\$3,525,322</u>	<u>\$6,893,541</u>	<u>\$4,016,545</u>	<u>\$8,027,266</u>

Highlights

Municipal Service Fund Non-Departmental expenditures include reserves, transfers to other funds for debt service and other purposes, and direct expenditures for General Government services such as collection commissions and indirect costs. The overall operating expenses have decreased by \$519k due to decreases to the operating divisions' realignment of indirect costs. Mosquito Control for unincorporated county has decreased by \$70k due decreased frequency of spraying. The increased interfund transfer to the Transportation Trust Fund of \$750k was necessary to address safety-related deferred maintenance needs of the local transportation infrastructure.

The overall increase in reserves of \$312k will enable us to slowly grow reserves to the 10% requirement as set by County Council policy. This will also provide stabilization for changes in the revenue stream or unexpected expenditures.

Resort Tax Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Operating Expenses				
Indirect Cost-Ad Valorem Tax	97,800	101,660	101,659	103,693
Subtotal Operating Expenses	\$97,800	\$101,660	\$101,659	\$103,693
Interfund Transfers				
Transfers to Debt Service Fund	4,739,946	4,731,191	4,731,191	4,717,513
Transfers to Ocean Center	2,503,215	2,794,042	2,797,051	2,961,185
Subtotal Interfund Transfers	\$7,243,161	\$7,525,233	\$7,528,242	\$7,678,698
Total Operating Expenditures	<u>\$7,340,961</u>	<u>\$7,626,893</u>	<u>\$7,629,901</u>	<u>\$7,782,391</u>
Net Expenditures	<u>\$7,340,961</u>	<u>\$7,626,893</u>	<u>\$7,629,901</u>	<u>\$7,782,391</u>

Highlights

Resort Tax Fund expenditures include payments for 2% administrative charges authorized for collection of the Tourist Development (Resort) Tax. Pursuant to 125.0104(3)(c) F.S., the first two cents of the tourist development tax provides funding for the 2002 and 2004 Tourist Development Refunding Bonds as facilitated by interfund transfer of \$2,468,013 and \$2,249,500, respectively. The additional one cent resort tax, authorized per 125.0104(3)(l) F.S., provides for the FY2013-14 \$2.9M transfer to the Ocean Center.

Sales Tax Trust Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Interfund Transfers				
Transfers to Debt Service Fund	7,198,510	7,146,106	7,146,106	7,126,296
Transfers to General Fund	3,333,799	3,980,216	4,279,444	4,790,623
Transfers to Municipal Service District Fund	4,219,039	3,917,779	4,012,272	4,167,442
Transfers to Ocean Center	1,279,979	1,279,979	1,279,979	1,279,979
Subtotal Interfund Transfers	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340
Total Operating Expenditures	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340
Net Expenditures	\$16,031,327	\$16,324,080	\$16,717,801	\$17,364,340

Highlights

The Local Government Half-Cent Sales Tax is anticipated to increase slightly compared to prior year due to the improving economy in Volusia County. Fund expenditures are authorized for any countywide use and are transferred to the General Fund, the Municipal Service District Fund, Ocean Center, with debt service coming from the portion designated for General Fund.

Silver Sands/Bethune Beach MSD Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Operating Expenses				
Arterial Lighting	14,556	15,107	15,107	14,053
Indirect Cost-Ad Valorem Tax	221	207	207	214
Indirect Cost-Prop Appraiser	119	119	119	119
Subtotal Operating Expenses	\$14,896	\$15,433	\$15,433	\$14,386
Total Operating Expenditures	\$14,896	\$15,433	\$15,433	\$14,386
Net Expenditures	\$14,896	\$15,433	\$15,433	\$14,386

Highlights

The Silver Sands/Bethune Beach Municipal Service District (MSD) was established by Volusia County Ordinances 77-30 and 79-18. Municipal services provided within the District are determined by the Volusia County Council and funded through the levy of a millage as authorized by the constitution and statutory law. The FY2013-14 proposed millage is 0.0150 mills, which represents a 2.6% decrease from the current 0.0154 rate. In addition, a subsidy of \$4,018 is required from the General Fund to offset increased utilities and operating cost.

Special Lighting Districts Fund

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditure by Category				
Operating Expenses				
Utilities	250,630	274,765	250,760	260,400
Indirect Cost-Ad Valorem Tax	5,716	6,005	6,005	5,506
Indirect Cost	14,201	13,775	13,775	13,024
Subtotal Operating Expenses	\$270,547	\$294,545	\$270,540	\$278,930
Reserves				
Reserves	0	0	0	44,400
Subtotal Reserves	\$0	\$0	\$0	\$44,400
Total Operating Expenditures	\$270,547	\$294,545	\$270,540	\$323,330
Net Expenditures	\$270,547	\$294,545	\$270,540	\$323,330

Highlights

Special Lighting Districts are established under the authority provided in Article II, Sec. 110-31 County Code; and have been created to account for street lighting utility expenditures in 55 street lighting districts (SLD) in both unincorporated and incorporated Volusia County. Revenue for this fund is generated through the levy of a non-ad valorem assessment for each parcel within each specific district and is calculated based on the estimated cost of providing street lighting within that district. The FY2013-14 budget is predicated on assessment rates ranging from \$0.12/front feet to \$217/parcel per year.

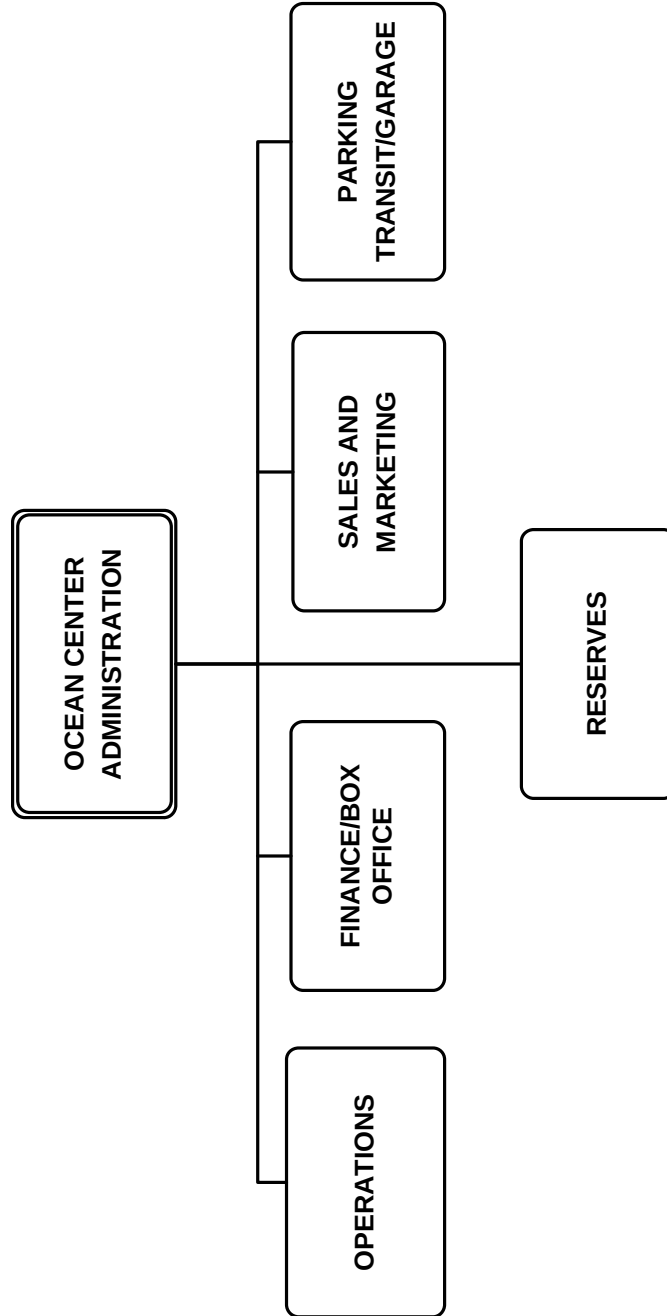
Ocean Center

Department: Ocean Center

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Finance/Box Office	119,262	118,509	116,450	113,288
Ocean Center Administration	2,195,489	2,302,575	1,581,840	2,374,894
Operations	2,987,432	2,996,484	2,899,738	3,199,800
Parking/Operations	1,699,785	2,821,251	2,817,498	2,612,234
Sales and Marketing	974,214	1,203,273	1,203,108	1,228,585
Total Expenditures	\$7,976,182	\$9,442,092	\$8,618,634	\$9,528,801
Expenditures by Category				
Personal Services	1,885,711	1,960,047	1,944,572	2,081,249
Operating Expenses	4,193,530	4,688,545	4,363,568	4,232,643
Capital Outlay	37,391	20,300	82,443	551,300
Subtotal Operating Expenditures	\$6,116,632	\$6,668,892	\$6,390,583	\$6,865,192
Capital Improvements	40,585	40,000	518,083	0
Debt Service	458,431	969,993	970,666	974,863
Grants and Aids	5,775	6,275	6,275	6,275
Interfund Transfers	1,354,759	1,139,240	840,585	868,869
Reserves	0	725,250	0	894,391
Subtotal Other Operating Expenses	\$1,859,550	\$2,880,758	\$2,335,609	\$2,744,398
Reimbursements	0	(107,558)	(107,558)	(80,789)
Total Operating Expenditures	\$7,976,182	\$9,442,092	\$8,618,634	\$9,528,801
Expenditures by Fund				
Ocean Center	\$6,276,397	\$6,620,841	\$5,801,136	\$6,916,567
Parking Garage	\$1,699,785	\$2,821,251	\$2,817,498	\$2,612,234
Number of Full Time Positions		42.00		42.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		42.50		42.50

Mission: To generate economic impact for the community, improve the quality of life, operate efficiently, and provide a positive experience.

OCEAN CENTER



Ocean Center

Department: Ocean Center

Finance/Box Office

1301500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	74,200	72,341	74,562	74,995
Operating Expenses	40,062	46,168	41,888	38,293
Subtotal Operating Expenditures	\$114,262	\$118,509	\$116,450	\$113,288
Grants and Aids	5,000	0	0	0
Subtotal Other Operating Expenses	\$5,000	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$119,262	\$118,509	\$116,450	\$113,288
Expenditures by Fund				
Ocean Center	\$119,262	\$118,509	\$116,450	\$113,288
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Box Office Gross Sales	444,333	450,000	450,000

Highlights

The Ocean Center Finance/Box Office activity coordinates all event ticket sales activities and provides accurate and timely reporting to accounting personnel as part of the promoter settlement process. In addition, this activity also serves as the central collection point for bank deposits made to the County's depository bank for both the Ocean Center and the Parking Garage. It also serves as a business center, providing and selling supplies and business services to clients visiting the Ocean Center for events and conferences. This business center can also provide UPS pickup service, exhibitor parking passes, and take applications for exhibitor utility and internet services.

One position remains unfunded in FY2013-14.

Ocean Center

Department: Ocean Center

Ocean Center Administration

OC_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	363,507	364,670	368,533	388,745
Operating Expenses	477,223	474,628	475,280	528,162
Capital Outlay	0	0	0	66,000
Subtotal Operating Expenditures	\$840,730	\$839,298	\$843,813	\$982,907
Grants and Aids	0	5,000	5,000	5,000
Interfund Transfers	1,354,759	840,585	840,585	839,003
Reserves	0	725,250	0	628,773
Subtotal Other Operating Expenses	\$1,354,759	\$1,570,835	\$845,585	\$1,472,776
Reimbursements	0	(107,558)	(107,558)	(80,789)
Total Operating Expenditures	\$2,195,489	\$2,302,575	\$1,581,840	\$2,374,894
Expenditures by Fund				
Ocean Center	\$2,195,489	\$2,302,575	\$1,581,840	\$2,374,894

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Market the Ocean Center as a convention and trade show venue in order to provide a positive economic impact for Volusia County
2. Book food functions and consumer shows for the enjoyment of the residents of Volusia County
3. Book entertainment concerts and sports events for the enjoyment of the residents of Volusia County

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of convention and trade shows held	24	21	25
2. Number of consumer shows/food functions	36	22	24
3. Number of concerts/sporting events/family entertainment	29	29	23
4. Number of community related events	14	14	16

Highlights

The Ocean Center Administration activity is responsible for the overall planning, directing, and control of the Ocean Center and Parking Garage policies and procedures. Staff works closely with tourism officials, other governmental entities, and private industry interests in the strategic development of the core Daytona Beach tourism district to attract and provide various convention, entertainment, sports, and learning opportunities for visitors and residents.

One Office Assistant IV position remains unfunded in FY2013-14.

Ocean Center

Department: Ocean Center

Operations

1301000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	974,756	1,001,106	994,670	1,076,450
Operating Expenses	1,952,791	1,940,178	1,748,982	1,679,650
Capital Outlay	37,391	14,500	76,693	443,000
Subtotal Operating Expenditures	\$2,964,938	\$2,955,784	\$2,820,345	\$3,199,100
Capital Improvements	22,019	40,000	78,693	0
Grants and Aids	475	700	700	700
Subtotal Other Operating Expenses	\$22,494	\$40,700	\$79,393	\$700
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,987,432	\$2,996,484	\$2,899,738	\$3,199,800
Expenditures by Fund				
Ocean Center	\$2,987,432	\$2,996,484	\$2,899,738	\$3,199,800
Number of Full Time Positions		22.00		22.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		22.50		22.50

Key Objectives

1. Provide safe and comfortable facilities for lessees who attend various events
2. Provide safe and comfortable facilities for patrons who attend various events

Performance Measures

	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of event days utilized	300	261	253
2. Number in attendance	307,060	250,000	265,578

Highlights

The Operations activity is responsible for providing functions such as event set-up and tear-down, building engineering, show support, and year-round maintenance and repair of the Ocean Center building and exterior grounds.

The FY2013-14 budget includes the funding of a previously approved, unfunded position of a Supervisor II to provide adequate supervision for the operation team and insure that the needs of our clients are met.

Six positions remain unfunded in this activity in FY2013-14.

Ocean Center

Department: Ocean Center

Parking/Operations

1302500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	107,873	107,042	108,883	110,807
Operating Expenses	1,114,615	1,439,186	1,292,234	1,188,205
Capital Outlay	0	5,800	5,750	42,300
Subtotal Operating Expenditures	\$1,222,488	\$1,552,028	\$1,406,867	\$1,341,312
Capital Improvements	18,566	0	439,390	0
Debt Service	458,431	969,993	970,666	974,863
Grants and Aids	300	575	575	575
Interfund Transfers	0	298,655	0	29,866
Reserves	0	0	0	265,618
Subtotal Other Operating Expenses	\$477,297	\$1,269,223	\$1,410,631	\$1,270,922
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,699,785	\$2,821,251	\$2,817,498	\$2,612,234
Expenditures by Fund				
Parking Garage	\$1,699,785	\$2,821,251	\$2,817,498	\$2,612,234

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Provide patrons a clean and safe environment to park their vehicles.
2. Provide adequate parking for patrons attending area events and activities.

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Hours of monitoring and patrolling garage	14,674	15,167	12,033
2. Number of cars and trucks parked	609,131	600,010	605,000
3. Number of motorcycles parked	22,339	16,000	18,000

Highlights

During FY2012-13, the four passenger elevators at the Parking Garage were replaced and the fire doors on each parking level stairwell were either replaced or repaired. Also on parking deck 6 the expansion joints were replaced and sealed. Planned projects for FY2013-14 include the continuation of expansion joint replacement and sealing, installing emergency call buttons in the cashier booths and additional cameras and monitors at strategic locations. Relocation of the On-duty Supervisor booth and intercom system will enable us to reduce contracted labor expenses by eliminating the second and third shift cashier on off-peak days.

The FY2013-14 budget includes principal and interest payments in accordance with the Parking Facility Revenue Bonds, Series 2007 debt obligations. Refinancing of this bond will be completed during the fall of this fiscal year the amount not to exceed \$8.5 M. The first of a ten-year repayment of the balance of an advance from General Fund (\$298,655) has been budgeted in Interfund Transfers. Reserves of \$265,618 provide for necessary fund stabilization due to declining parking collections.

The FY2013-14 budget includes four unfunded positions.

Ocean Center

Department: Ocean Center

Sales and Marketing

1301400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	365,375	414,888	397,924	430,252
Operating Expenses	608,839	788,385	805,184	798,333
Subtotal Operating Expenditures	\$974,214	\$1,203,273	\$1,203,108	\$1,228,585
Reimbursements	0	0	0	0
Total Operating Expenditures	\$974,214	\$1,203,273	\$1,203,108	\$1,228,585
Expenditures by Fund				
Ocean Center	\$974,214	\$1,203,273	\$1,203,108	\$1,228,585
Number of Full Time Positions		7.00		7.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		7.00		7.00

Key Objectives

1. Increase number of bookings and total event days
2. Market Daytona Beach area as an attractive and affordable convention destination generating positive economic impact
3. Market the expanded Ocean Center

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of event days utilized	300	261	253
2. Number of events held	103	86	88
3. Number of convention and trade shows held	24	21	25
4. Number in attendance	307,060	250,000	265,578

Highlights

During fiscal year 2013, the County Council approved the purchase of Event Management software that will assist staff in the areas of marketing and booking of events, event management, facility/event operations, reports, food and beverage events and report and settlement of revenues and costs. The software has been purchased and is scheduled to be put into production August of 2013. The Ocean Center website is currently being totally revamped to enhance the branding, provide update materials, new images and videos and a more detailed description and information regarding events at the Ocean Center. A new video is being produced to provide an enticing look at what the destination and the Ocean Center has to offer.

Two positions remain unfunded in FY2013-14.

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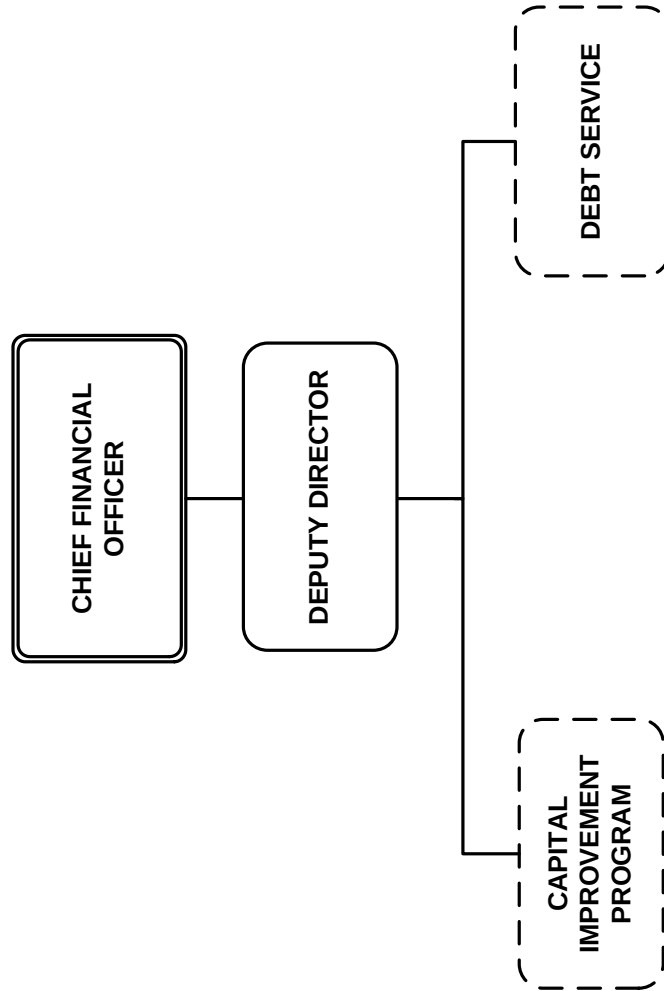
Office of the CFO

Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
CFO/Treasury	173,045	237,699	246,455	280,568
Total Expenditures	\$173,045	\$237,699	\$246,455	\$280,568
Expenditures by Category				
Personal Services	393,836	385,849	399,137	418,466
Operating Expenses	16,960	22,965	18,433	21,225
Subtotal Operating Expenditures	\$410,796	\$408,814	\$417,570	\$439,691
Reimbursements	(237,751)	(171,115)	(171,115)	(159,123)
Total Operating Expenditures	\$173,045	\$237,699	\$246,455	\$280,568
Expenditures by Fund				
General	\$173,045	\$237,699	\$246,455	\$280,568
Number of Full Time Positions		4.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		5.00

Mission: To professionally and responsibly manage the financial affairs of Volusia County, to protect and further the county's strong financial position, and to effectively and efficiently manage the delivery of administrative service functions within the county focusing on ways to enhance service and reduce costs.

FINANCIAL AND ADMINISTRATIVE SERVICES OFFICE OF THE CHIEF FINANCIAL OFFICER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Office of the CFO

Department: Financial and Administrative Services

CFO/Treasury

8001000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	393,836	385,849	399,137	418,466
Operating Expenses	16,960	22,965	18,433	21,225
Subtotal Operating Expenditures	\$410,796	\$408,814	\$417,570	\$439,691
Reimbursements	(237,751)	(171,115)	(171,115)	(159,123)
Total Operating Expenditures	\$173,045	\$237,699	\$246,455	\$280,568
Expenditures by Fund				
General	\$173,045	\$237,699	\$246,455	\$280,568
Number of Full Time Positions		4.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		5.00

Highlights

The Office of the Chief Financial Officer heads the Financial and Administrative Services Department. Divisions in the department provide administrative and operational support services to both internal and external customers. The divisions are: Accounting, Central Services, Information Technology, Management and Budget, Personnel, Purchasing, and Revenue. Activities managed by the divisions include: accounting, tax collection, county cashier, treasury, billing, collection, financial planning, countywide capital improvement program, data warehousing and distribution, communications and 800 MHz radios, budget, grants, Value Adjustment Board, employee benefit administration, risk management, purchase of goods and services, and contract management. Additional departmental responsibilities include maintenance, repair and renovation of county facilities, along with maintenance and replacement of county vehicles.

One (1) position was transferred in from the Growth and Resource Management Division during FY2012-13. Two (2) positions are unfunded for FY2013-14.

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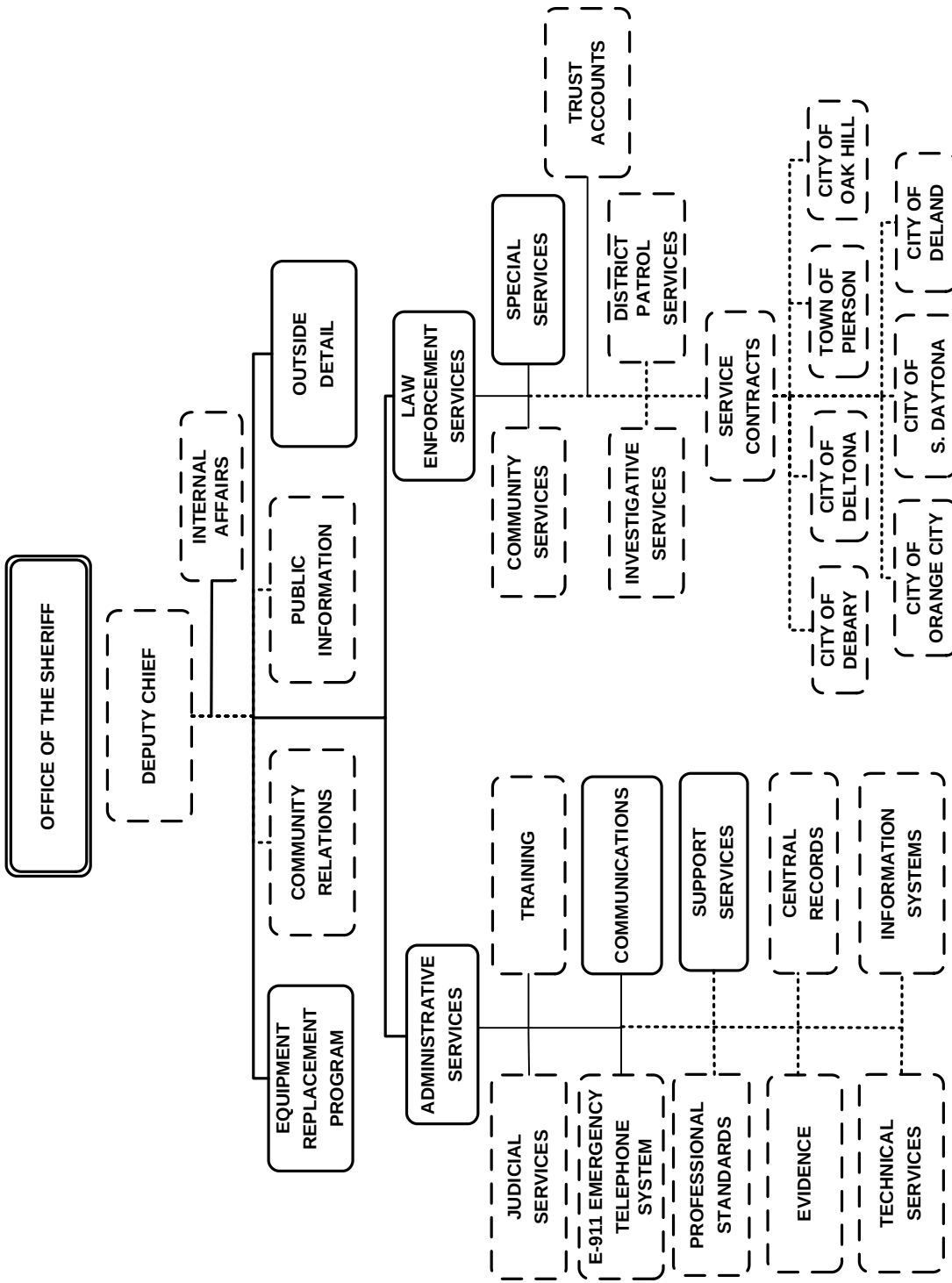
Office of the Sheriff

Department: Office of the Sheriff

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administrative Services	16,633,887	16,399,689	15,733,550	16,208,551
Communications	12,379,600	12,832,354	14,826,032	13,566,292
Equipment Replacement Program	2,482,530	3,129,745	3,018,210	3,427,737
Law Enforcement Services	27,804,336	27,408,914	27,711,013	28,936,958
Outside Detail	315,042	575,618	477,277	437,209
Special Services	7,685,396	8,031,806	7,856,422	8,256,466
Support Services	1,721,903	1,651,259	1,710,288	1,910,973
Total Expenditures	\$69,022,694	\$70,029,385	\$71,332,792	\$72,744,186
Expenditures by Category				
Personal Services	52,692,602	52,746,289	53,390,339	55,466,712
Operating Expenses	13,087,637	14,253,834	13,533,465	14,142,341
Capital Outlay	3,028,671	2,446,694	5,020,596	2,577,182
Subtotal Operating Expenditures	\$68,808,910	\$69,446,817	\$71,944,400	\$72,186,235
Capital Improvements	1,196,160	0	0	200,000
Grants and Aids	1,000	0	0	0
Interfund Transfers	1,330,417	1,484,151	1,485,415	1,549,744
Reserves	0	1,177,707	0	1,015,538
Subtotal Other Operating Expenses	\$2,527,577	\$2,661,858	\$1,485,415	\$2,765,282
Reimbursements	(2,313,793)	(2,079,290)	(2,097,023)	(2,207,331)
Total Operating Expenditures	\$69,022,694	\$70,029,385	\$71,332,792	\$72,744,186
Expenditures by Fund				
E-911 Emergency Telephone System	\$3,036,987	\$3,087,884	\$5,074,175	\$3,551,532
Federal Forfeiture Sharing Justice	\$1,500,792	\$1,321,959	\$603,694	\$514,071
Federal Forfeiture Sharing Treasury	\$0	\$1,015	\$1,015	\$78,765
General	\$37,537,211	\$38,411,561	\$38,487,779	\$39,829,498
Law Enforcement Trust	\$565,307	\$392,282	\$325,000	\$399,344
Municipal Service District	\$26,382,397	\$26,814,684	\$26,841,129	\$28,370,976
Number of Full Time Positions		787.00		787.00
Number of Part Time Positions		132.00		132.00
Number of Full Time Equivalent Positions		840.68		840.68

Mission: To serve the residents of Volusia County by enforcing all laws, providing for the safety and protection of public and property, and providing court security and civil process while maintaining cost-efficient, professional and pro-active law enforcement services through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention programs and volunteer services. Maximum public participation is encouraged to establish the service of delivery needs of each community.

OFFICE OF THE SHERIFF



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Office of the Sheriff

Department: Office of the Sheriff

Administrative Services

SHERIFF_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	14,151,617	14,012,820	14,190,878	14,766,211
Operating Expenses	2,280,431	2,430,512	2,290,213	2,061,694
Capital Outlay	174,965	105,055	152,318	0
Subtotal Operating Expenditures	\$16,607,013	\$16,548,387	\$16,633,409	\$16,827,905
Capital Improvements	1,186,260	0	0	200,000
Grants and Aids	1,000	0	0	0
Interfund Transfers	550,167	561,898	561,898	563,425
Reserves	0	739,241	0	213,371
Subtotal Other Operating Expenses	\$1,737,427	\$1,301,139	\$561,898	\$976,796
Reimbursements	(1,710,553)	(1,449,837)	(1,461,757)	(1,596,150)
Total Operating Expenditures	\$16,633,887	\$16,399,689	\$15,733,550	\$16,208,551
Expenditures by Fund				
Federal Forfeiture Sharing Justice	\$1,500,792	\$1,321,959	\$603,694	\$514,071
Federal Forfeiture Sharing Treasury	\$0	\$1,015	\$1,015	\$78,765
General	\$14,243,133	\$14,359,589	\$14,478,997	\$14,891,184
Law Enforcement Trust	\$565,307	\$392,282	\$325,000	\$399,344
Municipal Service District	\$324,655	\$324,844	\$324,844	\$325,187
Number of Full Time Positions		240.00		241.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		240.00		241.00

Key Objectives

1. Effectively disseminate information from the VCSO Public Information Office to the media
2. Manage and oversee Evidence process pursuant to state and federal laws
3. Provide cost efficient extradition services as requested by the State Attorney's Office and the Courts

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of news releases disseminated to public/media	247	250	250
2. Number of staff inspections by professional standards	30	40	40
3. Number of prisoners handled/transported	39,561	40,508	40,494

Highlights

The Administrative Division includes the Office of the Sheriff, Office of the Chief Deputy, Administrative Services, Professional Standards, Internal Affairs, Special Projects, Public Information, Evidence, Information Services, and Central Records are budgeted in this account. Judicial Services is responsible for security in circuit and county courts, transporting and guarding prisoners to and from courts, and the extradition of prisoners to Volusia County. The civil unit is responsible for the service of subpoenas, writs, and other official court papers. The transfers to debt service represent payments for vehicles purchased in prior years. Law Enforcement Trust Fund revenues are primarily generated from locally confiscated drug money, Federal Forfeiture Sharing Justice Trust revenues are awarded for work performed with federal agencies such as the Drug Enforcement Agency and FBI. One position was moved from Special Services during the prior year. The FY2013-14 includes four unfunded positions.

Office of the Sheriff

Department: Office of the Sheriff

Communications

COMMUNICATIONS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	9,001,464	9,234,593	9,296,597	9,563,284
Operating Expenses	1,867,007	2,237,042	2,025,657	2,214,522
Capital Outlay	735,135	0	2,581,525	0
Subtotal Operating Expenditures	\$11,603,606	\$11,471,635	\$13,903,779	\$11,777,806
Interfund Transfers	775,994	922,253	922,253	986,319
Reserves	0	438,466	0	802,167
Subtotal Other Operating Expenses	\$775,994	\$1,360,719	\$922,253	\$1,788,486
Reimbursements	0	0	0	0
Total Operating Expenditures	\$12,379,600	\$12,832,354	\$14,826,032	\$13,566,292
Expenditures by Fund				
E-911 Emergency Telephone System	\$3,036,987	\$3,087,884	\$5,074,175	\$3,551,532
General	\$9,342,613	\$9,744,470	\$9,751,857	\$10,014,760

Number of Full Time Positions	161.00	161.00
Number of Part Time Positions	11.00	11.00
Number of Full Time Equivalent Positions	162.98	162.98

Key Objectives

1. Provide uninterrupted 24-hour, 7-day a week emergency communication services in support of the Sheriff's Office, Beach Services, EVAC, Fire Services, and VOTRAN
2. Receive and process all calls for services in a timely and professional manner
3. Receive and dispatch E-911 calls in an efficient manner and ensure that the E-911 database is updated in a correct and timely manner

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of calls for service processed	1,177,712	990,000	1,200,000
2. Number of audio requests received/processed	7,119	6,500	7,200
3. Number of 911 calls	318,136	297,000	319,000

Highlights

The primary responsibility of the Communications Section is to provide emergency dispatch services to all public safety (law enforcement, fire and EVAC) in Volusia County. Telecommunicators handle incoming calls for service, receive and dispatch radio transmissions and teletypes 24/7.

The Emergency 911 System was activated on December 5, 1983. On-going responsibilities associated with the maintenance of the system includes review and revision of operating protocols, maintenance of the database by which calls are correctly routed by the computer system, and the development of public information programs for various civic groups. The system is funded through a .41 cent per month telephone line service charge collected on monthly phone bills and a .50-cent per month charge on cellular phones.

E911 funds were used towards outfitting the new county communications/EOC center that opened in March 2013.

One unfunded and 6.5 attrition positions are included in the communications account.

Office of the Sheriff

Department: Office of the Sheriff

Equipment Replacement Program

4002400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	688,780	849,320	852,298	942,620
Capital Outlay	1,793,750	2,280,425	2,165,912	2,485,117
Subtotal Operating Expenditures	\$2,482,530	\$3,129,745	\$3,018,210	\$3,427,737
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,482,530	\$3,129,745	\$3,018,210	\$3,427,737
Expenditures by Fund				
General	\$682,527	\$951,762	\$922,716	\$933,619
Municipal Service District	\$1,800,003	\$2,177,983	\$2,095,494	\$2,494,118

Highlights

The Sheriff's Office Equipment Replacement Program includes both vehicle and computer/technology replacement.

Computers, hardware, and network equipment are centrally purchased and expensed in this activity.

Operating costs account for annual contracts/licenses and maintenance agreements for the department's 600+ computers and 500+ mobile data computers (MDC).

Office of the Sheriff

Department: Office of the Sheriff

Law Enforcement Services

4001300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	21,465,456	21,028,158	21,480,018	22,374,385
Operating Expenses	6,103,207	6,371,066	6,160,669	6,537,668
Capital Outlay	232,257	9,690	69,625	24,905
Subtotal Operating Expenditures	\$27,800,920	\$27,408,914	\$27,710,312	\$28,936,958
Interfund Transfers	4,256	0	1,264	0
Subtotal Other Operating Expenses	\$4,256	\$0	\$1,264	\$0
Reimbursements	(840)	0	(563)	0
Total Operating Expenditures	\$27,804,336	\$27,408,914	\$27,711,013	\$28,936,958
Expenditures by Fund				
General	\$5,277,199	\$5,010,244	\$5,206,627	\$5,389,288
Municipal Service District	\$22,527,137	\$22,398,670	\$22,504,386	\$23,547,670
Number of Full Time Positions		298.00		298.00
Number of Part Time Positions		8.00		8.00
Number of Full Time Equivalent Positions		302.00		302.00

Key Objectives

1. Maintain established district substations and a total community based policing concept
2. Reduce per capita Index crimes (major crimes)

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of calls for service received based on calendar year	323,443	330,000	320,000
2. Number of index crimes per 100,000 residents annually	2,698	2,700	2,600

Highlights

Law Enforcement Services (LES) is responsible for all functions associated with uniform patrol and criminal investigations. Calls for service range from emergencies, crimes in progress and major case investigations, to routine complaint taking and traffic stops. In addition to manning five district substations and the central Operations Center, LES is responsible for patrol/investigative services for the contracted cities of Deltona, DeBary, Oak Hill and the Town of Pierson. The LES division also incorporates the Community Services, Technical Services (Fingerprints), Special Services, and Investigative Services units.

Office of the Sheriff

Department: Office of the Sheriff

Outside Detail

4009999

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	315,042	575,618	477,277	437,209
Subtotal Operating Expenditures	\$315,042	\$575,618	\$477,277	\$437,209
Reimbursements	0	0	0	0
Total Operating Expenditures	\$315,042	\$575,618	\$477,277	\$437,209
Expenditures by Fund				
General	\$315,042	\$575,618	\$477,277	\$437,209

Key Objectives

1. Provide requested law enforcement services to governmental, public and private organizations during off duty hours

Performance Measures

	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of outside details assigned	344	400	350

Highlights

This revolving account allows Deputies to perform law enforcement duties for private and public organizations outside the structure of the Sheriff's Office. The users of this service are billed an hourly rate to cover the costs of services provided.

Office of the Sheriff

Department: Office of the Sheriff

Special Services

SHERIFF_SPECIAL

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	6,599,693	6,880,885	6,836,210	7,049,370
Operating Expenses	1,609,123	1,738,624	1,612,553	1,766,317
Capital Outlay	78,980	41,750	42,362	51,960
Subtotal Operating Expenditures	\$8,287,796	\$8,661,259	\$8,491,125	\$8,867,647
Reimbursements	(602,400)	(629,453)	(634,703)	(611,181)
Total Operating Expenditures	\$7,685,396	\$8,031,806	\$7,856,422	\$8,256,466
Expenditures by Fund				
General	\$6,509,436	\$6,767,234	\$6,586,939	\$6,939,994
Municipal Service District	\$1,175,960	\$1,264,572	\$1,269,483	\$1,316,472
Number of Full Time Positions		73.00		72.00
Number of Part Time Positions		113.00		113.00
Number of Full Time Equivalent Positions		120.70		119.70

Key Objectives

1. Provide efficient medical transport for accident victims
2. Reduce boating accidents through enforcement of boating safety laws
3. Increase the number of students participating in the DARE Program in Volusia County schools
4. Maintain and expand volunteer participation in the Citizen Observer , Chaplain, Citizen Volunteer and Victims Advocate Programs

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of medical transports	152	180	170
2. Number of boat citations issued	392	750	750
3. Number of classes provided by School Resource Officers	112	120	120
4. Number of civilian volunteers	226	250	250

Highlights

Under the direction of the Law Enforcement Services Division, the Special Services section encompasses a number of specialized law enforcement units that operate through Volusia County. Among the units under Special Services are the Aviation Unit, Marine Unit, Range Unit, Prisoner Transport/Reserve Deputy Unit, Traffic Unit, Bomb Disposal Unit, Honor Guard, Breath Alcohol Testing (BAT) Unit, Dive Unit, and K-9 Unit. Following the events of September 11, 2001, the Sheriff's Office accepted responsibility for law enforcement services at the Daytona Beach International Airport (DBIA).

Community Services encompasses a number of important programs including: School Crossing Guards, School Resource Deputy Program, Police Athletic League (PAL), Chaplain Program, Victim Advocates Program, Citizens Observe Program (COP), and the Citizen Volunteer Auxiliary Program (CVAP). Most Community Service programs operate under the direct supervision of the district commanders and are fully integrated into all the local communities.

During FY 2012-13 one position was moved to Judicial Services. One unfunded and two attrition positions are included in this budget.

Office of the Sheriff

Department: Office of the Sheriff

Support Services

SHERIFF_SUPP

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,159,330	1,014,215	1,109,359	1,276,253
Operating Expenses	539,089	627,270	592,075	619,520
Capital Outlay	13,584	9,774	8,854	15,200
Subtotal Operating Expenditures	\$1,712,003	\$1,651,259	\$1,710,288	\$1,910,973
Capital Improvements	9,900	0	0	0
Subtotal Other Operating Expenses	\$9,900	\$0	\$0	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,721,903	\$1,651,259	\$1,710,288	\$1,910,973
Expenditures by Fund				
General	\$1,167,261	\$1,002,644	\$1,063,366	\$1,223,444
Municipal Service District	\$554,642	\$648,615	\$646,922	\$687,529
Number of Full Time Positions		15.00		15.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		15.00		15.00

Key Objectives

1. Safely and efficiently manage evidence
2. Conduct firearms instruction and training for all relevant personnel and range supervision for individuals from other agencies
3. Coordinate all mandatory and other in-house Sheriff's Office training sessions

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of evidence items received	28,994	32,837	35,083
2. Number of evidence items handled	33,505	38,694	40,451
3. Number of training classes conducted	251	264	277

Highlights

The Support Services Division oversees the management of the Evidence Unit, Information Systems Unit, Communications/E911 Section, Fleet Management, Training and Facility Management; funding for SWAT is also included in this account.

The Training Section focuses exclusively on the skill development and training of law enforcement personnel with particular emphasis on courses in law, firearm use and safety, emergency vehicle operation and self-defense tactics. New deputies are required to complete seventeen weeks of intensive classroom and field training to ensure job proficiency prior to permanent assignment.

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Parks Recreation & Culture

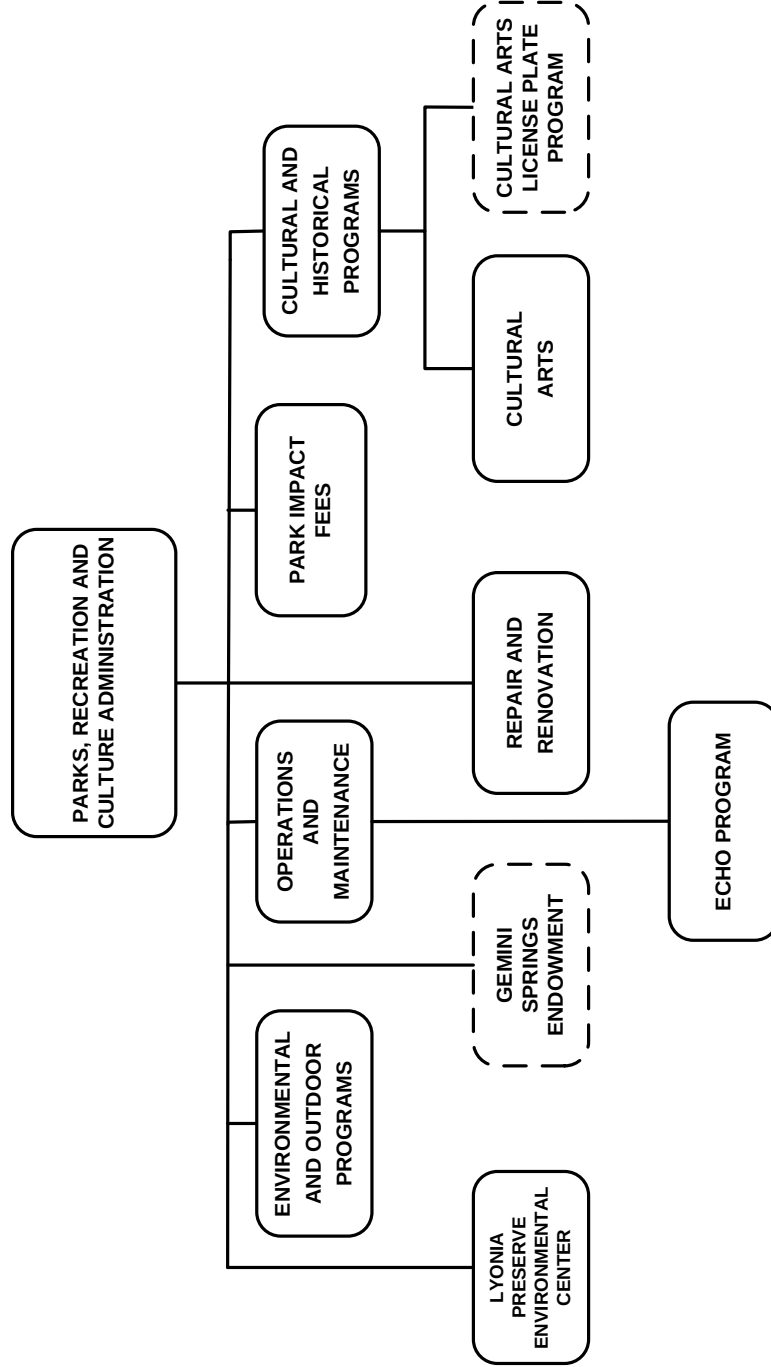
Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Cultural & Historic Programs	512,848	529,084	545,595	548,814
ECHO Program	7,935,681	12,637,406	9,367,264	12,771,666
Operations And Maintenance	4,681,470	4,717,551	4,686,647	5,222,042
Parks Administration	306,579	392,533	297,020	335,936
Parks Cultural Arts	601,034	611,758	611,758	611,758
Parks Environmental & Outdoor Programs	818,374	1,065,287	848,766	1,088,876
Parks Impact Fees	254,787	3,429,540	1,592,881	2,047,296
Parks Lyonia Preserve Environmental Center	219,892	290,122	246,451	274,544
Parks Repair & Renovation	142,321	330,858	868,350	256,087
Total Expenditures	\$15,472,986	\$24,004,139	\$19,064,732	\$23,157,019
Expenditures by Category				
Personal Services	3,854,069	4,171,713	3,910,692	4,121,697
Operating Expenses	4,326,857	4,231,248	4,127,185	4,569,087
Capital Outlay	58,150	51,200	51,200	59,300
Subtotal Operating Expenditures	\$8,239,076	\$8,454,161	\$8,089,077	\$8,750,084
Capital Improvements	381,842	325,000	3,053,352	255,000
Grants and Aids	7,195,503	7,176,324	7,723,314	4,232,928
Interfund Transfers	1,209,295	2,917,398	1,600,000	3,876,858
Reserves	0	6,532,267	0	7,406,734
Subtotal Other Operating Expenses	\$8,786,640	\$16,950,989	\$12,376,666	\$15,771,520
Reimbursements	(1,552,730)	(1,401,011)	(1,401,011)	(1,364,585)
Total Operating Expenditures	\$15,472,986	\$24,004,139	\$19,064,732	\$23,157,019
Expenditures by Fund				
Gemini Springs Endowment	\$4,289	\$95,147	\$5,000	\$90,800
General	\$5,717,283	\$6,428,329	\$6,600,737	\$6,746,075
Municipal Service District	\$1,707,713	\$1,556,579	\$1,556,579	\$1,501,182
Park Impact Fees-County	\$254,787	\$1,407,716	\$1,390,881	\$188,780
Park Impact Fees-Zone 1 (Northeast)	\$0	\$798,101	\$0	\$801,088
Park Impact Fees-Zone 2 (Southeast)	\$0	\$370,266	\$0	\$374,084
Park Impact Fees-Zone 3 (Southwest)	\$0	\$202,867	\$202,000	\$27,032
Park Impact Fees-Zone 4 (Northwest)	\$0	\$650,590	\$0	\$656,312
Volusia ECHO	\$7,788,914	\$12,494,544	\$9,309,535	\$12,771,666
Number of Full Time Positions		76.00		75.00
Number of Part Time Positions		201.00		198.00
Number of Full Time Equivalent Positions		108.27		107.27

Mission: To provide ecological, cultural and outdoor experiences through a wide variety of parks, trails and unique resources to our community and visitors.

COMMUNITY SERVICES

PARKS, RECREATION AND CULTURE DIVISION



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.



Parks Recreation & Culture

Department: Community Services

Cultural & Historic Programs

6803000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	417,596	415,796	429,563	436,449
Operating Expenses	95,252	113,288	116,032	112,365
Subtotal Operating Expenditures	\$512,848	\$529,084	\$545,595	\$548,814
Reimbursements	0	0	0	0
Total Operating Expenditures	\$512,848	\$529,084	\$545,595	\$548,814
Expenditures by Fund				
General	\$512,848	\$529,084	\$545,595	\$548,814
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		6.00		6.00
Number of Full Time Equivalent Positions		7.82		7.82

Key Objectives

1. Coordinate and conduct quasi judicial historic preservation board meetings
2. Coordinate and conduct Cultural Council meetings
3. Increase awareness of DeBary Hall
4. Provide quality tours and educational programs

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of Historic Preservation Board meetings conducted	6	6	6
2. Number of Cultural Council meetings conducted	7	7	7
3. Number of DeBary Hall visitors & outreach	22,800	23,000	23,200
4. Number of programs at DeBary Hall	98	100	102

Highlights

The Cultural and Historic Programs activity oversees the management of the DeBary Hall Historic Site, interpretation and capital improvements of County historic sites, regulates the County Historic Preservations Ordinance, administers the Community Cultural Grant, creates and implements cultural and historical public and educational programs and serves as the liason to the Cultural Council and the Historic Preservation Board.

Parks Recreation & Culture

Department: Community Services

ECHO Program

ECHO_PROGRAM

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	140,231	136,639	54,092	0
Operating Expenses	6,536	6,223	3,637	0
Subtotal Operating Expenditures	\$146,767	\$142,862	\$57,729	\$0
Capital Improvements	0	0	597,979	0
Grants and Aids	6,579,619	6,564,566	7,111,556	3,621,170
Interfund Transfers	1,209,295	2,917,398	1,600,000	3,876,858
Reserves	0	3,012,580	0	5,273,638
Subtotal Other Operating Expenses	\$7,788,914	\$12,494,544	\$9,309,535	\$12,771,666
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,935,681	\$12,637,406	\$9,367,264	\$12,771,666
Expenditures by Fund				
General	\$146,767	\$142,862	\$57,729	\$0
Volusia ECHO	\$7,788,914	\$12,494,544	\$9,309,535	\$12,771,666
Number of Full Time Positions		2.00		0.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		0.00

Highlights

The ECHO program is a competitive grant program that provides match funding to non-profits, municipalities of Volusia County and County departments to finance acquisition, restoration, renovation, construction and improvement of Environmental, Cultural, Historic/Heritage and Outdoor Recreation facilities for public use. Since the inception of the program over \$58 million dollars have been awarded to construct 101 projects throughout Volusia County. The program contributes \$1,000,000 annually to the county wide trails network.

During FY 2012-13, the ECHO Program Administration has been relocated from Growth and Resource Management to Parks, Recreation & Culture. One position was moved to the Office of the Chief Financial Officer and one position was moved to Parks, Recreation and Culture.

Parks Recreation & Culture

Department: Community Services

Operations And Maintenance

6801000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,330,588	2,283,146	2,331,587	2,366,821
Operating Expenses	3,487,041	3,470,054	3,390,709	3,887,158
Capital Outlay	54,510	51,200	51,200	59,300
Subtotal Operating Expenditures	\$5,872,139	\$5,804,400	\$5,773,496	\$6,313,279
Grants and Aids	14,850	0	0	0
Subtotal Other Operating Expenses	\$14,850	\$0	\$0	\$0
Reimbursements	(1,205,519)	(1,086,849)	(1,086,849)	(1,091,237)
Total Operating Expenditures	\$4,681,470	\$4,717,551	\$4,686,647	\$5,222,042
Expenditures by Fund				
General	\$3,356,058	\$3,458,800	\$3,427,896	\$4,002,611
Municipal Service District	\$1,325,412	\$1,258,751	\$1,258,751	\$1,219,431
Number of Full Time Positions		55.00		56.00
Number of Part Time Positions		12.00		12.00
Number of Full Time Equivalent Positions		58.00		59.45

Key Objectives

1. Increase park usage
2. Respond to complaints in a timely and efficient manner
3. Promote green initiatives throughout Volusia County Parks

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of park attendees	550,000	550,000	550,000
2. Average number of response days	2	2	2
3. Number of green initiatives implemented	5	5	4

Highlights

The Operations and Maintenance Activity is responsible for maintaining all Volusia County operated parks, including but not limited to restroom cleaning, mowing, trash removal, tree trimming, facilities repairs, painting, amenities repairs and maintenance, etc.

Personal Services changes include the addition of one position transferred in from Fund 160-ECHO. The FY2013-14 budget includes five unfunded positions.

Parks Recreation & Culture

Department: Community Services

Parks Administration

PARKS_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	337,797	338,643	325,277	304,372
Operating Expenses	54,627	59,400	67,400	49,464
Subtotal Operating Expenditures	\$392,424	\$398,043	\$392,677	\$353,836
Reserves	0	90,147	0	85,800
Subtotal Other Operating Expenses	\$0	\$90,147	\$0	\$85,800
Reimbursements	(85,845)	(95,657)	(95,657)	(103,700)
Total Operating Expenditures	\$306,579	\$392,533	\$297,020	\$335,936
Expenditures by Fund				
Gemini Springs Endowment	\$4,289	\$95,147	\$5,000	\$90,800
General	\$302,290	\$297,386	\$292,020	\$245,136

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Issue facility usage permits in an accurate and timely manner
2. Promote Educational, Cultural, Historical and Outdoor (ECHO) activities and events
3. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via phone calls processed
4. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via number of permit users

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of permits issued	7,000	7,500	8,000
2. Number of events, activities promoted	100	100	100
3. Number of phone calls processed	4,000	4,500	5,000
4. Number of permit users	595,000	600,000	605,000

Highlights

Park, Recreation and Culture will be implementing a new software system that will be in place by the start of the fiscal year. This will have a minimal impact on the budget but maximum impact on how we are able to service the public. This software addition will allow us to unfund one position.

The FY2013-14 budget includes one unfunded position.

Parks Recreation and Culture

Parks - Cultural Arts

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Adopted	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Grants and Aids				
African-American Museum	4,424	4,383	4,383	4,256
Art Haus	12,649	15,772	15,772	12,929
Artists' Workshop	0	6,183	6,183	8,177
Art League of Daytona Beach	11,132	8,737	8,737	8,887
Atlantic Center for the Arts	78,455	78,540	78,540	79,560
Black Heritage Festival	4,493	5,286	5,286	4,819
Cinematique of Daytona Beach	7,219	12,984	12,984	15,642
Commemorative Air Force	6,860	6,434	6,434	0
Daytona Beach Choral Society	1,995	1,993	1,993	0
Daytona Beach Symphony Society	61,635	58,052	58,052	59,291
Daytona Playhouse	11,311	12,056	12,056	12,463
Deland Fall Festival of the Arts	14,862	13,337	13,337	14,707
Florida Museum for Women Artists	0	14,389	14,389	0
Gateway Center for the Arts	18,148	27,941	27,941	20,926
Halifax Historical Society	11,319	11,862	11,862	11,739
Heritage Preservation Trust	7,752	4,185	4,185	5,695
Images: A Fine Arts Festival	18,947	19,085	19,085	20,724
Iranian-American Society	4,835	3,688	3,688	7,864
Little Theatre NSB	25,472	25,691	25,691	27,003
Museum of Arts & Sciences	80,580	80,580	80,580	80,580
Museum of Florida Art	63,286	53,605	53,605	54,782
O Bch Memorial Arts	28,840	24,414	24,414	25,277
Ormond Beach Historical Trust	16,491	14,388	14,388	13,695
Payments to Private Agencies	0	1,537	1,537	15,192
Pioneer Art Settlement	22,261	19,612	19,612	20,301
Shoestring Theater	8,703	9,031	9,031	9,531
Sister Cities of Volusia	3,356	2,522	2,522	2,115
Southeast Historical Society	0	0	0	8,029
Surfscape Contemporary Dance	9,274	9,872	9,872	8,238
Theatre Center Inc	46,518	42,232	42,232	43,441
USA Dance	0	2,883	2,883	3,292
Very Special Arts	8,223	8,752	8,752	0
Volusia Community Symphony	2,040	2,020	2,020	2,155
W V Historical Society	9,954	9,712	9,712	10,448
Subtotal Grants and Aids	\$ 601,034	\$ 611,758	\$ 611,758	\$ 611,758
Total Operating Expenditures	\$ 601,034	\$ 611,758	\$ 611,758	\$ 611,758
Net Expenditures	\$ 601,034	\$ 611,758	\$ 611,758	\$ 611,758
Expenditures by Fund				
General	\$ 601,034	\$ 611,758	\$ 611,758	\$ 611,758

Parks Recreation and Culture

Parks - Cultural Arts

Department: Community Services

Key Objectives

1. Provide match funding for Local Arts Grant from Department of State
2. Increase exposure of Community Cultural Grants to organizations

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of local arts agencies	29	29	29
2. Number of organizations funded	29	29	29

Highlights

Pursuant to the Volusia County Comprehensive Plan the County Council has set aside funding from the General Fund annually to support cultural and historical programs within Volusia County. The Cultural Council reviews the grant requests from the cultural and historical organizations and recommends distribution of funding to the County Council.

Parks Recreation & Culture

Department: Community Services

Parks Environmental & Outdoor Programs

6802000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	463,641	770,187	571,466	797,203
Operating Expenses	599,333	508,325	490,525	461,321
Subtotal Operating Expenditures	\$1,062,974	\$1,278,512	\$1,061,991	\$1,258,524
Reimbursements	(244,600)	(213,225)	(213,225)	(169,648)
Total Operating Expenditures	\$818,374	\$1,065,287	\$848,766	\$1,088,876
Expenditures by Fund				
General	\$462,265	\$778,597	\$562,076	\$808,212
Municipal Service District	\$356,109	\$286,690	\$286,690	\$280,664
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		183.00		180.00
Number of Full Time Equivalent Positions		30.45		30.00
Key Objectives	1. Work with user groups to coordinate activities (i.e. ball field use, special events, programs, etc.) 2. Increase the number of cost neutral programs 3. Create better awareness of programs and activities; integrate ECHO programs into summer recreation programs			
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Number of coordinated activities	12	12	12	
2. Number of program participants	27,500	28,000	28,500	
3. Number of integrated ECHO programs in recreation	10	12	14	
Highlights	Environmental and Outdoor programs provide leisure and recreation activities for the residents of Volusia County. Ongoing recreational programs have been developed to meet the needs of the community. Staff continues to work with the Volusia County School Board to offer programs during the student holidays throughout the school year. The Parks, Recreation and Culture Division will continue to evaluate the Summer Recreation Program to address the growth and changing needs of the community. The FY2013-14 budget includes a reduction of three part-time positions.			

Parks Recreation & Culture

Department: Community Services

Parks Impact Fees

PARKIMPACTFEES

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	2,200	0	0	0
Capital Outlay	3,640	0	0	0
Subtotal Operating Expenditures	\$5,840	\$0	\$0	\$0
Capital Improvements	248,947	0	1,592,881	0
Reserves	0	3,429,540	0	2,047,296
Subtotal Other Operating Expenses	\$248,947	\$3,429,540	\$1,592,881	\$2,047,296
Reimbursements	0	0	0	0
Total Operating Expenditures	\$254,787	\$3,429,540	\$1,592,881	\$2,047,296
Expenditures by Fund				
Park Impact Fees-County	\$254,787	\$1,407,716	\$1,390,881	\$188,780
Park Impact Fees-Zone 1 (Northeast)	\$0	\$798,101	\$0	\$801,088
Park Impact Fees-Zone 2 (Southeast)	\$0	\$370,266	\$0	\$374,084
Park Impact Fees-Zone 3 (Southwest)	\$0	\$202,867	\$202,000	\$27,032
Park Impact Fees-Zone 4 (Northwest)	\$0	\$650,590	\$0	\$656,312

Highlights

Park impact fees are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Through time, sufficient funds are accumulated for initial park development. Revenue generated by quadrants is used for park improvements within respective areas. FY2013-14 projects include:

Fund 135: Work at Beck Ranch continues.

Fund 136 Zone 1 NE: No projects planned. Parks include: Bicentennial, Frank Rendon Park, Lighthouse Point Park, Tom Renick Park, Sun Splash, Winterhaven, Robert Strickland Park, Highbridge Park, Tomoka Boat Ramp, Briggs Drive Fishing Dock, Riv-Ocean Drive Fishing Dock, Roberta Drive Fishing Dock, San Jose Fishing Dock, Sea Bridge Riverfront, Spruce Creek Park, Ormond Tomb Park, Dunlawton Sugar Mill Gardens, Wilbur Boathouse, Stickland Shooting Range.

Fund 137 Zone 2 SE: No projects planned. Parks include: Mary McLeod Bethune Beach, Smyrna Dunes, Hiles Boat Ramp, River Breeze, Sunrise Park, New Smyrna Sugar Mill Ruins.

Fund 138 Zone 3 SW: Work at Beck Ranch continues. Parks include: Pfc. Emory L. Bennett Veterans Memorial Park, Highbanks Boat Ramp, Pooser Park, Lake Ashby Boat Ramp, Lake Monroe Park, Lemon Bluff Boat Ramp, Mariner's Cove Park, Spring Hill Park, Beck Ranch, Gemini Springs, Green Springs, Lake Ashby Park, Lake Beresford Park, Colby-Alderman Park, Lyonia Preserve and Lyonia Environmental Center, DeBary Hall.

Fund 139 Zone 4 NW: No projects planned. Parks include: Seville Village, Lake George Fishing Pier, Chuck Lennon Park, Candace R. Strawn Lake Dias Park, Hester Park, Ed Stone Park, Barkley Square Dog Park, Cypress Lake Park, Blue Lake Boat Ramp, Sylvester B. Bruton Park.

Parks Recreation & Culture

Department: Community Services

Parks Lyonia Preserve Environmental Center

6802010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	164,216	227,302	198,707	216,852
Operating Expenses	55,676	62,820	47,744	57,692
Subtotal Operating Expenditures	\$219,892	\$290,122	\$246,451	\$274,544
Reimbursements	0	0	0	0
Total Operating Expenditures	\$219,892	\$290,122	\$246,451	\$274,544
Expenditures by Fund				
General	\$219,892	\$290,122	\$246,451	\$274,544
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Provide quality environmental education programs for all demographics
2. Encourage discovery and exploration of Volusia County ecosystems
3. Promote stewardship of our natural resources
4. Foster community involvement in the conservation of wildlife and the habitat we share

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of programs	190	195	200
2. Number of visitors to center & outreach	26,000	27,500	28,000
3. Number of students in Environ. Svcs. Learn & Serve Program	5,400	5,450	5,500
4. Number of outreach & special programs at center	3	4	4

Highlights

The Environmental Learning Center at Lyonia Preserve provides visitors with a unique insight into Volusia County's fragile ecosystems. The center promotes an understanding of the County's natural environment, the heritage it sustains and the challenges it faces.

Parks Recreation & Culture

Department: Community Services

Parks Repair & Renovation

6801020

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	26,192	11,138	11,138	1,087
Subtotal Operating Expenditures	\$26,192	\$11,138	\$11,138	\$1,087
Capital Improvements	132,895	325,000	862,492	255,000
Subtotal Other Operating Expenses	\$132,895	\$325,000	\$862,492	\$255,000
Reimbursements	(16,766)	(5,280)	(5,280)	0
Total Operating Expenditures	\$142,321	\$330,858	\$868,350	\$256,087
Expenditures by Fund				
General	\$116,129	\$319,720	\$857,212	\$255,000
Municipal Service District	\$26,192	\$11,138	\$11,138	\$1,087

Key Objectives

1. Meet ADA requirements in restrooms
2. Replace playground equipment
3. Replace playground safety surfaces
4. Improve parks and facilities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of restrooms renovated	1	1	2
2. Number of parks with new playground equipment	2	0	1
3. Number of playground safety surfaces replaced	3	2	2
4. Number of parks and facilities improved	8	6	4

Highlights

The Repair and Renovation activity manages countywide repairs and replacement of park facilities to include: Pavilions, restrooms, boating and fishing amenities, roof repairs, interior and exterior building repairs, playground replacements and repairs, safety upgrades and other park related capital improvements.

Personnel

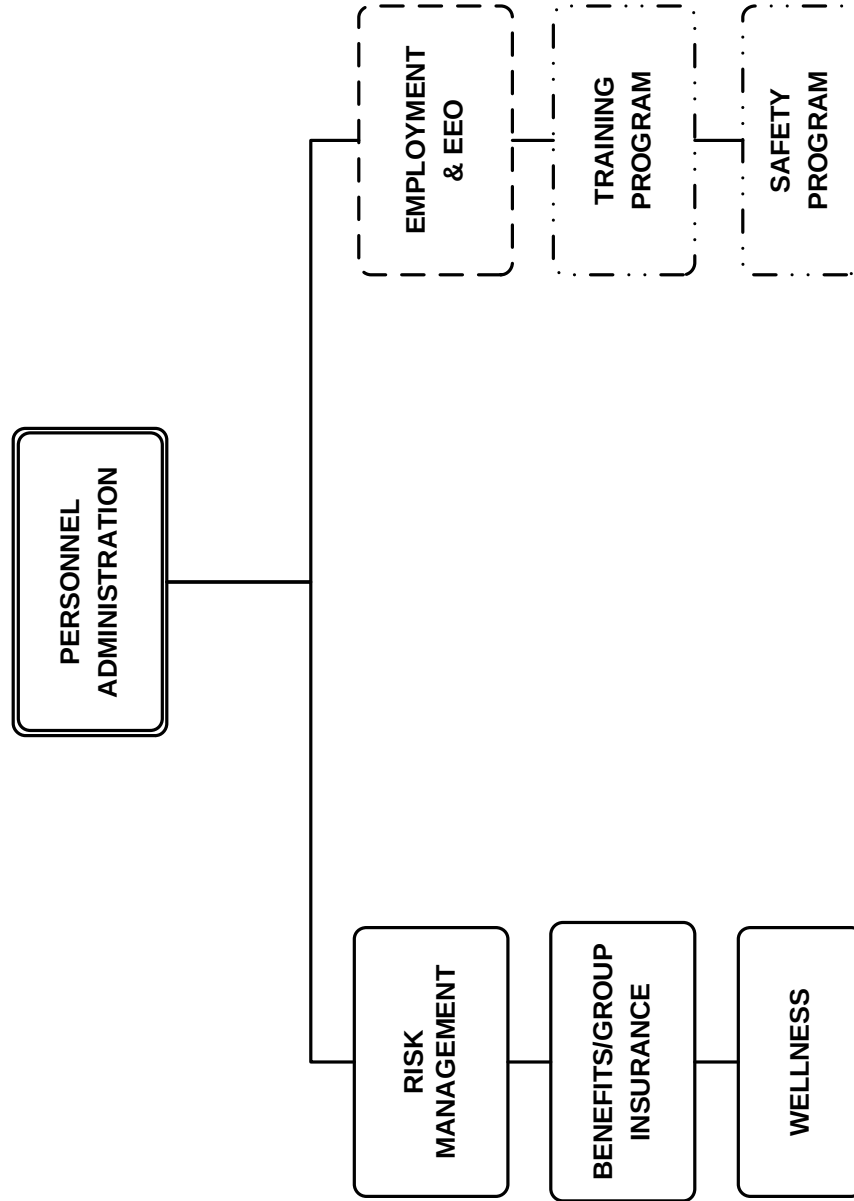
Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Personnel	809,850	831,585	867,525	983,093
Total Expenditures	\$809,850	\$831,585	\$867,525	\$983,093
Expenditures by Category				
Personal Services	1,036,322	984,071	1,033,718	1,092,728
Operating Expenses	348,889	426,864	413,157	426,936
Subtotal Operating Expenditures	\$1,385,211	\$1,410,935	\$1,446,875	\$1,519,664
Reimbursements	(575,361)	(579,350)	(579,350)	(536,571)
Total Operating Expenditures	\$809,850	\$831,585	\$867,525	\$983,093
Expenditures by Fund				
General	\$809,850	\$831,585	\$867,525	\$983,093
Number of Full Time Positions		17.00		18.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		17.00		18.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES

PERSONNEL SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page, activities/programs in boxes with dots and dashes, are identified separately in the Internal Service Funds section.

Personnel

Department: Financial and Administrative Services

Personnel

8400100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,036,322	984,071	1,033,718	1,092,728
Operating Expenses	348,889	426,864	413,157	426,936
Subtotal Operating Expenditures	\$1,385,211	\$1,410,935	\$1,446,875	\$1,519,664
Reimbursements	(575,361)	(579,350)	(579,350)	(536,571)
Total Operating Expenditures	\$809,850	\$831,585	\$867,525	\$983,093
Expenditures by Fund				
General	\$809,850	\$831,585	\$867,525	\$983,093
Number of Full Time Positions		17.00		18.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		17.00		18.00

Key Objectives

1. Recruit qualified applicants for employment
2. Develop and conduct pre-employment or promotional testing and examination
3. Provide training opportunities for all employees
4. Orientation for new employees

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of applications processed	27,123	34,000	37,000
2. Number of tests administered	167	210	230
3. Number of training course attendees	2,318	2,400	2,500
4. Number of employee orientation attendees	626	500	500

Highlights

The Personnel Division has a dual role: providing Departments with the resources to build a competent and diverse workplace through recruitment, selection and training; and ensuring that employees enjoy the rights and privileges guaranteed by the County Merit System Rules and Regulations in addition to Federal and State legislation. Personnel continues to pursue an ambitious schedule including supervisory, diversity and customer service training.

The Personnel Division has implemented modifications to become more efficient due to the constant changes in the State and Federal laws and regulations. During FY2012-13 one (1) position was transferred in from the Insurance Management Fund (fund 521). One (1) position is unfunded for FY2013-14.

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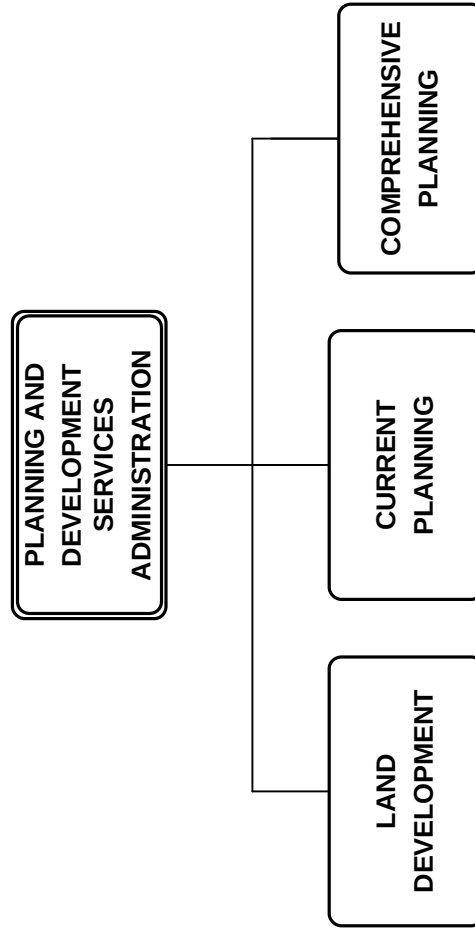
Planning and Development Services

Department: Growth and Resource Management

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	360,156	327,226	337,165	345,716
Comprehensive Planning	549,747	576,356	544,823	545,038
Current Planning	416,257	403,844	408,440	424,078
Land Development	402,884	418,125	427,154	495,118
Total Expenditures	\$1,729,044	\$1,725,551	\$1,717,582	\$1,809,950
Expenditures by Category				
Personal Services	1,269,413	1,217,878	1,265,710	1,334,735
Operating Expenses	459,631	507,673	450,422	475,215
Capital Outlay	0	0	1,450	0
Subtotal Operating Expenditures	\$1,729,044	\$1,725,551	\$1,717,582	\$1,809,950
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,729,044	\$1,725,551	\$1,717,582	\$1,809,950
Expenditures by Fund				
General	\$180,368	\$182,939	\$180,248	\$188,905
Municipal Service District	\$1,548,676	\$1,542,612	\$1,537,334	\$1,621,045
Number of Full Time Positions		19.00		18.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		20.00		19.00

Mission: To facilitate sustainable growth through the implementation of smart growth principles that support a thriving economy, protect our natural resources, and produce a high quality of life for Volusia County citizens and businesses.

GROWTH AND RESOURCE MANAGEMENT PLANNING AND DEVELOPMENT SERVICES DIVISION



Planning and Development Services

Department: Growth and Resource Management

Administration

2600100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	312,047	275,065	286,509	285,316
Operating Expenses	48,109	52,161	50,656	60,400
Subtotal Operating Expenditures	\$360,156	\$327,226	\$337,165	\$345,716
Reimbursements	0	0	0	0
Total Operating Expenditures	\$360,156	\$327,226	\$337,165	\$345,716
Expenditures by Fund				
Municipal Service District	\$360,156	\$327,226	\$337,165	\$345,716
Number of Full Time Positions		4.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		3.00

Key Objectives

1. Continue to develop Smart Growth tools and partnerships with cities, stakeholders, major land owners and developers
2. Work with local stakeholders to create sustainable communities and promote economic development
3. Remove hurdles to smart growth by updating the Land Development and Zoning Codes

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of intergovernmental coordination efforts	84	120	150
2. Number of revisions to zoning and land development code	17	14	17
3. Number of planning program objectives initiated	101	85	97

Highlights

Planning and Development Services (PDS) Administration is responsible for the supervision and direction of Comprehensive Planning, Current Planning, and Land Development. The division's primary goal is to implement council's adopted smart growth policies. During FY2012-13 one (1) position was transferred to the Environmental Permitting Activity of the Environmental Management Division.

Planning and Development Services

Department: Growth and Resource Management

Comprehensive Planning

2609000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	305,022	303,972	306,287	313,882
Operating Expenses	244,725	272,384	237,086	231,156
Capital Outlay	0	0	1,450	0
Subtotal Operating Expenditures	\$549,747	\$576,356	\$544,823	\$545,038
Reimbursements	0	0	0	0
Total Operating Expenditures	\$549,747	\$576,356	\$544,823	\$545,038
Expenditures by Fund				
Municipal Service District	\$549,747	\$576,356	\$544,823	\$545,038
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		5.00		5.00
Key Objectives				
1. Administer all aspects of the Comprehensive Plan including maintaining compliance with state requirements and processing amendment applications				
2. Monitor, review, comment, and coordinate all comprehensive plan amendments, DRIs, and annexations				
3. Manage planning program objectives, including smart growth initiatives, local area studies, and joint planning agreements				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Number of comprehensive plan amendments	9	8	10	
2. Number of city/agency applications reviewed	84	120	150	
3. Number of planning program objectives initiated	8	10	12	
Highlights				
Comprehensive Planning is focused on refining the comprehensive plan to improve efficiency and function, and to remove hurdles to smart growth. City enclave reduction and in-fill development coordination via joint planning agreements is also a priority. There are two (2) unfunded part-time positions in FY2013-14.				

Planning and Development Services

Department: Growth and Resource Management

Current Planning

2603000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	308,906	304,144	310,843	315,366
Operating Expenses	107,351	99,700	97,597	108,712
Subtotal Operating Expenditures	\$416,257	\$403,844	\$408,440	\$424,078
Reimbursements	0	0	0	0
Total Operating Expenditures	\$416,257	\$403,844	\$408,440	\$424,078
Expenditures by Fund				
Municipal Service District	\$416,257	\$403,844	\$408,440	\$424,078
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Process rezoning, variance, special exception, appeal and ordinance amendment requests, prepare staff analysis and recommendations for the Planning and Land Development Regulations Commission (PLDRC), forward commission actions to the County Council
2. Implement the County's Comprehensive Plan, Land Development Code and Zoning Ordinances, which regulates what & where various land uses can be located and how structures must be built, through the site plans and subdivisions compliance review
3. Provide project management for planning program objectives including: Smart Growth Initiatives; Transfer of Development Rights Program; Local Area Studies; Joint Planning Agreements

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of zoning applications scheduled for PLDRC	62	63	62
2. Number of zoning code determinations and commercial building and sign permit reviews	145	158	150
3. Number of zoning code text amendments	6	4	5

Highlights

Current Planning unit is focused on streamlining the application review process to increase efficiency and the quality of staff analysis and presentations to Council. Zoning code text amendments are necessary for enhanced clarity of development standards and applicability review.

Planning and Development Services

Department: Growth and Resource Management

Land Development

LAND_DEV

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	343,438	334,697	362,071	420,171
Operating Expenses	59,446	83,428	65,083	74,947
Subtotal Operating Expenditures	\$402,884	\$418,125	\$427,154	\$495,118
Reimbursements	0	0	0	0
Total Operating Expenditures	\$402,884	\$418,125	\$427,154	\$495,118
Expenditures by Fund				
General	\$180,368	\$182,939	\$180,248	\$188,905
Municipal Service District	\$222,516	\$235,186	\$246,906	\$306,213

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Process Land Development Code (LDC), Article III, commercial development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees
2. Process LDC, Article II, subdivision development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees
3. Provide project management for vacations, rezoning and use permit reviews as well as projects reviewed through Technical Review Committee (TRC) meetings
4. Adopt Smart Growth initiatives by amending the LDC to address dirt road subdivisions; minor subdivisions; conservation subdivisions; unified land development code; streamlined review process and simplified staff reports

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of site plan and subdivision applications	23	12	15
2. Number of code compliance determinations and review of other applications	496	444	450
3. Number of land development code text amendments	2	2	2

Highlights

Land Development continues its efforts to streamline the review process by incorporating a dynamic systems approach; by utilizing advanced software to link applicants, County review staff and outside agencies; and by encouraging commercial and residential development that supports a thriving economy and creates vibrant neighborhoods that are both complimentary to and compatible with the needs of Volusia County residents. There is one (1) unfunded position for FY 2013-14.

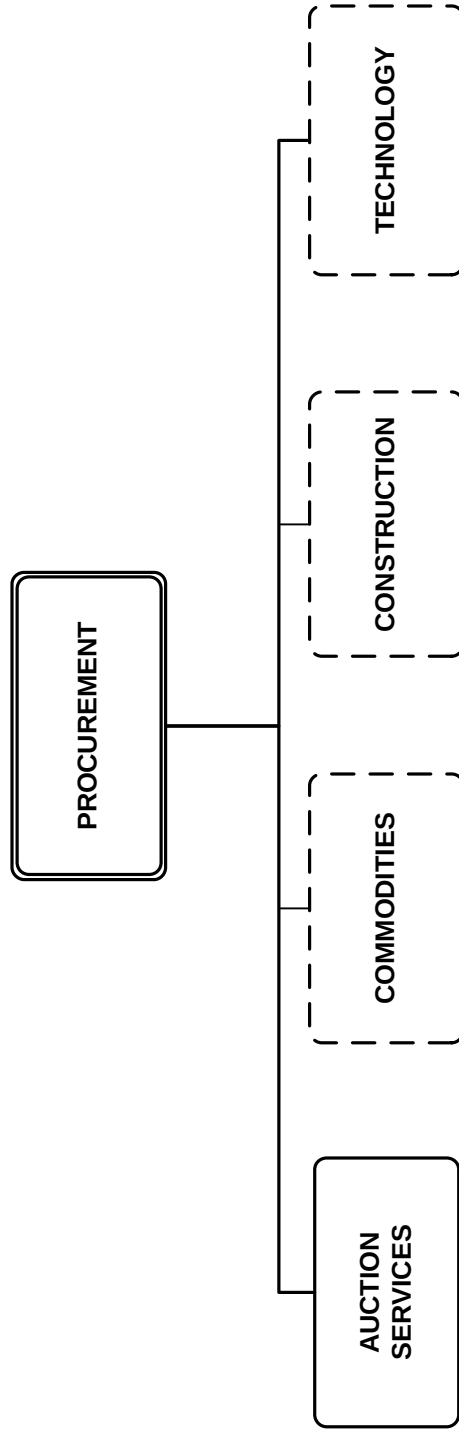
Procurement

Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Auction Services	128,768	100,000	100,000	100,000
Procurement	538,299	590,642	578,934	595,929
Total Expenditures	\$667,067	\$690,642	\$678,934	\$695,929
Expenditures by Category				
Personal Services	911,566	917,363	910,455	906,980
Operating Expenses	179,575	162,457	157,657	161,745
Subtotal Operating Expenditures	\$1,091,141	\$1,079,820	\$1,068,112	\$1,068,725
Reimbursements	(424,074)	(389,178)	(389,178)	(372,796)
Total Operating Expenditures	\$667,067	\$690,642	\$678,934	\$695,929
Expenditures by Fund				
General	\$667,067	\$690,642	\$678,934	\$695,929
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Mission: To provide fair and equitable treatment of all persons involved in public purchasing by the County, to maximize the purchasing value of public funds in procurement, and to provide safeguards for maintaining a procurement system of quality and integrity.

FINANCIAL AND ADMINISTRATIVE SERVICES PROCUREMENT



Procurement

Department: Financial and Administrative Services

Auction Services

8504100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	128,768	100,000	100,000	100,000
Subtotal Operating Expenditures	\$128,768	\$100,000	\$100,000	\$100,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$128,768	\$100,000	\$100,000	\$100,000
Expenditures by Fund				
General	\$128,768	\$100,000	\$100,000	\$100,000

Highlights

The Procurement Division is responsible for the disposal of surplus County equipment and fixed assets in accordance with Florida Statutes and the Volusia County Code. This service is contracted with a private vendor to provide the most efficient and cost effective means of disposal and to gain the greatest return for the items auctioned. Cost for the contract and associated storage and auction expenses are offset by proceeds from the auctions.

Procurement

Department: Financial and Administrative Services

Procurement

8504000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	911,566	917,363	910,455	906,980
Operating Expenses	50,807	62,457	57,657	61,745
Subtotal Operating Expenditures	\$962,373	\$979,820	\$968,112	\$968,725
Reimbursements	(424,074)	(389,178)	(389,178)	(372,796)
Total Operating Expenditures	\$538,299	\$590,642	\$578,934	\$595,929
Expenditures by Fund				
General	\$538,299	\$590,642	\$578,934	\$595,929
Number of Full Time Positions		16.00		16.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		16.00		16.00

Key Objectives

1. Create a competitive environment for the timely purchase of quality materials, supplies, equipment, professional services, construction and contractual services for Volusia County
2. Implement, maintain, and improve E-Commerce/Automated Solutions that add value to the procurement and surplus property disposition services for County Departments
3. Consider carefully each expenditure for necessity and public safety
4. Complete the upgrade of the Purchasing portion of the AMS Financial system as a cohesive segment of the overall upgrade
5. Community Outreach to the Purchasing process

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of formal and informal solicitations	160	267	180
2. Number of master agreements	800	805	805
3. Number of training hours conducted	285	267	200
4. Number of vendor training programs and outreach events	5	7	8

Highlights

The Procurement Division continues to work closely with County Departments and the business community to ensure that County business is conducted as efficiently and effectively as possible, and that maximum value is received from tax payer dollars spent on the purchase of commodities, services and construction. The Division has implemented a new purchasing section of the Financial System, and continues to add elements for automation and tracking. There are two (2) unfunded positions for FY2013-14.

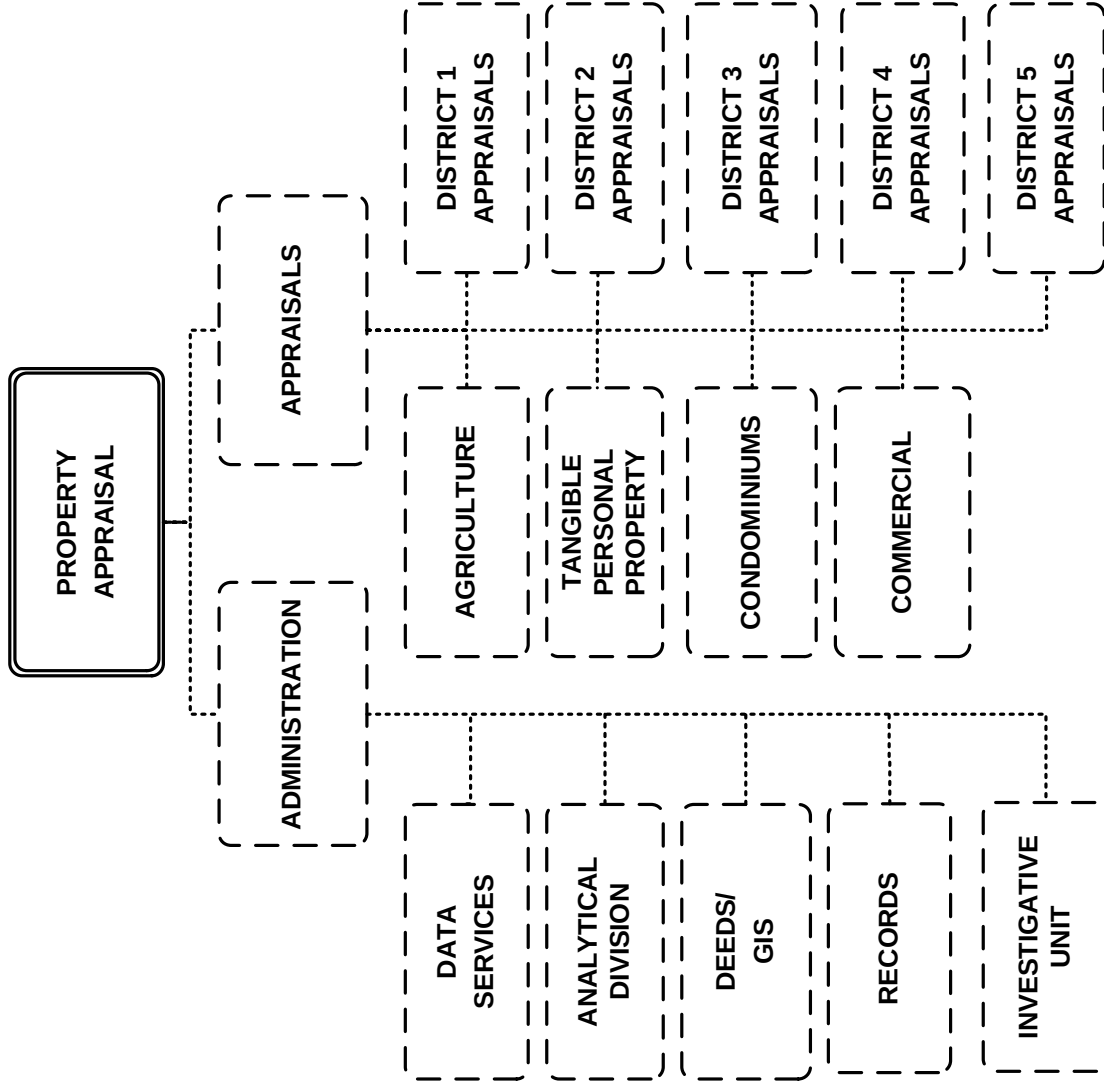
Property Appraisal

Department: Property Appraiser

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Property Appraisal	6,356,464	6,278,256	6,277,237	6,664,063
Total Expenditures	\$6,356,464	\$6,278,256	\$6,277,237	\$6,664,063
Expenditures by Category				
Personal Services	5,908,232	6,031,471	6,087,475	6,292,018
Operating Expenses	935,988	864,051	807,028	989,311
Capital Outlay	129,510	0	0	0
Subtotal Operating Expenditures	\$6,973,730	\$6,895,522	\$6,894,503	\$7,281,329
Reimbursements	(617,266)	(617,266)	(617,266)	(617,266)
Total Operating Expenditures	\$6,356,464	\$6,278,256	\$6,277,237	\$6,664,063
Expenditures by Fund				
General	\$6,356,464	\$6,278,256	\$6,277,237	\$6,664,063
Number of Full Time Positions		101.00		101.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		101.00		101.00

Mission: To fairly and equitably discover, list, and value all real and tangible personal property in Volusia County for the purpose of creating the annual ad valorem tax roll in accordance with applicable Florida Statutes and Florida Department of Revenue Substantive Regulations. To assist the public (citizens, cities, independent taxing authorities and County government) in accessing and utilizing the real estate/economic data base, maps, and other associated information maintained and updated by the Property Appraisal Office.

PROPERTY APPRAISAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Property Appraisal

Department: Property Appraiser

Property Appraisal

0600000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	5,908,232	6,031,471	6,087,475	6,292,018
Operating Expenses	935,988	864,051	807,028	989,311
Capital Outlay	129,510	0	0	0
Subtotal Operating Expenditures	\$6,973,730	\$6,895,522	\$6,894,503	\$7,281,329
Reimbursements	(617,266)	(617,266)	(617,266)	(617,266)
Total Operating Expenditures	<u>\$6,356,464</u>	<u>\$6,278,256</u>	<u>\$6,277,237</u>	<u>\$6,664,063</u>
Expenditures by Fund				
General	\$6,356,464	\$6,278,256	\$6,277,237	\$6,664,063
Number of Full Time Positions		101.00		101.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		101.00		101.00

Highlights

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Volusia County. In addition to review of sales, deeds, and related documents, staff must review building permits from several municipalities and the County. The Department also conducts damage assessment after natural disasters needed to receive disaster relief declaration and funding; investigates fraudulent homestead applications; and maintains a web site used extensively by real estate professionals and citizens to access property data, including legal descriptions and maps. Pursuant to Florida Statute 192.091, the Property Appraiser charges commission fees for services rendered to taxing authorities, excluding the School Board and municipalities, to offset some of its operating costs. There are eight (8) unfunded positions for FY2013-14.

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Public Protection Services

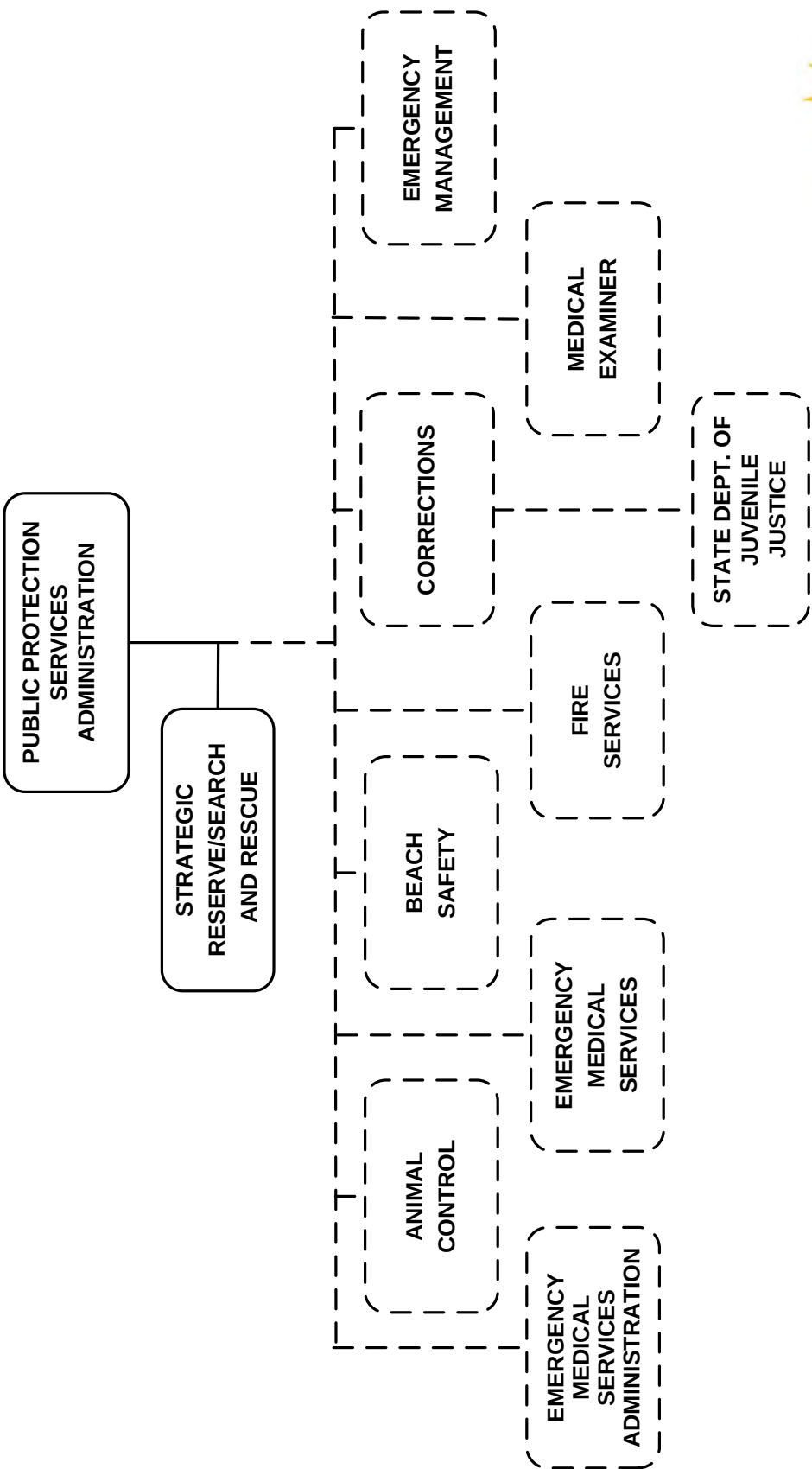
Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	338,961	388,581	360,860	511,780
Strategic Reserve/Search and Rescue	37,605	62,245	53,233	51,478
Total Expenditures	\$376,566	\$450,826	\$414,093	\$563,258
Expenditures by Category				
Personal Services	469,014	484,285	463,248	580,974
Operating Expenses	63,156	93,974	78,278	85,934
Subtotal Operating Expenditures	\$532,170	\$578,259	\$541,526	\$666,908
Reimbursements	(155,604)	(127,433)	(127,433)	(103,650)
Total Operating Expenditures	\$376,566	\$450,826	\$414,093	\$563,258
Expenditures by Fund				
General	\$376,566	\$450,826	\$414,093	\$563,258
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Mission: To deliver proactive and responsive public safety services that promote a safe and secure community.

PUBLIC PROTECTION

PUBLIC PROTECTION SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.

Public Protection Services

Department: Public Protection

Administration

5000100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	466,761	478,616	454,571	574,433
Operating Expenses	27,804	37,398	33,722	40,997
Subtotal Operating Expenditures	\$494,565	\$516,014	\$488,293	\$615,430
Reimbursements	(155,604)	(127,433)	(127,433)	(103,650)
Total Operating Expenditures	\$338,961	\$388,581	\$360,860	\$511,780
Expenditures by Fund				
General	\$338,961	\$388,581	\$360,860	\$511,780
Number of Full Time Positions		5.00		5.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		5.00		5.00

Key Objectives

1. Manage Public Protection operating budget through a department wide strategy that focuses on efficiencies while matching effective service delivery with appropriated revenues

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Amount of operating budget	27,804	33,722	40,997

Highlights

This department continues to mitigate the effects of those events from accident, illness, loss of property or life through effective planning (Emergency Management), appropriate preventive actions (Animal Control, Beach Safety and Fire Prevention), as well as provide prompt and efficient response to emergencies (Beach Safety, Emergency Medical Services and Fire Services). Additionally, the department continues to meet statutory responsibilities as required for Corrections and Medical Examiner. The Medical Examiner's Office will continue this budget year to serve both the Volusia and Seminole County Districts. During FY 2013-14 a support staff position was moved to Emergency Management and an Investigator position moved from Corrections.

Public Protection Services

Department: Public Protection

Strategic Reserve/Search and Rescue

5001000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,253	5,669	8,677	6,541
Operating Expenses	35,352	56,576	44,556	44,937
Subtotal Operating Expenditures	\$37,605	\$62,245	\$53,233	\$51,478
Reimbursements	0	0	0	0
Total Operating Expenditures	\$37,605	\$62,245	\$53,233	\$51,478
Expenditures by Fund				
General	\$37,605	\$62,245	\$53,233	\$51,478

Key Objectives

1. Strengthen the Strategic Reserve Team's integration with other teams within Volusia County
2. Strengthen the role and mission of the Strategic Reserve Team through response training, security assignments, and recovery operations
3. Continue position specific training commensurate with National Incident Management System (NIMS) requirements for and relating to Incident Management Teams (IMT)
4. Maintain an all hazards, multiple discipline, Incident Management Team (IMT)

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of team members	33	33	33
2. Number of specialized training courses offered	8	1	1
3. Number of recurring training hours per month	4	3	2
4. Number of training hours conducted	20	20	10

Highlights

This activity will continue to focus on team training within the existing mission capabilities as well as the continued maintenance of equipment.

Public Transportation

Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Commuter Rail Transit Project	1,200,000	1,200,000	1,200,000	1,200,000
VOTRAN Capital Projects	1,876,933	0	17,567,676	0
VOTRAN Operations	13,402,376	14,447,283	13,844,422	15,307,103
VOTRAN Paratransit	5,481,641	5,623,533	5,430,405	5,911,478
Total Expenditures	\$21,960,950	\$21,270,816	\$38,042,503	\$22,418,581
Expenditures by Category				
Personal Services	11,286,761	11,751,317	11,214,879	12,440,114
Operating Expenses	9,306,067	8,288,499	10,581,254	8,778,467
Capital Outlay	83,466	31,000	8,569,497	0
Subtotal Operating Expenditures	\$20,676,294	\$20,070,816	\$30,365,630	\$21,218,581
Capital Improvements	84,656	0	6,476,873	0
Interfund Transfers	1,200,000	1,200,000	1,200,000	1,200,000
Subtotal Other Operating Expenses	\$1,284,656	\$1,200,000	\$7,676,873	\$1,200,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$21,960,950	\$21,270,816	\$38,042,503	\$22,418,581
Expenditures by Fund				
General	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Volusia Transportation Authority	\$20,760,950	\$20,070,816	\$36,842,503	\$21,218,581

Mission: To provide safe, reliable, and clean transportation in the most efficient and cost effective manner possible.

Public Transportation

Department: Community Services

Commuter Rail Transit Project

6702010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Interfund Transfers	1,200,000	1,200,000	1,200,000	1,200,000
Subtotal Other Operating Expenses	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Expenditures by Fund				
General	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000

Highlights

In 2010, the Florida Legislature passed legislation creating Sun Rail for Central Florida. The system will link Volusia County with Seminole, Orange and Osceola Counties when completely finished. Phase I construction is scheduled to start in 2013 and will service Deltona to Orlando at an estimated construction of \$5.6 million. Phase II includes design and additional construction and is scheduled to be completed in 2015. This phase will connect Deland to Poinciana in Osceola County. In FY2013-14 there will be a transfer from General Fund providing funding for the debt service on the State Infrastructure Bank Loan (SIB) in the amount of \$1.2 million. This money completes phase one of the project. See Public Transportation Debt Service Fund (295) in the Debt Service section of this document.

Public Transportation

Department: Community Services

VOTRAN Capital Projects

VOTRAN_CAP_PROJ

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	1,711,262	0	2,521,306	0
Capital Outlay	81,015	0	8,569,497	0
Subtotal Operating Expenditures	\$1,792,277	\$0	\$11,090,803	\$0
Capital Improvements	84,656	0	6,476,873	0
Subtotal Other Operating Expenses	\$84,656	\$0	\$6,476,873	\$0
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,876,933	\$0	\$17,567,676	\$0
Expenditures by Fund				
Volusia Transportation Authority	\$1,876,933	\$0	\$17,567,676	\$0

Highlights

Votran's capital projects require no local funding. All funding for capital projects is provided by federal grants and the match for these grants is covered by State Toll Revenues. At the time that the grant is awarded, funding is appropriated. Various projects such as bus purchases, both fixed and para transit, passenger amenities, facility renovation, computers, various maintenance tools and equipment, planning studies. Part of the FY2013-14 Federal Grant Revenue will be used to purchase such items.

Public Transportation

Department: Community Services

VOTRAN Operations

VOTRAN_OPS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	8,542,187	8,948,669	8,498,906	9,664,789
Operating Expenses	4,857,738	5,498,614	5,345,516	5,642,314
Capital Outlay	2,451	0	0	0
Subtotal Operating Expenditures	\$13,402,376	\$14,447,283	\$13,844,422	\$15,307,103
Reimbursements	0	0	0	0
Total Operating Expenditures	\$13,402,376	\$14,447,283	\$13,844,422	\$15,307,103
Expenditures by Fund				
Volusia Transportation Authority	\$13,402,376	\$14,447,283	\$13,844,422	\$15,307,103

Key Objectives

1. Maintain an "on-time" performance at 90%
2. Respond to complaints promptly
3. Increase the level of ridership by 2.75%

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of on-time performance	91	91	92
2. Number of complaints	234	230	230
3. Number of passengers	3,570,329	3,650,450	3,668,513

Highlights

The Volusia County Council Created Volusia County's public transportation system, called Votran, in 1975 which provides transportation to all urban areas of the county with a fleet of 53 revenue-producing fixed route buses, four trackless trolleys, and 41 para transit vehicles. The budget is funded through passenger fare revenues, general fund, Federal Transit Administration and Florida Department of Transportation funds.

The FY2013-14 Budget of \$21,218,581 for operations of the county wide bus transportation system. Of this amount \$8,230,307 represents subsidy from General Fund. Other revenues include Federal and State grants, fare and miscellaneous revenue, and \$943,092 in fund balance. The primary budget increase is the full year of the 3, 4 fixed routes on Ridgewood Avenue (East Side of the County) also the start up of the feeder service to the Sun Rail station. These two services are funded by FDOT. Also we have had a significant increase in our Para transit ridership.

Public Transportation

Department: Community Services

VOTRAN Paratransit

VOTRAN_PARA

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,744,574	2,802,648	2,715,973	2,775,325
Operating Expenses	2,737,067	2,789,885	2,714,432	3,136,153
Capital Outlay	0	31,000	0	0
Subtotal Operating Expenditures	\$5,481,641	\$5,623,533	\$5,430,405	\$5,911,478
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,481,641	\$5,623,533	\$5,430,405	\$5,911,478
Expenditures by Fund				
Volusia Transportation Authority	\$5,481,641	\$5,623,533	\$5,430,405	\$5,911,478

Key Objectives

1. Maintain on-time performance at 90%
2. Respond to complaints promptly

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of on-time performance	88	89	90
2. Number of complaints	237	190	175

Highlights

Votran offers its gold service to clients who, because of physical or mental disability or age, are unable to transport themselves and cannot use fixed-route bus service. Assisting devices such as wheelchair lifts and lower step for boarding access meet the requirements of the Americans with Disability Act. Votran drivers are given special training in personal assistance. Service is available throughout Volusia County for those who meet eligibility requirements. In FY2013-14 there has been a significant increase in ridership.

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Public Works Services

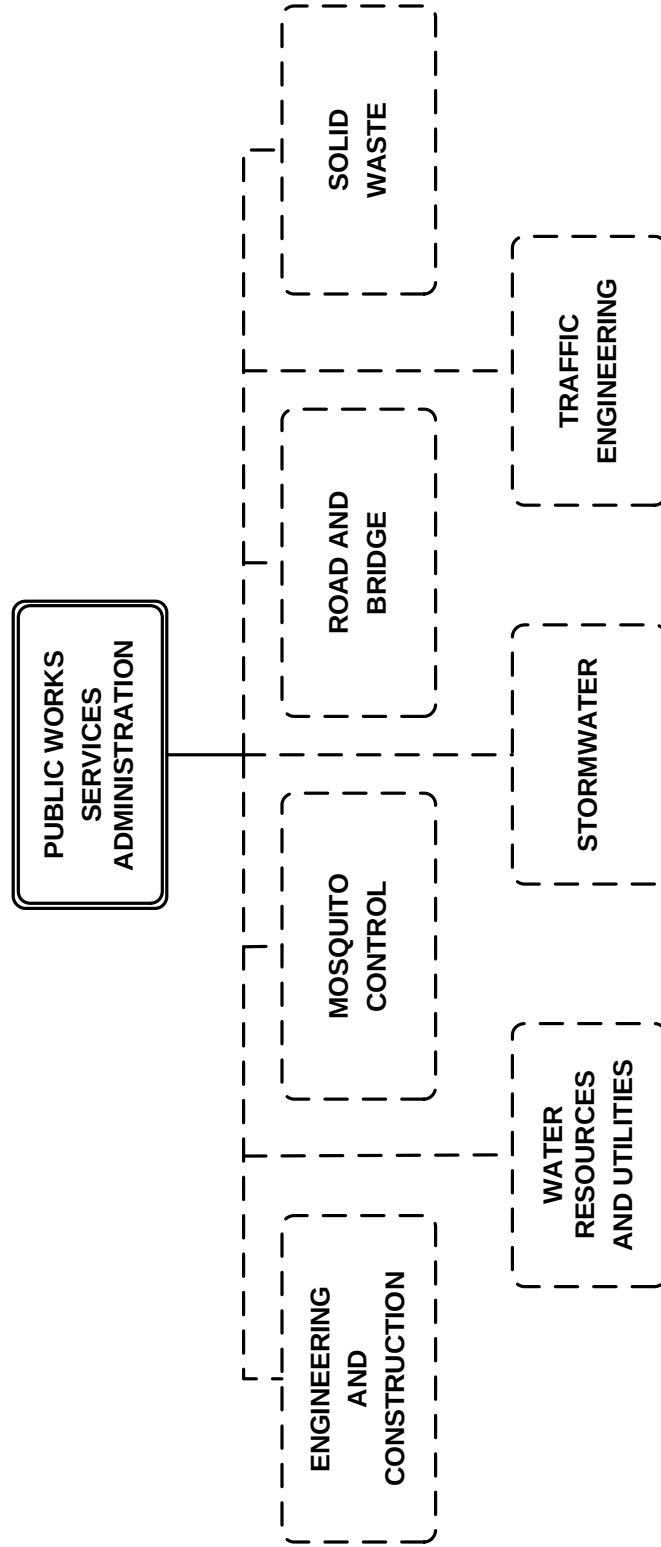
Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Public Works Services	1,084,100	2,363,019	830,498	5,098,742
Total Expenditures	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
Expenditures by Category				
Personal Services	547,197	519,122	477,238	540,786
Operating Expenses	1,194,132	1,162,896	1,156,625	1,134,746
Capital Outlay	1,488	0	0	0
Subtotal Operating Expenditures	\$1,742,817	\$1,682,018	\$1,633,863	\$1,675,532
Capital Improvements	0	0	0	2,783,000
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	\$0	\$1,484,366	\$0	\$4,267,366
Reimbursements	(658,717)	(803,365)	(803,365)	(844,156)
Total Operating Expenditures	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
Expenditures by Fund				
County Transportation Trust	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Mission: To ensure and enhance the basic quality of life, general welfare and growth of Volusia County by properly managing the County's infrastructure and related support services.

PUBLIC WORKS

PUBLIC WORKS SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.



Public Works Services

Department: Public Works

Public Works Services

PW_SERV

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	547,197	519,122	477,238	540,786
Operating Expenses	1,194,132	1,162,896	1,156,625	1,134,746
Capital Outlay	1,488	0	0	0
Subtotal Operating Expenditures	\$1,742,817	\$1,682,018	\$1,633,863	\$1,675,532
Capital Improvements	0	0	0	2,783,000
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	\$0	\$1,484,366	\$0	\$4,267,366
Reimbursements	(658,717)	(803,365)	(803,365)	(844,156)
Total Operating Expenditures	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
Expenditures by Fund				
County Transportation Trust	\$1,084,100	\$2,363,019	\$830,498	\$5,098,742
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Implement operational efficiencies identified as a result of a department organization evaluation
2. Promote fiscal accountability
3. Expand utilization of asset management technology to improve operations and cost efficiency
4. Identify new revenue sources to fund increased road construction and maintenance costs related to the countywide transportation network

Highlights

The goal of Public Works Administration is to provide a myriad of services that enhance the safety and wellbeing of citizens that live in Volusia County, and the many thousands who visit our beautiful community annually. Public Works Administration manages and directs the operations of six Divisions with 417 employees, and budgets totaling over \$161 million. Operating Divisions and their primary responsibilities include: Engineering and Construction, new roads, bike trails, and sidewalk construction; Road and Bridge, maintenance of roadways; Traffic Engineering, traffic control and system maintenance; Mosquito Control and integrated pest control program designed to control weeds, mosquitoes, and other biting insect populations through maintenance of canals/ditches and insecticide spraying while ensuring public and environmental concerns; Solid Waste, collection and proper disposal of solid waste materials; Stormwater Utilities, stormwater systems management; and Water Resources and Utilities, water, reuse water, and waste water services to residents.

The FY2013-14 budget request for Public Works Services includes \$2.78M in capital improvement funds for the purchase of land to build the Public Works Service Center in future years.

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Revenue

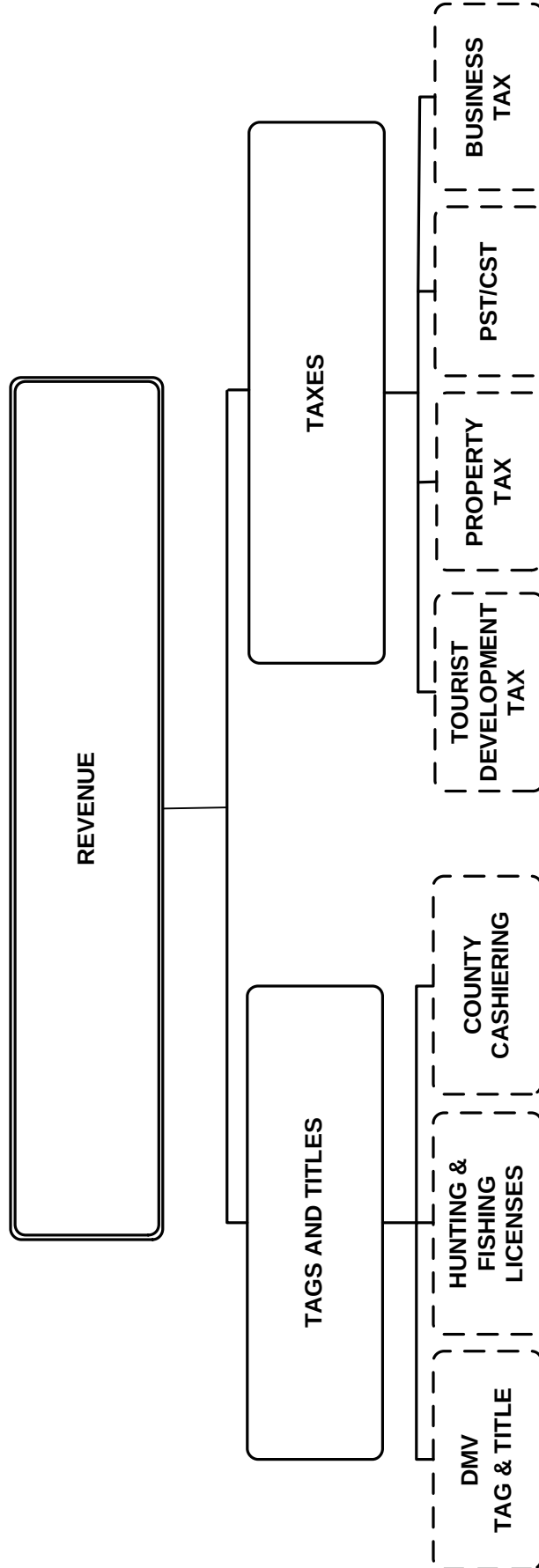
Department: Financial and Administrative Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Revenue	2,852,892	3,183,985	3,028,890	3,116,832
Total Expenditures	\$2,852,892	\$3,183,985	\$3,028,890	\$3,116,832
Expenditures by Category				
Personal Services	3,015,198	3,166,290	3,084,797	3,162,374
Operating Expenses	1,416,710	1,545,626	1,472,024	1,546,884
Subtotal Operating Expenditures	\$4,431,908	\$4,711,916	\$4,556,821	\$4,709,258
Reimbursements	(1,579,016)	(1,527,931)	(1,527,931)	(1,592,426)
Total Operating Expenditures	\$2,852,892	\$3,183,985	\$3,028,890	\$3,116,832
Expenditures by Fund				
General	\$2,811,551	\$3,140,642	\$2,985,547	\$3,076,231
Municipal Service District	\$41,341	\$43,343	\$43,343	\$40,601
Number of Full Time Positions		81.00		81.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		82.00		82.00

Mission: To utilize the most efficient and effective methods of revenue collection, documentation, and distribution in accordance with Florida Statutes and Administrative Code, and local ordinances, while providing excellent customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

REVENUE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Revenue

Department: Financial and Administrative Services

Revenue

8058200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	3,015,198	3,166,290	3,084,797	3,162,374
Operating Expenses	1,416,710	1,545,626	1,472,024	1,546,884
Subtotal Operating Expenditures	\$4,431,908	\$4,711,916	\$4,556,821	\$4,709,258
Reimbursements	(1,579,016)	(1,527,931)	(1,527,931)	(1,592,426)
Total Operating Expenditures	\$2,852,892	\$3,183,985	\$3,028,890	\$3,116,832
Expenditures by Fund				
General	\$2,811,551	\$3,140,642	\$2,985,547	\$3,076,231
Municipal Service District	\$41,341	\$43,343	\$43,343	\$40,601

Number of Full Time Positions	81.00	81.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	82.00	82.00

Key Objectives

To collect, process and distribute various tax revenues under strict guidelines of State Statutes, County Ordinances, Department of Revenue regulations and Department of Highway Safety and Motor Vehicle regulations

To cashier other County revenues such as building permits, water bills, and Votran passes

To register and title autos, vessels and mobile homes, and issue handicapped parking placards under the Department of Highway Safety and Motor Vehicle regulations and State Statutes

Highlights

The Revenue Division serves as an agent for the state under the Department of Revenue, by collecting and distributing property tax; the Fish and Wildlife Commission, by selling hunting and fishing licenses; and the Department of Highway Safety and Motor Vehicle, by handling tag and title transactions.

Administration and revenue collection of Business Tax Receipts and Tourist and Convention Development Tax, as well as cashiering for other County revenues such as building permits, water bills and Votran passes are also handled in the Revenue Division. There are fourteen (14) full time and two (2) part time unfunded positions for FY2013-14.

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Road and Bridge

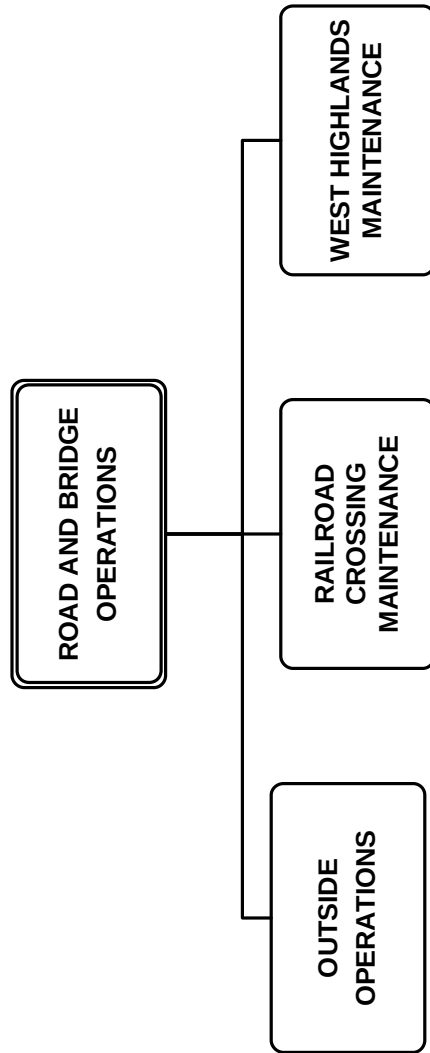
Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Outside Operations	178,493	181,980	181,980	181,980
Road & Bridge Operations	10,764,136	21,961,806	12,265,409	21,437,757
W Highlands/Highlands Park	197,748	211,000	180,375	300,507
Total Expenditures	\$11,140,377	\$22,354,786	\$12,627,764	\$21,920,244
Expenditures by Category				
Personal Services	5,274,407	5,532,684	5,380,772	5,435,386
Operating Expenses	6,322,019	6,595,846	6,669,441	7,210,048
Capital Outlay	651,592	900,828	1,177,551	856,750
Subtotal Operating Expenditures	\$12,248,018	\$13,029,358	\$13,227,764	\$13,502,184
Reserves	0	9,925,428	0	9,218,060
Subtotal Other Operating Expenses	\$0	\$9,925,428	\$0	\$9,218,060
Reimbursements	(1,107,641)	(600,000)	(600,000)	(800,000)
Total Operating Expenditures	\$11,140,377	\$22,354,786	\$12,627,764	\$21,920,244
Expenditures by Fund				
County Transportation Trust	\$10,942,629	\$22,143,786	\$12,447,389	\$21,619,737
Road District Maintenance	\$197,748	\$211,000	\$180,375	\$300,507
Number of Full Time Positions		129.00		128.00
Number of Part Time Positions		7.00		9.00
Number of Full Time Equivalent Positions		130.60		130.60

Mission: To maintain the County's transportation system of roads and bridges, provide a safe system, and protect the investment in that system. To develop and provide levels of service by planning, scheduling, directing and controlling work.

PUBLIC WORKS

ROAD AND BRIDGE DIVISION



Road and Bridge

Department: Public Works

Outside Operations

7506800

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	178,493	181,980	181,980	181,980
Subtotal Operating Expenditures	\$178,493	\$181,980	\$181,980	\$181,980
Reimbursements	0	0	0	0
Total Operating Expenditures	\$178,493	\$181,980	\$181,980	\$181,980
Expenditures by Fund				
County Transportation Trust	\$178,493	\$181,980	\$181,980	\$181,980

Highlights

The Outside Operations Activity accounts for numerous emergency maintenance roadway projects and services performed including support for the Volusia County Fair, Volusia County Food Drive and Keep DeLand Beautiful project. This Activity is also responsible for the maintenance of abandoned cemeteries located throughout the County and other special projects as needed.

Road and Bridge

Department: Public Works

Road & Bridge Operations

ROAD_BR_OPERATIONS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	5,274,407	5,532,684	5,380,772	5,435,386
Operating Expenses	5,945,778	6,233,491	6,307,086	6,848,001
Capital Outlay	651,592	900,828	1,177,551	856,750
Subtotal Operating Expenditures	\$11,871,777	\$12,667,003	\$12,865,409	\$13,140,137
Reserves	0	9,894,803	0	9,097,620
Subtotal Other Operating Expenses	\$0	\$9,894,803	\$0	\$9,097,620
Reimbursements	(1,107,641)	(600,000)	(600,000)	(800,000)
Total Operating Expenditures	\$10,764,136	\$21,961,806	\$12,265,409	\$21,437,757
Expenditures by Fund				
County Transportation Trust	\$10,764,136	\$21,961,806	\$12,265,409	\$21,437,757

Number of Full Time Positions	129.00	128.00
Number of Part Time Positions	7.00	9.00
Number of Full Time Equivalent Positions	130.60	130.60

Key Objectives

1. Ensure the highest possible level of service with existing resources through effective organization and management of all work performed
2. Maintain approximately 1000 miles of paved roads and 100 miles of dirt roads associated right of way

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Miles of right-of-way trees trimmed	110	100	100
2. Number of acres mowed	12,059	10,000	10,000
3. Square feet of sidewalk repaired	42,951	40,000	40,000

Highlights

Road and Bridge Operations is responsible for the maintenance of approximately 1,000 miles of paved roads and approximately 100 miles of dirt roads. This includes the associated right of way mowing, tree removal and trimming, signs, striping and medians, curbing and sidewalk maintenance. Budget cuts over the past several years have required a reduction in the levels of service to the residents of Volusia County in the mowing and grading frequencies. An additional reduction in level of service for FY2013-14 is the maintenance of retention ponds within cities, the maintenance schedule will be reduced from four times a year to two times a year.

During FY2012-13 one full-time position was deleted and two (2) part-time positions were created bringing the total full-time positions to 128 and the total part-time positions to nine (9), respectively. In FY 2013-14 five additional positions will be unfunded: four (4) part-time bridgetenders and one (1) full-time Office Assistant II. The bridgetenders are being reduced in anticipation of the replacement of the Orange Ave. bascule bridge with a high rise bridge. These actions will bring the total unfunded positions to 21 in FY2013-14.

Road and Bridge

Department: Public Works

W Highlands/Highlands Park

7507001

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	197,748	180,375	180,375	180,067
Subtotal Operating Expenditures	\$197,748	\$180,375	\$180,375	\$180,067
Reserves	0	30,625	0	120,440
Subtotal Other Operating Expenses	\$0	\$30,625	\$0	\$120,440
Reimbursements	0	0	0	0
Total Operating Expenditures	\$197,748	\$211,000	\$180,375	\$300,507
Expenditures by Fund				
Road District Maintenance	\$197,748	\$211,000	\$180,375	\$300,507

Highlights

Provide maintenance for the West Highlands maintenance district for FY 2013-14 per the special assessment agreement.

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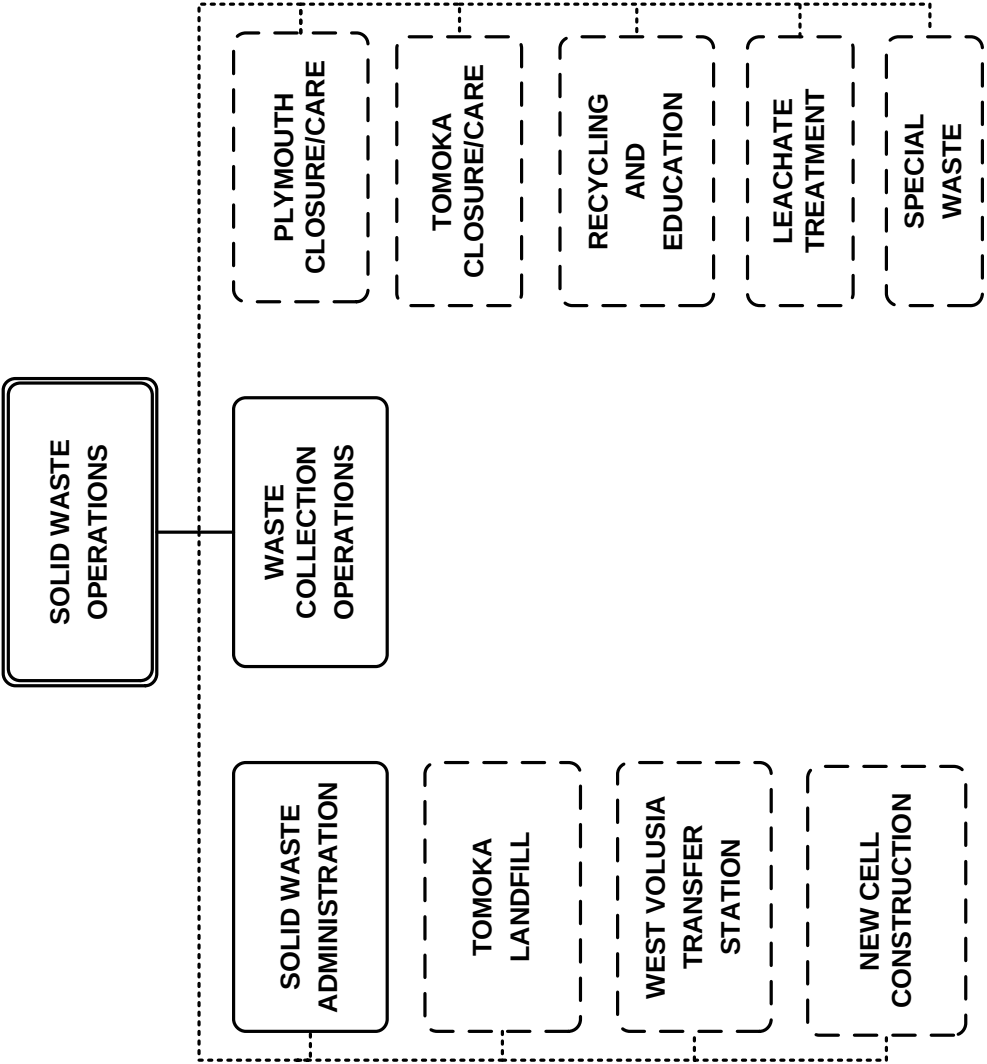
Solid Waste

Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Collection	7,692,794	9,507,926	8,210,761	9,937,840
Solid Waste Administration	10,572,821	25,976,226	14,616,326	26,305,691
Total Expenditures	\$18,265,615	\$35,484,152	\$22,827,087	\$36,243,531
Expenditures by Category				
Personal Services	3,459,640	3,634,483	3,590,222	3,706,278
Operating Expenses	13,332,365	15,785,317	17,219,779	16,746,939
Capital Outlay	902,306	1,194,084	1,199,538	2,319,984
Subtotal Operating Expenditures	\$17,694,311	\$20,613,884	\$22,009,539	\$22,773,201
Capital Improvements	71,304	247,000	567,548	715,000
Grants and Aids	500,000	250,000	250,000	250,000
Reserves	0	14,373,268	0	12,505,330
Subtotal Other Operating Expenses	\$571,304	\$14,870,268	\$817,548	\$13,470,330
Reimbursements	0	0	0	0
Total Operating Expenditures	\$18,265,615	\$35,484,152	\$22,827,087	\$36,243,531
Expenditures by Fund				
Solid Waste	\$10,572,821	\$25,976,226	\$14,616,326	\$26,305,691
Waste Collection	\$7,692,794	\$9,507,926	\$8,210,761	\$9,937,840
Number of Full Time Positions		71.00		70.00
Number of Part Time Positions		1.00		0.00
Number of Full Time Equivalent Positions		71.75		70.00

Mission: To manage an integrated, cost effective solid waste program that will provide long-term disposal capacity for our citizens, while being environmentally sound and sustainable.

**PUBLIC WORKS
SOLID WASTE**



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Solid Waste

Department: Public Works

Collection

7600600

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	0	83,856	83,765	125,980
Operating Expenses	7,692,794	8,082,369	8,126,996	8,162,698
Subtotal Operating Expenditures	\$7,692,794	\$8,166,225	\$8,210,761	\$8,288,678
Reserves	0	1,341,701	0	1,649,162
Subtotal Other Operating Expenses	\$0	\$1,341,701	\$0	\$1,649,162
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,692,794	\$9,507,926	\$8,210,761	\$9,937,840
Expenditures by Fund				
Waste Collection	\$7,692,794	\$9,507,926	\$8,210,761	\$9,937,840
Number of Full Time Positions		2.00		3.00
Number of Full Time Equivalent Positions		2.00		3.00

Key Objectives

1. Provide efficient collection services for unincorporated Volusia County
2. Promote proper waste management, waste reduction and recycling through public education programs to exceed the state recycling goal
3. Administer collection services to protect the health and well-being of the community
4. Provide continuing education for proper waste reduction, recycling and disposal

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of unincorporated residential units per year	44,938	45,015	45,083
2. Tons of residential waste collected for recycling	4,860	4,875	4,900
3. Percent of complaints resolved in 24 hours	99	99	99
4. Number of residential education contacts	42,787	38,234	38,000

Highlights

The core function of Waste Collection Operations is to provide safe, efficient and cost effective refuse collection services through contracted services; that includes curbside refuse, recycling, yard waste and bulk item pick-up. The annual non-ad valorem special assessment to residents of the unincorporated areas of the county is \$190.

The FY2013-14 budget reflects the addition of one compliance officer position, transferred from the Solid Waste Fund 450.

Solid Waste

Department: Public Works

Solid Waste Administration

SOLID_WASTE_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	3,459,640	3,550,627	3,506,457	3,580,298
Operating Expenses	5,639,571	7,702,948	9,092,783	8,584,241
Capital Outlay	902,306	1,194,084	1,199,538	2,319,984
Subtotal Operating Expenditures	\$10,001,517	\$12,447,659	\$13,798,778	\$14,484,523
Capital Improvements	71,304	247,000	567,548	715,000
Grants and Aids	500,000	250,000	250,000	250,000
Reserves	0	13,031,567	0	10,856,168
Subtotal Other Operating Expenses	\$571,304	\$13,528,567	\$817,548	\$11,821,168
Reimbursements	0	0	0	0
Total Operating Expenditures	\$10,572,821	\$25,976,226	\$14,616,326	\$26,305,691
Expenditures by Fund				
Solid Waste	\$10,572,821	\$25,976,226	\$14,616,326	\$26,305,691

Number of Full Time Positions	69.00	67.00
Number of Part Time Positions	1.00	0.00
Number of Full Time Equivalent Positions	69.75	67.00

Key Objectives

1. Administer solid waste programs in accordance with applicable laws and regulations
2. Provide safe and economical transfer of solid waste to Tomoka Landfill
3. Administer recycling and education programs to promote recycling, reuse, waste reduction and other sustainable programs
4. Provide adequate disposal capacity for current and future waste volumes

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Tons of solid waste processed per year	467,461	450,000	440,000
2. Tons of transported waste per year	147,804	134,920	134,000
3. Percent recycled materials per year	31	43	48
4. Years of available permitted capacity	5	4	3

Highlights

The core function of the Solid Waste Division is to provide safe, efficient and affordable transfer and disposal of municipal solid waste while evaluating new technology and moving towards a sustainable future. The FY2013-14 budget provides for safe transfer of refuse from West Volusia Transfer Station to Tomoka Farms Road Landfill; operation of our municipal solid waste facility, Tomoka Farms Road Landfill, in an efficient manner while complying with federal, state and local regulations; and facilitates management of public-private partnership contracts and leases. Programs include yard waste reduction, household hazardous waste drop-off facilities.

The FY2013-14 budget proposes construction projects for Tomoka Farms Road Landfill including partial closure of our class I landfill and construction of a citizen drop-off facility that will separate commercial and small vehicle traffic providing safe disposal for small vehicles.

During FY2012-13, one unfunded part-time and one unfunded full-time position were eliminated, bringing the total unfunded positions to three. The FY2013-14 budget includes the transfer of a Compliance Officer to the Waste Collections Fund.

State Department of Juvenile Justice

Department: Public Protection

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Pre-disposition Detention	5,032,960	4,136,858	2,905,360	3,254,711
Total Expenditures	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
Expenditures by Category				
Grants and Aids	5,032,960	4,136,858	2,905,360	3,254,711
Subtotal Other Operating Expenses	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
Expenditures by Fund				
General	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711

Mission: To comply with s. 985.2155 F.S. passed in the 2004 Legislative Session. This law requires County of Volusia to reimburse the State for the estimated cost of pre-disposition detention of juveniles who reside in the County.

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State Department of Juvenile Justice

Department: Public Protection

Pre-disposition Detention

5901000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Grants and Aids	5,032,960	4,136,858	2,905,360	3,254,711
Subtotal Other Operating Expenses	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
Reimbursements	0	0	0	0
Total Operating Expenditures	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711
Expenditures by Fund				
General	\$5,032,960	\$4,136,858	\$2,905,360	\$3,254,711

Highlights

Florida State Statue 985.2155, approved by the legislature in 2004, requires counties, except those that have been designated as "fiscally constrained", to pay for costs associated with the pre-trial detention of juveniles who are County residents.

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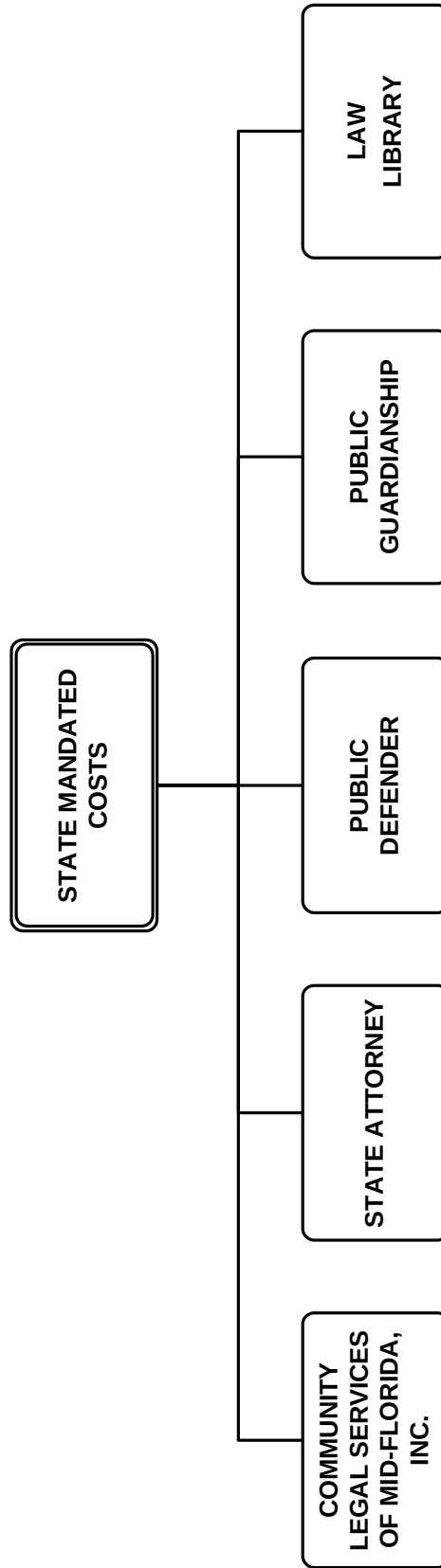
State Mandated Costs

Department: State Mandated Costs

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	602,301	602,301	604,657	616,154
Public Defender	494,164	530,820	527,368	640,692
Public Guardianship	126,000	126,000	126,000	126,000
State Attorney	569,371	589,955	566,981	614,182
Total Expenditures	\$2,687,836	\$2,745,076	\$2,721,006	\$2,893,028
Expenditures by Category				
Personal Services	61,977	62,666	62,429	64,930
Operating Expenses	2,499,397	2,565,548	2,534,335	2,644,480
Capital Outlay	49,945	40,146	47,526	101,271
Subtotal Operating Expenditures	\$2,611,319	\$2,668,360	\$2,644,290	\$2,810,681
Grants and Aids	76,517	76,716	76,716	82,347
Subtotal Other Operating Expenses	\$76,517	\$76,716	\$76,716	\$82,347
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,687,836	\$2,745,076	\$2,721,006	\$2,893,028
Expenditures by Fund				
General	\$2,687,836	\$2,745,076	\$2,721,006	\$2,893,028
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Mission: To provide a safe environment and community to the citizens of County of Volusia through the elected State Attorney, whose office prosecutes criminal acts on behalf of both the State and County; the elected Public Defender, whose office provides effective assistance of counsel to indigent persons who are charged with criminal violations of law; the Volusia County Law Library; the Council On Aging, operating as the Office of Public Guardianship for Volusia County; and Community Legal Services of Mid-Florida, whose office is charged with providing low cost or free civil legal services.

JUSTICE SYSTEM STATE MANDATED COSTS



State Mandated Costs

Department: State Mandated Costs

Community Legal Services of Mid-Florida

3304100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	896,000	896,000	896,000	896,000
Subtotal Operating Expenditures	\$896,000	\$896,000	\$896,000	\$896,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$896,000	\$896,000	\$896,000	\$896,000
Expenditures by Fund				
General	\$896,000	\$896,000	\$896,000	\$896,000

Highlights

Community Legal Services of Mid-Florida (CLSMF) operates a Legal Advice/Intake Helpline that provides centralized intake, legal advice, brief services, and referrals and allows expert CLSMF attorneys to assist clients throughout our 12-county service area without regard to location. In 2012, CLSMF's Legal Helpline received over 30,000 calls and online applications for help and assisted more than 11,500 people, 2,510 of whom were Volusia County residents. Ninety-five percent of Helpline clients surveyed said they would use the Helpline again if they have another legal problem.

CLSMF's Volunteer Lawyer Project (VLP) provides free legal assistance to clients by referring cases to volunteer attorneys. In 2012, a total of 815 cases from Volusia County were referred. In addition, the VLP offers legal advice clinics where Volusia County residents can receive free legal advice from private attorneys on various matters. Currently, the CLSMF offers weekly general advice and foreclosure/bankruptcy clinics in Daytona Beach and a twice-monthly legal advice clinic in Deland.

In addition to providing legal help with complex mortgage foreclosure cases, CLSMF also focuses on the preservation of affordable housing for low-income people through our Affordable Housing Project.

A portion of a court fee assessed on criminal cases is used to off-set some of the CLSMF expenditures. Approximately \$121K is expected to be collected in FY2013-14.

State Mandated Costs

Department: State Mandated Costs

Law Library

3307140

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	602,301	602,301	604,657	616,154
Subtotal Operating Expenditures	\$602,301	\$602,301	\$604,657	\$616,154
Reimbursements	0	0	0	0
Total Operating Expenditures	\$602,301	\$602,301	\$604,657	\$616,154
Expenditures by Fund				
General	\$602,301	\$602,301	\$604,657	\$616,154

Key Objectives

1. Continue to meet the legal information needs of the community
2. Continue to increase awareness of Law Library resources and services
3. Continue to develop and provide programs and services for Library users

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Daytona and DeLand patron usage by calendar year	44,806	45,254	45,707
2. Annual website visits	92,118	93,039	93,970
3. Educational seminars, sessions, and tours conducted	12	12	12

Highlights

The Volusia County Law Library (VCLL) provides the necessary resources and services to facilitate meaningful access to the legal information needs of its user groups. Users of the VCLL include the general public, attorneys, judges, court and government agencies, students and members of the business community. Referrals from other agencies and libraries are common. The legal resources and reference services required by these user groups vary in terms of type, degree and complexity.

The Volusia County Law Library operates branches in Daytona Beach, Deland and New Smyrna and legal research workstations in Deltona and Ormond Beach. The Law Library operates a website at www.vclawlib.org.

The VCLL maintains the core collection standards in accordance with the American Association of Law Libraries. It maintains a collection of key supplementary resources including topical treatises, practice manuals and form books to assist in the practice and procedures of law.

The VCLL provides free access to fee based legal databases for all its patrons. Educational CDs and DVDs are available to assist patrons in learning about various areas of law. Legal research seminars and library orientation tours are offered by the Library on a regular basis.

A portion of court fees assessed on criminal cases and recording fees are used to offset some of the VCLL expenditures. Approximately \$335K is expected to be collected in FY2013-14.

State Mandated Costs

Department: State Mandated Costs

Public Defender

3307000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	392,608	429,458	426,006	481,074
Capital Outlay	25,039	24,646	24,646	77,271
Subtotal Operating Expenditures	\$417,647	\$454,104	\$450,652	\$558,345
Grants and Aids	76,517	76,716	76,716	82,347
Subtotal Other Operating Expenses	\$76,517	\$76,716	\$76,716	\$82,347
Reimbursements	0	0	0	0
Total Operating Expenditures	\$494,164	\$530,820	\$527,368	\$640,692
Expenditures by Fund				
General	\$494,164	\$530,820	\$527,368	\$640,692

Highlights

In accordance with Section 27.51(1), Florida Statutes, Public Defenders are charged with the representation of indigent defendants. The duties and responsibilities of the Public Defender's Office are constantly expanding. Section 29.008, Florida Statutes, requires the County to be responsible for funding communications, information systems and networks, utilities, facilities, maintenance, security and technology equipment.

The FY2013-14 budget includes additional operating and capital outlay funds for the one-time costs for the implementation of the State Supreme Court mandated E-Filing and Disaster Recovering capabilities.

State Mandated Costs

Department: State Mandated Costs

Public Guardianship

3307040

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	126,000	126,000	126,000	126,000
Subtotal Operating Expenditures	\$126,000	\$126,000	\$126,000	\$126,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$126,000	\$126,000	\$126,000	\$126,000
Expenditures by Fund				
General	\$126,000	\$126,000	\$126,000	\$126,000

Highlights

The Council on Aging has been operating as the Office of Public Guardianship for Volusia County since 2003. Staff provide a necessary service to those age 18 or older who lack the capacity to make their own decisions; do not have a willing and qualified family member or friend to serve as a guardian; and do not have adequate income or assets to pay for a professional guardian. Through this program, the Council provides services for 38 active public wards with over 35 on the waiting list. Natural attrition of this population allows staff to serve approximately 50 wards in any year. On a daily basis the program provides wards with health care management, residential placement, and financial management. Many of these residents are extremely frail residents in nursing homes while others are developmentally disabled and have resided in group homes for most of their lives. The Office is able to assist these individuals to obtain the least restrictive and the most productive life possible.

State Mandated Costs

Department: State Mandated Costs

State Attorney

3305000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	61,977	62,666	62,429	64,930
Operating Expenses	482,488	511,789	481,672	525,252
Capital Outlay	24,906	15,500	22,880	24,000
Subtotal Operating Expenditures	\$569,371	\$589,955	\$566,981	\$614,182
Reimbursements	0	0	0	0
Total Operating Expenditures	\$569,371	\$589,955	\$566,981	\$614,182
Expenditures by Fund				
General	\$569,371	\$589,955	\$566,981	\$614,182
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Highlights

The State Attorney's Office, Seventh Judicial Circuit is responsible for Criminal Prosecutions in Volusia, Flagler, St. Johns and Putman Counties ranging from First-Degree Murder to Disorderly Conduct. The budget for the State Attorney's Office including staff salaries, is primarily funded by the State. Article V, Revision 7 of the State Constitution called for full State funding on July 1, 2004. Section 29.008, Florida Statutes, requires the County to be responsible for costs of communications, information systems, and facilities. These costs include information technology (hardware, software and equipment), rent, utilities, building maintenance, security, property insurance and liability insurance.

The FY2013-14 budget includes additional operating and capital outlay funds for the one-time costs for the implementation of the State Supreme Court mandated E-Filing and Disaster Recovering capabilities.

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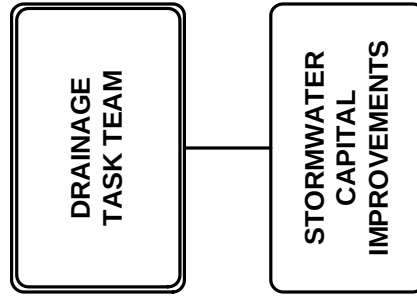
Stormwater

Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Drainage Task Team	2,161,713	6,822,189	3,093,242	8,129,364
Stormwater Capital Improvements	1,614,210	1,620,000	2,012,772	1,770,000
Total Expenditures	\$3,775,923	\$8,442,189	\$5,106,014	\$9,899,364
Expenditures by Category				
Personal Services	2,500,505	2,752,783	2,630,454	2,725,627
Operating Expenses	2,055,878	1,677,010	1,974,151	1,704,620
Capital Outlay	338,419	525,950	555,156	550,087
Subtotal Operating Expenditures	\$4,894,802	\$4,955,743	\$5,159,761	\$4,980,334
Capital Improvements	1,292,807	1,720,000	1,825,194	1,870,000
Debt Service	0	60,520	60,520	0
Interfund Transfers	226,126	0	265,539	72,227
Reserves	0	3,910,926	0	5,181,803
Subtotal Other Operating Expenses	\$1,518,933	\$5,691,446	\$2,151,253	\$7,124,030
Reimbursements	(2,637,812)	(2,205,000)	(2,205,000)	(2,205,000)
Total Operating Expenditures	\$3,775,923	\$8,442,189	\$5,106,014	\$9,899,364
Expenditures by Fund				
Stormwater Utility	\$3,775,923	\$8,442,189	\$5,106,014	\$9,899,364
Number of Full Time Positions		57.00		57.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		57.75		57.75

Mission: To provide for physical structures, natural systems and maintenance activities to protect people, infrastructure, property and water resources from the hazards of flooding, inadequate drainage and stormwater pollutants.

PUBLIC WORKS STORMWATER



Stormwater

Department: Public Works

Drainage Task Team

DRAINAGETASK

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,500,505	2,752,783	2,630,454	2,725,627
Operating Expenses	1,953,108	1,577,010	1,852,112	1,604,620
Capital Outlay	338,419	525,950	555,156	550,087
Subtotal Operating Expenditures	\$4,792,032	\$4,855,743	\$5,037,722	\$4,880,334
Capital Improvements	7,493	200,000	200,000	200,000
Debt Service	0	60,520	60,520	0
Interfund Transfers	0	0	0	72,227
Reserves	0	3,910,926	0	5,181,803
Subtotal Other Operating Expenses	\$7,493	\$4,171,446	\$260,520	\$5,454,030
Reimbursements	(2,637,812)	(2,205,000)	(2,205,000)	(2,205,000)
Total Operating Expenditures	\$2,161,713	\$6,822,189	\$3,093,242	\$8,129,364
Expenditures by Fund				
Stormwater Utility	\$2,161,713	\$6,822,189	\$3,093,242	\$8,129,364
Number of Full Time Positions		57.00		57.00
Number of Part Time Positions		1.00		1.00
Number of Full Time Equivalent Positions		57.75		57.75

Key Objectives

1. Inspect and efficiently evaluate canals, ditches and storm water systems on thoroughfare roads and in the unincorporated areas
2. Perform primary drainage system and roadside ditch cleaning chemically and mechanically to improve water quality and quantity flow
3. Maintain County retention areas with mowing and herbicide application to enhance appearance and effectiveness
4. Clean drainage systems within the County using vacuum equipment to remove debris
5. Replace deteriorated storm pipe and structures

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of catch basins inspected	6,258	9,000	7,000
2. Feet of roadside ditch systems cleaned	384,737	400,000	400,000
3. Acres of retention areas maintained	1,227	1,300	1,300
4. Feet of drainage systems cleaned	81,380	90,000	90,000
5. Feet of deteriorated pipe replaced	9,099	10,000	10,000

Highlights

The Stormwater program continues to develop and implement projects for County and partnership benefits. The Capital Improvement Plan focuses on water quality, flood reduction and water recharge benefits. Projects to continue in FY2013-14 include North Peninsula drainage improvements, Rio Way improvements and Wilbur by the Sea drainage improvements. Focus in the upcoming year will be on renewal and replacement of deteriorated infrastructure and on the Total Maximum Daily Load (TMDL) program. The county is involved in two Basin Management Action Plan (BMAP) processes for the Halifax River and the Tomoka River.

In the FY2013-14 budget, the Prisoner Work Program has been eliminated and one (1) full time and one (1) part time position will be unfunded. This will bring the total unfunded positions to five (5) in FY2013-14.

Stormwater

Department: Public Works

Stormwater Capital Improvements

STORM_CAPITAL

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	102,770	100,000	122,039	100,000
Subtotal Operating Expenditures	\$102,770	\$100,000	\$122,039	\$100,000
Capital Improvements	1,285,314	1,520,000	1,625,194	1,670,000
Interfund Transfers	226,126	0	265,539	0
Subtotal Other Operating Expenses	\$1,511,440	\$1,520,000	\$1,890,733	\$1,670,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,614,210	\$1,620,000	\$2,012,772	\$1,770,000
Expenditures by Fund				
Stormwater Utility	\$1,614,210	\$1,620,000	\$2,012,772	\$1,770,000

Highlights

Capital Improvement funds are allocated for the commencement and/or completion of the following capital projects:

Wilbur by the Sea Drainage Improvement	\$ 250,000
Volusia Retention Pond	100,000
North Peninsula Improvement	400,000
Total Maximum Daily Load (TMDL)	220,000
Rio Way Pond	100,000
Local Projects - TBD	600,000

Tourist Development

Department: Tourist Development

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Tourist Development	7,335,783	6,852,302	7,597,268	7,749,159
Total Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Expenditures by Category				
Operating Expenses	7,335,783	6,852,302	7,597,268	7,749,159
Subtotal Operating Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Expenditures by Fund				
Convention Development Tax	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Mission:	To promote tourism in Volusia County through statewide and national promotions which highlight the County's diverse qualities and attributes.			

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Tourist Development

Department: Tourist Development

Tourist Development

TOURIST_DEV

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	7,335,783	6,852,302	7,597,268	7,749,159
Subtotal Operating Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159
Expenditures by Fund				
Convention Development Tax	\$7,335,783	\$6,852,302	\$7,597,268	\$7,749,159

Highlights

The Tourist Development Advertising Authorities receive Convention Development Tax revenues raised from 3% tax on hotel rooms and other short-term rentals in each district. The Halifax Area Advertising Authority expends funds for tourism promotions through a contract with the Daytona Beach Convention and Visitors Bureau. The Southeast Volusia and West Volusia Advertising Authorities conduct promotion and advertising campaigns in their respective areas.

The expenditure detail includes 2% administrative costs in the amount of \$151,945. Budgeted transfers to agencies are: Halifax: \$5,896,173; Southeast Volusia: \$1,379,334; West Volusia: \$321,707.

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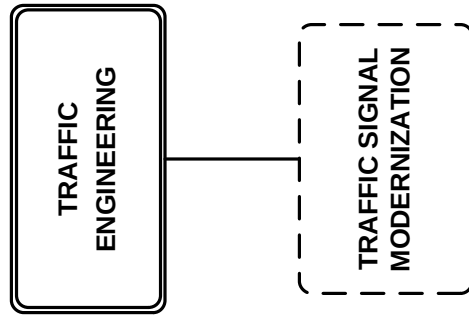
Traffic Engineering

Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Traffic Engineering	2,674,117	6,097,360	3,213,121	6,361,324
Total Expenditures	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324
Expenditures by Category				
Personal Services	1,281,419	1,380,744	1,311,911	1,353,352
Operating Expenses	1,181,702	1,687,066	1,537,988	1,869,130
Capital Outlay	2,020	0	123,213	3,200
Subtotal Operating Expenditures	\$2,465,141	\$3,067,810	\$2,973,112	\$3,225,682
Capital Improvements	166,770	250,000	250,000	175,000
Interfund Transfers	61,211	0	0	0
Reserves	0	2,779,550	0	2,960,642
Subtotal Other Operating Expenses	\$227,981	\$3,029,550	\$250,000	\$3,135,642
Reimbursements	(19,005)	0	(9,991)	0
Total Operating Expenditures	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324
Expenditures by Fund				
County Transportation Trust	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324
Number of Full Time Positions		21.00		21.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		21.00		21.00

Mission: To enhance the quality of life for residents and visitors by providing essential services for the safe and efficient movement of both vehicular and pedestrian traffic throughout Volusia County. This is accomplished through the planning, design, implementation and maintenance of traffic control devices (such as traffic signals, school zone flashers, curve warning flashers) in accordance with standard engineering practices.

PUBLIC WORKS TRAFFIC ENGINEERING DIVISION



Traffic Engineering

Department: Public Works

Traffic Engineering

TRAFFIC_ENG

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	1,281,419	1,380,744	1,311,911	1,353,352
Operating Expenses	1,181,702	1,687,066	1,537,988	1,869,130
Capital Outlay	2,020	0	123,213	3,200
Subtotal Operating Expenditures	\$2,465,141	\$3,067,810	\$2,973,112	\$3,225,682
Capital Improvements	166,770	250,000	250,000	175,000
Interfund Transfers	61,211	0	0	0
Reserves	0	2,779,550	0	2,960,642
Subtotal Other Operating Expenses	\$227,981	\$3,029,550	\$250,000	\$3,135,642
Reimbursements	(19,005)	0	(9,991)	0
Total Operating Expenditures	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324
Expenditures by Fund				
County Transportation Trust	\$2,674,117	\$6,097,360	\$3,213,121	\$6,361,324

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	21.00

Key Objectives

1. Provide a comprehensive program of scheduled maintenance two times per year for all existing electronic traffic control devices
2. Provide as needed traffic studies and obtain annual traffic count station data
3. Evaluate development review projects for transportation

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of traffic signals and other electronic traffic control devices maintained and upgraded	605	498	610
2. Number of traffic studies and volume counts	791	900	800
3. Number of development projects reviewed	717	700	700

Highlights

Traffic Engineering is responsible for transportation planning and the proper warranting, design, installation and maintenance of traffic control devices countywide. In addition, Traffic Engineering provides routine and emergency maintenance to all local jurisdiction signals, school flashers, and flashers; except for the City of Daytona Beach. Currently, this entails 337 signals, 159 school flashers and 74 flashers countywide. The modernization will include upgrading one temporary wood signal to concrete strain pole signal (Old Mission & Josephine) and additional installations of fiber optic communication cable are planned in FY2013-14. The Division continues to maintain and analyze traffic crash records to identify and implement appropriate corrective safety measures, and also evaluate traffic engineering elements on projects such as site plans, rezoning and special exceptions.

In FY2013-14 a Staff Assistant I position will be unfunded bringing the total unfunded positions to two (2).

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Veterans' Services

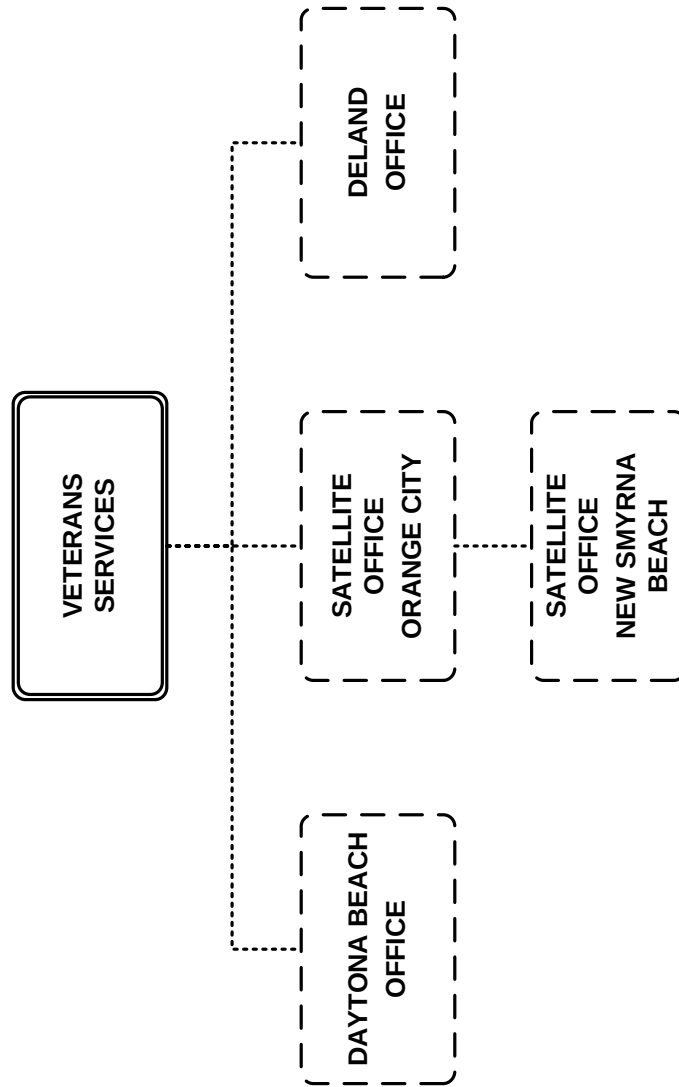
Department: Community Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Veterans' Services	533,749	577,013	593,376	584,277
Total Expenditures	\$533,749	\$577,013	\$593,376	\$584,277
Expenditures by Category				
Personal Services	460,232	471,001	489,492	482,628
Operating Expenses	73,517	106,012	103,884	101,649
Subtotal Operating Expenditures	\$533,749	\$577,013	\$593,376	\$584,277
Reimbursements	0	0	0	0
Total Operating Expenditures	\$533,749	\$577,013	\$593,376	\$584,277
Expenditures by Fund				
General	\$533,749	\$577,013	\$593,376	\$584,277
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Mission: To inform the veterans/dependents of benefits to which they may be entitled to. Assist them in obtaining those benefits by filing claims/appeals/benefits and supporting documents that will justify those claims.

COMMUNITY SERVICES

VETERANS SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.



Veterans' Services

Department: Community Services

Veterans' Services

6603000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	460,232	471,001	489,492	482,628
Operating Expenses	73,517	106,012	103,884	101,649
Subtotal Operating Expenditures	\$533,749	\$577,013	\$593,376	\$584,277
Reimbursements	0	0	0	0
Total Operating Expenditures	\$533,749	\$577,013	\$593,376	\$584,277
Expenditures by Fund				
General	\$533,749	\$577,013	\$593,376	\$584,277
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Key Objectives

1. File all requested claims and benefits for veterans/dependents
2. Serve all veterans/dependents including shut-ins and those in nursing homes/assisted living facilities
3. Perfect appeals on behalf of veterans and their dependents
4. Maintain Client Support for all veterans/dependents for all benefits

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of claims & benefits filed	7,147	8,645	8,800
2. Number of Veterans/dependents served	8,801	12,545	12,700
3. Number of appeals on behalf of Veterans and dependents	737	782	800
4. Number of client support cases for veterans & dependents	69,801	72,331	73,000

Highlights

Florida Statute 292.11 allows for the County to employ a Veterean's Services Officer and Staff. The Volusia County Veterans' Services Division assists all former and present members of the Armed Forces and their dependents in preparing claims for compensation, hospitalization, vocational training, and other benefits and privileges to which they are entitled under Federal and State Laws and County regulations. Offices are located in Daytona Beach, DeLand, New Smyrna Beach, and Orange City. Due to frequent changes in laws and regulations, training and certification of staff is essential. Continued Certification and Accreditation is a necessity through the training provided by the Florida Department of Veteran Affairs (FDVA), the Department of Veteran Affairs (VA), and internally by this division.

The FY2013-14 budget includes one unfunded position.

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Water Resources and Utilities

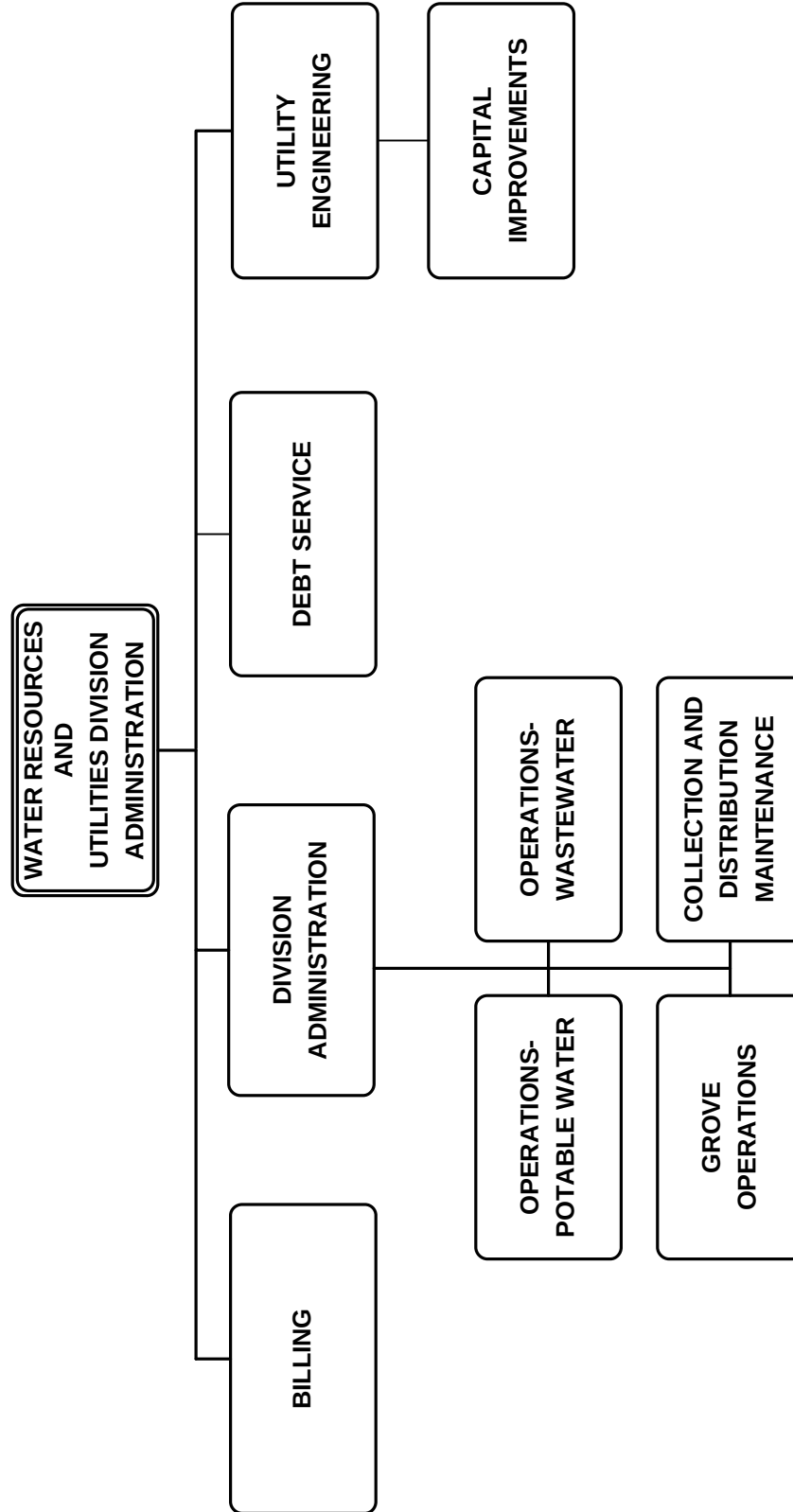
Department: Public Works

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Collection and Distribution Maintenance	1,296,731	1,360,174	1,441,954	1,550,502
Customer Service	388,450	673,198	653,362	423,101
Grove Operations	328,868	290,169	195,866	95,412
Operations-Potable Water	1,795,463	1,617,537	1,626,747	1,674,227
Operations-Wastewater	2,638,868	2,300,375	2,339,204	2,416,954
Utility Engineering	448,110	522,090	529,459	369,945
Water Utilities Capital Improvements	1,433,559	8,444,914	7,834,844	10,018,525
Water Utilities Debt Service	583,540	2,427,267	1,687,827	2,381,487
Water Utilities Division Administration	1,276,221	3,497,729	2,007,208	3,169,973
Total Expenditures	\$10,189,810	\$21,133,453	\$18,316,471	\$22,100,126
Expenditures by Category				
Personal Services	3,132,988	3,288,355	3,130,398	3,355,906
Operating Expenses	5,469,035	6,183,486	6,352,709	6,108,066
Capital Outlay	128,680	311,000	274,160	511,500
Subtotal Operating Expenditures	\$8,730,703	\$9,782,841	\$9,757,267	\$9,975,472
Capital Improvements	875,567	6,950,000	6,871,377	8,300,701
Debt Service	583,540	2,427,267	1,687,827	2,381,487
Reserves	0	1,973,345	0	1,442,466
Subtotal Other Operating Expenses	\$1,459,107	\$11,350,612	\$8,559,204	\$12,124,654
Reimbursements	0	0	0	0
Total Operating Expenditures	\$10,189,810	\$21,133,453	\$18,316,471	\$22,100,126
Expenditures by Fund				
Water and Sewer Utilities	\$10,189,810	\$21,133,453	\$18,316,471	\$22,100,126
Number of Full Time Positions		61.00		61.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		61.00		61.00

Mission: To produce and deliver safe drinking water, as well as treat and dispose of wastewater within environmentally safe regulatory standards, while offering competitively priced products and service to all Volusia County Utilities customers.

PUBLIC WORKS

WATER RESOURCES AND UTILITIES DIVISION



Water Resources and Utilities

Department: Public Works

Collection and Distribution Maintenance

7806010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	494,289	522,174	535,788	587,021
Operating Expenses	802,442	838,000	906,166	963,481
Subtotal Operating Expenditures	\$1,296,731	\$1,360,174	\$1,441,954	\$1,550,502
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,296,731	\$1,360,174	\$1,441,954	\$1,550,502
Expenditures by Fund				
Water and Sewer Utilities	\$1,296,731	\$1,360,174	\$1,441,954	\$1,550,502
Number of Full Time Positions		10.00		11.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		11.00

Key Objectives

1. Provide water, sewer and reclaimed connections for new customers and continue the meter change out program
2. Provide timely, accurate utility locates when requested
3. Maintain fire hydrant repair/flow test and valve turning programs
4. Perform scheduled sewer main cleaning per established standards

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of meter conversions to Automatic Meter Read	2,350	2,400	2,400
2. Number of utility locates performed	2,008	2,200	2,300
3. Number of valves turned and hydrants tested	4,002	4,055	4,100
4. Number of linear feet of sewer main cleaned	0	25,000	211,200

Highlights

The primary function of the Collection and Distribution Activity is to provide water, sewer and reclaimed water connections for new customers, routine/emergency repairs of distribution and collection systems, conduct scheduled valve exercising/maintenance activities and gravity sewer main cleaning. The Collection and Distribution Activity also includes systematic conversion of aging water meters to the new Automatic Meter Reading (AMR) technology. This program has contributed to a reduction of unaccounted for water in several areas, improved meter reading efficiencies and increased revenue as the result of more accurate meter reading.

The FY2013-14 budget includes funding for an aggressive water meter replacement program. The objective of this program is to convert 10% of the system's aging water meters to the new Automatic Meter Reading (AMR) radio read technology, identify, replacement of substandard water mains, and improvement/rehabilitation of sewage lift stations to current county utility standards. This budget also includes additional funding for contract services to perform systematic cleaning of gravity sewer mains to reduce SSOs (Sanitary Sewer Overflows) and ensure reliability.

A Tradesworker II position has been transferred from Customer Service to this Activity. This position will join the Maintenance and Field Operations Group to enhance the maintenance aspect of this Activity and will improve the group's ability for a more proactive approach to lift station repair and maintenance and increased SCADA monitoring.

Water Resources and Utilities

Department: Public Works

Customer Service

7800800

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	89,907	121,365	87,068	117,903
Operating Expenses	298,543	531,833	541,308	305,198
Capital Outlay	0	20,000	24,986	0
Subtotal Operating Expenditures	\$388,450	\$673,198	\$653,362	\$423,101
Reimbursements	0	0	0	0
Total Operating Expenditures	\$388,450	\$673,198	\$653,362	\$423,101
Expenditures by Fund				
Water and Sewer Utilities	\$388,450	\$673,198	\$653,362	\$423,101
Number of Full Time Positions		4.00		3.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		3.00
Key Objectives				
1. Produce and provide utility bills to all active Volusia County utility customers				
2. Increase Automatic Clearing House (ACH)				
3. Reduce the number of accounts with a balance of 60-90 days				
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Number of bills mailed to active water and sewer accounts per month	14,357	14,500	15,000	
2. Number of ACH and online payments	2,483	2,600	3,000	
3. Number of customers with balances over 90 days	500	100	100	
Highlights				
The primary function of the Customer Service Activity is management and billing for approximately 14,000 water customers and more than 10,000 wastewater customers countywide and the collection of approximately \$14M in annual revenue. The meter reading function is currently contracted to an outside agency. Volusia County Utilities is aggressively replacing the touch read meters with radio read meters and may, in the future, bring this function back in-house. Costs for meter reading services have been reduced by one third due to the meter change out program. A new billing software system was purchased in FY2012-13; implementation is anticipated to be complete in this fiscal year.				
The FY2013-14 budget includes a funded Tradesworker II that has been transferred to Collection/Distribution Activity. Due to the volume of revenue and accountability, the unfunded Office Assistant III was approved to be funded and filled during FY2012-13.				

Water Resources and Utilities

Department: Public Works

Grove Operations

7805090

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	121,730	120,014	99,053	39,874
Operating Expenses	151,399	120,155	96,813	55,538
Capital Outlay	55,739	50,000	0	0
Subtotal Operating Expenditures	\$328,868	\$290,169	\$195,866	\$95,412
Reimbursements	0	0	0	0
Total Operating Expenditures	\$328,868	\$290,169	\$195,866	\$95,412
Expenditures by Fund				
Water and Sewer Utilities	\$328,868	\$290,169	\$195,866	\$95,412
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00
Key Objectives	1. Sell citrus grown on the property adjacent to the Southeast Wastewater Treatment Plant 2. Replace dead or dying trees with new ones 3. Clearing of grove for mitigation uses or alternative crops			
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Income generated from sale of citrus crop	70,600	65,000	50,000	
2. Number of citrus trees replaced	500	350	0	
3. Acres of land cleared for other uses	15	15	175	
Highlights	The primary function of the Grove Operations Activity is maintenance of the citrus grove surrounding the Southeast Volusia wastewater treatment plant. The site is approved by the Florida Department of Environmental Protection for the disposal of treated effluent (reclaimed water). The budget for FY2013-14 reflects some significant changes in grove operations, which reduces expenses and revenues. Revenue reduction is a result of the aging root stock and freeze damaged trees that have affected the harvest yield from the grove. The reduction in expenses can also be attributed to the reduced yield from the harvest. Volusia County Utilities will be exploring alternative uses for the land that may include mitigation banks and alternative crops which do not require as much maintenance or the use of fertilizers and chemicals. One Equipment Operator I position will be unfunded for the FY2013-14 budget.			

Water Resources and Utilities

Department: Public Works

Operations-Potable Water

7804000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	549,836	563,643	542,207	564,927
Operating Expenses	1,238,520	1,053,894	1,084,540	1,109,300
Capital Outlay	7,107	0	0	0
Subtotal Operating Expenditures	\$1,795,463	\$1,617,537	\$1,626,747	\$1,674,227
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,795,463	\$1,617,537	\$1,626,747	\$1,674,227
Expenditures by Fund				
Water and Sewer Utilities	\$1,795,463	\$1,617,537	\$1,626,747	\$1,674,227
Number of Full Time Positions		10.00		10.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		10.00		10.00

Key Objectives

1. Provide a safe/reliable source of potable water for customers' needs
2. Promote customer confidence by producing/providing a very high quality water
3. Reduce unaccounted for water (produced vs. billed metered water)

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Amount of potable water processed (million gallons per year)	1,242	1,200	1,150
2. Number of customer concerns corrected for taste, odor & pressure	55	40	35
3. Percent of unaccounted-for water	11	9	8

Highlights

The primary function of the Potable (drinking) Water Operations Activity is proper treatment of drinking water, supply customers with high quality drinking water that meets or exceeds regulatory standards, and ensure treatment capacities meet increasing customer needs and regulatory demands. This activity also maintains water quality within the distribution system, identifies ways to reduce water losses and maintains a proactive well field management program. The FY2013-14 budget includes funding for a proactive well rehabilitation program to ensure reliable source water. The objective of this program is to identify, inspect and re-develop wells to ensure adequate water production.

One Treatment Plant Operator position will remain unfunded for the FY2013-14 budget.

Water Resources and Utilities

Department: Public Works

Operations-Wastewater

7805000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	979,568	955,775	992,457	1,020,604
Operating Expenses	1,626,560	1,344,600	1,336,906	1,396,350
Capital Outlay	32,740	0	9,841	0
Subtotal Operating Expenditures	\$2,638,868	\$2,300,375	\$2,339,204	\$2,416,954
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,638,868	\$2,300,375	\$2,339,204	\$2,416,954
Expenditures by Fund				
Water and Sewer Utilities	\$2,638,868	\$2,300,375	\$2,339,204	\$2,416,954
Number of Full Time Positions		18.00		18.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		18.00		18.00
Key Objectives	1. Reduce the number of wastewater treatment plants and stand-alone package plants that are not connected to a central sewer system 2. Provide safe/reliable wastewater treatment that meets customer's needs 3. Ensure wastewater effluent meets regulatory standards 4. Increase reclaimed water availability			
Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Number of plants owned	12	12		12
2. Wastewater processed (in millions of gallons)	767	780		780
3. Percent of plants with FDEP permit effluent compliance > 99%	100	100		100
4. Reclaimed water pumped (millions of gallons per year)	572	590		590
Highlights	The primary function of the Wastewater Operations Activity is the proper treatment/disposal of wastewater; provide a reliable supply of reclaimed water for irrigation, and ensure treatment capacities meet increasing customer needs and regulatory demands. The FY2013-14 budget includes funding for rehabilitation of treatment clarifiers and upgrades to sludge press equipment to improve transportation efficiencies of residual biosolids. The Environmental Specialist I position that has historically been funded at .74 FTE will be reclassified to a Tradesworker II position and fully funded at 1.0 FTE. One Treatment Plant Operator position will remain unfunded for the FY2013-14 budget.			

Water Resources and Utilities

Department: Public Works

Utility Engineering

7801000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	361,649	414,590	275,465	259,945
Operating Expenses	86,461	107,500	253,994	110,000
Subtotal Operating Expenditures	\$448,110	\$522,090	\$529,459	\$369,945
Reimbursements	0	0	0	0
Total Operating Expenditures	\$448,110	\$522,090	\$529,459	\$369,945
Expenditures by Fund				
Water and Sewer Utilities	\$448,110	\$522,090	\$529,459	\$369,945
Number of Full Time Positions		6.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		4.00

Key Objectives

1. Determine the Utilities' future needs, develop a five year CIP program and provide project management for contract design and construction of capital projects
2. Update and manage the GIS data base of all county-owned water/wastewater infrastructure
3. Maintain the County's Consumptive Use Permits and Florida Dept of Environmental Protection permits for all county-owned water/wastewater facilities

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of capital projects	12	10	13
2. Number of GPS for all water and sewer assets	500	500	100
3. Number of permits maintained	16	16	16

Highlights

The primary function of the Utility Engineering Activity is support of the water/wastewater system by overseeing capital improvement projects (CIP) and support of the maintenance and upgrade work performed by Utility Operations.

The FY2013-14 budget reflects some organizational changes in which two positions will be reclassified and moved to Operations Administration as recommended in the Lorick study. The positions affected are one vacant Civil Engineer III and one vacant, unfunded Senior Engineering Inspector which will be funded, reclassified, and transferred as well. One Engineering Inspector position will remain unfunded.

Water Resources and Utilities

Department: Public Works

Water Utilities Capital Improvements

WATER_UTIL_CAP_IMPR

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	524,898	727,590	724,134	730,000
Capital Outlay	33,094	241,000	239,333	461,500
Subtotal Operating Expenditures	\$557,992	\$968,590	\$963,467	\$1,191,500
Capital Improvements	875,567	6,950,000	6,871,377	8,300,701
Reserves	0	526,324	0	526,324
Subtotal Other Operating Expenses	\$875,567	\$7,476,324	\$6,871,377	\$8,827,025
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,433,559	\$8,444,914	\$7,834,844	\$10,018,525
Expenditures by Fund				
Water and Sewer Utilities	\$1,433,559	\$8,444,914	\$7,834,844	\$10,018,525

Highlights

Water Utilities Capital Outlay and Improvements are budgeted for repair and replacement of aging equipment and to continue maintaining Water Utilities' infrastructure with a total estimated replacement value of \$225 million. Capital Outlay for facilities equipment includes generators, pumps, and vehicle replacements. Details of Capital Outlay are listed in the Appendix of this document.

Capital Improvement replacement projects in the amount of \$3.9M are included in the FY2013-14 budget. In addition, carry over funding for completion of projects that were begun in previous years is budgeted in the amount of \$1.3M for projects such as Glen Abbey Water Quality and Spruce Creek Membrane, to name a few. New funding in the amount of \$2.45M includes funding for Collection System Rehab, replacement of clarifiers at Southwest Regional plant, and Halifax Water Quality Improvements, to name a few. Details of Capital Improvements are listed in the Capital Improvement Program section of this document.

Water Resources and Utilities

Department: Public Works

Water Utilities Debt Service

WATER_UTIL_DEBT

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Debt Service	583,540	2,427,267	1,687,827	2,381,487
Subtotal Other Operating Expenses	\$583,540	\$2,427,267	\$1,687,827	\$2,381,487
Reimbursements	0	0	0	0
Total Operating Expenditures	\$583,540	\$2,427,267	\$1,687,827	\$2,381,487
Expenditures by Fund				
Water and Sewer Utilities	\$583,540	\$2,427,267	\$1,687,827	\$2,381,487

Highlights

The amounts above represent debt service expenses for various major Water Utilities projects funded by five debt obligations. Additional details are included in the Debt Service section of this document.

\$5,450,000 Water & Sewer Refunding Revenue Bonds, Series 2012 refunded the remaining portion of Water & Sewer Refunding Revenue Bonds, Series 1998 and 2003. Interest on these bonds is 1.61% and final maturity is 10/1/2019. Average debt service expenses are \$828,000 per year.

\$9,023,326 SE Wastewater Facilities State Revolving Fund (SRF) loan. Interest on this loan is 3.24% and final maturity is 2/2020. Average debt service expenses are \$564,300 per year.

\$1,776,210 Deltona North Water Reclamation Facility SRF loan. Interest on this loan is 2.99% and final maturity is 6/2017. Average debt service expenses are \$117,800 per year.

\$2,993,386 SW Regional Water Reclamation Facility SRF loan. Interest on this loan is 3.05% and final maturity is 5/2020. Average debt service expenses are \$198,900 per year.

\$9,849,963 SW Regional Water Reclamation Facility Expansion SRF loan. Interest on this loan is 3.05% and final maturity is 6/2027. Average debt service expenses are \$674,500 per year.

Water Resources and Utilities

Department: Public Works

Water Utilities Division Administration

WATER_UTIL_ADMIN

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	536,009	590,794	598,360	765,632
Operating Expenses	740,212	1,459,914	1,408,848	1,438,199
Capital Outlay	0	0	0	50,000
Subtotal Operating Expenditures	\$1,276,221	\$2,050,708	\$2,007,208	\$2,253,831
Reserves	0	1,447,021	0	916,142
Subtotal Other Operating Expenses	\$0	\$1,447,021	\$0	\$916,142
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,276,221	\$3,497,729	\$2,007,208	\$3,169,973
Expenditures by Fund				
Water and Sewer Utilities	\$1,276,221	\$3,497,729	\$2,007,208	\$3,169,973

Number of Full Time Positions	11.00	13.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	11.00	13.00

Key Objectives

1. Provide supervision, clerical and administrative support for all activities within the Division
2. Input Lucity work orders and maintain Lucity database
3. Convert paper records to electronic files

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of utility connections (water & sewer)	14,357	14,400	14,400
2. Number of work orders	6,345	6,500	6,500
3. Cubic feet of files converted to digital	16	18	20

Highlights

The primary function of Administration includes support for the customer service, engineering, Water/Wastewater operations, Collection/Distribution activities and long-term strategic planning. The Administration Activities also provide support and leadership for personnel, training, budget, purchasing and other project activities. Promotion of conservation through public education, rebate/credit incentives and irrigation system audit requests for residents is also conducted by the Administration Activities.

A vacant Civil Engineer III will be reclassified and transferred from Utility Engineering. In addition, a vacant, unfunded Senior Engineering Inspector will be funded, reclassified and transferred from Utility Engineering to facilitate organizational needs recommended in the Lorick study. These two positions will be the lead positions for a new Maintenance and Field Operations Group and a Water and Wastewater Operations and Compliance Group. These changes make possible achievement of the Division's goals of sustaining an effective workforce through succession planning and knowledge capture in key staff positions; efficient staffing in the maintenance and distribution areas; adequate cross-training and continuing education opportunities for licensed operators and technical staff.

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G - Debt Service

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VOLUSIA COUNTY DEBT SERVICE

This section provides information related to outstanding debt and debt service obligations for the County. There are no budgeted commercial paper or lease purchase borrowings for FY2013-14. However, as the South Williamson Blvd and Port Orange Expansion project gets underway, future board action to secure funding will be brought forward.

The County takes a planned approach to the management of debt: funding from internally generated capital, where appropriate, and financing, when appropriate. Conservative financial strategies and management practices help to minimize exposure to sudden economic shocks or unexpected volatility. Quarterly monitoring and evaluation of factors that can affect the financial condition of the County help to identify any emerging financial concerns. The practice of multi-year forecasting enables management to take corrective action long before budgetary gaps develop into a crisis.

The Government Finance Officers Association (GFOA) and other national associations have published best practices promoting efficiency in government and solvency in public finance. The major credit rating agencies use these and other quantitative measures to determine credit rating. Fitch Ratings and Standard and Poor's consider continued funding of the General Fund Reserve a "best practice" and have a "very significant" rating value. In keeping with this "best practice", the County Council adopted a minimum goal of 5 percent of current revenues to fund this reserve in both the General Fund and the Municipal Service District Fund. For FY2013-14, approximately 9.5% has been reserved in the General Fund and 5% in the Municipal Service District Fund. Other emergency reserves include the Library at 8%, Ponce DeLeon Port Authority, Mosquito Control, and Fires Services are at 10%. Funding of the reserve provides the County flexibility in responding to natural disasters, economic downturns, or sudden changes in revenue.

The FY2013-14 budget includes funding for the County's debt obligations. Total debt service is \$30,623,367 including \$1,665,746 in revenue notes, \$1,200,000 in State Infrastructure Bank Loans, \$1,555,656 in State Revolving Loans, \$20,795,983 in non-self supporting debt, and \$5,405,982 in self-supporting debt.

COUNTY DEBT MANAGEMENT

On September 6, 2012, County Council approved two refinancing. 1.) The Water and Sewer Refunding Revenue Bonds, Series 1998 and 2003 refinancing reduced the interest rate from 3.0%-4.875% to 1.61%. It is a fixed rate loan with a repayment period just over eight years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2012. 2.) The Airport System Refunding Revenue Bonds, Series 2003, refinancing reduced the interest rate from 3.0%-4.10% to 1.75%. It is a fixed rate loan with a repayment period just over ten years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2021.

On December 20, 2012, County Council approved the refinancing of Gas Tax Revenue Bonds 2004. This refinancing reduced the interest rate from 3.10% - 5.0% to 2.035%. It is a fixed rate loan with a repayment period of 12 years, which coincides with the current repayment period of the outstanding bonds. This loan is expected to be paid by October 1, 2024.

On August 22, 2013, County Council approved moving forward with the refinancing of the outstanding Parking Facility Revenue Bonds, Series 2007 to achieve interest savings due to current low interest rates. These bonds carry an interest rate of 5.125% and mature on April 1, 2024. As a result, the Capital Improvement Revenue Note (Parking Facility), Series 2013 not to exceed \$8.5 million refinancing will be finalized during the fall of 2013.

Strong financial management, manageable debt levels, and financial flexibility are all indicators of good fiscal health. The County's overall debt profile is characterized by good debt service coverage from its pledged revenues in conformance with all compliance covenants and fiscal policy. Management continues to monitor declining revenues and their potential impact on bond covenants and debt service requirements. The debt burden is low, and the County has significant debt capacity remaining. The County has no specified debt limit; however, the debt procedures provide guidelines for prudent fiscal management of all obligations.

Fiscal Year 2013-14 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
Airport System Refunding Revenue Bonds, Series 2012	\$6,335,000	October 1, 2021	Net revenues derived from operation of Airport System	To refinance Airport System Refunding Revenue Bonds, Series 2003, which refunded a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1993, which refinanced a portion of 1991 bonds, originally used to finance construction of new airport terminal and related improvements at Daytona Beach International Airport.
Airport System Refunding Revenue Bonds, Series 2000	\$30,795,000	October 1, 2021	Net revenues derived from operation of Airport System	To advance refund a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1991, originally used to finance acquisition, expansion and installation of new terminals at Daytona Beach International Airport.
Capital Improvement Revenue Bond, Series 2009A	\$3,718,000	October 1, 2014	Subordinate lien on the Local Government Half Cent Sales Tax	To finance capital expenditures including the purchase of Sheriff's vehicles and a helicopter.
Capital Improvement Revenue Bond, Series 2009B	\$5,812,000	October 1, 2016	Subordinate lien on the Local Government Half Cent Sales Tax	To refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998.
Capital Improvement Revenue Note, Series 2010	\$17,750,000	December 1, 2030	Non - Ad Valorem Revenues	To refinance the County's outstanding Short Term Commercial Paper Debt Service related to Airport land purchase, Capri Drive and West Highlands improvements; Trails; and Ocean Center expansion.
Capital Improvement Refunding, Revenue Bond, Series 2012	\$4,780,000	October 1, 2021	Local Government Half-Cent Sales Tax	To refinance Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003, which refinanced the Sales Tax Improvement Refunding Revenue Bonds, Series 1993, which refunded Series 1991 bonds originally issued to finance the Justice Center, acquire 250 N. Beach Street, and other projects.
Gas Tax Revenue Bonds, Series 2004 On January 9, 2013, the 2004 series maturities on and after 10/1/15 were defeased by depositing in irrevocable escrow cash and direct, non-callable obligations of the United States Of Americas, State and Local Government Series, principal of and interest on which will be sufficient to pay the principal of, redemption premium and interest on the Refunded Bonds upon their redemption on October 1, 2014. In FY 2013-14, \$2,965,000 remains outstanding.	\$64,215,000	October 1, 2024	Six Cents Local Option Gas Tax	To finance costs of transportation improvements within the County.
Gas Tax Revenue Bonds, Series 2013	\$41,505,000	October 1, 2024	Six Cents Local Option Gas Tax	To refund the Gas Tax Revenue Bonds, Series 2004 bonds maturing on and after October 1, 2015, which were issued to refinance the costs of acquisition, construction, and reconstruction of roads and bridges and other transportation improvements within the County.
Limited Tax General Obligation Bonds, Series 2005	\$39,875,000	October 1, 2021	Volusia Forever Ad Valorem Millage	To finance cost of acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands.

Fiscal Year 2013-14 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
Parking Facility Revenue Bonds, Series 2007	\$10,815,000	April 1, 2024	Net revenues of the parking garage, and a subordinate lien on Tourist Development Tax Revenues	To finance acquisition of Ocean Center Parking Garage from the Volusia Redevelopment Parking Corporation.
State Revolving Fund (SRF) Loan, Reclaimed Water Reuse Facilities	\$1,776,210	June 15, 2017	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water reuse facilities in Deltona North
State Revolving Fund (SRF) Loan, Collection, Influent Transmission, Treatment & Reuse Facilities	\$9,849,963	June 15, 2027	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water collections, treatment, and reuse facilities in Southeast Region
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	\$2,993,386	May 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance expansion of the Southwest Regional Water Reuse Facility
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	\$9,023,326	May 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance additional expansion of the Southwest Regional Water Reuse Facility
State Infrastructure Bank (SIB) Loan	\$10,200,000	October 1, 2019	Non - Ad Valorem Revenues	To finance Phase 1 of the Central Florida Commuter Rail Transit System
Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2008	\$42,605,000	October 1, 2018	Local Government Half-Cent Sales Tax	To advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements.
Tourist Development Tax Revenue Bond, Series 2004	\$55,451,336	December 1, 2035	Tourist Development Tax - 1 cent	To fund renovation and expansion of Ocean Center.
Tourist Development Tax Revenue Bond, Series 2002	\$22,565,000	December 1, 2013	Tourist Development Tax - 2 cent	To advance refund portion of Tourist Development Tax Refunding Revenue Bonds, Series 1993, which refunded the 1986 issue, to construct the Ocean Center.
Water and Sewer Refunding Revenue Bonds, Series 2012	\$5,450,000	October 1, 2019	Net Revenues from operation of County's Water and Sewer System connection fees and investment earnings.	To refinance Water and Sewer Refunding Revenue Bonds, Series 1998 and 2003. Water and Sewer Refunding Revenue Bonds, Series 1998, refinanced a portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1989, which finance the cost of improvements. Water and Sewer Refunding Revenue Bonds, Series 2003, refinanced a portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1993, which finance the cost of improvements also.

**VOLUSIA COUNTY, FLORIDA
SCHEDULE OF DEBT SERVICE REQUIREMENTS
FY 2013-14**

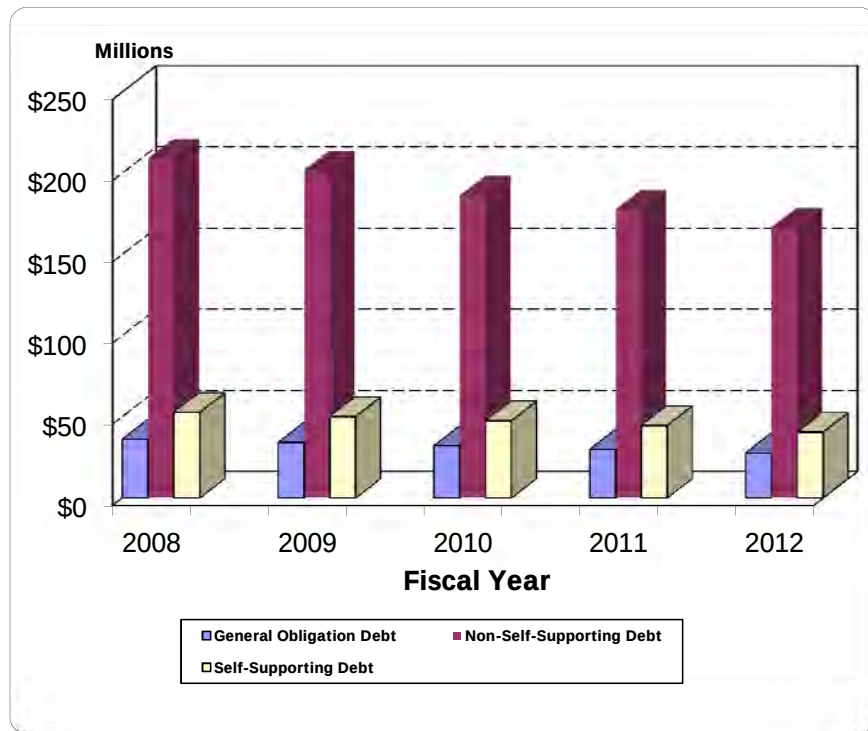
	FUND		FY 2013-14 PRINCIPAL PAYMENT	FY 2013-14 INTEREST PAYMENT	FY 2013-14 OTHER FEES AND RESERVES	FY 2013-14 TOTALS
<u>Revenue Note Loan</u>						
2010 Capital Improvement Revenue Note						
Airport	451	*	\$224,000	\$24,885	\$0	\$248,885
Ocean Center Expansion	208		389,000	270,003	0	659,003
Capri Drive	208		77,000	13,968	0	90,968
West Highlands	208		136,000	24,613	0	160,613
Trails	208		392,000	114,277	0	506,277
Total Revenue Note Loans			<u>\$1,218,000</u>	<u>\$447,746</u>	<u>\$0</u>	<u>\$1,665,746</u>
<u>State Infrastructure Bank Loan (SIB)</u>						
2011 Commuter Rail Loan	295		\$1,150,136	\$49,864	\$0	\$1,200,000
Total State Infrastructure Bank Loans (SIB)			<u>\$1,150,136</u>	<u>\$49,864</u>	<u>\$0</u>	<u>\$1,200,000</u>
<u>State Revolving Loans (SRF)</u>						
Southeast Wastewater Facility	457	*	\$466,929	\$97,419	\$0	\$564,348
Deltona North Water Reclamation Facility	457	*	105,470	12,414	0	117,884
Southwest Regional Water Reclamation Facility	457	*	162,160	36,755	0	198,915
Southwest Regional Water Reclamation Facility 2	457	*	449,422	225,087	0	674,509
Total State Revolving Loans (SRF)			<u>\$1,183,981</u>	<u>\$371,675</u>	<u>\$0</u>	<u>\$1,555,656</u>
<u>Non-Self Supporting Bonded Debt</u>						
2004 Tourist Development Tax Revenue Bonds	203		\$0	\$2,248,750	\$750	\$2,249,500
2002 Tourist Development Tax Refunding Revenue Bonds	203	x	2,425,000	42,438	575	2,468,013
2004 Gas Tax Revenue Bonds	234	x	2,965,000	99,328	750	3,065,078
2009A Capital Improvement Bonds	297	x	862,000	22,671	0	884,671
2009B Capital Improvement Bonds	297		853,000	69,116	0	922,116
2012 Capital Improvement Refunding Revenue Bonds	204		495,000	83,967	0	578,967
2008 Sales Tax Refunding Revenue Bonds	201		4,190,000	1,562,963	250	5,753,213
2013 Gas Tax Refunding Revenue Bonds	213		605,000	834,961	750	1,440,711
2005 Limited Tax General Obligation Bonds	261		2,500,000	933,175	539	3,433,714
Total Non-Self Supporting Bonded Debt			<u>\$14,895,000</u>	<u>\$5,897,369</u>	<u>\$3,614</u>	<u>\$20,795,983</u>
<u>Self Supporting Bonded Debt</u>						
2000 Airport System Refunding Revenue Bonds	451	*	\$1,650,000	\$1,185,800	\$0	\$2,835,800
2012 Airport System Refunding Revenue Bonds	451	*	670,000	99,488	0	769,488
2012 Water and Sewer Refunding Revenue Bonds	457	*	750,000	75,831	0	825,831
2007 Parking Facility Revenue Bonds	475	*	570,000	404,363	500	974,863
Total Self Supporting Bonded Debt			<u>\$3,640,000</u>	<u>\$1,765,482</u>	<u>\$500</u>	<u>\$5,405,982</u>
Total Debt Service			<u>\$22,087,117</u>	<u>\$8,532,136</u>	<u>\$4,114</u>	<u>\$30,623,367</u>

* Shown here for informational purposes only. The budgeted debt service is reflected in the Water Resources and Utilities, Airport, and Ocean Center/Parking Facility sections of the budget document.

x - This is the final payment.

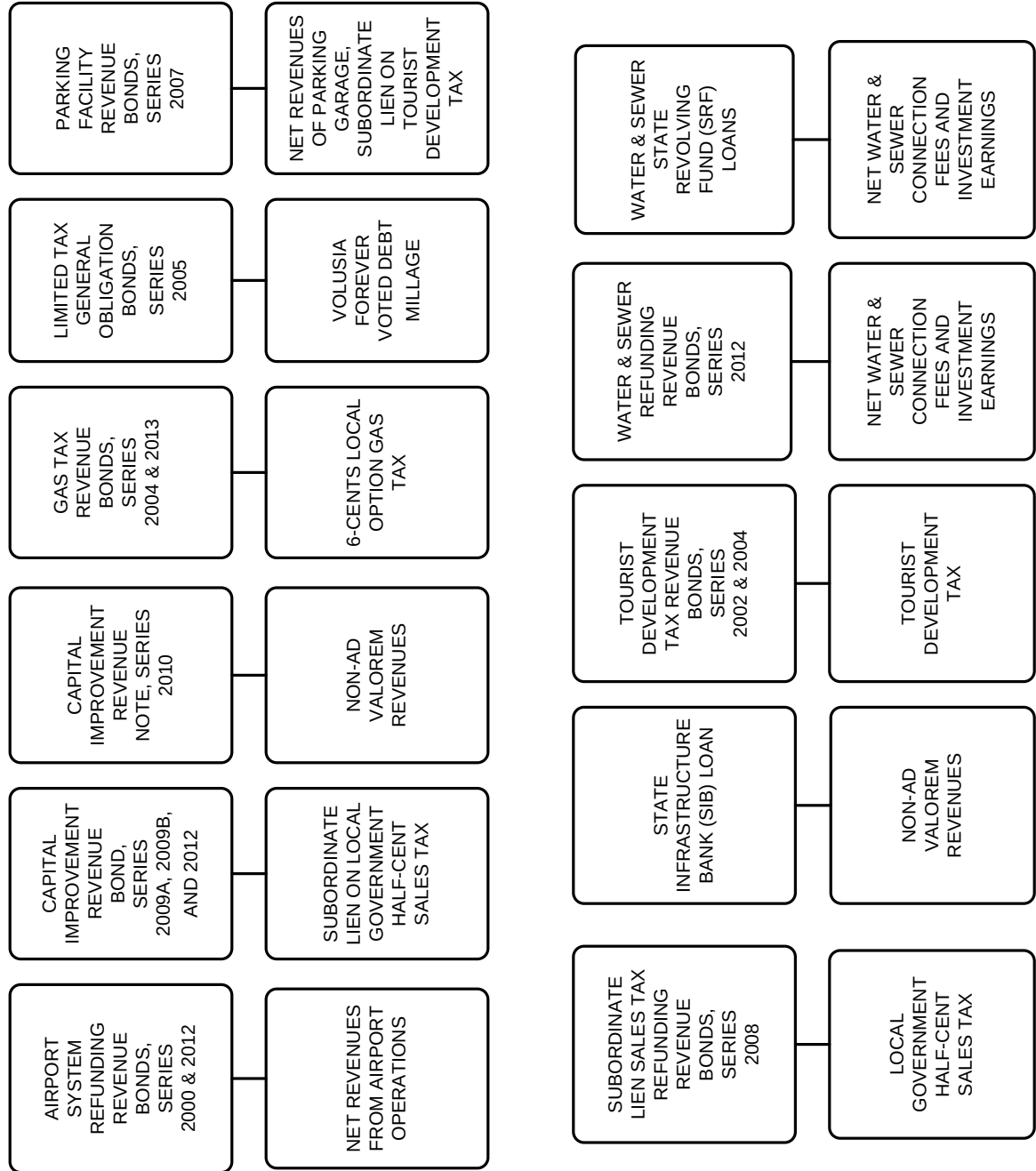
**Volusia County Bonded Debt
Summary of Outstanding Bond Debt
Last Five Fiscal Years**

		<u>Fiscal Year Ended September 30</u>			
	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Obligation Debt					
Limited Tax G.O. Bonds, Series 2005	\$36,245,000	\$34,230,000	\$32,145,000	\$29,985,000	\$27,750,000
Non-Self-Supporting Debt					
Capital Improvement Revenue Bonds	-	9,530,000	9,530,000	8,222,000	11,565,000
Gas Tax Revenue Bonds	57,385,000	54,900,000	52,350,000	49,720,000	47,015,000
Subordinate Lien: Sales Tax	73,850,000	61,525,000	50,690,000	48,170,000	38,815,000
Tourist Development Tax Revenue Bonds	78,030,000	75,960,000	73,835,000	71,645,000	69,380,000
Total Non-Self-Supporting Debt	\$209,265,000	\$201,915,000	\$186,405,000	\$177,757,000	\$166,775,000
Self-Supporting Debt					
Parking Facility Revenue Bonds	10,420,000	9,995,000	9,775,000	9,310,000	8,820,000
Water & Sewer Revenue Refunding Bonds	8,505,000	7,925,000	7,325,000	6,700,000	5,450,000
Airport System Revenue Bonds	33,890,000	32,255,000	30,530,000	28,715,000	26,260,000
Total Self-Supporting Debt	\$52,815,000	\$50,175,000	\$47,630,000	\$44,725,000	\$40,530,000
Total Bonded Debt	\$298,325,000	\$286,320,000	\$266,180,000	\$252,467,000	\$235,055,000



Source: Annual Report on County Debt Fiscal Year Ending September 30, 2012.

VOLUSIA COUNTY DEBT SERVICE PLEDGED REVENUE



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Subordinate Lien Sales Tax Revenue Fund - 201

Summary: The Subordinate Lien Sales Tax Revenue Debt Service Fund provides funding for the Sales Tax Refunding Revenue Bonds issues, Series 2008. Series 2008 bonds were issued to advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements. Revenue for debt service is transferred from the Sales Tax Fund (108).

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	6,278,111	6,200,892
Subtotal Non-Current Revenues	\$6,278,111	\$6,200,892
Total Revenues	\$6,278,111	\$6,200,892
Less Operating Transfers	0	0
Total Operating Revenues	\$6,278,111	\$6,200,892
<u>Expenditures</u>		
Debt Service	5,705,432	5,753,213
Reserves	572,679	447,679
Total Expenditures	\$6,278,111	\$6,200,892
Less Operating Transfers	0	0
Total Operating Expenditures	\$6,278,111	\$6,200,892
Net Revenues Less Expenditures	\$0	\$0

Subordinate Lien Sales Tax Revenue Fund - 201

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	33,267	0	0	0
Total Miscellaneous Revenues	\$33,267	\$0	\$0	\$0
Subtotal Current Revenues	\$33,267	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	6,260,545	5,643,711	5,643,711	5,628,213
Appropriated Fund Balance	0	634,400	634,400	572,679
Trust Fund Revenues	4,780,000	0	0	0
Total Non-Revenues	\$11,040,545	\$6,278,111	\$6,278,111	\$6,200,892
Subtotal Non-Current Revenues	\$11,040,545	\$6,278,111	\$6,278,111	\$6,200,892
Total Fund Revenues	\$11,073,812	\$6,278,111	\$6,278,111	\$6,200,892
Expenditure Detail				
Debt Service				
Appropriated Reserves	0	572,679	0	447,679
Sales Tax Refunding Bonds, Series 2003	93,912	0	0	0
Sales Tax Rev 2012 Series	5,274,219	0	0	0
Sub Lien Sales Tax Series 2008	5,705,681	5,705,432	5,705,432	5,753,213
Total Debt Service	\$11,073,812	\$6,278,111	\$5,705,432	\$6,200,892
Total Fund Expenditures	\$11,073,812	\$6,278,111	\$5,705,432	\$6,200,892

Tourist Development Tax Revenue Bond Fund - 203

Summary: The Tourist Development Tax Revenue Bond Fund provides for debt service expenses and reserves for two Tourist Development Tax Revenue Bonds, Series 2002, par of \$22,565,000, and Series 2004, par of \$55,451,336. Series 2002 bonds were issued to refund Series 1993 bonds, which refunded 1986 bonds issued for the construction of the Ocean Center. The Series 2002 bonds mature in December 2013. Debt service funding is provided by the 2cents Tourist Development Tax. Series 2004 bonds were issued to provide funding for the Ocean Center expansion and renovations. Debt service funding is provided by the additional 1cent Tourist Development Tax. Revenue for this debt service fund is provided by transfer from the Tourist Development Tax Fund (106). The Series 2004 bonds mature in 2035. Reserves are accumulating sinking funds to make the debt payment in the next fiscal year.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	7,392,504	7,486,791
Subtotal Non-Current Revenues	\$7,392,504	\$7,486,791
Total Revenues	\$7,392,504	\$7,486,791
Less Operating Transfers	0	0
Total Operating Revenues	\$7,392,504	\$7,486,791
<u>Expenditures</u>		
Debt Service	4,716,113	4,717,513
Reserves	2,676,391	2,769,278
Total Expenditures	\$7,392,504	\$7,486,791
Less Operating Transfers	0	0
Total Operating Expenditures	\$7,392,504	\$7,486,791
Net Revenues Less Expenditures	\$0	\$0

Tourist Development Tax Revenue Bond Fund - 203

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	13,748	0	0	0
Total Miscellaneous Revenues	\$13,748	\$0	\$0	\$0
Subtotal Current Revenues	\$13,748	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	4,739,946	4,731,191	4,731,191	4,717,513
Appropriated Fund Balance	0	2,661,313	2,754,200	2,769,278
Total Non-Revenues	\$4,739,946	\$7,392,504	\$7,485,391	\$7,486,791
Subtotal Non-Current Revenues	\$4,739,946	\$7,392,504	\$7,485,391	\$7,486,791
Total Fund Revenues	\$4,753,694	\$7,392,504	\$7,485,391	\$7,486,791
Expenditure Detail				
Debt Service				
Tourist Dev Tax Imp Bonds 2004	2,249,500	2,999,258	2,249,750	5,018,778
Tourist Dev Tax Ref Bonds 2002	2,466,231	4,393,246	2,466,363	2,468,013
Total Debt Service	\$4,715,731	\$7,392,504	\$4,716,113	\$7,486,791
Total Fund Expenditures	\$4,715,731	\$7,392,504	\$4,716,113	\$7,486,791

Capital Improvement, Series 2012 Fund - 204

Summary: The Capital Improvement Refunding Revenue Bond, Series 2012 provides funding for the refinancing of the outstanding Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003 which refinanced Series 1993 bonds, which refunded Series 1991 bonds originally issued to finance the Justice Center, acquire 250 N. Beach Street, and other projects. This is a \$4,780,000 bond maturing in 2021. Revenue for this debt service fund is provided by transfer from the Sales Tax Fund (108).

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	580,449	578,967
Subtotal Non-Current Revenues	\$580,449	\$578,967
Total Revenues	\$580,449	\$578,967
Less Operating Transfers	0	0
Total Operating Revenues	\$580,449	\$578,967
<u>Expenditures</u>		
Debt Service	580,449	578,967
Total Expenditures	\$580,449	\$578,967
Less Operating Transfers	0	0
Total Operating Expenditures	\$580,449	\$578,967
Net Revenues Less Expenditures	\$0	\$0

Capital Improvement, Series 2012 Fund - 204

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Subtotal Current Revenues	\$0	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	22,843	580,449	580,449	578,967
Total Non-Revenues	\$22,843	\$580,449	\$580,449	\$578,967
Subtotal Non-Current Revenues	\$22,843	\$580,449	\$580,449	\$578,967
Total Fund Revenues	\$22,843	\$580,449	\$580,449	\$578,967
Expenditure Detail				
Debt Service				
Sales Tax Rev 2012 Series	22,843	580,449	580,449	578,967
Total Debt Service	\$22,843	\$580,449	\$580,449	\$578,967
Total Fund Expenditures	\$22,843	\$580,449	\$580,449	\$578,967

Capital Improvement Revenue Note, Series 2010 Fund - 208

Summary: The Capital Improvement 2010 Debt Service Fund was established during FY 2010-11 to provide for the refinancing of several commercial paper loans. This is a \$17,750,000 note with multiple maturities. The pledged funding source is non-ad valorem revenues. However, this fund excludes the Airport obligation of \$1,361,000 because this debt service budget is in the Enterprise Fund 451. This funding includes budgeting for the following loans: Ocean Center Expansion \$9,875,000, improvements for Capri Drive and West Highlands Special Assessment Districts \$1,790,000 combined, and Trails \$4,724,000. Interfund Transfers from Ocean Center (Fund 118), Special Assessments (Fund 121), and the Trails Capital Fund (Fund 328) provide funds for these expenditures.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	1,421,442	1,416,861
Subtotal Non-Current Revenues	\$1,421,442	\$1,416,861
Total Revenues	\$1,421,442	\$1,416,861
Less Operating Transfers	0	0
Total Operating Revenues	\$1,421,442	\$1,416,861
<u>Expenditures</u>		
Debt Service	1,421,442	1,416,861
Total Expenditures	\$1,421,442	\$1,416,861
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,421,442	\$1,416,861
Net Revenues Less Expenditures	\$0	\$0

Capital Improvement Revenue Note, Series 2010 Fund - 208

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Subtotal Current Revenues	\$0	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,405,980	1,421,442	1,421,442	1,416,861
Total Non-Revenues	\$1,405,980	\$1,421,442	\$1,421,442	\$1,416,861
Subtotal Non-Current Revenues	\$1,405,980	\$1,421,442	\$1,421,442	\$1,416,861
Total Fund Revenues	\$1,405,980	\$1,421,442	\$1,421,442	\$1,416,861
Expenditure Detail				
Debt Service				
Capri Drive SAD Revenue Note 2010	90,482	92,263	92,263	90,968
Ocean Center Exp. Revenue Note 2010	654,759	660,585	660,585	659,003
Trails Program CIP Revenue Note 2010	501,168	506,934	506,934	506,277
W. Highlands SAD Revenue Note 2010	159,571	161,660	161,660	160,613
Total Debt Service	\$1,405,980	\$1,421,442	\$1,421,442	\$1,416,861
Total Fund Expenditures	\$1,405,980	\$1,421,442	\$1,421,442	\$1,416,861

Gas Tax Refunding Bond, Series 2013 Debt Service Fund - 213

Summary: The Gas Tax Refunding Revenue Bonds, Series 2013 provides funding for refinancing a portion of the outstanding Gas Tax Refunding Revenue Bonds, Series 2004 originally issued to finance acquisition, construction, and reconstruction of roads, bridges, and other transportation improvements. The pledged funding source for this obligation is the Six Cent Local Option Gas Tax. Annual principal payments are due October 1st with interest payable due semi-annually. Funding sources for FY2013-14 are provided by the Transportation Trust Fund (103) and the Road Impact Fee funds (131-134).

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues		1,440,711
Subtotal Non-Current Revenues	\$0	\$1,440,711
Total Revenues	\$0	\$1,440,711
Less Operating Transfers	0	0
Total Operating Revenues	\$0	\$1,440,711
<u>Expenditures</u>		
Debt Service	0	1,440,711
Total Expenditures	\$0	\$1,440,711
Less Operating Transfers	0	0
Total Operating Expenditures	\$0	\$1,440,711
Net Revenues Less Expenditures	\$0	\$0

Gas Tax Refunding Bond, Series 2013 Debt Service Fund - 213

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Subtotal Current Revenues	\$0	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	1,551,363	1,440,711
Total Non-Revenues	\$0	\$0	\$1,551,363	\$1,440,711
Subtotal Non-Current Revenues	\$0	\$0	\$1,551,363	\$1,440,711
Total Fund Revenues	\$0	\$0	\$1,551,363	\$1,440,711
Expenditure Detail				
Debt Service				
Gas Tax Refunding Revenue Bond, Series	0	0	1,551,363	1,440,711
Total Debt Service	\$0	\$0	\$1,551,363	\$1,440,711
Total Fund Expenditures	\$0	\$0	\$1,551,363	\$1,440,711

LOGT Revenue Bond Series 2004 Fund - 234

Summary: The Local Option Gas Tax Revenue Bond, Series 2004 Debt Service Fund provides for debt service costs and required reserves for the Gas Tax Revenue Bonds, Series 2004, issued to finance acquisition, construction, and reconstruction of roads, bridges, and other transportation improvements. Par amount of the bonds is \$64,215,000 for a term of 20 years. The pledged funding source for this obligation is the Six Cent Local Option Gas Tax. Annual principal payments are due October 1st with interest payable due semiannual. Funding sources for FY2012-13 are provided by the Transportation Trust Fund (103) and the Road Impact Fee funds (131-134). In FY 2012-13, a portion of this bond was refinanced with Gas Tax Refunding Revenue Bonds, Series 2013.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	4,894,263	4,505,789
Subtotal Non-Current Revenues	\$4,894,263	\$4,505,789
Total Revenues	\$4,894,263	\$4,505,789
Less Operating Transfers	0	1,440,711
Total Operating Revenues	\$4,894,263	\$3,065,078
<u>Expenditures</u>		
Debt Service	4,894,263	3,065,078
Interfund Transfers	0	1,440,711
Total Expenditures	\$4,894,263	\$4,505,789
Less Operating Transfers	0	1,440,711
Total Operating Expenditures	\$4,894,263	\$3,065,078
Net Revenues Less Expenditures	\$0	\$0

LOGT Revenue Bond Series 2004 Fund - 234

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	13,836	0	0	0
Total Miscellaneous Revenues	\$13,836	\$0	\$0	\$0
Subtotal Current Revenues	\$13,836	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	4,875,512	4,894,263	4,894,263	4,505,789
Trust Fund Revenues	0	0	41,677,386	0
Total Non-Revenues	\$4,875,512	\$4,894,263	\$46,571,649	\$4,505,789
Subtotal Non-Current Revenues	\$4,875,512	\$4,894,263	\$46,571,649	\$4,505,789
Total Fund Revenues	\$4,889,348	\$4,894,263	\$46,571,649	\$4,505,789
Expenditure Detail				
Debt Service				
LOGT Improvement Bonds 2004	4,889,348	4,894,263	46,571,649	4,505,789
Total Debt Service	\$4,889,348	\$4,894,263	\$46,571,649	\$4,505,789
Total Fund Expenditures	\$4,889,348	\$4,894,263	\$46,571,649	\$4,505,789

Limited Tax General Obligation Bonds Series 2005 Fund - 261

Summary: Volusia Forever is a voter-approved millage of up to 0.2000 mills for land acquisition and improvement of environmentally sensitive, water and resource protection, and outdoor recreation lands. In 2005, \$39,875,000 in bonds were issued for a term of 16 years to coincide with the voter approved millage levy. The pledged funding source is ad valorem tax revenue. The Limited Tax General Obligation Bonds Debt Service Fund provides for debt service costs and required reserves for the Series 2005 bonds. Of the 0.2000 mills authorized, the FY2013-14 millage for debt service is 0.1453. The remaining 0.0547 mills is levied in the 161 fund.

There is no reserve requirement for this bond, however, funds have accumulated due to interest earnings and unanticipated delinquent ad valorem receipts.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Taxes	3,383,390	3,383,798
Subtotal Current Revenues	\$3,383,390	\$3,383,798
Non-Current Revenues		
Non-Revenues	135,563	261,216
Subtotal Non-Current Revenues	\$135,563	\$261,216
Total Revenues	\$3,518,953	\$3,645,014
Less Operating Transfers	0	0
Total Operating Revenues	\$3,518,953	\$3,645,014
<u>Expenditures</u>		
Debt Service	3,433,369	3,433,714
Reserves	85,584	211,300
Total Expenditures	\$3,518,953	\$3,645,014
Less Operating Transfers	0	0
Total Operating Expenditures	\$3,518,953	\$3,645,014
Net Revenues Less Expenditures	\$0	\$0

Limited Tax General Obligation Bonds Series 2005 Fund - 261

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	3,389,058	3,383,390	3,383,390	3,383,798
Ad Valorem Taxes-Delinquent	10,686	0	10,000	0
Total Taxes	\$3,399,744	\$3,383,390	\$3,393,390	\$3,383,798
Intergovernmental Revenues				
Payment in Lieu of Taxes	576	0	0	0
Total Intergovernmental Revenues	\$576	\$0	\$0	\$0
Miscellaneous Revenues				
Interest Income	318	0	100	0
Investment Income	19,964	0	12,937	0
Total Miscellaneous Revenues	\$20,282	\$0	\$13,037	\$0
Subtotal Current Revenues	\$3,420,602	\$3,383,390	\$3,406,427	\$3,383,798
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	135,563	286,697	261,216
Total Non-Revenues	\$0	\$135,563	\$286,697	\$261,216
Subtotal Non-Current Revenues	\$0	\$135,563	\$286,697	\$261,216
Total Fund Revenues	\$3,420,602	\$3,518,953	\$3,693,124	\$3,645,014
Expenditure Detail				
Debt Service				
Endangered Lands Bond Issue	3,433,908	3,518,953	3,431,908	3,645,014
Total Debt Service	\$3,433,908	\$3,518,953	\$3,431,908	\$3,645,014
Total Fund Expenditures	\$3,433,908	\$3,518,953	\$3,431,908	\$3,645,014

Public Transportation Debt Service Fund - 295

Summary: The Public Transportation Debt Service Fund provides funding for the construction, reconstruction, or improvements of transportation and rail facilities. The fund consists of a State Infrastructure Bank (SIB) loan through the State Department of Transportation.

On July 31, 2007, the County joined Orange, Osceola, and Seminole counties, and the City of Orlando to create the Central Florida Commuter Rail Commission. The purpose of this commission is to provide for the operation and creation of a funding plan for a light rail system that will serve the Central Florida area. The commission entered into two agreements with the Florida Department of Transportation who will provide 50 percent match of federal funds for the acquisition and construction of a commuter rail system. As a commission partner, the County is responsible for providing a portion of the capital costs, including debt service payments. Volusia County has pledged \$26.5 million, which will pay for the two west train stations, train sets, and track improvements. Currently, the County has two loans totaling \$12.5 million for Phase I construction approved by the State Infrastructure Bank (SIB). Of this amount the county has drawn \$5,621,000 of the first loan in FY 2011. No additional loans or draws were made in 2012. It is estimated to complete the Phase I draws by the end of the year and begin the Phase II in the spring of 2015.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	1,200,000	1,200,000
Subtotal Non-Current Revenues	\$1,200,000	\$1,200,000
Total Revenues	<u>\$1,200,000</u>	<u>\$1,200,000</u>
Less Operating Transfers	0	0
Total Operating Revenues	<u>\$1,200,000</u>	<u>\$1,200,000</u>
<u>Expenditures</u>		
Debt Service	1,200,000	1,200,000
Total Expenditures	\$1,200,000	\$1,200,000
Less Operating Transfers	0	0
Total Operating Expenditures	<u>\$1,200,000</u>	<u>\$1,200,000</u>
Net Revenues Less Expenditures	<u>\$0</u>	<u>\$0</u>

Public Transportation Debt Service Fund - 295

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Subtotal Current Revenues	\$0	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,200,000	1,200,000	1,200,000	1,200,000
Total Non-Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Subtotal Non-Current Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Total Fund Revenues	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Expenditure Detail				
Debt Service				
Public Transportation Debt Service	1,200,000	1,200,000	1,200,000	1,200,000
Total Debt Service	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000
Total Fund Expenditures	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000

2009A/B Debt Service Fund - 297

Summary: The Capital Improvement Debt Service Fund provides for Series 2009A and Series 2009B Revenue Bond debt service. Series 2009A bonds were issued totaling \$3,718,000 to finance capital expenditures, including the purchase of Sheriff's vehicles and a helicopter. Series 2009B bonds were issued totaling \$5,812,000 to refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998. The pledged revenue source for both Capital Improvement Revenue Bonds is Local Government Half Cent Sales Tax. The Revenue for 2009A debt service expenditures is transferred from General Fund (001) and the Municipal Services District (120). The bonds mature in 2014. The 2009B debt service is transferred from the Sales Tax Fund (108) and the bonds mature in 2016.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	3,000	3,000
Subtotal Current Revenues	\$3,000	\$3,000
Non-Current Revenues		
Non-Revenues	1,805,684	1,803,787
Subtotal Non-Current Revenues	\$1,805,684	\$1,803,787
Total Revenues	\$1,808,684	\$1,806,787
Less Operating Transfers	0	0
Total Operating Revenues	\$1,808,684	\$1,806,787
<u>Expenditures</u>		
Debt Service	1,808,684	1,806,787
Total Expenditures	\$1,808,684	\$1,806,787
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,808,684	\$1,806,787
Net Revenues Less Expenditures	\$0	\$0

2009A/B Debt Service Fund - 297

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	6,100	3,000	3,000	3,000
Total Miscellaneous Revenues	\$6,100	\$3,000	\$3,000	\$3,000
Subtotal Current Revenues	\$6,100	\$3,000	\$3,000	\$3,000
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,798,345	1,805,684	1,805,684	1,803,787
Total Non-Revenues	\$1,798,345	\$1,805,684	\$1,805,684	\$1,803,787
Subtotal Non-Current Revenues	\$1,798,345	\$1,805,684	\$1,805,684	\$1,803,787
Total Fund Revenues	\$1,804,445	\$1,808,684	\$1,808,684	\$1,806,787
Expenditure Detail				
Debt Service				
Capital Improv Series 2009A	883,223	885,738	885,738	884,671
Capital Improv Series 2009B	921,222	922,946	922,946	922,116
Total Debt Service	\$1,804,445	\$1,808,684	\$1,808,684	\$1,806,787
Total Fund Expenditures	\$1,804,445	\$1,808,684	\$1,808,684	\$1,806,787

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H - Internal Service Funds

FY 2013-14 Internal Service Budget by Department.....	H - 1
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Summary Non-Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Financial and Administrative Services								
Central Services	3,084,450	11,025,908	2,485,887	8,039,463	24,635,708	51.00	0.00	51.00
Information Technology	0	270,300	1,397,547	2,669,391	4,337,238	0.00	0.00	0.00
Personnel	930,405	42,572,682	0	26,233,190	69,736,277	13.00	2.00	14.00
Total	\$4,014,855	\$53,868,890	\$3,883,434	\$36,942,044	\$98,709,223	64.00	2.00	65.00

Computer Replacement Fund - 511

Summary: The fund was established in FY2000-01 as a financial vehicle for the planned replacement of computer equipment.

In general, desktop, laptop, and tough-book computers for Council-operated departments are in this program. The Public Defender's Office, Judiciary, and Court Administrator's Office also participate in this program. Department computers not in the program are primarily those in the Sheriff's Office, Elections and funded by grants.

There are over 2,500 units in the program. The initial program contract deployed PCs on a 3-year replacement cycle with the equipment leased from the contractor. Effective with the current contract established in FY2007-08, the County now purchases the equipment, and has transitioned from a 3-year replacement cycle to a 4-year replacement cycle. The Information Technology Division manages the contract and coordinates with the departments and the contractor for equipment replacement.

The FY2013-14 budget will replaced over 781 desktop, laptop and tablet computers and is adding 120 new units into the replacement program.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	22,000	22,000
Subtotal Current Revenues	\$22,000	\$22,000
Non-Current Revenues		
Internal Service Revenues	1,179,017	1,180,769
Non-Revenues	3,112,664	3,134,469
Subtotal Non-Current Revenues	\$4,291,681	\$4,315,238
Total Revenues	\$4,313,681	\$4,337,238
Less Operating Transfers	0	0
Total Operating Revenues	\$4,313,681	\$4,337,238
<u>Expenditures</u>		
Operating Expenses	105,000	270,300
Capital Outlay	1,425,158	1,397,547
Reserves	2,783,523	2,669,391
Total Expenditures	\$4,313,681	\$4,337,238
Less Operating Transfers	0	0
Total Operating Expenditures	\$4,313,681	\$4,337,238
Net Revenues Less Expenditures	\$0	\$0

Computer Replacement Fund - 511

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	25,274	22,000	22,000	22,000
Miscellaneous Revenue	(1)	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	7	0	0	0
Total Miscellaneous Revenues	\$25,280	\$22,000	\$22,000	\$22,000
Subtotal Current Revenues	\$25,280	\$22,000	\$22,000	\$22,000
Non-Current Revenues				
Internal Service Revenues				
Information Systems Revenue	1,067,721	1,179,017	1,218,360	1,180,769
Total Internal Service Revenues	\$1,067,721	\$1,179,017	\$1,218,360	\$1,180,769
Non-Revenues				
Appropriated Fund Balance	0	3,112,664	3,554,626	3,134,469
Total Non-Revenues	\$0	\$3,112,664	\$3,554,626	\$3,134,469
Subtotal Non-Current Revenues	\$1,067,721	\$4,291,681	\$4,772,986	\$4,315,238
Total Fund Revenues	\$1,093,001	\$4,313,681	\$4,794,986	\$4,337,238
Expenditure Detail				
Information Technology				
Computer Replacement	270,177	4,313,681	1,660,517	4,337,238
Total Information Technology	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238
Total Fund Expenditures	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238

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Information Technology

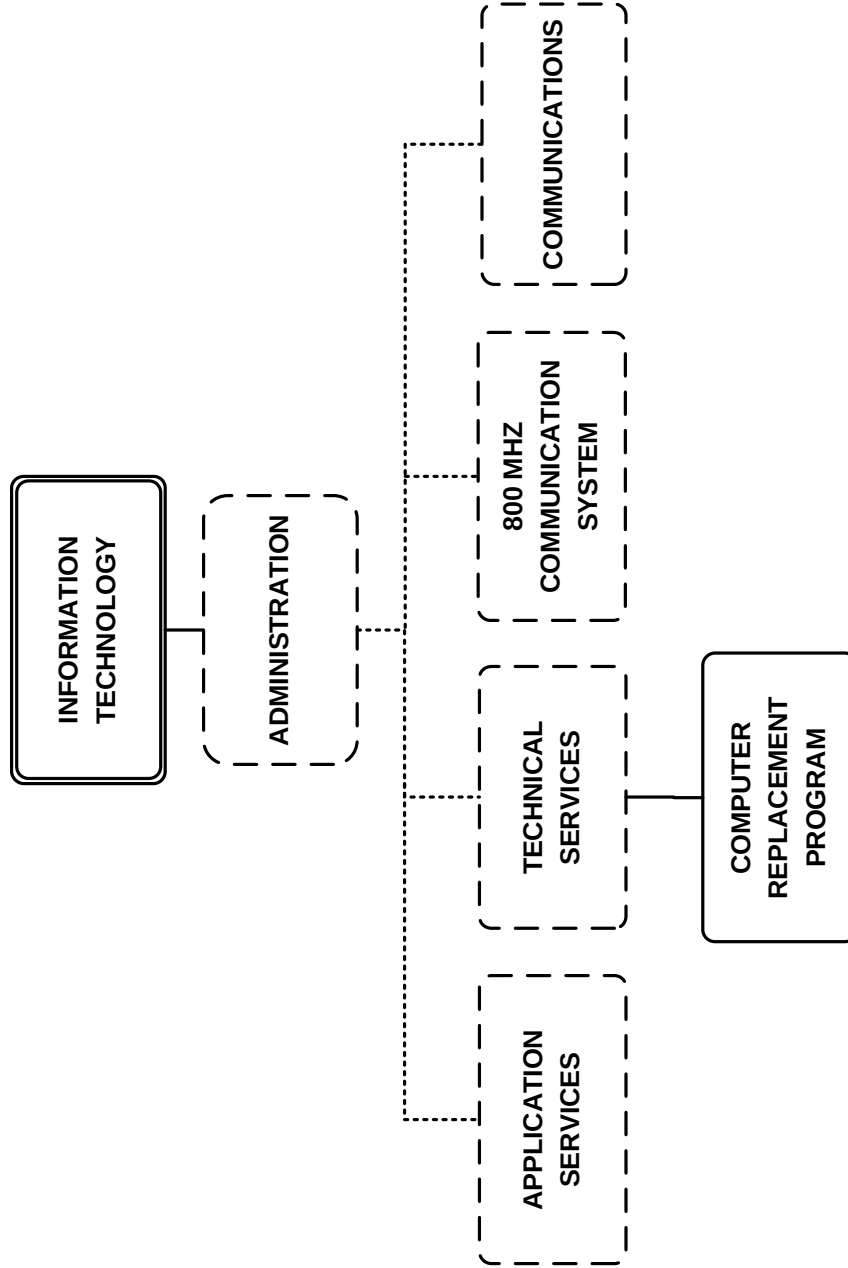
	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Computer Replacement	270,177	4,313,681	1,660,517	4,337,238
Total Expenditures	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238
Expenditures by Category				
Operating Expenses	0	105,000	266,400	270,300
Capital Outlay	270,177	1,425,158	1,394,117	1,397,547
Subtotal Operating Expenditures	\$270,177	\$1,530,158	\$1,660,517	\$1,667,847
Reserves	0	2,783,523	0	2,669,391
Subtotal Other Operating Expenses	\$0	\$2,783,523	\$0	\$2,669,391
Reimbursements	0	0	0	0
Total Operating Expenditures	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238
Expenditures by Fund				
Computer Replacement	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES

INFORMATION TECHNOLOGY DIVISION

NON-OPERATING



Division programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget section.

Information Technology

Computer Replacement

8201300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	0	105,000	266,400	270,300
Capital Outlay	270,177	1,425,158	1,394,117	1,397,547
Subtotal Operating Expenditures	\$270,177	\$1,530,158	\$1,660,517	\$1,667,847
Reserves	0	2,783,523	0	2,669,391
Subtotal Other Operating Expenses	\$0	\$2,783,523	\$0	\$2,669,391
Reimbursements	0	0	0	0
Total Operating Expenditures	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238
Expenditures by Fund				
Computer Replacement	\$270,177	\$4,313,681	\$1,660,517	\$4,337,238

Key Objectives

1. Provide up-to-date equipment for County users that satisfy application requirements
2. Stabilize service charge for acquisition and replacement of computer equipment

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Percent of computers that meet application requirements with the standard configuration	99	99	99
2. Dollar amount of annual service charge per desktop	342	342	342

Highlights

This fund was established in FY2000-01 as a financial vehicle for the planned replacement of computer equipment on a coordinated countywide basis. By consolidating the acquisition process, a lower maintenance workload will be achieved by obtaining volume discounts and standardizing equipment.

Beginning in FY2008-09, the cost of the PC replacement program was reduced by extending the PC lifecycle from three to four years.

The total estimated expenditure planned for FY2013-14 is \$1,667,847. This reflects the payments in full for workstations acquired for the replacement program. The amount includes hardware, fees, and Microsoft operating system. Software costs (5440) are estimated at \$270,300. This reflects the purchase of Microsoft desktop application software.

Equipment Maintenance Fund - 513

Summary: The Vehicle Replacement Program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles to fire engines. Initially the Departments purchase vehicles, then the vehicles are enrolled in the Vehicle Replacement Program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Department pays an annual service charge to accumulate funds to replace the vehicle. The FY2013-14 budget includes the scheduled replacement of 60 vehicles in the Replacement Program.

Fleet Management is responsible for the maintenance of all County vehicles and equipment as well as 166 emergency generators countywide, and performs preventative maintenance and load bank testing on each generator twice a year.

The fund also centralizes the costs for fuel and oil, parts inventory and fuel cleanup. The division operates a motor pool for use when vehicles are in for repair or for occasional users without assigned vehicles.

The division also provides service to outside agencies including: City of Holly Hill, Clerk of the Circuit Court, Department of Forestry (state), New Smyrna Beach Utilities Commission, City of New Smyrna Beach, Volusia County School Board, City of DeBary, and State Attorney.

Reserves are primarily for the acquiring and replacing the County fleet enrolled in the vehicle replacement program. Surplus funds are being used for the upgrade/replacement of fleet equipment and cleanup of tanks.

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	6,658,727	7,012,311
Subtotal Current Revenues	\$6,658,727	\$7,012,311
Non-Current Revenues		
Internal Service Revenues	12,150,454	11,677,587
Non-Revenues	4,787,873	5,945,810
Subtotal Non-Current Revenues	\$16,938,327	\$17,623,397
Total Revenues	\$23,597,054	\$24,635,708
Less Operating Transfers	0	0
Total Operating Revenues	\$23,597,054	\$24,635,708
<u>Expenditures</u>		
Personal Services	2,965,980	3,084,450
Operating Expenses	11,244,023	11,025,908
Capital Outlay	4,255,050	2,485,887
Capital Improvements	39,750	0
Grants and Aids	20,500	16,400
Reserves	5,071,751	8,023,063
Total Expenditures	\$23,597,054	\$24,635,708
Less Operating Transfers	0	0
Total Operating Expenditures	\$23,597,054	\$24,635,708
Net Revenues Less Expenditures	\$0	\$0

Equipment Maintenance Fund - 513

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	0	0	2,500	0
Investment Income	44,867	42,000	42,000	42,000
Miscellaneous Revenue	20,566	15,000	25,000	20,000
Outside Revenue	1,204,936	1,123,202	1,205,000	1,167,556
Reimb-Warranty Rev-Maintenance	25,895	20,000	30,000	25,000
Rental of Equipment	4,909,160	5,458,525	5,422,681	5,757,755
Sale-Surplus Furn/Fixtr/Equipment	1,034	0	10,337	0
Total Miscellaneous Revenues	\$6,206,458	\$6,658,727	\$6,737,518	\$7,012,311
Subtotal Current Revenues	\$6,206,458	\$6,658,727	\$6,737,518	\$7,012,311
Non-Current Revenues				
Internal Service Revenues				
Vehicle Maintenance	3,296,504	3,410,336	3,410,336	3,409,446
Vehicle-Pool Cars	59,875	48,500	48,500	50,000
Vehicle-Gas & Oil	6,304,018	6,566,572	6,566,572	6,149,594
Vehicle Maint Service Charge	2,106,462	2,125,046	2,139,029	2,068,547
Total Internal Service Revenues	\$11,766,859	\$12,150,454	\$12,164,437	\$11,677,587
Non-Revenues				
Transfers from Other Funds	873,000	34,748	34,748	0
Contributions	28,046	0	0	0
Appropriated Fund Balance	0	4,753,125	4,986,761	5,945,810
Total Non-Revenues	\$901,046	\$4,787,873	\$5,021,509	\$5,945,810
Subtotal Non-Current Revenues	\$12,667,905	\$16,938,327	\$17,185,946	\$17,623,397
Total Fund Revenues	\$18,874,363	\$23,597,054	\$23,923,464	\$24,635,708
Expenditure Detail				
Central Services				
Administration	241,584	268,105	260,705	275,355
Fleet Maintenance	2,561,270	2,502,075	2,506,827	2,550,118
Fuel Cleanup	45,844	36,262	423	21,062
Fuel/Oil	7,482,763	7,783,581	7,573,455	7,341,344
Insured Loss-Vehicle Replace	25,000	25,000	0	25,000
Parts Inventory	3,943,658	4,025,583	3,869,189	4,006,762
Pool Cars	119,892	98,949	99,686	107,990
Vehicle Replacement Program	4,313,371	8,857,499	3,667,369	10,308,077
Total Central Services	\$18,733,382	\$23,597,054	\$17,977,654	\$24,635,708
Total Fund Expenditures	\$18,733,382	\$23,597,054	\$17,977,654	\$24,635,708

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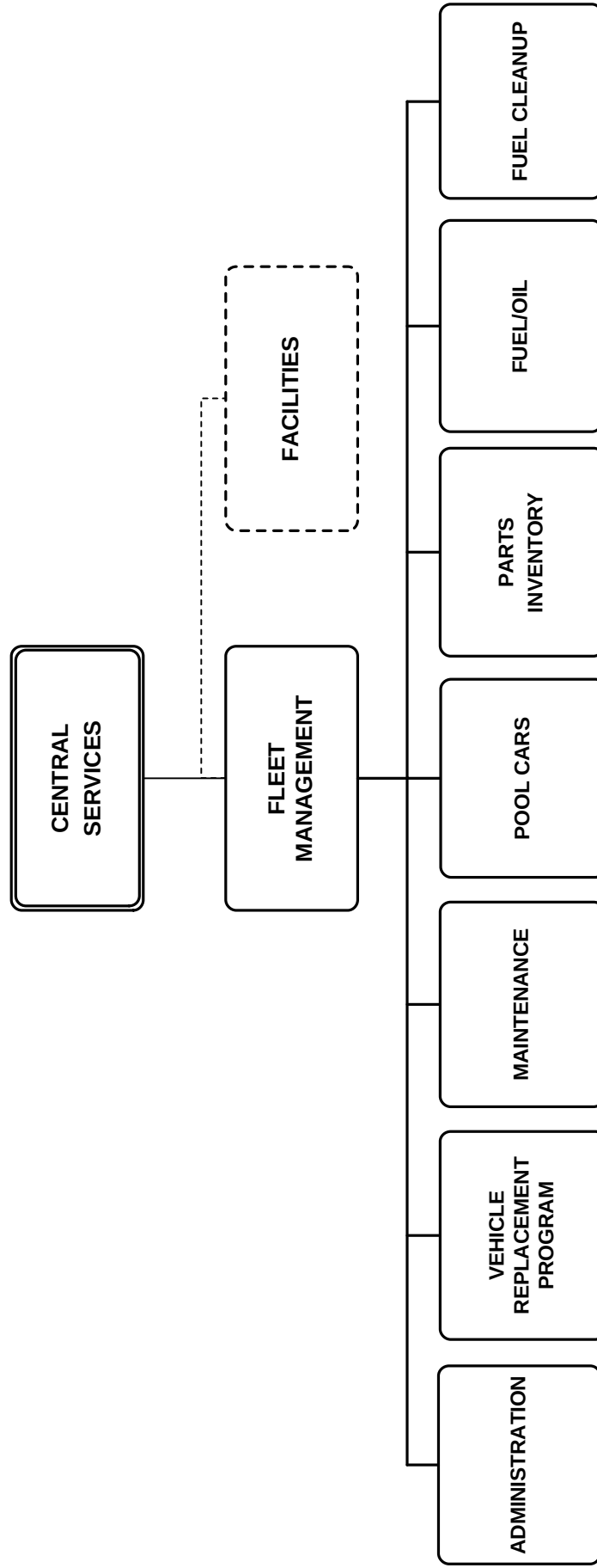


Central Services

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Administration	241,584	268,105	260,705	275,355
Fleet Maintenance	2,561,270	2,502,075	2,506,827	2,550,118
Fuel Cleanup	45,844	36,262	423	21,062
Fuel/Oil	7,482,763	7,783,581	7,573,455	7,341,344
Insured Loss-Vehicle Replace	25,000	25,000	0	25,000
Parts Inventory	3,943,658	4,025,583	3,869,189	4,006,762
Pool Cars	119,892	98,949	99,686	107,990
Vehicle Replacement Program	4,313,371	8,857,499	3,667,369	10,308,077
Total Expenditures	\$18,733,382	\$23,597,054	\$17,977,654	\$24,635,708
Expenditures by Category				
Personal Services	2,991,390	2,965,980	3,016,015	3,084,450
Operating Expenses	11,406,267	11,244,023	11,209,691	11,025,908
Capital Outlay	4,319,384	4,255,050	3,683,948	2,485,887
Subtotal Operating Expenditures	\$18,717,041	\$18,465,053	\$17,909,654	\$16,596,245
Capital Improvements	0	39,750	47,500	0
Grants and Aids	16,341	20,500	20,500	16,400
Reserves	0	5,071,751	0	8,023,063
Subtotal Other Operating Expenses	\$16,341	\$5,132,001	\$68,000	\$8,039,463
Reimbursements	0	0	0	0
Total Operating Expenditures	\$18,733,382	\$23,597,054	\$17,977,654	\$24,635,708
Expenditures by Fund				
Equipment Maintenance	\$18,733,382	\$23,597,054	\$17,977,654	\$24,635,708
Number of Full Time Positions		51.00		51.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		51.00		51.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

FINANCIAL AND ADMINISTRATIVE SERVICES
CENTRAL SERVICES DIVISION
NON-OPERATING



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate division page.



Central Services

Administration

8700100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	164,482	165,922	165,493	172,075
Operating Expenses	61,221	82,183	75,212	76,148
Capital Outlay	0	0	0	8,000
Subtotal Operating Expenditures	\$225,703	\$248,105	\$240,705	\$256,223
Grants and Aids	15,881	20,000	20,000	16,000
Reserves	0	0	0	3,132
Subtotal Other Operating Expenses	\$15,881	\$20,000	\$20,000	\$19,132
Reimbursements	0	0	0	0
Total Operating Expenditures	\$241,584	\$268,105	\$260,705	\$275,355
Expenditures by Fund				
Equipment Maintenance	\$241,584	\$268,105	\$260,705	\$275,355
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00
Key Objectives				
1. Process accounts payable in a timely manner				
2. Provide high quality services and ensure customer satisfaction				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. On-time accounts payable processing rate	98	99		99
2. Overall customer satisfaction rate	97	98		98
Highlights				
Volusia County Fleet Management was elected by the Government Fleet Magazine to be one of the elite Public Fleets in North America for five years. This year Fleet Management applied and has been named one of the 100 Best Fleets in North America. Division administration continues leadership development and succession training. Fleet Management completed their consolidation with Facilities Management into one Central Services Administration Division. Employees in both divisions are still in the process of cross-training in all administrative functions.				

Central Services

Fleet Maintenance

8701000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	2,102,859	2,100,132	2,102,115	2,147,371
Operating Expenses	335,771	361,343	364,112	360,080
Capital Outlay	122,530	40,600	40,600	32,500
Subtotal Operating Expenditures	\$2,561,160	\$2,502,075	\$2,506,827	\$2,539,951
Grants and Aids	110	0	0	0
Reserves	0	0	0	10,167
Subtotal Other Operating Expenses	\$110	\$0	\$0	\$10,167
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,561,270	\$2,502,075	\$2,506,827	\$2,550,118
Expenditures by Fund				
Equipment Maintenance	\$2,561,270	\$2,502,075	\$2,506,827	\$2,550,118
Number of Full Time Positions		37.00		37.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		37.00		37.00

Key Objectives

1. Maintain an aggressive program for the measurement, analysis, and improvement of labor productivity
2. Provide a competitive labor rate
3. Raise the percentage of scheduled work order hours
4. Continue the generator preventive maintenance program

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Billable mechanic hours	52,465	49,056	46,670
2. Fully burdened labor rate	55	55	55
3. Monthly scheduled work order hours to total hours	55	56	56
4. Generator preventive maintenance on-schedule rate	98	99	99

Highlights

Fleet maintenance activity will continue to enhance customer service by decreasing vehicle breakdowns and increasing preventive maintenance. In FY2011-12 Fleet set a goal to raise scheduled work order hours from 50% to 60% of total work order hours and the fiscal year actual was 55.2%. Fleet Management is keeping its fully burdened labor rate of \$55 an hour. Its in-house generator team is able to render low cost support service for 166 emergency generators countywide and performs preventive maintenance and load bank testing on each generator twice a year. The maintenance software's dashboard function continues to be a good tool for the manager in managing maintenance operations.

Central Services

Fuel Cleanup

8702100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	45,844	36,262	423	342
Subtotal Operating Expenditures	\$45,844	\$36,262	\$423	\$342
Reserves	0	0	0	20,720
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$20,720
Reimbursements	0	0	0	0
Total Operating Expenditures	\$45,844	\$36,262	\$423	\$21,062
Expenditures by Fund				
Equipment Maintenance	\$45,844	\$36,262	\$423	\$21,062

Highlights

Fuel cleanup funds are set aside to address mitigation issues as required by state or federal regulations. These funds will be used to assist in countywide fuel cleanup monitoring, inspection, reporting and compliance. Fleet partially funds an environmental specialist position which ensures state and federal regulations are followed on fuel operations and formulates 'sustainability' procedures and implementation.

Central Services

Fuel/Oil

8702000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	138,279	135,779	165,832	176,829
Operating Expenses	7,344,134	7,227,229	7,228,623	7,053,704
Capital Outlay	0	90,000	131,000	32,000
Subtotal Operating Expenditures	\$7,482,413	\$7,453,008	\$7,525,455	\$7,262,533
Capital Improvements	0	39,750	47,500	0
Grants and Aids	350	500	500	400
Reserves	0	290,323	0	78,411
Subtotal Other Operating Expenses	\$350	\$330,573	\$48,000	\$78,811
Reimbursements	0	0	0	0
Total Operating Expenditures	\$7,482,763	\$7,783,581	\$7,573,455	\$7,341,344
Expenditures by Fund				
Equipment Maintenance	\$7,482,763	\$7,783,581	\$7,573,455	\$7,341,344

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Ensure maximum fuel inventory accountability
2. Maintain a minimum level of fuel cost mark-up to County customers to ensure a competitive market price per gallon
3. Maintain a minimum level of fuel cost mark-up to outside customers to ensure a competitive market price per gallon

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Fuel inventory accountability	99	99	99
2. Fuel price adjustments markup in cents - County	14	14	14
3. Fuel price adjustments markup in cents - Outside	16	16	16

Highlights

Fuel prices continue to be volatile due to supply and demand, environmental regulations, accidents and natural disasters. Fleet Management increased countywide fuel storage capacity with the completion of the upgrade of the fuel tank at the EVAC ambulance depot (County's 8th fuel site) and the addition of fuel tanks at the Tomoka Landfill and the Transfer Station fuel sites. County fuel capacity has been increased by 28,000 gallons. A capacity level of over 20 days of stand-alone operation has been achieved.

Central Services

Insured Loss-Vehicle Replace

8703010

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Capital Outlay	25,000	0	0	0
Subtotal Operating Expenditures	\$25,000	\$0	\$0	\$0
Reserves	0	25,000	0	25,000
Subtotal Other Operating Expenses	\$0	\$25,000	\$0	\$25,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$25,000	\$25,000	\$0	\$25,000
Expenditures by Fund				
Equipment Maintenance	\$25,000	\$25,000	\$0	\$25,000

Highlights

Fleet Management established the account to replace accident-totaled vehicles in the County lease rental fleet.

Central Services

Parts Inventory

8701100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	366,545	354,858	370,468	371,224
Operating Expenses	3,575,815	3,493,668	3,498,721	3,494,538
Capital Outlay	1,298	0	0	35,000
Subtotal Operating Expenditures	\$3,943,658	\$3,848,526	\$3,869,189	\$3,900,762
Reserves	0	177,057	0	106,000
Subtotal Other Operating Expenses	\$0	\$177,057	\$0	\$106,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,943,658	\$4,025,583	\$3,869,189	\$4,006,762
Expenditures by Fund				
Equipment Maintenance	\$3,943,658	\$4,025,583	\$3,869,189	\$4,006,762

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Maintain a minimum level of cost mark-up to customers to ensure a competitive price
2. Issue repair parts in a timely manner to support the maintenance and service operations
3. Ensure parts inventory accountability
4. Continue to reduce monthly expenses

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Parts price adjustments	15	15	15
2. Parts on-demand rate	82	83	83
3. Parts inventory accuracy rate	98	98	98
4. Monitor monthly overhead report	4,583	4,583	5,000

Highlights

The Fleet Management parts activity maintains an equipment parts inventory to include oil and lubricants in the Parts Section at their facility located on Indian Lake Road and at the satellite shops at the Tomoka Landfill and the EVAC locations. All parts are received and issued and all information is entered into the maintenance management database by the four parts inventory specialists. The Parts Manager daily runs the parts issued report to ascertain parts accountability. Parts personnel make daily and periodic spot checks on inventory. Two Fleet administrative employees process sublets and accounts payable transactions.

Fleet Management will keep its parts mark up the same in FY2013-14. The last time parts markups were adjusted was in FY2004-05. The parts operation will continue to reduce expense by purchasing recapped tires for some heavy trucks and reducing overhead expenses.

Central Services

Pool Cars

8700900

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	61,868	60,626	61,337	62,799
Operating Expenses	37,602	38,323	38,349	36,555
Capital Outlay	20,422	0	0	0
Subtotal Operating Expenditures	\$119,892	\$98,949	\$99,686	\$99,354
Reserves	0	0	0	8,636
Subtotal Other Operating Expenses	\$0	\$0	\$0	\$8,636
Reimbursements	0	0	0	0
Total Operating Expenditures	\$119,892	\$98,949	\$99,686	\$107,990
Expenditures by Fund				
Equipment Maintenance	\$119,892	\$98,949	\$99,686	\$107,990

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Maintain a high availability rate for short-term rental vehicles
2. Continue to educate customers to use the online pool vehicle reservation system (Agilefleet)

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Vehicle availability rate	96	97	97
2. Increase the percentage of online reservation	98	99	99

Highlights

The Fleet Management motor pool was established to provide employees with County vehicles to conduct their work. There is a motor pool located at the main facility on Indian Lake Road and an automated motor pool at the Deland Administration building. The fleet service writer manages both motor pool locations.

The division will maintain its daily and monthly pool rental rates and analyze the pool fleet size and fleet composition to make optimization adjustments. It continues to right size the motor pool and dispose of high mileage, low usage pool units. The automated kiosk and the key control unit enables registered customers to pick up pre-reserved vehicles or 'grab and go' a vehicle without making prior requests.

Central Services

Vehicle Replacement Program

8703000

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	157,357	148,663	150,770	154,152
Operating Expenses	5,880	5,015	4,251	4,541
Capital Outlay	4,150,134	4,124,450	3,512,348	2,378,387
Subtotal Operating Expenditures	\$4,313,371	\$4,278,128	\$3,667,369	\$2,537,080
Reserves	0	4,579,371	0	7,770,997
Subtotal Other Operating Expenses	\$0	\$4,579,371	\$0	\$7,770,997
Reimbursements	0	0	0	0
Total Operating Expenditures	\$4,313,371	\$8,857,499	\$3,667,369	\$10,308,077
Expenditures by Fund				
Equipment Maintenance	\$4,313,371	\$8,857,499	\$3,667,369	\$10,308,077
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		2.00		2.00

Highlights

The vehicle replacement program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles, ambulances, to fire engines. Initially the Divisions purchase the vehicles, then the vehicles are enrolled in the vehicle replacement program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Division pays an annual service charge to accumulate funds to replace the vehicle. The purchase of hybrids and environmentally friendly vehicles has been expanded over the years for a total of 405 flex fuel vehicles and 26 hybrid vehicles in the county fleet. Six EMS ambulances were added in the fiscal year. A Fleet right-sizing committee was established and has reduced the county fleet by 11 vehicles this fiscal year. The fleet customer service committee continues to meet to improve fleet operations.

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Insurance Management Fund - 521

Summary: Risk Management is part of the Personnel Division. The fund includes the Wellness Centers, the Safety Officer, Insurance Administration, Workers Compensation, Liability, Property Insurance, Commercial Insurance, and Loss Control, which includes the County's medical staff. Risk Management provides pre-employment physicals and drug screening to outside agencies on a cost-recovery basis. The claims and settlement expenses are reviewed by an outside actuary each year to provide the basis for budget projections. Internal Service Charges for Worker's Compensation are allocated based on claims history; for Liability are based on FTE's and for Property/Physical Damage are based on the property value. Commercial insurance policies are direct-billed to the responsible agency.

The County maintains a reserve for property losses resulting from hurricanes & tropical storms in the amount of \$10M. The County's property insurance policy limits coverage to \$20M per occurrence for damage resulting from Named Storms. The County's property value totals \$617,413,932. Of that, in excess of \$180M of property values are less than 1 mile from the ocean. A \$5M worker's compensation & liability loss reserve has been established to protect the County from variances between the actuary's estimated loss projections vs. actual losses incurred. The County's actuary provides estimated loss projections at the 75% confidence level. There is a 25% chance in a given year that losses will exceed the projected and budgeted amount. The County maintained an excess worker's compensation policy with a self-insured retention (SIR) of \$400,000. Due to market changes, this policy is no longer available with a SIR less than \$1M per claim.

The FY 2013-14 budget includes an interfund transfer in the amount of \$500,000 to the General Fund for reimbursement of an advancement in prior years. This is the final payment.

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	192,618	183,000
Subtotal Current Revenues	\$192,618	\$183,000
Non-Current Revenues		
Internal Service Revenues	10,211,895	10,436,675
Non-Revenues	13,453,280	14,881,573
Subtotal Non-Current Revenues	\$23,665,175	\$25,318,248
Total Revenues	\$23,857,793	\$25,501,248
Less Operating Transfers	0	0
Total Operating Revenues	\$23,857,793	\$25,501,248
<u>Expenditures</u>		
Personal Services	889,217	861,681
Operating Expenses	9,921,428	7,940,078
Grants and Aids	160,000	125,000
Interfund Transfers	1,000,000	500,000
Reserves	11,887,148	16,074,489
Total Expenditures	\$23,857,793	\$25,501,248
Less Operating Transfers	0	0
Total Operating Expenditures	\$23,857,793	\$25,501,248
Net Revenues Less Expenditures	\$0	\$0

Insurance Management Fund - 521

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	185,994	189,618	175,000	175,000
Miscellaneous Revenue	3,218	0	9,000	5,000
SChild Recrtn Prog-Contr	8,747	3,000	3,000	3,000
Total Miscellaneous Revenues	\$197,959	\$192,618	\$187,000	\$183,000
Subtotal Current Revenues	\$197,959	\$192,618	\$187,000	\$183,000
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	2,361,387	0	1,273,542	545,000
Contributions-Liability	3,388,011	3,388,844	3,388,844	3,388,844
Contributions-Commercial Ins	73,718	507,500	140,000	187,335
Contributions-Physical Damage	2,664,911	2,664,586	2,664,586	2,664,586
Contributions-Workers' Compens	3,650,910	3,650,965	3,650,965	3,650,910
Total Internal Service Revenues	\$12,138,937	\$10,211,895	\$11,117,937	\$10,436,675
Non-Revenues				
Transfers from Other Funds	0	8,339	8,339	0
Appropriated Fund Balance	0	13,444,941	14,275,772	14,881,573
Total Non-Revenues	\$0	\$13,453,280	\$14,284,111	\$14,881,573
Subtotal Non-Current Revenues	\$12,138,937	\$23,665,175	\$25,402,048	\$25,318,248
Total Fund Revenues	\$12,336,896	\$23,857,793	\$25,589,048	\$25,501,248
Expenditure Detail				
Personnel				
Commercial Insurance	351,162	646,175	394,097	436,575
Insurance Administration	1,138,775	4,418,846	2,349,792	1,800,777
Liability	1,788,641	5,130,842	3,394,159	6,983,400
Loss Control Program	331,426	437,982	386,487	477,910
Physical Damage	2,226,019	4,439,140	1,187,465	10,343,289
Transfer To Other Funds	1,000,000	0	0	0
Wellness Program	187,968	209,997	204,475	209,897
Workers Compensation	3,862,631	8,574,811	2,791,000	5,249,400
Total Personnel	\$10,886,622	\$23,857,793	\$10,707,475	\$25,501,248
Total Fund Expenditures	\$10,886,622	\$23,857,793	\$10,707,475	\$25,501,248

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Personnel

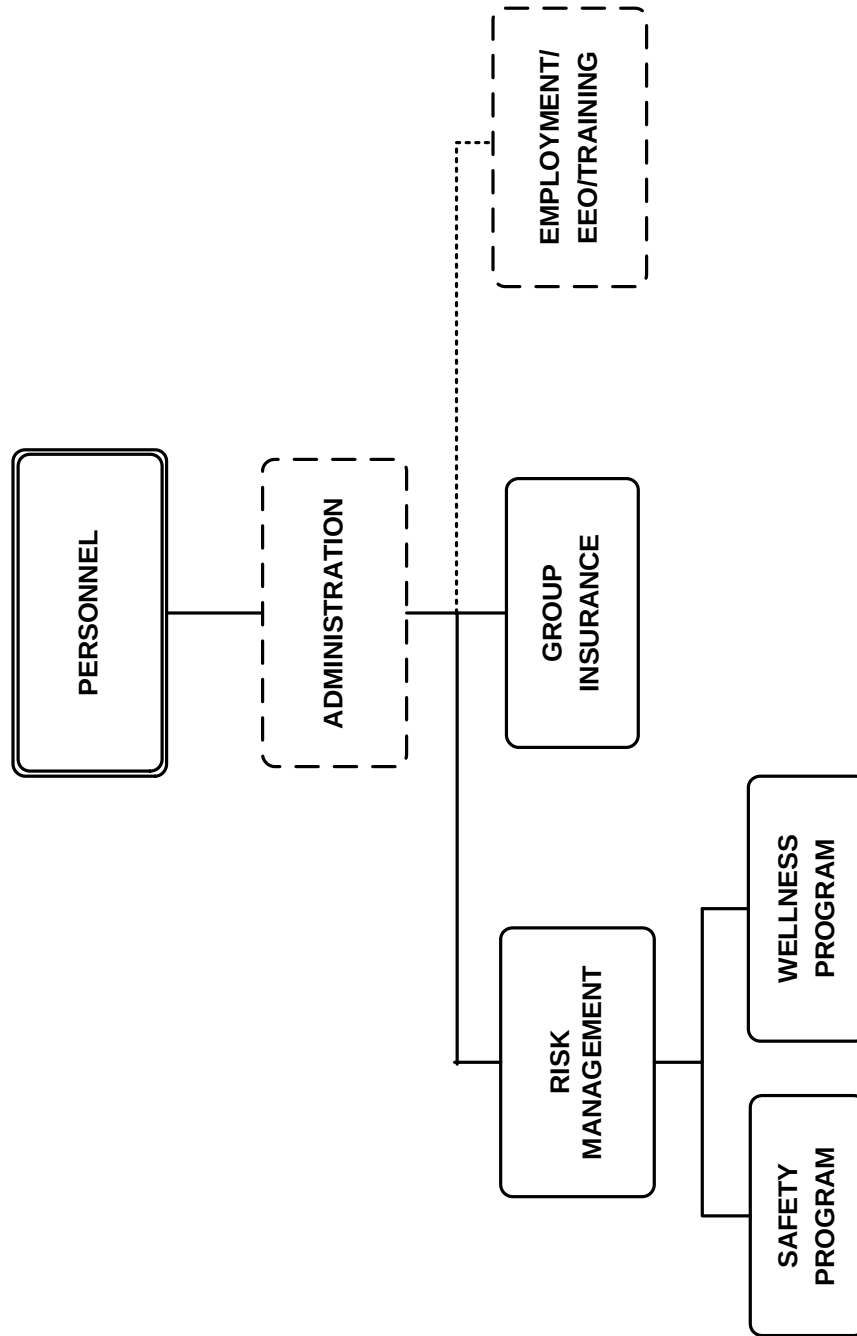
	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Program				
Commercial Insurance	351,162	646,175	394,097	436,575
Group Insurance	35,929,264	50,079,964	38,479,593	44,235,029
Insurance Administration	1,138,775	4,418,846	2,349,792	1,800,777
Liability	1,788,641	5,130,842	3,394,159	6,983,400
Loss Control Program	331,426	437,982	386,487	477,910
Physical Damage	2,226,019	4,439,140	1,187,465	10,343,289
Wellness Program	187,968	209,997	204,475	209,897
Workers Compensation	3,862,631	8,574,811	2,791,000	5,249,400
Total Expenditures	\$45,815,886	\$73,937,757	\$49,187,068	\$69,736,277
Expenditures by Category				
Personal Services	878,338	955,534	929,605	930,405
Operating Expenses	43,885,483	42,223,757	44,996,444	42,572,682
Subtotal Operating Expenditures	\$44,763,821	\$43,179,291	\$45,926,049	\$43,503,087
Grants and Aids	52,065	160,000	125,000	125,000
Interfund Transfers	1,000,000	3,136,019	3,136,019	500,000
Reserves	0	27,462,447	0	25,608,190
Subtotal Other Operating Expenses	\$1,052,065	\$30,758,466	\$3,261,019	\$26,233,190
Reimbursements	0	0	0	0
Total Operating Expenditures	\$45,815,886	\$73,937,757	\$49,187,068	\$69,736,277
Expenditures by Fund				
Group Insurance	\$34,929,264	\$50,079,964	\$38,479,593	\$44,235,029
Insurance Management	\$10,886,622	\$23,857,793	\$10,707,475	\$25,501,248
Number of Full Time Positions		14.00		13.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		15.00		14.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES

PERSONNEL SERVICES DIVISION

NON-OPERATING



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.

Personnel

Commercial Insurance

8405500

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	351,162	646,175	394,097	436,575
Subtotal Operating Expenditures	\$351,162	\$646,175	\$394,097	\$436,575
Reimbursements	0	0	0	0
Total Operating Expenditures	\$351,162	\$646,175	\$394,097	\$436,575
Expenditures by Fund				
Insurance Management	\$351,162	\$646,175	\$394,097	\$436,575

Highlights

This unit covers commercial insurance policies for the County's elected officials, law enforcement personnel and high risk employees. Commercial liability policies are needed for Leisure Services' recreation program, and Fleet Management. Additionally, aviation policies are required for the Daytona Beach International Airport, Sheriff's Office, and Mosquito Control. Costs for these policies are charged back directly to the using department.

Personnel

Insurance Administration

8405100

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	425,723	496,035	517,466	512,283
Operating Expenses	713,052	860,456	832,326	788,494
Subtotal Operating Expenditures	\$1,138,775	\$1,356,491	\$1,349,792	\$1,300,777
Interfund Transfers	0	1,000,000	1,000,000	500,000
Reserves	0	2,062,355	0	0
Subtotal Other Operating Expenses	\$0	\$3,062,355	\$1,000,000	\$500,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,138,775	\$4,418,846	\$2,349,792	\$1,800,777
Expenditures by Fund				
Insurance Management	\$1,138,775	\$4,418,846	\$2,349,792	\$1,800,777
Number of Full Time Positions		8.00		8.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		8.00		8.00
Key Objectives				
1. Maintain a reasonable competitive insurance market in the interest of premium reduction with innovative approaches to all insurance markets				
2. Maintain insurance policies that protect the interest of the County				
Performance Measures				
	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget	
1. Total premium (dollars)	3,450,886	3,800,000	3,500,000	
2. Number of policies	34	34	31	
Highlights				
Insurance Administration provides administrative services, investigations, and processing for workers' compensation, liability, commercial insurance and property/physical damage policies and claims. Administration also provides support for the Wellness Program, Safety Officer, and Risk Management medical staff.				

Personnel

Liability

8405400

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	1,788,641	2,880,000	3,394,159	3,483,400
Subtotal Operating Expenditures	\$1,788,641	\$2,880,000	\$3,394,159	\$3,483,400
Reserves	0	2,250,842	0	3,500,000
Subtotal Other Operating Expenses	\$0	\$2,250,842	\$0	\$3,500,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$1,788,641	\$5,130,842	\$3,394,159	\$6,983,400
Expenditures by Fund				
Insurance Management	\$1,788,641	\$5,130,842	\$3,394,159	\$6,983,400

Key Objectives

1. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures

	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of claims closed	150	140	150

Highlights

The Liability Activity accounts for settlement costs and the County's excess liability policies.

Personnel

Loss Control Program

8405600

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	238,477	255,872	204,677	207,073
Operating Expenses	92,949	182,110	181,810	270,837
Subtotal Operating Expenditures	\$331,426	\$437,982	\$386,487	\$477,910
Reimbursements	0	0	0	0
Total Operating Expenditures	\$331,426	\$437,982	\$386,487	\$477,910
Expenditures by Fund				
Insurance Management	\$331,426	\$437,982	\$386,487	\$477,910
Number of Full Time Positions		3.00		2.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		3.00		2.00

Key Objectives

1. Provide mandated Fitness For Duty physicals, Medical Surveillance physicals, pre-employment physicals and workers' compensation visits as efficiently and expeditiously as possible
2. Provide random drug screens and occupational blood screening

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of physicals	2,256	2,000	2,000
2. Drug screens/lab work	3,891	3,400	3,400

Highlights

Risk Management has an on-going commitment to reducing losses in the workplace through health intervention programs designed to inspire employees to embrace good health. The on-staff doctor is treating workers' compensation injuries. The medical staff also conducts pre-employment physicals and drug screenings as required by licensing or other regulations for certain job classifications. Volusia County also provides these services to outside agencies on a contract basis.

Personnel

Physical Damage

8405300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	2,226,019	2,810,000	1,187,465	268,800
Subtotal Operating Expenditures	\$2,226,019	\$2,810,000	\$1,187,465	\$268,800
Reserves	0	1,629,140	0	10,074,489
Subtotal Other Operating Expenses	\$0	\$1,629,140	\$0	\$10,074,489
Reimbursements	0	0	0	0
Total Operating Expenditures	\$2,226,019	\$4,439,140	\$1,187,465	\$10,343,289
Expenditures by Fund				
Insurance Management	\$2,226,019	\$4,439,140	\$1,187,465	\$10,343,289

Key Objectives

1. Maintain accurate listing of County property
2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Total property value (dollars)	619,965,369	618,000,000	625,000,000
2. Number of claims closed	129	135	135

Highlights

Volusia County insures facilities with a total value of over \$617 million. The County has purchased policies with coverages of \$20 million for named storm wind damage with a 3% deductible. Policy provides coverage up to \$150 million for damage from non-named storms with a \$100,000 deductible. All other perils are covered with a deductible of \$25,000.

Personnel

Wellness Program

8403300

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	142,252	137,310	140,684	142,325
Operating Expenses	45,716	72,687	63,791	67,572
Subtotal Operating Expenditures	\$187,968	\$209,997	\$204,475	\$209,897
Reimbursements	0	0	0	0
Total Operating Expenditures	\$187,968	\$209,997	\$204,475	\$209,897
Expenditures by Fund				
Insurance Management	\$187,968	\$209,997	\$204,475	\$209,897
Number of Full Time Positions		2.00		2.00
Number of Part Time Positions		2.00		2.00
Number of Full Time Equivalent Positions		3.00		3.00

Key Objectives

1. Improve employee and family health through effective programs related to healthy lifestyles and support for behavioral changes
2. Develop physical fitness conditioning programs for employee lifestyle enhancement
3. Encourage employees to participate in the Health, Wellness and Benefits Fair with a focus on medical screening participation
4. Ensure safe work sites by regular site visits, coordination of training, accident analysis, and provision of safety education information

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. Number of employees participating in Wellness Center	810	875	962
2. Number of employees qualifying for Wellness Incentives	1,468	1,393	1,533
3. Number of employees attending Wellness Fair	1,380	1,680	1,932
4. Percent of Divisions providing safety orientation and guidelines	0	15	75

Highlights

The Wellness Program promotes healthy lifestyles through education, training, and with assistance in behavioral changes through on-site wellness centers, lunch and learn programs, coordination with community wellness events, and organizations that provide related services. The goal for the coming year is to enhance the health screenings and provide more programs for awareness. The continued emphasis will be to contain health care costs by ensuring that employees, retirees, and their dependents are provided the appropriate care at reasonable costs, as well as early screenings. Funding for this program is primarily offset by investment income earned in this fund.

The Safety program provides in-house safety inspections, training, indoor air quality, ergonomic and safety evaluations, claim investigations, and emergency evacuation drills.

Personnel

Workers Compensation

8405200

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Operating Expenses	3,810,566	2,470,000	2,666,000	2,624,400
Subtotal Operating Expenditures	\$3,810,566	\$2,470,000	\$2,666,000	\$2,624,400
Grants and Aids	52,065	160,000	125,000	125,000
Reserves	0	5,944,811	0	2,500,000
Subtotal Other Operating Expenses	\$52,065	\$6,104,811	\$125,000	\$2,625,000
Reimbursements	0	0	0	0
Total Operating Expenditures	\$3,862,631	\$8,574,811	\$2,791,000	\$5,249,400
Expenditures by Fund				
Insurance Management	\$3,862,631	\$8,574,811	\$2,791,000	\$5,249,400

Key Objectives

1. Process claims and payments within state mandated time frame
2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. State fines paid due to late filing/payments (dollars)	100	100	100
2. Number of claims closed	351	265	275

Highlights

Added Workers' Compensation Claims Manager to help manage claims and reduce long term claim costs.

Group Insurance Fund - 530

Summary: The Employee Benefits Group Insurance Fund reflects both employer, employee, and retiree health plan contributions (premiums) and payment of claims. The Employee Benefits program includes employee-paid options such as dependent health coverage, dental, vision, and various other insurance plans. Employees who meet the required wellness standards established by the County are granted up to \$300 annually to help offset health insurance costs. Employees who meet certain low family income thresholds may also receive a biweekly stipend to help offset premium costs. The Wellness program overseen by Personnel has ongoing educational events to educate employees about the value of maintaining healthy lifestyles to help control health care costs.

The stabilization reserve meets the Florida Office of Insurance and Regulations recommendations of 60 days as well as meeting cash flow coverage and close out payments should a change in policy be implemented.

The Governmental Accounting Standards Board (GASB) requires the reporting of Other Post Employment Benefits (OPEB) on the financial statements. An actuarial accrued liability for OPEB can result from an implicit rate subsidy (i.e. retirees pay the same rate as active employees, even though their age adjusted premium would be higher). The State of Florida will not allow the county to charge retirees more than active members.

The incremental annual adjustment is not budgeted in FY2013-14 due to current revenues do not support expenditures. Current health provider contracts end December 31, 2016. The process to consider health insurance options will begin the fall of 2014 with Council decision in spring of 2016 (18 month process).

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Miscellaneous Revenues	310,849	210,071
Subtotal Current Revenues	\$310,849	\$210,071
Non-Current Revenues		
Internal Service Revenues	31,679,929	32,308,075
Non-Revenues	18,089,186	11,716,883
Subtotal Non-Current Revenues	\$49,769,115	\$44,024,958
Total Revenues	\$50,079,964	\$44,235,029
Less Operating Transfers	0	0
Total Operating Revenues	\$50,079,964	\$44,235,029
<u>Expenditures</u>		
Personal Services	66,317	68,724
Operating Expenses	32,302,329	34,632,604
Interfund Transfers	2,136,019	0
Reserves	15,575,299	9,533,701
Total Expenditures	\$50,079,964	\$44,235,029
Less Operating Transfers	0	0
Total Operating Expenditures	\$50,079,964	\$44,235,029
Net Revenues Less Expenditures	\$0	\$0

Group Insurance Fund - 530

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Interest Income	2,536	2,000	1,755	1,755
Investment Income	295,791	308,849	208,316	208,316
Total Miscellaneous Revenues	\$298,327	\$310,849	\$210,071	\$210,071
Subtotal Current Revenues	\$298,327	\$310,849	\$210,071	\$210,071
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	0	195,000	0	0
Health Insurance-Employer	24,702,116	24,599,484	24,603,458	24,479,227
Health Ins-Cobra/Retirees	2,248,166	1,985,545	2,462,178	2,461,855
Health Ins-Dependent Contr	4,489,373	4,351,921	4,351,921	4,574,478
Health Ins-Vision Contribution	234,352	220,000	232,000	232,000
Life Insurance-employee	549,783	327,979	560,515	560,515
Disability Insurance	82,275	0	89,928	0
Total Internal Service Revenues	\$32,306,065	\$31,679,929	\$32,300,000	\$32,308,075
Non-Revenues				
Appropriated Fund Balance	0	18,064,186	17,636,405	11,691,883
Flex Benefit Revenues	95,025	25,000	25,000	25,000
Total Non-Revenues	\$95,025	\$18,089,186	\$17,661,405	\$11,716,883
Subtotal Non-Current Revenues	\$32,401,090	\$49,769,115	\$49,961,405	\$44,024,958
Total Fund Revenues	\$32,699,417	\$50,079,964	\$50,171,476	\$44,235,029
Expenditure Detail				
Personnel				
Group Insurance	34,929,264	47,943,945	36,343,574	44,235,029
Transfer To Other Funds	0	2,136,019	2,136,019	0
Total Personnel	\$34,929,264	\$50,079,964	\$38,479,593	\$44,235,029
Total Fund Expenditures	\$34,929,264	\$50,079,964	\$38,479,593	\$44,235,029

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Personnel

Group Insurance

GROUP_INS

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Expenditures by Category				
Personal Services	71,886	66,317	66,778	68,724
Operating Expenses	34,857,378	32,302,329	36,276,796	34,632,604
Subtotal Operating Expenditures	\$34,929,264	\$32,368,646	\$36,343,574	\$34,701,328
Interfund Transfers	1,000,000	2,136,019	2,136,019	0
Reserves	0	15,575,299	0	9,533,701
Subtotal Other Operating Expenses	\$1,000,000	\$17,711,318	\$2,136,019	\$9,533,701
Reimbursements	0	0	0	0
Total Operating Expenditures	\$35,929,264	\$50,079,964	\$38,479,593	\$44,235,029
Expenditures by Fund				
Group Insurance	\$34,929,264	\$50,079,964	\$38,479,593	\$44,235,029
Insurance Management	\$1,000,000	\$0	\$0	\$0
Number of Full Time Positions		1.00		1.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		1.00		1.00

Key Objectives

1. Provide affordable, high quality health care to County employees
2. Stabilize claim costs through education
3. Stabilize claim costs per employee per month through wellness programs

Performance Measures	FY 2011-12 Actual	FY 2012-13 Estimated	FY 2013-14 Budget
1. County contribution per FTE	8,040	8,040	8,040
2. Health claim costs	31,289,352	32,384,480	33,673,739
3. Number of employees who qualify for wellness incentive	1,800	1,726	1,726

Highlights

The Group Insurance fund reflects both employer and employee health plan contributions and payment of claims. The program costs include employee-paid options such as dependent coverage, cancer, and dental coverage. Additionally, the program includes retirees who continue to participate in the County's plan.

The County continues to provide extra flex dollars to employees who meet wellness standards and do not use tobacco. The Personnel Division conducts ongoing programs to educate employees on using the health plan and getting the best care.

The reserves meets the Florida Office of Insurance and Regulations recommendations of 60 days as well as meeting cash flow coverage and close out payments should a change in policy be implemented.

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I - Capital Improvements

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Capital Improvement Program (CIP)

Capital improvement programming is a guide toward the efficient and effective provision of public facilities. The result of this continuing programming process is the Capital Improvement Program (CIP), a document published annually that proposes the development, modernization or replacement of physical public projects over a multi-year period. By looking beyond year-to-year budgeting and projecting what, where, when and how capital investments should be made, capital programming enables public bodies to maintain an effective level of service to the present and future population. The CIP shows the arrangement of projects in a sequential order based on a schedule of priorities and assigns an estimated cost and anticipated method of financing for each project.

Items that are considered for the Capital Improvement Program include all renovations, improvements, or purchases which exceed \$25,000 (unit item value) and have a life expectancy exceeding five years. Any systems or renovations which have a total value meeting the above criteria, despite being comprised of numerous lower value unit costs, should also be considered a capital improvement.

BENEFITS OF CAPITAL PROGRAMMING

A long-term capital improvement program has many obvious benefits that result from its systematic approach to planning and financing public agency projects. Some of the more important benefits derived from a viable capital programming process include the following:

- Assists in the implementation of the Comprehensive Plan. The CIP serves as a mechanism for implementation of the Comprehensive Plan. By outlining the facilities needed to serve the population and land uses called for in the Plan and by scheduling them over time, the CIP guides the public construction program for the future.
- Focuses attention on community goals and needs. Capital projects can be brought into line with community objectives, anticipating growth and the government's ability to pay. By planning ahead for projects, those that are needed or desired most can be constructed or acquired first. The CIP keeps the public informed about future capital investment plans of the County. The public involvement in the process provides a mechanism through which a previously unidentified need can emerge, be addressed and placed in the framework of community priorities.
- Encourages more efficient government administration. The CIP promotes coordination among government agencies and provides a check on potential overlapping or conflicting programs. The program can guide local officials in making sound annual budget decisions. In addition, the CIP will indicate where sites for projects are needed and where advance acquisition may be necessary to insure the availability of land.
- Fosters a sound and stable financial program. Through capital facilities planning, the need for bond issues or other revenue production measures can be planned and action taken before the need becomes critical and requires emergency financing measures. In addition, sharp changes in the tax structure and bonded indebtedness may be avoided when the projects to be constructed are staged over a number of years. Where there is sufficient time for planning, the most economical means for project financing can be selected in advance. The CIP can facilitate reliable capital expenditure, revenue estimates, and reasonable bond programs by looking ahead to minimize the impact of capital improvement projects. Keeping planned projects within the financial capacity of the County helps to preserve its credit rating and makes it more attractive to business and industry. Thus, the CIP is an integral element of the County's budgetary process.

FY2013-14 CAPITAL IMPROVEMENT BUDGET

The FY2013-14 Capital Improvement Budget totals \$27,851,582. Of this total, \$24.1 million is allocated within the operating budget or 86.73% of the total CIP budget with balance of \$3.7 million allocated in non-operating funds. \$2.5 million is being carried forward from prior year's allocations and new funding allocation is \$25.4 million. The following pages list each CIP project by funding source and project name. Major funding sources for the CIP include: ECHO grants, Ad Valorem Taxes, Gas Taxes and Impact Fees.

Capital projects included within Countywide Funds comprise 5.91% of CIP projects, totaling \$1.6 million and include:

- General Fund (\$1,175,000 in building maintenance)
- Library Fund (\$470,000 in building maintenance)

Capital projects included within Special Revenue Funds comprise 48.46% of CIP projects, totaling \$13.5 million. These funds include:

- County Transportation Trust (\$5.2 million in roadway improvements)
- Ponce De Leon Inlet and Port District
- Inmate Welfare Trust
- Economic Development
- Road Impact Fees – Zone 4
- Fire Services
- Stormwater Utility
- Federal Forfeiture Sharing Justice

Capital projects included within Enterprise Funds comprise 32.37% of CIP projects, totaling \$9.0 million. These funds include: Solid Waste and Water & Sewer Utilities Funds.

Capital projects included within the Capital Projects Funds comprise 13.27% of CIP projects, totaling \$3.7 million. These funds include: Capital Outlay (a.k.a. 800Mhz System), Beach Capital Projects, Ocean Center Projects, Park Projects, and Trail Projects.

Overall, major projects funded in FY2013-14 include:

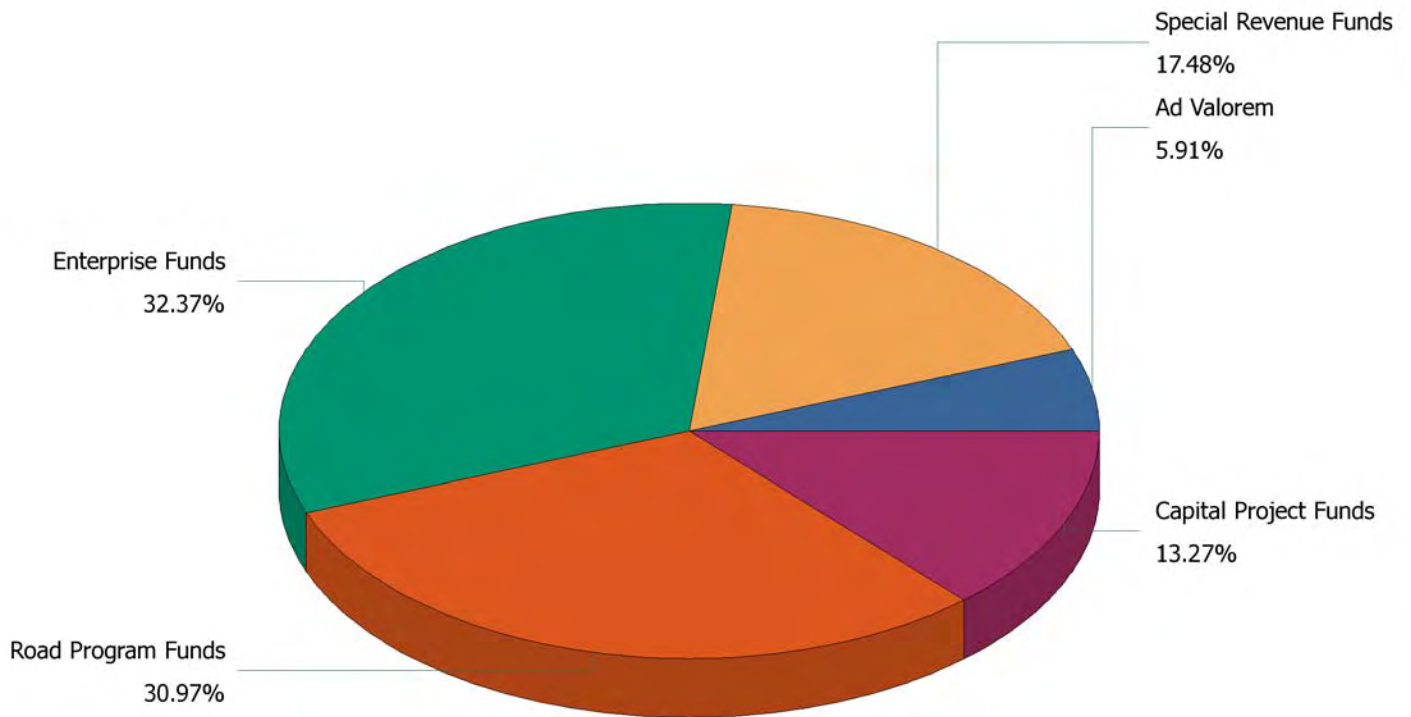
- \$8.3 million for Water and Sewer Utilities (\$1.3 million is carry forward)
- \$8.6 million for road related projects
- \$3.7 million for Capital Funds projects
- \$1.8 million for Stormwater Utility
- \$1.5 million for Ponce De Leon Inlet and Port District

Operational Impact of Capital Improvements

The capital improvement budget was developed not to increase costs but instead to maintain the integrity of our facilities. Majority of the projects included in this budget submittal are for maintenance and renovations and do not add new infrastructure. Until the economic environment improves, the capital improvement program will be minimal and require no additional dollars for maintenance or operating costs. No new employees are required as a result of the capital plan and all operating impacts will be absorbed through other cost saving efforts.

In FY 2013-14, Parks, Recreation and Culture division has an operating increase in their budget in the amount of \$150,637 due to the maintenance of the Trail segments that have been completed.

VOLUSIA COUNTY, FLORIDA
Capital Improvement Program
Fiscal Year 2013-14
\$27,851,582



Capital Improvement Program by Fund Category Fiscal Year 2013-14	
FUND CATEGORY	TOTAL REVENUE
Ad Valorem	1,645,000
Special Revenue Funds	4,868,754
Enterprise Funds	9,015,701
Road Program Funds	8,627,000
Operating Budget	\$24,156,455
Capital Project Funds	3,695,127
Non-Operating Budget	\$3,695,127
TOTAL	\$27,851,582

Summary of Capital Improvements by Fund

FY 2013-14

Fund	On-Going / Continuous	Carry Forward	New	Total Request
<u>Countywide Funds</u>				
001 General	1,140,379	20,000	14,621	1,175,000
104 Library	470,000		0	470,000
Total Countywide Funds	1,610,379	20,000	14,621	1,645,000
<u>Special Revenue Funds</u>				
103 County Transportation Trust	5,208,000			5,208,000
114 Ponce De Leon Inlet and Port District	1,491,020		0	1,491,020
123 Inmate Welfare Trust			160,000	160,000
130 Economic Development		1,135,734		1,135,734
134 Road Impact Fees-Zone 4 (Northwest)	3,419,000			3,419,000
140 Fire Services	12,000			12,000
159 Stormwater Utility	1,870,000			1,870,000
172 Federal Forfeiture Sharing Justice	200,000			200,000
Total Special Revenue Funds	12,200,020	1,135,734	160,000	13,495,754
<u>Enterprise Funds</u>				
450 Solid Waste	55,000		660,000	715,000
457 Water and Sewer Utilities	4,510,701	1,340,000	2,450,000	8,300,701
Total Enterprise Funds	4,565,701	1,340,000	3,110,000	9,015,701
TOTAL OPERATING FUNDS	18,376,100	2,495,734	3,284,621	24,156,455
<u>Capital Projects Funds</u>				
313 Beach Capital Projects			1,040,135	1,040,135
318 Ocean Center			180,000	180,000
326 Park Projects			942,009	942,009
328 Trail Projects			1,532,983	1,532,983
Total Capital Projects Funds			3,695,127	3,695,127
TOTAL NON-OPERATING FUNDS	0	0	3,695,127	3,695,127
TOTAL ALL FUNDS	18,376,100	2,495,734	6,979,748	27,851,582

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
Fund: 001 - General				
Parks Recreation & Culture				
Bicentennial Park-Playground Safety Surface	82,500	0	0	82,500
Gemini Springs-Bathroom Roof Replacement	28,000	0	0	28,000
New Smyrna Sugar Mill Ruins-Bathroom Replacement	96,500	0	0	96,500
Spruce Creek Park-Bathroom Renovation	48,000	0	0	48,000
Total Parks Recreation & Culture	\$255,000	\$0	\$0	\$255,000
Central Services				
City Island Courthouse - HVAC	100,000	0	0	100,000
Courthouse Annex - Roof Replacement	535,379	0	14,621	550,000
Historic Courthouse - Paint Exterior	250,000	0	0	250,000
Holly Hill EVAC - Roof Repair (Engineering)	0	20,000	0	20,000
Total Central Services	\$885,379	\$20,000	\$14,621	\$920,000
Total Fund 001	\$1,140,379	\$20,000	\$14,621	\$1,175,000
Fund: 103 - County Transportation Trust				
Public Works Services				
Land for the Public Works Service Center	2,783,000	0	0	2,783,000
Total Public Works Services	\$2,783,000	\$0	\$0	\$2,783,000
Engineering & Construction				
Construction - Bridge Repair Program	200,000	0	0	200,000
Engineering - Bridge Repair Program	50,000	0	0	50,000
Total Engineering & Construction	\$250,000	\$0	\$0	\$250,000
Traffic Engineering				
Construction - Signal Upgrade Old Mission & Josephine	175,000	0	0	175,000
Total Traffic Engineering	\$175,000	\$0	\$0	\$175,000
LOGT 5 Road Projects				
Advanced Engineering & Permitting of Identified Projects	500,000	0	0	500,000
Advanced Right-of-Way Acquisition	500,000	0	0	500,000
Countywide Safety Projects	1,000,000	0	0	1,000,000
Total LOGT 5 Road Projects	\$2,000,000	\$0	\$0	\$2,000,000
Total Fund 103	\$5,208,000	\$0	\$0	\$5,208,000

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 104 - Library</u>				
Library Services				
HVAC	100,000	0	0	100,000
Library Support Ctr-Repave Parking Lot	10,000	0	0	10,000
Ormond Beach-Roof Repair	130,000	0	0	130,000
Port Orange-Floor Covering	190,000	0	0	190,000
Port Orange-Painting	40,000	0	0	40,000
Total Library Services	\$470,000	\$0	\$0	\$470,000
Total Fund 104	\$470,000	\$0	\$0	\$470,000

Fund: 114 - Ponce De Leon Inlet and Port District

Coastal				
Artificial Reef Construction	450,000	0	0	450,000
Artificial Reef expansion	170,020	0	0	170,020
Lighthouse Point Park - Jetty Deck Platform	125,000	0	0	125,000
Ponce Inlet Boat Ramp - Channel Dredging	415,000	0	0	415,000
Smyrna Dunes Park - Fishing Pier	331,000	0	0	331,000
Total Coastal	\$1,491,020	\$0	\$0	\$1,491,020
Total Fund 114	\$1,491,020	\$0	\$0	\$1,491,020

Fund: 123 - Inmate Welfare Trust

Corrections				
Covered Recreation Yard	0	0	160,000	160,000
Total Corrections	\$0	\$0	\$160,000	\$160,000
Total Fund 123	0	\$0	\$160,000	\$160,000

Fund: 130 - Economic Development

Economic Development				
DBIA Corporate Park	0	1,135,734	0	1,135,734
Total Economic Development	\$0	\$1,135,734	\$0	\$1,135,734
Total Fund 130	0	\$1,135,734	\$0	\$1,135,734

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 134 - Road Impact Fees-Zone 4 (Northwest)</u>				
Engineering & Construction				
Kepler Road-SR44-US 92 Widening	2,979,000	0	0	2,979,000
Orange Camp Rd - MLK Blvd to I-4 Widening.	440,000	0	0	440,000
Total Engineering & Construction	\$3,419,000	\$0	\$0	\$3,419,000
Total Fund 134	\$3,419,000	\$0	\$0	\$3,419,000

Fund: 140 - Fire Services

Fire Services				
Station 21 A&E Fees	12,000	0	0	12,000
Total Fire Services	\$12,000	\$0	\$0	\$12,000
Total Fund 140	\$12,000	\$0	\$0	\$12,000

Fund: 159 - Stormwater Utility

Stormwater				
Construction - Local Projects	600,000	0	0	600,000
Construction - NW Peninsula	400,000	0	0	400,000
Construction - Rio Way	100,000	0	0	100,000
Construction - Total Maximum Daily Load	180,000	0	0	180,000
Construction- Volusia Retention Pond	100,000	0	0	100,000
Construction - Wilbur by the Sea	250,000	0	0	250,000
Engineering - Total Maximum Daily Load	40,000	0	0	40,000
Land Acquisition for Stormwater Mitigation	200,000	0	0	200,000
Total Stormwater	\$1,870,000	\$0	\$0	\$1,870,000
Total Fund 159	\$1,870,000	\$0	\$0	\$1,870,000

Fund: 172 - Federal Forfeiture Sharing Justice

Office of the Sheriff				
Dispatch Center - Refurbish	200,000	0	0	200,000
Total Office of the Sheriff	\$200,000	\$0	\$0	\$200,000
Total Fund 172	\$200,000	\$0	\$0	\$200,000

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 450 - Solid Waste</u>				
Solid Waste				
Citizen's Drop-off Construction	0	0	235,000	235,000
Fiber Optic Line Installation	0	0	25,000	25,000
Landfill Gas Construction Quality Assurance	0	0	50,000	50,000
Landfill Gas System Upgrades	0	0	350,000	350,000
Replace Horizontal Gas Well	55,000	0	0	55,000
Total Solid Waste	\$55,000	\$0	\$660,000	\$715,000
Total Fund 450	\$55,000	\$0	\$660,000	\$715,000

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
Fund: 457 - Water and Sewer Utilities				
Water Resources and Utilities				
Alternative Water Source	1,285,701	0	0	1,285,701
Collection System Rehab and Improvements	0	0	350,000	350,000
Construction - 4 Towns	0	50,000	0	50,000
Construction - Glen Abbey WTP	360,000	0	0	360,000
Construction - Glen Abbey-WTP	0	440,000	0	440,000
Construction - North Peninsula A1A	0	500,000	0	500,000
Construction - Sanford Interconnect	1,700,000	0	0	1,700,000
Construction - Wells North Peninsula	0	100,000	0	100,000
Effluent Disposal Pond Land	500,000	0	0	500,000
Engineering - Effluent Disposal Pond	100,000	0	0	100,000
Halifax Water Quality Improvements	0	0	1,250,000	1,250,000
Inflow/Infiltration Manhole Rehab	30,000	0	0	30,000
Inflow/Infiltration Pipe Lining	30,000	0	0	30,000
Plant 1 Multi-use Conversion, Restroom	50,000	0	0	50,000
Plant 2 Programable Logic Controller	50,000	0	0	50,000
Scheduled Well Rehab - 3 Per Year	130,000	0	0	130,000
Sludge Press Improvements	0	0	125,000	125,000
Southwest Clarifier Replacement	0	0	400,000	400,000
Spruce Creek Membrane Construction	50,000	0	0	50,000
Spruce Creek Membrane Construction Carry Forward	0	200,000	0	200,000
Spruce Creek Membrane Engineering	0	50,000	0	50,000
Upgrade Waste Water System at Pine Island	0	0	325,000	325,000
Water Main Upgrades/Replacements	200,000	0	0	200,000
Water Treatment Plant 2 Roof	25,000	0	0	25,000
Total Water Resources and Utilities	\$4,510,701	\$1,340,000	\$2,450,000	\$8,300,701
Total Fund 457	\$4,510,701	\$1,340,000	\$2,450,000	\$8,300,701
Total OPERATING FUNDS	18,376,100	2,495,734	3,284,621	24,156,455

Detail of Capital Improvements by Fund

FY 2013-14

Item Description	Ongoing / Continuous	Carry Forward	New	Total Request
<u>Fund: 313 - Beach Capital Projects</u>				
Capital Projects				
Toronita/Wilbur by the Sea - Parking & Bike Trail Sidewalk	0	0	1,040,135	1,040,135
Total Capital Projects	\$0	\$0	\$1,040,135	\$1,040,135
Total Fund 313	0	\$0	\$1,040,135	\$1,040,135
<u>Fund: 318 - Ocean Center</u>				
Capital Projects				
HVAC Replacement	0	0	180,000	180,000
Total Capital Projects	\$0	\$0	\$180,000	\$180,000
Total Fund 318	0	\$0	\$180,000	\$180,000
<u>Fund: 326 - Park Projects</u>				
Capital Projects				
Beck Ranch-multiuse Trail, 2 Volleyball Courts & Playground	0	0	442,188	442,188
Debary Hall - Roof Replacement	0	0	355,275	355,275
Fla Improvement Program	0	0	144,546	144,546
Total Capital Projects	\$0	\$0	\$942,009	\$942,009
Total Fund 326	0	\$0	\$942,009	\$942,009
<u>Fund: 328 - Trail Projects</u>				
Capital Projects				
ECFRT - Segment 3	0	0	439,260	439,260
Spring to Spring Trail	0	0	493,723	493,723
Spring to Spring Trail - Segment 3B	0	0	600,000	600,000
Total Capital Projects	\$0	\$0	\$1,532,983	\$1,532,983
Total Fund 328	0	\$0	\$1,532,983	\$1,532,983
Total NON-OPERATING FUNDS	0	0	3,695,127	3,695,127
TOTAL ALL FUNDS	18,376,100	2,495,734	6,979,748	27,851,582

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Capital Outlay Fund - 305

Summary: This fund is used for the construction and upgrade of the 800 MHz public safety radio system. This includes technology upgrades consisting of software, equipment, GPS simulcast, and radio towers. Annual revenue collected from the 800 MHz system traffic fine surcharge is transferred to this fund from the General Fund.

The FY2013-14 interfund transfers from Municipal Service District (\$62,500) and Fire Services (\$70,000) funds are for radio replacement. The General Fund transfer of \$250,000 is for radio replacement along with traffic fine surcharge of \$410,052. In FY2016-17, the county will begin the development of system design specifications for an RFP to upgrade the County's 800 MHz to the next generation of technology. The technology is based on P25, an industry standard that allows radios on different radio systems to communicate with each other regardless of the vendor. This upgrade will begin in FY 2017-18.

In FY2013-14, the Regional Mutual Aid System, a group of conventional radio channels used for mutual events and emergencies, will be simulcast to expand radio system coverage and to make dispatch operations more efficient at an estimated cost of \$115,000. Also, microwave rectifiers will need to be replaced at seven 800 MHz radio sites as the current products are 20 years old. These rectifiers provide power to the microwave system, which is the transmission facility that connects all of the radio sites into one complete system. The estimated cost is \$100,000.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2012-13 Budget	FY 2013-14 Budget
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	1,338,461	792,552
Subtotal Non-Current Revenues	\$1,338,461	\$792,552
Total Revenues	\$1,338,461	\$792,552
Less Operating Transfers	0	0
Total Operating Revenues	\$1,338,461	\$792,552
<u>Expenditures</u>		
Capital Outlay	405,148	597,500
Interfund Transfers	933,313	0
Reserves	0	195,052
Total Expenditures	\$1,338,461	\$792,552
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,338,461	\$792,552
Net Revenues Less Expenditures	\$0	\$0

Capital Outlay Fund - 305

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
GASB 31 Interest	(171)	0	0	0
Investment Income	23,824	0	0	0
Total Miscellaneous Revenues	\$23,653	\$0	\$0	\$0
Subtotal Current Revenues	\$23,653	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	430,849	405,148	410,052	792,552
Appropriated Fund Balance	0	933,313	813,538	0
Total Non-Revenues	\$430,849	\$1,338,461	\$1,223,590	\$792,552
Subtotal Non-Current Revenues	\$430,849	\$1,338,461	\$1,223,590	\$792,552
Total Fund Revenues	\$454,502	\$1,338,461	\$1,223,590	\$792,552
Expenditure Detail				
Capital Projects				
800 MHZ Back Bone Infrastructure	15,997	405,148	9,202	410,052
800 MHz Communication System	1,025,230	0	281,075	0
Radio Replacement	0	0	0	382,500
Southwest Volusia Tower	32,334	0	0	0
Transfers to Other Funds	169,711	933,313	933,313	0
Total Capital Projects	\$1,243,272	\$1,338,461	\$1,223,590	\$792,552
Total Fund Expenditures	\$1,243,272	\$1,338,461	\$1,223,590	\$792,552

Beach Capital Projects Fund - 313

Summary: This fund is used to account for various beach related capital projects. Such projects may include the acquisition or construction of off beach parking at multiple locations.

Annual revenue collected from 5th Dollar Beach Access Fee is transferred from the General Fund for beach projects, estimated at \$500,000. The remaining transfer is to carryforward a prior award from ECHO Fund for Toronita project totaling \$1,040,135.

The FY2013-14 budget includes an interfund transfer to the General Fund for debt service payment of Winterheaven off-beach parking which ends in FY2015-16.

The reserve funds are for an emergency line with \$500,000. This money is to be reserved for catastrophic storm events that demand beach ramp reconstruction.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	1,041,342	1,573,030
Subtotal Non-Current Revenues	\$1,041,342	\$1,573,030
Total Revenues	\$1,041,342	\$1,573,030
Less Operating Transfers	0	0
Total Operating Revenues	\$1,041,342	\$1,573,030
<u>Expenditures</u>		
Capital Improvements	435,950	1,040,135
Interfund Transfers	605,392	32,895
Reserves	0	500,000
Total Expenditures	\$1,041,342	\$1,573,030
Less Operating Transfers	0	0
Total Operating Expenditures	\$1,041,342	\$1,573,030
Net Revenues Less Expenditures	\$0	\$0

Beach Capital Projects Fund - 313

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
GASB 31 Interest	12,822	0	0	0
Investment Income	32,107	0	0	0
Total Miscellaneous Revenues	\$44,929	\$0	\$0	\$0
Subtotal Current Revenues	\$44,929	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	2,056,548	435,950	0	1,540,135
Appropriated Fund Balance	0	605,392	1,160,683	32,895
Total Non-Revenues	\$2,056,548	\$1,041,342	\$1,160,683	\$1,573,030
Subtotal Non-Current Revenues	\$2,056,548	\$1,041,342	\$1,160,683	\$1,573,030
Total Fund Revenues	\$2,101,477	\$1,041,342	\$1,160,683	\$1,573,030
Expenditure Detail				
Capital Projects				
Appropriated Reserves	0	0	0	500,000
Beach Dept Capital Improvements	32,886	32,931	32,931	32,895
Beach Infrastructure - International Speec	24,111	0	0	0
Cardinal Ave Lifeguard Station	58,466	0	321,750	0
Flagler Ave Lifeguard Station	0	0	74,872	0
Oakridge Blvd Restrooms Renovation	9,231	0	0	0
Ormond by the Sea	200,000	0	0	0
Silver Beach Restrooms & Ramp Renovati	12,297	0	0	0
Sunsplash Park	6,270	0	0	0
Toronita	98,535	435,950	125,774	1,040,135
Transfers to Other Funds	0	572,461	572,461	0
University Restroom Facility	4,129	0	0	0
Total Capital Projects	\$445,925	\$1,041,342	\$1,127,788	\$1,573,030
Total Fund Expenditures	\$445,925	\$1,041,342	\$1,127,788	\$1,573,030

Ocean Center Fund - 318

Summary: This fund accounts for the fiscal activity relating to the construction, renovation, and major maintenance at the Ocean Center.

The FY2013-14 budget includes an interfund transfer from the Ocean Center Fund (118) for the on-going HVAC replacement project.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	180,000	180,000
Subtotal Non-Current Revenues	\$180,000	\$180,000
Total Revenues	\$180,000	\$180,000
Less Operating Transfers	0	0
Total Operating Revenues	\$180,000	\$180,000
<u>Expenditures</u>		
Capital Improvements	180,000	180,000
Total Expenditures	\$180,000	\$180,000
Less Operating Transfers	0	0
Total Operating Expenditures	\$180,000	\$180,000
Net Revenues Less Expenditures	\$0	\$0

Ocean Center Fund - 318

	<u>FY 2011-12 Actual</u>	<u>FY 2012-13 Budget</u>	<u>FY 2012-13 Estimated</u>	<u>FY 2013-14 Budget</u>
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
GASB 31 Interest	4,814	0	0	0
Investment Income	4,290	0	0	0
Total Miscellaneous Revenues	\$9,104	\$0	\$0	\$0
Subtotal Current Revenues	\$9,104	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	700,000	180,000	180,000	180,000
Appropriated Fund Balance	0	0	39,983	0
Total Non-Revenues	\$700,000	\$180,000	\$219,983	\$180,000
Subtotal Non-Current Revenues	\$700,000	\$180,000	\$219,983	\$180,000
Total Fund Revenues	\$709,104	\$180,000	\$219,983	\$180,000
Expenditure Detail				
Capital Projects				
Ocean Center CIP Projects	0	180,000	180,000	180,000
Ocean Center Expansion	38,077	0	0	0
Ocean Center Sales Office Modification	3,401	0	39,983	0
Total Capital Projects	\$41,478	\$180,000	\$219,983	\$180,000
Total Fund Expenditures	\$41,478	\$180,000	\$219,983	\$180,000

Park Projects Fund - 326

Summary: This fund incorporates revenue from the Florida Boating Improvement Program (FBIP) and an interfund transfer from ECHO Fund.

Annual revenue collected from Florida Boating Improvements fee is allocated to this fund for construction or renovations such as sea walls, restrooms, and boat ramps.

The FY2013-14 interfund transfer from other funds is to carryforward prior awards from ECHO Fund for Beck Ranch improvements (multi-use trail, two volleyball courts and a playground) and Debary Hall roof replacement.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
Intergovernmental Revenues	140,000	144,546
Subtotal Current Revenues	\$140,000	\$144,546
Non-Current Revenues		
Non-Revenues	442,188	797,463
Subtotal Non-Current Revenues	\$442,188	\$797,463
Total Revenues	\$582,188	\$942,009
Less Operating Transfers	0	0
Total Operating Revenues	\$582,188	\$942,009
<u>Expenditures</u>		
Capital Improvements	582,188	942,009
Total Expenditures	\$582,188	\$942,009
Less Operating Transfers	0	0
Total Operating Expenditures	\$582,188	\$942,009
Net Revenues Less Expenditures	\$0	\$0

Park Projects Fund - 326

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Fla Boating Improvements	144,546	140,000	140,000	144,546
Total Intergovernmental Revenues	\$144,546	\$140,000	\$140,000	\$144,546
Miscellaneous Revenues				
GASB 31 Interest	3,816	0	0	0
Investment Income	15,213	0	0	0
Total Miscellaneous Revenues	\$19,029	\$0	\$0	\$0
Subtotal Current Revenues	\$163,575	\$140,000	\$140,000	\$144,546
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	442,188	0	797,463
Appropriated Fund Balance	0	0	12,000	0
Total Non-Revenues	\$0	\$442,188	\$12,000	\$797,463
Subtotal Non-Current Revenues	\$0	\$442,188	\$12,000	\$797,463
Total Fund Revenues	\$163,575	\$582,188	\$152,000	\$942,009
Expenditure Detail				
Capital Projects				
Beck Ranch Project	0	442,188	12,000	442,188
Debary Hall Roof Replacement	0	0	0	355,275
Fla Boating Improvemnt Program	103,195	140,000	140,000	144,546
Transfers to Other Funds	133,750	0	0	0
Total Capital Projects	\$236,945	\$582,188	\$152,000	\$942,009
Total Fund Expenditures	\$236,945	\$582,188	\$152,000	\$942,009

Trail Projects Fund - 328

Summary: The purpose of this fund is to account for both the East Central Regional Rail Trail and the Spring-to-Spring Trails. County Council has committed \$1 million of ECHO funds, annually, to be used toward debt service and the trail projects. The East Central Regional Rail Trail is expected to be over 50 miles in length and will become part of a five-county, 260 mile loop, which is anticipated to be complete in 2013. The Spring-to-Spring Trail is constructed in multiple phases and will include multi-use, bicycle/pedestrian, and riding trails.

The FY2013-14 budget includes an interfund transfer to the Capital Improvement Revenue Note, Series 2010 fund for debt service payment.

The transfer from other funds revenue is to carryforward prior awards \$1,039,260 and annual \$1 million from ECHO fund for East Central Regional Rail Trail and Spring-to-Spring Trail.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

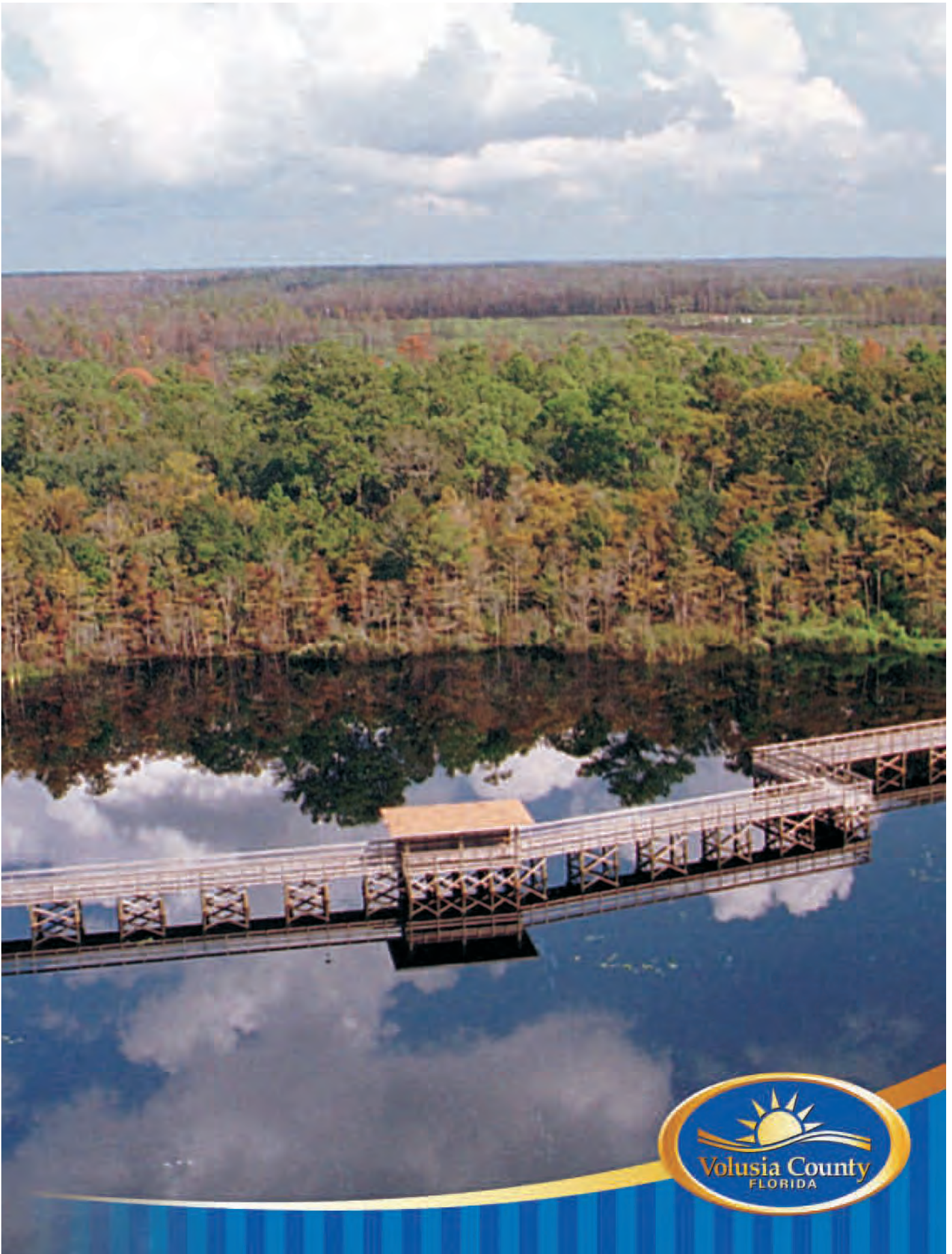
	<u>FY 2012-13 Budget</u>	<u>FY 2013-14 Budget</u>
<u>Revenues</u>		
Current Revenues		
	0	0
Subtotal Current Revenues	\$0	\$0
Non-Current Revenues		
Non-Revenues	2,039,260	2,039,260
Subtotal Non-Current Revenues	\$2,039,260	\$2,039,260
Total Revenues	\$2,039,260	\$2,039,260
Less Operating Transfers	0	0
Total Operating Revenues	\$2,039,260	\$2,039,260
<u>Expenditures</u>		
Capital Improvements	1,532,326	1,532,983
Interfund Transfers	506,934	506,277
Total Expenditures	\$2,039,260	\$2,039,260
Less Operating Transfers	0	0
Total Operating Expenditures	\$2,039,260	\$2,039,260
Net Revenues Less Expenditures	\$0	\$0

Trail Projects Fund - 328

	FY 2011-12 Actual	FY 2012-13 Budget	FY 2012-13 Estimated	FY 2013-14 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
GASB 31 Interest	10,382	0	0	0
Investment Income	55,724	0	0	0
Total Miscellaneous Revenues	\$66,106	\$0	\$0	\$0
Subtotal Current Revenues	\$66,106	\$0	\$0	\$0
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	2,039,260	1,600,000	2,039,260
Total Non-Revenues	\$0	\$2,039,260	\$1,600,000	\$2,039,260
Subtotal Non-Current Revenues	\$0	\$2,039,260	\$1,600,000	\$2,039,260
Total Fund Revenues	\$66,106	\$2,039,260	\$1,600,000	\$2,039,260
Expenditure Detail				
Capital Projects				
Spring to Spring Trail	1,131,628	1,532,326	1,093,066	1,532,983
Total Capital Projects	\$1,131,628	\$1,532,326	\$1,093,066	\$1,532,983
Non-Departmental				
Transfers to Other Funds	501,168	506,934	506,934	506,277
Total Non-Departmental	\$501,168	\$506,934	\$506,934	\$506,277
Total Fund Expenditures	\$1,632,796	\$2,039,260	\$1,600,000	\$2,039,260

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J - Appendix

CHARTS & GRAPHS

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Volusia County

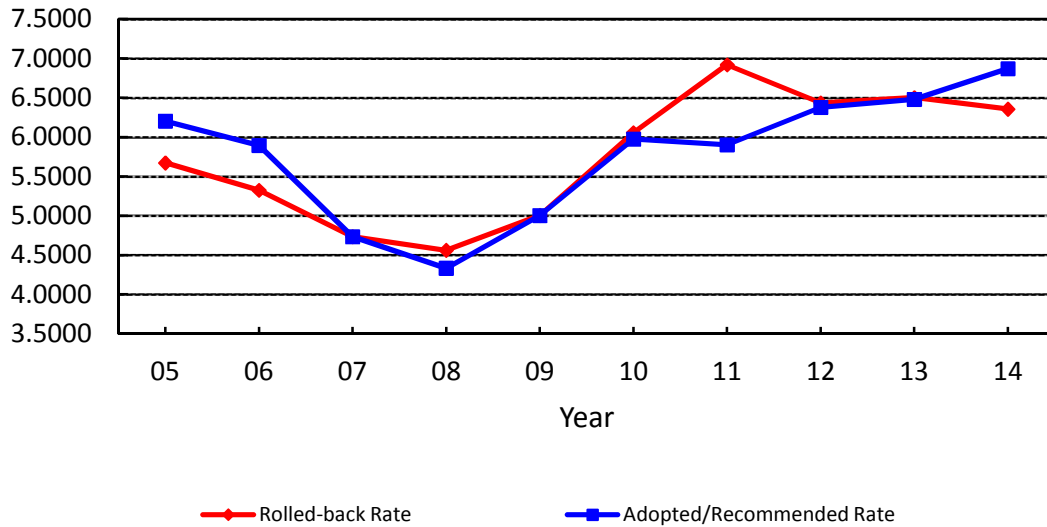
	Taxable Value 2012-13	Adopted 2012-13 Millage	Taxable Value 2013-14	Rolled-back Rate 2013-14	Majority Vote	Two-thirds Vote	Adopted 2013-14 Millage
Countywide Funds							
General*	\$23,649,569,861	5.8789	\$24,218,417,004	5.7666	7.5030	8.2533	6.3189
Library*	\$23,649,569,861	0.6020	\$24,218,417,004	0.5903	0.8363	0.9199	0.5520
Volusia Forever*	\$23,649,593,722	0.0513	\$24,218,440,865	0.0503	N/A	N/A	0.0547
Volusia Forever - Voted Debt	\$23,649,593,722	0.1487	\$24,218,440,865	N/A	N/A	N/A	0.1453
Volusia Echo*	\$23,649,593,722	0.2000	\$24,218,440,865	0.1962	N/A	N/A	0.2000
Total Countywide Funds	\$23,649,569,861	6.8809		6.6034			7.2709
Special Taxing Districts							
East Volusia Mosquito Control District*	\$17,071,048,572	0.2080	\$17,449,058,784	0.2043	0.3405	0.3746	0.2080
Ponce De Leon Inlet and Port District*	\$17,071,082,029	0.0929	\$17,449,103,229	0.0913	0.1248	0.1373	0.0929
Municipal Service District	\$5,431,443,315	2.0399	\$5,488,600,038	2.0217	2.4415	2.6857	2.2399
Silver Sands-Bethune Beach MSD*	\$668,550,346	0.0154	\$685,801,827	0.0150	0.0196	0.0216	0.0150
Fire Services District	\$5,621,234,888	3.6315	\$5,684,020,508	3.5969	5.2391	5.7630	3.6315
						*10 mill cap	<u><u>7.4415</u></u>

Effective in 2009, the Florida Legislature established maximum millage vote requirements in Florida Statute 200.065(5). A millage equal to or less than the rolled-back millage rate adjusted by the percentage change in Florida per capita income requires a simple majority vote of the governing body. If the prior year adopted millage was less than the prior year majority vote rate, the rolled-back rate for majority vote is calculated based on the prior year majority vote rate. Any proposed millage greater than the majority vote rate and up to 110% of the majority vote rate requires a two-thirds vote of the governing body. Any proposed millage greater than the 110% rate, up to the constitutional or statutory maximum, must be approved by a unanimous vote of the governing body.

VOLUSIA COUNTY, FLORIDA

Countywide Ad Valorem Tax Rates (General Fund and Library Fund)

Ten Year History



Countywide (General Fund and Library Fund)		
Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Budgeted Rate
2004-05	5.6730	6.2040
2005-06	5.3249	5.8940
2006-07	4.7333	4.7333
2007-08	4.5607	4.3326
2008-09	5.0037	5.0037
2009-10	6.0568	5.9743
2010-11	6.9190	5.9025
2011-12	6.4357	6.3791
2012-13	6.5032	6.4809
2013-14	6.3569	6.8709

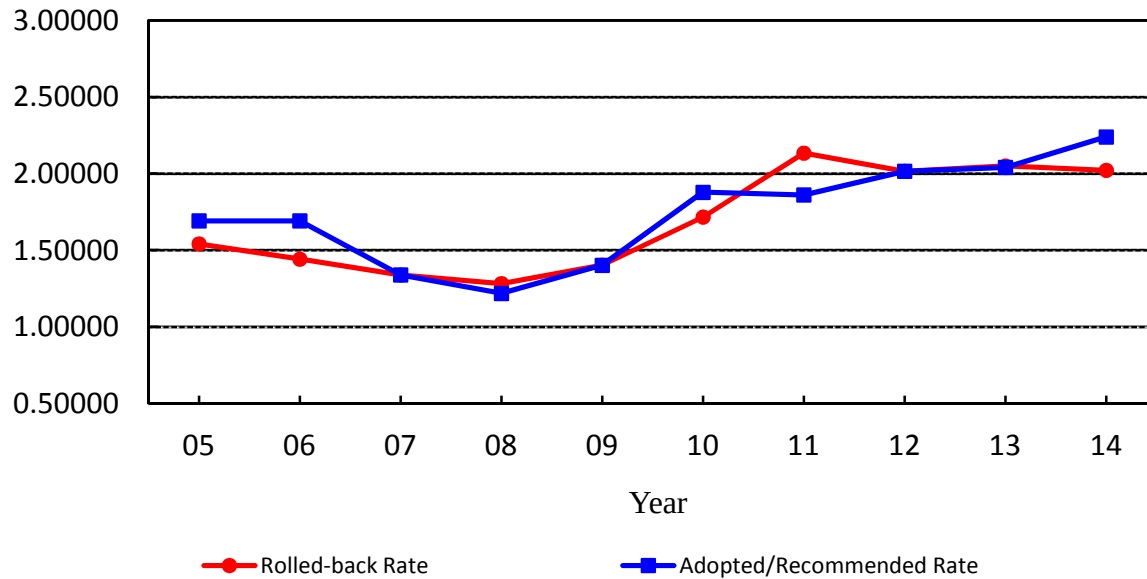
Excludes voted millage

VOLUSIA COUNTY, FLORIDA

Municipal Service District

Ad Valorem Tax Rates

Ten Year History



Municipal Service District Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Budgeted Rate
2004-05	1.5415	1.6910
2005-06	1.4419	1.6910
2006-07	1.3388	1.3388
2007-08	1.2824	1.2183
2008-09	1.4023	1.4023
2009-10	1.7166	1.8783
2010-11	2.1339	1.8610
2011-12	2.0155	2.0155
2012-13	2.0499	2.0399
2013-14	2.0217	2.2399

VOLUSIA COUNTY, FLORIDA
2013 TAXABLE BASE

2012 Base	\$ 23.650 Billion

2013 Tax Base Adjustment			
New Construction	0.140 Billion	0.58%	% of taxable value
Net Reassessment (Real Estate)	0.452 Billion	1.86%	% of taxable value
Centrally Assessed	0.001 Billion	0.00%	% change from prior year
Personal Property	0.016 Billion	-0.07%	% change from prior year
Total Taxable Base Adjustment		0.609 Billion	

2013 Base	\$ 24.259 Billion	2.6%

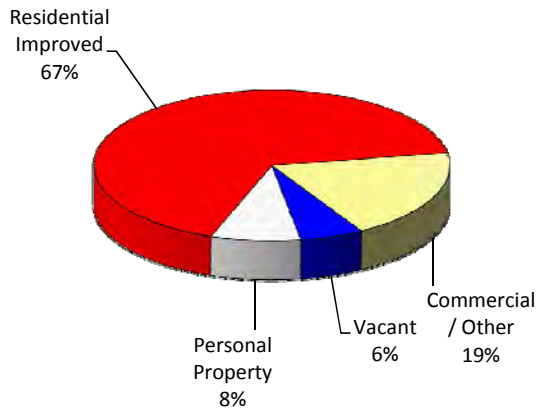
TAX EXEMPTIONS

2013 Homestead and Senior Exemptions	5.769 Billion
2012 Homestead and Senior Exemptions	5.847 Billion

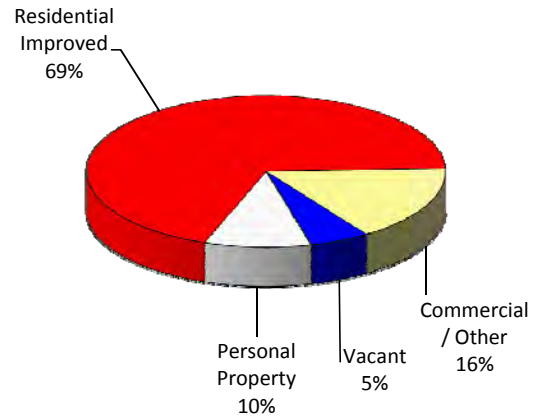
Reduction	(0.078) Billion	-1.3%

Homestead and Senior Exemptions represent 15.9% of the just value (market value).

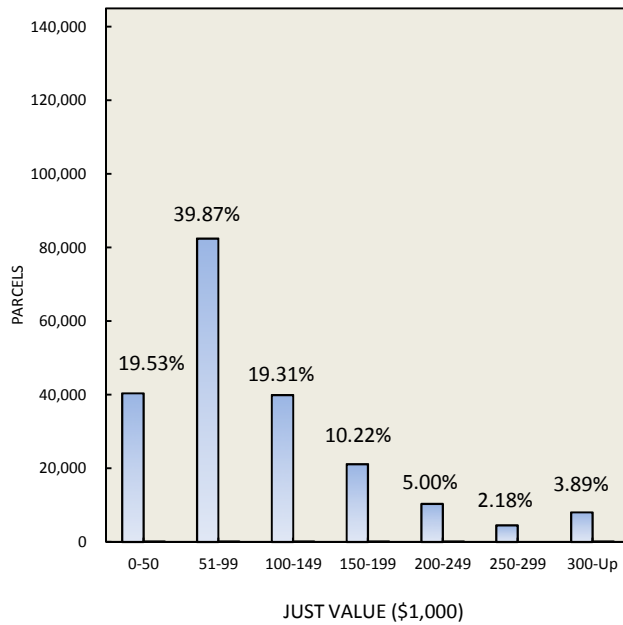
VOLUSIA COUNTY, FLORIDA
Classification of Property
Total Just Value \$36,241,173,494



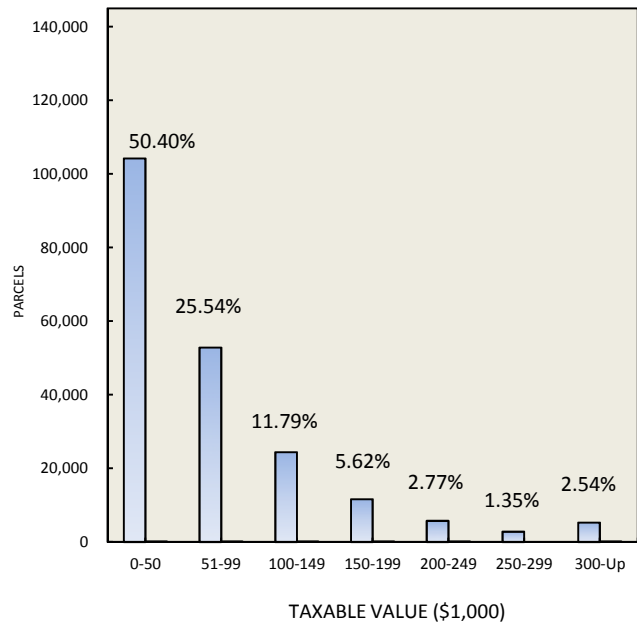
VOLUSIA COUNTY, FLORIDA
Classification of Property
Total Taxable Value \$24,218,417,004



JUST VALUE RESIDENTIAL IMPROVED PROPERTIES

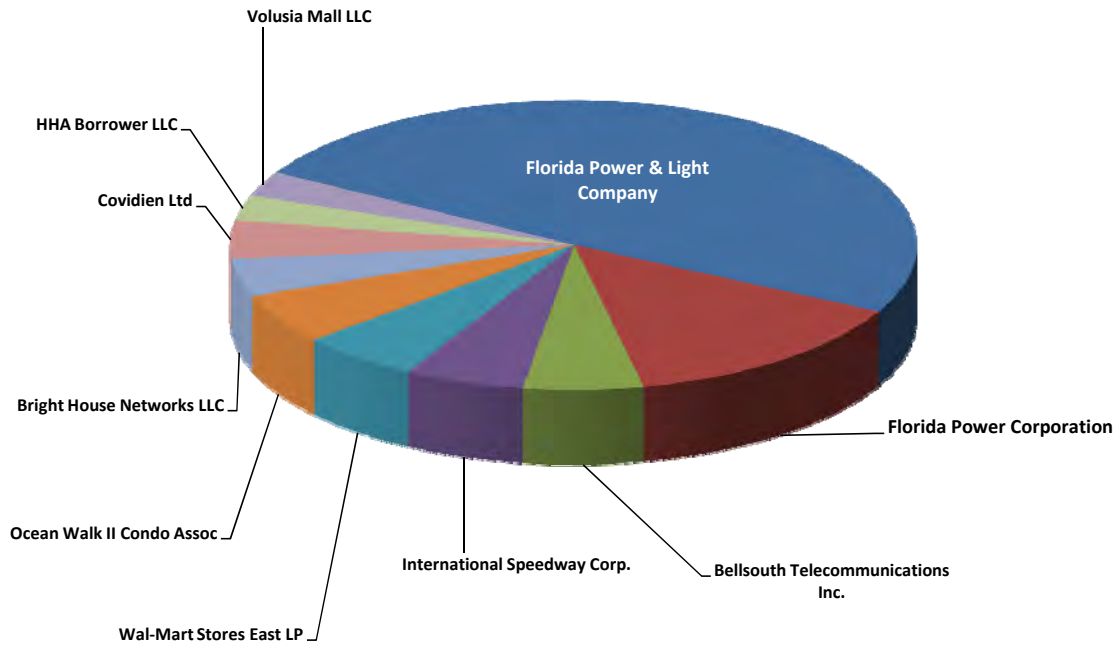


TAXABLE VALUE RESIDENTIAL IMPROVED PROPERTIES



Data based on DR-403PC

VOLUSIA COUNTY, FLORIDA
Top Ten Taxable Values - By Owner
Fiscal Year 2013-14



Top Ten Taxable Values - By Owner Fiscal Year 2013-14		
Owner	Taxable Value	% of Total Taxable Value
Florida Power & Light Company	\$ 928,089,845	3.5%
Florida Power Corporation	240,529,267	1.0%
Bellsouth Telecommunications Inc.	95,767,946	0.4%
Ocean Walk II Condo Assoc	92,925,349	0.4%
Wal-Mart Stores East LP	88,426,590	0.4%
International Speedway Corp	87,911,116	0.4%
Bright House Networks LLC	75,184,266	0.3%
Covidien Ltd	59,328,735	0.3%
HHA Borrower LLC	54,390,295	0.2%
Volusia Mall LLC	45,049,027	0.2%
All others	22,450,814,568	92.9%
Total Countywide Taxable Value	\$ 24,218,417,004	100.00%

2013 Volusia County Final Tax Roll - Summary

	<u>2012</u>	<u>2013</u>	<u>Change</u>	<u>Net Change</u>
Total Just Value	\$35,197,476,889	\$36,241,173,494	2.97%	2.47%
Assessment Reductions - SOH, Non-Homestead, AG	\$1,790,565,786	\$2,287,295,414	27.74%	
Total Assessed Value	\$33,406,911,103	\$33,953,878,080	1.64%	
Total Exemptions	\$9,757,341,242	\$9,735,461,076	-0.22%	
Total Taxable Value: (Assessed Value less Exemptions)	\$23,649,569,861	\$24,218,417,004	2.41%	1.81%
Taxable Percentage of Just Value	67.19%	66.83%		

			<u>Difference</u>
<u>Total Number of Parcels:</u>	332,652	329,954	-2,698
Real Property	286,157	285,066	-1,091
Personal Property	44,814	43,368	-1,446
Centrally Assessed	1,681	1,520	-161

<u>Gross Increase (Decrease) in Tax Roll</u>	<u>2011-2012</u>	<u>2012-2013</u>
Just Value	(\$510,944,719)	\$1,043,696,605

<u>New Construction:</u>	<u>2011-2012</u>	<u>2012-2013</u>
Just Value	\$176,511,502	\$172,758,834
Taxable Value	\$149,755,459	\$141,353,583

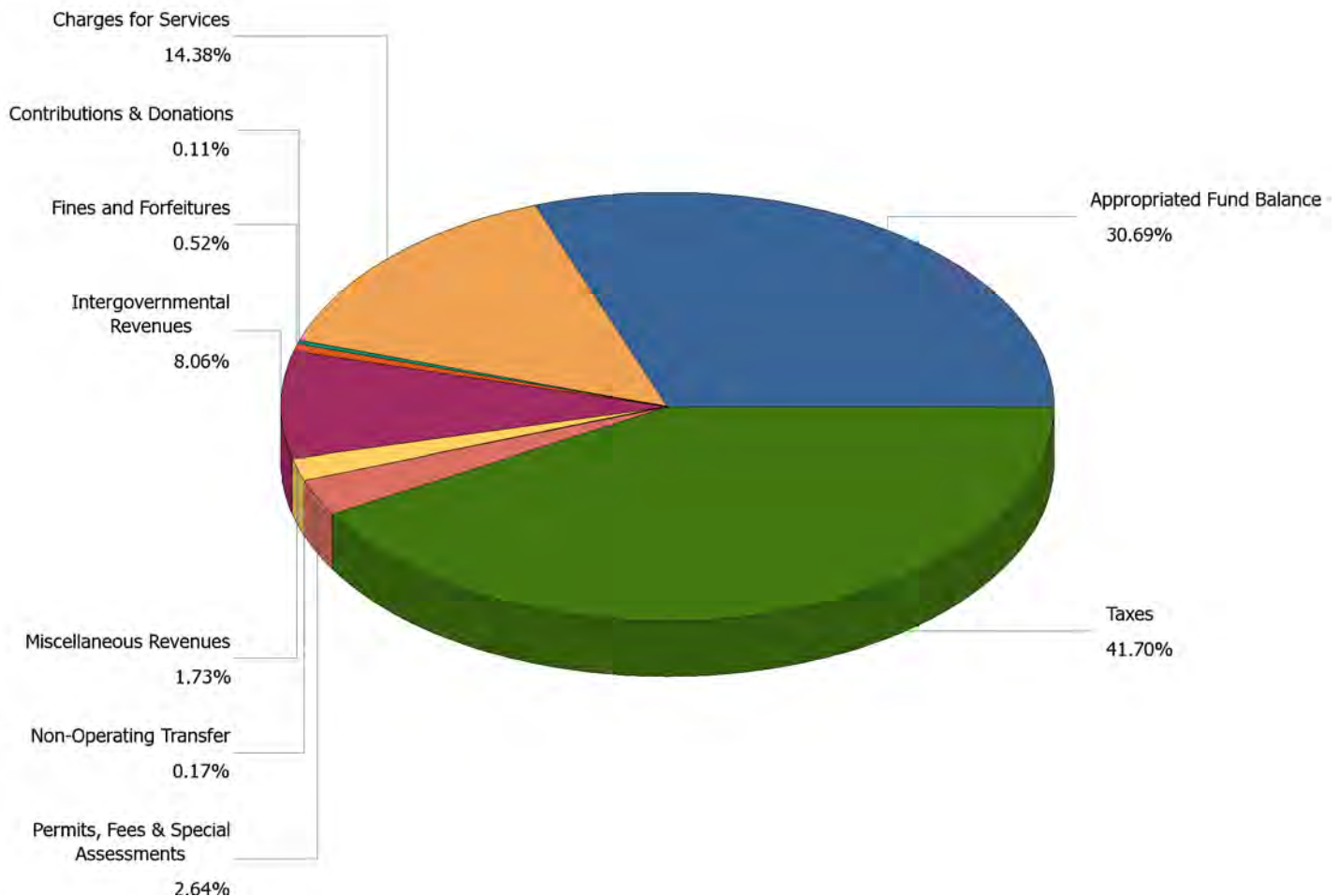
<u>"Net" Increase (Decrease) in Tax Roll</u>	<u>2011-2012</u>	<u>2012-2013</u>
(Total Tax Roll less New Construction)		
Just Value	(\$176,511,502)	\$870,937,771
Taxable Value	(\$149,755,459)	\$427,493,560

Annual Save our Homes "Value Cap"

Allowable Percentage ---->	3.00%	1.70%

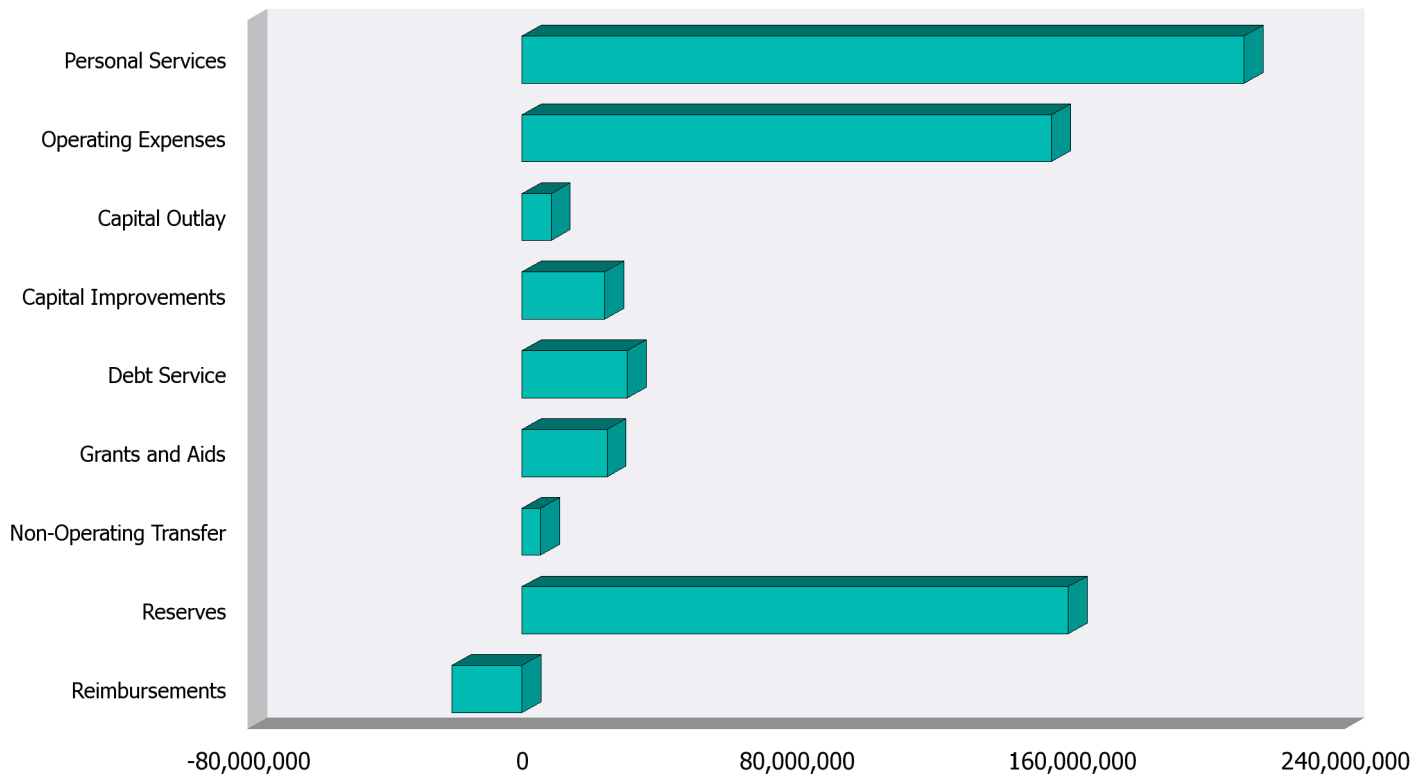
In summary, the 2013 Final Tax Roll indicates an overall gross increase (including \$172 million in new construction) of 2.97% in the Just Value of property in Volusia County. There is a net increase (excluding new construction) of 2.47% in the same Just Values. The Taxable Values (on which taxes are paid) have a gross increase of 2.41% (including new construction) and a net increase of 1.81%, excluding new construction.

VOLUSIA COUNTY, FLORIDA
Countywide Revenues By Major Source
Fiscal Year 2013-14
\$597,114,471



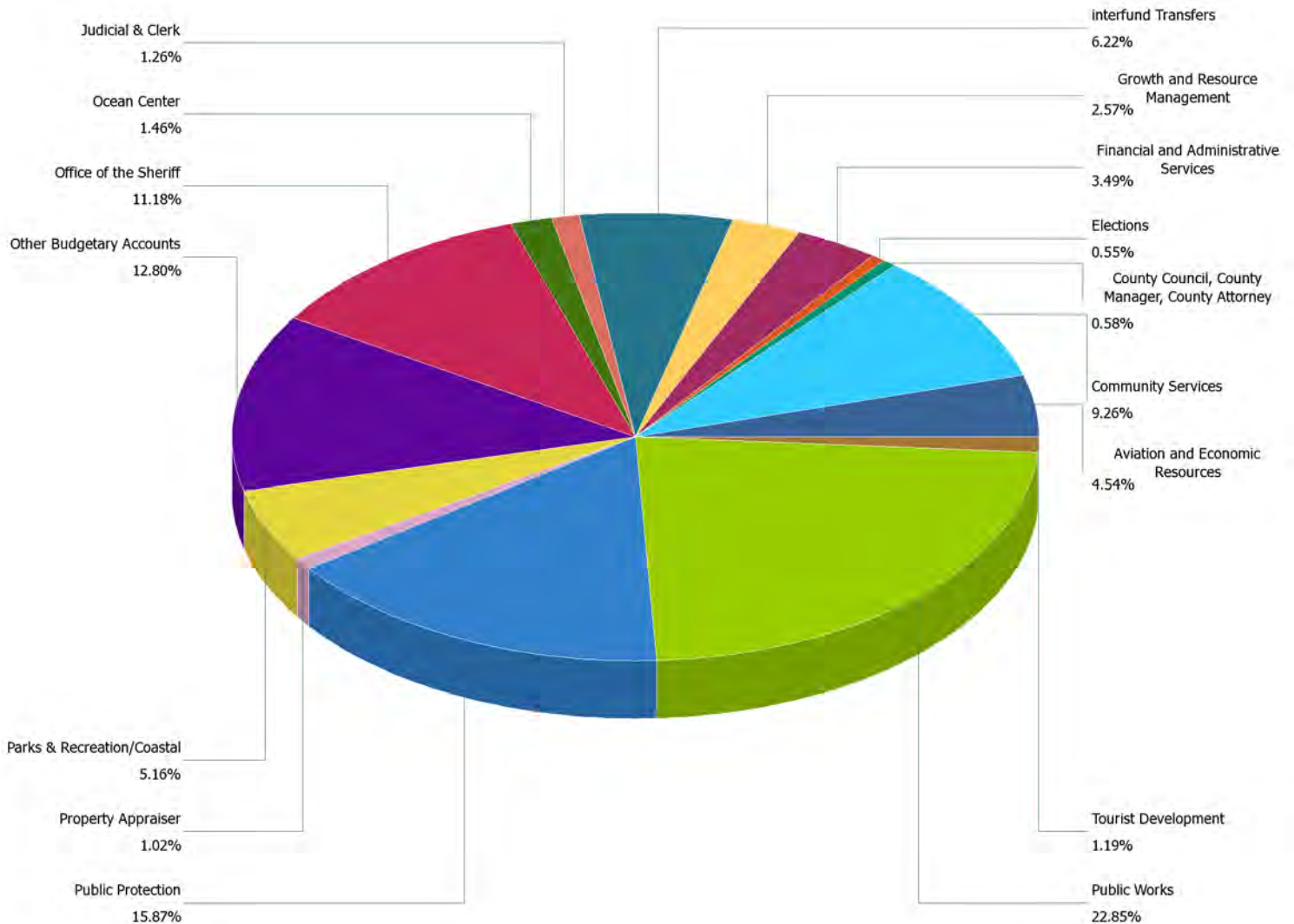
Countywide Revenues By Major Source Fiscal Year 2013-14	
Taxes	248,977,660
Intergovernmental Revenues	48,118,844
Charges for Services	85,891,951
Miscellaneous Revenues	10,328,080
Permits, Fees, Special Assessments	15,756,487
Judgements, Fines and Forfeitures	3,113,213
Contributions & Donations	631,476
Non-Operating Transfer	1,039,172
Appropriated Fund Balance	183,257,588
TOTAL REVENUES	\$597,114,471

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures By Category
Fiscal Year 2013-14
\$597,114,471



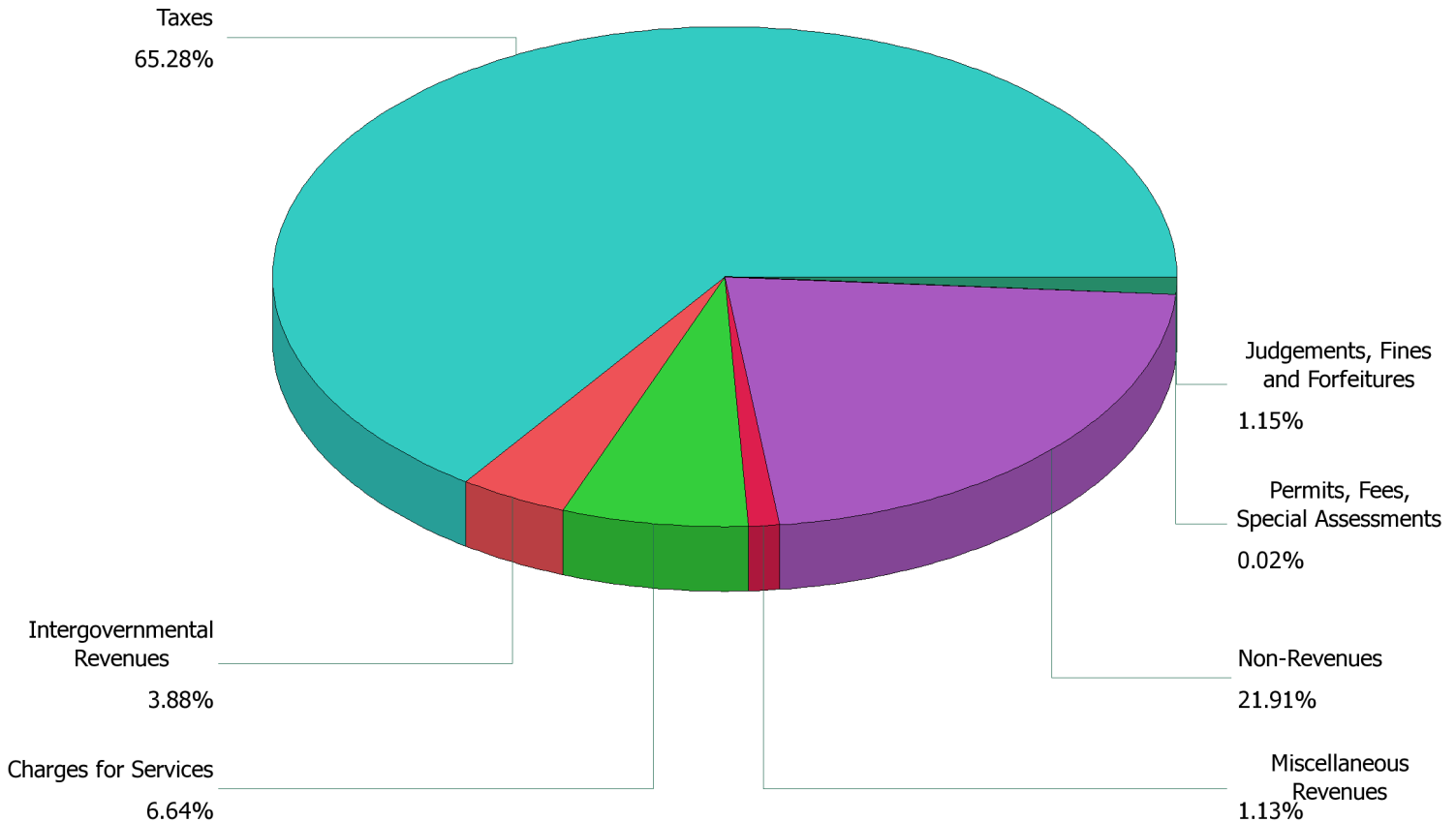
Countywide Expenditures By Category Fiscal Year 2013-14	
Personal Services	210,588,565
Operating Expenses	154,381,254
Capital Outlay	8,466,849
Subtotal Operating Expenses	\$373,436,668
Capital Improvements	24,156,455
Debt Service	30,623,367
Grants and Aids	24,751,836
Non-Operating Transfer	5,400,308
Reserves	159,184,436
Total Expenditures	\$617,553,070
Reimbursements	(20,438,599)
Net Expenditures	\$597,114,471

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures by Department
FY 2013-14
\$597,114,471



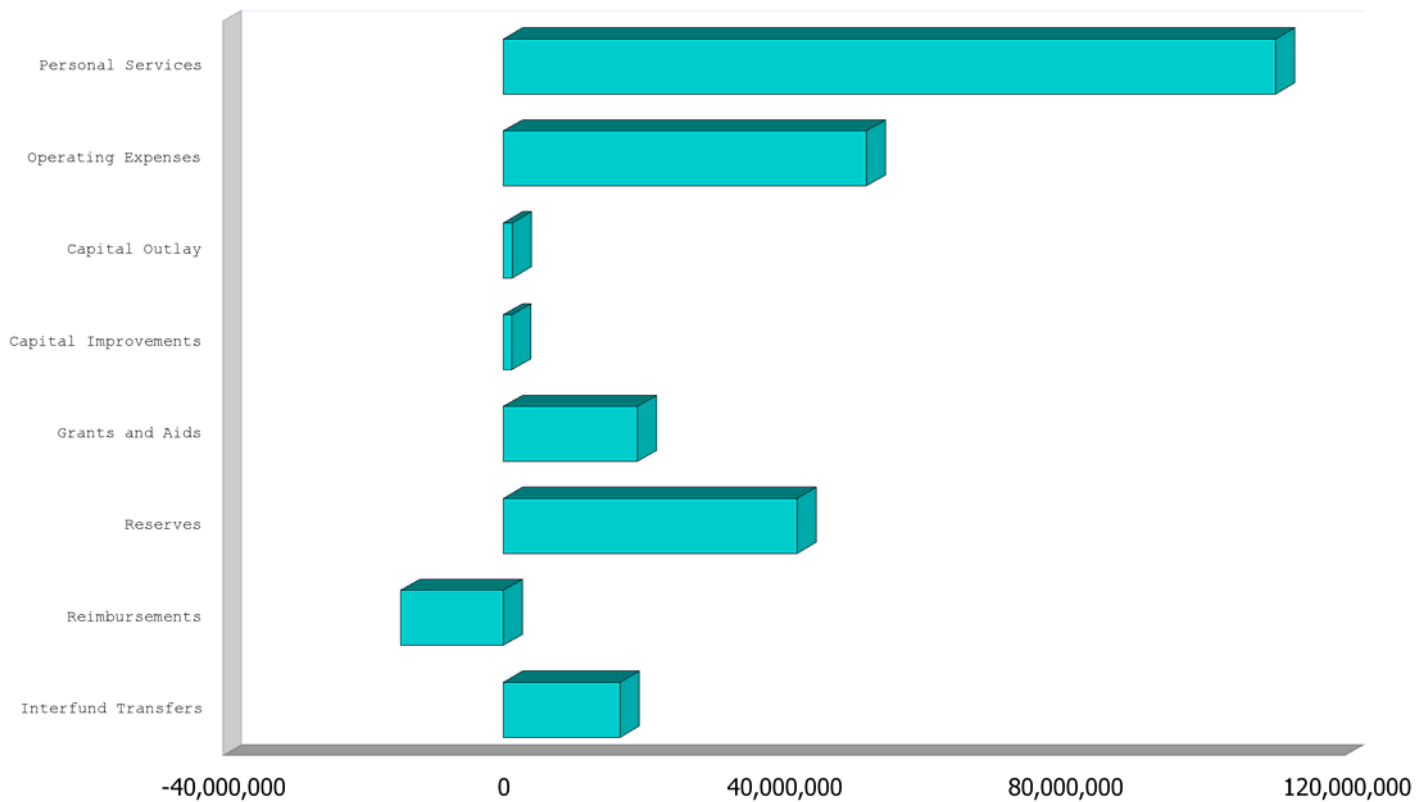
Countywide Expenditures By Department Fiscal Year 2013-14			
Aviation and Economic Resources	29,530,700	Office of the Sheriff	72,744,186
Community Services	60,249,630	Other Budgetary Accounts	123,801,822
County Council, County Manager, County Attorney	3,799,918	Parks & Recreation/Coastal	33,571,682
Elections	3,587,846	Property Appraiser	6,664,063
Financial and Administrative Services	22,682,690	Public Protection	103,274,666
Growth and Resource Management	16,734,939	Public Works	148,738,293
Judicial & Clerk	8,172,874	Tourist Development	7,749,159
Ocean Center	9,528,801	Interfund Transfers	(53,716,798)
TOTAL EXPENDITURES			\$597,114,471

VOLUSIA COUNTY, FLORIDA
General Fund Revenues By Major Source
Fiscal Year 2013-14
\$227,256,401



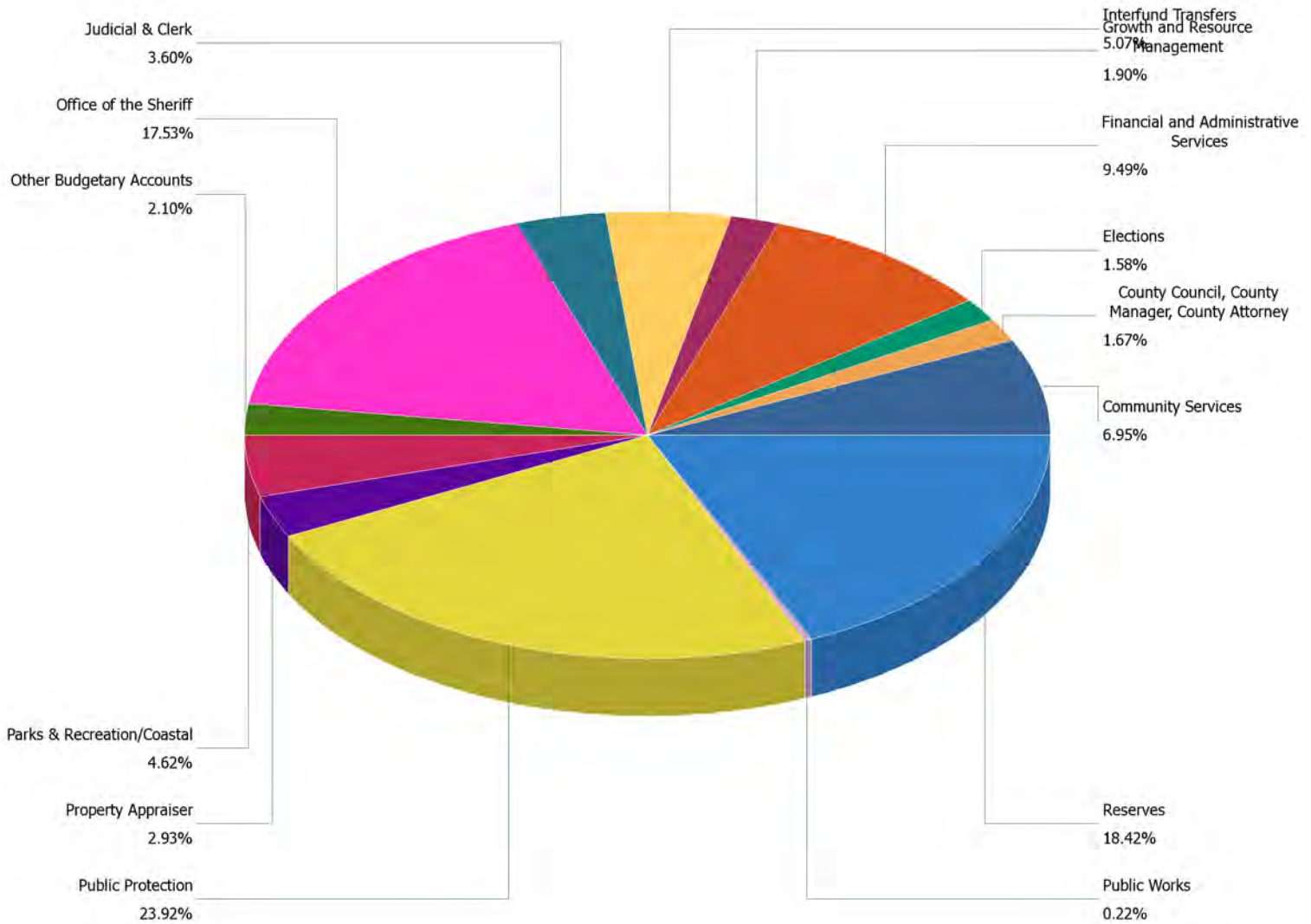
General Fund Revenues By Major Source Fiscal Year 2013-14	
Taxes	148,351,783
Intergovernmental Revenues	8,814,315
Charges for Services	15,080,366
Miscellaneous Revenues	2,569,500
Permits, Fees, Special Assessments	39,250
Judgements, Fines and Forfeitures	2,609,713
Transfers From Other Funds	7,266,554
Appropriated Fund Balance	42,522,370
Contributions & Donations	2,550
TOTAL REVENUES	\$227,256,401

VOLUSIA COUNTY, FLORIDA
General Fund Expenditures By Category
Fiscal Year 2013-14
\$227,256,401



General Fund Expenditures By Category	
Fiscal Year 2013-14	
Personal Services	110,041,722
Operating Expenses	51,755,254
Capital Outlay	1,265,590
Subtotal Operating Expenses	\$163,062,566
Capital Improvements	1,175,000
Grants and Aids	19,125,680
Transfers	16,644,018
Reserves - All Other	24,120,027
Reserves - Emergency	17,746,493
Total Expenditures	\$241,873,784
Reimbursements	(14,617,383)
Net Expenditures	\$227,256,401

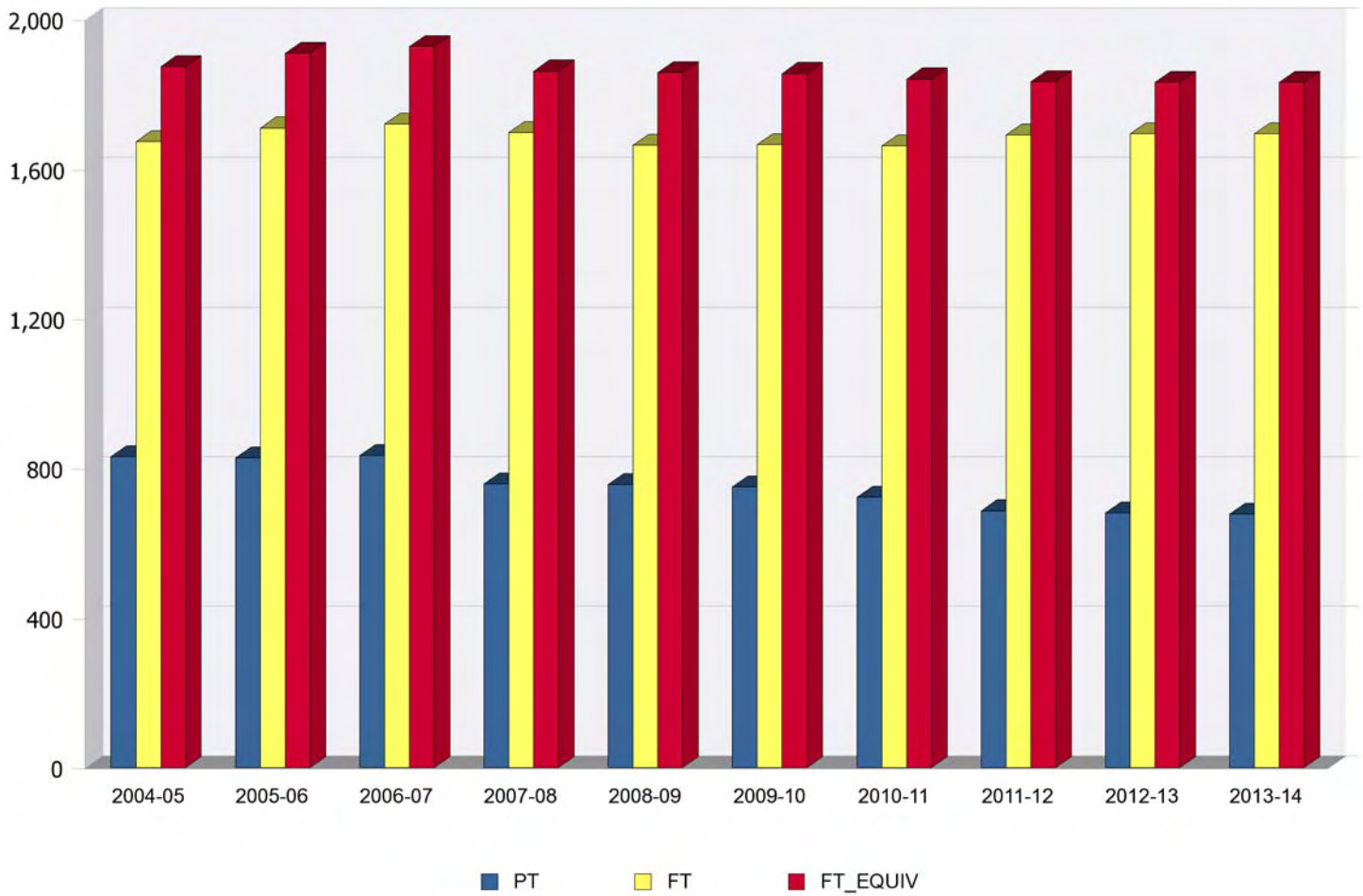
VOLUSIA COUNTY, FLORIDA
General Fund Expenditures by Department
FY 2013-14
\$227,256,401



General Fund Expenditures By Department Fiscal Year 2013-14			
County Council, County Manager, County Attorney	3,799,918	Parks & Recreation/Coastal	10,503,036
Elections	3,587,846	Property Appraiser	6,664,063
Office of the Sheriff	39,829,498	Public Protection	54,362,333
Community Services	15,799,952	Public Works	495,056
Financial and Administrative Services	21,565,508	Other Budgetary Accounts	4,774,631
Growth and Resource Management	4,322,193	Reserves	41,866,520
Judicial & Clerk	8,172,874	Interfund Transfers	11,512,973
TOTAL EXPENDITURES		\$227,256,401	

VOLUSIA COUNTY, FLORIDA

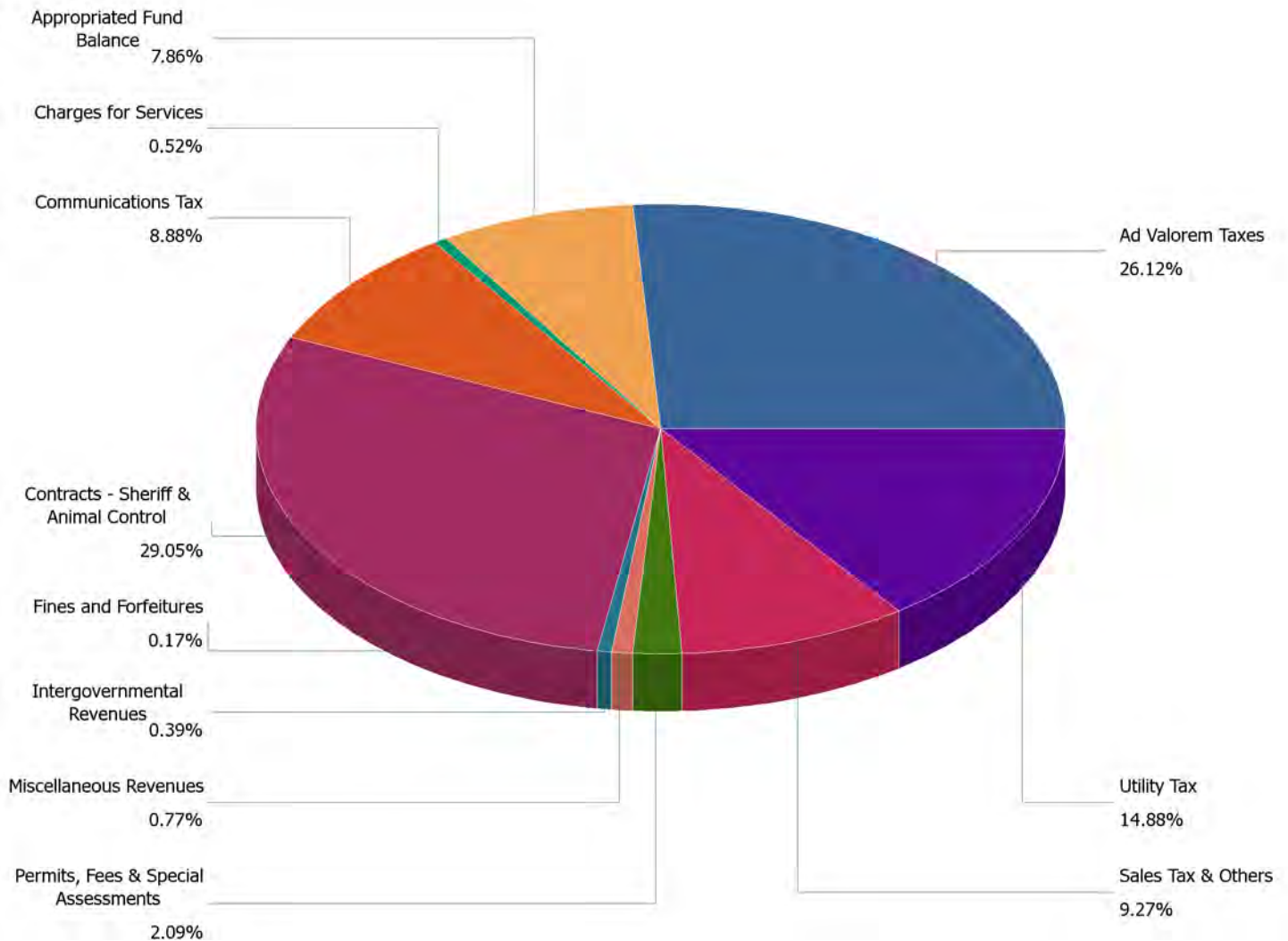
General Fund Personnel Authorizations



General Fund Personnel Authorizations FY 2004-05 to FY 2013-14			
Year	Part-Time	Full-Time	Full-Time Equivalent
2004-05	832	1,675	1,875
2005-06	828	1,711	1,911
2006-07	835	1,721	1,928
2007-08	759	1,699	1,863
2008-09	758	1,665	1,858
2009-10	751	1,666	1,856
2010-11	724	1,663	1,842
2011-12	687	1,692	1,835
2012-13	681	1,695	1,832
2013-14	678	1,696	1,833

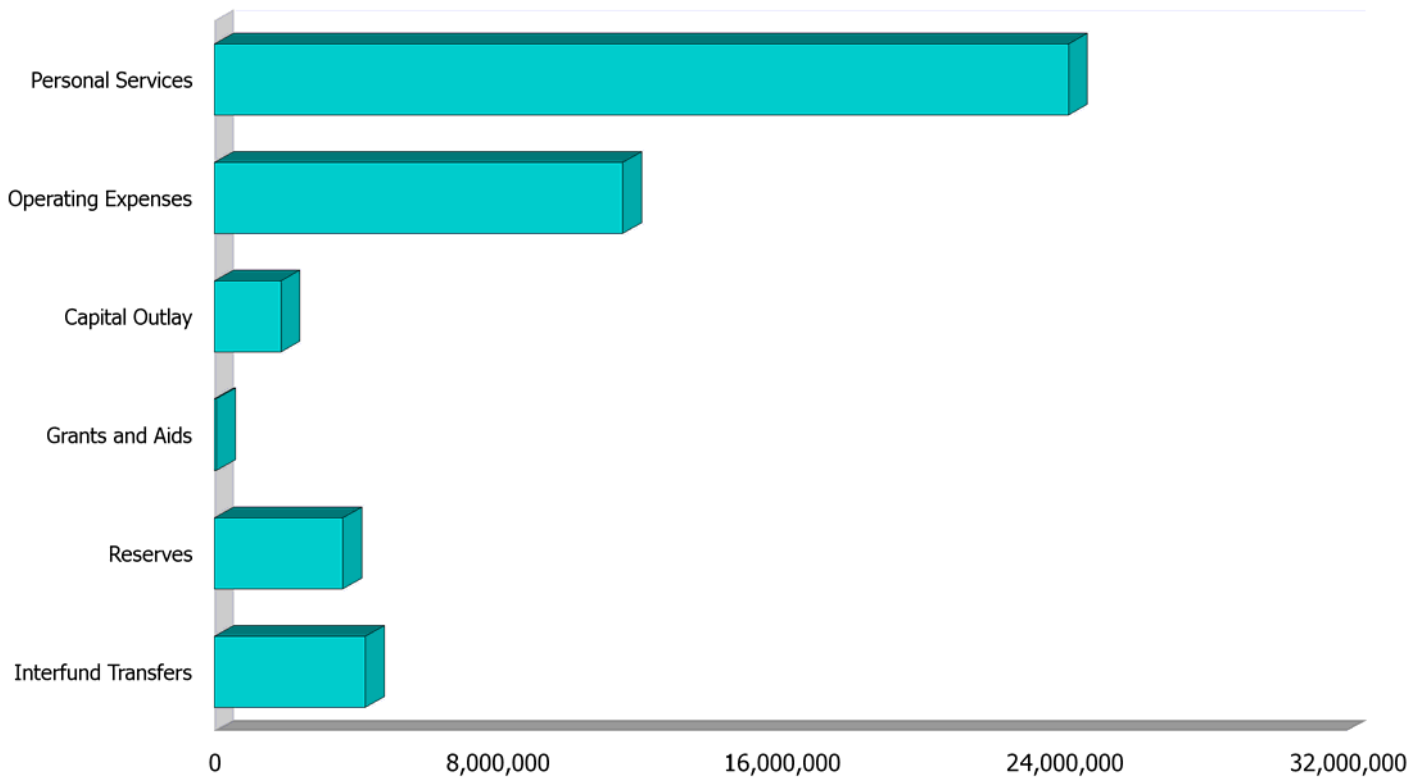
* 154 positions unfunded or in attrition

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Revenues By Major Source
Fiscal Year 2013-14
\$45,472,852



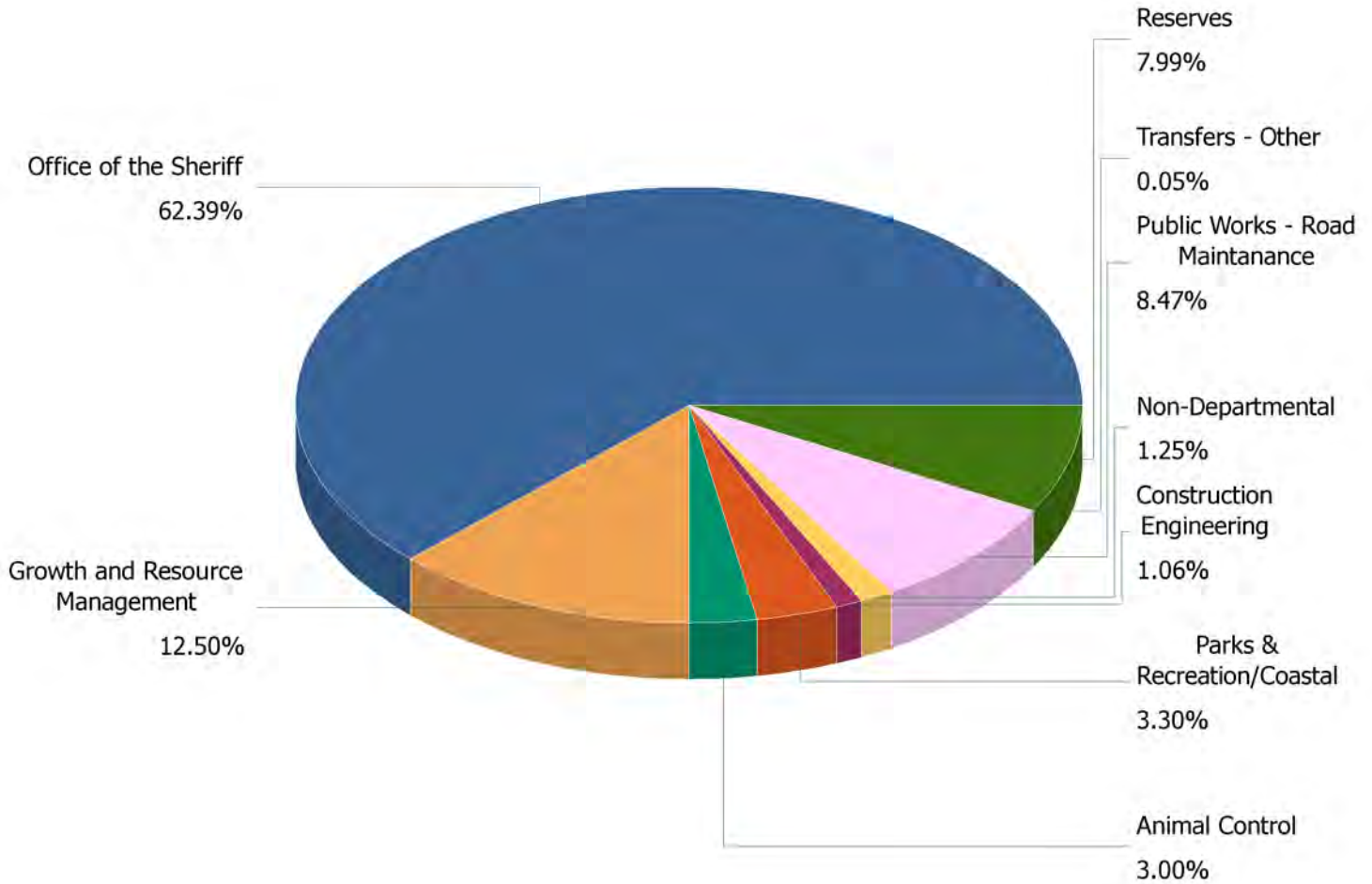
Municipal Service District Revenues By Major Source	
Fiscal Year 2013-14	
Ad Valorem Taxes	11,879,694
Communications Tax	4,040,000
Sales Tax & Others	4,370,202
Utility Tax	6,767,000
Permits, Fees & Special Assessments	950,295
Intergovernmental Revenues	175,945
Charges for Services	299,280
Contracts - Sheriff & Animal Control	13,209,236
Fines and Forfeitures	77,500
Miscellaneous Revenues	130,400
Appropriated Fund Balance	3,573,300
TOTAL REVENUES	\$45,472,852

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Expenditures By Category
Fiscal Year 2013-14
\$45,472,852



Municipal Service District Fund Expenditures By Category	
Fiscal Year 2013-14	
Personal Services	24,127,139
Operating Expenses	11,528,855
Capital Outlay	1,877,468
Subtotal Operating Expenses	\$37,533,462
Grants and Aids	50,000
Transfer for Road Maintenance	3,850,000
Other Transfers	408,269
Reserves - Emergency	2,072,727
Reserves - All Other	1,558,394
TOTAL EXPENDITURES	\$45,472,852

VOLUSIA COUNTY, FLORIDA
Municipal Service District Fund Expenditures by Department
FY 2013-14
\$45,472,852

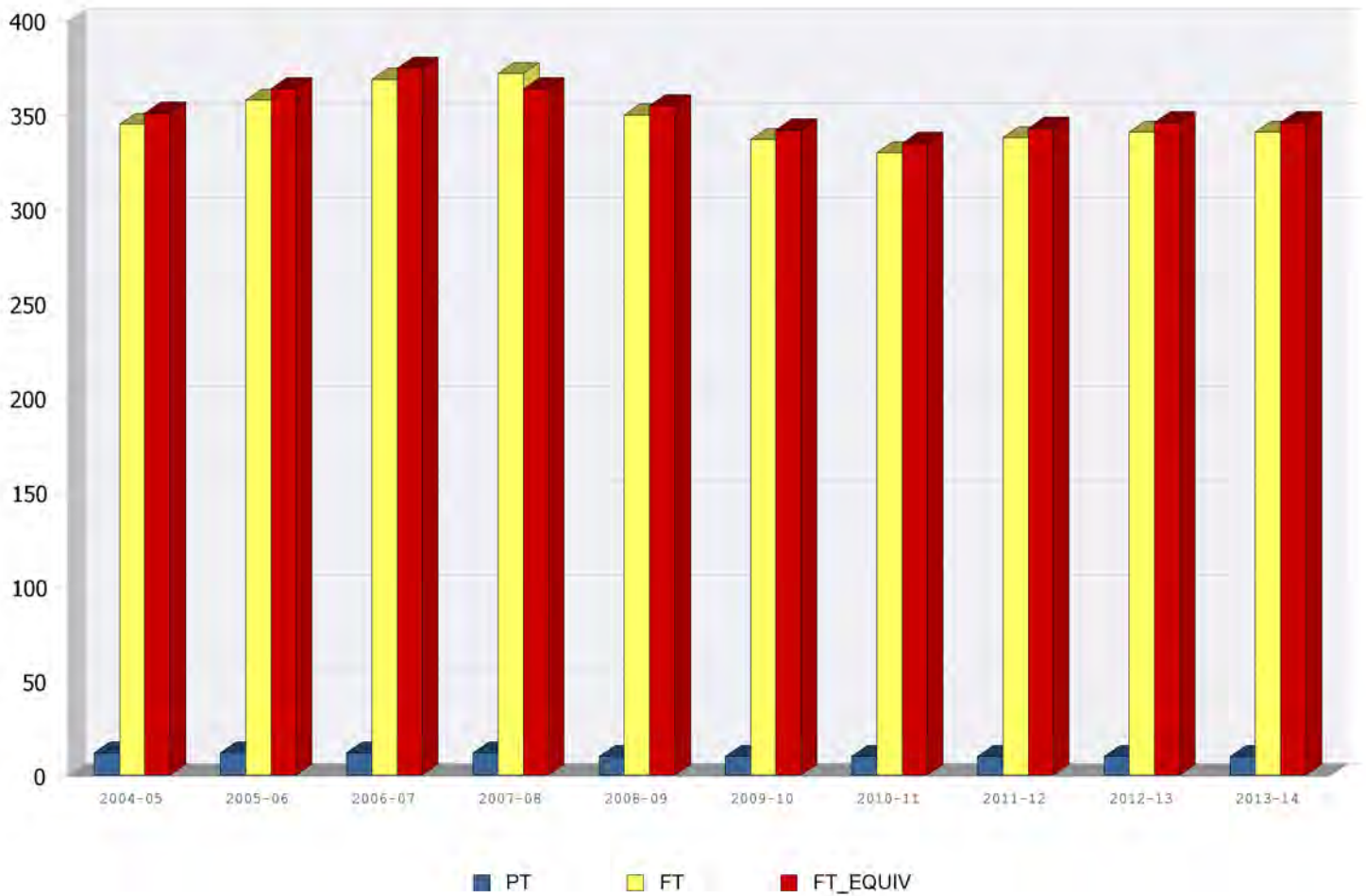


Municipal Service District Fund Expenditures By Department Fiscal Year 2013-14	
Office of the Sheriff	28,370,976
Growth and Resource Management	5,684,919
Animal Control	1,364,861
Parks & Recreation/Coastal	1,501,182
Construction Engineering	483,047
Non-Departmental	566,164
Public Works - Road Maintenance	3,850,000
Transfers - Other	20,582
Reserves	3,631,121
TOTAL EXPENDITURES:	\$45,472,852

Note: The Office of the Sheriff includes outside contracts that total \$13,131,922
Volusia County Section J - 17

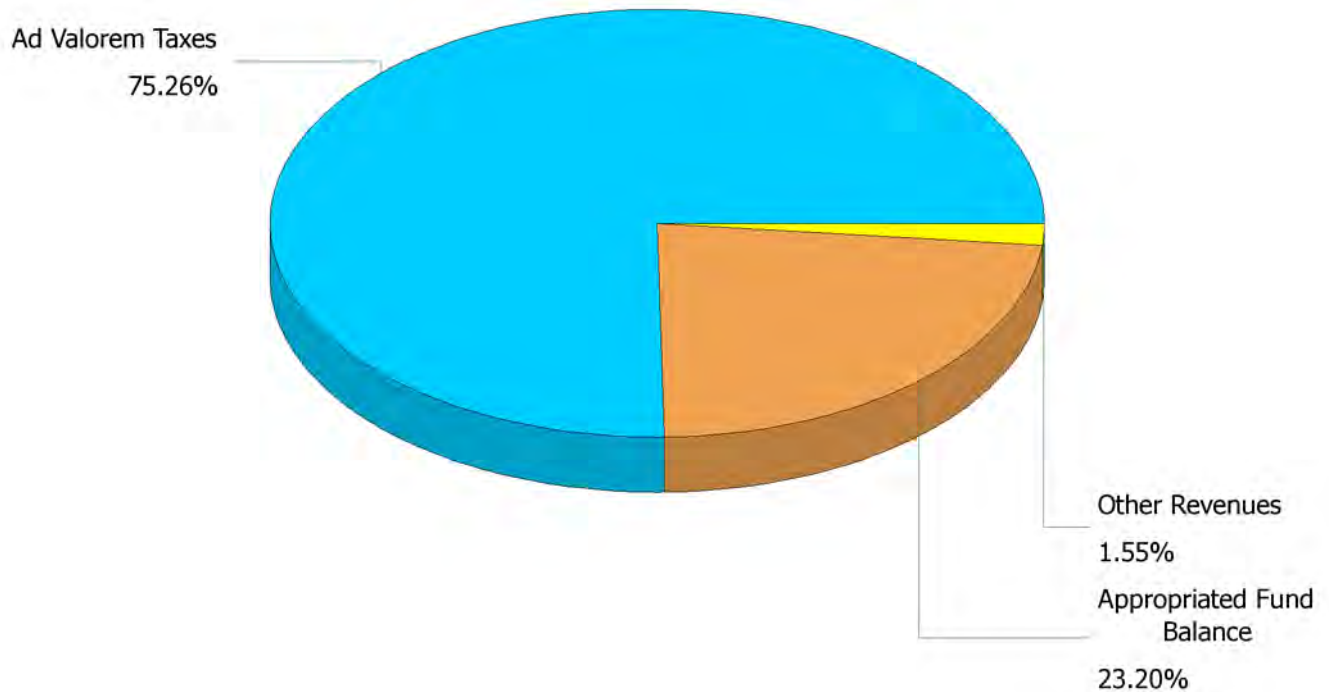
VOLUSIA COUNTY, FLORIDA

Municipal Service District Fund Personnel Authorizations



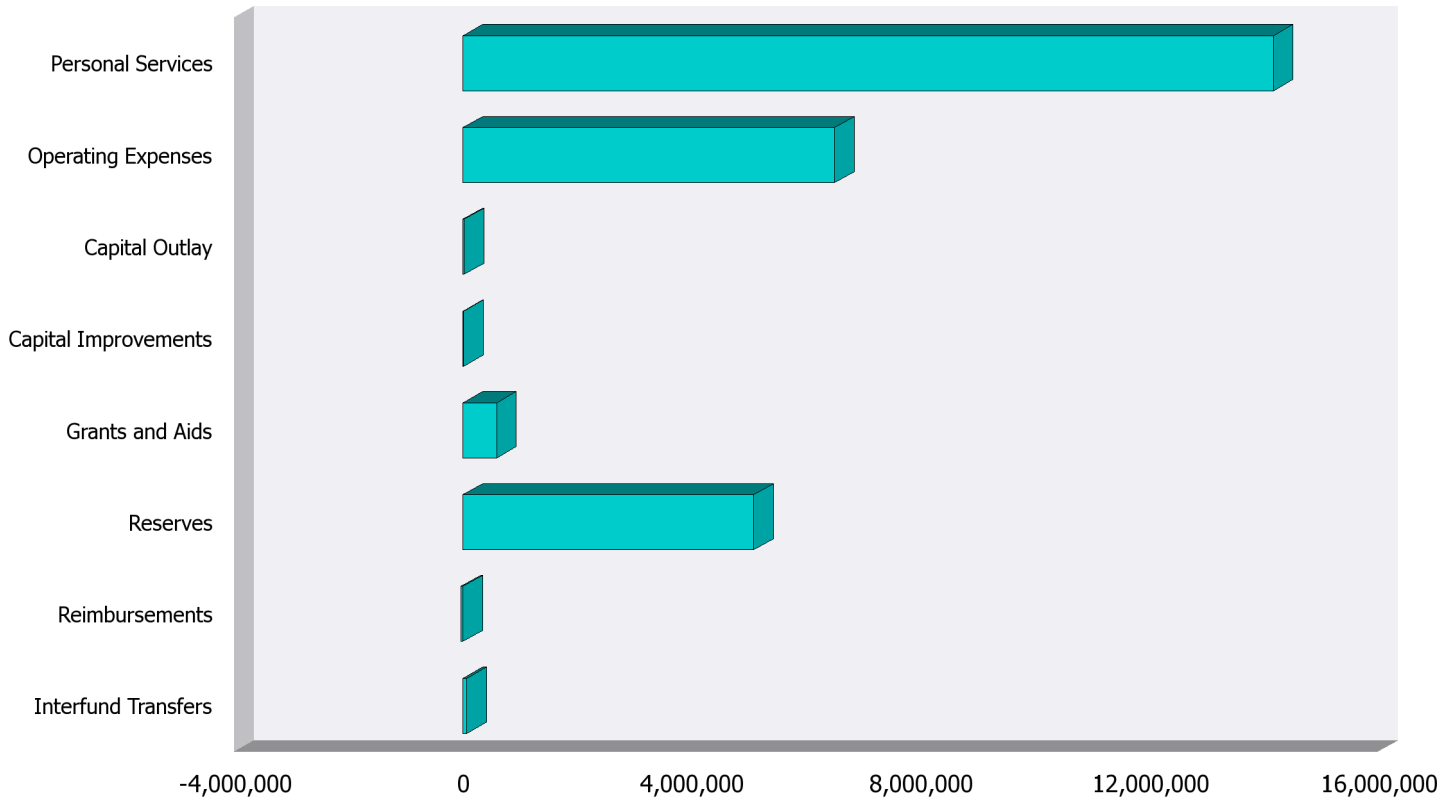
Municipal Service District Fund Personnel Authorizations FY 2004-05 to FY 2013-14			
Year	Part-Time	Full-Time	Full-Time Equivalent
2004-05	12	345	351
2005-06	12	358	364
2006-07	12	369	375
2007-08	12	372	364
2008-09	10	350	355
2009-10	10	337	342
2010-11	10	330	335
2011-12	10	338	343
2012-13	10	341	346
2013-14	10	341	346

VOLUSIA COUNTY, FLORIDA
Fire Fund Revenues By Major Source
Fiscal Year 2013-14
\$26,435,713



Fire Fund Revenues By Major Source Fiscal Year 2013-14	
Ad Valorem Taxes	19,894,372
Other Revenues	409,020
Appropriated Fund Balance	6,132,321
TOTAL REVENUES	\$26,435,713

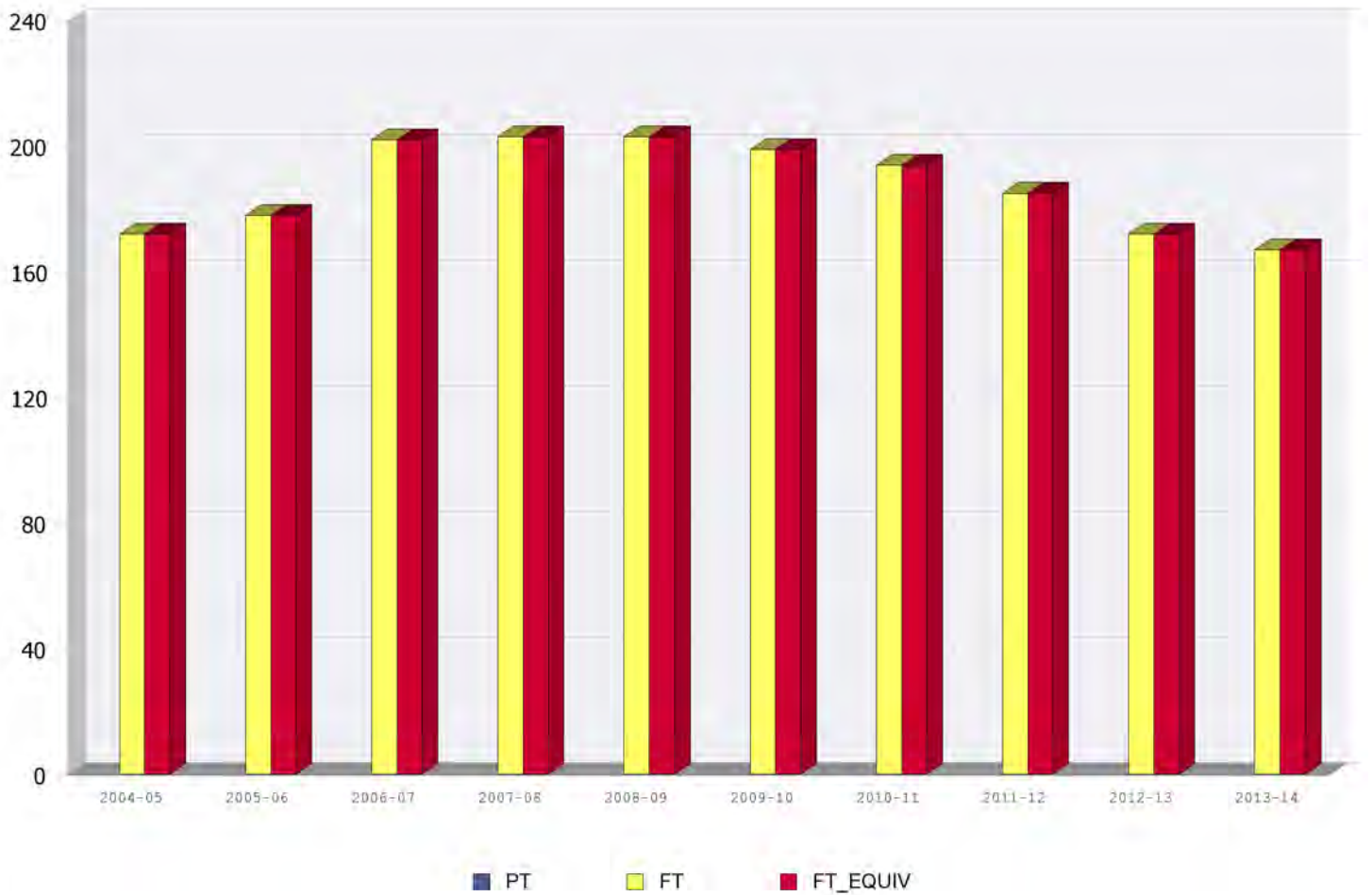
VOLUSIA COUNTY, FLORIDA
Fire Fund Expenditures By Category
Fiscal Year 2013-14
\$26,435,713



Fire Fund Expenditures By Category	
Fiscal Year 2013-14	
Personal Services	14,175,943
Operating Expenses	6,502,254
Capital Outlay	25,600
Subtotal Operating Expenses	\$20,703,797
Capital Improvements	12,000
Grants and Aids	591,139
Transfers	70,000
Reserves	5,090,048
Reimbursements	(31,271)
Net Expenditures	\$26,435,713

VOLUSIA COUNTY, FLORIDA

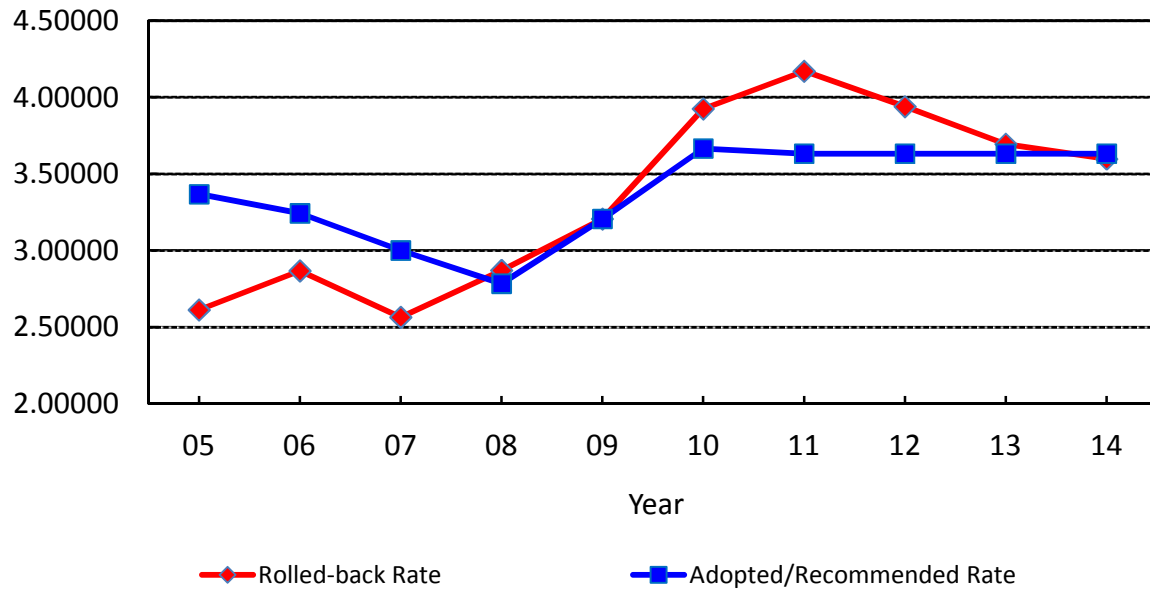
Fire Services Fund Personnel Authorizations



Fire Services Fund Personnel Authorizations FY 2004-05 to FY 2013-14			
Year	Part-Time	Full-Time	Full-Time Equivalent
2004-05		172	172
2005-06		178	178
2006-07		202	202
2007-08		203	203
2008-09		203	203
2009-10		199	199
2010-11		194	194
2011-12		185	185
2012-13		172	172
2013-14		167	167

VOLUSIA COUNTY, FLORIDA

Fire Fund Ad Valorem Tax Rates Ten Year History



Fire Fund Ad Valorem Tax Rates		
Fiscal Year	Rollback Rate	Recommended Rate
2004-05	2.6115	3.3668
2005-06	2.8664	3.2420
2006-07	2.5642	3.0000
2007-08	2.8697	2.7836
2008-09	3.2058	3.2058
2009-10	3.9238	3.6651
2010-11	4.1689	3.6315
2011-12	3.9382	3.6315
2012-13	3.6942	3.6315
2013-14	3.5969	3.6315

Summary of Capital Outlay by Fund

FY 2013-14

Fund	On-Going / Continuous	Carry Forward	New	Total Request
<u>Countywide Funds</u>				
001 General	1,095,045	0	130,545	1,225,590
104 Library	170,240	0	-50,000	120,240
Total Countywide Funds	1,265,285	0	80,545	1,345,830
<u>Special Revenue Funds</u>				
002 Emergency Medical Services	137,900	0		137,900
103 County Transportation Trust	859,950	0		859,950
105 East Volusia Mosquito Control	44,614	0	90,100	134,714
118 Ocean Center	162,500	0	346,500	509,000
120 Municipal Service District	1,877,468	0		1,877,468
140 Fire Services	25,600	0		25,600
159 Stormwater Utility	550,087	0		550,087
475 Parking Garage	19,800	0	22,500	42,300
Total Special Revenue Funds	3,677,919	0	459,100	4,137,019
<u>Enterprise Funds</u>				
450 Solid Waste	2,301,684	0	18,300	2,319,984
451 Daytona Beach International Airport	62,000	3,100	47,416	112,516
457 Water and Sewer Utilities	325,000	0	186,500	511,500
Total Enterprise Funds	2,688,684	3,100	252,216	2,944,000
TOTAL OPERATING FUNDS	7,631,888	3,100	791,861	8,426,849
<u>Capital Projects Funds</u>				
305 Capital Outlay			792,552	792,552
Total Capital Projects Funds			792,552	792,552
<u>Internal Service Funds</u>				
511 Computer Replacement	1,100,237	297,310		1,397,547
513 Equipment Maintenance	2,433,887	0	52,000	2,485,887
Total Internal Service Funds	3,534,124	297,310	52,000	3,883,434
TOTAL NON-OPERATING FUNDS	3,534,124	297,310	844,552	4,675,986
TOTAL ALL FUNDS	11,166,012	300,410	1,636,413	13,102,835

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Elections						
Absentee Ballot Mailing System	1	63,000	63,000	0	0	63,000
Election's Dept. PC Replacement	18	1,322	23,796	0	0	23,796
Election System Servers	6	2,500	15,000	0	0	15,000
Forklift - Warehouse	1	8,000	8,000	0	0	8,000
Tablets	8	1,000	8,000	0	0	8,000
Total Elections			\$117,796	\$0	\$0	\$117,796
Environmental Management						
Chiller, Large	1	5,000	5,000	0	0	5,000
Chiller, Small	1	1,200	1,200	0	0	1,200
Total Environmental Management			\$6,200	\$0	\$0	\$6,200
Justice System General Operations						
SAN Backup and Disaster Recovery System	1	25,000	0	0	25,000	25,000
Switch Replacement	1	4,000	4,000	0	0	4,000
Total Justice System General Operations			\$4,000	\$0	\$25,000	\$29,000
State Mandated Costs						
Fujitsu Scanners	31	1,433	0	0	44,423	44,423
Imaging/Scanners	8	3,000	0	0	24,000	24,000
PowerEdge Server	1	3,587	0	0	3,587	3,587
Unitrends Data Storage & Recovery Server	1	22,995	0	0	22,995	22,995
Video Conference Wall Unit	1	6,266	0	0	6,266	6,266
Total State Mandated Costs			\$0	\$0	\$101,271	\$101,271

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Office of the Sheriff						
Aviation Air Conditioning Service Cart	1	5,695	0	0	5,695	5,695
Digital Camera	1	1,091	1,091	0	0	1,091
Email	1	5,000	0	0	5,000	5,000
Email Spam Filter	1	5,000	5,000	0	0	5,000
F250 Crew Cab Truck	1	39,700	39,700	0	0	39,700
Investigator Cars	9	24,421	219,789	0	0	219,789
Network Servers	5	2,500	12,500	0	0	12,500
Network Storage Servers	6	5,000	30,000	0	0	30,000
Network Switches	4	2,000	8,000	0	0	8,000
Night Vision Units	4	3,800	0	0	15,200	15,200
Outboard Motors	2	16,000	32,000	0	0	32,000
Patrol Cars	2	36,666	73,332	0	0	73,332
Personal Computers	100	1,100	110,000	0	0	110,000
Remote lighting system	1	1,414	0	0	1,414	1,414
Rotor Head Removal Tool	1	12,765	0	0	12,765	12,765
SUV 4 x 4	2	41,486	82,972	0	0	82,972
Underwater Communication Tranceiver	1	1,500	0	0	1,500	1,500
Van	1	43,756	43,756	0	0	43,756
Total Office of the Sheriff			\$658,140	\$0	\$41,574	\$699,714
Medical Examiner						
Chest Freezer	1	2,000	2,000	0	0	2,000
Total Medical Examiner			\$2,000	\$0	\$0	\$2,000
Beach Safety						
All Terrain Vehicle	3	6,500	19,500	0	0	19,500
Personal Watercraft	1	8,600	8,600	0	0	8,600
Radios Portable Tower	3	1,600	4,800	0	0	4,800
Radios Scan	2	2,500	5,000	0	0	5,000
Total Beach Safety			\$37,900	\$0	\$0	\$37,900
Parks Recreation & Culture						
Bunker Rake	2	11,000	22,000	0	0	22,000
John Deere Gator	3	8,000	24,000	0	0	24,000
Scag Mower	1	9,000	9,000	0	0	9,000
Sod Cutter	1	4,300	4,300	0	0	4,300
Total Parks Recreation & Culture			\$59,300	\$0	\$0	\$59,300

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 001 - General						
Information Technology						
East Side Data Center Environmental Monitoring	1	10,500	0	0	10,500	10,500
Server Replacements: Amanda Database	2	8,250	16,500	0	0	16,500
Server Replacements: Anti-Spam	2	9,250	18,500	0	0	18,500
Server Replacements: Kronos	1	11,500	11,500	0	0	11,500
Storage Area Network: CJIS	1	66,000	66,000	0	0	66,000
Storage Area Network: Non-CJIS	1	78,000	78,000	0	0	78,000
Time Clock - Kronos InTouch 9000	3	3,803	11,409	0	0	11,409
Total Information Technology			\$201,909	\$0	\$10,500	\$212,409

Total Fund 001	\$1,087,245	0	\$178,345	\$1,265,590

Fund: 002 - Emergency Medical Services

Emergency Medical Services						
Drive Cam	50	1,500	75,000	0	0	75,000
Mobile Data Computers	13	1,700	22,100	0	0	22,100
Patient Billing Tablets	12	3,400	40,800	0	0	40,800
Total Emergency Medical Services			\$137,900	\$0	\$0	\$137,900

Total Fund 002	\$137,900	0	0	\$137,900

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 103 - County Transportation Trust						
Road and Bridge						
16' Utility Trailer	1	15,000	15,000	0	0	15,000
Air Compressor	2	2,000	4,000	0	0	4,000
Asphalt Milling Head for Skid Steer	1	22,500	22,500	0	0	22,500
Bush Hogg Mowing Deck 10'	10	15,000	150,000	0	0	150,000
Concrete Saw	1	1,250	1,250	0	0	1,250
Full Size Flatbed Truck	2	90,000	180,000	0	0	180,000
Ice Machine	1	5,000	5,000	0	0	5,000
Message Board Trailer	1	17,000	17,000	0	0	17,000
Small Roller	1	16,000	16,000	0	0	16,000
Steam Pressure Washer	1	5,000	5,000	0	0	5,000
Tandem Dump Truck	2	150,000	300,000	0	0	300,000
Tractor	2	65,000	130,000	0	0	130,000
Welder with Pasma Cutter	1	11,000	11,000	0	0	11,000
Total Road and Bridge			\$856,750	\$0	\$0	\$856,750
Traffic Engineering						
Radar Unit	1	3,200	3,200	0	0	3,200
Total Traffic Engineering			\$3,200	\$0	\$0	\$3,200
Total Fund 103			\$859,950	0	0	\$859,950
Fund: 104 - Library						
Library Services						
Audio/Visual Equipment Replacements	2	3,300	6,600	0	0	6,600
Micro Reader, Printers, Bookdrops	1	20,000	20,000	0	0	20,000
Network Equip.: Switches, Firewalls, & WiFi	10	3,000	30,000	0	0	30,000
Network Printers	8	1,705	13,640	0	0	13,640
Replacement Equipment	1	10,000	10,000	0	0	10,000
Servers	3	10,000	30,000	0	0	30,000
Smart Access Mangement System equipment	1	10,000	10,000	0	0	10,000
Total Library Services			\$120,240	\$0	\$0	\$120,240
Total Fund 104			\$120,240	0	0	\$120,240

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 105 - East Volusia Mosquito Control						
Mosquito Control						
Autoclave	1	13,700	0	0	13,700	13,700
Chemical Locker	1	1,100	0	0	1,100	1,100
Circulating water bath	1	2,800	0	0	2,800	2,800
Drop Vision AG	1	18,500	0	0	18,500	18,500
Ford F150	1	28,114	28,114	0	0	28,114
Fume Hood	1	7,000	0	0	7,000	7,000
Jeep Wrangler	1	40,000	0	0	40,000	40,000
Monocular Night Vision Tube (NVD)	1	6,000	6,000	0	0	6,000
Refrigerated Centrifuge	1	10,500	10,500	0	0	10,500
Scanner	1	7,000	0	0	7,000	7,000
Total Mosquito Control			\$44,614	\$0	\$90,100	\$134,714

Total Fund 105			\$44,614	0	\$90,100	\$134,714

Fund: 118 - Ocean Center

Ocean Center						
Aisle lighting for seating risers	1	75,000	0	0	75,000	75,000
Ballroom Air Walls	120	1,100	0	0	132,000	132,000
CCTV Cameras	6	2,000	0	0	12,000	12,000
CCTV Workstation Equipment	1	12,500	12,500	0	0	12,500
Client Internet Access	1	150,000	150,000	0	0	150,000
Exterior Handrails	1	15,000	0	0	15,000	15,000
Exterior Signage and Color Coding	1	30,000	0	0	30,000	30,000
Seating Platforms in Risers	1	30,000	0	0	30,000	30,000
Security Cameras	12	3,000	0	0	36,000	36,000
Two Way Radios	10	1,650	0	0	16,500	16,500
Total Ocean Center			\$162,500	\$0	\$346,500	\$509,000

Total Fund 118			\$162,500	0	\$346,500	\$509,000

Fund: 120 - Municipal Service District

Office of the Sheriff						
Administrative Vehicles	2	31,895	63,790	0	0	63,790
Digital Mobile Radios	75	5,172	387,900	0	0	387,900
Mobile Data Computers	92	1,700	156,400	0	0	156,400
Mobile Data Tablets	7	3,200	22,400	0	0	22,400
Patrol Cars for Sergeants	13	32,090	417,170	0	0	417,170
Standard Police Patrol Cars for Deputies	28	29,636	829,808	0	0	829,808
Total Office of the Sheriff			\$1,877,468	\$0	\$0	\$1,877,468

Total Fund 120			\$1,877,468	0	0	\$1,877,468

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 140 - Fire Services						
Fire Services						
1,500 Gallon Poly Tank	1	14,000	14,000	0	0	14,000
Hale Pony Pump	1	5,200	5,200	0	0	5,200
Ice Machine	2	3,200	6,400	0	0	6,400
Total Fire Services			\$25,600	\$0	\$0	\$25,600
Total Fund 140			\$25,600	0	0	\$25,600
Fund: 159 - Stormwater Utility						
Stormwater						
3" Portable Trash Pump	1	3,950	3,950	0	0	3,950
4" Portable Trash Pump	1	4,442	4,442	0	0	4,442
6" Hydraulic Pump	2	46,679	93,358	0	0	93,358
Bush Hogg Mowing deck 10'	1	15,000	15,000	0	0	15,000
Concrete Mixer	1	3,200	3,200	0	0	3,200
Excavator	1	356,000	356,000	0	0	356,000
Tractor	1	65,000	65,000	0	0	65,000
Utility Body for Pick-up Truck	1	9,137	9,137	0	0	9,137
Total Stormwater			\$550,087	\$0	\$0	\$550,087
Total Fund 159			\$550,087	0	0	\$550,087

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 450 - Solid Waste						
Solid Waste						
CAT 12H Motor Grader	1	230,000	230,000	0	0	230,000
CAT 966H Loader	1	386,824	386,824	0	0	386,824
Cat D7 Dozer	1	657,860	657,860	0	0	657,860
CAT Off-road 725 Dump Truck	1	410,000	410,000	0	0	410,000
Chlorine pump skid	1	2,000	0	0	2,000	2,000
Data manager for TVA 1000B	1	8,800	0	0	8,800	8,800
Fusion Welder	1	5,000	5,000	0	0	5,000
John Deere Slope Mower	1	140,000	140,000	0	0	140,000
Light Plant	1	10,000	10,000	0	0	10,000
Pressure Washer	1	8,000	8,000	0	0	8,000
Roll Off Container	1	5,000	5,000	0	0	5,000
Service Truck	1	90,000	90,000	0	0	90,000
Sprite Recorder	1	4,000	4,000	0	0	4,000
Storage Hard Drive	1	4,000	4,000	0	0	4,000
Transfer Trailer	1	85,000	85,000	0	0	85,000
Transfer Truck Tractor	2	130,000	260,000	0	0	260,000
Utility vehicle	1	13,500	0	0	13,500	13,500
Total Solid Waste			\$2,295,684	\$0	\$24,300	\$2,319,984

Total Fund 450			\$2,295,684	0	\$24,300	\$2,319,984

Fund: 451 - Daytona Beach International Airport

Airport						
Bush Hog	1	15,000	15,000	0	0	15,000
Foreign Object Debris Sweeper	1	6,950	0	0	6,950	6,950
Gravely Brush Cutter	1	6,000	6,000	0	0	6,000
Gravely Pro40-Finish Mower	1	6,000	6,000	0	0	6,000
Steiner 4x4 Tractor	1	35,000	35,000	0	0	35,000
U.S. Customs Equipement Upgrades	1	40,466	0	0	40,466	40,466
Wildlife Mitigation Secure Storage	1	3,100	0	3,100	0	3,100
Total Airport			\$62,000	\$3,100	\$47,416	\$112,516

Total Fund 451			\$62,000	\$3,100	\$47,416	\$112,516

Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 457 - Water and Sewer Utilities						
Water Resources and Utilities						
Data Flow SCADA TCU's for NW 1& 2, NE 3,4,5,6,7,8,& 9	1	85,000	0	0	85,000	85,000
Data Flow Systems Upgrades	1	55,000	55,000	0	0	55,000
Plant 15 HSp Assembly Replacement	1	5,000	5,000	0	0	5,000
Plant 15 Upgrade Emergency Generator	1	200,000	200,000	0	0	200,000
Plant 2 Emergency Generator	1	3,000	3,000	0	0	3,000
Plant 7 Air Compressor Building Replacement	1	4,000	4,000	0	0	4,000
Plant 7 Pumping/Piping	1	15,000	15,000	0	0	15,000
Plant 7 Upgrade Variable Frequency Drive	1	3,000	3,000	0	0	3,000
Plant 8 Pump Replacement	1	15,000	15,000	0	0	15,000
Plant 8 Replace Variable Frequency Drive 1	1	5,000	5,000	0	0	5,000
Replace Ground Penetrating Radar	1	20,000	20,000	0	0	20,000
STP 10 Influent meter	1	5,000	0	0	5,000	5,000
STP 1 USBF RAS pumps, winch davits/ bases to lift station pum	1	8,000	0	0	8,000	8,000
STP 2 VFD's for reuse pumps	1	8,000	0	0	8,000	8,000
Truck mounted crane for lift station maintenance truck	1	25,000	0	0	25,000	25,000
Trucks F-150 4X4	2	25,000	0	0	50,000	50,000
WTP 10 and WTP 20 Data Flow cellular SCADA TCU's	1	5,500	0	0	5,500	5,500
Total Water Resources and Utilities			\$325,000	\$0	\$186,500	\$511,500
Total Fund 457						
			\$325,000	0	\$186,500	\$511,500
Fund: 475 - Parking Garage						
Ocean Center						
Office Vault Safe	1	2,500	0	0	2,500	2,500
Replace Segway	1	5,800	5,800	0	0	5,800
Security Cameras	6	2,000	0	0	12,000	12,000
Server for CCTV	1	6,000	6,000	0	0	6,000
VOIP For Command Center	1	8,000	0	0	8,000	8,000
Workstation for CCTV	2	4,000	8,000	0	0	8,000
Total Ocean Center			\$19,800	\$0	\$22,500	\$42,300
Total Fund 475						
			\$19,800	0	\$22,500	\$42,300
Total OPERATING FUNDS						
			7,568,088	3,100	895,661	8,466,849

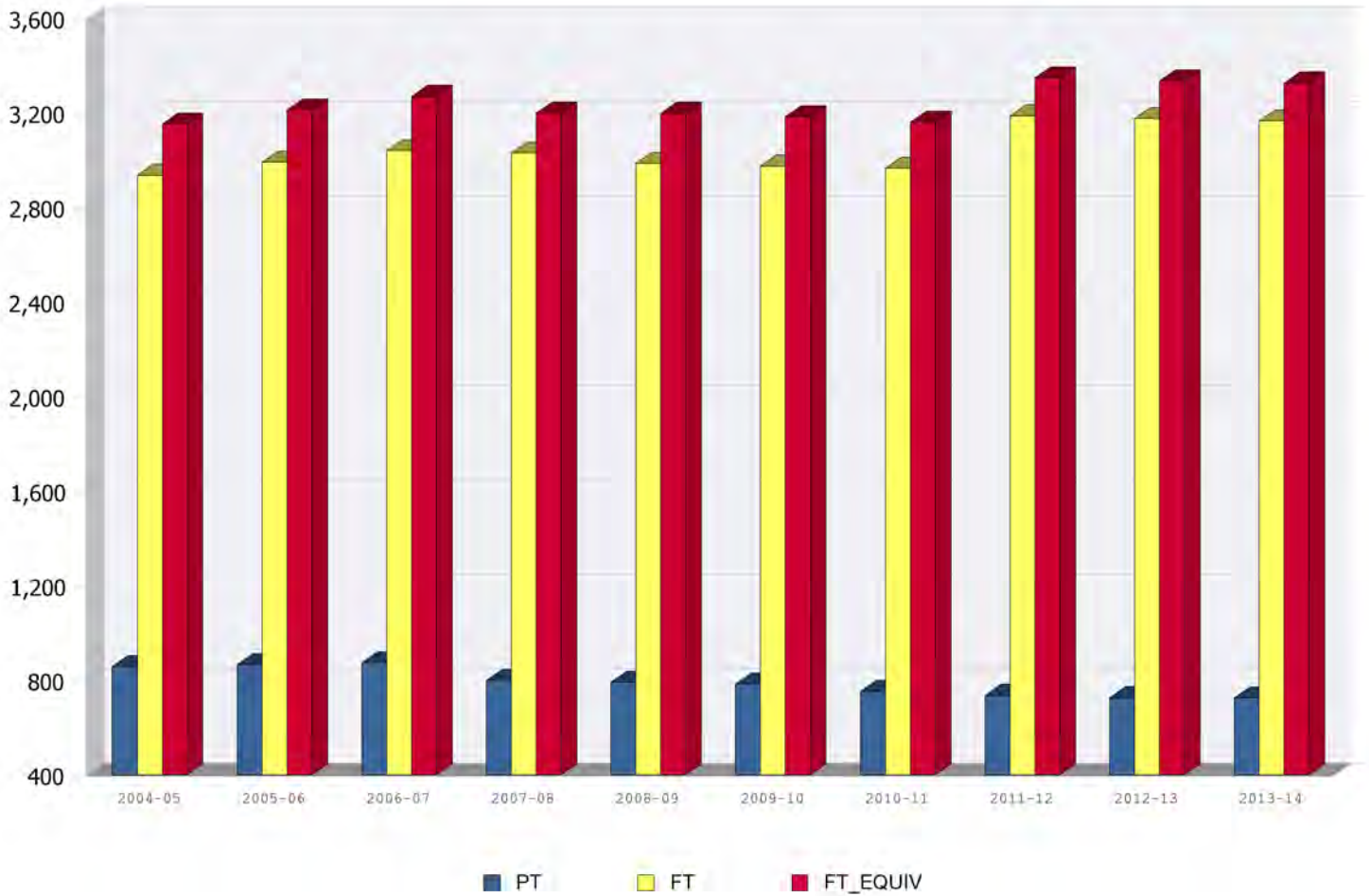
Detail of Capital Outlay by Fund

FY 2013-14

Item Description	Quantity	Unit Cost	Replacement	Carry Forward	New	Total Request
Fund: 305 - Capital Outlay						
Capital Projects						
Microwave Rectifiers - replace	1	100,000	0	0	100,000	100,000
Radio Mutual Aid System	1	115,000	0	0	115,000	115,000
Radio Replacement - Fire Services Fund	1	70,000	0	0	70,000	70,000
Radio Replacement - General Fund	1	250,000	0	0	250,000	250,000
Radio Replacement - MSD	1	62,500	0	0	62,500	62,500
Total Capital Projects			\$0	\$0	\$597,500	\$597,500
Total Fund 305			0	0	\$597,500	\$597,500
Fund: 511 - Computer Replacement						
Information Technology						
Computer Replacement Program	1	1,100,237	1,100,237	0	0	1,100,237
Computer Replacement Program (carry forward)	1	297,310	0	297,310	0	297,310
Total Information Technology			\$1,100,237	\$297,310	\$0	\$1,397,547
Total Fund 511			\$1,100,237	\$297,310	0	\$1,397,547
Fund: 513 - Equipment Maintenance						
Central Services						
A/C unit	1	8,000	0	0	8,000	8,000
Brake lathe with arbors	1	12,000	0	0	12,000	12,000
Catwalk installation	2	16,000	0	0	32,000	32,000
EVAC A/C Unit	1	3,000	3,000	0	0	3,000
Forklift	1	35,000	35,000	0	0	35,000
GM Diagnostic Systems	1	6,000	6,000	0	0	6,000
Other Diagnostic Equipment	1	6,000	6,000	0	0	6,000
Pressure Washer	1	5,500	5,500	0	0	5,500
Scheduled vehicle replacement	1	2,378,387	2,378,387	0	0	2,378,387
Total Central Services			\$2,433,887	\$0	\$52,000	\$2,485,887
Total Fund 513			\$2,433,887	0	\$52,000	\$2,485,887
Total NON-OPERATING FUNDS			3,534,124	297,310	649,500	4,480,934
TOTAL ALL FUNDS			11,102,212	300,410	1,545,161	12,947,783

VOLUSIA COUNTY, FLORIDA

Personnel Authorizations Ten Year History



County of Volusia Personnel Authorizations FY 2004-05 to FY 2013-14			
Year	Part-Time	Full-Time	Full-Time Equivalent
2004-05	860	2,939	3,155
2005-06	868	2,994	3,215
2006-07	875	3,043	3,272
2007-08	800	3,032	3,202
2008-09	794	2,988	3,201
2009-10	785	2,977	3,186
2010-11	755	2,968	3,163
2011-12	738	3,190	3,351
2012-13	728	3,179	3,338
2013-14	726	3,169	3,329

VOLUSIA COUNTY, FLORIDA
Summary of Positions by Fund
Fiscal Year 2011-12 to FY 2013-14

FUND		FY 2011-12 Budget			FY 2012-13 Budget			FY 2013-14 Budget		
		Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv
001	General	1,692.00	687.00	1,834.84	1,695.00	681.00	1,832.44	1,693.00	678.00	1,830.44
002	Emergency Medical Services	192.00	20.00	195.00	190.00	11.00	195.00	190.00	11.00	195.00
103	County Transportation Trust	203.00	4.00	203.60	201.00	7.00	202.60	200.00	9.00	202.60
104	Library	181.00	11.00	186.50	180.00	13.00	186.50	180.00	13.00	186.50
105	East Volusia Mosquito Control	29.00	1.00	29.75	29.00	1.00	29.75	29.00	1.00	29.75
114	Ponce De Leon Inlet and Port District	9.00	0.00	9.00	10.00	0.00	10.00	10.00	0.00	10.00
115	E-911 Emergency Telephone System	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
118	Ocean Center	36.00	1.00	36.50	36.00	1.00	36.50	36.00	1.00	36.50
120	Municipal Service District	338.00	10.00	343.00	341.00	10.00	346.00	341.00	10.00	346.00
123	Inmate Welfare Trust	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
130	Economic Development	12.00	0.00	12.00	12.00	0.00	12.00	12.00	0.00	12.00
140	Fire Services	185.00	0.00	185.00	172.00	0.00	172.00	167.00	0.00	167.00
159	Stormwater Utility	56.00	1.00	56.75	57.00	1.00	57.75	57.00	1.00	57.75
161	Volusia Forever	4.00	0.00	4.00	4.00	0.00	4.00	4.00	0.00	4.00
440	Waste Collection	0.00	0.00	0.00	2.00	0.00	2.00	3.00	0.00	3.00
450	Solid Waste	73.00	1.00	73.75	69.00	1.00	69.75	67.00	0.00	67.00
451	Daytona Beach International Airport	46.00	0.00	46.00	46.00	0.00	46.00	46.00	0.00	46.00
457	Water and Sewer Utilities	61.00	0.00	61.00	61.00	0.00	61.00	61.00	0.00	61.00
475	Parking Garage	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Total Operating Funds		3,126.00	736.00	3,285.69	3,114.00	726.00	3,272.29	3,105.00	724.00	3,263.54
513	Equipment Maintenance	51.00	0.00	51.00	51.00	0.00	51.00	51.00	0.00	51.00
521	Insurance Management	12.00	2.00	13.00	13.00	2.00	14.00	12.00	2.00	13.00
530	Group Insurance	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
Total Non-operating Funds		64.00	2.00	65.00	65.00	2.00	66.00	64.00	2.00	65.00
TOTAL ALL FUNDS		3,190.00	738.00	3,350.69	3,179.00	728.00	3,338.29	3,169.00	726.00	3,328.54
Attrition				22.00					25.00	29.00
Unfunded				222.00					235.00	248.00

**Changes in Authorized Positions
FY2013-14**

Fund/Division/Activity Position	Number of Full-Time Positions	Number of Part-Time Positions	Comment
General Fund			
Financial and Administrative Services			
Facilities Director	(1)		Department efficiency
Growth and Resource Management			
Land Management Director	(1)		Department efficiency
Public Protection			
Deputy Fire Chief	(1)		Department efficiency
Total General Fund	(3)	0	
Fire Services Fund			
Public Protection			
Firefighter	(5)		Department efficiency
Total Fire Services Fund	(5)	0	
Solid Waste Fund			
Public Works			
Recycling Coordinator	(1)		Department efficiency
Environmental Technician (0.75 FTE)		(1)	Department efficiency
Total Solid Waste Fund	(1)	(1)	
GRAND TOTAL			
	(9.0)	(1.0)	

RESOLUTION NO. 2013 -220

**RESOLUTION OF THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA,
ADOPTING THE LEVYING OF AD VALOREM TAXES FOR THE COUNTY OF VOLUSIA
AND ITS DEPENDENT TAXING UNITS; PROVIDING FOR AN EFFECTIVE DATE.**

WHEREAS, the total valuation on property, both real and personal in the County of Volusia, State of Florida, subject to assessment for taxation to raise revenue for fiscal year beginning October 1, 2013, and ending September 30, 2014, as reported by the Property Appraiser, County of Volusia, Florida, under the 2013 Assessment Roll is \$24,258,677,483; and

WHEREAS, the County Council of Volusia County, Florida in accordance with Section 200.065, Florida Statutes, is required at this time to fix ad valorem tax millage for County purposes, and for dependent taxing units;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, IN OPEN MEETING DULY ASSEMBLED AT THE THOMAS C. KELLY ADMINISTRATION CENTER IN DELAND, COUNTY OF VOLUSIA, FLORIDA, THIS 26TH DAY OF SEPTEMBER, A.D., 2013 AS FOLLOWS:

SECTION I. ALL COUNTY PURPOSE LEVIES.

A. The FY 2013-14 operating millage rate for the countywide taxing authority, Volusia County General Fund is 6.3189 mills; which is greater than the rolled-back rate of 5.7666 mills by 9.58%.

B. The FY 2013-14 operating millage rate for the countywide taxing authority, Volusia County Library Fund is 0.5520 mills; the rolled-back rate is 0.5903.

C. The FY 2013-14 operating millage rate for the countywide taxing authority, Volusia Forever Fund is 0.0547 mills; which is greater than the rolled-back rate of 0.0503 mills by 8.75%.

D. The FY 2013-14 operating millage rate for the countywide taxing authority, Volusia Forever Fund –Voted Debt is 0.1453 mills.

E. The FY 2013-14 operating millage rate for the countywide taxing authority, Volusia ECHO Fund is 0.2000 mills; which is greater than the rolled-back rate of 0.1962 mills by 1.94%.

SECTION II. SPECIAL TAXING DISTRICTS.

F. The FY 2013-14 operating millage rate for the taxing authority, Mosquito Control Fund is 0.2080 mills; which is greater than the rolled-back rate of 0.2043 mills by 1.81%.

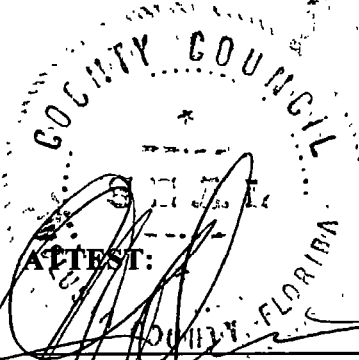
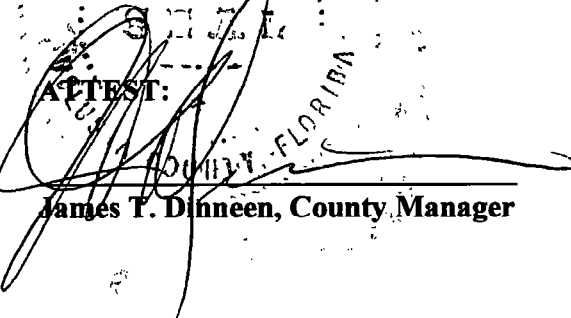
G. The FY 2013-14 operating millage rate for the taxing authority, Ponce Inlet Port District Fund is 0.0929 mills; which is greater than the rolled-back rate of 0.0913 mills by 1.75%.

H. The FY 2013-14 operating millage rate for the taxing authority, Volusia County Municipal Service District Fund is 2.2399 mills; which is greater than the rolled-back rate of 2.0217 mills by 10.79%.

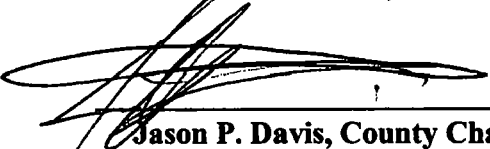
I. The FY 2013-14 operating millage rate for the taxing authority, Silver Sands-Bethune Beach Municipal Service District Fund is the rolled-back rate of 0.0150 mills.

J. The FY 2013-14 operating millage rate for the taxing authority, Fire District Fund is 3.6315 mills; which is greater than the rolled-back rate of 3.5969 mills by 0.96%.

DONE AND ORDERED IN OPEN MEETING.


ATTEST:

James T. Dinneen, County Manager

**COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA**


Jason P. Davis, County Chair

RESOLUTION NO. 2013- 221

A RESOLUTION OF THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2013-14 AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the county council has on this September 12, 2013, held the public hearing for a final budget adoption required by Section 200.065, Florida Statutes; and

WHEREAS, the county council has considered and discussed the appropriations and revenue estimate set forth in the attached Appendix A for the Budget for Fiscal Year 2013-14 which includes the amount of \$597,114,471 for the operating budget and \$104,236,074 for the non-operating budget; and

WHEREAS, the county council of Volusia County, Florida, finds those appropriations and revenue estimates to be proper and within the millage rate heretofore adopted by resolution;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF VOLUSIA COUNTY, FLORIDA, IN OPEN MEETING DULY ASSEMBLED IN THE THOMAS C. KELLY ADMINISTRATION CENTER, DELAND, FLORIDA, THIS 26TH DAY OF SEPTEMBER, 2013, AS FOLLOWS:

SECTION I:

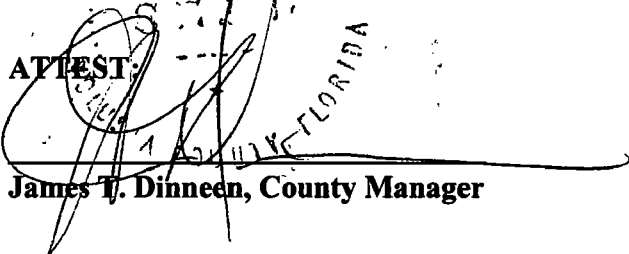
The Fiscal Year 2013-14 Final Budget, as set forth in Appendix "A" attached hereto and incorporated herein by this reference, is hereby adopted.

SECTION II:

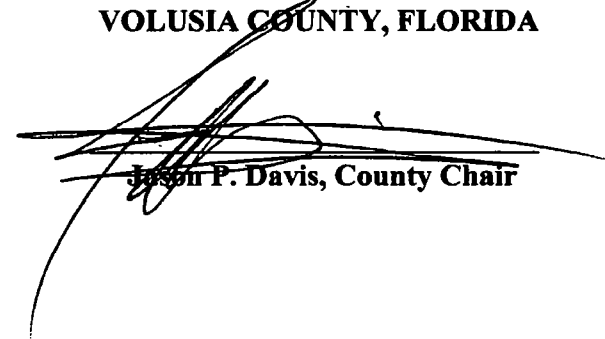
This resolution shall take effect immediately upon its adoption.

DONE AND ORDERED IN OPEN MEETING.

ATTEST:


James T. Dinneen, County Manager

**COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA**


Jason P. Davis, County Chair

Appendix A

Fund No.	Fund Name	FY 2013-14 Proposed Budget	Proposed Changes	FY 2013-14 Adopted Budget
<u>Countywide Funds</u>				
001	General	227,256,401	0	227,256,401
104	Library	22,466,867	0	22,466,867
160	Volusia ECHO	12,771,666	0	12,771,666
161	Volusia Forever	6,578,828	0	6,578,828
Total Countywide Funds		<u>269,073,762</u>	<u>0</u>	<u>269,073,762</u>
<u>Special Revenue Funds</u>				
002	Emergency Medical Services	18,135,397	0	18,135,397
103	County Transportation Trust	58,095,903	0	58,095,903
105	East Volusia Mosquito Control	11,766,545	0	11,766,545
106	Resort Tax	7,782,391	0	7,782,391
108	Sales Tax Trust	17,364,340	0	17,364,340
111	Convention Development Tax	7,749,159	0	7,749,159
114	Ponce De Leon Inlet and Port District	6,657,702	0	6,657,702
115	E-911 Emergency Telephone System	3,551,532	0	3,551,532
116	Special Lighting Districts	323,330	0	323,330
118	Ocean Center	6,916,567	0	6,916,567
119	Road District Maintenance	300,507	0	300,507
120	Municipal Service District	45,472,852	0	45,472,852
121	Special Assessments	1,942,751	0	1,942,751
122	Manatee Conservation	148,999	0	148,999
123	Inmate Welfare Trust	2,524,632	0	2,524,632
124	Library Endowment	764,230	0	764,230
130	Economic Development	5,375,880	0	5,375,880
131	Road Impact Fees-Zone 1 (Northeast)	1,484,352	0	1,484,352
132	Road Impact Fees-Zone 2 (Southeast)	595,016	0	595,016
133	Road Impact Fees-Zone 3 (Southwest)	423,798	0	423,798
134	Road Impact Fees-Zone 4 (Northwest)	4,908,297	0	4,908,297
135	Park Impact Fees-County	188,780	0	188,780
136	Park Impact Fees-Zone 1 (Northeast)	801,088	0	801,088
137	Park Impact Fees-Zone 2 (Southeast)	374,084	0	374,084
138	Park Impact Fees-Zone 3 (Southwest)	27,032	0	27,032
139	Park Impact Fees-Zone 4 (Northwest)	656,312	0	656,312
140	Fire Services	26,435,713	0	26,435,713
151	Fire Impact Fees-Zone 1 (Northeast)	18,331	0	18,331
152	Fire Impact Fees-Zone 2 (Southeast)	11,051	0	11,051
153	Fire Impact Fees-Zone 3 (Southwest)	276,957	0	276,957
154	Fire Impact Fees-Zone 4 (Northwest)	144,221	0	144,221
157	Silver Sands/Bethune Beach MSD	14,386	0	14,386
158	Gemini Springs Endowment	90,800	0	90,800
159	Stormwater Utility	9,899,364	0	9,899,364
170	Law Enforcement Trust	399,344	0	399,344
171	Beach Enforcement Trust	22,459	0	22,459
172	Federal Forfeiture Sharing Justice	514,071	0	514,071
173	Federal Forfeiture Sharing Treasury	78,765	0	78,765
Total Special Revenue Funds		<u>242,236,938</u>	<u>0</u>	<u>242,236,938</u>

Appendix A

Fund No.	Fund Name	FY 2013-14 Proposed Budget	Proposed Changes	FY 2013-14 Adopted Budget
<u>Debt Service Funds</u>				
201	Subordinate Lien Sales Tax Revenue	6,200,892	0	6,200,892
203	Tourist Development Tax Revenue Bond	7,486,791	0	7,486,791
204	Capital Improvement, Series 2012	578,967	0	578,967
208	Capital Improvement Revenue Note, Series 2010	1,416,861	0	1,416,861
213	Gas Tax Refunding Bond, Series 2013 Debt Service	1,440,711	0	1,440,711
234	LOGT Revenue Bond Series 2004	4,505,789	0	4,505,789
261	Limited Tax General Obligation Bonds Series 2005	3,645,014	0	3,645,014
295	Public Transportation Debt Service	1,200,000	0	1,200,000
297	2009A/B Debt Service	1,806,787	0	1,806,787
Total Debt Service Funds		<u>28,281,812</u>	<u>0</u>	<u>28,281,812</u>
<u>Enterprise Funds</u>				
440	Waste Collection	9,937,840	0	9,937,840
450	Solid Waste	26,305,691	0	26,305,691
451	Daytona Beach International Airport	29,064,285	0	29,064,285
456	Volusia Transportation Authority	21,218,581	0	21,218,581
457	Water and Sewer Utilities	22,100,126	0	22,100,126
475	Parking Garage	2,612,234	0	2,612,234
Total Enterprise Funds		<u>111,238,757</u>	<u>0</u>	<u>111,238,757</u>
Subtotal Operating Budget		<u>650,831,269</u>	<u>0</u>	<u>650,831,269</u>
Less Operating Transfers		53,716,798	0	53,716,798
TOTAL OPERATING BUDGET		<u>597,114,471</u>	<u>0</u>	<u>597,114,471</u>
<u>Capital Projects Funds</u>				
305	Capital Outlay	792,552	0	792,552
313	Beach Capital Projects	1,573,030	0	1,573,030
318	Ocean Center	180,000	0	180,000
326	Park Projects	942,009	0	942,009
328	Trail Projects	2,039,260	0	2,039,260
Total Capital Projects Funds		<u>5,526,851</u>	<u>0</u>	<u>5,526,851</u>
<u>Internal Service Funds</u>				
511	Computer Replacement	4,337,238	0	4,337,238
513	Equipment Maintenance	24,635,708	0	24,635,708
521	Insurance Management	25,501,248	0	25,501,248
530	Group Insurance	44,235,029	0	44,235,029
Total Internal Service Funds		<u>98,709,223</u>	<u>0</u>	<u>98,709,223</u>
TOTAL NON-OPERATING BUDGET		<u>104,236,074</u>	<u>0</u>	<u>104,236,074</u>

Budget Terms

Glossary

Activity - Sub-organizational unit of a Division established to provide specialized service to citizens.

Accounting System - A system of financial record-keeping that records, classifies, and reports information on the financial status and operation of an organization.

Adjusted Millage – Adjustment of final millage rate(s) calculated on Form DR-422 Line 3.

Ad Valorem Tax - The primary source of revenue for the County. For purposes of taxation, real property includes land and buildings, as well as improvements erected or affixed to the land. The Property Appraiser determines the value of all taxable real property.

Advance Payment - A payment made to a receipt upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Adopted Budget – The financial plan of revenue and expenditures as approved by the County Council at the beginning of the fiscal year.

Advance Payment - A payment made to a recipient upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Advisory Committee - A citizen's board, or commission, appointed by the County Council to review and recommend policies for specific programs and functional area.

Agency – A principal unit of the county government or a governmental unit outside the county government which receives county funding.

Aggregate Millage Rate – Overall millage rate used to determine an overall rate for principle taxing authorities with Dependant Districts.

Allocation - The distribution of available monies among various County departments, divisions or cost centers.

Amendment 10 (Save Our Homes) Value Cap - This is the amount homesteaded properties can increase since Amendment 10 was implemented. (Save Our Homes)

Amortization – The payment of an obligation in a series of installments or transfers or the reduction of the value of an asset by prorating its cost over a number of years.

Annual Budget - An estimate of expenditures for specific purposes during the fiscal year (Oct. 1 - Sept. 30) and the estimated revenues for financing those activities.

Appropriation - An authorization by the County Council to make expenditures and incur obligations from County funds for purposes approved by Council.

Assessed Valuation - A valuation set upon real estate or personal property by the County's Property Appraiser and the State as a basis for levying taxes.

Asset – Resources owned or held by a government which has monetary value.

Audit - A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and County Charter.

Balanced Budget – A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the revenue equals expenditures.

Benchmarking - Process of comparing organizational practices to those of peer organizations as a basis

for developing and striving to exceed standards.

Bond – A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

Bond Funds - The revenues derived from issuance of bonds used to finance capital projects.

Budget (Operating) - A financial plan of operation which includes an estimate of proposed expenditures and revenues for a given period.

Budget Calendar - The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

Budget Message - A general discussion of the recommended budget as presented in writing by the County Manager to the County Council as a part of the budget document.

Budget Transfer - A budgetary transaction that modifies the adopted line item appropriations within a budget.

Capital Budget - An annual plan of proposed expenditures for capital improvements and the means of financing these expenditures.

Capital Improvement Plan - A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity for growth.

Capital Improvement Project - Includes land acquisitions, building improvements, transportation improvements, improvements to other public facilities, and equipment over \$25,000.

Budget Terms

Capital Outlay - Those items with a per unit cost of more than \$1,000 which include furniture and equipment.

Charges for Service - (Also called User Charges or Fees) The charge for goods or services provided by local government to those private individuals who receive the service. Such charges reduce the reliance on property tax funding.

Contingency - An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, short-falls in revenue and unanticipated expenditures.

Consumer Price Index - Measures the prices of consumer goods and is a measure of U.S. inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

Contractual Service - A service rendered to the County by private firms, individuals or other County departments on a contract basis

Debt Service - The payment of principal and interest obligations resulting from the issuance of bonds.

Deficit or Budget Deficit - The excess of budget expenditures over revenue receipts.

Delinquent Property Tax - The revenue collected on property taxes from persons who are overdue in paying their property tax bills.

Department - Broad organization unit of the County established to efficiently meet the needs of citizens.

Dependent District - A district that is governed by the governing body of the county or municipality.

Designated Fund Equity - Reservations of fund balance and retained earnings which represent that portion that is not appropriable for expenditure or is legally segregated for a specific future use.

Encumbrance - An obligation in the form of a purchase order, contract, or formal agreement which is chargeable to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.

Enterprise Fund - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full cost of providing the goods or services to be financed primarily through charges and fees, thus removing the expense from the tax rate.

Expenditure - The sum of money actually paid from County funds.

F.A.C. - Florida Administrative Code.

Final Millage - Millage adopted at final budget hearing.

Fiscal Year - The twelve-month financial period used by the County that begins October 1 and ends September 30 of the following calendar year. The year is represented by the date on which it ends. Example: October 1, 2010 to September 30, 2011 would be fiscal year 2011.

Fixed Assets - Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).

Form DR-420 - Certification of Taxable Value (Proposed millages).

Form DR-420MMP - Maximum Millage Levy Calculation Preliminary Disclosure.

Form DR-420MM - Maximum Millage Levy Calculation Final Disclosure.

Form DR-420TIF - Tax Increment Factor Adjustment Worksheet.

Form DR-420DEBT - Certification of Voted Debt Millage.

Form DR-422 - Certification of Final Taxable Value (Final adopted millages)

Form DR-422DEBT - Certification of Final Voted Debt Millage.

Form DR-474 - Notice of Proposed Property Taxes, "TRIM" Notice.

Form DR-487 - Certification of Compliance. List of compliance requirements.

Form DR-487V - Voting Record for Final Adoption of Millage Levy.

F.S. - Florida Statutes.

FTE - Full-time equivalent position. Also referred to as "staff-year". Staff-year is based upon the number of hours for which a position is budgeted during the year.

WORKWEEK
40 HOURS

1 Staff-year = 2,080 hrs

.5 Staff-year = 1,040 hrs

.25 Staff-year = 520 hrs

Full and Fair Market Valuation - The requirement, by state law, that all real and personal property be assessed at 100% of fair market value for taxation purposes.

Fund - A set of interrelated accounts that records assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance - The amount available within a fund at the close of the fiscal year that can be carried over as a revenue for the upcoming fiscal year.

GAAFR - (Governmental Accounting, Auditing and Financial Reporting) - The "blue book" published by the Government Finance Officers Association to provide

Budget Terms

detailed guidance for the application of accounting principles for governments.

GAAP – (Generally Accepted Accounting Principles) – The uniform standards established for financial accounting and reporting, which are different for government than business.

General Fund – The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.

General Purpose Funds - Those funds supported by taxes and fees that have unrestricted use.

Governmental Funds – The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.

Grant - A contribution of assets by one governmental unit, or other organization, to another. Typically, these contributions are made to local governments. Grants are usually made for specified purposes.

Homestead Exemption – A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is \$50,000. Additional exemptions based on eligibility include Senior Homestead Exemption, Blind, Combat Related Disability, Service Related Disability, Widows/Widowers, or Total/Permanently Disabled Exemption.

Impact Fee – A fee to fund the anticipated cost of new development's impact on various County services as a result of growth. This fee, such as for water and sewer or fire services, is charged to those responsible for the new development.

Incorporated Area - Within city limits.

Independent Special District – A special district that is not a dependent district for a County or Municipality.

Indirect Cost – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Interest Income - The revenue derived from the County's regular investment of temporarily idle cash. Interest rates, and hence the earnings, are commercially determined and subject to fluctuating market conditions.

Interfund Transaction - A financial transaction from one fund to another that results in the recording of a receipt and expenditure.

Internal Service Fund - A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Just Value - Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.

Lease/Purchase Payment - A payment made to private corporations under lease-purchase agreements for equipment purchases.

Levy – To impose taxes, special assessments or service charges. Another term used for millage rate.

License and Permit Fees - A charge for specific items as required and approved by local and state regulations, i.e., building permit, mobile home, etc.

Lighting District - A revenue source derived from the funds received by the County from residents of a special district established to finance street lighting.

Local Option Gas Tax - An ordinance of the County Council of Volusia County, Florida pursuant to section 336.025(1)(b), F.S. levying and imposing a local option fuel tax of 6 cents upon every gallon of motor fuel sold in the County of Volusia with the proceeds from said tax being distributed as provided by law. Beginning January 1, 2000 an additional 5 cents was levied and imposed upon every gallon of motor fuel oil, excluding diesel.

Maximum Millage – Maximum Millage allowed by vote.

Mill - One one-thousandth of a United States dollar. In terms of the millage rate, 1 mill is equal to \$1 per \$1,000 of assessed valuation.

Millage Cap – Maximum millage allowed by law.

Mission Statement - Statement of purpose that defines the business of the organization.

Modified Accrual Basis – A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.

MSTU - Municipal Service Taxing Unit.

Municipal Service District (MSD) - The Municipal Service District provides municipal (city) type services to residents in the unincorporated areas of the County.

Net Expenses – Total County expenses less reserves, transfers and internal service interfund transfers.

Non-Operating Budget - The capital budget and the internal service budget.

Budget Terms

Non-Tax Revenue - The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.

Notice of Proposed Property Taxes (NOPPT) - TRIM Notice - A Notice of Proposed Property Taxes that property owners receive each August, TRIM stands for Truth in Millage. It covers two areas: taxes and values.

Regarding taxes: It shows (1) last year's taxes, (2) taxes as proposed for the current year and, (3) what taxes would be if no budget changes were made.

Regarding values: It shows the market value, assessed value, exemptions and taxable value for the current year and the prior year.

Objective - Specific, measurable statement, consistent with goals and mission, that targets a desired future state.

Operating Budget - An annual plan of proposed expenditures for the on-going operations of county government. The operating budget excludes the capital and internal service budgets.

Operating Expenditures - Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel. Capital costs are excluded.

Ordinance - A formal legislative enactment by the County Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.

Other Voted Millage - Millage approved by referendum.

Performance Measures - A means used to evaluate a program and insure that approved levels of funding yield expected results.

Personal Property Tax - A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.

Potable Water - Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption. A good synonym is drinking water.

Principal - The original amount borrowed through a loan, bond issue, or other form of debt.

Principal Authority - A taxing authority with or without secondary dependent district(s).

Property (Ad Valorem) Taxes - A revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

Proposed Millage - Millage rate necessary to fund proposed rate budget. (On Form DR-420).

Proprietary Fund/Agency - Commonly called "self-supporting" or "enterprise", these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.

Reserve - An account used to indicate that a portion of fund equity is legally restricted for a specific appropriation and subsequent spending.

Reserve for Contingencies - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise provided for in the budget.

Restricted Revenue - A source of funds which is mandated by law or

policy to be used for a specific purpose.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.

Revenue - The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.

Rollback Ad Valorem Tax Rate - The millage rate needed to be levied in order to generate the same amount of tax dollars as collected in the previous fiscal year.

Rolled-back Rate - Rate that would generate prior year tax revenues less new construction, additions, deletions, rehabilitative improvements.

Special Assessment - A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

State Mandated Cost - Legislation passed by state government requiring action or provision of services and/or programs.

Service - Work provided to meet the needs or satisfy the requirements of the citizens and/or employees.

Surplus - The difference between revenues received and expenditures made within the current fiscal year.

Tax Base - The total property evaluations on which each taxing authority levies its tax rate.

Tax Increment Financing - Financing secured by the anticipated

Budget Terms

incremental increases in tax revenues, resulting from the redevelopment of an area.

Tax Levy - The total amount of revenue to be raised by general property taxes.

Tax Rate - The amount of tax stated in terms of a unit of the tax base. Example: 1.880 mills per \$1,000 of assessed valuation of taxable property.

Tax Roll – The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2008 would be used to compute an ad valorem tax levied effective October 1, 2008.

Taxable Value – The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.

Tentative Millage – The proposed millage adopted at the initial TRIM hearing. (Appears in Budget Summary advertisement).

Truth In Millage Law (TRIM) - A 1980 Florida Law, which changed the budget process for local taxing governments. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

TRIM - Truth in Millage (Section 200.065, F.S.)

Undesignated Fund Equity - That portion of fund balance and retained earnings that are appropriable for expenditure.

Uniform Accounting System – The chart of accounts prescribed by the State of Florida Department of Financial Services Bureau of Local Government to facilitate comparison and evaluation of reports.

Unincorporated Area – Those areas of the County, which lie outside the boundaries of the cities.

User (Fees) Charges - The payment of a fee for direct receipt of a public service by those individuals benefiting from the service.

VAB – Value Adjustment Board.

Vision - Most desirable future state.

Voted Millage – A tax levied to support a program(s) that has been approved by voter referendum.

Warrant - A written order drawn to pay a specified amount of County funds to the bearer, either for services rendered or items purchased.

Budget Terms

Acronyms

ADA – Americans with Disabilities Act

ADMIN - Administration

AED – Automatic External Defibrillator

AFIS - Automated Fingerprinting Information System

ALS - Advanced Life Support

CAD - Computer Assisted Dispatch System

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CEB - Code Enforcement Board

CEMP - Comprehensive Emergency Management Plans

CEOC - County’s Emergency Operations Center

CERT – Citizen’s Emergency Response Team

CFDA – Catalog of Federal Domestic Assistance

CFO - Chief Financial Officer

CIP - Capital Improvement Program

CJIS - Criminal Justice Information Systems

CPI – Consumer Price Index

COE - U.S. Army Corps of Engineers

COP - Citizen Observe Patrol

CRA – Community Redevelopment Agency

DEP - Department of Environmental Protection

DPO - Delegated Purchase Order

DR 420/422 – Department of Revenue Forms Certifying Taxable Assessed Value

DRC -Development Review Committee

E-911 - Emergency Telephone System

ECHO - Ecological, Cultural, Heritage and Outdoor Tourism

EEOC - Equal Employment Opportunity Commission

EFT – Electronic Fund Transfer

EMS - Emergency Medical Services

EOC – Emergency Operations Center

ERU - equivalent residential unit

FAA - Federal Aviation Administration

FAC - Florida Administrative Code

FCT - Florida Community Trust

FASB – Financial Accounting Standards Board

FDEP – Florida Department of Environmental Protection

FDER – Florida Department of Environmental Regulation

FDLE – Florida Department of Law Enforcement

FDOT - Florida Department of Transportation

FEMA - Federal Emergency Management Administration

FGFOA - Florida Government Finance Officers Association

FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND – Florida Inland Navigational District

FMLA – Family Medical Leave Act

FTE - Full-Time Equivalent position

FY - Fiscal Year

FYE – Fiscal Year End

GAAP – Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information System

HAZMAT - Hazardous Material

HUD – Housing and Urban Development

HVAC - heating, ventilation and air conditioning

IAQ - Indoor Air Quality

ICS - Incident Command System

ILS – Instrument Landing System

IT - Information Technology

LAP - Local Agency Program

LAT - Lands Available for Taxes

LES - Law Enforcement Services

LETf – Law Enforcement Trust Fund

LFG – Landfill gas

LMS - Local Mitigation Strategy

MHz - megahertz radio frequency unit (800 MHz Radio Communication System)

MSD - Municipal Service District

NACO – National Association of Counties

NASCAR - National Association for Stock Car Auto Racing

NOPPT- Notice of Proposed Property Taxes

NPDES - National Pollutant Discharge Elimination System

OMB – Office of Management & Budget

Budget Terms

OSHA - Occupational Safety & Health Administration

PAL - Police Athletic League

PLDRC - Planning and Land Development Regulation Commission

POC – Point of Contact

PSAPs - Public Safety Answering Points

PSN - Persons with special needs

RFP – Request for Proposal

RFQ – Request for Quotes

RMS – Report Management Systems

ROI – Return on Investment

ROW – Right-of-Way

RSAT – Runway Safety Action Team

SHIP – State Housing Initiatives Partnerships

SLD – Street Lighting District

SOH - Save Our Homes

SSO - Sanitary Sewer Overflow

TIF – Tax Increment Financing

TRIM - Truth in Millage Law

VAB - Value Adjustment Board

VCARD - Volusia County Association for Responsible Development

VCOG - Volusia Council of Governments

VCSO - Volusia County Sheriff's Office

VOTRAN - Volusia Transportation Authority

WTP - Water treatment plant

WWTP - Wastewater treatment plant