COUNTY OF VOLUSIA, FLORIDA

ADOPTED BUDGET
FISCAL YEAR 2011-2012

ADOPTED BUDGET
FISCAL YEAR 2011-2012

FRANK T. BRUNO JR., County Chair

PATRICIA NORTHEY, Vice Chair, District 5

JOYCE M. CUSACK, At-large

ANDY KELLY, District 1

JOSHUA J. WAGNER, District 2

JOIE ALEXANDER, District 3

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Chief Financial Officer

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ACKNOWLEDGMENTS

The successful completion of this Budget document is attributed to the group efforts of several individuals deserving of special recognition. The cooperation, contributions and expertise provided by each one are greatly appreciated.

The Management and Budget team is commended for their expertise and perpetual efforts put forth in the research, analysis and compilation of the information published in this document.

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Our sincere gratitude for the creative and technical contributions in preparing the budget cover and the tabs for this document goes to Community Information and to Information Technology for their continued technical support.

Budget Cover Artwork Acknowledgment:
Left: Sol Tracker by John Rogers
Top Right: Terrain Aqua by John Gurbacs
Bottom Right: Water Music by Beth Ann Carver
Location – Ocean Center

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Volusia County

Florida

For the Fiscal Year Beginning

October 1, 2010

President

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a distinguished Budget Presentation Award to the County of Volusia, Florida for its annual budget for the fiscal year beginning October 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is a valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

FORMAT OF BUDGET DOCUMENT

The annual budget is prepared using a program performance approach. The format of the budget document serves multiple uses. It is designed to generate discussions related to policy issues, service delivery and attainment of performance objectives by the County Council and management during the preparation, review and subsequent adoption of the budget. The section entitled "Operating Budget by Division and Activity" is the focus of the budget preparation process.

The document is presented as follows:

TABLE OF CONTENTS

BUDGET MESSAGE

The budget message identifies the major issues facing the County of Volusia from a budgetary perspective. In addition, the budget message summarizes major changes and new programs included in the current fiscal year budget.

COUNTY OVERVIEW AND FINANCIAL PROCEDURES

This section identifies the mission of Volusia County government, key goals and critical success factors. The accounting system and budgetary controls utilized by the County of Volusia are described. Also identified are the general budget, revenue, appropriation, reserve, and debt management policies used in the development and allocation of resources in the current fiscal year budget. Finally, the budget preparation, adoption and amendment process is described to include a budget calendar outlining the time line. The graphic display of the organization and inclusion of historic, statistical and economic data gives context for Volusia County government and the needs of its citizens.

BUDGET OVERVIEW

This section provides an overview of the fiscal year budget, including graphs and schedules that provide information about revenues, expenditures and issues addressed by the County budget.

BUDGET BY FUND - OPERATING

The County Council officially adopts the budget at the fund level. Each fund is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are as follows:

- Governmental Funds
  - General Fund
  - Special Revenue Funds
  - Debt Service Funds
  - Capital Projects Funds
- Proprietary Funds
  - Enterprise Funds
  - Internal Service Funds
- Fiduciary Funds (not included in budget document)
  - Trust Funds
  - Agency Funds

The presentation of the revenues and expenditures by fund, which follows, is organized in the sequence identified below:

- Countywide Funds
- Special Revenue Funds
- Enterprise Funds

OPERATING BUDGET BY DEPARTMENT AND UNIT

This section presents the budget in a program format. The organizational hierarchy used by the County of Volusia identifies programs by activities that comprise divisions.

The Division Summary page provides financial data by program, category (i.e., personal services, operating expenses, capital outlay) and fund source for Actual FY 2009-10, Adopted FY 2010-11, Estimated FY 2010-11 and Budget FY 2011-12. The number of authorized full-time and part-time positions is also indicated.

Activity pages contain the same financial data shown on the Division Summary page. In addition, key objectives and performance measures are presented which relate the budget (input) to the services (outcome) for each program. The last section provides a brief highlight of the Activity and explains significant changes in performance, expenditures or changes in personnel.

DEBT SERVICE

This section provides detailed information related to outstanding debt service obligations for the County.

INTERNAL SERVICE FUNDS- NON-OPERATING

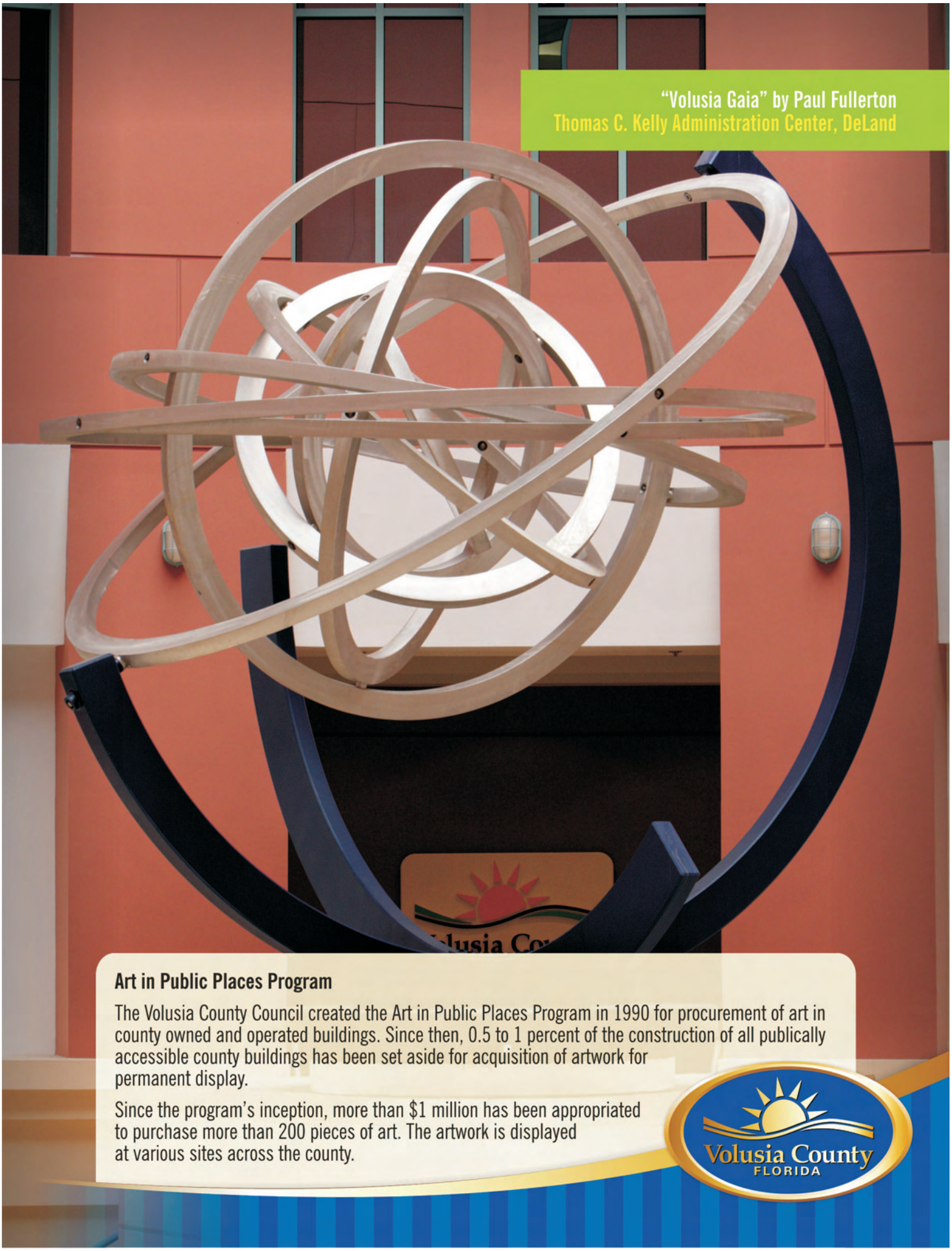
This section presents the budget for the Internal Service Funds in a program format. Internal Service Funds are used to accumulate and allocate costs internally among the County's various functions. The County of Volusia uses Internal Service Funds to account for its computer replacement, vehicle maintenance, self-insurance and risk management, and employee group insurance programs.

CAPITAL IMPROVEMENT PROGRAM – NON-OPERATING

This section identifies the County of Volusia's capital improvement program for the 2011-12 fiscal year. A long-range capital improvement program has also been developed and is updated annually.

APPENDIX

The Appendix contains miscellaneous charts, graphs, schedules, statistical data and a glossary of budget terms and acronyms.



"Volusia Gaia" by Paul Fullerton
Thomas C. Kelly Administration Center, DeLand

Art in Public Places Program

The Volusia County Council created the Art in Public Places Program in 1990 for procurement of art in county owned and operated buildings. Since then, 0.5 to 1 percent of the construction of all publically accessible county buildings has been set aside for acquisition of artwork for permanent display.

Since the program's inception, more than $1 million has been appropriated to purchase more than 200 pieces of art. The artwork is displayed at various sites across the county.

Volusia County
FLORIDA

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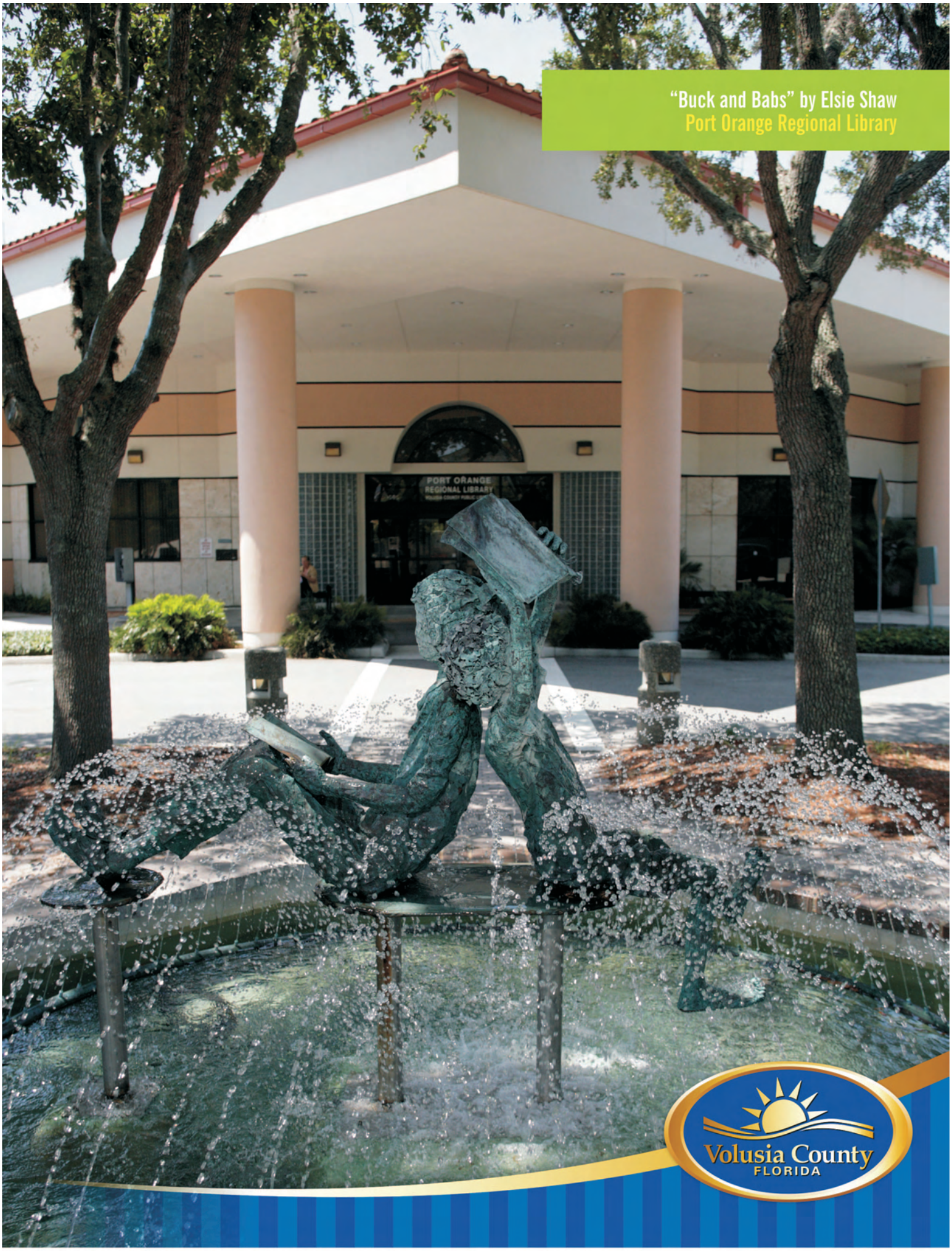


"Buck and Babs" by Elsie Shaw
Port Orange Regional Library

Volusia County
FLORIDA

Volusia County
FLORIDA

County Manager

FRANK T. BRUNO, JR.
COUNTY CHAIR

PATRICIA NORTHEY
VICE-CHAIR, *DISTRICT 5*

JOYCE M. CUSACK
AT-LARGE

ANDY KELLY
DISTRICT 1

JOSHUA J. WAGNER
DISTRICT 2

JOIE ALEXANDER
DISTRICT 3

CARL G. PERSIS
DISTRICT 4

JAMES T. DINNEEN
COUNTY MANAGER

October 1, 2011

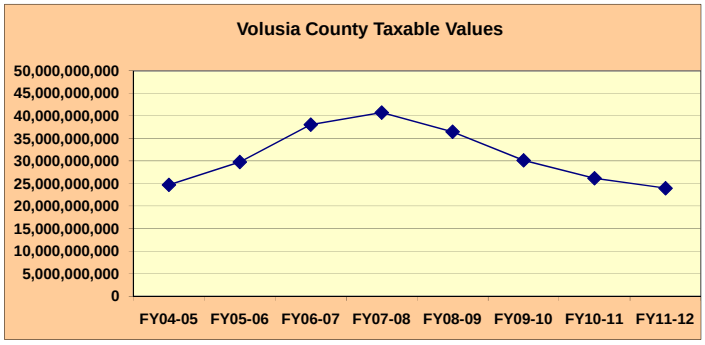
Honorable Members of the County Council:

In compliance with provisions of the County Charter and State of Florida Statutes, I am pleased to submit the approved budget for FY 2011-12. The operating budget is $590,192,892, a reduction of $5 million from FY 2010-11. However within this budget, two critical service delivery functions have been added with an increased operating budget of $24 million (emergency medical services, aka EVAC, totaling $16 million, and consolidated dispatch of $8 million). We were able to offset these increases within the total organization through cost saving measures and using one-time reserves that had a return on investment for future long term saving opportunities.

Due to the constraints imposed by the current economic situation, governments must look at every service delivered to the community and have a collaborated effort to consolidate and reduce costs. In the truest spirit of seeking ways for the community to work together to support this common goal, consolidated dispatch services will be provided countywide within the General Fund.

Property Values

We recognized the property values would continue to fall this year as our community awaits for the housing recovery. Within the last 4 years, property values have fallen below 2004 values, as depicted in the chart below. The County's tax base fell 8% from $26.1 billion in FY2010-11 to $24 billion for FY2011-12. The most significant reduction occurred in the net reassessment of real estate, falling by $2.2 billion. Property taxes budgeted for FY 2011-12 are $3.2 million less than FY2010-11.



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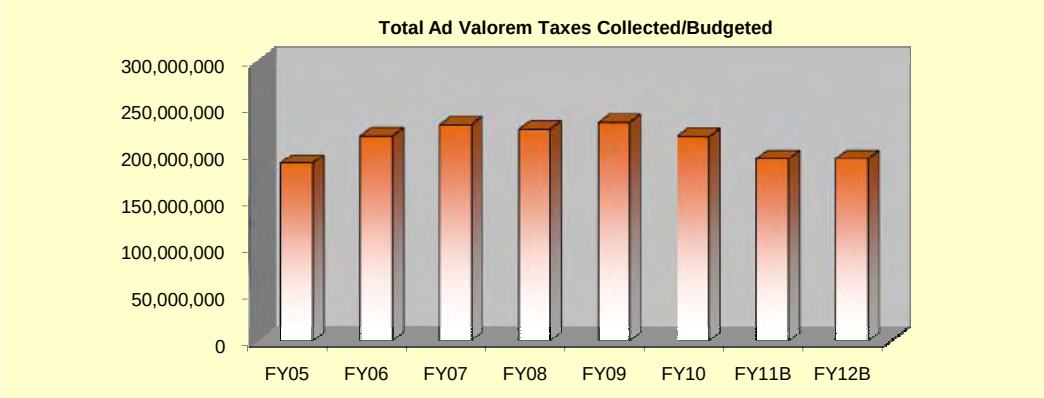
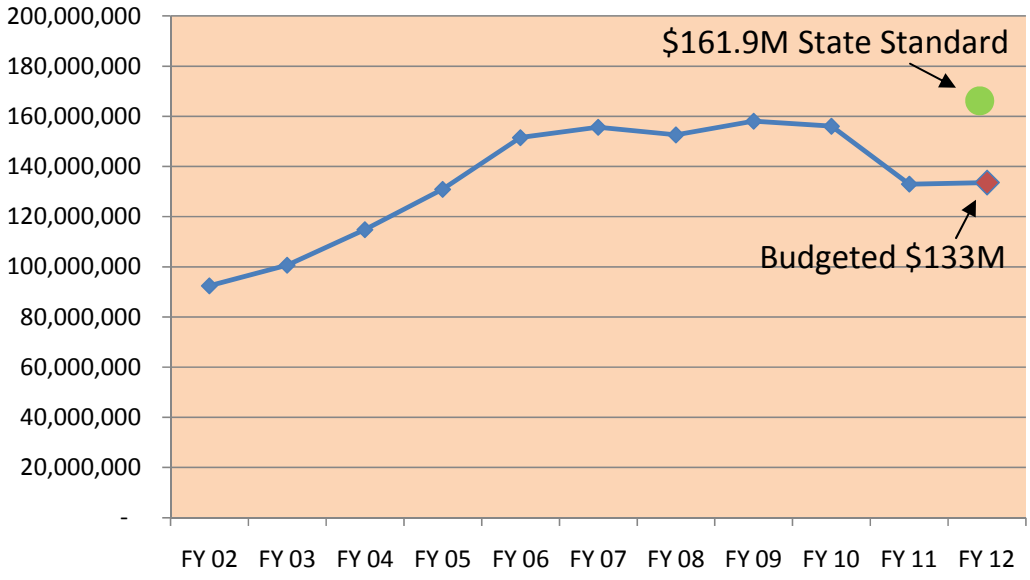
We had the advantage of entering this period of turmoil in a strong financial position due to the foresight and prudent actions of the Council over the preceding years. In April we discussed the long range financial plan, 5-year forecast. This financial planning fosters good financial decisions as we continue to discuss how limited resources can be allocated. This process is a very important planning tool as it keeps our financial awareness in line and identifies areas of consolidation and/or restructuring. The tax payers have seen government work through these tough economic times and restructure government in ways to make the organization more resilient than it was before the downturn. Over the past five years, ad valorem taxes have been cut over **$39.1 million** across all the taxing funds as shown in the following chart.



Millage Rates

Of the 10 taxing funds, 8 of these funds will adjust their operations once again to offset the value reductions for FY2011-12 and maintain last year's millage rate. Since FY2007-08, the total combined budgeted millage rate continues to be less than the combined rolled-back rate. The rolled-back rate is the rate required to generate the same tax dollars as the previous year excluding new growth. For FY2011-12 the General Fund and Municipal Service District Fund are submitted at its corresponding rolled-back rates. Even at the rolled-back rate for the General Fund, we continue to be under the State Standard (growth in Florida Per Capita Income plus the growth in new construction) as it pertains to tax budgeted as shown in the following chart:



Due to the addition of consolidated dispatch within the General Fund totaling $8 million dollars, the fund had to offset this increase with reductions in order to avoid a millage rate increase. Through various cost savings measures throughout the organization along with a reduction in the Florida Retirement System employer contribution rates, the expenditure reduction was required to offset this new service was achieved. The General Fund's property tax revenues will be lower than 7 years ago, beginning October 1, 2004, where the taxes collected totaled $133 million. While the property tax revenue has been decreasing, the cost of providing services has continued to rise. In turn, areas within the organization implemented initiatives to reduce costs with a relatively small change in service levels. The cost of providing $100 worth of service in 2004, for example, now costs $115; a 15% increase.

The FY2010-11 Municipal Service District Fund used a one-time revenue source of reserves to balance the fund, knowing additional discussion would take place throughout the year to address funding levels and available revenue resources. On April 7th during a mini budget workshop, discussion took place about service levels for this fund and the importance to maintain public safety funding levels. It was through the consolidation of dispatch that this fund realized a savings of $2 million. In order to maintain the current level of service, this fund is budgeted at the rolled-back rate of 2.0155 mills for FY2011-12.

Revenues & Expenditures

We continue to operate in a constrained revenue environment. We are not experiencing other robust revenue recovery to offset the loss of revenue due to property tax reductions. Many revenue sources have leveled off and we are no longer experiencing sharp declines. The entire emergency transport operation, aka EVAC, is included for the first time within the FY2011-12 budget. The billing functions are estimated at $16 million, however this was offset by a reduction of dispatch services charges that were previously billed to various cities totaling $4 million. The chart below is a listing of major revenue sources for the operating budget. Many of the revenue sources in this chart are generated within special revenue funds and are authorized for specific purposes.

Countywide Operating Revenues	FY 2010-11	FY 2011-12	Dollar Change	% Change
Taxes	$236,168,807	$234,501,790	($1,667,017)	-0.7%
Licenses & Permits	$1,395,087	$1,430,219	$35,132	2.5%
Intergovernmental	$49,107,934	$49,003,819	($104,115)	-0.2%
Charges for Services	$95,774,014	$100,866,921	$5,092,907	5.3%
Fines & Forfeitures	$3,499,067	$3,240,843	($258,224)	-7.4%
Miscellaneous	$11,966,380	$11,420,149	($546,231)	-4.6%

It has been County Council practice not to use a one-time revenue resource to offset an on-going expenditure. Within the total operating budget, a reduction in fund balance of $5 million is due primarily to the purchase of one-time capital expenditure for Deep Creek Preserve. We maintained our long-term financial strategy and adjusted expenditures when necessary to avoid utilizing fund balance to bridge funding gaps. This has been a recurring theme over the past few years as we continue to maintain our financial resiliency.

The personal services reduction below, is primarily due to the new Florida Retirement System legislative bill. However, it is offset by the addition of 248 employees transferred from outside agencies for consolidated dispatch services and EVAC. Capital Improvements increased 3.8% due primarily to carry forward of on-going projects within the Enterprise Funds. In all, the total Operating Expenditure Budget, comprised of Personal Services, Operating Expenditures, Debt Service, and Grants & Aids, was reduced from last year as illustrated in the chart below:

Operating Budget by Category	FY 2010-11	FY 2011-12	FY2011-12 with no new services	Dollar Change	% Change	FY2011-12 new services
Personal Services	$194,809,750	$204,493,624	$190,953,896	($3,855,854)	-2.0%	13,539,728
Operating Expenditures	$152,673,341	$156,408,062	$152,851,135	$177,794	0.1%	3,556,927
Reimbursements	($20,215,918)	($20,042,401)	($16,661,483)	$3,554,435	-17.6%	(3,380,918)
Capital Outlay	$8,846,869	$9,388,780	$9,182,222	$335,353	3.8%	206,558
Capital Improvements	$40,316,930	$34,670,375	$34,670,375	($5,646,555)	-14.0%	
Debt Service	$32,482,744	$31,146,707	$31,146,707	($1,336,037)	-4.1%	
Grants and Aids	$36,249,682	$31,983,058	$31,983,058	($4,266,624)	-11.8%	

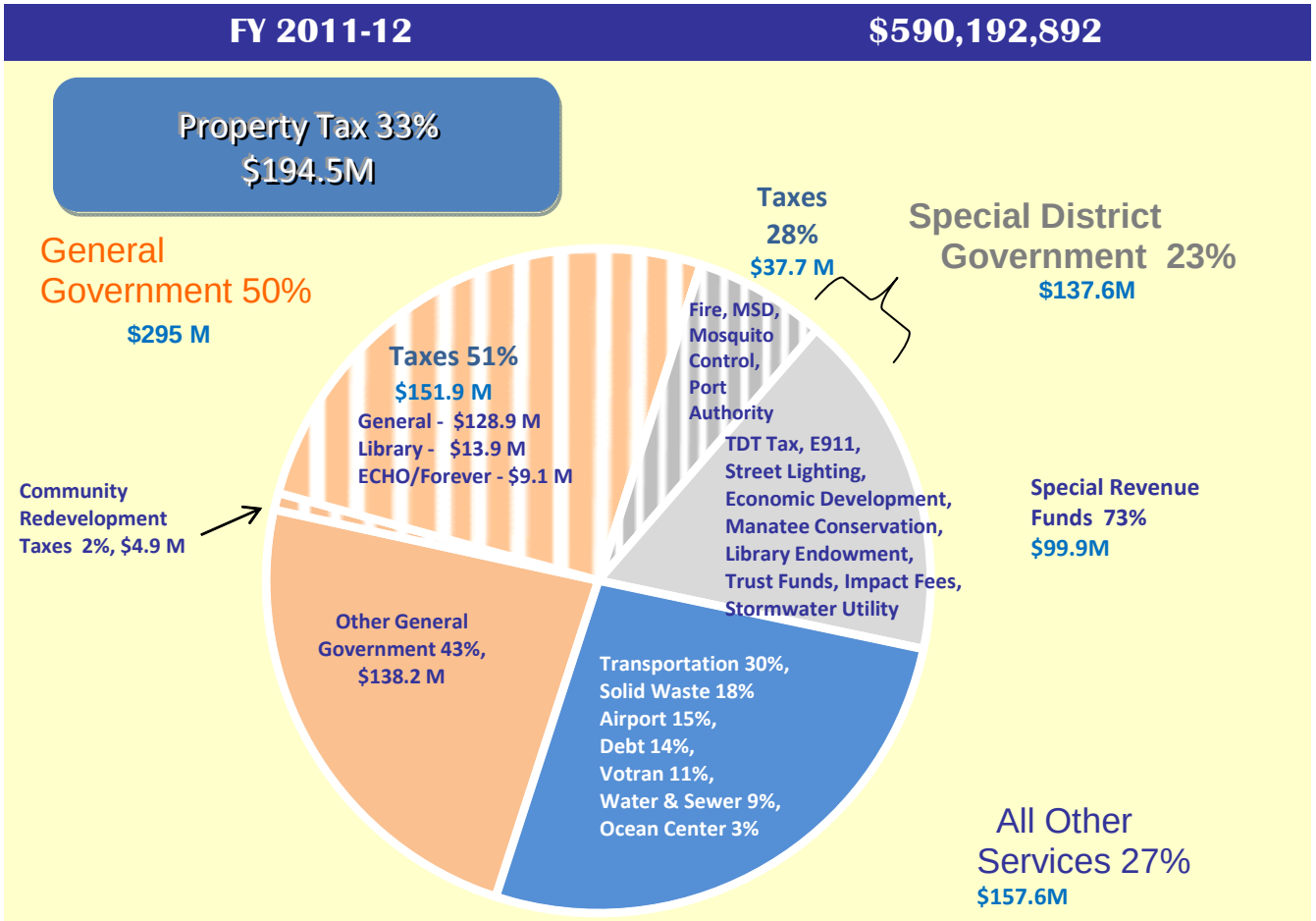
Note: above figures exclude budgeted interfund transfers and reserves.

Reserves

The availability of reserves for use in a financial emergency is one indication that a government is financially strong. In FY1999-00, the Council approved the policy that ad valorem tax funds must retain an emergency reserve between 5% and 10% of current revenues. By using these funds for emergency situations only, our fiscal health has remained strong and has received favorable comments from both the external independent auditor, as well as bond rating agencies. Emergency reserves budgeted last year have been maintained in this budget. The following chart details the emergency reserve balances and associated percentages to budgeted current revenues.

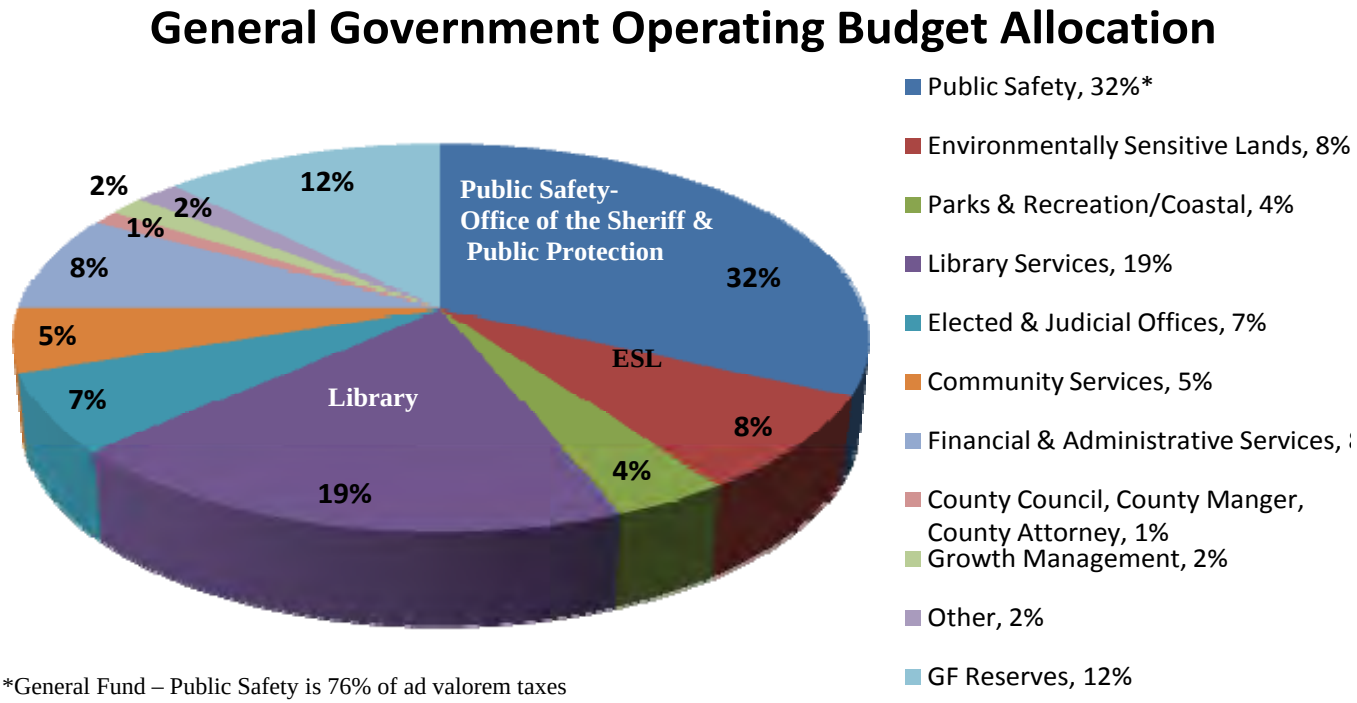
Emergency Reserves	FY 2010-11	FY 2011-12	% of revenues
General Fund	15,616,023	15,616,023	9%
Library	1,234,065	1,234,065	7%
East Volusia Mosquito Control	398,674	372,498	10%
Ponce De Leon Inlet & Port District	204,550	204,550	10%
Municipal Service District	1,851,918	1,851,918	5%
Fire Services	2,193,604	2,029,812	10%

The FY2011-12 Recommended Budget can be separated into three segments: 50% for General Government, 23% for Special District Government and 27% for Other Services. The graph below illustrates that $194.5 million, or 33% of the County's total operational funding comes specifically from property taxes. Of that, an estimated total of $4.9 million for Community Redevelopment Areas (CRA) is collected by the county and then passed through to those entities for expenditure. Another $37.7 million in property taxes provides funding for certain Special District Government functions including Fire Services and the Municipal Services District for the unincorporated residents, along with Mosquito Control and the Port District.



General Government:		Special District Government:	All Other Services:
Corrections	Emergency Medical Services	Fire Services	Airport
ECHO/Forever	Elections	Growth Management	Ocean Center
Judicial System	Health	Mosquito Control	Solid Waste
Libraries	Parks, Recreation, Culture	Port District	Votran
Sheriff	Community Services	Sheriff	Water and Sewer
Beach	Emergency Management		Transportation
Medical Examiner	Environmental Management		Debt Service
Facilities	Information Technology		
Veterans	Administrative Functions		
	Revenue		

As noted in the chart on the previous page, the section of General Government represents 50% of the total operating budget. General Government classification is for services provided countywide, it includes the following funds: General, Emergency Medical Services, Library, ECHO, Volusia Forever, Volusia Forever Debt Service. The largest part of General Government is allocated to Public Safety, 32% which includes the Office of the Sheriff and Public Protection. The following areas have a dedicated millage rate and accompanying fund balances which represents 27% - Library Services at 19% and Environmental Sensitive Lands – ECHO & Volusia Forever at 8%. The elected offices of Supervisor of Elections, Property Appraiser, Clerk of the Court and the Judicial System represent 7% of General Government. Within the category of Financial & Administrative Services, 14% is the Revenue, a.k.a. Tax Collector in other local governments. The balance of Financial & Administrative Services is distributed for central services 37%, information technology/radio 30%, financial functions 12%, with the balance to employee relations & procurement. The 12% for General Fund reserves includes the emergency reserves previously discussed above.



*General Fund – Public Safety is 76% of ad valorem taxes

Staffing

In last year's budget message we discussed that since FY 2000-01 we have reduced the organization by 467 positions by leaving positions unfunded or through elimination. As mentioned previously we have added consolidated dispatch, emergency medical services, and Sheriff Office deputies for the City of Oak Hill contract. Total positions added is 252. We have looked within the organization to utilize current vacant positions in order to maintain relative position counts. Even with this addition the FY 2011-12 cumulative total of unfunded/position change is a reduction of 264 positions. If the two new service areas were not added this year the reduction would have been 516 positions.

Planning for the Future

This budget is balanced, but our work will continue. We are nearing the bottom of the economic cycle and we will continue monitoring the revenue streams and adjusting expenditures where possible. We will keep a close eye on the two new areas of operation, consolidated dispatch and emergency transport to ensure a smooth transition and the highest level of service for the citizens of the County.

During this year's legislative session, many proposals were offered that may have an enormous impact on our budget. The issues range from TABOR, further changes to the Florida Retirement System, Medicaid-Nursing Home, and health care reform.

Closing

In closing, I want to point out that we featured many collections of art work scattered throughout our community in this budget book. The Volusia County Council created the Art in Public Places Program in 1990 to establish funding guidelines for procurement of art in county owned and operated buildings. Since then, 0.5% to 1% of the construction costs of all new, expanded or renovated publically accessible county buildings has been set aside for acquisition of artwork for permanent display.

Since the program's inception, more than $1 million has been appropriated to purchase more than 200 pieces of art. The artwork is displayed at the Daytona Beach International Airport, Daytona Beach Regional Library - City Island, DeBary Public Library, Deltona Regional Library, Historic Courthouse, John H. Dickerson Heritage Library, Lifeguard Headquarters and Administration Center, Marine Science Center, Ocean Center, Ocean Walk, New Smyrna Beach Regional Library, Port Orange Regional Library, Thomas C. Kelly Administration Center, Volusia County Agricultural Center, Volusia County Courthouse and the Votran Transfer Plaza. I encourage the community to partake in reviewing these treasured pieces of art when they are visiting the various governmental facilities as it is truly a great cultural asset.

Developing this budget has been a complex and challenging endeavor and is truly a team effort. I want to thank each of the Council members for their diligence during the past year and all the employees who continue their cost savings efforts. The County Council's leadership and continued prudent and careful review of expenditures has resulted in a budget that is fiscally sound, sustainable and continues to provide a consistent program of public service to our citizens.

Sincerely,

James T. Dinneen
County Manager

"Green Springs" by Sharon Fithian
Volusia County Historic Courthouse, DeLand

VOLUSIA COUNTY COURT HOUSE

Volusia County
FLORIDA

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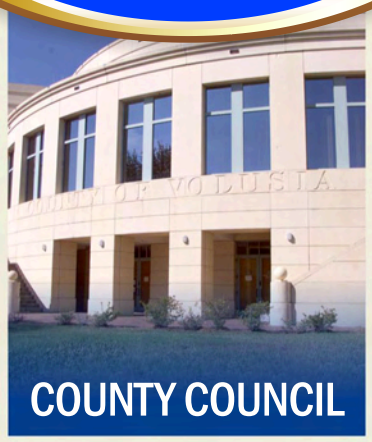
FRANK T. BRUNO JR.
COUNTY CHAIR



COUNTY COUNCIL

PATRICIA NORTHEY
VICE CHAIR, DISTRICT 5

JOYCE M. CUSACK
AT LARGE

ANDY KELLY
DISTRICT 1

JOSHUA J. WAGNER
DISTRICT 2

JOIE ALEXANDER
DISTRICT 3

CARL G. PERSIS
DISTRICT 4

JAMES DINNEEN
COUNTY MANAGER

COUNTY COUNCIL MEMBERS/ELECTED OFFICIALS/APPOINTED OFFICIALS

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Volusia County Council Mission Statement

Mission: To nourish good citizenship by promoting democratic values and earning public trust; to respond effectively to citizens' needs for health, safety and general welfare; to allocate limited public resources fairly and efficiently; to provide leadership and high quality service by consistently communicating with the citizens about their needs and aspirations.

Strategic Goals

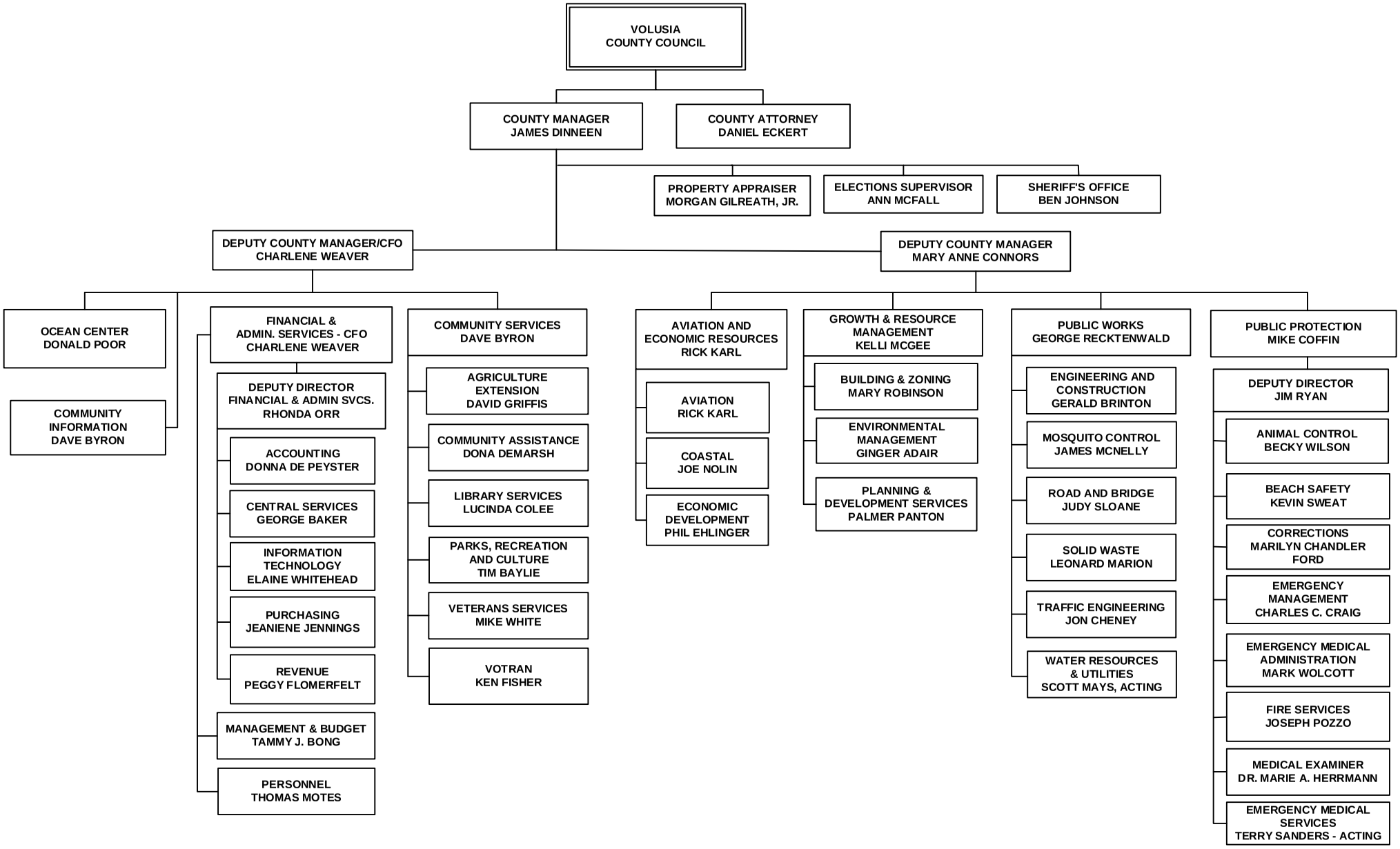
- **Customer/Partner Relations: Maintain and foster productive working relationships with partners while providing a high level of customer service.**

- **Quality Services: Provide a broad range of services in ways that meet community expectations for quality.**

- **Community Quality of Life: Engage in infrastructure, regulatory, and leadership actions, which protect and enhance the resident's experience of Volusia County as a distinctive and satisfying place to live and work.**

- **Economic and Financial Vitality: Strengthen the economic health of the community to foster quality job growth and a financial base for public sector activities.**

VOLUSIA COUNTY GOVERNMENT



Volusia County FLORIDA

ACCOUNTING SYSTEM AND BUDGETARY CONTROL

The Chief Financial Officer (CFO) is responsible for providing all County financial services. These services include financial accounting and reporting, payroll, accounts payable disbursements, cash and investment management, debt management, budgeting, procurement, risk management, and special financial and policy analyses for County Management. Fiscal responsibilities within the Financial and Administrative Services Department are carried out by the Office of the Chief Financial Officer, Management and Budget, Procurement, Personnel, Revenue, and Accounting Divisions.

Volusia County uses a computerized financial accounting system that incorporates a system of internal accounting controls. Such controls have been designed and are continually re-evaluated to provide reasonable, but not absolute, assurance regarding:

1. The safeguarding of assets against loss from unauthorized use or disposition.

2. The reliability of financial records for preparing financial statements and monitoring accountability for assets.

The concept of reasonable assurance recognizes that:

1. The cost of control should not exceed the benefits likely to be derived.

2. The evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework and are believed to adequately safeguard and provide reasonable assurance of proper recording of financial transactions.

Accounting and budgeting records for governmental fund types and similar trust funds are maintained on a modified accrual basis: Revenues are recorded when available and measurable. Expenditures are recorded when services or goods are received and the liabilities are incurred.

Accounting and budgeting records for proprietary fund types and similar trust funds are maintained on the accrual basis. The accrual basis recognizes revenues when they are earned and expenses when they are incurred. For proprietary funds, accounting and budget records differ to the extent that depreciation, compensated absences, amortization of prepaid expenses, and bad debt expenses are not budgeted for but are a factor in determining fund balance revenues available for appropriation.

The annual operating budget is proposed by the County Manager and enacted by the County Council after public participation. Although budgets are legally controlled at the fund level, management control of the operating budget is additionally maintained at the Division/Activity level.

GENERAL BUDGET PROCEDURE

1. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Volusia County Council at fund level.

2. The budgeted expenditures and reserves for each fund, including reserves for contingencies, will equal the sum of the projected fund balance at the beginning of the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year.

3. The operating budget will reflect programmatic performance measures for each Division; actual performance will be compared periodically to estimated targets.

4. The Management and Budget Division will prepare an analysis of financial condition at the end of the second, third and fourth quarters of the fiscal year.

5. The Office of the Chief Financial Officer will annually update the Five-Year Capital Improvement Program.

6. If the County Manager certifies there are available projected revenues for appropriation in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f).

7. The transfer of appropriations up to and including $25,000 among Activities within a Division will require only the Division Director's or his or her designee's approval as long as the transfer is not between funds. Transfers over $25,000 will require the approval of the Department Director. Transfers of any amount between Divisions within a Department will require the approval of the Department Director. Transfers of any amount between two Departments will require the approval of both Department Directors, or the County Manager or Deputy County Manager. Transfer of appropriations from Personal Services will require approval of the County Manager or Deputy County Manager. Transfers of any amount between funds will require County Council approval. The Supervisor of Elections, Property Appraiser, Sheriff, and County Attorney will have the same transfer authority as the Department Directors for their budgets.

8. Internal Service Funds may be established to account for the provision of goods and services by one Division to other Divisions on a break-even cost reimbursement basis when the establishment of such funds will attain greater economy, efficiency, and effectiveness in the acquisition and distribution of common goods or services utilized by several or all Divisions.

GENERAL BUDGET PROCEDURE

Appropriations in the various user Divisions will constitute an indirect budget ceiling on the Internal Service Fund Activities. Appropriations in Internal Service Funds may be increased with County Manager approval based on increases in the indirect budget ceiling of user Divisions.

It will be the intent of all Internal Service Funds to break even, but in the event a profit or loss should occur, it can be disposed of by crediting or charging the billed Divisions in accordance with their usage. Actual or projected retained earnings may also be used to lower internal service charges in the ensuing fiscal year, rather than crediting Division expenditures in the prior fiscal year. This will apply to all Internal Service Funds, with the exception of the Insurance Management and Group Insurance funds. Before any transfer of retained earnings is made from these funds, the County Manager will present a financial report, along with a proposed transfer of funds, to the County Council. County Council will then review the County Manager's proposal and approve or disapprove, with or without modification, such transfer.

REVENUE PROCEDURES

1. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
   a. a minimum of 95% of the projected taxable value of current assessments,
   b. a minimum of 95% of the projected taxable value from new construction, and
   c. current millage rates, unless otherwise specified.
2. The use of sales tax revenues will be limited to the General, Ocean Center, and Municipal Service District Funds, unless required for debt service by bond indenture agreements or as directed by County Council. The allocation of sales tax revenue between countywide purposes and Municipal Service District purposes will be in accordance with provisions of Florida Statutes 218.64 and direction of the County Council. Four sales tax bond issues, currently outstanding, were issued for construction/renovation of County facilities and the purchase of property.
3. The use of state revenue sharing monies will be limited to the General and County Transportation Trust funds, unless required for debt service by bond indenture agreements.
4. The use of gas tax revenue sharing monies will be limited to the County Transportation Trust fund. Gas tax revenues will be used in the following manner:

5th and 6th Cent (Constitutional Fuel Tax)	Maintenance
7th Cent (County Fuel Tax)	Operation and Maintenance
9th Cent County Voted (9th Cent Fuel Tax)	50% Resurfacing, 50% Construction
6-Cent Local Option Gas Tax * (1-6 Cents Local Option Fuel Tax)	Operations and Maintenance Construction of County major arterial and collector roads within the cities
Additional 5-Cent Local Option Gas Tax * (1-5 Cents Local Option Fuel Tax)	Transportation Expenditures to meet the Capital Improvement Element of the Comprehensive Plan

* The Volusia County Council authorizes both the 5-cent and 6-cent local option gas taxes to be distributed between the County and participating municipalities according to formulas agreed to by interlocal agreement. The County receives 57.239% of revenue distributions, and the municipalities share 42.761%. There are fixed percentages for cities based on annual countywide revenues for each calendar year up to $22,170,519.32. Distributions of annual revenues to municipalities in excess of $22,170,519.32 are based on an annually adjusted formula that includes population, assessment, and lane mileage; however, the aggregate percentage to all cities remains at 42.761%.

Both distributions are updated annually and must be filed with the State Department of Revenue by July 1 of each year.

5. Utility tax revenues are allocated for the unincorporated areas of the County as follows:
   a. a minimum of $750,000 for road operation and maintenance or construction,
   b. the balance of revenues to be used for any lawful unincorporated area purpose.
6. The use of revenues pledged to bond holders will conform in every respect to bond covenants which commit those revenues.

APPROPRIATION PROCEDURES

1. Fund appropriations by the County Council will be allocated to Divisions, Activities, and line item object codes as deemed appropriate by the County Manager to facilitate managerial control and reporting of financial operations.

2. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community. When possible, program expansions should be offset by reductions in other programs that have proven marginal.

3. Emphasis in planning for the delivery of County services will center on the development of goals and performance objectives that lead to end results or service levels to be accomplished. Divisions are asked to give careful attention to the identification of specific performance objectives and service levels and to relate budget requests to those objectives.

4. The budget request for County Divisions will include itemized lists of all necessary capital equipment, and replacement of inadequate capital equipment.

5. Each year County staff will prepare a Five-Year Capital Improvement Program document; this document will identify public facilities and infrastructure that eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.

6. The annual budget will include sufficient appropriations to fund capital projects for the first year of the Five-Year Capital Improvement Program. Any project approved for funding will have an adequate budget for operation and maintenance, or the County Manager will request that the County Council re-examine the established service level for this service.

7. Every appropriation (except an appropriation for capital projects and federal, state and local grants) will lapse at the close of the fiscal year to the extent that it has not been carried forward. Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned. The purpose of any appropriation will be deemed abandoned if three years pass without any disbursement or encumbrance of the appropriation unless re-appropriated by the County Council.

8. Debt service millage will be anticipated at levels that will generate sufficient revenue to make all required payments.

9. Countywide revenues will be allocated to services that provide a countywide benefit.

10. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "appropriated fund balance" in the budget of the following fiscal year.

RESERVE PROCEDURES

Goal: It is the goal of the County of Volusia to systematically build Emergency Reserves for future fiscal years until the total of such reserves are a minimum of 5% and a maximum of 10% of budgeted current revenues on an annual basis in all tax supported operating funds.

1. Beginning with FY 1999-00, ad valorem taxes received in excess of the 95% collection rate are placed in an Emergency Reserve account until a minimum 5% or a maximum 10% "reserve" position is achieved.

2. To the extent that other funds become available, (i.e. current revenues, expenditure savings, or fund balance) they may be added to the Emergency Reserve to achieve the 5%-10% "reserve" position as quickly as possible.

3. The County Council must approve all transfer of funds once they are placed in an Emergency Reserve account. Recommendations for the use of Emergency Reserves will be through the County Manager's recommended budget that is presented to the County Council on or before July 15 of each year.

4. Recommendations by the County Manager for the use of these funds at other times will be to address emergencies resulting from disasters to the extent that other revenues are not available for emergency expenditures.

5. The Emergency Reserve for future fiscal years is not intended to function as a second contingency fund to address unfunded expenditures or over-expenditures related to the normal provision of County services.

6. If funds are transferred from the Emergency Reserves as part of the annual budget process, or for unbudgeted emergencies during the fiscal year, and the transfer results in an Emergency Reserve of less than 5%, to the extent possible, they will be replaced during the following fiscal year.

7. The County Council and/or County Manager may impose this reserve policy for non-tax supported funds, as deemed appropriate.

DEBT MANAGEMENT PROCEDURES

1. Capital improvements related to enterprise fund operations (e.g., airport, water and wastewater systems, refuse disposal systems, etc.), if financed by debt, should be repaid solely from user fees and charges generated from the respective enterprise fund operation.
2. Capital improvements not related to enterprise fund operations (e.g., roads, parks, public buildings, etc.) may be financed by debt to be repaid from available revenue sources (including ad valorem taxes) pledgeable for same.
3. Cash surpluses, to the extent available and appropriable, should be used to finance scheduled capital improvements.
4. The County will issue debt only for the purposes of constructing or acquiring capital improvements (the approved schedule of capital improvements) and for making major renovations to existing capital improvements. The only exception to the above would involve entering into long-term leases for the acquisition of major equipment when it is cost justifiable to do so.
5. All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event to exceed thirty years.
6. The County shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility.
7. The County will at all times manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.
8. The County should consider coordinating with other local government entities to the fullest extent possible, so as to minimize the overlapping debt burden to its citizens.
9. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with appropriate laws, rules, regulations and covenants associated with outstanding debt.
10. Revenue sources will only be pledged for debt when legally available. In those situations where the revenue sources have previously been used for general operating expenditures, they will only be pledged for debt when other sufficient revenue sources are available to replace them.
11. The County will market its debt through the use of competitive bid whenever deemed feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.
12. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized.
13. Credit enhancements (insurance, letters of credit, etc.) will be used only in those instances where the anticipated present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.
14. In order to maintain a stable debt service burden, the County will attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuance of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

BUDGET PREPARATION, ADOPTION AND AMENDMENT

Volusia County's fiscal year is from October 1 through the following September 30.

The levy of ad valorem taxes and the adoption of the annual budget are governed by Florida Statutes Chapter 129 and 200, and Volusia County Code, Section 2-241. The statutes outline the budget process beginning with the certification of taxable value on July 1 by the Property Appraiser and continuing with the presentation of TRIM (Truth-In-Millage) budget to the County Council and adoption of TRIM ad valorem tax rates. This timetable with subsequent public advertising and two public hearings for the levy of ad valorem taxes and budget adoption are statutory requirements. In addition, state comptroller's regulations dictate a uniform accounting structure that must be embodied in the budget and financial reporting.

Because the budget is perhaps the single most valuable document for assisting the County Council and County Manager in guiding the growth of our community, it should receive careful thought and attention in its development. Therefore, in Volusia County the budget process begins almost nine months prior to the start of a fiscal year.

January--Fourth Quarter Review of Prior Year Budget

A fourth quarter review of prior year revenues and expenditures is made to identify potential problems that could impact both the current budget and next year's budget.

February-March--Second Quarter Review of Current Budget/Division Budget Preparation

Instructions for preparation of next year's budget are distributed to Divisions. A second quarter review of revenues and expenditures is prepared which serves as the preliminary basis for fund balance estimates. Division budget preparation begins. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community, rather than a fixed "target" or percentage increase.

April-June--Budget Recommendations Prepared by Management and Budget for County Manager Review

Preliminary budgets are formulated after review by the Department and Division Directors, Management and Budget Division, and the County Manager.

July 1--Assessment Data

Assessed values for ad valorem taxes are received from the Property Appraiser for all taxing districts. This starts the legal adoption timetable. A proposed TRIM budget must be submitted to the County Council within fifteen days.

August -- Adoption of Proposed Budget and TRIM Rates

The County Council adopts a proposed budget and TRIM ad valorem tax rates for all taxing districts for the next fiscal year. These rates can be lowered throughout the remainder of the budget process, but cannot be increased without individual notification of the property owners. The TRIM rates along with public hearing dates must be certified to the Property Appraiser within thirty-five days of presentation of assessed values.

August -- Property Appraiser Mails TRIM Notices

Property Appraiser mails TRIM Notices to all property owners of the proposed tax rate, and the valuation of each parcel of property. Once the millage rate is certified, it may not be increased without re-mailing the notices. TRIM notices, which include the date, time, and place of the first public hearing, are mailed within fifty-five days after certification of assessed values.

September -- Public Hearings

The first public hearing on the budget is held on the date set, which must be between sixty-five and eighty days of provision of assessed value to the governing body. Tentative budget and millage rates are adopted at the first public hearing. Advertisement in a newspaper of general circulation is required three to five days before the second public hearing. The advertisement must also be within fifteen days of the first public hearing. The advertisement must contain a summary of the budget, all millage rates, and notice of proposed tax increase. The final budget and millage levies are adopted at the second public hearing.

October -- Certification of Budget to State

Not later than thirty days following adoption of ad valorem tax rates and budget, the County must certify to the Florida State Division of Ad Valorem Tax that they have complied with the provisions of Florida Statutes Chapter 200.

Budget Amendment

If the County Manager certifies that there are available or projected revenues in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f). Copies of the proposed budget amendment will be made available for public inspection. The budget amendment and accompanying resolution will be docketed on the Council Agenda for consideration by the County Council. All interested persons will be given an opportunity to be heard on the proposed budget amendment resolution during its consideration by the County Council.

Table I COUNTY OF VOLUSIA FY 2011-12 Budget Activities Calendar		
January	Budget, Department, CFO	FY 2011-12 Service Charges
February 7 - March 9	Budget	Provide PB Training to Department Users
March 17	**CFO, OMB Director, Manager, VCCouncil**	**5-Year Forecast presented to Council – major taxing funds**
March 25	Budget, Departments	FY 2011-12 Budget Kickoff
April 5-6	Budget	CIP & FSQ Training
April 8	Departments	FY 2010-11 Estimated Revenues & Expenses
March 28 - April 21	Departments	Prepare and submit FY 2011-12 budget requests
May 13	Accounting, Budget	FY 2011-12 Special Assessment rates for Recommended Budget Document
May 16- June 10	Budget, Management	FY 2011-12 Budget Discussion
June 1	Property Appraiser	Preliminary Tax Roll submitted to County
June 3	Budget, Departments	FY 2010-11 Estimate Update/Carry forward of CIP projects, revised fund balance
June 30	Budget	Finalize preliminary contract amounts for services to cities of Deltona and DeBary for inclusion in Recommended Budget
July 1	Property Appraiser	Certified Tax Roll received from Property Appraiser
July 1	Budget	Update Millage Rates & CRA payment projections
July 7	CFO, County Manager	County Manager Budget Recommendations
July 20	Budget, Departments	Finalize hourly contract rates for services by Department-Division/Budget
August 4	CFO, County Manager	Council adoption of Preliminary TRIM rates
August 5	Budget	Statutory deadline to notify Property Appraiser of Proposed TRIM Rates and the Date, Time, and Place of the First Public Hearing to Adopt the Budget DR420's complete
September 2	Budget	Finalize continuation Grant funding requests for FY 12
September 8	County Council	Statutory 1st Public Hearing - Adopt Tentative FY 2011-12 Budget and Millage Rates, Set Final Public Hearing Date, Time, and Place
September 22	CFO, Budget	Capital Improvement Program 5 year document
September 22	County Council	Final Public Hearing to Adopt the FY 2011-12 Millage Rates and Budget

THE COUNTY OF VOLUSIA AND ITS SERVICES

Volusia County was carved from Orange County by the Florida legislature in 1854 and became the 30th of 67 counties in the State of Florida. Geographically, it is located in the eastern part of the State of Florida, bordered by the Atlantic Ocean on the east, Flagler and Putnam Counties to the north, Marion and Lake Counties to the west, and Seminole and Brevard Counties to the south. Its boundaries lie approximately 40 miles northeast of the city of Orlando, 100 miles south of the city of Jacksonville, 100 miles northeast of the city of Tampa, and approximately 200 miles from Tallahassee, the state capital.

Volusia County's historic places reveal a rich and exciting past. The remnants of massive shell heaps along the Atlantic coast and the St. Johns River tell of numerous bountiful harvests by native people for more than 40 centuries. The name "Volusia" is associated with the community that began as a trading post in the early 1800's and developed into an important military supply depot during the Second Seminole Indian War. The community grew into a prosperous steamboat landing until the introduction of the regional railroad system in the 1880's bypassed the town and ended its era of prosperity.

Although historians debate the origin of the word "Volusia", one theory is that the name is derived from a word meaning "Land of the Euchee." When the Timucuan Indian cultures died out in the early 1700's, the land in the area was uninhabited until some of the Indian tribes to the north began to migrate into the area. The Euchee Indians were a tribe originally from an area in South Carolina.

Early automotive pioneers such as Louis Chevrolet, Ransom Olds, and Henry Ford found that the hard packed sand, gentle slope and wide expanse of Volusia's beach was the perfect proving ground for early auto racing. Ormond Beach, in fact, is known as the "Birthplace of Speed."

Today, more than 494,590 people call Volusia County home. Our 47 miles of Atlantic Beaches to the east provide a world class playground for both water and land sports. The Daytona International Speedway is home to the world-famous Daytona 500 NASCAR race, an event larger than the Super Bowl. The scenic St. Johns River, famed for its bass fishing, links magnificent parks with wildlife preserves along the County's western boarder. Volusia County also is headquarters of the Ladies Professional Golf Association (LPGA), the official American home of the London Symphony Orchestra, and the winter refuge of the endangered Florida manatee. Disney World and the Kennedy Space Center are both about a one hour drive from the County.

In June 1970, the electorate abolished the Commission form of government and adopted a Home Rule Charter that was implemented on January 1, 1971. The County operates under a Council/Manager form of government and provides various services including public safety, transportation, health and social services, culture/recreation, planning, zoning, environmental, and other community services. Charter amendments approved by the voters in the 2004 election were implemented and changed the composition of the seven-member County Council. The County Council now has a Council Chair who is elected countywide and serves a four-year term. One at-large council position, elected countywide, and five district council positions, elected by the voters of their districts, serve four-year terms. The Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of said county policy.

This document reflects the budgets for those activities, organizations, and functions that are related to the County and are controlled or dependent upon the County's governing body, the County Council. Control by or dependence on the County is determined on the bases of budget adoption; taxing authority; authority to establish rates; the County's obligation to finance any deficits that may occur; funding and selection of governing authority and other evidence of financial interdependence; and the ability to exercise oversight responsibility.

VOLUSIA COUNTY, FLORIDA
MISCELLANEOUS STATISTICAL DATA

Date of Charter	January 1, 1971
Form of Government	Council/Manager
Number of Employees (Full Time and Part Time)	3,924
Area in square miles	1,207
Name of Government facilities and services:	
Daytona Beach International Airport:	
Number of commercial airlines	2
Airline activities:	
Enplanements (passengers)	240,939
Deplanements (passengers)	235,349
Air freight (pounds)	171,985
Air express (pounds)	5,373
Aircraft movements:	
Air carrier	3,846
Air taxi	3,421
General aviation	189,330
Military	1,030
Civil	76,733
Bridges:	
County:	
Halifax River	3
State:	
St. Johns River	2
Lake Monroe	2
Halifax River	4
Indian River (New Smyrna Beach Area)	2
Cultural and Recreation:	
Beaches, Lakes and Rivers:	
Atlantic Ocean (miles)	47
Lakes (large)	2
Springs	4
Rivers	3
Parks:	
County	55
State	6
Federal	1
Other:	
Convention Center (Ocean Center)	1
Golf Courses	24
Tennis Courts	63
Elections:	
Registered voters (June, 2011)	341,107
Number of votes cast in last County-wide general election (11/2/10)	160,352
Fire Protection:	
Dependent:	
Number of stations	23
Number of career fire personnel	200
Number of volunteer fire personnel	51
Sewer System:	
Number of treatment plants	12
Number of customers	10,862

VOLUSIA COUNTY, FLORIDA
MISCELLANEOUS STATISTICAL DATA

Water System:	
Number of plants	15
Number of customers	14,914
Miles of streets:	
County:	
Paved	978.47
Unpaved	105.04
Bike Paths/Sidewalks:	
Paved	275.61
Refuse Disposal:	
Tomoka Landfill:	
Tons	368,308
Cubic Yards	1,473,232
Transfer Station:	
Tons	138,627
Cubic Yards	554,508
Volusia Transportation Authority (VOTRAN):	
Fixed Route:	
Passengers	3,241,261
Revenue Miles	2,457,334
Gold Paratransit:	
Passengers	243,332
Revenue Miles	1,112,778

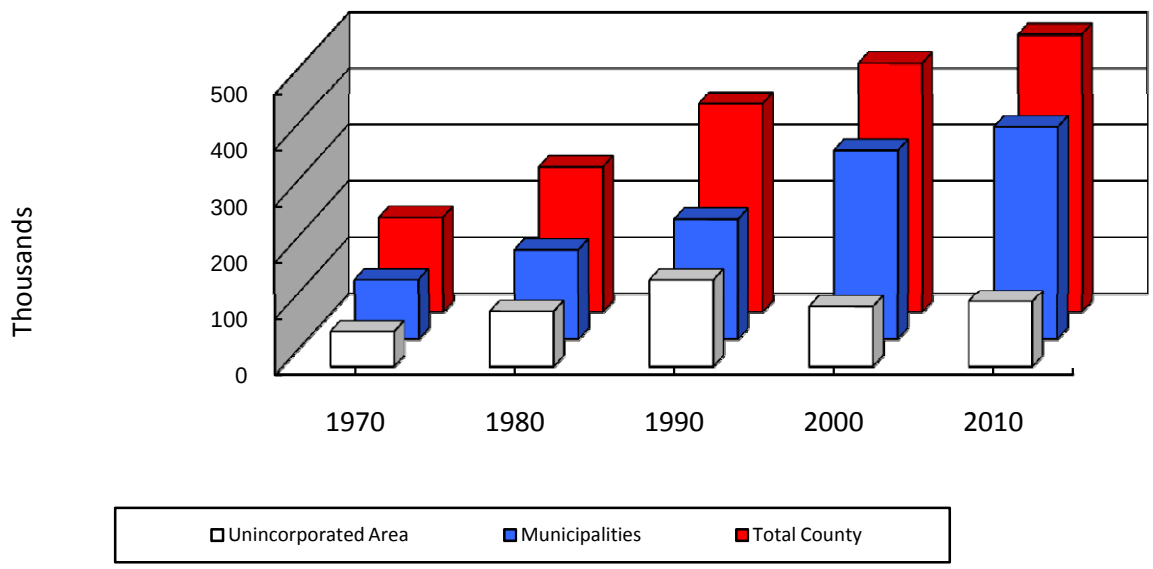
Facilities and services not included in the reporting entity:

Education: (1)	
Number of:	
Elementary schools	45
Middle schools	13
Secondary schools	10
Special education schools	5
Charter Schools	8
Universities	8
Employment by industry (2010): (2)	
Service	139,800
Trade (wholesale and retail)	28,600
Government	22,100
Manufacturing	7,400
Construction	7,300
Finance, Insurance and Real Estate	7,000
Transportation, Communications and Public Utilities	30,500
Education and Health	31,900
Hospitality	21,400
Gross sales – retail (in millions): (3)	
Fiscal year 2010	11,490.4
Fiscal year 2009	11,677.9
Fiscal year 2008	13,197.1
Fiscal year 2007	14,724.2
Fiscal year 2006	14,842.3
Fiscal year 2005	12,882.8

Sources: (1) School Board of Volusia County
(2) Florida Research and Economic Database
(3) Florida Department of Revenue (http://dor.myflorida.com/dor/taxes/colls_from_7_2003.html)

VOLUSIA COUNTY, FLORIDA

Population



Population Distribution

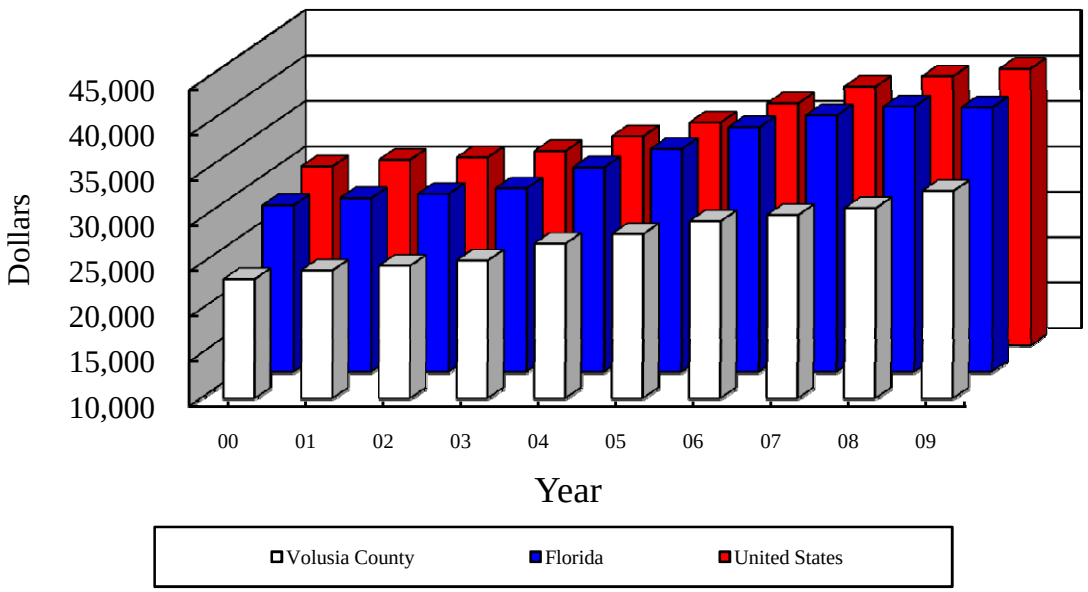
	1970	1980	1990	2000	2010	Average Annual Growth 2000-2010
Daytona Beach	45,300	54,200	61,991	64,112	61,005	-0.5%
Daytona Beach Shores	770	1,300	2,197	4,299	4,247	-0.1%
DeBary*	N/A	N/A	N/A	15,559	19,320	2.4%
DeLand	11,600	15,350	16,622	20,904	27,031	2.9%
Deltona*	N/A	N/A	N/A	69,543	85,182	2.3%
Edgewater	3,350	6,700	15,351	18,668	20,750	1.1%
Flagler Beach	N/A	N/A	N/A	76	60	-2.1%
Holly Hill	8,200	10,000	11,141	12,119	11,659	-0.4%
Lake Helen	1,300	2,000	2,344	2,743	2,624	-0.4%
New Smyrna Beach	10,600	13,650	16,549	20,048	22,464	1.2%
Oak Hill	750	900	917	1,378	1,792	3.0%
Orange City	1,800	2,800	5,347	6,604	10,599	6.1%
Ormond Beach	14,050	21,400	29,721	36,301	38,137	0.5%
Pierson	650	1,000	2,988	2,596	1,736	-3.3%
Ponce Inlet	330	1,000	1,704	2,513	3,032	2.1%
Port Orange	3,800	18,800	35,399	45,823	56,048	2.2%
South Daytona	5,000	11,300	12,488	13,177	12,252	-0.7%
Unincorporated	62,000	98,400	155,978	106,880	116,655	0.9%
TOTAL	**169,500**	**258,800**	**370,737**	**443,343**	**494,593**	**1.3%**

Source: Florida Office of Economic and Demographic Research

*Incorporated after April 1, 1990

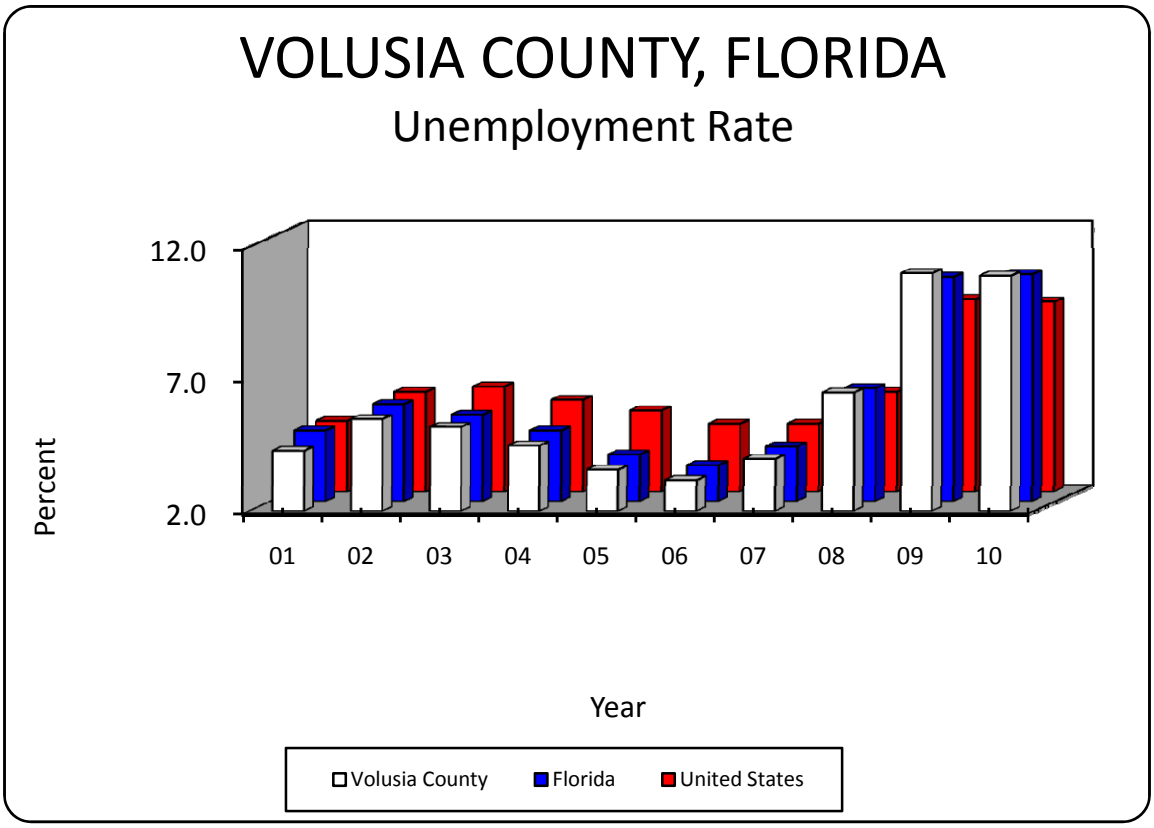
VOLUSIA COUNTY, FLORIDA

Per Capita Personal Income



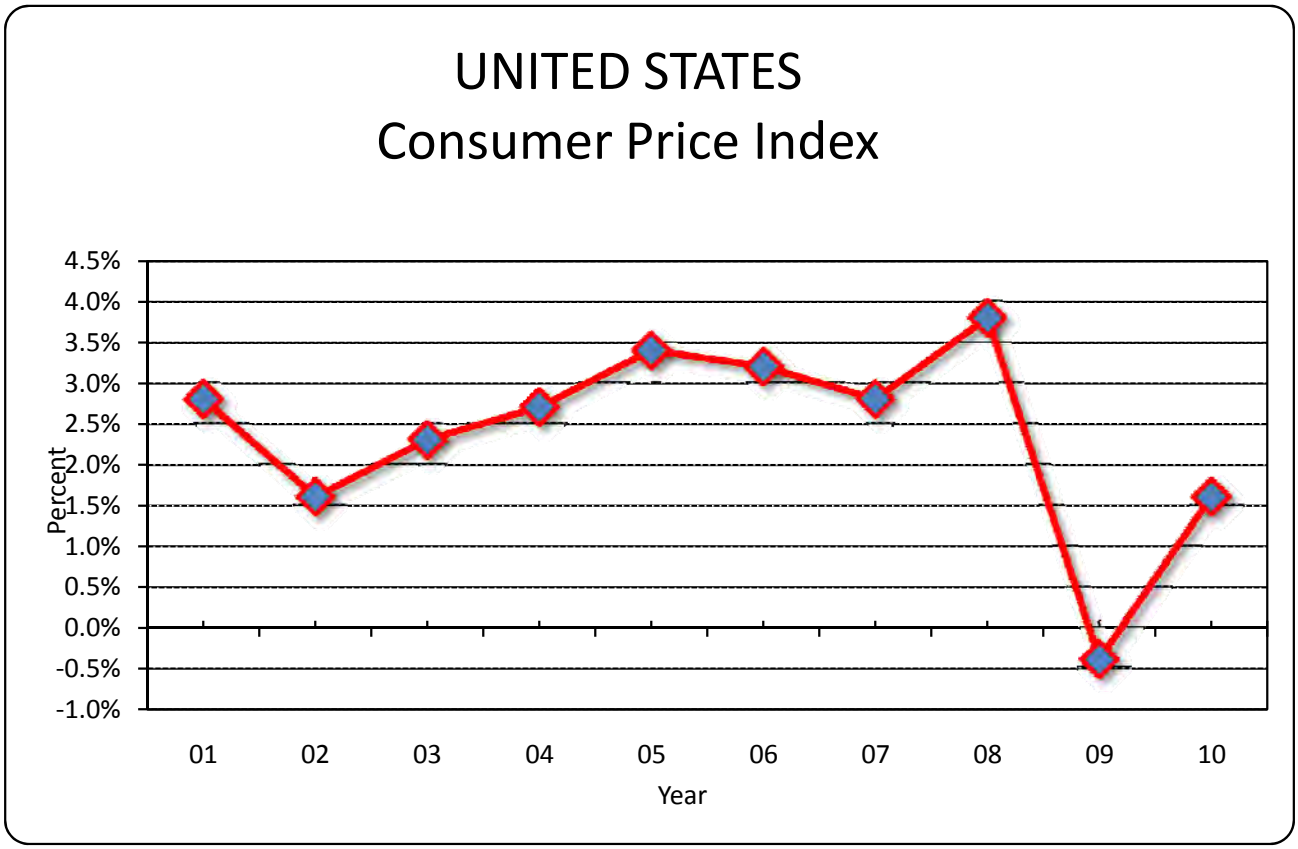
Per Capita Personal Income						
	Volusia	**Percent Change**	**Florida**	**Percent Change**	**U.S.**	**Percent Change**
2000	23,327	6.10%	28,512	6.00%	29,847	6.80%
2001	24,270	4.00%	29,291	2.70%	30,582	2.50%
2002	24,783	2.10%	29,754	1.60%	30,838	0.80%
2003	25,359	2.30%	30,369	2.10%	31,530	2.20%
2004	27,206	7.30%	32,672	7.60%	33,157	5.20%
2005	28,268	3.90%	34,709	6.20%	34,690	4.60%
2006	29,686	5.00%	37,099	6.90%	36,794	6.10%
2007	30,374	2.30%	38,417	3.60%	38,615	4.90%
2008	31,133	2.50%	39,378	2.50%	39,751	2.90%
2009	33,020	6.10%	39,272	-0.30%	40,584	2.10%

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Survey of Current Business; Regional Economic Information System, Bureau of Economic Analysis



Unemployment Rate			
Year	Volusia County	Florida	United States
2001	4.3	4.7	4.7
2002	5.5	5.7	5.8
2003	5.2	5.3	6.0
2004	4.5	4.7	5.5
2005	3.6	3.8	5.1
2006	3.2	3.4	4.6
2007	4.0	4.1	4.6
2008	6.5	6.3	5.8
2009	11.0	10.5	9.3
2010	**10.9**	**10.6**	**9.2**

Source: Florida Research & Economic Database



Consumer Price Index

Year	U.S. Index 1982-1984=100	Inflation Percent
2001	177.1	2.8%
2002	179.9	1.6%
2003	184.0	2.3%
2004	188.9	2.7%
2005	195.3	3.4%
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	**218.1**	**1.6%**

Source: U.S. Department of Labor, Bureau of Labor Statistics United States index, using CPI-U (All urban consumers).

The Consumer Price Index (CPI) is an economic measure of inflation based on a "market basket" of goods and their corresponding changes in price from year to year. It exemplifies trends in the overall cost of doing business. Inflation affects all costs from personal wages to materials to borrowed money.

"Volusia Lifeguard" by Stephanie Gassman
Lifeguard Headquarters and Administration Center, Daytona Beach

"Daytona Swimmer" and "Daytona Skimmer" by John Wilton
Lifeguard Headquarters and Administration Center, Daytona Beach

Volusia County
FLORIDA

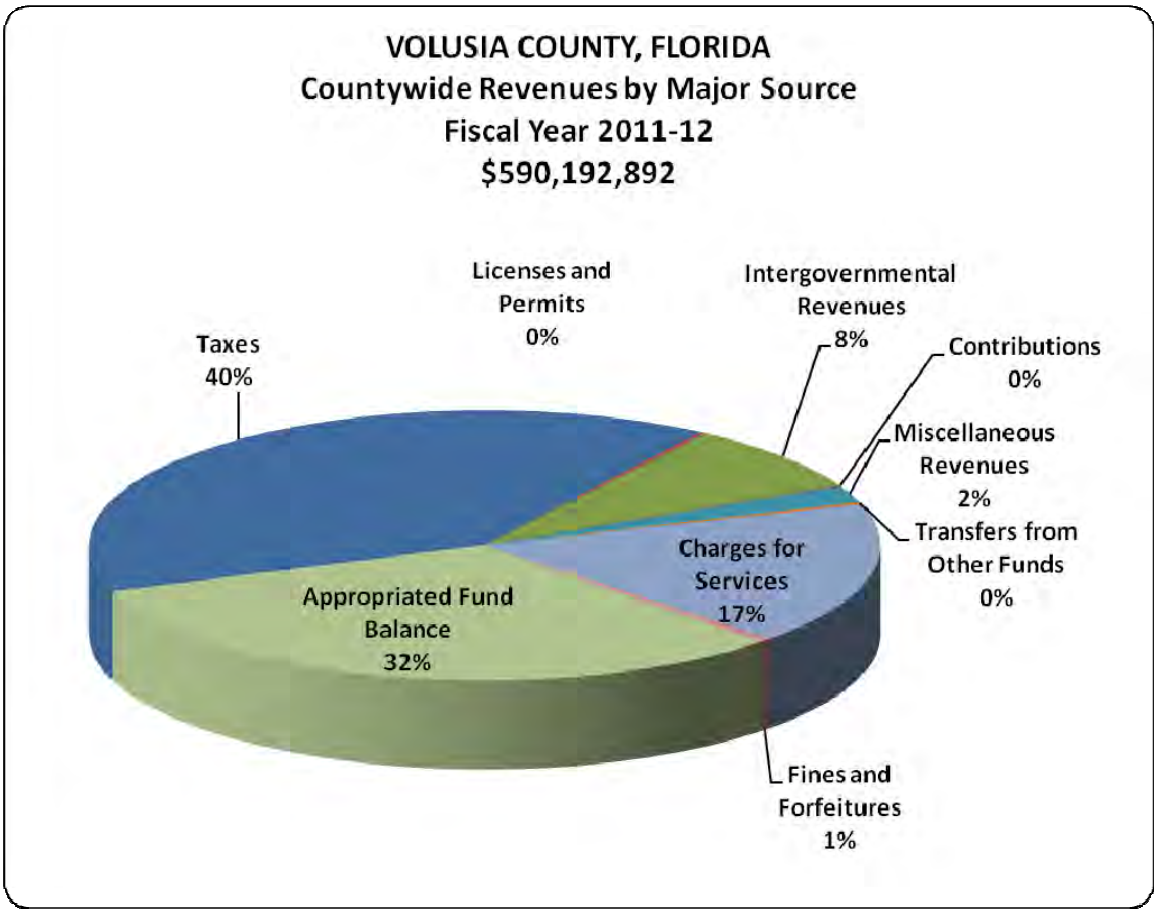
FISCAL YEAR 2011-12
VOLUSIA, FLORIDA
ADOPTED BUDGET

TOTAL COUNTY REVENUES

Volusia County's FY 2011-12 Adopted Budget is $698 million and provides sources and uses for Operating and Non-Operating functions of the County. The Operating Budget, $590.1 million, is $4.6 million or 0.8% below the FY 2010-11 Adopted Budget and provides funding for the following governmental functions: General Government, Public Safety, Environmental Services, Economic Development, Human Services, Transportation, and Culture and Recreation. The Non-Operating Budget provides for the County's Capital Project and Internal Service Funds. The total Non-Operating Budget is $108.3 million, increased by $9.8 million compared to FY 2010-11. The largest reasons for this increase are additional insurance for health and property coverage for new services for Emergency Medical Services and consolidated dispatch and an interfund transfer $800,000 from Fire for the second phase of concept vehicle rolling stock. The following narrative explains the basis for the County's operating budget.

Basis for Projections – Revenue estimates are based on historical data, trend analysis, discussions with department directors, review of proposed initiatives, estimates from the State Department of Revenue and the Florida Legislature's Office of Demographic and Economic Research, and analysis of economic data from various sources, including the University of Florida Bureau of Economic and Business Research (BEBR). Within the County, significant indicators are declining population; downward shifts in property values; continued foreclosures; decreased housing starts, permitting and development activity. Our county continues to experience a depressed economy and high unemployment which impacts a wide variety of revenue sources such as sales tax revenue, user fees, and impact fees. The analysis of federal and state-funded programs is also critical in determining whether sufficient revenue streams will be available for some of the County's human services programs and public transportation.

Multi-year projections for major operating funds are prepared using the forecasting tools mentioned above. Five-year forecasts for General Fund, Library, Municipal Services District, and Fire District funds were prepared based upon continuing decline in the economy for FY 2011-12. An additional 7% drop in property values was anticipated, with continued declines in values through 2013. Staff worked together with departments to forecast current year revenue and expenditure estimates for all funds providing the estimated beginning fund balance for FY 2011-12. By estimating potential shortfalls early, it allows for service level modifications to be considered. By contrast, early identification of funding availability allows County Council some flexibility in decision-making for priorities now and into the future. More than 20 mini-budget workshops are planned this year, to review department operations, set policy, and seek direction.



FY 2011-12 Taxes

All taxes, including the property tax, utility tax, convention development tax and local option gas tax are the County's primary revenue source. Approximately $234.5 million, or 39.7% of the operating funds for the FY 2011-12 budget are generated from these taxes. The FY 2011-12 budget has a reduction in tax revenues of $1.7 million. Total tax reductions are summarized below:

Taxes:	FY11 (Millions)	FY12 (Millions)	$ Change (Millions)
Ad Valorem Property Taxes	$195.9	$192.6	($3.3)
Resort Tax/Convention Development Tax	13.2	13.6	$0.4
Local Option Gas Taxes	14.3	14.5	$0.2
Franchise Fees	0.6	0.8	$0.2
Utility Taxes	7.0	7.3	$0.3
Communication Tax	4.5	4.8	$0.3
Other Taxes	0.7	0.9	$0.2
Total Tax	**$236.2**	**$234.5**	**($1.7)**

The following chart is a listing of all taxing funds with corresponding millage rates. The rolled-back rate mentioned below is the rate that generates the same tax dollars as the prior year, not including new construction.

	FY 2011-12 TAX RATE RECOMMENDED	FY 2011-12 ROLLED-BACK TAX RATE	% CHANGE FROM ROLLED-BACK TAX RATE
COUNTY-WIDE FUNDS			
General	5.7771	5.7771	0.00%
Library	0.6020	0.6586	-8.59%
Volusia Forever	0.0535	0.0689	-22.35%
Volusia ECHO	0.2000	0.2180	-8.26%
TOTAL COUNTY-WIDE FUNDS OPERATING	6.6326	6.7226	
COUNTY-WIDE Volusia Forever - Voted Debt	0.1465	N/A	N/A
SPECIAL TAXING DISTRICTS			
Mosquito Control	0.2080	0.2220	-6.31%
Ponce Inlet Port Authority	0.0929	0.0991	-6.26%
Municipal Service District	2.0155	2.0155	0.00%
Silver Sands-Bethune Beach MSD	0.0163	0.0170	-4.00%
Fire District	3.6315	3.9382	-7.79%

* Maximum 0.2000 mills per voter referendum for Volusia Forever, Forever Debt, and Volusia Echo

Licenses & Permits are primarily collected in the unincorporated areas of the County. Major revenue sources include building permits, occupational licenses, contractor licenses and boat slip mitigation fees. A slow recovery is anticipated for FY 2011-12 with minimal increase of $35,132 for a total of $1.4 million.

Inter-Governmental Revenues include gas taxes, sales taxes, state revenue sharing, payment-in-lieu of taxes, as well as miscellaneous Federal and State revenues for agency reimbursed programs that include the following funds: E911, Library, Daytona International Airport and the Public Transportation. This revenue category makes up 8.3% of the operating budget. The largest revenue source is half cent sales tax which includes an estimated 5% reduction from prior year. Overall, Intergovernmental Revenues are estimated flat at $49.1 million.

Charges for Services include county officer fees related to tax collections, elections, property appraisals, waste collection, law enforcement, park and road impact fees, motor vehicle fees, parking garage fees, and other miscellaneous charges. The budget is $100.8 million for FY 2011-12, an increase of $5.0 million, or 5%, due primarily to the addition of Emergency Medical Services billing services with offsetting reductions in anticipated landfill collections, stormwater and water utility collections, and other charges for services.

Fines and Forfeitures include court-related fines, library fines, beach fines, and 800 MHz radio system traffic fine surcharges totaling $3.2 million, a reduction of $258,224.

Miscellaneous Revenues totals $18 million, a minimal increase of $ 146,414, compared to prior year. The main source in this category is interest income earned on investments. Investment income varies depending on the timing of revenue collections and interest rates in the financial market. Currently, the County is experiencing very low interest earnings, averaging 1.0%.

Transfers from Other Funds has reduced by $0.7 million due primarily to the payoff and refinancing of commercial paper debt.

Proceeds from Notes Payable The FY 2011-12 Adopted Budget does not include anticipated borrowings.

Appropriated Fund Balance comprises of 31.7% of the County's resources. Fund Balance, also known as carryover, is not considered ongoing revenue. Rather, it is a one-time source that can be used to fund operating expenditures as a bridge until a modification to service levels can be put into place. This revenue source can also be used for one-time expenditure for such items as capital outlay or capital repairs/renovations.

The FY 2011-12 operating budget includes $187.0 million in Appropriated Fund Balance, an increase of $67.5 million or 56% above the $119.5 million budgeted in the previous year. This increase can be attributed to departmental cost efficiencies that had been implemented over the past few years. Also included within this number is the carry forward of funding for future capital improvement projects which are identified within the 5-year capital improvement plan. The final element of this account is funding for emergency reserves which ranges from 5% to 10% within the taxing funds totaling $21.3 million.

Changes in Fund Balance greater than 10% is driven by changes in anticipated revenues or spending down of available funds to complete projects and take advantage of market favorability for Debt Service.

General Fund	-13%	Advancement to Volusia Forever for purchase of property.
Volusia Forever	-63%	Available funding was allocated for the purchase of Deep Creek Preserve in December 2010.
Volusia ECHO	126%	Carry forward of prior year grant awards & FY2010-11 grant process was on hold.
Mosquito Control	23%	Prior year's annual capital was reduced along with major maintenance completed in prior year.
Stormwater	27%	Increase due to reduction in estimated operating expenditures and capital improvements, combined with an increase in estimated revenues compared to budgeted revenues.
Municipal Service District	-53%	Use of fund balance for operating purposes with service levels reviewed in FY2011-12.
Ocean Center	306%	During FY2010-11 debt service was refinanced which reduced the required annual debt service, this one-time savings increased fund balance.
Economic Development	-34%	Capital Improvement projects partially complete.
Daytona Beach International Airport	12%	Operating expenditures reduced and carry forward of maintenance projects.
Waste Collection Fund	81%	Final advance payment back to Solid Waste was performed in prior year. However new contract under negation.
Parking Garage	100%	Balance forward from FY09-10 due to reduced expenditures.
Impact Fee Funds	-44%	Use of reserves for capital improvement projects & continued decline in revenues (Fire, Roads, Parks).
Non-Major Funds	12%	Various balance forward for special revenue funds where proceeds are restricted in nature.

Revenues by Fund

	FY 2009-10 Budget	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Countywide Funds				
001 - General	205,336,470	220,974,421	224,267,620	214,615,271
002 - Emergency Medical Services	0	0	0	16,506,950
103 - County Transportation Trust	27,553,040	52,067,578	58,140,272	53,378,200
104 - Library	19,361,931	25,442,455	26,209,913	24,466,816
160 - Volusia ECHO	6,047,961	8,954,519	19,601,354	13,270,389
161 - Volusia Forever	3,030,164	15,369,697	27,155,357	6,642,150
Total Countywide Funds	**$261,329,565**	**$322,808,670**	**$355,374,516**	**$328,879,776**
Special Revenue Funds				
105 - East Volusia Mosquito Control	5,542,008	11,134,226	12,492,848	12,427,266
106 - Resort Tax	6,794,353	6,599,300	6,750,753	6,794,355
108 - Sales Tax Trust	15,271,629	16,131,066	15,116,764	15,420,230
111 - Convention Development Tax	6,796,633	6,621,555	6,828,576	6,852,302
114 - Ponce De Leon Inlet and Port District	2,006,526	9,226,696	9,460,918	8,507,790
115 - E-911 Emergency Telephone System	2,605,156	7,567,652	6,951,575	6,590,849
116 - Special Lighting Districts	271,369	305,588	287,675	303,980
118 - Ocean Center	5,076,320	5,240,425	6,321,452	6,440,051
119 - Road District Maintenance	209,486	305,925	236,815	265,726
120 - Municipal Service District	41,608,067	46,332,627	46,926,871	43,720,030
121 - Special Assessments	440,125	1,532,591	1,627,926	1,963,665
122 - Manatee Conservation	8,838	87,796	128,623	93,915
123 - Inmate Welfare Trust	440,488	1,586,998	1,776,727	1,858,693
124 - Library Endowment	285,748	716,410	758,792	759,538
130 - Economic Development	3,257,698	7,631,398	8,878,332	5,591,621
131 - Road Impact Fees-Zone 1 (Northeast)	1,302,735	2,595,616	2,224,097	1,072,246
132 - Road Impact Fees-Zone 2 (Southeast)	460,500	1,179,668	1,442,049	1,064,874
133 - Road Impact Fees-Zone 3 (Southwest)	799,959	1,174,831	898,853	709,853
134 - Road Impact Fees-Zone 4 (Northwest)	843,653	8,931,382	9,129,959	9,213,307
135 - Park Impact Fees-County	71,801	1,950,426	1,857,824	1,922,824
136 - Park Impact Fees-Zone 1 (Northeast)	12,889	345,602	598,592	810,992
137 - Park Impact Fees-Zone 2 (Southeast)	15,958	374,653	366,012	380,359
138 - Park Impact Fees-Zone 3 (Southwest)	224,392	16,065	217,146	20,315
139 - Park Impact Fees-Zone 4 (Northwest)	17,377	645,180	641,457	658,926
140 - Fire Services	25,436,461	32,530,308	35,430,200	32,017,308
151 - Fire Impact Fees-Zone 1 (Northeast)	9,668	176,795	116,027	51,077
152 - Fire Impact Fees-Zone 2 (Southeast)	18,496	296,425	246,082	58,132

Revenues by Fund

	FY 2009-10 Budget	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Special Revenue Funds				
153 - Fire Impact Fees-Zone 3 (Southwest)	13,331	632,504	580,210	338,960
154 - Fire Impact Fees-Zone 4 (Northwest)	19,801	427,208	386,380	115,054
157 - Silver Sands/Bethune Beach MSD	18,414	15,932	18,687	17,011
158 - Gemini Springs Endowment	1,255	103,878	108,547	104,747
159 - Stormwater Utility	7,000,017	10,628,809	8,257,443	8,927,469
170 - Law Enforcement Trust	645,613	947,566	699,178	363,475
171 - Beach Enforcement Trust	1,271	16,472	17,568	18,743
172 - Federal Forfeiture Sharing Justice	117,075	803,180	2,062,860	1,496,714
173 - Federal Forfeiture Sharing Treasury	79	6,304	4,383	1,834
Total Special Revenue Funds	**$127,645,189**	**$184,819,057**	**$189,848,201**	**$176,954,231**
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	10,058,763	7,116,566	7,114,760	7,121,257
203 - Tourist Development Tax Revenue Bond	4,745,767	7,390,823	7,445,147	7,393,797
206 - Florida Assn. of Counties Commercial Paper	8,921,144	3,292,495	25,299,168	0
208 - Capital Improvement Revenue Note, Series 2010	0	0	299,800	1,409,982
234 - LOGT Revenue Bond Series 2004	4,894,398	4,891,748	4,890,498	4,890,598
261 - Limited Tax General Obligation Bonds Series 2005	3,484,459	3,764,893	3,830,229	3,641,661
295 - Public Transportation Debt Service	0	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,558,639	1,657,240	1,658,452	1,808,446
Total Debt Service Funds	**$33,663,169**	**$29,313,765**	**$51,738,054**	**$27,465,741**
Enterprise Funds				
440 - Waste Collection	8,430,467	8,660,751	9,008,026	8,788,992
450 - Solid Waste	16,565,665	28,346,946	25,400,507	25,716,288
451 - Daytona Beach International Airport	14,535,065	28,120,667	45,825,123	28,345,849
456 - Volusia Transportation Authority	26,278,908	19,593,646	39,898,034	19,903,376
457 - Water and Sewer Utilities	13,267,207	17,543,063	23,858,762	17,292,585
475 - Parking Garage	2,270,414	2,292,420	2,687,118	2,817,197
Total Enterprise Funds	**$81,347,725**	**$104,557,493**	**$146,677,570**	**$102,864,287**
Operating Budget	**$503,985,648**	**$641,498,985**	**$743,638,341**	**$636,164,035**
Less Operating Transfers	$59,843,476	$46,706,936	$51,145,454	$45,971,143
Net Operating Budget	**$444,142,172**	**$594,792,049**	**$692,492,887**	**$590,192,892**

Revenues by Fund

	FY 2009-10 Budget	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Capital Projects Funds				
305 - Capital Outlay	699,225	563,394	2,213,996	614,111
308 - Capital Improvement Projects	197,659	0	13,954,157	0
309 - Branch Jail Expansion	10,756,257	0	11,637,719	0
313 - Beach Capital Projects	741,456	775,413	1,395,095	2,052,051
317 - Library Construction	1,037,458	0	1,461,980	0
318 - Ocean Center	19,088	0	1,610,863	800,000
320 - Sheriff's Evidence Complex	0	0	254	254
322 - I.T. Capital Projects	4,189,719	0	7,475,410	169,965
326 - Park Projects	388,287	682,813	374,375	720,469
328 - Trail Projects	1,627,479	2,937,194	9,431,726	2,639,260
334 - Bond Funded Road Program	383,555	0	19,113,537	0
361 - Forever Capital Projects	49,580	0	4,219,468	0
Total Capital Projects Funds	**$20,089,763**	**$4,958,814**	**$72,888,580**	**$6,996,110**
Internal Service Funds				
511 - Computer Replacement	897,871	3,489,374	3,539,038	3,701,738
513 - Equipment Maintenance	14,304,506	19,760,273	19,944,632	22,709,562
521 - Insurance Management	10,214,887	20,757,185	25,081,345	24,203,791
530 - Group Insurance	31,975,993	49,498,146	48,678,632	50,704,587
Total Internal Service Funds	**$57,393,257**	**$93,504,978**	**$97,243,647**	**$101,319,678**
Non-Operating Budget	**$77,483,020**	**$98,463,792**	**$170,132,227**	**$108,315,788**
TOTAL BUDGET	**$521,625,192**	**$693,255,841**	**$862,625,114**	**$698,508,680**

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Taxes				
001 - General	157,570,422	134,029,586	134,177,177	134,772,446
103 - County Transportation Trust	14,977,943	14,300,000	14,543,100	14,543,100
104 - Library	17,737,066	15,127,118	15,137,118	13,952,220
105 - East Volusia Mosquito Control	4,279,906	3,696,981	3,701,981	3,472,521
106 - Resort Tax	6,792,353	6,598,600	6,748,753	6,792,355
111 - Convention Development Tax	6,792,304	6,619,105	6,825,603	6,849,302
114 - Ponce De Leon Inlet and Port District	1,908,845	1,646,504	1,652,539	1,550,068
120 - Municipal Service District	24,387,726	22,213,307	22,243,554	22,909,289
140 - Fire Services	24,932,604	21,709,449	21,709,449	20,157,896
157 - Silver Sands/Bethune Beach MSD	11,728	10,205	10,204	9,848
160 - Volusia ECHO	5,853,985	5,018,976	4,977,800	4,625,322
161 - Volusia Forever	2,401,566	1,585,996	1,591,828	1,237,274
261 - Limited Tax General Obligation Bonds Series 2005	3,452,459	3,432,980	3,439,419	3,388,049
450 - Solid Waste	180,042	180,000	200,000	242,100
456 - Volusia Transportation Authority	123	0	0	0
Total Taxes	**$271,279,073**	**$236,168,807**	**$236,958,525**	**$234,501,790**
Licenses and Permits				
001 - General	430,337	440,703	417,186	413,108
120 - Municipal Service District	968,281	915,384	978,647	999,961
122 - Manatee Conservation	7,000	30,000	5,000	5,000
450 - Solid Waste	15,890	9,000	12,150	12,150
Total Licenses and Permits	**$1,421,508**	**$1,395,087**	**$1,412,983**	**$1,430,219**
Intergovernmental Revenues				
001 - General	9,281,986	8,334,451	8,922,187	8,842,120
103 - County Transportation Trust	7,512,498	7,066,900	9,816,590	8,328,590
104 - Library	343,192	358,977	344,103	354,426
105 - East Volusia Mosquito Control	228,513	236,000	304,058	189,896
108 - Sales Tax Trust	15,250,772	16,119,066	15,098,264	15,400,230
115 - E-911 Emergency Telephone System	2,556,614	3,000,000	2,500,000	2,500,000
120 - Municipal Service District	188,013	162,000	184,790	188,684
140 - Fire Services	52,783	42,872	42,872	47,192
160 - Volusia ECHO	830	0	0	0
161 - Volusia Forever	78,069	0	40,755	0
261 - Limited Tax General Obligation Bonds Series 2005	490	0	490	0
326 - Park Projects	144,531	0	0	144,531
440 - Waste Collection	13,514	0	0	0
451 - Daytona Beach International Airport	2,173,936	6,639,507	18,957,056	5,594,652
456 - Volusia Transportation Authority	7,281,736	7,148,161	26,332,697	7,558,029
Total Intergovernmental Revenues	**$45,107,478**	**$49,107,934**	**$82,543,862**	**$49,148,350**

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Charges for Services				
001 - General	21,274,391	19,925,260	21,286,472	17,585,246
002 - Emergency Medical Services	0	0	0	14,981,772
103 - County Transportation Trust	2,985,354	2,573,804	492,103	331,975
104 - Library	175,048	162,000	162,000	165,240
105 - East Volusia Mosquito Control	197,497	150,000	100,000	105,000
114 - Ponce De Leon Inlet and Port District	0	293,000	300,000	333,558
116 - Special Lighting Districts	271,369	305,588	278,947	296,210
118 - Ocean Center	1,420,663	1,409,868	1,346,794	1,247,850
119 - Road District Maintenance	209,486	212,000	212,000	210,000
120 - Municipal Service District	12,336,030	12,429,429	12,749,736	12,674,096
131 - Road Impact Fees-Zone 1 (Northeast)	1,262,812	1,444,000	1,040,000	1,040,000
132 - Road Impact Fees-Zone 2 (Southeast)	436,244	350,000	338,000	338,000
133 - Road Impact Fees-Zone 3 (Southwest)	792,905	957,000	610,000	610,000
134 - Road Impact Fees-Zone 4 (Northwest)	738,549	635,000	635,000	635,000
140 - Fire Services	168,827	56,000	57,857	65,750
159 - Stormwater Utility	6,918,147	6,898,122	4,200,000	4,200,000
161 - Volusia Forever	362,138	100,000	279,000	390,000
440 - Waste Collection	8,187,182	8,238,210	8,181,999	8,194,347
450 - Solid Waste	13,805,244	14,253,501	12,628,501	12,248,339
451 - Daytona Beach International Airport	6,739,617	7,344,248	7,584,045	7,414,305
456 - Volusia Transportation Authority	3,096,531	2,856,744	2,918,553	2,927,784
457 - Water and Sewer Utilities	11,780,816	12,900,000	12,083,000	12,521,550
475 - Parking Garage	2,265,843	2,280,240	2,224,297	2,350,899
Total Charges for Services	**$95,424,693**	**$95,774,014**	**$89,708,304**	**$100,866,921**
Fines and Forfeitures				
001 - General	3,055,417	2,837,067	2,720,315	2,605,965
103 - County Transportation Trust	0	30,000	0	0
104 - Library	500,412	500,000	500,000	505,000
120 - Municipal Service District	99,975	132,000	115,992	127,878
450 - Solid Waste	1,200	0	0	0
457 - Water and Sewer Utilities	0	0	0	2,000
Total Fines and Forfeitures	**$3,657,005**	**$3,499,067**	**$3,336,307**	**$3,240,843**
Miscellaneous Revenues				
001 - General	4,392,501	3,214,550	2,930,356	3,095,862
002 - Emergency Medical Services	0	0	0	16,000
103 - County Transportation Trust	539,259	382,000	371,136	352,000
104 - Library	528,294	516,958	500,000	545,963
105 - East Volusia Mosquito Control	836,092	127,000	164,776	160,817
106 - Resort Tax	2,000	700	2,000	2,000
108 - Sales Tax Trust	20,857	12,000	18,500	20,000
111 - Convention Development Tax	4,328	2,450	2,973	3,000
114 - Ponce De Leon Inlet and Port District	97,681	106,000	96,885	106,000

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Miscellaneous Revenues				
115 - E-911 Emergency Telephone System	48,542	100,000	45,000	50,000
118 - Ocean Center	394,710	399,941	371,261	299,846
120 - Municipal Service District	285,889	413,817	306,962	286,870
121 - Special Assessments	440,125	377,500	380,000	376,000
122 - Manatee Conservation	1,838	2,000	1,200	1,200
123 - Inmate Welfare Trust	440,414	381,085	444,205	445,500
124 - Library Endowment	5,882	10,487	10,000	9,000
130 - Economic Development	88,202	150,000	100,000	95,000
131 - Road Impact Fees-Zone 1 (Northeast)	39,923	100,000	14,000	15,000
132 - Road Impact Fees-Zone 2 (Southeast)	24,256	40,000	12,000	40,000
133 - Road Impact Fees-Zone 3 (Southwest)	7,054	15,000	500	1,000
134 - Road Impact Fees-Zone 4 (Northwest)	105,104	40,000	60,000	40,000
135 - Park Impact Fees-County	71,801	80,000	55,000	65,000
136 - Park Impact Fees-Zone 1 (Northeast)	12,889	14,000	12,000	12,400
137 - Park Impact Fees-Zone 2 (Southeast)	15,958	21,000	13,500	14,347
138 - Park Impact Fees-Zone 3 (Southwest)	4,998	5,200	3,000	3,169
139 - Park Impact Fees-Zone 4 (Northwest)	17,377	20,000	18,000	17,469
140 - Fire Services	280,503	127,720	209,550	198,550
151 - Fire Impact Fees-Zone 1 (Northeast)	9,668	16,200	3,200	3,300
152 - Fire Impact Fees-Zone 2 (Southeast)	18,496	13,000	8,300	6,300
153 - Fire Impact Fees-Zone 3 (Southwest)	13,331	26,000	24,500	21,000
154 - Fire Impact Fees-Zone 4 (Northwest)	19,801	22,500	17,400	15,700
157 - Silver Sands/Bethune Beach MSD	104	37	57	64
158 - Gemini Springs Endowment	1,255	1,535	1,535	1,200
159 - Stormwater Utility	81,869	60,000	72,002	60,000
160 - Volusia ECHO	193,146	192,000	194,300	194,775
161 - Volusia Forever	188,391	149,500	98,500	114,300
170 - Law Enforcement Trust	30,075	33,000	36,000	31,000
171 - Beach Enforcement Trust	191	175	175	175
172 - Federal Forfeiture Sharing Justice	7,330	4,200	10,000	9,000
173 - Federal Forfeiture Sharing Treasury	79	2,000	100	100
201 - Subordinate Lien Sales Tax Revenue	63,165	0	27,161	0
203 - Tourist Development Tax Revenue Bond	23,016	0	21,407	0
234 - LOGT Revenue Bond Series 2004	23,197	0	4,324	0
261 - Limited Tax General Obligation Bonds Series 2005	31,510	0	7,175	0
297 - 2009A/B Debt Service	5,236	0	3,212	3,999
305 - Capital Outlay	112,292	0	0	0
308 - Capital Improvement Projects	197,659	0	0	0
309 - Branch Jail Expansion	93,698	0	0	0
313 - Beach Capital Projects	113,245	0	0	85,464
317 - Library Construction	37,458	0	0	0
318 - Ocean Center	19,088	0	0	0
322 - I.T. Capital Projects	89,719	0	0	0
326 - Park Projects	21,617	0	0	0

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Miscellaneous Revenues				
328 - Trail Projects	75,413	0	0	0
334 - Bond Funded Road Program	383,555	0	0	0
361 - Forever Capital Projects	49,580	0	0	0
440 - Waste Collection	229,772	193,000	197,174	180,000
450 - Solid Waste	976,594	468,750	559,018	566,300
451 - Daytona Beach International Airport	3,238,547	3,443,895	3,307,636	3,376,243
456 - Volusia Transportation Authority	140,160	30,000	111,016	30,000
457 - Water and Sewer Utilities	1,021,503	639,000	600,200	529,500
475 - Parking Garage	4,571	12,180	5,250	5,200
511 - Computer Replacement	32,514	32,000	32,000	32,000
513 - Equipment Maintenance	5,139,847	5,264,218	5,139,116	5,853,746
521 - Insurance Management	265,326	300,000	259,585	260,000
530 - Group Insurance	445,640	350,250	404,026	407,903
Total Miscellaneous Revenues	**$22,104,130**	**$17,912,848**	**$17,287,173**	**$18,059,262**
Non-Revenues				
001 - General	9,331,414	52,192,804	53,813,927	47,300,524
002 - Emergency Medical Services	0	0	0	1,509,178
103 - County Transportation Trust	1,537,986	27,714,874	32,917,343	29,822,535
104 - Library	77,919	8,777,402	9,566,692	8,943,967
105 - East Volusia Mosquito Control	0	6,924,245	8,222,033	8,499,032
114 - Ponce De Leon Inlet and Port District	0	7,181,192	7,411,494	6,518,164
115 - E-911 Emergency Telephone System	0	4,467,652	4,406,575	4,040,849
116 - Special Lighting Districts	0	0	8,728	7,770
118 - Ocean Center	3,260,948	3,430,616	4,603,397	4,892,355
119 - Road District Maintenance	0	93,925	24,815	55,726
120 - Municipal Service District	3,342,155	10,066,690	10,347,190	6,533,252
121 - Special Assessments	0	1,155,091	1,247,926	1,587,665
122 - Manatee Conservation	0	55,796	122,423	87,715
123 - Inmate Welfare Trust	74	1,205,913	1,332,522	1,413,193
124 - Library Endowment	279,866	705,923	748,792	750,538
130 - Economic Development	3,169,496	7,481,398	8,778,332	5,496,621
131 - Road Impact Fees-Zone 1 (Northeast)	0	1,051,616	1,170,097	17,246
132 - Road Impact Fees-Zone 2 (Southeast)	0	789,668	1,092,049	686,874
133 - Road Impact Fees-Zone 3 (Southwest)	0	202,831	288,353	98,853
134 - Road Impact Fees-Zone 4 (Northwest)	0	8,256,382	8,434,959	8,538,307
135 - Park Impact Fees-County	0	1,870,426	1,802,824	1,857,824
136 - Park Impact Fees-Zone 1 (Northeast)	0	331,602	586,592	798,592
137 - Park Impact Fees-Zone 2 (Southeast)	0	353,653	352,512	366,012
138 - Park Impact Fees-Zone 3 (Southwest)	219,394	10,865	214,146	17,146
139 - Park Impact Fees-Zone 4 (Northwest)	0	625,180	623,457	641,457
140 - Fire Services	1,744	10,594,267	13,410,472	11,547,920
151 - Fire Impact Fees-Zone 1 (Northeast)	0	160,595	112,827	47,777

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Non-Revenues				
152 - Fire Impact Fees-Zone 2 (Southeast)	0	283,425	237,782	51,832
153 - Fire Impact Fees-Zone 3 (Southwest)	0	606,504	555,710	317,960
154 - Fire Impact Fees-Zone 4 (Northwest)	0	404,708	368,980	99,354
157 - Silver Sands/Bethune Beach MSD	6,582	5,690	8,426	7,099
158 - Gemini Springs Endowment	0	102,343	107,012	103,547
159 - Stormwater Utility	0	3,670,687	3,985,441	4,667,469
160 - Volusia ECHO	0	3,743,543	14,429,254	8,450,292
161 - Volusia Forever	0	13,534,201	25,145,274	4,900,576
170 - Law Enforcement Trust	615,538	914,566	663,178	332,475
171 - Beach Enforcement Trust	1,080	16,297	17,393	18,568
172 - Federal Forfeiture Sharing Justice	109,745	798,980	2,052,860	1,487,714
173 - Federal Forfeiture Sharing Treasury	0	4,304	4,283	1,734
201 - Subordinate Lien Sales Tax Revenue	9,995,598	7,116,566	7,087,599	7,121,257
203 - Tourist Development Tax Revenue Bond	4,722,751	7,390,823	7,423,740	7,393,797
206 - Florida Assn. of Counties Commercial Paper	8,921,144	3,292,495	25,299,168	0
208 - Capital Improvement Revenue Note, Series 2010	0	0	299,800	1,409,982
234 - LOGT Revenue Bond Series 2004	4,871,201	4,891,748	4,886,174	4,890,598
261 - Limited Tax General Obligation Bonds Series 2005	0	331,913	383,145	253,612
295 - Public Transportation Debt Service	0	1,200,000	1,200,000	1,200,000
297 - 2009A/B Debt Service	1,553,404	1,657,240	1,655,240	1,804,447
305 - Capital Outlay	586,933	563,394	2,213,996	614,111
308 - Capital Improvement Projects	0	0	13,954,157	0
309 - Branch Jail Expansion	10,662,559	0	11,637,719	0
313 - Beach Capital Projects	628,211	775,413	1,395,095	1,966,587
317 - Library Construction	1,000,000	0	1,461,980	0
318 - Ocean Center	0	0	1,610,863	800,000
320 - Sheriff's Evidence Complex	0	0	254	254
322 - I.T. Capital Projects	4,100,000	0	7,475,410	169,965
326 - Park Projects	222,139	682,813	374,375	575,938
328 - Trail Projects	1,552,066	2,937,194	9,431,726	2,639,260
334 - Bond Funded Road Program	0	0	19,113,537	0
361 - Forever Capital Projects	0	0	4,219,468	0
440 - Waste Collection	0	229,541	628,853	414,645
450 - Solid Waste	1,586,695	13,435,695	12,000,838	12,647,399
451 - Daytona Beach International Airport	2,382,965	10,693,017	15,976,386	11,960,649
456 - Volusia Transportation Authority	15,760,357	9,558,741	10,535,768	9,387,563
457 - Water and Sewer Utilities	464,888	4,004,063	11,175,562	4,239,535
475 - Parking Garage	0	0	457,571	461,098
511 - Computer Replacement	0	2,675,848	2,697,594	2,625,866
513 - Equipment Maintenance	26,390	4,980,474	4,741,810	5,954,283
521 - Insurance Management	0	12,299,823	16,386,067	13,682,447
530 - Group Insurance	27,686	19,872,136	18,095,879	18,665,824
Total Non-Revenues	**$91,018,927**	**$288,374,791**	**$433,035,844**	**$283,394,829**

Revenues by Major Sources and Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Internal Service Revenues				
511 - Computer Replacement	865,357	781,526	809,444	1,043,872
513 - Equipment Maintenance	9,138,269	9,515,581	10,063,706	10,901,533
521 - Insurance Management	9,949,562	8,157,362	8,435,693	10,261,344
530 - Group Insurance	31,502,667	29,275,760	30,178,727	31,630,860
Total Internal Service Revenues	**$51,455,855**	**$47,730,229**	**$49,487,570**	**$53,837,609**
Total Budget	**$581,468,668**	**$739,962,777**	**$913,770,568**	**$744,479,823**
Less Operating Transfers	59,843,476	46,706,936	51,145,454	45,971,143
Net Total Budget	**$521,625,192**	**$693,255,841**	**$862,625,114**	**$698,508,680**

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Taxes							
Ad Valorem Taxes	133,604,744	55,647,744	3,388,049	0	0	0	192,640,537
Ad Valorem Taxes-Delinquent	650,000	167,520	0	0	0	0	817,520
Communication Services Tax	0	4,780,251	0	0	0	0	4,780,251
Convention Development Tax	0	6,849,302	0	0	0	0	6,849,302
Franchise Fees	517,702	0	0	0	0	0	517,702
Gas Tax-Local Option	0	7,068,150	0	0	0	0	7,068,150
Gas Tax-Local Option 5th Cent	0	5,262,975	0	0	0	0	5,262,975
Gas Tax-Voted One Cent	0	2,211,975	0	0	0	0	2,211,975
Resort Tax	0	4,528,259	0	0	0	0	4,528,259
Resort Tax - Additional 1 Cent	0	2,264,096	0	0	0	0	2,264,096
Solid Waste Non-exclusive Franchise Fee	0	0	0	0	242,100	0	242,100
Utility Tax	0	7,318,923	0	0	0	0	7,318,923
Total Taxes	**$134,772,446**	**$96,099,195**	**$3,388,049**	**$0**	**$242,100**	**$0**	**$234,501,790**
Licenses and Permits							
Animal Control Licenses	0	26,000	0	0	0	0	26,000
Boat Slip Mitigation Fee	0	5,000	0	0	0	0	5,000
Exam Fees	0	4,475	0	0	0	0	4,475
Licenses-Contractors	127,260	0	0	0	0	0	127,260
Occ Lic-Haz Waste Sur Chg	115,000	0	0	0	0	0	115,000
Occupational Licenses	135,023	166,546	0	0	0	0	301,569
Permit-Commercial Solicitation	20,300	0	0	0	0	0	20,300
Permit-Farm Pond	0	1,607	0	0	0	0	1,607
Permit Fees-Sludge	13,000	0	0	0	0	0	13,000
Permit Fees-Utility Use	0	78,945	0	0	0	0	78,945
Permit-Garbage Haul	0	0	0	0	12,150	0	12,150
Permits-Building	0	683,338	0	0	0	0	683,338
Permit-Sign	0	34,000	0	0	0	0	34,000
Permit-Special Event	0	5,050	0	0	0	0	5,050
Trades-Miscellaneous	2,525	0	0	0	0	0	2,525
Total Licenses and Permits	**$413,108**	**$1,004,961**	**$0**	**$0**	**$12,150**	**$0**	**$1,430,219**
Intergovernmental Revenues							
Beverage Licenses	205,736	15,518	0	0	0	0	221,254
E911 Non-Wireless Distribution	0	500,000	0	0	0	0	500,000
E911-Wireless Distributions	0	2,000,000	0	0	0	0	2,000,000
Federal Airport Aid	0	0	0	0	2,519,639	0	2,519,639
FF Supp Comp	0	41,520	0	0	0	0	41,520
Fla Boating Improvements	0	0	0	144,531	0	0	144,531
Gas Tax-5th & 6th Cents	0	4,642,605	0	0	0	0	4,642,605
Gas Tax-7th Cent	0	2,039,085	0	0	0	0	2,039,085
Gas Tax-Municipal Fuel Tax	0	300,000	0	0	0	0	300,000
Half-Cent Sales Tax	0	15,400,230	0	0	0	0	15,400,230
Insurance Agents	70,040	0	0	0	0	0	70,040
Licenses-Mobile Homes	0	168,300	0	0	0	0	168,300
Other Fed Urban Mass Transit	0	0	0	0	4,719,598	0	4,719,598
Other Local Unit-Transportation	0	1,150,000	0	0	0	0	1,150,000

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Intergovernmental Revenues							
Other Transportation	0	15,000	0	0	0	0	15,000
Payment in Lieu of Taxes	750,000	11,568	0	0	225,830	0	987,398
Racing-Extra Distribution	241,331	0	0	0	0	0	241,331
SJRWMD Grants	0	171,500	0	0	0	0	171,500
State Aid to Library	0	353,396	0	0	0	0	353,396
State Airport Aid	0	0	0	0	2,849,183	0	2,849,183
State Mass Transit	0	0	0	0	2,838,431	0	2,838,431
State Mosquito Control I	0	18,396	0	0	0	0	18,396
State Revenue Sharing	6,450,000	181,900	0	0	0	0	6,631,900
State Sales & Use Commission	2,250	0	0	0	0	0	2,250
Volusia County School Board	1,122,763	0	0	0	0	0	1,122,763
Total Intergovernmental Revenues	**$8,842,120**	**$27,009,018**	**$0**	**$144,531**	**$13,152,681**	**$0**	**$49,148,350**
Charges for Services							
Addl Tax Sale	360,000	0	0	0	0	0	360,000
Admin Service Charge	164,690	0	0	0	0	0	164,690
Airfield	0	0	0	0	515,692	0	515,692
Ambulance Billing Revenue	0	14,519,668	0	0	0	0	14,519,668
Animal Control Fees	0	4,000	0	0	0	0	4,000
Animal Control Fees-DeBary	0	75,878	0	0	0	0	75,878
Animal Control - Svc Charges	0	30,000	0	0	0	0	30,000
Beach Access Fees	3,054,561	0	0	0	0	0	3,054,561
Boat Fees	230,000	0	0	0	0	0	230,000
Camping Fees	65,000	0	0	0	0	0	65,000
Charges for Labor	644,160	55,184	0	0	0	0	699,344
Child Safety Seat-Deposit Forf	0	750	0	0	0	0	750
Concession-Beverages	0	0	0	0	600	0	600
Concession-Catering	0	152,030	0	0	0	0	152,030
Concession-Stands	0	82,600	0	0	0	0	82,600
Concurrency Management Review	0	12,182	0	0	0	0	12,182
Concurrency Review	0	7,905	0	0	0	0	7,905
Court Facility Fees	1,581,000	0	0	0	0	0	1,581,000
Daily Parking	0	0	0	0	1,330,000	0	1,330,000
Delinq Tax Commissions & Fees	84,000	0	0	0	0	0	84,000
Development Order Review Appli	0	6,341	0	0	0	0	6,341
Drug Lab Fee	145,008	0	0	0	0	0	145,008
Environmental Health Lab Fees	34,000	0	0	0	0	0	34,000
Excess Fees Clerk Circuit Court	500,000	0	0	0	0	0	500,000
Extension Program Revenues-Fee	32,714	0	0	0	0	0	32,714
False Alarm Fees	0	25,000	0	0	0	0	25,000
Fees-Property Appraiser	928,200	0	0	0	0	0	928,200
Fees-Sheriff	800,350	0	0	0	0	0	800,350
Fees-Supervisor of Elections	20,000	0	0	0	0	0	20,000
Fees-Tax Collection	4,000,184	0	0	0	0	0	4,000,184
Fire Training Charges	0	65,000	0	0	0	0	65,000
Ground Handling Service Fee	0	0	0	0	396,993	0	396,993
Hangar Area	0	0	0	0	784,905	0	784,905
Housing of Prisoners	9,500	0	0	0	0	0	9,500

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Hunting & Fishing License Fees	7,500	0	0	0	0	0	7,500
Itinerant Merchant Admin Svcs	0	131,286	0	0	0	0	131,286
Landfill Charges	0	0	0	0	11,813,249	0	11,813,249
Land Management Fees	0	390,000	0	0	0	0	390,000
League Registration Fees	431,000	0	0	0	0	0	431,000
Library Service Charges	0	47,940	0	0	0	0	47,940
Library Service-Lost Books	0	20,400	0	0	0	0	20,400
Library Service-Lost Cards	0	25,500	0	0	0	0	25,500
Maintenance Agreements	0	201,925	0	0	0	0	201,925
Maintenance Fees	0	25,000	0	0	0	0	25,000
Marine Science Center Entrance Fees	165,000	0	0	0	0	0	165,000
Marine Science Center Field Trips	12,000	0	0	0	0	0	12,000
Marine Science Center Gift Shop/ Novelties	165,000	0	0	0	0	0	165,000
Marine Science Center Special Events	18,000	0	0	0	0	0	18,000
Mass Transit Fares	0	0	0	0	2,581,718	0	2,581,718
Medical Examiner's Fees	710,000	0	0	0	0	0	710,000
Meter Disconnection Fee	0	0	0	0	85,000	0	85,000
Meter Installation	0	0	0	0	10,000	0	10,000
Mitigation Plan Review	0	204	0	0	0	0	204
Monthly Parking	0	0	0	0	179,900	0	179,900
Mosquito Control Sle Insp/Spr	0	50,000	0	0	0	0	50,000
Motor Vehicle Fees	2,500,000	0	0	0	0	0	2,500,000
Ocean Center Business Center Sales	0	500	0	0	0	0	500
Ocean Center Revenues	0	21,000	0	0	0	0	21,000
Other Charges for Services	0	4,111	0	0	0	0	4,111
Other Mass Transit-Advertising	0	0	0	0	210,000	0	210,000
Other Mass Transit-Concessions	0	0	0	0	25,000	0	25,000
Other Mass Transit-ID Cards	0	0	0	0	1,066	0	1,066
Other Wetland Application	0	20,539	0	0	0	0	20,539
Park Fees	223,500	333,558	0	0	0	0	557,058
Passenger Facility Charge	0	0	0	0	1,098,598	0	1,098,598
Planning Development Fees	0	104,001	0	0	0	0	104,001
Power Ski Registration Fees	3,925	0	0	0	0	0	3,925
Prisoner Reporting-Incentive Payment	38,400	0	0	0	0	0	38,400
Reclaimed Water Sales	0	0	0	0	500,000	0	500,000
Recreation Fees	180,000	0	0	0	0	0	180,000
Research Services	7,000	0	0	0	0	0	7,000
Road Impact Fees	0	2,623,000	0	0	0	0	2,623,000
Road Maintenance District Charges	0	210,000	0	0	0	0	210,000
Sales-Maps	20,000	71,858	0	0	4,000	0	95,858
Sewer-Capacity Reserve	0	0	0	0	20,000	0	20,000
Sewer C.I.A.C. Fees	0	0	0	0	20,000	0	20,000
Sewer Connection Fees	0	0	0	0	25,000	0	25,000
Sewer Sales	0	0	0	0	5,944,050	0	5,944,050
Sheriff Services	15,000	0	0	0	0	0	15,000
Sheriff Svcs-DeBary	0	2,664,217	0	0	0	0	2,664,217

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Sheriff Svcs-Deltona	0	8,741,922	0	0	0	0	8,741,922
Sheriff Svcs - Oak Hill	0	463,278	0	0	0	0	463,278
Sheriff Svcs - Pierson	0	235,905	0	0	0	0	235,905
Special Event Parking	0	0	0	0	625,000	0	625,000
Special Events	8,860	462,104	0	0	345,000	0	815,964
Sp Rec Fac-Arena	0	295,000	0	0	0	0	295,000
Sp Rec Fac-Concessions	0	4,870	0	0	0	0	4,870
Sp Rec Fac-Conference Center	0	514,550	0	0	0	0	514,550
Sp Rec Fac-Equipment	0	108,300	0	0	0	0	108,300
Sp Rec Fac-Reimbursable-Staff	0	69,000	0	0	0	0	69,000
Storm Water Management Fees	0	4,206,172	0	0	80,473	0	4,286,645
Street Lighting Districts	0	296,210	0	0	0	0	296,210
Surcharges - Judicial	325,000	0	0	0	0	0	325,000
Terminal-Airlines	0	0	0	0	1,538,622	0	1,538,622
Terminal-Concession	0	0	0	0	2,649,422	0	2,649,422
Transportation-Contracted	0	0	0	0	110,000	0	110,000
Transportation Svcs-DeBary	0	10,000	0	0	0	0	10,000
Transportation Svcs-Other	0	120,000	0	0	0	0	120,000
Tree Preservation Ordinance	0	19,958	0	0	0	0	19,958
Tree Replacement Fee	0	32,742	0	0	0	0	32,742
Validation Parking	0	0	0	0	215,999	0	215,999
Value Adjustment Board Fees	101,694	0	0	0	0	0	101,694
Waste Collection Services	0	0	0	0	8,629,437	0	8,629,437
Water-Capacity Reserve	0	0	0	0	25,000	0	25,000
Water C.I.A.C. Fees	0	0	0	0	25,000	0	25,000
Water Connection Fees	0	0	0	0	40,000	0	40,000
Water Sales	0	0	0	0	5,827,500	0	5,827,500
Wellfield Protectn Prmt Review	0	2,203	0	0	0	0	2,203
Zoning Fees	0	60,660	0	0	0	0	60,660
Total Charges for Services	**$17,585,246**	**$37,624,451**	**$0**	**$0**	**$45,657,224**	**$0**	**$100,866,921**
Fines and Forfeitures							
800 MHz Comm Surchg-Trffc Fine	510,000	0	0	0	0	0	510,000
Beach Fines	16,000	0	0	0	0	0	16,000
Code Enforcement Fines	0	60,000	0	0	0	0	60,000
Court Technology	650,000	0	0	0	0	0	650,000
Crim Misd Fines	160,590	0	0	0	0	0	160,590
Felony Fines	25,250	0	0	0	0	0	25,250
Fines-Assmts-Drug Abuse Treatment	18,685	0	0	0	0	0	18,685
Fines-HB Assmts-Airport Security	2,211	0	0	0	0	0	2,211
Fines-HB Assmts-Beach Protectn	7,946	0	0	0	0	0	7,946
Fines-HB Assmts-Corrections Ed	65,145	0	0	0	0	0	65,145
Fines-HB Assmts-Police Education	95,950	0	0	0	0	0	95,950
Fines-Police Ed-Training	0	64,000	0	0	0	0	64,000
Library Fines	0	505,000	0	0	0	0	505,000
Mid Florida Community Legal Services	142,915	0	0	0	0	0	142,915
Mitigation Violations	0	3,878	0	0	0	0	3,878

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Fines and Forfeitures							
Other Fines and Forfeitures	303,000	0	0	0	0	0	303,000
Teen Court Costs	200,000	0	0	0	0	0	200,000
Trade Board Fines	101	0	0	0	0	0	101
Unlicensed Contractors	10,955	0	0	0	0	0	10,955
Volusia County Law Library	397,217	0	0	0	0	0	397,217
Water Violations	0	0	0	0	2,000	0	2,000
Total Fines and Forfeitures	**$2,605,965**	**$632,878**	**$0**	**$0**	**$2,000**	**$0**	**$3,240,843**
Miscellaneous Revenues							
Apron Rent	0	0	0	0	223,260	0	223,260
Child Recrtn Prog-Contr	0	0	0	0	0	10,000	10,000
Commissions	0	433,700	0	0	0	0	433,700
Commissions-Coke Contract	50,000	0	0	0	0	0	50,000
Corrections Commissions	600,000	0	0	0	0	0	600,000
Culture/Recreation	0	72,000	0	0	0	0	72,000
Donations-Project Related	0	250,000	0	0	0	0	250,000
Insurance Proceeds-Loss Furn/ Equipment	0	20,000	0	0	0	0	20,000
Interest Income	95,000	47,092	0	0	5,500	2,000	149,592
Interest-Special Assessments	0	105,000	0	0	4,000	0	109,000
Investment Income	967,386	1,653,924	3,999	0	430,000	728,903	3,784,212
Land Rentals	0	52,800	0	0	1,954,012	0	2,006,812
Late Charges	0	0	0	0	250,000	0	250,000
Miscellaneous Revenue	53,976	41,920	0	85,464	5,200	10,000	196,560
Mitigation Fees	0	28,000	0	0	0	0	28,000
Other Contributions & Donation	0	1,666	0	0	50,000	0	51,666
Other Reimbursements	20,000	0	0	0	161,187	0	181,187
Outside Revenue	763,200	0	0	0	100,000	891,121	1,754,321
Public Safety	0	44,000	0	0	0	0	44,000
Refund of Prior Year Expenditures	351,500	130,963	0	0	0	0	482,463
Reimb-Warranty Rev-Maintenance	0	0	0	0	0	20,000	20,000
Rent	90,000	259,480	0	0	867,370	0	1,216,850
Rent-Air Cargo Building	0	0	0	0	35,214	0	35,214
Rental of Equipment	0	30,000	0	0	0	4,891,625	4,921,625
Rent - Facilities	0	0	0	0	74,000	0	74,000
Sale Methane	0	0	0	0	50,000	0	50,000
Sale of Recyclables	1,800	0	0	0	125,000	0	126,800
Sale of Supplies	0	0	0	0	120,000	0	120,000
Sales-Fuels, Materials, Supplies	0	0	0	0	40,000	0	40,000
Sales-Surplus Matls & Scrap	0	0	0	0	37,000	0	37,000
Sale-Surplus Furn/Fixtr/Equipment	103,000	156,000	0	0	155,500	0	414,500
Special Assessment Levy	0	261,000	0	0	0	0	261,000
Utilities-Rent Related	0	45,500	0	0	0	0	45,500
Total Miscellaneous Revenues	**$3,095,862**	**$3,633,045**	**$3,999**	**$85,464**	**$4,687,243**	**$6,553,649**	**$18,059,262**
Non-Revenues							
Animal Welfare Donations	0	1,000	0	0	0	0	1,000
Appropriated Fund Balance	40,329,723	111,213,694	3,771,682	607,851	31,719,086	40,030,420	227,672,456

Revenues by Major Source

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Non-Revenues							
Appropriated Interfund Loan Pr	0	61,411	0	0	0	0	61,411
Awarded Evidence Funds	0	11,000	0	0	0	0	11,000
Confiscated Property Trust Rev	0	300,000	0	0	0	0	300,000
Donations-Comm Servics	1,500	0	0	0	0	0	1,500
Donations-Library	0	85,000	0	0	0	0	85,000
Flex Benefit Revenues	0	0	0	0	0	25,000	25,000
Justice-Confiscated Property	0	500,000	0	0	0	0	500,000
Transfers from Other Funds	6,969,301	13,043,083	20,302,011	6,158,264	7,391,803	873,000	54,737,462
Total Non-Revenues	**$47,300,524**	**$125,215,188**	**$24,073,693**	**$6,766,115**	**$39,110,889**	**$40,928,420**	**$283,394,829**
Internal Service Revenues							
Contributions-Commercial Ins	0	0	0	0	0	557,500	557,500
Contributions-Liability	0	0	0	0	0	3,388,011	3,388,011
Contributions-Physical Damage	0	0	0	0	0	2,664,911	2,664,911
Contributions-Workers' Compens	0	0	0	0	0	3,650,922	3,650,922
Health Ins-Cobra/Retirees	0	0	0	0	0	1,914,838	1,914,838
Health Ins-Dependent Contr	0	0	0	0	0	4,283,626	4,283,626
Health Insurance-Employer	0	0	0	0	0	24,603,458	24,603,458
Health Ins-Vision Contribution	0	0	0	0	0	223,938	223,938
Information Systems Revenue	0	0	0	0	0	1,043,872	1,043,872
Life Insurance	0	0	0	0	0	325,000	325,000
Recoveries-Claims	0	0	0	0	0	280,000	280,000
Vehicle-Gas & Oil	0	0	0	0	0	5,720,082	5,720,082
Vehicle Maintenance	0	0	0	0	0	3,014,289	3,014,289
Vehicle Maint Service Charge	0	0	0	0	0	2,106,662	2,106,662
Vehicle-Pool Cars	0	0	0	0	0	60,500	60,500
Total Internal Service Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**$53,837,609**	**$53,837,609**
Total Budget	**$214,615,271**	**$291,218,736**	**$27,465,741**	**$6,996,110**	**$102,864,287**	**$101,319,678**	**$744,479,823**
Less Operating Transfers	12,240,816	33,431,672	0	0	298,655	0	45,971,143
Net Total Budget	**$202,374,455**	**$257,787,064**	**$27,465,741**	**$6,996,110**	**$102,565,632**	**$101,319,678**	**$698,508,680**

Estimated Fund Balances

	Fund Balance 10/01/10	Revenues FY 2010-11 Projected	Expenditures FY 2010-11 Projected	Fund Balance 10/01/11
Countywide Funds				
001 - General	48,789,795	175,477,825	183,937,897	40,329,723
103 - County Transportation Trust	29,817,343	28,322,929	31,417,737	26,722,535
104 - Library	9,473,438	16,736,475	17,360,946	8,848,967
160 - Volusia ECHO	14,429,254	5,172,100	11,151,062	8,450,292
161 - Volusia Forever	13,418,299	13,737,058	22,254,781	4,900,576
Total Countywide Funds	**$115,928,129**	**$239,446,387**	**$266,122,423**	**$89,252,093**
Special Revenue Funds				
105 - East Volusia Mosquito Control	8,161,981	4,330,867	4,055,227	8,437,621
106 - Resort Tax	0	6,750,753	6,750,753	0
108 - Sales Tax Trust	0	15,116,764	15,116,764	0
111 - Convention Development Tax	0	6,828,576	6,828,576	0
114 - Ponce De Leon Inlet and Port District	7,411,494	2,049,424	2,942,754	6,518,164
115 - E-911 Emergency Telephone System	4,406,575	2,545,000	2,910,726	4,040,849
116 - Special Lighting Districts	8,728	278,947	279,905	7,770
118 - Ocean Center	1,408,435	4,913,017	4,753,471	1,567,981
119 - Road District Maintenance	24,815	212,000	181,089	55,726
120 - Municipal Service District	7,311,877	39,614,994	43,487,884	3,438,987
121 - Special Assessments	1,247,926	380,000	40,261	1,587,665
122 - Manatee Conservation	122,423	6,200	40,908	87,715
123 - Inmate Welfare Trust	1,332,522	444,205	363,534	1,413,193
124 - Library Endowment	656,343	102,449	8,254	750,538
130 - Economic Development	8,778,332	100,000	4,959,154	3,919,178
131 - Road Impact Fees-Zone 1 (Northeast)	1,170,097	1,054,000	2,206,851	17,246
132 - Road Impact Fees-Zone 2 (Southeast)	1,092,049	350,000	755,175	686,874
133 - Road Impact Fees-Zone 3 (Southwest)	288,353	610,500	800,000	98,853
134 - Road Impact Fees-Zone 4 (Northwest)	8,434,959	695,000	591,652	8,538,307
135 - Park Impact Fees-County	1,802,824	55,000	0	1,857,824
136 - Park Impact Fees-Zone 1 (Northeast)	586,592	12,000	0	598,592
137 - Park Impact Fees-Zone 2 (Southeast)	352,512	13,500	0	366,012
138 - Park Impact Fees-Zone 3 (Southwest)	214,146	3,000	200,000	17,146
139 - Park Impact Fees-Zone 4 (Northwest)	623,457	18,000	0	641,457
140 - Fire Services	13,326,986	22,103,214	23,882,280	11,547,920
151 - Fire Impact Fees-Zone 1 (Northeast)	112,827	3,200	112,000	4,027
152 - Fire Impact Fees-Zone 2 (Southeast)	237,782	8,300	238,000	8,082
153 - Fire Impact Fees-Zone 3 (Southwest)	555,710	24,500	306,000	274,210
154 - Fire Impact Fees-Zone 4 (Northwest)	368,980	17,400	380,776	5,604
157 - Silver Sands/Bethune Beach MSD	5,172	13,515	15,411	3,276
158 - Gemini Springs Endowment	107,012	1,535	5,000	103,547
159 - Stormwater Utility	3,985,441	4,272,002	3,589,974	4,667,469
170 - Law Enforcement Trust	393,178	306,000	676,703	22,475
171 - Beach Enforcement Trust	17,393	175	0	17,568
172 - Federal Forfeiture Sharing Justice	552,860	1,510,000	1,075,146	987,714
173 - Federal Forfeiture Sharing Treasury	4,283	100	2,649	1,734
Total Special Revenue Funds	**$75,104,064**	**$114,744,137**	**$127,556,877**	**$62,291,324**

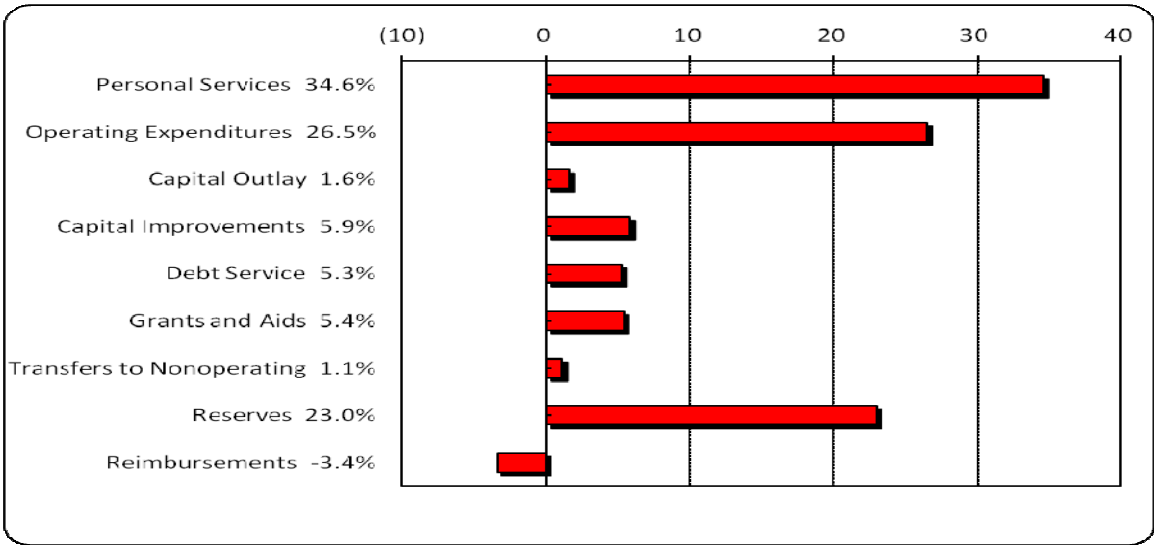
Estimated Fund Balances

	Fund Balance 10/01/10	Revenues FY 2010-11 Projected	Expenditures FY 2010-11 Projected	Fund Balance 10/01/11
Debt Service Funds				
201 - Subordinate Lien Sales Tax Revenue	1,027,623	6,087,137	6,329,680	785,080
203 - Tourist Development Tax Revenue Bond	2,676,550	4,768,597	4,712,157	2,732,990
206 - Florida Assn. of Counties Commercial Paper	0	25,299,168	25,299,168	0
208 - Capital Improvement Revenue Note, Series 2010	0	299,800	299,800	0
234 - LOGT Revenue Bond Series 2004	0	4,890,498	4,890,498	0
261 - Limited Tax General Obligation Bonds Series 2005	383,145	3,447,084	3,576,617	253,612
295 - Public Transportation Debt Service	0	1,200,000	1,200,000	0
297 - 2009A/B Debt Service	0	1,658,452	1,658,452	0
Total Debt Service Funds	**$4,087,318**	**$47,650,736**	**$47,966,372**	**$3,771,682**
Enterprise Funds				
440 - Waste Collection	628,853	8,379,173	8,593,381	414,645
450 - Solid Waste	10,431,498	14,969,009	12,753,108	12,647,399
451 - Daytona Beach International Airport	14,615,386	31,209,737	33,864,474	11,960,649
456 - Volusia Transportation Authority	3,110,515	36,787,519	37,902,274	1,995,760
457 - Water and Sewer Utilities	11,175,562	12,683,200	19,619,227	4,239,535
475 - Parking Garage	457,571	2,229,547	2,226,020	461,098
Total Enterprise Funds	**$40,419,385**	**$106,258,185**	**$114,958,484**	**$31,719,086**
Capital Projects Funds				
305 - Capital Outlay	1,769,556	444,440	2,044,285	169,711
308 - Capital Improvement Projects	13,954,157	0	13,954,157	0
309 - Branch Jail Expansion	11,637,719	0	11,637,719	0
313 - Beach Capital Projects	693,352	701,743	1,090,959	304,136
317 - Library Construction	1,461,980	0	1,461,980	0
318 - Ocean Center	1,610,863	0	1,610,863	0
320 - Sheriff's Evidence Complex	254	0	0	254
322 - I.T. Capital Projects	7,475,410	0	7,475,410	0
326 - Park Projects	353,025	21,350	240,625	133,750
328 - Trail Projects	8,383,792	1,047,934	9,431,726	0
334 - Bond Funded Road Program	19,113,537	0	19,113,537	0
361 - Forever Capital Projects	4,219,468	0	4,219,468	0
Total Capital Projects Funds	**$70,673,113**	**$2,215,467**	**$72,280,729**	**$607,851**
Internal Service Funds				
511 - Computer Replacement	2,697,594	841,444	913,172	2,625,866
513 - Equipment Maintenance	4,629,810	15,314,822	14,863,349	5,081,283
521 - Insurance Management	16,386,067	8,695,278	11,398,898	13,682,447
530 - Group Insurance	18,070,879	30,607,753	30,037,808	18,640,824
Total Internal Service Funds	**$41,784,350**	**$55,459,297**	**$57,213,227**	**$40,030,420**

TOTAL COUNTY OPERATING EXPENDITURES

The FY 2011-12 operating budget totals $590.1, a reduction of $4.5 million from the FY 2010-11 budget. In a budget as large and as complex as Volusia County's, there are many increases and decreases in programs that comprise this overall decrease. The graph and discussion that follows will highlight the County's expenditures.

Operating Budget Expenditures by Category
FY 2011-12
$590,192,892



Personal Services expenditures are comprised of salaries and benefits and are 34.6% of the County's operating budget. As the largest component of any organization, Personal Services totals $204.3 million, an increase of $9.4 million, or 4.9%. A total of 197.5 Full-Time Equivalents (FTE) are unfunded, although still authorized, in the FY 2011-12 budget. This means no funding is provided for these specified positions, although they are still authorized to be filled in future years if funding permits.

The chart on the following pages illustrates the changes in Full-Time, Part-Time and FTEs for the period FY 2009-10 through FY 2011-12 for both operating and non-operating funds. The FY 2011-12 budget includes 3,350.69 FTEs, comprised of 3,190 Full-Time positions and 738 Part-Time positions. This represents an increase of 186.65 FTEs from 3,163.04 in FY 2010-11 which is primarily due to the addition of 182 positions for Emergency Medical Services, 13 positions for Billing Services, and 34 positions for consolidated dispatch (other positions within the organization offset some of these positions).

Personnel Authorization Summary By Division

Division	FY 2009-10 Budget			FY 2010-11 Budget			FY 2011-12 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Accounting	29.00	2.00	30.00	29.00	2.00	30.00	42.00	2.00	43.00
Airport	40.00	0.00	40.00	40.00	0.00	40.00	39.00	0.00	39.00
Animal Control	15.00	0.00	15.00	15.00	0.00	15.00	15.00	0.00	15.00
Beach Safety	75.00	324.00	130.00	75.00	324.00	130.00	75.00	324.00	124.82
Building, Zoning and Code Administration	40.00	0.00	40.00	37.00	0.00	37.00	37.00	0.00	37.00
Central Services	87.00	0.00	87.00	90.00	0.00	90.00	91.00	0.00	91.00
Coastal	14.00	0.00	14.00	21.00	0.00	21.00	21.00	2.00	21.50
Community Assistance	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Community Services & Grants	14.00	0.00	14.00	14.00	0.00	14.00	14.00	0.00	14.00
Cooperative Extension	16.00	1.00	16.50	15.00	1.00	15.50	15.00	1.00	15.50
Corrections	348.00	4.00	350.00	348.00	4.00	350.00	348.00	4.00	350.00
County Attorney	30.00	0.00	30.00	30.00	0.00	30.00	30.00	0.00	30.00
County Council	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
County Manager	25.00	2.00	26.00	23.00	2.00	24.25	24.00	2.00	25.25
Economic Development	11.00	0.00	11.00	11.00	0.00	11.00	12.00	0.00	12.00
Elections	33.00	1.00	33.50	32.00	1.00	32.50	32.00	0.00	32.00
Emergency Management	7.00	0.00	7.00	6.00	0.00	6.00	6.00	0.00	6.00
Emergency Medical Administration	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
Emergency Medical Services	0.00	0.00	0.00	0.00	0.00	0.00	179.00	20.00	182.00
Engineering & Construction	53.00	0.00	53.00	53.00	0.00	53.00	53.00	0.00	53.00
Environmental Management	21.00	27.00	26.25	23.00	25.00	27.79	23.00	25.00	27.82
Fire Services	220.00	0.00	220.00	214.00	0.00	214.00	203.00	0.00	203.00
Growth and Resource Management	17.00	0.00	17.00	18.00	0.00	18.00	17.00	0.00	17.00
Information Technology	81.00	0.00	81.00	78.00	0.00	78.00	80.00	0.00	80.00
Justice System Circ Ct Criminal	29.00	0.00	29.00	29.00	0.00	29.00	29.00	0.00	29.00
Justice System Circuit Juvenile	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Justice System General Operations	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
Land Acquisition and Management	22.00	0.00	22.00	21.00	0.00	21.00	21.00	0.00	21.00

Personnel Authorization Summary By Division

Division	FY 2009-10 Budget			FY 2010-11 Budget			FY 2011-12 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Library Services	181.00	11.00	186.50	179.00	11.00	184.50	180.00	11.00	185.50
Management and Budget	12.00	0.00	12.00	12.00	0.00	12.00	11.00	0.00	11.00
Medical Examiner	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Mosquito Control	29.00	4.00	31.75	28.00	1.00	28.75	28.00	1.00	28.75
Ocean Center	42.00	1.00	42.50	42.00	1.00	42.50	42.00	1.00	42.50
Office of the CFO	5.00	0.00	5.00	5.00	0.00	5.00	5.00	0.00	5.00
Office of the Sheriff	744.00	189.00	838.50	742.00	168.00	826.00	784.00	132.00	837.68
Parks Recreation and Culture	84.00	207.00	117.50	75.00	203.00	107.75	74.00	201.00	106.27
Personnel	31.00	2.00	32.00	31.00	2.00	32.00	31.00	2.00	32.00
Planning and Development Services	17.00	2.00	18.00	17.00	2.00	18.00	17.00	2.00	18.00
Procurement	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Property Appraisal	99.00	0.00	99.00	100.00	0.00	100.00	100.00	0.00	100.00
Public Protection Services	5.00	0.00	5.00	5.00	0.00	5.00	5.00	0.00	5.00
Public Works Services	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Revenue	81.00	2.00	82.00	80.00	2.00	81.00	79.00	2.00	80.00
Road and Bridge	132.00	4.00	134.00	131.00	4.00	133.00	131.00	4.00	131.60
Solid Waste	74.00	1.00	74.75	73.00	1.00	73.75	73.00	1.00	73.75
State Mandated Costs	0.00	0.00	0.00	1.00	0.00	1.00	1.00	0.00	1.00
Stormwater	0.00	0.00	0.00	56.00	1.00	56.75	56.00	1.00	56.75
Traffic Engineering	21.00	0.00	21.00	21.00	0.00	21.00	21.00	0.00	21.00
Transition Expenses	7.00	0.00	7.00	16.00	0.00	16.00	13.00	0.00	13.00
Veterans' Services	10.00	0.00	10.00	10.00	0.00	10.00	10.00	0.00	10.00
Water Resources and Utilities	114.00	1.00	114.75	60.00	0.00	60.00	61.00	0.00	61.00
Total of All Funds	**2,977.00**	**785.00**	**3,185.50**	**2,968.00**	**755.00**	**3,163.04**	**3,190.00**	**738.00**	**3,350.69**

Operating Expenditures include contractual services, professional services, training costs, road materials, utilities, reimbursements and operating supplies. The total FY 2011-12 operating budget includes $156.4 million, which is an increase of $3.7 million or 2.4%. Repair and maintenance projects totaling $3 million has been shifted from capital improvements to division operating budgets for the FY 2011-12 Budget. Departments have continued to look for ways to maintain levels of service while reducing on-going costs. Reimbursements include allocations for central service divisions and other departmental overhead costs shown as reductions to expenses in the amount of $20.2 million. The net total of Expenditures and Reimbursements for FY 2011-12 is $136.2 million.

Capital Outlay expenditures are for various items over $1,000 such as computers or other operating equipment. Total Capital Outlay for FY 2011-12 is $9.3 million, an increase of $542 thousand, or 6.1%. Fund balance is used to fund a one-time helicopter refurbishment for the East Volusia Mosquito Control totaling $1 million. Details of capital outlay can be found beginning on page J-25 of the Appendix section.

Capital Improvement expenditures are land; right-of-way acquisition; buildings; water and sewer; engineering; design and construction. The first year of the County's Five-Year Capital Improvement Program (CIP) is included in this category. The Adopted Budget is $34.6 million, of which $17.1 million is from carry forward of prior year allocation for projects that will not be completed by the end of the fiscal year. The largest component is $11.7 million from the County Transportation Trust Fund for traffic engineering and road projects, comprising 34% of total Capital Improvements.

Grants and Aids provides funding to community agencies to provide health care, housing assistance, elderly assistance, drug treatment, counseling, and other services. In addition, funding for land conservation, management, and cultural, historical and outdoor recreation projects is provided through the Volusia Forever and Volusia ECHO programs, for a combined $10.1 million. Pass-through funding for Community Redevelopment Areas (CRA) is appropriated at $4.9 million. Community Services comprises the next largest funding with $1.1 million for Human Services funding and $5.9 million for Community Assistance. The total Grants and Aids FY 2011-12 budget is $31.9 million, a decrease of $4.2 million, or 11.8% due primarily to value reductions for CRA's.

Transfers to Other Funds are payments for services provided within other funds and would essentially be double-counted if included in totals. Transfers to operating funds in FY 2011-12 provide for trails; economic development; public transportation; debt service; allocations of sales tax and resort tax revenues; and other purposes. The budget amount is $52.7 million, an increase of $1.5 million, or 2.80%.

Reserves are one of the main components of non-departmental budgets and total $135.8 million. Many reserves are specific to the funds in which they reside. Many times reserves are placeholders until enough funding is in place to complete a project. Reserves for debt requirement totals $5,967,374 and represents either a requirement as outlined in the loan documents or reserves designated for future debt service payments. Also within reserves is funding for Emergencies which are located in major taxing funds and range from 5% to 10% of current revenues. The FY 2011-12 budget represents a slight decrease from prior year at $21,308,866.

Service Reductions were generally not contemplated in this budget. However, the next two years will require close analysis. As mentioned previously, the Municipal Service District (MSD) and Fire Funds will require considerable focus. These funds provide municipal services to the unincorporated county. Compared to the cities that provide similar services, rates for the MSD are among the lowest and rates for Fire are among the highest in the area.

For FY 2011-12, the Road and Bridge program will reduce the level of service in several activities; gateways and thoroughfare right-of-ways were mowed eight times per year. For FY 2011-12, mowing has been reduced to six times per year. Residential right-of-ways that were mowed four times per year will be mowed three times per year. Dirt roads were graded every ten days, and now will be graded every 21 days. Repair of sidewalks will be reduced to trip hazards only.

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
Countywide Funds					
001 - General	106,873,164	52,862,792	1,169,595	2,390,529	0
002 - Emergency Medical Services	12,516,291	3,820,295	206,558	0	0
103 - County Transportation Trust	10,144,128	12,482,851	853,173	11,718,000	0
104 - Library	8,890,973	6,837,218	415,240	668,000	0
160 - Volusia ECHO	0	0	0	0	0
161 - Volusia Forever	215,853	4,923,701	0	0	0
Total Countywide Funds	**$138,640,409**	**$80,926,857**	**$2,644,566**	**$14,776,529**	**$0**
Special Revenue Funds					
105 - East Volusia Mosquito Control	1,470,042	2,283,836	1,468,000	0	0
106 - Resort Tax	0	89,153	0	0	0
108 - Sales Tax Trust	0	0	0	0	0
111 - Convention Development Tax	0	6,852,302	0	0	0
114 - Ponce De Leon Inlet and Port District	420,502	579,966	0	3,525,000	0
115 - E-911 Emergency Telephone System	118,691	1,567,558	0	0	0
116 - Special Lighting Districts	0	303,980	0	0	0
118 - Ocean Center	1,795,146	3,036,771	92,375	60,000	0
119 - Road District Maintenance	0	180,248	0	0	0
120 - Municipal Service District	23,143,742	12,237,324	1,635,010	28,000	0
121 - Special Assessments	0	0	0	0	0
122 - Manatee Conservation	0	22,562	0	0	0
123 - Inmate Welfare Trust	75,680	255,086	0	0	0
124 - Library Endowment	0	0	0	0	0
130 - Economic Development	842,173	2,921,983	0	1,250,000	0
131 - Road Impact Fees-Zone 1 (Northeast)	0	0	0	0	0
132 - Road Impact Fees-Zone 2 (Southeast)	0	0	0	0	0
133 - Road Impact Fees-Zone 3 (Southwest)	0	0	0	0	0
134 - Road Impact Fees-Zone 4 (Northwest)	0	0	0	1,140,000	0
135 - Park Impact Fees-County	0	0	0	400,000	0
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	0	0	0
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	0	0	0

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
Countywide Funds					
001 - General	19,491,585	12,685,216	34,357,972	(15,215,582)	214,615,271
002 - Emergency Medical Services	0	0	23,806	(60,000)	16,506,950
103 - County Transportation Trust	0	2,360,598	18,528,167	(2,708,717)	53,378,200
104 - Library	0	304,813	7,350,572	0	24,466,816
160 - Volusia ECHO	9,547,660	3,610,149	112,580	0	13,270,389
161 - Volusia Forever	555,891	713,795	232,910	0	6,642,150
Total Countywide Funds	**$29,595,136**	**$19,674,571**	**$60,606,007**	**($17,984,299)**	**$328,879,776**
Special Revenue Funds					
105 - East Volusia Mosquito Control	192,000	0	7,013,388	0	12,427,266
106 - Resort Tax	0	6,705,202	0	0	6,794,355
108 - Sales Tax Trust	0	15,420,230	0	0	15,420,230
111 - Convention Development Tax	0	0	0	0	6,852,302
114 - Ponce De Leon Inlet and Port District	805,762	1,000,000	2,176,560	0	8,507,790
115 - E-911 Emergency Telephone System	0	775,994	4,128,606	0	6,590,849
116 - Special Lighting Districts	0	0	0	0	303,980
118 - Ocean Center	0	1,455,759	0	0	6,440,051
119 - Road District Maintenance	0	0	85,478	0	265,726
120 - Municipal Service District	50,000	3,445,209	3,180,745	0	43,720,030
121 - Special Assessments	0	252,054	1,711,611	0	1,963,665
122 - Manatee Conservation	281	33,018	38,054	0	93,915
123 - Inmate Welfare Trust	0	0	1,527,927	0	1,858,693
124 - Library Endowment	0	10,000	749,538	0	759,538
130 - Economic Development	0	0	577,465	0	5,591,621
131 - Road Impact Fees-Zone 1 (Northeast)	0	1,000,000	72,246	0	1,072,246
132 - Road Impact Fees-Zone 2 (Southeast)	0	538,000	526,874	0	1,064,874
133 - Road Impact Fees-Zone 3 (Southwest)	0	600,000	109,853	0	709,853
134 - Road Impact Fees-Zone 4 (Northwest)	0	392,000	7,681,307	0	9,213,307
135 - Park Impact Fees-County	0	0	1,522,824	0	1,922,824
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	810,992	0	810,992
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	380,359	0	380,359

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
138 - Park Impact Fees-Zone 3 (Southwest)	0	0	0	20,315	0
139 - Park Impact Fees-Zone 4 (Northwest)	0	0	0	0	0
140 - Fire Services	13,815,830	6,657,255	1,652,290	148,515	0
151 - Fire Impact Fees-Zone 1 (Northeast)	0	0	0	0	0
152 - Fire Impact Fees-Zone 2 (Southeast)	0	0	0	0	0
153 - Fire Impact Fees-Zone 3 (Southwest)	0	0	0	0	0
154 - Fire Impact Fees-Zone 4 (Northwest)	0	0	0	0	0
157 - Silver Sands/ Bethune Beach MSD	0	17,011	0	0	0
158 - Gemini Springs Endowment	0	5,000	0	0	0
159 - Stormwater Utility	2,733,084	1,800,978	539,076	2,690,000	60,052
170 - Law Enforcement Trust	0	318,475	0	0	0
171 - Beach Enforcement Trust	0	0	0	0	0
172 - Federal Forfeiture Sharing Justice	0	361,000	0	0	0
173 - Federal Forfeiture Sharing Treasury	0	1,834	0	0	0
Total Special Revenue Funds	**$44,414,890**	**$39,492,322**	**$5,386,751**	**$9,261,830**	**$60,052**
Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	0	0	6,336,177
203 - Tourist Development Tax Revenue Bond	0	0	0	0	4,717,406
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,409,982
234 - LOGT Revenue Bond Series 2004	0	0	0	0	4,890,598
261 - Limited Tax General Obligation Bonds Series 2005	0	0	0	0	3,435,369
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,808,446
Total Debt Service Funds	**0**	**0**	**0**	**0**	**$23,797,978**
Enterprise Funds					
440 - Waste Collection	0	8,176,891	0	0	0
450 - Solid Waste	3,612,602	6,832,613	1,103,100	845,500	0

Expenditures by Fund and Category

	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
138 - Park Impact Fees-Zone 3 (Southwest)	0	0	0	0	20,315
139 - Park Impact Fees-Zone 4 (Northwest)	0	0	658,926	0	658,926
140 - Fire Services	839,879	1,098,000	7,842,247	(36,708)	32,017,308
151 - Fire Impact Fees-Zone 1 (Northeast)	0	0	51,077	0	51,077
152 - Fire Impact Fees-Zone 2 (Southeast)	0	0	58,132	0	58,132
153 - Fire Impact Fees-Zone 3 (Southwest)	0	0	338,960	0	338,960
154 - Fire Impact Fees-Zone 4 (Northwest)	0	0	115,054	0	115,054
157 - Silver Sands/ Bethune Beach MSD	0	0	0	0	17,011
158 - Gemini Springs Endowment	0	0	99,747	0	104,747
159 - Stormwater Utility	0	0	3,309,279	(2,205,000)	8,927,469
170 - Law Enforcement Trust	0	0	45,000	0	363,475
171 - Beach Enforcement Trust	0	0	18,743	0	18,743
172 - Federal Forfeiture Sharing Justice	0	0	1,135,714	0	1,496,714
173 - Federal Forfeiture Sharing Treasury	0	0	0	0	1,834
Total Special Revenue Funds	**$1,887,922**	**$32,725,466**	**$45,966,706**	**($2,241,708)**	**$176,954,231**
Debt Service Funds					
201 - Subordinate Lien Sales Tax Revenue	0	0	785,080	0	7,121,257
203 - Tourist Development Tax Revenue Bond	0	0	2,676,391	0	7,393,797
208 - Capital Improvement Revenue Note, Series 2010	0	0	0	0	1,409,982
234 - LOGT Revenue Bond Series 2004	0	0	0	0	4,890,598
261 - Limited Tax General Obligation Bonds Series 2005	0	0	206,292	0	3,641,661
295 - Public Transportation Debt Service	0	0	0	0	1,200,000
297 - 2009A/B Debt Service	0	0	0	0	1,808,446
Total Debt Service Funds	**0**	**0**	**$3,667,763**	**0**	**$27,465,741**
Enterprise Funds					
440 - Waste Collection	0	0	612,101	0	8,788,992
450 - Solid Waste	500,000	0	12,822,473	0	25,716,288

Expenditures by Fund and Category

	Personal Services	Operating Expenditures	Capital Outlay	Capital Improvements	Debt Service
451 - Daytona Beach International Airport	2,852,832	6,214,898	85,490	4,175,683	3,873,652
456 - Volusia Transportation Authority	11,255,419	7,958,790	0	0	0
457 - Water and Sewer Utilities	3,421,181	5,512,579	168,873	5,460,833	2,446,266
475 - Parking Garage	106,671	1,293,112	0	150,000	968,759
Total Enterprise Funds	**$21,248,705**	**$35,988,883**	**$1,357,463**	**$10,632,016**	**$7,288,677**
Operating Budget	**$204,304,004**	**$156,408,062**	**$9,388,780**	**$34,670,375**	**$31,146,707**
Less Operating Transfers	0	0	0	0	0
Net Operating Budget	**$204,304,004**	**$156,408,062**	**$9,388,780**	**$34,670,375**	**$31,146,707**
Capital Projects Funds					
305 - Capital Outlay	0	0	444,400	0	0
313 - Beach Capital Projects	0	0	0	1,819,165	0
318 - Ocean Center	0	0	0	800,000	0
320 - Sheriff's Evidence Complex	0	0	0	0	0
322 - I.T. Capital Projects	0	0	0	169,965	0
326 - Park Projects	0	0	0	586,719	0
328 - Trail Projects	0	0	0	2,137,091	0
Total Capital Projects Funds	**0**	**$0**	**$444,400**	**$5,512,940**	**0**
Internal Service Funds					
511 - Computer Replacement	0	101,000	514,923	0	0
513 - Equipment Maintenance	2,882,586	9,928,727	4,281,500	39,750	0
521 - Insurance Management	762,304	9,933,390	0	0	0
530 - Group Insurance	68,170	31,747,607	0	0	0
Total Internal Service Funds	**$3,713,060**	**$51,710,724**	**$4,796,423**	**$39,750**	**$0**
Total Non-Operating Budget	**$3,713,060**	**$51,710,724**	**$5,240,823**	**$5,552,690**	**$0**

Expenditures by Fund and Category

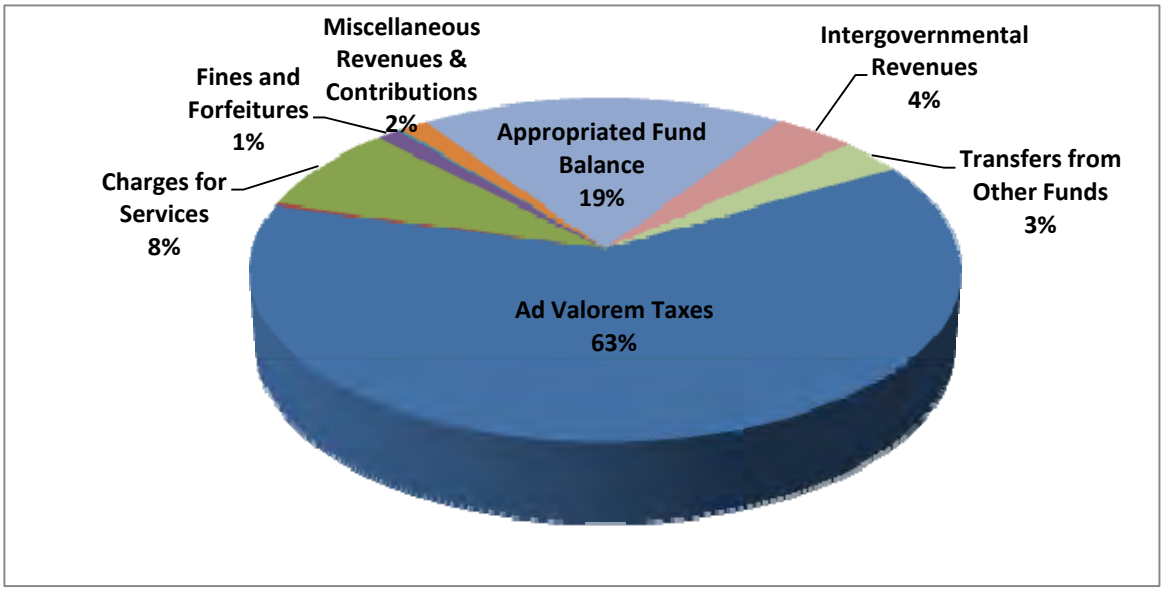
	Grants & Aids	Transfers	Reserves	Charge Reimb	Total Expenditures
451 - Daytona Beach International Airport	0	0	11,143,294	0	28,345,849
456 - Volusia Transportation Authority	0	0	689,167	0	19,903,376
457 - Water and Sewer Utilities	0	0	282,853	0	17,292,585
475 - Parking Garage	0	298,655	0	0	2,817,197
Total Enterprise Funds	**$500,000**	**$298,655**	**$25,549,888**	**$0**	**$102,864,287**
Operating Budget	**$31,983,058**	**$52,698,692**	**$135,790,364**	**($20,226,007)**	**$636,164,035**
Less Operating Transfers	0	45,971,143	0	0	45,971,143
Net Operating Budget	**$31,983,058**	**$6,727,549**	**$135,790,364**	**($20,226,007)**	**$590,192,892**
Capital Projects Funds					
305 - Capital Outlay	0	169,711	0	0	614,111
313 - Beach Capital Projects	0	232,886	0	0	2,052,051
318 - Ocean Center	0	0	0	0	800,000
320 - Sheriff's Evidence Complex	0	254	0	0	254
322 - I.T. Capital Projects	0	0	0	0	169,965
326 - Park Projects	0	133,750	0	0	720,469
328 - Trail Projects	0	502,169	0	0	2,639,260
Total Capital Projects Funds	**0**	**$1,038,770**	**$0**	**0**	**$6,996,110**
Internal Service Funds					
511 - Computer Replacement	0	0	3,085,815	0	3,701,738
513 - Equipment Maintenance	21,050	0	5,555,949	0	22,709,562
521 - Insurance Management	160,000	1,000,000	12,348,097	0	24,203,791
530 - Group Insurance	0	0	18,888,810	0	50,704,587
Total Internal Service Funds	**$181,050**	**$1,000,000**	**$39,878,671**	**0**	**$101,319,678**
Total Non-Operating Budget	**$181,050**	**$2,038,770**	**$39,878,671**	**0**	**$108,315,788**

The following is a discussion of specific major funds included in the FY 2011-12 budget as a complement to the financial data presented in the FY 2011-12 Operating Budget schedule.

GENERAL (FUND 001)

Budget Cross-reference Page: E-2

The FY 2011-12 budget totals $214.6 million, a reduction of $6.4 million, or -2.9%. The primary funding source is property taxes at 63% of total fund revenues. The millage rate is presented at the rolled-back rate of 5.7771 mills.



FY 2011-12 General Fund Revenue	Change from FY2010-11 (Millions)
Ad Valorem Taxes	0.7
Charges for Services	(2.3)
Transfers from Other Funds	1.2
Appropriated Fund Balance	(6.0)
	(6.4)

Ad Valorem Taxes – The ad valorem tax revenue will generate $133.6 million, or 63% of current revenues within the General Fund based on the adopted millage rate of 5.7771, which is 0.4705 mills above the prior year's rate of 5.3005. The County experienced an 8.0% reduction in total taxable value which includes -9% in net reassessment offset by increases in new construction and personal property. The adopted millage rate is equal

to the rolled-back rate. A rolled-back tax rate generates the same revenue as in the previous year, plus revenues associated with new construction.

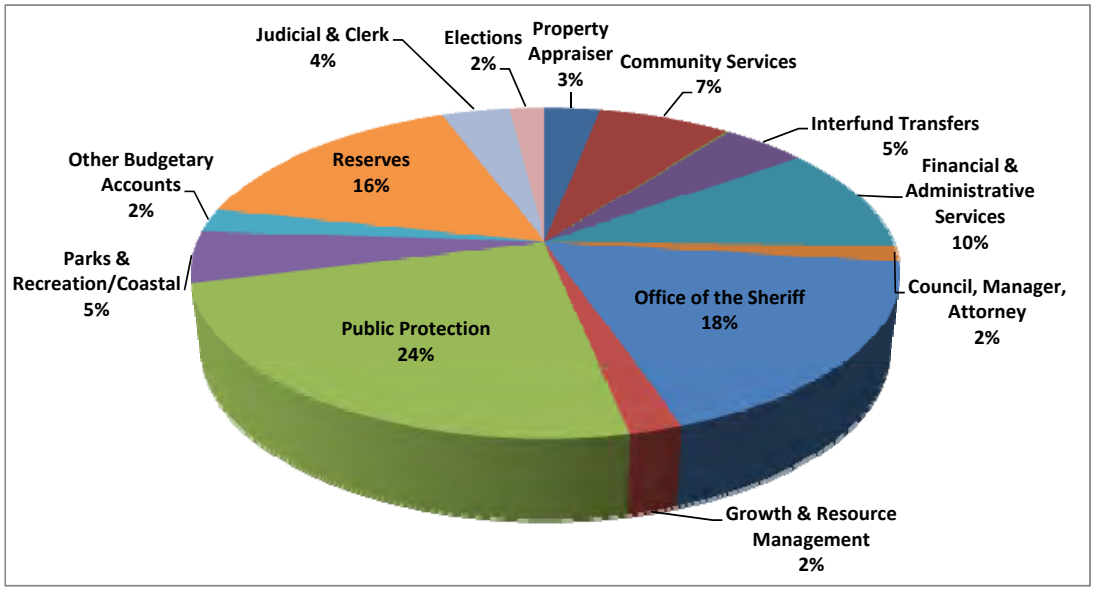
Charges for Services – The FY 2011-12 budget is $17.6 million compared to last year's $19.9 million due to a reduction for services previously billed for consolidated dispatch services totaling $3.1 million.

Transfer From Other Funds – The $1.1 million increase from $5.8 million in FY 2010-11 to $7.0 million in FY 2011-12 is a result of a $1.0 million partial payback from the Risk Self Insurance Fund.

Appropriated Fund Balance – Appropriated Fund Balance carryover is predicated on analysis of excess revenue and expenditure savings from the prior year, resulting in $40.3 million in carryover revenue.

General Fund Expenditures

The direction given to all operating departments was to look for ways to reduce costs and to hold the line. Many operating departments have delayed filling positions and addressed critical purchases or improvements. In order to offset the new increased cost of consolidated dispatch the General Fund had to reduce $8 million of on-going expenditures. This was accomplished from prior year's actions of using fund balance to payoff on-going debt, establishing an attrition rate for employees, reduction in CRA payments, increased revenue and the savings realized with passed legislation where the employer contribution rates into the Florida Retirement System were reduced.



The chart below is the General Fund allocation by Department/Funtion.

General Fund Expenditures By Department Fiscal Year 2011-12				
Council, Manager, Attorney	$	3,210,797	Judicial & Clerk	7,899,077
Elections		4,183,495	Parks & Recreation/Coastal	10,561,738
Office of the Sheriff		38,518,898	Public Protection	52,215,866
Property Appraiser		6,482,363	Public Works	277,796
Community Services		15,552,194	Interfund Transfers	9,775,526
Financial & Administrative Services		22,237,096	Other Budgetary Accounts	4,903,212
Growth & Resource Management		4,439,241	Reserves	34,357,972
TOTAL EXPENDITURES			**$**	**214,615,271**

The General Fund expenditure budget is reduced by $6.4 million, or -2.8%. Major changes in General Fund expenses are as follows:

FY 2011-12 Division/Department	Change from FY2010-11 (Millions)
Elections	(2.1)
Office of the Sheriff	4.0
Property Appraiser	(0.6)
Community Services	0.5
Judicial & Clerk	(0.4)
Public Protection	(0.8)
All Other	(7.0)
	(6.4)

The increase in the Office of Sheriff is directly related to the addition of consolidated dispatch. The All Other section reduction is primarily due to a reduction in reserves in December 2010 for the advancement of funds to Volusia Forever for the purchase of Deep Creek Preserve. The reduction in Elections represents one-time capital project expense in the prior year.

EMERGENCY MEDICAL SERVICES (FUND 002)

Budget Cross-reference Pages: E-12, F-6, F-113

Beginning October 1, 2011, Volusia County will begin to provide countywide ambulance transport. This function had been previously provided by a not-for-profit organization, Emergency Medical Foundation, under the name of EVAC. The County has provided a subsidy for this important countywide service during the periods 1982 - 1997 and 2005 - 2011, totaling $23.6 million for those years. During FY 2010-11, the County Council determined it would serve our citizens best by taking over provision of emergency ambulance transport. Efficiencies in this health care service are realized by eliminating redundant administrative functions, streamlining dispatch protocols, and integration of similar fire services resources across jurisdictional boundaries. The seamless provision of services will continue during the coming year while evaluating best practices for efficient service delivery.

The FY 2011-12 budget is $16,506,950, funded primarily by ambulance billing revenue. The budget also includes a flat allocation via an interfund transfer from the General Fund of $1.5 million. The budget includes funding for operational expenses such as ambulance personnel, equipment, supplies, and maintenance. In addition, the County will maintain administration of the in-house ambulance billing function and funds are provided for the necessary personnel and associated costs related to collection activities. In all, a total of 192 full-time and 20 part-time positions have been budgeted, totaling 195 FTE's. Administrative positions have been added to the following areas due to this new function: one position in Information Technology and one position in Fleet Equipment Maintenance Fund.

COUNTY TRANSPORTATION TRUST (FUND 103)

Budget Cross-reference Pages: E-14, F-117, F-283, F-291, F-323

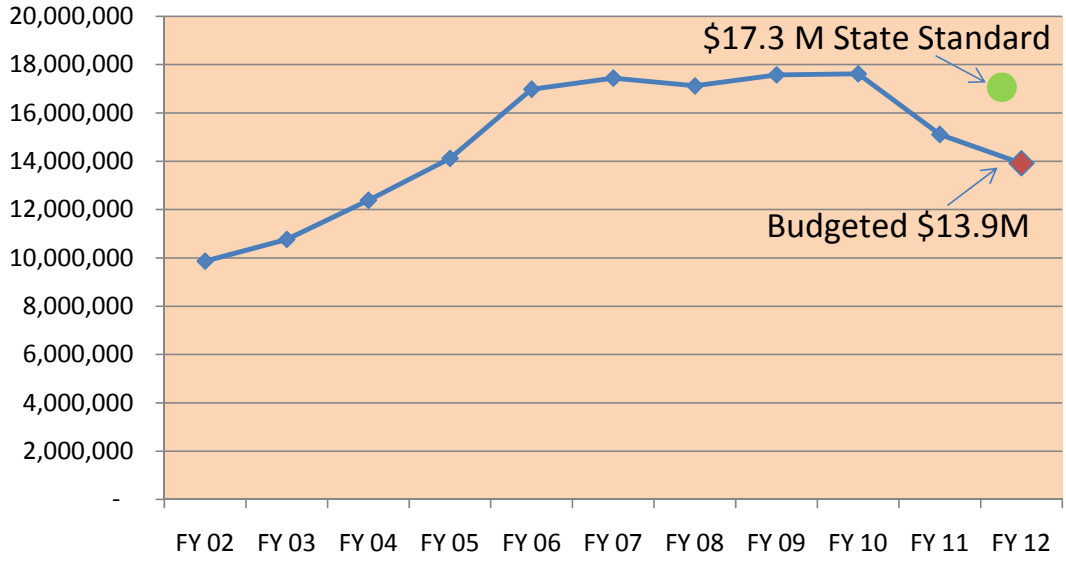
Major revenues in the County Transportation Trust fund include: the 6 Cents Local Option Gas Tax; 5 cents (Second) Local Option Gas Tax; the 5th and 6th Cent Constitutional gas tax; 7th cent County Gas Tax; the 9th Cent Gas Tax; and utility taxes transferred from the Municipal Service District.

The FY 2011-12 budget of $53,378,200 provides for road and bridge operations, maintenance and repairs to the bascule bridges; engineering services, including traffic signal, arterial street lighting and railroad crossing maintenance. Major capital improvement projects funded from Transportation Trust funds include: Countywide safety projects - $750,000; Taylor Rd - Forest Preserve/Summertree - $2,000,000; Tymber Creek Rd/SR40/Airport Rd - $2,400,000; LPGA Blvd Phase 2 - $2,500,000. A total of $2,363,000 is being transferred to the Debt Service Fund for Bond payment for Gas Tax Revenue Bonds. This amount will need to be adjusted in FY12 as a result of the temporary suspension of Impact Fee collections, proceeds of which were used to service the bond debt.

LIBRARY (FUND 104)

Budget Cross-reference Pages: E-20, F-191

The countywide Library Fund was established to account for revenues and expenses related to the operation of the library system which includes six regional libraries, seven community/branch libraries and the library operations center. The FY 2011-12 budget of $24,466,816 is funded at a millage rate of .6020 mills, which is a flat rate from FY 2010-11. This budget is reduced $975,639 due primarily to reduced property values with corresponding reductions in purchases of publications. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Library Fund is $3.4 million under the State Standard.



VOLUSIA ECHO (FUND 160)

Budget Cross-reference Pages: E-24, F-152

The ECHO Program was approved by the voters of Volusia County on November 7, 2000 and provides grants in aid to not-for-profit organizations and municipalities of Volusia County as well as County departments solely to finance acquisition, restoration, renovation, construction and improvement of environmental, cultural, historic and outdoor recreation facilities for public use. The FY 2011-12 millage rate is 0.2 mills, the maximum allowed per voter referendum. The County Council created the ECHO Advisory Committee to develop the program procedures and application guidelines.

Since the inception of this program, 94 awards have been approved and over $31 million awarded to construct projects throughout Volusia County. In addition, beginning in FY 2004-05 the County Council earmarked $1 million annually from ECHO revenues to meet debt service requirements and development of countywide Master Trail Program. In FY 2010-11 the Council put the grant program on hiatus while a study of future needs and options for the program was conducted. As a result of this study, the ECHO program will dedicate 50% of future funding to water access sites and projects. The FY 2011-12

budget is 48% higher than the adopted FY 2010-11 budget due to the carry forward of $4.7 million in funding for the ECHO grant program that was on hiatus and $3.8 of prior years' receipts that were unobligated.

VOLUSIA FOREVER (FUND 161 & FUND 261)

Budget Cross-reference Pages: E-26, F-185, G-19

The Volusia Forever program, created by a 61% majority of the County's electorate in the year 2000, provides for the acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands. The program is supported by a county-wide ad valorem assessment of up to 0.2 mills. This voter approved referendum included authorization for the issuance of general obligation bonds up to $40 million. In accordance with this directive, the County Council, in October of 2005, approved the issuance of $39.875 million in Limited Tax General Obligation Bonds to support the program.

Volusia Forever is a voluntary program which relies exclusively upon participation by willing sellers. The Volusia Forever program seeks to maximize the effectiveness of local tax dollars by using these monies to leverage available funds from other public and private non-profit sources. The success of the Volusia Forever program has been recognized at the state and national levels. The program has been the recipient of the "Better Community Award" (1000 Friends of Florida), the "County Leadership in Conservation Award" (a nationally competitive award presented by the National Association of Counties and the Trust for Public Lands) and an "Achievement Award" (National Association of Counties). The County completed the purchase of the critical property for the Volusia Conservation Corridor in FY 2010-11, using $28 million from the available bond proceeds and the Volusia Forever program funds, including $8 million in fund balance.

The FY 2011-12 Volusia Forever budget totals $6,642,150, a decrease of 57% below the FY 2010-11 Adopted Budget, due to the use of fund balance for the major land purchase in FY 2010-11. The total millage for FY 2011-12 is split 73%, or $3.4 million, to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) and 27% for the Volusia Forever fund. The millage for debt requirements is 0.1465; the amount available to fund current projects in the Volusia Forever fund is $1.2 million, as generated by the remaining millage of .0535.

EAST VOLUSIA MOSQUITO CONTROL DISTRICT (FUND 105)

Budget Cross-reference Pages: E-30, F-207

The East Volusia Mosquito Control District is supported by State funds and local property taxes from the district, whose boundary encompasses the area east of Interstate 95. The FY 2011-12 budget totals $12,427,266, a 10% increase over prior year. The majority of this increase is related to cash carry forward which is to be used for future capital needs. The District is funded by a millage rate of 0.2080, which is

expected to generate $3,472,521 in tax revenues. For FY 2011-12, Mosquito Control requested the funding of three positions which are currently unfunded. Funding these positions will provide an increased level of service to the public along with providing a step training program to cross-train inspectors.

RESORT TAX (FUND 106)

Budget Cross-reference Pages: E-36, F-215

The Tourist Development Agency revenues of $6,794,355 are derived from a resort tax on hotels/motels and short-term rentals. The 2% resort tax was increased to 3% effective July 1, 2003. The 1% Tourist Development Tax increase helped fund the expansion of the Ocean Center. Resort tax revenues are transferred for debt service requirements with the balance going to the Ocean Center Fund.

SALES TAX TRUST (FUND 108)

Budget Cross-reference Pages: E-36, F-216

The Sales Tax Trust fund allows the pooling of the Local Government Half-Cent Sales Tax revenue to first meet debt service requirements with the balance of funds being allocated to the Ocean Center, General, and MSD funds. Tourism has a direct relationship to the amount of sales tax collected for Volusia County. It is estimated 36% of sales taxes are generated are directly attributed to tourism.

Sales tax revenue is expected to decrease $710,836 compared to the prior year adopted budget. The projected sales tax is $15,420,230 of which $7,257,400 or 47%, is currently budgeted to meet principal and interest payments on four different bond issues. Below is the planned distribution for FY 2011-12.

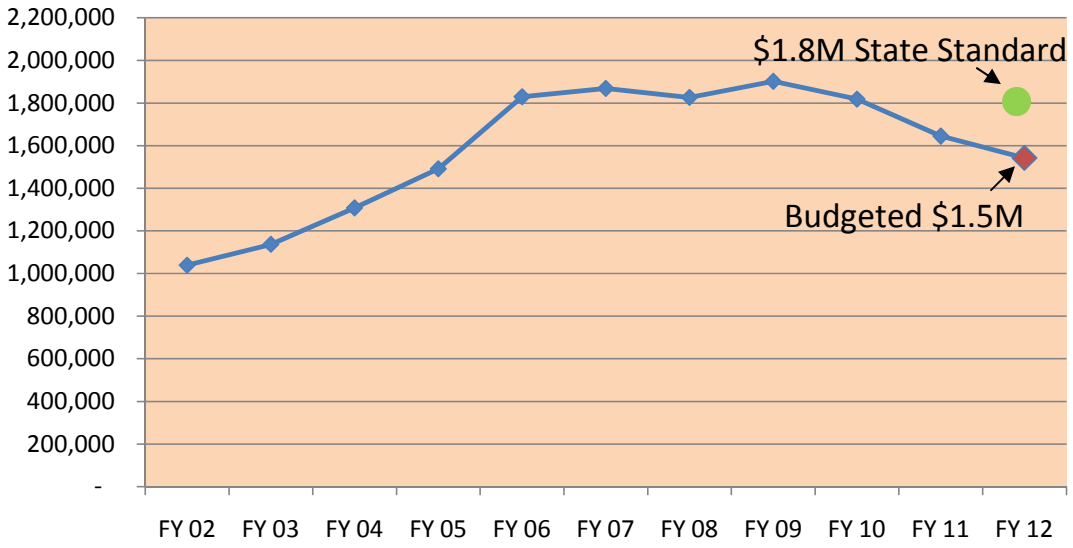
General Fund	$ 3,833,799
MSD	3,049,052
Ocean Center	1,279,979
Debt Service	7,257,400
Total	$15,420,230

PONCE INLET PORT DISTRICT (FUND 114)

Budget Cross-reference Pages: E-40, F-47

The FY 2011-12 budget of $8,507,790 is funded at a millage rate of 0.09290 mills, which is a flat rate from FY 2010-11. The Port District provides funding for coastal property acquisition; improvements to facilities and amenities for inlet and coastal parks; the clean vessel assistance program, coastal recreation, marine wildlife and fishing reef development, environmental mitigation and small navigation projects in cooperation

with the U.S. Army Corps of Engineers, and the Coastal Partnership Program. Service improvements are planned by adding a fishing dock at Smyrna Dunes Park, a project to be completed by FY 2012-13. A $1 million transfer to the Beach Capital Project Fund for the replacement of over 10,000 feet of boardwalk at Smyrna Dunes Park to upgrade the width from 5 feet to 8 feet for improved access. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Port Authority Fund is $300,000 under the State Standard.



OCEAN CENTER (FUND 118)
Budget Cross-reference Pages: E-50, F-219

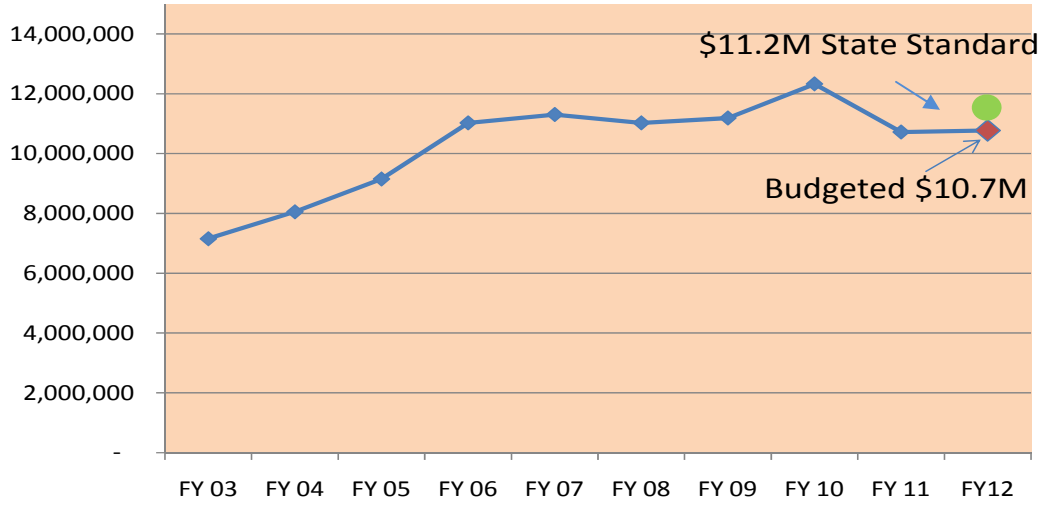
The operating budget for FY 2011-12 totals $6,440,051 and is supported by revenues generated from events, sales tax, and resort tax funds. Resort tax revenues are derived from a surcharge on hotel/motel rooms and short-term rentals. An increase in the resort tax surcharge from 2% to 3%, effective July 1, 2003, was approved by the County Council on April 24, 2003. The Ocean Center facility includes a 9,500-seat arena and 18 meeting rooms in which a variety of concerts, trade shows, convention meetings and other local area events are held. All revenues and expenditures related to the daily operations are accounted for within this fund.

Debt service payments for the facility expansion are budgeted as an interfund transfer to the 208 Capital Improvement Debt Service, Series 2010 Fund. The funding is from the 1% Tourist Development Tax (TDT) increase was to fund expansion of the Ocean Center adding a 100,000 square foot exhibition hall and 30,000 square feet of new meeting rooms. An interfund transfer totaling $800,000 is budgeted to the capital improvement fund for HVAC improvement and building improvements.

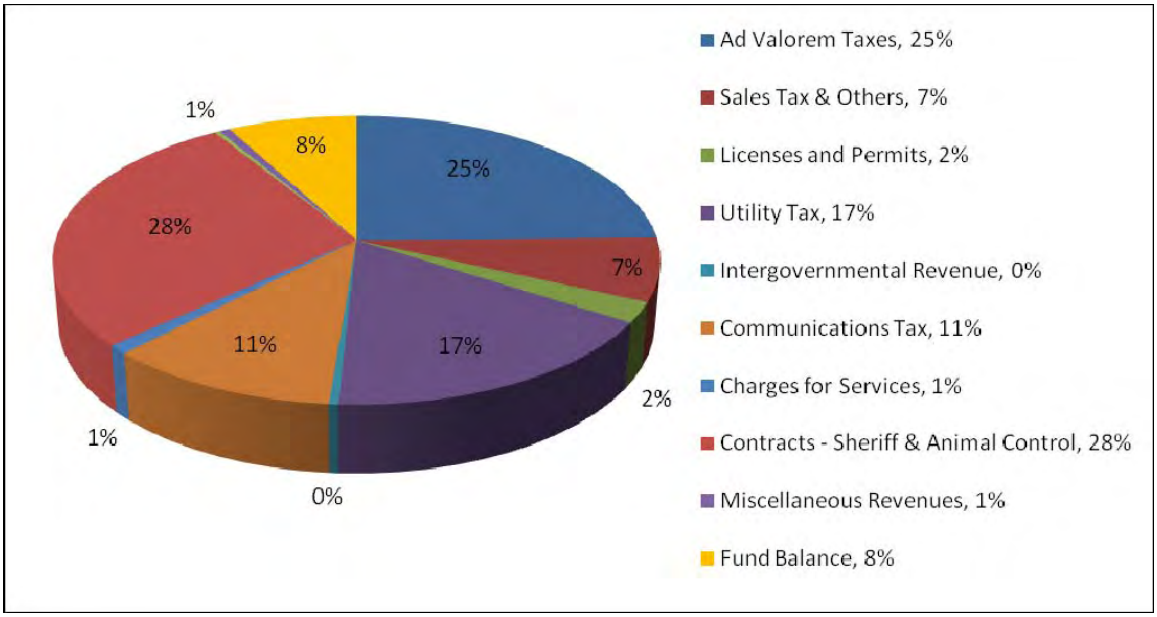
MUNICIPAL SERVICE DISTRICT (FUND 120)

Budget Cross-reference Pages: E-56, F-19, F-27, F-117, F-127, F-149, F-179, F-214, F-231, F-243, F-259, F-287

The Municipal Service District Fund (MSD) provides municipal type services to the unincorporated areas of Volusia County. The FY 2011-12 budget totals $43.7 million and is supported by an ad valorem tax millage of 2.0155 mills which is equal to the rolled-back tax rate. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. MSD Fund is $500,000 under the State Standard.



The chart below identifies the revenues for this fund.



Ad Valorem Taxes - The FY 2011-12 Municipal Service District budget is predicated on a rolled-back ad valorem tax rate of 2.0155 mills and is 25% of total revenues.

Utility Tax - Volusia County levies a 10% Public Service Utility Tax on electricity and metered or bottled gas in the unincorporated area and represents 17% of fund revenues. The Public Service Utility Tax is estimated at $7.3 million in FY 2011-12 which is $349,864 greater than the prior year. A portion of this revenue is transferred annually to the Transportation Trust Fund (103) to support road maintenance projects totaling $3.1 million, 42% of total.

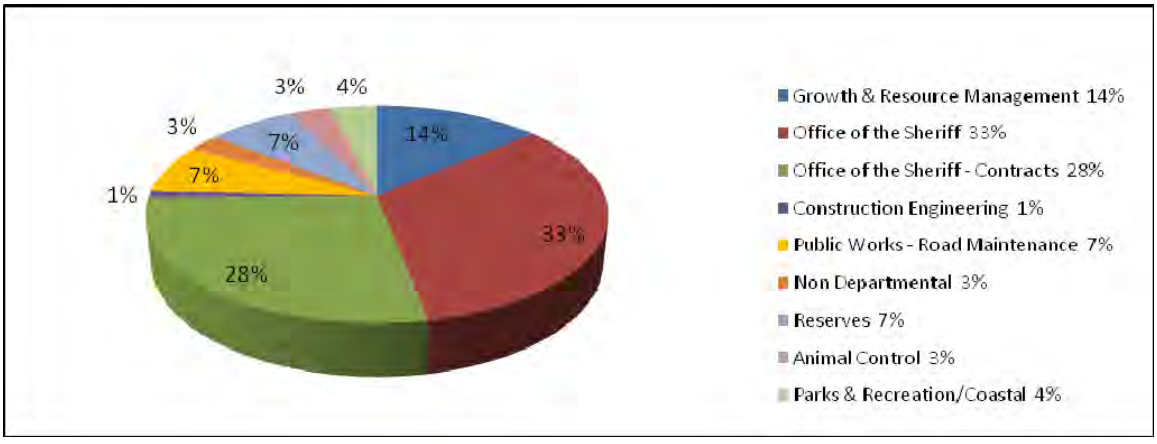
Communications Services Tax – During FY 2011-12, the State will no longer withhold funds allowing for this revenue source to increase 6.7% for a total allocation of $4.8 million. However, this revenue source will be closely monitored due to pending litigation and the impact of its ruling. This source represents 13% of current revenues. The revenues may be used for any public purpose including the pledge for repayment of bonded indebtness.

Transfers From Other Funds – The transfers from other funds are $3.1 million, an increase of $338,505 from FY 2010-11 budgeted transfers.

Appropriated Fund Balance - The FY 2011-12 Appropriated Fund Balance is $3.9 million, or -52.8% less than the prior year fund balance due to utilization of one time revenue for expenditures. However, it does meet required 5% emergency reserves.

Municipal Service District Expenditures

The FY 2011-12 Municipal Service District budget totals $43.7, a reduction of 9.3% from prior year adopted budget. The Office of the Sheriff is 61% of the total expenditures within this fund. However, 28% of this is directly offset by revenues from contracted services with cities. The City of Deltona contract added 4 additional Deputies during FY 2010-11. Also, this department realized a savings of $2 million due to the realignment of consolidated dispatch to the General Fund.



ECONOMIC DEVELOPMENT (FUND 130)

Budget Cross-reference Pages: E-70, F-95

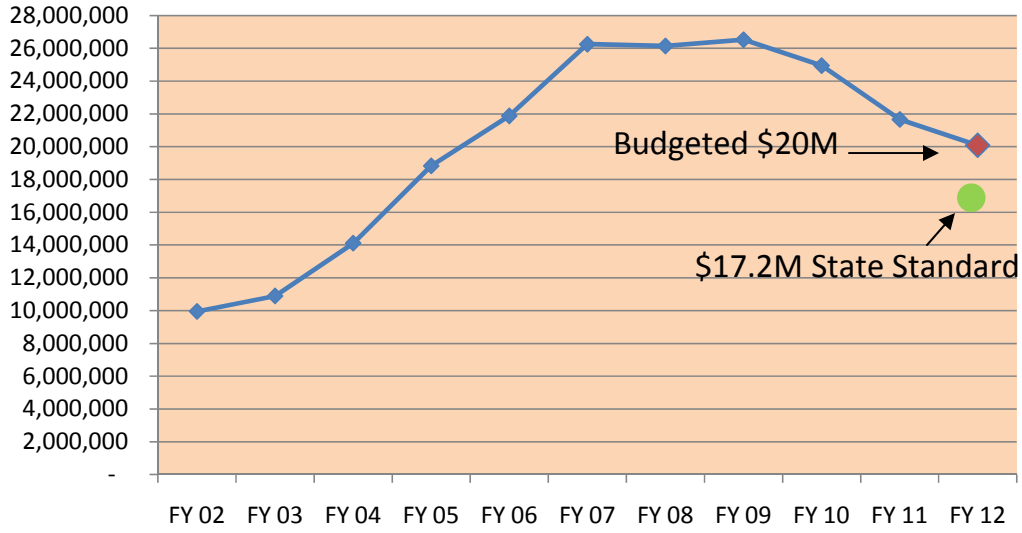
In a continued effort to strengthen economic and workforce diversity, Economic Development continues to encourage value-added growth in both private-sector capital investments and employment opportunities through various initiatives that include advertising, direct mail, telemarketing, and participation in industry trade shows. These initiatives focus on recruitment of new businesses, as well as retention of existing businesses. During FY 2010-11 the county added legislative affairs responsibilities to Economic Development. The Economic Development team now coordinates the county's legislative priorities at both the state and federal level.

The FY 2011-12 budget totals $5,591,621 which provides for the costs associated with the support of the professional staff and the implementation of the County Council goal of comprehensive countywide economic development. The budget is 23% less than the adopted FY 2010-11 budget due to partially completion of the Incubator Program and the DBIA Corporate Park capital projects.

FIRE SERVICES (FUND 140)

Budget Cross-reference Pages: E-90, F-139

The FY 2011-12 budget of $32,017,308 is funded at a millage rate of 3.6315 mills, which is a flat rate from FY 2010-11. Eleven positions were eliminated during FY 2010-11. However, three positions were transferred from the Airport Fund. Fire Services will continue use of transition reserves with twelve positions being slated. Ad Valorem Taxes is the major revenue source for this fund at 98% of current revenues. The chart below is a comparison of this fund's budgeted ad valorem taxes compared to the State Standard which allows for growth in Florida Per Capita Income plus the growth in new construction. Fire Fund is $2.8 million over the State Standard. The operation will continue to look for cost saving measures to close this gap.



STORMWATER UTILITY (FUND 159)

Budget Cross-reference Pages: E-106, F-313

The FY 2011-12 budget, including carryover revenues, totals $8,927,469 and is 16.0% lower than prior year. The most significant change in revenues is the elimination of Charges for Labor to other entities within county government, which in the past was budgeted at over $2.6M. The Stormwater Program is also funded by a non ad valorem assessment per Equivalent Residential Unit (ERU). The original assessment of $30 was established in 1993. In June 2005, the County Council approved an increase in stormwater fees from $30 per year per ERU to $72 per year per ERU. This assessment is projected to provide $4,200,000 in stormwater revenues for FY 2011-12 and represents no increase from FY 2010-11. Since 1993, the stormwater program has grown from basin watershed planning to program implementation, including construction projects and stormwater system maintenance. The number of customer requests for stormwater maintenance services (ditch maintenance, inlet and pipe cleaning, etc.) exceeds 1,000 per year. A well-maintained drainage system reduces flooding and water quality problems. Major construction projects for FY 2011-12 include: Daytona Park Estates, North Peninsula, Miller Lake, and Massachusetts/Voorhis.

DEBT SERVICE (FUNDS 201, 203, 208, 234, 261, 295, 297)

Budget Cross-reference Pages: G-9 to G-24

Principal, interest and other debt costs totaling $27,465,741 are budgeted in FY 2011-12, down $1.8 million, or 6% from prior year due to refunding or refinancing of the County's short term commercial paper loans last year. The County has one general obligation bond to purchase and maintain environmentally sensitive lands. The County's remaining debt obligations in these funds are sales tax, tourist tax, and gas tax revenue bonds, the capital improvement revenue note, and the public transportation debt service. Details of each bond or note can be found within Debt Service section of this document.

WASTE COLLECTION (FUND 440)

Budget Cross-reference Pages: E-118, F-297

The Waste Collection Fund was established in FY 1989-90 to provide for the County's mandatory residential trash collection program in the unincorporated area. The FY 2011-12 budget totals $8,788,992, 1.5% above prior year. The cost of mandatory trash collection is funded by a non-ad valorem special assessment of $190 per residence in order to maintain current levels of service. The rate will be evaluated upon final analysis of the current bids for services.

SOLID WASTE (FUND 450)

Budget Cross-reference Pages: E-120, F-297

The Solid Waste Fund derives revenues from landfill charges at the Tomoka Landfill in Daytona Beach. The FY 2011-12 budget totals $25,716,288 a reduction of $2.6 million, or 9.3% below the previous year. This decrease is due to significantly reduced tonnage and, therefore, $2.0 million reduced landfill revenues from last year. Operational expenses have been trimmed to maintain current levels of service.

DAYTONA BEACH INTERNATIONAL AIRPORT (FUND 451)

Budget Cross-reference Pages: E-124, F-7

The Daytona Beach International Airport operates as an enterprise fund. Airport landing and rental fees support operations. In addition, the airport funds a majority of its capital projects through grants authorized by the Federal Aviation Administration (FAA) and the Florida Department of Transportation (FDOT). The FY 2011-12 budget totals $28,345,849 which includes $19,458,283 for Airport operations, $4,175,683 for capital projects, $3,873,652 for debt service and $838,231 for Fire Services. The Fire Services budget is reduced 31% from FY 2010-11 due to the transfer of three of the nine positions to the Fire Services Fund. Major capital projects for FY 2011-12, which are primarily funded 95% by federal and state revenues, are T-Hangar Construction, Terminal System Security, Runway Extension 7L/25R and ILS (Identification Light System) for Runway 25R. Federal and state grant funding for new capital projects will be appropriated upon grant award.

VOLUSIA TRANSPORTATION AUTHORITY (FUND 456)

Budget Cross-reference Pages: E-128, F-277

Votran provides a countywide transportation system including bus service, trolley service, and handicapped transportation services. The budget has been funded through passenger fare revenues, ad valorem taxes, Federal Transit Administration funds, and Florida Department of Transportation funds.

The FY 2011-12 budget provides $19,903,376 for the operation of the countywide bus/transportation system. Of this amount, $7,391,803 represents a subsidy from General Fund revenues. The Debt Service for the Rail project does not show in this fund, however is shown in debt service fund 295. Other revenues include $7,558,029 in federal and state grants and $2,957,784 in fare and miscellaneous revenues.

Votran's capital projects require no local funding. All funding for capital projects is provided by State toll revenue credits applied toward the Federal match. Federal grant funding will be used to purchase buses, vehicles and computer equipment and will be appropriated upon grant award.

WATER AND SEWER UTILITIES (FUND 457)
Budget Cross-reference Pages: E-132, F-335

Volusia County Water Resources and Utilities owns and operates 15 water and 12 wastewater treatment plants, 107 lift stations. The County also maintains 13 water systems and one wastewater system by contract with other county divisions and other municipalities. The primary service areas include Southwest Volusia, Deltona North, Spruce Creek, Northeast Volusia, Pine Island, Stone Island and New Hope Villas of Seville. The combined system serves over 14,000 water and 10,000 sewer customers throughout Volusia County.

The FY 2011-12 budget of $17,292,585 decreased 1.4% from prior year adopted budget. Although an approved rate increase is included in the new year, current year estimated actual revenues for combined water and sewer sales are 6.2% below the FY11 adopted budget. This is down $739,000 due to the continued stall in development and housing sales. In addition, the prior year expenditure of available funds for alternative water sources decreased expenses.

Budgeted capital improvements total $5.5 million, or 31.6% of the total budget. Of this amount, $1.5 million is budgeted for repair or replacement of facilities and equipment and $2.7 million is designated carry forward for projects that were initiated but not completed in prior years. New capital improvements total $1.25 million and include New Hope Organics Removal, $100,000; Effluent Disposal Pond, $1.0 million; and Bar Screen at the Halifax Water Treatment Plant, $150,000. More detail of all capital improvements begins on page I-4.

PARKING GARAGE (FUND 475)
Budget Cross-reference Pages: E-136, F-219

The Parking Garage, located on Earl Street in Daytona Beach, is a 1,500-space parking facility that services patrons of the Ocean Center, Ocean Walk Shops, Daytona Lagoon Water Park, several hotels and the Boardwalk area. The lower level of the garage serves as a transfer station for Votran buses. Prior to FY 2007-08, the Volusia Redevelopment Parking Corporation provided management oversight and close financial review of the facility. The FY 2011-12 budget totals $2,817,197 and is comprised of $2,350,899 or 83.45% in parking revenues. Debt service for this facility totals $968,759 or 41% of parking revenues. An interfund transfer totaling $298,655 is allocated for partial payment of advancement from the General Fund in prior years.

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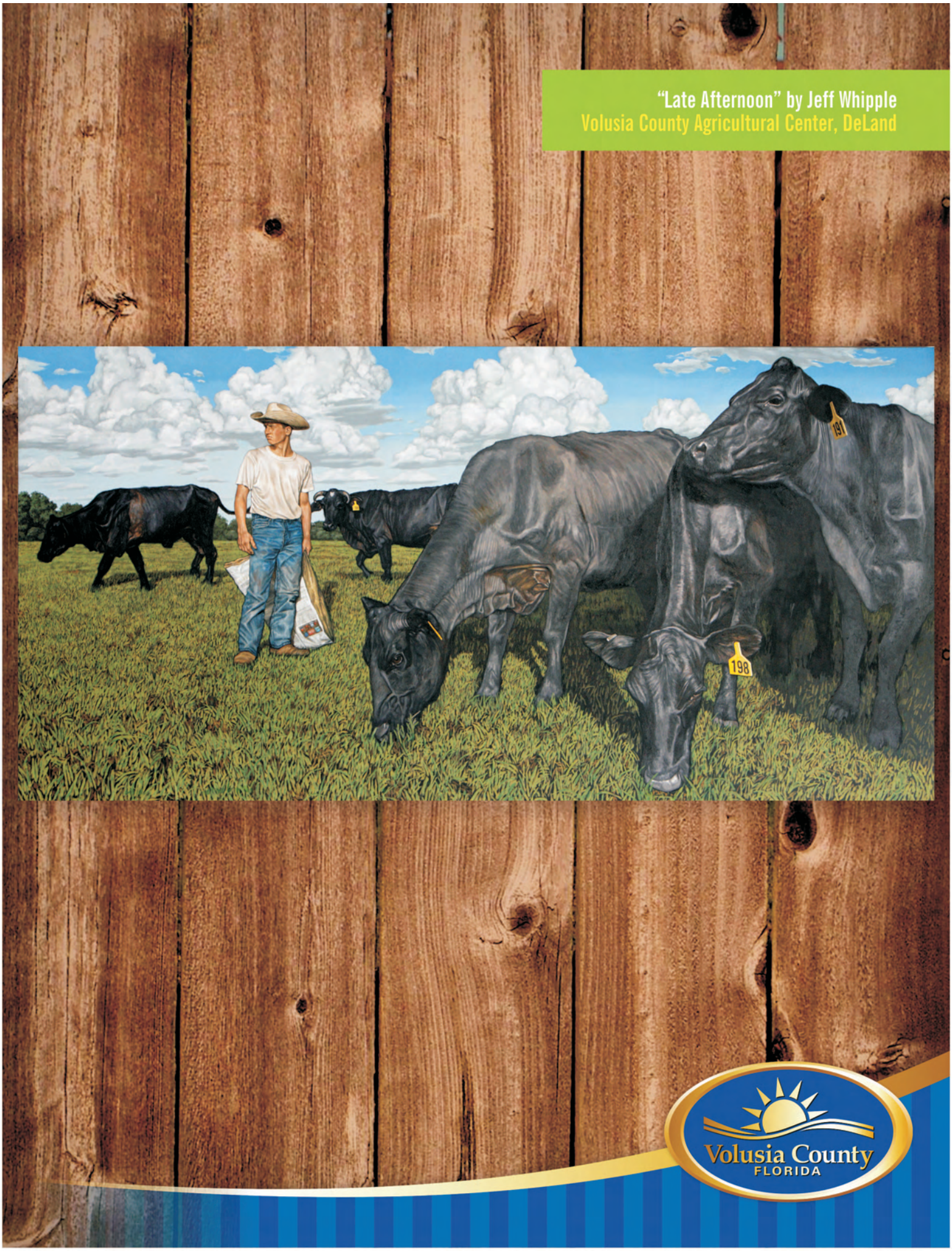
"Late Afternoon" by Jeff Whipple
Volusia County Agricultural Center, DeLand
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Volusia County
FLORIDA

E - Budget by Fund - Operating Only

Fund Structure

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Internal Service - See Section H
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FUND STRUCTURE

The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purpose of the various funds and account groups are as follows:

1. Governmental Funds

   General Fund - The General Fund is the general operating fund of the County. It accounts for all financial resources, except those required to be accounted for in another fund.

   Special Revenue Funds - Special Revenue Funds account for revenues from specific taxes or other earmarked revenue sources which are legally restricted to finance particular functions or activities.

   Debt Service Funds - Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related expenditures.

   Capital Projects Funds - Capital Projects Funds account for the financial resources used to acquire or construct major capital facilities other than those financed by proprietary funds.

2. Proprietary Funds

   Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the expenses, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

   Internal Service Funds - Internal Service Funds account for the financing of goods or services provided by one department or division to other departments or divisions of the County, or to other governmental units, on a cost reimbursement basis.

3. Fiduciary Funds

   Trust and Agency Funds - Trust and Agency Funds account for assets held by the County in a trustee or custodial capacity. Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Budgetary data for Trust and Agency Funds are not included in the budget document.

General Fund - 001

Summary: The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The Countywide millage rate is 5.7771 and is the basis for the calculation of countywide ad valorem property tax collections, the largest source of revenue for the County. General Fund operations include Supervisor of Elections, Property Appraiser, and countywide Sheriff. Other expenditures include courthouse security, facilities maintenance, growth management, county administration, parks and recreation, and community services. Carryforward of prior years allocations equals $1.4 million. Fund balance variance is due to the one-time expenditure in FY11 for land purchase. Major change within the General Fund for FY2011-12 is the addition of consolidated dispatch. This service impacted revenue loss of $4 million for services contracted to Cities and an increase of expenditures of $4 million. This increased cost has been offset by savings realized by operating departments, payoff of debt service in prior year and savings realized for reduced employer contributions to Florida Retirement System.

	Adopted FY 2010-11	Budget FY 2011-12
Revenues		
Current Revenues		
Taxes	134,029,586	134,772,446
Licenses and Permits	440,703	413,108
Intergovernmental Revenues	8,334,451	8,842,120
Charges for Services	19,925,260	17,585,246
Fines and Forfeitures	2,837,067	2,605,965
Miscellaneous Revenues	3,214,550	3,095,862
Subtotal Current Revenues	**$168,781,617**	**$167,314,747**
Non-Current Revenues		
Non-Revenues	52,192,804	47,300,524
Subtotal Non-Current Revenues	**$52,192,804**	**$47,300,524**
Total Revenues	**$220,974,421**	**$214,615,271**
Less Operating Transfers	11,544,428	12,240,816
Total Operating Revenues	**$209,429,993**	**$202,374,455**
Expenditures		
Personal Services	107,809,654	106,873,164
Operating Expenses	55,964,552	52,862,792
Reimbursements	(19,422,032)	(15,215,582)
Capital Outlay	4,277,572	1,169,595
Capital Improvements	2,677,530	2,390,529
Grants and Aids	19,525,469	19,491,585
Interfund Transfers	12,133,520	12,685,216
Reserves	38,008,156	34,357,972
Total Expenditures	**$220,974,421**	**$214,615,271**
Less Operating Transfers	11,544,428	12,240,816
Total Operating Expenditures	**$209,429,993**	**$202,374,455**
Net Revenues Less Expenditures	**$0**	**$0**

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	156,097,508	133,015,411	132,902,177	133,604,744
Ad Valorem Taxes-Delinquent	1,021,840	550,000	750,000	650,000
Franchise Fees	451,074	464,175	525,000	517,702
Total Taxes	**$157,570,422**	**$134,029,586**	**$134,177,177**	**$134,772,446**
Licenses and Permits				
Licenses-Contractors	140,072	174,675	126,000	127,260
Occ Lic-Haz Waste Sur Chg	114,753	100,000	115,000	115,000
Occupational Licenses	131,065	128,469	133,686	135,023
Permit-Commercial Solicitation	29,881	20,000	27,000	20,300
Permit Fees-Sludge	13,278	15,000	13,000	13,000
Trades-Miscellaneous	1,289	2,559	2,500	2,525
Total Licenses and Permits	**$430,337**	**$440,703**	**$417,186**	**$413,108**
Intergovernmental Revenues				
Beverage Licenses	200,882	100,000	199,746	205,736
Insurance Agents	88,561	91,800	68,000	70,040
Other Human Svcs-License Plates	20,145	22,000	22,000	0
Payment in Lieu of Taxes	1,035,631	750,000	750,000	750,000
Racing-Extra Distribution	239,282	241,331	241,331	241,331
State-Elections Related	75,318	0	0	0
State Revenue Sharing	6,434,236	5,938,210	6,450,000	6,450,000
State Sales & Use Commission	2,188	2,250	2,250	2,250
Volusia County School Board	1,185,742	1,188,860	1,188,860	1,122,763
Total Intergovernmental Revenues	**$9,281,986**	**$8,334,451**	**$8,922,187**	**$8,842,120**
Charges for Services				
Addl Tax Sale	333,438	330,000	330,000	360,000
Admin Service Charge	285,216	161,461	250,000	164,690
Beach Access Fees	2,750,959	2,500,000	3,026,000	3,054,561
Boat Fees	299,834	230,000	282,000	230,000
Camping Fees	36,039	20,000	65,000	65,000
Charges for Labor	562,020	618,500	581,766	644,160
Charges for Services	51,573	40,000	77,615	0
Court Facility Fees	1,669,415	1,425,589	1,550,000	1,581,000
Delinq Tax Commissions & Fees	75,500	69,999	69,999	84,000
Drug Lab Fee	131,994	145,000	145,000	145,008
Environmental Health Lab Fees	32,710	28,000	32,000	34,000
Excess Fees Clerk Circuit Court	924,304	250,000	600,000	500,000
Extension Program Revenues-Fee	42,122	33,500	24,500	32,714
Fees-Property Appraiser	887,409	910,000	910,000	928,200
Fees-Sheriff	972,532	700,400	800,400	800,350
Fees-Supervisor of Elections	13,771	20,000	16,000	20,000
Fees-Tax Collection	3,882,877	4,027,462	4,027,462	4,000,184

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Charges for Services				
Fire-Out of County Missions	0	0	8,300	0
Housing of Prisoners	13,779	26,873	10,000	9,500
Hunting & Fishing License Fees	8,169	7,500	7,500	7,500
Land Management Fees	601	97,932	0	0
League Registration Fees	473,246	410,000	425,000	431,000
Marine Science Center Entrance Fees	149,624	100,000	130,000	165,000
Marine Science Center Field Trips	11,035	10,529	15,300	12,000
Marine Science Center Gift Shop/Novelties	150,478	113,020	130,000	165,000
Marine Science Center Special Events	18,935	21,376	21,376	18,000
Medical Examiner's Fees	733,331	804,000	925,000	710,000
Motor Vehicle Fees	2,171,151	2,400,000	2,400,000	2,500,000
Other Charges for Services	19,239	0	0	0
Park Fees	546,324	342,031	425,000	223,500
Power Ski Registration Fees	10,800	11,250	7,650	3,925
Prisoner Reporting-Incentive Payment	68,010	68,640	68,640	38,400
Recreation Fees	165,810	232,359	215,000	180,000
Research Services	8,302	5,000	7,000	7,000
Sales-Maps	22,684	15,000	20,000	20,000
Sheriff Services	15,385	15,000	15,000	15,000
Sheriff Svc-Dispatch	3,300,309	3,177,164	3,177,164	0
Sheriff Svcs-RMS	0	54,600	54,600	0
Special Events	8,838	14,375	21,000	8,860
Sp Rec Fac-Concessions	1,651	3,700	1,200	0
Surcharges - Judicial	337,526	325,000	325,000	325,000
Value Adjustment Board Fees	87,453	160,000	89,000	101,694
Total Charges for Services	**$21,274,391**	**$19,925,260**	**$21,286,472**	**$17,585,246**
Fines and Forfeitures				
800 MHz Comm Surchg-Trffc Fine	532,171	563,394	500,000	510,000
Abandoned Property	321,613	0	125,000	0
Beach Fines	15,303	17,000	17,000	16,000
Court Technology	652,720	695,000	651,442	650,000
Crim Misd Fines	166,029	170,000	159,000	160,590
Felony Fines	23,223	20,525	25,000	25,250
Fines-Assmts-Drug Abuse Treatment	22,245	23,051	18,500	18,685
Fines-HB Assmts-Airport Security	2,807	2,189	2,189	2,211
Fines-HB Assmts-Beach Protectn	10,093	7,867	7,867	7,946
Fines-HB Assmts-Corrections Ed	79,560	62,021	64,500	65,145
Fines-HB Assmts-Police Education	115,120	123,754	95,000	95,950
Mid Florida Community Legal Services	152,708	157,976	141,500	142,915
Other Fines and Forfeitures	314,808	329,000	300,000	303,000
Restitution	0	1,760	0	0
Teen Court Costs	223,879	230,000	195,000	200,000
Trade Board Fines	500	100	100	101
Unlicensed Contractors	2,000	250	18,500	10,955
Volusia County Law Library	417,990	432,680	397,217	397,217

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Fines and Forfeitures				
Water Violations	2,650	500	2,500	0
Total Fines and Forfeitures	**$3,055,417**	**$2,837,067**	**$2,720,315**	**$2,605,965**
Miscellaneous Revenues				
City Elections-Supplies/Expense	28,710	0	3,694	0
Commissions	10,512	145,000	10,000	0
Commissions-Coke Contract	146,127	5,000	50,000	50,000
Corrections Commissions	462,100	500,000	500,000	600,000
Donations - Environmental	700	850	0	0
Donations-Project Related	30,000	0	0	0
Insurance Proceeds-Loss Furn/Equipment	46,579	20,000	10,000	0
Interest Income	84,255	170,000	95,000	95,000
Investment Income	1,161,358	1,100,000	925,000	967,386
Miscellaneous Revenue	294,468	212,000	254,062	53,976
Other Contributions & Donation	15,112	0	0	0
Other Reimbursements	61,996	20,000	20,000	20,000
Outside Revenue	720,800	763,200	763,200	763,200
Refund of Prior Year Expenditures	0	0	1,500	351,500
Rent	85,001	145,000	90,000	90,000
Sale-Land	30,800	0	0	0
Sale of Recyclables	1,771	1,500	4,900	1,800
Sale-Surplus Furn/Fixtr/Equipment	1,212,212	132,000	203,000	103,000
Total Miscellaneous Revenues	**$4,392,501**	**$3,214,550**	**$2,930,356**	**$3,095,862**
Subtotal Current Revenues	**$196,005,056**	**$168,781,617**	**$170,453,693**	**$167,314,747**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	9,101,768	5,820,663	5,010,132	6,969,301
Donations	0	0	12,000	0
Donations-Smoke Detectors	0	0	0	0
Donations-Comm Servics	2,825	2,300	2,000	1,500
Contributions	4,880	0	0	0
Appropriated Fund Balance	0	46,369,841	48,789,795	40,329,723
A/R Initializing	221,941	0	0	0
Total Non-Revenues	**$9,331,414**	**$52,192,804**	**$53,813,927**	**$47,300,524**
Subtotal Non-Current Revenues	**$9,331,414**	**$52,192,804**	**$53,813,927**	**$47,300,524**
Total Revenues	**$205,336,470**	**$220,974,421**	**$224,267,620**	**$214,615,271**
Expenditure Detail				
Accounting				
Accounting	739,142	1,083,698	1,090,932	1,745,541
Total Accounting	**$739,142**	**$1,083,698**	**$1,090,932**	**$1,745,541**
Beach Safety				

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Beach Safety				
Beach Patrol	5,792,652	5,992,271	5,850,132	5,820,989
Beach Safety Specialists	549,015	552,262	528,107	545,468
Outside Detail	126,035	112,289	215,721	108,136
Seasonal Lifeguards	1,406,175	1,074,709	944,862	1,115,941
Total Beach Safety	**$7,873,877**	**$7,731,531**	**$7,538,822**	**$7,590,534**
Building, Zoning and Code Administration				
Contractor Licensing	61,083	75,236	111,756	127,832
Permit Processing	75,953	61,510	60,704	58,496
Total Building, Zoning and Code Administration	**$137,036**	**$136,746**	**$172,460**	**$186,328**
Central Services				
ADA Projects	0	10,000	10,000	10,000
Court Facilities	1,498,964	1,901,416	1,976,528	2,038,856
Document Processing	141,543	154,110	153,829	160,154
Facility Maintenance	2,501,950	2,756,304	2,824,080	4,220,031
Projects	3,393,662	2,169,016	2,816,561	1,422,368
Security	292,801	316,062	317,065	315,008
Total Central Services	**$7,828,920**	**$7,306,908**	**$8,098,063**	**$8,166,417**
Clerk of the Circuit Court				
Clerk of the Circuit Court	2,459,272	2,276,042	2,266,742	2,172,702
Information Systems	0	222,000	0	0
Total Clerk of the Circuit Court	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Coastal				
Beach Concessions	8,072	9,508	1,500	1,500
Beach Maintenance Contracts	1,587,437	1,645,501	1,536,666	2,550,586
Coastal Parks	696,498	1,026,372	1,156,565	971,297
Marine Science Center	(9)	0	0	0
Public Access	0	177,548	164,185	186,525
Total Coastal	**$2,291,999**	**$2,858,929**	**$2,858,916**	**$3,709,908**
Community Assistance				
Administration	63,766	66,920	66,659	66,577
Alcohol Drugs Mental Health and Special Contracts	0	0	0	3,686,061
CFAB Children and Family Advisory Board	0	0	0	2,246,352
Children's Contributions CFAB	1,937,725	1,629,033	1,704,222	0
Choose Life License Plate Program	29,038	22,174	22,174	0
Guardian Ad Litem	57,667	59,662	59,647	60,784
Total Community Assistance	**$2,088,196**	**$1,777,789**	**$1,852,702**	**$6,059,774**
Community Services & Grants				
Client Services	968,753	955,000	1,165,352	987,000
Community Assistance Contracts	3,580,719	3,686,061	3,686,061	0
Community Services Administration	384,046	390,203	402,799	405,985
Continuing Client Support	0	0	0	1,025,000
Contributions (CFAB)	712,808	617,319	617,319	0
Dori Slosberg Driver Ed Program	354,018	855,879	0	0
Dori Slosberg Driver Education Program	0	0	350,000	1,114,387

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Community Services & Grants				
Human Services	635,084	635,036	678,502	819,936
Payments F/O Contributions	68,931	5,481	1,200	7,663
Program	1,027,513	1,025,000	1,025,000	0
Total Community Services & Grants	**$7,731,871**	**$8,169,979**	**$7,926,233**	**$4,359,971**
Cooperative Extension				
Cooperative Extension	705,093	664,434	644,360	672,041
Extension Services	37,315	163,808	10,922	178,254
Facilities	59,616	44,500	56,078	66,273
Total Cooperative Extension	**$802,024**	**$872,742**	**$711,360**	**$916,568**
Corrections				
Administration	1,211,171	1,115,635	1,095,636	1,087,314
Branch Jail	14,476,866	14,283,351	14,628,495	14,057,094
Correctional Facility	9,723,858	9,893,126	10,008,475	9,661,032
Corrections Clinic	7,400,318	6,908,828	6,956,949	6,956,949
HBA-Training	20,436	30,000	30,000	30,000
Maintenance-Facilities	1,239,673	1,358,786	1,232,291	1,294,593
Program Services	1,592,639	1,619,570	1,545,852	1,564,556
Transfer to Other Funds	220,389	0	0	0
Total Corrections	**$35,885,350**	**$35,209,296**	**$35,497,698**	**$34,651,538**
County Attorney				
County Attorney	1,430,764	1,564,160	1,529,335	1,764,011
Total County Attorney	**$1,430,764**	**$1,564,160**	**$1,529,335**	**$1,764,011**
County Council				
County Council	428,124	442,051	452,347	431,600
Total County Council	**$428,124**	**$442,051**	**$452,347**	**$431,600**
County Manager				
Community Information	579,419	436,897	375,222	392,102
County Manager	611,513	570,310	641,048	623,084
Total County Manager	**$1,190,931**	**$1,007,207**	**$1,016,270**	**$1,015,186**
Elections				
City Elections	6,535	0	0	0
Elections	1,123,644	4,328,728	2,473,374	1,856,095
Poll Worker Recruitment and Training	190,175	214,938	259,721	345,439
Registration	1,424,500	1,600,783	1,541,631	1,826,803
Variable Elections	6,766	0	0	0
Voter Education	78,040	131,408	112,107	168,658
Total Elections	**$2,829,659**	**$6,275,857**	**$4,386,833**	**$4,196,995**
Emergency Management				
Operations	782,505	751,054	846,002	742,103
Public Protection Initiatives	117,994	0	0	0
Total Emergency Management	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Emergency Medical Administration				
Emergency Medical Administration	1,911,792	1,790,621	1,751,129	1,782,761

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Emergency Medical Administration				
Total Emergency Medical Administration	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Engineering & Construction				
Vertical Construction	224,267	140,595	139,681	277,796
Total Engineering & Construction	**$224,267**	**$140,595**	**$139,681**	**$277,796**
Environmental Management				
Administration	126,214	16,837	20,417	221,270
Environmental Health Laboratory	50,448	132,054	127,827	109,532
Field Sampling	64,271	0	0	0
Green Volusia Program	8,513	10,000	10,000	10,000
Marine Science Center	989,557	1,184,314	1,098,625	1,164,367
Natural Resources	195,393	253,614	238,501	240,363
Pollution Control	291,163	276,343	233,732	279,558
Sea Turtle Conservation Program	411,589	423,562	430,599	525,107
Total Environmental Management	**$2,137,146**	**$2,296,724**	**$2,159,701**	**$2,550,197**
Fire Services				
Mitigation/Disaster Management	76,325	101,562	98,605	90,122
Prescribed Burns Wildfire Prevention	144,044	221,766	217,648	253,891
Station 15/HAZMAT	861,230	956,984	889,418	914,001
Total Fire Services	**$1,081,599**	**$1,280,312**	**$1,205,671**	**$1,258,014**
Growth and Resource Management				
Administration	297,385	320,980	314,191	286,614
ECHO Program Administration	197,731	256,484	188,999	144,494
Total Growth and Resource Management	**$495,116**	**$577,464**	**$503,190**	**$431,108**
Growth Management Commission				
Growth Management Commission	341,921	320,841	298,539	321,528
Total Growth Management Commission	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Health Services				
Health Services	2,865,993	2,486,493	2,491,039	2,487,910
Total Health Services	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Information Technology				
800 MHz Communication System	1,003,979	1,144,194	1,025,288	1,088,164
Administration	214,635	207,582	203,553	215,290
Application Services	1,106,235	926,792	1,120,885	1,181,797
Communications	1,598,519	1,855,752	1,711,509	1,803,516
Technical Services	2,817,636	2,772,522	3,012,284	2,400,423
Total Information Technology	**$6,741,005**	**$6,906,842**	**$7,073,519**	**$6,689,190**
Justice System Administration				
Court Administration	326,160	333,350	297,636	332,645
Judicial Support	58,090	40,204	40,054	46,456
Total Justice System Administration	**$384,250**	**$373,554**	**$337,690**	**$379,101**
Justice System Circ Ct Criminal				
Court Interpreters	608	2,000	2,000	2,000

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Justice System Circ Ct Criminal				
Drug Court	356,021	362,691	360,590	358,404
Pre-trial Release	1,354,923	1,350,779	1,346,080	1,305,407
Witness Coordination/Mgt	2,052	0	0	0
Total Justice System Circ Ct Criminal	**$1,713,604**	**$1,715,470**	**$1,708,670**	**$1,665,811**
Justice System Circuit Juvenile				
Other Circuit Court Juvenile	247,585	237,251	235,370	232,351
Total Justice System Circuit Juvenile	**$247,585**	**$237,251**	**$235,370**	**$232,351**
Justice System County Civil				
Alternative Dispute Resolution	10,525	10,525	10,525	10,525
Total Justice System County Civil	**$10,525**	**$10,525**	**$10,525**	**$10,525**
Justice System General Operations				
Information Systems	296,256	236,779	235,619	238,252
Other Operating Costs	435,215	446,002	446,716	449,924
Total Justice System General Operations	**$731,471**	**$682,781**	**$682,335**	**$688,176**
Land Acquisition and Management				
Administration	247,075	111,972	113,874	56,481
FOREVER Programs	102,112	105,172	104,412	102,312
Lake George	160,033	162,613	163,859	167,671
Land Acquisition Program	241,048	186,940	191,840	184,754
Land Management Program	897,893	437,130	525,522	438,862
Total Land Acquisition and Management	**$1,648,161**	**$1,003,827**	**$1,099,507**	**$950,080**
Management and Budget				
Management and Budget	457,783	477,128	496,688	418,776
VAB/TRIM	0	0	0	318,855
Total Management and Budget	**$457,783**	**$477,128**	**$496,688**	**$737,631**
Medical Examiner				
Administration	877,822	957,750	899,558	929,399
Investigations	424,640	487,468	462,633	608,205
Morgue Operations	491,318	533,284	471,644	565,935
Total Medical Examiner	**$1,793,780**	**$1,978,502**	**$1,833,835**	**$2,103,539**
Non-Departmental				
Appropriated Reserves	0	32,017,538	13,186	28,751,508
Coke Contract	0	250,500	125,000	250,000
Contracts-Culture/Rec	1,083,128	1,000,000	1,100,000	0
Contracts-General Government Service	7,826,367	7,059,325	5,516,748	4,451,596
Contracts-Physical Environment	14,765	58,000	45,008	0
Facilities Maintenance-Other Agencies	908,802	1,061,415	878,071	0
Facilities Maintenance-P.I.C.	542,298	651,000	517,937	0
Transfers to Other Funds	36,276,258	10,933,520	16,848,855	9,775,526
Total Non-Departmental	**$46,651,618**	**$53,031,298**	**$25,044,805**	**$43,228,630**
Office of the CFO				
CFO/Treasury	345,116	282,104	196,214	235,627
Total Office of the CFO	**$345,116**	**$282,104**	**$196,214**	**$235,627**

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Office of the Sheriff				
Administrative Services	2,761,558	2,798,364	2,728,455	2,890,265
Communications	5,734,926	5,782,441	5,543,688	9,726,807
Community Services	3,218,541	3,125,206	3,082,799	3,156,728
Equipment Replacement Program	942,541	806,825	797,825	592,668
Judicial Services	11,397,051	11,356,465	11,058,474	11,107,146
Law Enforcement Services	5,095,990	5,003,502	4,864,580	4,900,202
Outside Detail	427,362	595,170	513,032	573,160
Special Services	6,494,032	3,779,788	3,499,843	4,315,163
Support Services	635,719	691,509	515,753	444,068
Training	804,465	574,254	618,090	612,179
Transfer to Other Funds	731,205	0	166,480	200,512
Total Office of the Sheriff	**$38,243,388**	**$34,513,524**	**$33,389,019**	**$38,518,898**
Parks Recreation and Culture				
Administration	261,215	313,789	268,106	295,120
Cultural And Historic Programs	496,163	626,226	528,184	515,540
Cultural Arts	704,714	611,758	614,025	611,758
Environmental And Outdoor Programs	585,873	880,975	832,709	958,791
Facility Planning And Develop	446,083	0	16,161	0
Lyonia Preserve Environmental Center	305,448	306,317	308,385	310,583
Maintenance Of Beach	295,070	0	72,991	0
Operations And Maintenance	3,288,332	3,574,074	3,127,045	3,607,973
Repair And Renovation	(27,942)	77,000	309,307	552,065
Total Parks Recreation and Culture	**$6,354,955**	**$6,390,139**	**$6,076,913**	**$6,851,830**
Personnel				
Personnel	693,823	745,751	780,447	852,277
Total Personnel	**$693,823**	**$745,751**	**$780,447**	**$852,277**
Procurement				
Auction Services	103,220	100,000	100,000	100,000
Procurement	475,723	582,303	544,510	573,850
Total Procurement	**$578,943**	**$682,303**	**$644,510**	**$673,850**
Property Appraisal				
Property Appraisal	7,001,155	7,048,619	7,103,560	6,482,363
Total Property Appraisal	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$6,482,363**
Public Protection Services				
Administration	463,530	395,734	346,825	285,835
Strategic Reserve/Search and Rescue	120,950	91,157	79,186	67,835
Total Public Protection Services	**$584,480**	**$486,891**	**$426,011**	**$353,670**
Public Transportation				
Commuter Rail Transit Project	0	1,200,000	1,200,000	1,200,000
Total Public Transportation	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Revenue				
Revenue	3,102,064	2,962,648	2,984,769	3,136,563
Tourist Development Administration	(51,982)	28,739	2,007	0

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Revenue				
Total Revenue	**$3,050,082**	**$2,991,387**	**$2,986,776**	**$3,136,563**
State Department of Juvenile Justice				
Pre-disposition Detention	3,641,968	3,794,057	4,304,278	3,794,057
Total State Department of Juvenile Justice	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
State Mandated Costs				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	590,945	602,301	602,301	602,301
Public Defender	463,975	488,211	429,609	519,935
Public Guardianship	125,924	126,000	126,000	126,000
State Attorney	568,105	651,407	524,182	606,175
Total State Mandated Costs	**$2,644,949**	**$2,763,919**	**$2,578,092**	**$2,750,411**
Transition Expenses				
Transition Central Services	0	57,279	29,392	0
Transition Corrections	0	48,586	42,346	44,258
Transition County Manager's Office	0	115,366	100,509	0
Transition Emergency Management	0	96,486	8,040	87,908
Transition Expenses	0	5,848,454	0	5,550,798
Transition IT	0	86,243	61,747	0
Transition Land Management	0	61,863	61,002	0
Transition Office of the Sheriff	0	79,606	16,080	0
Transition Property Appraiser	0	49,513	42,891	39,674
Transition Revenue Division	0	105,762	36,634	11,592
Total Transition Expenses	**$0**	**$6,549,158**	**$398,641**	**$5,734,230**
Veterans' Services				
Veterans' Services	586,941	530,352	536,827	527,971
Total Veterans' Services	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Total Expenditures	**$207,781,079**	**$220,974,421**	**$183,937,897**	**$214,615,271**

Emergency Medical Services Fund - 002

Summary: On October 1, 2011, the County of Volusia will begin to provide countywide emergency ambulance transport services. During FY 2010-11, the County Council voted to take over provision of these services from the Emergency Medical Foundation also known as EVAC, the non-profit organization that had provided these services previously. This fund was established beginning FY 2011-12 to provide the funding mechanism for ambulance operations and collections. It is funded through ambulance billing revenue, special event support, and a subsidy from General Fund in the amount of $1.5 million.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services		14,981,772
Miscellaneous Revenues		16,000
Subtotal Current Revenues	**$0**	**$14,997,772**
Non-Current Revenues		
Non-Revenues		1,509,178
Subtotal Non-Current Revenues	**$0**	**$1,509,178**
Total Revenues	**$0**	**$16,506,950**
Less Operating Transfers	0	0
Total Operating Revenues	**$0**	**$16,506,950**
Expenditures		
Personal Services	0	12,516,291
Operating Expenses	0	3,820,295
Reimbursements	0	(60,000)
Capital Outlay	0	206,558
Reserves	0	23,806
Total Expenditures	**$0**	**$16,506,950**
Less Operating Transfers	0	0
Total Operating Expenditures	**$0**	**$16,506,950**
Net Revenues Less Expenditures	**$0**	**$0**

Emergency Medical Services Fund - 002

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Ambulance Billing Revenue	0	0	0	14,519,668
Special Events	0	0	0	462,104
Total Charges for Services	**$0**	**$0**	**$0**	**$14,981,772**
Miscellaneous Revenues				
Investment Income	0	0	0	16,000
Total Miscellaneous Revenues	**$0**	**$0**	**$0**	**$16,000**
Subtotal Current Revenues	**$0**	**$0**	**$0**	**$14,997,772**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	1,509,178
Total Non-Revenues	**$0**	**$0**	**$0**	**$1,509,178**
Subtotal Non-Current Revenues	**$0**	**$0**	**$0**	**$1,509,178**
Total Fund Revenues	**$0**	**$0**	**$0**	**$16,506,950**
Expenditure Detail				
Accounting				
EMS Billing & Collection	0	0	0	1,167,845
Total Accounting	**$0**	**$0**	**$0**	**$1,167,845**
Expenditure Detail				
Emergency Medical Services				
Emergency Medical Services Ops	0	0	0	15,339,105
Total Emergency Medical Services	**$0**	**$0**	**$0**	**$15,339,105**
Total Expenditures	**$0**	**$0**	**$0**	**$16,506,950**
Total Fund Expenditures	**$0**	**$0**	**$0**	**$16,506,950**

County Transportation Trust Fund - 103

Summary: The County Transportation Trust is comprised of Public Works Services, Construction Engineering, Road and Bridge, and Traffic Engineering Divisions. Revenue sources for the County Transportation Trust fund include: the 6 cents local option gas tax; 5 cents second local option gas tax; the 5th and 6th cent constitutional gas tax; 7th cent county gas tax; the 9th Cent Gas Tax, and utility taxes transferred from the Municipal Service District Fund. The FY 2011-12 budget of $53,378,200 provides for road and bridge operations, maintenance and repairs to the bascule bridges, engineering services, arterial street lighting, railroad crossing maintenance including $250,000 for traffic signals.

Major capital improvement projects funded within County Transportation Trust funds include: Countywide safety projects - $750,000; Taylor Rd - Forest Preserve/Summertree - $2,000,000; Tymber Creek Rd/SR40/ Airport Rd - $2,400,000; LPGA Blvd Phase 2 - $2,500,000. As a result of the continued decrease in transportation impact fees a total of $2,360,598 is being transferred to the Debt Service Fund to partially fund bond payment for gas tax revenue bonds in Zone 1 (Fund 131) and Zone 3 (Fund 133), this represents an increase of $860,622 over prior year transfer. A total of $3.1M transferred from the utility tax proceeds (Fund 120) will be utilized for maintenance services provided in the unincorporated areas of the County.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	14,300,000	14,543,100
Intergovernmental Revenues	7,066,900	8,328,590
Charges for Services	2,573,804	331,975
Fines and Forfeitures	30,000	0
Miscellaneous Revenues	382,000	352,000
Subtotal Current Revenues	**$24,352,704**	**$23,555,665**
Non-Current Revenues		
Non-Revenues	27,714,874	29,822,535
Subtotal Non-Current Revenues	**$27,714,874**	**$29,822,535**
Total Revenues	**$52,067,578**	**$53,378,200**
Less Operating Transfers	1,497,574	2,360,598
Total Operating Revenues	**$50,570,004**	**$51,017,602**
Expenditures		
Personal Services	10,446,257	10,144,128
Operating Expenses	8,936,471	12,482,851
Reimbursements	(533,124)	(2,708,717)
Capital Outlay	778,770	853,173
Capital Improvements	9,459,452	11,718,000
Interfund Transfers	1,497,574	2,360,598
Reserves	21,482,178	18,528,167
Total Expenditures	**$52,067,578**	**$53,378,200**
Less Operating Transfers	1,497,574	2,360,598
Total Operating Expenditures	**$50,570,004**	**$51,017,602**
Net Revenues Less Expenditures	**$0**	**$0**

County Transportation Trust Fund - 103

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Gas Tax-Local Option	7,287,264	6,950,000	7,068,150	7,068,150
Gas Tax-Local Option 5th Cent	5,398,904	5,175,000	5,262,975	5,262,975
Gas Tax-Voted One Cent	2,291,775	2,175,000	2,211,975	2,211,975
Total Taxes	**$14,977,943**	**$14,300,000**	**$14,543,100**	**$14,543,100**
Intergovernmental Revenues				
Gas Tax-5th & 6th Cents	4,740,373	4,565,000	4,642,605	4,642,605
Gas Tax-7th Cent	2,043,039	2,005,000	2,039,085	2,039,085
Gas Tax-Municipal Fuel Tax	409,043	300,000	300,000	300,000
Other Local Unit-Transportation	119,484	0	2,638,000	1,150,000
Other Transportation	18,660	15,000	15,000	15,000
State Revenue Sharing	181,900	181,900	181,900	181,900
Total Intergovernmental Revenues	**$7,512,498**	**$7,066,900**	**$9,816,590**	**$8,328,590**
Charges for Services				
Charges for Labor	2,552,000	2,167,000	0	0
Concession-Catering	0	0	50,000	0
Maintenance Agreements	184,995	191,304	196,846	201,925
Sales-Maps	50	500	50	50
Transportation Svcs-DeBary	29,032	40,000	70,207	10,000
Transportation Svcs-Other	219,276	175,000	175,000	120,000
Total Charges for Services	**$2,985,354**	**$2,573,804**	**$492,103**	**$331,975**
Fines and Forfeitures				
Other Fines and Forfeitures	0	30,000	0	0
Total Fines and Forfeitures	**$0**	**$30,000**	**$0**	**$0**
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	3,164	10,000	6,890	10,000
Investment Income	310,631	300,000	300,000	300,000
Miscellaneous Revenue	18,425	30,000	10,000	20,000
Mitigation Fees	69,900	0	0	0
Rent	17,315	12,000	12,000	12,000
Sales-Surplus Matls & Scrap	22,275	0	12,246	0
Sale-Surplus Furn/Fixtr/Equipment	97,549	30,000	30,000	10,000
Total Miscellaneous Revenues	**$539,259**	**$382,000**	**$371,136**	**$352,000**
Subtotal Current Revenues	**$26,015,054**	**$24,352,704**	**$25,222,929**	**$23,555,665**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,537,986	3,130,911	3,100,000	3,100,000

County Transportation Trust Fund - 103

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Non-Revenues				
Appropriated Fund Balance	0	24,583,963	29,817,343	26,722,535
Total Non-Revenues	**$1,537,986**	**$27,714,874**	**$32,917,343**	**$29,822,535**
Subtotal Non-Current Revenues	**$1,537,986**	**$27,714,874**	**$32,917,343**	**$29,822,535**
Total Fund Revenues	**$27,553,040**	**$52,067,578**	**$58,140,272**	**$53,378,200**

Expenditure Detail

Engineering & Construction

Appropriated Reserves	0	1,810,515	0	2,691,670
Bridge Repair Program	142,997	350,000	499,262	450,000
Construction Engineering	2,641,208	2,740,928	918,049	739,513
Countywide Sidewalks	61,402	250,000	440,000	250,000
Doyle Rd at Osteen Elementary Upgrade	6,136	0	0	0
Dunn-415-Williamson-D Bch-Olu	197,076	494,452	923,000	0
Hand Ext-Tym Ck-Will Bl-OLU	0	0	0	313,000
Hazen, SR44-Plymouth,Dev Funds	0	0	259,000	0
Howland Bl Ph3-Ft Smith-City	0	0	40,000	540,000
Howland/Elkcam Mast Arm OLU	79,079	0	83,561	0
New Construction Projects	322,633	207,172	207,172	0
RailRoad Corssings - Annual	0	200,000	203,146	100,000
Resurfacing	1,834,094	2,600,000	5,270,991	2,650,000
Williamson-Dunn-Lpga-Olu	8,372	0	803,000	0
Total Engineering & Construction	**$5,292,996**	**$8,653,067**	**$9,647,181**	**$7,734,183**

County Transportation Trust Fund - 103

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
LOGT 5 Road Projects				
Adeline St Reconstruction	1,819	0	0	0
Advanced Engineering & Permitting	45,160	9,246,524	510,000	3,774,496
Advanced R/W Acquisition	272	500,000	500,000	500,000
Airport Rd/Sunshine Bl Intersection	78,184	0	0	0
Countywide Safety Projects	160,422	750,000	750,000	750,000
Cra1a/Dunlawton Mast Arm	94,931	0	0	0
DeBary Av-I4-Providence 4 Lane	1,648,597	0	45,000	0
Dunn Av-CR415 to Williamson	58,672	0	867	0
Hand Av Ext-Tym Ck Rd-Will Bl	0	0	0	157,000
Hazen Rd - SR 44 - Minnesota	45,847	0	400,000	0
LPGA Bl-Phase 1 and 2	800,827	80,000	1,400,000	2,500,000
Old Mission Rd-Park-Josephine	1,831	100,000	60,000	40,000
Paige Avenue	0	35,000	35,000	0
Pioneer Trail/Turnbull Bay Road	149,344	1,325,000	20,000	1,010,000
Rhode Island Ex-Westside Pky-17-92	154,168	0	0	0
Saxon Blvd, Enterprise-14 6Ln	69,087	0	0	0
Taylor Rd-Forest Pre/Summertree	19,220	1,880,000	20,000	2,000,000
Transfer to Other Funds	1,301,083	1,497,574	1,700,000	3,098,598
Tymber Ck Rd-Sr40-Airport Rd	0	0	0	2,708,000
Williamson-Dunn Ave-LPGA 4 Lane	216,069	145,000	197,632	0
Total LOGT 5 Road Projects	**$4,845,532**	**$15,559,098**	**$5,638,499**	**$16,538,094**
Public Works Services				
Administration	103,475	114,592	95,429	120,863
Appropriated Reserves	0	1,484,366	0	1,484,366
Inter-Departmental Charges	1,018,974	989,160	989,160	970,966
Total Public Works Services	**$1,122,449**	**$2,588,118**	**$1,084,589**	**$2,576,195**
Road and Bridge				
Appropriated Reserves	0	7,957,599	0	8,581,964
Arterial Lighting/Signals	121,246	129,335	116,793	0
Outside Operations	93,412	181,350	105,000	181,350
Railroad Crossing Maintenance	123,723	0	0	0
Road and Bridge Administration	672,896	816,987	625,261	0
Road and Bridge Operations	8,937,645	9,963,516	9,038,129	12,579,590
Signs and Striping	1,169,231	1,536,435	1,414,907	0
Total Road and Bridge	**$11,118,152**	**$20,585,222**	**$11,300,090**	**$21,342,904**

County Transportation Trust Fund - 103

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Traffic Engineering				
Appropriated Reserves	0	1,360,337	0	1,707,671
FDOT Traffic Signal Upgrades	41,579	191,304	191,304	201,926
Traffic Engineering	1,078,461	1,122,544	1,261,413	1,129,844
Traffic Signal Modernization	1,915,502	2,007,888	2,294,661	2,147,383
Total Traffic Engineering	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Total Expenditures	**$25,414,672**	**$52,067,578**	**$31,417,737**	**$53,378,200**
Total Fund Expenditures	**$25,414,672**	**$52,067,578**	**$31,417,737**	**$53,378,200**

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Library Fund - 104

Summary: Volusia County's public library system includes six regional libraries, seven community branch libraries and one support/training facility. A countywide Library Fund millage rate of 0.602 accounts for the revenues and expenditures relating to the operation of our library system. Volusia County earns State Aid grant funds based on a match of up to $0.25 on local funds expended centrally by the library and the Friends of the Library groups. Budget reductions include unfunding five vacant positions and reduced spending on publications however there were increases in operating overall due to the expansion of the computer replacement program and increased property insurance costs. Reserves have reduced due to the one-time expenditures related to capital improvement. Detailed listing of capital improvements is located on page I-4. Interfund transfers out to the General Fund are for the Environmental Learning Center and debt service payments for DeBary and New Smyrna Beach libraries.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	15,127,118	13,952,220
Intergovernmental Revenues	358,977	354,426
Charges for Services	162,000	165,240
Fines and Forfeitures	500,000	505,000
Miscellaneous Revenues	516,958	545,963
Subtotal Current Revenues	**$16,665,053**	**$15,522,849**
Non-Current Revenues		
Non-Revenues	8,777,402	8,943,967
Subtotal Non-Current Revenues	**$8,777,402**	**$8,943,967**
Total Revenues	**$25,442,455**	**$24,466,816**
Less Operating Transfers	314,585	304,813
Total Operating Revenues	**$25,127,870**	**$24,162,003**
Expenditures		
Personal Services	9,248,920	8,890,973
Operating Expenses	6,596,378	6,837,218
Capital Outlay	376,600	415,240
Capital Improvements	963,580	668,000
Interfund Transfers	314,585	304,813
Reserves	7,942,392	7,350,572
Total Expenditures	**$25,442,455**	**$24,466,816**
Less Operating Transfers	314,585	304,813
Total Operating Expenditures	**$25,127,870**	**$24,162,003**
Net Revenues Less Expenditures	**$0**	**$0**

Library Fund - 104

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	17,622,295	15,107,118	15,107,118	13,922,220
Ad Valorem Taxes-Delinquent	114,771	20,000	30,000	30,000
Total Taxes	**$17,737,066**	**$15,127,118**	**$15,137,118**	**$13,952,220**
Intergovernmental Revenues				
Payment in Lieu of Taxes	2,516	600	1,000	1,030
State Aid to Library	340,676	358,377	343,103	353,396
Total Intergovernmental Revenues	**$343,192**	**$358,977**	**$344,103**	**$354,426**
Charges for Services				
Library Service Charges	38,186	47,000	47,000	47,940
Library Service-Lost Books	24,494	20,000	20,000	20,400
Library Service-Lost Cards	28,399	25,000	25,000	25,500
Sales-Maps	83,970	70,000	70,000	71,400
Total Charges for Services	**$175,048**	**$162,000**	**$162,000**	**$165,240**
Fines and Forfeitures				
Library Fines	500,412	500,000	500,000	505,000
Total Fines and Forfeitures	**$500,412**	**$500,000**	**$500,000**	**$505,000**
Miscellaneous Revenues				
Commissions	5,275	5,900	5,000	5,000
Donations-Project Related	250,000	250,000	250,000	250,000
Interest Income	8,377	22,000	5,000	5,000
Investment Income	170,002	145,000	145,000	145,000
Miscellaneous Revenue	2,366	2,600	3,000	3,000
Refund of Prior Year Expenditures	86,409	83,658	85,000	130,963
Rent	3,812	5,800	6,000	6,000
Sale-Surplus Furn/Fixtr/Equipment	2,054	2,000	1,000	1,000
Total Miscellaneous Revenues	**$528,294**	**$516,958**	**$500,000**	**$545,963**
Subtotal Current Revenues	**$19,284,012**	**$16,665,053**	**$16,643,221**	**$15,522,849**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	7,028	10,487	8,254	10,000
Appropriated Fund Balance	0	8,681,915	9,473,438	8,848,967
Donations-Library	70,891	85,000	85,000	85,000
Total Non-Revenues	**$77,919**	**$8,777,402**	**$9,566,692**	**$8,943,967**
Subtotal Non-Current Revenues	**$77,919**	**$8,777,402**	**$9,566,692**	**$8,943,967**
Total Fund Revenues	**$19,361,931**	**$25,442,455**	**$26,209,913**	**$24,466,816**

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Library Services				
Administration	15,761,819	24,938,006	17,145,230	24,331,702
Friends of the Library	71,767	85,000	81,864	85,000
Library Construction	2,660,085	307,207	0	0
Total Library Services	**$18,493,670**	**$25,330,213**	**$17,227,094**	**$24,416,702**
Transition Expenses				
Library Services	0	112,242	133,852	50,114
Total Transition Expenses	**$0**	**$112,242**	**$133,852**	**$50,114**
Total Expenditures	**$18,493,670**	**$25,442,455**	**$17,360,946**	**$24,466,816**
Total Fund Expenditures	**$18,493,670**	**$25,442,455**	**$17,360,946**	**$24,466,816**

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Volusia ECHO Fund - 160

Summary: On November 7, 2000 voters elected to levy up to .2 mill of ad valorem tax for 20 years to create the ECHO program and the issuance of $40,000,000 Limited Tax General Obligation Bonds payable from the tax levy for financing. The ECHO program provides funding for Educational, Cultural, Historical and Outdoor (ECHO) recreation capital projects. Non-profit and municipal organizations within the County's boundaries as well as the County are eligible to apply for grant funding to assist with acquisition, restoration, construction or improvement of facilities to be used for any of the four criteria (ECHO) of the program. On June 3, 2004, the County Council approved allocation of $1 million dollars of ECHO funds each year for the countywide Master Trail Program for the remaining life of the ECHO program which is transferred to the Trails Capital Fund. FY 2011-12 tax rate is proposed at the 0.2 mills approved by the voters. Ad valorem tax revenue at this rate will be $4,625,322, an 8% decrease from FY 2010-11. The fund total has increased due to carry forward of $4.7 million in FY 2010-11 grant funds. The grant program was put on hiatus during FY 2010-11 while a study was conducted of the effectiveness of the current program and opportunities for new directions.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	5,018,976	4,625,322
Miscellaneous Revenues	192,000	194,775
Subtotal Current Revenues	**$5,210,976**	**$4,820,097**
Non-Current Revenues		
Non-Revenues	3,743,543	8,450,292
Subtotal Non-Current Revenues	**$3,743,543**	**$8,450,292**
Total Revenues	**$8,954,519**	**$13,270,389**
Less Operating Transfers	0	0
Total Operating Revenues	**$8,954,519**	**$13,270,389**
Expenditures		
Grants and Aids	4,948,752	9,547,660
Interfund Transfers	3,893,187	3,610,149
Reserves	112,580	112,580
Total Expenditures	**$8,954,519**	**$13,270,389**
Less Operating Transfers	0	0
Total Operating Expenditures	**$8,954,519**	**$13,270,389**
Net Revenues Less Expenditures	**$0**	**$0**

Volusia ECHO Fund - 160

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	5,816,872	5,018,976	4,968,000	4,625,322
Ad Valorem Taxes-Delinquent	37,112	0	9,800	0
Total Taxes	**$5,853,985**	**$5,018,976**	**$4,977,800**	**$4,625,322**
Intergovernmental Revenues				
Payment in Lieu of Taxes	830	0	0	0
Total Intergovernmental Revenues	**$830**	**$0**	**$0**	**$0**
Miscellaneous Revenues				
Interest Income	2,775	0	2,300	2,775
Investment Income	190,371	192,000	192,000	192,000
Total Miscellaneous Revenues	**$193,146**	**$192,000**	**$194,300**	**$194,775**
Subtotal Current Revenues	**$6,047,961**	**$5,210,976**	**$5,172,100**	**$4,820,097**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	3,743,543	14,429,254	8,450,292
Total Non-Revenues	**$0**	**$3,743,543**	**$14,429,254**	**$8,450,292**
Subtotal Non-Current Revenues	**$0**	**$3,743,543**	**$14,429,254**	**$8,450,292**
Total Fund Revenues	**$6,047,961**	**$8,954,519**	**$19,601,354**	**$13,270,389**
Expenditure Detail				
Growth and Resource Management				
ECHO Program Administration	265,656	208,130	187,245	154,113
ECHO Programs FY 2003-04	1,380	0	0	0
ECHO Programs FY 2004-05	20,529	0	158,644	0
ECHO Programs FY 2005-06	505,879	0	0	0
ECHO Programs FY 2006-07	1,337,817	463,538	584,337	442,188
ECHO Programs FY 2007-08	853,921	647,934	962,208	600,000
ECHO Programs FY 2008-09	334,863	1,475,210	4,665,256	1,475,210
ECHO Programs FY 2009-10	1,434,335	306,505	3,593,372	92,751
ECHO Programs FY 2010-11	0	5,853,202	1,000,000	0
ECHO Programs FY 2011-12	0	0	0	10,506,127
Total Growth and Resource Management	**$4,754,379**	**$8,954,519**	**$11,151,062**	**$13,270,389**
Total Expenditures	**$4,754,379**	**$8,954,519**	**$11,151,062**	**$13,270,389**
Total Fund Expenditures	**$4,754,379**	**$8,954,519**	**$11,151,062**	**$13,270,389**

Volusia Forever Fund - 161

Summary: Established by a voter approved referendum in November, 2000, the Volusia Forever program seeks to maximize the effectiveness of local tax dollars by using these monies to leverage available funds from other public and private non-profit sources to acquire environmentally sensitive, water resource protection, and outdoor recreation lands. To date, the program has acquired, fee-simple and conservation easement, 43 properties and nearly 38,000 acres. Ten percent (10%) of Volusia Forever annual revenue is dedicated to support land management efforts. During FY 2010-11 the county completed purchase of a $28 million parcel for Deep Creek Preserve, using available fund balance, an interfund loan and proceeds from the Volusia Forever bonds. The FY 2011-12 budget includes $713,795 for the first year of debt service on the interfund loan.

Millage rates are established, first to meet the debt service obligations, and second to fund current projects. The FY 2011-12 millage to meet the debt service requirements of the Limited Tax General Obligation Bonds, Series 2005 (Fund 261) is 0.1465 and 0.0535 mills for operating costs which is allocated to this fund, for a total millage of 0.2000. Ad valorem tax revenue for operating is budgeted at $1,237,274, a 22% decrease from FY 2010-11.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	1,585,996	1,237,274
Charges for Services	100,000	390,000
Miscellaneous Revenues	149,500	114,300
Subtotal Current Revenues	**$1,835,496**	**$1,741,574**
Non-Current Revenues		
Non-Revenues	13,534,201	4,900,576
Subtotal Non-Current Revenues	**$13,534,201**	**$4,900,576**
Total Revenues	**$15,369,697**	**$6,642,150**
Less Operating Transfers	0	713,795
Total Operating Revenues	**$15,369,697**	**$5,928,355**
Expenditures		
Personal Services	206,512	215,853
Operating Expenses	4,452,700	4,923,701
Capital Outlay	310,000	0
Capital Improvements	250,078	0
Grants and Aids	9,900,407	555,891
Interfund Transfers	0	713,795
Reserves	250,000	232,910
Total Expenditures	**$15,369,697**	**$6,642,150**
Less Operating Transfers	0	713,795
Total Operating Expenditures	**$15,369,697**	**$5,928,355**
Net Revenues Less Expenditures	**$0**	**$0**

Volusia Forever Fund - 161

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	2,382,037	1,585,996	1,585,996	1,237,274
Ad Valorem Taxes-Delinquent	19,529	0	5,832	0
Total Taxes	**$2,401,566**	**$1,585,996**	**$1,591,828**	**$1,237,274**
Intergovernmental Revenues				
Other Local Unit-Phys Environm	77,729	0	40,755	0
Payment in Lieu of Taxes	340	0	0	0
Total Intergovernmental Revenues	**$78,069**	**$0**	**$40,755**	**$0**
Charges for Services				
Land Management Fees	362,138	100,000	279,000	390,000
Total Charges for Services	**$362,138**	**$100,000**	**$279,000**	**$390,000**
Miscellaneous Revenues				
Interest Income	1,135	1,500	1,500	1,500
Investment Income	150,514	132,000	55,000	60,000
Land Rentals	36,742	16,000	42,000	52,800
Total Miscellaneous Revenues	**$188,391**	**$149,500**	**$98,500**	**$114,300**
Subtotal Current Revenues	**$3,030,164**	**$1,835,496**	**$2,010,083**	**$1,741,574**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	139,928	139,928	0
Appropriated Fund Balance	0	13,394,273	13,418,299	4,900,576
Appropriated Interfund Loan Pr	0	0	11,587,047	0
Total Non-Revenues	**$0**	**$13,534,201**	**$25,145,274**	**$4,900,576**
Subtotal Non-Current Revenues	**$0**	**$13,534,201**	**$25,145,274**	**$4,900,576**
Total Fund Revenues	**$3,030,164**	**$15,369,697**	**$27,155,357**	**$6,642,150**

Volusia Forever Fund - 161

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Land Acquisition and Management				
10% Land Management Services	358,584	4,832,604	723,886	4,683,528
Barberville Mitigation Tract	0	348,783	0	651,263
FOREVER Programs	108,747	9,900,407	59,171	555,891
Hicks Trust	42,564	37,825	152	37,673
Leffler Property	0	0	19,612,532	0
SJRWMD Cape Atlantic Estates	77,729	0	40,755	0
Small Lot Acquisition	265,856	250,078	125,000	0
Stanaki/ICI Inc	0	0	1,693,285	0
Transfers To Other Funds	0	0	0	713,795
Total Land Acquisition and Management	**$853,479**	**$15,369,697**	**$22,254,781**	**$6,642,150**
Total Expenditures	**$853,479**	**$15,369,697**	**$22,254,781**	**$6,642,150**
Total Fund Expenditures	**$853,479**	**$15,369,697**	**$22,254,781**	**$6,642,150**

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East Volusia Mosquito Control Fund - 105

Summary: Under the authority of F.S. Title XXIX, Chapter 388, Volusia County Mosquito Control is responsible for nuisance and disease mosquito control in Volusia County. To achieve its major goal of reducing mosquito production, Mosquito Control must reduce the mosquito production sites and control immature mosquitoes before they become flying adult mosquitoes. Funding for Mosquito Control is provided primarily through the ad valorem millage rate of 0.20800 for FY 2011-12 for the East Volusia Mosquito Control Special District. Income from services provided to municipalities outside the District, St. John's River Water Management (marsh restoration), City of Sanford (midge control) and MSD is an additional source of revenue. In addition, State Aid monies are received from the Florida Department of Agriculture and Consumer Services as state matching funds to be mainly used for control of mosquitoes in containers and tires. Due to budgetary shortfalls both at the state and local level, revenues realized from state grants and interlocal agreements are expected to decline in FY 2011-12.

In FY12 Mosquito Control will be spending $1.0M to refurbish one of its helicopters. Of the $7.0M held in reserves, $2.9M is for future capital projects, and $3.0M for the refurbishment of the second helicopter in FY13 ($1.0M) and replacement of an aircraft ($2.0M) in case of an emergency, since the option to bypass hull coverage was determined and the fund has sufficient reserve balances.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	3,696,981	3,472,521
Intergovernmental Revenues	236,000	189,896
Charges for Services	150,000	105,000
Miscellaneous Revenues	127,000	160,817
Subtotal Current Revenues	**$4,209,981**	**$3,928,234**
Non-Current Revenues		
Non-Revenues	6,924,245	8,499,032
Subtotal Non-Current Revenues	**$6,924,245**	**$8,499,032**
Total Revenues	**$11,134,226**	**$12,427,266**
Less Operating Transfers	0	0
Total Operating Revenues	**$11,134,226**	**$12,427,266**
Expenditures		
Personal Services	1,411,382	1,470,042
Operating Expenses	2,304,984	2,283,836
Capital Outlay	81,427	1,468,000
Grants and Aids	270,877	192,000
Reserves	7,065,556	7,013,388
Total Expenditures	**$11,134,226**	**$12,427,266**
Less Operating Transfers	0	0
Total Operating Expenditures	**$11,134,226**	**$12,427,266**
Net Revenues Less Expenditures	**$0**	**$0**

East Volusia Mosquito Control Fund - 105

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	4,252,257	3,681,981	3,681,981	3,452,521
Ad Valorem Taxes-Delinquent	27,649	15,000	20,000	20,000
Total Taxes	**$4,279,906**	**$3,696,981**	**$3,701,981**	**$3,472,521**
Intergovernmental Revenues				
SJRWMD Grants	186,946	200,000	150,000	171,500
State-Comm Affairs	3,884	0	117,185	0
State Mosquito Control I	37,683	36,000	36,873	18,396
Total Intergovernmental Revenues	**$228,513**	**$236,000**	**$304,058**	**$189,896**
Charges for Services				
Charges for Labor	125,911	100,000	50,000	55,000
Mosquito Control Sle Insp/Spr	71,586	50,000	50,000	50,000
Total Charges for Services	**$197,497**	**$150,000**	**$100,000**	**$105,000**
Miscellaneous Revenues				
Interest Income	8,594	7,000	33,776	15,817
Investment Income	94,439	80,000	90,000	90,000
Miscellaneous Revenue	1,397	0	1,000	1,000
Rental of Equipment	140,811	30,000	30,000	30,000
Sale-Surplus Furn/Fixtr/Equipment	590,851	10,000	10,000	24,000
Total Miscellaneous Revenues	**$836,092**	**$127,000**	**$164,776**	**$160,817**
Subtotal Current Revenues	**$5,542,008**	**$4,209,981**	**$4,270,815**	**$3,928,234**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	6,852,018	8,161,981	8,437,621
Appropriated Interfund Loan Pr	0	72,227	60,052	61,411
Total Non-Revenues	**$0**	**$6,924,245**	**$8,222,033**	**$8,499,032**
Subtotal Non-Current Revenues	**$0**	**$6,924,245**	**$8,222,033**	**$8,499,032**
Total Fund Revenues	**$5,542,008**	**$11,134,226**	**$12,492,848**	**$12,427,266**

Expenditure Detail				
Mosquito Control				
Mosquito Control	4,230,847	10,744,450	3,853,880	12,036,430
State I	114,013	375,249	186,820	390,836
Total Mosquito Control	**$4,344,860**	**$11,119,699**	**$4,040,700**	**$12,427,266**

East Volusia Mosquito Control Fund - 105

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Transition Expenses				
Transition Mosquito Control	0	14,527	14,527	0
Total Transition Expenses	**$0**	**$14,527**	**$14,527**	**$0**
Total Expenditures	**$4,344,860**	**$11,134,226**	**$4,055,227**	**$12,427,266**
Total Fund Expenditures	**$4,344,860**	**$11,134,226**	**$4,055,227**	**$12,427,266**

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Resort Tax Fund - 106

Summary: Tourist Development/Resort Tax - a 3% tax on short term rentals (6 months or less) of living accommodations. Of these funds, 2% provides funding for the debt service on the 2002 Tourist Development Tax bond issue for the construction on the Ocean Center. The additional 1% provides funding for the 2004 Tourist Development Tax bond issue on the expansion of the Ocean Center. The administrative service charge is taken from 2% tax only. The Tourist Development/Resort Tax was enacted in 1978 levying a two percent tax on short term rentals of living accommodations for six months or less. On April 24, 2003 the Volusia County Council adopted Ordinance 2003-07 raising the tax to three percent effective as of July 1, 2003. Revenue from these funds are pledged to secure and liquidate revenue bonds for the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums or auditoriums within Volusia County. Revenues from the tax are projected to be 3% higher than FY 2010-11 revenues.

The FY 2011-12 includes interfund transfers to Debt Service Fund (203) $4,660,807 and Ocean Center Fund (118) $2,044,395.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	6,598,600	6,792,355
Miscellaneous Revenues	700	2,000
Subtotal Current Revenues	**$6,599,300**	**$6,794,355**
Non-Current Revenues		
Subtotal Non-Current Revenues	**$0**	**$0**
Total Revenues	**$6,599,300**	**$6,794,355**
Less Operating Transfers	6,511,396	6,705,202
Total Operating Revenues	**$87,904**	**$89,153**
Expenditures		
Operating Expenses	87,904	89,153
Interfund Transfers	6,511,396	6,705,202
Total Expenditures	**$6,599,300**	**$6,794,355**
Less Operating Transfers	6,511,396	6,705,202
Total Operating Expenditures	**$87,904**	**$89,153**
Net Revenues Less Expenditures	**$0**	**$0**

Resort Tax Fund - 106

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Resort Tax	4,528,773	4,399,088	4,499,191	4,528,259
Resort Tax - Additional 1 Cent	2,263,580	2,199,512	2,249,562	2,264,096
Total Taxes	**$6,792,353**	**$6,598,600**	**$6,748,753**	**$6,792,355**
Miscellaneous Revenues				
Investment Income	2,000	700	2,000	2,000
Total Miscellaneous Revenues	**$2,000**	**$700**	**$2,000**	**$2,000**
Subtotal Current Revenues	**$6,794,353**	**$6,599,300**	**$6,750,753**	**$6,794,355**
Non-Current Revenues				
Subtotal Non-Current Revenues	**$0**	**$0**	**$0**	**$0**
Total Fund Revenues	**$6,794,353**	**$6,599,300**	**$6,750,753**	**$6,794,355**
Expenditure Detail				
Non-Departmental				
Contracts-General Government Service	0	87,904	88,580	89,153
Transfers to Other Funds	6,789,526	6,511,396	6,662,173	6,705,202
Total Non-Departmental	**$6,789,526**	**$6,599,300**	**$6,750,753**	**$6,794,355**
Total Expenditures	**$6,789,526**	**$6,599,300**	**$6,750,753**	**$6,794,355**
Total Fund Expenditures	**$6,789,526**	**$6,599,300**	**$6,750,753**	**$6,794,355**

Sales Tax Trust Fund - 108

Summary: The primary purpose for the Sales Tax Fund is to record the County's receipt of the Half-Cent Sales Tax that is received from the State on a monthly basis. Funds are authorized by F.S. 212.20(6) and 218.60-.67, for countywide purposes, including debt service. Sales Tax revenues are distributed first for Debt Service; this portion is taken from the amount designated for General Fund. The Municipal Service District Fund (120) and the Ocean Center (118) receive a portion of this revenue, the remaining is distributed to General Fund (001). Amounts for debt service are transferred to the Subordinate Sales Tax Lien Debt Service Fund (201) for 2003 and 2008 Series bonds and the Capital Improvement Debt Service Fund (297) for the 2009B Series Bond.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Intergovernmental Revenues	16,119,066	15,400,230
Miscellaneous Revenues	12,000	20,000
Subtotal Current Revenues	**$16,131,066**	**$15,420,230**
Non-Current Revenues		
Subtotal Non-Current Revenues	**$0**	**$0**
Total Revenues	**$16,131,066**	**$15,420,230**
Less Operating Transfers	16,131,066	15,420,230
Total Operating Revenues	**$0**	**$0**
Expenditures		
Interfund Transfers	16,131,066	15,420,230
Total Expenditures	**$16,131,066**	**$15,420,230**
Less Operating Transfers	16,131,066	15,420,230
Total Operating Expenditures	**$0**	**$0**
Net Revenues Less Expenditures	**$0**	**$0**

Sales Tax Trust Fund - 108

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Half-Cent Sales Tax	15,250,772	16,119,066	15,098,264	15,400,230
Total Intergovernmental Revenues	**$15,250,772**	**$16,119,066**	**$15,098,264**	**$15,400,230**
Miscellaneous Revenues				
Investment Income	20,857	12,000	18,500	20,000
Total Miscellaneous Revenues	**$20,857**	**$12,000**	**$18,500**	**$20,000**
Subtotal Current Revenues	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**
Non-Current Revenues				
Subtotal Non-Current Revenues	**$0**	**$0**	**$0**	**$0**
Total Fund Revenues	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**
Expenditure Detail				
Non-Departmental				
Transfers to Other Funds	15,271,629	16,131,066	15,116,764	15,420,230
Total Non-Departmental	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**
Total Expenditures	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**
Total Fund Expenditures	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**

Convention Development Tax Fund - 111

Summary: The Convention Development Tax was originally authorized under Florida Law Chapter 84-324 for the Halifax Advertising Tax District, replacing an ad valorem advertising tax which had been authorized under Florida Law Chapter 26294 (1949). The County ended the ad valorem tax with the 1984-85 budget, and created the Halifax Area Advertising Authority and authorized a 1% tax on short term rental accommodations within the district under Florida Statute 212.03 (1983). In 1987, the County created the West Volusia Convention Development Tax District, the West Volusia Advertising Authority, the Southeast Volusia Convention Development Tax District, and the Southeast Volusia Advertising Authority and authorized a 1% tax on short term rental accommodations for each district as authorized in Florida Statutes 212.0305. Volusia County, as a charter county, was authorized by state statute and local ordinance to do self-collection and administration of the convention development taxes. In 1991, the rate for all three districts was increased from 1% to 2%. In 1995, the rate for Halifax and West Volusia was increased to 3%, while Southeast Volusia remained at 2%. The Southeast Volusia rate was increased to 3% in 2000.

The expenditure detail includes administrative costs; budgeted transfers to agencies are: Halifax $5,338,726, Southeast $1,206,651 and West Volusia $306,925.

The Convention Development Tax is used by the Advertising Authority for each district to promote and advertise tourism and to fund convention and visitors bureaus.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	6,619,105	6,849,302
Miscellaneous Revenues	2,450	3,000
Subtotal Current Revenues	**$6,621,555**	**$6,852,302**
Non-Current Revenues		
Subtotal Non-Current Revenues	**$0**	**$0**
Total Revenues	**$6,621,555**	**$6,852,302**
Less Operating Transfers	0	0
Total Operating Revenues	**$6,621,555**	**$6,852,302**
Expenditures		
Operating Expenses	6,621,555	6,852,302
Total Expenditures	**$6,621,555**	**$6,852,302**
Less Operating Transfers	0	0
Total Operating Expenditures	**$6,621,555**	**$6,852,302**
Net Revenues Less Expenditures	**$0**	**$0**

Convention Development Tax Fund - 111

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Convention Development Tax	6,792,304	6,619,105	6,825,603	6,849,302
Total Taxes	**$6,792,304**	**$6,619,105**	**$6,825,603**	**$6,849,302**
Miscellaneous Revenues				
Investment Income	4,328	2,450	2,973	3,000
Total Miscellaneous Revenues	**$4,328**	**$2,450**	**$2,973**	**$3,000**
Subtotal Current Revenues	**$6,796,633**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Non-Current Revenues				
Subtotal Non-Current Revenues	**$0**	**$0**	**$0**	**$0**
Total Fund Revenues	**$6,796,633**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Expenditure Detail				
Tourist Development				
Halifax Area Advertising Authority	5,295,442	5,137,025	5,338,726	5,338,726
Southeast Volusia Advertising Authority	1,178,829	1,164,080	1,182,925	1,206,651
West Volusia Advertising Authority	315,126	320,450	306,925	306,925
Total Tourist Development	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Total Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Total Fund Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**

Ponce De Leon Inlet and Port District Fund - 114

Summary: Port district activities include local sponsorship of the South Jetty Extension Federal Navigation Project, the Coastal Participation Grant Program (CPP), Inlet Parks at Smyrna Dunes and Lighthouse Point, marine wildlife and fishing reefs, derelict vessel removal and a public access program.

Budget highlights include: 1) $750,000 reserve for grant match for the Florida Inland Navigation District (FIND) South Jetty Extension grant; 2) A public access capital improvement program will be developed with the initial commitment of $2,500,000 being carried forward from FY 2010-11; 3) Coastal Partnership program grant of $170,000 for Swoope Public Boat ramp is carried forward, with new funding of $250,000 available for additional projects; 4) Beach Ramp Beautification project of $60,000 for the City of Ponce Inlet is carried forward from FY 2010-11, with an additional $40,000 available for projects; 5) capital improvements project for the Smyrna Dunes Park fishing pier proposed with FY 2011-12 budget of $25,000 and $95,000 set aside in the reserve for future capital to complete the project by FY 2012-13; 6) an interfund transfer to the Beach Capital Fund (313) of $1,000,000 is budgeted for reconstruction of the boardwalks at Smyrna Dunes Park.

A port district millage rate of 0.0929 is proposed, the same rate as FY 2010-11. Because of declining property values the millage will bring in 6% less revenue than in FY 2010-11.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	1,646,504	1,550,068
Charges for Services	293,000	333,558
Miscellaneous Revenues	106,000	106,000
Subtotal Current Revenues	**$2,045,504**	**$1,989,626**
Non-Current Revenues		
Non-Revenues	7,181,192	6,518,164
Subtotal Non-Current Revenues	**$7,181,192**	**$6,518,164**
Total Revenues	**$9,226,696**	**$8,507,790**
Less Operating Transfers	0	0
Total Operating Revenues	**$9,226,696**	**$8,507,790**
Expenditures		
Personal Services	410,875	420,502
Operating Expenses	478,835	579,966
Capital Improvements	4,650,000	3,525,000
Grants and Aids	506,919	805,762
Interfund Transfers	0	1,000,000
Reserves	3,180,067	2,176,560
Total Expenditures	**$9,226,696**	**$8,507,790**
Less Operating Transfers	0	0
Total Operating Expenditures	**$9,226,696**	**$8,507,790**
Net Revenues Less Expenditures	**$0**	**$0**

Ponce De Leon Inlet and Port District Fund - 114

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	1,897,949	1,644,504	1,644,504	1,542,018
Ad Valorem Taxes-Delinquent	10,896	2,000	8,035	8,050
Total Taxes	**$1,908,845**	**$1,646,504**	**$1,652,539**	**$1,550,068**
Intergovernmental Revenues				
Charges for Services				
Park Fees	0	293,000	300,000	333,558
Total Charges for Services	**$0**	**$293,000**	**$300,000**	**$333,558**
Miscellaneous Revenues				
Interest Income	885	2,000	885	2,000
Investment Income	95,678	104,000	96,000	104,000
Other Reimbursements	1,117	0	0	0
Total Miscellaneous Revenues	**$97,681**	**$106,000**	**$96,885**	**$106,000**
Subtotal Current Revenues	**$2,006,526**	**$2,045,504**	**$2,049,424**	**$1,989,626**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	7,181,192	7,411,494	6,518,164
Total Non-Revenues	**$0**	**$7,181,192**	**$7,411,494**	**$6,518,164**
Subtotal Non-Current Revenues	**$0**	**$7,181,192**	**$7,411,494**	**$6,518,164**
Total Fund Revenues	**$2,006,526**	**$9,226,696**	**$9,460,918**	**$8,507,790**

Ponce De Leon Inlet and Port District Fund - 114

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Coastal				
Administration	567,485	525,209	485,741	415,335
Appropriated Reserves	0	3,180,067	0	2,176,560
Beach Ramp Beautification	0	100,000	0	100,000
Coastal Partnership Program	88,698	250,000	50,000	420,000
Emergency Shore Protection	35,334	10,000	0	0
Inlet Parks	0	446,420	410,513	470,895
Marine Habitat Enhancement	66,181	0	0	0
Marine Wildlife and Fishing Reefs	242,097	2,000,000	755,000	2,100,000
Public Access	0	2,500,000	1,000,000	1,500,000
South Jetty Extension	4,994	0	6,500	0
Transfer to Other Fund	517,837	0	0	1,000,000
Water Dependent Facilities	129,826	215,000	235,000	325,000
Total Coastal	**$1,652,451**	**$9,226,696**	**$2,942,754**	**$8,507,790**
Total Expenditures	**$1,652,451**	**$9,226,696**	**$2,942,754**	**$8,507,790**
Total Fund Expenditures	**$1,652,451**	**$9,226,696**	**$2,942,754**	**$8,507,790**

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E-911 Emergency Telephone System Fund - 115

Summary: The "Florida Emergency Communications Number E911 State Plan Act" (ss. 356.171- 365.173, F.S.), outlines the establishment, use and distribution of "911" fee revenues. Service providers collect the fees levied on subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the monies collected in the wireless category, and 97% of the monies collected in the non-wireless category.

Any county that receives these funds is required to establish a unique trust fund to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per ss. 365.172 (9), F.S.

The FY 2011-12 budget includes transfers of $44,213 to the 120 fund (Municipal Service District) for GIS support and $731,781 to the 001 fund (General Fund) for E911 services (land and wireless). The reserves are earmarked for the new EOC/Dispatch building for dispatch consoles estimated to be completed in spring 2013.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Intergovernmental Revenues	3,000,000	2,500,000
Miscellaneous Revenues	100,000	50,000
Subtotal Current Revenues	**$3,100,000**	**$2,550,000**
Non-Current Revenues		
Non-Revenues	4,467,652	4,040,849
Subtotal Non-Current Revenues	**$4,467,652**	**$4,040,849**
Total Revenues	**$7,567,652**	**$6,590,849**
Less Operating Transfers	815,363	775,994
Total Operating Revenues	**$6,752,289**	**$5,814,855**
Expenditures		
Personal Services	119,974	118,691
Operating Expenses	1,685,037	1,567,558
Interfund Transfers	815,363	775,994
Reserves	4,947,278	4,128,606
Total Expenditures	**$7,567,652**	**$6,590,849**
Less Operating Transfers	815,363	775,994
Total Operating Expenditures	**$6,752,289**	**$5,814,855**
Net Revenues Less Expenditures	**$0**	**$0**

E-911 Emergency Telephone System Fund - 115

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
E911 Non-Wireless Distribution	1,194,679	500,000	1,100,000	500,000
E911-Wireless Distributions	1,361,935	2,500,000	1,400,000	2,000,000
Total Intergovernmental Revenues	**$2,556,614**	**$3,000,000**	**$2,500,000**	**$2,500,000**
Charges for Services				
Miscellaneous Revenues				
Investment Income	48,542	100,000	45,000	50,000
Total Miscellaneous Revenues	**$48,542**	**$100,000**	**$45,000**	**$50,000**
Subtotal Current Revenues	**$2,605,156**	**$3,100,000**	**$2,545,000**	**$2,550,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	4,467,652	4,406,575	4,040,849
Total Non-Revenues	**$0**	**$4,467,652**	**$4,406,575**	**$4,040,849**
Subtotal Non-Current Revenues	**$0**	**$4,467,652**	**$4,406,575**	**$4,040,849**
Total Fund Revenues	**$2,605,156**	**$7,567,652**	**$6,951,575**	**$6,590,849**
Expenditure Detail				
Office of the Sheriff				
E-911 Emergency Telephone System	224,252	222,974	223,350	240,522
E-911 PSAP Expenses	1,132,265	6,273,078	891,521	4,905,958
E-911 Wireless	1,088,030	1,071,600	1,795,855	1,444,369
Total Office of the Sheriff	**$2,444,546**	**$7,567,652**	**$2,910,726**	**$6,590,849**
Total Expenditures	**$2,444,546**	**$7,567,652**	**$2,910,726**	**$6,590,849**
Total Fund Expenditures	**$2,444,546**	**$7,567,652**	**$2,910,726**	**$6,590,849**

Special Lighting Districts Fund - 116

Summary: Special Lighting Districts fund was established to account for street lighting utility expenditures in 55 specified street lighting districts (SLD) in unincorporated Volusia County. Revenue for this fund is generated through the levy of a non-ad valorem assessment for each lot within the specified district and is calculated based on the estimated cost of providing street lighting within each district. The FY 2011-12 budget is predicated on assessment rates ranging from $0.14 to $230 per year.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	305,588	296,210
Subtotal Current Revenues	**$305,588**	**$296,210**
Non-Current Revenues		
Non-Revenues	0	7,770
Subtotal Non-Current Revenues	**$0**	**$7,770**
Total Revenues	**$305,588**	**$303,980**
Less Operating Transfers	0	0
Total Operating Revenues	**$305,588**	**$303,980**
Expenditures		
Operating Expenses	305,588	303,980
Total Expenditures	**$305,588**	**$303,980**
Less Operating Transfers	0	0
Total Operating Expenditures	**$305,588**	**$303,980**
Net Revenues Less Expenditures	**$0**	**$0**

Special Lighting Districts Fund - 116

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Street Lighting Districts	271,369	305,588	278,947	296,210
Total Charges for Services	**$271,369**	**$305,588**	**$278,947**	**$296,210**
Subtotal Current Revenues	**$271,369**	**$305,588**	**$278,947**	**$296,210**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	8,728	7,770
Total Non-Revenues	**$0**	**$0**	**$8,728**	**$7,770**
Subtotal Non-Current Revenues	**$0**	**$0**	**$8,728**	**$7,770**
Total Fund Revenues	**$271,369**	**$305,588**	**$287,675**	**$303,980**
Expenditure Detail				
Non-Departmental				
A Quiet Place in the Country	2,600	2,941	2,661	2,887
Audubon Park	1,002	1,095	1,039	1,129
Autumn Woods	6,879	7,486	7,111	7,751
Barrier Isle	591	657	563	607
Berry's Ridge Street Lighting District	3,816	5,591	5,441	6,099
Blue Springs Landing	1,174	1,268	1,207	1,318
Bon Air	373	407	387	421
Breezewood Park	11,041	11,998	11,306	12,299
Briarwood South	1,576	1,698	1,619	1,766
Capistrano	1,016	1,084	972	1,054
Cliff Street	923	1,003	945	1,025
Cone Road Street Lighting District	589	658	564	608
Coquina Key	2,497	2,859	2,560	2,771
Country Club Estates	3,237	3,594	3,389	3,637
Coventry Estates SLD	6,012	6,518	6,211	6,748
Dixie Ridge Estates	2,487	2,757	2,380	2,571
Fairwind Estates	2,341	2,487	2,241	2,426
Glenwood Hammock	997	1,077	1,020	1,111
Halifax Plantation Phase I	12,328	13,120	11,803	12,800
Hilltop Manor	235	256	239	260
Island Cay SLD	639	736	655	708
Jeanette Dr SLD	522	617	587	637
June Terrace	1,043	1,096	1,028	1,109
Knolton Avenue	577	615	585	635
Lakeshore Trails	2,461	2,660	2,522	2,746
Lake Waterford	991	1,012	908	970

Special Lighting Districts Fund - 116

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Non-Departmental				
Lake Winnemissett Oaks	4,229	4,519	4,328	4,715
Long Leaf Plantation	8,079	8,763	8,290	9,016
Minaki Heights	1,884	2,046	1,925	2,093
Myrtle Jo Drive	1,062	1,179	1,014	1,100
North Peninsula	59,079	69,985	61,425	66,324
North Ridge	23,802	22,831	21,981	24,186
Oakhurst SLD	2,370	2,547	2,442	2,651
Ocean Aire Terrace	1,657	1,790	1,588	1,723
Peninsula Winds	803	860	773	837
Pine Terrace	3,182	3,466	3,292	3,586
Redfish Cove	857	2,304	1,616	1,745
Ridgewood Crossing	18,207	18,851	18,040	19,765
River Park	3,178	3,664	3,239	3,505
Riviera Oaks	2,047	2,267	1,963	2,121
Rolling Acres	3,848	4,197	3,949	4,293
Sandpiper Forest	1,007	1,093	962	1,039
Seabridge	8,685	9,260	8,322	9,011
Seabridge South	3,323	3,570	3,183	3,451
Sheridan	712	768	731	794
Spanish Mission Heights	1,367	1,508	1,385	1,499
Spring Forest	1,036	1,120	1,049	1,140
Spring Hill	27,151	29,799	27,751	30,051
Tanglewood/Tomoka	3,437	4,082	3,567	3,856
Trails West	12,069	13,048	12,386	13,488
Twin Rivers	1,958	2,364	2,035	2,197
Village of Pine Run	4,593	5,088	4,447	4,752
Wilbur by the Sea	5,482	6,591	5,702	6,146
Wood Site Drive	1,176	1,283	1,204	1,313
Woodward Avenue	1,332	1,455	1,373	1,490
Total Non-Departmental	**$275,560**	**$305,588**	**$279,905**	**$303,980**
Total Expenditures	**$275,560**	**$305,588**	**$279,905**	**$303,980**
Total Fund Expenditures	**$275,560**	**$305,588**	**$279,905**	**$303,980**

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Ocean Center Fund - 118

Summary: The Ocean Center provides convention and tourism visitors with a quality convention, entertainment and sports venue in Volusia County. The Ocean Center Department was created under Ord. No. 94-7, adopted April 14, 1994 and is mainly funded by the three cent Tourist Development Tax, per F.S. § 125.0104. The tax is used to fund the outstanding debt service for the original bonds and for the bonds issued for expansion in FY 2003-04, taxes available after debt service requirements are transferred from the Resort Tax Fund to the Ocean Center Fund to be used for Ocean Center operations. Additional revenue is transferred to the Ocean Center from the Half-Cent Sales Tax revenue. Since a percentage of sales tax is generated by tourism, this revenue source can assist with the operating expenses of the Ocean Center. The County completed a 100,000 square foot addition to the Ocean Center, with a new exhibit hall and meeting rooms, with a grand opening on February 22, 2009. The Ocean Center Department is responsible for the overall planning, direction, and control of the Ocean Center and Parking Garage.

The FY 2011-12 budget includes an interfund transfer of $655,759 to the Florida Association of Counties Commercial Paper fund (206) for debt service for the Ocean Center Expansion and $800,000 to Ocean Center Capital Fund (318) for HVAC replacement and exhibit hall room divider projects.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	1,409,868	1,247,850
Miscellaneous Revenues	399,941	299,846
Subtotal Current Revenues	**$1,809,809**	**$1,547,696**
Non-Current Revenues		
Non-Revenues	3,430,616	4,892,355
Subtotal Non-Current Revenues	**$3,430,616**	**$4,892,355**
Total Revenues	**$5,240,425**	**$6,440,051**
Less Operating Transfers	644,000	655,759
Total Operating Revenues	**$4,596,425**	**$5,784,292**
Expenditures		
Personal Services	1,691,941	1,795,146
Operating Expenses	2,757,108	3,036,771
Capital Outlay	22,000	92,375
Capital Improvements	0	60,000
Interfund Transfers	644,000	1,455,759
Reserves	125,376	0
Total Expenditures	**$5,240,425**	**$6,440,051**
Less Operating Transfers	644,000	655,759
Total Operating Expenditures	**$4,596,425**	**$5,784,292**
Net Revenues Less Expenditures	**$0**	**$0**

Ocean Center Fund - 118

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Concession-Beverages	1,048	0	0	0
Concession-Catering	179,946	255,000	204,000	152,030
Concession-Stands	149,740	107,750	84,500	82,600
Management Fee	42,000	0	0	0
Ocean Center Business Center Sales	633	500	500	500
Ocean Center Revenues	89,220	40,000	59,400	21,000
Sp Rec Fac-Arena	383,738	332,994	304,000	295,000
Sp Rec Fac-Concessions	27,077	8,000	14,700	4,870
Sp Rec Fac-Conference Center	383,575	470,624	524,694	514,550
Sp Rec Fac-Equipment	132,437	110,000	101,000	108,300
Sp Rec Fac-Reimbursable-Staff	31,249	85,000	54,000	69,000
Total Charges for Services	**$1,420,663**	**$1,409,868**	**$1,346,794**	**$1,247,850**
Miscellaneous Revenues				
Commissions	2,811	100	1,500	200
Interest Income	12	0	25	0
Investment Income	3,309	10,000	10,000	10,000
Miscellaneous Revenue	3,270	1,000	2,175	1,000
Other Contributions & Donation	39,167	31,666	51,666	1,666
Rent	244,002	287,175	243,295	241,480
Utilities-Rent Related	102,139	70,000	62,600	45,500
Total Miscellaneous Revenues	**$394,710**	**$399,941**	**$371,261**	**$299,846**
Subtotal Current Revenues	**$1,815,372**	**$1,809,809**	**$1,718,055**	**$1,547,696**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,260,948	3,044,185	3,194,962	3,324,374
Appropriated Fund Balance	0	386,431	1,408,435	1,567,981
Total Non-Revenues	**$3,260,948**	**$3,430,616**	**$4,603,397**	**$4,892,355**
Subtotal Non-Current Revenues	**$3,260,948**	**$3,430,616**	**$4,603,397**	**$4,892,355**
Total Fund Revenues	**$5,076,320**	**$5,240,425**	**$6,321,452**	**$6,440,051**
Expenditure Detail				

Ocean Center Fund - 118

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Ocean Center				
Administration	858,233	781,828	855,279	848,871
Finance/Box Office	136,059	117,185	119,437	120,237
Operations	2,664,932	2,907,902	2,673,956	2,960,824
Repair and Replacement	0	0	18,082	0
Reserves	0	125,376	0	0
Sales and Marketing	594,442	664,134	868,590	1,054,360
Transfers to Other Funds	253,496	644,000	218,127	1,455,759
Total Ocean Center	**$4,507,161**	**$5,240,425**	**$4,753,471**	**$6,440,051**
Total Expenditures	**$4,507,161**	**$5,240,425**	**$4,753,471**	**$6,440,051**
Total Fund Expenditures	**$4,507,161**	**$5,240,425**	**$4,753,471**	**$6,440,051**

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Road District Maintenance Fund - 119

Summary: On December 21, 2006, the County Council approved County Ordinance 2006-28 and the tentative assessment roll creating the West Highlands/Highland Park Road special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated rights-of-way within the district boundaries. FY 2008-09 was the first year for the Road Maintenance District Fund, this maintenance district pertains to the West Highlands Maintenance District. The assessment for the annual maintenance project for property owners continues to be $56.70 per 25 foot lot. The Road and Bridge Division manages the maintenance program using subcontractors to effect repairs as warranted. The road maintenance assessment is subject to adjustments based on actual costs plus an administrative fee included in the current proposed annual maintenance cost. The 41% reduction in appropriated fund balance was driven by prior year balance sheet adjustments to cover outstanding obligations.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	212,000	210,000
Subtotal Current Revenues	**$212,000**	**$210,000**
Non-Current Revenues		
Non-Revenues	93,925	55,726
Subtotal Non-Current Revenues	**$93,925**	**$55,726**
Total Revenues	**$305,925**	**$265,726**
Less Operating Transfers	30,911	0
Total Operating Revenues	**$275,014**	**$265,726**
Expenditures		
Operating Expenses	181,089	180,248
Interfund Transfers	30,911	0
Reserves	93,925	85,478
Total Expenditures	**$305,925**	**$265,726**
Less Operating Transfers	30,911	0
Total Operating Expenditures	**$275,014**	**$265,726**
Net Revenues Less Expenditures	**$0**	**$0**

Road District Maintenance Fund - 119

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Licenses and Permits				
Charges for Services				
Road Maintenance District Charges	209,486	212,000	212,000	210,000
Total Charges for Services	**$209,486**	**$212,000**	**$212,000**	**$210,000**
Miscellaneous Revenues				
Subtotal Current Revenues	**$209,486**	**$212,000**	**$212,000**	**$210,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	93,925	24,815	55,726
Total Non-Revenues	**$0**	**$93,925**	**$24,815**	**$55,726**
Subtotal Non-Current Revenues	**$0**	**$93,925**	**$24,815**	**$55,726**
Total Fund Revenues	**$209,486**	**$305,925**	**$236,815**	**$265,726**
Expenditure Detail				
Road and Bridge				
W Highlands/Highlands Park	140,359	305,925	181,089	265,726
Total Road and Bridge	**$140,359**	**$305,925**	**$181,089**	**$265,726**
Total Expenditures	**$140,359**	**$305,925**	**$181,089**	**$265,726**
Total Fund Expenditures	**$140,359**	**$305,925**	**$181,089**	**$265,726**

Municipal Service District Fund - 120

Summary: The Municipal Service District (MSD) was established by County Ordinance 73-21. The boundaries of the Municipal Service District are coincident with those boundaries defining all of the unincorporated areas of the county. The proposed rolled-back millage rate is 2.0155. Other revenues include the utilities tax, communications services tax, development-related fees, Sheriff city contracts, and animal control fees. Due to the consolidated dispatch function moved to the General Fund, the MSD realized a $2,000,000 operating savings. The savings from consolidated dispatch offset the need to adjust level of service or increased tax rate above rolled-back for FY 2011-12. The MSD Fund includes expenditures for Sheriff operations for the unincorporated area; Animal Control; Building, Zoning, and Code Administration; Construction Engineering; Environmental Management; Growth and Resource Management Graphics; Parks, Recreation and Culture; Planning; and Public Service Tax Administration. Revenue: interfund transfers from other funds are half-cent sales tax revenues (108) and cost sharing for GIS maintenance for E-911 system (115). Expenditures: transfers utilities services tax for road maintenance (103), and debt service for prior year's purchases of sheriff facilities (001) and vehicles (297).

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	22,213,307	22,909,289
Licenses and Permits	915,384	999,961
Intergovernmental Revenues	162,000	188,684
Charges for Services	12,429,429	12,674,096
Fines and Forfeitures	132,000	127,878
Miscellaneous Revenues	413,817	286,870
Subtotal Current Revenues	**$36,265,937**	**$37,186,778**
Non-Current Revenues		
Non-Revenues	10,066,690	6,533,252
Subtotal Non-Current Revenues	**$10,066,690**	**$6,533,252**
Total Revenues	**$46,332,627**	**$43,720,030**
Less Operating Transfers	3,949,594	3,445,209
Total Operating Revenues	**$42,383,033**	**$40,274,821**
Expenditures		
Personal Services	22,960,331	23,143,742
Operating Expenses	14,234,711	12,237,324
Capital Outlay	1,443,333	1,635,010
Capital Improvements	30,000	28,000
Grants and Aids	10,405	50,000
Interfund Transfers	3,949,594	3,445,209
Reserves	3,704,253	3,180,745
Total Expenditures	**$46,332,627**	**$43,720,030**
Less Operating Transfers	3,949,594	3,445,209
Total Operating Expenditures	**$42,383,033**	**$40,274,821**
Net Revenues Less Expenditures	**$0**	**$0**

Municipal Service District Fund - 120

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	12,280,431	10,720,313	10,680,000	10,775,645
Ad Valorem Taxes-Delinquent	37,838	44,876	34,470	34,470
Communication Services Tax	4,346,015	4,479,059	4,210,161	4,780,251
Utility Tax	7,723,442	6,969,059	7,318,923	7,318,923
Total Taxes	**$24,387,726**	**$22,213,307**	**$22,243,554**	**$22,909,289**
Licenses and Permits				
Animal Control Licenses	20,963	24,000	22,420	26,000
Exam Fees	1,600	3,500	2,252	4,475
Occupational Licenses	177,308	94,725	164,897	166,546
Permit-Farm Pond	1,550	800	1,575	1,607
Permit Fees-Utility Use	34,932	38,196	78,563	78,945
Permits-Building	695,630	716,023	669,940	683,338
Permit-Sign	30,768	33,140	34,000	34,000
Permit-Special Event	5,530	5,000	5,000	5,050
Total Licenses and Permits	**$968,281**	**$915,384**	**$978,647**	**$999,961**
Intergovernmental Revenues				
Beverage Licenses	15,209	14,000	15,066	15,518
Licenses-Mobile Homes	165,005	145,000	165,000	168,300
Payment in Lieu of Taxes	7,799	3,000	4,724	4,866
Total Intergovernmental Revenues	**$188,013**	**$162,000**	**$184,790**	**$188,684**
Charges for Services				
Animal Control Fees	3,311	2,500	3,429	4,000
Animal Control Fees-DeBary	88,724	88,723	70,980	75,878
Animal Control - Svc Charges	26,180	30,000	27,019	30,000
Charges for Labor	3,810	2,442	2,855	184
Concurrency Management Review	4,116	4,236	8,513	12,182
Concurrency Review	6,878	11,160	7,750	7,905
Development Order Review Appli	5,871	4,788	9,141	6,341
Environmental - Cities	0	1,000	1,000	0
False Alarm Fees	23,600	25,000	25,000	25,000
Itinerant Merchant Admin Svcs	137,634	180,000	128,712	131,286
Maintenance Fees	24,004	30,000	25,000	25,000
Mitigation Plan Review	235	500	200	204
Other Charges for Services	6,132	1,000	4,030	4,111
Other Wetland Application	19,940	25,000	20,136	20,539
Planning Development Fees	81,991	111,732	104,000	104,001
Sales-Maps	477	400	500	408
Sheriff Svcs-DeBary	2,812,611	2,812,611	2,812,611	2,664,217
Sheriff Svcs-Deltona	8,729,714	8,729,714	9,130,070	8,741,922
Sheriff Svcs - Oak Hill	0	0	0	463,278

Municipal Service District Fund - 120

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Charges for Services				
Sheriff Svcs - Pierson	248,912	248,912	248,912	235,905
Storm Water Management Fees	11,842	10,051	6,051	6,172
Tree Preservation Ordinance	16,663	30,000	19,567	19,958
Tree Replacement Fee	26,319	18,000	32,100	32,742
Wellfield Protectn Prmt Review	1,773	1,000	2,160	2,203
Zoning Fees	55,293	60,660	60,000	60,660
Total Charges for Services	**$12,336,030**	**$12,429,429**	**$12,749,736**	**$12,674,096**
Fines and Forfeitures				
Code Enforcement Fines	32,994	75,000	50,000	60,000
Fines-Police Ed-Training	64,153	50,000	62,152	64,000
Mitigation Violations	2,828	7,000	3,840	3,878
Total Fines and Forfeitures	**$99,975**	**$132,000**	**$115,992**	**$127,878**
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	27,945	48,875	8,000	10,000
Interest Income	9,496	12,000	12,000	12,000
Investment Income	108,984	200,000	125,000	125,000
Miscellaneous Revenue	23,171	22,942	11,870	11,870
Mitigation Fees	28,950	30,000	28,000	28,000
Other Contributions & Donation	0	0	25,000	0
Outside Revenue	1,906	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	85,436	100,000	97,092	100,000
Total Miscellaneous Revenues	**$285,889**	**$413,817**	**$306,962**	**$286,870**
Subtotal Current Revenues	**$38,265,913**	**$36,265,937**	**$36,579,681**	**$37,186,778**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,331,521	2,764,760	3,034,313	3,093,265
Appropriated Fund Balance	0	7,296,930	7,311,877	3,438,987
Animal Welfare Donations	10,634	5,000	1,000	1,000
Total Non-Revenues	**$3,342,155**	**$10,066,690**	**$10,347,190**	**$6,533,252**
Subtotal Non-Current Revenues	**$3,342,155**	**$10,066,690**	**$10,347,190**	**$6,533,252**
Total Fund Revenues	**$41,608,067**	**$46,332,627**	**$46,926,871**	**$43,720,030**

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Animal Control				
Administration	1,206,963	1,120,990	1,111,286	1,212,182
Animal Welfare Program	0	18,000	0	15,000
Mobile Spay/Neuter Clinic	222,172	238,697	221,940	228,761
Total Animal Control	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Expenditure Detail				
Building, Zoning and Code Administration				
Administration	426,062	435,575	434,928	488,633
Building Code Administration	1,414,332	1,307,851	1,417,773	1,438,437
Code Enforcement	583,872	614,085	585,196	593,241
Permit Processing	278,546	241,170	345,758	403,107
Zoning	95,209	0	0	0
Total Building, Zoning and Code Administration	**$2,798,020**	**$2,598,681**	**$2,783,655**	**$2,923,418**
Expenditure Detail				
Engineering & Construction				
Development Engineering	438,568	445,039	443,565	463,473
Total Engineering & Construction	**$438,568**	**$445,039**	**$443,565**	**$463,473**
Expenditure Detail				
Environmental Management				
Tree Replacement	5,860	286,725	79,000	383,025
Total Environmental Management	**$5,860**	**$286,725**	**$79,000**	**$383,025**
Expenditure Detail				
Fire Services				
Management Services	403	0	0	0
Total Fire Services	**$403**	**$0**	**$0**	**$0**
Expenditure Detail				
Growth and Resource Management				
Graphics	478,240	374,480	400,830	466,213
Total Growth and Resource Management	**$478,240**	**$374,480**	**$400,830**	**$466,213**
Expenditure Detail				
Land Acquisition and Management				
Environmental Permitting	537,378	552,687	548,306	540,617
Total Land Acquisition and Management	**$537,378**	**$552,687**	**$548,306**	**$540,617**

Municipal Service District Fund - 120

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Non-Departmental				
Appropriated Reserves	0	3,686,253	0	3,165,745
Inter-Departmental Charges	4,382,684	4,216,873	4,218,459	1,110,926
Transfers to Other Funds	1,500,000	3,120,599	3,120,599	3,120,554
Total Non-Departmental	**$5,882,684**	**$11,023,725**	**$7,339,058**	**$7,397,225**
Expenditure Detail				
Office of the Sheriff				
Communications	2,555,738	2,289,006	2,289,006	0
Community Services	302,087	328,467	324,776	406,680
Equipment Replacement Program	1,901,457	1,825,333	1,757,130	1,862,986
Law Enforcement Services	19,325,849	19,258,828	20,549,291	22,458,048
Special Services	837,153	842,295	833,120	900,920
Training	615,602	641,370	630,875	667,739
Transfer to Other Funds	808,284	828,995	834,553	324,655
Total Office of the Sheriff	**$26,346,170**	**$26,014,294**	**$27,218,751**	**$26,621,028**
Expenditure Detail				
Parks Recreation and Culture				
Environmental And Outdoor Programs	421,735	397,279	397,279	356,109
Facility Planning And Develop	136,153	0	0	0
Operations And Maintenance	1,210,447	1,328,813	1,328,813	1,325,412
Repair And Renovation	102,673	102,673	102,673	26,192
Total Parks Recreation and Culture	**$1,871,008**	**$1,828,765**	**$1,828,765**	**$1,707,713**
Expenditure Detail				
Planning and Development Services				
Administration	282,566	287,843	282,982	196,384
Comprehensive Planning	539,606	744,249	463,319	781,730
Current Planning	344,469	384,133	353,309	398,066
Land Development	297,508	306,882	303,288	329,679
Total Planning and Development Services	**$1,464,150**	**$1,723,107**	**$1,402,898**	**$1,705,859**
Expenditure Detail				
Revenue				
Public Services Tax Administration	45,787	45,787	48,076	41,341
Total Revenue	**$45,787**	**$45,787**	**$48,076**	**$41,341**

Municipal Service District Fund - 120

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Transition Expenses				
Transition Building Zoning and Code Enfo	133,812	61,650	61,754	14,175
Total Transition Expenses	**$133,812**	**$61,650**	**$61,754**	**$14,175**
Total Expenditures	**$41,431,215**	**$46,332,627**	**$43,487,884**	**$43,720,030**
Total Fund Expenditures	**$41,431,215**	**$46,332,627**	**$43,487,884**	**$43,720,030**

Special Assessments Fund - 121

Summary: Volusia County Code Chapter 110, Article III (Special Assessment District (SAD) and Operation) provides guidelines by which property owners desiring certain infrastructure improvements may petition their neighbors for the creation of a special assessment district. The Capri Drive Special Assessment District (SAD) was created on April 1, 2004 through ordinance 2004-02 for the purpose of road construction and paving of Capri Drive including installation of water and sewer utility lines. On December 21, 2006, the County Council approved ordinance 2006-28 creating the West Highlands/Highland Park special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated right-of-way within the district boundaries.

Outstanding short-term commercial paper debt obligations for improvements in both Capri Drive and West Highlands were refinanced in FY 2010-11. Interfund transfers to the Capital Improvement Revenue Note, Series 2010 Debt Service Fund (208) are included in the FY 2011-12 budget.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	377,500	376,000
Subtotal Current Revenues	**$377,500**	**$376,000**
Non-Current Revenues		
Non-Revenues	1,155,091	1,587,665
Subtotal Non-Current Revenues	**$1,155,091**	**$1,587,665**
Total Revenues	**$1,532,591**	**$1,963,665**
Less Operating Transfers	261,000	252,054
Total Operating Revenues	**$1,271,591**	**$1,711,611**
Expenditures		
Interfund Transfers	261,000	252,054
Reserves	1,271,591	1,711,611
Total Expenditures	**$1,532,591**	**$1,963,665**
Less Operating Transfers	261,000	252,054
Total Operating Expenditures	**$1,271,591**	**$1,711,611**
Net Revenues Less Expenditures	**$0**	**$0**

Special Assessments Fund - 121

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Interest-Special Assessments	127,015	110,000	110,000	105,000
Investment Income	9,651	6,500	9,000	10,000
Special Assessment Levy	303,459	261,000	261,000	261,000
Total Miscellaneous Revenues	**$440,125**	**$377,500**	**$380,000**	**$376,000**
Subtotal Current Revenues	**$440,125**	**$377,500**	**$380,000**	**$376,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,155,091	1,247,926	1,587,665
Total Non-Revenues	**$0**	**$1,155,091**	**$1,247,926**	**$1,587,665**
Subtotal Non-Current Revenues	**$0**	**$1,155,091**	**$1,247,926**	**$1,587,665**
Total Fund Revenues	**$440,125**	**$1,532,591**	**$1,627,926**	**$1,963,665**
Expenditure Detail				
Engineering & Construction				
Capri Dr SAD	90,536	1,370,591	13,777	1,803,094
West Highlands SAD	159,489	162,000	26,484	160,571
Total Engineering & Construction	**$250,024**	**$1,532,591**	**$40,261**	**$1,963,665**
Total Expenditures	**$250,024**	**$1,532,591**	**$40,261**	**$1,963,665**
Total Fund Expenditures	**$250,024**	**$1,532,591**	**$40,261**	**$1,963,665**

Manatee Conservation Fund - 122

Summary: Manatee Protection Phase II was drafted by Florida Fish and Wildlife Conservation Commission (FWCC) and approved by the Volusia County Council on September 8, 2005.

The Manatee Conservation Fund (MCF) will provide additional funding for increased on-the-water enforcement and manatee conservation through the collection of mitigation fees. The MCF was formed through the creation of the Manatee Protection Plan (MPP) for Volusia County at the request of the state. This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations.

Under MPP, all new or expanded boat facilities (with the exception of docks for single family residences) will pay a one-time mitigation fee of $1,000 per wet slip, ramp parking space, or dry storage space. Single family boat docks will pay a one-time mitigation fee of $250. The first $500,000 collected is to be expended in support of the enforcement and conservation programs. All mitigation fees collected over the first $500,000 are to be held in escrow, with only the interest earned on the fund to be used for enforcement and conservation programs. Funds are transferred to the General Fund to assist the Sheriff's Department with on-the-water law enforcement efforts. FY 2011-12 is the last year the first $500,000 will be available, only interest earnings will be available for programs in future years. Projected revenues for FY 2011-12 are adjusted down to match actual revenues for FY 2009-10 and FY 2010-11. The appropriated fund balance for FY 2011-12 includes mitigation fees and interest earned in prior years that will be distributed as part of the FY 2011-12 transfer to the General Fund. In subsequent years the fund balance forward is expected grow to the $500,000 max for the endowment as only interest earnings will be spent in support of the programs.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Licenses and Permits	30,000	5,000
Miscellaneous Revenues	2,000	1,200
Subtotal Current Revenues	**$32,000**	**$6,200**
Non-Current Revenues		
Non-Revenues	55,796	87,715
Subtotal Non-Current Revenues	**$55,796**	**$87,715**
Total Revenues	**$87,796**	**$93,915**
Less Operating Transfers	33,018	33,018
Total Operating Revenues	**$54,778**	**$60,897**
Expenditures		
Operating Expenses	20,762	22,562
Grants and Aids	13,421	281
Interfund Transfers	33,018	33,018
Reserves	20,595	38,054
Total Expenditures	**$87,796**	**$93,915**
Less Operating Transfers	33,018	33,018
Total Operating Expenditures	**$54,778**	**$60,897**
Net Revenues Less Expenditures	**$0**	**$0**

Manatee Conservation Fund - 122

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Licenses and Permits				
Boat Slip Mitigation Fee	7,000	30,000	5,000	5,000
Total Licenses and Permits	**$7,000**	**$30,000**	**$5,000**	**$5,000**
Miscellaneous Revenues				
Investment Income	1,838	2,000	1,200	1,200
Total Miscellaneous Revenues	**$1,838**	**$2,000**	**$1,200**	**$1,200**
Subtotal Current Revenues	**$8,838**	**$32,000**	**$6,200**	**$6,200**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	55,796	122,423	87,715
Total Non-Revenues	**$0**	**$55,796**	**$122,423**	**$87,715**
Subtotal Non-Current Revenues	**$0**	**$55,796**	**$122,423**	**$87,715**
Total Fund Revenues	**$8,838**	**$87,796**	**$128,623**	**$93,915**
Expenditure Detail				
Environmental Management				
Appropriated Reserves	0	20,595	0	38,054
Manatee Protection	25,615	34,183	7,890	22,843
Transfers to Other Funds	33,346	33,018	33,018	33,018
Total Environmental Management	**$58,961**	**$87,796**	**$40,908**	**$93,915**
Total Expenditures	**$58,961**	**$87,796**	**$40,908**	**$93,915**
Total Fund Expenditures	**$58,961**	**$87,796**	**$40,908**	**$93,915**

Inmate Welfare Trust Fund - 123

Summary: The Corrections Welfare Trust Fund, commonly referred to as the Inmate Welfare Trust Fund, exists by way of statutory authority (Chapter 951.23(9), F.S.) granted to the Volusia County Division of Corrections in order to establish, maintain and operate certain services to be provided to inmates incarcerated at the county jail. The sales price of articles offered for sale through commissary are fixed with profits from the sales placed into the trust fund. In addition to the revenue generated from commissary sales, commissions received from a telephone service provider used by inmates while incarcerated fall under the statutory authority and are also deposited in the Inmate Welfare Trust Fund. A new telephone provider contract was awarded in FY 2010-11, which is expected to provide additional commission revenues to this fund.

Proceeds from this fund are used to improve visitation facilities, provide inmates with recreational activities, as well as supply personal care items, law library materials and legal access to indigent inmates. The Division continues the process of establishing the "Inmate Culinary Arts Program", designed to enhance inmates' ability to seek employment and become working, law-abiding citizens upon their release from incarceration.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	381,085	445,500
Subtotal Current Revenues	**$381,085**	**$445,500**
Non-Current Revenues		
Non-Revenues	1,205,913	1,413,193
Subtotal Non-Current Revenues	**$1,205,913**	**$1,413,193**
Total Revenues	**$1,586,998**	**$1,858,693**
Less Operating Transfers	0	0
Total Operating Revenues	**$1,586,998**	**$1,858,693**
Expenditures		
Personal Services	85,179	75,680
Operating Expenses	176,401	255,086
Capital Improvements	120,000	0
Reserves	1,205,418	1,527,927
Total Expenditures	**$1,586,998**	**$1,858,693**
Less Operating Transfers	0	0
Total Operating Expenditures	**$1,586,998**	**$1,858,693**
Net Revenues Less Expenditures	**$0**	**$0**

Inmate Welfare Trust Fund - 123

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Commissions	426,064	363,085	428,205	428,500
Investment Income	14,350	18,000	16,000	17,000
Total Miscellaneous Revenues	**$440,414**	**$381,085**	**$444,205**	**$445,500**
Subtotal Current Revenues	**$440,414**	**$381,085**	**$444,205**	**$445,500**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,205,913	1,332,522	1,413,193
Corrections Welfare Trust	74	0	0	0
Total Non-Revenues	**$74**	**$1,205,913**	**$1,332,522**	**$1,413,193**
Subtotal Non-Current Revenues	**$74**	**$1,205,913**	**$1,332,522**	**$1,413,193**
Total Fund Revenues	**$440,488**	**$1,586,998**	**$1,776,727**	**$1,858,693**
Expenditure Detail				
Corrections				
Inmate Welfare Services	303,951	1,586,998	363,534	1,858,693
Total Corrections	**$303,951**	**$1,586,998**	**$363,534**	**$1,858,693**
Total Expenditures	**$303,951**	**$1,586,998**	**$363,534**	**$1,858,693**
Total Fund Expenditures	**$303,951**	**$1,586,998**	**$363,534**	**$1,858,693**

Library Endowment Fund - 124

Summary: The Library Endowment Fund was created via Resolution 2007-77, Section X. Gifts, endowments, or other specially earmarked funds presented to the Library for the furtherance of library service should remain under the exclusive control of the Library and not diverted to other purposes in the general fund of county government. Nor should the receipt of gift funds be used as a reason for decreasing local tax support or holding it to a level less than necessary to meet standards. Such gifts are deposited in a separate fund earning interest to be added to the fund balance.

The FY 2011-12 budget includes $750,538 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	10,487	9,000
Subtotal Current Revenues	**$10,487**	**$9,000**
Non-Current Revenues		
Non-Revenues	705,923	750,538
Subtotal Non-Current Revenues	**$705,923**	**$750,538**
Total Revenues	**$716,410**	**$759,538**
Less Operating Transfers	10,487	10,000
Total Operating Revenues	**$705,923**	**$749,538**
Expenditures		
Interfund Transfers	10,487	10,000
Reserves	705,923	749,538
Total Expenditures	**$716,410**	**$759,538**
Less Operating Transfers	10,487	10,000
Total Operating Expenditures	**$705,923**	**$749,538**
Net Revenues Less Expenditures	**$0**	**$0**

Library Endowment Fund - 124

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	5,882	10,487	10,000	9,000
Total Miscellaneous Revenues	**$5,882**	**$10,487**	**$10,000**	**$9,000**
Subtotal Current Revenues	**$5,882**	**$10,487**	**$10,000**	**$9,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	695,923	656,343	750,538
Donations-Library	0	10,000	2,000	0
Library Endowments	279,866	0	90,449	0
Total Non-Revenues	**$279,866**	**$705,923**	**$748,792**	**$750,538**
Subtotal Non-Current Revenues	**$279,866**	**$705,923**	**$748,792**	**$750,538**
Total Fund Revenues	**$285,748**	**$716,410**	**$758,792**	**$759,538**
Expenditure Detail				
Library Services				
Appropriated Reserves	0	705,923	0	749,538
Transfers To Other Funds	7,028	10,487	8,254	10,000
Total Library Services	**$7,028**	**$716,410**	**$8,254**	**$759,538**
Total Expenditures	**$7,028**	**$716,410**	**$8,254**	**$759,538**
Total Fund Expenditures	**$7,028**	**$716,410**	**$8,254**	**$759,538**

Economic Development Fund - 130

Summary: The Economic Development fund was created in 2001 to promote and implement the County Council goals for a comprehensive countywide economic development program. Economic Development provides administration, marketing, and grants-in-aid to support the community wide effort in diverse, quality recruitment and expansion of employment opportunities, while fostering positive local inter-governmental partnering. Economic Development receives funding from the General Fund to support all economic development programs and services. The budget provides for the costs associated with the support of the professional staff and the implementation of the County Council goal of comprehensive countywide economic development. Development Programming provides grants-in-aid for business development and business recruitment activities in coordination with the goals and objectives outlined in the County's Economic Development Strategic Plan. Local funds are leveraged through cooperative programs such as the state's Qualified Tax Incentive (QTI) and Qualified Defense Contractor (QDC) Programs to expand the benefits for Volusia County manufacturers and businesses.

DeLand Crossings Business Park is a 43 acre county-owned industrial site that contains 6 lots as well as areas for wetland preservation. Economic Development leveraged local, state and federal funds to construct infrastructure including roads, water and sewer, electrical utilities and a lift station at this site. Economic Development will continue to market the remaining sites to attract new businesses or allow existing businesses to expand. Legislative affairs were assigned to the Economic Development Division in FY 2010-11. Economic Development works with senior management as well as contracted lobbyists and professional organizations to track federal and state issues of importance to Volusia County and to develop and present the county's priorities for legislative action.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	150,000	95,000
Subtotal Current Revenues	**$150,000**	**$95,000**
Non-Current Revenues		
Non-Revenues	7,481,398	5,496,621
Subtotal Non-Current Revenues	**$7,481,398**	**$5,496,621**
Total Revenues	**$7,631,398**	**$5,591,621**
Less Operating Transfers	0	0
Total Operating Revenues	**$7,631,398**	**$5,591,621**
Expenditures		
Personal Services	749,527	842,173
Operating Expenses	2,575,236	2,921,983
Capital Improvements	2,650,000	1,250,000
Grants and Aids	300,000	0
Reserves	1,356,635	577,465
Total Expenditures	**$7,631,398**	**$5,591,621**
Less Operating Transfers	0	0
Total Operating Expenditures	**$7,631,398**	**$5,591,621**
Net Revenues Less Expenditures	**$0**	**$0**

Economic Development Fund - 130

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	74,473	140,000	90,000	90,000
Miscellaneous Revenue	13,729	10,000	10,000	5,000
Total Miscellaneous Revenues	**$88,202**	**$150,000**	**$100,000**	**$95,000**
Subtotal Current Revenues	**$88,202**	**$150,000**	**$100,000**	**$95,000**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	3,169,496	1,577,443	0	1,577,443
Appropriated Fund Balance	0	5,903,955	8,778,332	3,919,178
Total Non-Revenues	**$3,169,496**	**$7,481,398**	**$8,778,332**	**$5,496,621**
Subtotal Non-Current Revenues	**$3,169,496**	**$7,481,398**	**$8,778,332**	**$5,496,621**
Total Fund Revenues	**$3,257,698**	**$7,631,398**	**$8,878,332**	**$5,591,621**
Expenditure Detail				
Economic Development				
Administration	871,897	976,241	1,025,220	946,059
DBIA Corporate Park	0	1,250,000	0	1,250,000
Development Programming	85,847	2,882,307	2,021,409	2,349,172
Incubator Program	0	2,300,000	1,700,525	579,325
Legislative	0	0	0	236,665
Marketing	206,477	222,850	212,000	230,400
Total Economic Development	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**
Total Expenditures	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**
Total Fund Expenditures	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**

Road Impact Fees-Zone 1 (Northeast) Fund - 131

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY 2004-05, the County issued $65 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, 93% of the FY 2011-12 budget will be used to service the debt and 7% will be held in reserves for future projects in Zone 1. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	1,444,000	1,040,000
Miscellaneous Revenues	100,000	15,000
Subtotal Current Revenues	**$1,544,000**	**$1,055,000**
Non-Current Revenues		
Non-Revenues	1,051,616	17,246
Subtotal Non-Current Revenues	**$1,051,616**	**$17,246**
Total Revenues	**$2,595,616**	**$1,072,246**
Less Operating Transfers	1,656,000	1,000,000
Total Operating Revenues	**$939,616**	**$72,246**
Expenditures		
Capital Improvements	358,000	0
Interfund Transfers	1,656,000	1,000,000
Reserves	581,616	72,246
Total Expenditures	**$2,595,616**	**$1,072,246**
Less Operating Transfers	1,656,000	1,000,000
Total Operating Expenditures	**$939,616**	**$72,246**
Net Revenues Less Expenditures	**$0**	**$0**

Road Impact Fees-Zone 1 (Northeast) Fund - 131

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	1,262,812	1,444,000	1,040,000	1,040,000
Total Charges for Services	**$1,262,812**	**$1,444,000**	**$1,040,000**	**$1,040,000**
Miscellaneous Revenues				
Investment Income	37,923	100,000	14,000	15,000
Transportation	2,000	0	0	0
Total Miscellaneous Revenues	**$39,923**	**$100,000**	**$14,000**	**$15,000**
Subtotal Current Revenues	**$1,302,735**	**$1,544,000**	**$1,054,000**	**$1,055,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,051,616	1,170,097	17,246
Total Non-Revenues	**$0**	**$1,051,616**	**$1,170,097**	**$17,246**
Subtotal Non-Current Revenues	**$0**	**$1,051,616**	**$1,170,097**	**$17,246**
Total Fund Revenues	**$1,302,735**	**$2,595,616**	**$2,224,097**	**$1,072,246**
Expenditure Detail				
Engineering & Construction				
11th St-Jimmy Ann Dr-Nova Rd	0	0	30,347	0
Hand-Tymber Cr-Williamson	0	128,000	0	0
Impact Fees-Dist 1 Roads	35,538	781,616	100,000	72,246
Taylor Rd-Dunlawton-Spruce Creek	100,212	30,000	100,000	0
Taylor Road-Forest Preserve Bl-Summertr	75,413	0	5,260	0
Transfers to Other Funds	2,055,647	1,656,000	1,656,000	1,000,000
Williamson Bl, Indigo Dr - LPGA Bl	465	0	217,990	0
Williamson Bl-Mason-Lpga	1,703,405	0	97,254	0
Total Engineering & Construction	**$3,970,680**	**$2,595,616**	**$2,206,851**	**$1,072,246**
Total Expenditures	**$3,970,680**	**$2,595,616**	**$2,206,851**	**$1,072,246**
Total Fund Expenditures	**$3,970,680**	**$2,595,616**	**$2,206,851**	**$1,072,246**

Road Impact Fees-Zone 2 (Southeast) Fund - 132

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY 2004-05 the County issued $65 million in bonds to fund the road program. Impact fee revenues collected in Zone 2 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, 51% of the FY 2011-12 budget will be used to service the debt and 49% will be held in reserves for future projects in Zone 2. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	350,000	338,000
Miscellaneous Revenues	40,000	40,000
Subtotal Current Revenues	**$390,000**	**$378,000**
Non-Current Revenues		
Non-Revenues	789,668	686,874
Subtotal Non-Current Revenues	**$789,668**	**$686,874**
Total Revenues	**$1,179,668**	**$1,064,874**
Less Operating Transfers	538,522	538,000
Total Operating Revenues	**$641,146**	**$526,874**
Expenditures		
Capital Improvements	200,000	0
Interfund Transfers	538,522	538,000
Reserves	441,146	526,874
Total Expenditures	**$1,179,668**	**$1,064,874**
Less Operating Transfers	538,522	538,000
Total Operating Expenditures	**$641,146**	**$526,874**
Net Revenues Less Expenditures	**$0**	**$0**

Road Impact Fees-Zone 2 (Southeast) Fund - 132

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	436,244	350,000	338,000	338,000
Total Charges for Services	**$436,244**	**$350,000**	**$338,000**	**$338,000**
Miscellaneous Revenues				
Investment Income	13,706	40,000	12,000	40,000
Rent	6,500	0	0	0
Transportation	4,050	0	0	0
Total Miscellaneous Revenues	**$24,256**	**$40,000**	**$12,000**	**$40,000**
Subtotal Current Revenues	**$460,500**	**$390,000**	**$350,000**	**$378,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	789,668	1,092,049	686,874
Total Non-Revenues	**$0**	**$789,668**	**$1,092,049**	**$686,874**
Subtotal Non-Current Revenues	**$0**	**$789,668**	**$1,092,049**	**$686,874**
Total Fund Revenues	**$460,500**	**$1,179,668**	**$1,442,049**	**$1,064,874**
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 2 Roads	5,239	641,146	200,000	526,874
Pioneer Trail at Turnbull-Intersect Imprv	0	0	16,653	0
Transfers to Other Funds	538,384	538,522	538,522	538,000
Total Engineering & Construction	**$543,623**	**$1,179,668**	**$755,175**	**$1,064,874**
Total Expenditures	**$543,623**	**$1,179,668**	**$755,175**	**$1,064,874**
Total Fund Expenditures	**$543,623**	**$1,179,668**	**$755,175**	**$1,064,874**

Road Impact Fees-Zone 3 (Southwest) Fund - 133

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY 2004-05 the County issued $65 million in bonds to fund the road program. Impact fee revenues collected in Zone 3 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. Due to the decrease in Impact Fees collection in this zone, 85% of the FY 2011-12 budget will be used to service the debt and 15% will be held in reserves for future projects in Zone 3. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	957,000	610,000
Miscellaneous Revenues	15,000	1,000
Subtotal Current Revenues	**$972,000**	**$611,000**
Non-Current Revenues		
Non-Revenues	202,831	98,853
Subtotal Non-Current Revenues	**$202,831**	**$98,853**
Total Revenues	**$1,174,831**	**$709,853**
Less Operating Transfers	808,000	600,000
Total Operating Revenues	**$366,831**	**$109,853**
Expenditures		
Capital Improvements	200,000	0
Interfund Transfers	808,000	600,000
Reserves	166,831	109,853
Total Expenditures	**$1,174,831**	**$709,853**
Less Operating Transfers	808,000	600,000
Total Operating Expenditures	**$366,831**	**$109,853**
Net Revenues Less Expenditures	**$0**	**$0**

Road Impact Fees-Zone 3 (Southwest) Fund - 133

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	792,905	957,000	610,000	610,000
Total Charges for Services	**$792,905**	**$957,000**	**$610,000**	**$610,000**
Miscellaneous Revenues				
Investment Income	2,554	15,000	500	1,000
Transportation	4,500	0	0	0
Total Miscellaneous Revenues	**$7,054**	**$15,000**	**$500**	**$1,000**
Subtotal Current Revenues	**$799,959**	**$972,000**	**$610,500**	**$611,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	202,831	288,353	98,853
Total Non-Revenues	**$0**	**$202,831**	**$288,353**	**$98,853**
Subtotal Non-Current Revenues	**$0**	**$202,831**	**$288,353**	**$98,853**
Total Fund Revenues	**$799,959**	**$1,174,831**	**$898,853**	**$709,853**
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 3 Roads	0	366,831	200,000	109,853
Transfers to Other Funds	584,534	808,000	600,000	600,000
Total Engineering & Construction	**$584,534**	**$1,174,831**	**$800,000**	**$709,853**
Total Expenditures	**$584,534**	**$1,174,831**	**$800,000**	**$709,853**
Total Fund Expenditures	**$584,534**	**$1,174,831**	**$800,000**	**$709,853**

Road Impact Fees-Zone 4 (Northwest) Fund - 134

Summary: The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fees apply to residential and commercial properties. Impact fees are used to fund specific improvements to meet concurrency requirements as adopted in the County's comprehensive plan. Each fiscal year the Public Works Department is responsible for preparing a preliminary capital improvement road program for review by the transportation advisory committee (TAC) for each impact fee zone. The County Manager then presents the proposed road program, including TAC comments, to the County Council. The impact fee is subject to review by the County Council at least every four (4) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. Impact fees must be expended within five (5) years of collection or the fee payer may apply for a refund of the un-used fees, the refund must be paid back with interest at the rate of 6% per year.

In FY 2004-05 the County issued $65 million in bonds to fund the road program. Impact fee revenues collected in Zone 4 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. In FY 2011-12, 4% of the budget is for debt service, 12% for the following projects: Plymouth Ave-15A-US17/92 - 4 Laning, Orange Camp Rd, MLK to US 17/92 - 4 Laning, Kepler - SR44 to US 92 - 3 Laning; with the remaining 83% held in reserves for future capital projects in Zone 4. On August 18, 2011 Council adopted Ordinance 2011-22 suspending the collection of impact fee to residential construction effective July 1, 2011.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	635,000	635,000
Miscellaneous Revenues	40,000	40,000
Subtotal Current Revenues	**$675,000**	**$675,000**
Non-Current Revenues		
Non-Revenues	8,256,382	8,538,307
Subtotal Non-Current Revenues	**$8,256,382**	**$8,538,307**
Total Revenues	**$8,931,382**	**$9,213,307**
Less Operating Transfers	391,652	392,000
Total Operating Revenues	**$8,539,730**	**$8,821,307**
Expenditures		
Capital Improvements	640,000	1,140,000
Interfund Transfers	391,652	392,000
Reserves	7,899,730	7,681,307
Total Expenditures	**$8,931,382**	**$9,213,307**
Less Operating Transfers	391,652	392,000
Total Operating Expenditures	**$8,539,730**	**$8,821,307**
Net Revenues Less Expenditures	**$0**	**$0**

Road Impact Fees-Zone 4 (Northwest) Fund - 134

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Road Impact Fees	738,549	635,000	635,000	635,000
Total Charges for Services	**$738,549**	**$635,000**	**$635,000**	**$635,000**
Miscellaneous Revenues				
Investment Income	96,962	40,000	60,000	40,000
Transportation	8,142	0	0	0
Total Miscellaneous Revenues	**$105,104**	**$40,000**	**$60,000**	**$40,000**
Subtotal Current Revenues	**$843,653**	**$675,000**	**$695,000**	**$675,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	8,256,382	8,434,959	8,538,307
Total Non-Revenues	**$0**	**$8,256,382**	**$8,434,959**	**$8,538,307**
Subtotal Non-Current Revenues	**$0**	**$8,256,382**	**$8,434,959**	**$8,538,307**
Total Fund Revenues	**$843,653**	**$8,931,382**	**$9,129,959**	**$9,213,307**
Expenditure Detail				
Engineering & Construction				
Impact Fees-Dist 4 Roads	24,198	8,099,730	200,000	7,681,307
Kepler-SR 44 to US 92 3 Lane	0	0	0	500,000
Orange Camp-MLK-US 1792 4Ln Sty	3,913	440,000	0	440,000
Plymouth Av, SR151 - US17-92 4LN	0	0	0	200,000
Transfers to Other Funds	391,552	391,652	391,652	392,000
Total Engineering & Construction	**$419,663**	**$8,931,382**	**$591,652**	**$9,213,307**
Total Expenditures	**$419,663**	**$8,931,382**	**$591,652**	**$9,213,307**
Total Fund Expenditures	**$419,663**	**$8,931,382**	**$591,652**	**$9,213,307**

Park Impact Fees-County Fund - 135

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

Construction work on the Beck Ranch is anticipated in FY 2011-12.

The FY 2011-12 budget includes $1,857,824 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	80,000	65,000
Subtotal Current Revenues	**$80,000**	**$65,000**
Non-Current Revenues		
Non-Revenues	1,870,426	1,857,824
Subtotal Non-Current Revenues	**$1,870,426**	**$1,857,824**
Total Revenues	**$1,950,426**	**$1,922,824**
Less Operating Transfers	0	0
Total Operating Revenues	**$1,950,426**	**$1,922,824**
Expenditures		
Capital Improvements	400,000	400,000
Reserves	1,550,426	1,522,824
Total Expenditures	**$1,950,426**	**$1,922,824**
Less Operating Transfers	0	0
Total Operating Expenditures	**$1,950,426**	**$1,922,824**
Net Revenues Less Expenditures	**$0**	**$0**

Park Impact Fees-County Fund - 135

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	50,105	50,000	30,000	45,000
Investment Income	21,695	30,000	25,000	20,000
Total Miscellaneous Revenues	**$71,801**	**$80,000**	**$55,000**	**$65,000**
Subtotal Current Revenues	**$71,801**	**$80,000**	**$55,000**	**$65,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,870,426	1,802,824	1,857,824
Total Non-Revenues	**$0**	**$1,870,426**	**$1,802,824**	**$1,857,824**
Subtotal Non-Current Revenues	**$0**	**$1,870,426**	**$1,802,824**	**$1,857,824**
Total Fund Revenues	**$71,801**	**$1,950,426**	**$1,857,824**	**$1,922,824**
Expenditure Detail				
Parks Recreation and Culture				
Parks-County Wide	66,402	1,950,426	0	1,922,824
Total Parks Recreation and Culture	**$66,402**	**$1,950,426**	**$0**	**$1,922,824**
Total Expenditures	**$66,402**	**$1,950,426**	**$0**	**$1,922,824**
Total Fund Expenditures	**$66,402**	**$1,950,426**	**$0**	**$1,922,824**

Park Impact Fees-Zone 1 (Northeast) Fund - 136

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

No projects are anticipated in FY 2011-12.

The FY 2011-12 budget includes $598,592 carry forward funding from FY 2010-11 for unspent funds and an interfund transfer from Beach Capital Projects fund (313) for reimbursement of local match on Ormond Beachfront Park project.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	14,000	12,400
Subtotal Current Revenues	**$14,000**	**$12,400**
Non-Current Revenues		
Non-Revenues	331,602	798,592
Subtotal Non-Current Revenues	**$331,602**	**$798,592**
Total Revenues	**$345,602**	**$810,992**
Less Operating Transfers	0	0
Total Operating Revenues	**$345,602**	**$810,992**
Expenditures		
Reserves	345,602	810,992
Total Expenditures	**$345,602**	**$810,992**
Less Operating Transfers	0	0
Total Operating Expenditures	**$345,602**	**$810,992**
Net Revenues Less Expenditures	**$0**	**$0**

Park Impact Fees-Zone 1 (Northeast) Fund - 136

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	4,417	4,000	3,500	4,000
Investment Income	8,473	10,000	8,500	8,400
Total Miscellaneous Revenues	**$12,889**	**$14,000**	**$12,000**	**$12,400**
Subtotal Current Revenues	**$12,889**	**$14,000**	**$12,000**	**$12,400**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	200,000
Appropriated Fund Balance	0	331,602	586,592	598,592
Total Non-Revenues	**$0**	**$331,602**	**$586,592**	**$798,592**
Subtotal Non-Current Revenues	**$0**	**$331,602**	**$586,592**	**$798,592**
Total Fund Revenues	**$12,889**	**$345,602**	**$598,592**	**$810,992**
Expenditure Detail				
Parks Recreation and Culture				
Parks-Zone 1-Ne Quadrant	200,000	345,602	0	810,992
Total Parks Recreation and Culture	**$200,000**	**$345,602**	**$0**	**$810,992**
Total Expenditures	**$200,000**	**$345,602**	**$0**	**$810,992**
Total Fund Expenditures	**$200,000**	**$345,602**	**$0**	**$810,992**

Park Impact Fees-Zone 2 (Southeast) Fund - 137

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

No projects are anticipated in FY 2011-12.

The FY 2011-12 budget includes $366,012 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	21,000	14,347
Subtotal Current Revenues	**$21,000**	**$14,347**
Non-Current Revenues		
Non-Revenues	353,653	366,012
Subtotal Non-Current Revenues	**$353,653**	**$366,012**
Total Revenues	**$374,653**	**$380,359**
Less Operating Transfers	0	0
Total Operating Revenues	**$374,653**	**$380,359**
Expenditures		
Reserves	374,653	380,359
Total Expenditures	**$374,653**	**$380,359**
Less Operating Transfers	0	0
Total Operating Expenditures	**$374,653**	**$380,359**
Net Revenues Less Expenditures	**$0**	**$0**

Park Impact Fees-Zone 2 (Southeast) Fund - 137

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	11,856	15,500	8,000	10,000
Investment Income	4,103	5,500	5,500	4,347
Total Miscellaneous Revenues	**$15,958**	**$21,000**	**$13,500**	**$14,347**
Subtotal Current Revenues	**$15,958**	**$21,000**	**$13,500**	**$14,347**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	353,653	352,512	366,012
Total Non-Revenues	**$0**	**$353,653**	**$352,512**	**$366,012**
Subtotal Non-Current Revenues	**$0**	**$353,653**	**$352,512**	**$366,012**
Total Fund Revenues	**$15,958**	**$374,653**	**$366,012**	**$380,359**
Expenditure Detail				
Parks Recreation and Culture				
Parks-Zone 2-Se Quadrant	0	374,653	0	380,359
Total Parks Recreation and Culture	**$0**	**$374,653**	**$0**	**$380,359**
Total Expenditures	**$0**	**$374,653**	**$0**	**$380,359**
Total Fund Expenditures		**$374,653**	**$0**	**$380,359**

Park Impact Fees-Zone 3 (Southwest) Fund - 138

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

Construction work on the Beck Ranch is anticipated in FY 2011-12.

The FY 2011-12 budget includes $17,146 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	5,200	3,169
Subtotal Current Revenues	**$5,200**	**$3,169**
Non-Current Revenues		
Non-Revenues	10,865	17,146
Subtotal Non-Current Revenues	**$10,865**	**$17,146**
Total Revenues	**$16,065**	**$20,315**
Less Operating Transfers	0	0
Total Operating Revenues	**$16,065**	**$20,315**
Expenditures		
Capital Improvements	0	20,315
Reserves	16,065	0
Total Expenditures	**$16,065**	**$20,315**
Less Operating Transfers	0	0
Total Operating Expenditures	**$16,065**	**$20,315**
Net Revenues Less Expenditures	**$0**	**$0**

Park Impact Fees-Zone 3 (Southwest) Fund - 138

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	4,882	5,000	1,000	3,000
Investment Income	116	200	2,000	169
Total Miscellaneous Revenues	**$4,998**	**$5,200**	**$3,000**	**$3,169**
Subtotal Current Revenues	**$4,998**	**$5,200**	**$3,000**	**$3,169**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	219,394	0	0	0
Appropriated Fund Balance	0	10,865	214,146	17,146
Total Non-Revenues	**$219,394**	**$10,865**	**$214,146**	**$17,146**
Subtotal Non-Current Revenues	**$219,394**	**$10,865**	**$214,146**	**$17,146**
Total Fund Revenues	**$224,392**	**$16,065**	**$217,146**	**$20,315**
Expenditure Detail				
Parks Recreation and Culture				
Parks-Zone 3-Sw Quadrant	22,254	16,065	200,000	20,315
Total Parks Recreation and Culture	**$22,254**	**$16,065**	**$200,000**	**$20,315**
Total Expenditures	**$22,254**	**$16,065**	**$200,000**	**$20,315**
Total Fund Expenditures	**$22,254**	**$16,065**	**$200,000**	**$20,315**

Park Impact Fees-Zone 4 (Northwest) Fund - 139

Summary: The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years. On August 18, 2011 Council adopted Ordinance 2011-23 suspending the collection of impact fees to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

No projects are anticipated in FY 2011-12.

The FY 2011-12 budget includes $641,457 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	20,000	17,469
Subtotal Current Revenues	**$20,000**	**$17,469**
Non-Current Revenues		
Non-Revenues	625,180	641,457
Subtotal Non-Current Revenues	**$625,180**	**$641,457**
Total Revenues	**$645,180**	**$658,926**
Less Operating Transfers	0	0
Total Operating Revenues	**$645,180**	**$658,926**
Expenditures		
Reserves	645,180	658,926
Total Expenditures	**$645,180**	**$658,926**
Less Operating Transfers	0	0
Total Operating Expenditures	**$645,180**	**$658,926**
Net Revenues Less Expenditures	**$0**	**$0**

Park Impact Fees-Zone 4 (Northwest) Fund - 139

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Culture/Recreation	10,117	12,000	10,000	10,000
Investment Income	7,260	8,000	8,000	7,469
Total Miscellaneous Revenues	**$17,377**	**$20,000**	**$18,000**	**$17,469**
Subtotal Current Revenues	**$17,377**	**$20,000**	**$18,000**	**$17,469**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	625,180	623,457	641,457
Total Non-Revenues	**$0**	**$625,180**	**$623,457**	**$641,457**
Subtotal Non-Current Revenues	**$0**	**$625,180**	**$623,457**	**$641,457**
Total Fund Revenues	**$17,377**	**$645,180**	**$641,457**	**$658,926**
Expenditure Detail				
Parks Recreation and Culture				
Parks-Zone 4-Nw Quadrant	0	645,180	0	658,926
Total Parks Recreation and Culture	**$0**	**$645,180**	**$0**	**$658,926**
Total Expenditures	**$0**	**$645,180**	**$0**	**$658,926**
Total Fund Expenditures		**$645,180**		**$658,926**

Fire Services Fund - 140

Summary: The Fire Services Fund was established in FY 1999-2000 and replaced six (6) separate fire districts. The unified district was created to provide a uniform level of service at a single tax rate. The ad valorem millage rate for FY 2011-12 is 3.6315. Property taxes are 98% of the revenues for the fire district. There are 23 stations in the Fire District, one of which is a cooperative effort with Flagler County and is staffed by Flagler County, and the Lake Harney station (Station 37) is staffed by volunteers. Fire Administration manages the fire station at the Daytona Beach International Airport, which is funded by the airport, and a central HAZMAT station which is funded by the General Fund. The Fire District also funds the Fire Services Institute, which provides countywide and regional training and certification for firefighters. Transition positions are included as part of the Fire Services cost saving measures. Seventeen positions were budgeted in Transition during FY 2010-11 and an additional twelve for FY 2011-12. Eleven positions have been elminated through attrition. The Capital Improvements program for FY 2011-12 consists of $130,515 of carryover funding for renovations to Station 12 (Taylor Rd) and $18,000 for the scheduled replacement of the exhaust ventilation system at Station 34. Additionally, major capital purchases for FY 2011-12 include the replacement of 800 MHz radios and SCBA (Self Contained Breathing Apparatus) upgrades. Transfers include returning $225,000 to the impact fee funds for the Emergency Vehicle Driver Safety Training Pad project which will no longer occur, as well as $873,000 to the Fleet Fund towards the purchase of two engine tankers.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	21,709,449	20,157,896
Intergovernmental Revenues	42,872	47,192
Charges for Services	56,000	65,750
Miscellaneous Revenues	127,720	198,550
Subtotal Current Revenues	**$21,936,041**	**$20,469,388**
Non-Current Revenues		
Non-Revenues	10,594,267	11,547,920
Subtotal Non-Current Revenues	**$10,594,267**	**$11,547,920**
Total Revenues	**$32,530,308**	**$32,017,308**
Less Operating Transfers	0	225,000
Total Operating Revenues	**$32,530,308**	**$31,792,308**
Expenditures		
Personal Services	14,899,966	13,815,830
Operating Expenses	8,527,847	6,657,255
Reimbursements	(31,923)	(36,708)
Capital Outlay	393,997	1,652,290
Capital Improvements	588,815	148,515
Grants and Aids	23,432	839,879
Interfund Transfers	0	1,098,000
Reserves	8,128,174	7,842,247
Total Expenditures	**$32,530,308**	**$32,017,308**
Less Operating Transfers	0	225,000
Total Operating Expenditures	**$32,530,308**	**$31,792,308**
Net Revenues Less Expenditures	**$0**	**$0**

Fire Services Fund - 140

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	24,847,037	21,664,449	21,664,449	20,082,896
Ad Valorem Taxes-Delinquent	85,566	45,000	45,000	75,000
Total Taxes	**$24,932,604**	**$21,709,449**	**$21,709,449**	**$20,157,896**
Intergovernmental Revenues				
FF Supp Comp	37,565	37,200	37,200	41,520
Payment in Lieu of Taxes	15,218	5,672	5,672	5,672
Total Intergovernmental Revenues	**$52,783**	**$42,872**	**$42,872**	**$47,192**
Charges for Services				
Charges for Labor	0	0	1,857	0
Child Safety Seat-Deposit Forf	0	0	0	750
Fire Protection Svcs-DeBary	107,687	0	0	0
Fire Training Charges	61,141	56,000	56,000	65,000
Total Charges for Services	**$168,827**	**$56,000**	**$57,857**	**$65,750**
Miscellaneous Revenues				
Interest Income	11,580	3,000	10,000	8,000
Investment Income	230,403	121,670	187,500	187,500
Miscellaneous Revenue	167	50	50	50
Other Contributions & Donation	871	0	0	0
Sale-Surplus Furn/Fixtr/Equipment	37,482	3,000	12,000	3,000
Total Miscellaneous Revenues	**$280,503**	**$127,720**	**$209,550**	**$198,550**
Subtotal Current Revenues	**$25,434,717**	**$21,936,041**	**$22,019,728**	**$20,469,388**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	83,486	0
Contributions	1,744	0	0	0
Appropriated Fund Balance	0	10,594,267	13,326,986	11,547,920
Total Non-Revenues	**$1,744**	**$10,594,267**	**$13,410,472**	**$11,547,920**
Subtotal Non-Current Revenues	**$1,744**	**$10,594,267**	**$13,410,472**	**$11,547,920**
Total Fund Revenues	**$25,436,461**	**$32,530,308**	**$35,430,200**	**$32,017,308**

Fire Services Fund - 140

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Fire Services				
Administration	291,119	407,329	335,168	352,674
Appropriated Reserves	0	2,193,604	0	2,054,812
Child Passenger Safety Program	1,700	750	750	750
Emergency Medical Services (EMS)	217,069	0	0	273,287
Fire Services	1,023,595	1,128,771	725,943	1,108,716
Fire Transition Reserves	0	5,934,570	0	5,787,435
Logistics	4,516,526	5,086,251	5,395,331	5,289,599
Management Services	604,249	481,880	418,264	464,652
Operations	15,552,220	15,682,846	15,653,456	14,517,540
Station 11 Renovation	30,877	344,616	350,000	0
Station 12 Addition (Spruce Creek)	57,607	65,080	31,070	130,515
Station 16 With Flagler County	21,057	19,694	19,694	22,496
Station 18 with Flagler County	10,416	9,910	9,432	7,666
Station 34 Renovation	9,460	179,119	3,300	0
Station 46 Addition (Glenwood)	223	0	0	0
Support Services	261,685	455,273	450,342	436,463
Training	414,133	504,065	438,030	429,503
Training and Maintenance	32,467	36,550	51,500	43,200
Transfers To Other Funds	0	0	0	1,098,000
Total Fire Services	**$23,044,403**	**$32,530,308**	**$23,882,280**	**$32,017,308**
Total Expenditures	**$23,044,403**	**$32,530,308**	**$23,882,280**	**$32,017,308**
Total Fund Expenditures	**$23,044,403**	**$32,530,308**	**$23,882,280**	**$32,017,308**

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Fire Impact Fees-Zone 1 (Northeast) Fund - 151

Summary: The Fire/Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In FY 2011-12, a transfer from the Fire Fund (140) in the amount of $43,750 is budgeted as reimbursement for an Emergency Vehicle Driving Safety Training Pad at the Training Center that was cancelled. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	16,200	3,300
Subtotal Current Revenues	**$16,200**	**$3,300**
Non-Current Revenues		
Non-Revenues	160,595	47,777
Subtotal Non-Current Revenues	**$160,595**	**$47,777**
Total Revenues	**$176,795**	**$51,077**
Less Operating Transfers	0	0
Total Operating Revenues	**$176,795**	**$51,077**
Expenditures		
Reserves	176,795	51,077
Total Expenditures	**$176,795**	**$51,077**
Less Operating Transfers	0	0
Total Operating Expenditures	**$176,795**	**$51,077**
Net Revenues Less Expenditures	**$0**	**$0**

Fire Impact Fees-Zone 1 (Northeast) Fund - 151

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	1,289	1,200	400	300
Public Safety	8,378	15,000	2,800	3,000
Total Miscellaneous Revenues	**$9,668**	**$16,200**	**$3,200**	**$3,300**
Subtotal Current Revenues	**$9,668**	**$16,200**	**$3,200**	**$3,300**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	43,750
Appropriated Fund Balance	0	160,595	112,827	4,027
Total Non-Revenues	**$0**	**$160,595**	**$112,827**	**$47,777**
Subtotal Non-Current Revenues	**$0**	**$160,595**	**$112,827**	**$47,777**
Total Fund Revenues	**$9,668**	**$176,795**	**$116,027**	**$51,077**
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 1	0	176,795	0	51,077
Transfers To Other Funds	0	0	112,000	0
Total Fire Services	**$0**	**$176,795**	**$112,000**	**$51,077**
Total Expenditures	**$0**	**$176,795**	**$112,000**	**$51,077**
Total Fund Expenditures	**$0**	**$176,795**	**$112,000**	**$51,077**

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

Summary: The Fire/Rescue Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending The Fire/Rescue Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In FY 2011-12 a transfer from the Fire Fund in the amount of $43,750 is budgeted as revenue. This is a reimbursement for an Emergency Vehicle Driving Safety Training Pad at the Training Center. This project did not occur, therefore the money is being returned back to the Impact Fee Fund. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	13,000	6,300
Subtotal Current Revenues	**$13,000**	**$6,300**
Non-Current Revenues		
Non-Revenues	283,425	51,832
Subtotal Non-Current Revenues	**$283,425**	**$51,832**
Total Revenues	**$296,425**	**$58,132**
Less Operating Transfers	0	0
Total Operating Revenues	**$296,425**	**$58,132**
Expenditures		
Reserves	296,425	58,132
Total Expenditures	**$296,425**	**$58,132**
Less Operating Transfers	0	0
Total Operating Expenditures	**$296,425**	**$58,132**
Net Revenues Less Expenditures	**$0**	**$0**

Fire Impact Fees-Zone 2 (Southeast) Fund - 152

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	2,745	3,000	1,800	300
Public Safety	15,750	10,000	6,500	6,000
Total Miscellaneous Revenues	**$18,496**	**$13,000**	**$8,300**	**$6,300**
Subtotal Current Revenues	**$18,496**	**$13,000**	**$8,300**	**$6,300**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	43,750
Appropriated Fund Balance	0	283,425	237,782	8,082
Total Non-Revenues	**$0**	**$283,425**	**$237,782**	**$51,832**
Subtotal Non-Current Revenues	**$0**	**$283,425**	**$237,782**	**$51,832**
Total Fund Revenues	**$18,496**	**$296,425**	**$246,082**	**$58,132**
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 2	0	296,425	238,000	58,132
Total Fire Services	**$0**	**$296,425**	**$238,000**	**$58,132**
Total Expenditures	**$0**	**$296,425**	**$238,000**	**$58,132**
Total Fund Expenditures	**$0**	**$296,425**	**$238,000**	**$58,132**

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

Summary: The Fire/Rescue Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In FY 2011-12 a transfer from the Fire Fund in the amount of $43,750 is budgeted as revenue. This is a reimbursement for an Emergency Vehicle Driving Safety Training Pad at the Training Center. This project did not occur, therefore the money is being returned back to the Impact Fee Fund. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	26,000	21,000
Subtotal Current Revenues	**$26,000**	**$21,000**
Non-Current Revenues		
Non-Revenues	606,504	317,960
Subtotal Non-Current Revenues	**$606,504**	**$317,960**
Total Revenues	**$632,504**	**$338,960**
Less Operating Transfers	0	0
Total Operating Revenues	**$632,504**	**$338,960**
Expenditures		
Capital Improvements	250,000	0
Reserves	382,504	338,960
Total Expenditures	**$632,504**	**$338,960**
Less Operating Transfers	0	0
Total Operating Expenditures	**$632,504**	**$338,960**
Net Revenues Less Expenditures	**$0**	**$0**

Fire Impact Fees-Zone 3 (Southwest) Fund - 153

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	6,488	6,000	4,500	1,000
Public Safety	6,843	20,000	20,000	20,000
Total Miscellaneous Revenues	**$13,331**	**$26,000**	**$24,500**	**$21,000**
Subtotal Current Revenues	**$13,331**	**$26,000**	**$24,500**	**$21,000**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	43,750
Appropriated Fund Balance	0	606,504	555,710	274,210
Total Non-Revenues	**$0**	**$606,504**	**$555,710**	**$317,960**
Subtotal Non-Current Revenues	**$0**	**$606,504**	**$555,710**	**$317,960**
Total Fund Revenues	**$13,331**	**$632,504**	**$580,210**	**$338,960**
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 3	0	382,504	306,000	338,960
Station 38	0	250,000	0	0
Total Fire Services	**$0**	**$632,504**	**$306,000**	**$338,960**
Total Expenditures	**$0**	**$632,504**	**$306,000**	**$338,960**
Total Fund Expenditures	**$0**	**$632,504**	**$306,000**	**$338,960**

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

Summary: The Fire/Rescue Impact Fees were established by ordinance in 1989, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fees apply to both residential and commercial properties. Impact fees are used to fund specific improvements in facilities or capital equipment. The fee is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI). The index change for the 12 months ending December 31 of the previous year is used to make adjustments effective May 1 of each year. The impact fee is subject to review by the County Council at least every six (6) years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In FY 2011-12 a transfer from the Fire Fund in the amount of $93,750 is budgeted as revenue. $43,750 is a reimbursement for an Emergency Vehicle Driving Safety Training Pad at the Training Center and $50,000 for a land purchase for relocation of Station 43. These projects did not occur, therefore the money is being returned back to the Impact Fee Fund. On August 18, 2011 Council adopted Ordinance 2011-21 suspending the collection of impact fee to residential construction effective July 1, 2011. Any negative fiscal impact resulting from this suspension will be addressed via the budget amendment process in FY12.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	22,500	15,700
Subtotal Current Revenues	**$22,500**	**$15,700**
Non-Current Revenues		
Non-Revenues	404,708	99,354
Subtotal Non-Current Revenues	**$404,708**	**$99,354**
Total Revenues	**$427,208**	**$115,054**
Less Operating Transfers	0	0
Total Operating Revenues	**$427,208**	**$115,054**
Expenditures		
Capital Improvements	380,000	0
Reserves	47,208	115,054
Total Expenditures	**$427,208**	**$115,054**
Less Operating Transfers	0	0
Total Operating Expenditures	**$427,208**	**$115,054**
Net Revenues Less Expenditures	**$0**	**$0**

Fire Impact Fees-Zone 4 (Northwest) Fund - 154

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	4,377	4,500	2,400	700
Public Safety	15,424	18,000	15,000	15,000
Total Miscellaneous Revenues	**$19,801**	**$22,500**	**$17,400**	**$15,700**
Subtotal Current Revenues	**$19,801**	**$22,500**	**$17,400**	**$15,700**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	93,750
Appropriated Fund Balance	0	404,708	368,980	5,604
Total Non-Revenues	**$0**	**$404,708**	**$368,980**	**$99,354**
Subtotal Non-Current Revenues	**$0**	**$404,708**	**$368,980**	**$99,354**
Total Fund Revenues	**$19,801**	**$427,208**	**$386,380**	**$115,054**
Expenditure Detail				
Fire Services				
Fire Impact Fees - Zone 4	0	47,208	0	115,054
Station 46 Addition (Glenwood)	26,848	380,000	380,776	0
Total Fire Services	**$26,848**	**$427,208**	**$380,776**	**$115,054**
Total Expenditures	**$26,848**	**$427,208**	**$380,776**	**$115,054**
Total Fund Expenditures	**$26,848**	**$427,208**	**$380,776**	**$115,054**

Silver Sands/Bethune Beach MSD Fund - 157

Summary: The Silver Sands/Bethune Beach Municipal Service District (MSD) was established by Volusia County Ordinances 77-30 and 79-18. Municipal services provided within the District are determined by the Volusia County Council and funded through the levy of a millage as authorized by the constitution and statutory law. The FY 2011-12 proposed millage is 0.01630 mills. In addition, a subsidy of $3,823 is required from the General Fund to offset increased utilities and operating costs.

	Adopted FY 2010-11	Budget FY 2011-12
Revenues		
Current Revenues		
Taxes	10,205	9,848
Miscellaneous Revenues	37	64
Subtotal Current Revenues	**$10,242**	**$9,912**
Non-Current Revenues		
Non-Revenues	5,690	7,099
Subtotal Non-Current Revenues	**$5,690**	**$7,099**
Total Revenues	**$15,932**	**$17,011**
Less Operating Transfers	0	0
Total Operating Revenues	**$15,932**	**$17,011**
Expenditures		
Operating Expenses	15,932	17,011
Total Expenditures	**$15,932**	**$17,011**
Less Operating Transfers	0	0
Total Operating Expenditures	**$15,932**	**$17,011**
Net Revenues Less Expenditures	**$0**	**$0**

Silver Sands/Bethune Beach MSD Fund - 157

	Actual FY 2009-10	Adopted FY 2010-11	Estimated FY 2010-11	Budget FY 2011-12
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	11,714	10,205	10,205	9,848
Ad Valorem Taxes-Delinquent	14	0	(1)	0
Total Taxes	**$11,728**	**$10,205**	**$10,204**	**$9,848**
Miscellaneous Revenues				
Interest Income	5	0	4	0
Investment Income	99	37	53	64
Total Miscellaneous Revenues	**$104**	**$37**	**$57**	**$64**
Subtotal Current Revenues	**$11,832**	**$10,242**	**$10,261**	**$9,912**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	6,582	3,254	3,254	3,823
Appropriated Fund Balance	0	2,436	5,172	3,276
Total Non-Revenues	**$6,582**	**$5,690**	**$8,426**	**$7,099**
Subtotal Non-Current Revenues	**$6,582**	**$5,690**	**$8,426**	**$7,099**
Total Revenues	**$18,414**	**$15,932**	**$18,687**	**$17,011**
Expenditure Detail				
Non-Departmental				
Silver Sands/Bethune Beach MSD	15,478	15,932	15,411	17,011
Total Non-Departmental	**$15,478**	**$15,932**	**$15,411**	**$17,011**
Total Expenditures	**$15,478**	**$15,932**	**$15,411**	**$17,011**

Gemini Springs Endowment Fund - 158

Summary: Gemini Springs Endowment Fund received an initial check dated September 6, 2002 in the amount of $100,000 from the St. John's River Water Management District. The funds are to provide security and maintenance assistance for the trail connecting Lake Monroe Park and Gemini Springs Park.

FY 2011-12 budget includes $103,547 carry forward funding from FY 2010-11 for unspent funds.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	1,535	1,200
Subtotal Current Revenues	**$1,535**	**$1,200**
Non-Current Revenues		
Non-Revenues	102,343	103,547
Subtotal Non-Current Revenues	**$102,343**	**$103,547**
Total Revenues	**$103,878**	**$104,747**
Less Operating Transfers	0	0
Total Operating Revenues	**$103,878**	**$104,747**
Expenditures		
Operating Expenses	5,000	5,000
Reserves	98,878	99,747
Total Expenditures	**$103,878**	**$104,747**
Less Operating Transfers	0	0
Total Operating Expenditures	**$103,878**	**$104,747**
Net Revenues Less Expenditures	**$0**	**$0**

Gemini Springs Endowment Fund - 158

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Miscellaneous Revenues				
Investment Income	1,255	1,535	1,535	1,200
Total Miscellaneous Revenues	**$1,255**	**$1,535**	**$1,535**	**$1,200**
Subtotal Current Revenues	**$1,255**	**$1,535**	**$1,535**	**$1,200**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	102,343	107,012	103,547
Total Non-Revenues	**$0**	**$102,343**	**$107,012**	**$103,547**
Subtotal Non-Current Revenues	**$0**	**$102,343**	**$107,012**	**$103,547**
Total Fund Revenues	**$1,255**	**$103,878**	**$108,547**	**$104,747**
Expenditure Detail				
Parks Recreation and Culture				
Gemini Springs Endowment	0	103,878	5,000	104,747
Total Parks Recreation and Culture	**$0**	**$103,878**	**$5,000**	**$104,747**
Total Expenditures	**$0**	**$103,878**	**$5,000**	**$104,747**
Total Fund Expenditures		**$103,878**	**$5,000**	**$104,747**

Stormwater Utility Fund - 159

Summary: The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The Stormwater fee was originally assessed in FY 1993-94, as established by Ordinance 92-89. The full stormwater authorization is contained in County Code Chapter 122, Article IV. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU). The fee was revised in 2005 to be $72 per year per ERU. The fee is to fund the stormwater management system which is designed to control discharges from rainfall and runoff, to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution.

A significant change in this fund for FY 2011-12 and forward is the elimination of the practice of posting charges for labor to other entities within county government as revenue. This practice had the effect of overstating both revenues and expenditures. The practice has been replaced with an expenditure reimbursement process, which more accurately reflects the actual revenues and expenditures associated with this fund.

The Capital Improvements program for FY 2011-12 includes $435,000 for land acquisition, $320,000 for Total Maximum Daily Load (TMDL) assessments, and $1,150,000 for improvements at Daytona Park Estates, North Peninsula, Miller Lake, Massachusetts/Voorhis, and other local projects. In addition to these Capital Projects, $3.3M is held in Reserves for the purchase of flood-prone properties and the construction of countywide retention ponds to address flooding and water quality issues.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	6,898,122	4,200,000
Miscellaneous Revenues	60,000	60,000
Subtotal Current Revenues	**$6,958,122**	**$4,260,000**
Non-Current Revenues		
Non-Revenues	3,670,687	4,667,469
Subtotal Non-Current Revenues	**$3,670,687**	**$4,667,469**
Total Revenues	**$10,628,809**	**$8,927,469**
Less Operating Transfers	0	0
Total Operating Revenues	**$10,628,809**	**$8,927,469**
Expenditures		
Personal Services	2,770,864	2,733,084
Operating Expenses	1,638,063	1,800,978
Reimbursements	0	(2,205,000)
Capital Outlay	478,670	539,076
Capital Improvements	3,161,527	2,690,000
Debt Service	60,052	60,052
Reserves	2,519,633	3,309,279
Total Expenditures	**$10,628,809**	**$8,927,469**
Less Operating Transfers	0	0
Total Operating Expenditures	**$10,628,809**	**$8,927,469**
Net Revenues Less Expenditures	**$0**	**$0**

Stormwater Utility Fund - 159

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Charges for Services				
Charges for Labor	2,292,386	2,698,122	0	0
Storm Water Management Fees	4,625,761	4,200,000	4,200,000	4,200,000
Total Charges for Services	**$6,918,147**	**$6,898,122**	**$4,200,000**	**$4,200,000**
Miscellaneous Revenues				
Investment Income	51,497	60,000	50,000	60,000
Other Reimbursements	30,372	0	2,002	0
Sale-Surplus Furn/Fixtr/Equipment	0	0	20,000	0
Total Miscellaneous Revenues	**$81,869**	**$60,000**	**$72,002**	**$60,000**
Subtotal Current Revenues	**$7,000,017**	**$6,958,122**	**$4,272,002**	**$4,260,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	3,670,687	3,985,441	4,667,469
Total Non-Revenues	**$0**	**$3,670,687**	**$3,985,441**	**$4,667,469**
Subtotal Non-Current Revenues	**$0**	**$3,670,687**	**$3,985,441**	**$4,667,469**
Total Fund Revenues	**$7,000,017**	**$10,628,809**	**$8,257,443**	**$8,927,469**

Stormwater Utility Fund - 159

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Stormwater				
Appropriated Reserves	0	2,447,406	0	2,283,823
Daytona Pk Est SW Mstr Plan	0	60,000	75,000	50,000
Drainage Task Team	0	4,036,529	908,646	3,610,417
Local Projects	0	500,000	350,000	650,000
Massachusetts/Voorhis	0	0	0	100,000
McGarity Basin Outfall Improvements	0	200,000	250,000	0
Miller Lake Improvements	0	0	0	200,000
Nova Canal Improvements	0	53,298	53,298	0
NPDES	0	30,000	30,000	30,000
N Peninsula SW Impr PhI	0	240,000	320,000	400,000
Rio Way	0	953,229	0	953,229
Spruce Cr Sub Basin	0	250,000	40,000	200,000
Stormwater Admin	0	1,388,347	1,178,030	0
Swales Construction	0	200,000	0	0
Tanglwood Pump Station Impr	0	100,000	265,000	0
TMDL	0	170,000	120,000	450,000
Total Stormwater	**$0**	**$10,628,809**	**$3,589,974**	**$8,927,469**
Expenditure Detail				
Water Resources and Utilities				
Administration	2,157,816	0	0	0
Drainage Task Team	3,239,445	0	0	0
Gabordy Basin Improvements	4,307	0	0	0
Local Projects	727,699	0	0	0
McGarity Basin Outfall Improvements	4,740	0	0	0
Miller Lake Improvements	15,000	0	0	0
NPDES	11,531	0	0	0
N Peninsula SW Impr Phase 1	299,178	0	0	0
Swale Construction	8,411	0	0	0
Total Maximum Daily Load (TMDL)	60,000	0	0	0
Total Water Resources and Utilities	**$6,528,126**	**$0**	**$0**	**$0**
Total Expenditures	**$6,528,126**	**$10,628,809**	**$3,589,974**	**$8,927,469**
Total Fund Expenditures	**$6,528,126**	**$10,628,809**	**$3,589,974**	**$8,927,469**

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Law Enforcement Trust Fund - 170

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	33,000	31,000
Subtotal Current Revenues	**$33,000**	**$31,000**
Non-Current Revenues		
Non-Revenues	914,566	332,475
Subtotal Non-Current Revenues	**$914,566**	**$332,475**
Total Revenues	**$947,566**	**$363,475**
Less Operating Transfers	0	0
Total Operating Revenues	**$947,566**	**$363,475**
Expenditures		
Operating Expenses	428,000	318,475
Capital Outlay	150,000	0
Interfund Transfers	35,000	0
Reserves	334,566	45,000
Total Expenditures	**$947,566**	**$363,475**
Less Operating Transfers	0	0
Total Operating Expenditures	**$947,566**	**$363,475**
Net Revenues Less Expenditures	**$0**	**$0**

Law Enforcement Trust Fund - 170

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Insurance Proceeds-Loss Furn/Equipment	3,530	0	0	0
Investment Income	9,913	15,000	6,000	13,000
Sale-Surplus Furn/Fixtr/Equipment	16,632	18,000	30,000	18,000
Total Miscellaneous Revenues	**$30,075**	**$33,000**	**$36,000**	**$31,000**
Subtotal Current Revenues	**$30,075**	**$33,000**	**$36,000**	**$31,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	334,566	393,178	22,475
Confiscated Property Trust Rev	487,022	560,000	250,000	300,000
Awarded Evidence Funds	128,516	20,000	20,000	10,000
Total Non-Revenues	**$615,538**	**$914,566**	**$663,178**	**$332,475**
Subtotal Non-Current Revenues	**$615,538**	**$914,566**	**$663,178**	**$332,475**
Total Fund Revenues	**$645,613**	**$947,566**	**$699,178**	**$363,475**
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	720,064	947,566	676,703	363,475
Total Office of the Sheriff	**$720,064**	**$947,566**	**$676,703**	**$363,475**
Total Expenditures	**$720,064**	**$947,566**	**$676,703**	**$363,475**
Total Fund Expenditures	**$720,064**	**$947,566**	**$676,703**	**$363,475**

Beach Enforcement Trust Fund - 171

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Division of Beach Safety to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	175	175
Subtotal Current Revenues	**$175**	**$175**
Non-Current Revenues		
Non-Revenues	16,297	18,568
Subtotal Non-Current Revenues	**$16,297**	**$18,568**
Total Revenues	**$16,472**	**$18,743**
Less Operating Transfers	0	0
Total Operating Revenues	**$16,472**	**$18,743**
Expenditures		
Reserves	16,472	18,743
Total Expenditures	**$16,472**	**$18,743**
Less Operating Transfers	0	0
Total Operating Expenditures	**$16,472**	**$18,743**
Net Revenues Less Expenditures	**$0**	**$0**

Beach Enforcement Trust Fund - 171

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	191	175	175	175
Total Miscellaneous Revenues	**$191**	**$175**	**$175**	**$175**
Subtotal Current Revenues	**$191**	**$175**	**$175**	**$175**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	16,297	17,393	17,568
Awarded Evidence Funds	1,080	0	0	1,000
Total Non-Revenues	**$1,080**	**$16,297**	**$17,393**	**$18,568**
Subtotal Non-Current Revenues	**$1,080**	**$16,297**	**$17,393**	**$18,568**
Total Fund Revenues	**$1,271**	**$16,472**	**$17,568**	**$18,743**
Expenditure Detail				
Beach Safety				
Trust Accounts	0	16,472	0	18,743
Total Beach Safety	**$0**	**$16,472**	**$0**	**$18,743**
Total Expenditures	**$0**	**$16,472**	**$0**	**$18,743**
Total Fund Expenditures	**$0**	**$16,472**	**$0**	**$18,743**

Federal Forfeiture Sharing Justice Fund - 172

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	4,200	9,000
Subtotal Current Revenues	**$4,200**	**$9,000**
Non-Current Revenues		
Non-Revenues	798,980	1,487,714
Subtotal Non-Current Revenues	**$798,980**	**$1,487,714**
Total Revenues	**$803,180**	**$1,496,714**
Less Operating Transfers	0	0
Total Operating Revenues	**$803,180**	**$1,496,714**
Expenditures		
Operating Expenses	75,000	361,000
Capital Improvements	700,000	0
Reserves	28,180	1,135,714
Total Expenditures	**$803,180**	**$1,496,714**
Less Operating Transfers	0	0
Total Operating Expenditures	**$803,180**	**$1,496,714**
Net Revenues Less Expenditures	**$0**	**$0**

Federal Forfeiture Sharing Justice Fund - 172

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	7,330	4,000	10,000	9,000
Sale-Surplus Furn/Fixtr/Equipment	0	200	0	0
Total Miscellaneous Revenues	**$7,330**	**$4,200**	**$10,000**	**$9,000**
Subtotal Current Revenues	**$7,330**	**$4,200**	**$10,000**	**$9,000**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	28,180	552,860	987,714
Justice-Confiscated Property	109,745	770,800	1,500,000	500,000
Total Non-Revenues	**$109,745**	**$798,980**	**$2,052,860**	**$1,487,714**
Subtotal Non-Current Revenues	**$109,745**	**$798,980**	**$2,052,860**	**$1,487,714**
Total Fund Revenues	**$117,075**	**$803,180**	**$2,062,860**	**$1,496,714**
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	488,463	803,180	1,075,146	1,496,714
Total Office of the Sheriff	**$488,463**	**$803,180**	**$1,075,146**	**$1,496,714**
Total Expenditures	**$488,463**	**$803,180**	**$1,075,146**	**$1,496,714**
Total Fund Expenditures	**$488,463**	**$803,180**	**$1,075,146**	**$1,496,714**

Federal Forfeiture Sharing Treasury Fund - 173

Summary: Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S. local boards of county commissioners or the governing body of a municipality can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	2,000	100
Subtotal Current Revenues	**$2,000**	**$100**
Non-Current Revenues		
Non-Revenues	4,304	1,734
Subtotal Non-Current Revenues	**$4,304**	**$1,734**
Total Revenues	**$6,304**	**$1,834**
Less Operating Transfers	0	0
Total Operating Revenues	**$6,304**	**$1,834**
Expenditures		
Operating Expenses	2,000	1,834
Reserves	4,304	0
Total Expenditures	**$6,304**	**$1,834**
Less Operating Transfers	0	0
Total Operating Expenditures	**$6,304**	**$1,834**
Net Revenues Less Expenditures	**$0**	**$0**

Federal Forfeiture Sharing Treasury Fund - 173

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	79	2,000	100	100
Total Miscellaneous Revenues	**$79**	**$2,000**	**$100**	**$100**
Subtotal Current Revenues	**$79**	**$2,000**	**$100**	**$100**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	4,304	4,283	1,734
Total Non-Revenues	**$0**	**$4,304**	**$4,283**	**$1,734**
Subtotal Non-Current Revenues	**$0**	**$4,304**	**$4,283**	**$1,734**
Total Fund Revenues	**$79**	**$6,304**	**$4,383**	**$1,834**
Expenditure Detail				
Office of the Sheriff				
Trust Accounts	0	6,304	2,649	1,834
Total Office of the Sheriff	**$0**	**$6,304**	**$2,649**	**$1,834**
Total Expenditures	**$0**	**$6,304**	**$2,649**	**$1,834**
Total Fund Expenditures	**$0**	**$6,304**	**$2,649**	**$1,834**

Waste Collection Fund - 440

Summary: Volusia County established the Waste Collection fund to account for collection services and mechanisms for solid waste and recycling programs. The unincorporated residential collection non-ad valorem special assessment is billed annually on citizens' property tax bill. On 8/6/2009, the County Council approved a rate cap of $240, as authorized per 197.3632(6) F.S. and set the rate at $190. The FY2011-12 special assessment rate remains at $190 and provides for garbage collection, yard waste collection and recycling collection. All collection services are provided through contracts with private companies and negotiations are set to begin for this function. FY 2010-11 was the final year for transfer of funds to the Solid Waste Fund.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	8,238,210	8,194,347
Miscellaneous Revenues	193,000	180,000
Subtotal Current Revenues	**$8,431,210**	**$8,374,347**
Non-Current Revenues		
Non-Revenues	229,541	414,645
Subtotal Non-Current Revenues	**$229,541**	**$414,645**
Total Revenues	**$8,660,751**	**$8,788,992**
Less Operating Transfers	1,569,340	0
Total Operating Revenues	**$7,091,411**	**$8,788,992**
Expenditures		
Operating Expenses	7,069,340	8,176,891
Interfund Transfers	1,569,340	0
Reserves	22,071	612,101
Total Expenditures	**$8,660,751**	**$8,788,992**
Less Operating Transfers	1,569,340	0
Total Operating Expenditures	**$7,091,411**	**$8,788,992**
Net Revenues Less Expenditures	**$0**	**$0**

Waste Collection Fund - 440

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Intergovernmental Revenues				
Landfill Grants	13,514	0	0	0
Total Intergovernmental Revenues	**$13,514**	**$0**	**$0**	**$0**
Charges for Services				
Waste Collection Services	8,187,182	8,238,210	8,181,999	8,194,347
Total Charges for Services	**$8,187,182**	**$8,238,210**	**$8,181,999**	**$8,194,347**
Miscellaneous Revenues				
Interest Income	0	1,000	0	0
Investment Income	38,986	25,000	25,000	25,000
Sale of Recyclables	149,196	142,000	140,000	125,000
Sales-Fuels, Materials, Supplies	41,591	25,000	32,174	30,000
Total Miscellaneous Revenues	**$229,772**	**$193,000**	**$197,174**	**$180,000**
Subtotal Current Revenues	**$8,430,467**	**$8,431,210**	**$8,379,173**	**$8,374,347**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	229,541	628,853	414,645
Total Non-Revenues	**$0**	**$229,541**	**$628,853**	**$414,645**
Subtotal Non-Current Revenues	**$0**	**$229,541**	**$628,853**	**$414,645**
Total Fund Revenues	**$8,430,467**	**$8,660,751**	**$9,008,026**	**$8,788,992**
Expenditure Detail				
Solid Waste				
Collection	7,018,174	7,076,411	7,012,041	8,788,992
Keep America Beautiful Grant	22,566	15,000	12,000	0
Transfer to Other Funds	1,569,340	1,569,340	1,569,340	0
Total Solid Waste	**$8,610,080**	**$8,660,751**	**$8,593,381**	**$8,788,992**
Total Expenditures	**$8,610,080**	**$8,660,751**	**$8,593,381**	**$8,788,992**
Total Fund Expenditures	**$8,610,080**	**$8,660,751**	**$8,593,381**	**$8,788,992**

Solid Waste Fund - 450

Summary: The Solid Waste Division operates under the authority of F.S. § 125.01, and chapter 110, article IV, division 2, for municipal service districts and F.S. § 403.706 for local government solid waste management responsibilities. The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at our two facilities: West Volusia Transfer Station and the Tomoka Farms Road Landfill. The core of this operation provides multiple services to include Class I and Class III waste disposal and Construction and Demolition. Public-private partnership programs include recycling, sludge processing, methane gas recovery to energy and other special wastes services that include household hazardous waste disposal and electronics and fluorescent bulb recycling. Planned capital improvements include design of a citizen's drop-off area and partial closure of the south, west, and north slopes of Tomoka Farms Road Landfill. The final scheduled interfund transfer from Waste Colleciton, 440, was made in FY 2010-11 in the amount of $1.6 million. Capital Outlay increases which are offset by decreases in Capital Improvements include replacement of heavy equipment vehicles, new fencing, and inventory equipment. Reserves decreased in FY 2011-12 as operating revenues declined while maintaining required closure reserves.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Taxes	180,000	242,100
Licenses and Permits	9,000	12,150
Charges for Services	14,253,501	12,248,339
Miscellaneous Revenues	468,750	566,300
Subtotal Current Revenues	**$14,911,251**	**$13,068,889**
Non-Current Revenues		
Non-Revenues	13,435,695	12,647,399
Subtotal Non-Current Revenues	**$13,435,695**	**$12,647,399**
Total Revenues	**$28,346,946**	**$25,716,288**
Less Operating Transfers	0	0
Total Operating Revenues	**$28,346,946**	**$25,716,288**
Expenditures		
Personal Services	3,689,601	3,612,602
Operating Expenses	7,635,988	6,832,613
Capital Outlay	493,500	1,103,100
Capital Improvements	1,389,500	845,500
Grants and Aids	750,000	500,000
Reserves	14,388,357	12,822,473
Total Expenditures	**$28,346,946**	**$25,716,288**
Less Operating Transfers	0	0
Total Operating Expenditures	**$28,346,946**	**$25,716,288**
Net Revenues Less Expenditures	**$0**	**$0**

Solid Waste Fund - 450

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Solid Waste Non-exclusive Franchise Fee	180,042	180,000	200,000	242,100
Total Taxes	**$180,042**	**$180,000**	**$200,000**	**$242,100**
Licenses and Permits				
Permit-Garbage Haul	15,890	9,000	12,150	12,150
Total Licenses and Permits	**$15,890**	**$9,000**	**$12,150**	**$12,150**
Charges for Services				
Charges for Services	538	0	0	0
Landfill Charges	12,062,674	12,500,000	10,875,000	11,813,249
Waste Collection Services	1,742,032	1,753,501	1,753,501	435,090
Total Charges for Services	**$13,805,244**	**$14,253,501**	**$12,628,501**	**$12,248,339**
Fines and Forfeitures				
Restitution	1,200	0	0	0
Total Fines and Forfeitures	**$1,200**	**$0**	**$0**	**$0**
Miscellaneous Revenues				
Gain on Disposal of Assets	567,528	0	0	0
Insurance Proceeds-Loss Furn/Equipment	0	0	2,113	0
Interest Income	5,809	10,000	3,300	5,000
Investment Income	89,837	100,000	100,000	100,000
Late Charges	118,635	40,000	100,000	100,000
Miscellaneous Revenue	(1)	0	0	0
Other Reimbursements	1,800	750	1,800	1,800
Rent	44,000	184,000	48,000	48,000
Rent - Facilities	60,327	74,000	74,000	74,000
Sale-Land	277	0	0	0
Sale Methane	50,509	50,000	50,000	50,000
Sales-Surplus Matls & Scrap	37,873	10,000	37,000	37,000
Sale-Surplus Furn/Fixtr/Equipment	0	0	142,805	150,500
Total Miscellaneous Revenues	**$976,594**	**$468,750**	**$559,018**	**$566,300**
Subtotal Current Revenues	**$14,978,970**	**$14,911,251**	**$13,399,669**	**$13,068,889**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,569,340	1,569,340	1,569,340	0
Contributions	17,355	0	0	0
Appropriated Fund Balance	0	11,866,355	10,431,498	12,647,399
Total Non-Revenues	**$1,586,695**	**$13,435,695**	**$12,000,838**	**$12,647,399**
Subtotal Non-Current Revenues	**$1,586,695**	**$13,435,695**	**$12,000,838**	**$12,647,399**
Total Fund Revenues	**$16,565,665**	**$28,346,946**	**$25,400,507**	**$25,716,288**

Solid Waste Fund - 450

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Solid Waste				
Administration	1,680,447	1,872,044	1,386,847	1,727,966
Landfill Closure Cost-Plymouth	15,262	0	0	0
Leachate Treatment	151,481	544,775	325,454	623,418
New Cell Construction	946,707	2,370,656	195,000	2,131,704
Plymouth Closure/Care	4,751	234,229	281,098	176,829
Recycling and Education	217,372	242,835	237,523	210,912
Special Waste	534,556	583,929	485,291	466,324
Tomoka Closure/Care	169,320	10,418,051	537,829	10,737,051
Tomoka Landfill	7,425,152	9,126,757	6,364,762	6,694,682
West Volusia Transfer Station	2,437,934	2,953,670	2,939,304	2,947,402
Total Solid Waste	**$13,582,982**	**$28,346,946**	**$12,753,108**	**$25,716,288**
Total Expenditures	**$13,582,982**	**$28,346,946**	**$12,753,108**	**$25,716,288**
Total Fund Expenditures	**$13,582,982**	**$28,346,946**	**$12,753,108**	**$25,716,288**

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Daytona Beach International Airport Fund - 451

Summary: Volusia County took over what had originally been Daytona Beach Municipal Airport in 1969, and operated it as Daytona Beach Regional Airport until a $46 million expansion in 1992 transformed the airport to Daytona Beach International Airport (DBIA). The operations are authorized under Chapter 18 of the Volusia County Code. The airport is served by 5 airlines and 7 rental car companies, providing passengers with premiere customer service, convenience and hassle-free travel. The capital and security projects at the airport are funded primarily through Federal Aviation Administration and Florida Department of Transportation grants, these grants account for 14.7% of the annual budget. Debt service accounts for 23% of the budget (excluding reserves). Airline fees, passenger fees and rental income generate the operating revenues for the airport. DBIA provides facilities and services to NASCAR, Embry-Riddle Aeronautical University and many other local industries. The terminal also contains space for meetings, banquets and many corporate events. DBIA also has leases for land and buildings for hotel, restaurant, office, cargo, hangar, and industrial spaces on airport property.

The FY 2011-12 operating expenses increased due primarily to the carry forward of funds for repair projects for the roof and restrooms. The Capital Improvements program consists of projects supported by Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT) grants, with 5% to 50% local match requirements. Projects for FY 2011-12 are T-Hangar Construction, Terminal System Security, Runway Extension 7L/25R and ILS (Identification Light System) for Runway 25R.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Intergovernmental Revenues	6,639,507	5,594,652
Charges for Services	7,344,248	7,414,305
Miscellaneous Revenues	3,443,895	3,376,243
Subtotal Current Revenues	**$17,427,650**	**$16,385,200**
Non-Current Revenues		
Non-Revenues	10,693,017	11,960,649
Subtotal Non-Current Revenues	**$10,693,017**	**$11,960,649**
Total Revenues	**$28,120,667**	**$28,345,849**
Less Operating Transfers	0	0
Total Operating Revenues	**$28,120,667**	**$28,345,849**
Expenditures		
Personal Services	3,419,645	2,852,832
Operating Expenses	5,694,573	6,214,898
Reimbursements	(228,839)	0
Capital Outlay	2,000	85,490
Capital Improvements	5,423,889	4,175,683
Debt Service	3,935,379	3,873,652
Reserves	9,874,020	11,143,294
Total Expenditures	**$28,120,667**	**$28,345,849**
Less Operating Transfers	0	0
Total Operating Expenditures	**$28,120,667**	**$28,345,849**
Net Revenues Less Expenditures	**$0**	**$0**

Daytona Beach International Airport Fund - 451

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Federal Airport Aid	1,811,085	3,508,916	16,602,908	2,519,639
Payment in Lieu of Taxes	225,830	225,830	291,736	225,830
State Airport Aid	137,021	2,904,761	2,062,412	2,849,183
Total Intergovernmental Revenues	**$2,173,936**	**$6,639,507**	**$18,957,056**	**$5,594,652**
Charges for Services				
Airfield	509,799	371,749	437,200	515,692
Charges for Labor	0	0	568	0
Concession-Beverages	675	500	500	600
Ground Handling Service Fee	302,702	425,309	369,579	396,993
Hangar Area	667,037	682,091	677,667	784,905
Other Airport Services	0	0	386,103	0
Passenger Facility Charge	962,704	1,122,742	1,054,785	1,098,598
Sales-Maps	3,806	5,500	4,000	4,000
Special Events	356,528	308,452	333,142	345,000
Storm Water Management Fees	80,482	80,554	80,554	80,473
Terminal-Airlines	1,352,637	1,542,706	1,542,706	1,538,622
Terminal-Concession	2,503,248	2,804,645	2,697,241	2,649,422
Total Charges for Services	**$6,739,617**	**$7,344,248**	**$7,584,045**	**$7,414,305**
Miscellaneous Revenues				
Apron Rent	223,260	223,260	223,260	223,260
Commissions	180	0	128	0
Investment Income	176,701	175,000	175,000	125,000
Land Rentals	2,063,095	2,139,862	2,137,891	1,954,012
Miscellaneous Revenue	32	0	0	0
Other Contributions & Donation	0	469,850	0	50,000
Other Reimbursements	131,002	15,000	153,042	159,387
Rent	594,726	376,400	576,476	819,370
Rent-Air Cargo Building	33,814	34,523	34,523	35,214
Sales-Fuels, Materials, Supplies	14,851	10,000	10,000	10,000
Sale-Surplus Furn/Fixtr/Equipment	885	0	(2,684)	0
Total Miscellaneous Revenues	**$3,238,547**	**$3,443,895**	**$3,307,636**	**$3,376,243**
Subtotal Current Revenues	**$12,152,100**	**$17,427,650**	**$29,848,737**	**$16,385,200**
Non-Current Revenues				
Non-Revenues				
Contributions	2,382,965	0	0	0
Appropriated Fund Balance	0	10,693,017	14,615,386	11,960,649
Trust Fund Revenues	0	0	1,361,000	0
Total Non-Revenues	**$2,382,965**	**$10,693,017**	**$15,976,386**	**$11,960,649**
Subtotal Non-Current Revenues	**$2,382,965**	**$10,693,017**	**$15,976,386**	**$11,960,649**

Daytona Beach International Airport Fund - 451

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Total Fund Revenues	**$14,535,065**	**$28,120,667**	**$45,825,123**	**$28,345,849**
Expenditure Detail				
Airport				
Administration	1,735,819	1,339,517	1,742,301	1,488,816
Air Service Development/Marketing	471,014	770,636	742,371	679,462
Environmental Cleanup	0	0	34,557	0
FDOT 418494-Aircraft Apron-N 26	19,265	0	0	0
Food Services	37,790	40,000	15,325	0
Ground Handling	434,384	497,040	494,609	527,964
ILS for Rwy 25R	503,368	1,239,626	1,176,950	74,704
International Services	144,805	162,063	245,080	172,918
Maintenance	2,751,385	3,138,898	2,711,269	3,692,438
Operations	937,780	899,779	972,156	940,086
Painted Holding Position Signs	43,202	11,500	0	0
Reserves/Transfers	0	9,874,020	0	11,143,294
RSAT Cut over Taxiway	0	8,316	0	0
Runway Extension 7L/25R	640,602	29,622	16,299,795	543,265
Safety Area Stabilization	0	9,166	0	0
Security	806,889	815,797	816,656	813,305
Surety Bond Projects	674,812	0	0	0
Terminal Security System - Phase 1	964,259	1,433,261	818,891	2,013,302
T-Hangar Const - ID#414434	312,241	2,692,398	1,578,646	1,544,412
Total Airport	**$10,477,614**	**$22,961,639**	**$27,648,606**	**$23,633,966**
Expenditure Detail				
Debt Service				
Airport Capital Improvement Revenue Not	0	0	19,972	246,962
Airport Revenue Bonds 2000	1,577,989	2,839,789	2,839,789	2,784,350
Airport Revenue Bonds 2003	285,114	844,590	844,590	842,340
Airport South Side Land Acquisition	13,904	251,000	1,366,500	0
Total Debt Service	**$1,877,006**	**$3,935,379**	**$5,070,851**	**$3,873,652**
Expenditure Detail				
Fire Services				
Airport Fire	1,192,834	1,223,649	1,145,017	838,231
Total Fire Services	**$1,192,834**	**$1,223,649**	**$1,145,017**	**$838,231**
Total Expenditures	**$13,547,454**	**$28,120,667**	**$33,864,474**	**$28,345,849**
Total Fund Expenditures	**$13,547,454**	**$28,120,667**	**$33,864,474**	**$28,345,849**

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Volusia Transportation Authority Fund - 456

Summary: The Volusia County Council created Volusia County's Public Transportation System (VOTRAN) in 1975 which provides transportation to all urban areas of the county. VOTRAN also provides its Gold Service to clients who, because of physical or mental disability or age, are unable to transport themselves and cannot use the fixed-route service. VOTRAN's fleet includes 49 revenue-producing fixed-route buses, four trackless trolleys and 41 paratransit vehicles.

This budget is funded through passenger fares, ad valorem taxes, Federal Transit Administrations funds, and Florida Department of Transportation funds. Additional funds are derived from bus advertising and charges for services. VOTRAN's capital projects require no local funding and are appropriated when grant funds are awarded. These funds are used to purchase buses, vans, office equipment, and any scheduled construction.

Throughout the past fiscal years, VOTRAN has worked to reduce spending by implementing various changes such as reducing staff, freezing staff wages, opening a satellite garage, and changing some routes from fixed to flex-route services.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Intergovernmental Revenues	7,148,161	7,558,029
Charges for Services	2,856,744	2,927,784
Miscellaneous Revenues	30,000	30,000
Subtotal Current Revenues	**$10,034,905**	**$10,515,813**
Non-Current Revenues		
Non-Revenues	9,558,741	9,387,563
Subtotal Non-Current Revenues	**$9,558,741**	**$9,387,563**
Total Revenues	**$19,593,646**	**$19,903,376**
Less Operating Transfers	0	0
Total Operating Revenues	**$19,593,646**	**$19,903,376**
Expenditures		
Personal Services	11,231,205	11,255,419
Operating Expenses	7,300,698	7,958,790
Reserves	1,061,743	689,167
Total Expenditures	**$19,593,646**	**$19,903,376**
Less Operating Transfers	0	0
Total Operating Expenditures	**$19,593,646**	**$19,903,376**
Net Revenues Less Expenditures	**$0**	**$0**

Volusia Transportation Authority Fund - 456

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes-Delinquent	123	0	0	0
Total Taxes	**$123**	**$0**	**$0**	**$0**
Intergovernmental Revenues				
Federal Urban Mass Transit	2,784,282	0	19,184,207	0
Other Fed Urban Mass Transit	1,590,000	4,411,102	4,411,102	4,719,598
State Mass Transit	2,907,454	2,737,059	2,737,388	2,838,431
Total Intergovernmental Revenues	**$7,281,736**	**$7,148,161**	**$26,332,697**	**$7,558,029**
Charges for Services				
Mass Transit Fares	2,663,092	2,534,388	2,534,388	2,581,718
Other Mass Transit-Advertising	274,589	200,000	257,000	210,000
Other Mass Transit-Concessions	128,727	20,000	98,750	25,000
Other Mass Transit-ID Cards	398	1,066	475	1,066
Transportation-Contracted	29,726	101,290	27,940	110,000
Total Charges for Services	**$3,096,531**	**$2,856,744**	**$2,918,553**	**$2,927,784**
Miscellaneous Revenues				
Gain on Disposal of Assets	5,192	0	0	0
Insurance Proceeds-Loss Furn/Equipment	15,267	0	30,502	0
Investment Income	552	25,000	32,000	25,000
Miscellaneous Revenue	119,148	0	22,914	0
Sale-Surplus Furn/Fixtr/Equipment	0	5,000	25,600	5,000
Total Miscellaneous Revenues	**$140,160**	**$30,000**	**$111,016**	**$30,000**
Subtotal Current Revenues	**$10,518,551**	**$10,034,905**	**$29,362,266**	**$10,515,813**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	8,365,131	7,391,803	7,391,803	7,391,803
Contributions	7,395,226	0	33,450	0
Appropriated Fund Balance	0	2,166,938	3,110,515	1,995,760
Total Non-Revenues	**$15,760,357**	**$9,558,741**	**$10,535,768**	**$9,387,563**
Subtotal Non-Current Revenues	**$15,760,357**	**$9,558,741**	**$10,535,768**	**$9,387,563**
Total Fund Revenues	**$26,278,908**	**$19,593,646**	**$39,898,034**	**$19,903,376**

Volusia Transportation Authority Fund - 456

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Public Transportation				
04 Capital Grant	551	0	0	0
Administration	629,658	892,201	900,214	899,947
FY 03 Grant	424	0	2,000	0
FY 05 Capital Grant	73	0	0	0
Fy09 Capital Grant	45,062	0	5,000	0
FY99 Capital Grant	8,184,007	0	19,177,207	0
Indirect Costs	1,714,104	1,945,191	1,892,854	1,913,983
Medicaid Service	673	0	0	0
New Smyrna Beach Service	2,419	341,310	253,135	302,494
Non-Vehicle Maintenance	616,159	595,131	589,337	618,976
Orlando Express	175,208	162,856	162,856	162,856
Paratransit Service	5,013,625	5,454,388	5,068,860	5,463,373
Public Transportation	6,669,455	7,077,767	6,778,332	7,239,114
Van Pool	167,331	168,447	150,688	155,892
Vehicle Maintenance	1,707,806	1,619,328	1,785,361	1,736,735
Westside Circulator	990,415	1,337,027	1,136,430	1,410,006
Total Public Transportation	**$25,916,971**	**$19,593,646**	**$37,902,274**	**$19,903,376**
Total Expenditures	**$25,916,971**	**$19,593,646**	**$37,902,274**	**$19,903,376**
Total Fund Expenditures	**$25,916,971**	**$19,593,646**	**$37,902,274**	**$19,903,376**

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Water and Sewer Utilities Fund - 457

Summary: Water and Sewer Utilities are operated under the authority of Volusia County Code, Chapter 122, Articles II, III and V. The County operates 15 water and 12 wastewater treatment plants, 107 lift stations and 3 reuse water systems providing water and wastewater service to unincorporated parts of the County and some areas in incorporated Volusia County. Utilities also maintains 13 water systems and 1 wastewater system belonging to other agencies. The utility owns Oak Hill citrus grove, a site approved by the Federal Department of Environmental Protection for disposing reclaimed water. The County promotes education programs, rebates and vouchers to increase conservation, and works with the St. Johns Water Management District and other local utilities to address regional issues regarding water availability, use and treatment. Revenues are generated through user fees, with large capital improvements financed through the State Revolving Fund program, which pools available funds from utilities throughout the state to finance projects, with the loans paid back from user fee revenues. Monthly water and sewer rates shall be adjusted annually based on changes in the Consumer Price Index (CPI) of July 1, from prior year, (CPI +1%).

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	12,900,000	12,521,550
Fines and Forfeitures		2,000
Miscellaneous Revenues	639,000	529,500
Subtotal Current Revenues	**$13,539,000**	**$13,053,050**
Non-Current Revenues		
Non-Revenues	4,004,063	4,239,535
Subtotal Non-Current Revenues	**$4,004,063**	**$4,239,535**
Total Revenues	**$17,543,063**	**$17,292,585**
Less Operating Transfers	0	0
Total Operating Revenues	**$17,543,063**	**$17,292,585**
Expenditures		
Personal Services	3,550,051	3,421,181
Operating Expenses	5,757,847	5,512,579
Capital Outlay	30,000	168,873
Capital Improvements	5,824,559	5,460,833
Debt Service	2,004,046	2,446,266
Reserves	376,560	282,853
Total Expenditures	**$17,543,063**	**$17,292,585**
Less Operating Transfers	0	0
Total Operating Expenditures	**$17,543,063**	**$17,292,585**
Net Revenues Less Expenditures	**$0**	**$0**

Water and Sewer Utilities Fund - 457

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Charges for Services				
Inspection Fees	0	15,000	0	0
Meter Disconnection Fee	83,099	45,000	85,000	85,000
Meter Installation	9,130	10,000	6,000	10,000
Other Charges for Services	171,873	0	0	0
Reclaimed Water Sales	436,137	500,000	460,000	500,000
Sewer-Capacity Reserve	17,034	80,000	40,000	20,000
Sewer C.I.A.C. Fees	0	40,000	20,000	20,000
Sewer Connection Fees	225,259	200,000	116,000	25,000
Sewer Sales	5,083,187	5,900,000	5,661,000	5,944,050
Water-Capacity Reserve	13,168	35,000	30,000	25,000
Water C.I.A.C. Fees	0	25,000	75,000	25,000
Water Connection Fees	24,992	50,000	40,000	40,000
Water Sales	5,716,936	6,000,000	5,550,000	5,827,500
Total Charges for Services	**$11,780,816**	**$12,900,000**	**$12,083,000**	**$12,521,550**
Fines and Forfeitures				
Water Violations	0	0	0	2,000
Total Fines and Forfeitures	**$0**	**$0**	**$0**	**$2,000**
Miscellaneous Revenues				
Interest Income	390	5,000	500	500
Interest-Special Assessments	0	4,000	4,700	4,000
Investment Income	158,781	200,000	150,000	150,000
Late Charges	174,942	130,000	170,000	150,000
Miscellaneous Revenue	4,690	0	15,000	5,000
Other Reimbursements	136,709	0	40,000	0
Outside Revenue	427,133	100,000	100,000	100,000
Sale of Supplies	118,858	0	120,000	120,000
Sale-Surplus Furn/Fixtr/Equipment	0	200,000	0	0
Total Miscellaneous Revenues	**$1,021,503**	**$639,000**	**$600,200**	**$529,500**
Subtotal Current Revenues	**$12,802,319**	**$13,539,000**	**$12,683,200**	**$13,053,050**
Non-Current Revenues				
Non-Revenues				
Contributions	464,888	30,000	0	0
Appropriated Fund Balance	0	3,974,063	11,175,562	4,239,535
Total Non-Revenues	**$464,888**	**$4,004,063**	**$11,175,562**	**$4,239,535**
Subtotal Non-Current Revenues	**$464,888**	**$4,004,063**	**$11,175,562**	**$4,239,535**
Total Fund Revenues	**$13,267,207**	**$17,543,063**	**$23,858,762**	**$17,292,585**

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure Detail				
Water Resources and Utilities				
17-92/Dirksen Lift Station	0	0	18,000	100,000
4 Towns To Ri Fm Improve	0	300,000	0	50,000
Activity Center / Arbor Ridge Rclm Water	78,080	0	535,187	0
Administration	1,092,011	1,102,893	1,034,149	993,695
Alternative Water Sources	384,385	3,384,559	5,040,854	690,833
Bar Screen at Southeast WWTP	0	0	0	150,000
Billing	435,636	444,996	448,846	450,219
Breezewood Wtp Improvements	113,270	0	0	0
Capital Improvements	180,448	861,468	743,063	971,313
Collection and Distribution Maintenance	1,214,003	1,156,824	1,143,913	1,226,528
Debary Utilities Adjustments	1,870	0	0	0
Del N Perc Pond Add	122,698	0	502,923	0
Deltona North SRL Note Pay	23,289	117,886	117,886	117,886
Deltona North Wellfield	221	980,000	0	0
Division Administration	357,559	715,438	375,781	714,536
Effluent Disposal Pond	0	0	0	1,000,000
Glen Abbey WTP-Design Dist W/M	19,264	0	0	0
Glen Abbey WTP Water Qual Improvemer	0	600,000	100,000	530,000
Glen Abbey Wtr Plan Power Improvement	12,180	0	0	0
Grove Operations	159,584	233,470	212,080	292,241
Halifax Plantation-Treatmnt/Disposal	41,735	0	24,324	0
Halifax Plantation WTP	97,352	0	92,802	700,000
Meadowlea FM Extension	0	0	18,640	0
Meadowlea Lift Station	0	0	127,077	0
Meadowlea WWTP	0	3,500	3,644	0
New Hope Organics Removal	0	0	0	100,000
Operations-Potable Water	1,855,597	1,809,716	1,816,665	1,837,474
Operations-Wastewater	2,668,773	2,590,190	2,523,746	2,574,479
Reclaimed Ext To Del North	23,589	0	458,772	0
River Road Force Main	329,708	0	0	0
SE Wtr Reclamatn System Expansion	13,000	0	612,158	0
Solids Dewatering Facility-SW	0	0	15,000	100,000
Southeast SRL Note Pay	148,592	564,345	564,345	564,349
Southwest Reclaimed Augmentation	36,802	0	40,068	0
Southwest SRL2 Note Pay	0	675,000	675,000	674,512
Southwest SRL Note Pay	53,421	198,915	198,915	198,915
Stone Island Water Treatment Plant	69,949	56,400	89,400	94,150
Stone Island WW Sys. Upgrade	95,051	206,400	90,936	113,000
SW Reclaimed System Expansion	54,750	0	53,745	1,500,000
SW Wtr Reclamation Facility Exp	4,742,765	0	462,381	0
Utility Engineering	540,545	649,609	574,993	657,851
Water/Sewer Refunding 1998	68,513	204,274	204,274	202,144
Water/Sewer Refunding 2003	202,919	687,180	687,180	688,460
Water & Wastewater Plant Chlorination In	9,020	0	12,480	0

Water and Sewer Utilities Fund - 457

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Water Resources and Utilities				
Total Water Resources and Utilities	**$15,246,578**	**$17,543,063**	**$19,619,227**	**$17,292,585**
Total Expenditures	**$15,246,578**	**$17,543,063**	**$19,619,227**	**$17,292,585**
Total Fund Expenditures	**$15,246,578**	**$17,543,063**	**$19,619,227**	**$17,292,585**

Parking Garage Fund - 475

Summary: Full ownership, management and operational responsibilities for the parking facility was transferred from Volusia Redevelopment Parking Corporation to Volusia County in FY 2007-08. The major revenue sources for the Parking Garage fund are daily and special event parking receipts. The FY 2011-12 budget includes principal and interest payments in accordance with the Series 2007 Bond to fulfill debt obligations. The Parking Garage is expected to play an integral role in the development of the Main Street Entertainment District and providing complementary patron parking for the functioning expanded Ocean Center during the coming year. The interfund transfer represents a partial reimbursement of a prior year advance from the General Fund (001).

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Charges for Services	2,280,240	2,350,899
Miscellaneous Revenues	12,180	5,200
Subtotal Current Revenues	**$2,292,420**	**$2,356,099**
Non-Current Revenues		
Non-Revenues	0	461,098
Subtotal Non-Current Revenues	**$0**	**$461,098**
Total Revenues	**$2,292,420**	**$2,817,197**
Less Operating Transfers	0	298,655
Total Operating Revenues	**$2,292,420**	**$2,518,542**
Expenditures		
Personal Services	107,866	106,671
Operating Expenses	1,143,742	1,293,112
Capital Outlay	9,000	0
Capital Improvements	0	150,000
Debt Service	963,487	968,759
Interfund Transfers	0	298,655
Reserves	68,325	0
Total Expenditures	**$2,292,420**	**$2,817,197**
Less Operating Transfers	0	298,655
Total Operating Expenditures	**$2,292,420**	**$2,518,542**
Net Revenues Less Expenditures	**$0**	**$0**

Parking Garage Fund - 475

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Charges for Services				
Daily Parking	1,211,954	1,191,998	1,198,840	1,330,000
Monthly Parking	160,949	202,704	178,548	179,900
Special Event Parking	648,617	620,000	648,547	625,000
Validation Parking	187,984	209,200	198,362	215,999
Water Park Parking	56,338	56,338	0	0
Total Charges for Services	**$2,265,843**	**$2,280,240**	**$2,224,297**	**$2,350,899**
Miscellaneous Revenues				
Investment Income	2,817	12,000	5,000	5,000
Miscellaneous Revenue	1,753	180	250	200
Total Miscellaneous Revenues	**$4,571**	**$12,180**	**$5,250**	**$5,200**
Subtotal Current Revenues	**$2,270,414**	**$2,292,420**	**$2,229,547**	**$2,356,099**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	457,571	461,098
Total Non-Revenues	**$0**	**$0**	**$457,571**	**$461,098**
Subtotal Non-Current Revenues	**$0**	**$0**	**$457,571**	**$461,098**
Total Fund Revenues	**$2,270,414**	**$2,292,420**	**$2,687,118**	**$2,817,197**
Expenditure Detail				
Ocean Center				
Parking/Operations	1,410,559	2,292,420	2,226,020	2,817,197
Total Ocean Center	**$1,410,559**	**$2,292,420**	**$2,226,020**	**$2,817,197**
Total Expenditures	**$1,410,559**	**$2,292,420**	**$2,226,020**	**$2,817,197**
Total Fund Expenditures	**$1,410,559**	**$2,292,420**	**$2,226,020**	**$2,817,197**

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"Meno/Mas," "Memories" and "Glide" by Sang Roberson
Ocean Center, Daytona Beach

Volusia County
FLORIDA

F - Division Operating Budgets

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Volusia County
FLORIDA

Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Aviation and Economic Resources								
Airport	2,213,730	6,015,769	85,490	19,192,629	27,507,618	39.00	0.00	39.00
Coastal	962,407	3,747,969	0	7,507,322	12,217,698	21.00	2.00	21.50
Economic Development	842,173	2,921,983	0	1,827,465	5,591,621	12.00	0.00	12.00
Clerk of the Circuit Court								
Clerk of the Circuit Court	29,623	524,044	0	1,619,035	2,172,702	0.00	0.00	0.00
Community Services								
Community Assistance	99,682	27,679	0	5,932,413	6,059,774	2.00	0.00	2.00
Community Services & Grants	969,616	2,243,968	0	1,146,387	4,359,971	14.00	0.00	14.00
Cooperative Extension	514,539	402,029	0	0	916,568	15.00	1.00	15.50
Health Services	0	718,497	0	1,769,413	2,487,910	0.00	0.00	0.00
Library Services	8,890,973	6,837,218	415,240	9,082,923	25,226,354	181.00	11.00	186.50
Parks Recreation and Culture	4,228,467	4,637,417	65,800	3,526,022	12,457,706	74.00	201.00	106.27
Public Transportation	11,255,419	7,958,790	0	1,889,167	21,103,376	0.00	0.00	0.00
Veterans' Services	471,921	56,050	0	0	527,971	10.00	0.00	10.00
County Attorney								
County Attorney	2,823,856	440,438	0	(1,500,283)	1,764,011	30.00	0.00	30.00
County Council								
County Council	429,882	326,105	0	(324,387)	431,600	7.00	0.00	7.00
County Manager								
County Manager	1,694,344	245,666	0	(924,824)	1,015,186	24.00	2.00	25.25
Elections								
Elections	1,830,809	2,285,986	66,700	13,500	4,196,995	32.00	0.00	32.00
Financial and Administrative Services								
Accounting	2,419,318	1,331,984	0	(837,916)	2,913,386	42.00	2.00	43.00
Central Services	2,309,430	4,911,607	75,000	870,380	8,166,417	40.00	0.00	40.00
Information Technology	4,916,998	4,931,886	149,000	(3,308,694)	6,689,190	80.00	0.00	80.00
Management and Budget	776,541	313,742	0	(352,652)	737,631	11.00	0.00	11.00
Office of the CFO	449,265	24,113	0	(237,751)	235,627	5.00	0.00	5.00
Personnel	1,001,623	426,015	0	(575,361)	852,277	18.00	0.00	18.00
Procurement	930,832	167,092	0	(424,074)	673,850	16.00	0.00	16.00
Revenue	3,197,702	1,573,407	0	(1,593,205)	3,177,904	79.00	2.00	80.00
Growth and Resource Management								
Building, Zoning and Code Administration	2,093,168	1,030,753	0	0	3,123,921	38.00	0.00	38.00
Environmental Management	1,343,411	1,626,173	6,200	51,353	3,027,137	23.00	25.00	27.82
Growth and Resource Management	1,041,090	120,360	0	13,006,260	14,167,710	17.00	0.00	17.00
Land Acquisition and Management	1,290,432	5,361,234	0	1,481,181	8,132,847	21.00	0.00	21.00
Planning and Development Services	1,030,270	675,589	0	0	1,705,859	17.00	2.00	18.00
Growth Management Commission								
Growth Management Commission	28,936	292,592	0	0	321,528	0.00	0.00	0.00

Summary Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Justice System								
Justice System	2,128,751	835,188	1,500	10,525	2,975,964	42.00	0.00	42.00
Ocean Center								
Ocean Center	1,901,817	4,329,883	92,375	2,933,173	9,257,248	42.00	1.00	42.50
Office of the Sheriff								
Office of the Sheriff	53,141,128	13,363,787	2,159,625	4,928,258	73,592,798	784.00	132.00	837.68
Other Budgetary Accounts								
Non-Departmental	0	1,789,254	0	71,372,177	73,161,431	0.00	0.00	0.00
Property Appraiser								
Property Appraisal	6,129,967	925,783	0	(573,387)	6,482,363	100.00	0.00	100.00
Public Protection								
Animal Control	745,255	695,688	0	15,000	1,455,943	15.00	0.00	15.00
Beach Safety	6,130,165	1,214,717	40,954	223,441	7,609,277	75.00	324.00	124.82
Corrections	22,079,907	12,695,697	206,700	1,527,927	36,510,231	348.00	4.00	350.00
Emergency Management	446,671	235,082	0	60,350	742,103	6.00	0.00	6.00
Emergency Medical Administration	140,739	132,844	0	1,509,178	1,782,761	2.00	0.00	2.00
Emergency Medical Services	11,754,295	3,414,446	206,558	(36,194)	15,339,105	179.00	20.00	182.00
Fire Services	15,581,255	6,933,191	1,652,290	10,510,040	34,676,776	203.00	0.00	203.00
Medical Examiner	1,326,258	777,281	0	0	2,103,539	16.00	0.00	16.00
Public Protection Services	419,583	89,691	0	(155,604)	353,670	5.00	0.00	5.00
State Department of Juvenile Justice	0	0	0	3,794,057	3,794,057	0.00	0.00	0.00
Public Works								
Engineering & Construction	2,985,830	3,417,279	0	32,634,382	39,037,491	53.00	0.00	53.00
Mosquito Control	1,470,042	2,283,836	1,468,000	7,205,388	12,427,266	29.00	1.00	29.75
Public Works Services	553,173	1,197,373	0	825,649	2,576,195	6.00	0.00	6.00
Road and Bridge	5,883,378	6,354,637	853,173	8,517,442	21,608,630	131.00	4.00	131.60
Solid Waste	3,612,602	15,009,504	1,103,100	14,780,074	34,505,280	73.00	1.00	73.75
Stormwater	2,733,084	1,800,978	539,076	3,854,331	8,927,469	56.00	1.00	56.75
Traffic Engineering	1,386,586	1,792,567	0	2,007,671	5,186,824	21.00	0.00	21.00
Water Resources and Utilities	3,421,181	5,512,579	168,873	8,189,952	17,292,585	61.00	0.00	61.00
State Mandated Costs								
State Mandated Costs	62,448	2,578,320	33,126	76,517	2,750,411	1.00	0.00	1.00
Tourist Development								
Tourist Development	0	6,852,302	0	0	6,852,302	0.00	0.00	0.00
Transition Reserves								
Transition Expenses	183,432	0	0	5,550,798	5,734,230	10.00	0.00	10.00
Total	**$204,304,004**	**$156,408,062**	**$9,388,780**	**$238,597,448**	**$608,698,294**	**3,126.00**	**736.00**	**3,285.69**

Accounting

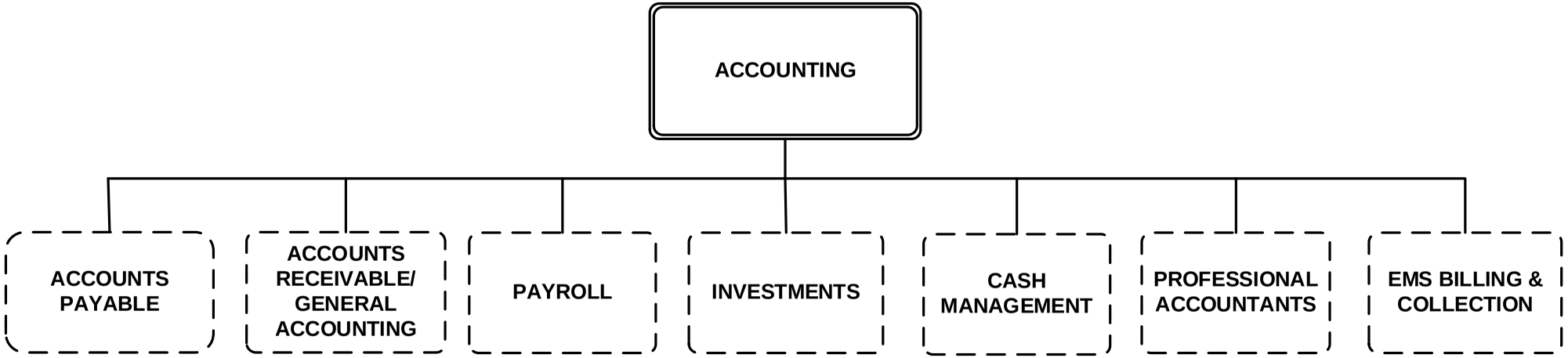
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Accounting	739,142	1,083,698	1,090,932	1,745,541
EMS Billing & Collection	0	0	0	1,167,845
Total Expenditures	**$739,142**	**$1,083,698**	**$1,090,932**	**$2,913,386**
Expenditures by Category				
Personal Services	1,652,974	1,620,350	1,622,454	2,419,318
Operating Expenses	334,266	550,674	555,804	1,331,984
Subtotal Operating Expenditures	**$1,987,240**	**$2,171,024**	**$2,178,258**	**$3,751,302**
Total Operating Expenditures	**$1,987,240**	**$2,171,024**	**$2,178,258**	**$3,751,302**
Reimbursements	(1,248,098)	(1,087,326)	(1,087,326)	(837,916)
Net Expenditures	**$739,142**	**$1,083,698**	**$1,090,932**	**$2,913,386**
Expenditures by Fund				
Emergency Medical Services	$0	$0	$0	$1,167,845
General	$739,142	$1,083,698	$1,090,932	$1,745,541

Number of Full Time Positions	29.00	42.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	30.00	43.00

Mission: To account for the County's fiscal activities in accordance with generally accepted accounting principals, to include payment of all County financial obligations, billing and collection of receivables and medical services, capital assets inventory, payroll, cash management and treasury functions; provide accurate and timely financial information to key decision makers.

FINANCIAL AND ADMINISTRATIVE SERVICES
ACCOUNTING DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Accounting

Department: Financial and Administrative Services

Activity: Accounting

8250000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,652,974	1,620,350	1,622,454	1,657,322
Operating Expenses	334,266	550,674	555,804	926,135
Subtotal Operating Expenditures	**$1,987,240**	**$2,171,024**	**$2,178,258**	**$2,583,457**
Reimbursements	(1,248,098)	(1,087,326)	(1,087,326)	(837,916)
Net Expenditures	**$739,142**	**$1,083,698**	**$1,090,932**	**$1,745,541**
Expenditures by Fund				
General	$739,142	$1,083,698	$1,090,932	$1,745,541

Number of Full Time Positions	29.00	29.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	30.00	30.00

Key Objectives

1. Provide accurate and timely payments of all County financial obligations

2. Provide accurate billing and collection of all County receivables

3. Provide accurate payment and distribution of all County payroll checks/electronic fund transfers

4. Record and maintain files on all County capital assets

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of invoices processed for payment	114,851.00	115,000.00	120,000.00
2. Number of invoices/statements mailed	11,554.00	12,000.00	12,500.00
3. Number of payroll checks/electronic fund transfers produced	83,232.00	83,000.00	83,000.00
4. Number of capital assets records maintained	21,445.00	22,000.00	22,000.00

Highlights

The Accounting Division, with its professional accountants and clerical staff, is responsible for maintaining and monitoring the accounting and financial transactions of the County. Over 140 funds have been established in the County's general ledger to assist in this task. Each year the Division prepares the comprehensive annual financial report which is audited by an independent, external auditor selected by County Council. Within Accounting, operational sections are set up to handle accounts receivable, accounts payable, fixed asset tracking, payroll, and cash management functions. The Audit and Banking Services have been incorporated in next fiscal year's budget. These two services have been transferred from the Non-Departmental division. The FY 2011-12 budget includes two unfunded positions.

Accounting

Department: Financial and Administrative Services

Activity: EMS Billing & Collection

8250002

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	0	0	0	761,996
Operating Expenses	0	0	0	405,849
Subtotal Operating Expenditures	**$0**	**$0**	**$0**	**$1,167,845**
Expenditures by Fund				
Emergency Medical Services	$0	$0	$0	$1,167,845

Number of Full Time Positions	0.00	13.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	0.00	13.00

Highlights

This is the first budget for the Emergency Medical Services Billing and Collection function previously known as EVAC. The Billing and Collection function provides administration and in-house processing of all ambulance billing, monitoring collections, and assuring compliance with federal and state regulations. Funds for outside consultation and professional services are provided in the FY 2011-12 budget.

Airport

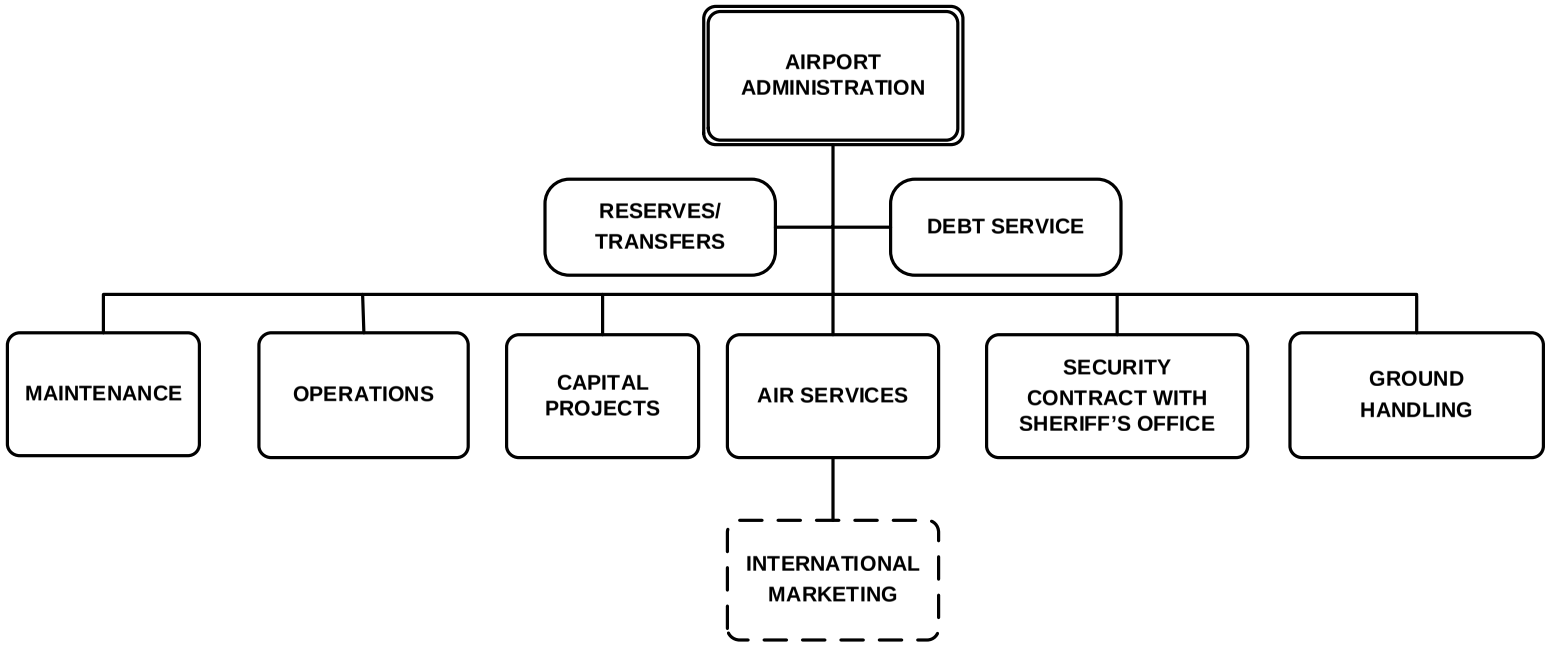
Department: Aviation and Economic Resources

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Airport Administration	1,735,819	1,339,517	1,742,301	1,488,816
Airport Capital Projects	3,157,748	5,423,889	19,908,839	4,175,683
Airport Debt Service	1,877,006	3,935,379	5,070,851	3,873,652
Airport Reserves & Transfers	0	9,874,020	0	11,143,294
Air Services	615,819	932,699	987,451	852,380
Food Services	37,790	40,000	15,325	0
Ground Handling	434,384	497,040	494,609	527,964
Maintenance	2,751,385	3,138,898	2,711,269	3,692,438
Operations	937,780	899,779	972,156	940,086
Security	806,889	815,797	816,656	813,305
Total Expenditures	**$12,354,620**	**$26,897,018**	**$32,719,457**	**$27,507,618**
Expenditures by Category				
Personal Services	2,346,104	2,402,975	2,211,952	2,213,730
Operating Expenses	5,231,212	5,487,594	5,476,560	6,015,769
Capital Outlay	181,679	2,000	13,255	85,490
Subtotal Operating Expenditures	**$7,758,994**	**$7,892,569**	**$7,701,767**	**$8,314,989**
Capital Improvements	2,811,368	5,423,889	19,946,839	4,175,683
Debt Service	1,877,006	3,935,379	5,070,851	3,873,652
Reserves	0	9,874,020	0	11,143,294
Subtotal Other Operating Expenses	**$4,688,374**	**$19,233,288**	**$25,017,690**	**$19,192,629**
Total Operating Expenditures	**$12,447,368**	**$27,125,857**	**$32,719,457**	**$27,507,618**
Reimbursements	(92,748)	(228,839)	0	0
Net Expenditures	**$12,354,620**	**$26,897,018**	**$32,719,457**	**$27,507,618**
Expenditures by Fund				
Daytona Beach International Airport	$12,354,620	$26,897,018	$32,719,457	$27,507,618

Number of Full Time Positions	40.00	39.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	40.00	39.00

Mission: To ensure Daytona Beach International Airport provides safe, efficient and cost effective air transportation facilities to the airline community allowing the commercial air carriers to provide economical air service that supports the area's economic growth and development.

AVIATION AND ECONOMIC RESOURCES
AIRPORT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Airport

Department: Aviation and Economic Resources

Activity: Airport Administration

AIRADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	602,608	559,917	510,597	518,772
Operating Expenses	1,224,846	917,642	1,229,704	970,044
Capital Outlay	1,112	0	2,000	0
Subtotal Operating Expenditures	**$1,828,567**	**$1,477,559**	**$1,742,301**	**$1,488,816**
Total Operating Expenditures	**$1,828,567**	**$1,477,559**	**$1,742,301**	**$1,488,816**
Reimbursements	(92,748)	(138,042)	0	0
Net Expenditures	**$1,735,819**	**$1,339,517**	**$1,742,301**	**$1,488,816**
Expenditures by Fund				
Daytona Beach International Airport	$1,735,819	$1,339,517	$1,742,301	$1,488,816

Number of Full Time Positions	8.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	8.00	8.00

Key Objectives

1. Oversee staffing levels to ensure adequate services are provided for all divisions within the department

2. Obtain funds for capital projects that enhance the Airport's operation

3. Provide project management to ensure coordination of capital projects

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of staff members	39.00	39.00	39.00
2. Number of grants obtained	4.00	6.00	3.00
3. Number of capital projects in progress	6.00	7.00	4.00

Highlights

Airport Administration provides the central interface with Volusia County Government entities, tenants and the general public. Airport Administration is responsible for planning, development, grant management, financial management, personnel administration, meeting coordination, procurement, and maintenance of all files and records in accordance with state law. The Administration Division oversees all areas of the airport to ensure the citizens and visitors have a first class facility that accommodates their air travel needs and provides a positive first impression of our community. In FY 2010-11 one position was transferred out to the Economic Development Fund and one position was transferred in from Air Services. FY 2011-12 budget includes one unfunded position.

Airport

Department: Aviation and Economic Resources

Activity: Airport Capital Projects

110_CAP_PROJECTS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	355,700	0	0	0
Subtotal Operating Expenditures	**$355,700**	**$0**	**$0**	**$0**
Capital Improvements	2,802,048	5,423,889	19,908,839	4,175,683
Subtotal Other Operating Expenses	**$2,802,048**	**$5,423,889**	**$19,908,839**	**$4,175,683**
Total Operating Expenditures	**$3,157,748**	**$5,423,889**	**$19,908,839**	**$4,175,683**
Net Expenditures	**$3,157,748**	**$5,423,889**	**$19,908,839**	**$4,175,683**
Expenditures by Fund				
Daytona Beach International Airport	$3,157,748	$5,423,889	$19,908,839	$4,175,683

Highlights

Capital projects are funded through a combination of Federal and State grants and local revenues. Adopted budget reflects grant projects that have been awarded but that are not completed within the fiscal year. Estimated budget reflects grants awarded during the budget year, the budget for a project is adopted upon grant award, implementing the Council's approved budget resolution.

Federal grants are funded 95% with Federal dollars with the remaining 5% split evenly between State and local revenues.

State grants are generally 50% State, and 50% local funded. All the funds for projects are carry forward from FY 2010-11:

T-Hangar Construction - $1,544,412 carry forward

Terminal Security System - Phase 1 - $2,013,302 carry forward

Runway Extension 7L/25R - $543,265 carry forward

ILS (identification light system) for Runway 25R - $74,704 carry forward

Department: Aviation and Economic Resources

Activity: Airport Debt Service

451.910

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Debt Service	1,877,006	3,935,379	5,070,851	3,873,652
Subtotal Other Operating Expenses	**$1,877,006**	**$3,935,379**	**$5,070,851**	**$3,873,652**
Total Operating Expenditures	**$1,877,006**	**$3,935,379**	**$5,070,851**	**$3,873,652**
Net Expenditures	**$1,877,006**	**$3,935,379**	**$5,070,851**	**$3,873,652**
Expenditures by Fund				
Daytona Beach International Airport	$1,877,006	$3,935,379	$5,070,851	$3,873,652

Highlights

The Revenue Bond Activity represents debt service payments on Airport revenue bonds.

In July 2003, the Airport System Revenue refunding Bonds, Series 1993 were refunded as Series 2003 bonds to take advantage of lower interest rates. Savings of $1,794,756 over 19 years in interest costs resulted from the refunding and are reflected in the debt service component of the budget.

In order to take advantage of historically low interest rates, in FY 2009-10 the Airport refinanced debt for land acquisition for flood plain compensation and aviation related development that was originally issued in FY 2005-06.

Department: Aviation and Economic Resources

Activity: Airport Reserves & Transfers

AIR_RESERVES_TRANS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Reserves	0	9,874,020	0	11,143,294
Subtotal Other Operating Expenses	**$0**	**$9,874,020**	**$0**	**$11,143,294**
Total Operating Expenditures	**$0**	**$9,874,020**	**$0**	**$11,143,294**
Net Expenditures	**$0**	**$9,874,020**	**$0**	**$11,143,294**
Expenditures by Fund				
Daytona Beach International Airport	$0	$9,874,020	$0	$11,143,294

Number of Full Time Positions	0.00	0.00

Highlights

This account establishes maintenance, operating, debt payment, and equipment renewal and/or replacement reserves as stipulated in signatory agreements with the major air carriers that service Daytona Beach International Airport.

In FY 2011-12, reserve funding includes:

$7,867,757 Future development

1,525,537 Reserve for Maintenance and Operations

1,500,000 Reserve for Passenger Facility Charges

250,000 Bond Restricted reserve for emergency repairs of equipment

Airport

Department: Aviation and Economic Resources

Activity: Air Services

AIRSVCS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	231,191	241,175	186,704	177,048
Operating Expenses	384,629	691,524	800,747	675,332
Subtotal Operating Expenditures	**$615,819**	**$932,699**	**$987,451**	**$852,380**
Total Operating Expenditures	**$615,819**	**$932,699**	**$987,451**	**$852,380**
Net Expenditures	**$615,819**	**$932,699**	**$987,451**	**$852,380**
Expenditures by Fund				
Daytona Beach International Airport	$615,819	$932,699	$987,451	$852,380

Number of Full Time Positions	4.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	3.00

Key Objectives

1. Expand air service in domestic and international markets

2. Increase airline competition

3. Increase number of travelers through Daytona Beach International Airport

4. Promote optimum aeronautical and non-aeronautical property development, implement effective property management practices and maximize revenue development

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Average number of flights per day	6.00	8.00	10.00
2. Number of separate airlines (includes FAR Part 121 major carriers and subsidiaries)	2.00	2.00	3.00
3. Number of total passengers	476,288.00	500,000.00	600,000.00
4. New long-term lease agreements	1.00	1.00	2.00

Highlights

Air Service and Business Development is responsible for promotion of domestic and international passenger and air cargo services and communicating airport benefits to the full range of potential customers within the community and market specific areas served by the Airport. Air Service Development activities include on-going communication and contact with airlines, development of air service proposals, and market research. Marketing and promotional activities associated with Air Service Development include presentations to area civic groups, educational institutions, and other public and private forums. Activities also include exhibitions at local and nationwide tradeshows and advertisements in industry related publications. Business Development activities include development and promotion of aeronautical and non-aeronautical land uses, lease negotiations, lease drafting, property management, planning, and revenue maximization. Additional responsibilities include oversight of Operations, Security and Ground Handling Functions. In FY 2010-11 one position was transferred to Airport Administration. The FY 2011-12 budget includes one unfunded position.

Department: Aviation and Economic Resources

Activity: Food Services

1101700

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	37,790	40,000	15,325	0
Subtotal Operating Expenditures	**$37,790**	**$40,000**	**$15,325**	**$0**
Total Operating Expenditures	**$37,790**	**$40,000**	**$15,325**	**$0**
Net Expenditures	**$37,790**	**$40,000**	**$15,325**	**$0**
Expenditures by Fund				
Daytona Beach International Airport	$37,790	$40,000	$15,325	$0

Highlights

The expense budget for the Banquet Manager and associated operating costs ended in FY 2010-11.

Department: Aviation and Economic Resources

Activity: Ground Handling

1101900

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	6,320	50,527	51,419	49,944
Operating Expenses	428,064	446,513	443,190	478,020
Subtotal Operating Expenditures	**$434,384**	**$497,040**	**$494,609**	**$527,964**
Total Operating Expenditures	**$434,384**	**$497,040**	**$494,609**	**$527,964**
Net Expenditures	**$434,384**	**$497,040**	**$494,609**	**$527,964**
Expenditures by Fund				
Daytona Beach International Airport	$434,384	$497,040	$494,609	$527,964

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Provide safe, reliable and high quality ground handling services to the air traveling public

2. Provide competitive operational costs to the air carriers to enhance their ability to sustain and expand air service at Daytona Beach International Airport

3. Enhance overall airport security by means of increased random security checks

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Flight Delays due to ground handling	2.00	1.00	1.00
2. Aircraft Damage	0.00	0.00	0.00
3. Delivery of 1st bag to Baggage Claim Area (minutes)	12.00	10.00	9.00

Highlights

Airport Ground Handling is responsible for providing ground handling services to our commercial airline customers. Services to our customers include the following: acceptance and sorting of outbound baggage; delivery and loading of baggage onto outbound flights; unloading and delivery to the baggage claim area of arriving baggage; cleaning and re-provisioning of aircraft interior between flights, cargo services, skycap and wheelchair services.

Airport

Department: Aviation and Economic Resources

Activity: Maintenance

1101000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	872,526	958,340	867,750	879,276
Operating Expenses	1,688,973	2,269,355	1,801,294	2,747,662
Capital Outlay	180,567	2,000	4,225	65,500
Subtotal Operating Expenditures	**$2,742,065**	**$3,229,695**	**$2,673,269**	**$3,692,438**
Capital Improvements	9,320	0	38,000	0
Subtotal Other Operating Expenses	**$9,320**	**$0**	**$38,000**	**$0**
Total Operating Expenditures	**$2,751,385**	**$3,229,695**	**$2,711,269**	**$3,692,438**
Reimbursements	0	(90,797)	0	0
Net Expenditures	**$2,751,385**	**$3,138,898**	**$2,711,269**	**$3,692,438**
Expenditures by Fund				
Daytona Beach International Airport	$2,751,385	$3,138,898	$2,711,269	$3,692,438

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Maintain facilities using preventive maintenance program

2. Complete all work orders in a timely fashion

3. Coordinate the painting, roofing and other building enhancement projects

4. HVAC & Energy Management upgrades

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of scheduled preventive maintenance completed	100.00	100.00	100.00
2. Average work order completion time (days)	2.00	1.00	1.00
3. Painting and roofing projects (%)	50.00	50.00	50.00
4. HVAC upgrades (%)	60.00	65.00	80.00

Highlights

Airport Maintenance is responsible for maintaining and repairing Daytona Beach International Airport facilities and equipment. This includes the terminals, airport buildings, airport landscape (outside the scope of contracts), airfield grounds and lighting, signage, parking areas, gates and pavements. All maintenance must be accomplished in accordance with county policies and state and federal requirements. FY 2011-12 budget includes $377,250 in carry forward from FY 2010-11 for roof replacement and restroom renovation projects.

Airport

Department: Aviation and Economic Resources

Activity: Operations

1101100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	520,491	483,143	486,081	480,094
Operating Expenses	417,290	416,636	479,045	440,002
Capital Outlay	0	0	7,030	19,990
Subtotal Operating Expenditures	**$937,780**	**$899,779**	**$972,156**	**$940,086**
Total Operating Expenditures	**$937,780**	**$899,779**	**$972,156**	**$940,086**
Net Expenditures	**$937,780**	**$899,779**	**$972,156**	**$940,086**
Expenditures by Fund				
Daytona Beach International Airport	$937,780	$899,779	$972,156	$940,086

Number of Full Time Positions	9.00	9.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	9.00	9.00

Key Objectives

1. Promote and maintain a culture of safety in cooperation with the FAA and operational users of the airport

2. Maintain and improve the Wildlife Hazard Management Plan to enhance airfield safety

3. Reduce runway incursions by education measures for airfield tenants and by annual Airport Ground Vehicle Operations (AGVO) training for each airfield driver

4. Enhance passenger satisfaction by implementing consequence procedures for driver violations in Ground Transportation Organization (GTO)

5. Maintain airfield and records in accordance with Federal Aviation Regulation (FAR) Part 139

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of bird/wildlife strikes commercial aviation	1.00	0.00	0.00
2. Number of bird/wildlife strikes general aviation	2.00	3.00	0.00
3. Number of runway incursions	0.00	1.00	0.00
4. Number of GTO driver violations resolved through hearing process	1.00	0.00	0.00
5. Number of discrepancies found by FAA during inspection for 139 compliance	10.00	3.00	1.00

Highlights

Airport Operations is responsible for maintaining the Airport in accordance with Federal Aviation Regulation (FAR) Part 139 for commercial service airports, as well as Transportation Security Regulations (TSR) Part 1542. Compliance involves airfield maintenance, management of the Wildlife Plan, training, fuel inspections, etc. The Operations division issues Notices to Airmen (NOTAMs), maintains numerous required operational/airfield logs and submits reports to the Federal Aviation Administration (FAA) as required/needed. Operations has additional duties to coordinate environmental issues and foreign object debris (FOD) management.

Airport

Department: Aviation and Economic Resources

Activity: Security

1101300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	112,968	109,873	109,401	108,596
Operating Expenses	693,921	705,924	707,255	704,709
Subtotal Operating Expenditures	**$806,889**	**$815,797**	**$816,656**	**$813,305**
Total Operating Expenditures	**$806,889**	**$815,797**	**$816,656**	**$813,305**
Net Expenditures	**$806,889**	**$815,797**	**$816,656**	**$813,305**
Expenditures by Fund				
Daytona Beach International Airport	$806,889	$815,797	$816,656	$813,305

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. To maintain airport security in accordance with the approved airport security plan

2. To develop and foster a culture of overlapping security awareness throughout the airport

3. To build awareness, support and understanding throughout the community for airport security requirements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Increase random daily security checks	9.00	10.00	11.00

Highlights

Airport Security handles all aspects of coordination and compliance with regulations and directives of the Transportation Security Administration under the Department of Homeland Security. Security coordinates the activities of assigned Law Enforcement Officers (LEO's) with the Volusia County Sheriff's Office. Security is responsible for airfield security, employee background checks, fingerprinting, and overall management of security systems.

Animal Control

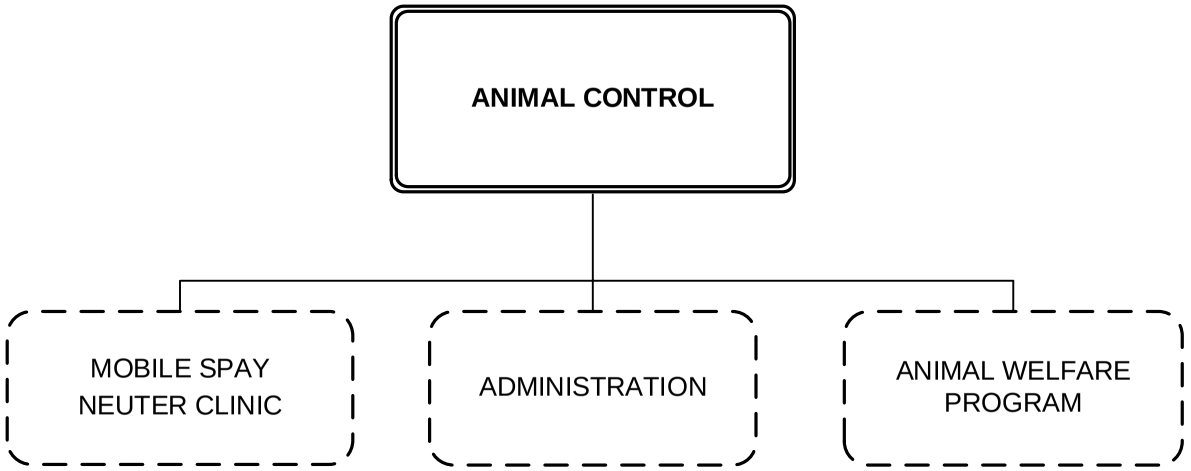
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Animal Control	1,429,136	1,377,687	1,333,226	1,455,943
Total Expenditures	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Expenditures by Category				
Personal Services	777,116	770,044	757,772	745,255
Operating Expenses	652,020	589,643	575,454	695,688
Subtotal Operating Expenditures	**$1,429,136**	**$1,359,687**	**$1,333,226**	**$1,440,943**
Reserves	0	18,000	0	15,000
Subtotal Other Operating Expenses	**$0**	**$18,000**	**$0**	**$15,000**
Total Operating Expenditures	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Net Expenditures	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Expenditures by Fund				
Municipal Service District	$1,429,136	$1,377,687	$1,333,226	$1,455,943

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	15.00	15.00

Mission: To promote responsible pet ownership through education and enforcement of local and state animal laws. To protect people and their property from animals. To protect animals from abuse.

PUBLIC PROTECTION
ANIMAL CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Animal Control

Department: Public Protection

Activity: Animal Control

ANIMAL_CTR

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	777,116	770,044	757,772	745,255
Operating Expenses	652,020	589,643	575,454	695,688
Subtotal Operating Expenditures	**$1,429,136**	**$1,359,687**	**$1,333,226**	**$1,440,943**
Reserves	0	18,000	0	15,000
Subtotal Other Operating Expenses	**$0**	**$18,000**	**$0**	**$15,000**
Total Operating Expenditures	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Net Expenditures	**$1,429,136**	**$1,377,687**	**$1,333,226**	**$1,455,943**
Expenditures by Fund				
Municipal Service District	$1,429,136	$1,377,687	$1,333,226	$1,455,943

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	15.00	15.00

Key Objectives

1. Minimize the risk of a rabies outbreak in domestic animals and the threat to public health by the immunization of dogs/cats and reduce the number of dogs and cats euthanized at the humane societies

2. Promote responsible pet ownership

3. Increase the number of animal fighting investigations

4. Reduce the number of unwanted animals

5. Reduce the outbreak of rabies

6. Reduce the number of animals picked up

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of licenses sold (rabies shots required)	4,499.00	4,600.00	4,650.00
2. Number of educational presentations	37.00	37.00	37.00
3. Number of animal fighting investigations	2.00	2.00	3.00
4. Number of animals sterilized	2,261.00	2,400.00	2,450.00
5. Number of animals vacinated against rabies on the Pet Vet Cruiser	2,015.00	2,250.00	2,350.00
6. Number of stray animals picked up	4,415.00	3,650.00	3,600.00

Animal Control

Department: Public Protection

Highlights

Volusia County Animal Control provides animal services to citizens in the unincorporated area and citizens in the City of DeBary. Services are provided by seven Animal Control Officers five days a week. Officers respond to emergencies 24 hours a day, 7 days a week, 365 days a year. The services include response to nuisance animal complaints, investigation of animal bites, animal quarantines, investigation of dangerous dogs, animal neglect, animal cruelty and the pick up and impoundment of stray animals. Animal Services provides community outreach programs for adults and children of all ages including a bite prevention program and a disaster preparedness program. Animal Services is the lead agency during emergencies and manages evacuation shelters for pets.

Additionally, the Mobile Spay/Neuter Clinic, also known as the "Pet Vet Cruiser" (PVC), is a state of the art veterinary clinic that offers low cost animal sterilizations as a strategy to eventually reduce the total number of unwanted animals born, sheltered and destroyed in Volusia County. The Mobile spay neuter bus travels to the unincorporated areas of Volusia County providing services to economically challenged citizens. The PVC provides rabies vaccinations which results in a greater level of public safety against the rabies disease. Additionally, participants receive educational materials that advocate responsible pet ownership and good veterinary care to ensure that citizens will continue with required rabies vaccinations and health care for the life of their pet. The PVC operates 4 days a week with one veterinarian and two veterinarian assistants.

Beach Safety

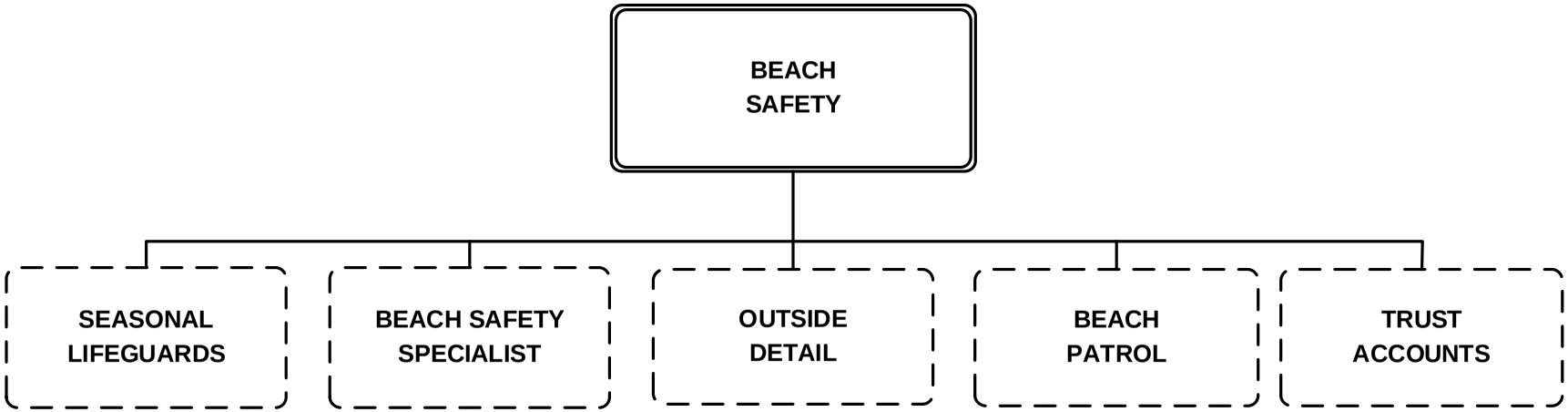
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Beach Safety	7,873,877	7,748,003	7,538,822	7,609,277
Total Expenditures	**$7,873,877**	**$7,748,003**	**$7,538,822**	**$7,609,277**
Expenditures by Category				
Personal Services	6,659,716	6,156,284	6,038,771	6,130,165
Operating Expenses	1,136,105	1,152,417	1,253,940	1,214,717
Capital Outlay	66,622	42,300	46,990	40,954
Subtotal Operating Expenditures	**$7,862,442**	**$7,351,001**	**$7,339,701**	**$7,385,836**
Capital Improvements	10,435	380,530	208,422	204,698
Interfund Transfers	1,000	0	0	0
Reserves	0	16,472	0	18,743
Subtotal Other Operating Expenses	**$11,435**	**$397,002**	**$208,422**	**$223,441**
Total Operating Expenditures	**$7,873,877**	**$7,748,003**	**$7,548,123**	**$7,609,277**
Reimbursements	0	0	(9,301)	0
Net Expenditures	**$7,873,877**	**$7,748,003**	**$7,538,822**	**$7,609,277**
Expenditures by Fund				
Beach Enforcement Trust	$0	$16,472	$0	$18,743
General	$7,873,877	$7,731,531	$7,538,822	$7,590,534

Number of Full Time Positions	75.00	75.00
Number of Part Time Positions	324.00	324.00
Number of Full Time Equivalent Positions	130.00	124.82

Mission: To provide a safe, clean, friendly ocean beach experience offering a variety of fun, recreational opportunities and quality amenities while conserving our coastal natural resources.

PUBLIC PROTECTION
BEACH SAFETY DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Beach Safety

Department: Public Protection

Activity: Beach Safety

BEACH_SAFETY

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	6,659,716	6,156,284	6,038,771	6,130,165
Operating Expenses	1,136,105	1,152,417	1,253,940	1,214,717
Capital Outlay	66,622	42,300	46,990	40,954
Subtotal Operating Expenditures	**$7,862,442**	**$7,351,001**	**$7,339,701**	**$7,385,836**
Capital Improvements	10,435	380,530	208,422	204,698
Interfund Transfers	1,000	0	0	0
Reserves	0	16,472	0	18,743
Subtotal Other Operating Expenses	**$11,435**	**$397,002**	**$208,422**	**$223,441**
Total Operating Expenditures	**$7,873,877**	**$7,748,003**	**$7,548,123**	**$7,609,277**
Reimbursements	0	0	(9,301)	0
Net Expenditures	**$7,873,877**	**$7,748,003**	**$7,538,822**	**$7,609,277**
Expenditures by Fund				
Beach Enforcement Trust	$0	$16,472	$0	$18,743
General	$7,873,877	$7,731,531	$7,538,822	$7,590,534

Number of Full Time Positions	75.00	75.00
Number of Part Time Positions	324.00	324.00
Number of Full Time Equivalent Positions	130.00	124.82

Key Objectives

1. Provide quality law enforcement; lifeguard services and emergency first aid to visitors of Volusia County beaches using a full and part-time compliment of certified staff

2. Establish effective lifeguard coverage by the strategic placement of portable towers in areas of high bather concentration; areas identified as having challenging water conditions; upland activity and/or areas identified through historical rescue data

3. Provide for-hire law enforcement, emergency medical and/or lifeguard services to public and private organizations during off-duty hours

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of water related rescues	1,031.00	1,000.00	1,000.00
2. Number of serious first aid cases treated by personnel	464.00	400.00	400.00
3. Number of Lifeguards per weekday (peak season)	85.00	71.00	71.00
4. Number of Lifeguards per weekend (peak season)	100.00	78.00	80.00

Beach Safety

Department: Public Protection

Highlights

The Beach Safety division is directly responsible for the safety and welfare of the millions of visitors to the 47 miles of Volusia County beaches each year by providing Law Enforcement, Emergency Medical Assistance and lifeguard protection through a compliment of full and part-time certified staff. Additional responsibilities of this activity include regulation of the Habitat Conservation Plan and preservation of numerous coastal resources, administration of the Solicitor Licensing program, processing Special Event applications for beach activities and maintenance duties including repair and painting portable lifeguard towers, constructing and painting sign holders and in-house maintenance of lifeguard headquarters during the off-season. Portable towers primarily staffed with part-time employees are strategically placed and manned according to a priority list dependent on the season. The FY 2011-12 budget request reflects 10,900 part-time lifeguard work days. During FY 2010-11 in support of the Driving Initiatives implemented by Council, duties of this division expanded to include daily set-up, maintenance and break-down of approximately 200 additional signs that delineate the driving lanes on the beach. Employees are also scheduled as "parkers" on ATV's on the crowded sections of the beach helping to ensure orderly and safe parking, as well as requesting members of the public sitting in the parking areas to relocate. Additionally, staff attempts to stop drivers from "cruising" the beach and encouraging them to park their vehicles . The FY 2011-12 budget includes carry forward funding of $175,000 for the Main Street Control Tower project. This project will not occur in the near future, therefore the funds have been reallocated to the Flagler Avenue, New Smyrna Beach Lifeguard Station project. Additionally, $29,698 carry forward for the Cardinal Project is included as well as $17,393 Beach Enforcement Trust reserves.

Building, Zoning and Code Administration

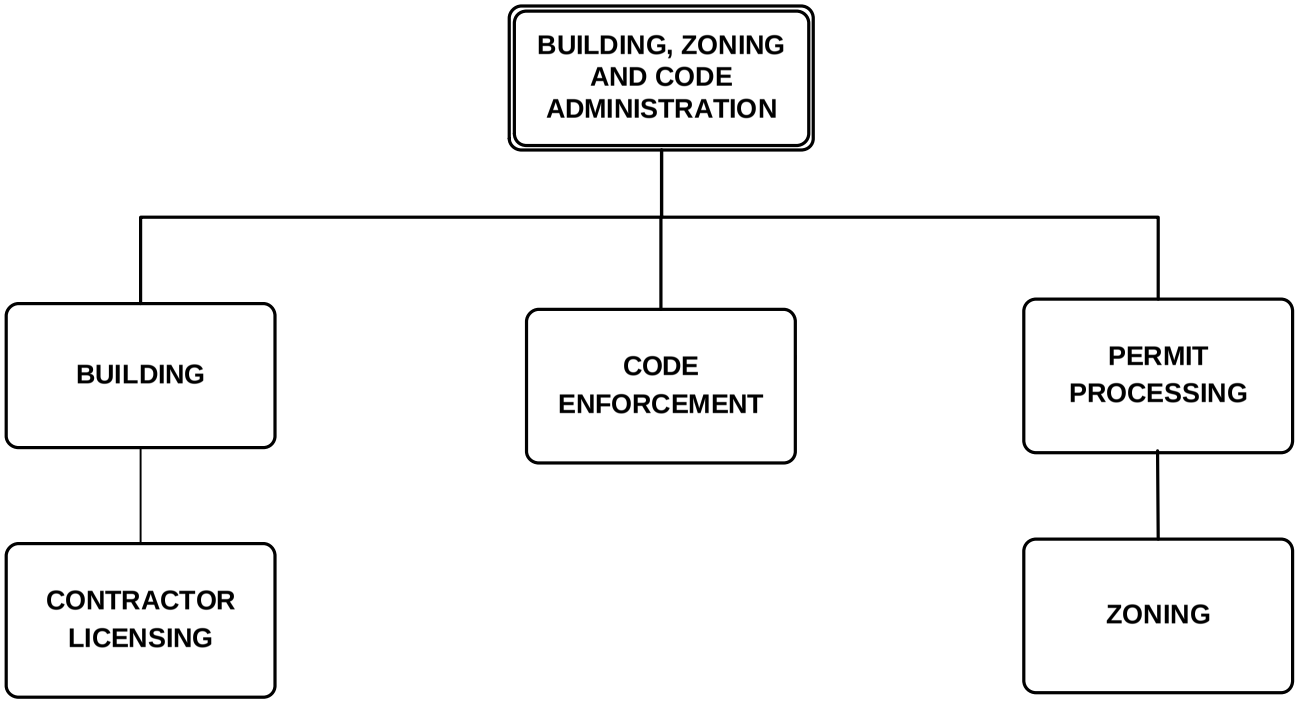
Department: Growth and Resource Management

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Building	1,548,144	1,369,501	1,479,527	1,452,612
Building, Zoning, and Code Administration	426,062	435,575	434,928	488,633
Code Enforcement	583,872	614,085	585,196	593,241
Contractor Licensing	61,083	75,236	111,756	127,832
Permit Processing	449,707	302,680	406,462	461,603
Total Expenditures	**$3,068,868**	**$2,797,077**	**$3,017,869**	**$3,123,921**
Expenditures by Category				
Personal Services	2,326,510	1,924,141	2,146,807	2,093,168
Operating Expenses	741,082	872,936	871,062	1,030,753
Capital Outlay	1,275	0	0	0
Subtotal Operating Expenditures	**$3,068,868**	**$2,797,077**	**$3,017,869**	**$3,123,921**
Total Operating Expenditures	**$3,068,868**	**$2,797,077**	**$3,017,869**	**$3,123,921**
Net Expenditures	**$3,068,868**	**$2,797,077**	**$3,017,869**	**$3,123,921**
Expenditures by Fund				
General	$137,036	$136,746	$172,460	$186,328
Municipal Service District	$2,931,832	$2,660,331	$2,845,409	$2,937,593

Number of Full Time Positions	38.00	38.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	38.00	38.00

Mission: To provide a better quality of life for all Volusia County citizens by facilitating the development of a well designed, efficient, healthy and safely built environment that enhances community identity, co-exists with the natural environment and promotes sustainable development.

GROWTH AND RESOURCE MANAGEMENT
BUILDING, ZONING AND CODE ADMINISTRATION DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate division page.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Activity: Building

BUILDING

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,195,718	982,948	1,062,841	1,002,420
Operating Expenses	352,425	386,553	416,686	450,192
Subtotal Operating Expenditures	**$1,548,144**	**$1,369,501**	**$1,479,527**	**$1,452,612**
Total Operating Expenditures	**$1,548,144**	**$1,369,501**	**$1,479,527**	**$1,452,612**
Net Expenditures	**$1,548,144**	**$1,369,501**	**$1,479,527**	**$1,452,612**
Expenditures by Fund				
Municipal Service District	$1,548,144	$1,369,501	$1,479,527	$1,452,612

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	15.00	15.00

Key Objectives

1. Review single family home, additions, alterations and mobile home permits within 10 (ten) working days

2. Review aluminum, pool and miscellaneous permits within 10 (ten) working days

3. Review commercial new construction permits and addition/alteration permits within 10 (ten) working days

4. Review permits for Fire Safety within 10 (ten) working days

5. Perform quality inspections by limiting the average number of daily inspections per inspector to 16 (sixteen)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of residential review time in 10 days	99.40	100.00	99.00
2. Percent of miscellaneous review time in 10 days	99.70	100.00	99.00
3. Percent of commercial review time in 10 days	93.00	95.00	95.00
4. Percent of fire safety permits reviewed within 10 days	98.90	100.00	99.00
5. Average number of daily inspections by each inspector	10.00	14.00	16.00

Highlights

Building Code Administration is tasked with the enforcement of the Florida Building Code as mandated by the State of Florida and ordinances as adopted by Volusia County for the unincorporated areas. Compliance with code requirements is essential to establish the minimum requirements to safeguard the public health, safety and general welfare. Staff reviews for compliance with code requirements for structural strength, means of egress, stability, sanitation, light and ventilation, energy conservation, and safety to life and property from fire and other hazards attributed to the built environment and to provide safety to first responders during emergency operations. The activity is divided into two sections. The Plans Examination section is responsible for reviewing plans and related documents with the persons who are licensed under licensure per FS 468 and 633 and mandated to meet the requirements of the Florida Building Code regulations and ordinances. The Building Inspection section is responsible for performing inspections to ensure compliance with the reviewed plans, codes and ordinances with personnel licensed under FS 468 and 633.

Operating expenses increased due to move from Code Enforcement of $50,000 for securing or demolition of structures that have a Resolution of Condemnation. The FY 2011-12 budget includes one unfunded position.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Activity: Building, Zoning, and Code Administration

BLDG_ZONING_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	222,000	225,007	224,980	221,303
Operating Expenses	204,062	210,568	209,948	267,330
Subtotal Operating Expenditures	**$426,062**	**$435,575**	**$434,928**	**$488,633**
Total Operating Expenditures	**$426,062**	**$435,575**	**$434,928**	**$488,633**
Net Expenditures	**$426,062**	**$435,575**	**$434,928**	**$488,633**
Expenditures by Fund				
Municipal Service District	$426,062	$435,575	$434,928	$488,633

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Highlights

The Administration Activity oversees the following work areas: Customer Service Permit Processing, Building & Zoning Compliance and Building Code Administration and Contractor Licensing. Administration ensures that each Activity Work Plan is implemented throughout the fiscal year.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Activity: Code Enforcement

2253100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	446,307	404,068	395,378	393,552
Operating Expenses	136,290	210,017	189,818	199,689
Capital Outlay	1,275	0	0	0
Subtotal Operating Expenditures	**$583,872**	**$614,085**	**$585,196**	**$593,241**
Total Operating Expenditures	**$583,872**	**$614,085**	**$585,196**	**$593,241**
Net Expenditures	**$583,872**	**$614,085**	**$585,196**	**$593,241**
Expenditures by Fund				
Municipal Service District	$583,872	$614,085	$585,196	$593,241

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Respond to and pursue compliance on all reports of ordinance violations

2. Provide educational services and materials to the citizens of Volusia County to promote a safe and healthy business and residential community

3. Assure that all signs meet ordinance requirements through issuance of new and renewal sign permits

4. Schedule and coordinate all requests for Code Enforcement Board hearings following legal requirements for case docketing and notification

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of violations responded to and processed	10,500.00	10,000.00	11,000.00
2. Number of new sign permits issued	81.00	90.00	80.00
3. Number of renewal sign permits processed	893.00	900.00	850.00
4. Number of countywide code enforcement board cases processed	515.00	601.00	600.00
5. Number of Code Enforcement Board Hearings	21.00	15.00	12.00

Highlights

Building and Zoning Compliance is responsible for enforcement of Chapter 72, Article II, Zoning, Chapter 22 & 58 of the Code of Ordinances and the Florida Building Code in Florida Statutes Chapter 553. Building and Zoning Compliance responds to all building, zoning and related complaints received in the unincorporated areas of Volusia County. This Activity reviews and enforces the outdoor entertainment event permits, Host Itinerant merchant licenses and temporary campgrounds during special events in the unincorporated County. This section also administers sign regulations and lot maintenance regulations, and serves as staff to the Code Enforcement Board and the Special Magistrate. Revenues of approximately $100,000 are generated from code enforcement fines, sign permit renewals and outdoor entertainment permits. There currently are four (4) Compliance Officers assigned to different sections of the county.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Activity: Contractor Licensing

2252400

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	51,839	53,520	89,813	106,384
Operating Expenses	9,244	21,716	21,943	21,448
Subtotal Operating Expenditures	**$61,083**	**$75,236**	**$111,756**	**$127,832**
Total Operating Expenditures	**$61,083**	**$75,236**	**$111,756**	**$127,832**
Net Expenditures	**$61,083**	**$75,236**	**$111,756**	**$127,832**
Expenditures by Fund				
General	$61,083	$75,236	$111,756	$127,832

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Issue licenses daily upon receipt of required documentation, input insurance information, upload contractor information to internet site before 8:30 a.m. the following day for use by cities, print and mail computer generated licenses

2. Investigate reported unlicensed contractor activity, investigate violations against licensed contractors within 10 working days and prepare cases for Contractor Licensing and Construction Appeals Board (CLCA) meetings and file liens

3. Review applications, process payments, sponsor testing and issue specialty trade licenses in Volusia County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of input and issuance of licenses within time frame	100.00	100.00	100.00
2. Percentage of investigations completed within 10 working days	25.00	50.00	75.00
3. Number of new Local Specialty Licenses issued and applications processed	50.00	75.00	75.00

Highlights

Contractor Licensing has jurisdiction over contractors licensed per FS 489, parts I & II and Local Specialty Licenses regulated by Volusia County Ordinance Chapter 22. This activity has licensing powers within any city in Volusia County that has entered into an inter-local agreement. Cases brought by Contractor Licensing against certified and registered contractors are heard by the Volusia County Contractor Licensing & Construction Appeals Board (CLCA). The activity maintains a database of these contractors. All contractors participating in the program must pay a fee and meet the State requirements for insurance to obtain permits and to maintain their active status. Registered and Local Specialty Contractors are required to participate; certified contractors may decline participation in the program. The CLCA Board hears cases for unlicensed activity, cases against licensed contractors, cases for code appeals and enforcement of the Unsafe Dilapidated Ordinance.

The budget increase in personal services is due to filling the unfunded Contract & Licensing Manager position, a Special Project Coordinator position in Graphics was substituted as unfunded. FY 2011-12 budget includes one unfunded position.

Building, Zoning and Code Administration

Department: Growth and Resource Management

Activity: Permit Processing

PERMIT_PROCESSING

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	410,647	258,598	373,795	369,509
Operating Expenses	39,060	44,082	32,667	92,094
Subtotal Operating Expenditures	**$449,707**	**$302,680**	**$406,462**	**$461,603**
Total Operating Expenditures	**$449,707**	**$302,680**	**$406,462**	**$461,603**
Net Expenditures	**$449,707**	**$302,680**	**$406,462**	**$461,603**
Expenditures by Fund				
General	$75,953	$61,510	$60,704	$58,496
Municipal Service District	$373,754	$241,170	$345,758	$403,107

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Implement the County's Comprehensive Plan, Land Development Code and Zoning Ordinances

2. Intake, review and distribute permit applications to appropriate staff within 2 business days

3. Track status of permits and notify applicants of issues within 2 days of the plan review

4. Administer countywide impact fee program (thoroughfare roads, schools, parks and fire) including review of non-residential impact fee projects within 3 days

5. Monitor the status of the electronic collection of impact fees from cities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of permit applications received and distributed the following business day	100.00	100.00	100.00
2. Percentage of applicants notified of permit status within two business days	98.00	98.00	100.00
3. Percentage of impact fee projects reviewed within 3 days	100.00	100.00	100.00

Highlights

The Building and Zoning Permit Processing Activity is responsible for accepting, distributing, reviewing, processing, expediting and archiving division information. The data collected and maintained in the Permit Center includes applications, checklists, surveys, plans, and any other related construction documentation required to implement the Volusia County Code of Ordinances.

The Permit Processing Activity is also responsible for implementing and administering the County's Road, Fire, Parks and School impact fee programs. With the advent of AMANDA, old impact fee records, such as credit assignments, and exemption records, were reorganized into an efficient database. Certificate of Occupancy records from municipalities are also reviewed to ensure all impact fees are collected.

The FY 2011-12 budget includes three unfunded positions.

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Central Services

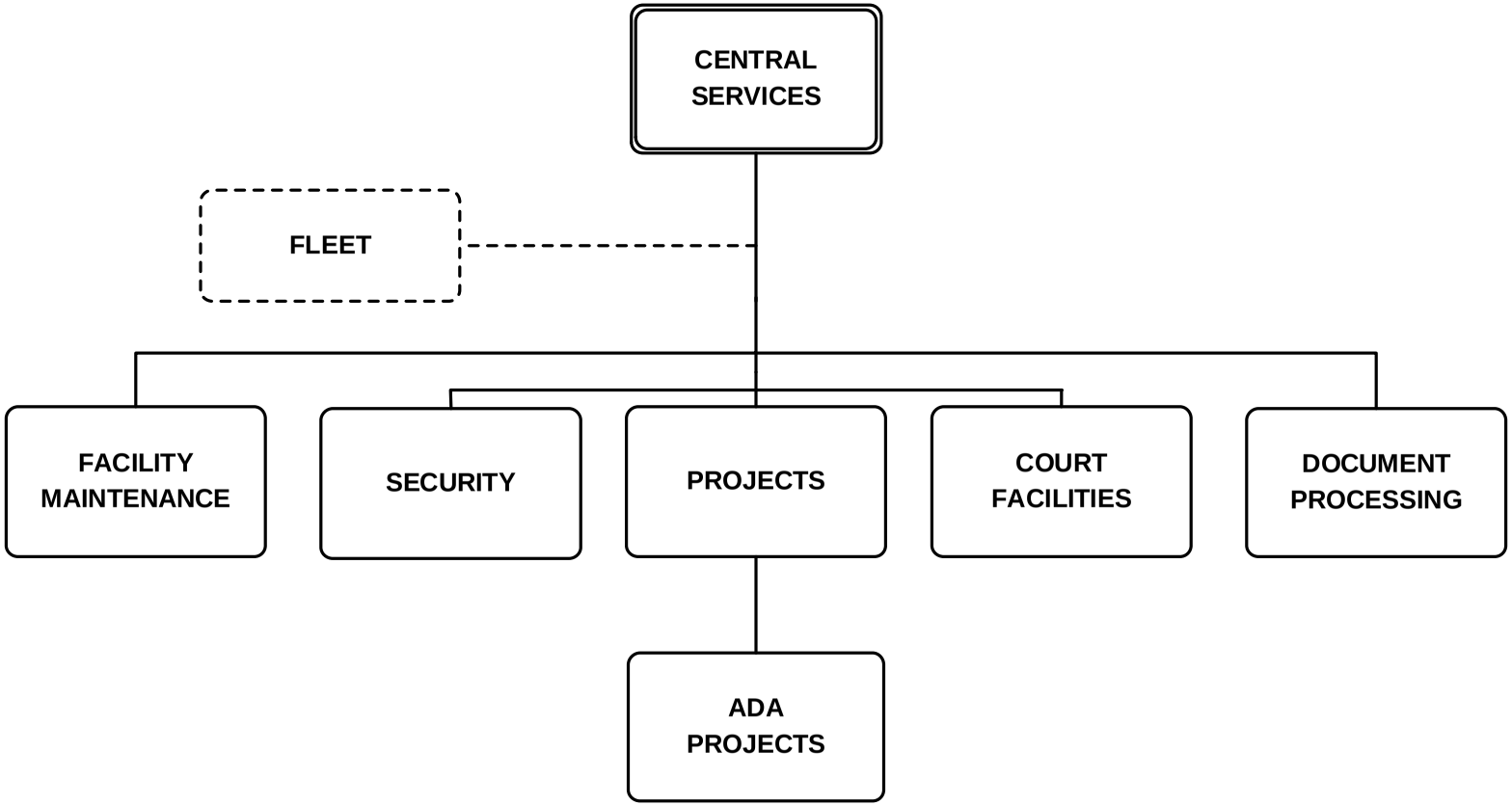
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
ADA Projects	0	10,000	10,000	10,000
Court Facilities	1,498,964	1,901,416	1,976,528	2,038,856
Document Processing	141,543	154,110	153,829	160,154
Facility Maintenance	2,501,950	2,756,304	2,824,080	4,220,031
Projects	3,393,662	2,169,016	2,816,561	1,422,368
Security	292,801	316,062	317,065	315,008
Total Expenditures	**$7,828,920**	**$7,306,908**	**$8,098,063**	**$8,166,417**
Expenditures by Category				
Personal Services	2,258,570	2,337,087	2,359,566	2,309,430
Operating Expenses	3,069,586	3,530,931	3,626,526	4,911,607
Capital Outlay	34,917	15,000	15,000	75,000
Subtotal Operating Expenditures	**$5,363,073**	**$5,883,018**	**$6,001,092**	**$7,296,037**
Capital Improvements	3,406,284	2,122,000	2,795,081	1,625,000
Subtotal Other Operating Expenses	**$3,406,284**	**$2,122,000**	**$2,795,081**	**$1,625,000**
Total Operating Expenditures	**$8,769,357**	**$8,005,018**	**$8,796,173**	**$8,921,037**
Reimbursements	(940,437)	(698,110)	(698,110)	(754,620)
Net Expenditures	**$7,828,920**	**$7,306,908**	**$8,098,063**	**$8,166,417**
Expenditures by Fund				
General	$7,828,920	$7,306,908	$8,098,063	$8,166,417

Number of Full Time Positions	41.00	40.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	41.00	40.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

FINANCIAL AND ADMINISTRATIVE SERVICES
CENTRAL SERVICES DIVISION
OPERATING



Programs shown with dotted lines reflect activities within this Division identified separately in the Internal Service Funds section.

8704201

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	0	10,000	10,000	10,000
Subtotal Operating Expenditures	**$0**	**$10,000**	**$10,000**	**$10,000**
Total Operating Expenditures	**$0**	**$10,000**	**$10,000**	**$10,000**
Net Expenditures	**$0**	**$10,000**	**$10,000**	**$10,000**
Expenditures by Fund				
General	$0	$10,000	$10,000	$10,000

Key Objectives

1. Provide handicapped parking and accessible routes to County facilities

2. Make entrances and exteriors to all public services, programs and activities handicapped accessible

3. Remove barriers and assure free access to and use of restroom facilities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Corrections of Parking/Access	1.00	1.00	2.00
2. Changes to Entrances/Interiors	1.00	1.00	2.00
3. Restrooms free of barriers	0.00	0.00	2.00

Highlights

This activity administers compliance with the "Americans with Disabilities Act" (ADA) of January 26, 1992 (Revised in 1994) and currently adopted into the Southern Building Codes. All county facilities are inspected to insure continued accessibility. Any new county leased or owned space is inspected and updated to meet ADA accessibility requirements. Also, Elections polling facilities are reconfigured for ADA parking and entrance capabilities.

Central Services

Department: Financial and Administrative Services

Activity: Court Facilities

8704300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	577,720	573,752	526,833	485,239
Operating Expenses	794,868	965,664	970,020	938,617
Capital Outlay	0	10,000	10,000	0
Subtotal Operating Expenditures	**$1,372,589**	**$1,549,416**	**$1,506,853**	**$1,423,856**
Capital Improvements	126,376	352,000	469,675	615,000
Subtotal Other Operating Expenses	**$126,376**	**$352,000**	**$469,675**	**$615,000**
Total Operating Expenditures	**$1,498,964**	**$1,901,416**	**$1,976,528**	**$2,038,856**
Net Expenditures	**$1,498,964**	**$1,901,416**	**$1,976,528**	**$2,038,856**
Expenditures by Fund				
General	$1,498,964	$1,901,416	$1,976,528	$2,038,856

Number of Full Time Positions	4.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	3.00

Key Objectives

1. Maintain court buildings in a efficient, timely and cost effective manner

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Square feet maintained/5 days of service per week	303,178.00	410,389.00	430,406.00

Highlights

Court facilities represent approximately 32% of county maintained facilities. The following projects will be initiated in FY 2011-12: Carpet replacement for Administration Center (Beach Street) and Courthouse Annex, electrical renovation at Courthouse Annex, HVAC replacement at Courthouse Annex and Justice Center, paint exterior for Courthouse Annex and Historic Courthouse and roof repair for Courthouse Annex and State Attorney building.

In FY 2010-11 budget, one position was transferred to the Facility Maintenance Division.

Central Services

Department: Financial and Administrative Services

Activity: Document Processing

8704700

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	70,794	71,301	71,020	70,465
Operating Expenses	182,040	195,340	195,340	196,333
Subtotal Operating Expenditures	**$252,834**	**$266,641**	**$266,360**	**$266,798**
Total Operating Expenditures	**$252,834**	**$266,641**	**$266,360**	**$266,798**
Reimbursements	(111,291)	(112,531)	(112,531)	(106,644)
Net Expenditures	**$141,543**	**$154,110**	**$153,829**	**$160,154**
Expenditures by Fund				
General	$141,543	$154,110	$153,829	$160,154

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Provide delivery of inter-office mail between offices within two business days

2. Distribute all incoming and process all outgoing U.S. mail on a same day basis

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of courier stops per day	343.00	343.00	345.00
2. Number of pieces of outgoing mail processed	1,169,570.00	1,190,000.00	1,200,000.00

Highlights

Document Processing provides services to all county offices for mail delivery, courier service and copy machines.

Central Services

Department: Financial and Administrative Services

Activity: Facility Maintenance

8704000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,505,650	1,588,844	1,657,670	1,651,536
Operating Expenses	1,817,013	1,748,039	1,746,012	3,216,471
Capital Outlay	8,433	5,000	5,000	0
Subtotal Operating Expenditures	**$3,331,096**	**$3,341,883**	**$3,408,682**	**$4,868,007**
Capital Improvements	0	0	977	0
Subtotal Other Operating Expenses	**$0**	**$0**	**$977**	**$0**
Total Operating Expenditures	**$3,331,096**	**$3,341,883**	**$3,409,659**	**$4,868,007**
Reimbursements	(829,146)	(585,579)	(585,579)	(647,976)
Net Expenditures	**$2,501,950**	**$2,756,304**	**$2,824,080**	**$4,220,031**
Expenditures by Fund				
General	$2,501,950	$2,756,304	$2,824,080	$4,220,031

Number of Full Time Positions	33.00	33.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	33.00	33.00

Key Objectives

1. Budget and schedule replacement of HVAC (Heating, Ventilation and Air Conditioning) systems; provide cyclic preventive maintenance and repair services; provide labor and expertise for construction and renovations
2. Provide a cyclic painting program for interiors and exteriors of all county-owned/maintained buildings
3. Provide operational electrical and plumbing repair services; provide labor and expertise for renovations and construction projects
4. Provide carpentry and repair and replacement services; provide labor and expertise for renovation and construction projects

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of HVAC service calls, preventive maintenance calls	568.00	639.00	639.00
2. Number of interiors and exteriors painted	12.00	34.00	34.00
3. Number of electrical and plumbing service calls, renovation projects	1,748.00	1,502.00	1,502.00
4. Number of carpentry and utility service calls, renovation projects	680.00	1,936.00	1,936.00

Highlights

Central Services division provides on-call services and planned maintenance for 450 county owned buildings that contain over 1,739,000 square feet. A computerized work order system records all service activities, creating a service history on each building to enable proper budgeting and planning for future needs. GBA software is used to track all major roofs, enabling the systematic tracking of the economic life of the roofs. Facilities oversees five major contracts to ensure that performance standards are met. Service responsibilities also include grounds maintenance, parking lots, HVAC, painting, electrical, plumbing and re-carpeting to maintain efficient and effective facilities as the buildings age and their usage changes.

In FY 2010-11 budget, one position was transferred from Court Facilities Division. The FY 2011-12 budget includes an increase in Operating Expenses due to the transfer of the county utilities from the Facilities Maintenance divisions. Also, includes two unfunded positions and one position was transferred to Fleet Maintenance division.

Central Services

Department: Financial and Administrative Services

Activity: Projects

8704200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	87,269	399,016	492,132	337,368
Capital Outlay	26,484	0	0	75,000
Subtotal Operating Expenditures	**$113,753**	**$399,016**	**$492,132**	**$412,368**
Capital Improvements	3,279,909	1,770,000	2,324,429	1,010,000
Subtotal Other Operating Expenses	**$3,279,909**	**$1,770,000**	**$2,324,429**	**$1,010,000**
Total Operating Expenditures	**$3,393,662**	**$2,169,016**	**$2,816,561**	**$1,422,368**
Net Expenditures	**$3,393,662**	**$2,169,016**	**$2,816,561**	**$1,422,368**
Expenditures by Fund				
General	$3,393,662	$2,169,016	$2,816,561	$1,422,368

Key Objectives

1. Plan, contract, monitor, and complete projects for agencies in a timely, cost effective manner

2. Administer non-capital improvement projects for County facilities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of capital improvement projects	9.00	24.00	20.00
2. Number of non-capital improvement projects	16.00	10.00	24.00

Highlights

Central Services will initiate the following projects for FY 2011-12: Window replacement at TCK building, carpet replacement for Administration offices (Beach Street and Enterprise Orange City) and TCK building (3rd floor), electrical renovation for Administration building (Beach), HVAC unit replacements for Administration (Canal), Health Department (Canal), Medical Examiner, R&B Barn (SE Complex, SW Complex and Walker) and Sheriff (3rd Street and Training), paint exterior at NSB Administration, paint interior for TCK and NSB Administration, plumbing for TCK and roof repair for EVOC/SO and Medical Examiner buildings.

Central Services

Department: Financial and Administrative Services

Activity: Security

8704100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	104,406	103,190	104,043	102,190
Operating Expenses	188,395	212,872	213,022	212,818
Subtotal Operating Expenditures	**$292,801**	**$316,062**	**$317,065**	**$315,008**
Total Operating Expenditures	**$292,801**	**$316,062**	**$317,065**	**$315,008**
Net Expenditures	**$292,801**	**$316,062**	**$317,065**	**$315,008**
Expenditures by Fund				
General	$292,801	$316,062	$317,065	$315,008

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Provide security services for major County administrative and Judicial facilities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of buildings for which security is provided	5.00	5.00	5.00

Highlights

Central Services manages the county's security needs for the following buildings: DeLand Administration, Volusia County Courthouse, Daytona Beach Administration, Daytona Beach Courthouse Annex, and the Volusia County Justice Center. County of Volusia security personnel are located at the DeLand Administration building and the Volusia County Courthouse. County security personnel, as well as contracted security staff, provide daily and after-hour security duties within these highly complex building environments. Seven-day, 24-hour services are provided at the DeLand Administration building. Courthouse complexes are provided services for judicial areas and nightshift.

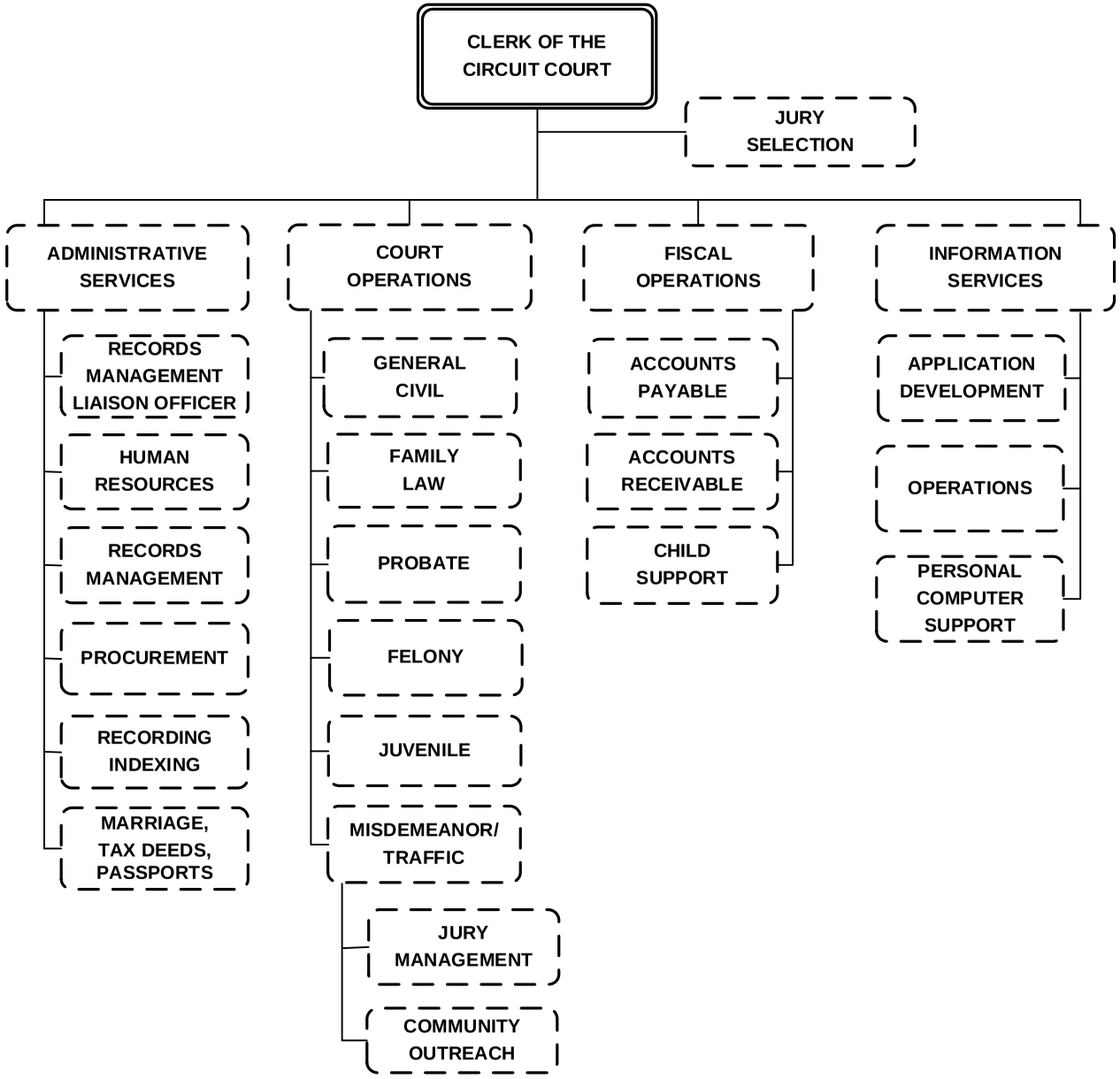
Clerk of the Circuit Court

Department: Clerk of the Circuit Court

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Clerk of Circuit Court	2,459,272	2,498,042	2,266,742	2,172,702
Total Expenditures	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Expenditures by Category				
Personal Services	33,060	16,923	16,923	29,623
Operating Expenses	572,958	700,571	468,571	524,044
Subtotal Operating Expenditures	**$606,018**	**$717,494**	**$485,494**	**$553,667**
Grants and Aids	1,853,254	1,780,548	1,781,248	1,619,035
Subtotal Other Operating Expenses	**$1,853,254**	**$1,780,548**	**$1,781,248**	**$1,619,035**
Total Operating Expenditures	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Net Expenditures	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Expenditures by Fund				
General	$2,459,272	$2,498,042	$2,266,742	$2,172,702

Mission: To provide the highest level of service to the public and judiciary. To preserve the integrity of the official records of the County of Volusia. To enhance productivity and expand useful public access to information by utilizing sound technologies in a cost effective manner.

JUSTICE SYSTEM
CLERK OF THE CIRCUIT COURT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Clerk of the Circuit Court

Department: Clerk of the Circuit Court

Activity: Clerk of Circuit Court

CLERK

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	33,060	16,923	16,923	29,623
Operating Expenses	572,958	700,571	468,571	524,044
Subtotal Operating Expenditures	**$606,018**	**$717,494**	**$485,494**	**$553,667**
Grants and Aids	1,853,254	1,780,548	1,781,248	1,619,035
Subtotal Other Operating Expenses	**$1,853,254**	**$1,780,548**	**$1,781,248**	**$1,619,035**
Total Operating Expenditures	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Net Expenditures	**$2,459,272**	**$2,498,042**	**$2,266,742**	**$2,172,702**
Expenditures by Fund				
General	$2,459,272	$2,498,042	$2,266,742	$2,172,702

Key Objectives

1. Provide services to the Circuit Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all Felony, Misdemeanor, Juvenile Delinquency, and Criminal Traffic cases as required by law

2. Provide services to the County Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all traffic citations, Circuit Civil, County Civil, Probate, Family, and Juvenile cases

3. Maintain all official records of Volusia County. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed

4. Maintain all court records and evidence until retention period has been met; at which time they are microfilmed and destroyed

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Criminal Court cases per year	55,175.00	52,624.00	58,324.00
2. Number of Civil Court cases per year	129,172.00	125,307.00	138,307.00
3. Number of recorded instruments	240,510.00	245,000.00	250,000.00

Highlights

The Clerk of the Circuit Court is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The office of the Clerk performs a wide range of record keeping functions, manages information for the judicial system and provides a variety of services to the public. The Clerk's office is responsible for processing all required paperwork associated with civil, juvenile, criminal and traffic cases in the Circuit and County courts. The Clerk's office is primarily funded by fees collected in accordance with Florida Statutes. The County is responsible for all facility, maintenance, security, communication, utilities, information system and other costs as defined in Florida Statute 29.008. The funding levels shown are only contributions provided by the County.

The County's multi-agency criminal justice information system (CJIS) is expected to be complete and fully functional in 2011. As with any multli-year system project, the capital and contractor costs taper off as the system go-live date approaches. Positions and other judicial functions are provided by the State of Florida. The State funding for FY 2011-12 budget is approximately $11,314,413.

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Coastal

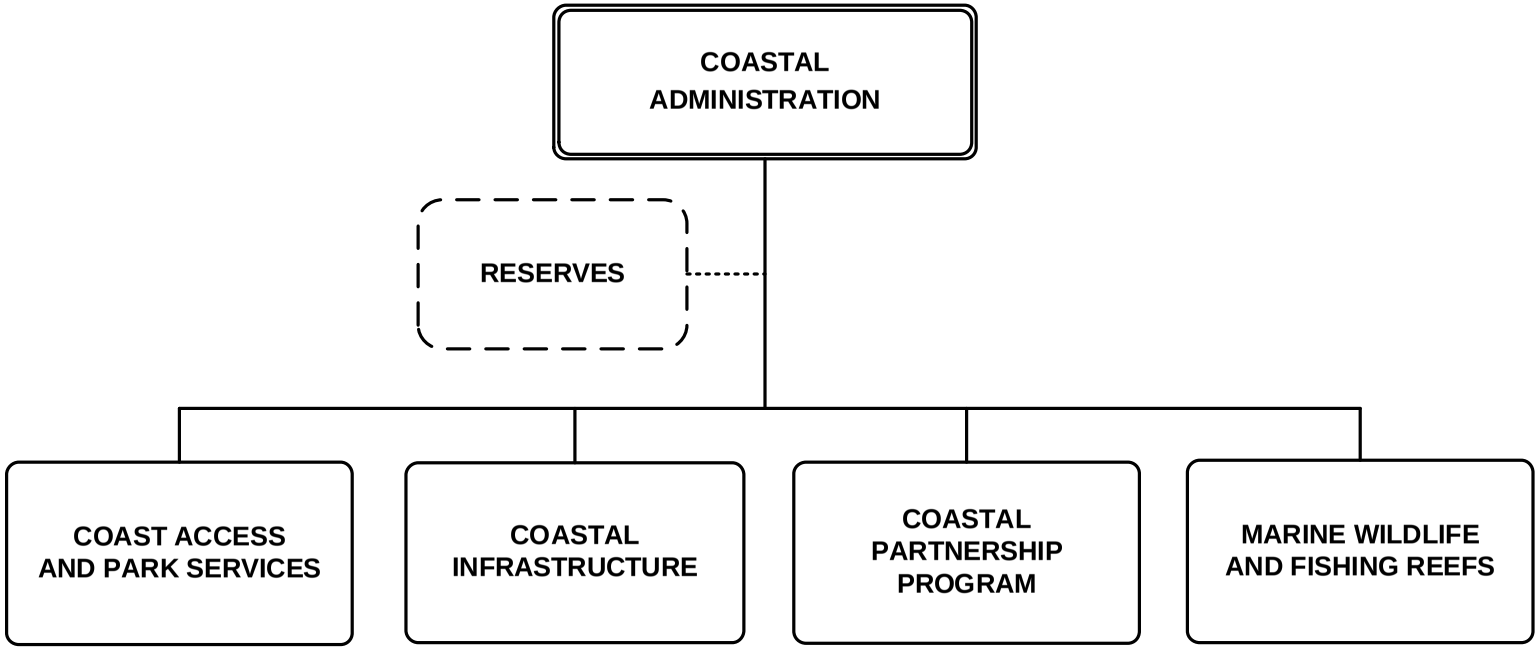
Department: Aviation and Economic Resources

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	1,085,322	3,705,276	485,741	3,591,895
Coastal Access and Park Services	2,587,078	3,127,801	3,178,235	3,994,278
Coastal Infrastructure	236,334	2,902,548	1,405,685	2,011,525
Coastal Partnership Program	88,698	350,000	50,000	520,000
Marine Wildlife and Fishing Reefs	242,097	2,000,000	755,000	2,100,000
Total Expenditures	**$4,239,529**	**$12,085,625**	**$5,874,661**	**$12,217,698**
Expenditures by Category				
Personal Services	705,719	912,025	970,469	962,407
Operating Expenses	2,757,628	2,836,614	2,855,597	3,747,969
Capital Outlay	13,315	0	12,391	0
Subtotal Operating Expenditures	**$3,476,662**	**$3,748,639**	**$3,838,457**	**$4,710,376**
Capital Improvements	23,500	4,650,000	1,750,000	3,525,000
Grants and Aids	221,530	506,919	186,204	805,762
Interfund Transfers	517,837	0	100,000	1,000,000
Reserves	0	3,180,067	0	2,176,560
Subtotal Other Operating Expenses	**$762,867**	**$8,336,986**	**$2,036,204**	**$7,507,322**
Total Operating Expenditures	**$4,239,529**	**$12,085,625**	**$5,874,661**	**$12,217,698**
Reimbursements	0	0	0	0
Net Expenditures	**$4,239,529**	**$12,085,625**	**$5,874,661**	**$12,217,698**
Expenditures by Fund				
General	$2,587,078	$2,858,929	$2,931,907	$3,709,908
Ponce De Leon Inlet and Port District	$1,652,451	$9,226,696	$2,942,754	$8,507,790

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	2.00
Number of Full Time Equivalent Positions	21.00	21.50

Mission: To effectively and efficiently manage, maintain and improve coastal public access infrastructure.

AVIATION AND ECONOMIC RESOURCES
COASTAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Department: Aviation and Economic Resources

Activity: Administration

150_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	168,779	163,395	163,635	161,411
Operating Expenses	277,552	254,895	236,096	183,462
Subtotal Operating Expenditures	**$446,331**	**$418,290**	**$399,731**	**$344,873**
Grants and Aids	121,154	106,919	86,010	70,462
Interfund Transfers	517,837	0	0	1,000,000
Reserves	0	3,180,067	0	2,176,560
Subtotal Other Operating Expenses	**$638,991**	**$3,286,986**	**$86,010**	**$3,247,022**
Total Operating Expenditures	**$1,085,322**	**$3,705,276**	**$485,741**	**$3,591,895**
Reimbursements	0	0	0	0
Net Expenditures	**$1,085,322**	**$3,705,276**	**$485,741**	**$3,591,895**
Expenditures by Fund				
Ponce De Leon Inlet and Port District	$1,085,322	$3,705,276	$485,741	$3,591,895

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Highlights

Coastal administrative management costs will decrease as the agency implements efficiency study recommendations. The FY 2011-12 budget includes one unfunded position. Reserve funding is identified in support of the south jetty project and emergency reserves. Funding of $1,000,000 for the capital project for boardwalk replacement at Smyrna Dunes Park will be transferred to the Beach Capital Fund. The millage rate for the port district is recommended at 0.0929, the same rate as FY 2010-11.

Department: Aviation and Economic Resources

Activity: Coastal Access and Park Services

BEACH_SVCS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	536,940	748,630	806,834	800,996
Operating Expenses	2,013,323	2,379,171	2,358,816	3,167,982
Capital Outlay	13,315	0	12,391	0
Subtotal Operating Expenditures	**$2,563,578**	**$3,127,801**	**$3,178,041**	**$3,968,978**
Capital Improvements	23,500	0	0	25,000
Grants and Aids	0	0	194	300
Subtotal Other Operating Expenses	**$23,500**	**$0**	**$194**	**$25,300**
Total Operating Expenditures	**$2,587,078**	**$3,127,801**	**$3,178,235**	**$3,994,278**
Net Expenditures	**$2,587,078**	**$3,127,801**	**$3,178,235**	**$3,994,278**
Expenditures by Fund				
General	$2,587,078	$2,681,381	$2,767,722	$3,523,383
Ponce De Leon Inlet and Port District	$0	$446,420	$410,513	$470,895

Number of Full Time Positions	18.00	18.00
Number of Part Time Positions	0.00	2.00
Number of Full Time Equivalent Positions	18.00	18.50

Key Objectives

1. Manage and maintain clean, safe and usable coastal access and park facilities

2. Maintain efficient customer service-oriented operating procedures and practices

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of vehicular access points maintained along the beach everyday	445.00	445.00	445.00
2. Number of pavilion rentals	0.00	100.00	100.00
3. Number of park complaints	0.00	10.00	10.00

Highlights

Coastal manages and maintains 12 beachside parks, 50 off-beach parking areas, 12 beachside restroom facilities, 100+ dune walkovers, and 40 beach ramps. In addition to the Coastal Parks there are two Inlet Parks, Lighthouse Point and Smyrna Dunes Park, managed and maintained by the Inlet District. Services include contracts for beach garbage collection, recycling and ramp grading, beach toll collection, restroom janitorial, park facility maintenance, off-beach parking leases, port-a-let maintenance and beach concessions. The division continually works to identify increased savings and revenues. Seasonal variations in demand for services will drive additional savings as coastal service contracts are further refined.

FY 2011-12 budget includes $921,457 in beach access fee contractor commissions that was previously budgeted in the Nondepartmental cost center. Two part time Recreation Aide positions were reassigned from the Parks, Recreation and Culture Division to the Coastal Division during FY 2010-11. The FY 2011-12 budget includes 3 unfunded positions.

Department: Aviation and Economic Resources

Activity: Coastal Infrastructure

COAST_INFRA

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	223,994	202,548	255,685	296,525
Subtotal Operating Expenditures	**$223,994**	**$202,548**	**$255,685**	**$296,525**
Capital Improvements	0	2,650,000	1,000,000	1,500,000
Grants and Aids	12,340	50,000	50,000	215,000
Interfund Transfers	0	0	100,000	0
Subtotal Other Operating Expenses	**$12,340**	**$2,700,000**	**$1,150,000**	**$1,715,000**
Total Operating Expenditures	**$236,334**	**$2,902,548**	**$1,405,685**	**$2,011,525**
Net Expenditures	**$236,334**	**$2,902,548**	**$1,405,685**	**$2,011,525**
Expenditures by Fund				
General	$0	$177,548	$164,185	$186,525
Ponce De Leon Inlet and Port District	$236,334	$2,725,000	$1,241,500	$1,825,000

Key Objectives

1. Develop a coastal facilities capital improvement program (CIP)

2. Project funding support for the removal of derelict vessels from district waterways

3. Provide funding for channel dredging, channel markers, boat ramp and waterway facility maintenance and improvements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of capital projects identified and planned	3.00	9.00	11.00
2. Number of derelict vessels removed	3.00	5.00	7.00
3. Number of boating related improvement projects	0.00	1.00	2.00

Highlights

Coastal infrastructure includes programs for emergency shore protection, estuarine habitat enhancement, public access and water dependent facilities. To reduce costs, emergency shore protection and estuarine habitat enhancement will not be funded in FY 2011-12. These programs supported legislative requests for erosion control projects and studies of the coastal habitat.

Public access incorporates a capital improvement program for coastal public access facilities. Upgrades to beach and waterfront facilities including off-beach parking areas and beachfront parks are planned. Priorities for this funding are restroom renovation and ramp replacement and improvements in Daytona Beach, Wilbur-by-the-Sea and New Smyrna Beach. FY 2011-12 budget includes $1,500,000 in carry forward from FY 2010-11 for these projects.

The water dependent facility program provides funding for derelict vessel removal, channel dredging, channel marker replacement and relocation and boating related maintenance and improvements. Highlights include dredging the public boat ramp channel in Ponce Inlet.

Department: Aviation and Economic Resources

Activity: Coastal Partnership Program

COASTAL_PART

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	662	0	0	0
Subtotal Operating Expenditures	**$662**	**$0**	**$0**	**$0**
Grants and Aids	88,036	350,000	50,000	520,000
Subtotal Other Operating Expenses	**$88,036**	**$350,000**	**$50,000**	**$520,000**
Total Operating Expenditures	**$88,698**	**$350,000**	**$50,000**	**$520,000**
Net Expenditures	**$88,698**	**$350,000**	**$50,000**	**$520,000**
Expenditures by Fund				
Ponce De Leon Inlet and Port District	$88,698	$350,000	$50,000	$520,000

Key Objectives

1. Provide funding support for public waterway access facility improvements

2. Coordinate and manage the Coastal Partnership Program (CPP) grant program

3. Coordinate and manage the Beach Ramp Beautification grant program

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of CPP grant applications considered by council	0.00	1.00	1.00
2. Number of CPP Interlocal Agreements executed by council	0.00	1.00	3.00
3. Number of beach ramp beautification projects approved by council	0.00	2.00	1.00

Highlights

The Coastal Partnership Program will continue to provide grants to municipalities for coastal public access and waterway related improvements. The FY 2011-12 budget includes carry forward from FY 2010-11 of $170,000 for the Swoope Boat Ramp to be developed by the City of New Smyrna Beach and $100,000 for beach ramp beautification projects.

Department: Aviation and Economic Resources

Activity: Marine Wildlife and Fishing Reefs

1506010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	242,097	0	5,000	100,000
Subtotal Operating Expenditures	**$242,097**	**$0**	**$5,000**	**$100,000**
Capital Improvements	0	2,000,000	750,000	2,000,000
Subtotal Other Operating Expenses	**$0**	**$2,000,000**	**$750,000**	**$2,000,000**
Total Operating Expenditures	**$242,097**	**$2,000,000**	**$755,000**	**$2,100,000**
Net Expenditures	**$242,097**	**$2,000,000**	**$755,000**	**$2,100,000**
Expenditures by Fund				
Ponce De Leon Inlet and Port District	$242,097	$2,000,000	$755,000	$2,100,000

Key Objectives

1. Federal permitting for existing county artifical reef sites

2. Secure federal permits for new artificial sites

3. Identify suitable reef construction materials available in NE and Central FL region

4. Bid reef construction projects and build new reefs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of federal reef site permits renewed	0.00	10.00	10.00
2. Number of new reef sites federally permitted	0.00	5.00	5.00
3. Tonnage of reef materials located	0.00	10,000.00	10,000.00
4. Number of new reef sites constructed	0.00	20.00	20.00

Highlights

An artificial reef expansion initiative has been directed by Council in response to federal fishing regulations aimed at rebuilding the Red Snapper stocks in the South Atlantic. Increased fishing pressure on county artificial reefs is predicted. In support of the marine industry and marine habitat, Council seeks to double the number of artificial reefs. FY 2011-12 budget includes $1,250,000 in carry forward from FY 2010-11.

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Community Assistance

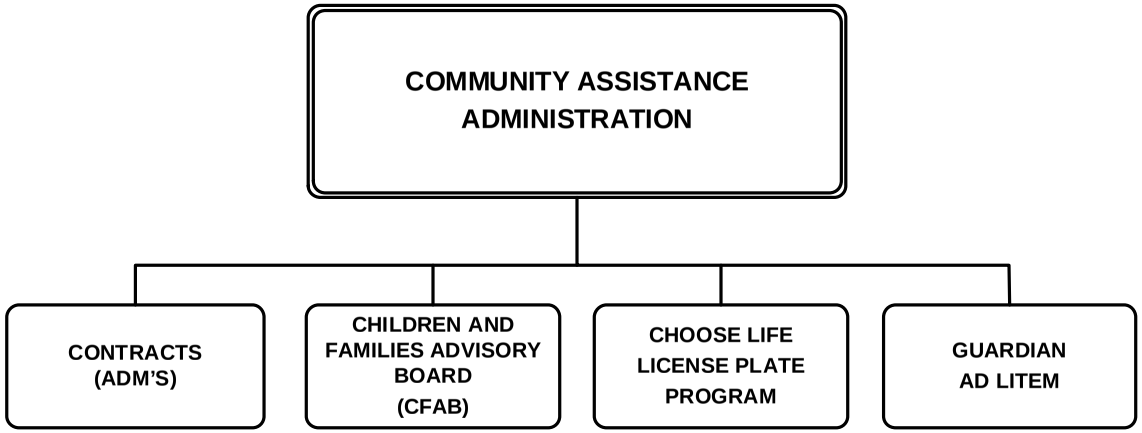
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	63,766	66,920	66,659	66,577
Choose Life License Plate Program	29,038	22,174	22,174	0
Community Assistance	3,580,719	3,686,061	3,686,061	3,686,061
Community Contributions	2,650,533	2,246,352	2,321,541	2,246,352
Guardian Ad Litem	57,667	59,662	59,647	60,784
Total Expenditures	**$6,381,723**	**$6,081,169**	**$6,156,082**	**$6,059,774**
Expenditures by Category				
Personal Services	96,721	100,442	99,883	99,682
Operating Expenses	201,052	48,314	123,786	27,679
Subtotal Operating Expenditures	**$297,773**	**$148,756**	**$223,669**	**$127,361**
Grants and Aids	6,083,950	5,932,413	5,932,413	5,932,413
Subtotal Other Operating Expenses	**$6,083,950**	**$5,932,413**	**$5,932,413**	**$5,932,413**
Total Operating Expenditures	**$6,381,723**	**$6,081,169**	**$6,156,082**	**$6,059,774**
Net Expenditures	**$6,381,723**	**$6,081,169**	**$6,156,082**	**$6,059,774**
Expenditures by Fund				
General	$6,381,723	$6,081,169	$6,156,082	$6,059,774

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Mission: To identify and plan for the needs of children and their families in Volusia County and to monitor and evaluate the programs funded through the recommendations of the Children and Families Advisory Board and approved by Volusia County Council.

COMMUNITY SERVICES
COMMUNITY ASSISTANCE



Community Assistance

Department: Community Services

Activity: Administration

6200100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	60,589	64,117	63,677	63,725
Operating Expenses	3,177	2,803	2,982	2,852
Subtotal Operating Expenditures	**$63,766**	**$66,920**	**$66,659**	**$66,577**
Total Operating Expenditures	**$63,766**	**$66,920**	**$66,659**	**$66,577**
Net Expenditures	**$63,766**	**$66,920**	**$66,659**	**$66,577**
Expenditures by Fund				
General	$63,766	$66,920	$66,659	$66,577

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Evaluate the needs of children and families in Volusia County and identify strategies to best meet those needs

2. Ensure that each agency providing services funded by Volusia County enters into and complies with all contractual agreements with the County which state the terms and conditions of said funding

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Children and Families Advisory Board Meetings	25.00	11.00	6.00
2. Number on-site & desk monitoring of programmatic and financial information	140.00	284.00	120.00

Highlights

Volusia County Council approved use of Children and Families Program funds - to be awarded through a Request for Proposal Process - for the following service areas: services for persons with disabilities; services for infant and maternal health and early childhood development; services to seniors; services to adolescents; basic needs services; family-based intervention /counseling and services to prevent family violence; and non-school hour services for school age children/youth development/academic enrichment.

Funds are also used to provide mandatory local government match to agencies providing alcohol, drug and mental health (ADM) services. Lastly, funds are used for agencies that provide special countywide services - One Voice for Volusia and United Way.

Community Assistance

Department: Community Services

Activity: Choose Life License Plate Program

6202801

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	29,038	22,174	22,174	0
Subtotal Operating Expenditures	**$29,038**	**$22,174**	**$22,174**	**$0**
Total Operating Expenditures	**$29,038**	**$22,174**	**$22,174**	**$0**
Net Expenditures	**$29,038**	**$22,174**	**$22,174**	**$0**
Expenditures by Fund				
General	$29,038	$22,174	$22,174	$0

Highlights

Senate Bill 196 provides that Volusia County is no longer responsible for the distribution of funds for the Choose Life License Plate program effective July 1, 2011.

Community Assistance

Department: Community Services

Activity: Community Assistance

COMM_ASST_CONTRACTS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids	3,580,719	3,686,061	3,686,061	3,686,061
Subtotal Other Operating Expenses	**$3,580,719**	**$3,686,061**	**$3,686,061**	**$3,686,061**
Total Operating Expenditures	**$3,580,719**	**$3,686,061**	**$3,686,061**	**$3,686,061**
Net Expenditures	**$3,580,719**	**$3,686,061**	**$3,686,061**	**$3,686,061**
Expenditures by Fund				
General	$3,580,719	$3,686,061	$3,686,061	$3,686,061

Highlights

Contracts are established with private agencies to primarily meet the County's responsibility for mental health, alcohol, and drug abuse treatment pursuant to Florida Statute 394. This statute requires local match funding of 25% for State-funded mental health, alcohol and drug treatment programs. To meet the requirement, the County contracts with provider agencies such as Haven Recovery and SMA Behavioral Health Services. Because of a change in the State's payment method, shifting from variable-fees-for-service to a capped, fixed monthly payment for every Medicaid-eligible client, agency requests continue to increase.

Community Assistance

Department: Community Services

Activity: Community Contributions

COMM_CONTRIBS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	147,302	0	75,189	0
Subtotal Operating Expenditures	**$147,302**	**$0**	**$75,189**	**$0**
Grants and Aids	2,503,231	2,246,352	2,246,352	2,246,352
Subtotal Other Operating Expenses	**$2,503,231**	**$2,246,352**	**$2,246,352**	**$2,246,352**
Total Operating Expenditures	**$2,650,533**	**$2,246,352**	**$2,321,541**	**$2,246,352**
Net Expenditures	**$2,650,533**	**$2,246,352**	**$2,321,541**	**$2,246,352**
Expenditures by Fund				
General	$2,650,533	$2,246,352	$2,321,541	$2,246,352

Highlights

Volusia County Council approved use of Children and Families Program funds - to be awarded through a Request for Proposal Process - for the following service areas: services for persons with disabilities; services for infant and maternal health and early childhood development; services to seniors; services to adolescents; basic needs services; family-based intervention/counseling and services to prevent family violence; and non-school hour services for school sage children/youth development/academic enrichment.

Funds are also used to provide mandatory local government match to agencies providing alcohol, drug and mental health (ADM) services. Lastly, funds are used for agencies that provide special countywide serivces - One Voice for Volusia and United Way.

Community Assistance

Department: Community Services

Activity: Guardian Ad Litem

6202900

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	36,133	36,325	36,206	35,957
Operating Expenses	21,535	23,337	23,441	24,827
Subtotal Operating Expenditures	**$57,667**	**$59,662**	**$59,647**	**$60,784**
Total Operating Expenditures	**$57,667**	**$59,662**	**$59,647**	**$60,784**
Net Expenditures	**$57,667**	**$59,662**	**$59,647**	**$60,784**
Expenditures by Fund				
General	$57,667	$59,662	$59,647	$60,784

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Increase the representation of dependent children by certified community or staff advocates from 55% to 70%

2. Increase the percent of community advocates by 30%

3. Maintain a minimum annual retention rate of certified community advocates of 90%

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of representation of dependent children by volunteers	59.00	90.00	70.00
2. Number of certified community advocates	143.00	145.00	170.00
3. Percent of advocates retained annually	90.00	90.00	90.00

Highlights

The Florida Guardian Ad Litem program is a partnership of community advocates and professional staff partnering to provide a powerful voice in court and positive systematic change on behalf of Florida's abused and neglected children. Federal, state and local government agencies, non-profit and faith-based organizations, private foundations and corporations are working together to support the efforts of the Guardian Ad Litem program. The program's sole responsibility is to represent the best interests of children who are involved in dependency court proceedings; every child appointed to the program is provided with an attorney. With this single mission, the program is uniquely independent in its advocacy. We currently have more than 149 volunteers in Volusia County and represent more than 71% of the children in the local child welfare system. Collectively, the program's current certified volunteers have provided over 350 years of service. During the implementation of Article V, Revision 7 on July 1, 2004, the Guardian Ad Litem program was removed from the judicial branch of the government.

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Community Services & Grants

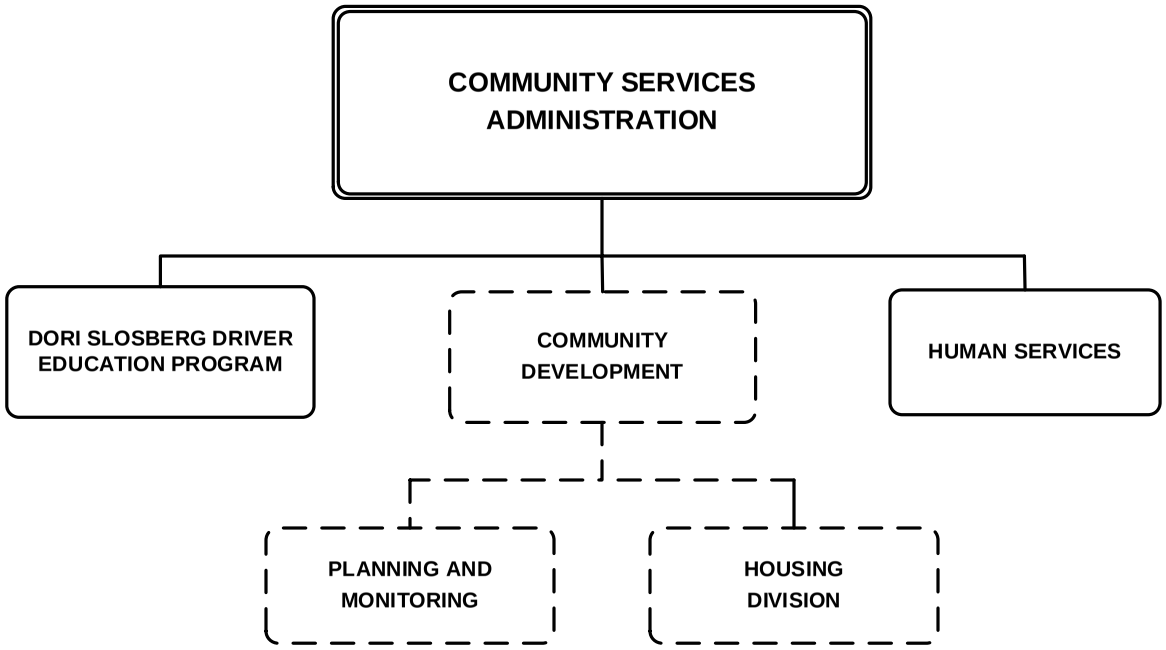
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Community Services Administration	384,046	390,203	402,799	405,985
Dori Slosberg Driver Ed Program	354,018	855,879	350,000	1,114,387
Human Services	2,700,281	2,620,517	2,870,054	2,839,599
Total Expenditures	**$3,438,344**	**$3,866,599**	**$3,622,853**	**$4,359,971**
Expenditures by Category				
Personal Services	902,292	924,369	954,718	969,616
Operating Expenses	2,114,746	2,086,351	2,318,135	2,243,968
Subtotal Operating Expenditures	**$3,017,038**	**$3,010,720**	**$3,272,853**	**$3,213,584**
Capital Improvements	67,289	0	0	0
Grants and Aids	354,018	855,879	350,000	1,146,387
Subtotal Other Operating Expenses	**$421,307**	**$855,879**	**$350,000**	**$1,146,387**
Total Operating Expenditures	**$3,438,344**	**$3,866,599**	**$3,622,853**	**$4,359,971**
Net Expenditures	**$3,438,344**	**$3,866,599**	**$3,622,853**	**$4,359,971**
Expenditures by Fund				
General	$3,438,344	$3,866,599	$3,622,853	$4,359,971

Number of Full Time Positions	14.00	14.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	14.00	14.00

Mission: To improve the quality of life for Volusia County citizens having very low to moderate incomes by coordinating access to resources that will bring them sustenance when needed, a greater sense of hope, self-sufficiency, self-esteem and a greater sense of community to all citizens.

COMMUNITY SERVICES
COMMUNITY SERVICES AND GRANTS



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.
Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Community Services & Grants

Department: Community Services

Activity: Community Services Administration

6300100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	323,487	327,884	315,722	323,717
Operating Expenses	60,559	62,319	87,077	82,268
Subtotal Operating Expenditures	**$384,046**	**$390,203**	**$402,799**	**$405,985**
Total Operating Expenditures	**$384,046**	**$390,203**	**$402,799**	**$405,985**
Net Expenditures	**$384,046**	**$390,203**	**$402,799**	**$405,985**
Expenditures by Fund				
General	$384,046	$390,203	$402,799	$405,985

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Meet with Activity Managers to plan, discuss and monitor Division goals and services

2. Meet with private, non-profit and state agencies to coordinate services for Volusia County citizens

3. Attend community meetings to provide information and updates on services

4. Attend other relevant community and agency meetings

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of meetings with Activity Managers	48.00	50.00	50.00
2. Number of meetings with private and state agencies	15.00	15.00	15.00
3. Number of community meetings and updates given	12.00	12.00	12.00
4. Number of other relevant community and agency meetings	12.00	12.00	12.00

Highlights

The Volusia County Community Assistance Division continues to meet a variety of citizen housing, family and neighborhood needs throughout the County. Countywide improvements include housing, streets, neighborhood facilities and sidewalks. Additionally, thousands of eligible Volusia County citizens receive emergency energy and rental assistance, down payment assistance and other supportive services through Volusia County's Community Assistance programs. Community Assistance administrative staff meet with Activity Managers to discuss services and compliance along with identifying need and coordinating services with private and non-profit community service agencies. Funding for these diversified services is provided by local resources and various grants.

The FY 2011-12 budget includes one unfunded position.

Department: Community Services

Activity: Dori Slosberg Driver Ed Program

DORI

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids	354,018	855,879	350,000	1,114,387
Subtotal Other Operating Expenses	**$354,018**	**$855,879**	**$350,000**	**$1,114,387**
Total Operating Expenditures	**$354,018**	**$855,879**	**$350,000**	**$1,114,387**
Net Expenditures	**$354,018**	**$855,879**	**$350,000**	**$1,114,387**
Expenditures by Fund				
General	$354,018	$855,879	$350,000	$1,114,387

Highlights

F.S. 318.1215, the Dori Slosberg Driver Education Safety Act, has been amended to permit the County of Volusia to adopt an ordinance increasing from $3.00 to $5.00 the amount the Clerk of Court is required to collect with each civil traffic fine or penalty in addition to all other sums required by law or ordinance. These monies shall be deposited into a driver and traffic safety education account to be used for enhancement of driver and traffic safety education programs in public and nonpublic schools within the County. These funds may not be used to offset existing funding sources or for administration costs. Grant recipients shall be selected through procedures developed by the County Manager and approved by the County Council. Ordinance No. 2006-20 established a driver and traffic safety education program funded through collection of $5.00 for each civil traffic fine or penalty.

The FY 2011-12 budget includes $789,387 carry forward funding from FY 2010-11 for unspent funds.

HUMSVCS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	578,806	596,485	638,996	645,899
Operating Expenses	2,054,187	2,024,032	2,231,058	2,161,700
Subtotal Operating Expenditures	**$2,632,992**	**$2,620,517**	**$2,870,054**	**$2,807,599**
Capital Improvements	67,289	0	0	0
Grants and Aids	0	0	0	32,000
Subtotal Other Operating Expenses	**$67,289**	**$0**	**$0**	**$32,000**
Total Operating Expenditures	**$2,700,281**	**$2,620,517**	**$2,870,054**	**$2,839,599**
Net Expenditures	**$2,700,281**	**$2,620,517**	**$2,870,054**	**$2,839,599**
Expenditures by Fund				
General	$2,700,281	$2,620,517	$2,870,054	$2,839,599

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Assist eligible Volusia County residents who are in a crisis situation to prevent eviction, foreclosure, utility disconnection and provide other support services
2. Administer the County's share of nursing home and Medicaid hospital care and determine eligibility for the Health Care Responsibility Act
3. Monitor, review and prepare reports for compliance with local, state, and federal regulations
4. Determine eligibility for in-county and out-of-county Health Care Responsibility Act and complete reports for state compliance

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Units of service for clients receiving emergency assistance to outside agencies	3,248.00	3,824.00	3,422.00
2. Number of clients receiving assistance for nursing home/ Medicaid hospital care	23,095.00	23,914.00	26,305.00
3. Number of monthly on-site meetings held with social worker supervisors	19.00	24.00	24.00
4. Number of clients screened for eligibility for HCRA in-& out-of-county	480.00	497.00	522.00

Highlights

The primary function of the Human Services Activity is to evaluate and determine the eligibility of Volusia County residents for emergency and supportive services. Eligibility is based on requirements that include household income, size of household and reason for crisis. Emergency assistance includes financial assistance to prevent eviction and foreclosure, utility disconnection, emergency dental, medical, prescriptions, transportation and for indigent burials. Increases are for client emergency services, specifically rental assistance and impact fees for four Habitat for Humanity homes that were previously charged out of non-departmental.

The FY 2011-12 budget includes $6,163 carry forward funding from FY 2010-11 for unspent funds for utilites $3,950; food and dietary $2,213.

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Cooperative Extension

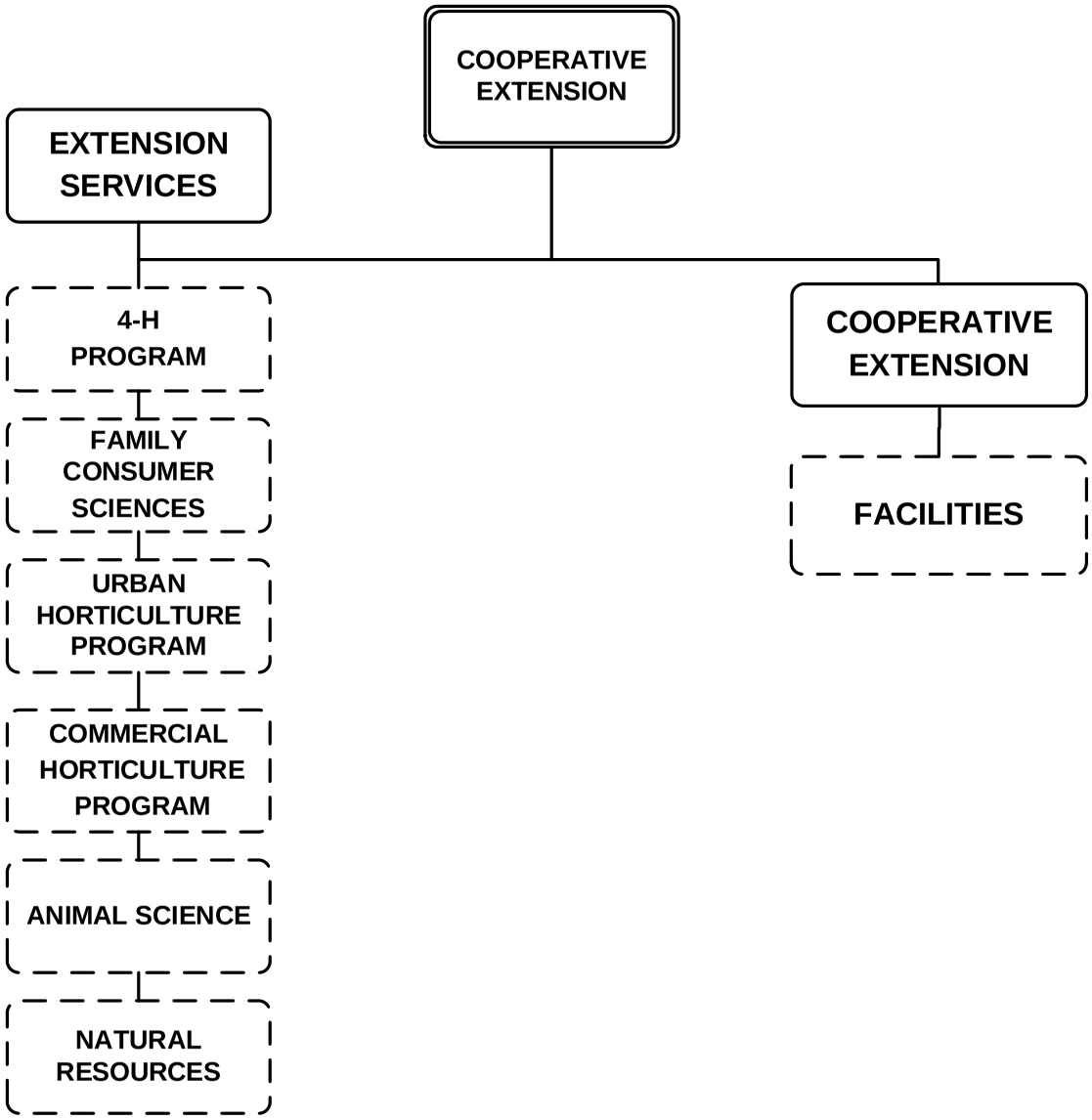
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Cooperative Extension	764,709	708,934	700,438	738,314
Extension Services	37,315	163,808	10,922	178,254
Total Expenditures	**$802,024**	**$872,742**	**$711,360**	**$916,568**
Expenditures by Category				
Personal Services	553,997	519,080	514,894	514,539
Operating Expenses	248,027	353,662	196,466	402,029
Subtotal Operating Expenditures	**$802,024**	**$872,742**	**$711,360**	**$916,568**
Total Operating Expenditures	**$802,024**	**$872,742**	**$711,360**	**$916,568**
Net Expenditures	**$802,024**	**$872,742**	**$711,360**	**$916,568**
Expenditures by Fund				
General	$802,024	$872,742	$711,360	$916,568

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	15.50	15.50

Mission: To develop knowledge in agricultural, human and natural resources and life sciences and to make that knowledge accessible to people to sustain and enhance the quality of human life as well as to provide a family-friendly educational and entertainment venue which will foster a positive economic impact for Volusia County.

COMMUNITY SERVICES
COOPERATIVE EXTENSION SERVICE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Cooperative Extension

Department: Community Services

Activity: Cooperative Extension

COOP_EXT

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	553,997	519,080	514,894	514,539
Operating Expenses	210,713	189,854	185,544	223,775
Subtotal Operating Expenditures	**$764,709**	**$708,934**	**$700,438**	**$738,314**
Total Operating Expenditures	**$764,709**	**$708,934**	**$700,438**	**$738,314**
Net Expenditures	**$764,709**	**$708,934**	**$700,438**	**$738,314**
Expenditures by Fund				
General	$764,709	$708,934	$700,438	$738,314

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	15.50	15.50

Key Objectives

1. Provide University of Florida research based educational information to develop knowledge in agricultural, human and natural resources and make that knowledge accessible to people to sustain and enhance the quality of human life

2. Perform soil and water testing for suitability for urban development, landscape maintenance and crop production. Conduct disease and pest identification for urban and agricultural clients

3. Recruit and manage Extension educated volunteers to assist with numerous community educational programs such as Master Gardeners, Home and Community Educators and 4-H Leaders

4. Manage and market commercial buildings and grounds used for educational nonprofit programs, as well as, commercial trade and specialty shows

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Educational program attendances and client contacts	515,723.00	547,423.00	552,897.00
2. Number of diagnoses performed	736.00	708.00	715.00
3. Number of volunteer hours	16,930.00	24,214.00	24,456.00
4. Number of County Extension functions	1,740.00	1,642.00	1,658.00

Highlights

Custodial services for the commercial buildings were previously paid under a Memorandum of Understanding which has expired. Payment for services will be achieved via a Master Agreement. As a result, $15,000 has been added to the facilities operating budget to pay for these services. Day porter fees will be collected from the lessee and deposited to the general fund to cover cleaning and day porter costs.

Due to the loss of the vendor who provided the lessee with tables, 100 plastic utility tables with storage carts need to be purchased for lessee rentals. $12,500 is allocated to purchase storage carts and tables. The return on our investment should be accomplished in approximately 3.2 years.

Beginning in FY 2012 the Facilities activity is combined with Cooperative Extension.

The FY 2011-12 budget includes one full-time and one part-time unfunded position.

Cooperative Extension

Department: Community Services

Activity: Extension Services

6102000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	37,315	163,808	10,922	178,254
Subtotal Operating Expenditures	**$37,315**	**$163,808**	**$10,922**	**$178,254**
Total Operating Expenditures	**$37,315**	**$163,808**	**$10,922**	**$178,254**
Net Expenditures	**$37,315**	**$163,808**	**$10,922**	**$178,254**
Expenditures by Fund				
General	$37,315	$163,808	$10,922	$178,254

Highlights

Designated revenues for 4-H, Horticulture and Master Gardener, Family and Consumer Sciences, Soils and Water and Animal Science. These are self-supporting programs and funds are used to educate the citizens of Volusia County and to promote University of Florida Institute of Food and Agricultural Sciences extension programs.

The FY 2011-12 budget includes $145,540 carry forward funding from FY 2010-11 for unspent funds as follows: Horticulture & Master Gardener $55,844; Family & Consumer Science $52,524; Soils and Water $28,249; Animal Science $3,622; and Commercial Horticulture $5,301.

Corrections

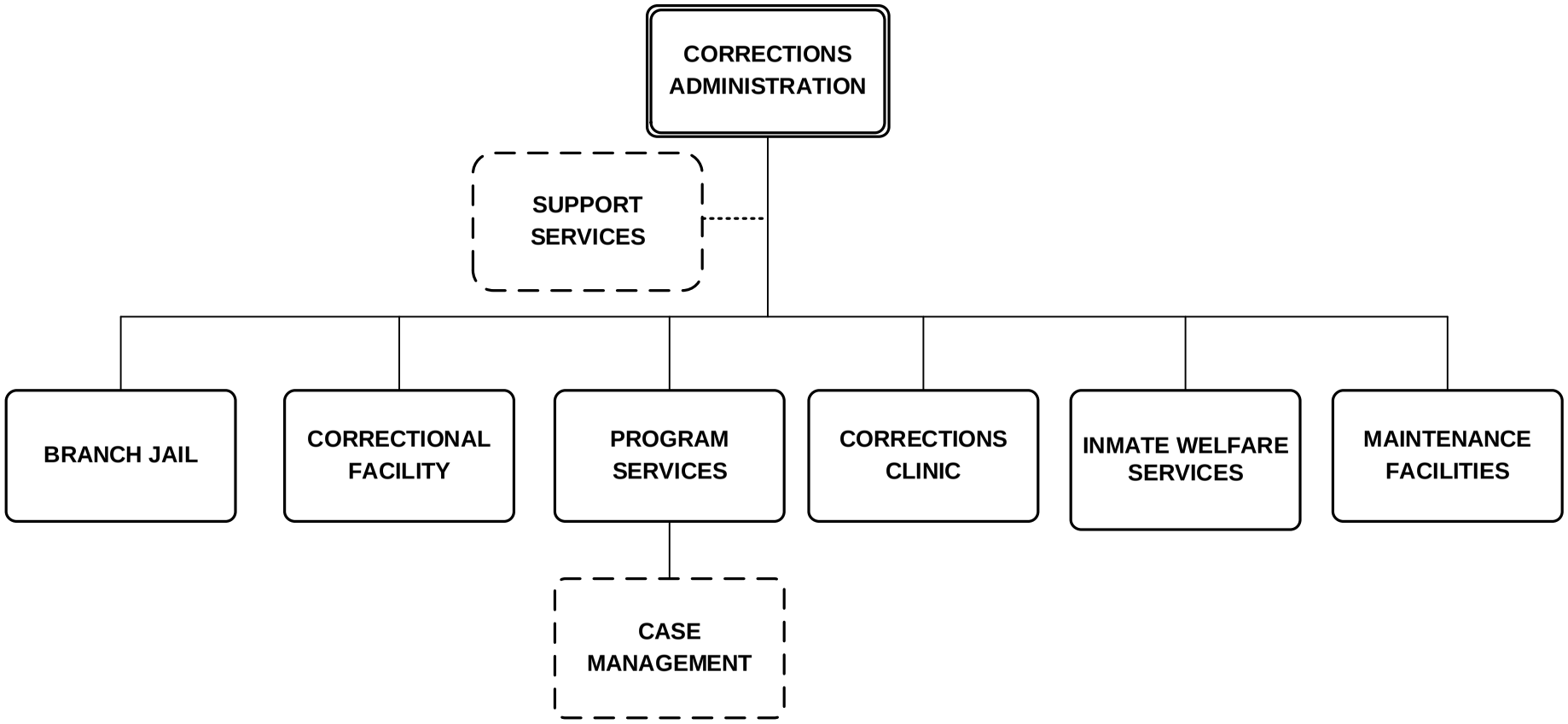
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Branch Jail	14,697,255	14,283,351	14,628,495	14,057,094
Correctional Facility	9,723,858	9,893,126	10,008,475	9,661,032
Corrections Administration	1,231,607	1,145,635	1,125,636	1,117,314
Corrections Clinic	7,400,318	6,908,828	6,956,949	6,956,949
Inmate Welfare Services	303,951	1,586,998	363,534	1,858,693
Maintenance-Facilities	1,239,673	1,358,786	1,232,291	1,294,593
Program Services	1,592,639	1,619,570	1,545,852	1,564,556
Total Expenditures	**$36,189,301**	**$36,796,294**	**$35,861,232**	**$36,510,231**
Expenditures by Category				
Personal Services	23,073,651	23,090,422	22,621,401	22,079,907
Operating Expenses	12,701,680	12,380,454	12,321,646	12,695,697
Capital Outlay	191,765	0	798,185	206,700
Subtotal Operating Expenditures	**$35,967,097**	**$35,470,876**	**$35,741,232**	**$34,982,304**
Capital Improvements	815	120,000	120,000	0
Interfund Transfers	221,389	0	0	0
Reserves	0	1,205,418	0	1,527,927
Subtotal Other Operating Expenses	**$222,204**	**$1,325,418**	**$120,000**	**$1,527,927**
Total Operating Expenditures	**$36,189,300**	**$36,796,294**	**$35,861,232**	**$36,510,231**
Net Expenditures	**$36,189,300**	**$36,796,294**	**$35,861,232**	**$36,510,231**
Expenditures by Fund				
General	$35,885,350	$35,209,296	$35,497,698	$34,651,538
Inmate Welfare Trust	$303,951	$1,586,998	$363,534	$1,858,693

Number of Full Time Positions	348.00	348.00
Number of Part Time Positions	4.00	4.00
Number of Full Time Equivalent Positions	350.00	350.00

Mission: To promote and support the protection of the public through quality and cost effective correctional policies and to provide visionary leadership to anticipate and meet the needs of our community.

PUBLIC PROTECTION
CORRECTIONS DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Corrections

Department: Public Protection

Activity: Branch Jail

BRJAIL

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	10,949,370	10,888,030	10,773,868	10,345,584
Operating Expenses	3,364,278	3,395,321	3,399,412	3,603,510
Capital Outlay	162,218	0	455,215	108,000
Subtotal Operating Expenditures	**$14,475,866**	**$14,283,351**	**$14,628,495**	**$14,057,094**
Interfund Transfers	221,389	0	0	0
Subtotal Other Operating Expenses	**$221,389**	**$0**	**$0**	**$0**
Total Operating Expenditures	**$14,697,255**	**$14,283,351**	**$14,628,495**	**$14,057,094**
Net Expenditures	**$14,697,255**	**$14,283,351**	**$14,628,495**	**$14,057,094**
Expenditures by Fund				
General	$14,697,255	$14,283,351	$14,628,495	$14,057,094

Number of Full Time Positions	164.00	164.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	165.00	165.00

Key Objectives

1. Provide more suitable housing and treatment for mental health inmates, implementing the Phase 1 recommendations in the Mental Health Study (consolidate male MH inmates on one unit; refine MH acuity levels, utilize least restrictive handling; soften physical environment through lighting, acoustics, and paint; offer counseling for lowest severity level)
2. Utilize a Quality Assurance process to maintain and improve safety, security, and FMJ standards compliance

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of correctional staff trained in Crisis Intervention Training (CIT)	8.00	8.00	14.00
2. Average daily number of inmates on mental health (MH) watches	35.00	37.00	39.00
3. Average daily number of inmates in mental health housing but not on MH watch	25.00	27.00	29.00
4. Number of quality assurance reviews	0.00	0.00	35.00

Highlights

The Branch Jail operates an efficient detention facility with a rated capacity for housing 899 inmates. The budgeted average daily population (ADP) for FY 2011-12 is 975 due to VCCF's dormitories being taken offline during the construction replacement project. The Branch Jail houses male inmates classified as maximum security and all pre-trial, male felon detainees. The Division provides food, medical, mental health care, clothing, and hygiene items to the inmate population. Additional services include: religious, self-improvement, and treatment programs for various conditions. Inmates are offered the opportunity to earn their general education diploma (GED) while in custody. The Branch Jail serves as the central point for receiving and processing inmates and is the repository for male inmates' property storage. The FY 2011-12 budget includes 4 unfunded positions, as well as 4 attrition positions related to turnover. Details of capital outlay can be found on page J-22.

Corrections

Department: Public Protection

Activity: Correctional Facility

5202000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	8,400,938	8,498,776	8,338,292	8,154,715
Operating Expenses	1,295,531	1,394,350	1,329,756	1,411,117
Capital Outlay	27,389	0	340,427	95,200
Subtotal Operating Expenditures	**$9,723,858**	**$9,893,126**	**$10,008,475**	**$9,661,032**
Total Operating Expenditures	**$9,723,858**	**$9,893,126**	**$10,008,475**	**$9,661,032**
Net Expenditures	**$9,723,858**	**$9,893,126**	**$10,008,475**	**$9,661,032**
Expenditures by Fund				
General	$9,723,858	$9,893,126	$10,008,475	$9,661,032

Number of Full Time Positions	120.00	120.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	121.00	121.00

Key Objectives

1. Provide more suitable housing and treatment for mental health inmates, implementing the Phase 1 recommendations in the Mental Health Study (consolidate male MH inmates on one unit; refine MH acuity levels, utilize least restrictive handling; soften physical environment through lighting, acoustics, and paint; offer counseling for lowest severity level)

2. Utilize a Quality Assurance process to maintain and improve safety, security, and FMJ standards compliance

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of correctional staff trained in Crisis Intervention Training (CIT)	3.00	4.00	6.00
2. Number of quality assurance reviews	0.00	0.00	15.00
3. Average number of inmates on (MH) watches	35.00	37.00	39.00
4. Percent of quality assurance reviews completed at the acceptable level	0.00	0.00	75.00
5. Average daily number of inmates on mental health (MH) watches	25.00	27.00	29.00

Highlights

The Correctional Facility operates an efficient detention facility with a rated capacity for housing 595 inmates. The budgeted average daily population (ADP) for FY 2011-12 is 475 due to the dormitory structures being taken offline during the capital construction replacement project. The Correctional Facility houses male inmates sentenced to one year or less, pre-trial detainees with misdemeanor charges and all female inmates. The Division provides food, medical, clothing and hygiene items to the inmate population as well as religious, vocational programs and other types of self improvement programs. Inmates are offered the opportunity to earn their general education diplomas (GED) while in custody. The FY 2011-12 budget includes 4 attrition positions related to turnover.

Corrections

Department: Public Protection

Activity: Corrections Administration

CORR_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,163,761	1,068,631	1,048,616	1,037,968
Operating Expenses	67,846	77,004	77,020	79,346
Subtotal Operating Expenditures	**$1,231,607**	**$1,145,635**	**$1,125,636**	**$1,117,314**
Total Operating Expenditures	**$1,231,607**	**$1,145,635**	**$1,125,636**	**$1,117,314**
Net Expenditures	**$1,231,607**	**$1,145,635**	**$1,125,636**	**$1,117,314**
Expenditures by Fund				
General	$1,231,607	$1,145,635	$1,125,636	$1,117,314

Number of Full Time Positions	17.00	17.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	17.00	17.00

Key Objectives

1. Recruit and train sufficient officer applicants to fill budgeted positions

2. Provide more interactions between supervisors and subordinate staff through on-shift training exercises aimed at maintaining and increasing skill base for sworn and civilian staff

3. Cross-train all staff in section (accounting, mailroom, central stores, payroll)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Corrections Officers hired	13.00	18.00	13.00
2. Annual number of training exercises conducted	2.00	4.00	7.00
3. Number of civlian staff cross-trained	1.00	2.00	5.00
4. Annual number of hours of on-shift training exercises for correctional officers	2.00	11.00	16.00

Highlights

Corrections Administration develops administrative policies and provides support to operations in budget oversight, purchasing, recruitment, staff development and training, inventory control, central supplies, inmate accounting and mail. This Activity has oversight responsibilities for four major service contracts: inmate medical, food service, commissary, and inmate telephones. Staff continues to improve the automated monitoring of the budget, purchasing, recruitment, personnel activities and inmate banking. The FY 2011-12 budget includes 1 unfunded position.

Corrections

Department: Public Protection

Activity: Corrections Clinic

5204000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	7,400,318	6,908,828	6,956,949	6,956,949
Subtotal Operating Expenditures	**$7,400,318**	**$6,908,828**	**$6,956,949**	**$6,956,949**
Total Operating Expenditures	**$7,400,318**	**$6,908,828**	**$6,956,949**	**$6,956,949**
Net Expenditures	**$7,400,318**	**$6,908,828**	**$6,956,949**	**$6,956,949**
Expenditures by Fund				
General	$7,400,318	$6,908,828	$6,956,949	$6,956,949

Key Objectives

1. Provide a medical and mental health screening for each inmate admitted to custody
2. Complete a physical examination on all inmates in custody within 14 days of admission
3. Provide regular and emergency medical care to all inmates
4. Provide regular and emergency mental health care to all inmates

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Annual number of Intake Screenings	27,273.00	27,000.00	28,500.00
2. Annual number of physicals for inmates remaining in custody longer than a week	8,106.00	8,000.00	8,250.00
3. Annual number of medical exams performed	20,753.00	21,000.00	21,500.00
4. Annual number of mental health evaluations performed	11,319.00	11,500.00	12,000.00

Highlights

The Corrections Clinic, through its contracted service provider, Prison Health Services, provides round-the-clock medical care and subcontract mental health care with Stewart-Marchman-ACT, for inmates incarcerated at the Branch Jail and Correctional Facility in compliance with, and as prescribed by State and Federal law. Based on historical experience, the FY 2011-12 budget also includes funding to address inmate medical costs for unanticipated catastrophic hospitalizations, chronic illnesses and mental health issues that exceed limits specified within the contract. These costs are variable and dependent upon factors such as inmate age, medical history, and other demographic, social and environmental trends.

Corrections

Department: Public Protection

Activity: Inmate Welfare Services

5203500

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	72,763	85,179	75,372	75,680
Operating Expenses	230,372	176,401	168,162	255,086
Subtotal Operating Expenditures	**$303,135**	**$261,580**	**$243,534**	**$330,766**
Capital Improvements	815	120,000	120,000	0
Reserves	0	1,205,418	0	1,527,927
Subtotal Other Operating Expenses	**$815**	**$1,325,418**	**$120,000**	**$1,527,927**
Total Operating Expenditures	**$303,951**	**$1,586,998**	**$363,534**	**$1,858,693**
Net Expenditures	**$303,951**	**$1,586,998**	**$363,534**	**$1,858,693**
Expenditures by Fund				
Inmate Welfare Trust	$303,951	$1,586,998	$363,534	$1,858,693

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Establish a Culinary Art program for inmates aimed at providing future employment opportunities, thereby reducing recidivism

2. Provide visitation for inmates and their families and friends

3. Provide outdoor and indoor recreational equipment for inmate diversion

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of inmates enrolled in the Culinary Art Program	0.00	0.00	30.00
2. Number of social visitors	36,276.00	36,500.00	36,750.00
3. Number of recreation periods	2,759.00	2,800.00	2,850.00

Highlights

The Inmate Welfare Trust Fund (IWF), overseen by the Volusia County Division of Corrections, provides service to inmates including commissary and telephone services. Through the profits of commissary sales and telephone usage, the IWF provides direct services and products that otherwise may not be funded for the benefit of the inmates. The FY 2011-12 budget includes $1,413,193 of carry forward funding.

Corrections

Department: Public Protection

Activity: Maintenance-Facilities

5206500

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	938,339	978,613	887,019	948,983
Operating Expenses	299,175	380,173	342,729	345,610
Capital Outlay	2,158	0	2,543	0
Subtotal Operating Expenditures	**$1,239,673**	**$1,358,786**	**$1,232,291**	**$1,294,593**
Total Operating Expenditures	**$1,239,673**	**$1,358,786**	**$1,232,291**	**$1,294,593**
Net Expenditures	**$1,239,673**	**$1,358,786**	**$1,232,291**	**$1,294,593**
Expenditures by Fund				
General	$1,239,673	$1,358,786	$1,232,291	$1,294,593

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Provide Heating, Ventilation, and Air Conditioning (HVAC) repair services and preventive maintenance as scheduled

2. Provide operational electrical repair/replacement for lighting, power, motors and security doors

3. Provide operational plumbing repair/replacement for all fixtures, piping, laundry, kitchen equipment and other repairs as necessary

4. Respond to all other requests not identified under a specific trade and assume a support role in completion of various projects

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of HVAC service calls	4,612.00	4,285.00	4,285.00
2. Number of electrical service calls	2,378.00	2,475.00	2,475.00
3. Number of plumbing service calls	3,124.00	3,225.00	3,070.00
4. Number of miscellaneous service calls	3,259.00	3,495.00	3,495.00

Highlights

The Maintenance team provides 24 hour, 7 days a week "on site" services to the Branch Jail and Correctional Facility with a highly trained technical staff. Work orders are generated via computer for daily services and planned maintenance. The FY 2011-2 budget includes 2 unfunded positions.

Corrections

Department: Public Protection

Activity: Program Services

5203000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,548,481	1,571,193	1,498,234	1,516,977
Operating Expenses	44,159	48,377	47,618	44,079
Capital Outlay	0	0	0	3,500
Subtotal Operating Expenditures	**$1,592,639**	**$1,619,570**	**$1,545,852**	**$1,564,556**
Total Operating Expenditures	**$1,592,639**	**$1,619,570**	**$1,545,852**	**$1,564,556**
Net Expenditures	**$1,592,639**	**$1,619,570**	**$1,545,852**	**$1,564,556**
Expenditures by Fund				
General	$1,592,639	$1,619,570	$1,545,852	$1,564,556

Number of Full Time Positions	30.00	30.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	30.00	30.00

Key Objectives

1. Train counselors about community services for inmate reentry

2. Develop reentry proposal

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of educational presentations from community services agencies	0.00	0.00	10.00
2. Number of reentry proposals developed	0.00	0.00	1.00
3. Number of staff receiving reentry training	0.00	0.00	16.00

Highlights

The Program Services Activity is charged with coordinating inmate programs for over 16,200 inmates that were oriented, classified and counseled. We also provided assistance and maintained approximately 27,000 inmate records (files) for inmates during their period of incarceration. This is accomplished by providing case management services and by facilitating and supporting programming that will empower the inmates to successfully integrate back into society. The FY 2011-12 budget includes 4 unfunded positions.

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County Attorney

Department: County Attorney

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
County Attorney	1,430,764	1,564,160	1,529,335	1,764,011
Total Expenditures	**$1,430,764**	**$1,564,160**	**$1,529,335**	**$1,764,011**
Expenditures by Category				
Personal Services	2,743,230	2,824,811	2,827,977	2,823,856
Operating Expenses	241,293	270,741	232,650	440,438
Subtotal Operating Expenditures	**$2,984,523**	**$3,095,552**	**$3,060,627**	**$3,264,294**
Total Operating Expenditures	**$2,984,523**	**$3,095,552**	**$3,060,627**	**$3,264,294**
Reimbursements	(1,553,759)	(1,531,392)	(1,531,292)	(1,500,283)
Net Expenditures	**$1,430,764**	**$1,564,160**	**$1,529,335**	**$1,764,011**
Expenditures by Fund				
General	$1,430,764	$1,564,160	$1,529,335	$1,764,011

Number of Full Time Positions	30.00	30.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	30.00	30.00

Mission: To represent the Charter government, the County Council, the County Manager and all elected and appointed department heads as county officers, all other departments and divisions of county government and all adjustment, regulatory and advisory boards in all legal matters affecting Volusia County government.

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County Attorney

Department: County Attorney

Activity: County Attorney

0300100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,743,230	2,824,811	2,827,977	2,823,856
Operating Expenses	241,293	270,741	232,650	440,438
Subtotal Operating Expenditures	**$2,984,523**	**$3,095,552**	**$3,060,627**	**$3,264,294**
Total Operating Expenditures	**$2,984,523**	**$3,095,552**	**$3,060,627**	**$3,264,294**
Reimbursements	(1,553,759)	(1,531,392)	(1,531,292)	(1,500,283)
Net Expenditures	**$1,430,764**	**$1,564,160**	**$1,529,335**	**$1,764,011**
Expenditures by Fund				
General	$1,430,764	$1,564,160	$1,529,335	$1,764,011

Number of Full Time Positions	30.00	30.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	30.00	30.00

Key Objectives

1. Provide the highest level of service as general counsel to the County Council, represent the County in all litigation for and against the County, and attempt to resolve or settle disputes prior to trial

2. Assist the County's efforts to effectively fulfill mandates imposed by law

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of new cases managed	863.00	950.00	1,000.00
2. Number of ordinances and resolutions adopted	248.00	260.00	290.00

Highlights

The County Attorney's office serves as general counsel to the County Council and handles all legal matters for the County. The staff defends and prosecutes for the County in litigation and administrative proceedings. Litigation proceedings in state and federal courts include, but are not limited to: eminent domain, civil rights actions, claims of negligence resulting in property damage, personal injury and wrongful death, mortgage foreclosures, workers' compensation claims, property assessment disputes, challenges to County codes and ordinances, appeals for review of County Council decisions, elections dispute cases, and Code Enforcement Board lien foreclosures. Administrative proceedings include, but are not limited to: internal hearings of the Personnel and Animal Control Boards, and hearings before state administrative hearing officers in unemployment compensation cases, personnel and labor cases, and environmental cases. Attorneys also provide counsel to the County Council in planning and zoning hearings. The County Attorney's office is responsible for conducting legal research, drafting and revising ordinances, resolutions, contracts, real property instruments, legislation, etc. The County Attorney's office updates bankruptcy files on notices of bankruptcy, collects delinquent taxes, fees and special assessments, and where necessary, files claims. Attorneys represent the County in appeals in state and federal courts.

Legal expenses of $190,000 that were previously budgeted in non-departmental have been realigned beginning in FY 2011-12 budget.

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County Council

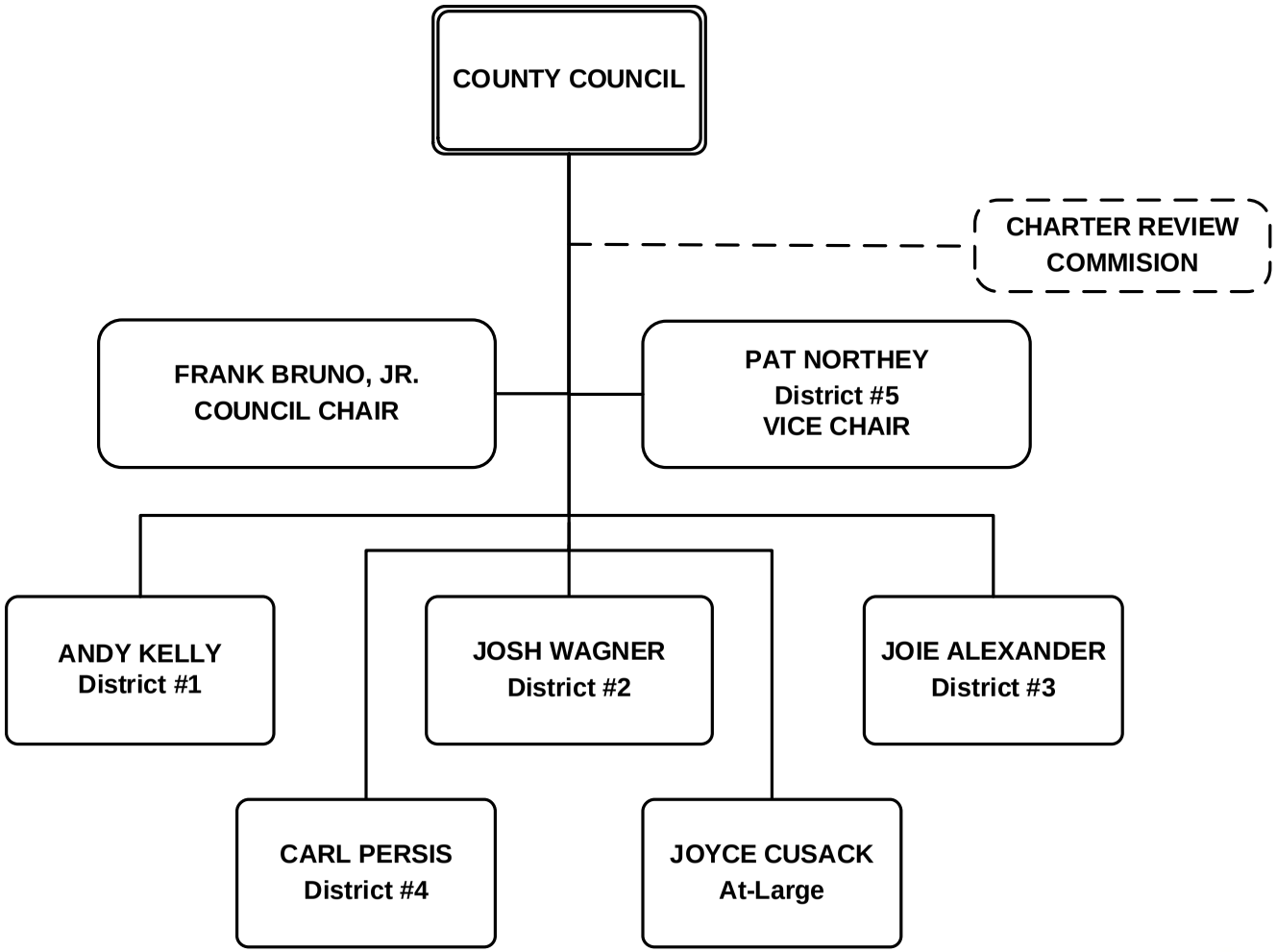
Department: County Council

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
County Council	428,124	442,051	452,347	431,600
Total Expenditures	**$428,124**	**$442,051**	**$452,347**	**$431,600**
Expenditures by Category				
Personal Services	425,903	417,108	428,770	429,882
Operating Expenses	343,429	325,643	324,277	326,105
Subtotal Operating Expenditures	**$769,332**	**$742,751**	**$753,047**	**$755,987**
Total Operating Expenditures	**$769,332**	**$742,751**	**$753,047**	**$755,987**
Reimbursements	(341,208)	(300,700)	(300,700)	(324,387)
Net Expenditures	**$428,124**	**$442,051**	**$452,347**	**$431,600**
Expenditures by Fund				
General	$428,124	$442,051	$452,347	$431,600

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Mission: To promote good citizenship by supporting democratic values and earning public trust in good government. To respond effectively to citizen needs for health, safety, and general welfare. To allocate limited public resources equitably and efficiently. To provide leadership and high quality of government service by consistently communicating with the citizens about their needs.

COUNTY COUNCIL



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.
Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

County Council

Department: County Council

Activity: County Council

0101000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	425,903	417,108	428,770	429,882
Operating Expenses	343,429	325,643	324,277	326,105
Subtotal Operating Expenditures	**$769,332**	**$742,751**	**$753,047**	**$755,987**
Total Operating Expenditures	**$769,332**	**$742,751**	**$753,047**	**$755,987**
Reimbursements	(341,208)	(300,700)	(300,700)	(324,387)
Net Expenditures	**$428,124**	**$442,051**	**$452,347**	**$431,600**
Expenditures by Fund				
General	$428,124	$442,051	$452,347	$431,600

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Highlights

The County Council serves as the legislative and policy-making body for Volusia County Government. The County operates under a Council/Manager form of government and provides various services including public safety, economic development, transportation, health and social services, planning, zoning, environmental and other community services. The seven-member County Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of policy. The County Council identifies the long-range goals and issues and works with County staff to identify ways to address these issues. The Council continues to work on: 1) Improving customer/partner relations; 2) Delivering quality services; 3) Improving the County's economic and financial vitality; and 4) Implementing smart growth principles.

For a listing of County Council sponsorship see page J-4.

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County Manager

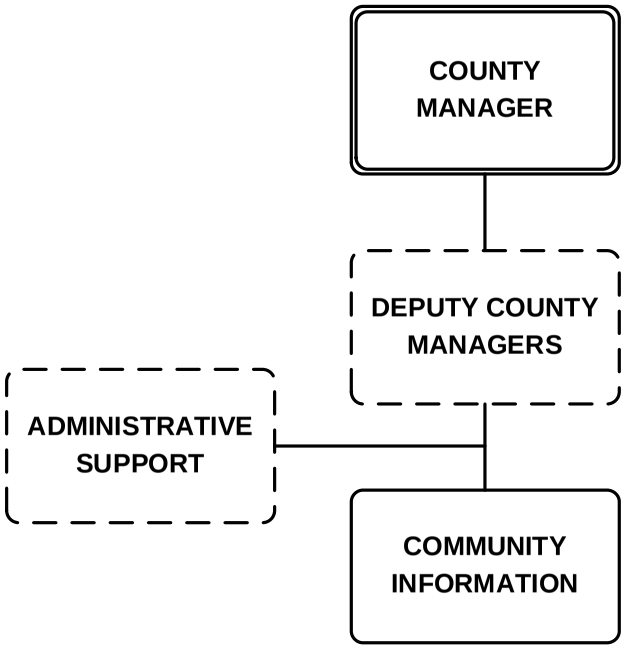
Department: County Manager

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Community Information	579,419	436,897	375,222	392,102
County Manager	611,513	570,310	641,048	623,084
Total Expenditures	**$1,190,931**	**$1,007,207**	**$1,016,270**	**$1,015,186**
Expenditures by Category				
Personal Services	1,920,566	1,685,045	1,744,295	1,694,344
Operating Expenses	212,230	235,582	185,395	245,666
Capital Outlay	70,967	0	0	0
Subtotal Operating Expenditures	**$2,203,764**	**$1,920,627**	**$1,929,690**	**$1,940,010**
Total Operating Expenditures	**$2,203,764**	**$1,920,627**	**$1,929,690**	**$1,940,010**
Reimbursements	(1,012,833)	(913,420)	(913,420)	(924,824)
Net Expenditures	**$1,190,931**	**$1,007,207**	**$1,016,270**	**$1,015,186**
Expenditures by Fund				
General	$1,190,931	$1,007,207	$1,016,270	$1,015,186

Number of Full Time Positions	23.00	24.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	24.25	25.25

Mission: To support the County Council, Volusia County's Departments and its citizens. This commitment requires the County Manager's administrative staff to be proactive liaisons to internal and external groups, involved in the community, accessible points of contact, providers of information through research and analysis, and advocates of County government.

COUNTY MANAGER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

COMMUNITY_INFO

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	754,994	697,638	652,055	629,933
Operating Expenses	141,976	122,388	106,296	163,070
Capital Outlay	64,232	0	0	0
Subtotal Operating Expenditures	**$961,203**	**$820,026**	**$758,351**	**$793,003**
Total Operating Expenditures	**$961,203**	**$820,026**	**$758,351**	**$793,003**
Reimbursements	(381,784)	(383,129)	(383,129)	(400,901)
Net Expenditures	**$579,419**	**$436,897**	**$375,222**	**$392,102**
Expenditures by Fund				
General	$579,419	$436,897	$375,222	$392,102

Number of Full Time Positions	11.00	10.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	11.75	10.75

Key Objectives

1. Support, manage and improve the County's public information, public relations, and marketing programs in a coordinated, centralized manner with emphasis on the County's major services

2. Provide marketing support to the County's Economic Development Department, Daytona Beach International Airport, Ocean Center and Votran Public Transportation

3. Oversee and implement successful emergency public information during community-wide threats or incidents of widespread news media interest

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of news releases	584.00	575.00	570.00
2. Number of publications/print projects	155.00	150.00	150.00
3. Number of internet users	5,722,389.00	5,864,040.00	5,900,000.00

Highlights

Community Information oversees the County's internal and external communications and public relations efforts in support of the goals and directives established by the County's leadership. Community Information strives to increase the public's awareness and knowledge of County services; provides information on the issues that confront the leaders of County government; assists County Departments with their communication needs; coordinates emergency public information; oversees the County's websites; and assists with the County's marketing, advertising and public relations programs.

County Manager

Department: County Manager

Activity: County Manager

COUNTY_MANAGER

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,165,572	987,407	1,092,240	1,064,411
Operating Expenses	70,254	113,194	79,099	82,596
Capital Outlay	6,735	0	0	0
Subtotal Operating Expenditures	**$1,242,562**	**$1,100,601**	**$1,171,339**	**$1,147,007**
Total Operating Expenditures	**$1,242,562**	**$1,100,601**	**$1,171,339**	**$1,147,007**
Reimbursements	(631,049)	(530,291)	(530,291)	(523,923)
Net Expenditures	**$611,513**	**$570,310**	**$641,048**	**$623,084**
Expenditures by Fund				
General	$611,513	$570,310	$641,048	$623,084

Number of Full Time Positions	12.00	14.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	12.50	14.50

Highlights

The County Manager executes the policies established by the County Council and is responsible for the overall supervision of County government. In order to be responsive to the needs of the County Council and the citizens of Volusia County, budgeted expenditures are consistent with the operational needs of the County Manager's Office.

Economic Development

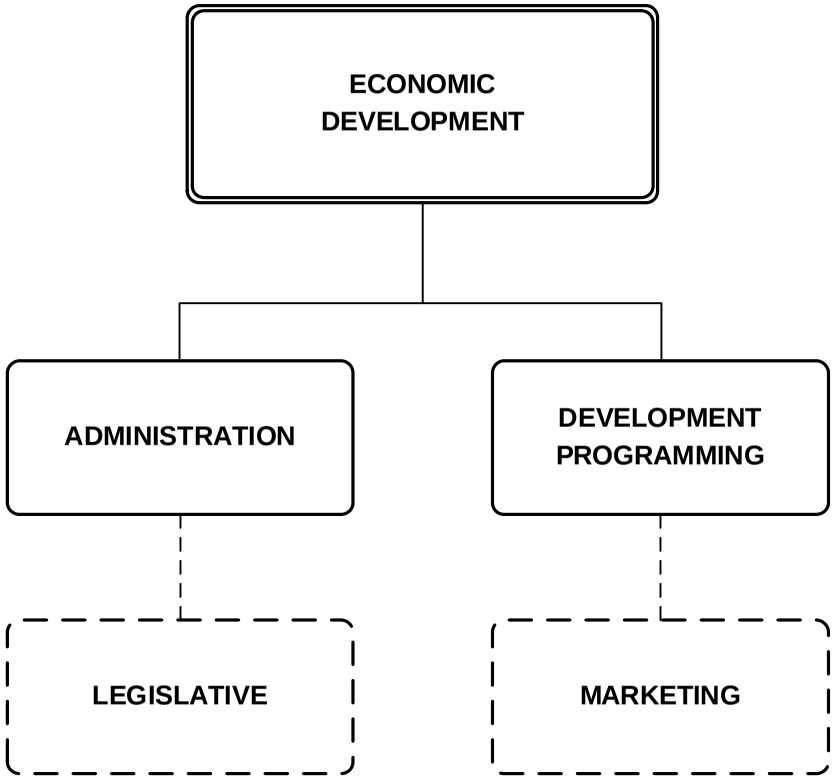
Department: Aviation and Economic Resources

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Economic Development Administration	871,897	976,241	1,025,220	1,182,724
Economic Development Programming	292,324	6,655,157	3,933,934	4,408,897
Total Expenditures	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**
Expenditures by Category				
Personal Services	762,388	749,527	807,306	842,173
Operating Expenses	382,801	2,575,236	2,026,772	2,921,983
Capital Outlay	0	0	33,163	0
Subtotal Operating Expenditures	**$1,145,189**	**$3,324,763**	**$2,867,241**	**$3,764,156**
Capital Improvements	0	2,650,000	1,366,837	1,250,000
Grants and Aids	19,033	300,000	725,076	0
Reserves	0	1,356,635	0	577,465
Subtotal Other Operating Expenses	**$19,033**	**$4,306,635**	**$2,091,913**	**$1,827,465**
Total Operating Expenditures	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**
Net Expenditures	**$1,164,222**	**$7,631,398**	**$4,959,154**	**$5,591,621**
Expenditures by Fund				
Economic Development	$1,164,222	$7,631,398	$4,959,154	$5,591,621

Number of Full Time Positions	11.00	12.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	11.00	12.00

Mission: To promote and implement the County Council goals for a comprehensive countywide economic development program. To support the community wide effort in diverse, quality recruitment and expansion of employment opportunities, while fostering positive local inter-governmental partnering.

AVIATION AND ECONOMIC RESOURCES
ECONOMIC DEVELOPMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Economic Development

Department: Aviation and Economic Resources

Activity: Economic Development Administration

EC_DEV_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	762,388	749,527	807,306	842,173
Operating Expenses	109,510	226,714	217,914	340,551
Subtotal Operating Expenditures	**$871,897**	**$976,241**	**$1,025,220**	**$1,182,724**
Total Operating Expenditures	**$871,897**	**$976,241**	**$1,025,220**	**$1,182,724**
Net Expenditures	**$871,897**	**$976,241**	**$1,025,220**	**$1,182,724**
Expenditures by Fund				
Economic Development	$871,897	$976,241	$1,025,220	$1,182,724

Number of Full Time Positions	11.00	12.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	11.00	12.00

Highlights

Economic Development receives funding from the General Fund to support all economic development programs and services. The Administration Activity provides the continued professional staffing. The budget provides for the administrative and operational costs associated with the support of the professional staff and continued implementation of the County Council goal of comprehensive countywide economic development.

Administration also provides professional staff supporting the Volusia County Industrial Development Authority and liaisons to the municipalities with Community Redevelopment Areas (CRA).

The FY 2011-12 budget includes $125,000 for lobbying and legislative contracts moved from General Fund Nondepartmental to Economic Development. In FY 2010-11 one position was transferred in from the Airport Fund to support legislative responsibilities. A legislative team was formed with active participation from senior management and every department in the county. In collaboration with contracted lobbyists and professional organizations, the team formulated legislative agendas at both the state and federal level. A briefing book was developed to provide background information for all federal issues. State priority issues for each department were recommended and position papers were developed early in the process for council's consideration and approval. Staff identified proposed state bills with potential to impact county operations. A newsletter was developed to provide a synopsis of bill movement and was distributed weekly along with the updated state legislative agenda with action. Volusia County was successful in initiating legislation in two areas this year; one to provide public records exemption for information collected for emergency notification purposes and the other to provide equity in the statute of limitations against the county and other defendants for certain lawsuits.

Economic Development

Department: Aviation and Economic Resources

Activity: Economic Development Programming

EC_DEV_PROG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	273,292	2,348,522	1,808,858	2,581,432
Capital Outlay	0	0	33,163	0
Subtotal Operating Expenditures	**$273,292**	**$2,348,522**	**$1,842,021**	**$2,581,432**
Capital Improvements	0	2,650,000	1,366,837	1,250,000
Grants and Aids	19,033	300,000	725,076	0
Reserves	0	1,356,635	0	577,465
Subtotal Other Operating Expenses	**$19,033**	**$4,306,635**	**$2,091,913**	**$1,827,465**
Total Operating Expenditures	**$292,324**	**$6,655,157**	**$3,933,934**	**$4,408,897**
Net Expenditures	**$292,324**	**$6,655,157**	**$3,933,934**	**$4,408,897**
Expenditures by Fund				
Economic Development	$292,324	$6,655,157	$3,933,934	$4,408,897

Highlights

Economic Development provides grants-in-aid for business development and business recruitment activities, in coordination with goals outlined in the Strategic Plan. Local funds are leveraged through cooperative programs such as the State's Qualified Tax Incentive (QTI), and Qualified Defense and Space Contractor (QDSC), which expand the benefits for Volusia County businesses.

SCORE and international trade sponsorships are supported through contributions.

Orlando Area Sports Commission membership for the county has been moved from General Fund to the Economic Development budget.

DeLand Crossings Business Park will continue to be marketed to attract new businesses or allow existing businesses to expand.

DBIA Corporate Park is part of the ongoing master plan for the airport acreage on the south side of the runways adjacent to Beville Road. A signalized intersection will be developed opposite the East Gate of the Pelican Bay residential community. It will provide access to the interior of the Daytona Beach International Airport (DBIA) property, as well as allow connectivity to Bellevue Avenue on the north, and the opportunity to extend Hancock Boulevard from the east. It will be the base for development along Beville Road as a gateway to the City of Daytona Beach.

The Business Incubator Program is a joint venture with the University of Central Florida (UCF). UCF runs the programs in renovated space in the International Terminal at DBIA.

Marketing provides the support for the goals and objectives of the County's Economic Development Strategic Plan. Marketing includes the Volusia Information Partnership, which brings together the Chambers of Commerce, Workforce Development, Daytona State College, Volusia County Community Information and all the municipalities in a cooperative venture. The FY 2011-12 budget includes $3,043,137 in carry forward from FY 2010-11 for the DBIA Corporate Park, the Incubator Program, and the Incentive Program.

Elections

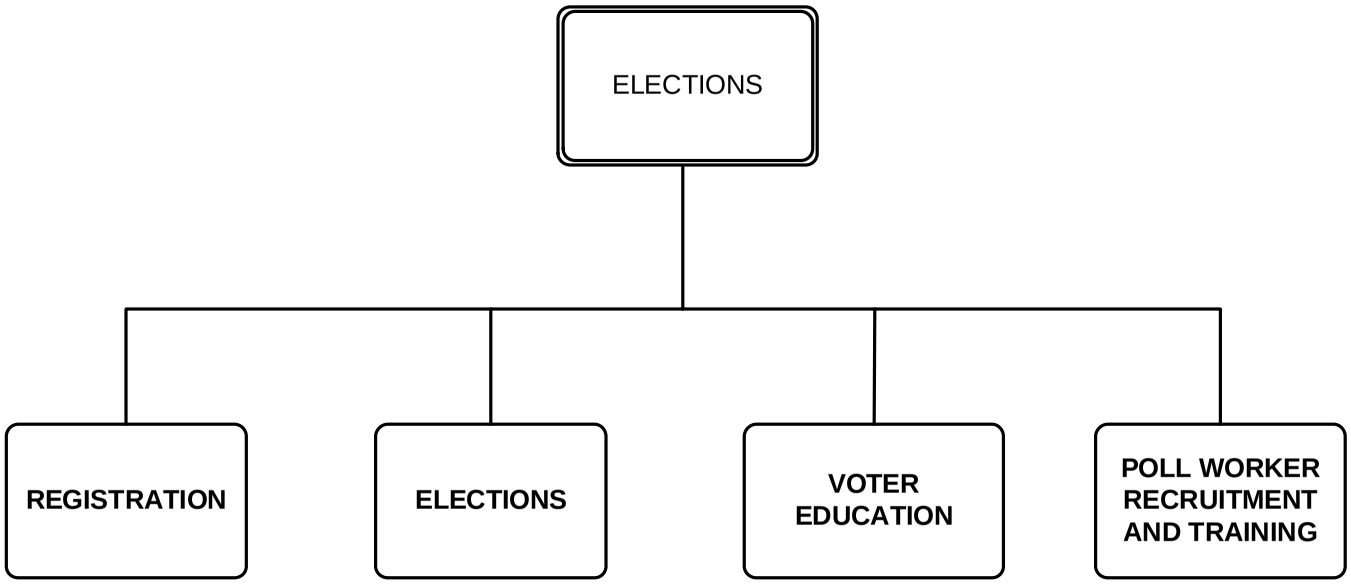
Department: Elections

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Elections	1,136,945	4,328,728	2,473,374	1,856,095
Poll Worker Recruitment and Training	190,175	214,938	259,721	345,439
Registration	1,424,500	1,600,783	1,541,631	1,826,803
Voter Education	78,040	131,408	112,107	168,658
Total Expenditures	**$2,829,659**	**$6,275,857**	**$4,386,833**	**$4,196,995**
Expenditures by Category				
Personal Services	1,911,816	1,782,158	1,733,455	1,830,809
Operating Expenses	867,295	1,466,043	1,420,978	2,285,986
Capital Outlay	41,894	3,017,656	1,223,800	66,700
Subtotal Operating Expenditures	**$2,821,005**	**$6,265,857**	**$4,378,233**	**$4,183,495**
Interfund Transfers	8,654	0	8,600	0
Reserves	0	10,000	0	13,500
Subtotal Other Operating Expenses	**$8,654**	**$10,000**	**$8,600**	**$13,500**
Total Operating Expenditures	**$2,829,659**	**$6,275,857**	**$4,386,833**	**$4,196,995**
Net Expenditures	**$2,829,659**	**$6,275,857**	**$4,386,833**	**$4,196,995**
Expenditures by Fund				
General	$2,829,659	$6,275,857	$4,386,833	$4,196,995

Number of Full Time Positions	32.00	32.00
Number of Part Time Positions	1.00	0.00
Number of Full Time Equivalent Positions	32.50	32.00

Mission: To provide all eligible citizens of Volusia County convenient access to voter registration; to provide all registered voters accessible locations and voting equipment so they may exercise their right to vote; to hold fair, equitable and accurate elections in accordance with federal, state and local election laws; to educate and encourage maximum participation by all eligible citizens in the electoral process; to maintain registration, campaign finance reports, and other election-related data accurately and in a form that is accessible to the public; and to conduct all activities transparently and in a cost-effective manner.

ELECTIONS


ELECTIONS
REGISTRATION
ELECTIONS
VOTER EDUCATION
POLL WORKER RECRUITMENT AND TRAINING

Elections

Department: Elections

Activity: Elections

ELECTIONS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	544,833	386,289	352,205	361,826
Operating Expenses	555,537	948,583	921,169	1,488,569
Capital Outlay	36,575	2,993,856	1,200,000	5,700
Subtotal Operating Expenditures	**$1,136,945**	**$4,328,728**	**$2,473,374**	**$1,856,095**
Total Operating Expenditures	**$1,136,945**	**$4,328,728**	**$2,473,374**	**$1,856,095**
Net Expenditures	**$1,136,945**	**$4,328,728**	**$2,473,374**	**$1,856,095**
Expenditures by Fund				
General	$1,136,945	$4,328,728	$2,473,374	$1,856,095

Number of Full Time Positions	8.00	7.00
Number of Part Time Positions	1.00	0.00
Number of Full Time Equivalent Positions	8.50	7.00

Key Objectives

1. Conduct all elections in accordance with federal, state, county and local statutes transparently, accurately and cost-effectively while maintaining the security of the voting system, voting equipment and ballots

2. Provide the public with a wide range of opportunities to vote by offering absentee, early and Election Day voting

3. Accurately maintain absentee, early voting and Election Day records, process absentee requests and issue ballots accurately and expeditiously, correctly count all valid voted absentee, early voting and Election Day ballots

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of countywide elections conducted	1.00	1.00	2.00
2. Number of municipal elections conducted	13.00	18.00	16.00
3. Number of special elections conducted	1.00	0.00	0.00
4. Number of absentee voting sites (processing site)	1.00	1.00	1.00
5. Number of early voting sites	5.00	5.00	5.00
6. Number of Election Day precincts	179.00	179.00	179.00
7. Number of absentee requests	37,931.00	46,617.00	66,000.00
8. Number of early voters	11,865.00	31,673.00	66,000.00
9. Number of Election Day voters	55,831.00	113,237.00	132,000.00

Highlights

The Elections Management Division will conduct two countywide elections during this fiscal year and will incur some of the costs associated with a third countywide election to be held in the following fiscal year. Beginning with the 2012 election cycle, all materials including ballots must be provided in both English and Spanish format. Precincts will be redefined as a result of the 2012 federal, state, county and municipal redistricting which will require making changes to voting equipment, materials, supplies, polling site assignments, etc. Legislative changes to election laws will require replacing current inventories of forms and envelopes. One part time GIS position was deleted in FY 2010-11, one full time position was transferred to Poll Worker Recruitment and Training.

Department: Elections

Activity: Poll Worker Recruitment and Training

0405000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	177,192	156,902	183,074	212,948
Operating Expenses	12,982	58,036	76,647	132,491
Subtotal Operating Expenditures	**$190,175**	**$214,938**	**$259,721**	**$345,439**
Total Operating Expenditures	**$190,175**	**$214,938**	**$259,721**	**$345,439**
Net Expenditures	**$190,175**	**$214,938**	**$259,721**	**$345,439**
Expenditures by Fund				
General	$190,175	$214,938	$259,721	$345,439

Number of Full Time Positions	3.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	4.00

Key Objectives

1. Provide programs and procedures that will ensure the recruitment of skilled, qualified poll workers

2. Provide effective training materials and programs that will ensure poll workers are properly trained and prepared to conduct elections accurately and efficiently

3. Conduct poll worker training sessions in compliance with federal and state statutes and that provide poll workers with the opportunity to demonstrate they have a working knowledge of the job requirements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of orientation sessions conducted	35.00	7.00	45.00
2. Number of training classes conducted	135.00	45.00	145.00
3. Number of training hours conducted	880.00	270.00	1,380.00

Highlights

Poll workers will be trained for two elections that will be held during FY 2011-12 and one election that will be held in FY 2012-13. These poll workers will also be compensated for their Election Day work during the two elections occurring in FY 2011-12. Training materials will be printed for the two elections that will be held during FY 2011-12 and one election that will be held in FY 2012-13. On-line poll worker training was initiated in FY 2010-11 resulting in a new annual license fee in FY 2011-12. Overtime costs associated with poll worker training and early voting site hours will increase because of the additional countywide election. One position was transferred from the Elections unit to this unit during FY 2010-11.

Elections

Department: Elections

Activity: Registration

0402000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,134,999	1,186,268	1,143,349	1,200,660
Operating Expenses	284,183	390,715	374,482	570,143
Capital Outlay	5,319	23,800	23,800	56,000
Subtotal Operating Expenditures	**$1,424,500**	**$1,600,783**	**$1,541,631**	**$1,826,803**
Total Operating Expenditures	**$1,424,500**	**$1,600,783**	**$1,541,631**	**$1,826,803**
Net Expenditures	**$1,424,500**	**$1,600,783**	**$1,541,631**	**$1,826,803**
Expenditures by Fund				
General	$1,424,500	$1,600,783	$1,541,631	$1,826,803

Number of Full Time Positions	20.00	20.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	20.00	20.00

Key Objectives

1. Process new voter registrations in an efficient and timely manner while encouraging new registration through accessible and convenient voter registration sites around the county

2. Efficiently and accurately maintain voter registration records (e.g. name changes, address changes, party changes) in accordance with federal and state statutes

3. Efficiently and accurately process petitions in accordance with federal and state requirements

4. Provide prompt and courteous service in qualifying candidates and in fulfilling public information requests

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of new registrations processed	10,897.00	10,000.00	35,000.00
2. Number of registered voters	331,920.00	320,000.00	330,000.00
3. Number of changes to registered voter records	83,000.00	90,000.00	125,000.00
4. Number of petition signatures verified	48,000.00	40,000.00	100,000.00
5. Number of candidates	36.00	5.00	80.00
6. Number of committees	13.00	13.00	13.00
7. Number of public records requests	500.00	150.00	750.00

Highlights

Changes to levels of service requiring budgetary increases: It is anticipated there will be a substantial number of new registrations during this presidential election cycle. It is also anticipated that there will be a significant number of both candidate and referendum petitions requiring signature verifications. Both of these events will require working overtime hours to meet statutory deadlines for processing. Due to redistricting, every registered voter will receive a new voter registration information card in 2012 resulting in significant increases in postage and printing costs. During the year of a presidential election and reapportionment there is a considerable increase in the number of races on the ballot and therefore a substantial increase in the number of candidates whose qualifying and requests for public information must be managed. A one-time cost will be incurred to replace the printers used to process voter information cards and notices and print absentee ballot mailing labels and to replace the postal machine used for absentee and registration mailings.

Elections

Department: Elections

Activity: Voter Education

0404000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	54,793	52,699	54,827	55,375
Operating Expenses	14,593	68,709	48,680	94,783
Capital Outlay	0	0	0	5,000
Subtotal Operating Expenditures	**$69,385**	**$121,408**	**$103,507**	**$155,158**
Interfund Transfers	8,654	0	8,600	0
Reserves	0	10,000	0	13,500
Subtotal Other Operating Expenses	**$8,654**	**$10,000**	**$8,600**	**$13,500**
Total Operating Expenditures	**$78,040**	**$131,408**	**$112,107**	**$168,658**
Net Expenditures	**$78,040**	**$131,408**	**$112,107**	**$168,658**
Expenditures by Fund				
General	$78,040	$131,408	$112,107	$168,658

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Offer community outreach projects that encourage voter participation, stimulate an interest in the electoral process and educate all sectors of the community on how to register and vote

2. Provide high school students with an opportunity to experience the electoral process by holding registration drives, by giving educational presentations and by conducting student government association elections

3. Maintain a web site that provides the public and candidates with the resources they need

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of outreach projects conducted	75.00	80.00	135.00
2. Number of nursing homes visited	30.00	45.00	65.00
3. Number of schools visited	10.00	10.00	15.00
4. Number of school elections conducted	5.00	7.00	12.00
5. Percent of changes to web site	20.00	100.00	50.00

Highlights

Changes to levels of service requiring budgetary increases: Increases in costs associated with voter education activities are due to the additional county-wide election that will occur during FY 2011-2012. These include staff overtime, legal advertisements and printing and postage for voter mailings. Translation services have been budgeted to meet the requirement for providing all public documents in both English and Spanish.

Emergency Management

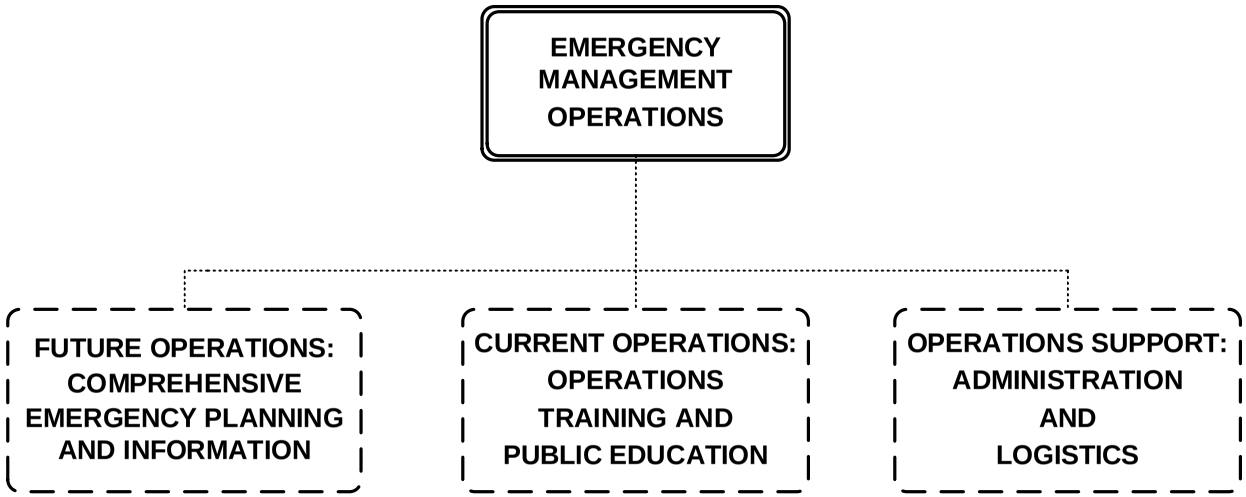
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Emergency Management Operations	900,499	751,054	846,002	742,103
Total Expenditures	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Expenditures by Category				
Personal Services	524,528	445,863	532,957	446,671
Operating Expenses	205,545	244,841	216,974	235,082
Subtotal Operating Expenditures	**$730,073**	**$690,704**	**$749,931**	**$681,753**
Capital Improvements	14,320	0	0	0
Grants and Aids	68,529	0	0	0
Interfund Transfers	87,577	0	96,071	0
Reserves	0	60,350	0	60,350
Subtotal Other Operating Expenses	**$170,425**	**$60,350**	**$96,071**	**$60,350**
Total Operating Expenditures	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Net Expenditures	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Expenditures by Fund				
General	$900,499	$751,054	$846,002	$742,103

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Mission: To provide coordinated "all-hazards" Emergency Management in support of our community.

PUBLIC PROTECTION
EMERGENCY MANAGEMENT DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Emergency Management

Department: Public Protection

Activity: Emergency Management Operations

EMERG_MGMT_OPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	524,528	445,863	532,957	446,671
Operating Expenses	205,545	244,841	216,974	235,082
Subtotal Operating Expenditures	**$730,073**	**$690,704**	**$749,931**	**$681,753**
Capital Improvements	14,320	0	0	0
Grants and Aids	68,529	0	0	0
Interfund Transfers	87,577	0	96,071	0
Reserves	0	60,350	0	60,350
Subtotal Other Operating Expenses	**$170,425**	**$60,350**	**$96,071**	**$60,350**
Total Operating Expenditures	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Net Expenditures	**$900,499**	**$751,054**	**$846,002**	**$742,103**
Expenditures by Fund				
General	$900,499	$751,054	$846,002	$742,103

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Ensure the Comprehensive Emergency Management Plan (CEMP) is consistent with Chapter 9G-6 Florida Administrative Code guidelines

2. Maintain capability to activate the County Emergency Operations Center (CEOC) while constructing the new CEOC using state-of-the-art technology, facilities, staff and upgraded systems to provide notification, provide for continuity of government, local response and recovery capabilities

3. Provide integrated, countywide emergency management planning, coordination and response or recovery operations for local government and businesses by providing all-hazard exercises and drills

4. Increase public awareness by providing emergency preparedness education and training for schools, homeowners' associations, healthcare facilities, business and industry and other public/private agencies in an all-hazards environment

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of submissions of entire CEMP and all Annexes to DEM for approval	7.00	7.00	7.00
2. Number of partial or full activations of the CEOC	4.00	4.00	4.00
3. Number of preparedness exercises, training and drills conducted for local government and businesses	5.00	6.00	5.00
4. Number of preparedness presentations given to organizations throughout the community	45.00	50.00	50.00

Emergency Management

Department: Public Protection

Highlights

The Emergency Management Division is responsible under Chapter 252, Florida Statutes, for the county-wide organization and administration of an emergency operations center and a wide variety of all hazards, emergency management activities, services and programs. These activities require proactive, year-round planning and coordination among a variety of private and county, city, state and federal agencies. Supporting sustainable community development is a fundamental public value provided by Emergency Management but requires balance between a response operations posture and one of proactive, comprehensive planning. Activities, services and programs reflect the essential broad scope of Emergency Management involvement in all political and social institutions within our community. These activities are demonstrated year round in the functions of: awareness, risk assessment, prevention, mitigation preparedness, response and recovery-dozens of plans, dozens of public presentations, more complex exercises, and year round training, all of which make our community more disaster resistant.

Prior years information for Public Protection Initiatives has been collapsed into Emergency Management Operations. Current economic constraints preclude funding any initiatives at this time.

Emergency Medical Administration

Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Emergency Medical Administration	1,911,792	1,790,621	1,751,129	1,782,761
Total Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Expenditures by Category				
Personal Services	140,823	142,413	141,698	140,739
Operating Expenses	1,770,969	1,648,208	1,609,431	132,844
Subtotal Operating Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$273,583**
Interfund Transfers	0	0	0	1,509,178
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$1,509,178**
Total Operating Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Net Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Expenditures by Fund				
General	$1,911,792	$1,790,621	$1,751,129	$1,782,761

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Mission: To coordinate and oversee the responsible delivery of effective prehospital emergency medical services.

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Emergency Medical Administration

Department: Public Protection

Activity: Emergency Medical Administration

5601100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	140,823	142,413	141,698	140,739
Operating Expenses	1,770,969	1,648,208	1,609,431	132,844
Subtotal Operating Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$273,583**
Interfund Transfers	0	0	0	1,509,178
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$1,509,178**
Total Operating Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Net Expenditures	**$1,911,792**	**$1,790,621**	**$1,751,129**	**$1,782,761**
Expenditures by Fund				
General	$1,911,792	$1,790,621	$1,751,129	$1,782,761

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Further explore the reductions of unnecessary multi-unit response and unnecessary emergency medical responses through the expansion of emergency medical dispatch programs

2. Continue to enhance prehospital patient care through the continued review of prehospital patient care reports and data

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Reduce multi-unit responses by prehospital emergency medical providers by 10%	65,000.00	65,000.00	58,500.00
2. Review no less than 1,500 responses to determine compliance with prehospital protocols	2,000.00	2,000.00	2,500.00

Highlights

The Emergency Medical Administration FY 2011-12 budget reflects the restructuring of the ambulance budget. $1.5M is budgeted as a transfer to the Emergency Medical Services Fund in FY 2011-12. Other expenditures, including staff, contracted services and general operating expenses remain static.

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Emergency Medical Services

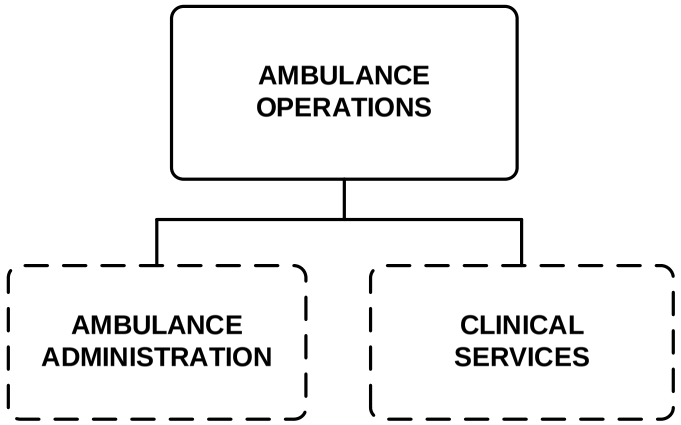
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Emergency Medical Services Ops	0	0	0	15,339,105
Total Expenditures	**$0**	**$0**	**$0**	**$15,339,105**
Expenditures by Category				
Personal Services	0	0	0	11,754,295
Operating Expenses	0	0	0	3,414,446
Capital Outlay	0	0	0	206,558
Subtotal Operating Expenditures	**$0**	**$0**	**$0**	**$15,375,299**
Reserves	0	0	0	23,806
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$23,806**
Total Operating Expenditures	**$0**	**$0**	**$0**	**$15,399,105**
Reimbursements	0	0	0	(60,000)
Net Expenditures	**$0**	**$0**	**$0**	**$15,339,105**
Expenditures by Fund				
Emergency Medical Services	$0	$0	$0	$15,339,105

Number of Full Time Positions	0.00	179.00
Number of Part Time Positions	0.00	20.00
Number of Full Time Equivalent Positions	0.00	182.00

Mission: To provide a high quality, cost-efficient emergency and non-emergency prehospital care and medical transportation service to the citizens and visitors of Volusia County.

EMERGENCY
MEDICAL SERVICES



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Volusia County
FLORIDA

Emergency Medical Services

Department: Public Protection

Activity: Emergency Medical Services Ops

5551000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	0	0	0	11,754,295
Operating Expenses	0	0	0	3,414,446
Capital Outlay	0	0	0	206,558
Subtotal Operating Expenditures	**$0**	**$0**	**$0**	**$15,375,299**
Reserves	0	0	0	23,806
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$23,806**
Total Operating Expenditures	**$0**	**$0**	**$0**	**$15,399,105**
Reimbursements	0	0	0	(60,000)
Net Expenditures	**$0**	**$0**	**$0**	**$15,339,105**
Expenditures by Fund				
Emergency Medical Services	$0	$0	$0	$15,339,105

Number of Full Time Positions	0.00	179.00
Number of Part Time Positions	0.00	20.00
Number of Full Time Equivalent Positions	0.00	182.00

Highlights

This is the first budget for the Countywide Emergency Medical Services division. The Operations function includes ambulance administration, ambulance operations, and clinical services. Reimbursements for event support at county facilities, such as the Ocean Center, are included in this budget. Operating Expenses include service charges for PC replacements and 6 replacement ambulances. Capital Outlay is budgeted for portable radios, mobile radios, and stair chairs.

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Engineering & Construction

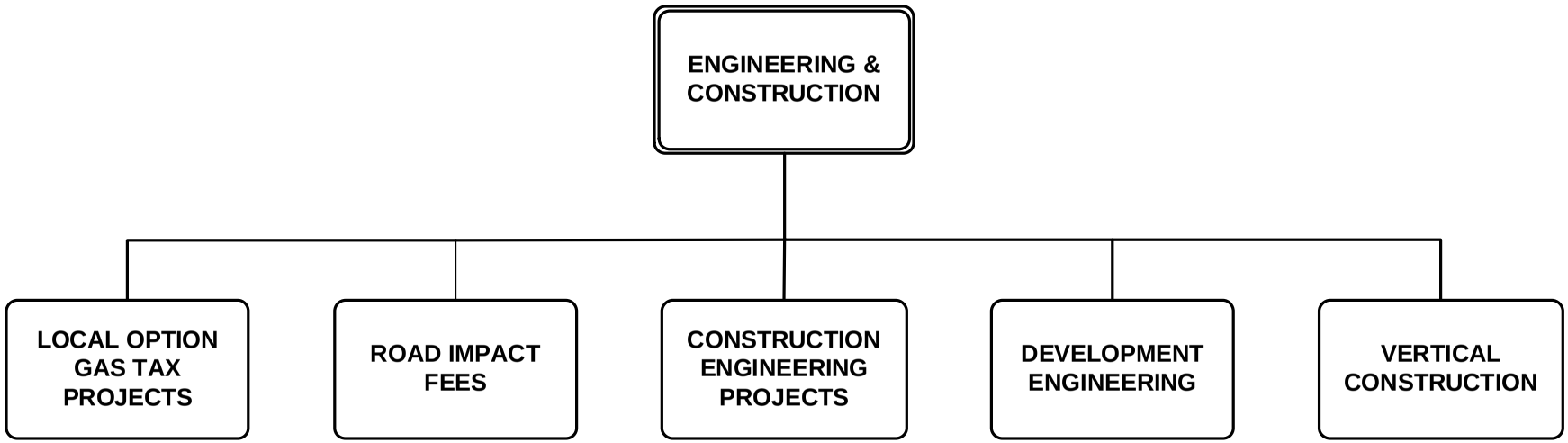
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Construction Engineering	2,641,208	4,551,443	918,049	3,431,183
Construction Engineering Projects	2,901,813	5,634,215	8,769,393	6,266,665
Development Engineering	438,568	445,039	443,565	463,473
Local Option Gax Tax Projects	4,845,532	15,559,098	5,638,499	16,538,094
Road Impact Fees	5,518,500	13,881,497	4,353,678	12,060,280
Vertical Construction	224,267	140,595	139,681	277,796
Total Expenditures	**$16,569,888**	**$40,211,887**	**$20,262,865**	**$39,037,491**
Expenditures by Category				
Personal Services	3,021,815	3,051,226	3,006,429	2,985,830
Operating Expenses	678,505	631,431	2,977,321	3,417,279
Capital Outlay	30,682	0	0	0
Subtotal Operating Expenditures	**$3,731,002**	**$3,682,657**	**$5,983,750**	**$6,403,109**
Capital Improvements	7,795,791	10,607,452	11,230,479	12,608,000
Interfund Transfers	5,123,629	5,152,748	4,926,435	5,142,652
Reserves	0	20,917,953	0	16,806,057
Subtotal Other Operating Expenses	**$12,919,420**	**$36,678,153**	**$16,156,914**	**$34,556,709**
Total Operating Expenditures	**$16,650,422**	**$40,360,810**	**$22,140,664**	**$40,959,818**
Reimbursements	(80,534)	(148,923)	(1,877,799)	(1,922,327)
Net Expenditures	**$16,569,888**	**$40,211,887**	**$20,262,865**	**$39,037,491**
Expenditures by Fund				
County Transportation Trust	$10,138,529	$24,212,165	$15,285,680	$24,272,277
General	$224,267	$140,595	$139,681	$277,796
Municipal Service District	$438,568	$445,039	$443,565	$463,473
Road Impact Fees-Zone 1 (Northeast)	$3,970,680	$2,595,616	$2,206,851	$1,072,246
Road Impact Fees-Zone 2 (Southeast)	$543,623	$1,179,668	$755,175	$1,064,874
Road Impact Fees-Zone 3 (Southwest)	$584,534	$1,174,831	$800,000	$709,853
Road Impact Fees-Zone 4 (Northwest)	$419,663	$8,931,382	$591,652	$9,213,307
Special Assessments	$250,024	$1,532,591	$40,261	$1,963,665

Number of Full Time Positions	53.00	53.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	53.00	53.00

Mission: To provide quality and timely engineering, survey, right of way and construction engineering inspection services in support of the County's construction projects; to assist in the implementation of the County's Planning and Development Programs for the physical growth of Volusia County as governed by the State mandated Volusia County Comprehensive Plan, Land Development Code, and best engineering practices; and to provide assistance to the public and private sector in a professional, positive manner.

PUBLIC WORKS
ENGINEERING & CONSTRUCTION



Engineering & Construction

Department: Public Works

Activity: Construction Engineering

CONST_ENG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,340,682	2,389,821	2,346,193	2,320,991
Operating Expenses	282,252	351,107	300,732	318,522
Capital Outlay	15,871	0	0	0
Subtotal Operating Expenditures	**$2,638,804**	**$2,740,928**	**$2,646,925**	**$2,639,513**
Interfund Transfers	2,404	0	0	0
Reserves	0	1,810,515	0	2,691,670
Subtotal Other Operating Expenses	**$2,404**	**$1,810,515**	**$0**	**$2,691,670**
Total Operating Expenditures	**$2,641,208**	**$4,551,443**	**$2,646,925**	**$5,331,183**
Reimbursements	0	0	(1,728,876)	(1,900,000)
Net Expenditures	**$2,641,208**	**$4,551,443**	**$918,049**	**$3,431,183**
Expenditures by Fund				
County Transportation Trust	$2,641,208	$4,551,443	$918,049	$3,431,183

Number of Full Time Positions	45.00	45.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	45.00	45.00

Key Objectives

1. Eliminate missing links in the County's sidewalk network that provide access to elementary schools, middle schools, high schools, libraries, parks, shopping centers, bus stops and other pedestrian attractions

2. Prepare Access Management Plans for all major County thoroughfares identifying proposed median crossovers as a planning tool for future development along the road corridors

3. Scan archived road project files into the Liberty System to conserve space by eliminating hard copies of close out files and to improve access and retrieval of archived information for countywide staff

4. Implement a pavement management system using "Micropaver" software

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of sidewalks examined for missing links	10.00	10.00	10.00
2. Number of roads identified in each of the four zones that need Access Management Plans	2.00	2.00	2.00
3. Percentage of closed out road project files scanned into the Liberty System per year.	22.00	23.00	25.00
4. Percentage of County roads evaluated to perform comprehensive ratings using Micropaver	33.00	33.00	33.00

Engineering & Construction

Department: Public Works

Highlights

The primary duty of Engineering & Construction is to produce the County's Five Year Road Program. The Division is responsible for all phases of County road building from the time the roads are introduced into the Five Year Road Program through construction. The Division also assists other County Divisions and Departments in developing and building their construction projects. Engineering & Construction is part of the review process for the Land Development code to help insure compliance with state and local regulations. The Division also provides information to the public and private sector on a variety of subjects such as road rights-of-way, road maintenance, abandonments, special assessment districts, benchmarks, control data, etc.

Vertical Construction (001-710-2100) funded in the General Fund and Development Engineering (120-710-2200) funded by the Municipal Service District Fund are activities of the Engineering & Construction Division. Program information for these activities can be found under their respective funding sections.

The FY 2011-12 budget requests the unfunding of an additional position, which will bring the total unfunded positions for FY 2011-12 to 13.

Engineering & Construction

Department: Public Works

Activity: Construction Engineering Projects

CONST_ENG_PROJECTS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	334,018	207,172	2,604,656	3,000,000
Capital Outlay	14,811	0	0	0
Subtotal Operating Expenditures	**$348,829**	**$207,172**	**$2,604,656**	**$3,000,000**
Capital Improvements	2,302,959	3,894,452	6,124,476	1,303,000
Interfund Transfers	250,024	261,000	40,261	252,054
Reserves	0	1,271,591	0	1,711,611
Subtotal Other Operating Expenses	**$2,552,984**	**$5,427,043**	**$6,164,737**	**$3,266,665**
Total Operating Expenditures	**$2,901,813**	**$5,634,215**	**$8,769,393**	**$6,266,665**
Net Expenditures	**$2,901,813**	**$5,634,215**	**$8,769,393**	**$6,266,665**
Expenditures by Fund				
County Transportation Trust	$2,651,788	$4,101,624	$8,729,132	$4,303,000
Special Assessments	$250,024	$1,532,591	$40,261	$1,963,665

Highlights

Projects in this Activity are adopted as part of the County's Five Year Road Program. The Road Program is a five year work schedule for road maintenance and construction approved by County Council on an annual basis for inclusion in the Capital Improvement Program. Funds to support the Road Program are generated by gas tax revenue sharing including; 5th and 6th Cent used for maintenance, 7th Cent - for operations and maintenance, and a 9th Cent County Voted - for resurfacing and construction. On June 27, 1985 County Council adopted a 6 Cent Local Option Gas Tax, and by Interlocal agreement the County receives 57.239% and the cities receive the balance 42.761%. Four cents are to be used on operations and maintenance. Projects done with gas tax revenue also are found in Road and Bridge, Traffic Engineering, and Construction Engineering for the County Transportation Trust.

Construction Engineering projects for FY 2011-12 include:

Bridge Repair Program - Capital improvement repairs to bridges, primarily to the 3 bascule bridges.

Hand Ave Extension - Two lane extension of Hand Avenue from Tymber Creek Rd to Williamson Blvd. This is a joint project with the City of Ormond Beach and City of Daytona.

Howland Blvd expansion - Widen Howland Blvd to four lanes from Courtland Blvd to north of SR 451. The City of Deltona is contributing money for this project.

The FY 2011-12 budget includes $513,000 carry forward funding from FY 2010-11 for an on going Planning Development and Environment study, and bridge repairs.

Engineering & Construction

Department: Public Works

Activity: Development Engineering

DEVELOP_ENG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	403,691	406,260	405,086	401,392
Operating Expenses	34,876	38,779	38,479	62,081
Subtotal Operating Expenditures	**$438,568**	**$445,039**	**$443,565**	**$463,473**
Total Operating Expenditures	**$438,568**	**$445,039**	**$443,565**	**$463,473**
Net Expenditures	**$438,568**	**$445,039**	**$443,565**	**$463,473**
Expenditures by Fund				
Municipal Service District	$438,568	$445,039	$443,565	$463,473

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Perform engineering reviews and inspections of subdivisions, including future cluster subdivisions
2. Perform engineering review and inspections of site plans and stormwater plans
3. Review and inspect use permits
4. Review subdivision exemptions applications, including future minor subdivisions/exceptions
5. Perform State and Federally mandated NPDES inspections and assist in annual report compilation

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of subdivision reviews (including future cluster subdivisions)	24.00	20.00	24.00
2. Number of site plan/stormwater reviews	106.00	34.00	36.00
3. Number of use permit applications	385.00	385.00	385.00
4. Number of exemption/vested rights reviews (including future minor subdivisions / exceptions)	94.00	55.00	55.00
5. Number of NPDES inspections	813.00	800.00	800.00

Highlights

Development Engineering provides professional and technical review and comment on development projects, serves as an important link in the chain of the development review process, and provides engineering reviews and inspections for subdivisions and site/stormwater management permits under Volusia County regulations. Development Engineering also performs inspection and tracking of National Pollution Discharge Elimination System (NPDES) sites and assists in the preparation of the annual report to the State. A large portion of time is devoted to a variety of requests from citizens and businesses for information regarding current and historic development regulations, status of described properties, and requests for copies of material from files.

Engineering & Construction

Department: Public Works

Activity: Local Option Gax Tax Projects

LOGT_PROJECTS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Capital Improvements	3,544,449	5,315,000	3,938,499	10,165,000
Interfund Transfers	1,301,083	1,497,574	1,700,000	2,360,598
Reserves	0	8,746,524	0	4,012,496
Subtotal Other Operating Expenses	**$4,845,532**	**$15,559,098**	**$5,638,499**	**$16,538,094**
Total Operating Expenditures	**$4,845,532**	**$15,559,098**	**$5,638,499**	**$16,538,094**
Net Expenditures	**$4,845,532**	**$15,559,098**	**$5,638,499**	**$16,538,094**
Expenditures by Fund				
County Transportation Trust	$4,845,532	$15,559,098	$5,638,499	$16,538,094

Highlights

Revenue for this Activity comes from a County Council authorized additional 5 Cent Local Option Gas Tax (adopted May 6, 1999) of which 57.239% goes to the County for transportation expenditures required to meet the Capital Improvement Element of the Comprehensive Plan and 42.761% goes to the various cities. Funding is to be used to meet immediate local transportation problems and for other transportation-related expenditures that are critical for building comprehensive roadway networks by local governments.

Local Option Gas Tax Projects for FY 2011-12:

LPGA Blvd Phase 2 - Jimmy Ann Drive to east of Derbyshire Road - Acquisition of additional right of way for the 4 lanes of this road.

Taylor Road - Forest Preserve to Summertree - Acquisition of additional right of way for the future widening of Taylor Road from Forrest Preserve Boulevard to Summertree Boulevard.

Tymber Creek Road - 4 lane construction from SR40 to Peruvian Lane.

Pioneer Trail at Turnbull Bay Road - reducing the sharpness of the curve at the intersection of Pioneer Trail and Turnbull Bay Road.

Safety Projects, Countywide - to fund countywide safety related projects to be determined throughout the year.

Old Mission Road - Installation of a guardrail from Park Avenue to Josephine. A length of .87 miles.

Advanced Right of Way Acquisition - to fund right of way costs for countywide projects programmed in future years.

Advanced Engineering and Permitting is to fund nominal expenditures for permitting and advance engineering for future countywide projects programmed in outer years.

The FY 2011-12 budget includes $3,356,808 carry forward funding from FY 2010-11 for on going engineering and construction of numerous countywide road projects.

Engineering & Construction

Department: Public Works

Activity: Road Impact Fees

ROADIMPACTFEES

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Capital Improvements	1,948,383	1,398,000	1,167,504	1,140,000
Interfund Transfers	3,570,118	3,394,174	3,186,174	2,530,000
Reserves	0	9,089,323	0	8,390,280
Subtotal Other Operating Expenses	**$5,518,500**	**$13,881,497**	**$4,353,678**	**$12,060,280**
Total Operating Expenditures	**$5,518,500**	**$13,881,497**	**$4,353,678**	**$12,060,280**
Net Expenditures	**$5,518,500**	**$13,881,497**	**$4,353,678**	**$12,060,280**
Expenditures by Fund				
Road Impact Fees-Zone 1 (Northeast)	$3,970,680	$2,595,616	$2,206,851	$1,072,246
Road Impact Fees-Zone 2 (Southeast)	$543,623	$1,179,668	$755,175	$1,064,874
Road Impact Fees-Zone 3 (Southwest)	$584,534	$1,174,831	$800,000	$709,853
Road Impact Fees-Zone 4 (Northwest)	$419,663	$8,931,382	$591,652	$9,213,307

Highlights

The Road Impact Fee Trust Funds obtain revenue from transportation impact fee charges against new construction in the County. Road projects must be growth-related and located in one of the four districts in which the funds are collected. Road Impact Fees - Zones 1 through 4 include the following major road projects and Debt Service for FY 2011-12:

Zone 1 - Debt Service - to partially fund the Zone 1 share of the Bond Funded Road Program Debt Service

Zone 2 - Debt Service - to fund the Zone 2 share of the Bond Funded Road Program Debt Service

Zone 3 - Debt Service - to partially fund the Zone 3 share of the Bond Funded Road Program Debt Service

Frontage Road stub out relating to a right of way settlement.

Plymouth Av - the five laning of Plymouth Avenue from SR15A to US 17/92

Debt Service - to fund the Zone 4 share of the Bond Funded Road Program Debt Service.

The FY 2011-12 budget includes $9,776,280 carry forward funding from FY 2010-11 for engineering and construction of several on going road projects, reserves for future projects in the five year road program, and to service the bond debt.

Engineering & Construction

Department: Public Works

Activity: Vertical Construction

VERTICAL_CONSTR

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	277,442	255,145	255,150	263,447
Operating Expenses	27,359	34,373	33,454	36,676
Subtotal Operating Expenditures	**$304,801**	**$289,518**	**$288,604**	**$300,123**
Total Operating Expenditures	**$304,801**	**$289,518**	**$288,604**	**$300,123**
Reimbursements	(80,534)	(148,923)	(148,923)	(22,327)
Net Expenditures	**$224,267**	**$140,595**	**$139,681**	**$277,796**
Expenditures by Fund				
General	$224,267	$140,595	$139,681	$277,796

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Construct county facilities in the most effective manner

2. Strive to include Green characteristics in every building with emphasis on energy efficiency, while not necessarily achieving LEED certification on every building

3. Strive to accommodate current and future department needs for each capital improvement during design

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of projects to bring in within anticipated engineer/architects estimates	75.00	75.00	75.00
2. Percent of structures which display characteristics common to LEED certification	75.00	75.00	75.00
3. Percent of changes to design after construction bidding	15.00	15.00	15.00

Highlights

Vertical Construction is responsible for the administration, planning, design, permitting and construction of capital facility projects in the county; including long-range planning, value engineering, quality control and owner's representation on facility construction. This organization is also responsible for establishing space and construction standards, space allocation, and design and construction programs which are not road and bridge or water system projects for Department/Divisions within Volusia County.

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Environmental Management

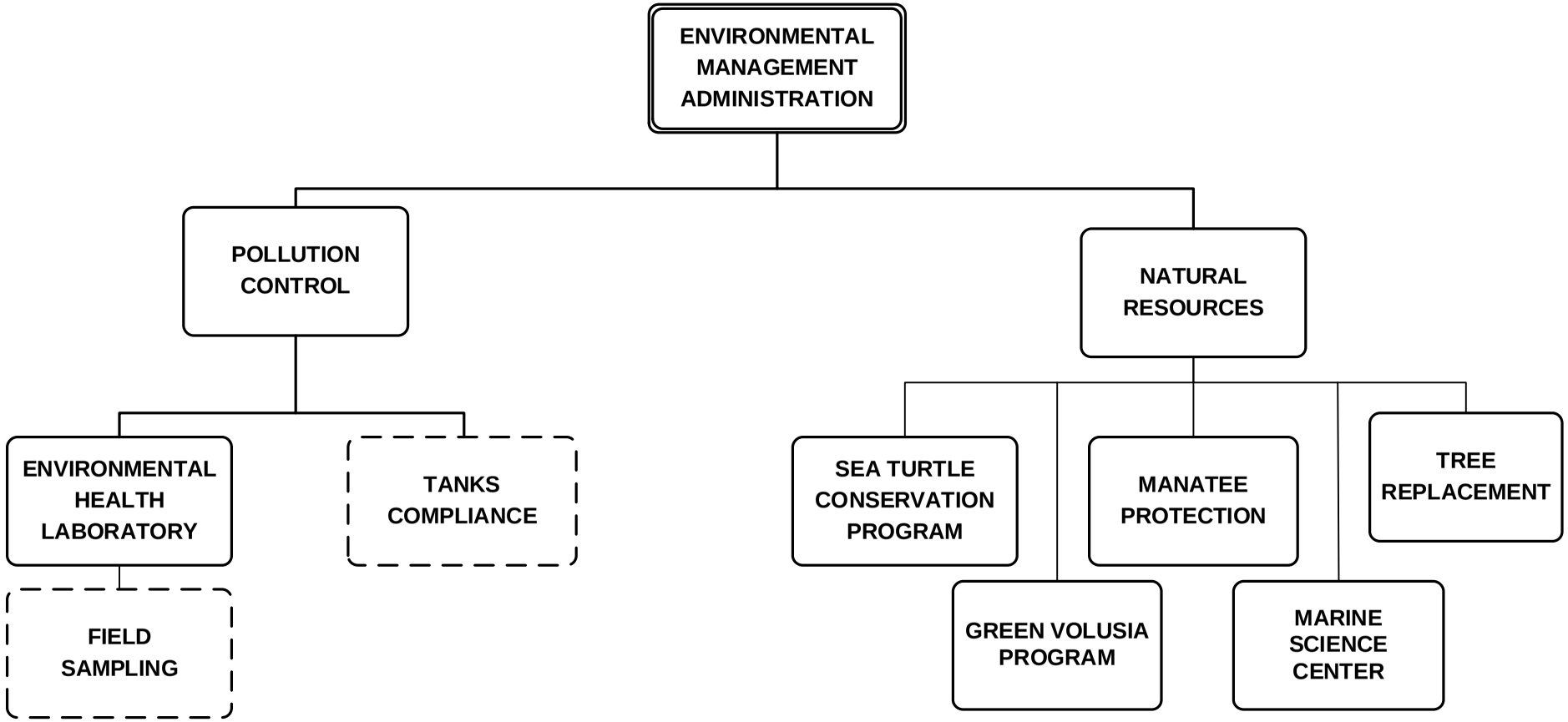
Department: Growth and Resource Management

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	126,214	16,837	20,417	221,270
Environmental Health Lab	114,718	132,054	127,827	109,532
Green Volusia Program	8,513	10,000	10,000	10,000
Manatee Protection	58,961	87,796	40,908	93,915
Marine Science Center	989,548	1,184,314	1,098,625	1,164,367
Natural Resources	195,393	253,614	238,501	240,363
Pollution Control	291,163	276,343	233,732	279,558
Sea Turtle Conservation Program	411,589	423,562	430,599	525,107
Tree Replacement	5,860	286,725	79,000	383,025
Total Expenditures	**$2,201,959**	**$2,671,245**	**$2,279,609**	**$3,027,137**
Expenditures by Category				
Personal Services	1,509,373	1,305,163	1,224,185	1,343,411
Operating Expenses	813,136	1,467,035	1,180,670	1,626,173
Capital Outlay	22,119	10,000	11,833	6,200
Subtotal Operating Expenditures	**$2,344,628**	**$2,782,198**	**$2,416,688**	**$2,975,784**
Grants and Aids	6,853	13,421	7,890	50,281
Interfund Transfers	33,346	33,018	33,018	33,018
Reserves	0	20,595	0	38,054
Subtotal Other Operating Expenses	**$40,199**	**$67,034**	**$40,908**	**$121,353**
Total Operating Expenditures	**$2,384,827**	**$2,849,232**	**$2,457,596**	**$3,097,137**
Reimbursements	(182,868)	(177,987)	(177,987)	(70,000)
Net Expenditures	**$2,201,959**	**$2,671,245**	**$2,279,609**	**$3,027,137**
Expenditures by Fund				
General	$2,137,137	$2,296,724	$2,159,701	$2,550,197
Manatee Conservation	$58,961	$87,796	$40,908	$93,915
Municipal Service District	$5,860	$286,725	$79,000	$383,025

Number of Full Time Positions	23.00	23.00
Number of Part Time Positions	25.00	25.00
Number of Full Time Equivalent Positions	27.79	27.82

Mission: To preserve, protect and restore the county's unique natural resources; to monitor the condition and health of aquatic ecosystems; to regulate pollution control facilities to minimize environmental impacts; to balance the quality of life and economic interest of our citizens.

GROWTH AND RESOURCE MANAGEMENT
ENVIRONMENTAL MANAGEMENT DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Environmental Management

Department: Growth and Resource Management

Activity: Administration

2100100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	212,259	97,044	101,179	209,555
Operating Expenses	11,824	12,780	12,225	11,715
Subtotal Operating Expenditures	**$224,082**	**$109,824**	**$113,404**	**$221,270**
Total Operating Expenditures	**$224,082**	**$109,824**	**$113,404**	**$221,270**
Reimbursements	(97,868)	(92,987)	(92,987)	0
Net Expenditures	**$126,214**	**$16,837**	**$20,417**	**$221,270**
Expenditures by Fund				
General	$126,214	$16,837	$20,417	$221,270

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Provide supervision, clerical and administrative support for the Division

2. Monitor the Division's budget and expenditures

3. Provide financial administration of grants

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Division employees supported	48.00	31.00	31.00
2. Number of budget organizations monitored	23.00	16.00	16.00
3. Number of grants administered	8.00	7.00	7.00

Highlights

Administration provides clerical and administrative support to the Environmental Management Division. FY 2011-12 budget includes funding for the division director position as part of the department reorganization, this is offset by eliminating funding for the Land Development Manager.

On September 22, 2011, the Growth and Resource Management Department presented a reorganization for County Council approval that eliminated the Land Acquisition and Management Division and consolidated it with the Environmental Management Division. The reorganization was not implemented in time to be reflected in adopted budget for FY 2011-12.

Environmental Management

Department: Growth and Resource Management

Activity: Environmental Health Lab

ENV_HEALTH_LAB

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	119,885	117,341	128,734	116,843
Operating Expenses	48,711	74,713	59,093	62,689
Capital Outlay	6,123	0	0	0
Subtotal Operating Expenditures	**$174,718**	**$192,054**	**$187,827**	**$179,532**
Total Operating Expenditures	**$174,718**	**$192,054**	**$187,827**	**$179,532**
Reimbursements	(60,000)	(60,000)	(60,000)	(70,000)
Net Expenditures	**$114,718**	**$132,054**	**$127,827**	**$109,532**
Expenditures by Fund				
General	$114,718	$132,054	$127,827	$109,532

Number of Full Time Positions	3.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	2.00

Key Objectives

1. Conduct laboratory analyses on drinking water samples

2. Conduct laboratory analyses on surface water samples

3. Conduct laboratory analyses on waste water samples

4. Provide technical advice, assistance and consultation regarding water issues to county departments, consultants and the general public

5. Conduct water quality sampling collection and data analysis for Total Maximum Daily Load (TMDL) program

6. Conduct stormwater sampling and analyses

7. Conduct Deep Creek Total Maximum Daily Load (TMDL) sampling and analyses

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of drinking water analyses per event	2,522.00	3,160.00	3,192.00
2. Number of analyses performed on surface water	12,747.00	16,120.00	16,281.00
3. Number of waste water analyses performed	2,497.00	4,844.00	4,892.00
4. Number of assistance requests filled	3,900.00	4,680.00	4,700.00
5. Number of sampling days	85.00	95.00	100.00
6. Number of stormwater analyses	621.00	1,152.00	1,164.00
7. Number of Deep Creek (TMDL) Analyses	199.00	0.00	0.00

Environmental Management

Department: Growth and Resource Management

Highlights

The Environmental Health Lab was created by the merger of the Environmental Management Laboratory and the Health Department's Environmental Health Division Laboratory. The laboratory maintains National Environmental Laboratory Accreditation Program (NELAP) certification. This certification is supported by the US EPA through The NELAC Institute (TNI) which is a 501(c)(3) non-profit organization whose mission is to foster the generation of environmental data of known and documented quality through an open, inclusive, and transparent process that is responsive to the needs of the community. The lab generates revenue by analyzing drinking water, ground water, storm water, surface water, and wastewater samples for both private and public entities. The lab also supports other County programs through "In Kind" services. Projected revenues from the lab are $34,000.00. The lab received a NACCHO (National Association of County & City Health Officials) Certificate of Promising Practice for its "outstanding and innovative program Water Quality Laboratory Going Green with a Paperless Notification Practice".

Field sampling responsibilities were merged with the lab in FY 2010-11. This program ensures that the quality of the waters of the County are maintained by conducting field sampling to establish Total Maximum Daily Loads (TMDL) on Volusia's surface water bodies. The program is a partnership with Florida Department of Environmental Protection (FDEP) and St. Johns River Water Management District (SJRWMD). The importance of surface water sampling will continue to increase as the full effect of the newly-introduced EPA Numeric Criteria standards unfold.

In FY 2010-11 one position was moved to the Marine Science Center.

Environmental Management

Department: Growth and Resource Management

Activity: Green Volusia Program

2102900

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	8,513	10,000	10,000	10,000
Subtotal Operating Expenditures	**$8,513**	**$10,000**	**$10,000**	**$10,000**
Total Operating Expenditures	**$8,513**	**$10,000**	**$10,000**	**$10,000**
Net Expenditures	**$8,513**	**$10,000**	**$10,000**	**$10,000**
Expenditures by Fund				
General	$8,513	$10,000	$10,000	$10,000

Key Objectives

1. Identify green practices that can be incorporated into county operations
2. Develop and disseminate information to the citizens of Volusia County
3. Participate in pubic education and outreach opportunities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of policy or procedure changes	6.00	8.00	8.00
2. Number of visits to greenvolusia.org	2,185.00	3,000.00	3,000.00
3. Number of public events	5.00	6.00	6.00

Highlights

On June 5, 2008, the Green Volusia Program was established by the County Council as a long term initiative intended to promote the sustainable use of county resources and to educate our citizens.

Operating funds support the marketing and promotional program and memberships in green development organizations: United States Green Building Council (USGBC), International Council for Local Environmental Initiatives (ICLEI), and Florida Green Building Coalition (FGBC).

Environmental Management

Department: Growth and Resource Management

Activity: Manatee Protection

MANTEE_PROTECTION

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	18,762	20,762	0	22,562
Subtotal Operating Expenditures	**$18,762**	**$20,762**	**$0**	**$22,562**
Grants and Aids	6,853	13,421	7,890	281
Interfund Transfers	33,346	33,018	33,018	33,018
Reserves	0	20,595	0	38,054
Subtotal Other Operating Expenses	**$40,199**	**$67,034**	**$40,908**	**$71,353**
Total Operating Expenditures	**$58,961**	**$87,796**	**$40,908**	**$93,915**
Net Expenditures	**$58,961**	**$87,796**	**$40,908**	**$93,915**
Expenditures by Fund				
Manatee Conservation	$58,961	$87,796	$40,908	$93,915

Key Objectives

1. To disburse funding to the Volusia County Sheriff's Office and cities to implement additional on-the-water manatee conservation enforcement

2. Coordinate habitat restoration, interagency partnerships, and public education programs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of grants disbursed for manatee enforcement	7.00	7.00	7.00
2. Number of partnerships initiated to establish educational demonstration projects	16.00	17.00	18.00

Highlights

Phase II of the Manatee Protection Plan (MPP) for Volusia County is the Boat Facility Siting Plan. The first $500,000 collected in mitigation fees may be used entirely for enforcement, manatee conservation, and/or education purposes. Thereafter only interest earned on the fund balance may be expended. That threshold has been met. Beginning with FY 2011-12 and forward only interest on fund balance may be expended.

This plan is designed to decrease the potential for watercraft to collide with manatees and minimize indirect impacts of marine facilities on manatee populations. Section B.4A of Phase II requires that all permit applicants with new or expanding boat facilities must pay a one-time mitigation fee for each new or expanded boat slip, ramp parking space, and/or dry storage space. These fees shall be paid into a dedicated, interest bearing account named the Manatee Conservation Fund. The Manatee Conservation Fund will provide funding for increased enforcement of manatee speed zones, additional equipment for on-the-water law enforcement efforts, and manatee conservation and education, through a grant program. In addition to mitigation fees, other sources of revenue such as fines, penalties, donations, grants or other contributions may be accepted for use in the Manatee Conservation Fund. Transfer to General Fund is for manatee enforcement and protection by the Volusia County Sheriff's Office. The FY 2011-12 budget includes $20,762 in carry forward from FY 2010-11.

Environmental Management

Department: Growth and Resource Management

Activity: Marine Science Center

MARINE

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	621,143	513,990	451,615	469,033
Operating Expenses	360,561	660,324	635,177	689,134
Capital Outlay	7,844	10,000	11,833	6,200
Subtotal Operating Expenditures	**$989,548**	**$1,184,314**	**$1,098,625**	**$1,164,367**
Total Operating Expenditures	**$989,548**	**$1,184,314**	**$1,098,625**	**$1,164,367**
Net Expenditures	**$989,548**	**$1,184,314**	**$1,098,625**	**$1,164,367**
Expenditures by Fund				
General	$989,548	$1,184,314	$1,098,625	$1,164,367

Number of Full Time Positions	9.00	10.00
Number of Part Time Positions	25.00	25.00
Number of Full Time Equivalent Positions	13.79	14.82

Key Objectives

1. Increase the number of visitors to the Marine Science Center

2. Rehabilitate sick/injured sea turtles

3. Educate the public through "Bird Day" and "Turtle Day" annual events

4. Rehabilitate sick/injured sea birds

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of visitors	51,400.00	52,000.00	52,500.00
2. Number of sea turtles in rehabilitation	153.00	125.00	110.00
3. Number of people in attendance at events	3,750.00	3,800.00	4,000.00
4. Number of birds in rehabilitation	9,500.00	11,000.00	12,000.00

Highlights

The Marine Science Center offers a wide variety of programs for children and adults throughout the year including special events such as Turtle Day and Wings on the Wind and summer camp. One of the main goals of the Marine Science Center is sea turtle rehabilitation. Sick and injured sea turtles, hatchlings, and washbacks are rehabilitated and released upon full recovery. The Mary Keller Seabird Rehabilitation Center treats injured and sick birds. Upon full recovery, a healthy bird will be released. Some birds become ambassadors for their species and are a part of education programs. The newest exhibit allows visitors to get their hands wet at the stingray touch pool that features cownose stingrays, a shark and hermit crabs.

The FY 2011-12 budget reflects the Council decision to establish a contract with the University of Florida for veterinary services. In FY 2010-11 one position was transferred in from the Environmental Health Lab. The full time equivalent positions for FY 2011-12 reflect the restating of one intermittent Recreation Aide position (unfunded) from 0.15 FTE to 0.18 FTE. The FY 2011-12 budget includes 26 unfunded positions (2 full time and 24 intermittent part time).

Environmental Management

Department: Growth and Resource Management

Activity: Natural Resources

2103000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	163,342	164,851	165,632	162,882
Operating Expenses	32,050	88,763	72,869	77,481
Subtotal Operating Expenditures	**$195,393**	**$253,614**	**$238,501**	**$240,363**
Total Operating Expenditures	**$195,393**	**$253,614**	**$238,501**	**$240,363**
Net Expenditures	**$195,393**	**$253,614**	**$238,501**	**$240,363**
Expenditures by Fund				
General	$195,393	$253,614	$238,501	$240,363

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Implement Phase II, the Boat Facility Siting portion of the County's Manatee Protection Plan (MPP), continue implementing Phase I of the MPP: enforcement, education, interagency coordination, restoration and habitat conservation objectives

2. Develop scrub habitat conservation and education programs

3. Conserve and enhance fragile estuarine and coastal dune species and habitats within the County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of manatee projects and partnerships	45.00	46.00	47.00
2. Number of scrub habitat projects and partnerships	7.00	10.00	10.00
3. Number of habitat restoration and other partnerships	35.00	36.00	37.00

Highlights

The Natural Resources Activity encompasses protected species and habitat management to ensure that County activities comply with all applicable state and federal laws. Project areas include: manatee protection, marine education at the Marine Science Center, exotic vegetation removal, native vegetation planting, and GIS capabilities. All programs within Natural Resources provide education and outreach opportunities for the public so that resources will be conserved in a manner that may decrease the need for additional regulatory requirements.

Environmental Management

Department: Growth and Resource Management

Activity: Pollution Control

2103200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	219,343	239,832	206,329	217,663
Operating Expenses	96,819	61,511	52,403	61,895
Subtotal Operating Expenditures	**$316,163**	**$301,343**	**$258,732**	**$279,558**
Total Operating Expenditures	**$316,163**	**$301,343**	**$258,732**	**$279,558**
Reimbursements	(25,000)	(25,000)	(25,000)	0
Net Expenditures	**$291,163**	**$276,343**	**$233,732**	**$279,558**
Expenditures by Fund				
General	$291,163	$276,343	$233,732	$279,558

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Process permit applications for sludge disposal per County ordinance and inspect Pollution Control facilities and pollution sources for compliance with applicable permits, regulations, and ordinances for the Wastewater and Small Quantity Generator (SQG)

2. Enforce the Pollution Control code and County ordinances regulating noise abatement and sludge disposal

3. Investigate and resolve citizen complaints regarding violations of environmental regulations

4. Participate on the Environmental Emergency Response Team (EERT) which provides support for County Hazardous Materials (HAZMAT) Response Team and assures appropriate remediation actions are performed

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of permits issued- wastewater	165.00	170.00	170.00
2. Number of inspections performed- SQG program	213.00	200.00	200.00
3. Number of enforcement actions	140.00	150.00	150.00
4. Number of complaints investigated	240.00	240.00	240.00
5. Number of EERT calls	24.00	25.00	25.00

Highlights

The Pollution Control Activity consists of six program areas, two of which provide offsetting revenue. Programs include domestic waste, industrial waste, solid waste, hazardous waste, bio-solids, and water resource protection. The staff participate on the Environmental Emergency Response Team (EERT). Pollution Control also coordinates the St. Johns River and the Halifax/Indian River Cleanups.

Certain programs in Pollution Control are mandated by statutes/ordinances as follows: Bio-Solids DEP 62-640 and County Chapter 50, Article V, Solid Waste Management Facilities DEP 62-701, Noise County Chapter 50, Article VI, Wastewater Treatment Facilities DEP 62-601, Small Quantity Generator (SQG) Assessment, Notification and Verification Program is Chapters 403, 62-730, and 62-731.030(1), Florida Administrative Code (F.A.C.) as adopted by Chapter 50 of the Volusia County Code of Ordinances, Water resources protection is Chapter 50, Division 8 of the Volusia County Code.

Environmental Management

Department: Growth and Resource Management

Activity: Sea Turtle Conservation Program

2102700

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	173,401	172,105	170,696	167,435
Operating Expenses	230,035	251,457	259,903	357,672
Capital Outlay	8,152	0	0	0
Subtotal Operating Expenditures	**$411,589**	**$423,562**	**$430,599**	**$525,107**
Total Operating Expenditures	**$411,589**	**$423,562**	**$430,599**	**$525,107**
Net Expenditures	**$411,589**	**$423,562**	**$430,599**	**$525,107**
Expenditures by Fund				
General	$411,589	$423,562	$430,599	$525,107

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Manage the United States Fish and Wildlife Service (USFWS) Incidental Take Permit (ITP) and associated HCP (Habitat Conservation Plan) for sea turtles and listed species

2. Protect endangered species habitat on Volusia County beaches including areas for nesting sea turtles, and migratory and wintering birds

3. Coordinate conservation and enhancement of fragile coastal habitat in cooperation with various local, state and federal agencies and programs as required by the implemented HCP and as needed

4. Evaluate data collected over time to analyze current needs and direction for future study and items of concern

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of nests laid on Volusia County managed beaches	615.00	550.00	550.00
2. Number of documented Incidental Take of listed species by vehicles	1.00	0.00	0.00
3. Number of Coastal Area Partnerships	100.00	200.00	300.00
4. Number of Coastal Construction Activities reviewed	140.00	150.00	160.00

Highlights

The beach ITP was renewed in 2005 for 25 years. Part of this permit renewal includes the Habitat Conservation Plan (HCP), which describes the various programs, policies, and measures proposed by the County to mitigate the take or incidental harm or death to nesting sea turtles, hatchlings, and wintering piping plovers caused by beach driving on 35.6 miles of county managed beaches.

The sea turtle program includes sea turtle nest monitoring and reporting, small and large scale habitat restoration projects, review of coastal development projects, beach lighting enforcement, conservation zone management, and coordination with Parks, Coastal, Beach Safety and others. The FY 2011-12 budget includes carry forward of $94,808 for encumbrances for Ecological Associates and Volusia Turtle Patrol for period October 2011 - April 2012. Also included is Phase II 30 streetlight shields between Ormond by the Sea and Ponce Inlet.

Environmental Management

Department: Growth and Resource Management

Activity: Tree Replacement

2103300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	5,860	286,725	79,000	333,025
Subtotal Operating Expenditures	**$5,860**	**$286,725**	**$79,000**	**$333,025**
Grants and Aids	0	0	0	50,000
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$50,000**
Total Operating Expenditures	**$5,860**	**$286,725**	**$79,000**	**$383,025**
Net Expenditures	**$5,860**	**$286,725**	**$79,000**	**$383,025**
Expenditures by Fund				
Municipal Service District	$5,860	$286,725	$79,000	$383,025

Key Objectives

1. Coordinate habitat restoration, interagency partnerships, and public education programs

2. Facilitate the planting of native trees in public areas to benefit all citizens of Volusia County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of partnerships established for educational demonstration projects	2.00	2.00	2.00
2. Replanting along Volusia County scenic roadways	0.00	0.00	2.00

Highlights

At the direction of County Council, environmental permitting staff and legal staff worked with the development community to revise the Volusia County Tree Preservation Ordinance. In 2002, Council passed Ordinance 2002-13, which provides for payment of a replacement contribution into the Volusia County Tree Replacement Trust Account if on-site tree replacement is not feasible (Section 1012(10)). Section 1016(3) establishes the trust account that will be "maintained apart from the general revenue funds and accounts of Volusia County". Section 1016(2) states that "funds in said account shall be expended for the planting of trees, and to cover any other ancillary costs for the preservation maintenance, relocation or restoration of tree ecosystems on any public land within Volusia County". This Activity offers grants to public agencies in unincorporated areas that wish to showcase native vegetation and promote water wise landscaping. The FY 2011-12 budget includes $350,283 in carry forward from FY 2010-11.

Fire Services

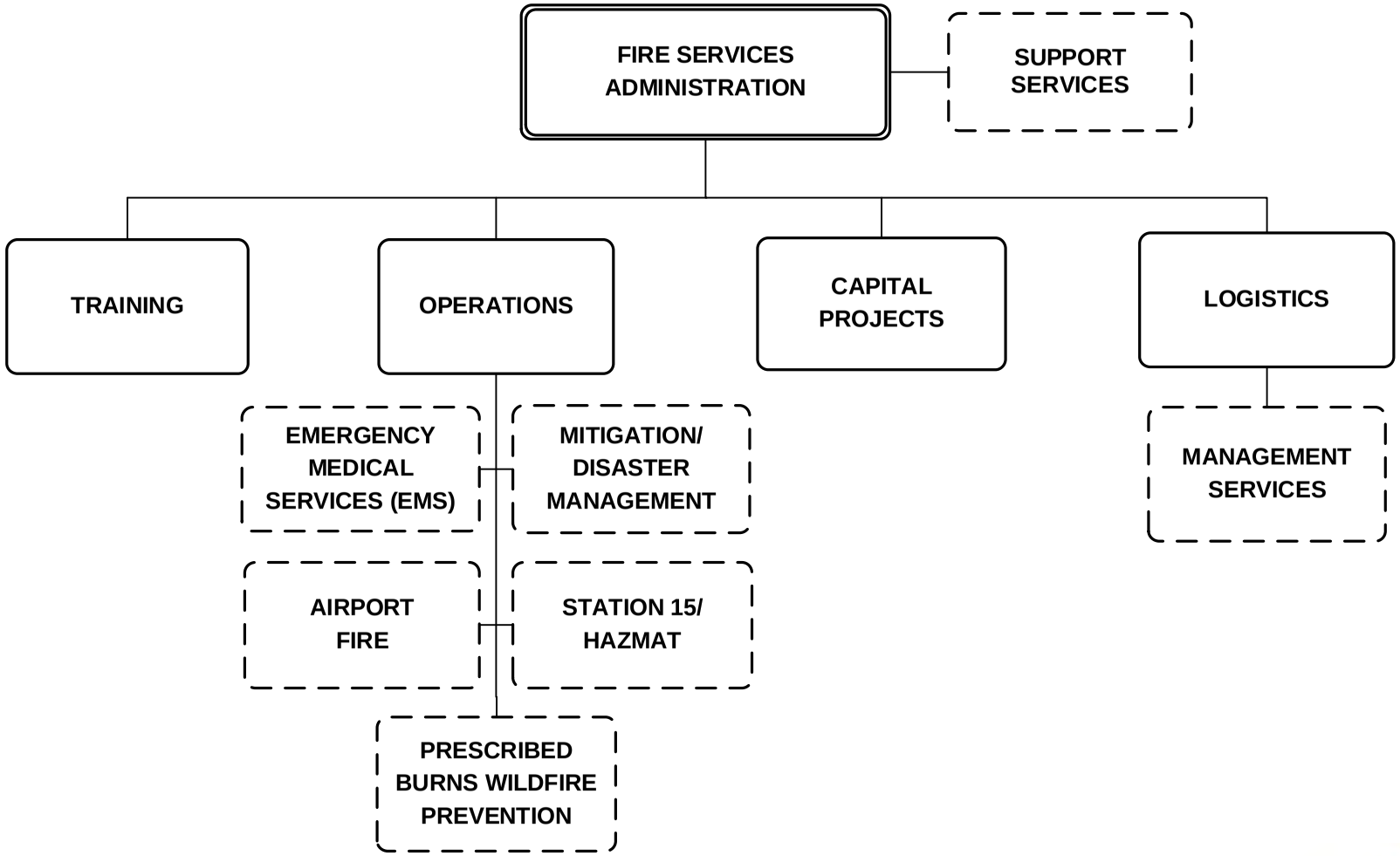
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Fire Administration	552,804	8,990,776	785,510	8,631,384
Fire Capital Projects	125,015	2,121,747	1,421,146	1,791,738
Fire Logistics and Management Services	5,121,178	5,568,131	5,813,595	5,754,251
Operations	19,100,489	19,345,932	18,759,963	18,026,700
Training	446,601	540,615	489,530	472,703
Total Expenditures	**$25,346,088**	**$36,567,201**	**$27,269,744**	**$34,676,776**
Expenditures by Category				
Personal Services	16,382,758	17,046,985	16,393,754	15,581,255
Operating Expenses	8,559,458	8,852,405	8,596,334	6,933,191
Capital Outlay	235,203	393,997	1,377,282	1,652,290
Subtotal Operating Expenditures	**$25,177,420**	**$26,293,387**	**$26,367,370**	**$24,166,736**
Capital Improvements	145,312	1,218,815	789,913	148,515
Grants and Aids	55,279	55,816	32,384	894,763
Interfund Transfers	0	0	112,000	1,098,000
Reserves	0	9,031,106	0	8,405,470
Subtotal Other Operating Expenses	**$200,591**	**$10,305,737**	**$934,297**	**$10,546,748**
Total Operating Expenditures	**$25,378,011**	**$36,599,124**	**$27,301,667**	**$34,713,484**
Reimbursements	(31,923)	(31,923)	(31,923)	(36,708)
Net Expenditures	**$25,346,088**	**$36,567,201**	**$27,269,744**	**$34,676,776**
Expenditures by Fund				
Daytona Beach International Airport	$1,192,834	$1,223,649	$1,145,017	$838,231
Fire Impact Fees-Zone 1 (Northeast)	$0	$176,795	$112,000	$51,077
Fire Impact Fees-Zone 2 (Southeast)	$0	$296,425	$238,000	$58,132
Fire Impact Fees-Zone 3 (Southwest)	$0	$632,504	$306,000	$338,960
Fire Impact Fees-Zone 4 (Northwest)	$26,848	$427,208	$380,776	$115,054
Fire Services	$23,044,403	$32,530,308	$23,882,280	$32,017,308
General	$1,081,599	$1,280,312	$1,205,671	$1,258,014
Municipal Service District	$403	$0	$0	$0

Number of Full Time Positions	214.00	203.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	214.00	203.00

Mission: To protect life, property and the environment through efficient and responsive services.

PUBLIC PROTECTION
FIRE SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Fire Services

Department: Public Protection

Activity: Fire Administration

FIREADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	474,162	597,866	524,368	539,790
Operating Expenses	78,643	264,736	261,142	62,202
Subtotal Operating Expenditures	**$552,804**	**$862,602**	**$785,510**	**$601,992**
Grants and Aids	0	0	0	187,145
Reserves	0	8,128,174	0	7,842,247
Subtotal Other Operating Expenses	**$0**	**$8,128,174**	**$0**	**$8,029,392**
Total Operating Expenditures	**$552,804**	**$8,990,776**	**$785,510**	**$8,631,384**
Net Expenditures	**$552,804**	**$8,990,776**	**$785,510**	**$8,631,384**
Expenditures by Fund				
Fire Services	$552,804	$8,990,776	$785,510	$8,631,384

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Highlights

Fire Services Administration provides management and oversight to agency programs and personnel ensuring effective and efficient services are delivered to the unincorporated and the serviced municipalities of the County.

For FY 2011-12, Fire Administration will continue to review allocated resources for efficiencies. Included in this review will be alternate platforms from which resources will be deployed to emergency and non-emergency incidents, determining the most effective and efficient service delivery model, and ensuring organizational programs and structure effectively supports the core mission of the agency.

Fire Administration will continue to provide overarching organizational leadership and direction through a comprehensive policy and guideline review, to ensure organizational and service delivery components are effectively and efficiently managed and remain accountable.

The Administrative Services Activity provides logistical support in several categories including personnel, purchasing, accounts payable and receivable, as well as budget preparation and management. Personnel functions include responsibility for payroll calculations, documentation and the processing of personnel related forms for promotions, demotions, disciplinary actions, performance evaluations, requisitions and retirements. Administrative Services also handles the procurement of supplies for the Division.

Fire Services

Department: Public Protection

Activity: Fire Capital Projects

FIRE_CAPITAL_PROJ

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	0	0	233	0
Capital Outlay	0	0	544,000	0
Subtotal Operating Expenditures	**$0**	**$0**	**$544,233**	**$0**
Capital Improvements	125,015	1,218,815	764,913	130,515
Interfund Transfers	0	0	112,000	1,098,000
Reserves	0	902,932	0	563,223
Subtotal Other Operating Expenses	**$125,015**	**$2,121,747**	**$876,913**	**$1,791,738**
Total Operating Expenditures	**$125,015**	**$2,121,747**	**$1,421,146**	**$1,791,738**
Net Expenditures	**$125,015**	**$2,121,747**	**$1,421,146**	**$1,791,738**
Expenditures by Fund				
Fire Impact Fees-Zone 1 (Northeast)	$0	$176,795	$112,000	$51,077
Fire Impact Fees-Zone 2 (Southeast)	$0	$296,425	$238,000	$58,132
Fire Impact Fees-Zone 3 (Southwest)	$0	$632,504	$306,000	$338,960
Fire Impact Fees-Zone 4 (Northwest)	$26,848	$427,208	$380,776	$115,054
Fire Services	$98,167	$588,815	$384,370	$1,228,515

Highlights

Capital Improvement Projects for FY 2011-12 are carried forward from FY 2010-11 and are for the Station 12 renovation. Reserves funded in the Impact Fee Funds are shown here as well.

Fire Services

Department: Public Protection

Activity: Fire Logistics and Management Services

FIRELOG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	734,459	814,952	770,933	731,069
Operating Expenses	4,163,620	4,359,182	4,216,740	3,481,292
Capital Outlay	202,803	393,997	825,922	1,523,890
Subtotal Operating Expenditures	**$5,100,882**	**$5,568,131**	**$5,813,595**	**$5,736,251**
Capital Improvements	20,296	0	0	18,000
Subtotal Other Operating Expenses	**$20,296**	**$0**	**$0**	**$18,000**
Total Operating Expenditures	**$5,121,178**	**$5,568,131**	**$5,813,595**	**$5,754,251**
Net Expenditures	**$5,121,178**	**$5,568,131**	**$5,813,595**	**$5,754,251**
Expenditures by Fund				
Fire Services	$5,120,775	$5,568,131	$5,813,595	$5,754,251
Municipal Service District	$403	$0	$0	$0

Number of Full Time Positions	11.00	11.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	11.00	11.00

Key Objectives

1. Support department's logistical functions with timely and cost effective materials and services

2. Facilitate the maintenance and repair of facilities, apparatus, and equipment to assure a continuous state of readiness that minimizes downtime, unavailable or restricted services

3. Implement long range planning, and establish replacement schedules for major items

4. Continue efforts to standardize new and replacement items to assure cost-effectiveness and simplify inventory challenges

5. Continue implementation of FireHouse software for Fire Services' RMS

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage reduction in logistical costs for materials and services	34.00	14.00	4.00
2. Percentage of action/status responses to inquiries/ requests from internal customers within 24 hours	0.00	65.00	90.00
3. Number of replacement plans established	0.00	6.00	10.00
4. Number of items standardized in fiscal year	0.00	8.00	16.00
5. Percentage of Firehouse software modules implemented	6.00	6.00	8.00

Department: Public Protection

Highlights

This team provides and manages numerous materials, supplies and services for the Division of Fire Services relating to buildings and facilities, apparatus and equipment, protective clothing and uniforms for personnel. Additionally, they manage inventory and asset control, plus provide various support and rehab functions for field operations. Occupational health & safety and environmental protection are the highest priority in all aspects of this team's functions. Additionally this group oversees the Report Management Systems (RMS). The RMS includes Fire House software systems used for Fire and EMS incident reporting, inventory, training records, personnel information, etc. This data facilitates the monitoring of operational efficiencies and cost savings opportunities for the division, especially those related to contracted services.

In FY 2010-2011, several changes to the apparatus fleet were implemented which will ultimately offer cost-savings through fleet downsizing and reduced maintenance and repair costs. In FY 2011-2012 several significant capital investments are requested in order to keep pace with both technological changes/advancements and regulatory compliance requirements that are associated with the emergency response industry. These include the upgrade/ replacements of PPE (bunker gear), SCBA hardware, and 800MHz portable and mobile radios. Additionally Fire Services plans to implement additional Firehouse modules to increase effective staff and data management, as well as provide a means to mine data to measure performance and efficiencies. The FY 2011-12 budget includes one unfunded position.

Fire Services

Department: Public Protection

Activity: Operations

FIREOPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	14,882,933	15,314,539	14,840,392	14,052,899
Operating Expenses	4,170,767	4,007,500	3,919,110	3,194,491
Capital Outlay	23,433	0	0	108,400
Subtotal Operating Expenditures	**$19,077,133**	**$19,322,039**	**$18,759,502**	**$17,355,790**
Grants and Aids	55,279	55,816	32,384	707,618
Subtotal Other Operating Expenses	**$55,279**	**$55,816**	**$32,384**	**$707,618**
Total Operating Expenditures	**$19,132,412**	**$19,377,855**	**$18,791,886**	**$18,063,408**
Reimbursements	(31,923)	(31,923)	(31,923)	(36,708)
Net Expenditures	**$19,100,489**	**$19,345,932**	**$18,759,963**	**$18,026,700**
Expenditures by Fund				
Daytona Beach International Airport	$1,192,834	$1,223,649	$1,145,017	$838,231
Fire Services	$16,826,056	$16,841,971	$16,409,275	$15,930,455
General	$1,081,599	$1,280,312	$1,205,671	$1,258,014

Number of Full Time Positions	192.00	181.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	192.00	181.00

Key Objectives

1. Ensure the deployment of fire/rescue resources and extinguishing agents to any incident scene within the Federal Aviation Regulations (FAR) Part 139 parameters of 3 minutes

2. Comply with the annual FAA Inspection requirements without deficiency

3. Mitigate hazardous fuel accumulations in high risk areas that targets the reduction of wildfires through agency direct or supported prescribed burns

4. Transition technical rescue effort from Florida US&R Task Force 9 to a primary local effort through agency Squad program (4 Squads) and trained staff from participating municipalities while maintaining seven core mission functional areas of preparedness/response for technical rescue/Squad program that includes: rope rescue, vehicle extrication, confined space rescue, trench rescue, structural collapse, Haz-mat response support and fire/EMS response

5. Complete transition from an on-call regional response program to a 24/7 response model and maintain appropriate number of Haz-mat technicians

6. Deliver efficient and timely emergency response utilizing new technologies and a highly trained and competent staff

7. Maintain daily staffing levels utilizing efficient formulas that meet agency objectives for EMS, fire suppression and special operations

8. Deliver fire-rescue emergency and non-emergency first response and transport services for citizens and visitors of Volusia County in a manner that is in accordance to the Emergency Medical Protocols of Volusia County

9. Implement four fire suppression/EMS transport apparatus in the rural response districts of the County. Maintain appropriate equipment cache to sustain EMS responses and continuum of care

Department: Public Protection

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of time fire/rescue resources respond within FAR part 139 parameters of 3 minutes within AOA	100.00	100.00	100.00
2. Percentage of FAA inspection activities completed without deficiencies	100.00	100.00	100.00
3. Acres managed through prescribed burns (agency direct or as a support agency) based on conclusions of the on-going CWPP in the areas with the greatest Wildland Fire Urban Interface threat and or inter-mix of fuels	190.00	925.00	1,250.00
4. Percentage of squad apparatus designed and implemented that increases efficiencies (fire suppression/ technical rescue) by replacing two apparatus with one	0.00	0.00	25.00
5. Percentage of squad incident responses where technical rescue core function capabilities/assets are deployed	0.00	0.00	85.00
6. Percent of Haz-mat responses that did not spread beyond area of origin after Haz-mat team arrived on scene	0.00	0.00	90.00
7. Number of Emergency Medical Services (EMS) incidents per 1,000 in population	79.00	90.00	85.00
8. Number of fire incidents per every 1,000 in population	28.00	37.00	33.00
9. Percentage of fires responded to that do not spread beyond room/area of origin after arrival	0.00	0.00	85.00

Highlights

Operations consists of multiple activities within Fire Services. Those activities are Fire Operations, Prescribed Burns, Mitigation/Disaster Management, Hazmat, EMS and Airport Fire. Each one of these groups has specific functions relating to the operation of VCFS. Fire Operations represents the core mission of the agency. Incident responses include emergency medical, structure/building fires, vehicle fires, wild land fires, citizen assist requests, man-made and natural disasters, hazardous material spills, and special events. The Prescribed Burn activity targets a reduction of property loss due to uncontrolled wildfire by managing the amount of natural fuels in the area known as the Wild Land/Urban Interface. The Mitigation/Disaster Management activity responds countywide to seven core mission technical rescue and fire/ems incidents. Efficiencies occur through the Council approved squad apparatus replacement program and improved response time through deployment of a staff local response effort. The Hazmat activity responds countywide to mitigate hazardous material leaks, spills, and emergencies. Efficiencies occur through the deployment of a 24/7 staffed local response and more mobile hazmat apparatus. The EMS activity will implement a supplemental patient transport plan, contingency transport, for emergency patients in rural areas of the County utilizing fire suppression/ems transport apparatus in four response districts. Airport Fire provides fire/rescue protection to Daytona Beach International Airport. Efficiencies occur as 24-hour emergency response coverage with 2-member crews. Twelve additional transition positions are included for FY 2011-12 and eleven positions were eliminated through attrition during FY 2010-11. The FY 2011-12 budget includes two unfunded positions.

Fire Services

Department: Public Protection

Activity: Training

FIRETRN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	291,204	319,628	258,061	257,497
Operating Expenses	146,429	220,987	199,109	195,206
Capital Outlay	8,968	0	7,360	20,000
Subtotal Operating Expenditures	**$446,601**	**$540,615**	**$464,530**	**$472,703**
Capital Improvements	0	0	25,000	0
Subtotal Other Operating Expenses	**$0**	**$0**	**$25,000**	**$0**
Total Operating Expenditures	**$446,601**	**$540,615**	**$489,530**	**$472,703**
Net Expenditures	**$446,601**	**$540,615**	**$489,530**	**$472,703**
Expenditures by Fund				
Fire Services	$446,601	$540,615	$489,530	$472,703

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Expand multi-discipline training by enhancing existing relationships with Daytona State College, Division of Forestry, County municipalities and continued use of Target Safety software program

2. Provide training and education recognized and supported by Insurance Services Organization (ISO), State Department of Health-Emergency Medical Services (EMS), Office of the State Fire Marshal-Bureau of Fire Standards and Training, and those agencies that direct/support the agency's core mission

3. Expand the Combat Volunteer member program to 50 certified Firefighter II/EMS First Responder members by providing and maintaining requisite training, and through recruitment in the community and Daytona State College

4. Provide training and education to supervisory personnel that will improve skills, knowledge, and ability to lead and manage staff and the workplace

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number students attending training at Emergency Services Institute	11,678.00	11,998.00	12,718.00
2. Number of training classes conducted that are recognized and supported by Insurance Services Organization (ISO), State Department of Health-Emergency Medical Services (EMS), Office of the State Fire Marshal-Bureau of Fire Standards and Training	646.00	641.00	873.00
3. Percentage of combat volunteer members certified as FFII/First Responder	38.00	32.00	50.00
4. Percentage of officers completing Officer In-service training	0.00	124.00	130.00

Department: Public Protection

Highlights

This activity is focuses on agency training and supports a multi-discipline training effort with both internal and external public and private agencies and institutions. Emergency Services Institute (ESI) staff, instructors and operations management staff will identify opportunities for improvements in training and education of agency personnel. All training courses will be conducted in accordance with national, state and locally accepted best practices and regulations where applicable. Attracting trained certified Volunteer members will enhance current capabilities in Volusia County Fire and Emergency Medical Service delivery to citizens and visitors. Our continued partnership with Daytona State College, Flagler Vo-Tech, and other external training partners will assist in providing high quality training programs for all ESI students. The FY 2011-12 budget includes one unfunded position. Capital outlay is for the scheduled replacement of HVAC.

Growth and Resource Management

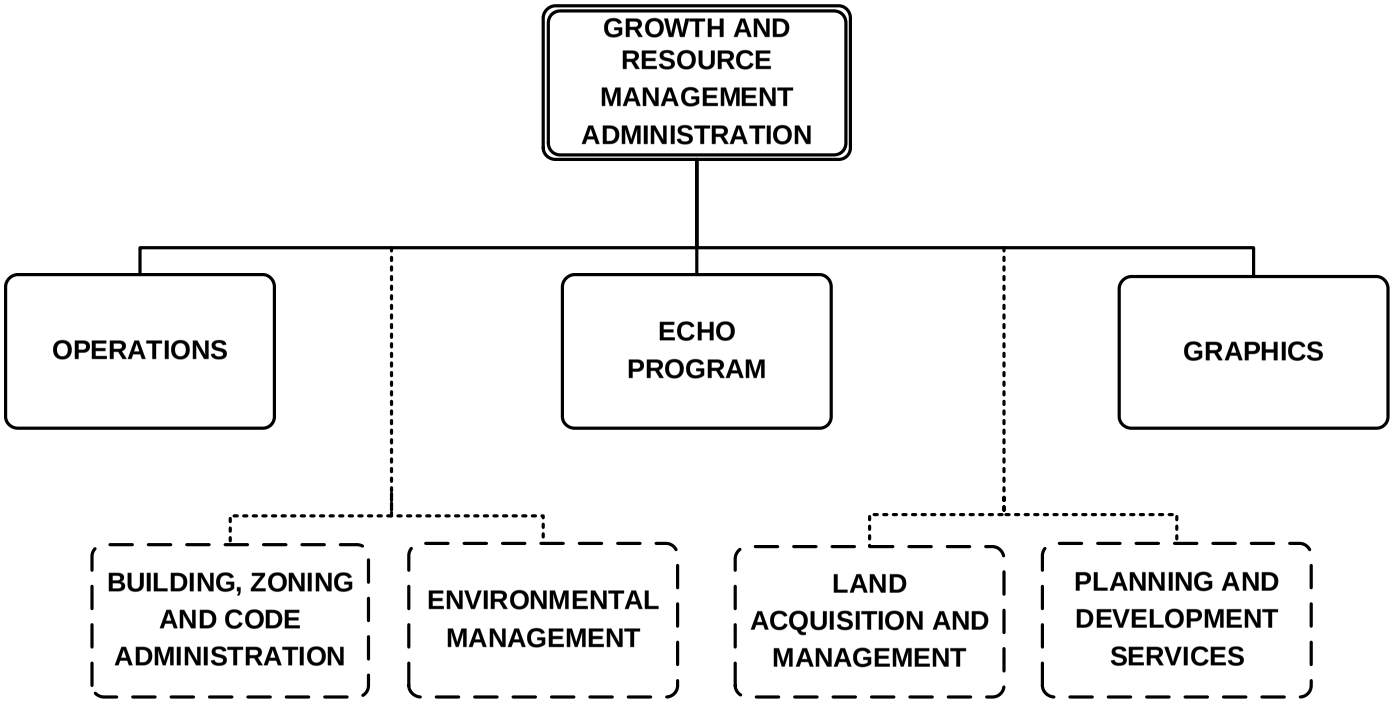
Department: Growth and Resource Management

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	297,385	320,980	314,191	286,614
ECHO Program	4,488,723	8,746,389	10,963,817	13,116,276
ECHO Program Administration	463,387	464,614	376,244	298,607
Graphics	478,240	374,480	400,830	466,213
Total Expenditures	**$5,727,735**	**$9,906,463**	**$12,055,082**	**$14,167,710**
Expenditures by Category				
Personal Services	1,106,573	1,062,894	997,988	1,041,090
Operating Expenses	49,635	71,903	88,885	120,360
Subtotal Operating Expenditures	**$1,156,208**	**$1,134,797**	**$1,086,873**	**$1,161,450**
Grants and Aids	1,868,922	4,948,752	9,380,035	9,547,660
Interfund Transfers	2,885,457	3,893,187	1,771,027	3,610,149
Reserves	0	112,580	0	112,580
Subtotal Other Operating Expenses	**$4,754,379**	**$8,954,519**	**$11,151,062**	**$13,270,389**
Total Operating Expenditures	**$5,910,588**	**$10,089,316**	**$12,237,935**	**$14,431,839**
Reimbursements	(182,853)	(182,853)	(182,853)	(264,129)
Net Expenditures	**$5,727,735**	**$9,906,463**	**$12,055,082**	**$14,167,710**
Expenditures by Fund				
General	$495,116	$577,464	$503,190	$431,108
Municipal Service District	$478,240	$374,480	$400,830	$466,213
Volusia ECHO	$4,754,379	$8,954,519	$11,151,062	$13,270,389

Number of Full Time Positions	18.00	17.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	18.00	17.00

Mission: To provide all Volusia County citizens and visitors an environment that is well-designed, economically viable, and enhances the quality of life through provision of services that promote sustainable growth and development, preserve the County's natural, cultural and historic resources, and offer recreational and outdoor opportunities.

GROWTH AND RESOURCE MANAGEMENT



Dashed lined represent Divisions reporting to this Department with budgets identified separately within this section.

Growth and Resource Management

Department: Growth and Resource Management

Activity: Administration

2000100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	463,083	473,569	471,963	526,354
Operating Expenses	17,155	30,264	25,081	24,389
Subtotal Operating Expenditures	**$480,238**	**$503,833**	**$497,044**	**$550,743**
Total Operating Expenditures	**$480,238**	**$503,833**	**$497,044**	**$550,743**
Reimbursements	(182,853)	(182,853)	(182,853)	(264,129)
Net Expenditures	**$297,385**	**$320,980**	**$314,191**	**$286,614**
Expenditures by Fund				
General	$297,385	$320,980	$314,191	$286,614

Number of Full Time Positions	6.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	7.00

Highlights

Growth and Resource Management Administration provides overall management of four divisions: Building, Zoning and Code Administration, Environmental Management, Land Acquisition and Management, Planning and Development Services. It also administers the Environmental, Cultural, Historic/Heritage and Outdoor Recreation (ECHO) Program and Graphics activity. Administration is also responsible for the AMANDA software system, which is used to integrate all permitting and land development functions. The system provides licensing functionality for Comprehensive Planning, Building, Permitting, Code Enforcement, Development Engineering, Land Development, and Contractor Licensing. The next generation of the AMANDA based system will provide web-based functionality and improved customer service. The Division also embarked on a program to streamline the building, zoning and land development process with the goal to reduce permit review time in half. FY 2011-12 budget includes a position transferred from ECHO Administration to provide mapping support to several divisions in Growth and Resource Management and one unfunded position.

Growth and Resource Management

Department: Growth and Resource Management

Activity: ECHO Program

ECHO_PROGRAM

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids	1,603,266	4,740,622	9,192,790	9,393,547
Interfund Transfers	2,885,457	3,893,187	1,771,027	3,610,149
Reserves	0	112,580	0	112,580
Subtotal Other Operating Expenses	**$4,488,723**	**$8,746,389**	**$10,963,817**	**$13,116,276**
Total Operating Expenditures	**$4,488,723**	**$8,746,389**	**$10,963,817**	**$13,116,276**
Net Expenditures	**$4,488,723**	**$8,746,389**	**$10,963,817**	**$13,116,276**
Expenditures by Fund				
Volusia ECHO	$4,488,723	$8,746,389	$10,963,817	$13,116,276

Highlights

The ECHO program is a competitive grant program that provides match funding to non-profits, municipalities of Volusia County and County departments to finance acquisition, restoration, renovation, construction and improvement of Environmental, Cultural, Historic/Heritage and Outdoor Recreation facilities for public use. Administration includes researching and analyzing program procedures and grant award results, developing and maintaining data tracking procedures, planning, assigning and managing related tasks in support of the Advisory Committee and Program Applicants. Since the inception of the program ninety-four awards have been approved and over $31 million dollars have been awarded to construct 75 projects throughout Volusia County. The ECHO Advisory Board reviews the existing policies and procedures annually and makes recommendations to the County Council. The FY 2011-12 budget includes $8,450,292 in carry forward from FY 2010-11. The carry forward includes grant projects that were awarded in prior years that are still under construction as well as $4.7 million from the FY 2010-11 grant program that was on hiatus while a study on program's effectiveness and future direction was completed.

Growth and Resource Management

Department: Growth and Resource Management

Activity: ECHO Program Administration

2001000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	193,754	250,178	156,978	137,285
Operating Expenses	3,977	6,306	32,021	7,209
Subtotal Operating Expenditures	**$197,731**	**$256,484**	**$188,999**	**$144,494**
Grants and Aids	265,656	208,130	187,245	154,113
Subtotal Other Operating Expenses	**$265,656**	**$208,130**	**$187,245**	**$154,113**
Total Operating Expenditures	**$463,387**	**$464,614**	**$376,244**	**$298,607**
Net Expenditures	**$463,387**	**$464,614**	**$376,244**	**$298,607**
Expenditures by Fund				
General	$197,731	$256,484	$188,999	$144,494
Volusia ECHO	$265,656	$208,130	$187,245	$154,113

Number of Full Time Positions	5.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	2.00

Highlights

The ECHO program is a competitive grant program that provides match funding to non-profits, municipalities of Volusia County and County departments to finance acquisition, restoration, renovation, construction and improvement of Environmental, Cultural, Historic/Heritage and Outdoor Recreation facilities for public use. Administration includes researching and analyzing program procedures and grant award results, developing and maintaining data tracking procedures, planning, assigning and managing related tasks in support of the Advisory Committee and Program Applicants. Since the inception of the program one hundred twenty six (126) awards have been approved and over $51 million dollars have been awarded to construct 93 projects throughout Volusia County. The ECHO Advisory Board reviews the existing policies and procedures annually and makes recommendations to the County Council.

During FY 2010-11 one position was transferred to Graphics. For FY 2011-12 one position will be transferred to Growth and Resource Management Administration to provide mapping services.

Growth and Resource Management

Department: Growth and Resource Management

Activity: Graphics

2009300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	449,736	339,147	369,047	377,451
Operating Expenses	28,503	35,333	31,783	88,762
Subtotal Operating Expenditures	**$478,240**	**$374,480**	**$400,830**	**$466,213**
Total Operating Expenditures	**$478,240**	**$374,480**	**$400,830**	**$466,213**
Net Expenditures	**$478,240**	**$374,480**	**$400,830**	**$466,213**
Expenditures by Fund				
Municipal Service District	$478,240	$374,480	$400,830	$466,213

Number of Full Time Positions	7.00	8.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	8.00

Key Objectives

1. Oversee maintenance of the County's E-911 and Computer Aided Dispatch (CAD) databases and provide monthly updates

2. Maintain the County's official zoning map layer providing timely updates

3. Maintain the Exempt map layer in the Geographical Information System library

4. Provide complete mapping services to the Growth and Resource Management Department

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of updates for County's CAD system provided within the first week of each month	12.00	12.00	12.00
2. Number of zoning amendments added to County's zoning map within three working days of receipt	24.00	20.00	20.00
3. Number of exempt subdivisions added to the exempt map layer within five working days of receipt	175.00	175.00	150.00
4. Number of mapping requests begun within five working days of receipt	175.00	175.00	175.00

Highlights

The Graphics Activity oversees maintenance of the County's Emergency 911 and Computer Aided Design (CAD) databases and provides monthly updates. The Activity also updates and integrates the Geographic Information System (GIS) for the Growth and Resource Management Department. In addition, with the implementation of AMANDA, a centralized scanning function was created under this Activity. The scanning function operates both the AMANDA and Liberty EDMS systems

During FY 2010-11 one position was transferred in from ECHO Administration. FY 2011-12 budget includes one unfunded position.

Growth Management Commission

Department: Growth Management Commission

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Growth Management Commission	341,921	320,841	298,539	321,528
Total Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Expenditures by Category				
Personal Services	23,850	27,989	23,205	28,936
Operating Expenses	318,071	292,852	275,334	292,592
Subtotal Operating Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Total Operating Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Net Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Expenditures by Fund				
General	$341,921	$320,841	$298,539	$321,528

Number of Full Time Positions	0.00	0.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	0.00	0.00

Mission: To provide an effective means for coordinating the plans of municipalities and Volusia County, in order to provide a forum for local governments in Volusia County to coordinate decision making related to land use, the environment and public services for the citizens of Volusia County.

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Growth Management Commission

Department: Growth Management Commission

Activity: Growth Management Commission

2300000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	23,850	27,989	23,205	28,936
Operating Expenses	318,071	292,852	275,334	292,592
Subtotal Operating Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Total Operating Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Net Expenditures	**$341,921**	**$320,841**	**$298,539**	**$321,528**
Expenditures by Fund				
General	$341,921	$320,841	$298,539	$321,528

Number of Full Time Positions	0.00	0.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	0.00	0.00

Key Objectives

1. Review the Comprehensive Plans and all plan amendments for each governmental entity in Volusia County

2. Insure intergovernmental coordination and cooperation on plans and plan amendments

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of applications reviewed	34.00	50.00	50.00
2. Number of cases with Request for Additional Information	10.00	15.00	15.00

Highlights

The Volusia Growth Management Commission (VGMC) is established by Section 202.3 of the Volusia County Code and is comprised of 21 voting and 2 non-voting members. The voting members include one representative appointed by each of the 16 municipalities in Volusia County and 5 members appointed by the County Council to represent the unincorporated area of Volusia County. The two non-voting members represent the Volusia County School Board and the St. Johns River Water Management District.

The VGMC's primary duty and responsibility is to review the comprehensive plans and any plan amendments thereto for each governmental entity in Volusia County to determine the extent to which it is consistent with comprehensive plans of adjacent and/or affected jurisdictions, and to insure intergovernmental coordination and cooperation. The Commission utilizes contract legal and planning services, and also has one in-house, part time staff member.

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Health Services

Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Health Services	2,865,993	2,486,493	2,491,039	2,487,910
Total Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Expenditures by Category				
Operating Expenses	2,865,993	2,486,493	2,491,039	718,497
Subtotal Operating Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$718,497**
Grants and Aids	0	0	0	1,769,413
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$1,769,413**
Total Operating Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Net Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Expenditures by Fund				
General	$2,865,993	$2,486,493	$2,491,039	$2,487,910

Mission: To protect, promote and improve the health of our community by assuring the provision of essential public health services and to promote and protect the health and safety of all people in Florida through the delivery of quality public health services and the promotion of health care standards.

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Health Services

Department: Community Services

Activity: Health Services

6507000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	2,865,993	2,486,493	2,491,039	718,497
Subtotal Operating Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$718,497**
Grants and Aids	0	0	0	1,769,413
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$1,769,413**
Total Operating Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Net Expenditures	**$2,865,993**	**$2,486,493**	**$2,491,039**	**$2,487,910**
Expenditures by Fund				
General	$2,865,993	$2,486,493	$2,491,039	$2,487,910

Key Objectives

1. Expand provision of communicable disease control services including the areas of school and general population immunizations, sexually transmissible diseases and tuberculosis
2. Expand provision of primary care and preventive services to all Volusia County residents and visitors, to include chronic disease detection and treatment, school health and the Women, Infant and Children (WIC) program and children's dental services
3. Increase the quality and number of environmental health services to protect the health of the general public in food hygiene, safe drinking water, sewage and solid waste disposal and occupational health

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of communicable disease control services provided to all residents and visitors	149,586.00	134,644.00	135,500.00
2. Number of primary care services provided to all residents and visitors	904,964.00	925,633.00	951,500.00
3. Number of environmental health services provided	29,858.00	33,653.00	33,000.00

Highlights

The Volusia County Health Department provides a range of services from assuring safe drinking water to promoting healthier lifestyles and providing access to affordable women's health and dental health care as well as containing infectious diseases and responding to disasters.

We have a dedicated and highly trained public health workforce who is ready to respond to a range of emergencies - having been tested in hurricane response and recovery and during the past year with the H1N1 flu pandemic and the Gulf oil spill.

The recent economic downturn has presented unique challenges to our health department. While the demand for our services is increasing, the revenue streams we rely on have been decreasing. We strive to maintain quality, high-level services, live up to the expectations of our community and continue to prepare for a changing landscape. We are not alone in working to assure the health of the public. Public health depends on partnerships; Volusia County has demonstrated a commitment to build and maintain a strong public health network.

The FY 2011-12 budget is static and reflects no change from last year.

Expenditures associated with payments to governmental agencies have been transferred out of operating to grants and aids object category.

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Information Technology

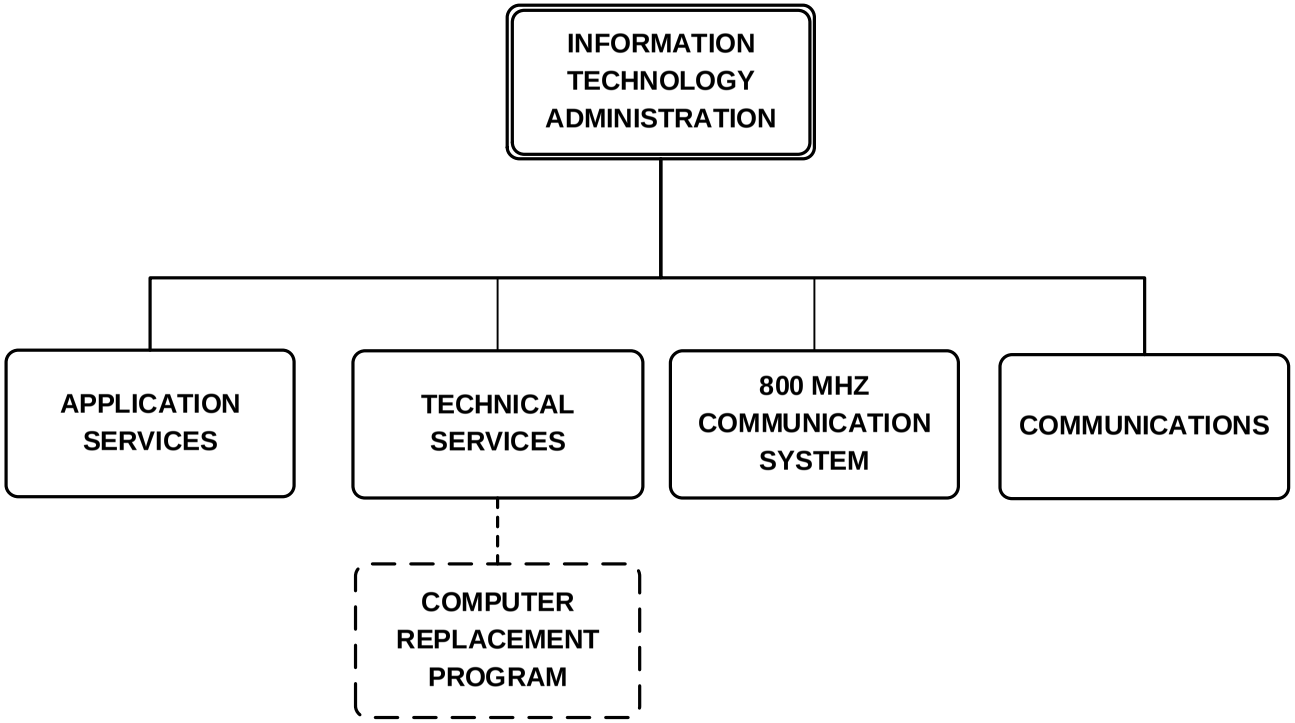
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
800 MHz Communication System	1,003,979	1,144,194	1,025,288	1,088,164
Administration	214,635	207,582	203,553	215,290
Application Services	1,106,235	926,792	1,120,885	1,181,797
Communications	1,598,519	1,855,752	1,711,509	1,803,516
Technical Services	2,817,636	2,772,522	3,012,284	2,400,423
Total Expenditures	**$6,741,005**	**$6,906,842**	**$7,073,519**	**$6,689,190**
Expenditures by Category				
Personal Services	5,249,121	4,930,805	4,850,993	4,916,998
Operating Expenses	4,412,179	4,979,385	5,039,091	4,931,886
Capital Outlay	472,317	136,000	322,783	149,000
Subtotal Operating Expenditures	**$10,133,617**	**$10,046,190**	**$10,212,867**	**$9,997,884**
Total Operating Expenditures	**$10,133,617**	**$10,046,190**	**$10,212,867**	**$9,997,884**
Reimbursements	(3,392,612)	(3,139,348)	(3,139,348)	(3,308,694)
Net Expenditures	**$6,741,005**	**$6,906,842**	**$7,073,519**	**$6,689,190**
Expenditures by Fund				
General	$6,741,005	$6,906,842	$7,073,519	$6,689,190

Number of Full Time Positions	78.00	80.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	78.00	80.00

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES
INFORMATION TECHNOLOGY DIVISION



Division programs shown with dotted lines reflect activities within this Division identified separately in the Internal Service Funds section.

Information Technology

Department: Financial and Administrative Services

Activity: 800 MHz Communication System

8204100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	314,627	271,507	236,172	229,292
Operating Expenses	652,435	872,687	789,116	858,872
Capital Outlay	36,917	0	0	0
Subtotal Operating Expenditures	**$1,003,979**	**$1,144,194**	**$1,025,288**	**$1,088,164**
Total Operating Expenditures	**$1,003,979**	**$1,144,194**	**$1,025,288**	**$1,088,164**
Net Expenditures	**$1,003,979**	**$1,144,194**	**$1,025,288**	**$1,088,164**
Expenditures by Fund				
General	$1,003,979	$1,144,194	$1,025,288	$1,088,164

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Maintain the reliability of the 800 MHz Communication System

2. Expand the 800 MHz Radio System

3. Modernize the 800 MHz Radio System

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of scheduled hours network is operational	0.00	99.99	99.99
2. Percentage of expansion complete	95.00	100.00	0.00
3. Percentage of modernization complete	30.00	90.00	100.00

Highlights

The Radio Services Section of the Communication Services Activity operates and maintains the countywide 800 MHz Radio System, providing critical two-way communications for all public safety agencies in Volusia County. In FY 2011-12, Radio Services will complete the GPS simulcast technology modernization project and continue to work on the federally mandated radio frequency reconfiguration project. The FY 2011-12 budget includes one unfunded position.

Information Technology

Department: Financial and Administrative Services

Activity: Administration

8200100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	334,255	337,457	335,913	332,922
Operating Expenses	10,122	16,008	13,523	16,249
Subtotal Operating Expenditures	**$344,377**	**$353,465**	**$349,436**	**$349,171**
Total Operating Expenditures	**$344,377**	**$353,465**	**$349,436**	**$349,171**
Reimbursements	(129,742)	(145,883)	(145,883)	(133,881)
Net Expenditures	**$214,635**	**$207,582**	**$203,553**	**$215,290**
Expenditures by Fund				
General	$214,635	$207,582	$203,553	$215,290

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Provide direction and oversight for Information Technology (IT) Modernization Program

2. Increase Information Technology Division (ITD) customer satisfaction

3. Develop and maintain ITD staff skills

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of Modernization Program completed	95.00	99.00	100.00
2. Percentage of customers satisfied with ITD Support Desk services	98.00	99.00	99.50
3. Percentage of staff completing virtual, on-site or off-site technology training	80.00	93.00	100.00

Highlights

The Administration Activity is responsible for developing internal procedures and providing overall direction to the operating activities (Technical Services, Application Services, and Communication Services).

Information Technology

Department: Financial and Administrative Services

Activity: Application Services

8201100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,657,524	1,405,810	1,442,681	1,472,421
Operating Expenses	465,005	447,898	605,120	422,689
Capital Outlay	12,411	0	0	0
Subtotal Operating Expenditures	**$2,134,940**	**$1,853,708**	**$2,047,801**	**$1,895,110**
Total Operating Expenditures	**$2,134,940**	**$1,853,708**	**$2,047,801**	**$1,895,110**
Reimbursements	(1,028,705)	(926,916)	(926,916)	(713,313)
Net Expenditures	**$1,106,235**	**$926,792**	**$1,120,885**	**$1,181,797**
Expenditures by Fund				
General	$1,106,235	$926,792	$1,120,885	$1,181,797

Number of Full Time Positions	21.00	23.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	23.00

Key Objectives

1. Provide satisfactory application programming, customization, integration and consulting services to customers

2. Replace enterprise legacy systems with user-friendly systems that utilize web technology and offer increased functionality

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of service requests completed per statement of work	100.00	100.00	100.00
2. Percentage of legacy systems replacement program completed	84.00	97.00	100.00

Highlights

The Application Services Activity is comprised of staff supporting Enterprise Business, Criminal Justice, Geographic, and Land Information systems. In FY 2011-12, Application Services will focus on upgrading the AMS Advantage Financial, Human Resource, and Performance Budgeting systems to version 3.9 and completing the legacy replacement for the Criminal Justice Information System. In FY 2010-11, one position was transferred from the Transition Expenses division. The FY 2011-12 budget includes four unfunded positions and the addition of one position to cover EVAC functions.

Information Technology

Department: Financial and Administrative Services

Activity: Communications

8201500

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	906,263	862,776	817,354	865,412
Operating Expenses	1,847,395	2,138,345	2,036,224	2,135,650
Capital Outlay	103,092	0	3,300	7,000
Subtotal Operating Expenditures	**$2,856,750**	**$3,001,121**	**$2,856,878**	**$3,008,062**
Total Operating Expenditures	**$2,856,750**	**$3,001,121**	**$2,856,878**	**$3,008,062**
Reimbursements	(1,258,231)	(1,145,369)	(1,145,369)	(1,204,546)
Net Expenditures	**$1,598,519**	**$1,855,752**	**$1,711,509**	**$1,803,516**
Expenditures by Fund				
General	$1,598,519	$1,855,752	$1,711,509	$1,803,516

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Implement new Voice-over-IP (VoIP) telephone system

2. Ensure the integrity, reliability, and availability of the County's network

3. Implement circuits for remote site WAN redundancy

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of system implemented	10.00	80.00	100.00
2. Percentage of Local Area Network (LAN) uptime	99.98	99.88	99.99
3. Percentage of project completed	0.00	50.00	100.00

Highlights

The Communication Services Activity provides countywide telephone and network services for County departments, as well as non-county agencies such as Judicial Services, Clerk of the Court, Public Defender, and State Attorney. Communication Services provides and supports the network infrastructure and cross-county circuits for the County voice and data networks, staffs county switchboard operations, and handles the billing for local, long distance, and toll-free number services. In FY 2011-12, Communication Services will complete the implementation of the new telephone system. The FY 2011-12 budget includes two unfunded position.

Information Technology

Department: Financial and Administrative Services

Activity: Technical Services

8201200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,036,451	2,053,255	2,018,873	2,016,951
Operating Expenses	1,437,222	1,504,447	1,595,108	1,498,426
Capital Outlay	319,897	136,000	319,483	142,000
Subtotal Operating Expenditures	**$3,793,570**	**$3,693,702**	**$3,933,464**	**$3,657,377**
Total Operating Expenditures	**$3,793,570**	**$3,693,702**	**$3,933,464**	**$3,657,377**
Reimbursements	(975,934)	(921,180)	(921,180)	(1,256,954)
Net Expenditures	**$2,817,636**	**$2,772,522**	**$3,012,284**	**$2,400,423**
Expenditures by Fund				
General	$2,817,636	$2,772,522	$3,012,284	$2,400,423

Number of Full Time Positions	34.00	34.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	34.00	34.00

Key Objectives

1. Ensure the integrity, reliability and availability of the county's mainframe system

2. Enhance reliability, cost effectiveness, and energy efficiency of server infrastructure

3. Reduce the number of Tier 2 calls requiring analyst visits to user desktops

4. Increase the number of Support Desk calls resolved at Tier 1

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of scheduled hours system is operational	99.80	99.80	99.80
2. Percentage of servers migrated to or implemented in virtualized environment	31.00	40.00	48.00
3. Percentage of work orders resolved through telephone & email	39.34	46.50	49.00
4. Percentage of Support Desk calls resolved at Tier 1	59.00	64.00	67.00

Highlights

The Technical Services Activity provides hardware and software support for over 250 physical and virtual servers housed in the central data center. The Technical Services Activity also staffs an ITD Support Desk on a 24 hour a day basis and supports over 2,000 personal computers located in various departments.

In FY 2011-12, Technical Services will continue to enhance the availability and recoverability of the county's computer systems and expand the virtual server infrastructure to 64-bit architecture to accommodate growth and improve performance. Additional projects include expanding the storage area network and implementing desktop virtualization solutions to improve application response time in remote offices.

The FY 2011-12 budget includes one unfunded position.

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Justice System

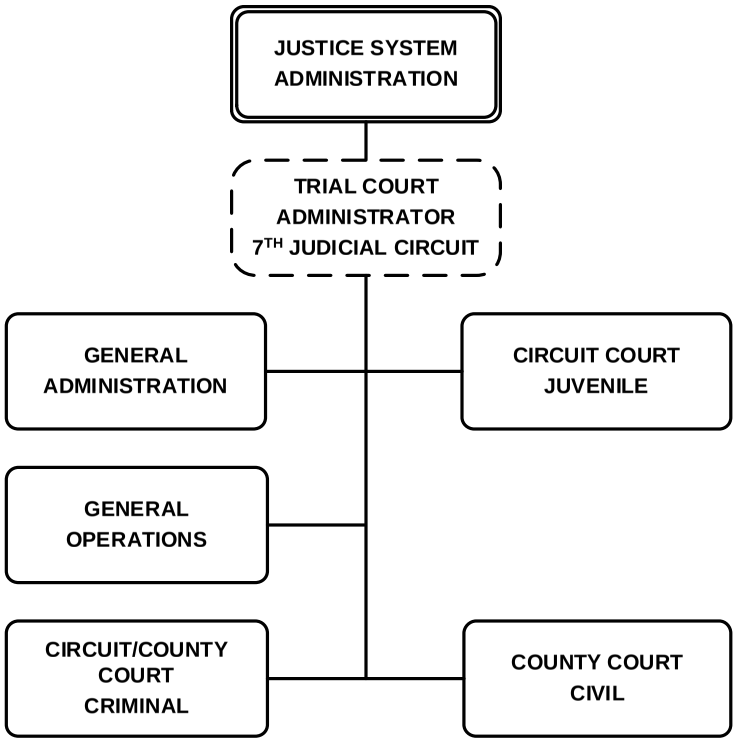
Department: Justice System

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Circuit Court Criminal	1,713,604	1,715,470	1,708,670	1,665,811
Circuit Court Juvenile	247,585	237,251	235,370	232,351
County Court Civil	10,525	10,525	10,525	10,525
Justice System Administration	384,250	373,554	337,690	379,101
Justice System General Operations	731,471	682,781	682,335	688,176
Total Expenditures	**$3,087,435**	**$3,019,581**	**$2,974,590**	**$2,975,964**
Expenditures by Category				
Personal Services	2,179,493	2,181,725	2,163,201	2,128,751
Operating Expenses	863,005	827,331	800,864	835,188
Capital Outlay	34,411	0	0	1,500
Subtotal Operating Expenditures	**$3,076,910**	**$3,009,056**	**$2,964,065**	**$2,965,439**
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	**$10,525**	**$10,525**	**$10,525**	**$10,525**
Total Operating Expenditures	**$3,087,435**	**$3,019,581**	**$2,974,590**	**$2,975,964**
Net Expenditures	**$3,087,435**	**$3,019,581**	**$2,974,590**	**$2,975,964**
Expenditures by Fund				
General	$3,087,435	$3,019,581	$2,974,590	$2,975,964

Number of Full Time Positions	42.00	42.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	42.00	42.00

Mission: To provide an effective forum for the fair, efficient, and impartial resolution of legal and factual court related matters in Flagler, Putnam, St. Johns and Volusia Counties.

JUSTICE SYSTEM



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Department: Justice System

Activity: Circuit Court Criminal

CIRC_CRIM

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,588,616	1,598,839	1,583,643	1,549,561
Operating Expenses	124,988	116,631	125,027	116,250
Subtotal Operating Expenditures	**$1,713,604**	**$1,715,470**	**$1,708,670**	**$1,665,811**
Total Operating Expenditures	**$1,713,604**	**$1,715,470**	**$1,708,670**	**$1,665,811**
Net Expenditures	**$1,713,604**	**$1,715,470**	**$1,708,670**	**$1,665,811**
Expenditures by Fund				
General	$1,713,604	$1,715,470	$1,708,670	$1,665,811

Number of Full Time Positions	29.00	29.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	29.00	29.00

Key Objectives

1. Integration of alcohol and other drug treatment services with justice system case processing

2. Access to a continuum of alcohol, drug, and other related treatment and rehabilitation services and abstinence monitoring by frequent alcohol and other drug testing

3. Judicial interaction with each drug court partcipant through program completion and graduation

4. Pretrial Assessment gathers comprehensive information including criminal histories of all arrestees booked into the Volusia County jail and provides this information to the Court

5. Pretrial Assessment conducts interviews with arrestees booked into the Volusia County Jail as part of a comprehensive information gathering process to provide the Court information needed for well-informed release decisions at 1st Appearances

6. Pretrial Supervision provides multi-layered levels of community based supervision of arrestees released into the Pretrial Supervision program by the Court to assure compliance with all release conditions and arrestees appearance at scheduled court events

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Drug court Participants Admitted	183.00	180.00	180.00
2. Drug Court Retention Rates (percent)	75.00	70.00	70.00
3. Drug Court Graduates	74.00	70.00	70.00
4. Victim Contacts by Pretrial Services	1,535.00	1,500.00	1,500.00
5. Number of Arrestee interviews by Pretrial Services	7,177.00	7,100.00	7,100.00
6. Defendants assigned to Pretrial Supervision	5,224.00	5,000.00	5,000.00
7. Failure to Appear rate of Pretrial Referrals (percent)	2.10	2.50	2.50

Department: Justice System

Highlights

Three judicially led Drug Court programs, Adult, Juvenile and Family, serve Volusia County through the use of community collaborations. Reducing substance abuse, lessening the fiscal impact on society, encouraging law abiding lifestyles, breaking the cycle of addiction, restoring families and protecting children are included in our missions. Many community stakeholders collaborate in a concerted effort to better address substance abuse by all participants in the three courts. Participating entities include: Volusia County, Judiciary, Court Administration, Department of Children and Families, Parent Attorneys, Community Partnership for Children, Guardian Ad Litem, Stewart-Marchman-Act Behavioral, Haven Recovery, etc.

Pretrial Services continues to expand the services provided to the court. These services include serving as a liaison between the court, the defendant, and diversion programs, as well as attending Domestic Violence and bond hearings to provide information to the judiciary. Volusia County Pretrial Services is also one of six programs chosen by the Bureau of Justice Assistance and the Pretrial Justice Institute to participate in the development and implementation of a validated Risk Assessment Instrument. This instrument will be utilized to provide the judiciary with an objective measure of risk related to a defendant. The process of implementing this instrument will be aided by the use of laptops. In November 2010, Pretrial Assessment began collecting defendant interview information electronically utilizing Toughbook laptops. These laptops allow for a more efficient interview process of re-offenders and add the efficiency of data collection. Additionally, the program is accredited through the Florida Corrections Accreditation Commission and is seeking reaccreditation June 2011. Court Services Officers continue to exceed training requirements. Approximately 57% of the officers, at their expense, have obtained their certification.

Department: Justice System

Activity: Circuit Court Juvenile

CIRC_JUV

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	192,979	176,727	175,546	174,517
Operating Expenses	54,606	60,524	59,824	57,834
Subtotal Operating Expenditures	**$247,585**	**$237,251**	**$235,370**	**$232,351**
Total Operating Expenditures	**$247,585**	**$237,251**	**$235,370**	**$232,351**
Net Expenditures	**$247,585**	**$237,251**	**$235,370**	**$232,351**
Expenditures by Fund				
General	$247,585	$237,251	$235,370	$232,351

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Less serious juvenile offenders are diverted from the traditional delinquency process by disposing of cases through a program of peer accountability

2. Teen Court disposes of cases referred and provides an opportunity for youth to acknowledge responsibility for their actions, and learn alternative behaviors

3. Teen Court provides valuable experiences for youth and gives them the opportunities to act as jurors, clerks, prosecuting attorneys and defense attorneys and Teen Court educates and motivates both defendants and student participants to learn to make positive choices within their everyday

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of case referrals	837.00	900.00	950.00
2. Number of program completions	631.00	675.00	715.00
3. Number of student volunteer hours	3,978.00	2,785.00	2,000.00
4. Number of volunteer hours	4,808.00	3,365.00	2,360.00

Highlights

Teen Court is based on the premise that youthful offenders, who have admitted guilt to an offense, will more readily accept responsibility for their actions when judged and sentenced by peers. It uses positive peer pressure and other appropriate sanctions to show youthful offenders the consequences of breaking the law and the benefits of positive, constructive behavior.

Teen Court also provides student volunteers with a valuable experience to act as state attorneys, defense counsel, clerks of court and jurors who participate in the sentencing of their peers. Teen Court allows young people to get involved within their communities, engage in critical thinking and learn argument/persuasion skills that benefit them long after their Teen Court service has ended. Teen Court makes civic education a reality.
To trim the budget, Teen Court undertook a reorganization effort in 2007-08 that resulted in a total annual savings in excess of $52,000. Nevertheless, since 2009, Teen Court has been unable to fill a vacant Court Services Officer I position. The result of not being fully staffed requires all staff to provide direct services to juveniles referred to Teen Court, leaving little or no time to recruit student volunteers from the local middle schools and high schools and/or adult volunteers from various local clubs. This has resulted in a significant drop in student volunteer hours.

The FY 2011-12 budget includes two unfunded positions.

Department: Justice System

Activity: County Court Civil

COUNTY_CIVIL

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids	10,525	10,525	10,525	10,525
Subtotal Other Operating Expenses	**$10,525**	**$10,525**	**$10,525**	**$10,525**
Total Operating Expenditures	**$10,525**	**$10,525**	**$10,525**	**$10,525**
Net Expenditures	**$10,525**	**$10,525**	**$10,525**	**$10,525**
Expenditures by Fund				
General	$10,525	$10,525	$10,525	$10,525

Highlights

The primary mission of the Citizens Dispute Program is to provide the public with an alternative to resolving disputes through the court system. The program provides mediation services for County civil and small claims cases as well as for "citizen disputes" (non-court cases involving neighborhood disputes in the unincorporated areas of the County and disputes between citizens and County agencies and boards). The program is provided by the Volusia County Mediation Services, which is responsible for the intake, scheduling and monitoring of cases as well as the recruitment and training of the mediation staff.

Article V, Revision 7, effective July 1, 2004 defined "mediation and arbitration" as an element of the State Court system, and therefore the State's responsibility to fund; however, the definition did not include the Citizens Dispute portion of the program. The County has been funding this portion of the program since FY 2004-05.

Department: Justice System

Activity: Justice System Administration

JUST_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	312	0	0	0
Operating Expenses	383,938	373,554	337,690	379,101
Subtotal Operating Expenditures	**$384,250**	**$373,554**	**$337,690**	**$379,101**
Total Operating Expenditures	**$384,250**	**$373,554**	**$337,690**	**$379,101**
Net Expenditures	**$384,250**	**$373,554**	**$337,690**	**$379,101**
Expenditures by Fund				
General	$384,250	$373,554	$337,690	$379,101

Key Objectives

1. To provide administrative support to the Circuit and County judges of the Seventh Judicial Circuit. Management and supervision of court programs are integral components of this service

2. Adjudicate criminal, civil, family and juvenile, and probate cases filed within the Circuit Court and adjudicate criminal, civil and traffic cases filed within the County Court

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of circuit court filings	31,047.00	33,000.00	30,000.00
2. Number of county court filings	74,089.00	75,000.00	77,000.00

Highlights

Court Administration provides administrative support for the Seventh Judicial Circuit in Volusia County. Court Administration is responsible for facilitating cooperation between the Judicial and Executive branches of local government.

The Judicial Support budget provides for funding of certain expenses associated with the operation of the Volusia County trial judges' offices, courtrooms, and hearing rooms as mandated by Florida Statute Sec. 29.008.

Department: Justice System

Activity: Justice System General Operations

JUST_OPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	397,586	406,159	404,012	404,673
Operating Expenses	299,474	276,622	278,323	282,003
Capital Outlay	34,411	0	0	1,500
Subtotal Operating Expenditures	**$731,471**	**$682,781**	**$682,335**	**$688,176**
Total Operating Expenditures	**$731,471**	**$682,781**	**$682,335**	**$688,176**
Net Expenditures	**$731,471**	**$682,781**	**$682,335**	**$688,176**
Expenditures by Fund				
General	$731,471	$682,781	$682,335	$688,176

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Information Technical Support maintains availability of all data services

2. Information Technical Support provides judges, their assistants and court administration staff software and hardware support

3.The Urinalysis Lab provides accurate and timely screening results of individuals ordered by the Court to undergo screening

4. The Urinalysis Lab conducts drug screening on samples provided by clients of Pretrial Services, Adult Drug Court, Juvenile Drug Court, Teen Court

5. The Urinalysis Lab also conducts drug screening for community based agencies including JCS Misdemeanor Probation, Community Based Care (CBC), Neighbor to Family, Family Renew Communities and Stewart Marchman-Act Behavioral Healthcare ADI1 and ADI2 programs. Payments from these agreements are deposited with Volusia County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of unscheduled downtime	0.00	0.05	0.00
2. Number of subjects tested at Urinalysis Lab	35,931.00	37,000.00	36,500.00
3. Number of Specimens Tested	276,690.00	285,000.00	280,000.00

Highlights

The Information Technical Support Division provides all technical support for judicial operations in the Circuit and County Courts and for all programs and personnel in Court Administration.

The Court Administration Urinalysis Laboratories are located in court facilities on the east and west sides of Volusia County. The labs perform urinalysis screening upon the request of the judiciary and for court programs such as Pretrial Services, Teen Court, and Drug Court. The Urinalysis Labs also have contracts with community agencies such as Stewart-Marchman, Community Based Care and Judicial Correction Services that pay for said services.

Land Acquisition and Management

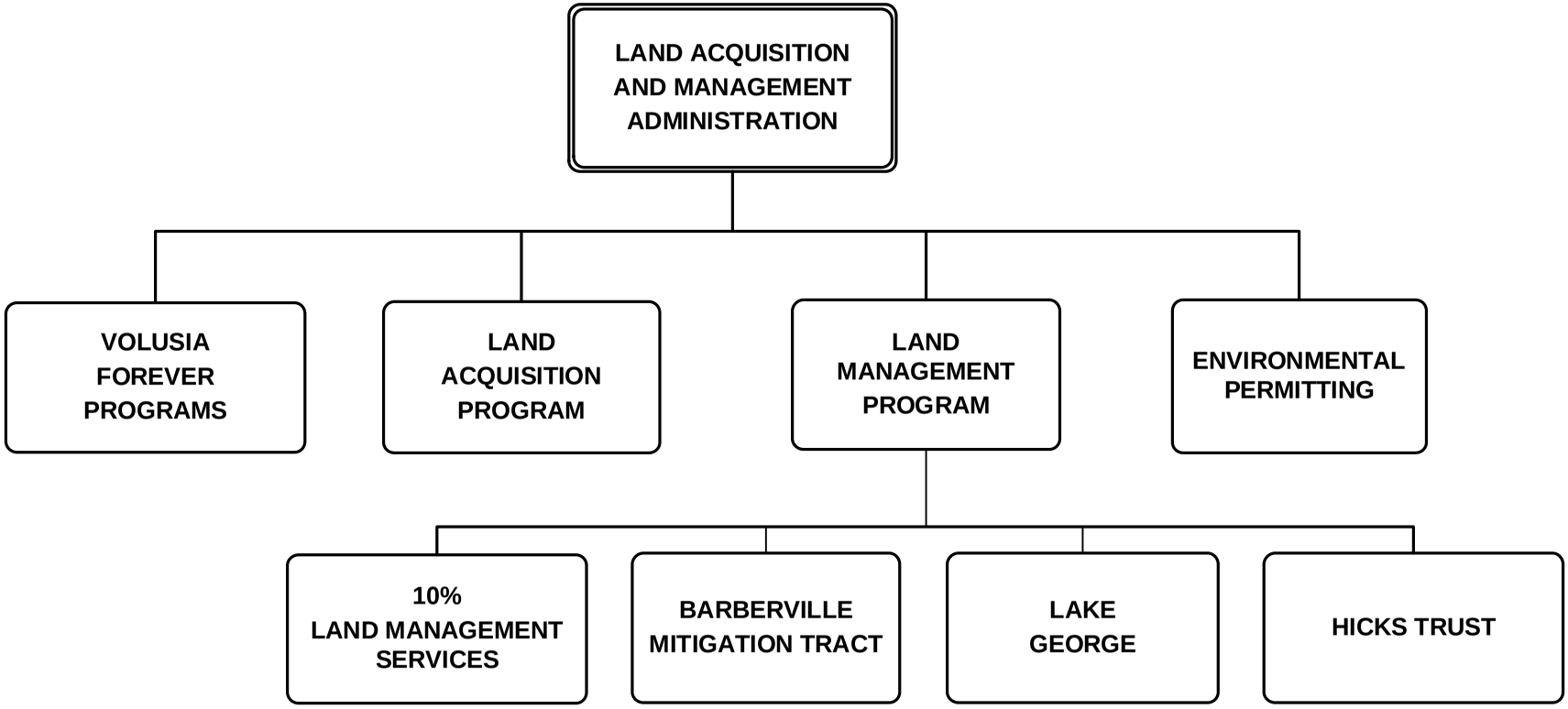
Department: Growth and Resource Management

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
10% Land Management Services	358,584	4,832,604	723,886	4,683,528
Administration	247,075	111,972	113,874	56,481
Barberville Mitigation Tract	0	348,783	0	651,263
Environmental Permitting	537,378	552,687	548,306	540,617
FOREVER Program	554,444	10,255,657	21,635,155	1,371,998
Hicks Trust	42,564	37,825	152	37,673
Lake George	160,033	162,613	163,859	167,671
Land Acquisition Program	241,048	186,940	191,840	184,754
Land Management Program	897,893	437,130	525,522	438,862
Total Expenditures	**$3,039,018**	**$16,926,211**	**$23,902,594**	**$8,132,847**
Expenditures by Category				
Personal Services	1,447,844	1,287,088	1,287,311	1,290,432
Operating Expenses	604,568	4,898,638	676,926	5,361,234
Capital Outlay	53,440	310,000	310,000	0
Subtotal Operating Expenditures	**$2,105,852**	**$6,495,726**	**$2,274,237**	**$6,651,666**
Capital Improvements	824,419	280,078	21,569,186	28,000
Grants and Aids	108,747	9,900,407	59,171	555,891
Interfund Transfers	0	0	0	713,795
Reserves	0	250,000	0	232,910
Subtotal Other Operating Expenses	**$933,166**	**$10,430,485**	**$21,628,357**	**$1,530,596**
Total Operating Expenditures	**$3,039,018**	**$16,926,211**	**$23,902,594**	**$8,182,262**
Reimbursements	0	0	0	(49,415)
Net Expenditures	**$3,039,018**	**$16,926,211**	**$23,902,594**	**$8,132,847**
Expenditures by Fund				
General	$1,648,161	$1,003,827	$1,099,507	$950,080
Municipal Service District	$537,378	$552,687	$548,306	$540,617
Volusia Forever	$853,479	$15,369,697	$22,254,781	$6,642,150

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	21.00

Mission: To provide Volusia County citizens a central source of information for all County owned lands and to provide leadership guidance to the acquisition and management of these lands.

GROWTH AND RESOURCE MANAGEMENT
LAND ACQUISITION AND MANAGEMENT DIVISION



Land Acquisition and Management

Department: Growth and Resource Management

Activity: 10% Land Management Services

2500900

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	178,645	206,512	203,350	215,853
Operating Expenses	161,308	4,066,092	210,536	4,234,765
Capital Outlay	18,631	310,000	310,000	0
Subtotal Operating Expenditures	**$358,584**	**$4,582,604**	**$723,886**	**$4,450,618**
Reserves	0	250,000	0	232,910
Subtotal Other Operating Expenses	**$0**	**$250,000**	**$0**	**$232,910**
Total Operating Expenditures	**$358,584**	**$4,832,604**	**$723,886**	**$4,683,528**
Net Expenditures	**$358,584**	**$4,832,604**	**$723,886**	**$4,683,528**
Expenditures by Fund				
Volusia Forever	$358,584	$4,832,604	$723,886	$4,683,528

Number of Full Time Positions	3.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	4.00

Key Objectives

1. Provide public access to Volusia County conservation lands
2. Provide pubilc education opportunities to Volusia County conservation lands
3. Provide land management activities on Volusia County conservation lands (see Land Management)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Construction and maintenance of passive trails on conservation properties (number of miles)	40.00	50.00	60.00
2. Number of public education classes	95.00	100.00	100.00
3. Number of acres actively managed	30,000.00	35,000.00	39,000.00

Highlights

This Activity was established to provide the necessary funds to finance the management, restoration and public access of conservation lands purchased under the Volusia Forever Program, as well as conservation lands purchased under previous land acquisition programs. To date, the total number of acres under management is approximately 35,000.

During FY 2010-11 one position was transferred in from Land Acquisition. The FY 2011-12 budget includes $4,054,028 in carry forward from the FY 2010-11 budget to support land management activities on Forever properties.

On September 22, 2011, the Growth and Resource Management Department presented a reorganization for County Council approval that eliminated the Land Acquisition and Management Division and consolidated it with the Environmental Management Division. The reorganization was not implemented in time to be reflected in adopted budget for FY 2011-12.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Administration

2500100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	230,041	91,852	96,080	94,868
Operating Expenses	17,034	20,120	17,794	11,028
Subtotal Operating Expenditures	**$247,075**	**$111,972**	**$113,874**	**$105,896**
Total Operating Expenditures	**$247,075**	**$111,972**	**$113,874**	**$105,896**
Reimbursements	0	0	0	(49,415)
Net Expenditures	**$247,075**	**$111,972**	**$113,874**	**$56,481**
Expenditures by Fund				
General	$247,075	$111,972	$113,874	$56,481

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Develop and maintain relationships with key governmental agencies, municipalities and non-profit conservation organizations

2. Provide customer service and other administrative tasks

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of meetings with key governmental agencies, municipalities and non-profit conservation organizations	8.00	8.00	8.00
2. Number of phone calls, e-mails and walk in requests for assistance	0.00	8,000.00	11,000.00

Highlights

This Activity provides leadership and administrative support services for the Division's various Activities - Volusia Forever, Land Acquisition, Land Management and Environmental Permitting (trees, wetland, and gopher tortoise). Additionally, this Activity has overall responsibility for developing and maintaining relationships with other governmental agencies, municipalities, and non profit organizations for the acquisition and management of conservation lands.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Barberville Mitigation Tract

2501010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	0	348,783	0	651,263
Subtotal Operating Expenditures	**$0**	**$348,783**	**$0**	**$651,263**
Total Operating Expenditures	**$0**	**$348,783**	**$0**	**$651,263**
Net Expenditures	**$0**	**$348,783**	**$0**	**$651,263**
Expenditures by Fund				
Volusia Forever	$0	$348,783	$0	$651,263

Highlights

The Barberville property is a wetland mitigation bank, permitted through the St. Johns River Water Management District and the U. S. Army Corp of Engineers. The permitting requirements include dedication of funds for the perpetual management of the site. Revenues from the credits sold will be used for the long term management of the bank. The FY 2011-12 budget includes carry foward of $411,263 from FY 2010-11.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Environmental Permitting

2502700

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	311,773	313,871	313,941	310,221
Operating Expenses	196,217	208,816	204,365	202,396
Subtotal Operating Expenditures	**$507,990**	**$522,687**	**$518,306**	**$512,617**
Capital Improvements	29,388	30,000	30,000	28,000
Subtotal Other Operating Expenses	**$29,388**	**$30,000**	**$30,000**	**$28,000**
Total Operating Expenditures	**$537,378**	**$552,687**	**$548,306**	**$540,617**
Net Expenditures	**$537,378**	**$552,687**	**$548,306**	**$540,617**
Expenditures by Fund				
Municipal Service District	$537,378	$552,687	$548,306	$540,617

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Review development projects for compliance with environmental provisions of the County Land Development Regulations. Also review projects for compliance with environmental provisions of the Zoning Ordinance

2. Implement and enforce the tree preservation ordinance through issuance of tree removal permits for residential and non-residential construction. Also implement and enforce Class II regulations

3. Implement and enforce the wetlands protection ordinance and other water body regulations through issuance of wetland alteration permits

4. Perform environmental permitting and enforcement field inspections. Provide information to the public regarding environmental protection and County permitting requirements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of reviews and follow up reviews	850.00	1,409.00	1,500.00
2. Number of tree permits issued	107.00	77.00	100.00
3. Number of Class II permits issued	23.00	31.00	35.00
4. Number of field inspections	2,062.00	2,222.00	2,300.00
5. Number of wetland alteration permits issued	78.00	67.00	75.00

Highlights

Environmental Permitting is primarily responsible for administration and enforcement of the County's tree preservation and wetlands protection ordinances. Permitting staff have been cross trained to provide on-site inspection and review for a variety of environmental resources including trees, wetlands and wetland buffers, and the Indian River Lagoon Surface Water Improvements and Management Overlay Zone (Class II overlay). Environmental Permitting implements the permitting requirements of the Manatee Protection Plan, coordinates with state and federal agencies for review and permitting of developments that may affect threatened or endangered species such as the Florida scrub jay and gopher tortoise, and administers and enforces a new gopher tortoise ordinance, which Volusia County recently passed. Environmental Permitting also assists with inspections and implementation of the farm pond program, previously administered by the Volusia Soil and Water Conservation District. There is one unfunded position for FY 2011-12.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: FOREVER Program

FOREVER

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	98,871	99,482	99,132	98,268
Operating Expenses	3,242	5,690	5,280	4,044
Subtotal Operating Expenditures	**$102,112**	**$105,172**	**$104,412**	**$102,312**
Capital Improvements	343,585	250,078	21,471,572	0
Grants and Aids	108,747	9,900,407	59,171	555,891
Interfund Transfers	0	0	0	713,795
Subtotal Other Operating Expenses	**$452,332**	**$10,150,485**	**$21,530,743**	**$1,269,686**
Total Operating Expenditures	**$554,444**	**$10,255,657**	**$21,635,155**	**$1,371,998**
Net Expenditures	**$554,444**	**$10,255,657**	**$21,635,155**	**$1,371,998**
Expenditures by Fund				
General	$102,112	$105,172	$104,412	$102,312
Volusia Forever	$452,332	$10,150,485	$21,530,743	$1,269,686

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Conduct Volusia Forever Advisory Committee meetings, including annual property ranking sessions, and present the Committee's recommendations to the County Council as outlined in Resolutions 2004-80, as amended, and 2007-79

2. Process all property applications in a timely manner to be presented to the Volusia Forever Advisory Committee for a determination of eligibility, followed by a ranking as outlined in Key Objective #1

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of applications for potential acquisition	17.00	3.00	0.00
2. Number of conservation easements monitored (singly and in conjunction with acquisition partner)	10.00	10.00	10.00

Highlights

Volusia Forever is a nationally and state recognized 20-year program approved by the voters in 2000 to acquire environmentally sensitive, water resource protection, and outdoor recreation lands. The program, funded by a 0.2 mil ad valorem assessment, is administered by a Program Coordinator guided by a nine member citizens Advisory Committee. Portions of the program's annual revenues are dedicated in support of land management (10%) endeavors. Since the program's inception, nearly 38,000 acres of conservation lands (fee-simple and conservation easement) have been acquired at a total cost of over $87 million. Volusia Forever funds represent approximately $53 million of this amount, with the balance being contributed by various acquisition partners. The FY 2011-12 budget includes carry forward of $398,745 for land acquisition from the FY 2010-11 budget. The interfund transfer is the first year of repayment of the interfund loan that was used to assist in purchase of a $28 million property for the Deep Creek Preserve in December, 2010.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Hicks Trust

2501171

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	42,564	37,825	152	37,673
Subtotal Operating Expenditures	**$42,564**	**$37,825**	**$152**	**$37,673**
Total Operating Expenditures	**$42,564**	**$37,825**	**$152**	**$37,673**
Net Expenditures	**$42,564**	**$37,825**	**$152**	**$37,673**
Expenditures by Fund				
Volusia Forever	$42,564	$37,825	$152	$37,673

Key Objectives

1.Develop and implement an acceptable scrub habitat restoration project

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of acres restored	72.00	72.00	72.00

Highlights

In August of 2008, the County Council approved Resolution No. 2008-130 vacating a portion of the Sandpiper Forest subdivision. As part of this action, the applicant provided $80,000 to the County as mitigation for the loss of scrub jay habitat within the vacated area. This money is to be used by the County for restoration of scrub habitat on County-owned property. The Hicks property, acquired by the County in November of 2008, was identified during the Council's consideration as a location providing sufficient mitigation to off-set any impacts associated with the requested vacation. This County-owned property, consisting of approximately 72 acres, is situated adjacent to the County's Lake Beresford Park and Blue Springs State Park. The FY 2011-12 budget includes $37,673 in carry forward from FY 2010-11.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Lake George

2503100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	134,529	134,041	135,664	135,147
Operating Expenses	25,504	28,572	28,195	32,524
Subtotal Operating Expenditures	**$160,033**	**$162,613**	**$163,859**	**$167,671**
Total Operating Expenditures	**$160,033**	**$162,613**	**$163,859**	**$167,671**
Net Expenditures	**$160,033**	**$162,613**	**$163,859**	**$167,671**
Expenditures by Fund				
General	$160,033	$162,613	$163,859	$167,671

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Enhance forest restoration and wildlife habitat through prescribed burning and selective thinning

2. Prepare sites for reforestation and restoration

3. Compile and manage timber resource data through selective thinning operations

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of acres subjected to prescribed burning	500.00	300.00	1,200.00
2. Number of site preparation and replanting acres for restoration and reforestation	700.00	800.00	800.00
3. Number of forested acres thinned and cut for canopy openings, restoration, fire, disease and insect control	0.00	300.00	500.00

Highlights

The Lake George Activity is responsible for management of the Lake George Conservation Area, a joint partnership with the St. Johns River Water Management District. The County manages over 8,000 acres of this 19,800 acre conservation area. Sustainable forestry is practiced to generate revenue. Recreation activities in the Lake George Conservation Area include hunting, hiking, equestrian, fishing, off road biking, wildlife viewing, and primitive camping.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Land Acquisition Program

2502200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	231,420	175,493	174,553	173,361
Operating Expenses	9,627	11,447	17,287	11,393
Subtotal Operating Expenditures	**$241,048**	**$186,940**	**$191,840**	**$184,754**
Total Operating Expenditures	**$241,048**	**$186,940**	**$191,840**	**$184,754**
Net Expenditures	**$241,048**	**$186,940**	**$191,840**	**$184,754**
Expenditures by Fund				
General	$241,048	$186,940	$191,840	$184,754

Number of Full Time Positions	3.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	2.00

Key Objectives

1. Submit land acquisition grant applications or reimbursement requests to state and federal land acquisition programs, as appropriate, to secure matching funding

2. Evaluate the remaining Volusia Forever properties for waterfront projects and small in-holdings for Doris Leeper Spruce Creek Preserve

3. Continue the Small Lot Acquisition program

4. Monitor tax certificate sales; track surplus land inventory for disposal and/or other County Department use

5. Provide planning and design services and coordinate comp plan and rezoning applications

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of grant applications submitted	0.00	0.00	0.00
2. Number of Volusia Forever properties acquired	2.00	2.00	0.00
3. Number of Small Lot parcels (in acres) acquired	508.00	161.00	88.00
4. Number of monitored and/or attended tax deed sales	24.00	24.00	24.00
5. Number of properties purchased for non-Volusia Forever projects or received/deeded properties to Volusia County	0.00	2.00	2.00

Highlights

This Activity provides land acquisition services such as title searches, coordinating boundary surveys, writing and submitting grant applications/reimbursement requests for funding partners, negotiating with land owners, securing environmental audits, and participating in tax deed sales. It also has responsibility for acquiring lands under the Small Lot Acquisition Program. The Activity also assists other County Departments/Divisions with the acquisition and disposal of County owned lands, provides in-house assistance in project planning and conceptual design; processes plat vacations and lot combination applications and comprehensive plan amendments and rezoning of Volusia Forever and other County conservation lands. During FY 2010-11 one position was transferred to 10% Land Management.

Land Acquisition and Management

Department: Growth and Resource Management

Activity: Land Management Program

2502300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	262,566	265,837	264,591	262,714
Operating Expenses	149,072	171,293	193,317	176,148
Capital Outlay	34,809	0	0	0
Subtotal Operating Expenditures	**$446,447**	**$437,130**	**$457,908**	**$438,862**
Capital Improvements	451,447	0	67,614	0
Subtotal Other Operating Expenses	**$451,447**	**$0**	**$67,614**	**$0**
Total Operating Expenditures	**$897,893**	**$437,130**	**$525,522**	**$438,862**
Net Expenditures	**$897,893**	**$437,130**	**$525,522**	**$438,862**
Expenditures by Fund				
General	$897,893	$437,130	$525,522	$438,862

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Develop land management plans for the natural resource conservation and restoration on all applicable County owned land

2. Develop a prescribed burning program for each parcel to prevent catastrophic fires, increase wildlife populations/ migration and aesthetics

3. Improve habitat quality through restoration and reforestation

4. Increase public awareness to County-owned natural lands through outreach and education

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of management plans initiated through public participation, implemented and completed	1.00	2.00	1.00
2. Number of acres subjected to prescribed burning	600.00	500.00	1,000.00
3. Number of acres reforested, restored or enhanced through innovative harvesting techniques	1,000.00	1,000.00	1,200.00
4. Number of people attending Outreach classes/events	3,100.00	3,300.00	3,500.00

Highlights

This Activity is responsible for managing all of the County's conservation lands, including Lake George Conservation Area, a joint partnership with the St. Johns River Water Management District. In addition, staff is responsible for the County's conservation lands Outreach Program, a program designed to highlight to the citizens the ecosystems of the County by giving them a hands-on experience. Since the inception of this program, almost 25,000 people have attended the various classes, hikes and tours. Lands under management for public access and education, prescribed burns and reforestation increased due to the purchase of the Deep Creek Preserve property.

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Library Services

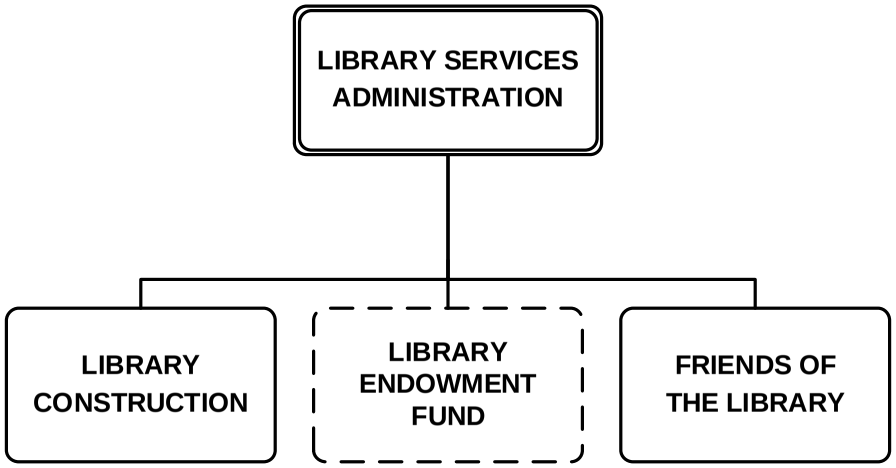
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Friends of the Library	71,767	85,000	81,864	85,000
Library Administration	15,768,847	25,766,658	17,287,336	25,141,354
Library Construction	2,660,085	307,207	0	0
Total Expenditures	**$18,500,698**	**$26,158,865**	**$17,369,200**	**$25,226,354**
Expenditures by Category				
Personal Services	9,225,639	9,248,920	9,128,392	8,890,973
Operating Expenses	6,566,149	6,596,378	6,546,589	6,837,218
Capital Outlay	63,436	376,600	407,800	415,240
Subtotal Operating Expenditures	**$15,855,224**	**$16,221,898**	**$16,082,781**	**$16,143,431**
Capital Improvements	135,408	963,580	963,580	668,000
Interfund Transfers	2,510,066	325,072	322,839	314,813
Reserves	0	8,648,315	0	8,100,110
Subtotal Other Operating Expenses	**$2,645,474**	**$9,936,967**	**$1,286,419**	**$9,082,923**
Total Operating Expenditures	**$18,500,698**	**$26,158,865**	**$17,369,200**	**$25,226,354**
Net Expenditures	**$18,500,698**	**$26,158,865**	**$17,369,200**	**$25,226,354**
Expenditures by Fund				
Library	$18,493,670	$25,442,455	$17,360,946	$24,466,816
Library Endowment	$7,028	$716,410	$8,254	$759,538

Number of Full Time Positions	181.00	181.00
Number of Part Time Positions	11.00	11.00
Number of Full Time Equivalent Positions	186.50	186.50

Mission: To provide citizens and visitors with exceptional library services that facilitate personal growth, economic development, and quality of life in a manner that strengthens community pride while fostering a countywide identity and partnerships.

COMMUNITY SERVICES
LIBRARY SERVICES DIVISION



Library Services

Department: Community Services

Activity: Friends of the Library

6402200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	64,789	70,000	66,864	80,000
Capital Outlay	6,977	15,000	15,000	5,000
Subtotal Operating Expenditures	**$71,767**	**$85,000**	**$81,864**	**$85,000**
Total Operating Expenditures	**$71,767**	**$85,000**	**$81,864**	**$85,000**
Net Expenditures	**$71,767**	**$85,000**	**$81,864**	**$85,000**
Expenditures by Fund				
Library	$71,767	$85,000	$81,864	$85,000

Highlights

The County earns matching state funds of up to $.25 on local funds expended on library services by special interest groups, non-profit associations, and Friends of the Library. These cooperative partnerships result in additional publications, furniture, fixtures, equipment, services and programs for library users.

Library Services

Department: Community Services

Activity: Library Administration

LIB_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	9,225,639	9,248,920	9,128,392	8,890,973
Operating Expenses	6,357,880	6,526,378	6,479,725	6,757,218
Capital Outlay	56,459	361,600	392,800	410,240
Subtotal Operating Expenditures	**$15,639,979**	**$16,136,898**	**$16,000,917**	**$16,058,431**
Capital Improvements	0	963,580	963,580	668,000
Interfund Transfers	128,868	325,072	322,839	314,813
Reserves	0	8,341,108	0	8,100,110
Subtotal Other Operating Expenses	**$128,868**	**$9,629,760**	**$1,286,419**	**$9,082,923**
Total Operating Expenditures	**$15,768,847**	**$25,766,658**	**$17,287,336**	**$25,141,354**
Net Expenditures	**$15,768,847**	**$25,766,658**	**$17,287,336**	**$25,141,354**
Expenditures by Fund				
Library	$15,761,819	$25,050,248	$17,279,082	$24,381,816
Library Endowment	$7,028	$716,410	$8,254	$759,538

Number of Full Time Positions	181.00	181.00
Number of Part Time Positions	11.00	11.00
Number of Full Time Equivalent Positions	186.50	186.50

Key Objectives

1. Maintain an adequate collection-item inventory of library materials
2. Continue implementation of state-certified technology plan
3. Continue the development of system-wide adult, teen and juvenile program planning and implementation

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of collection items per capita (level of service=1.82 items per capita)	2.00	1.90	1.90
2. Number of users of electronic resources per year	1,520,314.00	1,565,923.00	1,612,900.00
3. Number of Program Attendees	104,069.00	110,833.00	117,482.00

Highlights

Library Administration is responsible for revenues and expenditures relating to the operation of a public library system, including six regional libraries, seven community branch libraries, and one support/training facility. The popularity of the Library System continues to grow resulting in the Library's public service indicators exceeding eleven million transactions during FY 2009-10. The Division expects to receive $1.5 million in off setting revenue from state aid, fines, earned interest, endowment, Friends of the Library contribution, and the City of Deltona contribution. The FY 2011-12 operating budget is slightly increased due to the expansion of the computer replacement program and increased property insurance costs. Reductions include reduced expenditures for library publications and unfunding five vacant positions.

Capital improvement projects include: carpet replacement and interior painting at the Daytona Beach Regional Library, Library Support Center roof replacement, stucco repair and exterior paint at the Port Orange and New Smyrna Beach libraries, exterior paint at the Oak Hill Library.

The FY 2011-12 budget includes eleven full-time and four part-time unfunded positions.

Library Services

Department: Community Services

Activity: Library Construction

LIB_CON

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	143,479	0	0	0
Subtotal Operating Expenditures	**$143,479**	**$0**	**$0**	**$0**
Capital Improvements	135,408	0	0	0
Interfund Transfers	2,381,198	0	0	0
Reserves	0	307,207	0	0
Subtotal Other Operating Expenses	**$2,516,606**	**$307,207**	**$0**	**$0**
Total Operating Expenditures	**$2,660,085**	**$307,207**	**$0**	**$0**
Net Expenditures	**$2,660,085**	**$307,207**	**$0**	**$0**
Expenditures by Fund				
Library	$2,660,085	$307,207	$0	$0

Highlights

This activity has been moved into the Library Administration 640-1500 organization beginning in FY 2011-12.

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Management and Budget

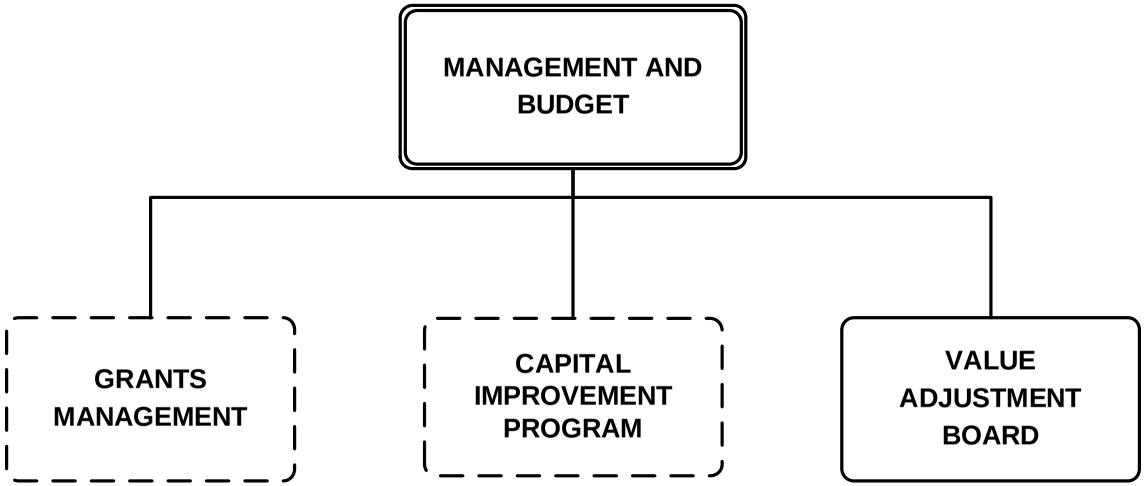
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Management and Budget	457,783	477,128	496,688	418,776
VAB/TRIM	0	0	0	318,855
Total Expenditures	**$457,783**	**$477,128**	**$496,688**	**$737,631**
Expenditures by Category				
Personal Services	795,555	794,789	816,441	776,541
Operating Expenses	40,812	45,009	42,917	313,742
Subtotal Operating Expenditures	**$836,367**	**$839,798**	**$859,358**	**$1,090,283**
Total Operating Expenditures	**$836,367**	**$839,798**	**$859,358**	**$1,090,283**
Reimbursements	(378,584)	(362,670)	(362,670)	(352,652)
Net Expenditures	**$457,783**	**$477,128**	**$496,688**	**$737,631**
Expenditures by Fund				
General	$457,783	$477,128	$496,688	$737,631

Number of Full Time Positions	12.00	11.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	12.00	11.00

Mission: To make recommendations for the development and allocation of resources to meet citizen, County Council and Department priorities in a legal, innovative and efficient manner resulting in the effective and efficient delivery of services that instills public trust and the well being of citizens.

FINANCIAL AND ADMINISTRATIVE SERVICES
MANAGEMENT AND BUDGET DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Management and Budget

Department: Financial and Administrative Services

Activity: Management and Budget

8300100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	795,555	794,789	816,441	726,040
Operating Expenses	40,812	45,009	42,917	45,388
Subtotal Operating Expenditures	**$836,367**	**$839,798**	**$859,358**	**$771,428**
Total Operating Expenditures	**$836,367**	**$839,798**	**$859,358**	**$771,428**
Reimbursements	(378,584)	(362,670)	(362,670)	(352,652)
Net Expenditures	**$457,783**	**$477,128**	**$496,688**	**$418,776**
Expenditures by Fund				
General	$457,783	$477,128	$496,688	$418,776

Number of Full Time Positions	12.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	12.00	10.00

Key Objectives

1. Project annual General Fund revenues within 4% of actual collections

2. Publish a budget document meeting Governmental Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and as a communications device

3. Evaluate all budget amendment requests prior to County Council approval to determine budgetary needs and insure compliance with statutory mandates for amending the adopted budget

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Accuracy rate in forecasting annual General fund revenue estimates	96.00	96.00	96.00
2. GFOA Distinguished Budget Presentation Award earned	1.00	1.00	1.00
3. Number of budget amendments approved by County Council (Grants/Operating)	90.00	60.00	60.00

Highlights

The Office of Management and Budget includes the County's Budget operations, along with the Grants and the Value Adjustment Board (VAB). End-user reports have been developed for monitoring of the budget-to-actuals. An element of the software implementation is dashboard reporting and will be completed 2012. This application will give management a snap shot of the operation from their desktop. The FY 2011-12 budget includes one unfunded position. Also, one position was transferred to the Revenue division and another one to Value Adjustment Board division.

Management and Budget

Department: Financial and Administrative Services

Activity: VAB/TRIM

8302283

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	0	0	0	50,501
Operating Expenses	0	0	0	268,354
Subtotal Operating Expenditures	**$0**	**$0**	**$0**	**$318,855**
Total Operating Expenditures	**$0**	**$0**	**$0**	**$318,855**
Net Expenditures	**$0**	**$0**	**$0**	**$318,855**
Expenditures by Fund				
General	$0	$0	$0	$318,855

Number of Full Time Positions	0.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	0.00	1.00

Highlights

In August of each year, Volusia County property owners receive a "Notice of Proposed Property Taxes" (the "Trim Notice") showing the prior year's taxes, the current year's taxes, with and without budget changes, and the "market" and "assessed" values for the prior and current year. If the property owner feels that the notice does not properly reflect the fair market value a petition may be filed with the Value Adjustment Board.
The composition of the Value Adjustment Board consists of 5 total members as follows: Two (2) Members of the County's Governing Board, One (1) School Board Member, and Two (2) Citizen Members.

F.S. 194.011(2); A taxpayer who objects to the assessment placed on any property taxable to him or her may file a petition. With certain exceptions, a $15 filing fee per parcel is required to be paid at the time a petition is filed.

The total estimated fee revenue is $146,130 with the reimbursement from the School Board being $114,880.

The board clerk prepares a schedule of appearances before special magistrates. The notice of hearing before the value adjustment board shall be in the manner requested by the petitioner on the Petition Form (DR-486), so that the notice shall be received by the petitioner no less than twenty-five (25) calendar days prior to the appearance. Once a hearing has concluded the magistrate will make a recommendation to the board. All recommended decisions shall comply with Sections 194.301, 194.034(2), and 194.035(1) F.S. and the board shall adopt the recommended decision. When a recommended decision is adopted and rendered by the board, it becomes final.

If a petitioner disagrees with the final decision rendered by the board they may file a claim with the Circuit Court. See Fla. Stat. § 194.171(2) and Fla. Stat. § 194.171(6).

The FY 2011-12 budget includes the transfer of one position from Management and Budget division and the cost of mailing TRIM Notices totaling $111,091.

Medical Examiner

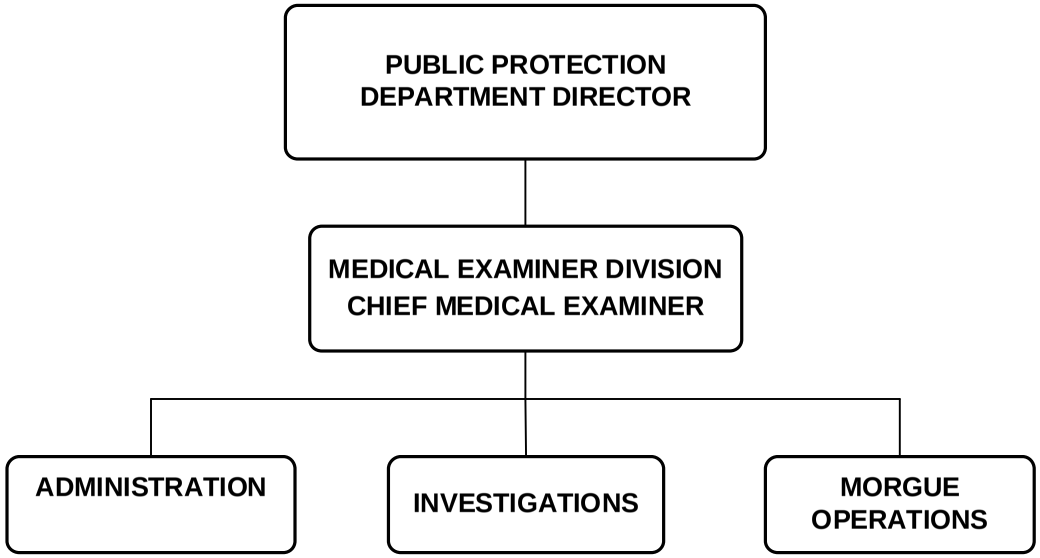
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	877,822	957,750	899,558	929,399
Investigations	424,640	487,468	462,633	608,205
Morgue Operations	491,318	533,284	471,644	565,935
Total Expenditures	**$1,793,780**	**$1,978,502**	**$1,833,835**	**$2,103,539**
Expenditures by Category				
Personal Services	1,334,304	1,358,027	1,343,097	1,326,258
Operating Expenses	442,812	620,475	484,687	777,281
Capital Outlay	16,665	0	6,051	0
Subtotal Operating Expenditures	**$1,793,780**	**$1,978,502**	**$1,833,835**	**$2,103,539**
Total Operating Expenditures	**$1,793,780**	**$1,978,502**	**$1,833,835**	**$2,103,539**
Net Expenditures	**$1,793,780**	**$1,978,502**	**$1,833,835**	**$2,103,539**
Expenditures by Fund				
General	$1,793,780	$1,978,502	$1,833,835	$2,103,539

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Mission: To determine the cause and manner of death in cases falling under Medical Examiner jurisdiction as determined in F.S. 406.

PUBLIC PROTECTION
MEDICAL EXAMINER DIVISION



Volusia County
FLORIDA

Medical Examiner

Department: Public Protection

Activity: Administration

5500100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	782,855	797,975	795,019	781,190
Operating Expenses	94,967	159,775	98,488	148,209
Capital Outlay	0	0	6,051	0
Subtotal Operating Expenditures	**$877,822**	**$957,750**	**$899,558**	**$929,399**
Total Operating Expenditures	**$877,822**	**$957,750**	**$899,558**	**$929,399**
Net Expenditures	**$877,822**	**$957,750**	**$899,558**	**$929,399**
Expenditures by Fund				
General	$877,822	$957,750	$899,558	$929,399

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Prepare, organize and maintain all records, reports, photographs and legal documents, comprising the official case file, originating from new investigations and postmortem examinations

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of new case files prepared (Volusia)	706.00	720.00	760.00
2. Number of new case files prepared (Seminole)	308.00	315.00	350.00

Highlights

The Administration Activity provides forensic pathologist services, management, accounting and clerical support for the Division. It also provides community/educational outreach with organizations, institutions, schools, various task forces and medical facilities. Section 406.11, Florida Statute, specifies the duties of the Medical Examiner - to determine the cause and manner of death in certain circumstances. The District 7 (Volusia) ME Office also handles the District 24 (Seminole) cases via a contractual agreement. The annual caseload is a function of population, visitors, economic climate and social pressures and, as a result is increasing in both counties. This Activity also produces final postmortem reports and sends the reports out to the various end-users. The Division now scans and stores all case files in electronic format on the Liberty Document Management System in accordance with state and local retention schedules.

The FY 2011-12 budget includes one unfunded position.

Medical Examiner

Department: Public Protection

Activity: Investigations

5501000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	345,337	351,030	345,951	340,465
Operating Expenses	64,605	136,438	116,682	267,740
Capital Outlay	14,698	0	0	0
Subtotal Operating Expenditures	**$424,640**	**$487,468**	**$462,633**	**$608,205**
Total Operating Expenditures	**$424,640**	**$487,468**	**$462,633**	**$608,205**
Net Expenditures	**$424,640**	**$487,468**	**$462,633**	**$608,205**
Expenditures by Fund				
General	$424,640	$487,468	$462,633	$608,205

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Receive death reports and investigate the circumstances surrounding the death [in District 7 (Volusia) and in District 24 (Seminole)] in accordance with Section 406.11, Florida Statute, for the purpose of making a determination whether the death falls under medical examiner jurisdiction

2. Perform death scene investigations in Volusia and Seminole counties in accordance with office policies and procedures

3. Review requests for authorization to cremate the remains of persons who die in Volusia and Seminole counties in accordance with Section 406.11, Florida Statute, and conduct additional investigations as needed

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of deaths investigated (Volusia)	1,042.00	1,095.00	1,160.00
2. Number of deaths investigated (Seminole)	638.00	655.00	700.00
3. Number of death scene responses performed (Volusia)	387.00	440.00	450.00
4. Number of death scene responses performed (Seminole)	288.00	290.00	310.00
5. Number of cremation requests reviewed (Volusia)	3,668.00	3,715.00	3,800.00
6. Number of cremation requests reviewed (Seminole)	1,599.00	1,650.00	1,700.00

Highlights

The Investigations Activity handles about 2,000 death calls per year, and about 5,500 cause of death reviews for cremation approval in Volusia and Seminole counties. This function requires Forensic Investigators to be on call 24/7/365. Forensic Investigators determine Medical Examiner jurisdiction based on Florida Statute requirements and then accept or decline cases. The Director of Operations (DO) function is also included in this activity. The DO provides first-level supervision, administration, and task oversight for all activities. The FY 2011-12 budget includes carrover of $217,035 for case management software.

Medical Examiner

Department: Public Protection

Activity: Morgue Operations

5502000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	206,112	209,022	202,127	204,603
Operating Expenses	283,239	324,262	269,517	361,332
Capital Outlay	1,967	0	0	0
Subtotal Operating Expenditures	**$491,318**	**$533,284**	**$471,644**	**$565,935**
Total Operating Expenditures	**$491,318**	**$533,284**	**$471,644**	**$565,935**
Net Expenditures	**$491,318**	**$533,284**	**$471,644**	**$565,935**
Expenditures by Fund				
General	$491,318	$533,284	$471,644	$565,935

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Prepare decedents and assist medical examiners in conducting postmortem examinations

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of ME cases (Volusia)	706.00	720.00	760.00
2. Number of ME cases (Seminole)	308.00	315.00	350.00

Highlights

The Morgue Operations Activity supports the postmortem procedures and specialized tests utilized as required by statute for medical examiners to certify death in certain circumstances. Forensic Technicians prepare decedents for and assist the medical examiners with postmortem examinations. Specimens are collected and submitted to outside laboratories for analysis and/or other preparation. A limited number of tests are also performed in-house.

This Activity also funds livery transport services for both Volusia and Seminole counties. As greater demands are placed on death investigations, an increase in the Transportation budget is necessary to allow body transport for all Medical Examiner cases by our contracted livery service. This allows Investigators to concentrate their professional efforts and devote more time to death investigation, rather than body transport activities.

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Mosquito Control

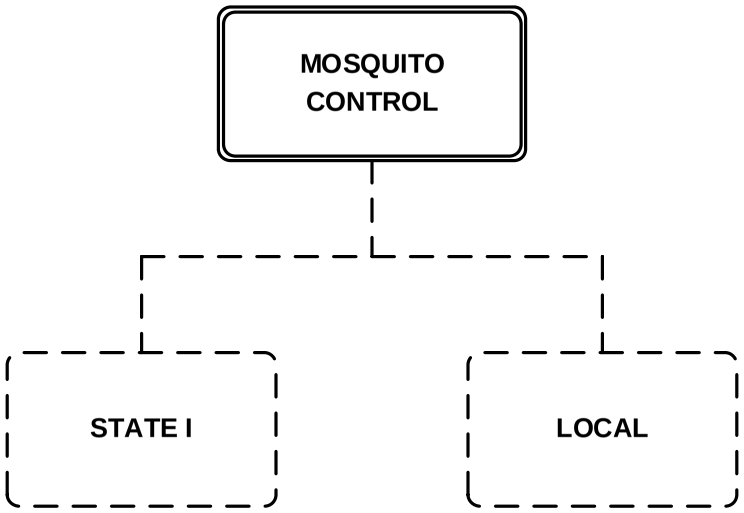
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Mosquito Control	4,344,860	11,134,226	4,055,227	12,427,266
Total Expenditures	**$4,344,860**	**$11,134,226**	**$4,055,227**	**$12,427,266**
Expenditures by Category				
Personal Services	1,425,379	1,411,382	1,352,253	1,470,042
Operating Expenses	2,538,965	2,304,984	2,197,795	2,283,836
Capital Outlay	102,397	81,427	232,568	1,468,000
Subtotal Operating Expenditures	**$4,066,741**	**$3,797,793**	**$3,782,616**	**$5,221,878**
Capital Improvements	7,247	0	84,489	0
Grants and Aids	270,872	270,877	191,266	192,000
Reserves	0	7,065,556	0	7,013,388
Subtotal Other Operating Expenses	**$278,119**	**$7,336,433**	**$275,755**	**$7,205,388**
Total Operating Expenditures	**$4,344,860**	**$11,134,226**	**$4,058,371**	**$12,427,266**
Reimbursements	0	0	(3,144)	0
Net Expenditures	**$4,344,860**	**$11,134,226**	**$4,055,227**	**$12,427,266**
Expenditures by Fund				
East Volusia Mosquito Control	$4,344,860	$11,134,226	$4,055,227	$12,427,266

Number of Full Time Positions	28.00	29.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	28.75	29.75

Mission: To provide an effective and efficient integrated pest management program for mosquitoes and other biting arthropoids of public health importance that insures an adequate surveillance system for both pest and potential disease-bearing mosquito species; meets acceptable outdoor comfort needs of the public; insures protection of environmental concerns; insures a rigorous pesticide safety program for employees and the public; follows all state and federal law regulations and standards and compiles required record of activities.

PUBLIC WORKS
MOSQUITO CONTROL DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Mosquito Control

Department: Public Works

Activity: Mosquito Control

MOSQUITO

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,425,379	1,411,382	1,352,253	1,470,042
Operating Expenses	2,538,965	2,304,984	2,197,795	2,283,836
Capital Outlay	102,397	81,427	232,568	1,468,000
Subtotal Operating Expenditures	**$4,066,741**	**$3,797,793**	**$3,782,616**	**$5,221,878**
Capital Improvements	7,247	0	84,489	0
Grants and Aids	270,872	270,877	191,266	192,000
Reserves	0	7,065,556	0	7,013,388
Subtotal Other Operating Expenses	**$278,119**	**$7,336,433**	**$275,755**	**$7,205,388**
Total Operating Expenditures	**$4,344,860**	**$11,134,226**	**$4,058,371**	**$12,427,266**
Reimbursements	0	0	(3,144)	0
Net Expenditures	**$4,344,860**	**$11,134,226**	**$4,055,227**	**$12,427,266**
Expenditures by Fund				
East Volusia Mosquito Control	$4,344,860	$11,134,226	$4,055,227	$12,427,266

Number of Full Time Positions	28.00	29.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	28.75	29.75

Key Objectives

1. Maintain a records system of pre and post spray treatment from mosquito surveillance data to measure reduction in adult mosquitoes (Local)

2. Maintain Mosquito Control Division equipment at a level to guarantee availability for adequate response

3. Utilize biological organisms to control immature mosquitoes (State)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percentage of operations showing adult mosquito reduction 75% or greater following adulticiding	87.00	79.00	80.00
2. Percentage of days when one helicopter is available for work	100.00	100.00	100.00
3. Number of immature mosquito sites with newly stocked minnows	25.00	74.00	80.00

Mosquito Control

Department: Public Works

Highlights

LOCAL (0003)- Volusia County Mosquito Control is responsible for nuisance and disease mosquito control in Volusia County. Mosquito Control must reduce the mosquito production sites and control immature mosquitoes before they become flying adult mosquitoes. Funding for Mosquito Control is provided primarily through the Special Taxing District. Mosquito Control is staging personnel at other county facilities to reduce travel time, saving gas and increasing productivity.

STATE (0001) - To provide an integrated pest management program for mosquitoes and other anthropoids of public health importance that insures an adequate surveillance system for both pest and potential disease-bearing species; meets acceptable outdoor comfort needs of the public; insures protection of environmental concerns; insures a rigorous pesticides safety program for employees and the public; follows all state and federal laws, regulations and standards and complies with required record of activities. It is anticipated that equipment rental charges to other government agencies: westside cities will continue in FY 11-12 but at reduced levels. State funding provided by the Legislature and approved by the Governor is likely to be reduced and potentially eliminated for large mosquito control programs.

For FY2011-12 Mosquito Control is requesting to have three (3) unfunded positions funded. Funding these positions will provide an increase level of service to the public along with providing a step training program to cross train inspectors.

The FY 2011-12 budget includes five (5) unfunded positions.

Non-Departmental

Department: Other Budgetary Accounts

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Non - Departmental	74,886,495	87,106,909	54,546,696	73,161,431
Total Expenditures	**$74,886,495**	**$87,106,909**	**$54,546,696**	**$73,161,431**
Expenditures by Category				
Personal Services	42,019	51,066	50,791	0
Operating Expenses	8,526,462	8,685,721	8,364,107	1,789,254
Capital Outlay	8,437	0	539	0
Subtotal Operating Expenditures	**$8,576,918**	**$8,736,787**	**$8,415,437**	**$1,789,254**
	66,908,684	78,943,496	46,766,254	71,372,177
Subtotal Other Operating Expenses	**$66,908,684**	**$78,943,496**	**$46,766,254**	**$71,372,177**
Total Operating Expenditures	**$75,485,602**	**$87,680,283**	**$55,181,691**	**$73,161,431**
Reimbursements	(599,107)	(573,374)	(634,995)	0
Net Expenditures	**$74,886,495**	**$87,106,909**	**$54,546,696**	**$73,161,431**
Expenditures by Fund				
General	$46,651,618	$53,031,298	$25,044,805	$43,228,630
Municipal Service District	$5,882,684	$11,023,725	$7,339,058	$7,397,225
Resort Tax	$6,789,526	$6,599,300	$6,750,753	$6,794,355
Sales Tax Trust	$15,271,629	$16,131,066	$15,116,764	$15,420,230
Silver Sands/Bethune Beach MSD	$15,478	$15,932	$15,411	$17,011
Special Lighting Districts	$275,560	$305,588	$279,905	$303,980

Non-Departmental

General Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Personal Services				
Salaries & Wages	28,871	35,986	35,847	0
FICA	1,934	2,754	2,634	0
Retirement	2,943	3,884	3,869	0
Group Insurance	8,040	8,040	8,040	0
Life Insurance	232	402	401	0
Subtotal Personal Services	**$42,019**	**$51,066**	**$50,791**	**$0**
Operating Expenses				
Audit Services	235,178	236,165	236,165	0
Banking Services	188,286	170,000	170,000	0
Computer Replacement Charge	802	1,722	1,722	0
Computer Software	4,608	0	0	0
Contracted Services	1,199,337	1,348,548	1,371,347	250,000
Insurance-Liability	0	958	958	0
Legal Expenses	313,653	300,000	189,000	0
Memberships	0	0	100	0
Mileage Reimbursement	248	0	96	0
Office Supplies/Office Equip	3,355	0	12,185	0
Prior Period Expense	54,269	15,432	120,801	0
Property Insurance	21,940	13,186	13,186	18,184
Registration Fees	0	0	815	0
Training	1,100	0	0	0
Travel	2,666	0	683	0
Trim Bill-Expenditures	110,000	100,000	111,091	0
Utilities	1,451,100	1,712,415	1,396,008	0
Value Adjustment Board	192,127	171,403	148,000	0
Subtotal Operating Expenses	**$3,778,667**	**$4,069,829**	**$3,772,157**	**$268,184**
Capital Outlay				
Office Equipment	8,437	0	539	0
Subtotal Capital Outlay	**$8,437**	**$0**	**$539**	**$0**
Capital Improvements				
Impact Fees	14,765	38,000	25,008	0
Subtotal Capital Improvements	**$14,765**	**$38,000**	**$25,008**	**$0**
Grants and Aids				
Fla Geological Survey	0	20,000	20,000	0
TITF-Payments	7,130,579	6,487,905	4,962,450	4,451,596
Subtotal Grants and Aids	**$7,130,579**	**$6,507,905**	**$4,982,450**	**$4,451,596**

Non-Departmental

General Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Interfund Transfers				
Transfers to Capital Projects Fund	12,236,558	563,394	563,394	444,400
Transfers to Debt Service Fund	12,372,582	1,232,000	8,624,778	358,057
Transfers to Economic Development	3,169,496	1,577,443	0	1,577,443
Transfers to E Volusia Transit District	8,365,131	7,391,803	7,391,803	7,391,803
Transfers to Grants	125,909	25,698	125,698	0
Transfers to Silver Sands/Bethune Beach MS	6,582	3,254	3,254	3,823
Transfers to Volusia Forever	0	139,928	139,928	0
Subtotal Interfund Transfers	**$36,276,258**	**$10,933,520**	**$16,848,855**	**$9,775,526**
Reserves				
Contingency Reserves	0	500,000	0	295,648
Emergencies Reserves	0	15,616,023	0	15,616,023
FRS Projected Impact Reserves	0	4,000,000	0	0
Future Capital Reserves	0	0	0	5,899,824
Reserves	0	4,966,500	0	0
Special Programs Reserves	0	1,436,206	0	1,436,206
Unfunded Mandate Reserves	0	5,485,623	0	5,485,623
Subtotal Reserves	**$0**	**$32,004,352**	**$0**	**$28,733,324**
Total Operating Expenditures	$47,250,725	$53,604,672	$25,679,800	$43,228,630
Reimbursements	(599,107)	(573,374)	(634,995)	0
Net Expenditures	**$46,651,618**	**$53,031,298**	**$25,044,805**	**$43,228,630**

Highlights:

General Fund Non-Departmental expenditures include reserves, payments to other entities, and transfers to other funds for grant match, debt service, and other purposes. Beginning FY 2011-12, direct expenditures for General Government services expenditures such as Beach Contract, utilities, Value Adjustment Board, legislative efforts, Habitat for Humanity Impact Fees, Florida Geological Survey, and witness fees have been reallocated to the appropriate operating divisions. The result is a $5.9 million decrease in this operating budget compared to FY 2010-11. Significant decreases in the amount of $1.2 million occur in Interfund Transfers primarily due to the refinancing of commercial paper loans. Total reserves decreased $3.3 million due to reallocation of one-time revenues for capital related initiatives. Contingency Reserves were reduced for one-time reallocation for countywide purposes. Reserves for unfunded mandates, special programs, and emergency reserves have been maintained for FY 2011-12.

Non-Departmental

Municipal Service District Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Operating Expenses				
Administrative Fee Expense	1,512,128	1,512,128	1,512,128	197,003
Administrative Service Charge	2,228,161	2,059,629	2,059,629	499,900
Admin Svc Chg-Ad Valorem Tax	233,402	255,683	255,683	224,389
Admin Svc Chg-Prop Appraiser	107,578	103,449	103,449	103,449
Bldg Maint Service Charge	121,855	103,875	103,875	0
Contracted Services	48,701	75,000	55,000	30,000
Interest Expense	6,113	5,527	5,527	5,935
Janitorial Services	41,177	41,177	41,177	0
Property Insurance	250	0	0	250
W Volusia Mosquito Control	71,586	50,000	71,586	50,000
Subtotal Operating Expenses	**$4,370,950**	**$4,206,468**	**$4,208,054**	**$1,110,926**
Grants and Aids				
TITF-Payments	11,734	10,405	10,405	0
Subtotal Grants and Aids	**$11,734**	**$10,405**	**$10,405**	**$0**
Interfund Transfers				
Transfers to General Fund	0	20,599	20,599	20,554
Transfers to Transportation Trust Fund	1,500,000	3,100,000	3,100,000	3,100,000
Subtotal Interfund Transfers	**$1,500,000**	**$3,120,599**	**$3,120,599**	**$3,120,554**
Reserves				
Contingency Reserves	0	200,000	0	200,000
Emergencies Reserves	0	1,851,918	0	1,851,918
Reserves	0	1,461,841	0	941,333
Special Programs Reserves	0	172,494	0	172,494
Subtotal Reserves	**$0**	**$3,686,253**	**$0**	**$3,165,745**
Total Operating Expenditures	$5,882,684	$11,023,725	$7,339,058	$7,397,225
Net Expenditures	**$5,882,684**	**$11,023,725**	**$7,339,058**	**$7,397,225**

Highlights:

Municipal Service Fund Non-Departmental expenditures include reserves, transfers to other funds for debt service and other purposes, and direct expenditures for General Government services such as collection commissions and service charges. Overall, the FY 2011-12 budget decrease of $3.6 million is attributed to the reduction in service charges budgeted in this activity. Service charges are now allocated to specific divisions rather than the non-departmental division. Interfund Transfers include $20,554 to General Fund for 50% of the debt service for Sheriff's Training Facility and $3.1 million of the Utility Tax to the Transportation Trust Fund for road maintenance within the unincorporated area.

Non-Departmental

Resort Tax Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Operating Expenses				
Admin Svc Chg-Ad Valorem Tax	85,807	87,904	88,580	89,153
Subtotal Operating Expenses	**$85,807**	**$87,904**	**$88,580**	**$89,153**
Interfund Transfers				
Transfers to Debt Service Fund	4,722,751	4,747,190	4,747,190	4,660,807
Transfers to Ocean Center	1,980,969	1,764,206	1,914,983	2,044,395
Subtotal Interfund Transfers	**$6,703,719**	**$6,511,396**	**$6,662,173**	**$6,705,202**
Total Operating Expenditures	$6,789,526	$6,599,300	$6,750,753	$6,794,355
Net Expenditures	**$6,789,526**	**$6,599,300**	**$6,750,753**	**$6,794,355**

Highlights:

Resort Tax Fund Non-Departmental expenditures include reserves, payments for administrative charges, and transfers to other funds for debt service and other purposes. Pursuant to 125.0104(3)(c) F.S. the first two cents of bed tax provides funding for the 2002 and 2004 Tourist Development Refunding bonds via interfund transfer of $2.4 and $2.2 million, respectively. An additional one cent bed tax, levied per 125.0104(3)(l) F.S., provides FY 2011-12 transfers in the amount of $2.0 million for the Ocean Center.

Non-Departmental

Sales Tax Trust Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Interfund Transfers				
Transfers to Debt Service Fund	5,331,971	7,482,187	7,008,863	7,257,400
Transfers to General Fund	5,379,778	4,644,503	3,833,972	3,833,799
Transfers to Municipal Service District Fund	3,279,900	2,724,397	2,993,950	3,049,052
Transfers to Ocean Center	1,279,979	1,279,979	1,279,979	1,279,979
Subtotal Interfund Transfers	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**
Total Operating Expenditures	$15,271,629	$16,131,066	$15,116,764	$15,420,230
Net Expenditures	**$15,271,629**	**$16,131,066**	**$15,116,764**	**$15,420,230**

Highlights:

Sales Tax Fund Non-Departmental expenditures decreased in anticipation of a continuing slump in the housing market, consumer durables, construction, and business investments that impact sales tax collections. Revenues are authorized for countywide use and are transfered to the General Fund, the MSD Fund, and Ocean Center, with debt service coming from the General Fund portion. In FY 2010-11, distributions were adjusted due to payoff of the 1998 and 2001A Subordinate Sales Tax Bonds and the payoff or refinancing of the County's Commercial Paper debt obligations during the last 2 years. As a result, $1.3 million will be distributed to Ocean Center, $7.2 million for debt requirements, and the remainder to MSD and General Fund in FY 2011-12.

Silver Sands/Bethune Beach MSD Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Operating Expenses				
Admin Svc Chg-Ad Valorem Tax	246	251	251	221
Admin Svc Chg-Prop Appraiser	114	109	122	122
Arterial Lighting	15,118	15,572	15,038	16,668
Subtotal Operating Expenses	**$15,478**	**$15,932**	**$15,411**	**$17,011**
Total Operating Expenditures	$15,478	$15,932	$15,411	$17,011
Net Expenditures	**$15,478**	**$15,932**	**$15,411**	**$17,011**

Special Lighting Districts Fund

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditure by Category				
Operating Expenses				
Administrative Service Charge	13,441	14,195	14,195	14,201
Admin Svc Chg-Ad Valorem Tax	6,309	5,312	5,312	5,716
Utilities	255,810	286,081	260,398	284,063
Subtotal Operating Expenses	**$275,560**	**$305,588**	**$279,905**	**$303,980**
Total Operating Expenditures	$275,560	$305,588	$279,905	$303,980
Net Expenditures	**$275,560**	**$305,588**	**$279,905**	**$303,980**

Ocean Center

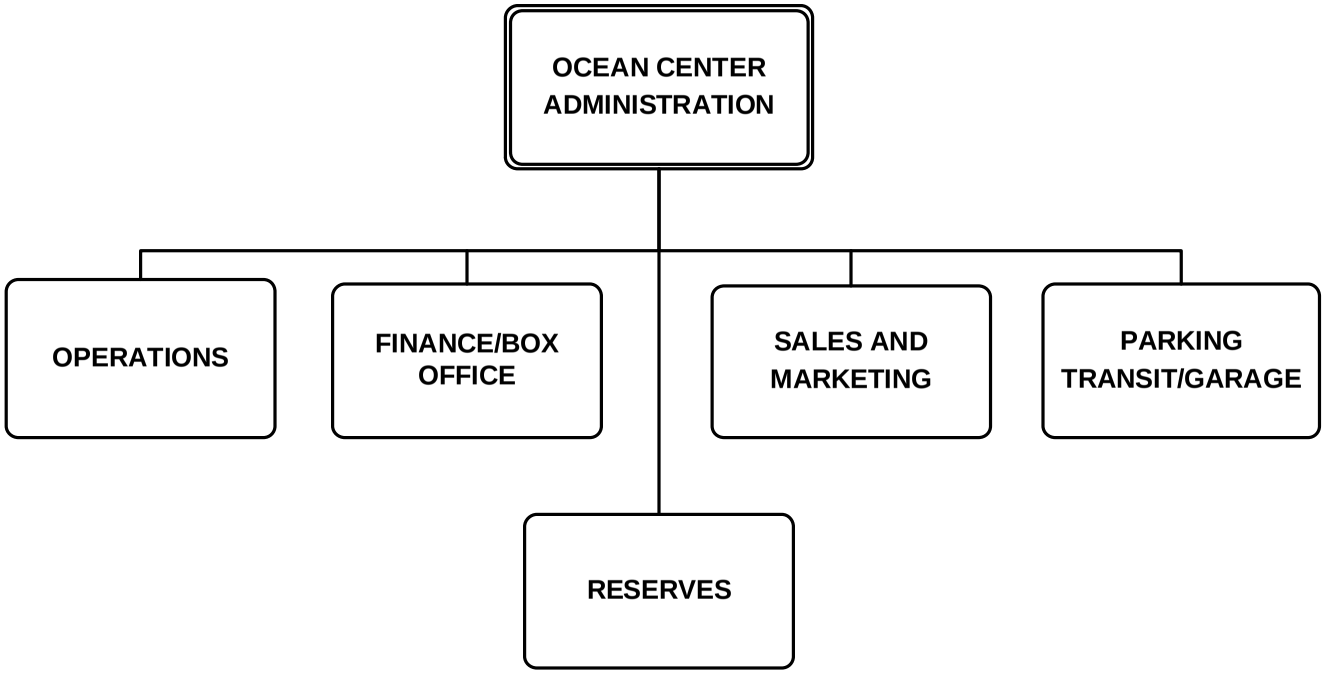
Department: Ocean Center

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Finance/Box Office	136,059	117,185	119,437	120,237
Ocean Center Administration	1,111,728	1,551,204	1,073,406	2,304,630
Ocean Center Operations	2,664,932	2,907,902	2,692,038	2,960,824
Parking/Operations	1,410,559	2,292,420	2,226,020	2,817,197
Sales and Marketing	594,442	664,134	868,590	1,054,360
Total Expenditures	**$5,917,720**	**$7,532,845**	**$6,979,491**	**$9,257,248**
Expenditures by Category				
Personal Services	1,848,082	1,799,807	1,700,556	1,901,817
Operating Expenses	3,549,972	3,900,850	4,058,454	4,329,883
Capital Outlay	7,535	31,000	41,867	92,375
Subtotal Operating Expenditures	**$5,405,588**	**$5,731,657**	**$5,800,877**	**$6,324,075**
Capital Improvements	2,514	0	0	210,000
Debt Service	256,122	963,487	960,487	968,759
Interfund Transfers	253,496	644,000	218,127	1,754,414
Reserves	0	193,701	0	0
Subtotal Other Operating Expenses	**$512,131**	**$1,801,188**	**$1,178,614**	**$2,933,173**
Total Operating Expenditures	**$5,917,720**	**$7,532,845**	**$6,979,491**	**$9,257,248**
Net Expenditures	**$5,917,720**	**$7,532,845**	**$6,979,491**	**$9,257,248**
Expenditures by Fund				
Ocean Center	$4,507,161	$5,240,425	$4,753,471	$6,440,051
Parking Garage	$1,410,559	$2,292,420	$2,226,020	$2,817,197

Number of Full Time Positions	42.00	42.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	42.50	42.50

Mission: To generate economic impact for the community, improve the quality of life, operate efficiently, and provide a positive experience.

OCEAN CENTER



Ocean Center

Department: Ocean Center

Activity: Finance/Box Office

1301500

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	72,249	72,942	70,596	72,074
Operating Expenses	63,810	44,243	48,841	48,163
Subtotal Operating Expenditures	**$136,059**	**$117,185**	**$119,437**	**$120,237**
Total Operating Expenditures	**$136,059**	**$117,185**	**$119,437**	**$120,237**
Net Expenditures	**$136,059**	**$117,185**	**$119,437**	**$120,237**
Expenditures by Fund				
Ocean Center	$136,059	$117,185	$119,437	$120,237

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Provide efficient, convenient, and quality customer service to Ocean Center patrons in ticket selection through the use of a computerized ticketing system and a full service Business Center to meet the needs of the traveling business person

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Box Office Sales	413,500.00	310,000.00	325,000.00

Highlights

The Ocean Center Finance/Box Office activity coordinates all event ticket sales activities and provides accurate and timely reporting to accounting personnel as part of the promoter settlement process for events. In addition, this activity also serves as the central collection point for deposits made to the County's depository bank not only for ticket sales but also other Ocean Center and Parking Garage receipts. It also serves as a business center providing and selling supplies and business services to clients using the Ocean Center for events and conferences. The activity can also provide UPS pickup service, exhibitor parking passes, and take applications for exhibitor utility and internet services. Its one-stop business service convenience offered to convention participants enhances and makes comfortable convention participants experiences while attending functions at the Ocean Center.

Ocean Center

Department: Ocean Center

Activity: Ocean Center Administration

OC_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	364,470	357,673	411,389	363,236
Operating Expenses	493,763	418,155	437,890	485,635
Capital Outlay	0	6,000	6,000	0
Subtotal Operating Expenditures	**$858,233**	**$781,828**	**$855,279**	**$848,871**
Interfund Transfers	253,496	644,000	218,127	1,455,759
Reserves	0	125,376	0	0
Subtotal Other Operating Expenses	**$253,496**	**$769,376**	**$218,127**	**$1,455,759**
Total Operating Expenditures	**$1,111,728**	**$1,551,204**	**$1,073,406**	**$2,304,630**
Net Expenditures	**$1,111,728**	**$1,551,204**	**$1,073,406**	**$2,304,630**
Expenditures by Fund				
Ocean Center	$1,111,728	$1,551,204	$1,073,406	$2,304,630

Number of Full Time Positions	6.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	5.00

Key Objectives

1. Market the Ocean Center as a convention and trade show venue in order to provide a positive economic impact for Volusia County

2. Book food functions and consumer shows for the enjoyment of the residents of Volusia County

3. Book entertainment concerts and sports events for the enjoyment of the residents of Volusia County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of conventions/trade shows	18.00	15.00	15.00
2. Number of consumer shows/food functions	18.00	14.00	18.00
3. Number of concerts/sporting events/family entertainment	14.00	18.00	18.00

Highlights

The Ocean Center Administration activity is responsible for the overall planning, directing and control of the Ocean Center and Parking Garage policies and procedures. Staff works closely with tourism officials, other governmental entities, and private industry interests in the strategic development of the core Daytona Beach tourism district to attract and provide various convention, entertainment, sports, and learning opportunities for visitors and residents alike. In FY 2010-11, one position was transferred to the Sales and Marketing division.

Ocean Center

Department: Ocean Center

Activity: Ocean Center Operations

OCEAN_OPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	980,171	956,606	882,848	1,016,691
Operating Expenses	1,678,892	1,935,296	1,792,023	1,791,758
Capital Outlay	3,355	16,000	17,167	92,375
Subtotal Operating Expenditures	**$2,662,418**	**$2,907,902**	**$2,692,038**	**$2,900,824**
Capital Improvements	2,514	0	0	60,000
Subtotal Other Operating Expenses	**$2,514**	**$0**	**$0**	**$60,000**
Total Operating Expenditures	**$2,664,932**	**$2,907,902**	**$2,692,038**	**$2,960,824**
Net Expenditures	**$2,664,932**	**$2,907,902**	**$2,692,038**	**$2,960,824**
Expenditures by Fund				
Ocean Center	$2,664,932	$2,907,902	$2,692,038	$2,960,824

Number of Full Time Positions	22.00	22.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	22.50	22.50

Key Objectives

1. Provide safe and comfortable facilities for lessees who attend various events

2. Provide safe and comfortable facilities for patrons who attend various events

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of event days facility utilized	239.00	216.00	215.00
2. Number of attendance	301,014.00	275,000.00	275,000.00

Highlights

The Operations activity provides functions such as, set-up, engineering, building access monitoring, on-going show support, tear-down, and post event clean-up that support conventions, trade shows, concerts, and sporting events. Operations also is responsible for year-round maintenance and repair of the building and the its exterior grounds.

Department: Ocean Center

Activity: Parking/Operations

PARKING

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	114,511	107,866	107,434	106,671
Operating Expenses	1,035,746	1,143,742	1,139,399	1,293,112
Capital Outlay	4,180	9,000	18,700	0
Subtotal Operating Expenditures	**$1,154,437**	**$1,260,608**	**$1,265,533**	**$1,399,783**
Capital Improvements	0	0	0	150,000
Debt Service	256,122	963,487	960,487	968,759
Interfund Transfers	0	0	0	298,655
Reserves	0	68,325	0	0
Subtotal Other Operating Expenses	**$256,122**	**$1,031,812**	**$960,487**	**$1,417,414**
Total Operating Expenditures	**$1,410,559**	**$2,292,420**	**$2,226,020**	**$2,817,197**
Net Expenditures	**$1,410,559**	**$2,292,420**	**$2,226,020**	**$2,817,197**
Expenditures by Fund				
Parking Garage	$1,410,559	$2,292,420	$2,226,020	$2,817,197

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Highlights

Parking Operations handles management and operational responsibilities for the garage parking facility, and both the South and West surface lots. A user fee is collected for daily, monthly, and various validation-type parking. The operation provides parking for those attending events/activities at the Ocean Center, the Peabody Auditorium and Main Street and those who work or patronize the Ocean Walk Shoppes, movies, and the beach.

Ocean Center

Department: Ocean Center

Activity: Sales and Marketing

1301400

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	316,681	304,720	228,289	343,145
Operating Expenses	277,761	359,414	640,301	711,215
Subtotal Operating Expenditures	**$594,442**	**$664,134**	**$868,590**	**$1,054,360**
Total Operating Expenditures	**$594,442**	**$664,134**	**$868,590**	**$1,054,360**
Net Expenditures	**$594,442**	**$664,134**	**$868,590**	**$1,054,360**
Expenditures by Fund				
Ocean Center	$594,442	$664,134	$868,590	$1,054,360

Number of Full Time Positions	6.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	7.00

Key Objectives

1. Increase number of bookings and total event days

2. Market Daytona Beach area as an attractive and affordable convention destination generating positive economic impact

3. Market the expanded Ocean Center

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of event days facility is utilized	239.00	216.00	215.00
2. Number of events held	82.00	73.00	65.00
3. Convention and Trade shows held	18.00	15.00	15.00

Highlights

The Sales & Marketing activity is responsible for attracting and booking events and convention business for use of the Ocean Center. Its primary focus is to attract conventions and trade shows, because these events generate a positive economic impact on the Volusia County community. This year's marketing program has been increased by $346,725 for promotional advertising in order to focus on three primary market niches; Religious, Competitive Arts and Florida Associations. We will continue to improve our sales tools including internet web site, photography, video, direct marketing, brochures and Familiarization tours. With the addition of the Marketing Director's position we will take a more intensive approach to the sales effort while constantly evaluating new creative methods of applying best practices to the sales effort. We will continue to constantly evaluate the tradeshows we attend and the sales missions we initiate to make them productive.

The FY 2011-12 budget includes $40,700 carry forward funding from FY 2010-11 for a new turn key integrated modular event management booking and tracking system and related computer server for the Sales and Marketing division with ability to expand its capabilities to operations, finance, and reporting. In FY 2010-11, one position was transferred from the Administration division.

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Office of the CFO

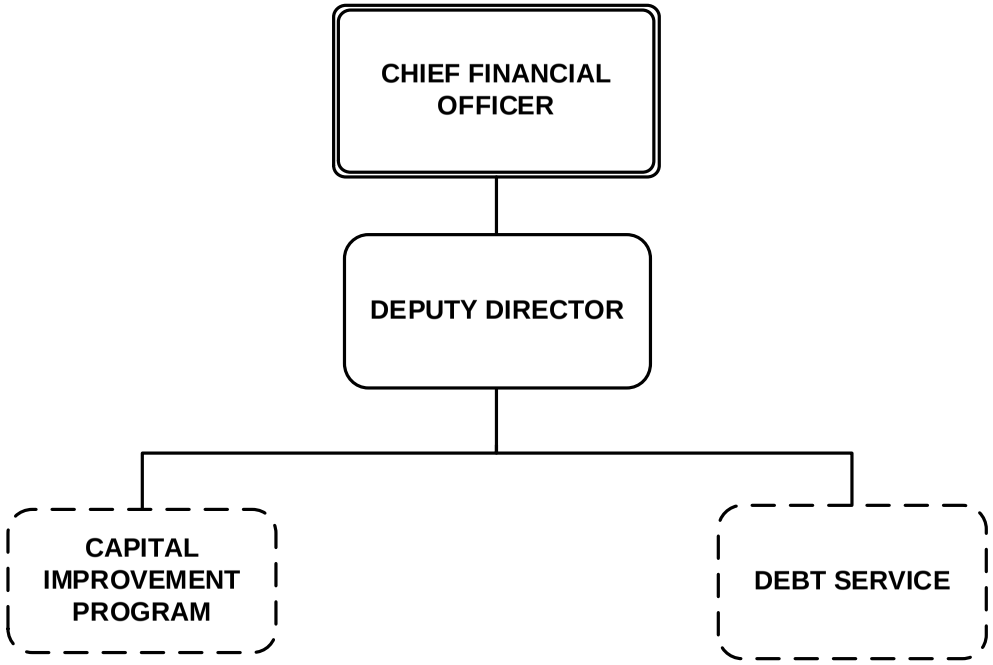
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
CFO	345,116	282,104	196,214	235,627
Total Expenditures	**$345,116**	**$282,104**	**$196,214**	**$235,627**
Expenditures by Category				
Personal Services	539,366	479,446	398,306	449,265
Operating Expenses	23,229	27,281	22,531	24,113
Capital Outlay	1,267	0	0	0
Subtotal Operating Expenditures	**$563,863**	**$506,727**	**$420,837**	**$473,378**
Total Operating Expenditures	**$563,863**	**$506,727**	**$420,837**	**$473,378**
Reimbursements	(218,747)	(224,623)	(224,623)	(237,751)
Net Expenditures	**$345,116**	**$282,104**	**$196,214**	**$235,627**
Expenditures by Fund				
General	$345,116	$282,104	$196,214	$235,627

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Mission: To professionally and responsibly manage the financial affairs of Volusia County, to protect and further the county's strong financial position, and to effectively and efficiently manage the delivery of administrative service functions within the county focusing on ways to enhance service and reduce costs.

FINANCIAL AND ADMINISTRATIVE SERVICES
OFFICE OF THE CHIEF FINANCIAL OFFICER



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Office of the CFO

Department: Financial and Administrative Services

Activity: CFO

CFO

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	539,366	479,446	398,306	449,265
Operating Expenses	23,229	27,281	22,531	24,113
Capital Outlay	1,267	0	0	0
Subtotal Operating Expenditures	**$563,863**	**$506,727**	**$420,837**	**$473,378**
Total Operating Expenditures	**$563,863**	**$506,727**	**$420,837**	**$473,378**
Reimbursements	(218,747)	(224,623)	(224,623)	(237,751)
Net Expenditures	**$345,116**	**$282,104**	**$196,214**	**$235,627**
Expenditures by Fund				
General	$345,116	$282,104	$196,214	$235,627

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Highlights

The Office of the Chief Financial Officer heads the Financial and Administrative Services Department. Divisions in the department provide administrative and operational support services to both internal and external customers. The divisions are: Accounting, Central Services, Information Technology, Management and Budget, Personnel, Purchasing, and Revenue. Activities managed by the divisions include: accounting, tax collection, county cashier, treasury, billing, collection, financial planning, countywide capital improvement program, data warehousing and distribution, communications and 800 MHz radios, budget, grants, Value Adjustment Board, employee benefit administration, risk management, purchase of goods and services, and contract management. Additional departmental responsibilities include maintenance, repair and renovation of county facilities, along with maintenance and replacement of county vehicles.

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Office of the Sheriff

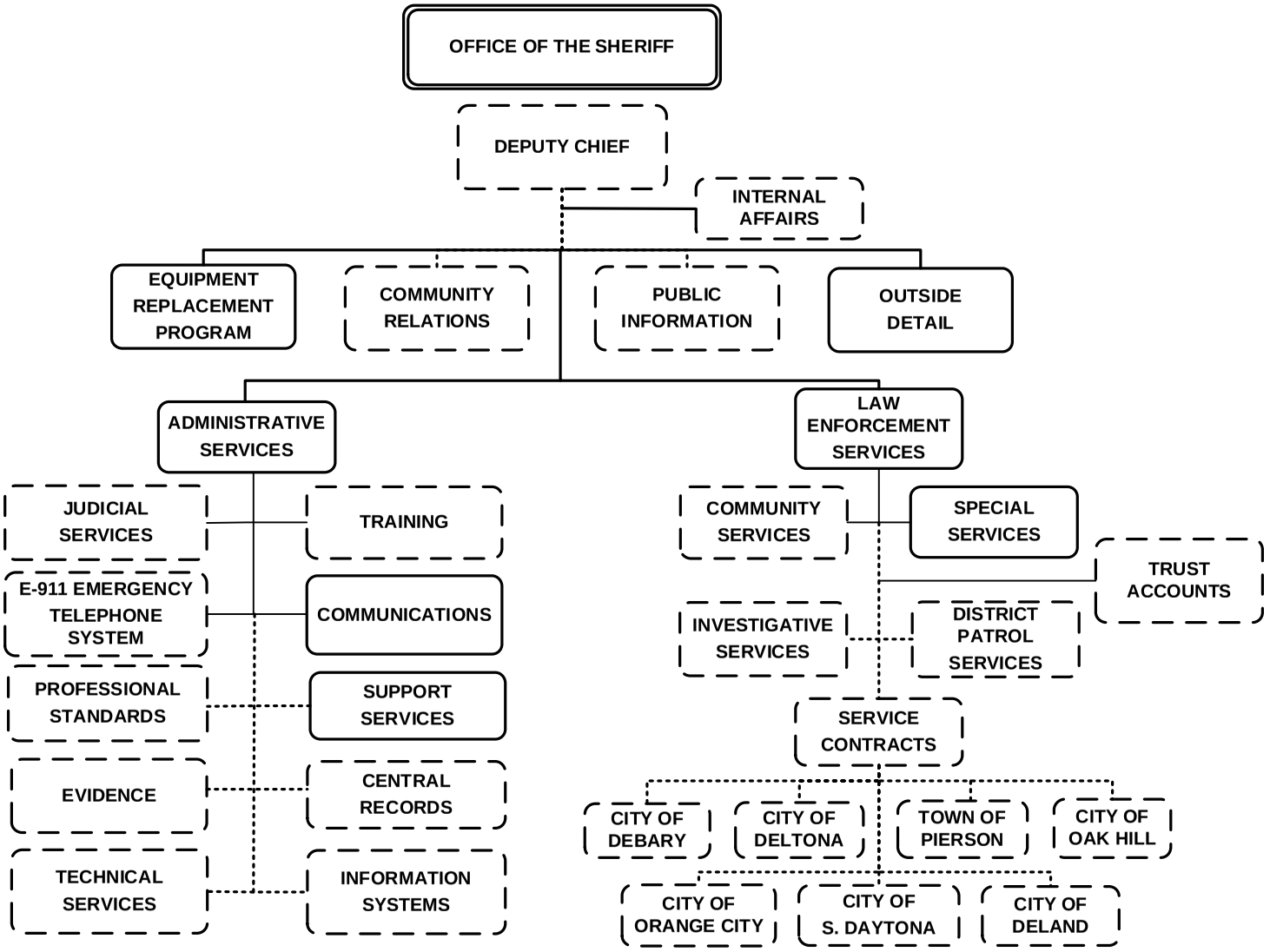
Department: Office of the Sheriff

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administrative Services	16,906,624	16,740,874	16,542,460	16,384,601
Communications	10,735,210	15,639,099	10,743,420	16,317,656
Enforcement Services	24,421,839	24,341,936	25,429,951	27,358,250
Equipment Replacement Program	2,843,998	2,632,158	2,554,955	2,455,654
Outside Detail	427,362	595,170	513,032	573,160
Special Services	10,851,812	8,075,756	7,740,538	8,779,491
Support Services	2,055,786	1,907,133	1,764,718	1,723,986
Total Expenditures	**$68,242,631**	**$69,932,126**	**$65,289,074**	**$73,592,798**
Expenditures by Category				
Personal Services	51,778,802	52,281,058	51,545,080	53,141,128
Operating Expenses	12,724,403	12,739,326	13,676,368	13,363,787
Capital Outlay	6,476,613	2,489,524	2,770,953	2,159,625
Subtotal Operating Expenditures	**$70,979,818**	**$67,509,908**	**$67,992,401**	**$68,664,540**
Capital Improvements	281,425	700,000	700,000	12,000
Interfund Transfers	2,241,755	1,679,358	1,869,981	1,301,161
Reserves	0	5,314,328	0	5,309,320
Subtotal Other Operating Expenses	**$2,523,180**	**$7,693,686**	**$2,569,981**	**$6,622,481**
Total Operating Expenditures	**$73,502,998**	**$75,203,594**	**$70,562,382**	**$75,287,021**
Reimbursements	(5,260,368)	(5,271,468)	(5,273,308)	(1,694,223)
Net Expenditures	**$68,242,631**	**$69,932,126**	**$65,289,074**	**$73,592,798**
Expenditures by Fund				
E-911 Emergency Telephone System	$2,444,546	$7,567,652	$2,910,726	$6,590,849
Federal Forfeiture Sharing Justice	$488,463	$803,180	$1,075,146	$1,496,714
Federal Forfeiture Sharing Treasury	$0	$6,304	$2,649	$1,834
General	$38,243,388	$34,593,130	$33,405,099	$38,518,898
Law Enforcement Trust	$720,064	$947,566	$676,703	$363,475
Municipal Service District	$26,346,170	$26,014,294	$27,218,751	$26,621,028

Number of Full Time Positions	742.00	784.00
Number of Part Time Positions	168.00	132.00
Number of Full Time Equivalent Positions	826.00	837.68

Mission: To serve the residents of Volusia County by enforcing all laws, providing for the safety and protection of public and property, and providing court security and civil process while maintaining cost-efficient, professional and pro-active law enforcement services through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention programs and volunteer services. Maximum public participation is encouraged to establish the service of delivery needs of each community.

OFFICE OF THE SHERIFF



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Office of the Sheriff

Department: Office of the Sheriff

Activity: Administrative Services

SHERIFF_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	14,107,974	13,981,359	13,663,856	14,137,195
Operating Expenses	2,166,141	2,010,984	2,276,156	2,223,098
Capital Outlay	364,850	168,645	225,165	12,650
Subtotal Operating Expenditures	**$16,638,965**	**$16,160,988**	**$16,165,177**	**$16,372,943**
Capital Improvements	47,529	700,000	700,000	0
Interfund Transfers	1,571,288	863,995	1,028,922	525,167
Reserves	0	367,050	0	1,180,714
Subtotal Other Operating Expenses	**$1,618,818**	**$1,931,045**	**$1,728,922**	**$1,705,881**
Total Operating Expenditures	**$18,257,783**	**$18,092,033**	**$17,894,099**	**$18,078,824**
Reimbursements	(1,351,159)	(1,351,159)	(1,351,639)	(1,694,223)
Net Expenditures	**$16,906,624**	**$16,740,874**	**$16,542,460**	**$16,384,601**
Expenditures by Fund				
Federal Forfeiture Sharing Justice	$488,463	$803,180	$1,075,146	$1,496,714
Federal Forfeiture Sharing Treasury	$0	$6,304	$2,649	$1,834
General	$14,889,813	$14,154,829	$13,953,409	$14,197,923
Law Enforcement Trust	$720,064	$947,566	$676,703	$363,475
Municipal Service District	$808,284	$828,995	$834,553	$324,655

Number of Full Time Positions	232.00	240.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	232.00	240.00

Key Objectives

1. Investigate 100% of citizen complaints within 45 days; complete background investigations and internal investigations in a timely manner

2. Effectively disseminate information from the VCSO Public Information Office to the media and public regarding criminal cases, arrests and newsworthy events and programs

3. Manage and oversee Evidence process pursuant to state and federal laws

4. Provide services as required to meet the increasing demand for the transportation/movement of prisoners through the Judicial process

5. Provide cost efficient extradition services as requested by the State Attorney's Office and the Courts

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Citizen Complaint Resolutions	49.00	50.00	50.00
2. Number of News releases disseminated to public/media	233.00	250.00	250.00
3. Number of Staff inspections by Professional Standards	4.00	10.00	5.00
4. Number of prisoners handled	21,241.00	22,969.00	22,393.00
5. Number of prisoners transported	17,148.00	18,581.00	18,115.00

Office of the Sheriff

Department: Office of the Sheriff

Highlights

The Administrative Division includes the Office of the Sheriff, Office of the Chief Deputy, Administrative Services (finance, travel/printing, inventory, grants, payroll and personnel), Professional Standards, Internal Affairs, Special Projects, and Public Information. During FY 2010-11, one Evidence Technician was added and two positions were moved to Enforcement Services. Operating and personnel costs for the Evidence Unit, Information Services Unit, and Central Records Unit are also budgeted to this account. In October 2011, county-wide consolidated dispatch was added to the General Fund. To support the operation of the central dispatch center, eight new positions were added to the Administration account. Law Enforcement assigned to Judicial Services are responsible for security in Circuit and County Courts, transporting and guarding prisoners to and from these courts and the extradition of prisoners to Volusia County. The Civil Section is responsible for the service of subpoenas, writs, and other official court papers. Twelve non-sworn Civilian Process Servicer positions are allocated to deliver all non-enforceable writs. Pursuant to state and federal guidelines, forfeited and confiscated trust funds have been classified as special revenue funds. The Law Enforcement Trust Fund revenues are primarily generated from locally confiscated drug money. The Federal Forfeiture Sharing Justice Trust (U.S. Department of Justice) revenues are in cooperation with the Drug Enforcement Agency while the Federal Forfeiture Sharing Treasury Trust revenues are in cooperation with the U.S. Department of Customs and the U.S. Coast Guard. These three funds have been used to purchase new technology, replace equipment, Homeland Security, donations to local not-for-profit organizations, training and facility improvement.

COMMUNICATIONS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	7,948,598	8,311,133	7,537,319	9,333,287
Operating Expenses	4,864,876	4,714,874	5,523,580	2,045,021
Capital Outlay	573,898	171,369	188,076	34,748
Subtotal Operating Expenditures	**$13,387,372**	**$13,197,376**	**$13,248,975**	**$11,413,056**
Capital Improvements	3,393	0	0	0
Interfund Transfers	665,363	815,363	815,363	775,994
Reserves	0	4,947,278	0	4,128,606
Subtotal Other Operating Expenses	**$668,756**	**$5,762,641**	**$815,363**	**$4,904,600**
Total Operating Expenditures	**$14,056,128**	**$18,960,017**	**$14,064,338**	**$16,317,656**
Reimbursements	(3,320,918)	(3,320,918)	(3,320,918)	0
Net Expenditures	**$10,735,210**	**$15,639,099**	**$10,743,420**	**$16,317,656**
Expenditures by Fund				
E-911 Emergency Telephone System	$2,444,546	$7,567,652	$2,910,726	$6,590,849
General	$5,734,926	$5,782,441	$5,543,688	$9,726,807
Municipal Service District	$2,555,738	$2,289,006	$2,289,006	$0

Number of Full Time Positions	134.00	161.00
Number of Part Time Positions	2.00	11.00
Number of Full Time Equivalent Positions	135.00	162.98

Key Objectives

1. Provide uninterrupted 24-hour, 7-day a week emergency communication services in support of the Sheriff's Office, Beach Services, EVAC, Fire Services, and VOTRAN

2. Receive and process all calls for services in a timely and professional manner

3. Receive and dispatch E-911 calls in an efficient manner and ensure that the E-911 database is updated in a correct and timely manner

4. Ensure that all Public Safety Answering Points meet state guidelines for 90% of E-911 calls answered within 10 seconds

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of calls for service processed	917,454.00	973,550.00	899,104.00
2. Number of telephone calls handled	994,865.00	957,022.00	994,865.00
3. Receive and Dispatch E-911 calls in an efficient manner and ensure that the E-911 database is updated in a correct and timely manner	256,562.00	335,269.00	368,795.00
4. Ensure that all Public Safety Answering Points (PSAPs) meet state guidelines for 90% of E-911 calls answered within ten seconds	298,569.00	328,425.00	361,268.00

Office of the Sheriff

Department: Office of the Sheriff

Highlights

The Emergency 911 System was activated on December 5, 1983. In October 2011, the final consolidation of the E911 dispatch system will occur. As a result of the county-wide consolidation, all dispatch of law enforcement, EMS and fire response will be managed by the County of Volusia and the Volusia County Sheriff's Office as the single Public Safety Answering Point in Volusia County. On-going responsibilities associated with the maintenance of the system includes review and revision of operating protocols, maintenance of the database by which calls are correctly routed by the computer system, and the development of public information programs for various civic groups. The system is funded through a .41 cents per month telephone line service charge collected on monthly phone bills and a .50 cents per month charge on cellular phones. In April 2011, the Volusia County Council voted to transfer all expenses associated with county-wide emergency communications consolidation into the county's General Fund. As a result of consolidated dispatch, the Sheriff's Office is no longer charging the Municipal Service District and Fire Fund for Communications, therefore there is no longer a reimbursement in the FY 2011-12 Budget. To provide the new centralized service, twenty-six (26) telecommunicator positions have been added to the VCSO communications unit bringing the total number of telecommunicator personnel to 150.

Office of the Sheriff

Department: Office of the Sheriff

Activity: Enforcement Services

SHERIFF_ENF

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	21,100,832	20,989,561	21,763,141	20,993,726
Operating Expenses	3,221,368	3,344,795	3,477,429	6,170,165
Capital Outlay	94,536	7,580	163,685	194,359
Subtotal Operating Expenditures	**$24,416,736**	**$24,341,936**	**$25,404,255**	**$27,358,250**
Interfund Transfers	5,103	0	25,696	0
Subtotal Other Operating Expenses	**$5,103**	**$0**	**$25,696**	**$0**
Total Operating Expenditures	**$24,421,839**	**$24,341,936**	**$25,429,951**	**$27,358,250**
Net Expenditures	**$24,421,839**	**$24,341,936**	**$25,429,951**	**$27,358,250**
Expenditures by Fund				
General	$5,095,990	$5,083,108	$4,880,660	$4,900,202
Municipal Service District	$19,325,849	$19,258,828	$20,549,291	$22,458,048

Number of Full Time Positions	284.00	294.00
Number of Part Time Positions	8.00	8.00
Number of Full Time Equivalent Positions	288.00	298.00

Key Objectives

1. Maintain established district substations and a total community based policing concept

2. Reduce per capita Index crimes (major crimes)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of calls for service received based on calendar year	302,482.00	330,000.00	330,000.00
2. Number of index crimes per 100,000 residents based on a calendar year	2,832.45	2,900.00	2,900.00

Highlights

Law Enforcement Services (LES) within the Law Enforcement Services Division is responsible for all functions associated with uniform patrol and criminal investigations. Calls for service range from emergencies, crimes in progress and major case investigations, to routine complaint taking and traffic stops. In addition to manning five district substations and the central Operations Center, LES is responsible for patrol/investigative services for the contracted cities of Deltona, DeBary and the Town of Pierson. Also included in the Law Enforcement Services Division are the Community Services, Technical Services (Fingerprints), Special Services, and Investigative Services units. In FY 2011-12 departmental service charges have been moved from the Municipal Service District Nondepartmental Activity to the associated departments. The associated change of $2.4M is reflected within the operating expenses of this activity. During FY 2010-11, two Deputy positions were reallocated to Investigations and four new Deputy positions were added for the City of Deltona contract. The FY 2011-12 budget includes the recently acquired City of Oakhill contract which adds 4 Deputy positions.

Department: Office of the Sheriff

Activity: Equipment Replacement Program

4002400

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	638,099	616,600	539,397	616,500
Capital Outlay	2,205,899	2,015,558	2,015,558	1,839,154
Subtotal Operating Expenditures	**$2,843,998**	**$2,632,158**	**$2,554,955**	**$2,455,654**
Total Operating Expenditures	**$2,843,998**	**$2,632,158**	**$2,554,955**	**$2,455,654**
Net Expenditures	**$2,843,998**	**$2,632,158**	**$2,554,955**	**$2,455,654**
Expenditures by Fund				
General	$942,541	$806,825	$797,825	$592,668
Municipal Service District	$1,901,457	$1,825,333	$1,757,130	$1,862,986

Highlights

The Sheriff's Office Equipment Replacement Program includes both vehicle and computer/technology replacement. In FY 2010-11, outstanding debt service on Sheriff's vehicles was refinanced in the 2009A Capital Improvement Bond. Debt service for this will end on 10/1/14. Transfers to Debt Service (see Administrative Services, page F - 239) represent the principal and interest expenses associated with those items financed in previous years. Current vehicle and equipment purchases are not financed (they are pay-as-you-go).

Computers, hardware, and network equipment are centrally purchased and expensed in this activity. In order to ensure the efficiency and performance of Sheriff's Office personnel, the Information Systems Unit manages 500+ personal computers and 400+ Mobile Data Computers (MDC). Additionally, this activity will be responsible for the EVAC billing system and connectivity to all Fire Stations and Police agencies within the county.

Office of the Sheriff

Department: Office of the Sheriff

Activity: Outside Detail

4009999

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	427,362	595,170	513,032	573,160
Subtotal Operating Expenditures	**$427,362**	**$595,170**	**$513,032**	**$573,160**
Total Operating Expenditures	**$427,362**	**$595,170**	**$513,032**	**$573,160**
Net Expenditures	**$427,362**	**$595,170**	**$513,032**	**$573,160**
Expenditures by Fund				
General	$427,362	$595,170	$513,032	$573,160

Key Objectives

1. Provide requested law enforcement services to governmental, public and private organizations during off duty hours

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of outside details assigned	341.00	400.00	400.00

Highlights

This revolving account allows Deputies to perform law enforcement duties for private and public organizations outside the structure of the Sheriff's Office. The users of this service are billed an hourly rate to cover the costs of services provided.

Office of the Sheriff

Department: Office of the Sheriff

Activity: Special Services

SHERIFF_SPECIAL

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	6,960,500	7,093,492	6,926,439	7,069,667
Operating Expenses	1,280,435	1,458,783	1,291,553	1,634,355
Capital Outlay	3,199,168	122,872	123,297	75,469
Subtotal Operating Expenditures	**$11,440,103**	**$8,675,147**	**$8,341,289**	**$8,779,491**
Total Operating Expenditures	**$11,440,103**	**$8,675,147**	**$8,341,289**	**$8,779,491**
Reimbursements	(588,291)	(599,391)	(600,751)	0
Net Expenditures	**$10,851,812**	**$8,075,756**	**$7,740,538**	**$8,779,491**
Expenditures by Fund				
General	$9,712,572	$6,904,994	$6,582,642	$7,471,891
Municipal Service District	$1,139,240	$1,170,762	$1,157,896	$1,307,600

Number of Full Time Positions	77.00	74.00
Number of Part Time Positions	158.00	113.00
Number of Full Time Equivalent Positions	156.00	121.70

Key Objectives

1. Provide efficient medical transport for accident victims

2. Reduce boating accidents through enforcement of boating safety laws

3. Increase the number of students participating in the DARE Program in Volusia County schools

4. Maintain and expand volunteer participation in the Citizen Observer , Chaplain, Citizen Volunteer and Victims Advocate Programs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of medical transports	109.00	180.00	225.00
2. Number of boat citations issued	698.00	720.00	750.00
3. Number of classroom instruction sessions provided by School Resource Deputies	528.00	560.00	590.00
4. Number of civilian volunteers	243.00	265.00	285.00

Highlights

Under the direction of the Law Enforcement Services Division, the Special Services Section encompasses a number of specialized law enforcement units that operate throughout Volusia County. Among the units under Special Services are the Aviation Unit, Marine Unit, Range Unit, Prisoner Transport/Reserve Deputy Unit, Traffic Unit, Bomb Disposal Unit, Honor Guard, Breath Alcohol Testing (BAT) Unit, Dive Unit, and K-9 Unit. Following the events of September 11, 2001, the Sheriff's Office accepted responsibility for law enforcement services at the Daytona Beach International Airport (DBIA). Community Services encompasses a number of important community oriented programs including: School Crossing Guards, School Resource Deputy Program, Police Athletic League (PAL), Chaplain Program, Victim Advocates Program, Citizens Observer Program (COP), and the Citizen Volunteer Auxiliary Program (CVAP). The majority of the Community Services programs operate under the direct supervision of the district commanders and are fully integrated into all the local communities. Three full-time and forty five part-time positions were deleted from this activity during FY 2010-11. This reaches the County Council goal of eliminating seventy three School Crossing Guard positions.

Office of the Sheriff

Department: Office of the Sheriff

Activity: Support Services

SHERIFF_SUPP

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,233,535	1,310,343	1,141,293	1,034,093
Operating Expenses	553,485	593,290	568,253	674,648
Capital Outlay	38,262	3,500	55,172	3,245
Subtotal Operating Expenditures	**$1,825,283**	**$1,907,133**	**$1,764,718**	**$1,711,986**
Capital Improvements	230,503	0	0	12,000
Subtotal Other Operating Expenses	**$230,503**	**$0**	**$0**	**$12,000**
Total Operating Expenditures	**$2,055,786**	**$1,907,133**	**$1,764,718**	**$1,723,986**
Net Expenditures	**$2,055,786**	**$1,907,133**	**$1,764,718**	**$1,723,986**
Expenditures by Fund				
General	$1,440,184	$1,265,763	$1,133,843	$1,056,247
Municipal Service District	$615,602	$641,370	$630,875	$667,739

Number of Full Time Positions	15.00	15.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	15.00	15.00

Key Objectives

1. Safely and efficiently manage evidence

2. Conduct firearms instruction and training for all relevant personnel and range supervision for individuals from other agencies

3. Coordinate all mandatory and other in-house Sheriff¿s Office training sessions

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Evidence items received	29,450.00	32,395.00	35,635.00
2. Evidence items handled	48,406.00	53,246.00	58,572.00
3. Number of annual hours of use at the Volusia County Sheriff's Office Firing Range	31,641.00	34,695.00	38,050.00
4. Number of annual hours of use at the Volusia County Sheriff's Office Defensive Tactics Room	287.00	301.00	316.00
5. Number of annual hours of use at the Volusia County Sheriff's Office Emergency Vehicle Operations Course	1,501.00	1,576.00	1,654.00

Highlights

Created in FY 2004, the Support Services Division oversees the management of the Evidence Unit, Information Systems Unit, Communications/E911 Section, Fleet Management, and Facility Management.

Under the command of the Support Services Division, the Training Section focuses exclusively on the skill development and training of law enforcement personnel with particular emphasis on courses in law, firearm use and safety, emergency vehicle operation and self-defense tactics. New deputies are required to complete seventeen weeks of intensive classroom and field training to ensure job proficiency prior to permanent assignment.

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Parks Recreation and Culture

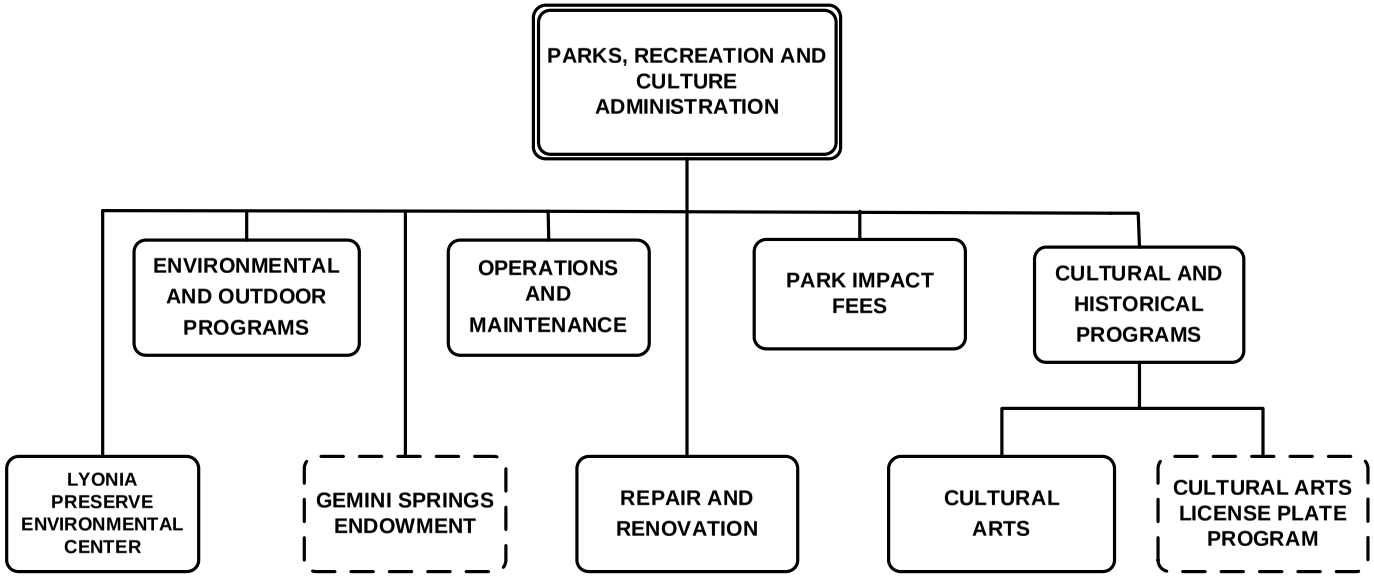
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Parks Administration	261,215	417,667	273,106	399,867
Parks Cultural Arts	704,714	611,758	614,025	611,758
Parks Environmental And Outdoor Programs	1,007,608	1,278,254	1,229,988	1,314,900
Parks Historic Programs	496,163	626,226	528,184	515,540
Parks Impact Fees	288,655	3,331,926	200,000	3,793,416
Parks Lyonia Preserve Environmental Center	305,448	306,317	308,385	310,583
Parks Operations & Maintenance	5,081,014	4,902,887	4,472,019	4,933,385
Parks Repair And Renovation	74,731	179,673	411,980	578,257
Total Expenditures	**$8,219,548**	**$11,654,708**	**$8,037,687**	**$12,457,706**
Expenditures by Category				
Personal Services	4,447,643	4,215,234	4,110,601	4,228,467
Operating Expenses	4,444,157	4,903,037	4,462,389	4,637,417
Capital Outlay	79,505	63,500	94,990	65,800
Subtotal Operating Expenditures	**$8,971,305**	**$9,181,771**	**$8,667,980**	**$8,931,684**
Capital Improvements	152,737	537,000	547,307	969,146
Grants and Aids	704,714	611,758	614,025	636,758
Interfund Transfers	200,000	0	0	0
Reserves	0	3,115,804	0	3,472,848
Subtotal Other Operating Expenses	**$1,057,451**	**$4,264,562**	**$1,161,332**	**$5,078,752**
Total Operating Expenditures	**$10,028,756**	**$13,446,333**	**$9,829,312**	**$14,010,436**
Reimbursements	(1,809,208)	(1,791,625)	(1,791,625)	(1,552,730)
Net Expenditures	**$8,219,548**	**$11,654,708**	**$8,037,687**	**$12,457,706**
Expenditures by Fund				
Gemini Springs Endowment	$0	$103,878	$5,000	$104,747
General	$6,059,885	$6,390,139	$6,003,922	$6,851,830
Municipal Service District	$1,871,008	$1,828,765	$1,828,765	$1,707,713
Park Impact Fees-County	$66,402	$1,950,426	$0	$1,922,824
Park Impact Fees-Zone 1 (Northeast)	$200,000	$345,602	$0	$810,992
Park Impact Fees-Zone 2 (Southeast)	$0	$374,653	$0	$380,359
Park Impact Fees-Zone 3 (Southwest)	$22,254	$16,065	$200,000	$20,315
Park Impact Fees-Zone 4 (Northwest)	$0	$645,180	$0	$658,926

Number of Full Time Positions	75.00	74.00
Number of Part Time Positions	203.00	201.00
Number of Full Time Equivalent Positions	107.75	106.27

Mission: To provide ecological, cultural and outdoor experiences through a wide variety of parks, trails and unique resources to our community and visitors.

COMMUNITY SERVICES
PARKS, RECREATION AND CULTURE DIVISION



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Administration

PARKS_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	345,820	339,859	340,914	336,783
Operating Expenses	27,421	90,956	44,218	49,182
Subtotal Operating Expenditures	**$373,241**	**$430,815**	**$385,132**	**$385,965**
Reserves	0	98,878	0	99,747
Subtotal Other Operating Expenses	**$0**	**$98,878**	**$0**	**$99,747**
Total Operating Expenditures	**$373,241**	**$529,693**	**$385,132**	**$485,712**
Reimbursements	(112,026)	(112,026)	(112,026)	(85,845)
Net Expenditures	**$261,215**	**$417,667**	**$273,106**	**$399,867**
Expenditures by Fund				
Gemini Springs Endowment	$0	$103,878	$5,000	$104,747
General	$261,215	$313,789	$268,106	$295,120
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		6.00		6.00

Key Objectives

1. Issue facility usage permits in an accurate and timely manner
2. Promote Educational, Cultural, Historical and Outdoor (ECHO) activities and events
3. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via phone calls processed
4. Provide good customer service and information about Volusia County Parks, Recreation and Culture Services via number of permit users

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of permits issued	5,500.00	6,000.00	6,500.00
2. Number of events, activities promoted	100.00	100.00	100.00
3. Number of phone calls processed	2,800.00	3,000.00	3,500.00
4. Number of permit users	575,000.00	580,000.00	585,000.00

Highlights

The Administration activity of Parks, Recreation and Culture is a diverse and vital part of the division. The major responsibility of Administration is providing a comprehensive array of support to all activities within this division. The public relies on the Administration activity to provide information regarding park operations, permits, schedules, program registration, regulations, hours of operation, facility bookings and maintenance. Parks, Recreation and Culture also cooperated with the School Board and the cities in the establishment of interlocal agreements for recreation services and programs. Agreements with the School Board have enabled the City recreation departments within Volusia County to use school buses for recreation programs. Further agreements with the schools have provided the County access to recreational facilities after hours and on weekends. Due to recent changes in laws we are now required to fingerprint all full/part time employees who work with children in our division; this cost will be taken out of the administration budget. We will also look to increase our overtime budget due to the increase of office hours for administration staff which allows us to be more accessible to the public.

Parks Recreation and Culture

Activity: Parks - Cultural Arts

Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Adopted	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids				
African-American Museum	7,043	4,648	4,648	4,424
Art Haus	10,453	14,039	14,039	12,649
Art League of Daytona Beach	10,548	10,142	10,142	11,132
Atlantic Center for the Arts	78,995	69,890	69,890	78,455
Black Heritage Festival	4,635	4,347	4,347	4,493
Cinderic Documentaries Inc	6,132	0	0	0
Cinematique of Daytona Beach	8,153	6,455	6,455	7,219
City of Lake Helen	9,677	0	0	0
Commemorative Air Force	7,720	6,316	6,316	6,860
Daytona Beach Choral Society	1,793	1,637	1,637	1,995
Daytona Beach International Festival	76,359	66,463	66,463	0
Daytona Beach Symphony Society	57,618	53,371	53,371	61,635
Daytona Playhouse	0	0	0	11,311
Deland Fall Festival of the Arts	15,993	14,438	14,438	14,862
Deland Little Symphony	3,749	0	0	0
Gateway Center for the Arts	22,810	21,359	23,626	18,148
Halifax Historical Society	11,858	10,749	10,749	11,319
Heritage Preservation Trust	0	5,659	5,659	7,752
Images: A Fine Arts Festival	19,467	15,269	15,269	18,947
Iranian-American Society	12,823	8,446	8,446	4,835
Little Theatre NSB	27,370	23,611	23,611	25,472
Museum of Arts & Sciences	79,818	70,785	70,785	80,580
Museum of Florida Art	62,327	53,189	53,189	63,286
O Bch Memorial Arts	31,062	27,049	27,049	28,840
Ormond Beach Historical Trust	16,505	13,123	13,123	16,491
Payments to Private Agencies	0	0	0	10,724
Pioneer Art Settlement	29,756	23,837	23,837	22,261
Shoestring Theater	0	7,843	7,843	8,703
Sister Cities of Volusia	8,692	5,859	5,859	3,356
Surfscape Contemporary Dance	14,794	11,907	11,907	9,274
Theatre Center Inc	46,368	39,159	39,159	46,518
Very Special Arts	10,097	8,871	8,871	8,223
Volusia Community Symphony	0	3,350	3,350	2,040
W V Historical Society	12,099	9,947	9,947	9,954
Subtotal Grants and Aids	**$ 704,714**	**$ 611,758**	**$ 614,025**	**$ 611,758**
Total Operating Expenditures	**$ 704,714**	**$ 611,758**	**$ 614,025**	**$ 611,758**
Net Expenditures	**$ 704,714**	**$ 611,758**	**$ 614,025**	**$ 611,758**
Expenditures by Fund				
General	$ 704,714	$ 611,758	$ 614,025	611,758

Department: Community Services

Key Objectives

1. Provide match funding for Local Arts Agency Grant from Department of State

2. Increase exposure of Community Cultural Grants to organizations

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Local Arts Agency grants	28	29	29
2. Number of organizations funded	28	29	29

Highlights

Pursuant to the Volusia County Comprehensive Plan the County Council has set aside funding from the General Fund annually to support cultural and historical programs within Volusia County. The Cultural Council reviews the grant requests from the cultural and historical organizations and recommends distribution of funding to the County Council.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Environmental And Outdoor Programs

6802000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	612,449	823,648	790,282	823,276
Operating Expenses	706,898	766,345	751,445	731,224
Capital Outlay	0	0	0	5,000
Subtotal Operating Expenditures	**$1,319,347**	**$1,589,993**	**$1,541,727**	**$1,559,500**
Total Operating Expenditures	**$1,319,347**	**$1,589,993**	**$1,541,727**	**$1,559,500**
Reimbursements	(311,739)	(311,739)	(311,739)	(244,600)
Net Expenditures	**$1,007,608**	**$1,278,254**	**$1,229,988**	**$1,314,900**
Expenditures by Fund				
General	$585,873	$880,975	$832,709	$958,791
Municipal Service District	$421,735	$397,279	$397,279	$356,109
Number of Full Time Positions		3.00		3.00
Number of Part Time Positions		183.00		183.00
Number of Full Time Equivalent Positions		30.45		30.45

Key Objectives

1. Work with user groups to coordinate activities (i.e. ball field use, special events, programs, etc.)

2. Increase the number of cost neutral programs

3. Create better awareness of programs and activities; integrate ECHO programs into summer recreation programs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of coordinated activities	10.00	12.00	14.00
2. Number of program participants	25,000.00	27,500.00	30,000.00
3. Number of integrated ECHO programs in recreation	8.00	10.00	12.00

Highlights

Environmental and Outdoor Programs provide leisure and recreation activities for the residents of Volusia County. Ongoing recreational programs have been developed to meet the needs of the community. Staff continues to work with the Volusia County School Board to offer programs during the student holidays throughout the school year. The Parks, Recreation and Culture Division will continue to evaluate the Summer Recreation Program to address the growth and changing needs of the community.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Historic Programs

PARKS_HISTORIC_PROG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	414,548	418,428	419,332	414,550
Operating Expenses	81,614	122,798	108,852	100,990
Subtotal Operating Expenditures	**$496,163**	**$541,226**	**$528,184**	**$515,540**
Reserves	0	85,000	0	0
Subtotal Other Operating Expenses	**$0**	**$85,000**	**$0**	**$0**
Total Operating Expenditures	**$496,163**	**$626,226**	**$528,184**	**$515,540**
Net Expenditures	**$496,163**	**$626,226**	**$528,184**	**$515,540**
Expenditures by Fund				
General	$496,163	$626,226	$528,184	$515,540
Number of Full Time Positions		6.00		6.00
Number of Part Time Positions		6.00		6.00
Number of Full Time Equivalent Positions		7.80		7.82

Key Objectives

1. Coordinate and conduct quasi judicial historic preservation board meetings
2. Coordinate and conduct Cultural Council meetings
3. Increase awareness of DeBary Hall
4. Provide quality tours and educational programs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Historic Preservation Board meetings conducted	6.00	6.00	6.00
2. Number of Cultural Council meetings conducted	7.00	7.00	7.00
3. Number of DeBary Hall visitors	22,343.00	22,800.00	23,000.00
4. Number of programs at DeBary Hall	94.00	98.00	100.00

Highlights

The Cultural and Historic Programs activity oversees the management of the DeBary Hall Historic Site, interpretation and capital improvements of County historic sites, regulates the County Historic Preservation Ordinance, administers the Community Cultural Grant, creates and implements cultural and historical public and educational programs and serves as the liaison to the Cultural Council and Historic Preservation Board.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Impact Fees

PARKIMPACTFEES

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	6,343	0	0	0
Subtotal Operating Expenditures	**$6,343**	**$0**	**$0**	**$0**
Capital Improvements	82,313	400,000	200,000	420,315
Interfund Transfers	200,000	0	0	0
Reserves	0	2,931,926	0	3,373,101
Subtotal Other Operating Expenses	**$282,313**	**$3,331,926**	**$200,000**	**$3,793,416**
Total Operating Expenditures	**$288,655**	**$3,331,926**	**$200,000**	**$3,793,416**
Net Expenditures	**$288,655**	**$3,331,926**	**$200,000**	**$3,793,416**
Expenditures by Fund				
Park Impact Fees-County	$66,402	$1,950,426	$0	$1,922,824
Park Impact Fees-Zone 1 (Northeast)	$200,000	$345,602	$0	$810,992
Park Impact Fees-Zone 2 (Southeast)	$0	$374,653	$0	$380,359
Park Impact Fees-Zone 3 (Southwest)	$22,254	$16,065	$200,000	$20,315
Park Impact Fees-Zone 4 (Northwest)	$0	$645,180	$0	$658,926

Highlights

Park impact fees are collected countywide and by quadrant (zone) for development of growth related district and local park facilities. Through time, sufficient funds are accumulated for initial park development. Revenue generated by quadrants is used for park improvements within respective areas.

Fund 135 Countywide: FY 2011-12 project: Beck Ranch (see CIP schedule for details).

Fund 136 Zone 1 NE: No projects are planned for FY 2011-12. A $200,000 transfer from Fund 313 was done as a reimbursement of a local grant match. Parks include: Bicentennial, Frank Rendon Park, Lighthouse Point Park, Tom Renick Park, Sun Splash, Winterhaven, Robert Strickland Park, Highbridge Park, Tomoka Boat Ramp, Briggs Drive Fishing Dock, Riv-Ocean Drive Fishing Dock, Roberta Drive Fishing Dock, San Jose Fishing Dock, Sea Bridge Riverfront, Spruce Creek Park, Ormond Tomb Park, Dunlawton Sugar Mill Gardens, Wilbur Boathouse, Strickland Shooting Range.

Fund 137 Zone 2 SE: No projects are planned for FY 2011-12. Parks include: Flagler Avenue; Mary McLeod Bethune Beach, Smyrna Dunes, 27th Avenue, Mary Dewees Park, Nancy Cummings Park, Hiles Boat Ramp, River Breeze, Sunrise Park, New Smyrna Sugar Mill Ruins.

Fund 138 Zone 3 SW: FY 2011-12 project: Beck Ranch (see CIP schedule for details). Parks include: Pfc. Emory L. Bennett Veterans Memorial Park, Highbanks Boat Ramp, Pooser Park, Lake Ashby Boat Ramp, Lake Monroe Park, Lemon Bluff Boat Ramp, Mariner's Cove Park, Spring Hill Park, Beck Ranch, Gemini Springs, Green Springs, Lake Ashby Park, Lake Beresford Park, Colby-Alderman Park, Lyonia Preserve and Lyonia Environmental Center, DeBary Hall.

Fund 139 Zone 4 NW: No projects are planned for FY 2011-12. Parks include: Seville Village, Lake George Fishing Pier, Pierson Town Park-Chipper Jones Family Sports Complex, Chuck Lennon Park, Candace R. Strawn Lake Dias Park, Hester Park, Ed Stone Park, Barkley Square Dog Park, Cypress Lake Park, Blue Lake Boat Ramp, Sylvester B. Bruten.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Lyonia Preserve Environmental Center

6802010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	250,012	246,839	245,741	244,001
Operating Expenses	55,435	59,478	62,644	66,582
Subtotal Operating Expenditures	**$305,448**	**$306,317**	**$308,385**	**$310,583**
Total Operating Expenditures	**$305,448**	**$306,317**	**$308,385**	**$310,583**
Net Expenditures	**$305,448**	**$306,317**	**$308,385**	**$310,583**
Expenditures by Fund				
General	$305,448	$306,317	$308,385	$310,583
Number of Full Time Positions		4.00		4.00
Number of Part Time Positions		0.00		0.00
Number of Full Time Equivalent Positions		4.00		4.00

Key Objectives

1. Provide quality environmental education programs for all demographics
2. Encourage discovery and exploration of Volusia County ecosystems
3. Promote stewardship of our natural resources
4. Foster community involvement in the conservation of wildlife and the habitat we share

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Programs	189.00	190.00	195.00
2. Number of visitors to the Center	23,483.00	26,000.00	29,000.00
3. Number of student participants in Volusia County Schools Environmental Services Learn and Serve Legacy Program	5,300.00	5,400.00	5,450.00
4. Number of outreach and special programs at the Center	3.00	3.00	4.00

Highlights

The Environmental Learning Center at Lyonia Preserve will provide visitors with a unique insight into Volusia County's fragile ecosystems. The Center will promote an understanding of the County's natural environment, the heritage it sustains, and the challenges it faces.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Operations & Maintenance

PARKS_OPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,824,813	2,386,460	2,314,332	2,409,857
Operating Expenses	3,463,772	3,760,787	3,392,557	3,643,247
Capital Outlay	79,505	63,500	72,990	60,800
Subtotal Operating Expenditures	**$6,368,091**	**$6,210,747**	**$5,779,879**	**$6,113,904**
Capital Improvements	565	0	0	0
Grants and Aids	0	0	0	25,000
Subtotal Other Operating Expenses	**$565**	**$0**	**$0**	**$25,000**
Total Operating Expenditures	**$6,368,655**	**$6,210,747**	**$5,779,879**	**$6,138,904**
Reimbursements	(1,287,641)	(1,307,860)	(1,307,860)	(1,205,519)
Net Expenditures	**$5,081,014**	**$4,902,887**	**$4,472,019**	**$4,933,385**
Expenditures by Fund				
General	$3,734,414	$3,574,074	$3,143,206	$3,607,973
Municipal Service District	$1,346,600	$1,328,813	$1,328,813	$1,325,412
Number of Full Time Positions		56.00		55.00
Number of Part Time Positions		14.00		12.00
Number of Full Time Equivalent Positions		59.50		58.00

Key Objectives

1. Provide cost efficient maintenance levels at high use facilities
2. Increase park usage
3. Respond to complaints in a timely and efficient manner
4. Promote green initiatives throughout Volusia County Parks

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of efficiency study recommendations implemented	0.00	45.00	10.00
2. Number of park attendees	500,000.00	525,000.00	550,000.00
3. Average number of response days	1.00	2.00	2.00
4. Green initiatives implemented	5.00	6.00	5.00

Highlights

The Operations and Maintenance activity is responsible for mowing, ball field maintenance, upkeep of the facilities and expansion/improvements at all county parks and trails. In FY 2010-11, this activity was merged with the Facilities and Planning activity. Also in FY 2010-11, maintenance of beachfront parks, restrooms, boardwalks, off-beach parking areas, and vehicle access points were transferred to the Coastal Division.

The decrease in positions from FY 2010-11 to FY 2011-12 is due to the reorganization among Parks, Recreation and Culture, Facilities, and Coastal.

The FY 2011-12 budget includes three unfunded positions.

Parks Recreation and Culture

Department: Community Services

Activity: Parks Repair And Renovation

6801020

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	102,673	102,673	102,673	46,192
Capital Outlay	0	0	22,000	0
Subtotal Operating Expenditures	**$102,673**	**$102,673**	**$124,673**	**$46,192**
Capital Improvements	69,860	137,000	347,307	548,831
Subtotal Other Operating Expenses	**$69,860**	**$137,000**	**$347,307**	**$548,831**
Total Operating Expenditures	**$172,533**	**$239,673**	**$471,980**	**$595,023**
Reimbursements	(97,802)	(60,000)	(60,000)	(16,766)
Net Expenditures	**$74,731**	**$179,673**	**$411,980**	**$578,257**
Expenditures by Fund				
General	($27,942)	$77,000	$309,307	$552,065
Municipal Service District	$102,673	$102,673	$102,673	$26,192

Key Objectives

1. Meet ADA requirements in restrooms
2. Replace playground equipment
3. Replace playground safety surfaces
4. Improve parks and facilities

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of restrooms renovated	12.00	2.00	2.00
2. Number of parks with new playground equipment	1.00	2.00	1.00
3. Number of playground safety surfaces replaced	1.00	2.00	3.00
4. Number of parks and facilities improved	14.00	10.00	8.00

Highlights

The Repair and Renovation activity manages countywide repair and replacement of park facilities to include: pavilions, restrooms, floating docks and steps, roof repairs (shingles), door frame repairs, restroom partition repairs, playground repairs, parking lot repairs, cement table slabs, fencing, meeting room repairs, storage development, repairs due to vandalism, restroom fixture replacement, and other tasks as required to meet health and safety standards.

In FY 2011-12 the following projects are budgeted: Bicentennial Park restroom renovation; Colby-Alderman Park playground safety surface; Cypress Lakes Park replace basketball court; Lake Dias Park playground safety surface; River Breeze Park repairs to fishing dock boardwalk; Spring Hill Park playground safety surface; Trails repair of asphalt due to erosion.

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Personnel

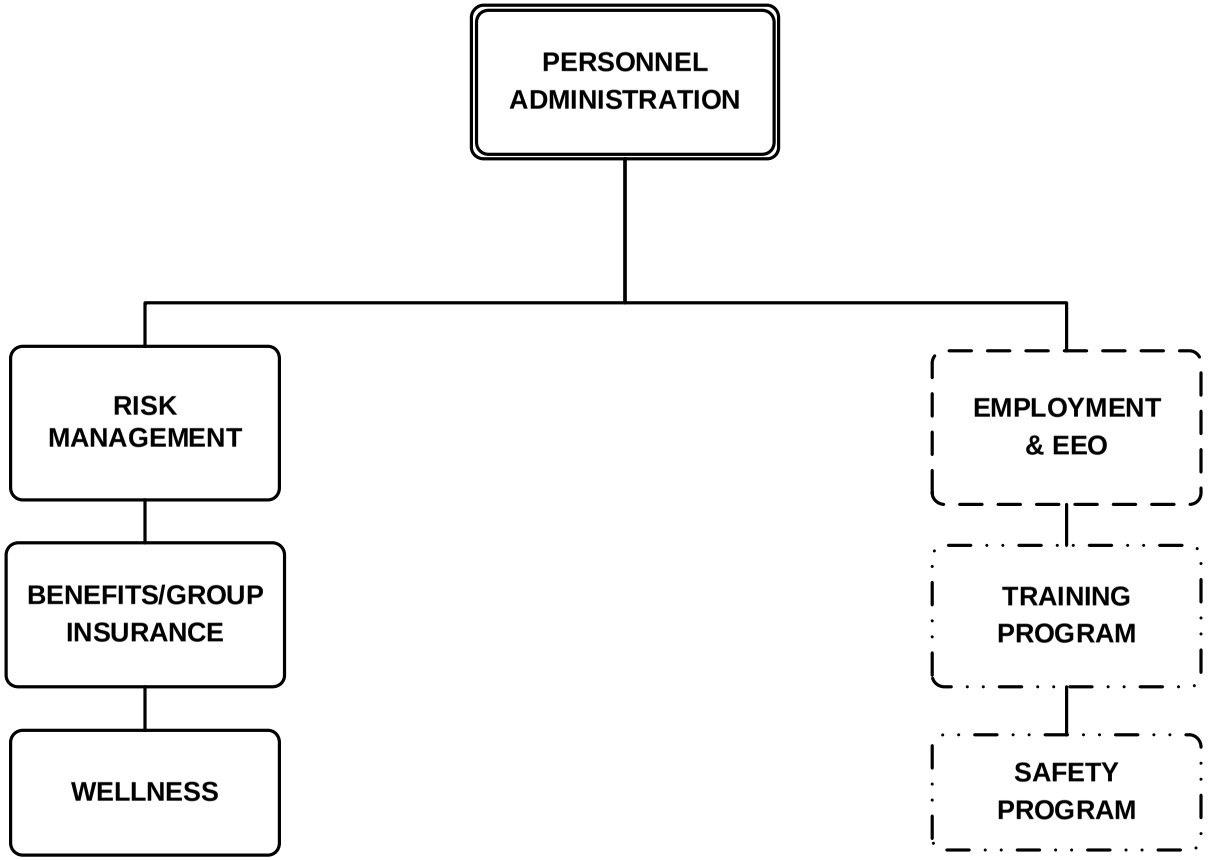
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Personnel	693,823	745,751	780,447	852,277
Total Expenditures	**$693,823**	**$745,751**	**$780,447**	**$852,277**
Expenditures by Category				
Personal Services	1,058,683	1,026,863	1,057,699	1,001,623
Operating Expenses	305,870	431,417	435,277	426,015
Subtotal Operating Expenditures	**$1,364,553**	**$1,458,280**	**$1,492,976**	**$1,427,638**
Total Operating Expenditures	**$1,364,553**	**$1,458,280**	**$1,492,976**	**$1,427,638**
Reimbursements	(670,730)	(712,529)	(712,529)	(575,361)
Net Expenditures	**$693,823**	**$745,751**	**$780,447**	**$852,277**
Expenditures by Fund				
General	$693,823	$745,751	$780,447	$852,277

Number of Full Time Positions	18.00	18.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	18.00	18.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES
PERSONNEL SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page, activities/programs in boxes with dots and dashes, are identified separately in the Internal Service Funds section.

Personnel

Department: Financial and Administrative Services

Activity: Personnel

8400100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,058,683	1,026,863	1,057,699	1,001,623
Operating Expenses	305,870	431,417	435,277	426,015
Subtotal Operating Expenditures	**$1,364,553**	**$1,458,280**	**$1,492,976**	**$1,427,638**
Total Operating Expenditures	**$1,364,553**	**$1,458,280**	**$1,492,976**	**$1,427,638**
Reimbursements	(670,730)	(712,529)	(712,529)	(575,361)
Net Expenditures	**$693,823**	**$745,751**	**$780,447**	**$852,277**
Expenditures by Fund				
General	$693,823	$745,751	$780,447	$852,277

Number of Full Time Positions	18.00	18.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	18.00	18.00

Key Objectives

1. Recruit qualified applicants for employment
2. Develop and conduct pre-employment or promotional testing and examination
3. Provide training opportunities for all employees
4. Orientation for new employees
5. Conduct salary and benefit surveys

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of applications processed	14,343.00	19,000.00	19,000.00
2. Number of tests administered	59.00	60.00	60.00
3. Number of training course attendees	2,513.00	2,112.00	2,200.00
4. New employee orientation attendees	121.00	180.00	180.00
5. Number of salary and benefit surveys	350.00	350.00	322.00

Highlights

The Personnel Division has a dual role: providing Departments with the resources to build a competent and diverse workforce through recruitment, selection, and training; and ensuring that employees enjoy the rights and privileges guaranteed by the County Merit System Rules and Regulations in addition to federal and state legislation. Personnel continues to pursue an ambitious schedule including supervisory, diversity and customer service training.

The Personnel division has implemented modifications to become more efficient due to the constant changes in the State and Federal laws/regulations.

The FY 2011-12 budget includes two unfunded positions.

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Planning and Development Services

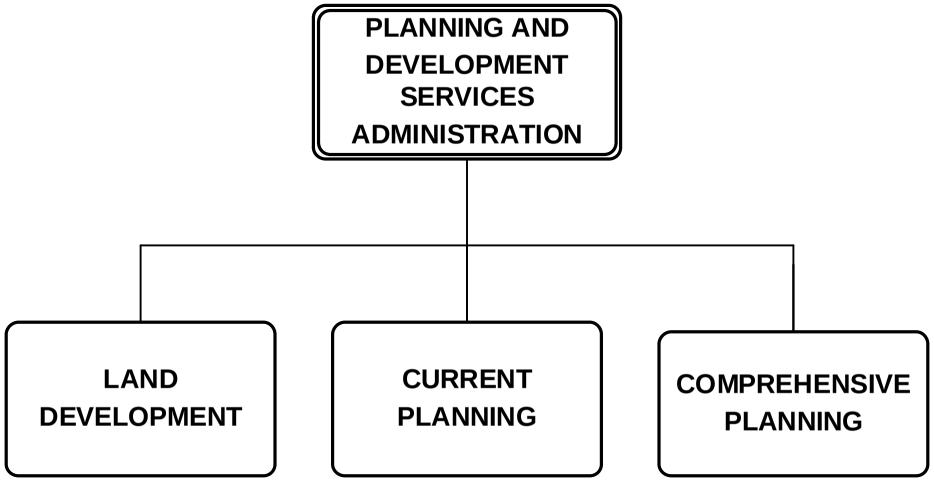
Department: Growth and Resource Management

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	282,566	287,843	282,982	196,384
Comprehensive Planning	539,606	744,249	463,319	781,730
Current Planning	344,469	384,133	353,309	398,066
Land Development	297,508	306,882	303,288	329,679
Total Expenditures	**$1,464,150**	**$1,723,107**	**$1,402,898**	**$1,705,859**
Expenditures by Category				
Personal Services	1,166,759	1,164,160	1,166,956	1,030,270
Operating Expenses	295,906	558,947	235,942	675,589
Capital Outlay	1,485	0	0	0
Subtotal Operating Expenditures	**$1,464,150**	**$1,723,107**	**$1,402,898**	**$1,705,859**
Total Operating Expenditures	**$1,464,150**	**$1,723,107**	**$1,402,898**	**$1,705,859**
Net Expenditures	**$1,464,150**	**$1,723,107**	**$1,402,898**	**$1,705,859**
Expenditures by Fund				
Municipal Service District	$1,464,150	$1,723,107	$1,402,898	$1,705,859

Number of Full Time Positions	17.00	17.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	18.00	18.00

Mission: To facilitate sustainable growth through the implementation of smart growth principles that support a thriving economy, protect our natural resources, and produce a high quality of life for Volusia County citizens and businesses.

GROWTH AND RESOURCE MANAGEMENT
PLANNING AND DEVELOPMENT SERVICES DIVISION



Planning and Development Services

Department: Growth and Resource Management

Activity: Administration

2600100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	274,791	277,778	273,848	150,103
Operating Expenses	7,776	10,065	9,134	46,281
Subtotal Operating Expenditures	**$282,566**	**$287,843**	**$282,982**	**$196,384**
Total Operating Expenditures	**$282,566**	**$287,843**	**$282,982**	**$196,384**
Net Expenditures	**$282,566**	**$287,843**	**$282,982**	**$196,384**
Expenditures by Fund				
Municipal Service District	$282,566	$287,843	$282,982	$196,384

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Continue to develop Smart Growth tools and partnerships with cities, stakeholders, major land owners and developers

2. Work with local stakeholders to create sustainable communities and promote economic development

3. Remove hurdles to smart growth by updating the Land Development and Zoning Codes

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Smart Growth tools and partnerships	6.00	10.00	8.00
2. Number of community and economic development projects	59.00	48.00	60.00
3. Number of revisions to the Land Development and Zoning Codes	4.00	9.00	5.00

Highlights

Planning and Development Services (PDS) Administration is responsible for the supervision and direction of Comprehensive Planning, Current Planning, and Land Development. The division's primary goal is to implement council's adopted smart growth policies.

Planning and Development Services

Department: Growth and Resource Management

Activity: Comprehensive Planning

2609000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	318,563	306,305	304,915	302,652
Operating Expenses	221,043	437,944	158,404	479,078
Subtotal Operating Expenditures	**$539,606**	**$744,249**	**$463,319**	**$781,730**
Total Operating Expenditures	**$539,606**	**$744,249**	**$463,319**	**$781,730**
Net Expenditures	**$539,606**	**$744,249**	**$463,319**	**$781,730**
Expenditures by Fund				
Municipal Service District	$539,606	$744,249	$463,319	$781,730

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Administer all aspects of the Comprehensive Plan; maintain compliance with state requirements; process applications for Comprehensive Plan Amendments

2. Review in-house rezoning, site plans and subdivisions for compliance with Comprehensive Plan. Review and monitor annexations, comprehensive plan amendments, EARs (Evaluation and Appraisal Reports), CIPs, Water Supply Work Plans, etc.

3. Provide project management for planning program objectives including: Smart Growth Initiatives - Phase 2 (Map B/NRMA); Transfer of Development Rights Program; Local Area Studies; Joint Planning Agreements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of comprehensive Plan amendments	25.00	12.00	20.00
2. Number of agency applications reviewed	194.00	178.00	180.00
3. Number of planning program objectives initiated	5.00	9.00	6.00

Highlights

For FY 2011-12 the Comprehensive Planning unit is focused on refining the comprehensive plan to improve efficiency and function, and to remove hurdles to smart growth. City enclave reduction and in-fill development coordination via joint planning agreements is also a priority. There are two (2) unfunded part-time positions in FY 2011-12

Planning and Development Services

Department: Growth and Resource Management

Activity: Current Planning

2603000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	302,271	307,920	305,995	304,234
Operating Expenses	42,198	76,213	47,314	93,832
Subtotal Operating Expenditures	**$344,469**	**$384,133**	**$353,309**	**$398,066**
Total Operating Expenditures	**$344,469**	**$384,133**	**$353,309**	**$398,066**
Net Expenditures	**$344,469**	**$384,133**	**$353,309**	**$398,066**
Expenditures by Fund				
Municipal Service District	$344,469	$384,133	$353,309	$398,066

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Process rezoning, variance, special exception, appeal and ordinance amendment requests, prepare staff analysis and recommendations for the Planning and Land Development Regulations Commission, forward commission actions to the County Council

2. Implement the County's Comprehensive Plan, Land Development Code and Zoning Ordinances, which regulates what & where various land uses can be located and how structures must be built, through the site plans and subdivisions compliance review

3. Provide project management for planning program objectives including: Smart Growth Initiatives; Transfer of Development Rights Program; Local Area Studies; Joint Planning Agreements

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of zoning application processes administered (rezonings, variances, special exceptions, ordinances)	66.00	62.00	65.00
2. Number of zoning code determiniations and reviews of commercial building and sign permits	360.00	352.00	370.00
3. Number of zoning code text amendments	3.00	9.00	5.00

Highlights

For FY 2011-12 the Current Planning unit is focused on streamlining the application review process to increase efficiency and the quality of staff analysis and presentations to Council. Zoning code text amendments are necessary for enhanced clarity of development standards and applicability review.

Planning and Development Services

Department: Growth and Resource Management

Activity: Land Development

LAND_DEV

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	271,135	272,157	282,198	273,281
Operating Expenses	24,888	34,725	21,090	56,398
Capital Outlay	1,485	0	0	0
Subtotal Operating Expenditures	**$297,508**	**$306,882**	**$303,288**	**$329,679**
Total Operating Expenditures	**$297,508**	**$306,882**	**$303,288**	**$329,679**
Net Expenditures	**$297,508**	**$306,882**	**$303,288**	**$329,679**
Expenditures by Fund				
Municipal Service District	$297,508	$306,882	$303,288	$329,679

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Process Land Development Code (LDC), Article III, commercial development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees

2. Process LDC, Article II, subdivision development submissions, review for consistency with LDC requirements, distribute plans and related correspondence, and collect appropriate fees

3. Provide project management for vacations, rezoning and use permit reviews as well as projects reviewed through Technical Review Committee (TRC) meetings

4. Adopt Smart Growth initiatives by amending the LDC to address dirt road subdivisions; minor subdivisions; conservation subdivisions; unified land development code; streamlined review process and simplified staff reports

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of site plan and subdivision applications	49.00	38.00	50.00
2. Number of land development code compliance determinations, and review of other applications	530.00	357.00	500.00
3. Number of land development code text amendments	2.00	2.00	2.00

Highlights

Land Development continues its efforts to streamline the review process by incorporating a dynamic systems approach; by utilizing advanced software to link applicants, County review staff and outside agencies; and by encouraging commercial and residential development that supports a thriving economy and creates vibrant neighborhoods that are both complimentary to and compatible with the needs of Volusia County residents. There are two unfunded positions in FY 2011-12.

Procurement

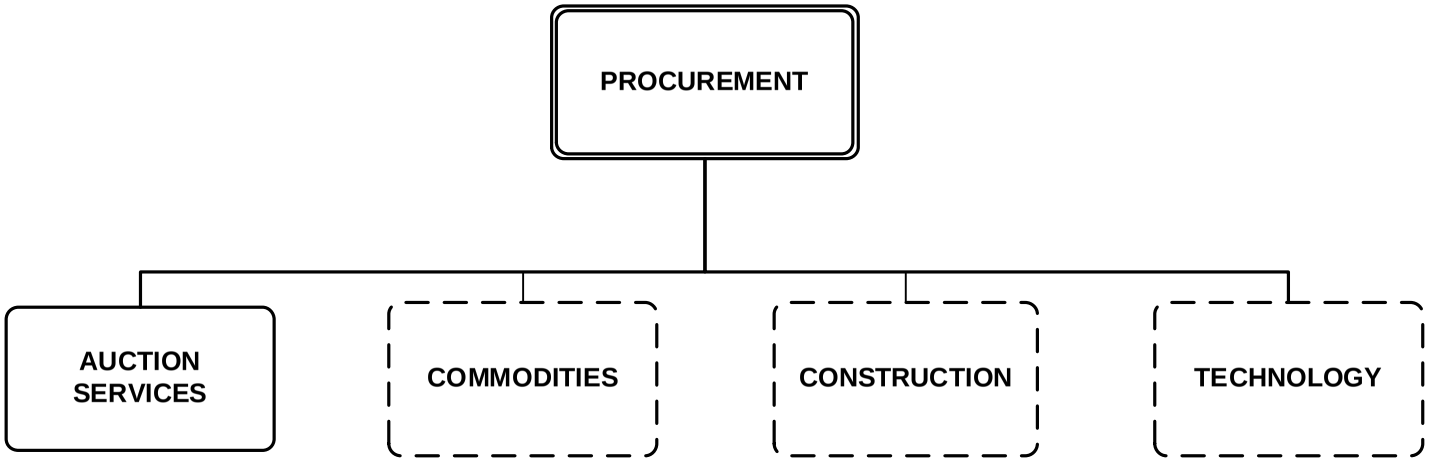
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Auction Services	103,220	100,000	100,000	100,000
Procurement	475,723	582,303	544,510	573,850
Total Expenditures	**$578,943**	**$682,303**	**$644,510**	**$673,850**
Expenditures by Category				
Personal Services	953,711	951,299	925,006	930,832
Operating Expenses	155,266	194,495	182,995	167,092
Subtotal Operating Expenditures	**$1,108,977**	**$1,145,794**	**$1,108,001**	**$1,097,924**
Total Operating Expenditures	**$1,108,977**	**$1,145,794**	**$1,108,001**	**$1,097,924**
Reimbursements	(530,034)	(463,491)	(463,491)	(424,074)
Net Expenditures	**$578,943**	**$682,303**	**$644,510**	**$673,850**
Expenditures by Fund				
General	$578,943	$682,303	$644,510	$673,850

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Mission: To provide fair and equitable treatment of all persons involved in public purchasing by the County, to maximize the purchasing value of public funds in procurement, and to provide safeguards for maintaining a procurement system of quality and integrity.

FINANCIAL AND ADMINISTRATIVE SERVICES
PROCUREMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Procurement

Department: Financial and Administrative Services

Activity: Auction Services

8504100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	103,220	100,000	100,000	100,000
Subtotal Operating Expenditures	**$103,220**	**$100,000**	**$100,000**	**$100,000**
Total Operating Expenditures	**$103,220**	**$100,000**	**$100,000**	**$100,000**
Net Expenditures	**$103,220**	**$100,000**	**$100,000**	**$100,000**
Expenditures by Fund				
General	$103,220	$100,000	$100,000	$100,000

Highlights

The Procurement Division is responsible for the disposal of surplus County equipment and fixed assets in accordance with Florida statutes and the Volusia County Code. This service is contracted with a private vendor to provide the most efficient and cost effective means of disposal and to gain the greatest return for the items auctioned. Costs for the contract and associated storage and auction expenses are offset by proceeds from the auctions.

Procurement

Department: Financial and Administrative Services

Activity: Procurement

8504000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	953,711	951,299	925,006	930,832
Operating Expenses	52,046	94,495	82,995	67,092
Subtotal Operating Expenditures	**$1,005,757**	**$1,045,794**	**$1,008,001**	**$997,924**
Total Operating Expenditures	**$1,005,757**	**$1,045,794**	**$1,008,001**	**$997,924**
Reimbursements	(530,034)	(463,491)	(463,491)	(424,074)
Net Expenditures	**$475,723**	**$582,303**	**$544,510**	**$573,850**
Expenditures by Fund				
General	$475,723	$582,303	$544,510	$573,850

Number of Full Time Positions	16.00	16.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	16.00	16.00

Key Objectives

1. Create a competitive environment for the timely purchase of quality materials, supplies, equipment, professional services, construction and contractual services for Volusia County

2. Implement, maintain, and improve E-Commerce/Automated Solutions that add value to the procurement and surplus property disposition services for County Departments

3. Consider carefully each expenditure for necessity and public safety

4. Complete the implementation of the Purchasing portion of the AMS Financial system as a cohesive segment of the overall upgrade

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of Formal and Informal Solicitations	173.00	175.00	160.00
2. Number of Price Agreements	768.00	805.00	870.00
3. Hours of Department training classes and seminars	260.00	285.00	285.00
4. Number of vendor training programs and outreach events	1.00	4.00	5.00

Highlights

The Procurement Division staff continues to work closely with County Departments and the business community to ensure that County business is conducted as efficiently and effectively as possible, and that maximum value is received from tax payer dollars spent on the purchase of commodities, services and construction. The Division has implemented a new Purchasing section of the Financial System, and continues to add elements for automation and tracking. The FY 2011-12 budget includes one unfunded position.

Property Appraisal

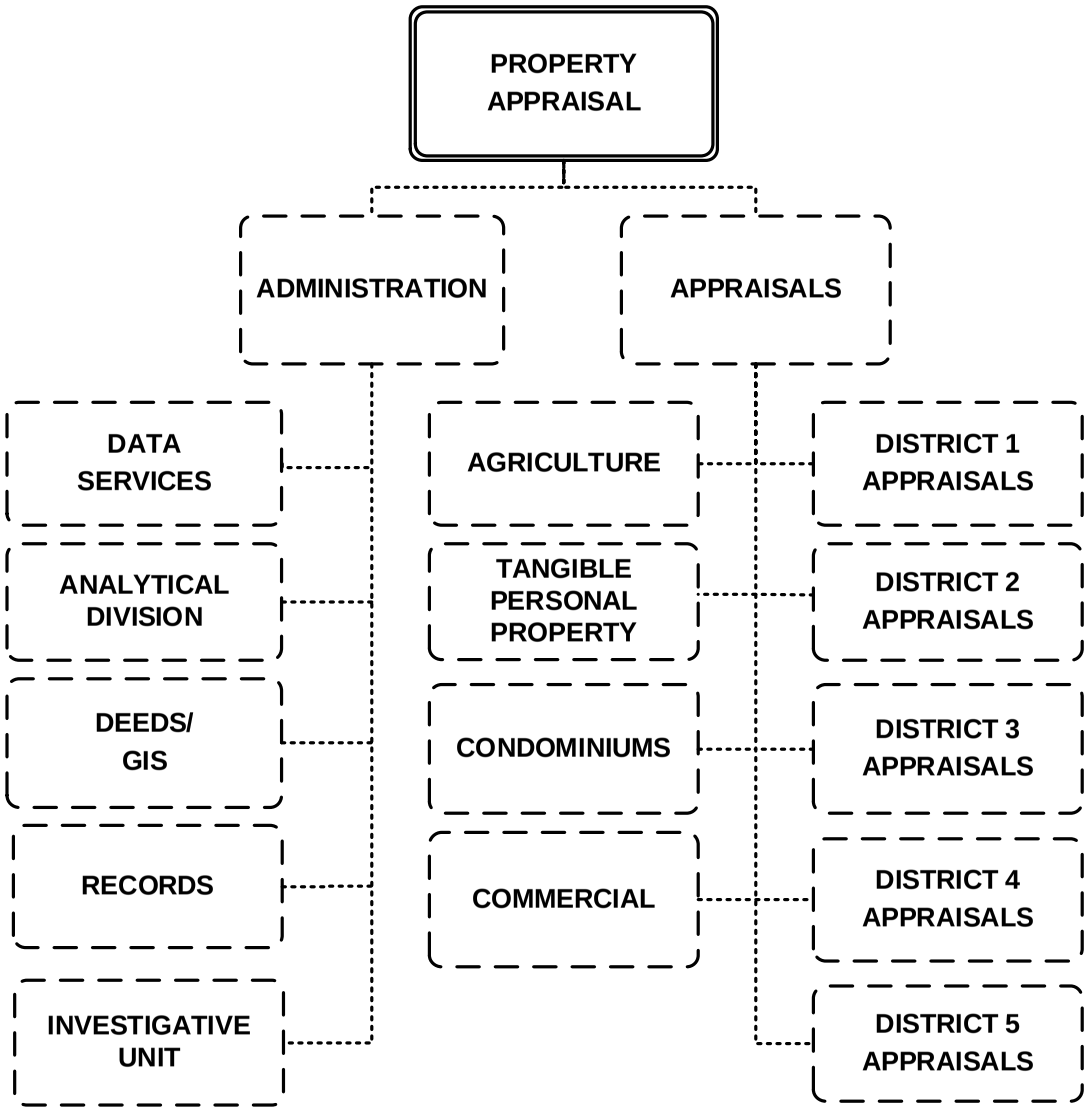
Department: Property Appraiser

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Property Appraisal	7,001,155	7,048,619	7,103,560	6,482,363
Total Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$6,482,363**
Expenditures by Category				
Personal Services	6,133,534	6,155,537	6,139,555	6,129,967
Operating Expenses	867,622	893,082	964,005	925,783
Subtotal Operating Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$7,055,750**
Total Operating Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$7,055,750**
Reimbursements	0	0	0	(573,387)
Net Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$6,482,363**
Expenditures by Fund				
General	$7,001,155	$7,048,619	$7,103,560	$6,482,363

Number of Full Time Positions	100.00	100.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	100.00	100.00

Mission: To fairly and equitably discover, list, and value all real and tangible personal property in Volusia County for the purpose of creating the annual ad valorem tax roll in accordance with applicable Florida Statutes and Florida Department of Revenue Substantive Regulations. To assist the public (citizens, cities, independent taxing authorities and County government) in accessing and utilizing the real estate/economic data base, maps, and other associated information maintained and updated by the Property Appraisal Office.

PROPERTY APPRAISAL



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Property Appraisal

Department: Property Appraiser

Activity: Property Appraisal

0600000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	6,133,534	6,155,537	6,139,555	6,129,967
Operating Expenses	867,622	893,082	964,005	925,783
Subtotal Operating Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$7,055,750**
Total Operating Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$7,055,750**
Reimbursements	0	0	0	(573,387)
Net Expenditures	**$7,001,155**	**$7,048,619**	**$7,103,560**	**$6,482,363**
Expenditures by Fund				
General	$7,001,155	$7,048,619	$7,103,560	$6,482,363

Number of Full Time Positions	100.00	100.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	100.00	100.00

Highlights

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Volusia County. In addition to review of sales, deeds, and related documents, staff must review building permits from several municipalities and the County. The Department also conducts damage assessment after natural disasters needed to receive disaster relief declaration and funding; investigates fraudulent homestead applications; and maintains a web site used extensively by real estate professionals and citizens to access property data, including legal descriptions and maps. Pursuant to Florida Statute 192.091, the Property Appraiser charges commission fees for services rendered to taxing authorities, excluding the School Board and municipalities, to offset some of its operating costs. The FY 2011-12 budget includes six (6) unfunded positions.

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Public Protection Services

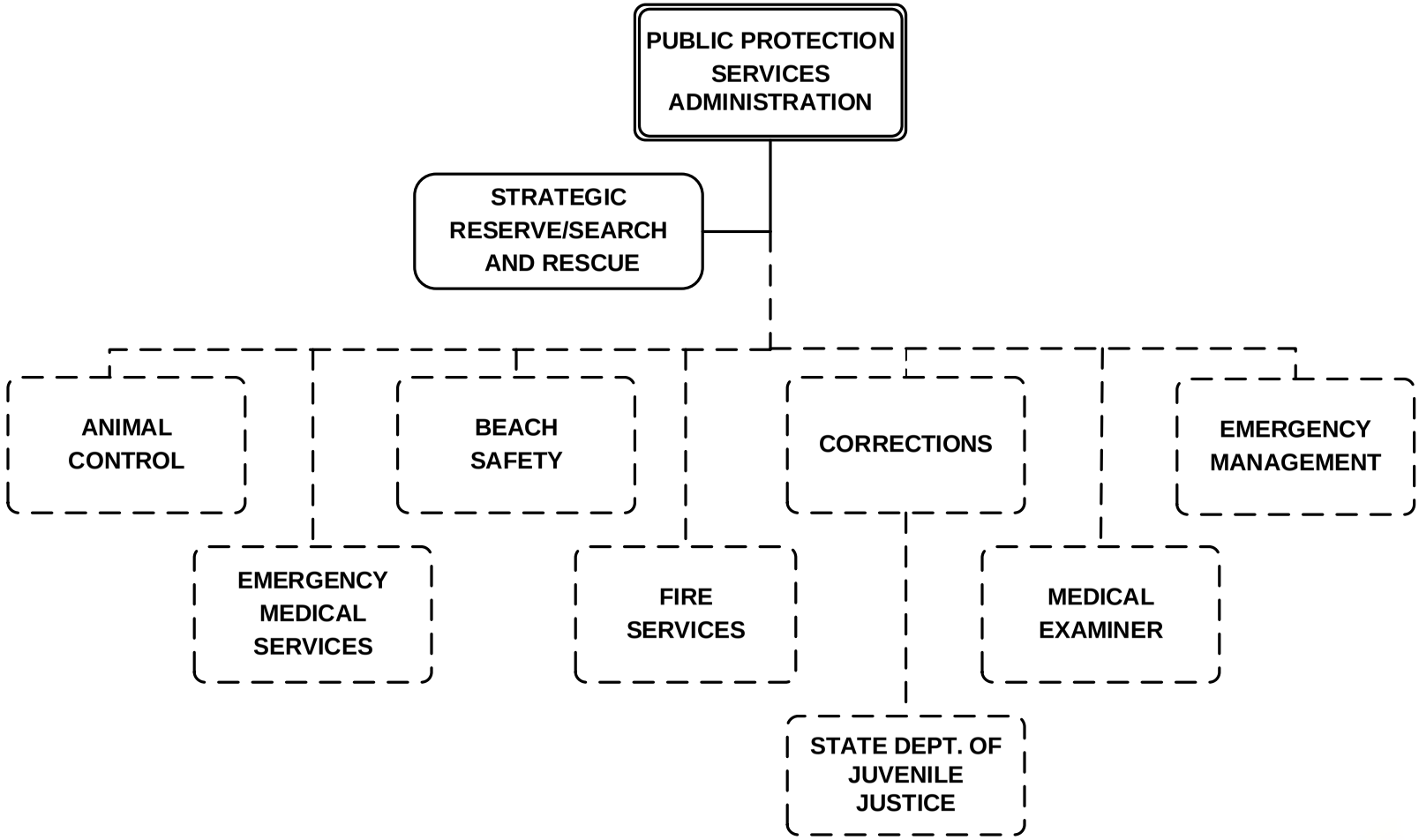
Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Public Protection Services Administration	463,530	395,734	346,825	285,835
Strategic Reserve/Search and Rescue	120,950	91,157	79,186	67,835
Total Expenditures	**$584,480**	**$486,891**	**$426,011**	**$353,670**
Expenditures by Category				
Personal Services	521,006	456,385	397,920	419,583
Operating Expenses	89,157	97,333	94,918	89,691
Capital Outlay	45,446	15,000	15,000	0
Subtotal Operating Expenditures	**$655,610**	**$568,718**	**$507,838**	**$509,274**
Capital Improvements	10,697	0	0	0
Subtotal Other Operating Expenses	**$10,697**	**$0**	**$0**	**$0**
Total Operating Expenditures	**$666,307**	**$568,718**	**$507,838**	**$509,274**
Reimbursements	(81,827)	(81,827)	(81,827)	(155,604)
Net Expenditures	**$584,480**	**$486,891**	**$426,011**	**$353,670**
Expenditures by Fund				
General	$584,480	$486,891	$426,011	$353,670

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Mission: To deliver proactive and responsive public safety services that promote a safe and secure community.

PUBLIC PROTECTION
PUBLIC PROTECTION SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.

Public Protection Services

Department: Public Protection

Activity: Public Protection Services Administration

PP_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	518,680	445,245	390,871	408,352
Operating Expenses	26,677	32,316	37,781	33,087
Subtotal Operating Expenditures	**$545,357**	**$477,561**	**$428,652**	**$441,439**
Total Operating Expenditures	**$545,357**	**$477,561**	**$428,652**	**$441,439**
Reimbursements	(81,827)	(81,827)	(81,827)	(155,604)
Net Expenditures	**$463,530**	**$395,734**	**$346,825**	**$285,835**
Expenditures by Fund				
General	$463,530	$395,734	$346,825	$285,835

Number of Full Time Positions	5.00	5.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	5.00	5.00

Key Objectives

1. Strengthen the role and mission of Public Protection through consolidated services and service efficiency

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Reduce operating budget by developing a department wide strategic plan that accounts for anticipated vacancies, decreases spending, increases revenue, and the integration of services into Public Protection (EMS transport and Consolidated Fire/Rescue)	26,677.00	37,781.00	33,087.00

Highlights

The Department will deliver proactive and responsive public safety services that will promote a safe and secure community. The FY 2011-12 budget includes one unfunded position.

Public Protection Services

Department: Public Protection

Activity: Strategic Reserve/Search and Rescue

5001000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,326	11,140	7,049	11,231
Operating Expenses	62,480	65,017	57,137	56,604
Capital Outlay	45,446	15,000	15,000	0
Subtotal Operating Expenditures	**$110,252**	**$91,157**	**$79,186**	**$67,835**
Capital Improvements	10,697	0	0	0
Subtotal Other Operating Expenses	**$10,697**	**$0**	**$0**	**$0**
Total Operating Expenditures	**$120,950**	**$91,157**	**$79,186**	**$67,835**
Net Expenditures	**$120,950**	**$91,157**	**$79,186**	**$67,835**
Expenditures by Fund				
General	$120,950	$91,157	$79,186	$67,835

Key Objectives

1. Strengthen the Strategic Reserve Team's integration with other teams within Volusia County

2. Strengthen the role and mission of the Strategic Reserve Team through response training, security assignments, and recovery operations

3. Continue position specific training commensurate with National Incident Management System (NIMS) requirements for and relating to Incident Management Teams (IMT)

4. Establish an all hazards, multiple discipline, Incident Management Team (IMT)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of team members	30.00	33.00	33.00
2. Number of specialized training courses offered	8.00	8.00	8.00
3. Number of recurring training hours per month	4.00	4.00	4.00
4. Number of training hours per position in National Incident Management System (NIMS) and Incident Command System (ICS)	20.00	20.00	20.00

Highlights

The FY 2011-12 budget continues to focus on team training within current mission capabilities and the maintenance of existing equipment.

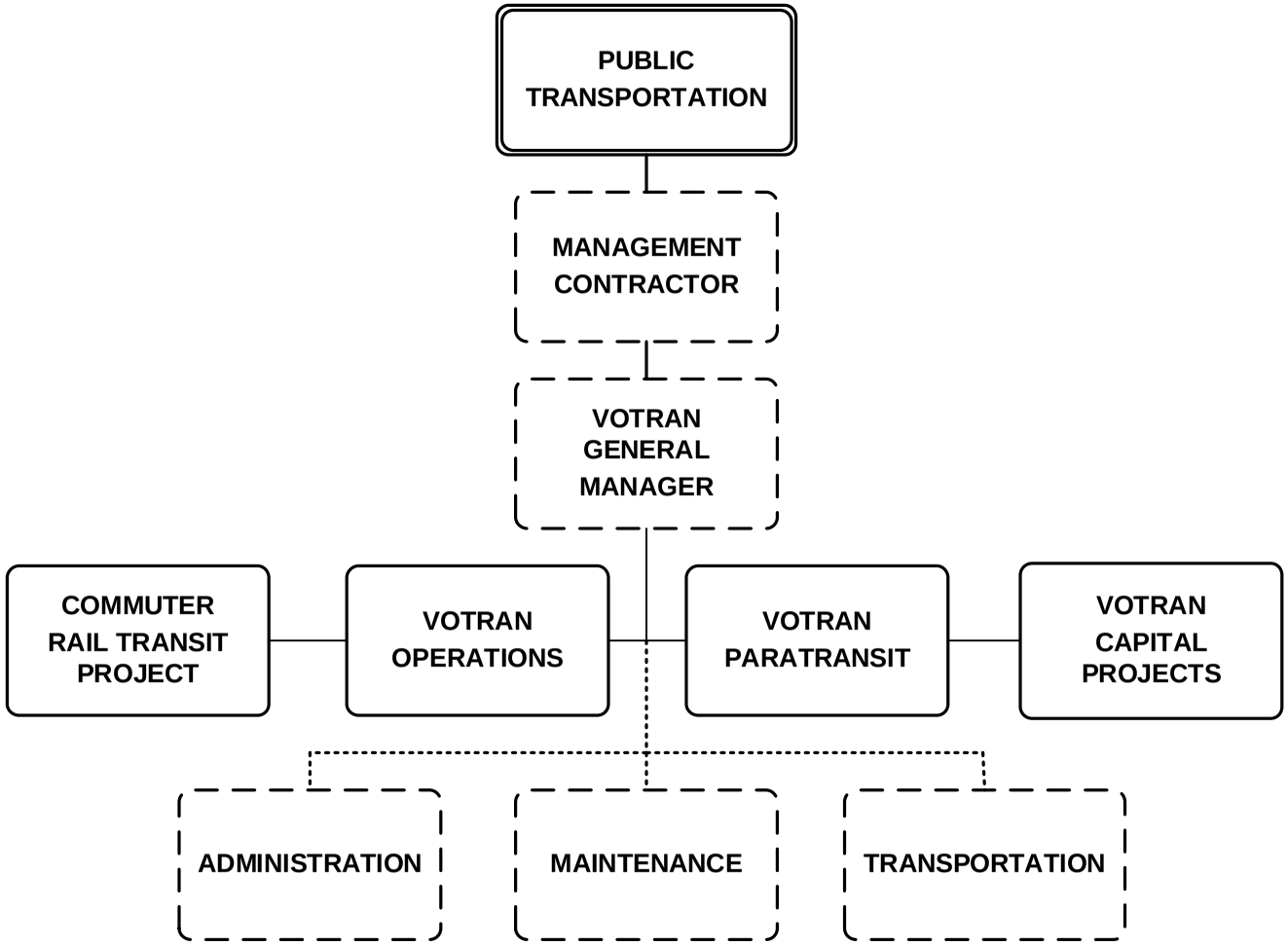
Public Transportation

Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Commuter Rail Transit Project	0	1,200,000	1,200,000	1,200,000
VOTRAN Capital Projects	8,230,116	0	19,184,207	0
VOTRAN Operations	12,672,556	14,139,258	13,649,207	14,440,003
VOTRAN Paratransit	5,014,298	5,454,388	5,068,860	5,463,373
Total Expenditures	**$25,916,971**	**$20,793,646**	**$39,102,274**	**$21,103,376**
Expenditures by Category				
Personal Services	10,607,714	11,231,205	10,833,384	11,255,419
Operating Expenses	7,890,242	7,300,698	11,535,147	7,958,790
Capital Outlay	6,836,060	0	7,720,633	0
Subtotal Operating Expenditures	**$25,334,015**	**$18,531,903**	**$30,089,164**	**$19,214,209**
Capital Improvements	559,169	0	7,813,110	0
Interfund Transfers	23,787	1,200,000	1,200,000	1,200,000
Reserves	0	1,061,743	0	689,167
Subtotal Other Operating Expenses	**$582,955**	**$2,261,743**	**$9,013,110**	**$1,889,167**
Total Operating Expenditures	**$25,916,971**	**$20,793,646**	**$39,102,274**	**$21,103,376**
Net Expenditures	**$25,916,971**	**$20,793,646**	**$39,102,274**	**$21,103,376**
Expenditures by Fund				
General	$0	$1,200,000	$1,200,000	$1,200,000
Volusia Transportation Authority	$25,916,971	$19,593,646	$37,902,274	$19,903,376

Mission: To provide safe, reliable, and clean transportation in the most efficient and cost effective manner possible.

COMMUNITY SERVICES
PUBLIC TRANSPORTATION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Public Transportation

Department: Community Services

Activity: Commuter Rail Transit Project

6702010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Interfund Transfers	0	1,200,000	1,200,000	1,200,000
Subtotal Other Operating Expenses	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Total Operating Expenditures	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Net Expenditures	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Expenditures by Fund				
General	$0	$1,200,000	$1,200,000	$1,200,000

Highlights

In 2010, the Florida Legislature passed legislation creating Sun Rail for Central Florida. The system will link Volusia County with Seminole, Orange, Osceola Counties when completely finished. Phase I construction is scheduled to start in 2013 and will service Deltona to Orlando at an estimated construction cost of $5.6 million. Phase II includes design and additional construction and is scheduled to be completed in 2015. This phase will connect Deland to Poinciana in Osceola County. The FY 2011-12 budget represents a transfer from General Fund providing funding for debt service on a State Infrastructure Bank Loan (SIB) in the amount of $4.34 million, received during FY 2010-11. The rest of the infrastructure cost of $1.821million is anticipated in FY 2011-12, which we will draw from the SIB loan. See Public Transportation Debt Service Fund, 295, in the Debt Service section of this document.

Public Transportation

Department: Community Services

Activity: VOTRAN Capital Projects

VOTRAN_CAP_PROJ

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	834,888	0	3,650,464	0
Capital Outlay	6,836,060	0	7,720,633	0
Subtotal Operating Expenditures	**$7,670,948**	**$0**	**$11,371,097**	**$0**
Capital Improvements	559,169	0	7,813,110	0
Subtotal Other Operating Expenses	**$559,169**	**$0**	**$7,813,110**	**$0**
Total Operating Expenditures	**$8,230,116**	**$0**	**$19,184,207**	**$0**
Net Expenditures	**$8,230,116**	**$0**	**$19,184,207**	**$0**
Expenditures by Fund				
Volusia Transportation Authority	$8,230,116	$0	$19,184,207	$0

Highlights

Votran's capital projects require no local funding. All funding for capital projects is provided by federal grants and the match for these grants is covered by state toll revenues. At the time that grant is awarded, funding is appropriated. Various projects such as bus purchases, bus refurbishing, passenger amenities, facility renovations and new facility on west side are funded. Part of FY 2011-12's federal grant revenues will be used to purchase 6 fixed route vehicles, 3 service vehicles, and tools. It will also be used to refurbish engines and transmissions and to purchase computer software and hardware.

Public Transportation

Department: Community Services

Activity: VOTRAN Operations

VOTRAN_OPS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	8,001,664	8,477,510	8,276,371	8,563,879
Operating Expenses	4,647,106	4,600,005	5,372,836	5,186,957
Subtotal Operating Expenditures	**$12,648,770**	**$13,077,515**	**$13,649,207**	**$13,750,836**
Interfund Transfers	23,787	0	0	0
Reserves	0	1,061,743	0	689,167
Subtotal Other Operating Expenses	**$23,787**	**$1,061,743**	**$0**	**$689,167**
Total Operating Expenditures	**$12,672,556**	**$14,139,258**	**$13,649,207**	**$14,440,003**
Net Expenditures	**$12,672,556**	**$14,139,258**	**$13,649,207**	**$14,440,003**
Expenditures by Fund				
Volusia Transportation Authority	$12,672,556	$14,139,258	$13,649,207	$14,440,003

Key Objectives

1. Maintain an "on-time" performance at 90%

2. Respond to complaints promptly

3. Increase the level of ridership by 2.75%

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of on-time performance	88.00	90.00	90.00
2. Number of complaints	323.00	338.00	300.00
3. Number of passengers	3,238,003.00	3,387,842.00	3,455,598.00

Highlights

The Volusia County Council created Volusia County's public transportation system, called Votran, in 1975, which provides transportation to all urban areas of the county with a fleet of 49 revenue-producing fixed route buses, four trackless trolleys, and 41 paratransit vehicles. The budget is funded through passenger fare revenues, ad valorem taxes, Federal Transit Administration and Florida Department of Transportation funds.

The FY 2011-2012 budgets $19,903,376 for operation of the countywide bus transportation system. Of this amount $7,391,803 represents subsidy from the General Fund. Other revenues include federal and state grants, fares and miscellaneous revenues, and $1,995,760 in fund balance. The total budget increased from the prior FY by $309,728. The primary cause for this difference is an estimated 20% increase in fuel costs. Additionally, there is one extra calendar day that VOTRAN will operate due to the leap year.

Public Transportation

Department: Community Services

Activity: VOTRAN Paratransit

VOTRAN_PARA

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,606,051	2,753,695	2,557,013	2,691,540
Operating Expenses	2,408,247	2,700,693	2,511,847	2,771,833
Subtotal Operating Expenditures	**$5,014,298**	**$5,454,388**	**$5,068,860**	**$5,463,373**
Total Operating Expenditures	**$5,014,298**	**$5,454,388**	**$5,068,860**	**$5,463,373**
Net Expenditures	**$5,014,298**	**$5,454,388**	**$5,068,860**	**$5,463,373**
Expenditures by Fund				
Volusia Transportation Authority	$5,014,298	$5,454,388	$5,068,860	$5,463,373

Key Objectives

1. Maintain on-time performance at 90%

2. Respond to complaints promptly

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of on-time performance	93.50	92.40	93.00
2. Number of complaints	171.00	176.00	170.00

Highlights

Votran offers its gold service to clients who, because of a physical or mental disability or age, are unable to transport themselves and cannot use fixed-route bus service. Assisting devices such as wheelchair lifts and lower step for boarding access meet the requirements of the Americans with Disability Act. Votran drivers are given special training in personal assistance. Service is available throughout Volusia County for those who meet the eligibility requirements.

Public Works Services

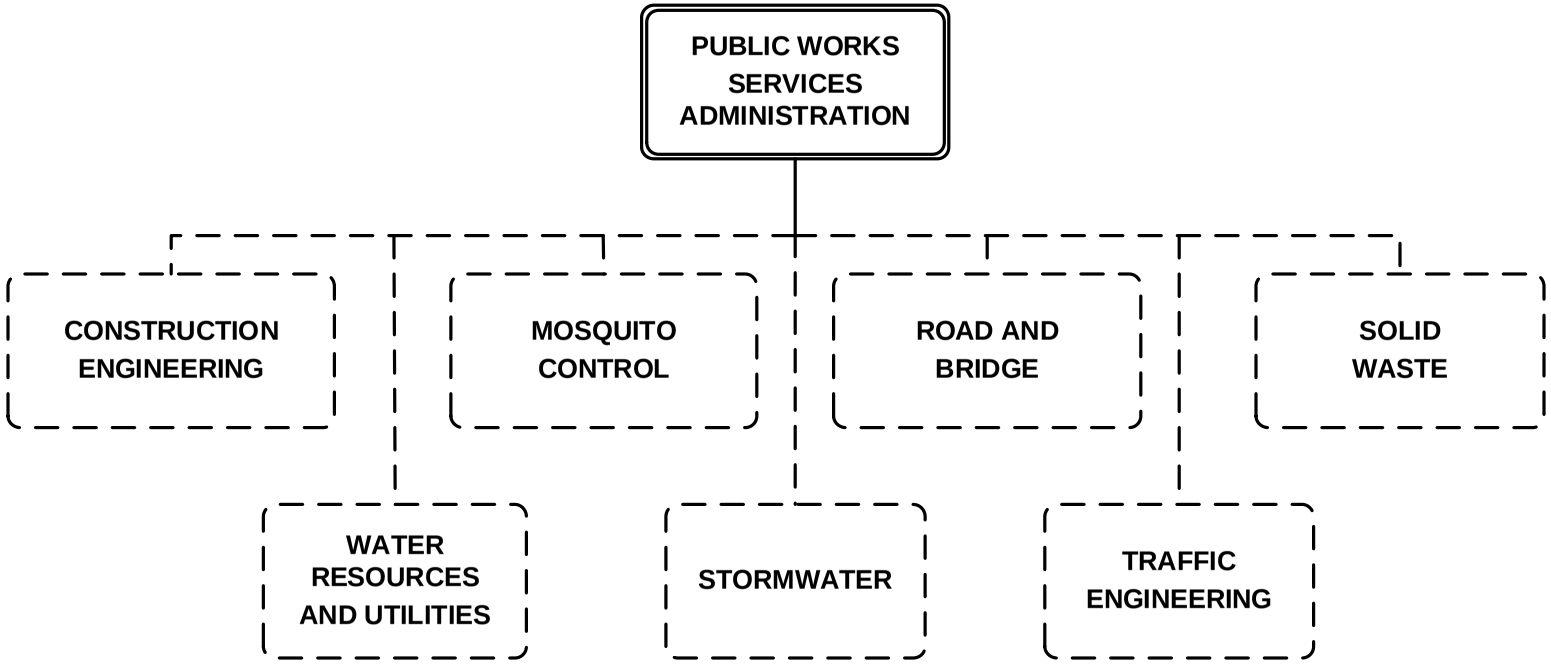
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Public Works Services	1,122,449	2,588,118	1,084,589	2,576,195
Total Expenditures	**$1,122,449**	**$2,588,118**	**$1,084,589**	**$2,576,195**
Expenditures by Category				
Personal Services	552,693	557,678	555,412	553,173
Operating Expenses	1,102,880	1,079,198	1,062,301	1,197,373
Subtotal Operating Expenditures	**$1,655,573**	**$1,636,876**	**$1,617,713**	**$1,750,546**
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	**$0**	**$1,484,366**	**$0**	**$1,484,366**
Total Operating Expenditures	**$1,655,573**	**$3,121,242**	**$1,617,713**	**$3,234,912**
Reimbursements	(533,124)	(533,124)	(533,124)	(658,717)
Net Expenditures	**$1,122,449**	**$2,588,118**	**$1,084,589**	**$2,576,195**
Expenditures by Fund				
County Transportation Trust	$1,122,449	$2,588,118	$1,084,589	$2,576,195

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Mission: To ensure and enhance the basic quality of life, general welfare and growth of Volusia County by properly managing the County's infrastructure and related support services.

PUBLIC WORKS
PUBLIC WORKS SERVICES



Dashed lines represent Divisions reporting to this Department with budgets identified separately within this section.

Public Works Services

Department: Public Works

Activity: Public Works Services

PW_SERV

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	552,693	557,678	555,412	553,173
Operating Expenses	1,102,880	1,079,198	1,062,301	1,197,373
Subtotal Operating Expenditures	**$1,655,573**	**$1,636,876**	**$1,617,713**	**$1,750,546**
Reserves	0	1,484,366	0	1,484,366
Subtotal Other Operating Expenses	**$0**	**$1,484,366**	**$0**	**$1,484,366**
Total Operating Expenditures	**$1,655,573**	**$3,121,242**	**$1,617,713**	**$3,234,912**
Reimbursements	(533,124)	(533,124)	(533,124)	(658,717)
Net Expenditures	**$1,122,449**	**$2,588,118**	**$1,084,589**	**$2,576,195**
Expenditures by Fund				
County Transportation Trust	$1,122,449	$2,588,118	$1,084,589	$2,576,195

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Implement operational efficiencies identified as a result of a department organization evaluation

2. Promote fiscal accountability

3. Introduce asset management technology to improve operations and cost efficiency

4. Identify new revenue sources to fund increased road construction and maintenance costs related to the countywide transportation network

Highlights

With a goal to ensure and enhance the basic quality of life, general welfare, and growth of Volusia County, the Public Works Administration organization directs and manages the operation of seven Divisions, over 375 employees, and a budget over $100 million. Operating Divisions and their primary responsibilities include: Construction Engineering - new roads, bike trails, and sidewalk construction; Road and Bridge - maintenance of roadways; Traffic engineering - traffic control and system maintenance; Mosquito Control - an integrated pest control program designed to control the weed, mosquito, and other biting insect population through maintenance of canals/ditches and insecticide spraying while ensuring public and environmental concerns; Solid Waste - collection and proper disposal of solid waste materials; Stormwater Utilities - stormwater systems management; and Water Resources and Utilities, water, reuse water, and waste water services to residents.

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Revenue

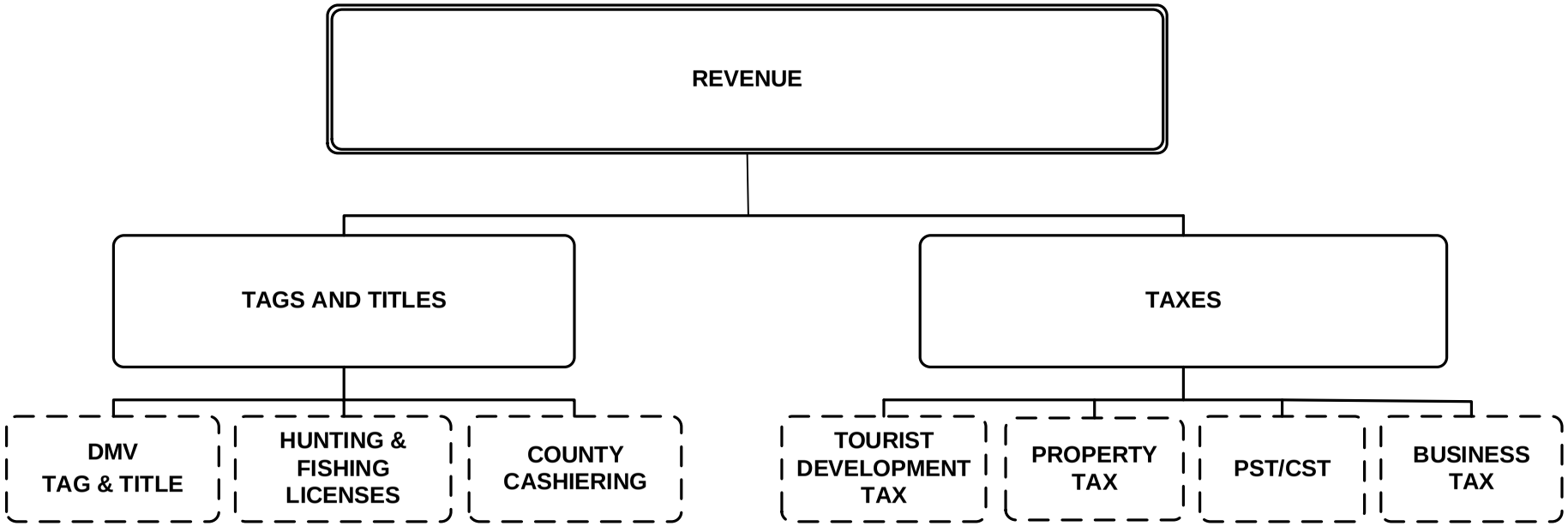
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Revenue	3,095,869	3,037,174	3,034,852	3,177,904
Total Expenditures	**$3,095,869**	**$3,037,174**	**$3,034,852**	**$3,177,904**
Expenditures by Category				
Personal Services	3,457,747	3,221,723	3,236,783	3,197,702
Operating Expenses	1,384,347	1,575,817	1,558,465	1,573,407
Capital Outlay	18,325	0	0	0
Subtotal Operating Expenditures	**$4,860,418**	**$4,797,540**	**$4,795,248**	**$4,771,109**
Total Operating Expenditures	**$4,860,418**	**$4,797,540**	**$4,795,248**	**$4,771,109**
Reimbursements	(1,764,550)	(1,760,366)	(1,760,396)	(1,593,205)
Net Expenditures	**$3,095,869**	**$3,037,174**	**$3,034,852**	**$3,177,904**
Expenditures by Fund				
General	$3,050,082	$2,991,387	$2,986,776	$3,136,563
Municipal Service District	$45,787	$45,787	$48,076	$41,341

Number of Full Time Positions	80.00	79.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	81.00	80.00

Mission: To utilize the most efficient and effective methods of revenue collection, documentation, and distribution in accordance with Florida Statutes, Administrative Code, and local ordinances, while providing excellent customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES
REVENUE DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Revenue

Department: Financial and Administrative Services

Activity: Revenue

REVENUE_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	3,457,747	3,221,723	3,236,783	3,197,702
Operating Expenses	1,384,347	1,575,817	1,558,465	1,573,407
Capital Outlay	18,325	0	0	0
Subtotal Operating Expenditures	**$4,860,418**	**$4,797,540**	**$4,795,248**	**$4,771,109**
Total Operating Expenditures	**$4,860,418**	**$4,797,540**	**$4,795,248**	**$4,771,109**
Reimbursements	(1,764,550)	(1,760,366)	(1,760,396)	(1,593,205)
Net Expenditures	**$3,095,869**	**$3,037,174**	**$3,034,852**	**$3,177,904**
Expenditures by Fund				
General	$3,050,082	$2,991,387	$2,986,776	$3,136,563
Municipal Service District	$45,787	$45,787	$48,076	$41,341

Number of Full Time Positions	80.00	79.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	81.00	80.00

Key Objectives

1. Collect, process and distribute current ad valorem taxes and non-ad valorem assessments on behalf of taxing authorities in accordance with State Statutes and County Ordinances
2. Collect local business taxes in accordance with State Statutes and County Ordinances
3. Collect and process delinquent personal property taxes in accordance with State Statutes
4. Ensure chain of ownership and payment of mandated taxes and fees per State Statutes and Department of Highway Safety and Motor Vehicle rules and regulations
5. Collect, process and distribute Tourist Development Taxes to the three Advertising Authorities.

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Total taxes collected for authorities	706,757,402.00	635,796,615.00	650,000,000.00
2. Total revenue collected from business tax receipts	831,154.00	832,000.00	832,000.00
3. Dollar amount of delinquent tangible personal property taxes collected	1,081,756.00	400,000.00	400,000.00
4. Number of vehicle, mobile home, and vessel transactions	569,900.00	590,800.00	596,000.00
5. Number of Tourist Development Tax returns processed	14,170.00	14,447.00	15,183.00

Highlights

The Revenue Division serves as an agent for the state under the Department of Revenue, by collecting and distributing property tax; the Fish and Wildlife Commission, by selling hunting and fishing licenses; and the Department of Highway Safety and Motor Vehicles, by handling tag and title transactions.

Administration and revenue collection of Business Tax Receipts, Convention Development Tax, and Tourist Development Tax are handled in the Revenue Division. Cashiering for other County revenues such as building permits, water bills and Votran passes is also performed in the Tag and Title Offices. The FY 2011-12 operating budget is reduced due to new and continuing efficiencies. This year, the Tourist Development Administration and the Public Services Tax Administration activities, merged with the Revenue activity . The Revenue Division transferred a position to County Manager Division, and maintains 13 unfunded positions.

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Road and Bridge

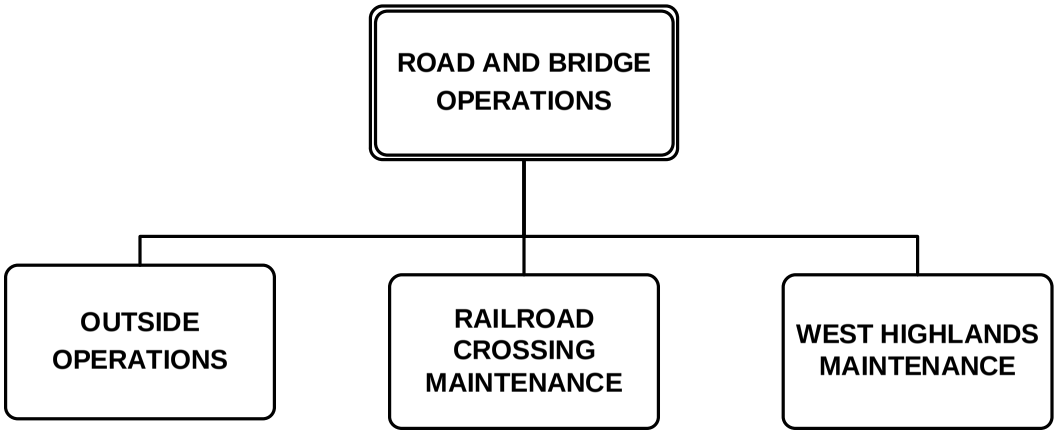
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Outside Operations	93,412	181,350	105,000	181,350
Road & Bridge Operations	11,024,741	20,403,872	11,195,090	21,161,554
W Highlands/Highlands Park	140,359	305,925	181,089	265,726
Total Expenditures	**$11,258,512**	**$20,891,147**	**$11,481,179**	**$21,608,630**
Expenditures by Category				
Personal Services	5,581,787	6,126,980	5,772,025	5,883,378
Operating Expenses	5,040,667	5,810,797	5,007,784	6,354,637
Capital Outlay	634,278	775,654	701,370	853,173
Subtotal Operating Expenditures	**$11,256,732**	**$12,713,431**	**$11,481,179**	**$13,091,188**
Capital Improvements	1,780	0	0	0
Interfund Transfers	0	30,911	0	0
Reserves	0	8,146,805	0	8,667,442
Subtotal Other Operating Expenses	**$1,780**	**$8,177,716**	**$0**	**$8,667,442**
Total Operating Expenditures	**$11,258,512**	**$20,891,147**	**$11,481,179**	**$21,758,630**
Reimbursements	0	0	0	(150,000)
Net Expenditures	**$11,258,512**	**$20,891,147**	**$11,481,179**	**$21,608,630**
Expenditures by Fund				
County Transportation Trust	$11,118,152	$20,585,222	$11,300,090	$21,342,904
Road District Maintenance	$140,359	$305,925	$181,089	$265,726

Number of Full Time Positions	131.00	131.00
Number of Part Time Positions	4.00	4.00
Number of Full Time Equivalent Positions	133.00	131.60

Mission: To maintain the County's transportation system of roads and bridges, provide a safe system, and protect the investment in that system. To develop and provide levels of service by planning, scheduling, directing and controlling work.

PUBLIC WORKS
ROAD AND BRIDGE DIVISION



Road and Bridge

Department: Public Works

Activity: Outside Operations

7506800

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	93,412	181,350	105,000	181,350
Subtotal Operating Expenditures	**$93,412**	**$181,350**	**$105,000**	**$181,350**
Total Operating Expenditures	**$93,412**	**$181,350**	**$105,000**	**$181,350**
Net Expenditures	**$93,412**	**$181,350**	**$105,000**	**$181,350**
Expenditures by Fund				
County Transportation Trust	$93,412	$181,350	$105,000	$181,350

Highlights

The Outside Operations Activity accounts for numerous roadway projects and services performed including support and maintenance of the Volusia County Fairgrounds and Keep DeLand Beautiful project. This Activity is also responsible for the maintenance of abandoned cemeteries located throughout the County and other special projects as needed.

Road and Bridge

Department: Public Works

Activity: Road & Bridge Operations

ROAD_BR_OPERATIONS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	5,581,787	6,126,980	5,772,025	5,883,378
Operating Expenses	4,806,896	5,448,358	4,721,695	5,993,039
Capital Outlay	634,278	775,654	701,370	853,173
Subtotal Operating Expenditures	**$11,022,961**	**$12,350,992**	**$11,195,090**	**$12,729,590**
Capital Improvements	1,780	0	0	0
Reserves	0	8,052,880	0	8,581,964
Subtotal Other Operating Expenses	**$1,780**	**$8,052,880**	**$0**	**$8,581,964**
Total Operating Expenditures	**$11,024,741**	**$20,403,872**	**$11,195,090**	**$21,311,554**
Reimbursements	0	0	0	(150,000)
Net Expenditures	**$11,024,741**	**$20,403,872**	**$11,195,090**	**$21,161,554**
Expenditures by Fund				
County Transportation Trust	$11,024,741	$20,403,872	$11,195,090	$21,161,554

Number of Full Time Positions	131.00	131.00
Number of Part Time Positions	4.00	4.00
Number of Full Time Equivalent Positions	133.00	131.60

Key Objectives

1. Ensure the highest possible level of service with existing resources through effective organization and management of all work performed

2. Maintain approximately 1000 miles of paved roads and 100 miles of dirt roads and associated right of way

3. Maintain pavement markings on approximately 1000 miles of paved roads using in house paint and thermo plastic application

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Miles of Right of way trees trimmed	79.00	80.00	80.00
2. Cost to grade dirt roads per mile	130.77	130.00	130.00
3. Number of Acres Mowed	9,733.00	9,500.00	9,500.00

Road and Bridge

Department: Public Works

Highlights

Road and Bridge Operations is responsible for the maintenance of approximately 1,000 miles of paved roads and approximately 100 miles of dirt roads. This includes the associated right-of-way mowing, tree removal and trimming, signs, striping and sidewalk maintenance. Budget cuts have required a reduction in the levels of service to the residents of Volusia County. Previously, the gateways and thoroughfare right-of-ways were mowed eight times per year, this has been reduced to six times per year. Previously residential right-of-ways were mowed four times per year, now they are mowed three times per year. Previously, dirt roads were graded every ten days, now they are graded every 21 days. Repair of sidewalks has been reduced to trip hazards only.

In FY 2011-12, every effort will be made to continue to optimize resources to not further reduce these levels of service.

In FY 2011-12 three units will be merged into this unit; Arterial Lighting/Signals (103-750-4701), Signs and Striping (103-750-4704), and Road and Bridge Administration (103-750-0200).
The FY 2011-12 budget includes $583,673 carry forward funding for on going contracts and for the purchase of automotive and other equipment.

The total Full Time Equivalent (FTE) decreased as a result of reducing the four part time positions from .50 FTE to .15 FTE.

The FY 2011-12 budget includes 13 unfunded positions.

Road and Bridge

Department: Public Works

Activity: W Highlands/Highlands Park

7507001

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	140,359	181,089	181,089	180,248
Subtotal Operating Expenditures	**$140,359**	**$181,089**	**$181,089**	**$180,248**
Interfund Transfers	0	30,911	0	0
Reserves	0	93,925	0	85,478
Subtotal Other Operating Expenses	**$0**	**$124,836**	**$0**	**$85,478**
Total Operating Expenditures	**$140,359**	**$305,925**	**$181,089**	**$265,726**
Net Expenditures	**$140,359**	**$305,925**	**$181,089**	**$265,726**
Expenditures by Fund				
Road District Maintenance	$140,359	$305,925	$181,089	$265,726

Highlights

Provide maintenance for the West Highlands maintenance district for FY 2011-12 per the special assessment agreement.

Solid Waste

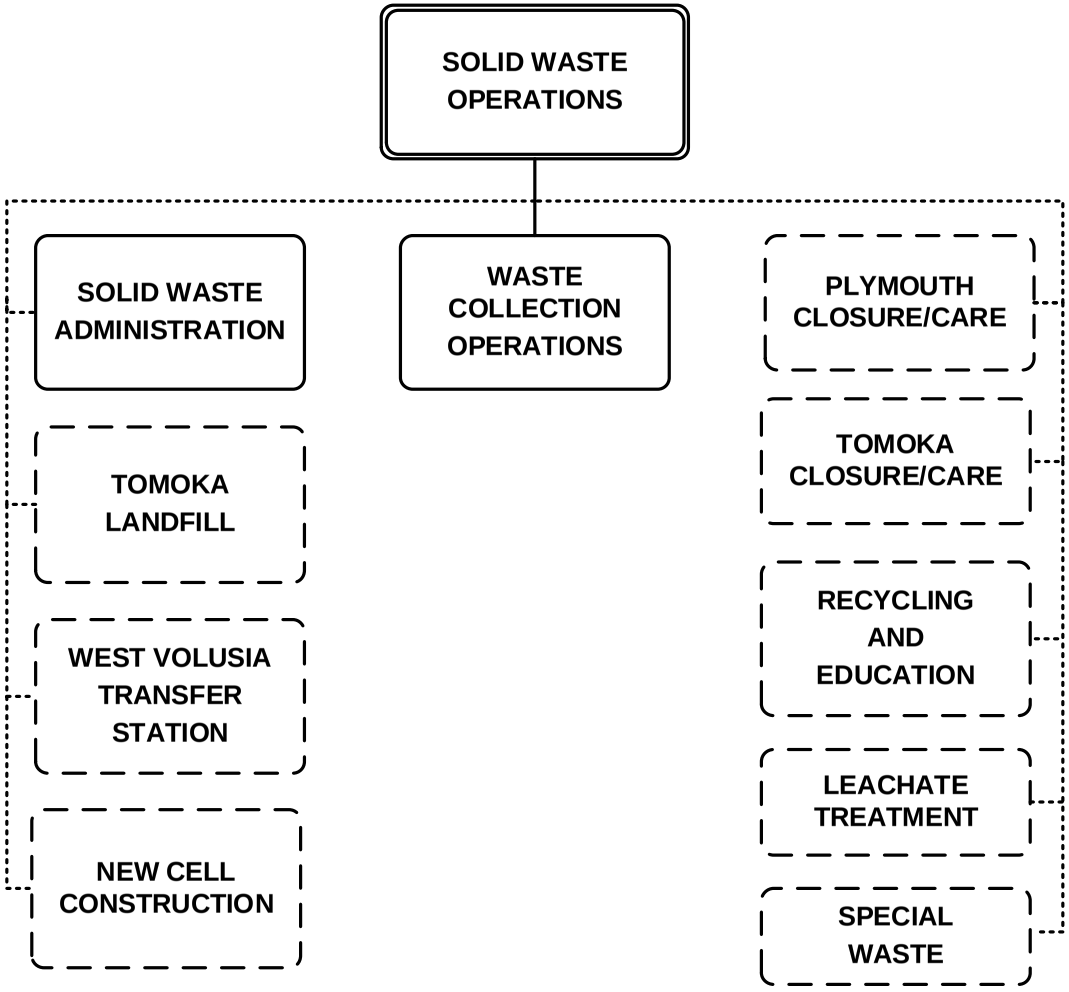
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Solid Waste Administration	13,582,982	28,346,946	12,753,108	25,716,288
Solid Waste Collection	8,610,080	8,660,751	8,593,381	8,788,992
Total Expenditures	**$22,193,062**	**$37,007,697**	**$21,346,489**	**$34,505,280**
Expenditures by Category				
Personal Services	3,621,666	3,689,601	3,639,932	3,612,602
Operating Expenses	13,856,562	14,705,328	13,664,659	15,009,504
Capital Outlay	726,408	493,500	549,995	1,103,100
Subtotal Operating Expenditures	**$18,204,636**	**$18,888,429**	**$17,854,586**	**$19,725,206**
Capital Improvements	1,414,181	1,389,500	1,172,563	845,500
Debt Service	(94)	0	0	0
Grants and Aids	1,005,000	750,000	750,000	500,000
Interfund Transfers	1,569,340	1,569,340	1,569,340	0
Reserves	0	14,410,428	0	13,434,574
Subtotal Other Operating Expenses	**$3,988,427**	**$18,119,268**	**$3,491,903**	**$14,780,074**
Total Operating Expenditures	**$22,193,062**	**$37,007,697**	**$21,346,489**	**$34,505,280**
Net Expenditures	**$22,193,062**	**$37,007,697**	**$21,346,489**	**$34,505,280**
Expenditures by Fund				
Solid Waste	$13,582,982	$28,346,946	$12,753,108	$25,716,288
Waste Collection	$8,610,080	$8,660,751	$8,593,381	$8,788,992

Number of Full Time Positions	73.00	73.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	73.75	73.75

Mission: To provide our citizens and customers with an integrated, cost effective and environmentally sound solid waste management system that adheres to all local, state and federal regulations.

PUBLIC WORKS
SOLID WASTE



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Solid Waste

Department: Public Works

Activity: Solid Waste Administration

SOLID_WASTE_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	3,621,666	3,689,601	3,639,932	3,612,602
Operating Expenses	6,815,822	7,635,988	6,640,618	6,832,613
Capital Outlay	726,408	493,500	549,995	1,103,100
Subtotal Operating Expenditures	**$11,163,896**	**$11,819,089**	**$10,830,545**	**$11,548,315**
Capital Improvements	1,414,181	1,389,500	1,172,563	845,500
Debt Service	(94)	0	0	0
Grants and Aids	1,005,000	750,000	750,000	500,000
Reserves	0	14,388,357	0	12,822,473
Subtotal Other Operating Expenses	**$2,419,087**	**$16,527,857**	**$1,922,563**	**$14,167,973**
Total Operating Expenditures	**$13,582,982**	**$28,346,946**	**$12,753,108**	**$25,716,288**
Net Expenditures	**$13,582,982**	**$28,346,946**	**$12,753,108**	**$25,716,288**
Expenditures by Fund				
Solid Waste	$13,582,982	$28,346,946	$12,753,108	$25,716,288

Number of Full Time Positions	73.00	73.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	73.75	73.75

Key Objectives

1. Administer solid waste programs in accordance with applicable laws and regulations
2. Provide safe and economical transfer of solid waste to Tomoka Landfill
3. Administer recycling and education programs to promote recycling, reuse, waste reduction and other options
4. Provide adequate disposal capacity for current and future waste volumes

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Tons of solid waste processed per year	504,884.00	439,165.00	439,000.00
2. Tons of transported waste per year	135,174.00	132,010.00	131,800.00
3. Percent recycled materials per year	24.00	30.00	35.00
4. Years of available permitted capacity	5.00	5.00	4.00

Highlights

The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at our two facilities: West Volusia Transfer Station and the Tomoka Farms Road Landfill. The core of this operation provides multiple services to include Class I, Class III, construction & demolition waste disposal, and grinding yard trash into mulch for reuse. Additional environmental programs to include: recycling, sludge processing, methane gas recovery to energy, household hazardous waste disposal, and electronic and fluorescent bulb recycling are managed through public/private partnerships. Planned activities include design of a citizen's drop-off area and partial closure of the south, west and north slope sections at the Tomoka Farms Road Landfill. The FY 2011-12 budget includes six unfunded positions.

Solid Waste

Department: Public Works

Activity: Solid Waste Collection

SOL_WST_COLLECTION

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	7,040,740	7,069,340	7,024,041	8,176,891
Subtotal Operating Expenditures	**$7,040,740**	**$7,069,340**	**$7,024,041**	**$8,176,891**
Interfund Transfers	1,569,340	1,569,340	1,569,340	0
Reserves	0	22,071	0	612,101
Subtotal Other Operating Expenses	**$1,569,340**	**$1,591,411**	**$1,569,340**	**$612,101**
Total Operating Expenditures	**$8,610,080**	**$8,660,751**	**$8,593,381**	**$8,788,992**
Net Expenditures	**$8,610,080**	**$8,660,751**	**$8,593,381**	**$8,788,992**
Expenditures by Fund				
Waste Collection	$8,610,080	$8,660,751	$8,593,381	$8,788,992

Key Objectives

1. Provide effective collection services for unincorporated Volusia County

2. Promote proper waste management, waste reduction and recycling through public education programs to exceed the state recycling goal

3. Administer collection services to protect the health and well-being of the community

4. Provide continuing education for proper waste reduction, recycling and disposal

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of unicorporated residential units served per year	44,447.00	44,395.00	44,462.00
2. Percent of residential waste collected for recycling	24.00	30.00	35.00
3. Percent of complaints resolved in 24 hours	99.10	99.30	99.50
4. Number of residential education contacts	41,490.00	37,867.00	38,000.00

Highlights

The mission of Waste Collection Operations is to administer efficient and cost effective collection services and mechanisms for solid waste and recycling programs. The unincorporated residential collection assessment is billed annually with property and school board taxes. The current annual non ad Valorem special assessment rate is $190 per year, per unincorporated household.

The current seven-year residential collection contract expires 12/31/11. An RFP for services has been solicited and the cost of collection service is estimated to increase.

State Department of Juvenile Justice

Department: Public Protection

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Pre-disposition Detention	3,641,968	3,794,057	4,304,278	3,794,057
Total Expenditures	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Expenditures by Category				
Grants and Aids	3,641,968	3,794,057	4,304,278	3,794,057
Subtotal Other Operating Expenses	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Total Operating Expenditures	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Net Expenditures	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Expenditures by Fund				
General	$3,641,968	$3,794,057	$4,304,278	$3,794,057

Mission: To comply with s. 985.2155 F.S. passed in the 2004 Legislative Session. This law requires County of Volusia to reimburse the State for the estimated cost of pre-disposition detention of juveniles who reside in the County.

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State Department of Juvenile Justice

Department: Public Protection

Activity: Pre-disposition Detention

5901000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Grants and Aids	3,641,968	3,794,057	4,304,278	3,794,057
Subtotal Other Operating Expenses	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Total Operating Expenditures	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Net Expenditures	**$3,641,968**	**$3,794,057**	**$4,304,278**	**$3,794,057**
Expenditures by Fund				
General	$3,641,968	$3,794,057	$4,304,278	$3,794,057

Highlights

Florida State Statue 985.2155, approved by the legislature in 2004, requires counties, except those that have been designated as "fiscally constrained" to pay for costs associated with the pre-trial detention of juveniles who are County residents.

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State Mandated Costs

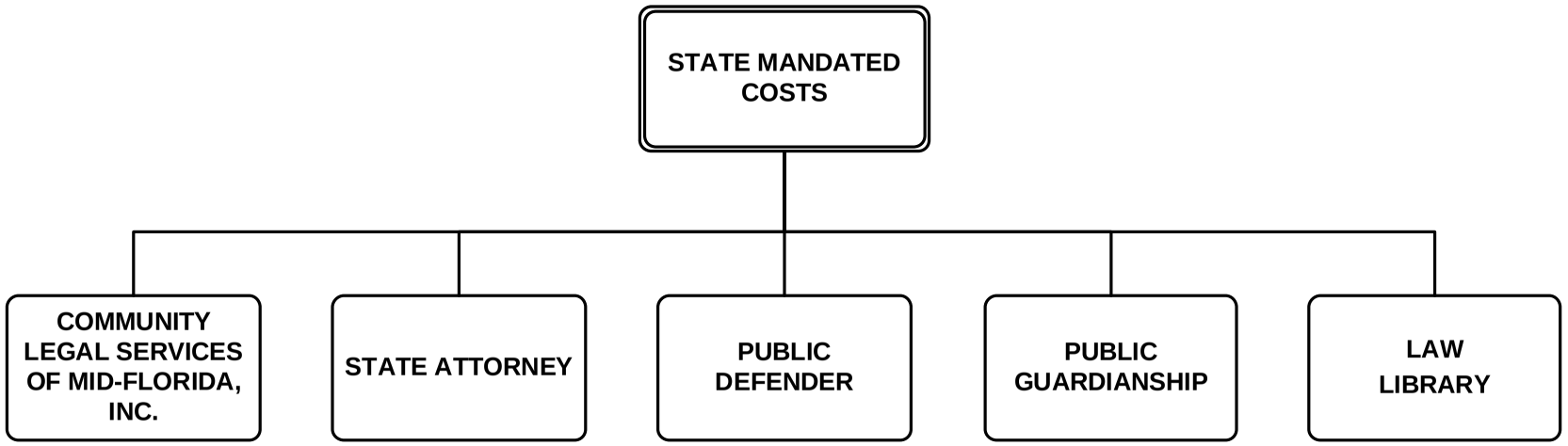
Department: State Mandated Costs

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Community Legal Services of Mid-Florida	896,000	896,000	896,000	896,000
Law Library	590,945	602,301	602,301	602,301
Public Defender	463,975	488,211	429,609	519,935
Public Guardianship	125,924	126,000	126,000	126,000
State Attorney	568,105	651,407	524,182	606,175
Total Expenditures	**$2,644,949**	**$2,763,919**	**$2,578,092**	**$2,750,411**
Expenditures by Category				
Personal Services	0	85,975	52,199	62,448
Operating Expenses	2,572,698	2,596,019	2,443,968	2,578,320
Capital Outlay	72,251	81,925	81,925	33,126
Subtotal Operating Expenditures	**$2,644,949**	**$2,763,919**	**$2,578,092**	**$2,673,894**
Grants and Aids	0	0	0	76,517
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$76,517**
Total Operating Expenditures	**$2,644,949**	**$2,763,919**	**$2,578,092**	**$2,750,411**
Net Expenditures	**$2,644,949**	**$2,763,919**	**$2,578,092**	**$2,750,411**
Expenditures by Fund				
General	$2,644,949	$2,763,919	$2,578,092	$2,750,411

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Mission: To provide a safe environment and community to the citizens of County of Volusia through the elected State Attorney, whose office prosecutes criminal acts on behalf of both the State and County; the elected Public Defender, whose office provides effective assistance of counsel to indigent persons who are charged with criminal violations of law; the Volusia County Law Library; the Council On Aging, operating as the Office of Public Guardianship for Volusia County; and Community Legal Services of Mid-Florida, whose office is charged with providing low cost or free civil legal services.

JUSTICE SYSTEM
STATE MANDATED COSTS



State Mandated Costs

Department: State Mandated Costs

Activity: Community Legal Services of Mid-Florida

3304100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	896,000	896,000	896,000	896,000
Subtotal Operating Expenditures	**$896,000**	**$896,000**	**$896,000**	**$896,000**
Expenditures by Fund				
General	$896,000	$896,000	$896,000	$896,000

Highlights

Community Legal Services of Mid-Florida (CLSMF) operates a Legal Advice/Intake Helpline that provides centralized intake, legal advice, brief services and referrals and allows expert CLSMF attorneys to assist clients throughout our 12-county service area without regard to location. In 2009, a Legal region-wide survey indicated a 93% satisfaction rate with the provision of legal services, and over 80% of clients surveyed said that legal assistance through the Helpline helped them resolve their legal issue.

CLSMF's Volunteer Lawyers Program (VLP) provides free legal assistance to clients by referring cases to volunteer attorneys. In 2009, a total of 430 cases from Volusia County were referred. In addition, the VLP in 2009 instituted a weekly foreclosure/bankruptcy legal advice clinic in the Daytona Beach office in response to the increasing numbers of foreclosure clients from Daytona Beach/Ormond Beach/Deltona. This clinic is in addition to CLSMF's general legal advice clinics that are offered weekly in Daytona Beach and twice a month in DeLand.

CLSMF has also responded to the foreclosure crisis by re-allocating staff, resulting in a unit of seven attorneys (5.25 FTEs) with expertise to handle complex mortgage foreclosure cases. One full-time foreclosure attorney is located in the Daytona Beach office.

State Mandated Costs

Department: State Mandated Costs

Activity: Law Library

3307140

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	590,945	602,301	602,301	602,301
Subtotal Operating Expenditures	**$590,945**	**$602,301**	**$602,301**	**$602,301**
Expenditures by Fund				
General	$590,945	$602,301	$602,301	$602,301

Key Objectives

1. Continue to meet the legal information needs of the community

2. Continue to increase awareness of Law Library resources and services

3. Continue to develop and provide programs and services for Library users

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Daytona & DeLand patron usage by calendar year	39,295.00	39,688.00	40,085.00
2. Annual website visits	83,678.00	84,515.00	85,360.00
3. Educational seminars, sessions, and tours conducted	12.00	12.00	12.00

Highlights

The Volusia County Law Library (VCLL) provides the necessary resources and services to facilitate meaningful access to the legal information needs of its user groups. Users of the VCLL include the general public, attorneys, judges, court and government agencies, students and members of the business community. Referrals from other agencies and libraries are common. The legal resources and reference services required by these user groups vary in terms of type, degree and complexity.

The Volusia County Law Library operates branches in Daytona Beach, DeLand and New Smyrna and legal research workstations in Deltona and Ormond Beach. The Law Library operates a website at www.vclawlib.org.

The VCLL maintains the core collection standards in accordance with the American Association of Law Libraries. It maintains a collection of key supplementary resources including topical treatises, practice manuals and form books to assist in the practice and procedures of law.

The VCLL provides free access to fee based legal databases for all its patrons. Educational CDs and DVDs are available to assist patrons in learning about various areas of law. Legal research seminars and library orientation tours are offered by the Library on a regular basis.

State Mandated Costs

Department: State Mandated Costs

Activity: Public Defender

3307000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	454,120	488,211	429,609	431,492
Capital Outlay	9,855	0	0	11,926
Subtotal Operating Expenditures	**$463,975**	**$488,211**	**$429,609**	**$443,418**
Grants and Aids	0	0	0	76,517
Subtotal Other Operating Expenses	**$0**	**$0**	**$0**	**$76,517**
Expenditures by Fund				
General	$463,975	$488,211	$429,609	$519,935

Highlights

In accordance with Section 27.51(1), Florida Statutes, Public Defenders are charged with the representation of indigent defendants. The duties and responsibilities of the Public Defender's Office are constantly expanding. Section 29.008, Florida Statutes, requires the County to be responsible for funding communications, information systems and networks, utilities, facilities, maintenance, security and technology equipment.

The FY 2011-12 budget includes additional funding for their information technology position.

State Mandated Costs

Department: State Mandated Costs

Activity: Public Guardianship

3307040

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	125,924	126,000	126,000	126,000
Subtotal Operating Expenditures	**$125,924**	**$126,000**	**$126,000**	**$126,000**
Expenditures by Fund				
General	$125,924	$126,000	$126,000	$126,000

Highlights

The Council on Aging has been operating as the Office of Public Guardianship for Volusia County since 2003. Staff provide a necessary service to those age 18 or older who lack the capacity to make their own decisions; do not have a willing and qualified family member or friend to serve as a guardian; and do not have adequate income or assets to pay for a professional guardian. Through this program, the Council provides services for forty active public wards, which is the maximum allowed for one ward manager by the Statewide Public Guardianship Office. Natural attrition of this population allows staff to serve approximately 50 wards in any year. On a daily basis the program provides wards with health care management, residential placement, and financial management. Many of these residents are extremely frail residents in nursing homes while others are developmentally disabled and have resided in group homes for most of their lives. The Office is able to assist these individuals to obtain the least restrictive and the most productive life possible.

State Mandated Costs

Department: State Mandated Costs

Activity: State Attorney

3305000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	0	85,975	52,199	62,448
Operating Expenses	505,709	483,507	390,058	522,527
Capital Outlay	62,396	81,925	81,925	21,200
Subtotal Operating Expenditures	**$568,105**	**$651,407**	**$524,182**	**$606,175**
Expenditures by Fund				
General	$568,105	$651,407	$524,182	$606,175

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Highlights

The State Attorney's Office, Seventh Judicial Circuit is responsible for Criminal Prosecutions in Volusia, Flagler, St. Johns and Putman Counties ranging from First-Degree Murder to Disorderly Conduct. The budget for the State Attorney's Office including staff salaries, is primarily funded by the State. Article V, Revision 7 of the State Constitution called for full State funding on July 1, 2004. Section 29.008, Florida Statutes, requires the County to be responsible for costs of communications, information systems, and facilities. These costs include information technology (hardware, software and equipment), rent, utilities, building maintenance, security, property insurance and liability insurance.

The FY 2011-12 budget includes funding for additional software licensing and support.

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Stormwater

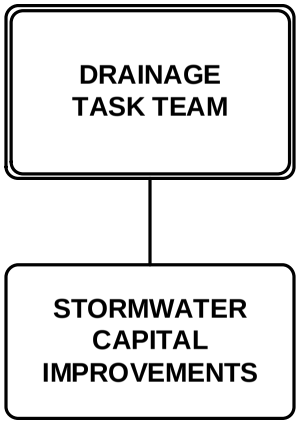
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Drainage Task Team	3,239,445	7,872,282	2,086,676	5,894,240
Stormwater Capital Improvements	1,130,866	2,756,527	1,503,298	3,033,229
Total Expenditures	**$4,370,310**	**$10,628,809**	**$3,589,974**	**$8,927,469**
Expenditures by Category				
Personal Services	2,314,512	2,770,864	2,700,778	2,733,084
Operating Expenses	1,724,162	1,638,063	1,527,374	1,800,978
Capital Outlay	0	478,670	426,594	539,076
Subtotal Operating Expenditures	**$4,038,674**	**$4,887,597**	**$4,654,746**	**$5,073,138**
Capital Improvements	331,636	3,161,527	1,573,298	2,690,000
Debt Service	0	60,052	60,052	60,052
Reserves	0	2,519,633	0	3,309,279
Subtotal Other Operating Expenses	**$331,636**	**$5,741,212**	**$1,633,350**	**$6,059,331**
Total Operating Expenditures	**$4,370,310**	**$10,628,809**	**$6,288,096**	**$11,132,469**
Reimbursements	0	0	(2,698,122)	(2,205,000)
Net Expenditures	**$4,370,310**	**$10,628,809**	**$3,589,974**	**$8,927,469**
Expenditures by Fund				
Stormwater Utility	$4,370,310	$10,628,809	$3,589,974	$8,927,469

Number of Full Time Positions	56.00	56.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	56.75	56.75

Mission: To provide for physical structures, natural systems and maintenance activities to protect people, infrastructure, property and water resources from the hazards of flooding, inadequate drainage and stormwater pollutants.

PUBLIC WORKS
STORMWATER



Stormwater

Department: Public Works

Activity: Drainage Task Team

DRAINAGETASK

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	2,314,512	2,770,864	2,700,778	2,733,084
Operating Expenses	924,932	1,608,063	1,437,374	1,700,978
Capital Outlay	0	478,670	426,594	539,076
Subtotal Operating Expenditures	**$3,239,445**	**$4,857,597**	**$4,564,746**	**$4,973,138**
Capital Improvements	0	435,000	160,000	710,000
Debt Service	0	60,052	60,052	60,052
Reserves	0	2,519,633	0	2,356,050
Subtotal Other Operating Expenses	**$0**	**$3,014,685**	**$220,052**	**$3,126,102**
Total Operating Expenditures	**$3,239,445**	**$7,872,282**	**$4,784,798**	**$8,099,240**
Reimbursements	0	0	(2,698,122)	(2,205,000)
Net Expenditures	**$3,239,445**	**$7,872,282**	**$2,086,676**	**$5,894,240**
Expenditures by Fund				
Stormwater Utility	$3,239,445	$7,872,282	$2,086,676	$5,894,240

Number of Full Time Positions	56.00	56.00
Number of Part Time Positions	1.00	1.00
Number of Full Time Equivalent Positions	56.75	56.75

Key Objectives

1. Inspect and efficiently evaluate, clean, and apply herbicide on storm water systems in the unincorporated areas

2. Perform drainage ditch cleaning chemically and mechanically to improve water quality and quantity flow

3. Maintain County retention areas using hand mowers and herbicide application to enhance appearance and effectiveness

4. Clean drainage systems within the County using vacuum equipment to remove debris

5. Replace deteriorated storm pipe and structures

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of catch basins inspected	7,450.00	8,000.00	8,000.00
2. Feet of ditch systems cleaned	414,568.00	400,000.00	400,000.00
3. Acres of retention areas maintained	1,150.00	1,200.00	1,200.00
4. Feet of drainage systems cleaned	89,005.00	90,000.00	90,000.00
5. Feet of pipe replaced	10,580.00	10,000.00	10,000.00

Stormwater

Department: Public Works

Highlights

The Stormwater program continues to develop and implement projects for County and partnership benefits. The Capital Improvement Plan focuses on water quality, flood reduction and water recharge benefits. Projects to continue in FY 2011-12 include Miller Lake improvements, North Peninsula Drainage Improvements and Rio Way improvements. The maintenance program has been further enhanced by the addition of a Roadside Ditch cleaning crew and the replacement of existing equipment to increase productivity and accessibility of Drainage infrastructure.

Focus in the upcoming year will be on the Total Maximum Daily Load (TMDL) program. The County is involved in two Basin Management Action Plan (BMAP) processes for the Indian River Lagoon and the middle St. Johns river.

The Stormwater Administration unit (159-751-0100) will be merged into this unit in FY2011-12.

The FY 2011-12 budget includes $1,790,305 carry forward funding for on going projects, automotive and other equipment, and the purchase of flood prone properties. The FY 2011-12 budget includes three (3) unfunded positions.

Department: Public Works

Activity: Stormwater Capital Improvements

STORM_CAPITAL

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	799,230	30,000	90,000	100,000
Subtotal Operating Expenditures	**$799,230**	**$30,000**	**$90,000**	**$100,000**
Capital Improvements	331,636	2,726,527	1,413,298	1,980,000
Reserves	0	0	0	953,229
Subtotal Other Operating Expenses	**$331,636**	**$2,726,527**	**$1,413,298**	**$2,933,229**
Total Operating Expenditures	**$1,130,866**	**$2,756,527**	**$1,503,298**	**$3,033,229**
Net Expenditures	**$1,130,866**	**$2,756,527**	**$1,503,298**	**$3,033,229**
Expenditures by Fund				
Stormwater Utility	$1,130,866	$2,756,527	$1,503,298	$3,033,229

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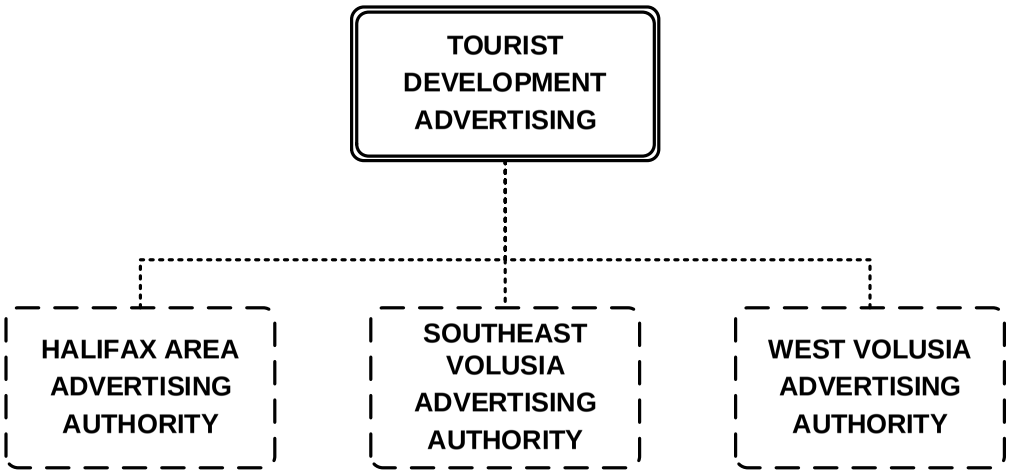
Tourist Development

Department: Tourist Development

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Tourist Development	6,789,397	6,621,555	6,828,576	6,852,302
Total Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Expenditures by Category				
Operating Expenses	6,789,397	6,621,555	6,828,576	6,852,302
Subtotal Operating Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Total Operating Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Net Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Expenditures by Fund				
Convention Development Tax	$6,789,397	$6,621,555	$6,828,576	$6,852,302

Mission: To promote tourism in Volusia County through statewide and national promotions which highlight the County's diverse qualities and attributes.

TOURIST DEVELOPMENT



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Tourist Development

Department: Tourist Development

Activity: Tourist Development

TOURIST_DEV

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	6,789,397	6,621,555	6,828,576	6,852,302
Subtotal Operating Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Total Operating Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Net Expenditures	**$6,789,397**	**$6,621,555**	**$6,828,576**	**$6,852,302**
Expenditures by Fund				
Convention Development Tax	$6,789,397	$6,621,555	$6,828,576	$6,852,302

Highlights

The Tourist Development Advertising Authorities account for revenues raised from 3% tax on hotel rooms and other short term rentals. The Halifax Area Advertising Authority expends these funds for tourism promotions through a contract with the Daytona Beach Convention and Visitors Bureau. The Southeast Volusia Advertising Authority and the West Volusia Advertising Authority conduct promotion and advertising campaigns in their respective areas.

The expenditure detail includes administrative costs; budgeted transfers to agencies are: Halifax $5,338,726, Southeast $1,206,651 and West Volusia $306,925.

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Traffic Engineering

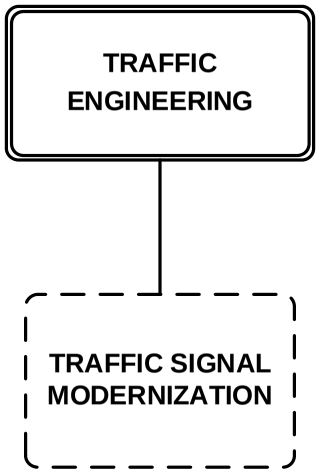
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Traffic Engineering	3,035,542	4,682,073	3,747,378	5,186,824
Total Expenditures	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Expenditures by Category				
Personal Services	1,361,790	1,371,778	1,378,062	1,386,586
Operating Expenses	1,339,094	1,669,286	1,961,578	1,792,567
Capital Outlay	34,107	3,116	3,116	0
Subtotal Operating Expenditures	**$2,734,990**	**$3,044,180**	**$3,342,756**	**$3,179,153**
Capital Improvements	137,601	250,000	404,622	250,000
Interfund Transfers	162,951	0	0	0
Reserves	0	1,387,893	0	1,757,671
Subtotal Other Operating Expenses	**$300,552**	**$1,637,893**	**$404,622**	**$2,007,671**
Total Operating Expenditures	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Net Expenditures	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Expenditures by Fund				
County Transportation Trust	$3,035,542	$4,682,073	$3,747,378	$5,186,824

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	21.00

Mission: To enhance the quality of life for residents and visitors by providing essential services for the safe and efficient movement of both vehicular and pedestrian traffic throughout Volusia County. This is accomplished through the planning, design, implementation and maintenance of traffic control devices (such as traffic signals, school zone flashers, curve warning flashers) in accordance with standard engineering practices.

PUBLIC WORKS
TRAFFIC ENGINEERING DIVISION



Traffic Engineering

Department: Public Works

Activity: Traffic Engineering

TRAFFIC_ENG

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,361,790	1,371,778	1,378,062	1,386,586
Operating Expenses	1,339,094	1,669,286	1,961,578	1,792,567
Capital Outlay	34,107	3,116	3,116	0
Subtotal Operating Expenditures	**$2,734,990**	**$3,044,180**	**$3,342,756**	**$3,179,153**
Capital Improvements	137,601	250,000	404,622	250,000
Interfund Transfers	162,951	0	0	0
Reserves	0	1,387,893	0	1,757,671
Subtotal Other Operating Expenses	**$300,552**	**$1,637,893**	**$404,622**	**$2,007,671**
Total Operating Expenditures	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Net Expenditures	**$3,035,542**	**$4,682,073**	**$3,747,378**	**$5,186,824**
Expenditures by Fund				
County Transportation Trust	$3,035,542	$4,682,073	$3,747,378	$5,186,824

Number of Full Time Positions	21.00	21.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	21.00	21.00

Key Objectives

1. Provide a comprehensive program of scheduled maintenance two times per year for all existing electronic traffic control devices

2. Provide as needed traffic studies and obtain annual traffic count station data

3. Evaluate development review projects for transportation

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of traffic signals and other electronic traffic control devices maintained and upgrade of controllers	598.00	542.00	542.00
2. Number of traffic studies and volume counts	942.00	934.00	934.00
3. Number of development projects reviewed	761.00	850.00	700.00

Highlights

Traffic Engineering is responsible for transportation planning and proper design, installation and maintenance of traffic signals. Traffic signal modernization and traffic signal update for the Florida Department of Transportation are all responsibilities of the Traffic Engineering Division. The modernization will include upgrading one additional new mast arm signal (Williamson Blvd & Thames/Midway) and additional installations of fiber optic communication cable are planned in FY 2011-12. The Division continues to maintain and analyze traffic crash records to identify and implement appropriate corrective safety measures, and also evaluate traffic engineering elements on projects such as site plans, rezoning and special exceptions. The increase in reserves for FY 2011-12 is driven by future capital projects to continue the County's signal modernization program; reseves for grant match; and reserves for retirement payouts for several employees entering and leaving the DROP program in FY 2011-12.

The FY 2011-12 budget includes one (1) unfunded position.

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Transition Expenses

Department: Transition Reserves

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Transition Reserves	0	6,469,552	382,561	5,734,230
Total Expenditures	**$0**	**$6,469,552**	**$382,561**	**$5,734,230**
Expenditures by Category				
Personal Services	0	621,098	382,561	183,432
Subtotal Operating Expenditures	**$0**	**$621,098**	**$382,561**	**$183,432**
Reserves	0	5,848,454	0	5,550,798
Subtotal Other Operating Expenses	**$0**	**$5,848,454**	**$0**	**$5,550,798**
Total Operating Expenditures	**$0**	**$6,469,552**	**$382,561**	**$5,734,230**
Net Expenditures	**$0**	**$6,469,552**	**$382,561**	**$5,734,230**
Expenditures by Fund				
General	$0	$6,469,552	$382,561	$5,734,230

Number of Full Time Positions	13.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	13.00	10.00

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Transition Expenses

Department: Transition Reserves

Activity: Transition Reserves

966_TRANS

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	0	621,098	382,561	183,432
Subtotal Operating Expenditures	**$0**	**$621,098**	**$382,561**	**$183,432**
Reserves	0	5,848,454	0	5,550,798
Subtotal Other Operating Expenses	**$0**	**$5,848,454**	**$0**	**$5,550,798**
Total Operating Expenditures	**$0**	**$6,469,552**	**$382,561**	**$5,734,230**
Net Expenditures	**$0**	**$6,469,552**	**$382,561**	**$5,734,230**
Expenditures by Fund				
General	$0	$6,469,552	$382,561	$5,734,230

Number of Full Time Positions	13.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	13.00	10.00

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Veterans' Services

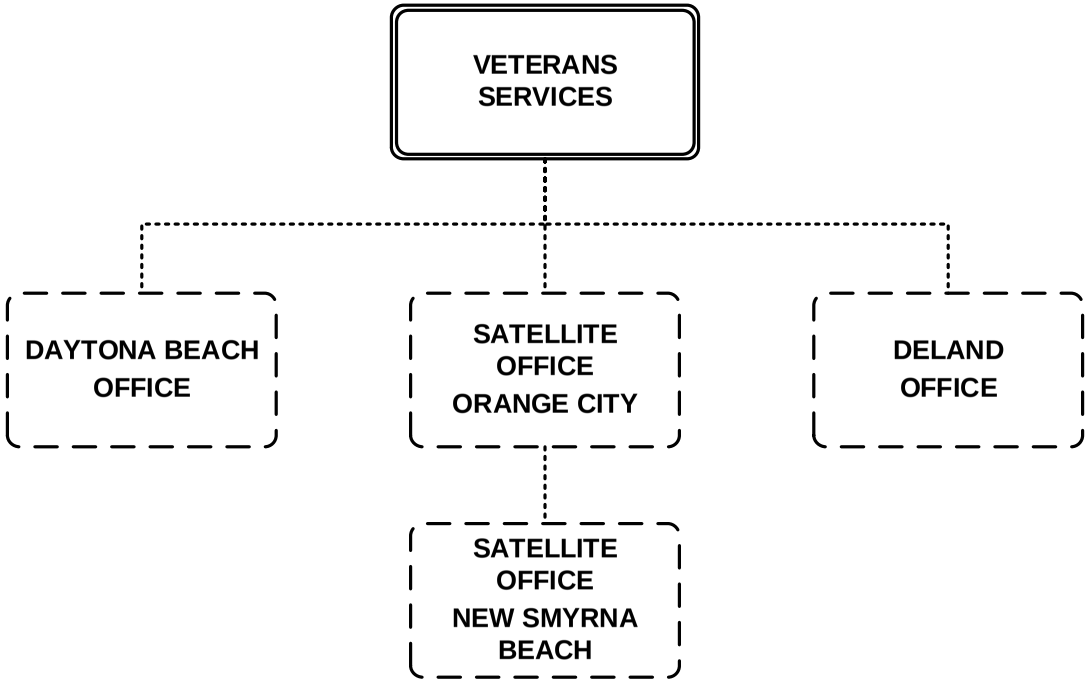
Department: Community Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Veterans' Services	586,941	530,352	536,827	527,971
Total Expenditures	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Expenditures by Category				
Personal Services	533,252	473,882	476,665	471,921
Operating Expenses	53,689	56,470	55,162	56,050
Subtotal Operating Expenditures	**$586,941**	**$530,352**	**$531,827**	**$527,971**
Grants and Aids	0	0	5,000	0
Subtotal Other Operating Expenses	**$0**	**$0**	**$5,000**	**$0**
Total Operating Expenditures	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Net Expenditures	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Expenditures by Fund				
General	$586,941	$530,352	$536,827	$527,971

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Mission: To inform the veterans and or their dependents of benefits to which they may be entitled and to assist them in obtaining those benefits by filing claims and supporting documents that will justify those claims.

COMMUNITY SERVICES
VETERANS SERVICES DIVISION



Division activities/programs shown with dotted lines reflect notable areas not identified as a separate budget page.

Veterans' Services

Department: Community Services

Activity: Veterans' Services

6603000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	533,252	473,882	476,665	471,921
Operating Expenses	53,689	56,470	55,162	56,050
Subtotal Operating Expenditures	**$586,941**	**$530,352**	**$531,827**	**$527,971**
Grants and Aids	0	0	5,000	0
Subtotal Other Operating Expenses	**$0**	**$0**	**$5,000**	**$0**
Total Operating Expenditures	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Net Expenditures	**$586,941**	**$530,352**	**$536,827**	**$527,971**
Expenditures by Fund				
General	$586,941	$530,352	$536,827	$527,971

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. File all requested claims

2. Serve all veterans/dependents including shut-ins and those in nursing homes

3. Perfect appeals on behalf of veterans and their dependents

4. Maintain Client Support

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of claims developed and filed	6,238.00	7,156.00	8,100.00
2. Number of client contacts including nursing home and shut-in visits	8,917.00	8,998.00	9,200.00
3. Number of appeals accomplished	825.00	846.00	875.00
4. Number of Client Support Actions	78,277.00	80,964.00	82,000.00

Highlights

Florida Statute 292.11 allows for the County to employ a Veterans' Services Officer and Staff. The Volusia County Veterans' Services Division assists all former and present members of the Armed Forces and their dependents in preparing claims for compensation, hospitalization, vocational training, and other benefits and privileges to which they are entitled under Federal and State Laws and County regulations. Offices are located in Daytona Beach, DeLand, New Smyrna Beach, and Orange City. Due to frequent changes in the laws and regulations, training and certification of staff is essential. Continued Certification and Accreditation is a necessity through the training provided by the Florida Department of Veterans Affairs (FDVA), the Department of Veterans Affairs (VA), and internally by this Division.

The FY 2011-12 budget includes one unfunded position.

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Water Resources and Utilities

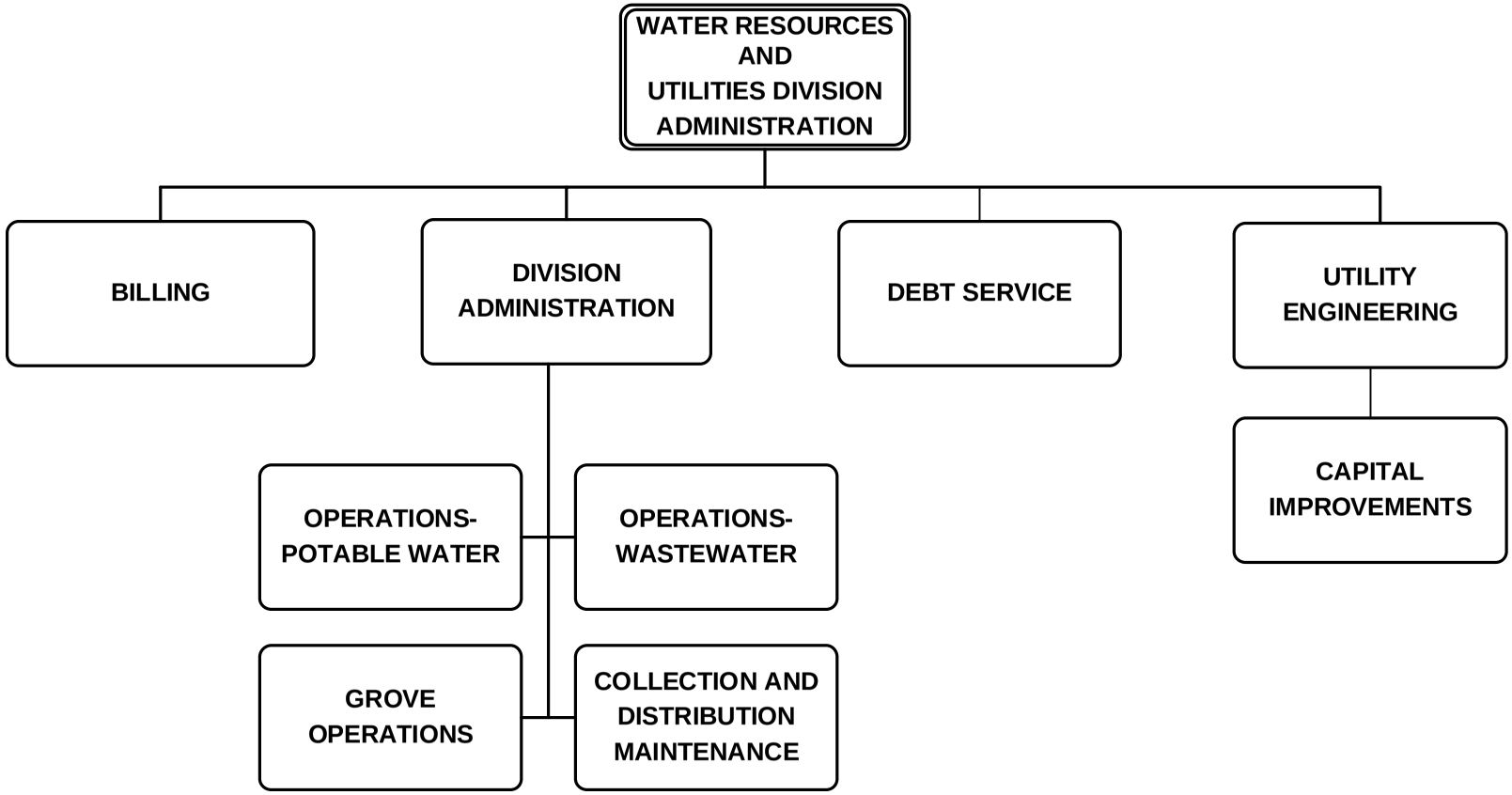
Department: Public Works

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Billing	435,636	444,996	448,846	450,219
Collection and Distribution Maintenance	1,214,003	1,156,824	1,143,913	1,226,528
Grove Operations	159,584	233,470	212,080	292,241
Operations-Potable Water	1,855,597	1,809,716	1,816,665	1,837,474
Operations-Wastewater	2,668,773	2,590,190	2,523,746	2,574,479
Utility Engineering	540,545	649,609	574,993	657,851
Water Utilities Capital Improvements	6,426,138	6,392,327	9,041,454	6,099,296
Water Utilities Debt Service	496,733	2,447,600	2,447,600	2,446,266
Water Utilities Division Administration	3,607,386	1,818,331	1,409,930	1,708,231
Total Expenditures	**$17,404,394**	**$17,543,063**	**$19,619,227**	**$17,292,585**
Expenditures by Category				
Personal Services	3,615,745	3,550,051	3,471,043	3,421,181
Operating Expenses	6,489,232	5,757,847	5,593,904	5,512,579
Capital Outlay	1,104,896	30,000	19,397	168,873
Subtotal Operating Expenditures	**$11,209,873**	**$9,337,898**	**$9,084,344**	**$9,102,633**
Capital Improvements	6,193,443	5,824,559	8,530,837	5,460,833
Debt Service	1,078	2,004,046	2,004,046	2,446,266
Reserves	0	376,560	0	282,853
Subtotal Other Operating Expenses	**$6,194,521**	**$8,205,165**	**$10,534,883**	**$8,189,952**
Total Operating Expenditures	**$17,404,394**	**$17,543,063**	**$19,619,227**	**$17,292,585**
Reimbursements	0	0	0	0
Net Expenditures	**$17,404,394**	**$17,543,063**	**$19,619,227**	**$17,292,585**
Expenditures by Fund				
Stormwater Utility	$2,157,816	$0	$0	$0
Water and Sewer Utilities	$15,246,578	$17,543,063	$19,619,227	$17,292,585

Number of Full Time Positions	60.00	61.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	60.00	61.00

Mission: To provide a safe and reliable water supply to our customers and to collect, treat and dispose of wastewater in an environmentally acceptable way; to protect and promote conservation of our water resources for both current and future users while planning for new development.

PUBLIC WORKS
WATER RESOURCES AND UTILITIES DIVISION



Water Resources and Utilities

Department: Public Works

Activity: Billing

7800800

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	142,155	164,427	148,844	121,786
Operating Expenses	288,974	280,569	300,002	328,433
Capital Outlay	4,507	0	0	0
Subtotal Operating Expenditures	**$435,636**	**$444,996**	**$448,846**	**$450,219**
Total Operating Expenditures	**$435,636**	**$444,996**	**$448,846**	**$450,219**
Net Expenditures	**$435,636**	**$444,996**	**$448,846**	**$450,219**
Expenditures by Fund				
Water and Sewer Utilities	$435,636	$444,996	$448,846	$450,219

Number of Full Time Positions	4.00	4.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	4.00	4.00

Key Objectives

1. Produce and provide utility bills to all active Volusia County utility customers

2. Increase Automatic Clearing House (ACH) and online payments by our Utility customers

3. Reduce the number of accounts with a balance in 60-90 days

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of bills mailed to active water and sewer accounts per month	14,518.00	14,728.00	15,000.00
2. Number of ACH and online payments	2,000.00	2,148.00	2,500.00
3. Number of customers with balances over 90 days	110.00	100.00	50.00

Highlights

The Billing Activity manages billing functions for approximately 14,000 water customers and over 10,000 sewer customers countywide. The meter reading function is contracted to an outside agency. This has proven to be the most cost effective way to provide this service and is supported by a study performed by Lorrick Associates, a third party consultant.

The Billing Activity will continue to promote the convenience of ACH (automatic clearing house) payments and has initiated e-bills, which allows more than 700 customers to view and pay their bills online. The billing activity will pursue more participation in e-bill service to help reduce printing and postage costs. The implementation of the lockbox service has increased the billing activity's ability to expand the customer service hours to better serve its consumers.

Water Resources and Utilities

Department: Public Works

Activity: Collection and Distribution Maintenance

7806010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	462,799	465,622	472,636	468,245
Operating Expenses	751,204	691,202	671,277	746,283
Capital Outlay	0	0	0	12,000
Subtotal Operating Expenditures	**$1,214,003**	**$1,156,824**	**$1,143,913**	**$1,226,528**
Total Operating Expenditures	**$1,214,003**	**$1,156,824**	**$1,143,913**	**$1,226,528**
Net Expenditures	**$1,214,003**	**$1,156,824**	**$1,143,913**	**$1,226,528**
Expenditures by Fund				
Water and Sewer Utilities	$1,214,003	$1,156,824	$1,143,913	$1,226,528

Number of Full Time Positions	9.00	9.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	9.00	9.00

Key Objectives

1. Provide water, sewer and reclaimed connections for new customers and continue with the meter change out program

2. Provide timely utility locates when requested

3. Maintain leak detection program to minimize water loss

4. Maintain fire hydrant repair and flow test program and the valve exercising program per regulatory standards

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of meter conversions to radio reads	615.00	1,300.00	1,300.00
2. Number of utility locates	2,864.00	2,900.00	3,000.00
3. Percent of lift stations out of service goal <1.5%	0.69	0.80	0.80
4. Number of valves exercised	1,036.00	2,000.00	2,000.00
5. Number of hydrants tested	1,219.00	1,500.00	1,500.00

Highlights

The Collection and Distribution Activity provides water and sewer connections for new customers, routine/emergency repairs of water distribution and sewer collection systems, conducts scheduled valve maintenance and sewer main cleanings. The Collection and Distribution Activity also has a scheduled plan to convert 10% of the existing touch read water meters to radio read meters. This has reduced water loss in several areas and has increased efficiency in reading the meters. The FY 2011-12 budget includes Capital Outlay for replacement of equipment and odor control systems for lift stations.

Water Resources and Utilities

Department: Public Works

Activity: Grove Operations

7805090

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	111,645	115,100	99,713	118,196
Operating Expenses	47,939	118,370	112,367	117,672
Capital Outlay	0	0	0	56,373
Subtotal Operating Expenditures	**$159,584**	**$233,470**	**$212,080**	**$292,241**
Total Operating Expenditures	**$159,584**	**$233,470**	**$212,080**	**$292,241**
Net Expenditures	**$159,584**	**$233,470**	**$212,080**	**$292,241**
Expenditures by Fund				
Water and Sewer Utilities	$159,584	$233,470	$212,080	$292,241

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Sell citrus grown on the property adjacent to the Southeast Wastewater Treatment Plant

2. Replace dead or trees on grove property with new ones

3. Begin systematic removal and replacement of white grapefruit trees with more profitable variety of citrus

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Amount of income generated from sale of citrus crop	110,000.00	120,000.00	120,000.00
2. Number of replacement trees planted	300.00	300.00	1,000.00
3. Dendroremediation project trees planted	0.00	4,500.00	0.00
4. Acres of white grapefruit cleared and replanted	0.00	0.00	15.00

Highlights

The County owns and operates a citrus grove in Oak Hill, a site approved by the Florida Department of Environmental Protection for the disposal of treated effluent (reclaimed water). The primary objective is to operate the grove to meet all state and federal agriculture regulations and harvest the fruit to offset the operational costs. Grove Operations will continue to monitor the eucalyptus pilot project for tree growth and survival rates. Included in the FY 2011-12 Capital Outlay budget is the request for a tractor with loader and welding package that was planned for FY 2010-11 but was not purchased.

Water Resources and Utilities

Department: Public Works

Activity: Operations-Potable Water

7804000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	581,240	619,244	629,924	594,764
Operating Expenses	1,254,211	1,160,472	1,186,741	1,235,210
Capital Outlay	20,146	30,000	0	7,500
Subtotal Operating Expenditures	**$1,855,597**	**$1,809,716**	**$1,816,665**	**$1,837,474**
Total Operating Expenditures	**$1,855,597**	**$1,809,716**	**$1,816,665**	**$1,837,474**
Net Expenditures	**$1,855,597**	**$1,809,716**	**$1,816,665**	**$1,837,474**
Expenditures by Fund				
Water and Sewer Utilities	$1,855,597	$1,809,716	$1,816,665	$1,837,474

Number of Full Time Positions	10.00	10.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	10.00	10.00

Key Objectives

1. Provide safe and reliable potable water that meets the customer's demands

2. Improve customer confidence by producing/providing a very high quality water

3. Reduce unaccounted for water (produced vs. billed metered water)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Amount of potable water processed (million gallons per year)	1,385.00	1,422.00	1,300.00
2. Number of customer complaints (taste and color)	95.00	40.00	30.00
3. Number of water pressure complaints that are corrected and recommendations made	21.00	10.00	8.00
4. Amount (percent) of out of service equipment, WTP (6 plants) < 5%	1.70	2.00	1.50

Highlights

The primary functions of the Potable Water Operations Activity is to provide treatment of potable water, well field management program, improve customer water quality and to reduce water loss.

Potable Water Operations has implemented cross training procedures and has been able to effectively staff the existing plants without filling a vacant Treatment Plant operator position. One position will become unfunded in FY 2011-12.

Water Resources and Utilities

Department: Public Works

Activity: Operations-Wastewater

7805000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,040,051	1,039,998	1,054,291	996,383
Operating Expenses	1,597,624	1,550,192	1,469,455	1,515,096
Capital Outlay	20,973	0	0	63,000
Subtotal Operating Expenditures	**$2,658,648**	**$2,590,190**	**$2,523,746**	**$2,574,479**
Capital Improvements	10,125	0	0	0
Subtotal Other Operating Expenses	**$10,125**	**$0**	**$0**	**$0**
Total Operating Expenditures	**$2,668,773**	**$2,590,190**	**$2,523,746**	**$2,574,479**
Net Expenditures	**$2,668,773**	**$2,590,190**	**$2,523,746**	**$2,574,479**
Expenditures by Fund				
Water and Sewer Utilities	$2,668,773	$2,590,190	$2,523,746	$2,574,479

Number of Full Time Positions	18.00	19.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	18.00	19.00

Key Objectives

1. Reduce the number of wastewater treatment plants and stand alone package plants that are not connected to a central sewer system

2. Provide safe and reliable wastewater treatment that meets State regulations and the customer's demands

3. Increase reclaimed water availability

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of plants owned	12.00	12.00	12.00
2. Wastewater processed (million gallons per year)	762.00	700.00	700.00
3. Percent of FDEP permit effluent compliance > 99%	100.00	100.00	100.00
4. Wastewater processed/residential reclaimed water pumped (million gallons per year)	568.00	600.00	600.00
5. Percent of out of service equipment, WWTP (5 plants) < 5%	4.00	5.00	5.00

Highlights

Wastewater Operations continues to improve plants to meet increasing customer needs. Wastewater operations has also improved efficiencies, this has allowed the operation to effectively function without filling a vacant Treatment Plant operator position. One position that had been classified as grant-funded in FY 2010-11 is counted among full-time positions for FY 2011-12 and, therefore, may be interpreted as one additional full-time position. However, this position is split-funded with a grant, 75% funded in this division and 25% funded in the grant. One position will become unfunded in FY 2011-12. The capital outlay budget includes replacement of pump equipment, upgrades to sludge containers, and replacement of a frequency drive meter.

Water Resources and Utilities

Department: Public Works

Activity: Utility Engineering

7801000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	441,562	491,281	459,561	484,834
Operating Expenses	98,984	158,328	115,432	173,017
Subtotal Operating Expenditures	**$540,545**	**$649,609**	**$574,993**	**$657,851**
Total Operating Expenditures	**$540,545**	**$649,609**	**$574,993**	**$657,851**
Net Expenditures	**$540,545**	**$649,609**	**$574,993**	**$657,851**
Expenditures by Fund				
Water and Sewer Utilities	$540,545	$649,609	$574,993	$657,851

Number of Full Time Positions	6.00	6.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	6.00	6.00

Key Objectives

1. Determine the future needs and develop a five year CIP program to be used in budget projections

2. Update and manage the GIS Database of all County owned facilities

3. Maintain current and create new hydraulic models

4. Perform in-house design and permitting for small capital projects

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Cost of Construction Improvement Projects	6,200,000.00	5,100,000.00	6,821,570.00
2. GPS all water and sewer valves	3,000.00	3,000.00	500.00
3. Number of hydraulic models created and calibrated	1.00	3.00	2.00
4. Number of in-house design projects	2.00	2.00	2.00

Highlights

The Utility Engineering Activity supports the water/wastewater system by overseeing capital improvement projects (CIP) and supporting maintenance and upgrade work performed by the operations activity.

The 13M Southwest Regional Reclaimed expansion was completed in FY11.

Water Resources and Utilities

Department: Public Works

Activity: Water Utilities Capital Improvements

WATER_UTIL_CAP_IMPR

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	310,281	567,768	491,220	608,463
Capital Outlay	0	0	19,397	30,000
Subtotal Operating Expenditures	**$310,281**	**$567,768**	**$510,617**	**$638,463**
Capital Improvements	6,115,857	5,824,559	8,530,837	5,460,833
Subtotal Other Operating Expenses	**$6,115,857**	**$5,824,559**	**$8,530,837**	**$5,460,833**
Total Operating Expenditures	**$6,426,138**	**$6,392,327**	**$9,041,454**	**$6,099,296**
Net Expenditures	**$6,426,138**	**$6,392,327**	**$9,041,454**	**$6,099,296**
Expenditures by Fund				
Water and Sewer Utilities	$6,426,138	$6,392,327	$9,041,454	$6,099,296

Water Resources and Utilities

Department: Public Works

Activity: Water Utilities Debt Service

WATER_UTIL_DEBT

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	495,655	443,554	443,554	0
Subtotal Operating Expenditures	**$495,655**	**$443,554**	**$443,554**	**$0**
Debt Service	1,078	2,004,046	2,004,046	2,446,266
Subtotal Other Operating Expenses	**$1,078**	**$2,004,046**	**$2,004,046**	**$2,446,266**
Total Operating Expenditures	**$496,733**	**$2,447,600**	**$2,447,600**	**$2,446,266**
Net Expenditures	**$496,733**	**$2,447,600**	**$2,447,600**	**$2,446,266**
Expenditures by Fund				
Water and Sewer Utilities	$496,733	$2,447,600	$2,447,600	$2,446,266

Highlights

Funds budgeted are required to meet debt service obligations with the 1998 and 2003 Water and Sewer Refunding and Improvement Bonds, and State Revolving Fund Loans for the Southeast Wastewater Treatment Plant, Deltona north upgrade and Southwest Regional Reclamation Facility. The FY 2011-12 budget includes additional principal and interest expense for the 2010 State Revolving Fund (SRF) Loan to finance additional expansion of the Southwest Regional Water Reuse Facility.

Water Resources and Utilities

Department: Public Works

Activity: Water Utilities Division Administration

WATER_UTIL_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	836,295	654,379	606,074	636,973
Operating Expenses	1,644,360	787,392	803,856	788,405
Capital Outlay	1,059,270	0	0	0
Subtotal Operating Expenditures	**$3,539,925**	**$1,441,771**	**$1,409,930**	**$1,425,378**
Capital Improvements	67,461	0	0	0
Reserves	0	376,560	0	282,853
Subtotal Other Operating Expenses	**$67,461**	**$376,560**	**$0**	**$282,853**
Total Operating Expenditures	**$3,607,386**	**$1,818,331**	**$1,409,930**	**$1,708,231**
Reimbursements	0	0	0	0
Net Expenditures	**$3,607,386**	**$1,818,331**	**$1,409,930**	**$1,708,231**
Expenditures by Fund				
Stormwater Utility	$2,157,816	$0	$0	$0
Water and Sewer Utilities	$1,449,570	$1,818,331	$1,409,930	$1,708,231

Number of Full Time Positions	11.00	11.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	11.00	11.00

Key Objectives

1. Provide supervision, clerical and administrative support for all operations within the Division

2. Monitor the Division budget and expenditures

3. Convert paper files to electronic files

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of customers: water	15,091.00	15,100.00	15,100.00
2. Number of customers: sewer	10,488.00	10,500.00	10,500.00
3. Number of invoices processed annually	4,200.00	4,200.00	4,200.00
4. Number of work orders for service referred to field divisions within 72 hours	8,200.00	8,200.00	8,200.00

Highlights

The Division Administration Activity includes the Division Director's office and administrative support for the billing, engineering, Water/Wastewater operations and Collection/Distribution activities. Division Administration provides support for personnel, training, budget, purchasing and project activities. This Activity also assists with the promotion of conservation programs through public education, rebate incentives and a rain barrel voucher program. Volusia County Water Resources and Utilities operates and maintains 15 water and 12 wastewater treatment plants and 107 lift stations. This division provides water, reclaimed, and wastewater service to unincorporated parts of the County and some areas within incorporated Volusia County. Volusia County Utilities also maintains 13 water systems and 1 wastewater system by contract with other county divisions and other municipalities. Operations Administration includes 4 full time employees who supply support for operations staff that maintains service and repairs for over 14,000 customers. The budget for FY 2011-12 includes 3 unfunded positions.

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"St. Johns Prairie" by Robert Binks
Volusia County Courthouse, DeLand

Volusia County
FLORIDA

G - Debt Service

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VOLUSIA COUNTY DEBT SERVICE

This section provides information related to outstanding debt and debt service obligations for the County. There are no additional planned commercial paper or lease purchase borrowings for FY 2011-12. Following this executive summary is a Debt Service Requirements Schedule showing the appropriated principal and interest payments for FY 2011-12.

The County takes a planned approach to the management of debt: funding from internally generated capital, where appropriate, and financing, when appropriate. Conservative financial strategies and management practices help to minimize exposure to sudden economic shocks or unexpected volatility. Quarterly monitoring and evaluation of factors that can affect the financial condition of the County help to identify any emerging financial concerns. The practice of multi-year forecasting enables management to take corrective action long before budgetary gaps develop into a crisis.

The Government Finance Officers Association (GFOA) and other national associations have published best practices promoting efficiency in government and solvency in public finance. The major credit rating agencies use these and other quantitative measures to determine credit rating. Fitch Ratings and Standard and Poor's consider continued funding of the General Fund Reserve a "best practice" and have a "very significant" rating value. In keeping with this "best practice", the County Council adopted a minimum goal of 5 percent of current revenues to fund this reserve in both the General Fund and the Municipal Service District Fund. For FY 2011-12, approximately 9% has been reserved in the General Fund and 5% in the Municipal Service District Fund. Other emergency reserves include the Library at 8%; Ponce DeLeon Port Authority at 10%; Mosquito Control at 10%; and Fires Services at 10%. Funding of the reserve provides the County flexibility in responding to natural disasters, economic downturns, or sudden changes in revenue.

The FY 2011-12 budget includes funding for the County's debt obligations. Total debt service is $34,754,418, including $1,656,944 in revenue notes, $1,200,000 in State Infrastructure Bank Loans, $1,555,622 in State Revolving Loans, $24,855,759 in non-self supporting debt (including $3,641,661 in General Obligation Bonds), and $5,486,053 in self-supporting debt.

COUNTY DEBT MANAGEMENT

On November 18, 2010, County Council approved the refinancing of seven installment purchase agreements whose total remaining principal balance equaled $17,750,000 and were originally issued by the Florida Association of Counties to acquire or construct various improvements. The approved notes payable was issued through JP Morgan Chase at a fixed rate of 3.02%. The new note refinanced land acquisition on the south side of the Daytona Beach International Airport ($1,361,000), Acquisition and construction of trails ($4,724,000), Special assessment district improvements ($1,790,000), and Ocean Center improvements ($9,875,000). Unless earlier redeemed, the note is expected to be repaid by December 1, 2030.

On January 20, 2011, County Council approved the redemption of the remaining installment purchase agreements originally issued through the Florida Association of Counties for the purchase of computer equipment for the criminal justice information system ($8,012,000).

Strong financial management, manageable debt levels, and financial flexibility are all indicators of good fiscal health. The County's overall debt profile is characterized by good debt service coverage from its pledged revenues in conformance with all compliance covenants and fiscal policy. Management continues to monitor declining revenues and their potential impact on bond covenants and debt service requirements. The debt burden is low, and the County has significant debt capacity remaining. The County has no specified debt limit; however, the debt procedures provide guidelines for prudent fiscal management of all obligations.

Fiscal Year 2011-12 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
Airport System Refunding Revenue Bonds, Series 2003	$11,110,000	October 1, 2021	Net revenues derived from operation of Airport System	To advance refund a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1993, which refunded a portion of 1991 bonds, originally used to finance construction of new airport terminal and related improvements at Daytona Beach International Airport.
Airport System Refunding Revenue Bonds, Series 2000	$30,795,000	October 1, 2021	Net revenues derived from operation of Airport System	To advance refund a portion of County's outstanding Airport System Refunding Revenue Bonds, Series 1991, originally used to finance acquisition, expansion and installation of new terminals at Daytona Beach International Airport.
Capital Improvement Revenue Bond, Series 2009A	$3,718,000	October 1, 2014	Subordinate lien on the Local Government Half Cent Sales Tax	To finance capital expenditures including the purchase of Sheriff's vehicles and a helicopter.
Capital Improvement Revenue Bond, Series 2009B	$5,812,000	October 1, 2016	Subordinate lien on the Local Government Half Cent Sales Tax	To refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998.
Capital Improvement Revenue Note, Series 2010	$17,750,000	December 1, 2030	Non - Ad Valorem Revenues	To refinance the County's outstanding Short Term Commercial Paper Debt Service related to Airport land purchase, Capri Drive and West Highlands improvements; Trails; and Ocean Center expansion.
Gas Tax Revenue Bonds, Series 2004	$64,215,000	October 1, 2024	Six Cents Local Option Gas Tax	To finance costs of transportation improvements within the County.
Limited Tax General Obligation Bonds, Series 2005	$39,875,000	October 1, 2021	Volusia Forever Ad Valorem Millage	To finance cost of acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands.
Parking Facility Revenue Bonds, Series 2007	$10,815,000	April 1, 2024	Net revenues of the parking garage, and a subordinate lien on Tourist Development Tax Revenues	To finance acquisition of Ocean Center Parking Garage from the Volusia Redevelopment Parking Corporation.
State Revolving Fund (SRF) Loan, Reclaimed Water Reuse Facilities	$1,691,756	April 15, 2017	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water reuse facilities in Deltona North
State Revolving Fund (SRF) Loan, Collection, Influent Transmission, Treatment & Reuse Facilities	$5,519,743	February 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance water collections, treatment, and reuse facilities in Southeast Region
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	$2,612,323	May 15, 2020	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance expansion of the Southwest Regional Water Reuse Facility
State Revolving Fund (SRF) Loan, Treatment & Reuse Facilities	$10,043,398	December 15, 2030	Net Water and Sewer Utility System Revenues after payment of the 1998 and 2003 Water and Sewer Utility Revenue bonds	To finance additional expansion of the Southwest Regional Water Reuse Facility
State Infrastructure Bank (SIB) Loan	$10,200,000	October 1, 2017	Non - Ad Valorem Revenues	To finance Phase 1 of the Central Florida Commuter Rail Transit System

Fiscal Year 2011-12 Debt Service Summary

Bond Issue	Original Amount	Final Maturity	Pledged Source	Purpose
Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2008	$42,605,000	October 1, 2018	Local Government Half-Cent Sales Tax	To advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements.
Subordinate Lien Sales Tax Refunding Revenue Bonds, Series 2003	$8,255,000	October 1, 2021	Local Government Half-Cent Sales Tax	To advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1993, which refunded Series 1991 bonds, originally issued to finance the Justice Center, acquire 250 N. Beach Street, and other projects.
Tourist Development Tax Revenue Bond, Series 2004	$55,451,336	December 1, 2034	Tourist Development Tax	To fund renovation and expansion of Ocean Center.
Tourist Development Tax Revenue Bond, Series 2002	$22,565,000	December 1, 2013	Tourist Development Tax	To advance refund portion of Tourist Development Tax Refunding Revenue Bonds, Series 1993, which refunded the 1986 issue, to construct the Ocean Center.
Water and Sewer Refunding Revenue Bonds, Series 2003	$6,975,000	October 1, 2019	Net Revenues from operation of County's Water and Sewer System connection fees and investment earnings.	To advance refund portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1993, to finance the cost of improvements.
Water and Sewer Refunding Revenue Bonds, Series 1998	$5,085,000	October 1, 2016	Net Revenues from operation of County's Water and Sewer System connection fees and investment earnings.	To advance refund portion of Water and Sewer Revenue Refunding and Improvement Bonds, Series 1989, to finance the cost of improvements.

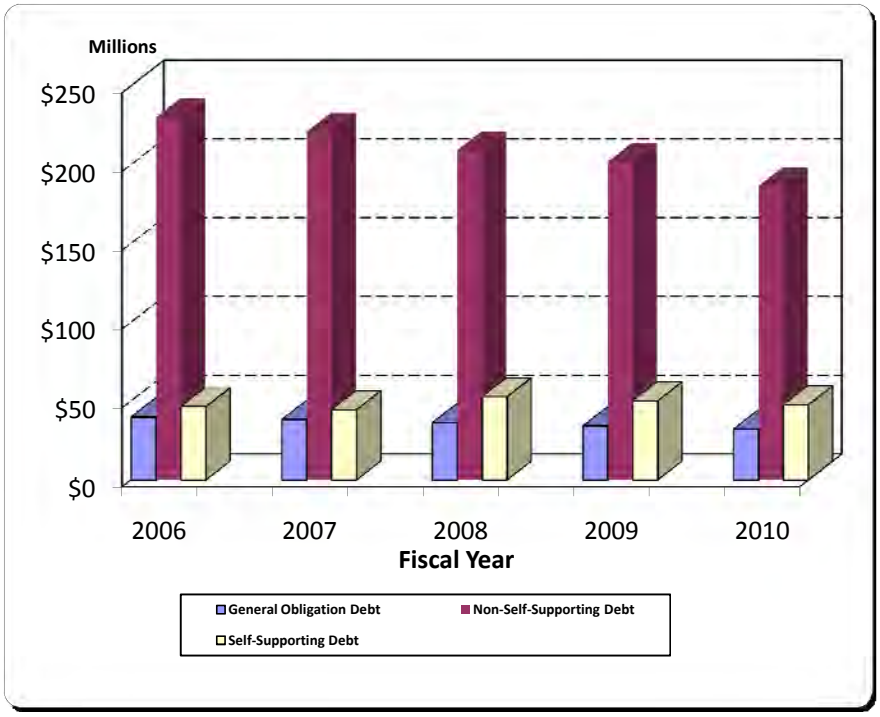
VOLUSIA COUNTY, FLORIDA
SCHEDULE OF DEBT SERVICE REQUIREMENTS
FY 2011-12

				DEBT REQUIREMENT			
		FUND		FY 2011-2012 PRINCIPAL PAYMENT	FY 2011-2012 INTEREST PAYMENT	FY 2011-2012 OTHER FEES AND RESERVES	FY 2011-2012 TOTALS
Revenue Note Loan							
2010 Capital Improvement Revenue Note	22,467,708						
Airport		451		$208,000	$37,962	$1,000	$246,962
Ocean Center Expansion		208		362,000	292,759	1,000	655,759
Capri Drive		208		72,000	18,483	1,000	91,483
West Highlands		208		127,000	32,571	1,000	160,571
Trails		208		364,000	137,169	1,000	502,169
Total Revenue Note Loans				**$1,133,000**	**$518,944**	**$5,000**	**$1,656,944**
State Infrastructure Bank Loan (SIB)							
2011 Commuter Rail Loan	10,200,000	295		$1,064,462	$135,538	$0	$1,200,000
Total State Infrastructure Bank Loans (SIB)				**$1,064,462**	**$135,538**	**$0**	**$1,200,000**
State Revolving Loans (SRF)							
Southeast Wastewater Facility	11,508,943	457	*	$439,477	$124,872	$0	$564,349
Deltona North Water Reclamation Facility	1,776,210	457	*	99,394	18,492	0	117,886
Southwest Regional Water Reclamation Facility	2,993,386	457	*	382,397	50,832	0	433,229
Southwest Regional Water Reclamation Facility 2	10,043,398	457	*	148,083	292,115	0	440,198
Total State Revolving Loans (SRF)				**$1,069,351**	**$486,311**	**$0**	**$1,555,662**
Non-Self Supporting Bonded Debt							
2004 Tourist Development Tax Revenue Bonds		203		$0	$2,248,750	$750,508	$2,999,258
2002 Tourist Development Tax Refunding Revenue Bonds		203		2,265,000	200,656	1,928,883	4,394,539
2004 Gas Tax Revenue Bonds		234		2,785,000	2,103,598	2,000	4,890,598
2009 A Capital Improvement Bonds		297		817,000	66,224	2,000	885,224
2009 B Capital Improvement Bonds		297		809,000	112,222	2,000	923,222
2003 Sales Tax Refunding Revenue Bonds		201		440,000	186,746	2,000	628,746
2008 Sales Tax Refunding Revenue Bonds		201		3,900,000	1,805,431	787,080	6,492,511
2005 Limited Tax General Obligation Bonds		261		2,320,000	1,113,369	208,292	3,641,661
Total Non-Self Supporting Bonded Debt				**$13,336,000**	**$7,836,996**	**$3,682,763**	**$24,855,759**
Self Supporting Bonded Debt							
2000 Airport System Refunding Revenue Bonds		451	*	$1,440,000	$1,344,350	$0	$2,784,350
2003 Airport System Refunding Revenue Bonds		451	*	590,000	252,340	0	842,340
1998 Water and Sewer Refunding Revenue Bonds		457	*	160,000	42,144	0	202,144
2003 Water and Sewer Refunding Revenue Bonds		457	*	505,000	183,460	0	688,460
2007 Parking Facility Revenue Bonds		475	*	505,000	458,432	5,327	968,759
Total Self Supporting Bonded Debt				**$3,200,000**	**$2,280,726**	**$5,327**	**$5,486,053**
Total Debt Service				**$19,802,813**	**$11,258,515**	**$4,821,090**	**$34,754,418**

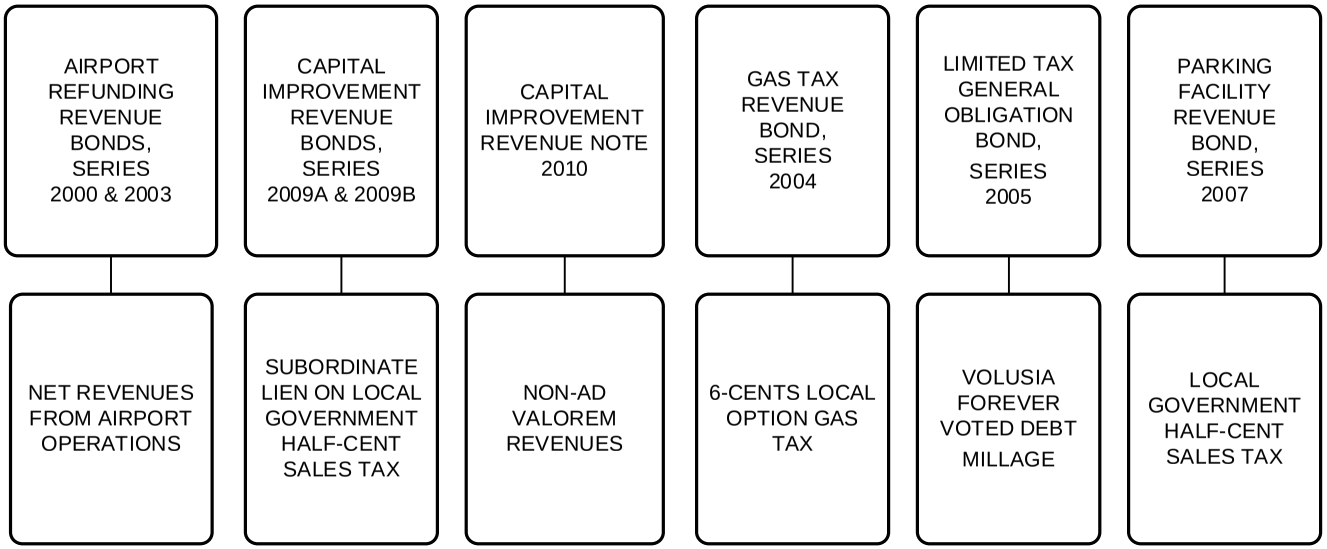
* Shown here for informational purposes only. The budgeted debt service is reflected in the Water Resources and Utilities, Airport, and Ocean Center/Parking Facility sections of the budget document.

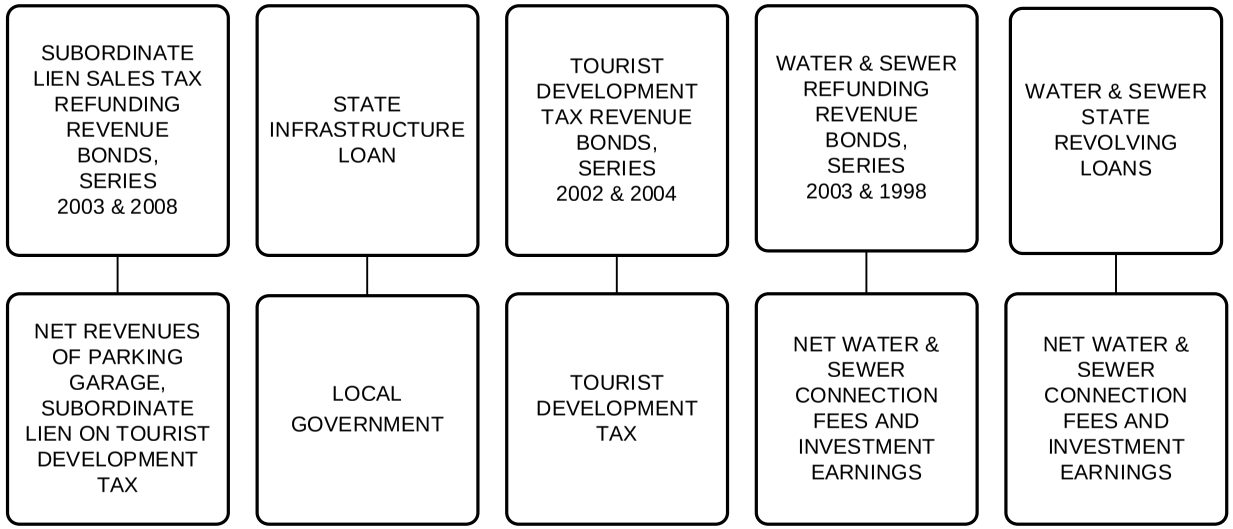
Volusia County Bonded Debt
Summary of Outstanding Bond Debt
Last Five Fiscal Years

	Fiscal Year Ended September 30				
	2006	**2007**	**2008**	**2009**	**2010**
General Obligation Debt					
Limited Tax G.O. Bonds, Series 2005	**$39,875,000**	**$38,190,000**	**$36,245,000**	**$34,230,000**	**$32,145,000**
Non-Self-Supporting Debt					
Capital Improvement Revenue Bonds	-	-	-	9,530,000	9,530,000
Gas Tax Revenue Bonds	62,135,000	59,795,000	57,385,000	54,900,000	52,350,000
Subordinate Lien: Sales Tax	85,980,000	81,110,000	73,850,000	61,525,000	50,690,000
Tourist Development Tax Revenue Bonds	82,015,000	80,045,000	78,030,000	75,960,000	73,835,000
Total Non-Self-Supporting Debt	**$230,130,000**	**$220,950,000**	**$209,265,000**	**$201,915,000**	**$186,405,000**
Self-Supporting Debt					
Parking Facility Revenue Bonds	-	-	10,420,000	9,995,000	9,775,000
Water & Sewer Revenue Refunding Bonds	9,610,000	9,070,000	8,505,000	7,925,000	7,325,000
Airport System Revenue Bonds	36,915,000	35,440,000	33,890,000	32,255,000	30,530,000
Total Self-Supporting Debt	**$46,525,000**	**$44,510,000**	**$52,815,000**	**$50,175,000**	**$47,630,000**
Total Bonded Debt	**$316,530,000**	**$303,650,000**	**$298,325,000**	**$286,320,000**	**$266,180,000**



VOLUSIA COUNTY DEBT SERVICE
PLEDGED REVENUE





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Subordinate Lien Sales Tax Revenue Fund - 201

Summary: The Subordinate Lien Sales Tax Revenue Debt Service Fund provides funding for two Sales Tax Refunding Revenue Bonds issues, Series 2003 and 2008. Series 2003 bonds were issued to advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1993 which refunded 1991 bonds used to finance the Justice Center, acquire 250 N. Beach Street, and other projects. Series 2008 bonds were issued to advance refund a portion of the Sales Tax Improvement Refunding Revenue Bonds, Series 1996 and 1998, issued for court improvements. Revenue for debt service is transferred from the Sales Tax Fund (108).

Revenues	FY 2010-11 Budget	FY 2011-12 Budget
Non-Current Revenues		
Non-Revenues	7,116,566	7,121,257
Subtotal Non-Current Revenues	**$7,116,566**	**$7,121,257**
Total Revenues	**$7,116,566**	**$7,121,257**
Less Operating Transfers	0	0
Total Operating Revenues	**$7,116,566**	**$7,121,257**
Expenditures		
Debt Service	6,332,477	6,336,177
Reserves	784,089	785,080
Total Expenditures	**$7,116,566**	**$7,121,257**
Less Operating Transfers	0	0
Total Operating Expenditures	**$7,116,566**	**$7,121,257**
Net Revenues Less Expenditures	**$0**	**$0**

Subordinate Lien Sales Tax Revenue Fund - 201

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	63,165	0	27,161	0
Total Miscellaneous Revenues	**$63,165**	**$0**	**$27,161**	**$0**
Subtotal Current Revenues	**$63,165**	**$0**	**$27,161**	**$0**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	1,027,624	1,027,623	785,080
Transfers from Other Funds	9,995,598	6,088,942	6,059,976	6,336,177
Total Non-Revenues	**$9,995,598**	**$7,116,566**	**$7,087,599**	**$7,121,257**
Subtotal Non-Current Revenues	**$9,995,598**	**$7,116,566**	**$7,087,599**	**$7,121,257**
Total Revenues	**$10,058,763**	**$7,116,566**	**7,114,760**	**$7,121,257**
Expenditure Detail				
Debt Service				
Appropriated Reserves	0	784,089	0	785,080
Sales Tax Refunding Bonds, Series 2003	625,778	621,345	619,895	628,746
Sub Lien Sales Tax Series 1998	485	0	0	0
Sublien Sales Tax Series 2001A	6,448,073	0	0	0
Sublien Sales Tax Series 2001B	2,193,410	0	404	0
Sub Lien Sales Tax Series 2008	1,919,381	5,711,132	5,709,381	5,707,431
Total Debt Service	**$11,187,127**	**$7,116,566**	**$6,329,680**	**$7,121,257**
Total Expenditures	**$11,187,127**	**$7,116,566**	**$6,329,680**	**$7,121,257**

Tourist Development Tax Revenue Bond Fund - 203

Summary: The Tourist Development Tax Revenue Bond Fund provides for debt service expenses and reserves for two Tourist Development Tax Revenue Bonds, Series 2002 and Series 2004. Series 2002 bonds were issued to refund Series 1993 bonds, which refunded 1986 bonds issued for the construction of the Ocean Center. Debt service funding is provided by the 2¢ Tourist Development Tax. Series 2004 bonds were issued to provide funding for the Ocean Center expansion and renovations. Debt service funding is provided by the additional 1¢ Tourist Development Tax. Revenue for this debt service fund is provided by transfer from the Tourist Development Tax Fund (106). Reserves are funded to accommodate timing of tourist tax receipts from the state, usually a two-month lag.

Revenues	**FY 2010-11 Budget**	**FY 2011-12 Budget**
Non-Current Revenues		
Non-Revenues	7,390,823	7,393,797
Subtotal Non-Current Revenues	**$7,390,823**	**$7,393,797**
Total Revenues	**$7,390,823**	**$7,393,797**
Less Operating Transfers	0	0
Total Operating Revenues	**$7,390,823**	**$7,393,797**
Expenditures		
Debt Service	4,714,432	4,717,406
Reserves	2,676,391	2,676,391
Total Expenditures	**$7,390,823**	**$7,393,797**
Less Operating Transfers	0	0
Total Operating Expenditures	**$7,390,823**	**$7,393,797**
Net Revenues Less Expenditures	**$0**	**$0**

Tourist Development Tax Revenue Bond Fund - 203

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	23,016	0	21,407	0
Total Miscellaneous Revenues	**$23,016**	**$0**	**$21,407**	**$0**
Subtotal Current Revenues	**$23,016**	**$0**	**$21,407**	**$0**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	2,643,633	2,676,550	2,732,990
Transfers from Other Funds	4,722,751	4,747,190	4,747,190	4,660,807
Total Non-Revenues	**$4,722,751**	**$7,390,823**	**$7,423,740**	**$7,393,797**
Subtotal Non-Current Revenues	**$4,722,751**	**$7,390,823**	**$7,423,740**	**$7,393,797**
Total Revenues	**$4,745,767**	**$7,390,823**	**7,445,147**	**$7,393,797**
Expenditure Detail				
Debt Service				
Tourist Dev Tax Imp Bonds 2004	2,249,500	3,000,258	2,249,700	2,999,258
Tourist Dev Tax Ref Bonds 2002	2,463,350	4,390,565	2,462,457	4,394,539
Total Debt Service	**$4,712,850**	**$7,390,823**	**$4,712,157**	**$7,393,797**
Total Expenditures	**$4,712,850**	**$7,390,823**	**$4,712,157**	**$7,393,797**

Florida Assn. of Counties Commercial Paper Fund - 206

Summary: The Commercial Paper Debt Service Fund is suspended for FY 2011-12 due to pay off or refinancing of the County's outstanding commercial paper during FY 2010-11. This fund provided for short-term, low-interest loans for several projects including Trails projects; improvements in Capri Drive and West Highlands Special Assessment Districts; 2008 and 2009 Criminal Justice Information System (CJIS) Equipment; the Ocean Center Expansion; and land acquisition south of the airport. The outstanding debt related to CJIS equipment was paid off during FY 2010-11. The land acquisition south of the airport was refinanced and debt service is included in the Daytona Beach International Airport Fund, 451. All other outstanding commercial paper listed above was refinanced in the Capital Improvement Revenue Note, Series 2010, budgeted in the 208 Capital Improvements Debt Service Fund.

Revenues	**FY 2010-11 Budget**	**FY 2011-12 Budget**
Non-Current Revenues		
Non-Revenues	3,292,495	
Subtotal Non-Current Revenues	**$3,292,495**	**$0**
Total Revenues	**$3,292,495**	**$0**
Less Operating Transfers	0	0
Total Operating Revenues	**$3,292,495**	**$0**
Expenditures		
Debt Service	3,292,495	0
Total Expenditures	**$3,292,495**	**$0**
Less Operating Transfers	0	0
Total Operating Expenditures	**$3,292,495**	**$0**
Net Revenues Less Expenditures	**$0**	**$0**

Florida Assn. of Counties Commercial Paper Fund - 206

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	8,921,144	3,292,495	8,910,168	0
Trust Fund Revenues	0	0	16,389,000	0
Total Non-Revenues	**$8,921,144**	**$3,292,495**	**$25,299,168**	**$0**
Subtotal Non-Current Revenues	**$8,921,144**	**$3,292,495**	**$25,299,168**	**$0**
Total Revenues	**$8,921,144**	**$3,292,495**	**25,299,168**	**$0**
Expenditure Detail				
Debt Service				
20-2 CJIS Equipment	488,209	492,000	3,602,690	0
24-1 Sheriff Equipment 001	725,057	0	0	0
25-1 Sheriff Equipment 120	570,186	565,000	549,308	0
26-1 W Highlands SAD	159,489	162,000	1,143,020	0
27-1 Ocean Center Expansion	253,496	644,000	9,884,103	0
Branch Jail Utility Upgrade	1,865,389	0	0	0
Capri Dr Sad	90,536	99,000	648,181	0
Information Systems Equipment	1,771,485	740,000	4,704,682	0
Issuance Costs	0	0	40,576	0
Sheriff's Evidence Complex	1,233,841	0	0	0
Sheriff's Hangar	1,151,555	0	0	0
Sheriff's Vehicles-General Fund	109,707	0	0	0
Volusia County Trails Program	502,195	590,495	4,726,608	0
Total Debt Service	**$8,921,144**	**$3,292,495**	**$25,299,168**	**$0**
Total Expenditures	**$8,921,144**	**$3,292,495**	**$25,299,168**	**$0**

Capital Improvement Revenue Note, Series 2010 Fund - 208

Summary: The Capital Improvement 2010 Debt Service Fund was established during FY 2010-11 to provide for the refinancing of several commercial paper loans. This is a $17,750,000 15-year note, pledging non-ad valorem revenues. It includes debt service for the Ocean Center Expansion ($9,875,000), improvements for Capri Drive and West Highlands Special Assessment Districts ($1,790,000, combined), and Trails ($4,724,000). Interfund Transfers from Ocean Center (118), Special Assessments (121), and the Trails Capital Fund (328) provide funds for these expenditures.

Revenues	FY 2010-11 Budget	FY 2011-12 Budget
Non-Current Revenues		
Non-Revenues		1,409,982
Subtotal Non-Current Revenues	**$0**	**$1,409,982**
Total Revenues	**$0**	**$1,409,982**
Less Operating Transfers	0	0
Total Operating Revenues	**$0**	**$1,409,982**
Expenditures		
Debt Service	0	1,409,982
Total Expenditures	**$0**	**$1,409,982**
Less Operating Transfers	0	0
Total Operating Expenditures	**$0**	**$1,409,982**
Net Revenues Less Expenditures	**$0**	**$0**

Capital Improvement Revenue Note, Series 2010 Fund - 208

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	299,800	1,409,982
Total Non-Revenues	**$0**	**$0**	**$299,800**	**$1,409,982**
Subtotal Non-Current Revenues	**$0**	**$0**	**$299,800**	**$1,409,982**
Total Revenues	**$0**	**$0**	**299,800**	**$1,409,982**
Expenditure Detail				
Debt Service				
Capri Drive SAD Revenue Note 2010	0	0	11,777	91,483
Ocean Center Expansion CIP Revenue Note 2010	0	0	180,127	655,759
Trails Program CIP Revenue Note 2010	0	0	86,412	502,169
W. Highlands SAD Revenue Note Series 2010	0	0	21,484	160,571
Total Debt Service	**$0**	**$0**	**$299,800**	**$1,409,982**
Total Expenditures	**$0**	**$0**	**$299,800**	**$1,409,982**

LOGT Revenue Bond Series 2004 Fund - 234

Summary: The Local Option Gas Tax Revenue Bond, Series 2004 Debt Service Fund provides for debt service costs and required reserves for the Gas Tax Revenue Bonds, Series 2004, issued to finance acquisition, construction, and reconstruction of roads, bridges, and other transportation improvements. The pledged funding source for this obligation is the Six Cents Local Option Gas Tax. Funding sources for FY 2011-12 is provided by the Transportation Trust Fund (103) and the Road Impact Fee funds (131-134).

Revenues	FY 2010-11 Budget	FY 2011-12 Budget
Non-Current Revenues		
Non-Revenues	4,891,748	4,890,598
Subtotal Non-Current Revenues	**$4,891,748**	**$4,890,598**
Total Revenues	**$4,891,748**	**$4,890,598**
Less Operating Transfers	0	0
Total Operating Revenues	**$4,891,748**	**$4,890,598**
Expenditures		
Debt Service	4,891,748	4,890,598
Total Expenditures	**$4,891,748**	**$4,890,598**
Less Operating Transfers	0	0
Total Operating Expenditures	**$4,891,748**	**$4,890,598**
Net Revenues Less Expenditures	**$0**	**$0**

LOGT Revenue Bond Series 2004 Fund - 234

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	23,197	0	4,324	0
Total Miscellaneous Revenues	**$23,197**	**$0**	**$4,324**	**$0**
Subtotal Current Revenues	**$23,197**	**$0**	**$4,324**	**$0**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	4,871,201	4,891,748	4,886,174	4,890,598
Total Non-Revenues	**$4,871,201**	**$4,891,748**	**$4,886,174**	**$4,890,598**
Subtotal Non-Current Revenues	**$4,871,201**	**$4,891,748**	**$4,886,174**	**$4,890,598**
Total Revenues	**$4,894,398**	**$4,891,748**	**4,890,498**	**$4,890,598**
Expenditure Detail				
Debt Service				
LOGT Improvement Bonds 2004	4,894,398	4,891,748	4,890,498	4,890,598
Total Debt Service	**$4,894,398**	**$4,891,748**	**$4,890,498**	**$4,890,598**
Total Expenditures	**$4,894,398**	**$4,891,748**	**$4,890,498**	**$4,890,598**

Limited Tax General Obligation Bonds Series 2005 Fund - 261

Summary: Volusia Forever is a voter-approved millage of up to 0.2000 mills for land acquisition and improvement of environmentally sensitive, water and resource protection, and outdoor recreation lands. The Limited Tax General Obligation Bonds Debt Service Fund provides for debt service costs and required reserves for the Series 2005 bonds. Of the 0.2000 mills authorized, the FY 2011-12 millage for debt service is 0.1465. The remaining 0.0535 mills is levied in the 161 fund.
There is no reserve requirement for this bond, however, funds have accumulated since the inception of this loan due to interest earnings and unanticipated delinquent ad valorem receipts. Reserve amounts were expended during FY 2010-11 due to arbitrage calculation costs.

Revenues	**FY 2010-11 Budget**	**FY 2011-12 Budget**
Current Revenues		
Taxes	3,432,980	3,388,049
Subtotal Current Revenues	**$3,432,980**	**$3,388,049**
Non-Current Revenues		
Non-Revenues	331,913	253,612
Subtotal Non-Current Revenues	**$331,913**	**$253,612**
Total Revenues	**$3,764,893**	**$3,641,661**
Less Operating Transfers	0	0
Total Operating Revenues	**$3,764,893**	**$3,641,661**
Expenditures		
Debt Service	3,431,388	3,435,369
Reserves	333,505	206,292
Total Expenditures	**$3,764,893**	**$3,641,661**
Less Operating Transfers	0	0
Total Operating Expenditures	**$3,764,893**	**$3,641,661**
Net Revenues Less Expenditures	**$0**	**$0**

Limited Tax General Obligation Bonds Series 2005 Fund - 261

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Taxes				
Ad Valorem Taxes	3,434,868	3,432,980	3,432,980	3,388,049
Ad Valorem Taxes-Delinquent	17,591	0	6,439	0
Total Taxes	**$3,452,459**	**$3,432,980**	**$3,439,419**	**$3,388,049**
Intergovernmental Revenues				
Payment in Lieu of Taxes	490	0	490	0
Total Intergovernmental Revenues	**$490**	**$0**	**$490**	**$0**
Miscellaneous Revenues				
Interest Income	1,638	0	1,074	0
Investment Income	29,871	0	6,101	0
Total Miscellaneous Revenues	**$31,510**	**$0**	**$7,175**	**$0**
Subtotal Current Revenues	**$3,484,459**	**$3,432,980**	**$3,447,084**	**$3,388,049**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	331,913	383,145	253,612
Total Non-Revenues	**$0**	**$331,913**	**$383,145**	**$253,612**
Subtotal Non-Current Revenues	**$0**	**$331,913**	**$383,145**	**$253,612**
Total Revenues	**$3,484,459**	**$3,764,893**	**3,830,229**	**$3,641,661**
Expenditure Detail				
Debt Service				
Endangered Lands Bond Issue	3,433,226	3,764,893	3,576,617	3,641,661
Total Debt Service	**$3,433,226**	**$3,764,893**	**$3,576,617**	**$3,641,661**
Total Expenditures	**$3,433,226**	**$3,764,893**	**$3,576,617**	**$3,641,661**

Public Transportation Debt Service Fund - 295

Summary: The Public Transportation Debt Service Fund provides funding for the construction, reconstruction, or improvements of transportation and rail facilities. The fund consists of a State Infrastructure Bank (SIB) loan through the State Department of Transportation.

Revenues	FY 2010-11 Budget	FY 2011-12 Budget
Non-Current Revenues		
Non-Revenues	1,200,000	1,200,000
Subtotal Non-Current Revenues	**$1,200,000**	**$1,200,000**
Total Revenues	**$1,200,000**	**$1,200,000**
Less Operating Transfers	0	0
Total Operating Revenues	**$1,200,000**	**$1,200,000**
Expenditures		
Debt Service	1,200,000	1,200,000
Total Expenditures	**$1,200,000**	**$1,200,000**
Less Operating Transfers	0	0
Total Operating Expenditures	**$1,200,000**	**$1,200,000**
Net Revenues Less Expenditures	**$0**	**$0**

Public Transportation Debt Service Fund - 295

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	1,200,000	1,200,000	1,200,000
Total Non-Revenues	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Subtotal Non-Current Revenues	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Total Revenues	**$0**	**$1,200,000**	**1,200,000**	**$1,200,000**
Expenditure Detail				
Debt Service				
Public Transportation Debt Service	0	1,200,000	1,200,000	1,200,000
Total Debt Service	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**
Total Expenditures	**$0**	**$1,200,000**	**$1,200,000**	**$1,200,000**

2009A/B Debt Service Fund - 297

Summary: The Capital Improvement Debt Service Fund provides for Series 2009A and Series 2009B Revenue Bond debt service. Series 2009A bonds were issued to finance capital expenditures, including the purchase of Sheriff's vehicles and a helicopter. Series 2009B bonds were issued to refinance all of the County's outstanding Subordinate Lien Sales Tax Revenue Bonds, Series 1998. Revenue for 2009A debt service expenditures is transferred from General Fund (001) and the Municipal Services District (120) for Sheriff's vehicles and helicopter. The 2009A bond matures in 2014. Revenue for 2009B debt service is transferred from the Sales Tax Fund (108). The 2009B bond matures in 2014, as well.

Revenues	FY 2010-11 Budget	FY 2011-12 Budget
Current Revenues		
Miscellaneous Revenues		3,999
Subtotal Current Revenues	**$0**	**$3,999**
Non-Current Revenues		
Non-Revenues	1,657,240	1,804,447
Subtotal Non-Current Revenues	**$1,657,240**	**$1,804,447**
Total Revenues	**$1,657,240**	**$1,808,446**
Less Operating Transfers	0	0
Total Operating Revenues	**$1,657,240**	**$1,808,446**
Expenditures		
Debt Service	1,657,240	1,808,446
Total Expenditures	**$1,657,240**	**$1,808,446**
Less Operating Transfers	0	0
Total Operating Expenditures	**$1,657,240**	**$1,808,446**
Net Revenues Less Expenditures	**$0**	**$0**

2009A/B Debt Service Fund - 297

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	5,236	0	3,212	3,999
Total Miscellaneous Revenues	**$5,236**	**$0**	**$3,212**	**$3,999**
Subtotal Current Revenues	**$5,236**	**$0**	**$3,212**	**$3,999**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	1,553,404	1,657,240	1,655,240	1,804,447
Total Non-Revenues	**$1,553,404**	**$1,657,240**	**$1,655,240**	**$1,804,447**
Subtotal Non-Current Revenues	**$1,553,404**	**$1,657,240**	**$1,655,240**	**$1,804,447**
Total Revenues	**$1,558,639**	**$1,657,240**	**1,658,452**	**$1,808,446**
Expenditure Detail				
Debt Service				
Capital Improv Series 2009A	647,783	735,319	733,569	885,224
Capital Improv Series 2009B	910,856	921,921	924,883	923,222
Total Debt Service	**$1,558,639**	**$1,657,240**	**$1,658,452**	**$1,808,446**
Total Expenditures	**$1,558,639**	**$1,657,240**	**$1,658,452**	**$1,808,446**

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Volusia County
FLORIDA

"Heaven, Man and Earth" by Steve Howell
Daytona Beach International Airport
Volusia County
FLORIDA

H - Internal Service Funds

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Volusia County
FLORIDA

Summary Non-Operating Budgets by Department

	Personal Services	Operating Expenses	Capital Outlay	All Others	Total	FT	PT	Total FTE
Financial and Administrative Services								
Central Services	2,882,586	9,928,727	4,281,500	5,616,749	22,709,562	51.00	0.00	51.00
Information Technology	0	101,000	514,923	3,085,815	3,701,738	0.00	0.00	0.00
Personnel	830,474	41,680,997	0	32,396,907	74,908,378	13.00	2.00	14.00
Total	**$3,713,060**	**$51,710,724**	**$4,796,423**	**$41,099,471**	**$101,319,678**	**64.00**	**2.00**	**65.00**

Computer Replacement Fund - 511

Summary: The fund was established in FY 2000-01 as a financial vehicle for the planned replacement of computer equipment.

With just a few exceptions, all desktop, laptop, and toughbook computers for Council-operated departments are in this program. The Public Defender's Office, Judiciary, Court Administrator's Office, and Property Appraiser's Office also participate in this program. Department computers not in the program are primarily those funded by grants or by Friends of the Library.

There are over 2,000 units in the program. The initial program contract deployed PCs on a 3-year replacement cycle with the equipment leased from the contractor. Effective with the current contract established in FY 2007-08, the County now purchases the equipment, and has transitioned from a 3-year replacement cycle to a 4-year replacement cycle. The Information Technology Division manages the contract and coordinates with the departments and the contractor for equipment replacement.

The FY 2011-12 budget replaced over 340 desktop, laptop and tablet computers and is adding 128 new units into the replacement program.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	32,000	32,000
Subtotal Current Revenues	**$32,000**	**$32,000**
Non-Current Revenues		
Internal Service Revenues	781,526	1,043,872
Non-Revenues	2,675,848	2,625,866
Subtotal Non-Current Revenues	**$3,457,374**	**$3,669,738**
Total Revenues	**$3,489,374**	**$3,701,738**
Less Operating Transfers	0	0
Total Operating Revenues	**$3,489,374**	**$3,701,738**
Expenditures		
Operating Expenses	150,000	101,000
Capital Outlay	675,000	514,923
Reserves	2,664,374	3,085,815
Total Expenditures	**$3,489,374**	**$3,701,738**
Less Operating Transfers	0	0
Total Operating Expenditures	**$3,489,374**	**$3,701,738**
Net Revenues Less Expenditures	**$0**	**$0**

Computer Replacement Fund - 511

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	32,403	32,000	32,000	32,000
Sale-Surplus Furn/Fixtr/Equipment	111	0	0	0
Total Miscellaneous Revenues	**$32,514**	**$32,000**	**$32,000**	**$32,000**
Subtotal Current Revenues	**$32,514**	**$32,000**	**$32,000**	**$32,000**
Non-Current Revenues				
Internal Service Revenues				
Information Systems Revenue	865,357	781,526	809,444	1,043,872
Total Internal Service Revenues	**$865,357**	**$781,526**	**$809,444**	**$1,043,872**
Non-Revenues				
Appropriated Fund Balance	0	2,675,848	2,697,594	2,625,866
Total Non-Revenues	**$0**	**$2,675,848**	**$2,697,594**	**$2,625,866**
Subtotal Non-Current Revenues	**$865,357**	**$3,457,374**	**$3,507,038**	**$3,669,738**
Total Fund Revenues	**$897,871**	**$3,489,374**	**$3,539,038**	**$3,701,738**
Expenditure Detail				
Information Technology				
Computer Replacement	889,120	3,489,374	913,172	3,701,738
Total Information Technology	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Total Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Total Fund Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**

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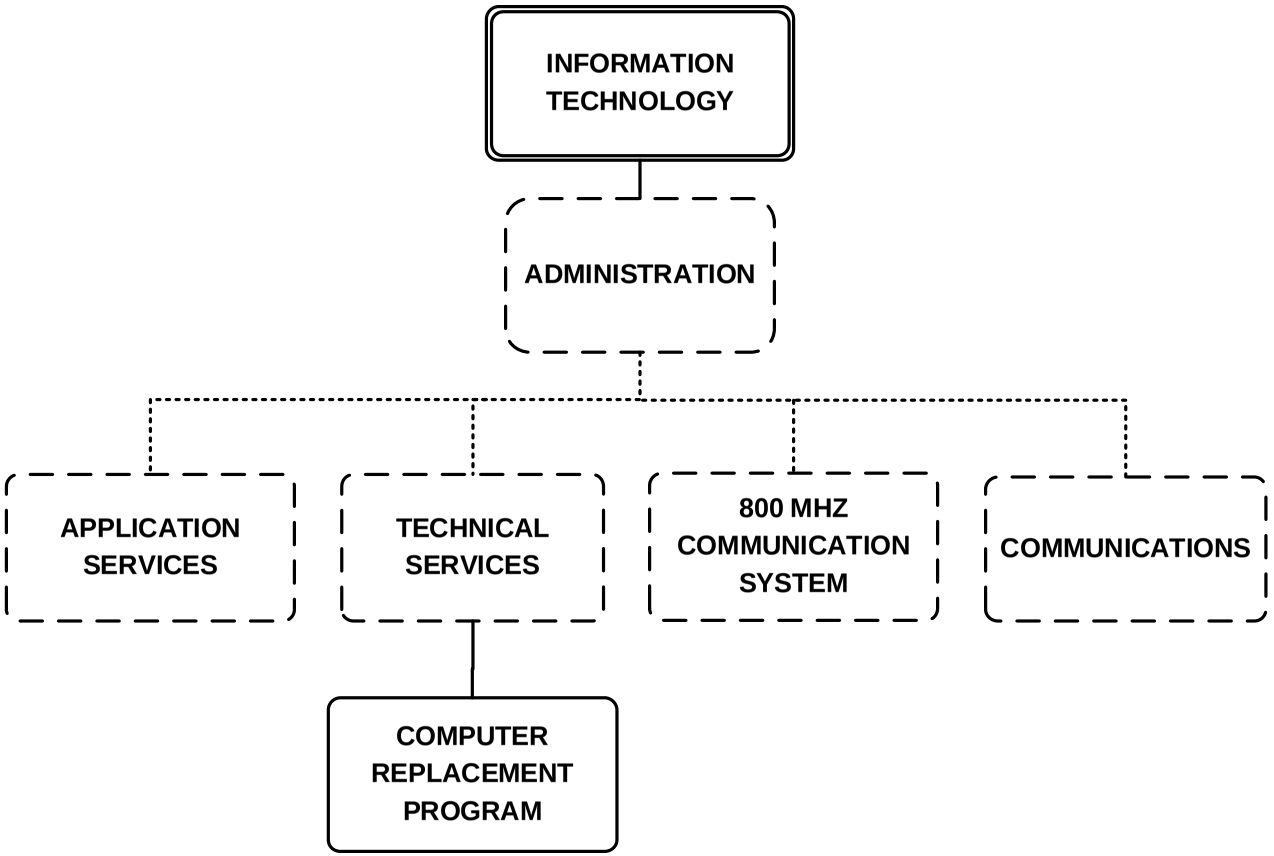
Information Technology

Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Computer Replacement	889,120	3,489,374	913,172	3,701,738
Total Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Expenditures by Category				
Operating Expenses	96,284	150,000	150,000	101,000
Capital Outlay	792,837	675,000	763,172	514,923
Subtotal Operating Expenditures	**$889,120**	**$825,000**	**$913,172**	**$615,923**
Reserves	0	2,664,374	0	3,085,815
Subtotal Other Operating Expenses	**$0**	**$2,664,374**	**$0**	**$3,085,815**
Total Operating Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Reimbursements	0	0	0	0
Net Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Expenditures by Fund				
Computer Replacement	$889,120	$3,489,374	$913,172	$3,701,738

Mission: To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the IT products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.

FINANCIAL AND ADMINISTRATIVE SERVICES
INFORMATION TECHNOLOGY DIVISION
NON-OPERATING



Division programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget section.

Information Technology

Department: Financial and Administrative Services

Activity: Computer Replacement

8201300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	96,284	150,000	150,000	101,000
Capital Outlay	792,837	675,000	763,172	514,923
Subtotal Operating Expenditures	**$889,120**	**$825,000**	**$913,172**	**$615,923**
Reserves	0	2,664,374	0	3,085,815
Subtotal Other Operating Expenses	**$0**	**$2,664,374**	**$0**	**$3,085,815**
Total Operating Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Reimbursements	0	0	0	0
Net Expenditures	**$889,120**	**$3,489,374**	**$913,172**	**$3,701,738**
Computer Replacement	$889,120	$3,489,374	$913,172	$3,701,738

Key Objectives

1. Provide up-to-date equipment for County users that satisfy application requirements

2. Stabilize service charge for acquisition and replacement of computer equipment

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Percent of computers that meet application requirements with the standard configuration	99.00	99.00	99.00
2. Dollar amount of annual service charge per desktop	342.00	342.00	342.00

Highlights

This fund was established in FY 2000-01 as a financial vehicle for the planned replacement of computer equipment on a coordinated countywide basis. By consolidating the acquisition process a lower maintenance workload is achieved by obtaining volume price discounts and standardizing equipment.

Beginning in FY 2008-09, the cost of the PC replacement program was reduced by extending the PC life cycle from three years to four years.

Equipment Maintenance Fund - 513

Summary: The Vehicle Replacement Program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles to fire engines. Initially the Departments purchase vehicles, then the vehicles are enrolled in the Vehicle Replacement Program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Department pays an annual service charge to accumulate funds to replace the vehicle. The County first purchased hybrid vehicles in FY 2005-06. The purchase of hybrids and environmentally-friendly vehicles will be expanded. The FY 2011-12 budget includes the scheduled replacement of 62 vehicles in the Replacement Program.

Fleet Management is responsible for the maintenance of all County vehicles and equipment as well as 108 emergency generators countywide, and performs preventative maintenance and load bank testing on each generator twice a year.

The fund also centralizes the costs for fuel and oil, parts inventory and fuel cleanup. The division operates a motor pool for use when vehicles are in for repair or for occasional users without assigned vehicles.

The division also provides service to outside agencies including: City of Holly Hill, Clerk of the Circuit Court, Department of Forestry (state), New Smyrna Beach Utilities Commission, City of New Smyrna Beach, Volusia County School Board, City of DeBary, and State Attorney.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	5,264,218	5,853,746
Subtotal Current Revenues	**$5,264,218**	**$5,853,746**
Non-Current Revenues		
Internal Service Revenues	9,515,581	10,901,533
Non-Revenues	4,980,474	5,954,283
Subtotal Non-Current Revenues	**$14,496,055**	**$16,855,816**
Total Revenues	**$19,760,273**	**$22,709,562**
Less Operating Transfers	0	0
Total Operating Revenues	**$19,760,273**	**$22,709,562**
Expenditures		
Personal Services	2,703,962	2,882,586
Operating Expenses	9,015,143	9,928,727
Capital Outlay	2,557,533	4,281,500
Capital Improvements	0	39,750
Grants and Aids	18,500	21,050
Reserves	5,465,135	5,555,949
Total Expenditures	**$19,760,273**	**$22,709,562**
Less Operating Transfers	0	0
Total Operating Expenditures	**$19,760,273**	**$22,709,562**
Net Revenues Less Expenditures	**$0**	**$0**

Equipment Maintenance Fund - 513

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	20,800	35,000	45,000	41,000
Miscellaneous Revenue	9,106	10,000	13,500	10,000
Outside Revenue	1,042,568	1,156,984	1,009,414	891,121
Reimb-Warranty Rev-Maintenance	21,529	24,000	27,500	20,000
Rental of Equipment	4,041,075	4,038,234	4,036,497	4,891,625
Sale-Surplus Furn/Fixtr/Equipment	4,770	0	7,205	0
Total Miscellaneous Revenues	**$5,139,847**	**$5,264,218**	**$5,139,116**	**$5,853,746**
Subtotal Current Revenues	**$5,139,847**	**$5,264,218**	**$5,139,116**	**$5,853,746**
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	0	0	49,000	0
Vehicle-Pool Cars	66,881	65,292	56,000	60,500
Vehicle-Gas & Oil	4,312,392	5,003,516	5,003,516	5,720,082
Vehicle Maint Service Charge	1,924,730	1,905,077	1,902,910	2,106,662
Vehicle Maintenance	2,834,265	2,541,696	3,052,280	3,014,289
Total Internal Service Revenues	**$9,138,269**	**$9,515,581**	**$10,063,706**	**$10,901,533**
Non-Revenues				
Transfers from Other Funds	0	0	112,000	873,000
Contributions	26,390	0	0	0
Appropriated Fund Balance	0	4,980,474	4,629,810	5,081,283
Total Non-Revenues	**$26,390**	**$4,980,474**	**$4,741,810**	**$5,954,283**
Subtotal Non-Current Revenues	**$9,164,659**	**$14,496,055**	**$14,805,516**	**$16,855,816**
Total Fund Revenues	**$14,304,506**	**$19,760,273**	**$19,944,632**	**$22,709,562**
Expenditure Detail				
Central Services				
Administration	87,228	306,689	256,564	306,800
Fleet Maintenance	2,369,854	2,465,502	2,377,358	2,628,739
Fuel Cleanup	16,269	62,342	17,000	107,022
Fuel/Oil	5,266,090	6,221,700	5,922,817	6,744,571
Insured Loss-Vehicle Replace	40,625	25,000	25,000	25,000
Parts Inventory	3,347,938	3,507,541	3,465,528	3,899,883
Pool Cars	69,309	100,393	94,916	134,296
Vehicle Replacement Program	1,867,508	7,071,106	2,704,166	8,863,251
Total Central Services	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**
Total Expenditures	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**
Total Fund Expenditures	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**

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Central Services

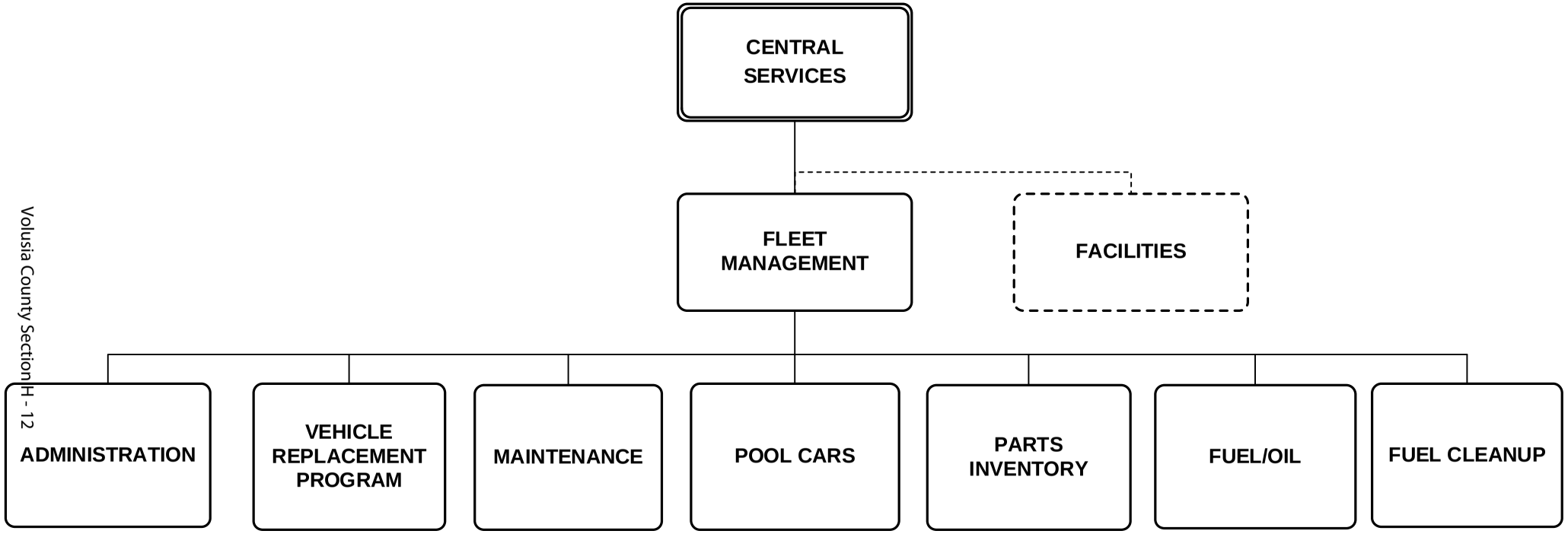
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Administration	87,228	306,689	256,564	306,800
Fleet Maintenance	2,369,854	2,465,502	2,377,358	2,628,739
Fuel Cleanup	16,269	62,342	17,000	107,022
Fuel/Oil	5,266,090	6,221,700	5,922,817	6,744,571
Insured Loss-Vehicle Replace	40,625	25,000	25,000	25,000
Parts Inventory	3,347,938	3,507,541	3,465,528	3,899,883
Pool Cars	69,309	100,393	94,916	134,296
Vehicle Replacement Program	1,867,508	7,071,106	2,704,166	8,863,251
Total Expenditures	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**
Expenditures by Category				
Personal Services	2,793,582	2,703,962	2,827,142	2,882,586
Operating Expenses	8,379,304	9,015,143	9,289,678	9,928,727
Capital Outlay	1,869,530	2,557,533	2,728,029	4,281,500
Subtotal Operating Expenditures	**$13,042,416**	**$14,276,638**	**$14,844,849**	**$17,092,813**
Capital Improvements	0	0	0	39,750
Grants and Aids	22,405	18,500	18,500	21,050
Reserves	0	5,465,135	0	5,555,949
Subtotal Other Operating Expenses	**$22,405**	**$5,483,635**	**$18,500**	**$5,616,749**
Total Operating Expenditures	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**
Reimbursements	0	0	0	0
Net Expenditures	**$13,064,821**	**$19,760,273**	**$14,863,349**	**$22,709,562**
Expenditures by Fund				
Equipment Maintenance	$13,064,821	$19,760,273	$14,863,349	$22,709,562

Number of Full Time Positions	49.00	51.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	49.00	51.00

Mission: To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.

FINANCIAL AND ADMINISTRATIVE SERVICES
CENTRAL SERVICES DIVISION
NON-OPERATING



Programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget by Division and Activity section.

Central Services

Department: Financial and Administrative Services

Activity: Administration

8700100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	181,021	173,137	172,550	171,219
Operating Expenses	(115,924)	68,909	66,014	96,279
Subtotal Operating Expenditures	**$65,097**	**$242,046**	**$238,564**	**$267,498**
Grants and Aids	22,130	18,000	18,000	20,000
Reserves	0	46,643	0	19,302
Subtotal Other Operating Expenses	**$22,130**	**$64,643**	**$18,000**	**$39,302**
Total Operating Expenditures	**$87,228**	**$306,689**	**$256,564**	**$306,800**
Reimbursements	0	0	0	0
Net Expenditures	**$87,228**	**$306,689**	**$256,564**	**$306,800**
Equipment Maintenance	$87,228	$306,689	$256,564	$306,800

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Process accounts payable in a timely manner

2. Provide high quality services and ensure customer satisfaction

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. On-time accounts payable processing rate	97.00	98.00	98.00
2. Overall customer satisfaction rate	95.00	97.00	97.00

Highlights

Volusia County Fleet Management was elected by the Government Fleet Magazine to be one of the elite Public Fleets in North America for five years. Division administration continued leadership development and succession training. Fleet Management completed their consolidation with Facilities Management into one Central Services Administration Division. Although they manage their budgets independently, the two organizations streamlined their operations with the result of eliminating redundancy and sharing and maximizing the use of their facilities and human resources. Employees are in the process of cross-training in all administrative functions.

Central Services

Department: Financial and Administrative Services

Activity: Fleet Maintenance

8701000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	1,918,714	1,838,786	1,961,719	2,027,205
Operating Expenses	270,475	273,337	272,839	323,450
Capital Outlay	180,665	142,800	142,800	162,500
Subtotal Operating Expenditures	**$2,369,854**	**$2,254,923**	**$2,377,358**	**$2,513,155**
Grants and Aids	0	0	0	500
Reserves	0	210,579	0	115,084
Subtotal Other Operating Expenses	**$0**	**$210,579**	**$0**	**$115,584**
Total Operating Expenditures	**$2,369,854**	**$2,465,502**	**$2,377,358**	**$2,628,739**
Reimbursements	0	0	0	0
Net Expenditures	**$2,369,854**	**$2,465,502**	**$2,377,358**	**$2,628,739**
Equipment Maintenance	$2,369,854	$2,465,502	$2,377,358	$2,628,739

Number of Full Time Positions	35.00	37.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	35.00	37.00

Key Objectives

1. Maintain an aggressive program for the measurement, analysis, and improvement of labor productivity
2. Provide a competitive labor rate
3. Raise the percentage of scheduled work order hours
4. Continue the generator preventive maintenance program

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Billable mechanic hours	47,262.00	48,050.00	47,262.00
2. Fully burdened labor rate	55.00	55.00	55.00
3. Monthly scheduled work order hours to total hours	51.00	51.00	52.00
4. Generator preventive maintenance on-schedule rate	98.50	99.00	99.00

Highlights

Fleet maintenance activity will aim to enhance customer service by decreasing vehicle breakdowns and increasing preventive maintenance and set a goal to raise scheduled work order hours from 50% to 60% of total work order hours. Fleet Management is also responsible for 122 emergency generators countywide and performs preventive maintenance and load bank testing on each generator twice a year. Updated the Fleet Maintenance Management System database with SQL 2008. Enhanced fleet management effectiveness with the purchase of the FASTER online dashboard. The dashboard shows at a glance the key performance indicators (KPI) in various chart formats. Supervisors and managers can rank any KPI, change its parameters, and add new KPIs to monitor their operation areas. Data are refreshed at interval chosen by the users. Starting FY 2011-12 budget, this division will take over the maintenance of the EVAC fleet. The FY 2011-12 budget has an increase in Personal Services due to the addition of one position and funding of three positions that were partially funded in the previous year. Also, one position was transferred from Central Services/Maintenance division.

Department: Financial and Administrative Services

Activity: Fuel Cleanup

8702100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	16,269	22,500	17,000	22,842
Subtotal Operating Expenditures	**$16,269**	**$22,500**	**$17,000**	**$22,842**
Reserves	0	39,842	0	84,180
Subtotal Other Operating Expenses	**$0**	**$39,842**	**$0**	**$84,180**
Total Operating Expenditures	**$16,269**	**$62,342**	**$17,000**	**$107,022**
Reimbursements	0	0	0	0
Net Expenditures	**$16,269**	**$62,342**	**$17,000**	**$107,022**
Equipment Maintenance	$16,269	$62,342	$17,000	$107,022

Highlights

Fuel Cleanup funds are set aside to address mitigation issues as required by state or federal regulations. These funds will be used in conjunction with the Environmental Management Division to assist in countywide fuel cleanup monitoring, inspection, reporting and compliance.

Central Services

Department: Financial and Administrative Services

Activity: Fuel/Oil

8702000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	133,878	134,071	135,545	132,136
Operating Expenses	5,131,937	5,523,473	5,786,772	6,090,345
Subtotal Operating Expenditures	**$5,265,815**	**$5,657,544**	**$5,922,317**	**$6,222,481**
Capital Improvements	0	0	0	39,750
Grants and Aids	275	500	500	550
Reserves	0	563,656	0	481,790
Subtotal Other Operating Expenses	**$275**	**$564,156**	**$500**	**$522,090**
Total Operating Expenditures	**$5,266,090**	**$6,221,700**	**$5,922,817**	**$6,744,571**
Reimbursements	0	0	0	0
Net Expenditures	**$5,266,090**	**$6,221,700**	**$5,922,817**	**$6,744,571**
Equipment Maintenance	$5,266,090	$6,221,700	$5,922,817	$6,744,571

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Key Objectives

1. Ensure maximum fuel inventory accountability

2. Maintain a minimum level of fuel cost mark-up to County customers to ensure a competitive market price per gallon

3. Maintain a minimum level of fuel cost mark-up to outside customers to ensure a competitive market price per gallon

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Fuel inventory accountability	98.00	99.00	99.00
2. Fuel price adjustments (markup) (County departments)	0.14	0.14	0.14
3. Fuel price adjustments (markup) (Outside operations)	0.16	0.16	0.16

Highlights

Fuel prices have become more volatile due to increased demand, environmental regulations and natural disasters. A high priority strategic goal for Fleet Management was to increase Countywide fuel storage capacity with the completion of the County's 7th fuel site and the addition of a reserve fuel tank. County fuel capacity has been increased by 34,000 gallons. A capacity level of over 20 days of operation has been achieved. An automated fueling system for the fuel trucks was implemented to improve fuel tracking and management capabilities. The FY 2011-12 budget includes a fuel cost increase of 10%; and additional purchase of fuel to cover EVAC needs.

Department: Financial and Administrative Services

Activity: Insured Loss-Vehicle Replace

8703010

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Capital Outlay	40,625	25,000	25,000	25,000
Subtotal Operating Expenditures	**$40,625**	**$25,000**	**$25,000**	**$25,000**
Total Operating Expenditures	**$40,625**	**$25,000**	**$25,000**	**$25,000**
Reimbursements	0	0	0	0
Net Expenditures	**$40,625**	**$25,000**	**$25,000**	**$25,000**
Equipment Maintenance	$40,625	$25,000	$25,000	$25,000

Highlights

Fleet Management establishes the account to replace accident totaled vehicles in the County Lease Rental fleet.

Central Services

Department: Financial and Administrative Services

Activity: Parts Inventory

8701100

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	355,815	355,866	356,182	352,196
Operating Expenses	2,992,123	3,110,145	3,109,346	3,380,964
Subtotal Operating Expenditures	**$3,347,938**	**$3,466,011**	**$3,465,528**	**$3,733,160**
Reserves	0	41,530	0	166,723
Subtotal Other Operating Expenses	**$0**	**$41,530**	**$0**	**$166,723**
Total Operating Expenditures	**$3,347,938**	**$3,507,541**	**$3,465,528**	**$3,899,883**
Reimbursements	0	0	0	0
Net Expenditures	**$3,347,938**	**$3,507,541**	**$3,465,528**	**$3,899,883**
Equipment Maintenance	$3,347,938	$3,507,541	$3,465,528	$3,899,883

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Maintain a minimum level of cost mark-up to customers to ensure a competitive price
2. Issue repair parts in a timely manner to support the maintenance and service operations
3. Ensure parts inventory accountability
4. Continue to reduce monthly expenses

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Parts price adjustments	15.00	15.00	15.00
2. Parts on-demand rate	81.00	81.00	81.00
3. Parts inventory accuracy rate	98.00	98.50	98.50
4. Monitor monthly overhead report	4,698.00	4,583.00	4,583.00

Highlights

Fleet Management will keep its parts mark up the same in FY 2011-12. The parts operation will continue to reduce tire expense by purchasing recapped tires for some heavy trucks and reducing overhead expenses. The FY 2011-12 budget has an increase in Operating Expenses to cover EVAC needs on the purchase of parts and sublets.

Department: Financial and Administrative Services

Activity: Pool Cars

8700900

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	63,269	61,014	60,457	60,396
Operating Expenses	6,040	11,569	14,994	9,706
Capital Outlay	0	6,855	19,465	20,000
Subtotal Operating Expenditures	**$69,309**	**$79,438**	**$94,916**	**$90,102**
Reserves	0	20,955	0	44,194
Subtotal Other Operating Expenses	**$0**	**$20,955**	**$0**	**$44,194**
Total Operating Expenditures	**$69,309**	**$100,393**	**$94,916**	**$134,296**
Reimbursements	0	0	0	0
Net Expenditures	**$69,309**	**$100,393**	**$94,916**	**$134,296**
Equipment Maintenance	$69,309	$100,393	$94,916	$134,296

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Maintain a high availability rate for short-term rental vehicles

2. Continue to educate customers to use the online pool vehicle reservation system (Agilefleet)

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Vehicle availability rate	96.00	96.00	96.50
2. Increase the percentage of online reservation	97.00	98.00	99.00

Highlights

Fleet Management will maintain its daily and monthly pool rental rates and analyze the pool fleet size and fleet composition to make optimization adjustments. The Division continues to right size the motor pool and dispose of high mileage, low usage pool units. Opened a second motor pool in Deland in June 2011. The automated kiosk and the key control unit enable registered customers to pick up pre-reserved vehicles or 'grab and go' a vehicle without making prior requests.

Central Services

Department: Financial and Administrative Services

Activity: Vehicle Replacement Program

8703000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	140,884	141,088	140,689	139,434
Operating Expenses	78,384	5,210	22,713	5,141
Capital Outlay	1,648,240	2,382,878	2,540,764	4,074,000
Subtotal Operating Expenditures	**$1,867,508**	**$2,529,176**	**$2,704,166**	**$4,218,575**
Reserves	0	4,541,930	0	4,644,676
Subtotal Other Operating Expenses	**$0**	**$4,541,930**	**$0**	**$4,644,676**
Total Operating Expenditures	**$1,867,508**	**$7,071,106**	**$2,704,166**	**$8,863,251**
Reimbursements	0	0	0	0
Net Expenditures	**$1,867,508**	**$7,071,106**	**$2,704,166**	**$8,863,251**
Equipment Maintenance	$1,867,508	$7,071,106	$2,704,166	$8,863,251

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	2.00	2.00

Highlights

The vehicle replacement program is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles to fire engines. Initially the Divisions purchase vehicles, then the vehicles are enrolled in the vehicle replacement program where they are scheduled for replacement based on vehicle type, age, annual mileage, type of use and other factors. Once a vehicle is added to the program, the Division pays an annual service charge to accumulate funds to replace the vehicle. The County first purchased hybrid vehicles in FY 2005-06. Since then a total of 21 environmentally friendly vehicles have been added.

The FY 2011-12 budget includes the replacement of six ambulances for EVAC and the upgrade of one truck for Fire Services.

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Insurance Management Fund - 521

Summary: Risk Management is part of the Personnel Division. The fund includes the Wellness Centers, the Safety Officer, Insurance Administration, Workers Compensation, Liability, Property Insurance, Commercial Insurance, and Loss Control, which includes the County's medical staff. Risk Management provides pre-employment physicals and drug screening to outside agencies on a cost-recovery basis. The claims and settlement expenses are reviewed by an outside actuary each year to provide the basis for budget projections. Internal Service Charges for Worker's Compensation are allocated based on claims history plus 75% of the fund overhead. Internal Service Charges for Liability are allocated based on FTE's plus 25% of the fund overhead. Internal Service Charges for Property/Physical Damage are allocated based on the property value. Commercial insurance policies are direct-billed to the responsible agency.

The FY 2011-12 budget includes an interfund transfer in the amount of $1,000,000 to the General Fund for reimbursement of an advancement in prior years.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	300,000	260,000
Subtotal Current Revenues	**$300,000**	**$260,000**
Non-Current Revenues		
Internal Service Revenues	8,157,362	10,261,344
Non-Revenues	12,299,823	13,682,447
Subtotal Non-Current Revenues	**$20,457,185**	**$23,943,791**
Total Revenues	**$20,757,185**	**$24,203,791**
Less Operating Transfers	0	1,000,000
Total Operating Revenues	**$20,757,185**	**$23,203,791**
Expenditures		
Personal Services	882,606	762,304
Operating Expenses	9,599,836	9,933,390
Grants and Aids	200,000	160,000
Interfund Transfers	0	1,000,000
Reserves	10,074,743	12,348,097
Total Expenditures	**$20,757,185**	**$24,203,791**
Less Operating Transfers	0	1,000,000
Total Operating Expenditures	**$20,757,185**	**$23,203,791**
Net Revenues Less Expenditures	**$0**	**$0**

Insurance Management Fund - 521

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Child Recrtn Prog-Contr	10,400	0	10,400	10,000
Gain on Disposal of Assets	3	0	0	0
Investment Income	249,329	300,000	248,685	250,000
Miscellaneous Revenue	5,572	0	500	0
Sale-Surplus Furn/Fixtr/Equipment	23	0	0	0
Total Miscellaneous Revenues	**$265,326**	**$300,000**	**$259,585**	**$260,000**
Subtotal Current Revenues	**$265,326**	**$300,000**	**$259,585**	**$260,000**
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	1,077,649	0	527,026	0
Contributions-Liability	2,650,584	3,039,584	3,039,584	3,388,011
Contributions-Commercial Ins	40,101	381,028	132,333	557,500
Contributions-Physical Damage	3,195,878	1,922,582	1,922,582	2,664,911
Contributions-Workers' Compens	2,985,350	2,814,168	2,814,168	3,650,922
Total Internal Service Revenues	**$9,949,562**	**$8,157,362**	**$8,435,693**	**$10,261,344**
Non-Revenues				
Appropriated Fund Balance	0	12,299,823	16,386,067	13,682,447
Total Non-Revenues	**$0**	**$12,299,823**	**$16,386,067**	**$13,682,447**
Subtotal Non-Current Revenues	**$9,949,562**	**$20,457,185**	**$24,821,760**	**$23,943,791**
Total Fund Revenues	**$10,214,887**	**$20,757,185**	**$25,081,345**	**$24,203,791**
Expenditure Detail				
Personnel				
Commercial Insurance	(4,333)	448,278	232,410	696,175
Insurance Administration	1,182,591	4,917,280	1,166,415	4,741,418
Liability	(261,943)	4,855,000	3,713,263	4,855,000
Loss Control Program	322,206	388,468	596,805	497,711
Physical Damage	357,545	5,329,599	2,425,000	7,737,953
Transfer To Other Funds	0	0	0	1,000,000
Wellness Program	203,974	213,560	211,871	210,534
Workers Compensation	3,341,479	4,605,000	3,053,134	4,465,000
Total Personnel	**$5,141,519**	**$20,757,185**	**$11,398,898**	**$24,203,791**
Total Expenditures	**$5,141,519**	**$20,757,185**	**$11,398,898**	**$24,203,791**
Total Fund Expenditures	**$5,141,519**	**$20,757,185**	**$11,398,898**	**$24,203,791**

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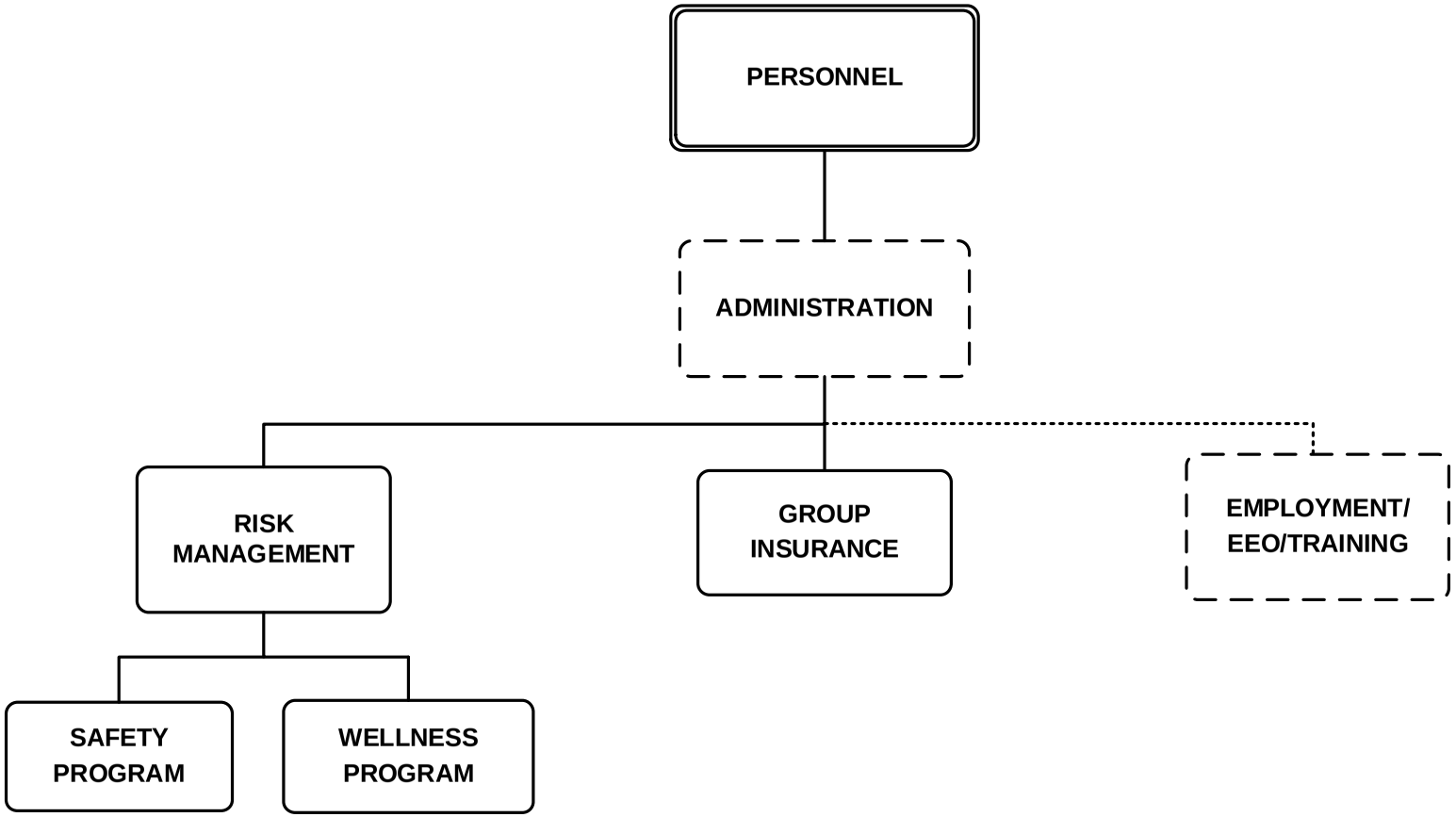
Department: Financial and Administrative Services

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Program				
Commercial Insurance	(4,333)	448,278	232,410	696,175
Group Insurance	29,713,434	49,498,146	30,037,808	50,704,587
Liability	(261,943)	4,855,000	3,713,263	4,855,000
Loss Control Program	322,206	388,468	596,805	497,711
Physical Damage	357,545	5,329,599	2,425,000	7,737,953
Risk Administration	1,182,591	4,917,280	1,166,415	5,741,418
Wellness Program	203,974	213,560	211,871	210,534
Workers Compensation	3,341,479	4,605,000	3,053,134	4,465,000
Total Expenditures	**$34,854,953**	**$70,255,331**	**$41,436,706**	**$74,908,378**
Expenditures by Category				
Personal Services	869,126	952,077	820,097	830,474
Operating Expenses	33,889,484	42,532,414	40,516,609	41,680,997
Subtotal Operating Expenditures	**$34,758,609**	**$43,484,491**	**$41,336,706**	**$42,511,471**
Grants and Aids	96,344	200,000	100,000	160,000
Interfund Transfers	0	0	0	1,000,000
Reserves	0	26,570,840	0	31,236,907
Subtotal Other Operating Expenses	**$96,344**	**$26,770,840**	**$100,000**	**$32,396,907**
Total Operating Expenditures	**$34,854,953**	**$70,255,331**	**$41,436,706**	**$74,908,378**
Reimbursements	0	0	0	0
Net Expenditures	**$34,854,953**	**$70,255,331**	**$41,436,706**	**$74,908,378**
Expenditures by Fund				
Group Insurance	$29,713,434	$49,498,146	$30,037,808	$50,704,587
Insurance Management	$5,141,519	$20,757,185	$11,398,898	$24,203,791

Number of Full Time Positions	13.00	13.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	14.00	14.00

Mission: To facilitate county government operations through the proactive management of its human resources. To meet the challenges of the changing workplace environment, adhering to and promoting the principles of equal opportunity and racial equity through effective recruitment, training and development programs in conjunction with innovative reward and motivational programs, and to develop a highly qualified, productive and responsive workforce equipped with the knowledge, skills and abilities necessary to meet and adapt to the present and future needs of Volusia County.

FINANCIAL AND ADMINISTRATIVE SERVICES
PERSONNEL SERVICES DIVISION
NON-OPERATING



Division activities/programs shown with dotted lines reflect activities within this Division identified separately in the Operating Budget Section.

Department: Financial and Administrative Services

Activity: Commercial Insurance

8405500

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	(4,333)	448,278	232,410	696,175
Subtotal Operating Expenditures	**($4,333)**	**$448,278**	**$232,410**	**$696,175**
Total Operating Expenditures	**($4,333)**	**$448,278**	**$232,410**	**$696,175**
Reimbursements	0	0	0	0
Net Expenditures	**($4,333)**	**$448,278**	**$232,410**	**$696,175**
Insurance Management	($4,333)	$448,278	$232,410	$696,175

Highlights

Commercial insurance policies are required for the County's elected officials, law enforcement personnel and high risk employees. The County also must obtain a commercial policy for medical malpractice for the Medical Examiner's office, the Occupational Health Care Physician and for Emergency Medical Services' contracted medical director. Commercial liability policies are needed for Leisure Services' recreation program, and Fleet Management. Additionally, aviation policies are required for the Daytona Beach International Airport, Sheriff's Office, and Mosquito Control. Costs for these policies are charged back directly to the using Department.

The FY 2011-12 budget has in increase in Operating Expenses due to the addition of helicopter insurance.

Department: Financial and Administrative Services

Activity: Liability

8405400

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	(261,943)	3,060,000	3,713,263	3,060,000
Subtotal Operating Expenditures	**($261,943)**	**$3,060,000**	**$3,713,263**	**$3,060,000**
Reserves	0	1,795,000	0	1,795,000
Subtotal Other Operating Expenses	**$0**	**$1,795,000**	**$0**	**$1,795,000**
Total Operating Expenditures	**($261,943)**	**$4,855,000**	**$3,713,263**	**$4,855,000**
Reimbursements	0	0	0	0
Net Expenditures	**($261,943)**	**$4,855,000**	**$3,713,263**	**$4,855,000**
Insurance Management	($261,943)	$4,855,000	$3,713,263	$4,855,000

Key Objectives

1. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of claims closed	102.00	150.00	150.00

Highlights

The Liability Activity accounts for settlement costs and the County's excess policy.

Department: Financial and Administrative Services

Activity: Loss Control Program

8405600

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	246,751	260,000	243,337	252,631
Operating Expenses	75,455	128,468	353,468	245,080
Subtotal Operating Expenditures	**$322,206**	**$388,468**	**$596,805**	**$497,711**
Total Operating Expenditures	**$322,206**	**$388,468**	**$596,805**	**$497,711**
Reimbursements	0	0	0	0
Net Expenditures	**$322,206**	**$388,468**	**$596,805**	**$497,711**
Insurance Management	$322,206	$388,468	$596,805	$497,711

Number of Full Time Positions	3.00	3.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Provide mandated Fitness For Duty physicals, Medical Surveillance physicals, pre-employment physicals and workers' compensation visits as efficiently and expeditiously as possible

2. Provide random drug screens and occupational blood screening

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of physicals	1,296.00	1,350.00	1,350.00
2. Drug screens/lab work	1,016.00	1,200.00	1,200.00

Highlights

Risk Management has an on-going commitment to reducing losses in the workplace through health intervention programs designed to inspire employees to embrace good health. The on-staff doctor is treating workers' compensation injuries. The medical staff also conducts pre-employment physicals and drug screening. The staff performs medical and drug screenings as required by licensing or other regulations for certain job classifications. Volusia County also provides these services to outside agencies on a contract basis.

Department: Financial and Administrative Services

Activity: Physical Damage

8405300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Operating Expenses	357,545	2,400,000	2,425,000	2,535,000
Subtotal Operating Expenditures	**$357,545**	**$2,400,000**	**$2,425,000**	**$2,535,000**
Reserves	0	2,929,599	0	5,202,953
Subtotal Other Operating Expenses	**$0**	**$2,929,599**	**$0**	**$5,202,953**
Total Operating Expenditures	**$357,545**	**$5,329,599**	**$2,425,000**	**$7,737,953**
Reimbursements	0	0	0	0
Net Expenditures	**$357,545**	**$5,329,599**	**$2,425,000**	**$7,737,953**
Insurance Management	$357,545	$5,329,599	$2,425,000	$7,737,953

Key Objectives

1. Maintain accurate listing of County property

2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Total property value (dollars)	524,724,990.00	525,000,000.00	525,000,000.00
2. Number of claims closed	121.00	180.00	180.00

Highlights

Volusia County insures facilities with a total value of over $524 million. The County has purchased policies with coverages of $25 million for NOP, 3% named storm wind damage and policies with coverage up to $150 million for wind damage from non-named storms. All other perils are covered by policies with coverage for damages starting at $25,000 up to $524 million.

Department: Financial and Administrative Services

Activity: Risk Administration

RISK_ADMIN

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	406,202	484,178	371,033	372,858
Operating Expenses	776,389	877,958	795,382	813,416
Subtotal Operating Expenditures	**$1,182,591**	**$1,362,136**	**$1,166,415**	**$1,186,274**
Interfund Transfers	0	0	0	1,000,000
Reserves	0	3,555,144	0	3,555,144
Subtotal Other Operating Expenses	**$0**	**$3,555,144**	**$0**	**$4,555,144**
Total Operating Expenditures	**$1,182,591**	**$4,917,280**	**$1,166,415**	**$5,741,418**
Reimbursements	0	0	0	0
Net Expenditures	**$1,182,591**	**$4,917,280**	**$1,166,415**	**$5,741,418**
Insurance Management	$1,182,591	$4,917,280	$1,166,415	$5,741,418

Number of Full Time Positions	7.00	7.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	7.00	7.00

Key Objectives

1. Maintain a reasonable competitive insurance market in the interest of premium reduction with innovative approaches to all insurance markets

2. Maintain insurance policies that protect the interest of the County

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Total premium (dollars)	2,785,849.00	2,800,000.00	3,500,000.00
2. Number of policies	27.00	32.00	35.00

Highlights

Insurance Administration provides administrative services, investigations, and processing for workers compensation, liability, commercial insurance and property/physical damage policies and claims. Administration also provides support for the Wellness Program, Safety Officer, and Risk Management medical staff.

The FY 2011-12 budget includes an interfund transfer in the amount of $1,000,000 to the General Fund for reimbursement of an advancement in prior years.

Department: Financial and Administrative Services

Activity: Wellness Program

8403300

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	140,295	138,428	137,709	136,815
Operating Expenses	63,680	75,132	74,162	73,719
Subtotal Operating Expenditures	**$203,974**	**$213,560**	**$211,871**	**$210,534**
Total Operating Expenditures	**$203,974**	**$213,560**	**$211,871**	**$210,534**
Reimbursements	0	0	0	0
Net Expenditures	**$203,974**	**$213,560**	**$211,871**	**$210,534**
Insurance Management	$203,974	$213,560	$211,871	$210,534

Number of Full Time Positions	2.00	2.00
Number of Part Time Positions	2.00	2.00
Number of Full Time Equivalent Positions	3.00	3.00

Key Objectives

1. Promote educational awareness programs to employees as they relate to healthy lifestyles and encourage behavioral changes

2. Develop physical fitness conditioning programs for employee lifestyle enhancement

3. Encourage employees to participate in the Health, Wellness and Benefits Fair

4. Educate employees on health issues to prevent illness and injury, and monitor compliance with OSHA regulations

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. Number of employees participating in Wellness Programs	2,116.00	2,450.00	2,450.00
2. Number of employees participating in a physical fitness conditioning program	900.00	950.00	1,000.00
3. Number of employees participating in Wellness Fairs	1,239.00	2,100.00	1,800.00
4. Number of workplace training/number of participants	2,132.00	2,200.00	2,200.00

Highlights

The Wellness program promotes the development of healthy lifestyles through education, awareness and behavior changes. Continued emphasis will be made in FY 2010-11 to lower health care costs through education. The Wellness Coordinator alternates between the DeLand Wellness Center and the Daytona Wellness Center in order to work closely with employees on personal training and training on machines and free weights. The Safety Coordinator performs in-house safety inspections, training, indoor air quality, safety program evaluations, claim investigations, analyses, and emergency evacuation drills. The FY 2011-12 budget includes two unfunded positions.

Department: Financial and Administrative Services

Activity: Workers Compensation

8405200

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	8,132	0	0	0
Operating Expenses	3,237,003	2,610,000	2,953,134	2,510,000
Subtotal Operating Expenditures	**$3,245,135**	**$2,610,000**	**$2,953,134**	**$2,510,000**
Grants and Aids	96,344	200,000	100,000	160,000
Reserves	0	1,795,000	0	1,795,000
Subtotal Other Operating Expenses	**$96,344**	**$1,995,000**	**$100,000**	**$1,955,000**
Total Operating Expenditures	**$3,341,479**	**$4,605,000**	**$3,053,134**	**$4,465,000**
Reimbursements	0	0	0	0
Net Expenditures	**$3,341,479**	**$4,605,000**	**$3,053,134**	**$4,465,000**
Insurance Management	$3,341,479	$4,605,000	$3,053,134	$4,465,000

Key Objectives

1. Process claims and payments within state mandated time frame

2. Endeavor to foster 100% closure ratio of claims, there by reducing reserves

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. State fines paid due to late filing/payments (dollars)	375.00	200.00	0.00
2. Number of claims closed	239.00	350.00	350.00

Highlights

Volusia County provides cost effective, expedient and efficient administrative of Workers Compensation claims. Volusia County is self insured for Workers Compensation, with a self insurance retention of $400,000 and an excess policy for claims over $400,000 up to $5 million. Medical expenses, claims expenses and compensation expenses are based on history, and are reviewed annually by an actuary to predict future trends.

Group Insurance Fund - 530

Summary: The Group Insurance fund reflects both employer and employee health plan contributions and payment of claims. The program costs include employee-paid options such as dependent coverage, cancer insurance, and dental coverage. Additionally, the program includes retirees who continue to participate in the County's plan. The County continues to provide flex dollars to employees who meet wellness standards and do not use tobacco. The Personnel Division conducts ongoing programs to educate employees on using the health plan and getting the best care. Due to GASB 45, the County established reserves in the Group Insurance Fund based on actuarial data regarding current and future retirees. This amount is currently estimated to be $2.3 million annually.

Contributions have been set at a rate to build the fund balance to industry standard. Nationwide the industry standard is 2 months of claims in reserve (16.6%). The State of Florida Department of Insurance has recommended a standard of 3 months of claims in reserve (25%).

The FY 2011-12 Budget has an increase in the Internal Service Revenues due to the increment on employees from Consolidated Dispatch Services and EVAC.

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	350,250	407,903
Subtotal Current Revenues	**$350,250**	**$407,903**
Non-Current Revenues		
Internal Service Revenues	29,275,760	31,630,860
Non-Revenues	19,872,136	18,665,824
Subtotal Non-Current Revenues	**$49,147,896**	**$50,296,684**
Total Revenues	**$49,498,146**	**$50,704,587**
Less Operating Transfers	0	0
Total Operating Revenues	**$49,498,146**	**$50,704,587**
Expenditures		
Personal Services	69,471	68,170
Operating Expenses	32,932,578	31,747,607
Reserves	16,496,097	18,888,810
Total Expenditures	**$49,498,146**	**$50,704,587**
Less Operating Transfers	0	0
Total Operating Expenditures	**$49,498,146**	**$50,704,587**
Net Revenues Less Expenditures	**$0**	**$0**

Group Insurance Fund - 530

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Interest Income	1,983	250	1,900	2,000
Investment Income	443,656	350,000	402,126	405,903
Total Miscellaneous Revenues	**$445,640**	**$350,250**	**$404,026**	**$407,903**
Subtotal Current Revenues	**$445,640**	**$350,250**	**$404,026**	**$407,903**
Non-Current Revenues				
Internal Service Revenues				
Recoveries-Claims	374,846	29,576	280,000	280,000
Health Ins-Vision Contribution	223,938	237,787	223,938	223,938
Health Ins-Dependent Contr	4,283,626	3,951,321	4,283,626	4,283,626
Health Ins-Cobra/Retirees	1,833,224	1,914,838	1,914,838	1,914,838
Disability Insurance	64,417	50,000	0	0
Life Insurance	335,949	200,000	200,000	325,000
Health Insurance-Employer	24,386,669	22,892,238	23,276,325	24,603,458
Total Internal Service Revenues	**$31,502,667**	**$29,275,760**	**$30,178,727**	**$31,630,860**
Non-Revenues				
Appropriated Fund Balance	0	19,796,136	18,070,879	18,640,824
Group Insurance Trust Revenues	0	51,000	0	0
Flex Benefit Revenues	27,686	25,000	25,000	25,000
Total Non-Revenues	**$27,686**	**$19,872,136**	**$18,095,879**	**$18,665,824**
Subtotal Non-Current Revenues	**$31,530,353**	**$49,147,896**	**$48,274,606**	**$50,296,684**
Total Fund Revenues	**$31,975,993**	**$49,498,146**	**$48,678,632**	**$50,704,587**
Expenditure Detail				
Personnel				
Group Insurance	29,713,434	49,498,146	30,037,808	50,704,587
Total Personnel	**$29,713,434**	**$49,498,146**	**$30,037,808**	**$50,704,587**
Total Expenditures	**$29,713,434**	**$49,498,146**	**$30,037,808**	**$50,704,587**
Total Fund Expenditures	**$29,713,434**	**$49,498,146**	**$30,037,808**	**$50,704,587**

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Department: Financial and Administrative Services

Activity: Group Insurance

8405000

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Expenditures by Category				
Personal Services	67,746	69,471	68,018	68,170
Operating Expenses	29,645,688	32,932,578	29,969,790	31,747,607
Subtotal Operating Expenditures	**$29,713,434**	**$33,002,049**	**$30,037,808**	**$31,815,777**
Reserves	0	16,496,097	0	18,888,810
Subtotal Other Operating Expenses	**$0**	**$16,496,097**	**$0**	**$18,888,810**
Total Operating Expenditures	**$29,713,434**	**$49,498,146**	**$30,037,808**	**$50,704,587**
Reimbursements	0	0	0	0
Net Expenditures	**$29,713,434**	**$49,498,146**	**$30,037,808**	**$50,704,587**
Group Insurance	$29,713,434	$49,498,146	$30,037,808	$50,704,587

Number of Full Time Positions	1.00	1.00
Number of Part Time Positions	0.00	0.00
Number of Full Time Equivalent Positions	1.00	1.00

Key Objectives

1. Provide affordable, high quality health care to County employees
2. Stabilize claim costs per employee per month through education
3. Stabilize claim costs per employee per month through wellness programs

Performance Measures	FY 2009-10 Actual	FY 2010-11 Estimated	FY 2011-12 Budget
1. County contribution per FTE	8,040.00	8,040.00	8,040.00
2. Health claim costs per employee per month	795.30	800.00	800.00
3. Number of employees who qualify for wellness incentive	1,581.00	1,600.00	1,600.00

Highlights

The Group Insurance fund reflects both employer and employee health plan contributions and payment of claims. The program costs include employee-paid options such as dependent coverage, cancer insurance, and dental coverage. Additionally, the program includes retirees who continue to participate in the County's plan. The County continues to provide extra flex dollars to employees who meet wellness standards and do not use tobacco. The Personnel Division conducts ongoing programs to educate employees on using the health plan and getting the best care. Due to GASB 45, the County established reserves in the Group Insurance fund based on actuarial data regarding current and future retirees.

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Bookcase ends by Gus Ocamposilva
Deltona Regional Library
Volusia County
FLORIDA

I - Capital Improvements

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Volusia County
FLORIDA

Capital Improvement Program (CIP)

Capital improvement programming is a guide toward the efficient and effective provision of public facilities. The result of this continuing programming process is the Capital Improvement Program (CIP), a document published annually that proposes the development, modernization or replacement of physical public projects over a multi-year period. By looking beyond year-to-year budgeting and projecting what, where, when and how capital investments should be made, capital programming enables public bodies to maintain an effective level of service to the present and future population. The CIP shows the arrangement of projects in a sequential order based on a schedule of priorities and assigns an estimated cost and anticipated method of financing for each project.

Items that are considered for the Capital Improvement Program include all renovations, improvements, or purchases, which exceed $25,000 (unit item value) and have a life expectancy exceeding five years. Any systems or renovations which have a total value meeting the above criteria, despite being comprised of numerous lower value unit costs, should also be considered a capital improvement.

New legislation now requires the County to include local Florida Department of Transportation (FDOT) and Volusia County School Board projects in the Capital Improvement Program. However, since these projects are not managed or funded by the County, they are not included in the budget for FY 2011-12.

BENEFITS OF CAPITAL PROGRAMMING

A long-term capital improvement program has many obvious benefits that result from its systematic approach to planning and financing public agency projects. Some of the more important benefits derived from a viable capital programming process include the following:

- Assists in the implementation of the Comprehensive Plan. The CIP serves as a mechanism for implementation of the Comprehensive Plan. By outlining the facilities needed to serve the population and land uses called for in the Plan and by scheduling them over time, the CIP guides the public construction program for the future.

- Focuses attention on community goals and needs. Capital projects can be brought into line with community objectives, anticipating growth and the government's ability to pay. By planning ahead for projects, those that are needed or desired most can be constructed or acquired first. The CIP keeps the public informed about future capital investment plans of the County. The public involvement in the process provides a mechanism through which a previously unidentified need can emerge, be addressed and placed in the framework of community priorities.

- Encourages more efficient government administration. The CIP promotes coordination among government agencies and provides a check on potential overlapping or conflicting programs. The program can guide local officials in making sound annual budget decisions. In addition, the CIP will indicate where sites for projects are needed and where advance acquisition may be necessary to insure the availability of land.

- Fosters a sound and stable financial program. Through capital facilities planning, the need for bond issues or other revenue production measures can be planned and action taken before the need becomes critical and requires emergency financing measures. In addition, sharp changes in the tax structure and bonded indebtedness may be avoided when the projects to be constructed are staged over a number of years. Where there is sufficient time for planning, the most economical means for project financing can be selected in advance. The CIP can facilitate reliable capital expenditure, revenue estimates, and reasonable bond programs by looking ahead to minimize the impact of capital improvement projects. Keeping planned projects within the financial capacity of the County helps to preserve its credit rating and makes it more attractive to business and industry. Thus, the CIP is an integral element of the County's budgetary process.

Capital requests might be necessary to meet the standards established in the Capital Improvements Element (CIE), which is essentially the facility and financial part of the County's Comprehensive Plan. It is a mandated element per Florida Statutes Chapter 163 and Rule 9J-5.016 and prescribes new facilities needed to correct existing

deficiencies, accommodate new growth, and plan for repair and renovation needs of existing facilities. Some of the capital projects might not be mandated by the CIE but are needs and recommendations by County Departments and Constitutional Officers.

FY 2011-12 CAPITAL IMPROVEMENT BUDGET

The FY 2011-12 Capital Improvement Budget totals $40,223,065, of this total $34.7 million is allocated within the operating budget or 86.3%. $19.6 million is being carried forward from prior year's allocations for total new funding allocation of $20.6 million. The following pages list each CIP project by funding source and project name. Major funding sources for the CIP include: ECHO grants, Resort Taxes, Gas Taxes, and federal or state grants.

Capital projects included within Countywide Funds comprise 36.6% of CIP projects, totaling $14.7 million and are include:

- General Fund ($2.3 million in primarily building maintenance)
- County Transportation Trust ($11.7 million in roadway improvements)
- Library Fund ($668,000 in building maintenance)

Capital projects included within Special Revenue Funds comprise 23.0% of CIP projects, totaling $9.2 million. These funds include:

- Port Authority
- Ocean Center
- Municipal Service District
- Economic Development
- Road Impact Fees – Zone 4
- Park Impact Fees – County
- Park Impact Fees – Zone 3 SW Quadrant
- Fire Services
- Stormwater Utility

Capital projects included within Enterprise Funds total $10.6 million. These funds include: Solid Waste, Daytona Beach International Airport, Water & Sewer Utilities and Parking Garage Funds.

Capital projects included within the Capital Projects Funds total $5.5 million of which $2.5 is carry forward funding. These funds include: Beach Capital Projects, Ocean Center Projects, I.T. Capital Projects, Park Projects, and Trail Projects.

Overall, major projects funded in FY 2011-12 include:

- $12.8 million for road related projects
- $5.5 million for Water and Sewer Utilities ($2.7 million is carry forward)
- $4.2 million carry forward of Airport projects
- $2.1 million for trail funding ($1.6 million is carry forward)

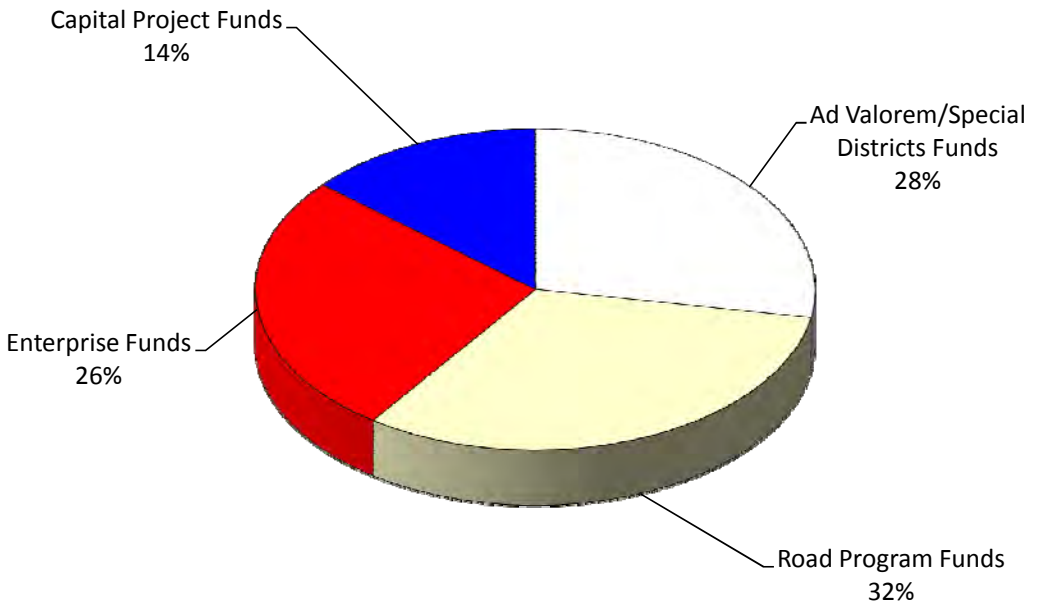
<u>Operational Impact of Capital Improvements</u>

The capital improvement budget was developed not to increase costs but instead to maintain the integrity of our facilities. Majority of the projects included in this budget submittal are for maintenance and renovations and do not add new infrastructure. Until the economic environment improves, the capital improvement program will be minimal and require no additional dollars for maintenance or operating costs. No new employees are required as a result of the capital plan and all operating impacts will be absorbed through other cost saving efforts.

As part of the Investment Grade Energy Audit Project, the County has scheduled the replacement of HVAC units all across the County. As a result, lower maintenance costs and reduced energy consumption are expected. In FY 2011-12, replacement of air handlers are planned for the Ocean Center and will allow chillers to work more efficiently, reducing utilities costs in the future.

VOLUSIA COUNTY, FLORIDA
Capital Improvement Program

Fiscal Year 2011-12
$40,223,065



Capital Improvement Program by Fund Category
Fiscal Year 2011-12

FUND CATEGORY		TOTAL REVENUE
Ad Valorem/Special Districts Funds	$	11,180,359
Road Program Funds		12,858,000
Enterprise Funds		10,632,016
Operating Budget	**$**	**34,670,375**
Capital Project Funds	$	5,512,940
Internal Service Funds		39,750
Non-Operating Budget	**$**	**5,552,690**
Total	**$**	**40,223,065**

Summary of Capital Improvements by Fund
FY 2011-12

Fund/Division	Total
Countywide Funds	
General Fund	2,390,529
County Transportation Trust	11,718,000
Library Fund	668,000
Total Countywide Funds	**$ 14,776,529**
Special Revenue Funds	
Port Authority	3,525,000
Ocean Center	60,000
Municipal Service District	28,000
Economic Development	1,250,000
Road Impact Fees - Zone 4	1,140,000
Park Impact Fees - County	400,000
Park Impact Fees - Zone 3 SW Quadrant	20,315
Fire Services	148,515
Stormwater Utility	2,690,000
Total Special Revenue Funds	**$ 9,261,830**
Enterprise Funds	
Solid Waste	845,500
Daytona Beach International Airport*	4,175,683
Water and Sewer Utiliites	5,460,833
Parking Garage	150,000
Total Enterprise Funds	**$ 10,632,016**
Total Operating Budget	**$ 34,670,375**
Capital Projects Funds	
Beach Capital Projects	1,819,165
Ocean Center Projects	800,000
EOC Data Center	169,965
Park Projects	586,719
Trail Projects	2,137,091
Total Capital Projects Funds	**$ 5,512,940**
Internal Service Funds	
Equipment Maintenance	39,750
Total Internal Service Funds	**$ 39,750**
Total Non-Operating Budget	**$ 5,552,690**
Total Capital Improvement Program	**$ 40,223,065**

*Capital Improvement Projects for the Daytona Beach International Airport are budgeted in Reserves pending grant award by the Federal Aviation Administration (FAA) and State Department of Transportation.

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Fund 001 - General Fund				
Office of the Sheriff				
Training Center - Large Berm Repair	12,000			12,000
Total Office of the Sheriff	**$ 12,000**			**$ 12,000**
Beach Patrol				
Cardinal - Lifeguard Station Restroom Upgrade		29,698		29,698
NSB - Lifeguard Headquarters		175,000		175,000
Total Beach Patrol		**$ 204,698**		**$ 204,698**
Parks & Recreation				
Bicentennial Park - bathroom renovation/repair	29,119			29,119
Colby-Alderman Park - playground resurface	14,119			14,119
Cypress Lakes Park - basketball court renovation/repair	29,119			29,119
Lake Dias Park - playground resurface	14,119			14,119
Lake Dias Park - restroom renovation - ADA accessability			55,000	55,000
River Breeze Park - fishing dock/boardwalk repair	29,118			29,118
Spring Hill Park - playground resurface	14,118			14,118
Spruce Creek Park - fishing dock repairs			20,000	20,000
Strickland Range Phase II - Replace Baffles			320,000	320,000
Trail Repairs	24,119			24,119
Total Parks & Recreation	**$ 153,831**		**$ 395,000**	**$ 548,831**
Central Services				
Admin, Canal St. - HVAC Replacement	35,000			35,000
Beach Street - Carpet Replacement	100,000			100,000
Beach Street - Electrical	25,000			25,000
Health Dept., Canal St. - HVAC Replacement	30,000			30,000
Medical Examiner - HVAC Replacement	55,000			55,000
Medical Examiner - Roof Repair	30,000			30,000
NSB Admin - Painting Exterior	30,000			30,000
NSB Admin - Painting Interior	25,000			25,000
Orange City Office - Carpet Replacement	50,000			50,000
R&B Barn, SE Complex- HVAC Replacement	30,000			30,000
R&B Barn, SW Complex - HVAC Replacement	30,000			30,000
R&B Barn, Walker - HVAC Replacement	30,000			30,000
Sheriff Training - HVAC Replacement	25,000			25,000
Sheriff, 3rd Street - HVAC Replacement	30,000			30,000
Sheriff's Evidence Facility - Roof Repair	180,000			180,000
SW Transfer Station - HVAC Replacement	30,000			30,000
TCK - Window Replacement	60,000			60,000
TCK - Painting	40,000			40,000
TCK - Sewer	25,000			25,000
TCK 3rd Floor - Carpet Replacement	150,000			150,000
Total Central Services	**$ 1,010,000**			**$ 1,010,000**

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Court Facilities				
Beach Street - Carpet Replacement	100,000			100,000
Courthouse Anenx - Roof Repair	150,000			150,000
Courthouse Annex - Carpet Replacement	60,000			60,000
Courthouse Annex - Electrical	75,000			75,000
Courthouse Annex - Exterior Painting	25,000			25,000
Courthouse Annex - HVAC Replacement	50,000			50,000
Historic Courthouse - Exterior Painting	75,000			75,000
Justice Center - HCAV Replacement	30,000			30,000
State Attorney - Roof Repair	50,000			50,000
Total Court Facilities	**$ 615,000**			**$ 615,000**
Total General Fund	**$ 1,790,831**	**$ 204,698**	**$ 395,000**	**$ 2,390,529**
Fund 103 - County Transportation Trust				
Traffic Engineering				
Hand Ext-Tymber Creek-Willaimson Blvd		313,000		313,000
Howland Blvd-Ph III	540,000			540,000
Bridge Repair - Construction		200,000	250,000	450,000
Williamson Blvd and Thames/Midway - Signal Upgrade	250,000			250,000
Total Traffic Engineering	**$ 790,000**	**$ 513,000**	**$ 250,000**	**$ 1,553,000**
LOGT 5 Road Projects				
LPGA Ph I & II	2,500,000			2,500,000
Taylor Rd - Forest Pre/Summertree - 4 Laning	138,192	1,861,808		2,000,000
Pioneer Trail - Turnbull Bay Road Intersection Improvement	20,000	990,000		1,010,000
Tymber Creek Rd - SR 40 - Airport Road	2,400,000	308,000		2,708,000
Hand Ave Ext. - Tymber Creek- Williamson Blvd		157,000		157,000
Old Mission Rd - Park - Josephine		40,000		40,000
Countywide Safety Projects			750,000	750,000
Advanced Right of Way Acquisitions			500,000	500,000
Advanced Engineering & Permitting			500,000	500,000
Total LOGT 5 Road Projects	**$ 5,058,192**	**$ 3,356,808**	**$ 1,750,000**	**$ 10,165,000**
Total County Transportation Trust	**$ 5,848,192**	**$ 3,869,808**	**$ 2,000,000**	**$ 11,718,000**

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Fund 104 - Library				
City Island - Carpet	185,000			185,000
City Island - Lift System & Moving	70,000			70,000
City Island - Paint Interior	40,000			40,000
City Island - Seal & Paint North side of Children's	5,000			5,000
HVAC and other repairs - as needed	100,000			100,000
Library Support Center - Roof	60,000			60,000
New Smyrna Beach - Paint Exterior	40,000			40,000
New Smyrna Beach - Repair Stucco	30,000			30,000
Oak Hill - Paint Exterior	8,000			8,000
Port Orange - Paint Exterior	40,000			40,000
Port Orange - Repair Stucco	60,000			60,000
Network Engineering inc. Data Runs	30,000			30,000
Total Library	**$ 668,000**			**$ 668,000**
Fund 114 - Port Authority				
Beachfront & Parking Improvements		1,200,000		1,200,000
Land Acquisition for beach front parks		300,000		300,000
Artificial Reefs	750,000	1,250,000		2,000,000
Smyrna Dunes Fishing Pier - Engineering & Design			25,000	25,000
Total Port Authority	**$ 750,000**	**$ 2,750,000**	**$ 25,000**	**$ 3,525,000**
Fund 118 - Ocean Center				
Fencing			20,000	20,000
Inside Directional Signage			20,000	20,000
Sidewalk			20,000	20,000
Total Ocean Center			**$ 60,000**	**$ 60,000**
Fund 120 - Municipal Service District				
Small Lot Acquisition	28,000			28,000
Total Municipal Service District	**$ 28,000**			**$ 28,000**
Fund 130 - Economic Development				
Business Park - Airport		1,250,000		1,250,000
Total Economic Development		**$ 1,250,000**		**$ 1,250,000**
Fund 134 - Road Impact Fees - Zone 4				
Kepler - SR 44 to US 92 - 3 Lane		500,000		500,000
Plymouth Ave - SR 151 - US 17-92 - 4 Lane			200,000	200,000
Orange Camp - MLK to US 17-92 - 4 Laning		440,000		440,000
Total Road Impact Fees - Zone 4		**$ 940,000**	**$ 200,000**	**$ 1,140,000**
Fund 135 - Park Impact Fees- County				
Beck Ranch - Vollyball Court, Playground, Picnic Pavilion, Restroom	65,000	335,000		400,000
Total Park Impact Fees - County	**$ 65,000**	**$ 335,000**		**$ 400,000**

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Fund 138 - Park Impact Fees- Zone 3 - SW Quadrant				
Beck Ranch - Vollyball Court, Playground, Picnic Pavilion, Restroom	3,169	17,146		20,315
Total Park Impact Fees - County	**$ 3,169**	**$ 17,146**		**$ 20,315**
Fund 140 - Fire Services				
Station 12 Renovation - Spruce Creek		130,515		130,515
Exhaust Ventilation System	18,000			18,000
Total Fire Services	**$ 18,000**	**$ 130,515**		**$ 148,515**
Fund 159 - Stormwater Utility				
N. Peninsula SW Improvements - Engineering	40,000	20,000		60,000
N. Peninsula SW Improvements - Construction	260,000	80,000		340,000
Daytona Park Estates SW Master Plan	50,000			50,000
TMDL (Total Maximum Daily Load)	320,000	60,000		380,000
Spruce Creek Sub Basib		200,000		200,000
Miller Lake Improvements			200,000	200,000
Massachusetts/Voorhis	100,000			100,000
Local Projects - Land		275,000	435,000	710,000
Local Projects - Construction		150,000	500,000	650,000
Total Stormwater Utility	**$ 770,000**	**$ 785,000**	**$ 1,135,000**	**$ 2,690,000**
Fund 450 - Solid Waste				
Tomoka Repairs	22,500			22,500
Tomoka - Riser Pumps	26,000			26,000
Tomoka - Landfill Gas Evaluation	56,000			56,000
Tomoka - Asphalt Resurface	65,000			65,000
W. Volusia Transfer Station - Tipping Floor	205,000			205,000
W. Volusia Transfer Station - Leachate	20,000			20,000
New Cell - Side Slope	40,000			40,000
New Cell - Landfill Gas	65,000			65,000
New Cell - Landfill Gas Systen Upgrades/Repairs	150,000			150,000
Closure Quality Assurnace Engineering	175,000			175,000
Leachate System			21,000	21,000
Total Solid Waste	**$ 824,500**		**$ 21,000**	**$ 845,500**
Fund 451 - Daytona Beach International Airport				
T-Hangar Construction		1,544,412		1,544,412
Terminal Security System Construction		2,013,302		2,013,302
Runway Extension 7L/25R - Construction		543,265		543,265
Identification Light System for Runway 25R - Construction		74,704		74,704
Total DBIA		**$ 4,175,683**		**$ 4,175,683**

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Fund 457 - Water & Sewer Utility				
Inflow & Infiltration Work	30,000			30,000
Lift Station Rehab	70,000			70,000
Upgrade PCU's to TCU's	25,000			25,000
Water Main Replacement	200,000			200,000
Well Pump Replacement	25,000			25,000
Well Rehab	90,000			90,000
WWTP Clarifier Rehab	100,000			100,000
Halifax Plantation WTP	700,000			700,000
SW Reclaimed System Expansion		1,500,000		1,500,000
New Hope Organics Removal			100,000	100,000
Alternative Water Sources		690,833		690,833
Glen Abbey WTP Water Quality Improvement	30,000	500,000		530,000
Effluent Disposal Pond			1,000,000	1,000,000
17-92 Dirksen Lift Station - Construction	100,000			100,000
Bar Screen - Halifax WWTP			150,000	150,000
Solids Dewatering Facility SW	100,000			100,000
4 Towns to Rhode Island Fm Improvement	50,000			50,000
Fund Water & Sewer Utility	**$ 1,520,000**	**$ 2,690,833**	**$ 1,250,000**	**$ 5,460,833**
Fund 475 - Parking Garage				
Elevator Replacement	150,000			150,000
Total Parking Garage	**$ 150,000**			**$ 150,000**
Fund 313 - Beach Capital Projects				
Sunsplash - Prior Year Adjustment		142,500		142,500
Dahlia Park - ECHO & Daytona Beach Racing District		178,215		178,215
Ormond by the Sea - from 326		62,500		62,500
Toronita - ECHO		435,950		435,950
Smyrna Dunes Park - Port Authority			1,000,000	1,000,000
Total Beach Capital Projects		**$ 819,165**	**$ 1,000,000**	**$ 1,819,165**
Fund 318 - Ocean Center Projects				
Air Handler Replacement			300,000	300,000
Room Divider			500,000	500,000
Total Ocean Center Projects			**$ 800,000**	**$ 800,000**
Fund 322 - EOC Data Center				
Construction	169,965			169,965
Total EOC Data Center	**$ 169,965**			**$ 169,965**

Detail of Capital Improvements by Fund
FY 2011-12

Fund/Department	On-Going /Continuous	Carry Forward	New	Total
Fund 326 - Park Projects				
Gemini Springs Park & River Breeze Park			50,000	50,000
Construction & Renovation FBIP Projects			94,531	94,531
Beck Ranch - Construction - ECHO	442,188			442,188
Total Park Projects	**$ 442,188**		**$ 144,531**	**$ 586,719**
Fund 328 - Trail Projects				
Spring to Spring Trail - ECHO		600,000	497,831	1,097,831
East Central Regional Rail Trail - ECHO		1,039,260		1,039,260
Total Trail Projects		**$ 1,639,260**	**$ 497,831**	**$ 2,137,091**
Fund 513 - Equipment Maintance				
Canopy at Transfer Station			39,750	39,750
Total Equipment Maintance			**$ 39,750**	**$ 39,750**
Total Operating Budget	**12,435,692**	**17,148,683**	**5,086,000**	**34,670,375**
Total Non Operating Budget	**612,153**	**2,458,425**	**2,482,112**	**5,552,690**
Total Capital Improvement Program	**$ 13,047,845**	**$ 19,607,108**	**$ 7,568,112**	**$ 40,223,065**

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Capital Outlay Fund - 305

Summary: This fund is used for the construction and upgrade of the 800 MHz public safety radio system. This includes technology upgrades comprising of software, equipment, GPS simulcast, and radio towers. Annual revenue collected from the 800 MHz system traffic fine surcharge is applied to this fund.

The FY 2011-12 budget includes an interfund transfer to the I.T. Capital Project fund (322) for the renovation of the EOC into an IT computer data center.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Subtotal Current Revenues	**$0**	**$0**
Non-Current Revenues		
Non-Revenues	563,394	614,111
Subtotal Non-Current Revenues	**$563,394**	**$614,111**
Total Revenues	**$563,394**	**$614,111**
Less Operating Transfers	0	0
Total Operating Revenues	**$563,394**	**$614,111**
Expenditures		
Capital Outlay	0	444,400
Interfund Transfers	0	169,711
Reserves	563,394	0
Total Expenditures	**$563,394**	**$614,111**
Less Operating Transfers	0	0
Total Operating Expenditures	**$563,394**	**$614,111**
Net Revenues Less Expenditures	**$0**	**$0**

Capital Outlay Fund - 305

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	110,545	0	0	0
Miscellaneous Revenue	1,747	0	0	0
Total Miscellaneous Revenues	**$112,292**	**$0**	**$0**	**$0**
Subtotal Current Revenues	**$112,292**	**$0**	**$0**	**$0**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	563,394	444,440	444,400
Appropriated Fund Balance	0	0	1,769,556	169,711
Transfer From General Fund	54,762	0	0	0
Traffic Fines - 800 MHZ Surcharge	532,171	0	0	0
Total Non-Revenues	**$586,933**	**$563,394**	**$2,213,996**	**$614,111**
Subtotal Non-Current Revenues	**$586,933**	**$563,394**	**$2,213,996**	**$614,111**
Total Fund Revenues	**$699,225**	**$563,394**	**$2,213,996**	**$614,111**
Expenditure Detail				
Capital Projects				
800 MHZ Back Bone Infrastructure	0	0	444,440	444,400
800 MHz Communication System	5,848,274	563,394	1,298,325	0
EOC Tower Replacement	317,087	0	112	0
Southwest Volusia Tower	1,068,011	0	301,408	0
Transfers to Other Funds	0	0	0	169,711
Total Capital Projects	**$7,233,372**	**$563,394**	**$2,044,285**	**$614,111**
Total Expenditures	**$7,233,372**	**$563,394**	**$2,044,285**	**$614,111**
Total Fund Expenditures	**$7,233,372**	**$563,394**	**$2,044,285**	**$614,111**

Beach Capital Projects Fund - 313

Summary: This fund is used to account for various beach related capital projects. Such projects may include the acquisition or construction of off beach parking at multiple locations.

Annual revenue collected from 5th Dollar Beach Access Fee is transferred to this fund for beach projects. This funding has been suspended since Fiscal Year 2010-11.

Projects include Dahlia Park, Sunsplash Park and Toronita.

The FY 2011-12 budget includes an interfund transfer to the General Fund for debt service payment of Winterheaven off-beach parking which ends in FY 2015-16.

The transfer from other funds is to carryforward a prior award from ECHO fund for Dahlia and Toronita projects and a transfer from Park Project fund (326) for Ormond Beachfront Park and Sunsplash projects.

The transfer out is to reimburse the Park Impact Fee - Zone 1 fund (136) for the local grant match of the Ormond Beachfront Park project since project was reimbursed from ECHO funds.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Miscellaneous Revenues	0	85,464
Subtotal Current Revenues	**$0**	**$85,464**
Non-Current Revenues		
Non-Revenues	775,413	1,966,587
Subtotal Non-Current Revenues	**$775,413**	**$1,966,587**
Total Revenues	**$775,413**	**$2,052,051**
Less Operating Transfers	32,958	232,886
Total Operating Revenues	**$742,455**	**$1,819,165**
Expenditures		
Capital Improvements	742,455	1,819,165
Interfund Transfers	32,958	232,886
Total Expenditures	**$775,413**	**$2,052,051**
Less Operating Transfers	32,958	232,886
Total Operating Expenditures	**$742,455**	**$1,819,165**
Net Revenues Less Expenditures	**$0**	**$0**

Beach Capital Projects Fund - 313

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Daytona Bch Racing & Recreation District	71,250	0	0	0
Investment Income	41,995	0	0	0
Miscellaneous Revenue	0	0	0	85,464
Total Miscellaneous Revenues	**$113,245**	**$0**	**$0**	**$85,464**
Subtotal Current Revenues	**$113,245**	**$0**	**$0**	**$85,464**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	742,455	701,743	1,662,451
Appropriated Fund Balance	0	32,958	693,352	304,136
Volusia ECHO	111,252	0	0	0
Beach 5th Dollar	516,959	0	0	0
Total Non-Revenues	**$628,211**	**$775,413**	**$1,395,095**	**$1,966,587**
Subtotal Non-Current Revenues	**$628,211**	**$775,413**	**$1,395,095**	**$1,966,587**
Total Fund Revenues	**$741,456**	**$775,413**	**$1,395,095**	**$2,052,051**
Expenditure Detail				
Capital Projects				
Beach Dept Capital Improvements	32,744	0	32,958	32,886
Beach Patrol Headquarters	15,468	0	487,989	0
Dahlia Park	0	92,751	0	178,215
Off-beach Parking	39,031	0	0	0
Ormond by the Sea	250,121	0	0	262,500
Rockefeller	146,582	0	0	0
Smyrna Dunes Park	0	0	0	1,000,000
Sunsplash Park	0	213,754	570,012	142,500
Toronita	4,200	435,950	0	435,950
Transfers to Other Funds	0	32,958	0	0
Total Capital Projects	**$488,146**	**$775,413**	**$1,090,959**	**$2,052,051**
Total Expenditures	**$488,146**	**$775,413**	**$1,090,959**	**$2,052,051**
Total Fund Expenditures	**$488,146**	**$775,413**	**$1,090,959**	**$2,052,051**

Ocean Center Fund - 318

Summary: This fund accounts for the fiscal activity relating to the construction, renovation, and major maintenance at the Ocean Center.

The FY 2011-12 budget includes an interfund transfer from the Ocean Center Fund (118) for HVAC replacement and exhibit hall room divider projects.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Subtotal Current Revenues	**$0**	**$0**
Non-Current Revenues		
Non-Revenues		800,000
Subtotal Non-Current Revenues	**$0**	**$800,000**
Total Revenues	**$0**	**$800,000**
Less Operating Transfers	0	0
Total Operating Revenues	**$0**	**$800,000**
Expenditures		
Capital Improvements	0	800,000
Total Expenditures	**$0**	**$800,000**
Less Operating Transfers	0	0
Total Operating Expenditures	**$0**	**$800,000**
Net Revenues Less Expenditures	**$0**	**$0**

Ocean Center Fund - 318

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	19,088	0	0	0
Total Miscellaneous Revenues	**$19,088**	**$0**	**$0**	**$0**
Subtotal Current Revenues	**$19,088**	**$0**	**$0**	**$0**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	800,000
Appropriated Fund Balance	0	0	1,610,863	0
Total Non-Revenues	**$0**	**$0**	**$1,610,863**	**$800,000**
Subtotal Non-Current Revenues	**$0**	**$0**	**$1,610,863**	**$800,000**
Total Fund Revenues	**$19,088**	**$0**	**$1,610,863**	**$800,000**
Expenditure Detail				
Capital Projects				
Ocean Center CIP Projects	0	0	0	800,000
Ocean Center Expansion	306,448	0	1,610,863	0
Total Capital Projects	**$306,448**	**$0**	**$1,610,863**	**$800,000**
Total Expenditures	**$306,448**	**$0**	**$1,610,863**	**$800,000**
Total Fund Expenditures	**$306,448**	**$0**	**$1,610,863**	**$800,000**

Sheriff's Evidence Complex Fund - 320

Summary: This fund is closed, remaining balances transferred to the active fund.

The FY 2011-12 includes an interfund transfer to the IT Capital Projects fund (322) for the renovation of the EOC into an IT computer center.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Subtotal Current Revenues	**$0**	**$0**
Non-Current Revenues		
Non-Revenues		254
Subtotal Non-Current Revenues	**$0**	**$254**
Total Revenues	**$0**	**$254**
Less Operating Transfers	0	0
Total Operating Revenues	**$0**	**$254**
Expenditures		
Interfund Transfers	0	254
Total Expenditures	**$0**	**$254**
Less Operating Transfers	0	0
Total Operating Expenditures	**$0**	**$254**
Net Revenues Less Expenditures	**$0**	**$0**

Sheriff's Evidence Complex Fund - 320

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Subtotal Current Revenues	**$0**	**$0**	**$0**	**$0**
Non-Current Revenues				
Non-Revenues				
Appropriated Fund Balance	0	0	254	254
Total Non-Revenues	**$0**	**$0**	**$254**	**$254**
Subtotal Non-Current Revenues	**$0**	**$0**	**$254**	**$254**
Total Fund Revenues	**$0**	**$0**	**$254**	**$254**
Expenditure Detail				
Capital Projects				
Transfers to Other Funds	15,620	0	0	254
Total Capital Projects	**$15,620**	**$0**	**$0**	**$254**
Total Expenditures	**$15,620**	**$0**	**$0**	**$254**
Total Fund Expenditures	**$15,620**	**$0**	**$0**	**$254**

I.T. Capital Projects Fund - 322

Summary: This fund provides for the development and implementation of the County's Criminal Justice Information System (CJIS). Phase I & II of the CJIS system are complete. The final phase, phase III, will include a Case Management System, a Warrant System, a data exchange hub, a portal for querying, and a central data repository and reporting system. Additional I.T. projects around the County include the upgrade of the County's financial and telephone systems.

The FY 2011-12 budget includes interfund transfers from the Capital Outlay fund (305) and Sheriff's Evidence Complex fund (320) for the IT computer data center project.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Subtotal Current Revenues	**$0**	**$0**
Non-Current Revenues		
Non-Revenues		169,965
Subtotal Non-Current Revenues	**$0**	**$169,965**
Total Revenues	**$0**	**$169,965**
Less Operating Transfers	0	0
Total Operating Revenues	**$0**	**$169,965**
Expenditures		
Capital Improvements	0	169,965
Total Expenditures	**$0**	**$169,965**
Less Operating Transfers	0	0
Total Operating Expenditures	**$0**	**$169,965**
Net Revenues Less Expenditures	**$0**	**$0**

I.T. Capital Projects Fund - 322

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	89,719	0	0	0
Total Miscellaneous Revenues	**$89,719**	**$0**	**$0**	**$0**
Subtotal Current Revenues	**$89,719**	**$0**	**$0**	**$0**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	0	0	169,965
Appropriated Fund Balance	0	0	7,475,410	0
Transfer From General Fund	4,100,000	0	0	0
Total Non-Revenues	**$4,100,000**	**$0**	**$7,475,410**	**$169,965**
Subtotal Non-Current Revenues	**$4,100,000**	**$0**	**$7,475,410**	**$169,965**
Total Fund Revenues	**$4,189,719**	**$0**	**$7,475,410**	**$169,965**
Expenditure Detail				
Capital Projects				
CJIS	2,184,836	0	3,915,465	0
EOC Data Center	0	0	0	169,965
Financial System	593,491	0	632,645	0
Tax Collection Automation System	150,000	0	0	0
Voice Over IP Telephone System	0	0	2,927,300	0
Total Capital Projects	**$2,928,327**	**$0**	**$7,475,410**	**$169,965**
Total Expenditures	**$2,928,327**	**$0**	**$7,475,410**	**$169,965**
Total Fund Expenditures	**$2,928,327**	**$0**	**$7,475,410**	**$169,965**

Park Projects Fund - 326

Summary: This fund incorporates revenue from the Florida Boating Improvement Program (FBIP) and ECHO funding.

Annual revenue collected from Florida Boating Improvements fee is allocated to this fund for construction or renovations such as sea walls, restrooms, and boat ramps.

The FY 2011-12 includes an interfund transfer to Beach Capital Projects fund (313) to reconcile project costs.

The transfer from other funds is to carryforward a prior award from ECHO fund for Beck Ranch.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Intergovernmental Revenues	0	144,531
Subtotal Current Revenues	**$0**	**$144,531**
Non-Current Revenues		
Non-Revenues	682,813	575,938
Subtotal Non-Current Revenues	**$682,813**	**$575,938**
Total Revenues	**$682,813**	**$720,469**
Less Operating Transfers	0	0
Total Operating Revenues	**$682,813**	**$720,469**
Expenditures		
Capital Improvements	463,538	586,719
Interfund Transfers	219,275	133,750
Total Expenditures	**$682,813**	**$720,469**
Less Operating Transfers	0	0
Total Operating Expenditures	**$682,813**	**$720,469**
Net Revenues Less Expenditures	**$0**	**$0**

Park Projects Fund - 326

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Intergovernmental Revenues				
Fla Boating Improvements	144,531	0	0	144,531
Total Intergovernmental Revenues	**$144,531**	**$0**	**$0**	**$144,531**
Miscellaneous Revenues				
Investment Income	21,617	0	0	0
Total Miscellaneous Revenues	**$21,617**	**$0**	**$0**	**$0**
Subtotal Current Revenues	**$166,148**	**$0**	**$0**	**$144,531**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	463,538	21,350	442,188
Appropriated Fund Balance	0	219,275	353,025	133,750
Volusia ECHO	222,139	0	0	0
Total Non-Revenues	**$222,139**	**$682,813**	**$374,375**	**$575,938**
Subtotal Non-Current Revenues	**$222,139**	**$682,813**	**$374,375**	**$575,938**
Total Fund Revenues	**$388,287**	**$682,813**	**$374,375**	**$720,469**
Expenditure Detail				
Capital Projects				
Beck Ranch Project 2	0	442,108	0	442,188
Fla Boating Improvemnt Program	44,547	219,275	219,275	144,531
Lake Colby Park	0	21,430	21,350	0
Transfers to Other Funds	0	0	0	133,750
Total Capital Projects	**$44,547**	**$682,813**	**$240,625**	**$720,469**
Total Expenditures	**$44,547**	**$682,813**	**$240,625**	**$720,469**
Total Fund Expenditures	**$44,547**	**$682,813**	**$240,625**	**$720,469**

Trail Projects Fund - 328

Summary: The purpose of this fund is to account for both the East Central Regional Rail Trail and the Spring-to-Spring Trails. County Council has committed $1 million of ECHO funds, annually, to be used toward bonds and the trail projects. The East Central Regional Rail Trail is expected to be over 50 miles in length and will become part of a five county, 260 mile loop, which is anticipated to be complete in 2013. The Spring-to-Spring Trail is constructed in multiple phases and will include multi-use, bicycle/pedestrian, and riding trails.

The FY 2011-12 budget includes an interfund transfer to the Capital Improvement Revenue Note, series 2010 fund for debt service payment.

The transfer from other funds is to carryforward prior awards from ECHO fund for East Central Regional Rail Trail and Spring-to-Spring Trail. Also, includes $1 million of FY 2011-12 ECHO funds to be designated as projects are determined.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2010-11 Budget	FY 2011-12 Budget
Revenues		
Current Revenues		
Subtotal Current Revenues	**$0**	**$0**
Non-Current Revenues		
Non-Revenues	2,937,194	2,639,260
Subtotal Non-Current Revenues	**$2,937,194**	**$2,639,260**
Total Revenues	**$2,937,194**	**$2,639,260**
Less Operating Transfers	590,495	502,169
Total Operating Revenues	**$2,346,699**	**$2,137,091**
Expenditures		
Capital Improvements	2,096,699	2,137,091
Interfund Transfers	840,495	502,169
Total Expenditures	**$2,937,194**	**$2,639,260**
Less Operating Transfers	590,495	502,169
Total Operating Expenditures	**$2,346,699**	**$2,137,091**
Net Revenues Less Expenditures	**$0**	**$0**

Trail Projects Fund - 328

	FY 2009-10 Actual	FY 2010-11 Budget	FY 2010-11 Estimated	FY 2011-12 Budget
Revenue Detail				
Current Revenues				
Miscellaneous Revenues				
Investment Income	75,413	0	0	0
Total Miscellaneous Revenues	**$75,413**	**$0**	**$0**	**$0**
Subtotal Current Revenues	**$75,413**	**$0**	**$0**	**$0**
Non-Current Revenues				
Non-Revenues				
Transfers from Other Funds	0	2,687,194	1,047,934	2,639,260
Appropriated Fund Balance	0	250,000	8,383,792	0
Volusia ECHO	552,066	0	0	0
ECHO Annual Award	1,000,000	0	0	0
Total Non-Revenues	**$1,552,066**	**$2,937,194**	**$9,431,726**	**$2,639,260**
Subtotal Non-Current Revenues	**$1,552,066**	**$2,937,194**	**$9,431,726**	**$2,639,260**
Total Fund Revenues	**$1,627,479**	**$2,937,194**	**$9,431,726**	**$2,639,260**
Expenditure Detail				
Capital Projects				
Spring to Spring Trail	153,839	2,346,699	9,329,314	2,137,091
Total Capital Projects	**$153,839**	**$2,346,699**	**$9,329,314**	**$2,137,091**
Expenditure Detail				
Non-Departmental				
Transfers to Other Funds	502,195	590,495	102,412	502,169
Total Non-Departmental	**$502,195**	**$590,495**	**$102,412**	**$502,169**
Total Expenditures	**$656,034**	**$2,937,194**	**$9,431,726**	**$2,639,260**
Total Fund Expenditures	**$656,034**	**$2,937,194**	**$9,431,726**	**$2,639,260**

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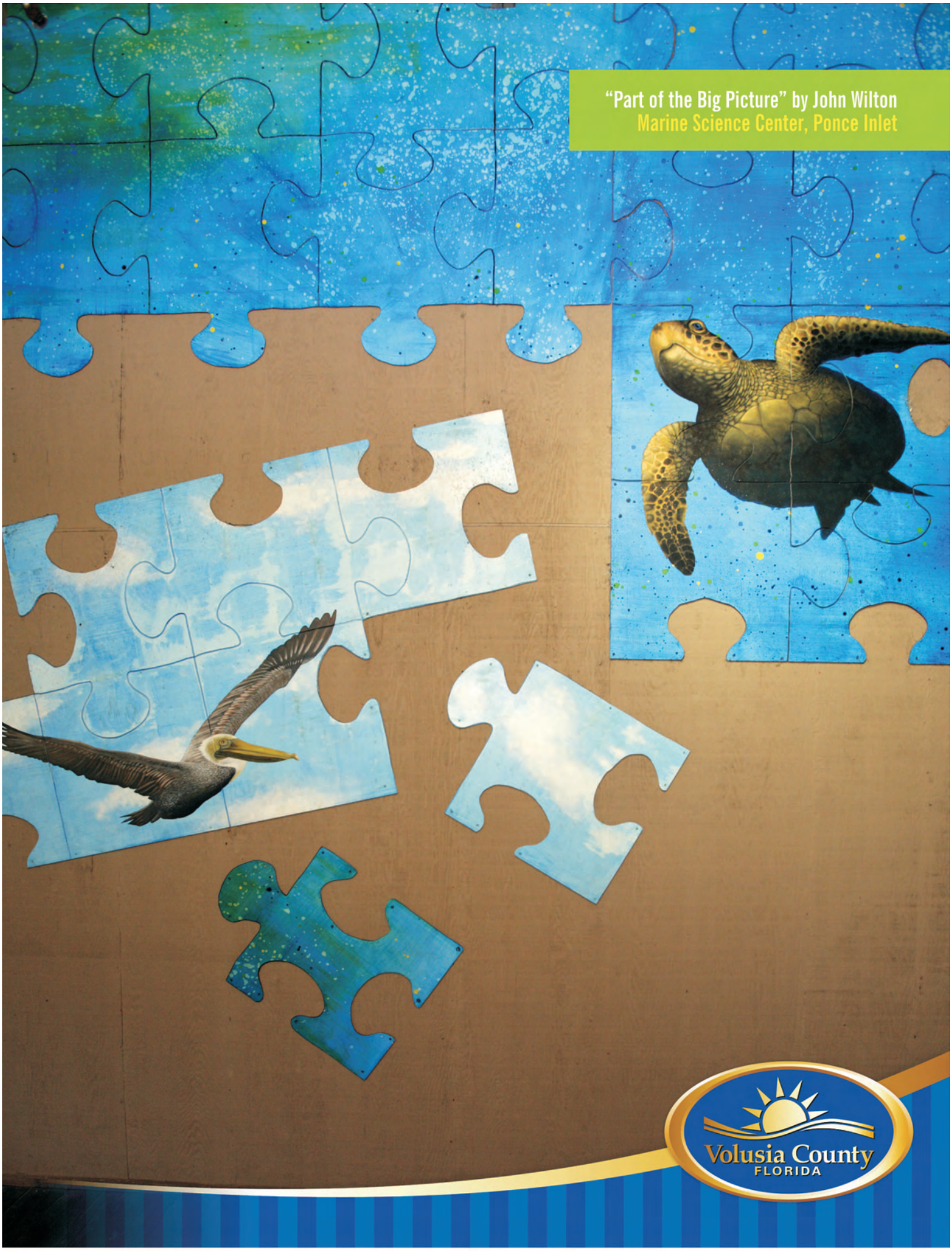
"Part of the Big Picture" by John Wilton
Marine Science Center, Ponce Inlet
Volusia County
FLORIDA

J - Appendix

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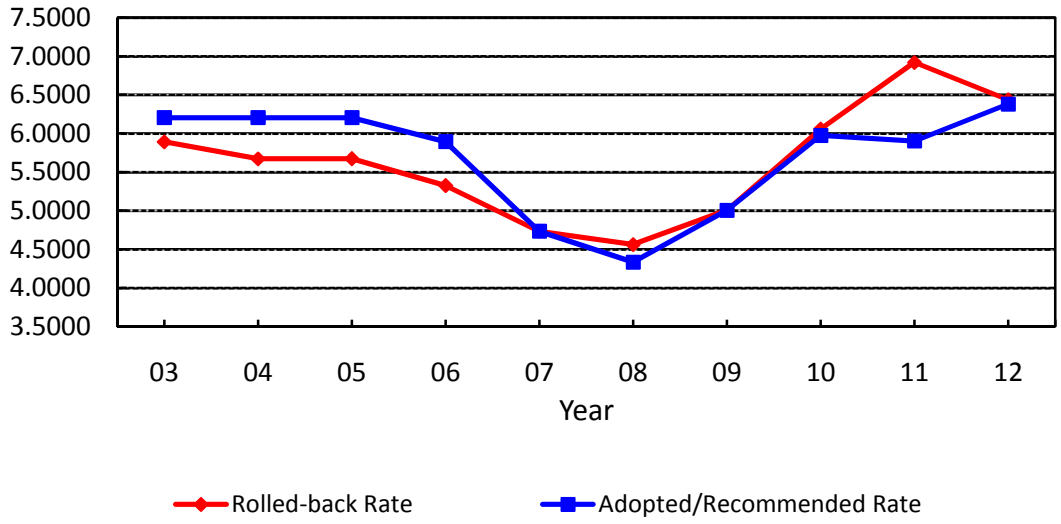
Volusia County
FLORIDA

Volusia County
Chart of Taxable Values and Millages

	Taxable Value 2009-10	Millage Rate 2009-10	Taxable Value 2010-11	Rolled-back Rate 2010-11	Millage Rate 2010-11	Taxable Value 2011-12	Rolled-back Rate 2011-12	Proposed 2011-12 Millage
Countywide Funds								
General	$30,151,455,638	5.36829	$26,182,716,383	6.1925	5.3005	$24,090,219,710	5.7771	5.7771
Library	$30,151,455,638	0.60605	$26,182,716,383	0.7048	0.6020	$24,090,219,710	0.6586	0.6020
Volusia Forever	$30,151,455,638	0.08187	$26,182,716,383	0.0945	0.0632	$24,090,219,710	0.0689	0.0535
Volusia Forever - Voted Debt	$30,151,455,638	0.11813	$26,182,716,383		0.1368	$24,090,219,710		0.1465
Volusia Echo	$30,151,455,638	0.20000	$26,182,716,383	0.2307	0.2000	$24,090,219,710	0.2180	0.2000
Total Countywide Funds	$30,151,455,638	**6.37434**	$26,182,716,383	**7.2225**	**6.3025**	$24,090,219,710	**6.7226**	**6.77910**
Special Taxing Districts								
East Volusia Mosquito Control District	$21,007,247,408	0.20966	$18,440,576,884	0.2379	0.2080	$17,290,270,973	0.2220	0.2080
Ponce De Leon Port Authority	$21,007,309,040	0.09360	$18,440,620,907	0.1062	**0.0929**	$17,290,306,191	0.0991	0.0929
Municipal Service District	$6,779,060,737	1.87829	$6,001,589,118	2.1339	1.8610	$5,569,154,145	2.0155	2.0155
Silver Sands-Bethune Beach MSD	$698,896,951	0.01732	$651,036,904	0.0187	0.0163	$629,327,635	0.0170	0.0163
Fire Services District	$7,028,058,457	3.66510	$6,216,249,696	4.1689	**3.6315**	$5,760,617,708	3.9382	3.6315

VOLUSIA COUNTY, FLORIDA

Countywide Ad Valorem Tax Rates
(General Fund and Library Fund)
Ten Year History

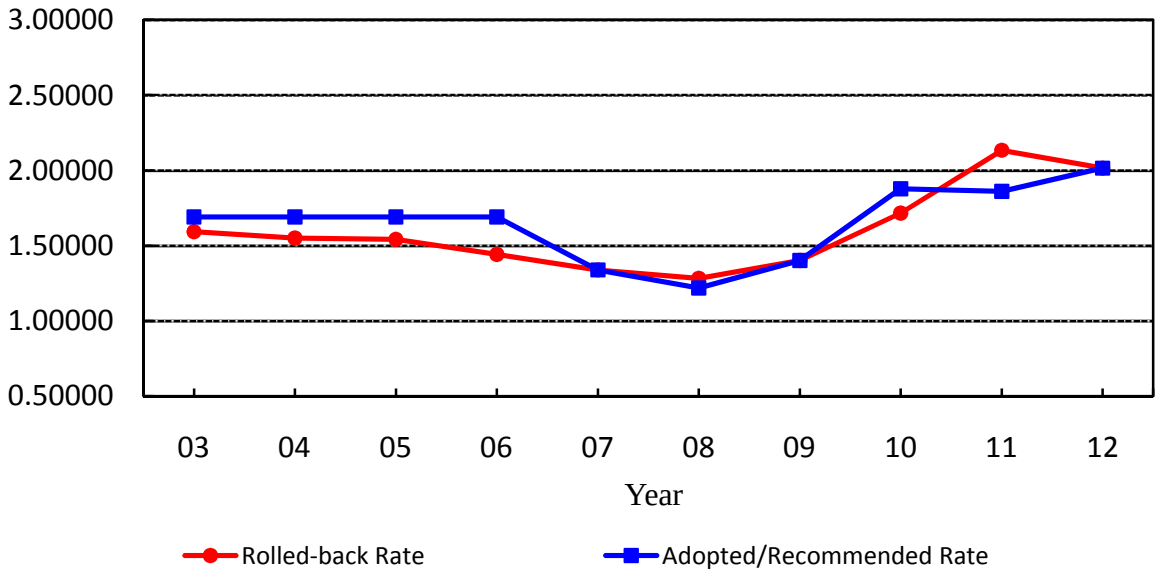


Countywide (General Fund and Library Fund) Ad Valorem Tax Rates		
Fiscal Year	**Rollback Rate**	**Recommended Rate**
2002-03	5.8916	6.2040
2003-04	5.6716	6.2040
2004-05	5.6730	6.2040
2005-06	5.3249	5.8940
2006-07	4.7333	4.7333
2007-08	4.5607	4.3326
2008-09	5.0037	5.0037
2009-10	6.0568	5.9743
2010-11	6.9190	5.9025
2011-12	**6.43570**	**6.37910**

Excludes voted millage

VOLUSIA COUNTY, FLORIDA

Municipal Service District
Ad Valorem Tax Rates
Ten Year History



Municipal Service District Ad Valorem Tax Rates		
Fiscal Year	**Rollback Rate**	**Recommended Rate**
2002-03	1.59370	1.69100
2003-04	1.55040	1.69100
2004-05	1.54150	1.69100
2005-06	1.44190	1.69100
2006-07	1.33880	1.33880
2007-08	1.28237	1.21825
2008-09	1.40228	1.40228
2009-10	1.71657	1.87829
2010-11	2.13390	1.86100
2011-12	**2.01550**	**2.01550**

FY 2011-12
Council Community Events

Organization		Cost
Volusia League of Cities	$	1,300
NAACP Annual Freedom Dinner (eastside)		1,100
NAACP Annual Freedom Dinner (westside)		1,100
Daytona State College Foundation Dinner		1,000
Embry Riddle University Foundation Banquet		1,000
Teacher of the Year Banquet		600
FUTURES Caribbean Event		1,000
Boys and Girls Club Dinner		1,500
United Way Luncheon/Dinner		1,000
Crime Stoppers Dinner		1,500
Stewart Marchman Dinner		1,000
Halifax Area Chamber Dinner		1,000
DeBary Hall Moonlight & Mums Ball/Gateway Arts		1,400
Southeast Volusia NAACP		500
Martin Luther King Events (Countywide)		1,500
Sickle Cell		500
Council on Aging		1,500
Eagle Boy Scouts		1,000
Juneteenth Banquet		500
TOTAL	$	20,000

VOLUSIA COUNTY, FLORIDA
2011 TAXABLE BASE

2010 Base			**$ 26.183**	**Billion**	
2011 Tax Base Adustment		% of change			
New Construction	0.156	Billion 0.90%			
Net Reassessment (Real Estate)	(2.197)	Billion -9.12%			
Centrally Assessed	0.006	Billion -0.03%			
Personal Property	(0.058)	Billion 0.24%			
Total Taxable Base Adjustment			(2.092)	Billion	
2011 Base			**$ 24.090**	**Billion**	**-8.0%**

TAX EXEMPTIONS

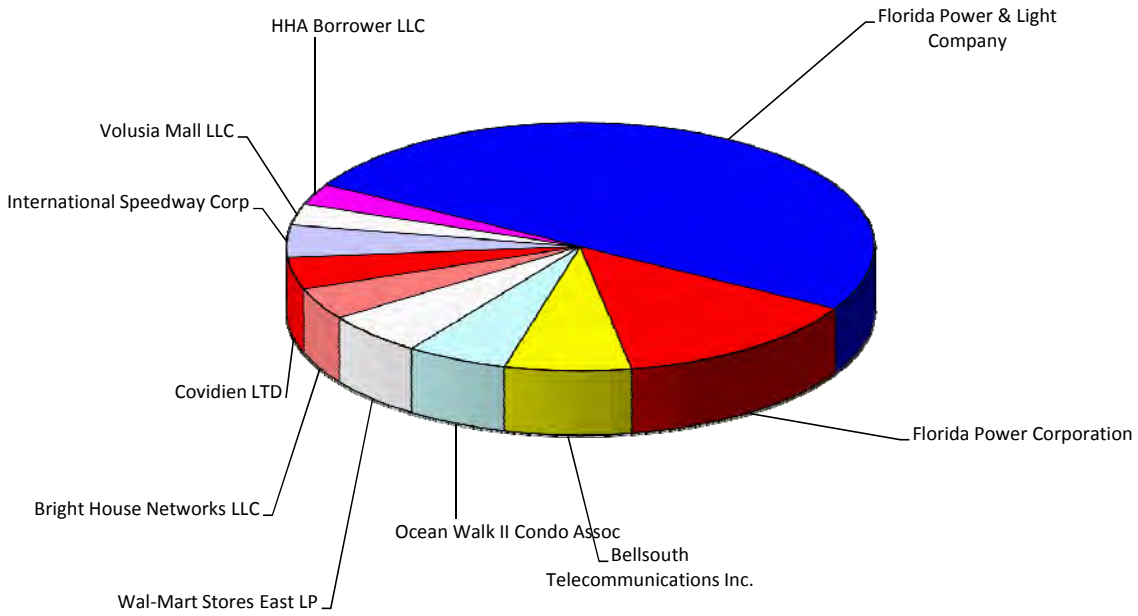
2011 Homestead and Senior Exemptions	5.977	Billion	
2010 Homestead and Senior Exemptions	6.382	Billion	
Reduction	**(0.404)**	**Billion**	**-6.3%**

Homestead and Senior Exemptions represent 16.7% of the just value (market value).

Data based on DR-489, available
July 1 from Property Appraiser's Office.

VOLUSIA COUNTY, FLORIDA

Top Ten Taxable Values - By Owner
Fiscal Year 2011-12



Top Ten Taxable Values - By Owner Fiscal Year 2011-12			
Owner		**Taxable Value**	**% of Total Taxable Value**
Florida Power & Light Company	$	871,191,776	3.6%
Florida Power Corporation		241,856,421	1.0%
Bellsouth Telecommunications Inc.		110,345,433	0.5%
Ocean Walk II Condo Assoc		93,031,349	0.4%
Wal-Mart Stores East LP		91,531,494	0.4%
Bright House Networks LLC		82,315,040	0.3%
Covidien LTD		71,737,056	0.3%
International Speedway Corp		70,759,486	0.3%
Volusia Mall LLC		48,285,650	0.2%
HHA Borrower LLC		46,942,527	0.2%
All others		22,302,949,766	93.0%
Total Countywide Taxable Value	**$**	**24,030,945,998**	

Values updated each October by the Property Appraiser's Office.

2011 Volusia County Final Tax Roll - Summary

	2010	2011	Change	Net Change
Total Just Value	$39,023,494,924	$35,708,421,608	-8.50%	-9.05%
SOH Value, Nonhomestead Residential, Etc.	$1,477,245,855	$1,006,699,787	-31.85%	
Total Assessed Value	$36,668,482,275	$33,930,914,122	-7.47%	
Total Exemptions	$10,485,765,892	$9,899,968,124	-5.59%	
Total Taxable Value: (Assessed Value less Exemptions)	$26,182,716,383	$24,030,945,998	-8.22%	-8.82%
Taxable Percentage of Just Value	67.09%	67.30%		

			Difference
Total Number of Parcels:	332,543	332,351	-192
Real Property	285,643	285,959	316
Personal Property	45,569	45,082	-487
Centrally Assessed	1,331	1,310	-21

Gross Increase (Decrease) in Tax Roll	**2009-2010**	**2010-2011**
Just Value	($6,693,754,804)	($3,315,073,316)

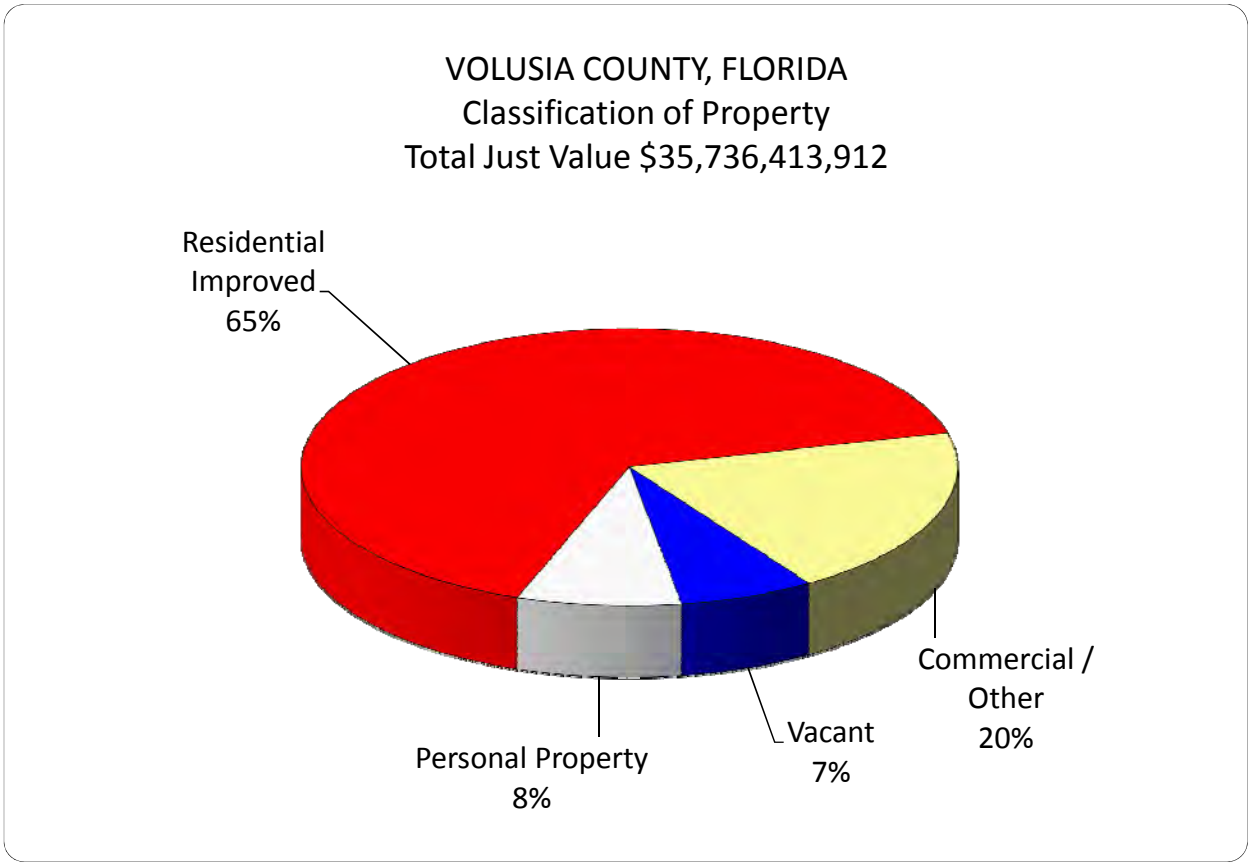
New Construction:	**2009-2010**	**2010-2011**
Just Value	$444,003,724	$218,302,161
Taxable Value	$212,198,845	$157,246,026

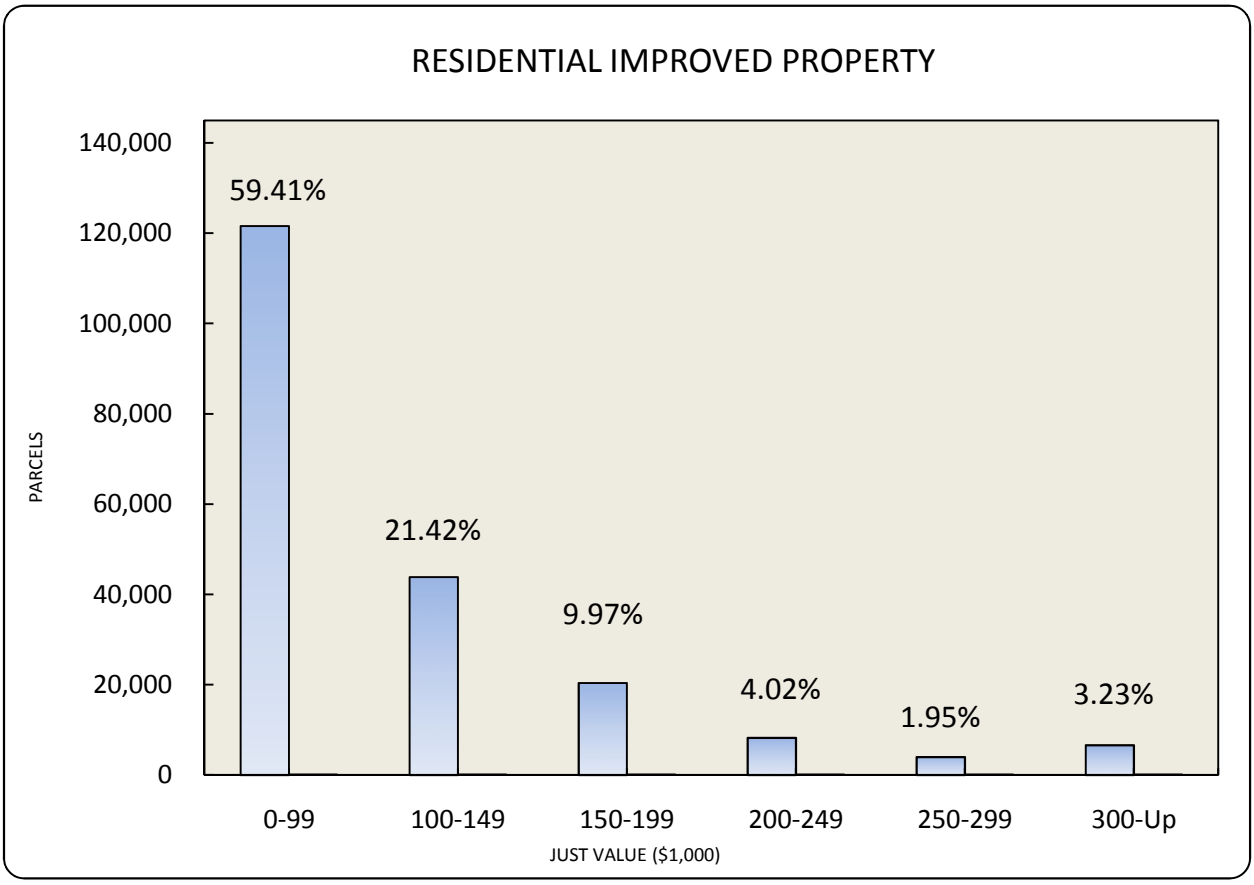
"Net" Increase (Decrease) in Tax Roll	**2009-2010**	**2010-2011**
(Total Tax Roll less New Construction)		
Just Value	($7,137,758,528)	($3,533,375,477)
Taxable Value	($4,180,938,100)	($2,309,016,411)

Annual Save our Homes "Value Cap"		
Allowable Percentage ---->	2.70%	1.50%

In summary, the 2011 Final Tax Roll indicates an overall *gross decrease* (including $218 million in new construction) of 8.50% in the Just Value of property in Volusia County. There is a *net decrease* (excluding new construction) of 9.05% in the same Just Values. The Taxable Values (on which taxes are paid) have a *gross decrease* of 8.22% (including new construction) and a *net decrease* of 8.82%, excluding new construction.

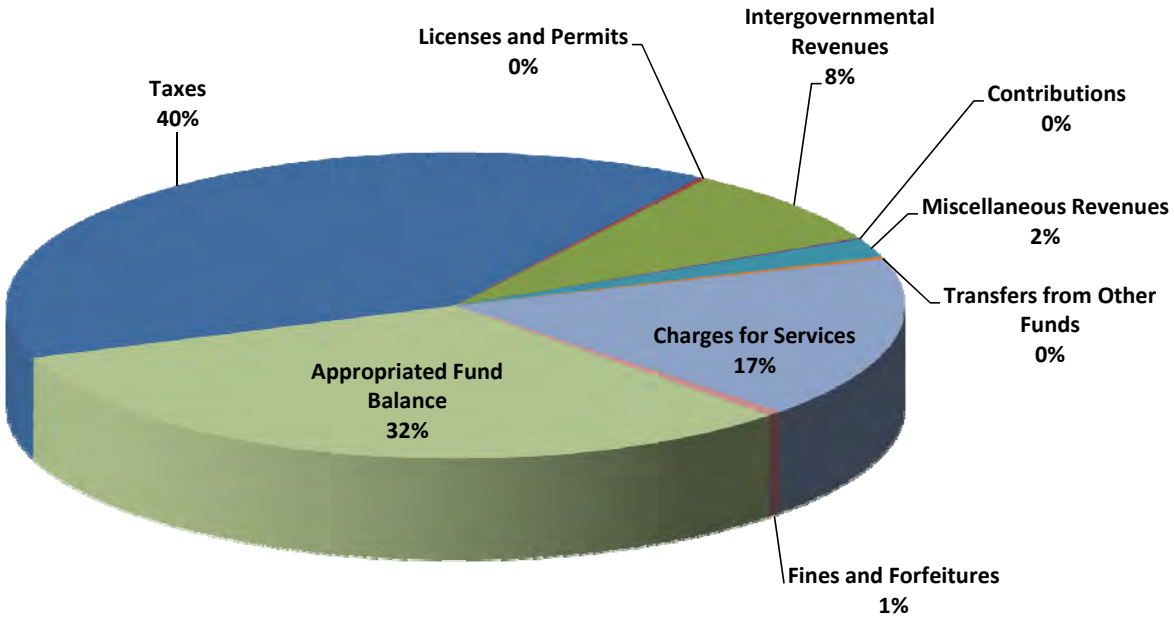
Source: Volusia County Property Appraiser's Office, Morgan B. Gilreath Jr., Property Appraiser





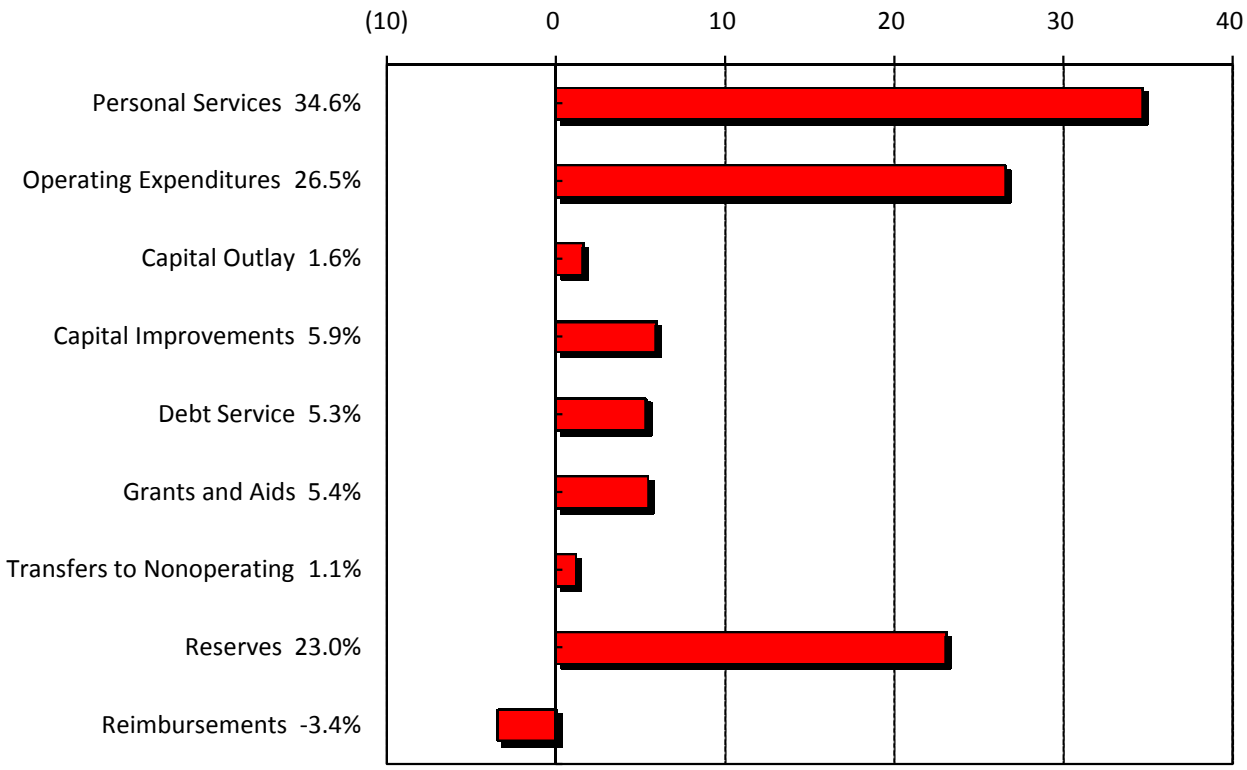
Data based on DR-489, available July 1 from Property Appraiser's Office.

VOLUSIA COUNTY, FLORIDA
Countywide Revenues by Major Source
Fiscal Year 2011-12
$590,192,892



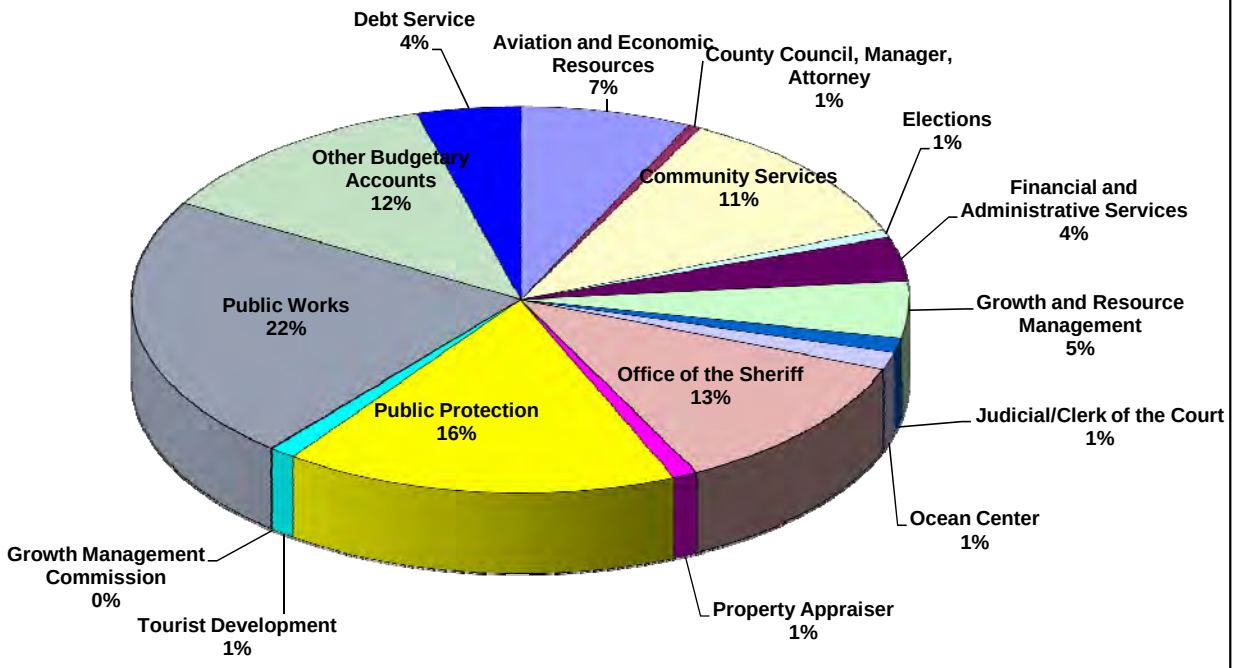
Countywide Revenues By Major Source Fiscal Year 2011-12		
Taxes	$	234,491,035
Licenses and Permits		1,430,219
Intergovernmental Revenues		49,003,819
Charges for Services		100,866,921
Fines and Forfeitures		3,240,843
Miscellaneous Revenues		11,420,149
Non-Revenues		
Contributions		959,911
Transfers from Other Funds (less operating transfers)		1,735,055
Appropriated Fund Balance		187,044,940
TOTAL REVENUES	**$**	**590,192,892**

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures By Category
Fiscal Year 2011-12



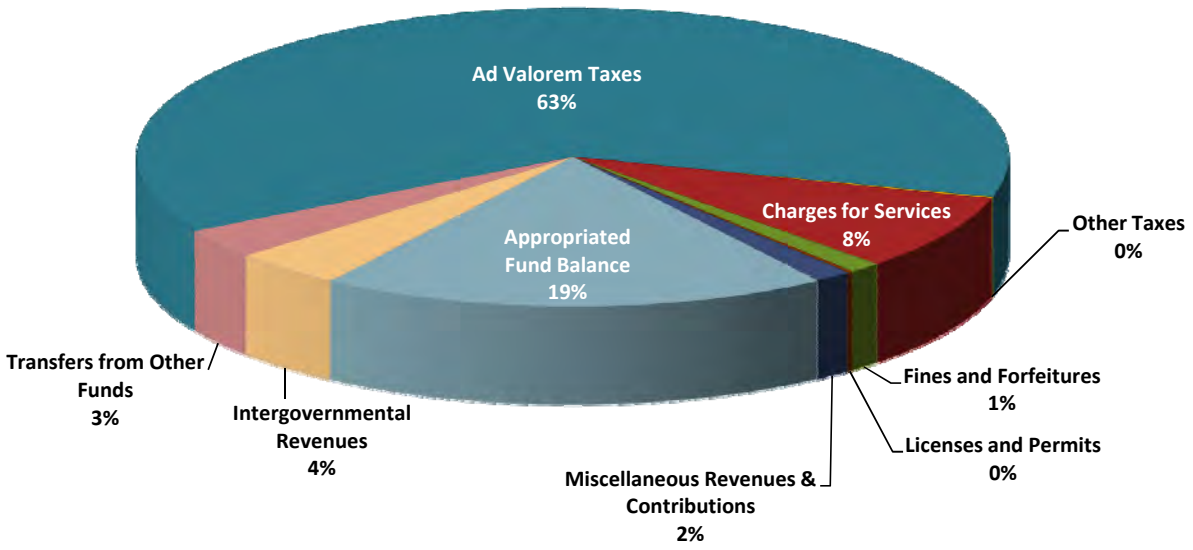
Countywide Expenditures By Category Fiscal Year 2011-12		
Personal Services	$	204,304,004
Operating Expenditures		156,408,062
Capital Outlay		9,388,780
Subtotal Operating Expenses	**$**	**370,100,846**
Capital Improvements		34,670,375
Debt Service		31,146,707
Grants and Aids		31,983,058
Transfers to Other Funds (less operating transfers)		6,727,549
Reserves		135,790,364
TOTAL EXPENDITURES	**$**	**610,418,899**
Service Charge Reimbursements		(20,226,007)
NET EXPENDITURES	**$**	**590,192,892**

Volusia County, Florida
Countywide Expenditures by Department
FY 2011-12
$590,192,892



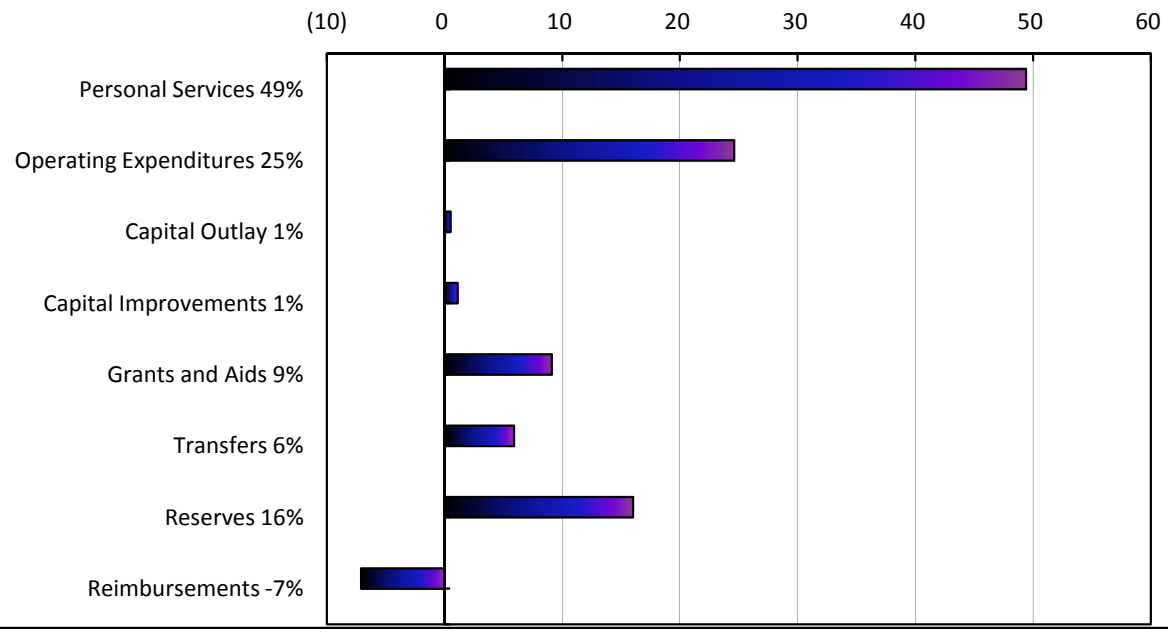
Countwywide Expenditures By Department Fiscal Year 2011-12			
Aviation and Economic Resources	45,316,937	Office of the Sheriff	73,592,798
Community Services	73,139,630	Property Appraiser	6,482,363
County Council, Manager, Attorney	3,210,797	Public Protection	104,367,462
Elections	4,196,995	Public Works	141,561,740
Financial and Administrative Services	23,446,282	Tourist Development	6,852,302
Growth and Resource Management	30,157,474	Other Budgetary Accounts	78,895,661
Growth Management Commission	321,528	Debt Service	27,465,741
Judicial/Clerk of the Court	7,899,077		
Ocean Center	9,257,248	Interfund Transfers	(45,971,143)
TOTAL EXPENDITURES		**$**	**590,192,892**

VOLUSIA COUNTY, FLORIDA
General Fund Revenues By Major Source
Fiscal Year 2011-12
$214,615,271



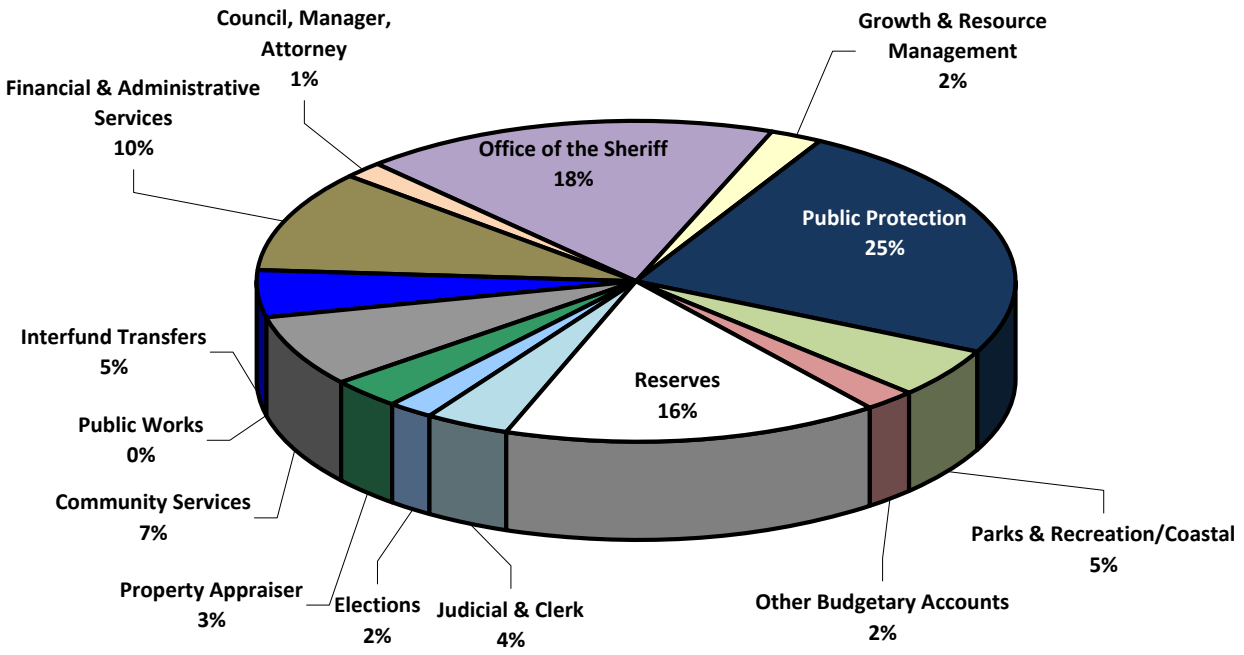
General Fund Revenues By Major Source Fiscal Year 2011-12		
Ad Valorem Taxes	$	134,254,744
Other Taxes		517,702
Charges for Services		17,585,246
Fines and Forfeitures		2,605,965
Intergovernmental Revenues		8,842,120
Licenses and Permits		413,108
Miscellaneous Revenues and Contributions		3,095,862
Non-Revenues		
Transfers from Other Funds		6,969,301
Appropriated Fund Balance		40,331,223
TOTAL REVENUES	**$**	**214,615,271**

VOLUSIA COUNTY, FLORIDA
General Fund Expenditures By Category
Fiscal Year 2011-12
$214,615,271



General Fund Expenditures By Category Fiscal Year 2011-12		
Personal Services	$	106,873,164
Operating Expenditures		52,862,792
Capital Outlay		1,169,595
Subtotal Operating Expenses	**$**	**160,905,551**
Capital Improvements		2,401,840
Grants and Aids		19,480,274
Transfers		12,685,216
Reserves		34,357,972
TOTAL EXPENDITURES	**$**	**229,830,853**
Service Charge Reimbursements		(15,215,582)
NET EXPENDITURES	**$**	**214,615,271**

VOLUSIA COUNTY, FLORIDA
General Fund Expenditures By Department
Fiscal Year 2011-12
$214,615,271

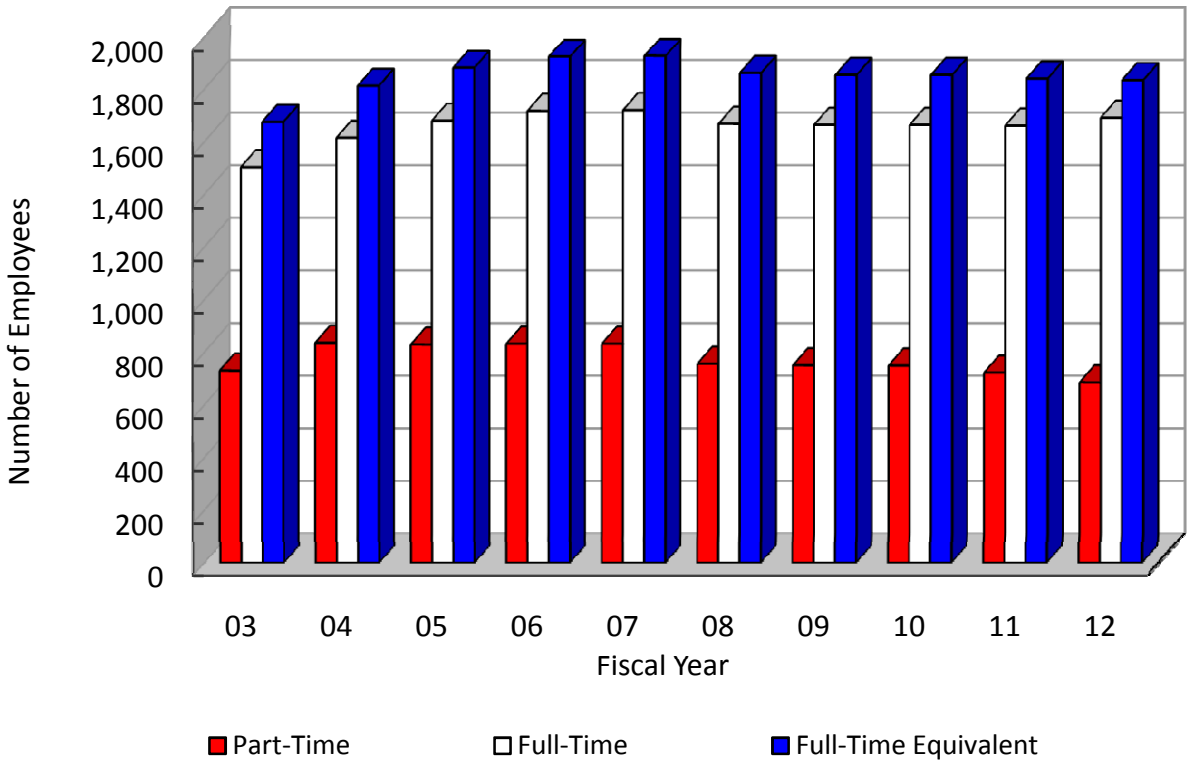


General Fund Expenditures By Department Fiscal Year 2011-12			
Council, Manager, Attorney	$ 3,210,797	Judicial & Clerk	7,899,077
Elections	4,183,495	Parks & Recreation/Coastal	10,561,738
Office of the Sheriff	38,518,898	Public Protection	52,215,866
Property Appraiser	6,482,363	Public Works	277,796
Community Services	15,552,194	Interfund Transfers	9,775,526
Financial & Administrative Services	22,237,096	Other Budgetary Accounts	4,903,212
Growth & Resource Management	4,439,241	Reserves	34,357,972
TOTAL EXPENDITURES			**$ 214,615,271**

VOLUSIA COUNTY, FLORIDA

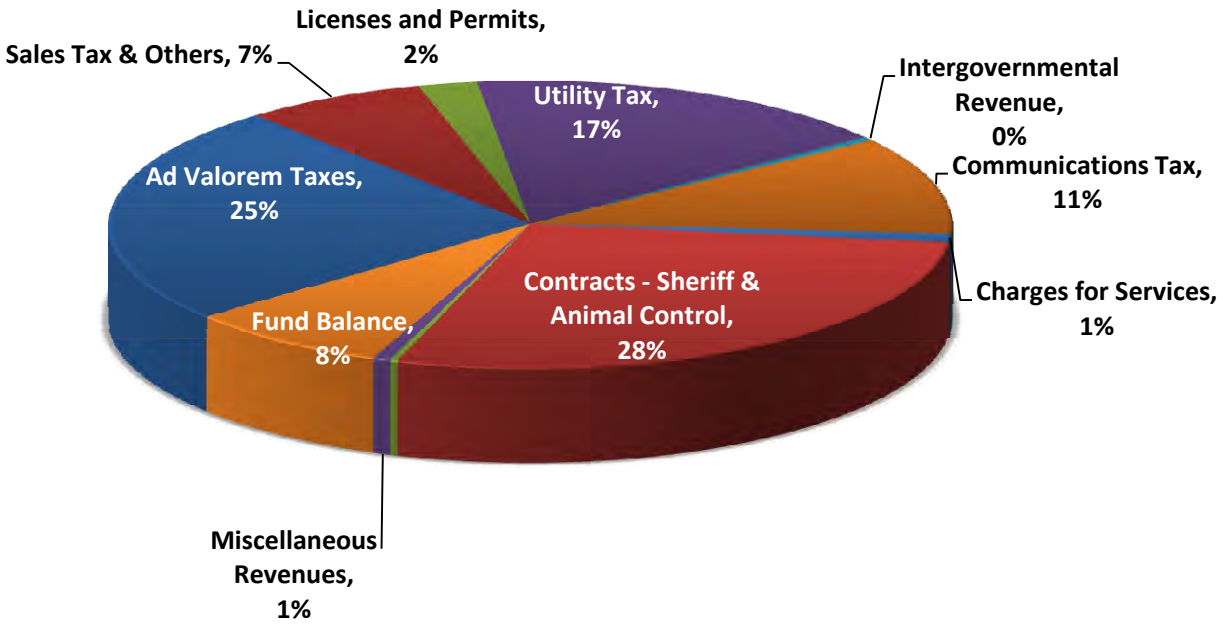
General Fund

Personnel Authorizations

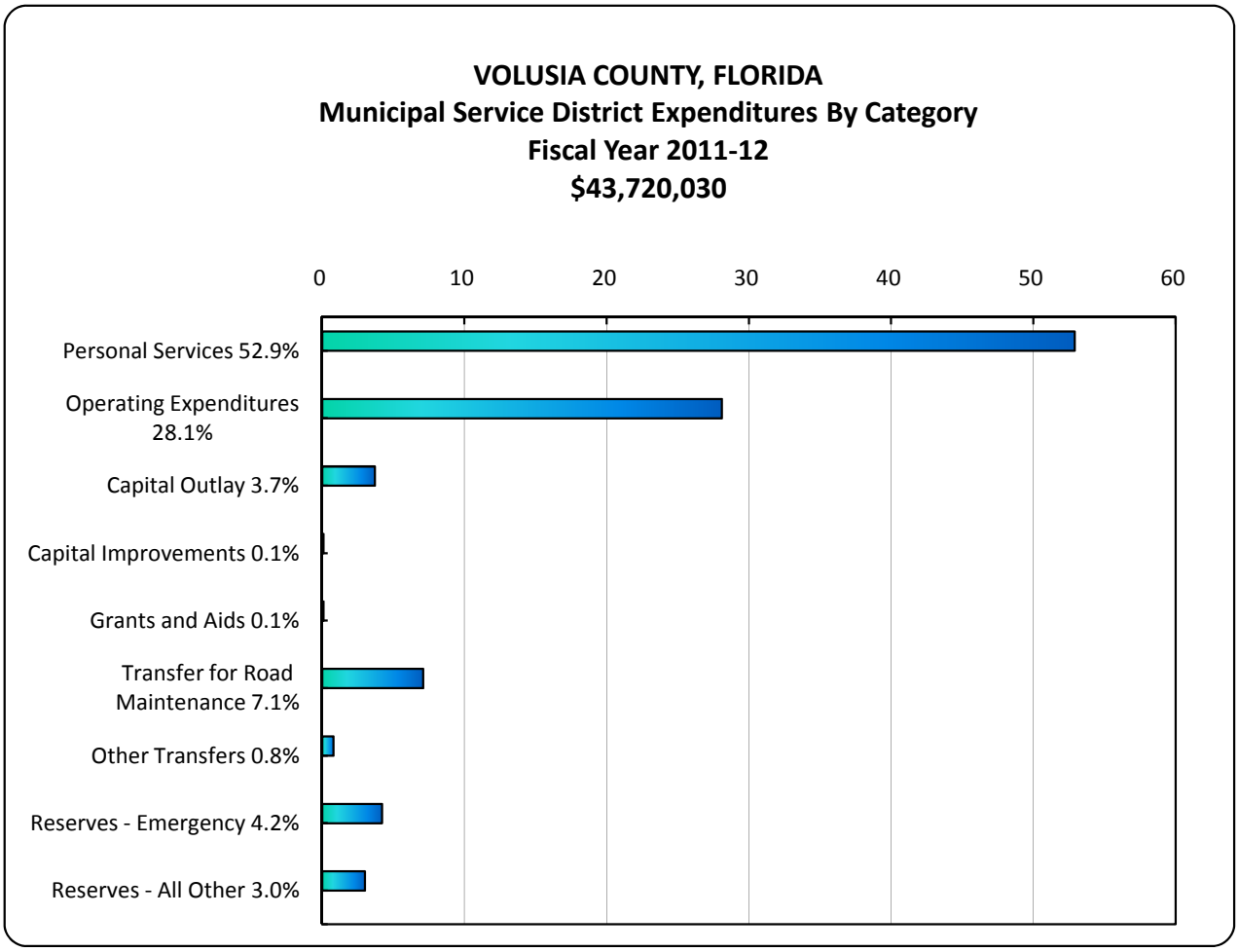


General Fund Personnel Authorizations FY 2002-03 to FY 2011-12			
Year	**Part-time**	**Full-time**	**Full-time Equivalent**
2002-03	732	1,505	1,677
2003-04	838	1,617	1,814
2004-05	831	1,682	1,883
2005-06	834	1,719	1,926
2006-07	834	1,722	1,929
2007-08	758	1,670	1,863
2008-09	752	1,666	1,856
2009-10	751	1,666	1,856
2010-11	724	1,663	1,842
2011-12	**687**	**1,693**	**1,836**

VOLUSIA COUNTY, FLORIDA
Municipal Service District Revenues By Major Source
Fiscal Year 2011-12
$43,720,030

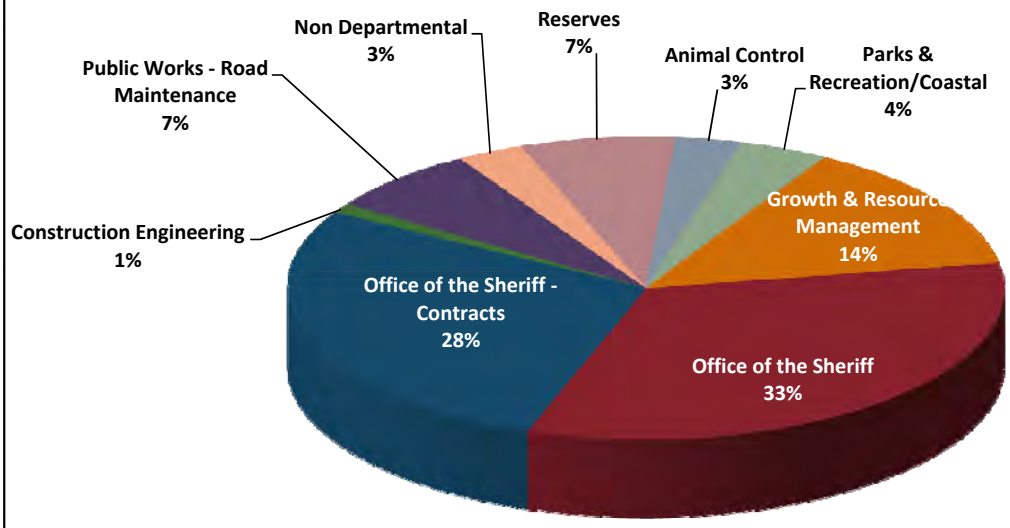


Municipal Service District Revenues By Major Source Fiscal Year 2011-12		
Ad Valorem Taxes	$	10,810,115
Sales Tax & Others		3,093,265
Utility Tax		7,318,923
Communications Tax		4,780,251
Licenses and Permits		999,961
Intergovernmental Revenue		188,684
Charges for Services		433,896
Contracts - Sheriff & Animal Control		12,240,200
Fines and Forfeitures		127,878
Miscellaneous Revenues		286,870
Non-Revenues		
Contributions and Donations		1,000
Appropriated Fund Balance		3,438,987
TOTAL REVENUES	**$**	**43,720,030**



Municipal Service District Expenditures By Category Fiscal Year 2011-12		
Personal Services	$	23,143,742
Operating Expenditures		12,237,324
Capital Outlay		1,635,010
Subtotal Operating Expenses	**$**	**37,016,076**
Capital Improvements		28,000
Grants and Aids		50,000
Transfer for Road Maintenance		3,100,000
Other Transfers		345,209
Reserves - Emergency		1,851,918
Reserves - All Other		1,328,827
TOTAL EXPENDITURES	**$**	**43,720,030**

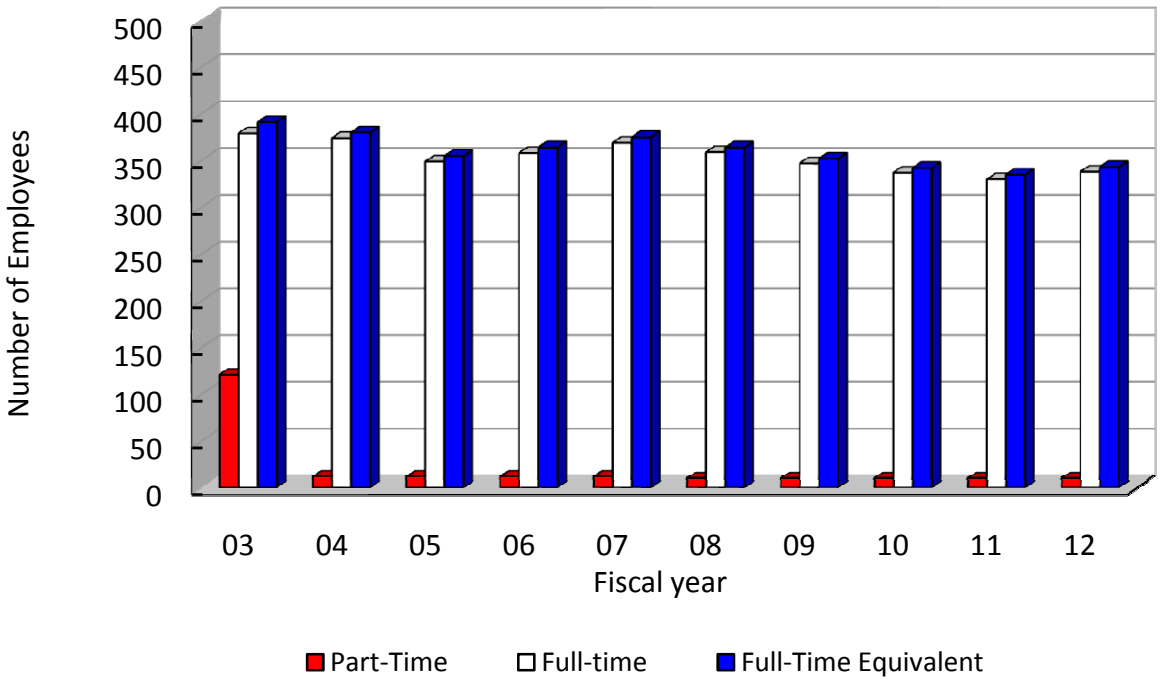
VOLUSIA COUNTY, FLORIDA
Municipal Service District Expenditures By Department
Fiscal Year 2011-12
$43,720,030



Municipal Service District Expenditures By Department Fiscal Year 2011-12				
Office of the Sheriff	$ 14,515,706	Construction Engineering		463,473
Office of the Sheriff - Contracts	12,105,322	Non Departmental		1,166,442
Growth & Resource Management	6,019,132	Public Works - Road Maintenance		3,100,000
Animal Control	1,440,943	Others		20,554
Parks & Recreation/Coastal	1,707,713	Reserves		3,180,745
		TOTAL EXPENDITURES	**$**	**43,720,030**

VOLUSIA COUNTY, FLORIDA

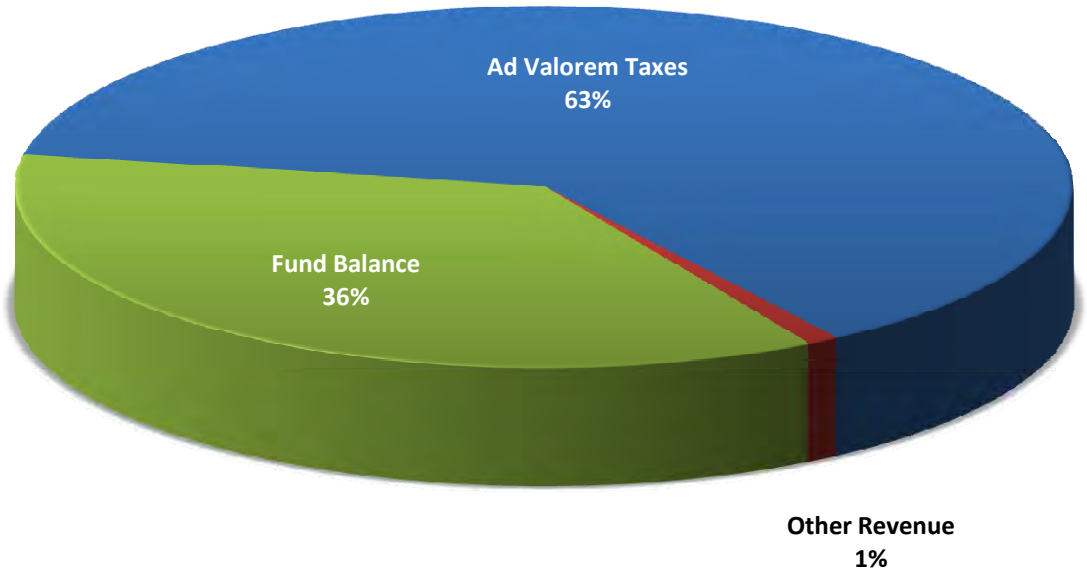
Municipal Service District
Personnel Authorizations



Municipal Service District
Personnel Authorizations
FY 2002-03 to FY 2011-12

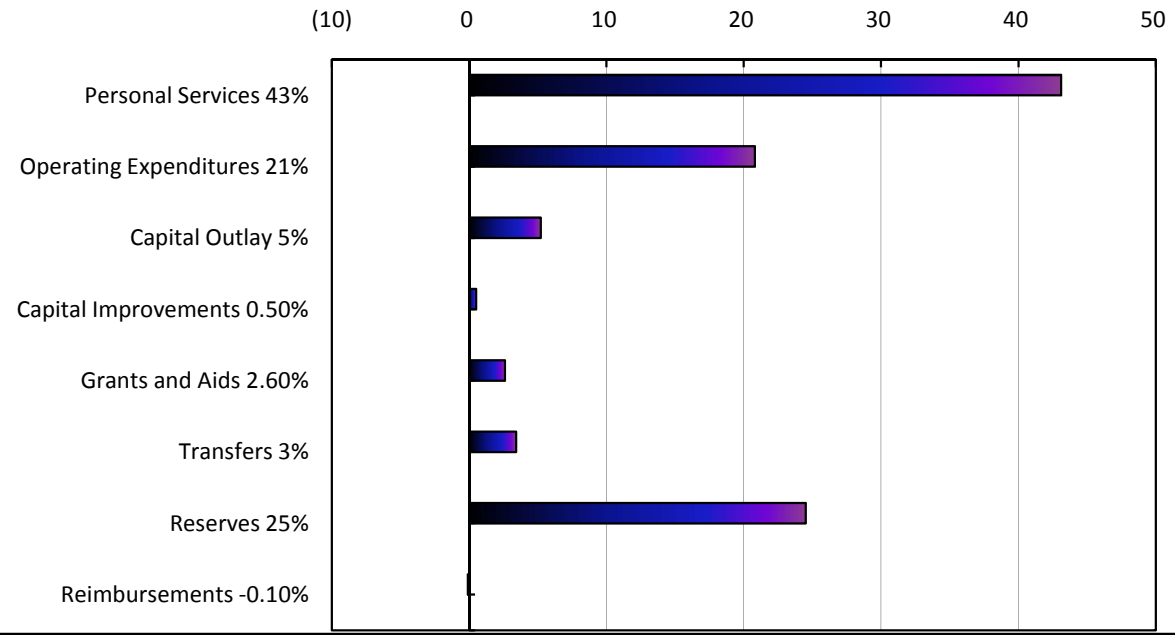
Year	Part-time	Full-time	Full-time Equivalent
2002-03	121	379	391
2003-04	12	374	380
2004-05	12	349	355
2005-06	12	358	364
2006-07	12	369	375
2007-08	10	359	364
2008-09	10	347	352
2009-10	10	337	342
2010-11	10	330	335
2011-12	**10**	**338**	**343**

VOLUSIA COUNTY, FLORIDA
Fire Fund Revenues By Major Source
Fiscal Year 2011-12
$32,017,308



Fire Fund Revenues By Major Source Fiscal Year 2011-12		
Ad Valorem Taxes	$	20,157,896
Other Revenues		311,492
Non-Revenues		
Appropriated Fund Balance		11,547,920
TOTAL REVENUES	**$**	**32,017,308**

VOLUSIA COUNTY, FLORIDA
Fire Fund Expenditures By Category
Fiscal Year 2011-12
$32,017,308

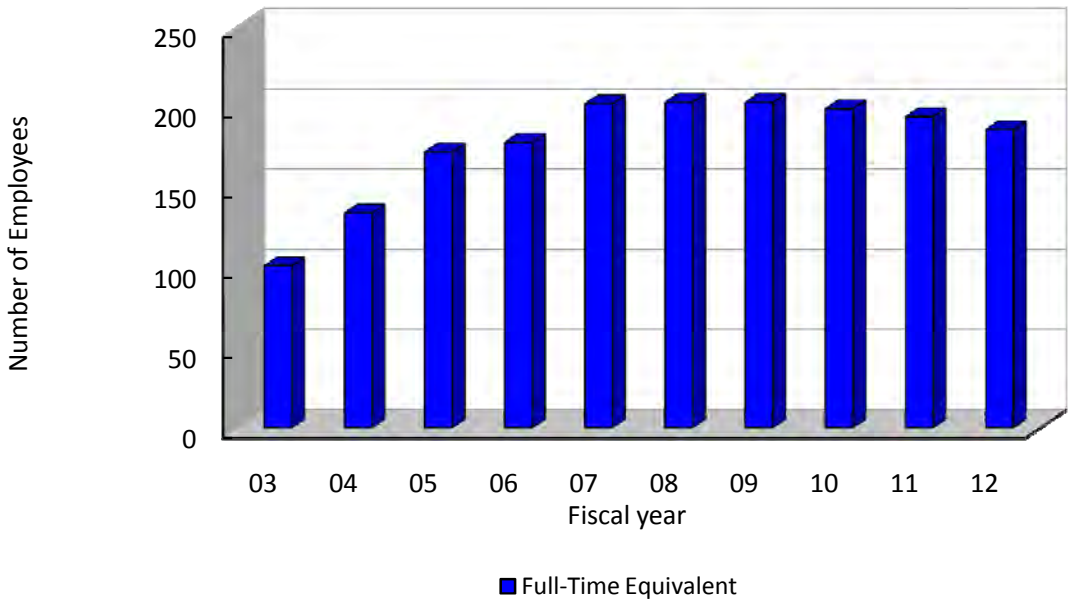


Fire Fund Expenditures By Category Fiscal Year 2011-12		
Personal Services	$	13,815,830
Operating Expenditures		6,657,255
Capital Outlay		1,652,290
Subtotal Operating Expenses	**$**	**22,125,375**
Capital Improvements		148,515
Grants and Aids		839,879
Transfers		1,098,000
Reserves		7,842,247
TOTAL EXPENDITURES	**$**	**32,054,016**
Service Charge Reimbursements		(36,708)
NET EXPENDITURES	**$**	**32,017,308**

VOLUSIA COUNTY, FLORIDA

Fire Fund

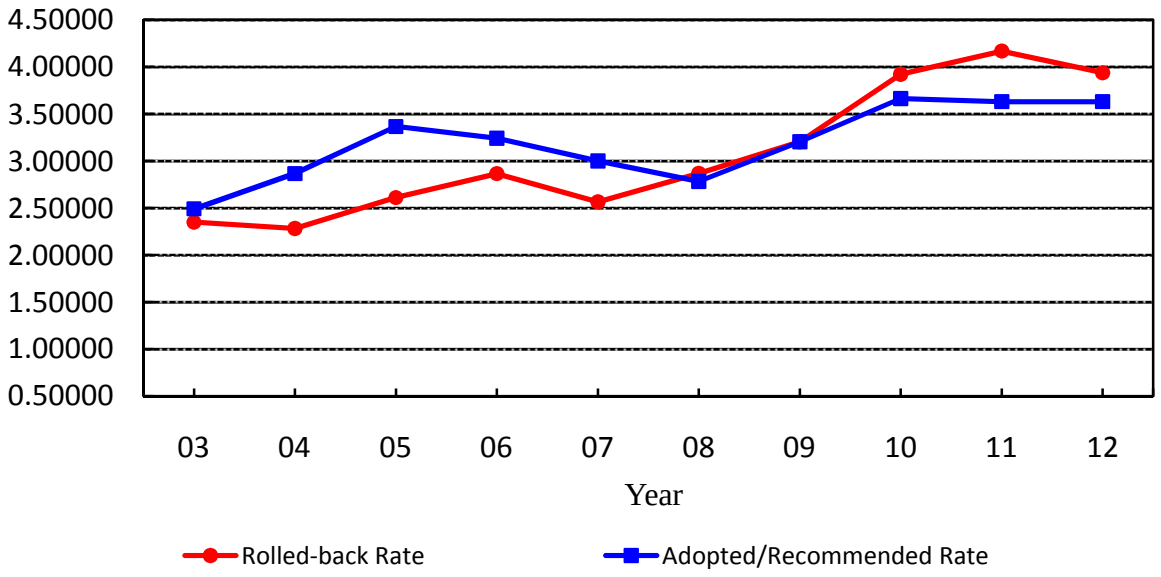
Personnel Authorizations



Fire Fund		
Personnel Authorizations		
FY 2002-03 to FY 2011-12		
Year	**Full-time**	**Full-time Equivalent**
2002-03	101	101
2003-04	134	134
2004-05	172	172
2005-06	178	178
2006-07	202	202
2007-08	203	203
2008-09	203	203
2009-10	199	199
2010-11	194	194
2011-12	**186**	**186**

VOLUSIA COUNTY, FLORIDA

Fire Fund
Ad Valorem Tax Rates
Ten Year History



Fire Fund Ad Valorem Tax Rates		
Fiscal Year	**Rollback Rate**	**Recommended Rate**
2002-03	2.34970	2.49200
2003-04	2.28380	2.86680
2004-05	2.61150	3.36680
2005-06	2.86640	3.24200
2006-07	2.56420	3.00000
2007-08	2.86970	2.78361
2008-09	3.20577	3.20577
2009-10	3.92376	3.66510
2010-11	4.16890	3.63150
2011-12	**3.93820**	**3.63150**

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Summary of Capital Outlay by Fund
FY 2011-12

Fund/Division	Replacement	Carry Forward	New	Total
Countywide Funds				
General Fund	1,133,895		35,700	1,169,595
Emergency Transportation	206,558			206,558
County Transportation Trust	765,000	83,673	4,500	853,173
Library Fund	175,240		240,000	415,240
Total Countywide Funds	**$ 2,280,693**	**$ 83,673**	**$ 280,200**	**$ 2,644,566**
Special Revenue Funds				
Mosquito Control	1,369,500		98,500	1,468,000
Ocean Center	50,375		42,000	92,375
Municipal Service District	1,635,010			1,635,010
Fire Services	1,183,965	65,000	403,325	1,652,290
Stormwater Utility	487,000	52,076		539,076
Total Special Revenue Funds	**$ 4,725,850**	**$ 117,076**	**$ 543,825**	**$ 5,386,751**
Enterprise Funds				
Solid Waste	1,037,400		65,700	1,103,100
Daytona Beach International Airport	42,000		43,490	85,490
Water Resources & Utiliites	107,000		61,873	168,873
Total Enterprise Funds	**$ 1,186,400**		**$ 171,063**	**$ 1,357,463**
Total Operating Funds	**$ 8,192,943**	**$ 200,749**	**$ 995,088**	**$ 9,388,780**
Capital Projects Funds				
Capital Projects	444,400			444,400
Total Capital Projects Funds	**$ 444,400**			**$ 444,400**
Internal Service Funds				
Computer Replacement	514,923			514,923
Equipment Maintenance	4,246,500		35,000	4,281,500
Total Internal Service Funds	**$ 4,761,423**		**$ 35,000**	**$ 4,796,423**
Total Non-Operating Funds	**$ 5,205,823**		**$ 35,000**	**$ 5,240,823**
Total All Funds	**$ 13,398,766**	**$ 200,749**	**$ 1,030,088**	**$ 14,629,603**

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Fund 001 - General Fund						
Elections						
ASA 5505 Firewall	1	1,000			1,000	1,000
HP Printers	4	10,000	40,000			40,000
Postage Machine	1	15,000	15,000			15,000
Binding Machine	1	2,700			2,700	2,700
Forklift Part	1	3,000	3,000			3,000
Voter Info Kiosks	2	2,500			5,000	5,000
Total Elections			**$ 58,000**		**$ 8,700**	**$ 66,700**
Environmenal Management						
Chiller, Large	1	5,000	5,000			5,000
Chiller, Small	1	1,200	1,200			1,200
Total Environmental Management			**$ 6,200**			**$ 6,200**
General Operations - Judicial						
Refrigerator	1	1,500	1,500			1,500
Total General Operations - Judicial			**$ 1,500**			**$ 1,500**
State Mandated Costs						
State Attorney						
Imaging Scanners	4	1,200	4,800			4,800
Network Printers - Color	14	1,100	15,400			15,400
Projector	1	1,000	1,000			1,000
Public Defender						
Server	2	5,963	11,926			11,926
Total State Mandated Costs			**$ 33,126**			**$ 33,126**
Sheriff's Office						
Administrative Services						
Laptops	2	2,725	5,450			5,450
POD Containers	2,400	7,895	7,200			7,200
Law Enforcement Services						
Cogent Rapid ID Edge Device	10	1,937	19,370			19,370
Digital Camera	1	2,118	2,118			2,118
Digital Camera	5	1,512	7,560			7,560
GPS Tracking Systen	1	7,995	7,995			7,995
Remote Lighting System	2	1,646	3,292			3,292
Community/Support Services						
Media Projector	1	1,545	1,545			1,545
Weapon Safe	1	1,700	1,700			1,700
Special Services						
Computer	1	1,600	1,600			1,600
Laptops	1	1,000	1,000			1,000
Projector	1	1,000	1,000			1,000
Decatur Speed Spy	2	1,695	3,390			3,390
Flight Helmet	2	1,826	3,652			3,652
Outboard Motors	2	13,000	26,000			26,000
ParaPac Ventilator	1	7,150	7,150			7,150
Side Scan Sonar Units	2	1,000	2,000			2,000
Stedi-Eye Binoculars	1	4,677	4,677			4,677
Zoll Defibrillator	1	25,000	25,000			25,000

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Equipment Replacement Program						
Personal Computers	90	1,100	99,000			99,000
Chevy Van 3500	1	42,850	42,850			42,850
F150	1	34,000	34,000			34,000
Ford Fusion	3	18,224	54,672			54,672
Taurus	3	26,022	78,066			78,066
Computer Hard Drive Duplicator	1	4,000	4,000			4,000
Network Firewall	1	4,000	4,000			4,000
Portable Radio	10	4,158	41,580			41,580
Communications						
Visilink Helicopter Monitor	1	34,748	34,748			34,748
Total Sheriff's Office			**$ 524,615**			**$ 524,615**
Corrections						
Branch Jail						
Convection Oven	1	10,000	10,000			10,000
Dish Machine	1	25,000	25,000			25,000
Dryers	2	15,000	30,000			30,000
Food Delivery Carts	4	1,500	6,000			6,000
Grill	1	1,500	1,500			1,500
Knife/Tool Locker	1	3,000	3,000			3,000
Medication Carts	2	1,500	3,000			3,000
Refrigerator/Freezer	1	4,000	4,000			4,000
Shredder	1	3,500	3,500			3,500
Steam Kettle	1	20,000	20,000			20,000
Utility Transport Racks	2	1,000	2,000			2,000
Correctional Facility						
Convection Oven	1	10,000	10,000			10,000
Drain Traps	5	3,000	15,000			15,000
Heated Cabinets	1	3,800	3,800			3,800
Hot Food Buffet	1	2,000	2,000			2,000
Pan Racks	1	2,400	2,400			2,400
Perimeter Security - South Wing Courtyar	1	20,000			20,000	20,000
Refrigerator/Freezer	1	5,000	5,000			5,000
Self-Contained Breathing Apparatus	6	1,700	10,200			10,200
Slicer, Medium Duty - Kitchen	1	1,800	1,800			1,800
Tractor	1	25,000	25,000			25,000
Program Services						
Shredder	1	3,500	3,500			3,500
Total Corrections			**$ 186,700**		**$ 20,000**	**$ 206,700**
Public Protection Services						
Beach Patrol						
All Terrain Vehicle	3	6,000	18,000			18,000
Mobile Radio	1	3,254	3,254			3,254
Personal Watercraft	1	8,000	8,000			8,000
Portable Radio - Scan	3	1,700	5,100			5,100
Portable Radio - System	2	2,700	5,400			5,400
Trailer	1	1,200	1,200			1,200
Total Public Protection			**$ 40,954**			**$ 40,954**

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Parks, Recreation, and Culture						
7X16 Enclosed Trailer	1	2,800	2,800			2,800
Ball Field Machine	1	3,600	3,600			3,600
Scoreboards	1	11,000	11,000			11,000
John Deere Gator ATV	1	9,000	9,000			9,000
7X16 Enclosed Trailer	3	5,600	16,800			16,800
Scagg Riding Lawn Mower	2	8,800	17,600			17,600
Storage Shed	1	5,000	5,000			5,000
Total Parks, Recreation, and Culture			**$ 65,800**			**$ 65,800**
Information Technology						
Server Replacements	5	10,000	50,000			50,000
Storage Area Network	1	92,000	92,000			92,000
Cisco 2960S Switch	1	7,000			7,000	7,000
Total Information Technology			**$ 142,000**		**$ 7,000**	**$ 149,000**
Central Services						
HVAC Replacement - Health Clinic	1	10,000	10,000			10,000
HVAC Replacement - Historic Courthouse	1	10,000	10,000			10,000
HVAC Replacement - Info Systems	1	15,000	15,000			15,000
HVAC Replacement - Microcomputers	1	20,000	20,000			20,000
HVAC Replacement - Ponce LGS	1	10,000	10,000			10,000
HVAC Replacement - Sheriff Aviation	1	10,000	10,000			10,000
Total Central Services			**$ 75,000**			**$ 75,000**
Total General Fund			**$ 1,133,895**		**$ 35,700**	**$ 1,169,595**
Fund 002- Emergency Transport						
Transport Ops						
Mobile Radios M7300	10	4,770	47,700			47,700
Portable Radios P7300	26	4,253	110,578			110,578
Stair Chairs	13	2,200	28,600			28,600
UHF Radios	10	1,968	19,680			19,680
Total Emergency Transport			**$ 206,558**			**$ 206,558**
Fund 103 - County Transportation Trust						
Road and Bridge Operations						
Broom Tractor	1	46,500	46,500			46,500
Bucket Truck 65'	1	155,000	155,000			155,000
Forklift	1	29,000	29,000			29,000
Skid Steer	1	75,000	75,000			75,000
Striper Truck	1	285,000	285,000			285,000
Air Curtain/Trench Burner w/box	1	125,000	125,000			125,000
Cargo Box Trailer	1	10,000	10,000			10,000
Ice Machine	2	4,000	8,000			8,000
LED Light Bars	3	1,500			4,500	4,500
Message Sign Board	1	16,000	16,000			16,000
Scag Mower	1	11,000	11,000			11,000
Misc Equipment				69,123		69,123
Misc Equipment				4,550		4,550
Misc Equipment				10,000		10,000
Welder	1	4,500	4,500			4,500
Total County Transportation Trust			**$ 765,000**	**$ 83,673**	**$ 4,500**	**$ 853,173**

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Fund 104 - Library						
Administration						
Audio/Visual Equipment	2	3,300	6,600			6,600
Network Printers	8	1,705	13,640			13,640
Production Printer	1	10,000			10,000	10,000
Bookdrops	1	15,000	15,000			15,000
Book Lending Machines	2	15,000			30,000	30,000
Network Equipment	10	3,000	30,000			30,000
RFID/Patron Self-check PhII	1	200,000			200,000	200,000
SAM System Equipment	1	75,000	75,000			75,000
System Servers	3	10,000	30,000			30,000
Friends of the Library						
Equipment purchased by Friends to enhance services	1	5,000	5,000			5,000
Total Library			**$ 175,240**		**$ 240,000**	**$ 415,240**
Fund 105 - Mosquito Control						
State I						
Pickup, 1/2 Ton, 4x4, Ext Cab	3	24,000	72,000			72,000
Pickup, 3/4 Ton, 4x4, Ext Cab	1	26,500	26,500			26,500
Pickup, Compact, 4x4	2	18,500	37,000			37,000
Arcpads	5	2,000			10,000	10,000
Flight Following System	1	3,000			3,000	3,000
Herbicide Tank	1	3,000			3,000	3,000
ULV Spray/Fogging Units	10	12,000	120,000			120,000
Mosquito Control						
Pickup, 1/2 Ton, 4x4, Compact	3	18,500			55,500	55,500
Pickup, 1/2 Ton, 4x4, Ext Cab	1	24,000			24,000	24,000
Towing Tractors	2	8,200	16,400			16,400
Tractor w/ Bushhog	1	7,600	7,600			7,600
Truck w/ Water Tank	1	90,000	90,000			90,000
Helicopter Refurbishment	1	1,000,000	1,000,000			1,000,000
Tool Set	1	3,000			3,000	3,000
Total Mosquito Control			**$ 1,369,500**		**$ 98,500**	**$ 1,468,000**
Fund 118 - Ocean Center						
Operations						
CCTV Cameras	6	1,000			6,000	6,000
Server and Components	1	13,900	13,900			13,900
Janus Display Server and Components	1	6,475	6,475			6,475
Forklift	1	30,000	30,000			30,000
CCTV Data Bank Backup	1	17,000			17,000	17,000
Stage Equipment	1	19,000			19,000	19,000
Total Ocean Center			**$ 50,375**		**$ 42,000**	**$ 92,375**
Fund 120 - Municipal Service District						
Sheriff's Office						
Mobile Data Computers	90	1,660	149,400			149,400
AED	4	1,045	4,180			4,180
Mobile Radio	4	4,994	19,976			19,976
Portable Radio	4	4,158	16,632			16,632
Patrol Vehicle	28	27,829	779,212			779,212
Patrol Vehicle	8	27,648	221,184			221,184
Patrol Vehicle	4	26,114	104,456			104,456
SUV 4 x 4 K9 Unit	2	36,187	72,374			72,374
SUV-K9	4	38,073	152,292			152,292
SUV-K9	2	42,287	84,574			84,574
Radar	14	2,195	30,730			30,730
Total Municipal Service District			**$ 1,635,010**			**$ 1,635,010**

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Fund 140 - Fire Services						
Training						
HVAC - Fire Training Center	1	20,000	20,000			20,000
Management Services						
Scheduling Software & Hardware	1	65,000		65,000		65,000
Logistics						
Toughbook	1	2,250			2,250	2,250
Rescue Unit	1	344,975			344,975	344,975
800 MHz Mobile Radio	20	4,100	82,000			82,000
800 MHX Portable Radio	20	4,600	92,000			92,000
Hurst Combi Extraction Tool	2	8,500	8,500		8,500	17,000
Hurst Power Unit	1	8,500	8,500			8,500
HVAC - Station 41	1	10,000	10,000			10,000
HVAC - Station 42	1	10,000	10,000			10,000
HVAC - Station 44	1	10,000	10,000			10,000
HVAC - Station 46	1	10,000	10,000			10,000
Ice Machine	2	2,500	5,000			5,000
Lawn Mower	2	2,500	5,000			5,000
Lockers	3	2,535	7,605			7,605
Mechanical Chest Compressor Unit	1	15,000			15,000	15,000
Monitor-Defibrillator	1	25,000			25,000	25,000
MSA SCBA Upgrades	240	2,996	719,040			719,040
Portable Generator	1	3,000	3,000			3,000
Radio/Microphone Interface	44	1,305	57,420			57,420
Rapid Intervention Team Bag	1	1,500			1,500	1,500
Refrigerator	3	1,500	4,500			4,500
Station Furniture	4	5,750	23,000			23,000
Stretcher	1	4,000			4,000	4,000
Ventilator	1	2,100			2,100	2,100
Emergency Medical Services						
Monitor-Defibrillator	4	25,000	100,000			100,000
Ventilator	4	2,100	8,400			8,400
Total Fire Services			**$ 1,183,965**	**$ 65,000**	**$ 403,325**	**$ 1,652,290**
Fund 159 - Stormwater Utility						
Drainage Task Team						
Spray Truck	1	42,000	42,000			42,000
Tandem Truck	1	145,000	145,000			145,000
Vacuum Truck	1	290,000	290,000			290,000
Equip				41,406		41,406
Equip				10,670		10,670
Cargo Trailer	1	10,000	10,000			10,000
Total Stormwater Utility			**$ 487,000**	**$ 52,076**		**$ 539,076**

Detail of Capital Outlay by Fund
FY 2011-12

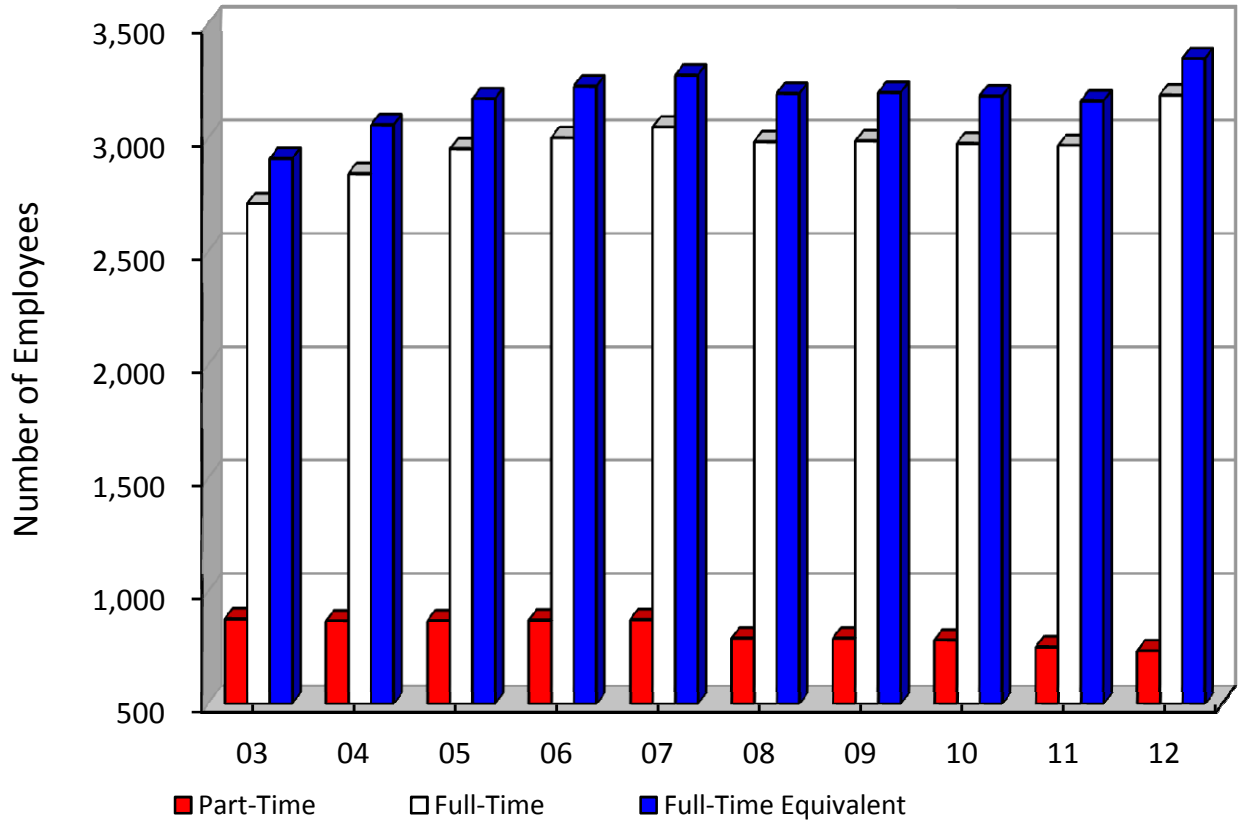
Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Fund 450 - Solid Waste						
Tomoka Landfill						
Smart Board	1	6,500			6,500	6,500
Tim Haas	4	1,600	6,400			6,400
Dozer	1	225,000	225,000			225,000
Off-Road Truck	1	346,000	346,000			346,000
Service Truck	1	90,000	90,000			90,000
Fusion Welder	1	4,200			4,200	4,200
Litter Fences	1	20,500			20,500	20,500
Roll-off Container	4	4,000			16,000	16,000
West Volusia Transfer Station						
Transfer Trailer	1	70,000	70,000			70,000
Transfer Truck	2	150,000	300,000			300,000
Special Waste						
HHW Inventory Equipment	1	15,000			15,000	15,000
Leachate Treatment						
Field Data Meter	1	3,500			3,500	3,500
Total Solid Waste			**$ 1,037,400**		**$ 65,700**	**$ 1,103,100**
Fund 451 - Daytona Beach International Airport (DBIA)						
Maintenance						
Blue Print Flat File	1	2,000	2,000			2,000
Backhoe Attachment	1	8,500			8,500	8,500
Large Field Tractor	1	40,000	40,000		0	40,000
Zero Turn Mower	1	15,000			15,000	15,000
Operations						
High Lift Aircraft Cushions	2	3,495			6,990	6,990
Tractor	1	13,000			13,000	13,000
Total DBIA			**$ 42,000**		**$ 43,490**	**$ 85,490**
Fund 457 - Water Resources & Utilities						
Operations-Potable Water						
Chart Recorders	2	1,250	2,500			2,500
Desktop pH Meters	2	2,500	2,500		2,500	5,000
Capital Improvements						
Generator	1	30,000	30,000			30,000
Operations-Waste Water						
Bathroom Fixtures	1	3,000			3,000	3,000
Chemical Pump	1	8,000	8,000			8,000
RAS Pump	2	5,000	10,000			10,000
Reuse Pump	2	5,000	10,000			10,000
SCADA upgrade	1	12,000	12,000			12,000
Sludge Container	2	5,000	10,000			10,000
Variable Frequency Drive Meter	2	5,000	10,000			10,000
Grove Operations						
GT Welding Forestry Package	1	6,000			6,000	6,000
Tractor	1	43,701			43,701	43,701
Self Leveling Loader	1	6,672			6,672	6,672
Collection and Distribution Maintenance						
Air Compressor	1	2,000	2,000			2,000
Lift Station Odor Control System	1	10,000	10,000			10,000
Total Water Resources & Utilities			**$ 107,000**		**$ 61,873**	**$ 168,873**
Total Operating Funds			**$ 8,192,943**	**$ 200,749**	**$ 995,088**	**$ 9,388,780**

Detail of Capital Outlay by Fund
FY 2011-12

Fund/Department	Quantity	Unit Cost	Replacement	Carry Forward	New	Total
Fund 305 - Capital Projects						
800 MHz Backbone Infrastructure	1	444,400	444,400			444,400
Total Capital Projects			**$ 444,400**			**$ 444,400**
Fund 511 - Computer Replacement						
Computer Replacement			514,923			514,923
Total Computer Replacement			**$ 514,923**			**$ 514,923**
Fund 513 - Equipment Maintenance						
Pool Cars						
SUV	1	20,000	20,000			20,000
Maintenance						
Service Truck	1	45,000	45,000			45,000
Yard Goat	1	35,000			35,000	35,000
2 Post 12k Lift	2	10,000	20,000			20,000
20k Drive-on Lift w/Jacks	1	20,000	20,000			20,000
Car Shop A/C Machine	1	5,000	5,000			5,000
Diagnostic Equipment	1	10,000	10,000			10,000
Grease Caddy	1	3,000	3,000			3,000
Heavy Shop A/C Machine	1	6,500	6,500			6,500
High Lift Transmission Jack	1	4,000	4,000			4,000
Air Over Hydraulic Jack High Lift	1	3,000	3,000			3,000
Wheel Jack for Lift	1	6,000	6,000			6,000
Steam Cleaner	1	5,000	5,000			5,000
Vehicle Replacement Program						
EVAC	6	105,000	630,000			630,000
Batch of Replacement Vehicles	1	3,444,000	3,444,000			3,444,000
Insured Loss-Vehicle Replace						
Purchase of one vehicle	1	25,000	25,000			25,000
Total Equipment Maintenance			**$ 4,246,500**		**$ 35,000**	**$ 4,281,500**
Total Non-Operating Funds			**$ 5,205,823**		**$ 35,000**	**$ 5,240,823**
ALL FUNDS			**$13,398,766**	**$200,749**	**$1,030,088**	**$14,629,603**

VOLUSIA COUNTY, FLORIDA

Personnel Authorizations
Ten Year History



County of Volusia
Personnel Authorizations
FY 2002-03 to FY 2011-12

Year	Part-time	Full-time	Full-time Equivalent
2002-03	879	2,711	2,909
2003-04	870	2,844	3,059
2004-05	871	2,952	3,174
2005-06	874	3,002	3,230
2006-07	876	3,049	3,278
2007-08	794	2,984	3,197
2008-09	794	2,988	3,201
2009-10	785	2,977	3,186
2010-11	755	2,968	3,163
2011-12	**738**	**3,190**	**3,351**

VOLUSIA COUNTY, FLORIDA
Summary of Positions by Fund
Fiscal Year 2009-10 to FY 2011-12

		FY 2009-10 Budget			FY 2010 -11 Budget			FY 2011-12 Budget		
	FUND	Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv	Full-Time	Part-Time	F/T Equiv
001	General	1,666.00	751.00	1,856.25	1,663.00	724.00	1,841.79	1,692.00	687.00	1,834.84
002	Emergency Medical Services	0.00	0.00	0.00	0.00	0.00	0.00	192.00	20.00	195.00
103	County Transportation Trust	204.00	4.00	206.00	203.00	4.00	205.00	203.00	4.00	203.60
104	Library	181.00	11.00	186.50	181.00	11.00	186.50	181.00	11.00	186.50
105	East Volusia Mosquito Control	29.00	4.00	31.75	29.00	1.00	29.75	29.00	1.00	29.75
114	Ponce De Leon Inlet and Port District	3.00	0.00	3.00	9.00	0.00	9.00	9.00	0.00	9.00
115	E-911 Emergency Telephone System	2.00	0.00	2.00	2.00	0.00	2.00	2.00	0.00	2.00
118	Ocean Center	36.00	1.00	36.50	36.00	1.00	36.50	36.00	1.00	36.50
120	Municipal Service District	337.00	10.00	342.00	330.00	10.00	335.00	338.00	10.00	343.00
123	Inmate Welfare Trust	0.00	0.00	0.00	1.00	0.00	1.00	1.00	0.00	1.00
130	Economic Development	11.00	0.00	11.00	11.00	0.00	11.00	12.00	0.00	12.00
140	Fire Services	199.00	0.00	199.00	194.00	0.00	194.00	186.00	0.00	186.00
159	Stormwater Utility	55.00	1.00	55.75	56.00	1.00	56.75	56.00	1.00	56.75
161	Volusia Forever	3.00	0.00	3.00	3.00	0.00	3.00	4.00	0.00	4.00
450	Solid Waste	74.00	1.00	74.75	73.00	1.00	73.75	73.00	1.00	73.75
451	Daytona Beach International Airport	50.00	0.00	50.00	49.00	0.00	49.00	45.00	0.00	45.00
457	Water and Sewer Utilities	59.00	0.00	59.00	60.00	0.00	60.00	61.00	0.00	61.00
475	Parking Garage	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
	Total Operating Funds	**2,915.00**	**783.00**	**3,122.50**	**2,906.00**	**753.00**	**3,100.04**	**3,126.00**	**736.00**	**3,285.69**
513	Equipment Maintenance	49.00	0.00	49.00	49.00	0.00	49.00	51.00	0.00	51.00
521	Insurance Management	12.00	2.00	13.00	12.00	2.00	13.00	12.00	2.00	13.00
530	Group Insurance	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
	Total Non-operating Funds	**62.00**	**2.00**	**63.00**	**62.00**	**2.00**	**63.00**	**64.00**	**2.00**	**65.00**
	TOTAL ALL FUNDS	**2,977.00**	**785.00**	**3,185.50**	**2,968.00**	**755.00**	**3,163.04**	**3,190.00**	**738.00**	**3,350.69**

Changes in Authorized Positions
FY 2011-12

Fund/Division/Activity Position	Number of Full-Time Positions	Number of Part-Time Positions	Comment
General Fund			
Information Technology			
Project Leader	1		EVAC
Office of the Sheriff			
Administrative Services			
Office Assistant III	2		Consolidated dispatch
Internal Investigator I	1		Consolidated dispatch
Communications			
Telecommunicator	9		Consolidated dispatch
Public Defender			
Senior Systems Analyst	1		
Total General Fund	**14**	**0**	
Emergency Medical Services Fund			
Operations			
Senior Staff Assistant	1		EVAC
Staff Assistant II	2		EVAC
Office Assistant II	1		EVAC
Office Assistant III	1		EVAC
Projects Coordinator	1		EVAC
Ambulance Services Director	1		EVAC
Ambulance Supply Technician	15		EVAC
Ambulance Operations Manager	1		EVAC
Clinical Services Manager	1		EVAC
Sergeant Paramedic	6		EVAC
Lieutenant Paramedic	11		EVAC
Paramedic	76	12	EVAC
EMT	62	8	EVAC
Collections			
Patient Service Coordinator	1		EVAC
Accounting Clerk	3		EVAC
Medical Billing Coding Clerk	2		EVAC
Support Services Manager	1		EVAC
Accounting Supervisor	1		EVAC
Collections Representative	5		EVAC
Total Emergency Transportation Fund	**192**	**20**	
MSD			
Office of the Sheriff			
Deputy II	4		Oak Hill Contract
Total MSD	**4**	**0**	
Airport Fire			
Airport			
Firefighter	(3)		
Total MSD	**(3)**	**0**	
Internal Service Funds			
Fleet			
Master Mechanic	1		EVAC
Total Internal Service Fund	**1**	**0**	
GRAND TOTAL	**208**	**20**	

NOTE: P.T. represents a total of 3.0 FTE's.

RESOLUTION NO. 2011 - 137

RESOLUTION OF THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, FIXING THE AMOUNT AND RATE OF TAXATION FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011, AND SETTING THE TAX LEVY FOR THE BUDGET YEAR 2011-12 FOR THE COUNTY OF VOLUSIA AND ITS DEPENDENT TAXING UNITS; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the total valuation on property, both real and personal in the County of Volusia, State of Florida, subject to assessment for taxation to raise revenue for fiscal year beginning October 1, 2011, and ending September 30, 2012, as reported by the Property Appraiser, County of Volusia, Florida, under the 2011 Assessment Roll is $24,090,219,710; and

WHEREAS, the County Council of Volusia County, Florida in accordance with Section 200.065, Florida Statutes, is required at this time to fix ad valorem tax millage for County purposes, and for dependent taxing units;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, IN OPEN MEETING DULY ASSEMBLED AT THE THOMAS C. KELLY ADMINISTRATION CENTER IN DELAND, COUNTY OF VOLUSIA, FLORIDA, THIS 22ND DAY OF SEPTEMBER, A.D., 2011 AS FOLLOWS:

SECTION I. ALL COUNTY PURPOSE LEVIES.

A. The FY 2011-12 operating millage rate for the countywide taxing authority, Volusia County General fund is 5.7771 mills; the rolled-back rate is 5.7771.

B. The FY 2011-12 operating millage rate for the countywide taxing authority, Volusia County Library is 0.6020 mills; the rolled-back rate is 0.6586.

C. The FY 2011-12 operating millage rate for the countywide taxing authority, Volusia Forever is 0.0535 mills; the rolled-back rate is 0.0689.

D. The FY 2011-12 operating millage rate for the countywide taxing authority, Volusia Forever – Voted Debt is 0.1465 mills.

E. The FY 2011-12 operating millage rate for the countywide taxing authority, Volusia ECHO is 0.2000 mills; the rolled-back rate is 0.2180.

SECTION II. SPECIAL TAXING DISTRICTS.

F. The FY 2011-12 operating millage rate for the taxing authority, Mosquito Control is 0.2080 mills; the rolled-back rate is 0.2220.

G. The FY 2011-12 operating millage rate for the taxing authority, Ponce Inlet Port Authority is 0.0929 mills; the rolled-back rate is 0.0991.

H. The FY 2011-12 operating millage rate for the taxing authority, Volusia County Municipal Service District is 2.0155 mills; the rolled-back rate is 2.0155.

I. The FY 2011-12 operating millage rate for the taxing authority, Silver Sands-Bethune Beach Municipal Service District is 0.0163 mills; the rolled-back rate is 0.0170.

J. The FY 2011-12 operating millage rate for the taxing authority, Fire District is 3.6315 mills; the rolled-back rate is 3.9382.

EFFECTIVE DATE. THIS RESOLUTION SHALL TAKE EFFECT IMMEDIATELY UPON ITS ADOPTION. DONE, ORDERED AND ADOPTED in open meeting in DeLand, County of Volusia, Florida, on this 22nd day of September, A.D., 2011.

COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA

BY: Frank T. Bruno, Jr.
FRANK T. BRUNO, JR.
COUNTY CHAIR

ATTEST:

JAMES T. DINNEEN
COUNTY MANAGER

RESOLUTION NO. 2011-138

A RESOLUTION OF THE COUNTY COUNCIL OF THE COUNTY OF VOLUSIA, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2011-12 AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the county council has on this September 22, 2011, held the public hearing for a final budget adoption required by Section 200.065, Florida Statutes; and

WHEREAS, the county council has considered and discussed the appropriations and revenue estimate set forth in the attached Appendix A for the Budget for Fiscal Year 2011-12 which includes the amount of **$590,192,892** for the operating budget and **$108,315,788** for the non-operating budget; and

WHEREAS, the county council of Volusia County, Florida, finds those appropriations and revenue estimates to be proper and within the millage rate heretofore adopted by resolution;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNTY COUNCIL OF VOLUSIA COUNTY, FLORIDA, IN OPEN MEETING DULY ASSEMBLED IN THE THOMAS C. KELLY ADMINISTRATION CENTER, DELAND, FLORIDA, THIS 22nd DAY OF SEPTEMBER, 2011, AS FOLLOWS:

SECTION I: The Fiscal Year 2011-12 Final Budget, as set forth in Appendix "A" attached hereto and incorporated herein by this reference, is hereby adopted.

SECTION II: This resolution shall take effect immediately upon its adoption.

DONE AND ORDERED IN OPEN MEETING.

COUNTY COUNCIL
VOLUSIA COUNTY, FLORIDA

Frank T. Bruno, Jr.

Frank T. Bruno, Jr., County Chair

ATTEST:

James T. Dinneen, County Manager

Report Name: Appendix A- 2nd Public Hearing

Fund No.	Fund Name	Tentative Budget FY 2011-12	Proposed Changes	Proposed Budget FY 2011-12
	Countywide Funds			
001	General	214,615,271	0	214,615,271
002	Emergency Medical Services	16,506,950	0	16,506,950
103	County Transportation Trust	53,378,200	0	53,378,200
104	Library	24,466,816	0	24,466,816
160	Volusia ECHO	13,270,389	0	13,270,389
161	Volusia Forever	6,642,150	0	6,642,150
Total Countywide Funds		**328,879,776**	**0**	**328,879,776**
	Special Revenue Funds			
105	East Volusia Mosquito Control	12,427,266	0	12,427,266
106	Resort Tax	6,794,355	0	6,794,355
108	Sales Tax Trust	15,420,230	0	15,420,230
111	Convention Development Tax	6,852,302	0	6,852,302
114	Ponce De Leon Inlet and Port District	8,507,790	0	8,507,790
115	E-911 Emergency Telephone System	6,590,849	0	6,590,849
116	Special Lighting Districts	303,980	0	303,980
118	Ocean Center	6,440,051	0	6,440,051
119	Road District Maintenance	265,726	0	265,726
120	Municipal Service District	43,720,030	0	43,720,030
121	Special Assessments	1,963,665	0	1,963,665
122	Manatee Conservation	93,915	0	93,915
123	Inmate Welfare Trust	1,858,693	0	1,858,693
124	Library Endowment	759,538	0	759,538
130	Economic Development	5,591,621	0	5,591,621
131	Road Impact Fees-Zone 1 (Northeast)	1,072,246	0	1,072,246
132	Road Impact Fees-Zone 2 (Southeast)	1,064,874	0	1,064,874
133	Road Impact Fees-Zone 3 (Southwest)	709,853	0	709,853
134	Road Impact Fees-Zone 4 (Northwest)	9,213,307	0	9,213,307
135	Park Impact Fees-County	1,922,824	0	1,922,824
136	Park Impact Fees-Zone 1 (Northeast)	810,992	0	810,992
137	Park Impact Fees-Zone 2 (Southeast)	380,359	0	380,359
138	Park Impact Fees-Zone 3 (Southwest)	20,315	0	20,315
139	Park Impact Fees-Zone 4 (Northwest)	658,926	0	658,926
140	Fire Services	32,017,308	0	32,017,308
151	Fire Impact Fees-Zone 1 (Northeast)	51,077	0	51,077
152	Fire Impact Fees-Zone 2 (Southeast)	58,132	0	58,132
153	Fire Impact Fees-Zone 3 (Southwest)	338,960	0	338,960
154	Fire Impact Fees-Zone 4 (Northwest)	115,054	0	115,054
157	Silver Sands/Bethune Beach MSD	17,011	0	17,011
158	Gemini Springs Endowment	104,747	0	104,747
159	Stormwater Utility	8,927,469	0	8,927,469
170	Law Enforcement Trust	363,475	0	363,475
171	Beach Enforcement Trust	18,743	0	18,743
172	Federal Forfeiture Sharing Justice	1,496,714	0	1,496,714
173	Federal Forfeiture Sharing Treasury	1,834	0	1,834

Report Name: Appendix A- 2nd Public Hearing

Fund No.	Fund Name	Tentative Budget FY 2011-12	Proposed Changes	Proposed Budget FY 2011-12
Total Special Revenue Funds		**176,954,231**	**0**	**176,954,231**
	Debt Service Funds			
201	Subordinate Lien Sales Tax Revenue	7,121,257	0	7,121,257
203	Tourist Development Tax Revenue Bond	7,393,797	0	7,393,797
208	Capital Improvement Revenue Note, Series 20	1,409,982	0	1,409,982
234	LOGT Revenue Bond Series 2004	4,890,598	0	4,890,598
261	Limited Tax General Obligation Bonds Series 2	3,641,661	0	3,641,661
295	Public Transportation Debt Service	1,200,000	0	1,200,000
297	2009A/B Debt Service	1,808,446	0	1,808,446
Total Debt Service Funds		**27,465,741**	**0**	**27,465,741**
	Enterprise Funds			
440	Waste Collection	8,788,992	0	8,788,992
450	Solid Waste	25,716,288	0	25,716,288
451	Daytona Beach International Airport	28,345,849	0	28,345,849
456	Volusia Transportation Authority	19,903,376	0	19,903,376
457	Water and Sewer Utilities	17,292,585	0	17,292,585
475	Parking Garage	2,817,197	0	2,817,197
Total Enterprise Funds		**102,864,287**	**0**	**102,864,287**
Subtotal Operating Budget		**636,164,035**	**0**	**636,164,035**
Less Operating Transfers		45,971,143	0	45,971,143
TOTAL OPERATING BUDGET		**590,192,892**	**0**	**590,192,892**
	Capital Projects Funds			
305	Capital Outlay	614,111	0	614,111
313	Beach Capital Projects	2,052,051	0	2,052,051
318	Ocean Center	800,000	0	800,000
320	Sheriff's Evidence Complex	254	0	254
322	I.T. Capital Projects	169,965	0	169,965
326	Park Projects	720,469	0	720,469
328	Trail Projects	2,639,260	0	2,639,260
Total Capital Projects Funds		**6,996,110**	**0**	**6,996,110**
	Internal Service Funds			
511	Computer Replacement	3,701,738	0	3,701,738
513	Equipment Maintenance	22,709,562	0	22,709,562
521	Insurance Management	24,203,791	0	24,203,791
530	Group Insurance	50,704,587	0	50,704,587
Total Internal Service Funds		**101,319,678**	**0**	**101,319,678**
TOTAL NON-OPERATING BUDGET		**108,315,788**	**0**	**108,315,788**

Glossary

Activity - Sub-organizational unit of a Division established to provide specialized service to citizens.

Accounting System - A system of financial record-keeping that records, classifies, and reports information on the financial status and operation of an organization.

Adopted Budget - The budget approved by the County Council.

Ad Valorem Tax - The primary source of revenue for the County. For purposes of taxation, real property includes land and buildings, as well as improvements erected or affixed to the land. The Property Appraiser determines the value of all taxable real property.

Advance Payment - A payment made to a receipt upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Adopted Budget – The financial plan of revenue and expenditures as approved by the County Council at the beginning of the fiscal year.

Advance Payment - A payment made to a recipient upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

Advisory Committee - A citizen's board, or commission, appointed by the County Council to review and recommend policies for specific programs and functional area.

Agency – A principal unit of the county government or a governmental unit outside the county government which receives county funding.

Aggregate Millage Rate – A weighted-average millage rate for the tax-supported funds including County-wide municipal services taxing funds. Voted debt service millages are not included in the aggregate millage.

Allocation - The distribution of available monies among various County departments, divisions or cost centers.

Amendment 10 (Save Our Homes) Value Cap - This is the amount homesteaded properties can increase since Amendment 10 was implemented. (Save Our Homes)

Amortization – The payment of an obligation in a series of installments or transfers or the reduction of the value of an asset by prorating its cost over a number of years.

Annual Budget - An estimate of expenditures for specific purposes during the fiscal year (Oct. 1 - Sept. 30) and the estimated revenues for financing those activities.

Appropriation - An authorization by the County Council to make expenditures and incur obligations from County funds for purposes approved by Council.

Assessed Valuation - A valuation set upon real estate or personal property by the County's Property Appraiser and the State as a basis for levying taxes.

Asset – Resources owned or held by a government which has monetary value.

Audit - A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and County Charter.

Balanced Budget – A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the revenue equals expenditures.

Benchmarking - Process of comparing organizational practices to those of peer organizations as a basis for developing and striving to exceed standards.

Bond – A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

Bond Funds - The revenues derived from issuance of bonds used to finance capital projects.

Budget (Operating) - A financial plan of operation which includes an estimate of proposed expenditures and revenues for a given period.

Budget Calendar - The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

Budget Message - A general discussion of the recommended budget as presented in writing by the County Manager to the County Council as a part of the budget document.

Budget Transfer - A budgetary transaction that modifies the adopted line item appropriations within a budget.

Capital Budget - An annual plan of proposed expenditures for capital improvements and the means of financing these expenditures.

Capital Improvement Plan – A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity for growth.

Capital Improvement Project - Includes land acquisitions, building improvements, transportation improvements, improvements to other public facilities, and equipment over $25,000.

Budget Terms

Capital Outlay - Those items with a per unit cost of more than $1,000 which include furniture and equipment.

Charges for Service - (Also called User Charges or Fees) The charge for goods or services provided by local government to those private individuals who receive the service. Such charges reduce the reliance on property tax funding.

Contingency - An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, short-falls in revenue and unanticipated expenditures.

Consumer Price Index – Measures the prices of consumer goods and is a measure of U.S. inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

Contractual Service - A service rendered to the County by private firms, individuals or other County departments on a contract basis

Debt Service - The payment of principal and interest obligations resulting from the issuance of bonds.

Deficit or Budget Deficit - The excess of budget expenditures over revenue receipts.

Delinquent Property Tax - The revenue collected on property taxes from persons who are overdue in paying their property tax bills.

Department - Broad organization unit of the County established to efficiently meet the needs of citizens.

Designated Fund Equity - Reservations of fund balance and retained earnings which represent that portion that is not appropriable for expenditure or is legally segregated for a specific future use.

Encumbrance - An obligation in the form of a purchase order, contract, or formal agreement which is chargeable to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.

Enterprise Fund - A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full cost of providing the goods or services to be financed primarily through charges and fees, thus removing the expense from the tax rate.

Expenditure - The sum of money actually paid from County funds.

Fiscal Year - The twelve-month financial period used by the County that begins October 1 and ends September 30 of the following calendar year. The year is represented by the date on which it ends. Example: October 1, 2010 to September 30, 2011 would be fiscal year 2011.

Fixed Assets – Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).

FTE - Full-time equivalent position. Also referred to as "staff-year". Staff-year is based upon the number of hours for which a position is budgeted during the year.

WORKWEEK 40 HOURS	
1 Staff-year =	2,080 hrs
.5 Staff-year =	1,040 hrs
.25 Staff-year =	520 hrs

Full and Fair Market Valuation - The requirement, by state law, that all real and personal property be assessed at 100% of fair market value for taxation purposes.

Fund - A set of interrelated accounts that records assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance - The amount available within a fund at the close of the fiscal year that can be carried over as a revenue for the upcoming fiscal year.

GAAFR – (Governmental Accounting, Auditing and Financial Reporting) – The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.

GAAP – (Generally Accepted Accounting Principles) – The uniform standards established for financial accounting and reporting, which are different for government than business.

General Fund – The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.

General Purpose Funds - Those funds supported by taxes and fees that have unrestricted use.

Governmental Funds – The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.

Grant - A contribution of assets by one governmental unit, or other organization, to another. Typically, these contributions are made to local governments. Grants are usually made for specified purposes.

Homestead Exemption – A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is $50,000. Additional exemptions based on eligibility

include Senior Homestead Exemption, Blind, Combat Related Disability, Service Related Disability, Widows/Widowers, or Total/Permanently Disabled Exemptions.

Impact Fee – A fee to fund the anticipated cost of new development's impact on various County services as a result of growth. This fee, such as for water and sewer or fire services, is charged to those responsible for the new development.

Incorporated Area - Within city limits.

Indirect Cost – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Interest Income - The revenue derived from the County's regular investment of temporarily idle cash. Interest rates, and hence the earnings, are commercially determined and subject to fluctuating market conditions.

Interfund Transaction - A financial transaction from one fund to another that results in the recording of a receipt and expenditure.

Internal Service Fund - A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Just Value - Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.

Lease/Purchase Payment - A payment made to private corporations under lease-purchase agreements for equipment purchases.

Levy – To impose taxes, special assessments or service charges. Another term used for millage rate.

License and Permit Fees - A charge for specific items as required and approved by local and state regulations, i.e., building permit, mobile home, etc.

Lighting District - A revenue source derived from the funds received by the County from residents of a special district established to finance street lighting.

Local Option Gas Tax - An ordinance of the County Council of Volusia County, Florida pursuant to section 336.025(1)(b), F.S. levying and imposing a local option fuel tax of 6 cents upon every gallon of motor fuel sold in the County of Volusia with the proceeds from said tax being distributed as provided by law. Beginning January 1, 2000 an additional 5 cents was levied and imposed upon every gallon of motor fuel oil, excluding diesel.

Mill - One one-thousandth of a United States dollar. In terms of the millage rate, 1 mill is equal to $1 per $1,000 of assessed valuation.

Mission Statement - Statement of purpose that defines the business of the organization.

Modified Accrual Basis – A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.

Municipal Service District (MSD) - The Municipal Service District provides municipal (city) type services to residents in the unincorporated areas of the County.

Net Expenses – Total County expenses less reserves, transfers and internal service interfund transfers.

Non-Operating Budget - The capital budget and the internal service budget.

Non-Tax Revenue - The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.

Notice of Proposed Property Taxes (NOPPT) - TRIM Notice - A Notice of Proposed Property Taxes that property owners receive each August, TRIM stands for Truth in Millage. It covers two areas: taxes and values.

Regarding taxes: It shows (1) last year's taxes, (2) taxes as proposed for the current year and, (3) what taxes would be if no budget changes were made.

Regarding values: It shows the market value, assessed value, exemptions and taxable value for the current year and the prior year.

Objective - Specific, measurable statement, consistent with goals and mission, that targets a desired future state.

Operating Budget - An annual plan of proposed expenditures for the on-going operations of county government. The operating budget excludes the capital and internal service budgets.

Operating Expenditures – Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel. Capital costs are excluded.

Ordinance - A formal legislative enactment by the County Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.

Performance Measures - A means used to evaluate a program and insure that approved levels of funding yield expected results.

Budget Terms

Personal Property Tax - A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.

Potable Water - Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption. A good synonym is drinking water.

Principal – The original amount borrowed through a loan, bond issue, or other form of debt.

Property (Ad Valorem) Taxes – A revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

Proposed Millage – The tax rate certified by the governing body of each taxing authority within a fiscal year. The proposed millage is sent to the Property Appraiser within 35 days after the County's tax roll is certified. This proposed millage is placed on the proposed tax notice sent to property owners.

Proprietary Fund/Agency – Commonly called "self-supporting" or "enterprise", these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.

Reserve - An account used to indicate that a portion of fund equity is legally restricted for a specific appropriation and subsequent spending.

Reserve for Contingencies - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise provided for in the budget.

Restricted Revenue – A source of funds which is mandated by law or policy to be used for a specific purpose.

Retained Earnings – An equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.

Revenue – The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.

Rollback Ad Valorem Tax Rate - The millage rate needed to be levied in order to generate the same amount of tax dollars as collected in the previous fiscal year.

Special Assessment – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

State Mandated Cost -Legislation passed by state government requiring action or provision of services and/or programs.

Service - Work provided to meet the needs or satisfy the requirements of the citizens and/or employees.

Surplus - The difference between revenues received and expenditures made within the current fiscal year.

Tax Base – The total property evaluations on which each taxing authority levies its tax rate.

Tax Increment Financing – Financing secured by the anticipated incremental increases in tax revenues, resulting from the redevelopment of an area.

Tax Levy - The total amount of revenue to be raised by general property taxes.

Tax Rate - The amount of tax stated in terms of a unit of the tax base. Example: 1.880 mills per $1,000 of assessed valuation of taxable property.

Tax Roll – The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year – The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2008 would be used to compute an ad valorem tax levied effective October 1, 2008.

Taxable Value – The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.

Tentative Millage – The tax rate adopted at the first public hearing of a taxing authority. Under state law, the authority may reduce, but not increase, the tentative millage during the final budget hearing without first providing written notification to all affected property owners.

Truth In Millage Law (TRIM) - A 1980 Florida Law, which changed the budget process for local taxing governments. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Undesignated Fund Equity - That portion of fund balance and retained earnings that are appropriable for expenditure.

Uniform Accounting System – The chart of accounts prescribed by the State of Florida Department of Financial Services Bureau of Local Government to facilitate comparison and evaluation of reports.

Unincorporated Area – Those areas of the County, which lie outside the boundaries of the cities.

User (Fees) Charges - The payment of a fee for direct receipt of a public service by those individuals benefiting from the service.

Vision - Most desirable future state.

Voted Millage – A tax levied to support a program(s) that has been approved by voter referendum.

Warrant - A written order drawn to pay a specified amount of County funds to the bearer, either for services rendered or items purchased.

Acronyms

ADA – Americans with Disabilities Act

ADMIN - Administration

AED – Automatic External Defibrillator

AFIS - Automated Fingerprinting Information System

ALS - Advanced Life Support

CAD - Computer Assisted Dispatch System

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CEB - Code Enforcement Board

CEMP - Comprehensive Emergency Management Plans

CEOC - County's Emergency Operations Center

CERT – Citizen's Emergency Response Team

CFDA – Catalog of Federal Domestic Assistance

CFO - Chief Financial Officer

CIP - Capital Improvement Program

CJIS - Criminal Justice Information Systems

CPI – Consumer Price Index

COE - U.S. Army Corps of Engineers

COP - Citizen Observe Patrol

CRA – Community Redevelopment Agency

DEP - Department of Environmental Protection

DPO - Delegated Purchase Order

DR 420/422 – Department of Revenue Forms Certifying Taxable Assessed Value

DRC -Development Review Committee

E-911 - Emergency Telephone System

ECHO - Ecological, Cultural, Heritage and Outdoor Tourism

EEOC - Equal Employment Opportunity Commission

EFT – Electronic Fund Transfer

EMS - Emergency Medical Services

EOC – Emergency Operations Center

ERU - equivalent residential unit

FAA - Federal Aviation Administration

FAC - Florida Administrative Code

FCT - Florida Community Trust

FASB – Financial Accounting Standards Board

FDEP – Florida Department of Environmental Protection

FDER – Florida Department of Environmental Regulation

FDLE – Florida Department of Law Enforcement

FDOT - Florida Department of Transportation

FEMA - Federal Emergency Management Administration

FGFOA - Florida Government Finance Officers Association

FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND – Florida Inland Navigational District

FMLA – Family Medical Leave Act

FTE - Full-Time Equivalent position

FY - Fiscal Year

FYE – Fiscal Year End

GAAP – Generally Accepted Accounting Principles

GASB - Government Accounting Standards Board

GFOA - Government Finance Officers Association

GIS - Geographic Information System

HAZMAT - Hazardous Material

HUD – Housing and Urban Development

HVAC - heating, ventilation and air conditioning

IAQ - Indoor Air Quality

ICS - Incident Command System

ILS – Instrument Landing System

IT - Information Technology

LAP - Local Agency Program

LAT - Lands Available for Taxes

LES - Law Enforcement Services

LETF – Law Enforcement Trust Fund

LFG – Landfill gas

LMS - Local Mitigation Strategy

MHz - megahertz radio frequency unit (800 MHz Radio Communication System)

MSD - Municipal Service District

NACO – National Association of Counties

NASCAR - National Association for Stock Car Auto Racing

NOPPT- Notice of Proposed Property Taxes

NPDES - National Pollutant Discharge Elimination System

OMB – Office of Management & Budget

OSHA - Occupational Safety & Health Administration

PAL - Police Athletic League

PLDRC - Planning and Land Development Regulation Commission

POC – Point of Contact

PSAPs - Public Safety Answering Points

PSN - Persons with special needs

RFP – Request for Proposal

RFQ – Request for Quotes

RMS – Report Management Systems

ROI – Return on Investment

ROW – Right-of-Way

RSAT – Runway Safety Action Team

SHIP – State Housing Initiatives Partnerships

SLD – Street Lighting District

SOH- Save Our Homes

TIF – Tax Increment Financing

TRIM - Truth in Millage Law

VAB - Value Adjustment Board

VCARD - Volusia County Association for Responsible Development

VCOG - Volusia Council of Governments

VCSO- Volusia County Sheriff's Office

VOTRAN - Volusia Transportation Authority

WTP - Water treatment plant

WWTP - Wastewater treatment plant

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Volusia County
FLORIDA