

## **Volusia Growth Management Commission Meeting Notice and Agenda**

7:00 p.m.

March 27, 2019

Thomas C. Kelly Administration Center  
Frank T. Bruno, Jr. County Council Chambers  
123 W. Indiana Avenue  
DeLand, FL

- I. Call Meeting to Order
- II. Roll Call
- III. Citizen Comments on matters other than scheduled hearings
- IV. Approval of Minutes:
  - 1) February 27, 2019 Regular Meeting
- V. Public Hearings – No public hearings scheduled
- VI. Report from Planning Consultant
- VII. Report from Legal Counsel
- VIII. Report from Commission Operations Manager
- IX. Report from Commission Chairman
- X. Reports from Committees:
  - 1) P.O.P. Report
  - 2) Budget Report
    - a) 2018-19 Year to Date Expenses
    - b) 2019-20 Proposed Budget – Consider recommendation from the Budget Committee for approval of 2019-20 proposed budget
- XI. Old Business
- XII. New Business
  - 1) Consideration of Resolution #2019-02 proposing amendments to the Volusia Growth Management Commission Rules of Procedure for Meetings, Membership, and Operations relating to minimum meeting requirements for the Budget Committee
- XIII. Commissioner Requests or Remarks
- XIV. Adjournment

\*There will be a meeting of the Budget Committee beginning at 6:30 p.m. in the County Council Chambers Conference Room

\*\*There will be a meeting of the Personnel, Operations & Procedures (POP) Committee beginning at 6:30 p.m. in the County Council Chambers Conference Room

If a person decides to appeal any decision by the VGMC of any matter considered at such public meeting, (s)he will need to ensure that a verbatim record of such meeting is made, which record includes the testimony and evidence upon which the appeal is based.

In accordance with The Americans with Disabilities Act (ADA), if a person with a disability as defined by the ADA needs special accommodation to participate in this proceeding, (s)he should contact the VGMC office at least 48 hours prior to the proceeding at 140 S. Beach, Suite #305, Daytona Beach, FL, 32114, (386) 947-1875.

# **Volusia Growth Management Commission Meeting**

## **MINUTES FOR MEETING HELD Wednesday, February 27, 2019**

City of Daytona Beach  
City Commission Chambers  
301 S. Ridgewood Avenue  
Daytona Beach, FL

### **MEMBERS PRESENT**

Debbie Connors, Chair  
James Wachtel, Vice Chair  
Loretta Arthur  
Doug Gutierrez  
Larry Saffer  
Sid Vihlen, Jr.  
Mary Swiderski  
Teresa Pope  
Joseph Hammett  
Mark McGee  
Robert Storke  
Harold Briley  
Christy Gillis  
John Meikle  
Jack Surrette  
Thomas Wright

### **REPRESENTING**

Port Orange  
Volusia County  
Holly Hill  
Daytona Beach  
Daytona Beach Shores  
DeBary  
Deland  
Edgewater  
Lake Helen  
Oak Hill  
Orange City  
Ormond Beach  
South Daytona  
Volusia County  
Volusia County  
Volusia County

### **MEMBERS NOT PRESENT**

Sandy Lou Gallagher  
Glyn Slay

Deltona  
Volusia County

### **NON-VOTING MEMBERS**

Sara Lee Morrissey (not present)  
Steven Fitzgibbons (not present)

Volusia Co. School Board  
SJRWMD

### **OTHERS PRESENT**

Heather Ramos, GrayRobinson, General Counsel  
Chris Dougherty, S&ME, VGMC Planning Consultant  
Merry Chris Smith, VGMC Operations Manager

### **CALL TO ORDER**

VGMC Chair Debbie Connors called the meeting to order at 7:00 p.m.

### ROLL CALL

Roll call was taken and it was determined there was a quorum present. Chair Connors welcomed Sid Vihlen, Jr. back to the commission following his temporary term serving on the DeBary City Council. She also announced that Robert Lovelace recently resigned from the commission and we are awaiting a new appointment from the City of New Smyrna Beach.

### CITIZEN COMMENTS

There were no citizens present who wished to speak at this time.

### APPROVAL OF MINUTES

Mary Swiderski made a motion to approve the minutes of the September 26, 2018 regular meeting of the commission as presented; seconded by Harold Briley. Motion carried unanimously.

### PUBLIC HEARING

There were no scheduled public hearings.

### REPORT FROM PLANNING CONSULTANT

Chris Dougherty, planning consultant, reported that 2019 has not started as busy as last year. He stated several planning reports were recently issued, and there are currently three pending applications under review.

### REPORT FROM LEGAL COUNSEL

No report at this time.

### REPORT FROM COMMISSION OPERATIONS MANAGER

No report at this time.

### REPORTS OF COMMISSION CHAIRMAN

No report at this time.

### REPORTS OF COMMITTEES

POP Report: POP Committee Chairman James Wachtel reported that the committee met immediately prior to the regular meeting and reviewed the Operations Manager's performance. He stated that all members of the committee ranked her performance outstanding, and he expressed appreciation to Ms. Smith for her work.

Budget Report: Budget Committee Chair Loretta Arthur reported the committee met immediately prior to the regular meeting as well. She stated current YTD expenditures are well within budget.

With respect to the 2019-20 budget, Ms. Arthur stated the committee reviewed the proposed draft and are suggesting that the legal budget be increased from \$45,000 to \$50,000, and the legal expenses budget (litigation contingency) be reduced from \$15,000 to \$10,000. She stated the County typically does not approve the litigation contingency, and the change would not change the proposed bottom line.

Commissioner Vihlen asked Ms. Smith if she thought the proposed changes would be approved by the County. Ms. Smith responded that the County has never approved the requested litigation contingency, but the current legal budget is \$50,000 so she felt confident it would be approved.

Commissioner Wachtel commented on current year-to-date contract services expenses, and stated there has been a lot of activity and applications, however, most have been non-controversial. He also reminded the commission members that in accordance with the charter, the County is required to pay all expenses of the commission regardless of the budget. Mr. Wachtel stated the budget proposed by the Budget Committee is in line with the activities of the commission.

Commissioner Wright asked for clarification. Ms. Arthur responded that the suggestion is to lower the proposed litigation contingency from \$15,000 to \$10,000, and increase the proposed legal budget from \$45,000 to \$50,000. Mr. Wright commented that there appeared to be no basis for increasing the legal budget, except to recapture some of the litigation contingency. He further commented that he did not feel there was a need to request a litigation contingency if the County is required to pay all expenses of the commission.

Ms. Arthur stated the Budget Committee feels that it would be better to request the increased legal budget during the budget approval process, than to have to go back to the County at a later date to request additional funding. Mr. Wright stated unless there is a known reason to increase the legal budget, he did not feel it should be increased from \$45,000 to \$50,000, nor did he feel there was a need to request the litigation contingency. Ms. Arthur stated the estimate submitted by GrayRobinson for the 2019-20 fiscal year was \$45,000, but the current approved budget is \$50,000 so it would not be an increase over what is currently approved. Ms. Smith added that you cannot predict precisely what legal or planning activities and costs will occur in the following fiscal year. She stated the figures are estimates and just one controversial amendment could increase legal and/or planning costs significantly. Ms. Smith suggested keeping the proposed legal budget at the current approved budget of \$50,000, adding that any unused funds at the end of a fiscal year remain with the County.

Commissioner Storke asked Mr. Dougherty if there will be more EAR based amendments submitted next year. Mr. Dougherty responded that we've already reviewed several EAR amendments over the past year, so he doesn't expect all of them to be submitted for review at one time.

Commissioner Vihlen asked for clarification on the budget process moving forward. Ms. Smith explained that tonight's discussion was to gather comments from the full commission. The Budget

Committee will meet again next month and bring a recommendation back to the full commission for a vote on the final proposed budget at that time.

#### OLD BUSINESS

There was no old business for discussion.

#### NEW BUSINESS

- 1) Consideration of VGMC Resolution #2019-01, Apportionment of Voting Weight

Heather Ramos, VGMC Legal Counsel, stated that Section 202.3 of the County Charter provides that each voting member will have a weighted vote based upon population. She stated this is updated annually utilizing the most recent annual population estimates in the Bureau of Economic and Business Research of the University of Florida.

James Wachtel made a motion to approve Resolution #2019-01; seconded by Sid Vihlen. Motion carried unanimously.

#### COMMISSIONER REQUESTS OR REMARKS

Chair Connors commented that the commission has not been meeting as much since most of the applications are processed and approved without the need for a public hearing. She stated that the commission will be meeting again on March 27, 2019 in DeLand to consider the 2019-20 proposed budget.

Commissioner Wachtel stated there is a provision in the VGMC Rules of Procedure that requires the Budget Committee to meet a minimum of four times per year. He reported that the POP Committee will be bringing a resolution forward to the full commission at the next meeting proposing a change to reduce the required minimum number of Budget Committee meeting to two times per year.

#### ADJOURNMENT

There being no further business, Chair Connors thanked everyone for attending and the meeting was adjourned at 7:21 p.m.

---

Attest: Secretary

---

Chair

### Pending VGMC Applications as of March 13, 2019

File #- Applicant	Acres	Location & Applicant	Existing Use	Proposed Use	Large/ Small	App Received/ Complete	Status
19-007 Port Orange	6.3	N of Pioneer Tr. Btwn Williamson Blvd & I-95 (Woodhaven)	Conservation	Mixed-Use Center	Small	2/25/19	Reviewing
19-008 Oak Hill	5	S US Highway 1, just N of Kennedy Parkway	County Agricultural Resource	City Commercial	Small	3/4/19	Reviewing
19-009 Oak Hill	15	S US Highway 1, just N of Kennedy Parkway	County Agricultural Resource	City Commercial	Large – Stream- line Review	3/4/19	Reviewing
19-010 Oak Hill	7	S US Highway 1, at the beginning of Kennedy Parkway	County Agricultural Resource	City Commercial	Small	3/4/19	Reviewing
19-011 Edgewater	1.37	4520 S Ridgewood Avenue	County Urban Low Intensity	City Commercial	Small	3/11/19	Reviewing

# ***VGMC Budget Worksheet***

## ***2018-19 Budget Expenses Through 3/11/19***

<b>Object Code</b>	<b>Short Description</b>	<b>Original Budget</b>	<b>Amended Budget</b>	<b>Total Expenses</b>	<b>Budget Balance</b>	<b>% of Budget</b>
1201	Salaries	\$26,844.00	\$26,844.00	\$10,579.00	<b>\$16,265.00</b>	39%
2100	FICA	\$2,064.00	\$2,064.00	\$583.00	<b>\$1,481.00</b>	28%
2200	Retirement	\$2,092.00	\$2,092.00	\$874.00	<b>\$1,218.00</b>	42%
2301	Group Insurance	\$5,516.00	\$5,516.00	\$5,516.00	<b>\$0.00</b>	100%
2302	Life Insurance	\$262.00	\$262.00	\$104.00	<b>\$158.00</b>	40%
2303	Dental Insurance	\$144.00	\$144.00	\$0.00	<b>\$144.00</b>	0%
	Personal Services	\$36,922.00	\$36,922.00	\$17,656.00	<b>\$19,266.00</b>	48%

3320	Comm. Fees	\$250.00	\$250.00	\$175.00	<b>\$75.00</b>	70%
*3400	Contract Services	\$130,000.00	\$130,000.00	\$20,354.00	<b>\$109,646.00</b>	16%
3710	Computer Replacement	\$808.00	\$808.00	\$808.00	<b>\$0.00</b>	100%
3810	Training & Education	\$200.00	\$200.00	\$0.00	<b>\$200.00</b>	0%
3820	Registration Fees	\$250.00	\$250.00	\$0.00	<b>\$250.00</b>	0%
4000	Travel	\$4,410.00	\$4,410.00	\$0.00	<b>\$4,410.00</b>	0%
4100	Communications	\$600.00	\$600.00	\$300.00	<b>\$300.00</b>	50%
4211	Postage - CNTY	\$1,500.00	\$1,500.00	\$142.00	<b>\$1,358.00</b>	9%
4250	Mileage	\$300.00	\$300.00	\$0.00	<b>\$300.00</b>	0%
4400	Rent	\$9,000.00	\$9,000.00	\$3,967.00	<b>\$5,033.00</b>	44%
4510	Liability Insurance	\$633.00	\$633.00	\$633.00	<b>\$0.00</b>	100%
4700	Printing	\$500.00	\$500.00	\$0.00	<b>\$500.00</b>	0%
4711	Xerox - C/R	\$1,000.00	\$1,000.00	\$52.00	<b>\$948.00</b>	5%
4910	Legal Ads	\$4,000.00	\$4,000.00	\$398.00	<b>\$3,602.00</b>	10%
5100	Office Supplies	\$1,000.00	\$1,000.00	\$0.00	<b>\$1,000.00</b>	0%
5102	Office Equipment	\$500.00	\$500.00	\$0.00	<b>\$500.00</b>	0%
5230	Food & Dietary	\$500.00	\$500.00	\$0.00	<b>\$500.00</b>	0%
	Operating	\$155,451.00	\$155,451.00	\$26,829.00	<b>\$128,622.00</b>	17%

6430	Other Equipment	\$0.00	\$0.00	\$0.00	<b>\$0.00</b>	0%
	Capital Outlay	\$0.00	\$0.00	\$0.00	<b>\$0.00</b>	0%
	ORG	\$192,373.00	\$192,373.00	\$44,485.00	<b>\$147,888.00</b>	23%

Contract Services YTD Actual Expenses Paid break down as follows:

\$ 3,631 Legal-GrayRobinson

\$ 0 Planning-VHB

\$ 16,723 Planning-S&ME

\$4,617 CURRENTLY PENDING IN CONTRACT SERVICES INVOICES

**3/13/2019**



## Volusia Growth Management Commission

---

TO: Members of the VGMC Budget Committee

FROM: Merry Chris Smith, Operations Manager

DATE: March 13, 2019

RE: 2019-20 Proposed Budget

---

Based upon discussion at the February 27, 2019 Budget Committee meeting, attached is a revised proposed budget for the 2019-20 fiscal year for your review and consideration. Specifically, the total contract services budget was increased from \$125,000 to \$130,000, and the legal expenses budget (litigation contingency) was decreased from \$15,000 to \$10,000. This change represents an increase of \$5,000 in the legal (GrayRobinson) budget, however, no net change to the total proposed budget. These changes are also reflected in the budget justification.

The only other change from the materials you reviewed at the February 27, 2019 meeting is an update to the performance measurements relating to the number of applications reviewed in the current fiscal year.

The 2019-20 proposed budget is also scheduled for consideration by the full commission at the March 27, 2019 regular meeting. A recommendation from the Budget Committee will come to the commission as a motion and second for approval.

If you have any questions in advance of the meeting, please do not hesitate to contact me.

Thank you.

cc: Debbie Connors, VGMC Chair



***VGMC Budget Worksheet***

<b>Object Code</b>	<b>Short Description</b>	<b>Actuals 2013-14</b>	<b>Actuals 2014-15</b>	<b>Actuals 2015-16</b>	<b>Actuals 2016-17</b>	<b>Actuals 2017-18</b>	<b>Adopted 2018-19</b>	<b>5 Year Average</b>	<b>Proposed 2019-20</b>
1201	Salaries	\$23,382.00	\$24,412.00	\$25,873.00	\$25,435.00	\$26,057.00	\$26,844.00	\$25,031.80	\$27,355.00
2100	FICA	\$1,596.00	\$1,453.00	\$1,528.00	\$1,453.00	\$1,461.00	\$2,064.00	\$1,498.20	\$2,092.00
2200	Retirement	\$10,298.00	\$1,791.00	\$1,899.00	\$1,943.00	\$2,090.00	\$2,092.00	\$3,604.20	\$2,035.00
2201	Retirement-Prior Yr	\$17,259.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,451.80	\$0.00
2301	Group Insurance	\$0.00	\$4,774.00	\$5,214.00	\$5,520.00	\$5,520.00	\$5,516.00	\$4,205.60	\$5,516.00
2302	Life Insurance	\$138.00	\$250.00	\$255.00	\$249.00	\$255.00	\$262.00	\$229.40	\$262.00
2303	Dental Insurance	\$0.00	\$0.00	\$5.00	\$60.00	\$0.00	\$144.00	\$13.00	\$144.00
2400	Workman's Comp	\$58.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11.60	\$0.00
	Personal Services	\$52,731.00	\$32,680.00	\$34,774.00	\$34,660.00	\$35,383.00	\$36,922.00	\$38,045.60	\$37,404.00
3101	Legal Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00
3320	Comm., Fees	\$175.00	\$175.00	\$175.00	\$175.00	\$175.00	\$250.00	\$175.00	\$250.00
3400	Contract Services	\$90,146.00	\$75,553.00	\$160,898.00	\$69,024.00	\$85,533.00	\$130,000.00	\$96,230.80	\$130,000.00
3710	Computer Replacement	\$792.00	\$792.00	\$792.00	\$918.00	\$808.00	\$808.00	\$820.40	\$808.00
3810	Training & Education	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00
3820	Registration Fees	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$11.00	\$250.00
4000	Travel (Members)	\$0.00	\$3,850.00	\$4,970.00	\$1,645.00	\$1,540.00	\$4,410.00	\$2,401.00	\$4,410.00
4100	Communications	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
4211	Postage - CNTY	\$1,321.00	\$1,202.00	\$1,341.00	\$1,044.00	\$864.00	\$1,500.00	\$1,154.40	\$1,500.00
4250	Mileage	\$263.00	\$125.00	\$175.00	\$43.00	\$0.00	\$300.00	\$121.20	\$300.00
4400	Rent	\$7,568.00	\$7,588.00	\$7,569.00	\$7,747.00	\$7,778.00	\$9,000.00	\$7,650.00	\$9,000.00
4510	Liability Insurance	\$0.00	\$0.00	\$0.00	\$324.00	\$566.00	\$633.00	\$178.00	\$633.00
4701	Printing C/R	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00
4711	Xerox - C/R	\$772.00	\$644.00	\$1,158.00	\$434.00	\$386.00	\$1,000.00	\$678.80	\$1,000.00
4910	Legal Ads	\$15,449.00	\$14,920.00	\$12,765.00	\$702.00	\$986.00	\$4,000.00	\$8,964.40	\$4,000.00
5100	Office Supplies	\$493.00	\$223.00	\$570.00	\$288.00	\$165.00	\$1,000.00	\$347.80	\$1,000.00
5102	Office Equipment	\$0.00	\$117.00	\$0.00	\$0.00	\$0.00	\$500.00	\$23.40	\$500.00
5230	Food & Dietary	\$142.00	\$139.00	\$200.00	\$94.00	\$0.00	\$500.00	\$115.00	\$500.00
	Operating Totals	\$117,776.00	\$105,928.00	\$191,213.00	\$83,038.00	\$99,401.00	\$155,451.00	\$119,471.20	\$165,451.00
	<b>Totals</b>	<b>\$170,507.00</b>	<b>\$138,608.00</b>	<b>\$225,987.00</b>	<b>\$117,698.00</b>	<b>\$134,784.00</b>	<b>\$192,373.00</b>	<b>\$157,516.80</b>	<b>\$202,855.00</b>

# Volusia Growth Management Commission (VGMC)

## Budget Justification – FY 2019-20

Object Code/ Description	Budget Amount	Justification
1201-Salaries	\$27,355	One Permanent Staff Operations Manager – Calculated at current hourly rate of \$25.71, regularly scheduled 20-hour work week, plus estimated additional 2 hours per month for meetings outside the course of regularly scheduled hours
2100-FICA	\$2,092	7.65% of Salaries
2200-Retirement	\$2,035	7.44% of Salaries
2301-Group Insurance	\$5,516	Employer share of health insurance
2302-Life Insurance	\$262	Employer provided life insurance
3203-Dental Insurance	\$144	Employer share of dental insurance
3101-Legal Expenses	\$10,000	Litigation Contingency as recommended by legal staff
3320-Comm. Fees	\$250	Annual Assessment/Fees (Special District Fee payable to the State)
3400-Contract Services	\$130,000	\$ 50,000 -- Legal Staff \$ 80,000 -- Planning Staff
3710-Computer Replacement	\$808	Desktop and laptop computer replacement program -- this amount is established by the County
3810-Training & Education	\$200	Outside training for administrative staff
3820-Registration Fees	\$250	Fees for conferences (i.e. VCARD)
4000-Travel	\$4,410	Member travel reimbursements – Calculated at 21 members, 6 meetings per year at a rate of \$35/meeting
4100-Communications	\$600	Broadband Internet Connection -- \$50/month
4211-Postage	\$1,500	Postage Costs for VGMC mailings
4250-Mileage	\$300	Mileage expense reimbursement for travel related to VGMC activities
4400-Rent	\$9,000	- Annual rent for VGMC office space (currently \$615.00/month) - Rental expense for offsite storage of VGMC files
4510-Liability Insurance	\$633	Liability insurance charged back from the County
4701-Printing C/R	\$500	Reproduction of VGMC materials (outside)
4711-Xerox – C/R	\$1,000	Use of County copier
4910-Legal Ads	\$4,000	Advertising hearings, meetings, etc.
5100-Office Supplies	\$1,000	Projected cost for VGMC office supplies
5102-Office Equipment	\$500	Budgeting for purchase of small office equipment
5230-Food & Dietary	\$500	To cover miscellaneous items such as meeting refreshments

# **Volusia Growth Management Commission**

## **FY 2019-20 Annual Budget Request**

### Key Objectives:

Review the Comprehensive Plans and any plan amendments thereto for each governmental entity in Volusia County to insure intergovernmental coordination and cooperation.

### Performance Measures:

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19 (est.)	2018-19 YTD (3/5/19)	FY 2019-20 (est.)
Applications Reviewed	78	49	78	70	23	70
# of Cases with formal RAI's or public hearing	2	2	4	2	0	2

### Mission Statement:

To provide an effective means for coordinating the plans of municipalities and the County, in order to provide a forum for units of local government in Volusia County to coordinate decision making related to land use, the environment and public services for the citizens of Volusia County.

### Budget Request Overview:

The number of new applications reviewed by the VGMC has remained consistent over the past several years. In 2016, the VGMC Consistency Certification Rules were amended. While the standard of review by the VGMC remains the same, the changes, in part, limited the ability of the commission to independently request additional information and/or request a public hearing in many cases.

The requested VGMC budget represents anticipated expenses to be incurred by the VGMC to carry out the duties of the commission under the current rules and regulations.

#### Program Book Information:

The Volusia Growth Management Commission (VGMC) is established by Section 202.3 of the Volusia County Code and is comprised of 21 voting and two non-voting members. The voting members include one representative appointed by each of the 16 municipalities in Volusia County, and five members appointed by the County Council to represent the unincorporated area of Volusia County. The two non-voting members represent the Volusia County School Board and the St. Johns Water Management District.

The VGMC's primary duty and responsibility is to review the comprehensive plans and any plan amendments thereto for each governmental entity in Volusia County to determine the extent to which it is consistent with the comprehensive plans of adjacent and/or affected jurisdictions, and to insure intergovernmental coordination and cooperation. The Commission utilizes contract legal and planning services, and also has one permanent staff member.

# **RESOLUTION 2019-02**

**A RESOLUTION OF THE VOLUSIA GROWTH MANAGEMENT COMMISSION, AMENDING VOLUSIA COUNTY GROWTH MANAGEMENT COMMISSION RESOLUTION 1987-6, AS AMENDED BY RESOLUTIONS 1993-2, 2000-02, 2001-05, 2006-03, 2008-5, 2009-03, 2010-05, 2010-08, 2012-04, AND 2016-04; PROVIDING FOR FINDINGS; AMENDING AND RESTATING THE RULES OF PROCEDURE FOR MEETINGS, MEMBERSHIP, AND OPERATIONS; PROVIDING FOR AN EFFECTIVE DATE.**

**Be it resolved** by the Volusia Growth Management Commission:

**Section 1. Modifying the VGMC Rules of Procedure for Meetings, Membership and Operations.** The Volusia Growth Management Commission wishes to adopt modifications to the Rules of Procedure for Meetings, Membership and Operations adopted by Volusia Growth Management Commission Resolution 1987-6, as amended by Resolutions 1993-2, 2000-02, 2001-05, 2006-03, 2008-5, 2009-03, 2010-05, 2010-08, 2012-04 and 2016-04 as more particularly set forth below.

**Section 2. Findings.** The Volusia Growth Management Commission hereby makes the following findings:

- A) The Volusia Growth Management Commission (VGMC) desires to adopt revisions to its Rules of Procedure as those rules are set forth in VGMC Resolution 87-6, as amended as stated above (Rules of Procedure).
- B) The Personnel, Operations and Procedures (POP) Committee of the VGMC at its advertised regular meeting of February 27, 2019, placed the proposed revisions to the Rules of Procedure on the on the agenda and discussed the revisions.
- C) Through the Personnel, Operations and Procedures (POP) Committee of the VGMC the proposed revisions have been thoroughly reviewed and recommended for approval.
- D) Such recommendations from the POP were forwarded to the VGMC for consideration.
- E) The VGMC at its advertised regular meeting of February 27, 2019, discussed the recommendation from the POP Committee and approved the proposed revisions to the Rules of Procedure.

**Section 3. Amendment and Restatement of the Rules of Procedure for Meetings, Membership, and Operations.** The VGMC hereby amends and restates the Rules of Procedure for Meetings, Membership and Operations as adopted by VGMC Resolution No. 1987-6, as amended by Resolutions 1993-2, 2000-02, 2001-05, 2006-03, 2008-05, 2009-03, 2010-05, 2010-

08, 2012-04 and 2016-04 to read as shown on **Attachment A** attached hereto and incorporated herein by this reference.

**Section 4. Effective Date.** This Resolution shall take place immediately upon adoption.

*Resolved this 27th day of March, 2019.*

VOLUSIA GROWTH MANAGEMENT COMMISSION

By: \_\_\_\_\_  
Debbie Connors, Chair

ATTEST:

By: \_\_\_\_\_  
Loretta Arthur, Secretary

APPROVED AS TO FORM, CONTENT, AND LEGALITY.  
FOR USE AND RELIANCE OF VOLUSIA  
GROWTH MANAGEMENT COMMISSION ONLY.

\_\_\_\_\_  
GrayRobinson, P.A.  
General Counsel to Volusia Growth Management Commission

Dated: \_\_\_\_\_, 2019

FILED WITH THE SECRETARY THIS \_\_\_\_\_ DAY OF \_\_\_\_\_, 2019.

\_\_\_\_\_  
Merry Chris Smith, VGMC Operations Manager

**ATTACHMENT A**

**VOLUSIA GROWTH MANAGEMENT COMMISSION**

***---Amended and Restated---***

**Rules of Procedure for Meetings, Membership and Operations**

---

**VOLUSIA GROWTH  
MANAGEMENT COMMISSION**

---

**Resolution No. 1987-6,**

**(as amended by  
Resolution No. 1993-2, 2000-02, 2001-05, 2006-03, 2008-05, 2009-  
03, 2010-05, 2010-08, 2012-04, ~~and~~ 2016-04, and 2019-02-)**

---

**Rules of Procedure  
for  
Meetings, Membership, and Operations**

---

**Adopted by the Commission on  
June 24, 1987, and amended on  
February 24, 1993, April 26, 2000,  
April 25, 2001, April 26, 2006, August  
27, 2008, February 25, 2009, March  
24, 2010, November 17, 2010,  
November 28, 2012, ~~and~~ September  
28, 2016, and March 27, 2019**



---

Resolution No. 1987-6,  
as amended by Resolution No. 1993-2,  
Resolution No. 2000-02,  
Resolution No. 2001-05,  
Resolution No. 2006-03,  
Resolution No. 2008-05,  
Resolution No. 2009-03,  
Resolution No. 2010-05,  
Resolution No. 2010-08,  
Resolution No. 2012-04,  
Resolution No. 2016-04,  
[Resolution No. 2019-02](#)

---

**VOLUSIA GROWTH  
MANAGEMENT COMMISSION**

---

**RULES OF PROCEDURE  
for  
MEETINGS, MEMBERSHIP, AND OPERATIONS**

---

**ARTICLE I. NAME AND PURPOSE**

Section 1. Name. As specified in Section 202.3, Article II of the Volusia County Charter (the "Charter") this body shall be known as the Volusia Growth Management Commission (hereinafter, the "Commission").

Section 2. Purpose. Pursuant to the Charter, the purposes of this Commission shall be to:

(a) Determine the consistency of the comprehensive plans, the elements thereof, and the amendments thereto of the county and all municipalities in the county.

(b) Perform such other directly related duties as the Commission from time to time deems necessary.

## **ARTICLE II. MEETINGS**

**Section 1. Open Meetings.** All meetings of the Commission, including all meetings of its committees and subcommittees, shall be open to the public in the manner prescribed by Section 286.011 of Florida Statutes (the "Government in the Sunshine" law).

**Section 2. Frequency, Time, and Place of Meetings.** Regular meetings of the Commission will be held at a time and location to be specified in the annual meeting schedule described in Section 6 of this Article II, unless such time or location is changed (i) by a weighted majority vote of the Commission or (ii) by order of the Commission Chairman after reasonable notice to Commission members.

**Section 3. Special and Emergency Meetings; Annual Meetings.** Special meetings may be held either (i) by order of the Chairman after at least 7 days written or verbal notice to members of the Commission or (ii) by order of the Commission by motion approved by a weighted majority vote at a previous meeting. Emergency meetings may be held as necessary with reasonable notice to all Commission members, but any action taken at an emergency meeting shall be void unless subsequently ratified by the Commission at its next regular meeting. Special and emergency meetings will be limited to the matters of business for which the meeting is called. The Commission may also establish an annual meeting under such circumstances as it deems appropriate.

**Section 4. Continuation of Meetings.** The Commission may continue a meeting if all agenda items cannot be completed at the meeting.

**Section 5. Cancellation of Meetings.** Upon written or oral notice to all members at least 48 hours before the meeting, a Commission meeting may be canceled by the Chairman when there is no substantial business to be conducted. The meeting may also be canceled without prior notice when there has been a death of a Commission member or a natural disaster, or when there exists severe weather or the threat of severe weather.

**Section 6. Public Notice of Meetings.** The Commission will publish its annual schedule of regular meetings on the Commission website. The Commission will also file annually a schedule of its regular meeting dates with Volusia County, each municipality in Volusia County, and in a newspaper of general circulation in Volusia County. The schedule shall include the date, time and location of each regular meeting and shall constitute full and adequate public notice of regular meetings. However, if the date, time or location of any regular meeting is changed by either the Commission or its Chairman pursuant to Sections 2 or 3 of this Article II, notice of the change shall be given to the public in a manner complying with the Government in the Sunshine Law.

The Commission will provide the county and municipalities with written or verbal notice of all special and emergency meetings. The Commission will advertise the day, time, place and purposes of any special meeting at least 7 days prior to the meeting in a newspaper of general circulation in the county. Emergency meetings may be held with reasonable notice to the public.

The Commission shall notify Volusia County and all municipalities in Volusia County of any cancellation of a meeting. Notice of cancellation of any regular meeting will also be published on the Commission website.

Section 7. Hearing Documentation.

- a. All documentation required for a Commission public hearing shall be received by the Commission office at least twenty (20) working days prior to the hearing/meeting date.

Section 8. Agenda for Regular Meetings. Unless otherwise modified by the Commission Chairman, the agenda for regular meetings of the Commission shall include the following:

1. Call to order
2. Roll Call
3. Citizen Comments on matters other than scheduled hearings
4. Approval of minutes of previous meeting
5. Public hearings
6. Reports from Planning Consultant
7. Reports from Legal Counsel
8. Reports from Commission Operations Manager
9. Reports from Commission Chairman
10. Unfinished business
11. New business
12. Commissioner Requests or Remarks
13. Adjournment

Section 9. Order for Public Hearings. Unless otherwise modified by the Commission Chairman, the order for public hearings shall be as follows:

1. VGMC Staff will present their final report.
2. Those who support the application will be allowed to speak:
  - a. The applicant local government;
  - b. The entity on whose behalf the local government filed the application;
  - c. All other persons in support.
3. Those who oppose the application will be allowed to speak.
4. A brief time for rebuttal of those supporting the application.
5. Public input portion of the hearing is closed and the matter will be considered by the commission.

Section 10. Order for Party Status Determinations. When a unit of local government has petitioned to be a party in a proceeding, the commission will consider the request and determine party status prior to the VGMC Staff report presentation outlined in Section 9.1. Unless otherwise modified by the Commission Chairman, the order for determining party status shall be as follows:

1. VGMC Legal Staff will present an overview and analysis.
2. The Petitioner will address the commission.
3. The application jurisdiction will be allowed to speak.
4. Any others wishing to speak on the limited matter of party status.
5. The commission will consider the matter and make a determination on whether or not to grant party status.

When considering party status, the basic test for a substantially affected or aggrieved party is to establish that:

- a. They are in close proximity to the area under consideration for the amendment; and
- b. They are affected by the amendment to a degree greater than the general public.

Section 11. Recording of Minutes. Following each meeting, the Secretary will insure minutes are prepared and distributed to Commission members for approval at a subsequent meeting. All records of the Commission shall be available to the public in the manner provided by Chapter 119 of Florida Statutes.

### **ARTICLE III. QUORUM AND VOTING**

Section 1. Voting/Non-voting Members. The Commission shall be composed of voting and non-voting members as provided in the Charter.

Section 2. Weighted Votes. Voting members of the Commission shall have weighted votes initially according to the percentages set forth in Commission Resolution 87-2 and thereafter as the Commission may determine for each calendar year.

Section 3. Quorum. No action may be taken by the Commission unless a quorum is present. A quorum shall exist only when there is present both (i) a majority of the currently serving voting members of the Commission without regard to the weight of votes and (ii) voting members representing more than 50% of all weighted votes of currently serving voting members.

Section 4. Majority Rule. Except where otherwise provided in these rules, an affirmative vote of a majority of the voting members present at a meeting and an affirmative vote of more than 50% of the total weighted votes of the voting members present at a meeting shall be necessary for the Commission to take any action.

Section 5. Proxy Voting. No Commission member shall have the power to vote by proxy. Only those members present at a meeting may vote.

Section 6. Conflict of Interest. Voting members shall vote on all actions except as provided in Section 112.3143(3) of Florida Statutes or other applicable law.

#### **ARTICLE IV. CONSISTENCY DETERMINATIONS**

The rules of procedure for the Commission's consistency review and the manner in which Section 202.3 of the Charter is to be enforced, including guidelines and criteria to be used by the Commission in determining consistency of comprehensive plans, are contained within the Volusia County Ordinance known as the "Volusia Growth Management Commission Comprehensive Plan Consistency Certification Rules and Organization."

#### **ARTICLE V. COMMISSIONER REQUESTS**

##### **Section 1. Commissioner Requests.**

- (a) A request from a Commissioner outside of a Commission meeting shall be directed to the Operations Manager. Requests shall not be sent directly to the legal or planning staff of the Commission.
  - (i) A request for an information item shall be responded to by the Operations Manager and provided to the Commissioner.
  - (ii) A request for an item requiring research shall be forwarded by the Operations Manager to the Chairman for determination on how to proceed in accordance with Article VII, Section 3(i), (j) or (k), as appropriate, of this Resolution, as amended.
- (b) A request from a Commissioner for information, research or a proposal may be made at any regular Commission meeting in accordance with Article II, Section 8.12 of this Resolution, as amended. Upon approval by the Commission to proceed with the request, the written response shall be presented to the Commission at a future meeting.

## **ARTICLE VI. COMMITTEES**

**Section 1. Committees Generally.** The Commission may from time to time create such standing or ad hoc committees as are deemed necessary or desirable. Standing committees may have subcommittees appointed by the chairman of the respective committees.

**Section 2. Committee Terms.** Except when provided otherwise in these rules, the chairmen and members of all standing committees will be appointed by the Commission Chairman no more than 30 days after the annual election of the Commission Chairman. The term of the members and the chairmen of all standing committees shall be one year. In the event of a vacancy in the membership or chair of a standing or ad hoc committee, the Commission Chairman shall appoint a replacement for the unexpired term.

**Section 3. Creation of Certain Standing Committees.**

(a) **Personnel, Operations and Procedures Committee.** There is hereby created the Personnel, Operations & Procedures Committee to consist of 7 voting members, to be chaired by the Vice Chairman of the Commission, and to perform such functions as assigned by these rules or from time to time by the Commission.

(b) **Budget Committee.** There is hereby created the Budget Committee to consist of 7 voting members, to be chaired by the Secretary of the Commission, and to perform such functions as assigned by these rules or from time to time by the Commission. Budget Committee will meet a minimum of ~~four~~two times during a calendar year.

**Section 4. Committee Chair.** In the absence of the Committee Chair and Commission Chair, the Committee Chair may, through direction to administrative staff, delegate a member of the committee to chair a committee meeting.

**Section 5. Committee Attendance.** Attendance at all standing or ad hoc committee meetings by the committee members is mandatory. If a committee member fails to attend three committee meetings during any calendar year ending December 31, the committee member shall be deemed removed from the committee appointment and the Committee Chairman shall provide notice of such removal to the committee member and the Chairman of the Commission. The vacancy shall thereafter be filled by the Chairman of the Commission.

**Section 6. Committee Authority.** All recommendations voted upon by committees shall serve as a motion and second for consideration and final action by the full Commission at a regular meeting of the Commission.

## **ARTICLE VII. OFFICERS**

**Section 1. Officers.** The Commission shall elect a Chairman, Vice-Chairman, and Secretary.

**Section 2. Term of Office.** The election of Commission officers shall be conducted at the first regular meeting in September of each year. If no regular meeting of the Commission is scheduled in September, the election of Commission officers shall occur at the first regular meeting scheduled thereafter. Officers shall be determined by a weighted vote of a majority of the Commission and shall serve for terms of one year, or until a successor is elected. No officer shall serve more than 2 consecutive full terms in the same office.

**Section 3. Duties of Chairman.** The Chairman shall:

- (a) preside at all meetings of the Commission;
- (b) execute correspondence and documents on behalf of the Commission;
- (c) act as Commission spokesperson on behalf of the Commission, or may delegate representation on behalf of the Commission to a member or other appropriate individual;
- (d) approve and execute expenditures, but only those expenditures budgeted and approved by the Commission;
- (e) appoint all committee members and, except as otherwise provided in these rules, the chairmen of all committees;
- (f) shall carry out the duties of the Vice Chairman as described in Article VII, Section 4.(c) in the absence of the Vice Chairman;
- (g) shall carry out the duties of the Secretary as described in Article VII, Section 5. in the absence of the Secretary;
- (h) representation on behalf of the Commission can be delegated;
- (i) upon receipt of a proposal not directly related to review of an application, including but not limited to specific projects and study requests, forward such proposal to the Budget and the Personnel, Operations and Procedures Committees for review in accordance with Article IX, Section 5, of this Resolution, as amended;
- (j) upon receipt of a request for activities within the scope of being directly related to review of an application, review such request and, if warranted in the Chairman's judgment, authorize such request for action by forwarding such request to the Planning Consultant or Legal Counsel, as appropriate; and
- (k) upon receipt of a procedural issue, review such issue and, if warranted in the Chairman's judgment, forward such issue to Legal Counsel for a response.

Section 4. Duties of the Vice-Chairman. The Vice-Chairman shall:

- (a) assume all duties of Chairman in his or her absence or inability to act; and
- (b) serve as acting Chairman in the absence of a Chairman.
- (c) act as personnel officer for the Commission, with such authority as granted to him by these rules or as specified from time to time by the Commission, and serve as Chairman of the Personnel, Operations and Procedures Committee.

Section 5. Duties of Secretary. The Secretary shall:

- (a) insure minutes of meetings are prepared and presented to the commission for approval;
- (b) attest the minutes of the meetings, and other documents and certificates of the Commission;
- (c) insure agenda packages are prepared and distributed to members of the Commission;
- (d) insure all minutes and other Commission records are available for public inspection as required by Chapter 119 of the Florida Statutes;
- (e) insure all required public notices are prepared and timely filed;
- (f) insure the Commission membership list is maintained and updated; and
- (g) serve as Chairman of the Budget Committee.

Section 6. Vacancies of Offices. In the event a vacancy occurs in one of the elected offices, the vacancy shall be filled by the majority vote of the Commission members present at the meeting at which the vacancy occurs or at the next regularly scheduled meeting.

**ARTICLE VIII. STAFFING**

In accordance with Section 90-54 of the Volusia County Code, the commission may retain attorneys, planners and other experts only as independent contractors. The commission with the approval of the county manager may employ administrative staff who shall be employees of the county; otherwise any administrative staff of the commission shall be leased employees. Any such county employee shall serve at the direction and pleasure of the commission; shall be unclassified under the provisions of the merit system; shall be paid according to the county compensation and classification plan in a range designated by the county personnel director; shall receive only those pay increases to which other county employees would be entitled or eligible; shall accrue leave and benefits otherwise applicable to a county employee; and shall comply with all rules and policies applicable to county employees not inconsistent with the



direction of the commission. The commission shall select any such county employee under a competitive application process administered by the county personnel director who shall approve the starting salary of the employee. The commission shall adhere to the advice of the personnel director regarding the law governing the county as an employer and rules and policies applicable to county employees.

Section 1. Administrative Staff. The Commission staff shall consist of such personnel or consultants determined from time to time by the Commission to be needed to implement and administer Commission directives and policies or organization. The Commission currently has one (1) administrative staff member, the Commission Operations Manager, who is an employee of Volusia County. The Commission may also contract with an organization which has no conflicts with the interests of the Commission to perform ministerial, office functions.

Section 2. Employees. Administrative employees, whether leased, contracted or employees of Volusia County shall be hired based upon the approval of a majority vote of the Personnel, Operations and Procedures Committee and the approval by a majority weighted vote of the Commission. Administrative employees who are an employee of Volusia County shall also be hired in accordance with Section 90-54 of the Volusia County Code.

Section 3. Staff Duties. A staff report shall be presented to the Commission every thirty days. The Commission's staff shall otherwise perform such duties as the Commission assigns from time to time.

To avoid confusion, "Staff Reports" and "Final Staff Report" by persons other than salaried Commission employees shall be designated as "Commission Planning Consultant Report" or "Commission Legal Counsel Report".

Section 4. Commission Offices. The offices of the Commission, where the Commission's staff shall be located, where the Commission's records shall be kept, and where the Commission shall accept deliveries, mail and application for consistency determinations, shall be at locations as deemed appropriate by the Commission from time to time.

Section 5. Employee Salaries and Policies.

Salary ranges for staff who are hired as Volusia County employees shall be established in accordance with Section 90-54 of the Volusia County Code. For leased or contracted staff, the Personnel, Operations and Procedures Committee will recommend salary ranges for all employees. Salaries will be approved by an un-weighted majority vote of the Commission as part of the approval of the budget for each fiscal year. Personnel policies will be prepared and revised as necessary by the Executive Director and recommended to the Commission by the Personnel, Operations and Procedures Committee. An un-weighted majority vote of the Commission will be required for adopting and revising the Personnel Policies.

Section 6. Clerical Service Requirements. In the event that the commission decides to contract with an organization for clerical service, the following shall apply:

- (a) The organization cannot at any time have a conflict with the interest of the Commission.
- (b) The organization will agree to comply with all reasonable requests for assistance to the Commission, including supervision.
- (c) Compensation for the organization, staff, supplies, and expenses shall be budgeted during the regular Commission process. Any excesses in expenditures by category will be reported to the Budget Committee within five working days and scheduled for review at the next regular or special meeting of the Budget Committee.
- (d) The organization shall designate the responsible staff person from within the organization that will work directly with the Commission and its staff and consultants.
- (e) All employees will work for the organization and the organization will be responsible for all employee compensation, benefits, insurances, and other costs. The organization will have sole authority to hire, discipline, evaluate, and fire its employees.

Section 7. Consultant Staff. The Commission may contract with outside professionals to provide services such as legal and planning consultation to the Commission. The Commission shall solicit proposals from time to time as determined by the Commission following a solicitation and selection process consistent with Volusia County Purchasing policies. A professional consultant and award of contract shall be approved by a majority vote of the Commission upon the recommendation of the Personnel, Operations and Procedures Committee.

## **ARTICLE IX. BUDGET**

Section 1. Fiscal Year. The Commission's fiscal year will be the same as for Volusia County.

Section 2. Preparation of Budget. The Budget Committee will present a proposed budget to the Commission at the first regular meeting of each calendar year for the purpose of soliciting comments from the Commission members. Thereafter, the Budget Committee will finalize the proposed budget and present it to the Commission for final approval prior to the established deadline for submission to Volusia County. Pursuant to Section 202.3 of the Volusia County Charter, the annual budget must be approved by a two-thirds vote of the Commission.

Section 3. Financial Reports. A budget use report (that is, a report on revenue and expenditures) will be presented to the Commission each quarter during the budget year.

Section 4. Deviations. Any budget deviation exceeding 10% of any material line item shall be reported by the Executive Director (or otherwise by the Commission's senior employee) to the Chairman of the Budget Committee within ten days of discovery.

Section 5. Proposals.

- a. All proposals, including special projects and study requests, will include a comprehensive, itemized budget.
- b. All proposals, special projects and study requests must be found to be reasonable and necessary by the Commission. The Budget and Personnel and Operations Committees shall provide a recommendation to the full Commission prior to presentation for review and approval/disapproval by the Commission.
- c. All unsolicited proposals, special projects and study requests must be presented as separate entities and considered for the fiscal year's budget.

Section 6. Reimbursements and Billing – Consultant Staff.

- a. No itemized budgets, statements, billings, or requests for reimbursements from the Commission consultants will be approved for any billing category labeled "Commission General Administration," "General Administrative Work" or any similar title duplicating the responsibilities of the Commission office.
- b. The scope of work shall include meetings of contracted Commission consultants with Volusia County and county municipalities. Other, non-Commission meetings are not reimbursable expenses.
- c. Travel will be reimbursed at the hourly rate of pay approved for contracted staff. Travel costs for mileage will be limited to the then current rate approved by Florida Law.
- d. All reimbursable expenses for consultants will be paid in accordance with the total approved budget. No expenses shall be considered reimbursable that have not been either pre-authorized or specifically requested by the Commission.
- e. Invoices for reimbursable expenses will correspond to and include services rendered during that billing period.
- f. Invoices will include an itemized justification that clearly indicates the Commission case number for each service rendered, including: individual consultant staff performing each service, service/work performed and time spent on each activity.

- g. All invoices/billings shall be submitted during the fiscal year in which the services were rendered.
- h. Consultants will use E-mail and FAX to expedite documents to the Commission office unless specifically requested on a case-by-case basis by a Commission officer or the Commission Operations Manager.
- i. All invoices/billings are to be first reviewed by the Commission Operations Manager. The Commission Operations Manager is authorized to correct, return as incomplete, return with questions of justification, or return with questions regarding compliance with billing procedures.
- j. All invoices/billings receive final review and authorization for payment by at least one (1) Commission officer. Such Commission officer may correct, return as incomplete, return with questions of justification, return with questions regarding compliance with billing procedures, or refuse payment on any portion of an invoice.

Section 7. Reimbursement - Members. The members of the Commission shall not receive compensation for the performance of their duties hereunder, but a member shall be paid his or her necessary expenses incurred on behalf of the Commission as approved by an officer of the Commission. Members shall also be reimbursed a flat rate travel allowance, as determined by the Commission, for attendance at regular meetings of the Commission. Committee meetings scheduled at times other than when a regular meeting is held, or other such meetings where attendance is deemed necessary and approved in advance by an officer of the Commission, shall also be reimbursed.

## **ARTICLE X. MISCELLANEOUS**

Section 1. Amendments. These Rules of Procedure may be amended by a weighted majority vote of the Commission during any regular meeting. The meeting in which the vote is taken regarding the amendment must be immediately preceded by a regular meeting in which the amendment is included as an agenda item for discussion.

Section 2. Suspension of Rules. A rule may be suspended at anytime upon approval by a weighted majority vote of the members present. However, no more than one rule may be suspended at any one meeting, no one rule may be suspended at two consecutive meetings, and in no event may the rules in Article III ever be suspended at any meeting.

Section 3. Review of Rules. Rules will be reviewed no less than every two years.

Section 4. Roberts Rules of Order. In those circumstances in which these Rules of Procedure do not address a procedural situation, the commission shall refer to Roberts Rules of Order for guidance.

Section 5. Effective Date. These rules shall be effective immediately upon their approval by a weighted majority vote of the Commission.

Adopted this ~~28th~~ 27th day of ~~September, 2016~~ March, 2019.

**VOLUSIA GROWTH MANAGEMENT COMMISSION**

By: \_\_\_\_\_  
VGMC Chair

By: \_\_\_\_\_  
POP Committee Chair

ATTEST:

\_\_\_\_\_  
VGMC Secretary

FILED WITH THE SECRETARY THIS \_\_\_\_ DAY OF \_\_\_\_\_,.

\_\_\_\_\_  
Merry Chris Smith, VGMC Operations Manager