Dynamic Master Plan Updates - 2017

ACHIEVEMENTS

Date of Council	Agenda item number	Date matrix update to Council	Department	Division
1/19/2017	2		Aviation & Economic Resources	Economic Development
1/19/2017	5		Community Services	Community Assistance
	N/A - Regular work plan; reported interim		Community Information	Community Information
2/16/2017	accomplishment to Council 2/2/2017, 2/16/2017		Community Services	Parks, Recreation & Culture
2/16/2017	13B & C	April 6, 2017	Aviation & Economic Resources	Airport
2/16/2017	13D	Quarterly Update	Aviation & Economic Resources	Airport
2/16/2017	13E	1	Aviation & Economic Resources	Economic Development
2/16/2017	131		Ocean Center	Ocean Center
2/16/2017	13W, X, Y		Sheriff's Office	Sheriff's Office
3/2/2017	1D		Growth & Resource Management	Environmental Managemen
3/16/2017	1H	1	Growth & Resource Management	Environmental Managemen
3/16/2017	1B		Aviation & Economic Resources	Economic Development
3/16/2017	1V, 1W		Sheriff's Office	Sheriff's Office
4/6/2017	1CC		Sheriff's Office	Sheriff's Office
4/20/2017	1C	-	Aviation & Economic Resources	Economic Development
4/20/2017	5		Community Services	Community Assistance
4/20/2017	1Q		Public Protection	Emeregency Medical Administration
4/20/2017	188		Sheriff's Office	Sheriff's Office
5/4/2017	1A, 6		Aviation & Economic Resources	Economic Development
5/4/2017	9, 10		Community Services	Community Assistance
5/4/2017	1G		Community Services	Parks, Recreation and Cultur
5/4/2017	8		Growth & Resource Management	Environmental Managemen
5/4/2017	10		Public Works	Engineering and Construction
5/4/2017	1U		Sheriff's Office	Sheriff's Office
5/18/2017	18	July 6, 2017	Aviation & Economic Resources	Economic Development
5/18/2017	1G	Quarterly Update	Community Services	Community Assistance
5/18/2017	1L		Community Services	Library
5/18/2017	1M		Community Services	Votran
5/18/2017	12A		Public Works	Admininistration
5/18/2017	1Y		Public Works	Traffic Engineering
6/1/2017	1G		Community Services	Administration
6/1/2017	1L		Community Services	Library
6/1/2017	1T		Growth & Resource Management	Environmental Managemen
6/1/2017	1GG, 1HH		Sheriff's Office	Sheriff's Office
6/15/2017	6, 7		Aviation & Economic Resources	Airport
6/15/2017	11		Community Services	Community Assistance
6/15/2017	1P, 6, 8		Growth & Resource Management	Planning and Development

Topic Index, May-June 2017 DMP Updates

Topic	Date(s)	Department Matrix	Division Matrix
Airport	June 15	Aviation & Economic Resources	Airport
Amelia Avenue (Stetson) sidewalk	May 18	Public Works	Traffic Engineering
Big Read	May 18	Community Services	Library
Big Tree Road Sidewalk	May 18	Public Works	Administration
Crime Center, Crime control, Community engagement	April 6, April 20, May 1, May 4	Sheriff	Sheriff
Crisis Services Transportation Plan	June 1	Community Services	Community Assistance
Emergency Medical Students/DSC	April 20	Public Protection	Emergency Medical Administration
ERAU Research Park	Spring	Aviation & Economic Resources	Economic Development
First Step Shelter	April 20, June 15	Community Services	Community Assistance
Halifax/Indian River Cleanup and International Coastal Cleanup	June 1	Growth & Resource Management	Environmental Management
Hope Place	May 4	Community Services	Community Assistance
nope riace	Way 4	Public Works	Engineering and Construction
Industrial Development Authority	May 1	Aviation & Economic Resources	Economic Development
Juvenile offenders, DJJ, GPS	June 1	Sheriff	Sheriff
Mary McLeod Bethune Park	May 18	Leadership	Leadership
Paratransit	May 18	Community Services	Votran
QTI - Quality Targeted Industry Tax Refund	April 20, May 4, May 18	Aviation & Economic Resources	Economic Development
Quarterly Economic Development Report	May 4, May 5	Aviation & Economic Resources	Economic Development
Rachel Robinson Play Yard, City Island Library	May 4	Community Services	Parks, Recreation and Culture
Savannah software	June 1	Community Services	Library
Smyrna Dunes Park	May 26	Public Works	Coastal
Thoroughfare road impact fee credits	June 15	Leadership	Leadership
Triple Crown Roadeo	April 28, April 29	Community Services	Votran
Water Quality Plan	May 4	Growth & Resource Management	Environmental Management
West Volusia Homeless Shelter/Day Center	May 4, May 18	Community Services	Community Assistance

Dynamic Master Plan – Updates & Modifications July 6, 2017

A total of 16 departments/divisions had updates to their work matrices during the second quarter of 2017 (April through June). Revisions are indicated both in the body of the matrix and the page footer. Within the matrix, the modified entry is unshaded (white) and is notated in red font as to the type of modification: [NEW] — an entry that did not appear on any prior work matrix; [UPDATE] — entry has occurred in a prior year or not a new endeavor within the scope of work. Page footers indicate whether a matrix have been revised with an updated date in red font. These pages replace existing pages for the department/division.

• 15 matrices were updated due to County Council action. In all instances, the change reflects achievement of an action step/strategy to reach goals and objectives.

Department	Division	Council meeting (Agenda Item #)
Aviation & Economic Resources	Airport	June 15 (6, 7)
Aviation & Economic Resources	Economic Development	April 20 (1C), May 4 (1A, 6), May18 (1B)
Community Services	Administration	June 1 (1G)
Community Services	Community Assistance	April 20 (5), May 4 (9, 10), May 18 (1G),
		June 15 (11)
Community Services	Library Services	May 18 (1L), June 1 (1L)
Community Services	Parks, Recreation & Culture	May 4 (1G)
Community Services	Votran	May 18 (1M)
Growth Resource & Management	Environmental	May 4 (8), June 1 (1T)
Growth Resource & Management	Planning and Development	June 15 (1P, 6, 8)
Leadership	==	June 15 (9)
Public Protection	Emergency Medical Admin	April 20 (1Q)
Public Works	Administration	May 18 (12A)
Public Works	Engineering & Construction	May 4 (1Q)
Public Works	Traffic Engineering	May 18 (1Y)
Sheriff's Office		April 6 (1CC), April 20 (1BB), May 4 (1U), June 1 (1GG, 1HH)

 5 departments/divisions recorded an interim achievement of an ongoing action step that was part of their regular work plan, and which did not involve action by the County Council.

Department	Division/Achievement
Aviation & Economic Resources	Economic Resources
Industrial Development Authorit research park payment to ERAU	y approved a resolution with Thompson Pump; disbursed first
Community Services	Votran
Hosted 2017 Triple Crown Road	eo
Leadership	
Mary McLeod Bethune Park int	erpretive panels installation
Public Works	Coastal
Completed construction of fishir	ng pier at Smyrna Dunes Park
Sheriff's Office	
Engaged the community through	gh multiple "Coffee with a Cop" listening sessions, two town halls,

participation in charitable/community events; executed multiple crime reduction and accountability-

based policing strategies, ensured human resource processes reflected community diversity



2 divisions revised their work matrices by adding new action steps/strategies.

Department	Division	Revision
Leadership		Added 1 new action step
Public Protection	Emergency Medical Admin	Added 1 new action step

The 15 updates related to Council's actions are:

1. Aviation & Economic Resources - Airport

Action Step Achieved: Rezoned airport property – Amended zoning code in the Airport Property (AP) classification to include aeronautics, aerospace, and airport operations as permitted uses.

Incremental Achievement of an Ongoing Action Step: Airport south properties - Amended the comprehensive plan future land use map for the south properties to restrict use from non-aeronautical purposes.

2. Aviation & Economic Resources - Economic Development

Incremental Achievement of an Ongoing Action Step: Financial support for business expansion/retention - Staff assisted and the County Council approved local financial support for business expansion projects by local companies using the QTI Tax Refund program, including: 3DMaterials Technologies proposing 30 new jobs in Daytona Beach at a new manufacturing/headquarters facility, Jet Manufacturing and Design proposing 17 new jobs in DeLand, and TeleTech Healthcare Solutions proposing 60 new jobs in Daytona Beach.

3. Community Services -Administration

Action Step Achieved: Crisis Services Transportation Plan - The county partnered with Stewart-Marchman-Act Behavioral Health Services and Halifax Health Medical Center to develop a transportation plan to organize a centralized system for acute care services for citizens.

4. Community Services - Community Assistance

Incremental Achievement of an Ongoing Action Step: Hope Place – The county agreed to provide additional capital funds to complete building 10 and install a fire sprinkler in the cafeteria, and to provide matching funds for operating costs for one year. DeLand homeless center - The county agreed to provide \$125,000 for operating costs for one year, and using grant funds to acquire and renovate property adjacent to the Neighborhood Center for the West Volusia Homeless Shelter/Day Center. First Step Shelter – The county agreed to provide capital funds for construction of a 24-hour, come-as-you are homeless shelter located in the City of Daytona Beach and operating funds for five years.

Community Services – Library Services

Action Steps Ongoing: Big Read – Received a NEA grant for to encourage reading using the book, *True Grit*; begin planning for 2018 programs. Customer Service – Contracted for software that will provide real-time information from library patrons about services and programs to assist with future planning and meet customer demand.

6. Community Services - Parks, Recreation and Culture

Incremental Achievement of an Ongoing Action Step: Library play yard – Council awarded contract for purchase and installation of playground equipment at Rachel Robinson Play Yard at Daytona Beach Regional Library on City Island.

7. Community Services – Votran

Action Step Achieved: Paratransit vehicles – Approval to purchase fourteen 23-foot paratransit vehicles, which is a fleet expansion and also allows replacement of vehicles that have met their useful life.



8. Growth & Resource Management - Environmental Management

Incremental Achievement of an Ongoing Action Step: Grant funding for programs - Obtained a \$5,000 grant funding from the Florida Inland Navigation District (FIND) to fund the annual Halifax/Indian River Cleanup and International Coastal Cleanup. Water quality initiatives — Updated the county's Water Quality Plan.

9. Growth & Resource Management - Planning and Development

Action Step Achieved: Surplus lands – Council adopted a resolution to declare 28 parcels as surplus and allow for the disposal or sale of the lands from county inventory.

Incremental Achievement of an Ongoing Action Step: Airport - Amended zoning code in the Airport Property (AP) classification to include aeronautics, aerospace, and airport operations as permitted uses.

Comprehensive Plan updates – Council adopted the five-year capital improvements plan/capital improvements element of the comprehensive plan for class A concurrency monitored public facilities.

10. Leadership

Incremental Achievement of an Ongoing Action Step: Thoroughfare road impact fee credits - Modified the policy for exemption standards to permit transfer of credits between impact fee zones.

11. Public Protection - Emergency Medical Administration

Incremental Achievement of an Ongoing Action Step: Emergency medical technician and paramedic training - Extension of agreement with Daytona State College to facilitate education of emergency medical services students (EMTs and paramedics).

12. Public Works - Administration

Action Step Achieved: Big Tree road sidewalk - Agreement with the City of South Daytona to fund \$50,000 towards construction of the pathway.

13. Public Works – Engineering and Construction

Incremental Achievement of an Ongoing Action Step: Hope Place library – Approval for contract with Saboungi Construction for construction management and general contracting services for the library facility.

14. Public Works - Traffic Engineering

Incremental Achievement of an Ongoing Action Step: Amelia Avenue, DeLand sidewalk - The joint project agreement with the City of DeLand was approved in May; the Rectangular Rapid Flash Beacons (RRFBs) have arrived and were assembled in Holly Hill; awaiting concrete work completion and go ahead from the Road and Bridge Division before RRFB installation.

15. Sheriff's Office

Incremental Achievement of an Ongoing Action Step: Grant funding for programs - Grant from the U.S. Marshal's Service to assist in identifying/apprehending sex offenders/predators; Engage the community - Donated \$177,000 in forfeiture funds to community programs that address substance abuse and mental health education/treatment, crime prevention, safe neighborhoods and safe schools; Crime reduction - Approval of a contract with the Florida Department of Juvenile Justice for the VCSO to monitor juveniles and provide around-the-clock response; the contract will produce revenue of over \$56,000 annually to the county; De-escalate police-citizen encounters - Contracted with the Police Executive Research Forum (PERF) to conduct an independent review of the agency's use of force procedures, tactics, and training. Technology - Awarded contract for software for the Volusia County Crime Center, which will facilitate real-time crime and intelligence sharing for field personnel of the Sheriff's Office and all law enforcement agencies in the county and as a regional software solution.



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GOALS	Promote services t	e health o meet i	needs of	nities by, provide citizens, and nvironment.	Strong job gr	nomic & Vita economic rowth, inde	lity c health ustry ba	tied to	Fost	ioverr er partri liver exc service	men ership ception	t s to
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OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
	ACTI	TOTAL CO.	100	ACHIEV	ED			0,7	ш	_		2
Fuel farm - Updated fuel system controls to improve fuel monitoring, tracking capabilities, and real-time usage reporting					x		x	x	х	x	x	×
Rezoned airport property - Amended zoning code in the Airport Property (AP) classification on June 15, 2017 to include aeronautics, aerospace, and airport operations as permitted uses, to assist future economic development [NEW]					x						×	
2017 INCREMENTAL	ACHI	EVEN	IENTS	FOR O	NGO	ING A	CTIO	N ST	EPS			
Revenue stream - Maintain and diversify portfolio by leasing available properties and possibly redeveloping selected parcels				Ong	oing	Actio	n Ste	р				
Leases of airport properties/parcels: Sheltair lease of property extended additional five years, through 2041 (2/16/17); Daytona International Speedway temporary license for use of airport property for parking/public access during racing and concerts events (2/16/17)					x		×	×	×	x	x	X
Airport south properties - Continue to plan for the south properties adjacent to the new Beville Road entrance for future development				Ong	oing	Action	n Ste	p				
Amended the comprehensive plan future land use map for the south properties to restrict use from non-aeronautical purposes; established consistent land use and zoning requirements for the entire airport property, June 15, 2017 [UPDATE]	×				х		x	х	x		x	
	ACT	ON S	TEPS	ONGO	NG							
Terminal update - Continue to update to the interior and exterior of the passenger terminal initiated in 2016	x				X		×		X	X	×	×
Airport Master Plan - Complete the plan update	X				Х		×		Х	X	X	X
Air handler system - Continue facility maintenance	×	hil		Х	X		×		×	×	X	X
Aircraft Rescue and Firefighting Facility (ARFF) - Construct facility on Bellevue Avenue	х			X								

Page 1 of 2

GOALS	Promote services to	e health o meet i	needs of	nities ty, provide citizens, and ovironment.	Strong job gr	Vita veconomic owth, inde	lity c health ustry bai	tied to	Excellence in Government Foster partnerships to deliver exceptional services.				
OBJECTIVES	1.1	Enrich and preserve 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	itizens C	Safe, secure community through prevention, readiness, professional response	Community attracts and in retains businesses	2.2	Allocate limited No resources fairly and SO efficiently	2.4	Public/ private CD partnerships CD	High level customer Coservice	Leadership C.S.	Meet expectation for C	
				ONGOI		*		es S	-	-		2	
Taxiway Sierra Extension - Extend Taxiway Sierra into Embry Riddle Aeronautical University Research Park	ACTI		TEFS.	ONGOI	×		×		X	X	×	X	
Public restrooms upgrade - Continue initiative until all restrooms are renovated	X			The	Х				X	X	X	X	
Parking improvements - Pavement renovation of all airport parking, new LED exterior parking lot lighting, new wayfinding signage and ticketing canopies					×				x	×	x	×	
Terminal roof rehabilitation - Last phase of project will provide newly refreshed (painted) structural steel canopy, enhancing the look and image of the terminal					×				×	X	x	×	
Taxiway November/Alpha - Complete the rehabilitation project				X			X					X	
Rental car facility - Design and construct consolidated facility to improve customer service	×				X				x	X	x	X	
Electrical upgrades - Projects include replacing existing interior and exterior lighting with LED and automatic setback controls that reduce the airport's energy footprint. Airside and landside projects are focused on reducing the airport's carbon footprint and energy consumption.	×			×			×	x	×		x	×	
Air service capacity - Increase capacity					Х	CM	X	Х	X	X	X	X	
Airport passenger traffic - Increase annual counts					X		X	X	X	X	X	×	
Non-stop and international routes - Seek additional destinations as demand dictates					x		x	х	x	X	x	×	
Airport amenities - Increase for customer service					X				×	X	X	×	
Customer catchment area - Increase through expanded marketing and advertising campaigns				100 Fi	х			х	X	X	х	×	
Air service incentive program - Implement the incentive program					X		X	X	X	X	X	×	
Carrier partnerships - Continue to nurture long-term community/airport partnership with JetBlue, Delta, and American Airlines					x		x	x	х	x	x	×	

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GOALS	Promot services i	e health to meet i	needs of	ty, provide citizens, and nvironment.	Strong job gr	vita Vita economic owth, inde	lity c health ustry ba	tied to	Excellence in Government Foster partnerships to deliver exceptional services.					
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve 1 natural and built 2 resources	Broad range of services τ for well-being of citizens ω	Safe, secure community through prevention, readiness, professional response	Community attracts and Notes in retains businesses	Develop/ retain workforce natched to varying job opportunities	Allocate limited resources No fairly and efficiently	Services and decisions Nate financially sustainable	Public/ private C partnerships L	High level customer & Service &	Ceadership .C	Meet expectation for α quality		
2017 INCREMENTAL	ACHI	EVEN	MENTS	FOR O	NGO	ING A	СТІО	N ST	EPS					
Financial support for business expansion/recruitment - Provide local support for activities in coordination with the goals and objectives to further the county's economic development plan				Ong	going	Action	Step)						
Business expansion/retention - Staff assisted and the County Council approved local financial support for business expansion projects by local companies, including: B. Braun proposing 30 new jobs in Daytona Beach at a new distribution center/warehouse; Security First Managers proposing 165 new jobs in TBD location; Boston Whaler proposing 125 new jobs in Edgewater (January-March 2017)					x		x		x	x	x			
Business expansion/retention - Staff assisted and the County Council approved local financial support for business expansion projects by local and out-of-state companies, including: 3DMaterial Technologies proposing 30 new jobs in Daytona Beach at a new manufacturing/headquarters facility; Jet Machining and Design proposing 17 new jobs at a new manufacturing/national headquarters in DeLand; TeleTech Healthcare Solutions proposing 60 new jobs in Daytona Beach (April-June 2017)					×		x		×	×	×			
Industrial Development Authority (IDA) - Facilitate IDA membership and support their activities				Ong	going	Action	Step)						
The IDA reviewed and approved resolution 17-01 and a memorandum of agreement for Thompson Pump on May 1, 2017 [NEW]					x			x	x	x	х	x		
Data and research - Continue to provide to business community				Ong	going	Action	Step)						
Presented 1st Quarter 2017 economic data to Council on May 4, 2017 and to the business community on May 5, 2017 [UPDATE]					x			x	х	х		x		

GOALS	Promote services t	e health o meet i	needs of d	Safe, secure community through prevention, readiness, 1.4 1.4 professional response	Strong job gr	Develop/ retain workforce matched to varying job matched to varying job opportunities	lity c health ustry ba	tied to	Foste	High level customer service 3.2	men ership ception	t s to
	frastruc	nrich ar	road rai	Safe, hrough prof	ommun	Develo	llocate	Service	Public/	High le		Meet e
2017 INCREMENTAL	The second second	Tanana and	San			ING A		N ST	EPS			W
ERAU research park - Continue to contribute to the development and success of the ERAU research park as a catalyst for business incubation and growth of high tech firms in the local economy				Ong	going	Action	n Step		TAIDA TAIDA TAIDA			
County disbursed first payment of \$1.5 million to ERAU per the agreement approved by Council in December 2016 [UPDATE]					x	×			×			
	ACT	ON S	TEPS	ONGOI	NG							
Airport south properties - Continue to plan for airport property development adjacent to the new Beville Road entrance for future development	X				×		×	×	×		×	
Space Florida - Support initiatives of program	×				×	X	×		×		X	
Transportation - Support initiatives, including TPO, ISB Coalition, TCC, DRC, ITSS	×						×				×	
Funding and support - Continue seeking opportunities with legislative and executive branches for projects	x	×			x		x	x	×	×	×	×
Comprehensive economic development - Promote and implement Council's goals for economic development; support the community-wide effort in recruitment and expansion of employment opportunities and business retention, while fostering positive local intergovernmental partnering					×	×			×	×	x	×
Community Redevelopment Areas (CRA) Facilitate County Council actions related to existing CRAs or new requests, prepare annual financial summaries and compile annual CRA reports, maintain currency of CRA documents located on the county's Budget and Administrative Services web page					x			x	×		×	×

GOALS	Promote services to	e health o meet	needs of	inities ty, provide citizens, and nvironment.	Strong job gr	nomic & Vita economic rowth, inde	lity c health ustry ba	tied to	Government					
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce Natched to varying job Opportunities	Allocate limited resources No fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	C.S. C.S. C.S. C.S. C.S. C.S. C.S. C.S.	Meet expectation for quality 6		
MIN'S MARKET	ACT	ON S	TEPS	ONGOI	NG					J.				
Business incubator - Actively manage project funding agreement and the relationship with the University of Central Florida business incubator program (current expiration in September 2017), facilitate incubator advisory board membership, and support incubator activities					×	×	×	×	×		×			
Business property matrix - Create a list of parcels countywide that are, or could be, zoned for industrial development and to improve product development					x		×	×	X	X	x	x		
CEO Business Alliance - Support initiative to advance current condition of land for large, single-owner parcels for the purpose of increasing site development potential					×		×	×	X	X	x	x		
Cultivate relationships - Foster trust- based business relationships with existing large-sized employers, as well as small- and medium-sized firms focused on growth, to increase profitability and identify expansion that will lead to new job creation					X		×	x	×	x	×	×		
Targeted industry growth - Assist manufacturing and other higher wage firms with growth potential, in targeted industries such as aviation and aerospace, clean tech, life sciences, infotech, homeland security/defense, financial/professional services and emerging technologies					x	x			x	×	x	x		
Community partnerships - Partner with other stakeholders in economic development ecosystem, such as local cities, chambers, universities, small business development center at Daytona State College, Score87, and CareerSource Flagler/Volusia					×			x	x	×	x	x		
Education/executive partnerships - Maintain strategic partner relations with ERAU, UCF incubator program, Team Volusia, CEO Business Alliance, Florida High Tech Corridor Council					x	х	x	x	×		×	×		

GOALS	Promot services t	e health o meet	needs of	ty, provide citizens, and nvironment.	Strong job gr	Nomic & Vita economic owth, inde	lity c health ustry ba	tied to	Government to Foster partnerships				
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural 1 and built resources N	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and in retains businesses	Develop/ retain workforce Natched to varying job Nopportunities	Allocate limited resources No fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	C. Ceadership	Meet expectation for quality &	
West Miles of the	ACT	ON S	TEPS	ONGOI	NG							Time.	
ERAU and B-1 buildings - Complete vacating the B-1 buildings at the corner of Clyde Morris Boulevard and Bellevue Road for final turnover to Embry-Riddle Aeronautical University for their research park					x	×			×				

GOALS		Thriving Communities Economic & Financial Vitality Promote health and safety, provide Strong economic health tied to							Excellence in Government Foster partnerships to					
	services to meet needs of citizens, and practice stewardship of environment.					job growth, industry balance, and financial soundness.				deliver exceptional services.				
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4		
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality		
	ACT	ION	STEPS	S ACHIE	VED									
Crisis Services Transportation Plan - County partnered with Stewart-Marchman- Act Behavioral Health Services and Halifax Health Medical Center to develop a transportation plan to organize a centralized system for acute care services for citizens, as required by 2016 state legislation; Council approved the plan on June 1, 2017 [NEW]			×	x					x					

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GOALS	Promoti services t	e health o meet i	needs of d	nities y, provide itizens, and vironment.	Strong job gr	Vita economi owth, inde	lity c health ustry bai	tied to	Fos	Gover deter part	nmer	nt os to		
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OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-	Safe, secure community through prevention, readiness, professional response	Community attracts and retains No businesses	Develop/ retain workforce in matched to varying job in opportunities	Allocate limited resources fairly ion and efficiently	Services and decisions are infinancially sustainable b	Public/ private partnerships	High level customer service	လ လ	Meet expectation for quality		
2017 INCREMENTA	L ACH	IIEVE	MENT	SFOR	ONG	DING A	ACTIO	ON S	TEPS	3				
Hope Place - In FY 2016 the county agreed to provide \$3,500,000 in capital for Hope Place, operated by Halifax Urban Ministries, which will provide temporary and transitional housing for homeless unaccompanied youths under the age of 26 years and families with children and youth; monitor the progress and status of the facility to assure the county's investment.	Ongoing Action Step													
County agreed to provide up to \$400,000 for one year for operating costs to Hope Place, to be reviewed annually, and another \$327,000 to finish building 10 and for a fire sprinkler system installation in the cafeteria, approved by Council on May 4, 2017 [UPDATE]	ond X X X X													
DeLand homeless center - The county agreed to provide infrastructure support in the amount of \$1,130,000 to the City of DeLand, which is partnering with the Neighborhood Center, to increase their shelter capacity and services for the homeless on the west side of the county, approved by Council on January 19, 2017				Ong	going	Actio	n Ste	эp						
County agreed to provide \$125,000 for one year for operating costs, which will be reviewed annually, for the West Volusia Homeless Shelter/Day Center on May 4, 2017 [UPDATE]	х	x	x						x	x				
County and the City of DeLand entered into an Interlocal Infrastructure Grant Agreement using \$230,000 in funds from the federal Home Investment Partnerships Program (HOME) to acquire and renovate property adjacent to the Neighborhood Center for the West Volusia Homeless Shelter/Day Center, approved by Council on May 18, 2017 [UPDATE]	×	x	X						×	x				
First Step Shelter - Council directed staff to work the City of Daytona Beach on the 24-hour, come-as-you-are homeless center on April 20, 2017 [NEW].	aff													

Community Assistance

						-		***			VIC	- 7
GOALS	Promote services t	e health o meet i	needs of d	nities y, provide itizens, and vironment.	Strong job gr	Vita economic owth, inde	lity c health ustry bai	tied to	Fos	Gover ter part eliver ex	ence i nmen nership ception ices.	nt os to
OBJECTIVES 2017 INCREMENTA	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for L	Safe, secure community Chrough prevention, readiness, p. professional response	Community attracts and retains D B businesses	Develop/ retain workforce Matched to varying job Opportunities	Allocate limited resources of fairly and efficiently	Services and decisions are confinancially sustainable by	Public/ private partnerships .C.	High level customer service S	C. C	Meet expectation for quality 6
Interlocal agreement between Volusia County and the City of Daytona Beach approved by Council on June 15, 2017. The county's support includes \$2,500,000 for shelter construction; \$400,000 annually for five consecutive years, matched to the contributions by the city; the shelter will be on the city's land, with annexation of property into the city; if the facility is abandoned (per the definition in the agreement), the city shall return all capital funds received from the county. [NEW]	x	×	x						X	X		
	ACT	TION	STEP	S ONGO	ING	20						
Camp scholarships - Provide summer camp scholarships for low-income children			X						X	X		X
First-time homebuyers - Enable purchase of an affordable home using state funds through the SHIP program			x					x	X	×		X
Tenant-Based Rental Assistance - Program provides up to one year of rental assistance to eligible low-income families				X				x	X	X		X
Fair housing - Promote awareness in the community				X					X			
Family Self Sufficiency - Continue to provide the program to eligible families, pending grant availability			x			X			x	X		
Utility assistance - Provide heating/cooling assistance to eligible families, pending grant availability			x				x		x	×		
Energy efficiency - Promote rehabilitation standards for owner-occupied housing relative to HVAC systems, improved insulation, and installation of low-E high performance windows	x		×							x		x
Emergency assistance to prevent homelessness - Provide rental, mortgage, and utility assistance to eligible households			x				×		х	x		

								J	9 in 12			
GOALS	Promote services t	e health	needs of d	nities by, provide citizens, and ovironment.	Strong job gr	Nomic & Vita Vita economic rowth, inde	lity c health ustry ba	tied to	Fos	Gover ster part eliver ex serv	nmer	nt os to
OBJECTIVES	al al			Community attracts and	Develop/ retain workforce natched to varying job opportunities	Allocate limited resources No fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	Leadership C.	Meet expectation for quality 6	
					ING							
Medical assistance - Provide dental and prescription referrals to eligible individuals with no health insurance			х				×		×	X		
Transportation assistance - Provide bus tokens or gas cards for medical appointments to eligible individuals			x				X		X	X		
Indigent burials/cremation - Provide for unclaimed and indigent individuals			X				X		X	X		
Housing Choice Voucher Program - Update the administrative plan for the program that sets policy to assist in ensuring compliance with federal laws, regulations and notices to clarify federal requirements and to ensure consistency in program operation	x											

GOALS	Promote services t	e health o meet i			Strong job gr	nomic & Vita economi rowth, inde	lity c health ustry ba	tied to	Fos	Gover ter part eliver ex	ence i enmen enership eception ices.	nt os to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen cexperience	Enrich and preserve natural and 1 built resources N	Broad range of services for well.	Safe, secure community through prevention, readiness, professional response	Community attracts and retains N businesses L	Develop/ retain workforce Compact to varying job Copportunities	Allocate limited resources fairly is and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service S	Leadership C.	Meet expectation for quality .2
	AC	ION	SIEPS	ACHIE	VED	7110				-		-
Big Read - Coordinated the 2017 Big Read grant from the National Endowment for the Arts about the book, <i>The Great Gatsby</i> , encouraging reading by a diverse audience through book discussions, author talks, theatrical events, music programs, and an art exhibit, January 2-February 21									×	×		X
	AC	TION	STEP:	S ONGO	ING							
Self-check-out/check-in - Continue implementation of self check-out/check-in systems in high-use libraries							X	×		X		
Economic development - Continue to actively contribute to the county's economic development effort						x						
STEAM programs - Continue partnership with Embry-Riddle Aeronautical University and Friends of the Daytona Beach Regional Library in STEAM (science, technology, engineering, arts and math) fields			×			x			×	×		
Early literacy - Continue to develop and implement a family and early literacy program through the "1,000 Books before Kindergarten" initiative, helping families get their pre-school children school ready			×							x		
Summer reading program - Continue to engage school-age children during the summer school break through coordinated summer reading program in all library branches			×						x	x		×
Electronic books - Continue increasing access to electronic resources, including downloadable books, music, periodicals, and online tutoring services						х				x		×
Digital divide - Continue work to close "digital divide" in community by ensuring residents have access to computers, training classes, and online learning resources						×				x		x

							AR POPOTOTOR	West Consultation	S11 42 34		TO ATTACK THE COMME	CILL PROPER
GOALS	Promote services t	e health to meet	needs of	nities ty, provide citizens, and ovironment.	Strong job gr	vita veconomi owth, inde	lity c health ustry ba	tied to	Fos	Gover ter par eliver ex	ence nmer tnership kception ices.	nt os to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for Lewell-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce Natched to varying job Nopportunities	Allocate limited resources No fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership &	Meet expectation for quality 6
	AC	TION	STEP	s ongo	ING							
Traveling bike cruiser - Continue a traveling bike, pedaled by an employee, stocked with books and DVDs for checkout to engage public with creativity, technology, discovery in today's libraries			×							×		×
Hope Place library - Offer library services and space at Hope Place			х						X			
Children's play yard - Plan for future opening of the Rachel Robinson Play Yard at Daytona Beach Regional Library on City Island, per Council action on December 15, 2016			×						X	×		
Big Read - Coordinate 2018 Big Read grant from the National Endowment for the Arts to encourage reading the book, <i>True Grit</i> , by a diverse audience, Council approved acceptance of the award on May 18, 2017 [NEW]									×	×		x
Customer Service - Contracted for library software (SaaS, known as "Savannah") that will provide real-time information from library patrons about services and programs, which will enable goal setting and future planning to meet customer demand; approved by Council on June 1, 2017 [NEW]			×				x			×		x

GOALS	Promote services t	e health o meet i	needs of	nities by, provide citizens, and avironment.	Strong job gr	vita vita economi owth, ind	lity c health ustry ba	tied to	Fos	Gover ster part eliver ex	ence i rnmen tnership kception ices.	s to		
	tory 1.1	atural 7.	1.3 su	nity 1.4	2.1 pue	2.2 gop	2.3	is are No ble h	3.1 sdiys	3.2	3.3	3. 4 Allani		
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality		
2017 INCREMENTA	L ACH	IIEVE	MENT	S FOR (ONGO	DING /	ACTIO	ON S	TEPS	3				
Half marathon - Continue to hold Daytona Beach Half Marathon	Ongoing Action Step													
Partnered with other county divisions and the Daytona International Speedway to hold Daytona Beach Half Marathon on February 5, 2017, with 2,984 registered runners in four events (half marathon, half marathon relay, 5K, and Speedway Challenge)			x		×		x	×	x	x	×	x		
Library play yard - Install and maintain Rachel Robinson Play Yard at Daytona Beach Regional Library on City Island, per Council action on December 15, 2016	Ongoing Action Step													
Council awarded contract for purchase and installation of playground equipment, surfacing, and related services for the children's play yard on May 4, 2017 [UPDATE]			x						x					
	AC	TION	STEP	s ongo	ING	Jan Th		18						
ECHO program - Ensure accountability and transparency in ECHO grant funding process	x					X	х	x		x	x	X		
Online registration - Implement online program registration, permitting, reservation, and scheduling to enhance customer convenience and decrease staff time			x				x			x	x	x		
River-to-Sea Trail - Build 82.2 miles of trails associated with the St. Johns River-to-Sea Loop	x	x	х		x				x	x	x	X		
Fees - Adjust recreation fees, pavilion rentals, Strickland Range fees, and ball field rentals as needed	19		х				х	x		x	х	х		
Educational materials - Continuously develop and improve a countywide program for interpretive educational panels, maps and kiosks at county parks and trails	х		×		х					x	x	x		

GOALS	Promote services t	e health o meet i	needs of	nities by, provide citizens, and ovironment.	Strong job gr	vita veconomic owth, inde	lity c health ustry ba	tied to	Fos	Gover ster part eliver ex serv	nmer Inershij	nt os to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve 1 natural and built resources 12	Broad range of services to well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and No. 10 retains businesses	Develop/ retain workforce N matched to varying job N opportunities	Allocate limited resources Ν fairly and efficiently ω	Services and decisions are N financially sustainable h	Public/ private C partnerships L	High level customer co	Leadership & C	Meet expectation for coquality 5
	AC	ΓΙΟΝ	STEP	s ongo	ING					ž Ši		
DeBary Hall - Modify the HVAC system at DeBary Hall to minimize moisture build-up		×					X			X		X
Doris Leeper Spruce Creek Preserve - Create a visual vista overlooking the Halifax River at the Doris Leeper Spruce Creek Preserve Divito property		×	X		×				x	x	x	x
Shell Harbor Park - Develop the park		Х	Х		Х		X			Х	X	Х
Lemon Bluff Park - Develop the park		X	Х		X		X			X	X	Х
Blue Lake - Improve the boat ramp		Х	Х		X		Х			X		Х
Osteen trailhead - Add ADA restroom at trailhead		X	X		X		X			x		x
Cypress Lake Park - Improve the boat ramp and add a fishing dock		X	Х		X		X			X		X
Trails app - Revise and improve the mobile app			X		X		X			x		X
Hope Place recreation yard - Install and maintain neighborhood recreation area for residents of Hope Place and in the surrounding neighborhood			x						×			

							VIIIVI					
GOALS	Promote services to	e health o meet i	needs of d	nities y, provide citizens, and vironment.	Strong job gr	vita economic owth, inde	lity c health ustry ba	tied to	Fos	Gover ter part eliver ex	ence i	it is to
	practice	steward	snip or en	vironment.	and	nnanciai	sounan	ess.		serv	ices.	_
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
	ACT	ION	STEPS	ACHIE	VED	211/	<i>T</i>					
2017 Triple Crown Roadeo - Hosted the roadeo; a combination of Paratransit Roadeo, Fixed Route Roadeo, and Mechanics Competition, on April 28 and April 29 [UPDATE]						х			x		x	
Paratransit vehicles - Council approved purchase of fourteen 23-foot paratransit vehicles, which is a fleet expansion and also allows replacement of vehicles that have met their useful life; a federal grant from the Federal Transit Administration covers 100% cost of each vehicles, May 18, 2017 [NEW]		×	×				×			x	×	×
	ACT	ION	STEP	SONGO	ING	YES	W.Es		Wh	To the		OP 3
Fuel conservation - Continue to evaluate vehicles, alternate fuel options, and routes for efficiencies		X	X				X	х		Х	X	×
Bus pad renovation - Complete renovations so all bus stop pads are ADA compliant	x		x				X			X	x	×
Hybrid-diesel buses - Continue phase-in; federal grant covers 100% cost of each bus		X	x				X			х	x	X
Bus service to DeBary SunRail - Continue partnership between Votran/FDOT for feeder bus routes from DeLand and Deltona to DeBary SunRail station; state funding for feeder bus service will be provided for first seven years of SunRail operation	X		x			x	x		x	x		×
Mobile app and text messaging - Ongoing promotion of technology improvements such as "My Stop Mobile" mobile app and the "Vo to Go" text messaging program			×							x	x	x
Information for seniors - Continue community conversation via monthly articles about how Votran bus services can help aging individuals reclaim their independence			×			х				x	x	X

						00.	•					
GOALS	Promote services t	e health o meet i	needs of d	nities ty, provide citizens, and avironment.	Strong job gr	vita veconomi owth, inde	lity c health ustry ba	tied to	Fos	Gover ter part eliver ex	ence nmer tnership kception rices.	nt os to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural 1 and built resources 0	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and certains businesses	Develop/ retain workforce Natched to varying job No opportunities	Allocate limited resources in fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	ယ ယ	Meet expectation for quality 5
	ACT	ΓΙΟΝ	STEP	s ongo	ING			W.				A S
Route evaluation - Continue to evaluate for efficiency and potential service improvements on most utilized routes			x					x	×	×		Х
Transit Technician certification - Implement the certified transit technician program with FDOT, CUTR and Daytona State College			x			x			x			
Van pool/vRide - Promote the Votran van pool program through contractual partnership with vRide	x		×						X	X		
Volusia Transit Connector Study - Continue to use information and process from the Florida Department of Transportation study presented to the County Council on September 22, 2016 for planning and implementation of future transit routes, stations, and sites	×		x		x		x	×	×	x	×	
Votran Transit Development Plan - Continue to use information from the plan that was adopted by Council on October 20, 2016 for the next ten years to help prioritize transit service improvements	x		x		x			x		x		×

	GROWTH & RESOURCE MANAGER												
	Thr	iving (Commu	nities	Ecor	omic 8 Vita		ncial	200		nne		
GOALS	services t	o meet i		r, provide itizens, and vironment.	job gr	economic owth, indu financial	istry bal	lance,			nership ception ices.		
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4	
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality	
2017 INCREMENTAL	ACHII	EVEN	N STE	EPS	W N								
Grant funding for programs - Seek and obtain funding for environmental and marine programs	Ongoing Action Step												
Obtained a \$20,000 grant from the St. Johns River Water Management District (SJRWMD) to sample the Mosquito Lagoon for water quality. This is a multi- year grant that will total nearly \$60,000; approved by Council on March 2, 2017		x					×						
Obtained \$5,000 grant funding from the Florida Inland Navigation District (FIND) to fund the annual St. Johns River Cleanup, approved by Council on March 16, 2017		х					x						
Obtained \$5,000 grant funding from the Florida Inland Navigation District (FIND) to fund the annual Halifax/Indian River Cleanup and International Coastal Cleanup, approved by Council on June 1, 2017 [UPDATE]		x					x						
Water quality initiatives - Monitor, preserve, and improve water quality				Ong	oing /	Action	Step						
Updated the county's Water Quality Plan, which was endorsed by Council on May 4, 2017 [UPDATE]		х									×		
	ACTI	ON S	TEPS	ONGOI	NG		N. All	X III	T		10	7/1	
Marine Science Center - Execute the MSC's five-year plan and expand the facility accordingly	Х	X	х		X	х	×	x	х	X	х	X	
Marine Science Center - Continue marine, bird, and protected animal rehabilitation and educational programs	х	х	х		×	X	х	х	x	×	x	X	

GOALS	Thr	iving (Commu	nities	Ecor	nomic 8 Vita		ncial			nce	
GOALS	services t	o meet r	needs of c	y, provide itizens, and ivironment.	job gr	economic owth, indu	istry bai	lance,			nership ception ices.	
	1,1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
	ACTI	ON S	TEPS	ONGOI	I G			ME				
Lyonia Environmental Center (LEC) - Operate the LEC, including offering educational programs supported by public and private partnerships, and engaging volunteers in programming and funding activities		x	X				×		×		×	×
Educational programs - Provide educational opportunities about water and conservation lands for county residents and visitors		x							x		×	
Waterway debris removal - Remove debris from county's waterways		x	X						X			
Control pollution - Provide protection from pollution	X	Х										X
Environmental protection standards - Implement and enforce the county's minimum standards for protecting the environment	х	х								NAME OF		X
Sustainability Action Plan and Green Volusia program - Achieve resource sustainability and conservation in accord with county adopted plans/programs		x			Х		X		X			
Volusia Forever - Implement the Volusia Forever program for land conservation		х	х								x	
Sea turtle habitat - Manage the Sea Turtle Habitat Conservation Plan (HCP) program		×										
Manatee protection - Implement phases I and II of the Manatee Protection Plan		х							х			
Marine life volunteers - Operate the county's Marine Mammal Stranding Team and the Manatee Watch volunteer programs		х										

	Thr	iving (Commu	nities	Eco	nomic 8 Vita		ncial	0.000		ence nme		
GOALS	services t	o meet i	needs of d	y, provide itizens, and vironment.	job gi	economi rowth, indi financial	ustry ba	lance,			nershij ceptio ices.		
	1.1 2	1.2	1.3	1.4 46	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4	
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality	
	ACTI	ON S	TEPS	ACHIEV	ED					N) III		
Surplus lands - Adopted Resolution to declare 28 parcels as surplus lands and allow for the disposal or sale of lands from county inventory, June 15, 2017 [NEW]							х	x			x		
2017 INCREMENTAL	AL ACHIEVEMENTS FOR ONGOING ACTION STEPS												
Airport - Process zoning and future land use amendments for Daytona Beach international Airport				Ongo	oing	Action	Step	o					
Amended zoning code in the Airport Property (AP) classification to include aeronautics, aerospace, and airport operations as permitted uses, to assist future economic development, approved by Council on June 15, 2017 [UPDATE]					x						x		
Comprehensive Plan updates - Continue to review and update the Comp Plan				Ong	oing	Action	Step)					
Council adopted Ordinance 2017-10 that updated the five-year capital improvements plan/capital improvements element of the comprehensive plan for class A concurrency monitored public facilities for FY 2016-17 through 2020-21, June 15, 2017. [UPDATE]								x			x	x	
	ACT	ON S	TEPS	ONGOI	NG	frie - A	A war	MAIL STATE					
Planning projects/initiatives - Review and implement ongoing planning initiatives to achieve the goals and directives set by Council	Х		х		×		X			х		X	
Zoning code updates - Continue to review and update the zoning code to increase efficiency and decrease regulatory burden	x				×		×		X	x	x	X	
Land development code - Continue to update the land development code (LDC) to increase efficiency and decrease regulatory burden	х				×					x	x		

Page 1 of 2

GOALS	Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment. Strong economic health tied job growth, industry balance and financial soundness.									over	nme inershi	nt ps to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well.	Safe, secure community through prevention, readiness, professional response	Community attracts and retains C businesses L	Develop/ retain workforce Natched to varying job Copportunities	Allocate limited resources fairly ιδ and efficiently ω	Services and decisions are in financially sustainable	Public/ private partnerships	High level customer service	Leadership	Weet expectation for quality
Smart Growth updates - Seek direction from Council regarding the Smart Growth Committee recommendations for incremental code updates	X	ON S	X	ONGOI	NG					×	x	Х
Volusia Transit Connector Study - Align and use information from the Florida Department of Transportation study presented to the County Council on September 22, 2016 to develop policies to foster transit-oriented development that are consistent with the comprehensive plan and the sustainability plan.	x	×			X		x	x	×	×	x	

GOALS	Promote services	health to mee practice	communication of the safety and safety the needs of stewards conment.	y, provide f citizens,	Fi Strong job gr	Econoni inancia economi rowth, indi financial	Vitali c health ustry ba	ity tied to lance,	Fos	Sover der part eliver ex servi	nmen nership ception	t s to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- τ being of citizens ω	Safe, secure community through prevention, readiness, professional response	Community attracts and retains is businesses	Develop/ retain workforce N matched to varying job N opportunities	Allocate limited resources fairly ω and efficiently ω	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	C. Ceadership	Meet expectation for quality &
	ACT	ION S	STEPS	ACHIE	VED							
Mary McLeod Bethune Park - Installation of two interpretive panels at park in recognition of, and explaining, the history of Bethune Beach, which gave African Americans a place of their own when most beaches in Florida were closed to them by segregation; panels unveiling and commemoration on May 18, 2017 [NEW]											x	x
2017 INCREMENTA	L ACH	IEVE	MENT	S FOR (ONG	DING A	ACTIO	ON ST	TEPS	3	110	
Thoroughfare road impact fee credits - Evaluate and modify county policy for impact fee credits as circumstances warrant [NEW]				Ong	going	Actio	n Ste	ep		li ka		
On June 15, 2017, Council approved modifying the policy for exemption standards to permit transfer of credits between impact fee zones, thereby allowing credits to be used at a faster rate and assisting development. [NEW]					х				x		x	

PUBLIC PROTECTION

GOALS	Promote services t	e health to meet i	needs of d	nities by, provide citizens, and evironment.	Strong job gr	nomic & Vita economi owth, inde financial	lity c health ustry ba	tied to	Fos	Sover fer part liver ex servi	nmen nership ception	t s to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well.	Safe, secure community through prevention, readiness, professional response	Community attracts and retains No businesses	Develop/ retain workforce Natched to varying job Nopportunities	Allocate limited resources fairly is and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality &
2017 INCREMENTA	AL ACHIEVEMENTS FOR ONGOING ACTION STEPS											
Emergency medical technician and paramedic training - County engages in partnerships to ensure trained and competent emergency medical service providers [NEW]				Ong	joing	Actio	n Ste	p				
Council approved extension of agreement with Daytona State College to facilitate education of emergency medical services students (EMTs and paramedics) on April 20, 2017 [NEW]				х					x		x	
	ACT	ION	STEPS	ONGO	ING		Par.	3/10		100	Te	
Internal medical inventory program - Refine the medical supply/medication inventory supply program used by three divisions within the Public Protection Department	х		×	x			x	x	x	×	×	X
External medical inventory program - Establish a medical supply/medication inventory supply program for outside agencies	х		x	x			×	x	х	х	x	x
Infection control program - Institute an infection control program for Public Protection Department	x		X	х		x				x		х

PUBLIC WORKS

GOALS	Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment. Financial Vitality Strong economic health tied to job growth, industry balance, and financial soundness. Foster particle services of the provide services to meet needs of citizens, and financial soundness.									ter part	nmer nership ception	nt os to
OBJECTIVES						Allocate limited resources fairly No and efficiently	Services and decisions are N financially sustainable P	Public/ private partnerships	High level customer service	Leadership .c	Meet expectation for quality 6	
	ACT	ION S	STEPS	ACHIE	VED							
Big Tree Road sidewalk - Agreement with the City of South Daytona to fund \$50,000 towards construction of the pathway, approved May 18, 2017 [NEW]	x								x			
	ACT	ION :	STEPS	ONGO	ING	THE DE			12			
Debris removal - Continue FEMA- approved debris removal plan, including pre-event contracts for cleanup, monitoring and debris removal			x	x								x

PUBLIC WORKS

GOALS	Promote services	health to mee practice	commu and safet t needs o stewards onment.	d ity tied to lance, ess.	Fos	Gover ter part	ence i nmen nership ceptior ices.	t s to					
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources N	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce Compacted to varying job Copportunities	Allocate limited resources in fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service	Leadership .c	Meet expectation for quality &	
2017 INCREMENT	ITAL ACHIVEMENTS FOR ONOING ACTION STEPS												
NSB boardwalk and fishing pier - Begin/complete construction of Smyrna Dunes Park boardwalk and fishing pier	Ongoing Action Step												
Completed construction of the riverside fishing pier at Smyrna Dunes Park, with the grand opening by Council on May 26, 2017 [UPDATE]	s, x x x												
	ACT	ION :	STEPS	ONGO	ING		1	ψ 1.0	T an			1	
Beach tolls - Monitor collections and adjust beach tolls as necessary	X		X					х		x	X	X	
Off-beach parking - Continue expansion of coastal off-beach parking, including Hiles Avenue in New Smyrna Beach and Westin on North Atlantic Avenue in Daytona Beach	x	x	x				x	x		×		x	
Marine/boating industry - Develop and recruit marine and boating industry for economic development					х	x		x	x		х		
Dune walkways - Continue renovation and repairs to upgrade and rebuild county's public beach access dune walkways	х	×	X		X	x	×	×		х		х	
Off-beach parking - Engineer and design six beachside properties for 600 off-beach parking spaces		x	X		X	x	×	х		×	x	×	

						_				O V V		
GOALS	Promote services	health to mee practice	The state of the s	y, provide f citizens,	Fi Strong job gr	Economi nancia economi owth, indu	l Vitali c health ustry ba	ty tied to lance,	Fos	Gover ter part	ence i nmen nership ception ices.	t s to
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership 5	Meet expectation for quality
2017 INCREMENTA	L ACH	IEVE	MENT	S FOR	ONG	DING /	ACTIO	ON S	TEPS	3		
Hope Place library - Oversee and coordinate renovation/construction of the library facility/space at Hope Place				Ong	going	Actio	n Ste	ер				
On May 4, 2017, Council approved a contract with Saboungi Construction of Ormond Beach for construction management/general contracting services for the library facility. Saboungi Construction's first task assignment is being written to support design work of the architect. [UPDATE]			x				x		x			
	ACT	ION	STEP	ONGC	ING		T y	100			Suci	
Deltona/Port Orange roads- Complete road improvements, which are underway, for Howland Boulevard in Deltona and South Williamson Boulevard extension in Port Orange	x											x
LPGA - Complete road improvements, which are underway, for widening LPGA in Daytona Beach to Holly Hill	х											x
Sidewalks - Complete sidewalk/drainage improvements of S. Atlantic Avenue in Wilbur-by-the-Sea, Park Avenue to University High School in Orange City; Plymouth Avenue from 15A to Citrus Grove Elementary School in DeLand	х											x
New Smyrna Beach/DeLand roads - Complete road improvements of Tenth Street and West Park Avenue from New Smyrna Beach to Edgewater, Orange Camp Road in DeLand, and Beresford Avenue Extension in DeLand	х											×
Deltona roads - Complete paving of road shoulders and resurfacing of Doyle Road in Deltona - Providence Boulevard to Saxon Boulevard, Courtland to SR 415	×				4							×

PUBLIC WORKS

GOALS	Promote services	e health a s to meet practice		ty, provide of citizens,	F Strong job gr	Econon inancia economi rowth, inde	l Vitali c health ustry ba	ity tied to lance,	Fosi	Gover ter part	ence i nmer nership ception ices.	nt os to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve 1 1 1 2 1 1 2 1 2 1 2 1 2 1 2 1 2 1 2	ervices	Safe, secure community through prevention, readiness, professional response	Community attracts and in retains businesses in	Develop/ retain workforce compacted to varying job comportunities	Allocate limited 7 resources fairly and 8	Services and decisions C are financially F Sustainable	Public/ private C partnerships 1	High level customer & Service	Leadership C.C.	Meet expectation for co
MANAGEMENT OF THE	ACT	ION	STEPS	S ONGO	ING	R. H.					2	
Bridges - Complete replacement of Turnbull Bay Road Bridge and Tom Staed Veterans Memorial Bridge	X											X
East Central Regional Rail Trail - Complete segments 4B and 5 of the trail - Gobbler's Lodge Road to Maytown Spur Road in Osteen and from the Brevard County line to Cow Creek in Edgewater			X				X	x		x	x	×
Spring-to-Spring Trail - Complete bike lanes, sidewalk and resurfacing on trail - Grand Avenue, Lemon Street to King Street in Glenwood			X				x	x		x	x	x

GOALS	Promote services	health to mee		y, provide of citizens,	Fi Strong job gr	Econoni inancial economi owth, inde	Vitali c health ustry ba	ty tied to lance,	Fos	Sover Gover ter part liver ex serv	nmen nership ception	t s to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural 1 and built resources N	Broad range of services for the well-being of citizens well-being of citizens	Safe, secure community C) through prevention, II readiness, professional response	Community attracts and	Develop/ retain workforce Natched to varying job Noportunities	Allocate limited resources ιδ fairly and efficiently ω	Services and decisions are in financially sustainable	Public/ private partnerships	High level customer service	င်္က လ	Meet expectation for quality &
South Atlantic Avenue, New Smyrna Beach - Joint project agreements with local city governments for signalized mid- block pedestrian crosswalks where warranted. The crosswalk in New Smyrna Beach along South Atlantic Avenue at Oyster Quay and Sea Woods Boulevard was approved by Council on December 15, 2016 and completed January 27, 2017.		x					x	x	×			
Amelia Avenue, DeLand sidewalk - Joint project for signalized mid-block pedestrian crosswalks where warranted. In FY 2016-17, in DeLand along Amelia Avenue at Arizona and Michigan within Stetson University campus a signalized crosswalk is to be installed.	L ACH	IEVE	MENT			Actio			TEP:			
Council approved a joint project agreement with the City of DeLand for the project on May 18, 2017. Rectangular Rapid Flash Beacons (RRFBs) have arrived and were assembled in Holly Hill. Awaiting concrete work completion and go ahead from the Road and Bridge Division before RRFB installation. Anticipate completion by the end of July, weather permitting. [UPDATE]	х	x					X	x	х			
	ACT	ION	STEP	s ongc	ING							
Traffic signals - Continue updating, rebuilding, and installing new signals in cities and county to reduce maintenance and repair costs.	х	x					×	×	X			
Transportation/road studies - Continue participation in International Speedway Boulevard studies and steering groups, including ISB Coalition and Intermodal Transit Station Study					х				x	x		

SHERIFF'S OFFICE

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GOALS	Promote services t	e health o meet i	needs of d	nities y, provide citizens, and vironment.	Strong job gr	vita Vita economi rowth, inde financial	lity ic health ustry ba	tied to	Foster	Excell Gover partner ception	rnmer rships to	nt o deliver
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-	Safe, secure community through prevention, readiness, professional response	Community attracts and retains is businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly in and efficiently	Services and decisions are n financially sustainable	Public/ private partnerships	High level customer service	လ လ	Weet expectation for quality 6.
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	STEP	S		
Grant funding for programs - Seek and obtain funding for security, safety, crime prevention, and victim programs				Oı	ngoin	g Actic	on Ste	ep				
Obtained funding from/for the following in January-March 2017: • Victims of Crime Act (VOCA) funding for victim advocate services (\$124,081), • Florida Department of Transportation funding to combat speed and aggressive driving (\$50,000), • To train law enforcement first responders in interview methods for victims of sexual assault, \$15,000 from Excellence in Sexual Assault Project (ESARP), • High Intensity Drug Trafficking Area (HIDTA) for expenses associated with HIDTA operations (\$221,056) from U.S. Department of Justice			x	×			×	×				
Grant from the U.S. Marshal's Service to assist in identifying/apprehending sex offenders/predators who meet the elements of the Jimmy Rice Act (\$14,650), Council accepted funding award on April 20, 2017 [NEW]			x	x			x	x				
Engage the community - Engage citizens for improved relations, aimed at increasing crime prevention and crime solving activities				0	ngoin	g Actio	on Ste	эр				
Have held four "Coffee with a Cop" listening sessions to date in 2017 to improve relations with public (1/23- DeLeon Springs, 1/25-Oak Hill, 3/1- Osteen, 3/8-DeBary)				х						x	x	
Held three "Coffee with a Cop" listening sessions to improve relations with public (6/6-Oak Hill, 6/15-Deltona, 6/17-Port Orange) [UPDATE]				х						х	х	
Held community meeting with migrant workers in Pierson to build trust and engage diverse facets of county, March 12, 2017				х					х	х	x	

GOALS	Promote services t	e health o meet	needs of	ty, provide citizens, and avironment.	Strong job gr	nomic & Vita economic rowth, ind	lity c health ustry ba	tied to	Foster	Gove	ence i rnmer rships to al servic	n t o deliver
OBJECTIVES	Infrastructure/regulatory actions protect, enhance	Enrich and preserve natural 1 and built resources 2	Broad range of services for μ well-being of citizens ω	Safe, secure community through prevention, readiness, professional response	Community attracts and cretains businesses 1	Develop/ retain workforce natched to varying job copportunities	Allocate limited resources in fairly and efficiently	Services and decisions are N financially sustainable	Public/ private partnerships	High level customer service C	Ceadership C.S.	Meet expectation for quality 5.
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	STEP	s		
Revamped the agency's Facebook page, resulting in a wave of new followers and identification of several criminals				х	х				х	x	x	х
Participated in community events, including MeStrong; Daytona Half Marathon; 5th Annual Matt Miller Motorcycle Skills Challenge; CrimeLine Chili Cook-off; Boys and Girls Club Kickball, Dodgeball and Skating in Deltona, Lake Helen, and DeLand; "Black the Blue" in Ormond Beach; Spring Turkey Rod Run in Daytona Beach; and Community Hero's event in Port Orange [January-March]									x		x	x
Participated in community events, including Tip a Cop Fundraiser for Special Olympics at Chick-Fil-A, Daytona; Law Enforcement Torch Run for Special Olympics; Corporate Cup Challenge at Embry Riddle Aeronautical University; kickball with Spring Hill Boys and Girls Club, DeLand; Sheriff and Community Relations staff delivered stuffed Easter bunnies to sick children and patients at Halifax Health Medical Center; held First 100 Days Town Hall, Port Orange; held Fight the Blight Town Hall, Deltona, April-June [UPDATE]									x		x	x
Donated \$177,000 in forfeiture funds to community programs that address substance abuse and mental health education/treatment, crime prevention, safe neighborhoods and safe schools, including Florida Youth Ranch, Stewart-Marchman-Act, Boys & Girls Club, West Volusia PAL summer camp, and other local charitable organizations, approved April 4, 2017 [NEW]									х		x	x

04-35

SHERIFF'S OFFICE

GOALS	Promote services t	e health to meet i	needs of	nities ty, provide citizens, and nvironment.	Strong job gr	Vita Vita economi owth, inde financial	lity c health ustry bai	tied to	Foster	Excell Gover partner ception	rnmen rships to	t deliver
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and	Develop/ retain workforce anatched to varying job copportunities	Allocate limited resources of fairly and efficiently	Services and decisions are no financially sustainable	Public/ private partnerships	High level customer service	C.S.	Meet expectation for quality .
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	STEP	S	l) s	
Victims of crime - Support and assist victims of crime				Oi	ngoin	g Actic	on Ste	ер				
VCSO partnered with the Building Remarkable Communities charity to provide financial support for critical temporary needs (shelter, food, services and supplies) to victims of domestic violence and sexual assault			x	x					x			x
Traffic safety - Initiate and continue efforts to ensure safety on the area's roadways				O	ngoin	g Actio	on Ste	ер				
Initiated safety program focusing on pedestrian and bicyclists' safety on roadways and at intersections; emphasis first on education, with other actions as secondary responses; program funded by \$30,000 grant from the Florida Department of Transportation, "Alert today-Alive tomorrow"			x	x						×	×	x
Crime reduction - Engage in activities to prevent, control, and respond to crime		W.		0	ngoin	g Actio	on Ste	∋p				
Partnered with Florida Department of Agriculture and Consumer Services to inspect gas pumps for credit card skimmers and consumer education on skimmer scams			х	х					x	x	x	X
Conducted three countywide crime suppression operations, "Rolling Thunder," in March			х	х	х	х			х	х	x	X
Began work with community leaders to expand after school programs and revamp/expand the PAL program			х	х	х				х	х	x	X
Created a Juvenile Services Director position and began a juvenile electronic monitoring program. On June 1, the County Council approved the contract with the Florida Department of Juvenile Justice for the VCSO to monitor juveniles, engage them via weekly face-to-face contacts, and provide around-the-clock response to potential violations of courtordered curfew/conditions; the contract will produce revenue of over \$56,000 annually to the county. [UPDATED]			х	х	х				х	x	х	х

SHERIFF'S OFFICE

GOALS	Promot services l	e health o meet	needs of	ty, provide citizens, and nvironment.	Strong job gr	nomic & Vita geconomi rowth, indi d financial	lity ic health ustry ba	tied to	Foster	Gove partne	ence rnmer rships to al servic	nt deliver
OBJECTIVES	Infrastructure/regulatory actions protect, enhance	Enrich and preserve natural Table and built resources	Broad range of services for Lewell-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and	Develop/ retain workforce Natched to varying job Copportunities	Allocate limited resources in fairly and efficiently	Services and decisions are in financially sustainable	Public/ private partnerships .	High level customer service S	က လ	Meet expectation for quality 6
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	TEP	S		
Conducted countywide operation, "Indecent Proposal," in May to apprehend online predators looking for sex with teenage girls and boys; 14 arrested. [NEW]			х	х	х				x	x	х	х
Conducted countywide operation to suppress illegal drugs; "Operation Crack of Dawn" targeted street-level dealers on the west side of the county, resulting in 25 arrests in May and 12 more suspects wanted on outstanding warrants. [NEW]			х	х	х				x	x	x	x
Conducted week-long sting in county parks to stop lewd activity and make parks and trails safe for families and children; "Operation Park Hopper" resulted in 18 arrests in June. [NEW]			x	х	х				x	х	x	x
Accountability-based policing - Ensure accountability, transparency, and responsiveness of agency performance				0	ngoin	g Actio	on Ste	эр				
Initiated COMPSTAT, a data-driven evaluation of policing effort, for agency. The bi-monthly meetings are open to community, and were held on 4/13/17, 4/27/17, 5/11/17, 5/25/17, 6/8/17, and 6/22/17 [UPDATED]	x		х	х	x	х	x	х	x	x	x	x
Operational optimum performance - Employ processes and personnel for organizational effectiveness and efficiency				0	ngoir	g Action	on Ste	эр			1	
Consolidated offices and functional areas, including merging District 3 and 5 together and streamlining and centralizing Criminal Investigation Division (CID)				x			x	х			x	х
Restructured VCSO Training with placement of a captain in the section; started publishing Command Staff Notes for internal communication/operations, created a Special Projects Coordinator				х	7		x	х			x	х
Initiated strategic planning for agency, including revision of core values and guiding principles for agency; focus on integrity, unity, dedication while serving the community	х		x	х	х	x	x	х	x	x	X	х

SHERIFF'S OFFICE

GOALS	Promote services t	e health o meet i	needs of d	nities by, provide citizens, and evironment.	Strong job gr	vita economi owth, ind	lity ic health ustry ba	tied to	Foster	Government of the control of the con	nmen ships to	i t deliver
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	TEP	s		
De-escalate police-citizen encounters - Use training policy, processes, and equipment to advance de-escalation by officers				Or	going	g Acti	on St	ер		d h		
Contracted with the Police Executive Research Forum (PERF) to conduct an independent review of the agency's use of force procedures, tactics, and training. The review will identify how the agency compares to national standards and progressive policing practices, with the goal of ensuring the VCSO is using the best practices in the field/profession, May 4, 2017. [NEW]	X			X					x		x	х
Technology - Employ and leverage technology to improve crime fighting and also to increase community safety by deescalation of life threatening incidents				0	ngoin	g Actio	on Ste	эр				
Added less-lethal shotguns at airport and for patrol				Х			х	Х			X	Х
Began to refurbish VCSO helicopter fleet; completed avionics and camera system upgrades on two helicopters, with third to be completed shortly				х			x	x			x	x
Awarded contract for software for the Volusia County Crime Center, which will facilitate real-time crime and intelligence sharing for field personnel of the Sheriff's Office and all law enforcement agencies in the county and as a regional software solution; contract approved by Council on June 1, 2017. [NEW]	х			х	х		x	x		х	х	х
Human resources - Ensure personnel processes reflect community diversity and standards, and agency practices enhance the workforce and its operation				0	ngoin	g Acti	on St	ер				
Began implementation of a servant leadership style of policing through all ranks/positions within the agency				х							x	x
Opened the hiring process to year round				Х	Х	Х	X	Х	Х		Х	X

SHERIFF'S OFFICE

GOALS	Promot services i	e health o meet i	needs of	ty, provide citizens, and ovironment.	Strong job gr	nomic & Vita economi owth, indi	lity c health ustry ba	tied to	Foster	Excell Gover partner	nmer ships to	t deliver
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve 1 natural and built C resources	Broad range of services Lafor well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and in retains businesses	Develop/ retain workforce matched to CO NOT NOT NOT NOT NOT NOT NOT NOT NOT NO	Allocate limited C resources fairly and C c efficiently	Services and decisions Of are financially Sustainable	Public/ private C partnerships L	High level customer coservice	Leadership C. C.	Meet expectation for coquality A
2017 INCREMENT	AL AC	HIEV	EMEN	TS FOR	ONG	OING	ACT	ION S	STEP	S		
Reflected community diversity in agency command with promotion of two division chiefs in May; Chief Corey Piser achieved the highest rank held by a woman in the history of the agency and Chief Tim Morgan is the second-highest African-American male in the agency's history. [NEW]				x		x					×	X
	AC	OIT	STE	PS ONG	OING		TV.					
Evidence storage/forensics lab - Construct a new evidence storage building and forensics lab for the controlled storage and processing of crime scene evidence, seized and recovered property	x			x								x
Deputy sponsorships - Continue providing scholarships for individuals though the deputy sponsorship program						х						х























Dynamic Master Plan Quarterly Update July 6, 2017



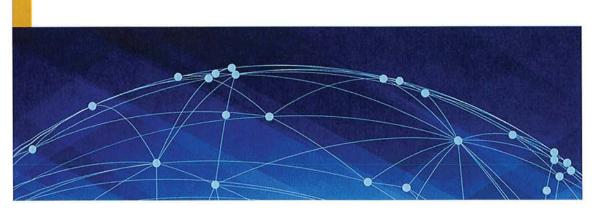
Volusia County

Dynamic Master Plan Quarterly Update - 7/6/2017 - Staff report

Summary of Updates

16 matrices were updated, 15 of which were updated due to County Council action

Department	Division	County meeting (agenda item #)
0	Airport	June 15 (6, 7)
Aviation & Economic Resources	Economic Development	April 20 (1C), May 4 (1A,6), May 18 (1B)
	Administration	June 1 (1G)
	Community Assistance	April 20 (5), May 4 (9, 10), May 18 (1G), June 15 (11)
Community Services	Library Services	May 18 (1L), June 1 (1L)
	Parks, Recreation & Culture	May 4 (1G)
	Votran	May 18 (1M)
0 1	Environmental Management	May 4 (8), June 1 (1T)
Growth & Resource Managernent	Planning and Development	June 15 (1P, 6, 8)
Leadership		June 15 (9)
Public Protection	Emergency Management Administration April 20 (1Q)	April 20 (1Q)
	Administration	May 18 (12A)
Public Works	Engineering & Construction	May 4 (1Q)
	Traffic Engineering	May 18 (1Y)
Sheriff's Office	-	April 6 (1CC), April 20 (1BB), May 4 (1U), June 1 (1GG, 1HH)

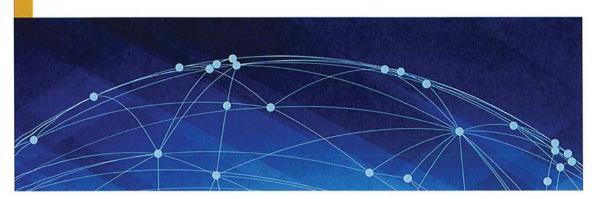


Volusia County 3

Airport

GOALS	Thriv Promote services to practice s	health a meet in stewards	Thriving Communities omate health and safety, provi- ses to meet needs of citizens, stice stewardship of environm. 1 1.2 1.3 1.	Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment. 1.1 1.2 1.3 1.4	Strong job gn and	Economic & Financial Vitality Strong economic health tied to growth, industry belance, and financial soundness. 2.1 2.2 2.3 2.4	iity lity health t stry bala soundne	ncial	G. G	Excellence in Government Foster partnerships to deliver exceptional services.	ment ment rships aptional as.	8. 4. E
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
代明を言いた	ACTION	SNC	STEPS /	ACHIEVED	ED							
Rezoned airport property - Amended zoning code in the Airport Property (AP) classification on Jure 15, 2017 to include aeronautics, aerospace, and airport operations as permitted uses, to assist future economic development [NEW]					×						×	
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	ACHIE	VEM	ENTS	FOR O	IGOI	NG AC	TION	STE	PS			
Airport south properties - Continue to plan for the south properties adjacent to the new Beville Road entrance for future development				Ong	oing	Ongoing Action Step	Step	0				
Amended the comprehensive plan future land use map for the south properties to restrict use from non-aeronautical purposes; established consistent land use and zoning requirements for the entire airport property. June 15, 2017 [UPDATE]	×				×		×	×	×		×	

Dynamic Master Plan Quarterly Update – 7/6/2017 – Staff report



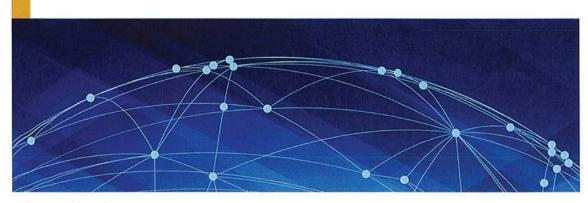


Dynamic Master Plan Quarterly Update - 7/6/2017 – Staff report



Economic Development

GOALS	Promot services t	Iving C	Thriving Communities once health and safety, providence to meet needs of citizens tices to meet needs of cultizens.	Thriving Communities Promate health and safety, provide assivices to meet need set faltiters, and brastice stewardship of environment.	Ecor Strong job gn and	Economic & Financial Vitality Strong economic health tied to job growth, industry belance, and financial soundness.	Ilty Ilty health stry bal	ncial tied to ance,	E S S S	Excellence in Government Foster partnerships to deliver exceptional services.	Imen Imen ership eption estion	2 2 3
		1.0	1.3	1.4	2.1	22	23	2.4		3.2	6	3.4
OBJECTIVES	eggreu exberjeuce lutrastructurefregulatory	Entich and preserve	Broad range of services for -	Sale, secure community facuugh prevention, readiness, professional response	Community attracts and retains businesses	Develop' retain workforce matched to varying Job opportunites	Allocate limited resources in fairly and efficiently	Services and decisions are	Publici private partnerships	zervice i High level customer	Leadership	Meet expectation for g
2017 INCREMENTAL ACHIEVEMENTS	ACHIEV	/EME	NTS F	FOR ONGOING ACTION STEPS	NIOS	3 ACT	NOI	STEF	S			
Financial support for business expansion/recruitment - Provide local support for advises in coordination with the goals and objectives to further the county's economic development plan				Ouc	going	Ongoing Action Step	Step					
Business expansion/retention - Staff assisted and the County Courcil approved local financial support for business expansion projects by local and out-of-state companies, including: 3DMaterial Technologies proposing 30 new ylobs in Daylona Beach at a new manufacturing/haadquaners fielity, Let Machining and Design proposing 17 new ylobs at a new manufacturing/haadquaners ince ylobs at a new manufacturing/haadquaners in Carbon Solutions proposing 60 new ylobs in Daylona Beach (April-June 2017) [UPDATE]					×		×		×	×	×	
Industrial Development Authority (IDA) - Facilitate IDA membership and support their activities				Ouc	going	Ongoing Action Step	Step	A Total				
The IDA reviewed and approved resolution 17-01 and a memorandum of agreement for Thompson Pump on May 1, 2017 [NEW]	NE.				×		2016	×	×	×	×	×
Data and research - Continue to provide to business community				Ong	going	Ongoing Action Step	Step		, au	y-W		W
Presented 1st Quarter 2017 economic data to Council on May 4, 2017 and to the business community on May 5, 2017 [UPDATE]					×			×	×	×		×
ERAU research park - Continue to contribute to the development and success of the ERAU research park as a catalyst for business incubation and growth of high tech firms in the local economy				Ong	going	Ongoing Action Step	Step					C V M
County disbursed first payment of \$1.5 million to ERAU per the agreement approved by Council in December 2016 [UPDATE]					×	×			×			



Community Services Administration

	Thri	ving C	Thriving Communities	ities	Ecol	Economic & Financial Vitality	k Finar	ıcial	шо	Excellence in Government	nmen	- +
GOALS	Promote services to practice	health meet n steward	Promote health and safety, provide vices to meet needs of citizens, an vactice stewardship of environment.	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gr and	Strong economic health tied to job growth, industry balance, and financial soundness.	stry ball	ied to ance, ss.	Fos	Foster partnerships to deliver exceptional services.	nership onal se	s to
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
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	ACT	NOI	STEPS	ACTION STEPS ACHIEVED	VED							
Crisis Services Transportation Plan - County partnered with Stewart-Marchman- Act Behavioral Health Services and Halifax Health Medical Center to develop a transportation plan to organize a centralized system for acute care services for citizens, as required by 2016 state legislation; Council approved the plan on June 1, 2017 [NEW]			×	×					×			



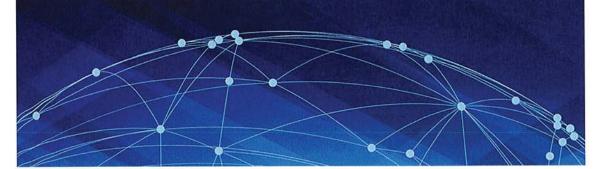


Community Assistance



GOALS	Thr	iving C	Thriving Communities	nities r, provide	Ecor	Economic & Financial Vitality Strong economic health fied to	ity neoth		Fost	xcelle sover	Excellence in Government Foster patinerships to	0 to 0
	services to	steverd	ship of en	services to meet needs of citizens, and practice stewardship of environment.	pue aud	job growth, industry balance, and financial soundness.	stry bala soundne		deliver exceptional services	except	onal se	MCes
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3,3	3.4
OBJECTIVES	Infrastructurefreguiatory actions proted, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- ensists to gained	Sale, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop! retain workdorce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially susisinable	eqiriannhsq ateving bilduq	High level customer service	qidziəbsaJ	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	ACHIE	VEME	NTS	OR ON	GOIN	G AC	NOL	STEF	S			
Hope Place - In FY 2016 the county agreed to provide \$3,500.00 in capital for Hope Place, operated by Halifax Urban Ministries, which will provide temporary and transitional housing for homeless unaccompanied you'rs under the age of 26 years and families with children and you'th montior the progress and status of the facility to assure the county's investment.				Ouc	going	Ongoing Action Step	n Ste	۵				
County agreed to provide up to \$400,000 for one year for operating costs to hope Place, to be reviewed annually, and another \$227,000 to finish building 10 and for a fire sprinkler system installation in the cafeteria, approved by Council on May 4, 2017 [UPDATE]	×		×	×					×	×		
DeLand homeless center - The carry agreed to provide infrastructure support in the amount of \$1,730,000 to the City of Detand which is partnering with the Neighborhood center, to increase their shelter capacity and services for the best side of the county, approved by Council on January 19, 2017.				Ö	going	Ongoing Action Step	n Ste	۵				
County agreed to provide \$125,000 for one year for operating costs, which will be reviewed annually, for the West Volusia Homeless Shelter/Day Center on May 4, 2017 [UPDATE]	×	×	×						×	×		
County and the City of DeLand entered into an interioral infrastructure Grant Agreement using \$230,000 in funds from the federal Home investment Partnerships Program (HOME) to acquire and renovate property adjacent to the Neighborhood Center for the West Volusia Homeless Shelter/Day Center, approved by Council on May 19, 2017 [UPDATE]	×	×	×		FEE				×	×		
First Step Shelter - Council directed staff to work the City of Daytona Beach on the 24-hour, come-as-you-are homeless center on April 20, 2017 [NEW].				Ouc	going	Ongoing Action Step	n Ste	۵				
interfocal agreement between Volucials County and the City of Daylona Beach approved by Council on June 15, 2017. The county's support includes \$2,500.000 for anietra construction; \$400,000 annually for five consecutive years, matched to the contributions by the city, the sheller will be on the city's land, with annexation of property into the city; if the facility is abandoned (per the definition in the agreement), the city shall return all capital funds received from the county. NEWN	×	×	×						×	×		

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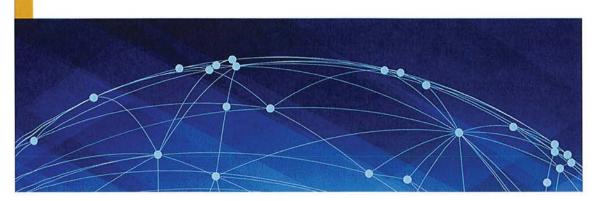


Volunia County

Dynamic Master Plan Quarterly Update - 7/6/2017 – Staff report

Library Services

GOALS	Thr Promot services t practice	iving C e health o meet n stewards	Thriving Communities Promote health and safety, provide enrices to meet needs of cliticens, an practice stewardship of environment.	Thriving Communities Promote health and safety, provide services to meet needs of clitzens, and practice stewardship of emironment.	Strong Job gri and	Economic & Financial Vitality Storag economic health tied to job growth, industry balance, and financial soundress.	k Finar lity c health stry bak soundhe	ncial lied to ance, ss.	Fost deliver	xcelle Sover ter part	Excellence in Government Foster partnerships to deliver exceptional services.	t s to wices.
OBJECTIVES	Infrastructure/regulatory actions profect, enhance citizen experience	Enrich and preserve natural and 50 built resources	Broad range of services for Well-	dguordt ytinummo sunses, elsč , esenibser, notineverq esnoqser lanoisselorq	Community attracts and retains businesses	Develop/ retain workforce Matched to varying job Opportunities	က Khlocate limited resources fairly တ လ and efficiently	Ci ens anolatos and base sections 4 eldenistaus yllsionsnit	eqiderantseq atsvinq \cdot \cd	High level customer service	လ G qiranbash	Meet expectation for quality
Big Read - Coordinated the 2017 Big Read grant from the National Endowment for the Arts about the book, <i>The Great Gatsby</i> , encouraging reading by a diverse audience through book discussions, author latks, theatrical events, music programs, and an art exhibit, January 2-February 21 (UPDATE)	ACT	NO.	STEPS	ACTION STEPS ACHIEVED	NED NED				×	×		×
Big Read - Coordinate 2018 Big Read grant from the National Endowment for the Arts to encourage reading the book, <i>True</i> 67th, by a diverse audience, Council approved acceptance of the award on May 18, 2017 (NEW)	ACT	NOL	STEPS	ACTION STEPS ONGOING	SNG				×	×		×
Customer Service - Contracted for library software (SaaS, krown as "Savarrah") that will provide real-time information from library patrons about services and programs, which will enable goal setting and future planning to meet customer demand; approved by Council on June 1, 2017 [NEW]			×				×			×		×

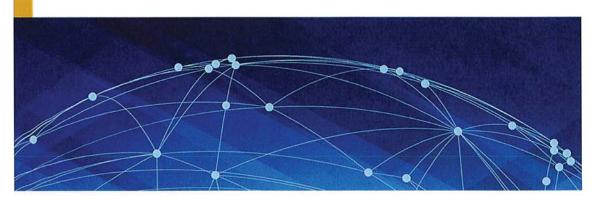




Parks, Recreation & Culture

	Thri	iving C	Thriving Communities	nities	Ecor	Economic & Financial Vitality	k Finar	ıcial		Excellence in Government	nce ii	
GOALS	Promote services to practice	o meet n stewards	and safet eeds of c ship of en	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gn and	Strong economic health tied to job growth, industry balance, and financial soundness.	stry balt	ied to ance, ss.	Fosi	Foster partnerships to deliver exceptional services.	nerships onal sei	s to vices.
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OBJECTIVES	infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well-being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources yindiciently and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	AL ACH	EVE	MENT	S FOR C	NGO	ING A	CTIO	N ST	EPS		T R	
Library play yard - Install and maintain Rachel Robinson Play Yard at Daytona Beach Regional Library on City Island, per Council action on December 15, 2016				Ong	Joing	Ongoing Action Step	n Ste	۵				
Council awarded contract for purchase and installation of playground equipment, surfacing, and related services for the children's play yard on May 4, 2017 [UPDATE]			×						×			

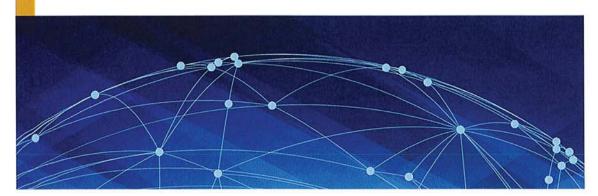




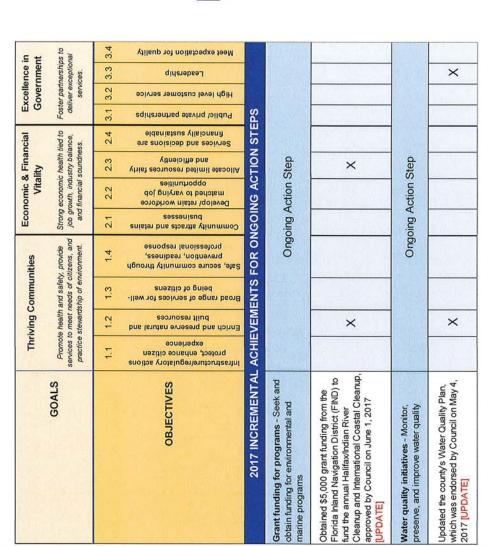
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	Th	iving 0	Thriving Communities	nities	Ecor	Economic & Financial Vitality	k Finar	ıcial	шо	xcelle	Excellence in Government	5 +1
GOALS	Promote services to practice	e health o meet n steward	Promote health and safety, provide envices to meet needs of citizens, ar practice stewardship of environment.	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gn and	Strong economic health tied to job growth, industry balance, and financial soundness.	stry bali	1188	Foster partnerships to deliver exceptional services.	excepti	Foster partnerships to iver exceptional service	to vices.
	17	1.2	6.7	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	ariotrus (regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly graphy and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
	100	Z	STEPS	STEPS ACHIEVED	ÆD/							
2017 Triple Crown Roadeo - Hosted the roadeo; a combination of Paratransit Roadeo, Fixed Route Roadeo, and Mechanics Competition, on April 28 and April 29 [UPDATE]						×	The state of		×		×	
Paratransit vehicles - Council approved purchase of fourteen 23-foot paratransit vehicles, which is a fleet expansion and also allows replacement of vehicles that have met their useful life; a federal grant from the Federal Transit Administration covers 100% cost of each vehicles, May 18, 2017 [NEW]		×	×				×			×	×	×

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Environmental Management





Dynamic Master Plan Quarterly Update - 7/6/2017 – Staff report

Planning and Development

	Ē	iving C	Thriving Communities	ities	Eco	Economic & Financial Vitality	k Finar	cial	йŏ	Excellence in Government	men	- +
GOALS	Promot services t practice	o meet n stewards	Promote health and safety, provide vices to meet needs of citizens, a vices to stewardship of environment	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gr and	Strong economic health tied to job growth, industry belance, and financial soundness.	stry ball	fied to ance, ss.	Foste	Foster partnerships to deliver exceptional services.	eption es.	s to
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- ensity of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Developl retain workforce matched to varying Job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Weet expectation for quality
	ACTION		STEPS	ACHIEVED	E				ij			
Surplus lands - Adopted Resolution to declare 28 parcels as surplus lands and allow for the disposal or sale of lands from county inventory, June 15, 2017 [NEW]							×	×			×	
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	ACHIE	VEM	ENTS	FOR O	IGOI	NG AC	TION	STE	Sd			
Airport - Process zoning and future land use amendments for Daytona Beach international Airport				Ongo	oing,	Ongoing Action Step	Step					
Amended zoning code in the Airport Property (AP) classification to include aeronautics, aerospace, and airport operations as permitted uses, to assist future economic development, approved by Council on June 15, 2017 [UPDATE]					×		Kiris Lill	hy validy			×	
Comprehensive Plan updates - Continue to review and update the Comp Plan				Ongo	oing ,	Ongoing Action Step	Step					1886
Council adopted Ordinance 2017-10 that updated the five-year capital improvements plandcapital improvements element of the comprehensive plan for class A concurrency monitored public facilities for FY 2016-17 through 2020-21, June 15, 2017. [UPDATE]								×		N. W.	×	×



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Leadership



GOALS	Thri Promote services to practice	ving C	Thriving Conrunuities Promote health and safety, provide softices to meet needs of clitzens, an practice stewardship of environment	Thriving Communities Promote heath and safety, provide services to meet needs of cliticens, and practice stewardship of environment.	Strong job gr and	Economic and Financial Vitality Strong economic health fled to job growth, industry balance, and financial soundness.	ity ity health stry ball	incial	Fost de de	Excellence in Government Government Foster partnerships to deliver exceptional services.	nree in	t s
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OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
	ACTION		STEPS	ACHIEVED	VED							
Mary McLeod Bethune Park - Installation of two interpretive panels at park in recognition of, and explaining, the history of Bethune Beach, which gave African Americans a place of their own when most beaches in Florida were closed to them by segregation; panels unveiling and commemoration on May 18, 2017 [NEW]											×	×
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	L ACHI	EVEN	MENTS	FORC	NGO	ING A	СТІО	N ST	EPS			
Thoroughfare road impact fee credits - Evaluate and modify county policy for impact fee credits as circumstances warrant [NEW]				Ouo	Joing	Ongoing Action Step	n Ste	۵				
On June 15, 2017, Council approved modifying the policy for exemption standards to permit transfer of credits between impact fee zones, thereby allowing credits to be used at a faster rate and assisting development. [NEW]					×			WHI IN	×		×	

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Emergency Medical Administration

	Thri	iving C	Thriving Communities	nities	Ecol	Economic & Financial Vitality	k Finar	ıcial	11 O	Excellence in Government	nce ir	
GOALS	Promote services to practice	e health o meet r steward	Promote health and safety, provide vioes to meet needs of citizens, an vactice stewardship of environment.	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gr and	Strong economic health tied to job growth, industry balance, and financial soundness.	soundne	ied to ance, ss.	Fost	Foster partnerships to deliver exceptional senices.	erships reptions	to
	7.	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	nfrastructure/regulatory actions protect, enhance citizen experience	intich and preserve natural and built resources	stoad range of services for well- being of citizens	safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	L ACHI	EVE	MENTS	S FOR 0	NGO	ING A	CTIO	N ST	EPS			
Emergency medical technician and paramedic training - County engages in partnerships to ensure trained and competent emergency medical service providers [NEW]				Ong	loing	Ongoing Action Step	n Ste	O				
Council approved extension of agreement with Daytona State College to facilitate education of emergency medical services students (EMTs and paramedics) on April 20, 2017 [NEW]				×					×		×	



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Public Works Administration

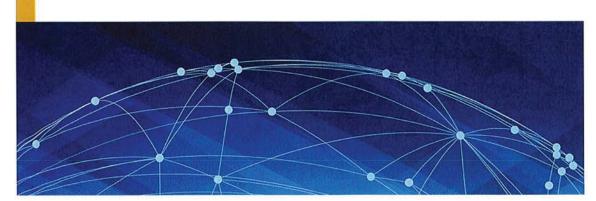
GOALS	Thri Promote services to practice	wing C	Thriving Communities Promote health and safety, provide envices to meet needs of citizens, an practice stewardship of environment.	Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Econ Strong job gr and	Economic and Financial Vitality Strong economic health tied to job growth, industry balance, and financial soundness.	d Fina ity health t stry bala soundne	ncial	Fost Ge	Excellence in Government Foster partnerships to deliver exceptional services.	nnce ir nment erships eeptione	t to
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and Gibbs richard built resources	Broad range of services for well-	Sate, secure community through 524. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4	Community attracts and retains	Develop/ retain workforce matched to varying job opportunities	الم المرافع ا	O sa sociations and secivine 4 elemental 4	o. Adideranthe partnerships − C	Wigh level customer service	ഡ്. qiderabsed ഡ	Meet expectation for quality 4.
	ACT	SNO	TEPS	ACTION STEPS ACHIEVED	/ED							
Big Tree Road sidewalk - Agreement with the City of South Daytona to fund \$50,000 towards construction of the pathway, approved May 18, 2017 [NEW]	×								×		X HOLL	





n t s to	3.4	Meet expectation for quality			×
nmen nmen nership ception ces.	3.3	Leadership			
Excellence in Government Foster partnerships to deliver exceptional services.	3.2	High level customer service			×
Fost de	3.1	Public/ private partnerships	PS		
incial	2.4	Services and decisions are financially sustainable	STE	Q	
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Economic and Financial Vitality Strong economic health tied to job growth, industry balance, and financial soundhess.	2.2	Develop/ retain workforce matched to varying job opportunities	NG AC	Ongoing Action Step	
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Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	1.4	Safe, secure community through prevention, readiness, professional response	S FOR C	Ong	
Thriving Communities Promote health and safety, provide ervices to meet needs of citizens, an practice stewardship of environment.	1.3	Broad range of services for Well-being of citizens	MENTS		×
ving C	1.2	Enrich and preserve natural and built resources	IIVE		
Thri Promote services to practice	1.1	Infrastructure/regulatory actions protect, enhance citizen experience	AL ACI		×
GOALS		OBJECTIVES	2017 INCREMENTAL ACHIVEMENTS FOR ONOING ACTION STEPS	NSB boardwalk and fishing pier - Begin/complete construction of Smyrna Dunes Park boardwalk and fishing pier	Completed construction of the riverside fishing pier at Smyrna Dunes Park, with the grand opening by Council on May 26, 2017 [UPDATE]





Engineering & Construction

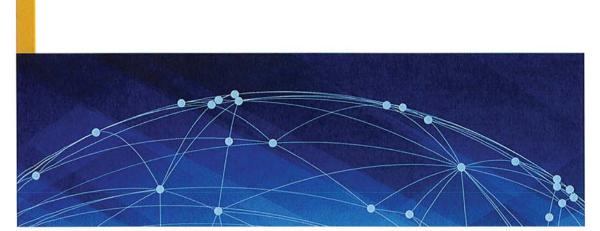
e #	s to	3.4	Meet expectation for quality			
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Excellence in Government	Foster partnerships to deliver exceptional services.	3.2	High level customer service			
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Economic and Financial Vitality	Strong economic health tied to job growth, industry balance, and financial soundness.	2.2	Develop/ retain workforce matched to varying job opportunities	ING A	Ongoing Action Step	
Econo	Strong job gr and	2.1	Community attracts and retains businesses	NGC	Joing	
ities	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	1.4	Safe, secure community through prevention, readiness, professional response	FOR O	Ong	
Thriving Communities	Promote health and safety, provide ervices to meet needs of citizens, ar practice stewardship of environment.	1.3	Broad range of services for well-being of citizens	MENTS		×
ving C	health meet n stewards	1.2	Enrich and preserve natural and built resources	EVE		
Thri	Promote services to practice:	1.1	Infrastructure/regulatory actions protect, enhance citizen experience	L ACHI		
	GOALS		OBJECTIVES	2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	Hope Place library - Oversee and coordinate renovation/construction of the library facility/space at Hope Place	On May 4, 2017, Council approved a contract with Sabourgi Construction of Ormond Beach for construction management/general contracting services for the library facility. Saboungi Construction's first task assignment is being written to support design work of the architect. [UPDATE]



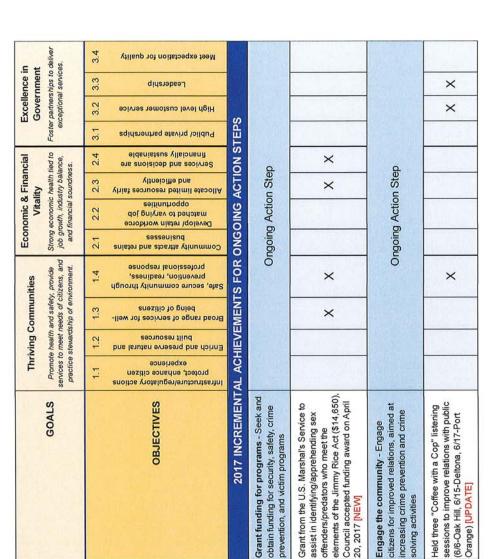


Traffic Engineering

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Excellence in Government Foster partnerships to deliver exceptional services.	m.		
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Government Government ster partnerships deliver exceptional services.	High level customer service		
Fos de	Public/ private partnerships	EPS	*
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Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Broad range of services for	MENTS	
ving C	Enrich and preserve natural	EVEN	×
Thri Promote services to practice	Infrastructurefregulatory actions protect, enhance citizen experience	L ACHI	×
GOALS	OBJECTIVES	Amelia Avenue, DeLand sidewalk - Joint project for signalized mid-block pedestrian crosswalks where warranted. In DeLand along Amelia Avenue at Anzona and Michigan within Stetson University campus a signalized crosswalk is to be installed.	Council approved a joint project agreement with the City of DeLeand for the project on May 18, 2017. Rectangular Rapid Flash Beacons (RRFBs) have arrived and were assembled in Holly Hill. Awaiting concrete work completion and go ahead from the Road and Bridge Division before RRFB installation. Anticipate completion by the end of July, weather permitting. [UPDATE]



Sheriff's Office





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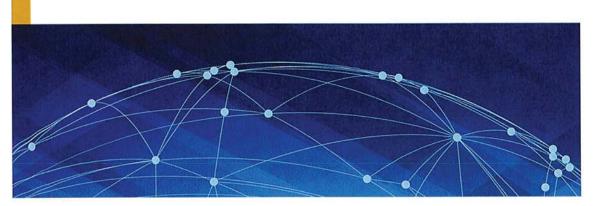
GOALS	Thr Promot services i	iving C e health o meet r steward	Thriving Communities made safety, provings to meet needs of citizens, citice stewardship of environme	Thriving Communities Promate health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong Job gr and	Economic & Financial Vitality Strong economic health tied to job growth, industry belance, and financial soundness.	ity ity health stry bal soundne	ncial tied to ance,	Foster	Excellence in Government Foster patrierships to deliver exceptional services.	nmer nmer ships to	n tt deliver es.
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OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Developi retain workforce matched to varying job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for qualify
2017 INCREMENTAL ACHIEVEMENTS	AL AC	HEVE	MEN	FOR	ONG	ONGOING	ACTI	ACTION STEPS	TEP			
Engage the community - Engage citzens for improved relations, aimed at increasing crime prevention and crime solving activities				Ō	ngoin	Ongoing Action Step	n Ste	d				
Participated in community events, including The 2 Cop Furdraiser for Special Olympics at Chrick-Fil-A, Dayona; Law Enforcement Torch Run for Special Olympics; Corporate Cup Challenge at Emby Riddle Aeronaudical University, Rickball with Spring Hill Boys and Girls Club, DeLand; Sheriff and Community Realshors staff delivened astified Easter burnies to sick children and patients at Halifax Health Medical Center, held First HOO Days Town Hall, Port Change; held First HOW Bight Town Hall, Deltona, April June [UPDA/TE]									×		×	×
Donated \$177,000 in forfeiture funds to community programs that address substance abuse and mental health education/hearth, crime prevention, safe neighborhoods and safe schools, including Florida Youth Ranch, Stewarth Marchman-Act, Boys & Girls Cillo, West Volksia PAL, summer camp, and other local charitable organizations, approved April 4, 2017 [NEW].									×		×	×

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	Ę	iving C	Thriving Communities	nities	Ecol	Economic & Financial Vitality	Finar lity	ıcial		Excellence in Government	nmer	- t
GOALS	Promot services t practice	o meet n steward	and safet, needs of c	Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong job gr and	Strong economic health fied to job growth, industry balance, and financial soundness.	stry balt	ied to ance, ss.	Foster	ter partnerships to de exceptional services.	ships to	Foster partnerships to deliver exceptional services.
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Developt retain workforce matched to varying Job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	AL AC	HEVE	MEN	IS FOR	ONG	OING	ACTI	SNC	TEPS	10		
Crime reduction - Engage in activities to prevent, control, and respond to crime				0	ngoin	Ongoing Action Step	n Ste	d				
Created a Juvenile Services Director position and began a juvenile electronic monitioning program. On June 1, the County Council approved the contract with the Florida Department of Juvenile Justice for the VCSO to monitor juveniles, engage them via weekly face-to-face contacts, and provide around-the-clock response to potential violations of court-ordered countwictonditions; the contract will produce revenue of over \$56,000 annually to the county. [UPDATED]			×	×	×				×	×	×	×
Conducted countywide operation, "Indecent Proposal," in May to apprehend online predators looking for sex with teenage girts and boys; 14 arrested. INEW]		作品語目	×	×	×				×	×	×	×
Conducted countywide operation to suppress ilegal drugs; "Operation Crack of Dawn" trageled street-level dealers on the west side of the courty, resulting in 25 arrests in May and 12 more suspects wanted on outstanding warrants. [NEW]			×	×	×				×	×	×	×
Conducted week-long sting in county parks to stop lewd activity and make parks and to stop lewd retriving and children; "Operation Park Hopper' resulted in 18 arrests in June, INEW]			×	×	×				×	×	×	×

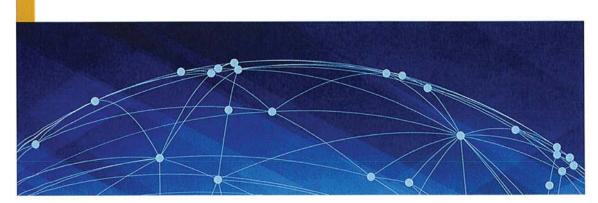


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Sheriff's Office

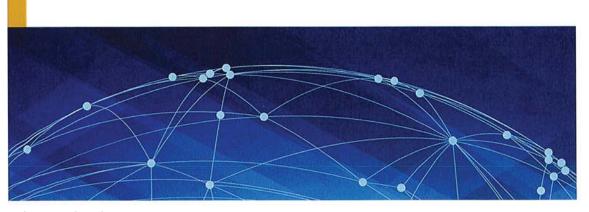
GOALS	Thri Promote services to practice	iving C e health o meet n stewards	Thriving Communities Promote health and safety, provide vices to meet needs of citizens, as reactice stewardship of environment	Thriving Communities Promote health and safety, provide services to meet neets of citzens, and practice stewardship of environment.	Eco Strong Job gr and	Economic & Financial Vitality Strong economic health ited to job growth, industry balance, and financial soundness.	k Final	ncial	Foster	Excellence in Government Foster partnerships to deliver exceptional services.	ence i	n t deliver es.
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
овлестиеѕ	Infrastructure/regulatory actions protect, enhance citizen experience	Enrich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Developi retain workforce matched to varying job opportunities	Allocate limited resources fairly year officiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	AL AC	HEVE	MEN	'S FOR	ONG	OING	ACTI	ON S	TEPS	"		
Accountability-based policing - Ensure accountability, transparency, and responsiveness of agency performance				Ō	ngoin	Ongoing Action Step	n Ste	d				
Initiated COMPSTAT, a data-driven evaluation of policing effort, for agency. The bi-morthly meetings are open to community, and were held on 4/13/17, 4/27/17, 5/25/17, 6/8/17, and 6/22/17 [UPDATED]	×		×	×	×	×	×	×	×	×	×	×
De-escalate police-citizen encounters- Use training policy, processes, and equipment to advance de-escalation by officers				O	goinç	Ongoing Action Step	on St	də				
Contracted with the Police Executive Research Form (PERF) to conduct an independent review of the agency's use of force procedures, tactics, and training. The review will identify how the agency compares to national standards and progressive policing practices, with the goal of resuring the VCSO is using the best practices in the field/profession, May 4, 2017. [NEW]	×			×					×		×	×



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Sheriff's Office

GOALS	Thri Promote services to practice	ving (Thriving Communities omote health and safety, provings to meet needs of citizens, ctice stewardship of environments.	Thriving Communities Promote health and safety, provide services to meet needs of citizens, and practice stewardship of environment.	Strong Job gr and	Economic & Financial Vitality Strong economic health tied to Job growth, industry b alance, and financial soundness.	k Final	ncial tied to ance, ass.	Foster	Excellence in Government Foster partnerships to deliver exceptional services.	ence i rnmen ships to	It o deliver es.
	1.1	1.2	1.3	1.4	2.1	2.2	2.3	2.4	3.1	3.2	3.3	3.4
OBJECTIVES	infrastructure/regulatory actions protect, enhance citizen	Entich and preserve natural and built resources	Broad range of services for well- being of citizens	Safe, secure community through prevention, readiness, professional response	Community attracts and retains businesses	Develop/ retain workforce matched to varying Job opportunities	Allocate limited resources fairly and efficiently	Services and decisions are financially sustainable	Public/ private partnerships	High level customer service	Leadership	Meet expectation for quality
2017 INCREMENTAL ACHIEVEMENTS FOR ONGOING ACTION STEPS	AL AC	HEVE	MEN	rs for	ONG	OING	ACTI	S NO	TEP	(0		
Technology - Employ and leverage technology to improve crime fighting and also to increase community safety by descalation of life threatening incidents				Ō	ngoin	Ongoing Action Step	n Ste	Q.				
Awarded contract for software for the Volusia County Crime Center, which will facilitate real-time crime and intelligence sharing for field personnel of the Sheriff's Office and all law enforcement agencies in the county and as a regional software solution; contract approved by Council on June 1, 2017. INEW	×			×	×		×	×		×	×	×
Human resources - Ensure personnel processes reflect community diversity and standards, and agency practices enhance the workforce and its operation				Ō	ngoin	Ongoing Action Step	n Ste	Q.				
Reflected community diversity in agency command with promotion of two division offerts in May, Chief Corey Piser achieved the highest rark held by a woman in the ristory of the agency and Chief Tim Morgan is the second-highest African-American male in the agency's history.				×		×					×	×







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