RECOMMENDED BUDGET
FISCAL YEAR 2020-21

Ed Kelley, County Chair

Ben Johnson, At-large

Dr. Fred Lowry, Vice Chair, District 5

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Billie Wheeler, District 2

Deborah Denys, District 3

Heather Post, District 4

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ACKNOWLEDGMENTS

The successful completion of this budget document is attributed to the group efforts of several individuals deserving of special recognition. The cooperation, contributions and expertise provided by each one are greatly appreciated.

The Management and Budget team is commended for their expertise and perpetual efforts put forth in the research, analysis and compilation of the information published in this document.

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GOVERNMENT, FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Volusia County

Florida

For the Fiscal Year Beginning

October 1, 2019

Christopher P. Morrill

Executive Director

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a distinguished Budget Presentation Award to the County of Volusia, Florida for its annual budget for the fiscal year beginning October 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is a valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Volusia County
FLORIDA

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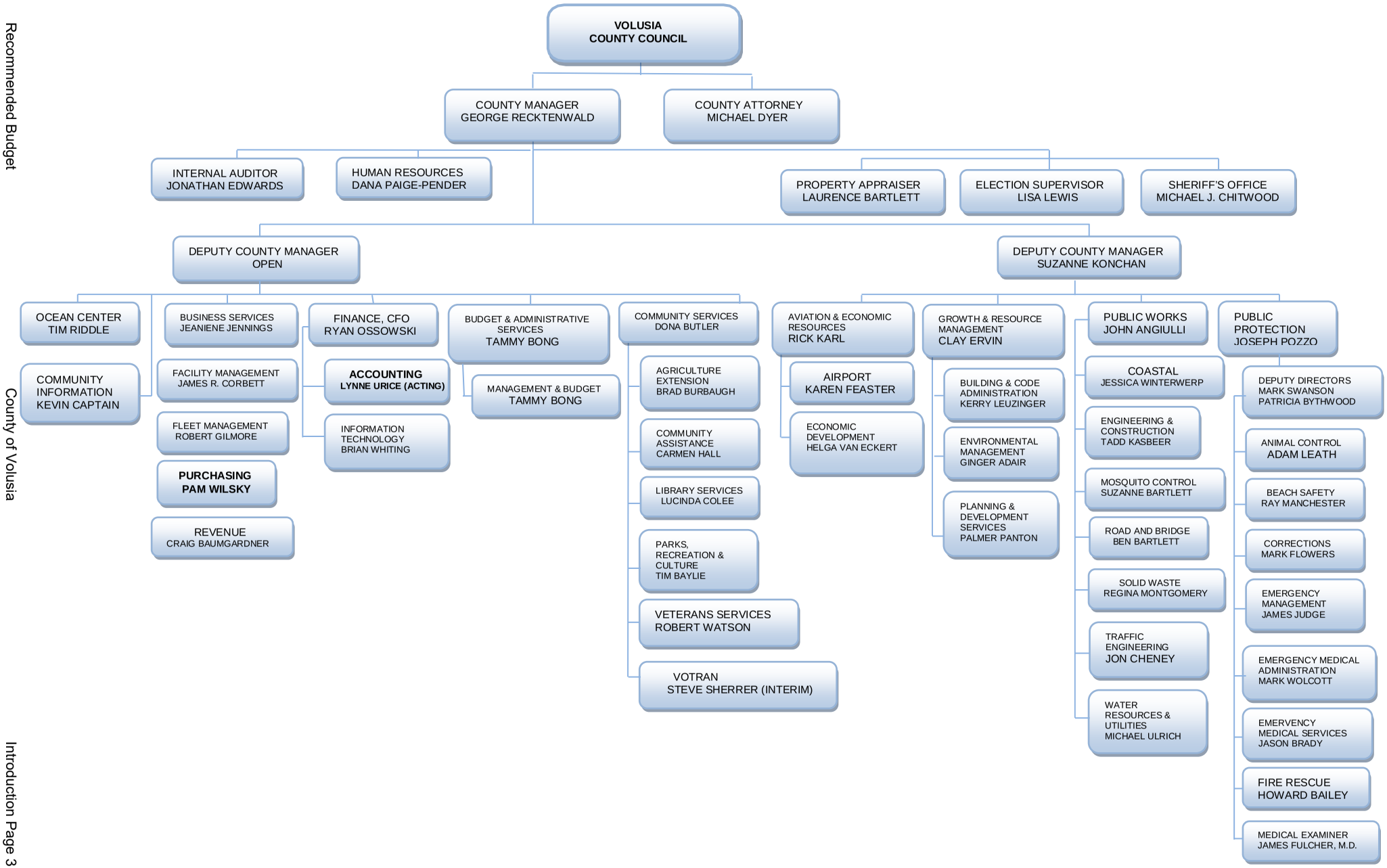
VOLUSIA COUNTY GOVERNMENT



VOLUSIA COUNTY, FLORIDA
AN INTRODUCTION

VOLUSIA COUNTY OVERVIEW

Volusia County Overview

From the 1500s to the mid-1800s the entire east coast of Florida, which includes the present area of Volusia County, was known as “Los Musquitos” — or Mosquito County. In 1844, Mosquito County was cut in half, and the northern half was renamed Orange County. In 1854, Volusia County was carved from Orange County by the Florida Legislature; it became the 30th of 67 counties in the state. Geographically, it is located in the eastern part of Florida, bordered by the Atlantic Ocean on the east, Flagler and Putnam counties to the north, Marion and Lake counties to the west, and Seminole and Brevard counties to the south.

Volusia County’s historic places reveal a rich and exciting past. The remnants of massive shell heaps along the Atlantic coast and the St. Johns River tell of numerous bountiful harvests by native people for more than 40 centuries. The name “Volusia” is associated with the community that began as a trading post in the early 1800’s and developed into an important military supply depot during the Second Seminole Indian War. The community grew into a prosperous steamboat landing until the introduction of the regional railroad system in the 1880’s bypassed the town and ended its era of prosperity.

The county’s most recognizable city is Daytona Beach, known for its beaches, car racing, and motorcycle events. Volusia County has 48.5 miles of beach on its eastern side, with both driving and traffic-free zones. Daytona International Speedway is home to the world-famous Daytona 500 stock car race, an event to rival the Super Bowl. The scenic St. Johns River, famed for its bass fishing, links magnificent parks with wildlife preserves along the county’s western border. Volusia County is also headquarters of the Ladies Professional Golf Association (LPGA) and the U.S. Tennis Association. The county is the winter refuge of the endangered Florida manatee and nesting habitat for four species of threatened/endangered sea turtles.

More than a half million residents call Volusia County home. As a bedroom community for Orlando, which is inland to the west, it has experienced an increased suburban development and sprawl, growing at a rate of 1% to 2% annually between 1990 and 2007. From 2007 through 2013, the county’s growth rate halted, and growth only returned to the historic 1% rate in 2014 and 2015. If existing conditions and trends continue, the population is projected to increase 1% annually through 2040. Apart from full-time residents, the county’s population swells with seasonal residents coupled with tourists from January through April, and again in the fall.

In June 1970, the electorate adopted a Home Rule Charter, which was implemented on January 1, 1971. The Home Rule Charter abolished the commission form of government and instituted a council/manager form of government. The Volusia County Council is responsible for the promulgation and adoption of policy, and the execution of such policy is the responsibility of the Council-appointed county manager. Under Volusia County’s Council/Manager form of government, voters elect a County Council consisting of seven members who serve four-year terms. Five are elected by district; the county chair and the at-large representative are elected countywide. The County Council makes broad policy decisions much like the board of directors of a major corporation. It also reviews and approves the annual budget and passes ordinances as necessary. The County Council appoints a county manager who is the county’s chief executive officer and oversees the county’s day-to-day operations.

Volusia County Government is akin to a large company; it consists of more than 40 different sectors and interfaces with 16 different municipalities located within the county. County services include public safety, social services, culture and recreation, planning, zoning, environmental management, mosquito control, public works, utilities, and solid waste. Many county services – such as the beaches, parks, and libraries – are open to all residents. A smaller number of services are provided to residents who live outside of cities in the unincorporated areas. Some municipalities contract for services from the county, most notably for law enforcement services from the Volusia County Sheriff’s Office. Some county functions cover service areas, such as Mosquito Control Districts. Other county services involve operations that cross boundaries, such as transportation planning and transit (e.g., SunRail, Votran).

STRATEGIC PLANNING AND GOAL SETTING

Dynamic Master Planning

Volusia County Council engaged in workshops in March 2006, and again in September 2007 to evaluate its status and set a future direction. Following goal setting, county staff tied department programs, initiatives, and budgeting plans to accomplish the direction set by the Volusia County Council. In August 2013, the county manager provided a report to the County Council that detailed the progress made toward achieving the plan developed five years earlier. In April 2014, the County Council again discussed future goals. This report continues the effort to chart how county staff has carried out the direction set 10 years ago. In February 2015, the county manager initiated this review. Volusia County employs a dynamic approach to its future planning. The county has adopted the Dynamic Master Plan, which emphasizes core themes, but they are not time or person bound. Rather, the core themes guide both current and future activity, and are expressed in a way that can be easily understood. While their application does and will reflect nuances of different County Council perspectives, the principles are bedrocks – they consistently have been the bases for Volusia County Council activity. In addition, there is an emphasis on systems development to guide decisions and actions, instead of achievement of one or more milestones. A dynamic master plan is part road map and part report card. As a road map, the dynamic master plan is the direction set by the policy makers – the County Council. The county manager and staff are charged with aligning programs, budgets, and strategies to proceed along the pathway set. As a report card, the dynamic master plan informs the degree to which goals and objectives were accomplished. Organization need a measuring tool to assess their program and determine whether they have achieved the results they desired, or merely engaged in a lot of activity, but substantively little more. This report discusses the twin perspectives of dynamic master planning processes. The mission, goals, and objectives set by the County Council are then presented. An overview of Volusia County government and services comes next. The report card discussion follows. It is a retrospective look at how county government has worked to meet the specified mission, goals, and objectives during the past decade.

What a Dynamic Master Plan Does

For Volusia County officials, managers, and employees, a master plan:

- Aligns county employees, services, and programs with high-level goals.
- Informs policy, operations, and budget decisions.
- Provides an oversight and management framework for assessing progress in serving citizens and achieving results
- Creates a countywide framework to guide subsequent plans

Pathway to the Future – The Vision and the Mission

The Dynamic Master Plan emphasizes core themes that are the basis for Volusia County Government activity. These bedrocks are not time- or person-bound. Rather, they are timeless expressions of what is desired for our community, why and/or how to do it, and the intended and achieved outcomes of activity.

Volusia's Vision: *To be a community rich with resources and opportunities today and for generations to come*

Volusia's Mission: *To provide responsive and fiscally responsible services for the health, safety, and quality of life for our citizens*

Volusia's Bedrocks – Goals & Objectives

Thriving Communities

Promote health and safety, provide services to meet needs of citizens, and practice stewardship of the environment

Objectives

1.1 Engage in infrastructure and regulatory actions that protect and enhance the experience of residents and visitors.
1.2 Enrich and preserve the natural and built environment.
1.3 Provide a broad range of services for the physical, mental, and social well-being of residents and visitors.
1.4 Provide a safe and secure community through prevention, readiness, and professional response

Economic & Financial Vitality

Achieve strong economic health tied to job growth, industry balance, and financial soundness

Objectives

2.1 Be a community that attracts and retains businesses.
2.2 Develop and retain an educated, ready workforce matched to varying job opportunities.
2.3 Allocate limited resources fairly and efficiently.
2.4 Ensure services and decisions are financially sustainable.

Excellence in Government

Foster partnerships to deliver exceptional services

Objectives

3.1 Maintain and foster productive relationships with public and private partners.
3.2 Provide a high level of customer service.
3.3 Demonstrate leadership in decisions and actions.
3.4 Meet community expectations for quality.

Volusia County Responsibilities

Under the county charter, Volusia County is the local service provider for residents living in unincorporated areas of the county, as well as the services provider for many functions outside the scope of municipalities. The table below list many of the services currently provided.

Services

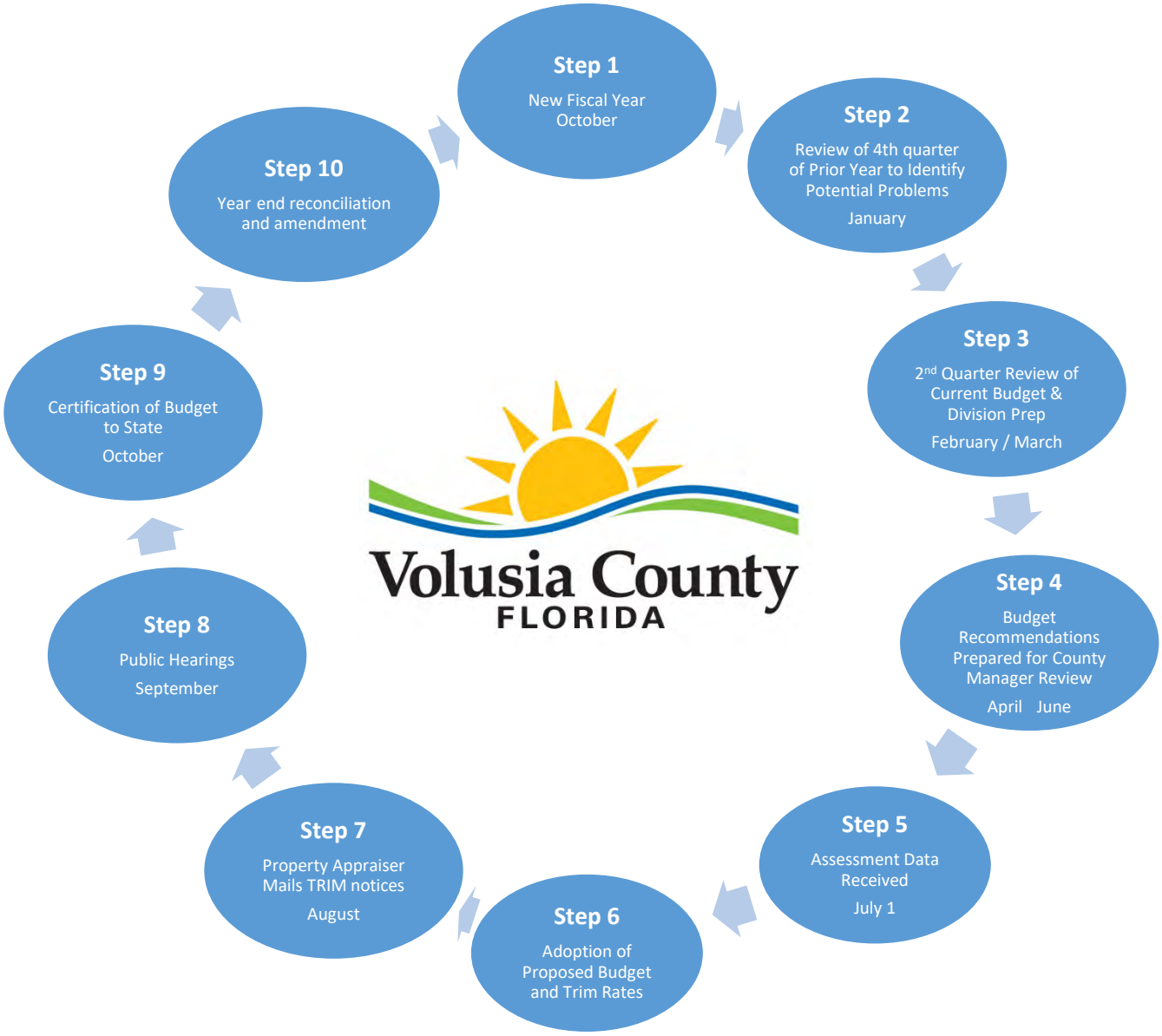
For all Volusia County Residents

Affordable Housing Programs
Airport (DBIA)
Beach Management
Boat Ramps & Coastal Reef Management
Civic Center (Ocean Center)
Clerk of the Court (all court records)
Economic Development
Elections
Emergency 911 telephone system
Emergency Management
Environmental Education & Outreach
Environmental Management Planning
Flood Mitigation
Growth Management Planning
Homeland Security Initiatives
Human Services for Children & Low Income Families
Jail (adult secure detention for crimes)
Judicial (criminal, civil & juvenile court operations)
Land Management for Conservation
Legal Records for Property
Library Services
Medical Examiner (death investigation)
Mental Health & Substance Abuse Treatment Services
Mosquito Control (east side full service)
Parking Garage
Parks & Trails (including regional interfaces)
Pretrial Services (alternative to jail detention for adults)
Property Assessment & Relief
Public Health (including disease control/prevention)
Public Safety Radio System
Road, Bridge, Sidewalk maintenances & replacement
Solid Waste Management (including landfill & recycling)
Sustainability Planning
Tad & Title Services (titling & registering vehicles, mobile homes, vessels)
Tax Collection
Traffic Engineering & Control
Transit System (Votran, SunRail)
Transportation Planning
Veterans' Services

For unincorporated Volusia County residents (and by service area or contract with cities)

Animal Care & Control
Building & Land Use Code Enforcement
Building Permits & Inspections
Environmental Permitting
Fire Pensions
Land Use & Zoning
Mosquito Control (west side contracts, MSD funds)
Sheriff Services (including search & rescue)
Surface Water & Stormwater Management
Water Utility Services
Wastewater Treatment

BUDGET PREPARATION, ADOPTION AND AMENDMENT



Budget Amendments:

If the County Manager certifies available or projected revenues in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f). Copies of the proposed budget amendment will be made available for public inspection. The budget amendment and accompanying resolution will be docketed on the Council Agenda for consideration by County Council. Interested persons will be given an opportunity to be heard on the proposed budget amendment resolution during its consideration by County Council.

FINANCIAL POLICIES
ACCOUNTING SYSTEM AND BUDGETARY CONTROL

The Chief Financial Officer (CFO) is responsible for providing all County financial services. These services include financial accounting and reporting, payroll, accounts payable disbursements, cash and investment management, debt management, budgeting, procurement, risk management, and special financial and policy analyses for County Management.

Volusia County uses a computerized financial accounting system that incorporates a system of internal accounting controls. Such controls have been designed and are continually re-evaluated to provide reasonable, but not absolute, assurance regarding:

1. The safeguarding of assets against loss from unauthorized use or disposition.
2. The reliability of financial records for preparing financial statements and monitoring accountability for assets.

The concept of reasonable assurance recognizes that:

1. The cost of control should not exceed the benefits likely to be derived.
2. The evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework and are believed to adequately safeguard and provide reasonable assurance of proper recording of financial transactions.

The County's governmental accounting and financial reporting are conducted consistent with Generally Accepted Account Principles (GAAP). "Basis of Accounting" refers to the specific time at which revenues and expenditures are recognized in accounts and reported in financial statements. The governmental funds use the modified accrual basis of accounting. Revenues are recorded when available and measurable. Expenditures are recorded when obligation to pay is incurred. Proprietary funds use an accrual basis of accounting similar to that used by a private business. Revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred.

Budget records for proprietary fund types and similar trust funds are maintained on the modified accrual basis, while the accounting records are maintained on the accrual basis of accounting. The difference in basis of accounting results in timing variances between budget and financial reporting for some transactions in these fund types. Capital asset purchases are budgeted in the year of purchase, but the financial statements report the expense related to these assets as depreciation over the useful life of the assets. Principal payments on long-term debt are budgeted as annual expenses, but are reported as a liability reduction in the financial statements. In the budget, pension expense is based on the required contribution rate, however, in the financial statements these contributions are split between expense and reduction of the net pension liability. Certain expenses paid for in advance are reported as prepaid amounts in the financial statements, while the cash outlay for these items is budgeted entirely in the year of purchase. Finally, two items are reported on the annual financial statements of the proprietary fund types that are omitted from the budget, including changes in compensated absences liability and changes in postemployment benefits other than pension liability.

In all funds budgeted, the unrealized change in the market value of investments and bad expenses are not budgeted for, yet are a factor in determining fund balance revenues available for appropriation.

The annual operating budget is proposed by the County Manager and includes elected official budget submittals from Office of the Sheriff, Property Appraiser, and Supervisor of Elections as outlined in the County Charter. The Tax Collector function is referred to the Revenue Division with no elected official. The budget is enacted by the County Council after public participation. Although budgets are legally controlled at the fund level, management control of the operating budget is additionally maintained at the Department/Division level.

GENERAL BUDGET PROCEDURE

1. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Volusia County Council at the fund level.

2. The budgeted expenditures and reserves for each fund, including reserves for contingencies, will equal the sum of the projected fund balance at the beginning of the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year.

3. The operating budget will reflect programmatic performance measures for each Division; actual performance will be compared periodically to estimated targets.

4. The Management and Budget Division will prepare an analysis of financial condition at the end of the second, third and fourth quarters of the fiscal year.

5. The Management and Budget Division will annually update the Five-Year Capital Improvement Program.

6. If the County Manager certifies there are available projected revenues for appropriation in excess of those estimated in the budget, the County Council may authorize supplemental appropriations up to the amount of such excess by ordinance or resolution adopted following a public hearing held pursuant to Florida Statutes 129.06(f).

7. The transfer of appropriations up to and including $25,000 among Activities within a Division will require only the Division Director's or his or her designee's approval as long as the transfer is not between funds. Transfers over $25,000 will require the approval of the Department Director or designee. Transfers of any amount between Divisions within a Department will require the approval of the Department Director. Transfers of any amount between two Departments will require the approval of both Department Directors, or the County Manager or designee. Transfer of appropriations from reserves will require approval of the Chief Financial Officer. Transfers of any amount between funds will require County Council approval. The Supervisor of Elections, Property Appraiser, Sheriff, and County Attorney will have the same transfer authority as the Department Directors for their budgets.

8. Internal Service Funds may be established to account for the provision of goods and services by one Division to other Divisions on a break-even cost reimbursement basis when the establishment of such funds will attain greater economy, efficiency, and effectiveness in the acquisition and distribution of common goods or services utilized by several or all Divisions.

9. Appropriations in the various user Divisions will constitute an indirect budget ceiling on the Internal Service Fund Activities. Appropriations in Internal Service Funds may be increased with County Manager approval based on increases in the indirect budget ceiling of user Divisions.

10. It will be the intent of all Internal Service Funds to break even, but in the event a profit or loss should occur, it can be disposed of by crediting or charging the billed Divisions in accordance with their usage. Actual or projected retained earnings may also be used to lower internal service charges in the ensuing fiscal year, rather than crediting Division expenditures in the prior fiscal year. This will apply to all Internal Service Funds, with the exception of the Insurance Management and Group Insurance funds.

REVENUE PROCEDURES

1. Ad valorem taxes will be anticipated for purposes of operating budget preparation at:
   a. a minimum of 95% of the projected taxable value of current assessments,
   b. a minimum of 95% of the projected taxable value from new construction, and
   c. current millage rates, unless otherwise specified.
2. The use of sales tax revenues will be limited to the General, Ocean Center, and Municipal Service District Funds, unless required for debt service by bond indenture agreements or as directed by County Council. The allocation of sales tax revenue between countywide purposes and Municipal Service District purposes will be in accordance with provisions of Florida Statutes 218.64 and direction of the County Council. Three sales tax bond issues, currently outstanding were issued for construction/renovation of County facilities and the purchase of property and major equipment.
3. The use of state revenue sharing monies will be limited to the General and County Transportation Trust funds, unless required for debt service by bond indenture agreements.
4. The use of gas tax revenue sharing monies will be limited to the County Transportation Trust fund. Gas tax revenues will be used in the following manner:

5th and 6th Cent (Constitutional Fuel Tax)	**Maintenance**
7th Cent (County Fuel Tax)	**Operation and Maintenance**
9th Cent County Voted (9th Cent Fuel Tax)	**50% Resurfacing, 50% Construction**
6-Cent Local Option Gas Tax * (1-6 Cents Local Option Fuel Tax)	**Operations and Maintenance Construction of County major arterial and collector roads within the cities**
Additional 5-Cent Local Option Gas Tax * (1-5 Cents Local Option Fuel Tax)	**Transportation Expenditures to meet the Capital Improvement Element of the Comprehensive Plan**

∗ The Volusia County Council authorizes both the 5-cent and 6-cent local option gas taxes to be distributed between the County and participating municipalities according to formulas agreed to by interlocal agreement. The County receives 57.239% of revenue distributions, and the municipalities' share 42.761%. There are fixed percentages for cities based on annual countywide revenues for each calendar year up to $22,170,519.32. Distributions of annual revenues to municipalities in excess of $22,170,519.32 are based on an annually adjusted formula that includes population, assessment, and lane mileage; however, the aggregate percentage to all cities remains at 42.761%.

Both distributions are updated annually and must be filed with the State Department of Revenue by October 1 of each year.

5. Utility tax revenues are allocated for the unincorporated areas of the County as follows:
   a. a minimum of $750,000 for road operation and maintenance or construction,
   b. the balance of revenues to be used for any lawful unincorporated area purpose.
6. The use of revenues pledged to bond holders will conform in every respect to bond covenants which commit those revenues.

APPROPRIATION PROCEDURES

1. Fund appropriations by the County Council will be allocated to Divisions, Activities, and line item object codes as deemed appropriate by the County Manager to facilitate managerial control and reporting of financial operations.

2. Divisions are encouraged to prepare their budget requests at levels necessary to provide adequate services to the community. When possible, program expansions should be offset by reductions in other programs that have proven marginal.

3. Emphasis in planning for the delivery of County services will center on the development of goals and performance objectives that lead to end results or service levels to be accomplished. Divisions are asked to give careful attention to the identification of specific performance objectives and service levels and to relate budget requests to those objectives.

4. The budget request for County Divisions will include itemized lists of all necessary capital equipment, and replacement of inadequate capital equipment.

5. Each year County staff will prepare a Five-Year Capital Improvement Program document; this document will identify public facilities and infrastructure that eliminate existing deficiencies, replace inadequate facilities, and meet the needs caused by new growth.

6. The annual budget will include sufficient appropriations to fund capital projects for the first year of the Five-Year Capital Improvement Program. Any project approved for funding will have an adequate budget for operation and maintenance, or the County Manager will request that the County Council re-examine the established service level for this service.

7. Every appropriation (except an appropriation for capital projects and federal, state and local grants) will lapse at the close of the fiscal year to the extent that it has not been carried forward. Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned. The purpose of any appropriation will be deemed abandoned if three years pass without any disbursement or encumbrance of the appropriation unless re-appropriated by the County Council.

8. Debt service millage will be anticipated at levels that will generate sufficient revenue to make all required payments.

9. Countywide revenues will be allocated to services that provide a countywide benefit.

10. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as "appropriated fund balance" in the budget of the following fiscal year.

RESERVE PROCEDURES

Goal: It is the goal of the County of Volusia to systematically build Emergency Reserves for future fiscal years until the total of such reserves are a minimum of 5% and a maximum of 10% of budgeted current revenues on an annual basis in all tax supported operating funds.

1. Beginning with FY 1999-00, ad valorem taxes received in excess of the 95% collection rate are placed in an Emergency Reserve account until a minimum 5% or a maximum 10% "reserve" position is achieved.

2. To the extent that other funds become available, (i.e. current revenues, expenditure savings, or fund balance) they may be added to the Emergency Reserve to achieve the 5%-10% "reserve" position as quickly as possible.

3. The County Council must approve all transfer of funds once they are placed in an Emergency Reserve account. Recommendations for the use of Emergency Reserves will be through the County Manager's recommended budget that is presented to the County Council in July of each year.

4. Recommendations by the County Manager for the use of these funds at other times will be to address emergencies resulting from disasters to the extent that other revenues are not available for emergency expenditures.

5. The Emergency Reserve for future fiscal years is not intended to function as a second contingency fund to address unfunded expenditures or over-expenditures related to the normal provision of County services.

6. If funds are transferred from the Emergency Reserves as part of the annual budget process, or for unbudgeted emergencies during the fiscal year, and the transfer results in an Emergency Reserve of less than 5%, to the extent possible, they will be replaced during the following fiscal year.

7. The County Council and/or County Manager may impose this reserve policy for non-tax supported funds, as deemed appropriate.

DEBT MANAGEMENT PROCEDURES

Overview

The County will take a planned approach to acquiring and managing debt. It is understood that the legal, economic, financial, and market conditions associated with the issuance of debt are dynamic and changing. Consequently, the decision to issue debt is best made on a case-by-case basis and only after careful and timely analysis and evaluation of relevant factors. Some of the factors that will be considered include, but are not limited, to the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of the County.
- The types, availability and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.)

Procedure

The County will only issue debt for constructing or acquiring new or significantly renovating existing capital improvements. Cash surpluses, to the extent available and appropriable, should be used to finance scheduled capital improvements. Debt will not be issued to fund ongoing operations. The constraints and restrictions listed below provide the framework in which debt will be issued:

1. The County will at all times manage its debt and sustain its financial position in order to seek and maintain the highest credit rating possible.

2. Revenue sources will only be pledged for debt when legally available. In those situations where the revenue sources have previously been used for general operating expenditures, they will only be pledged for debt when other sufficient revenue sources are available to replace them.

3. Capital improvements not related to enterprise fund operations (e.g., roads, parks, public buildings, etc.) may be financed by debt to be repaid from available, pledgeable revenue sources (including ad valorem taxes).

4. Capital improvements related to enterprise fund operations (e.g., airport, water and wastewater systems, refuse disposal systems, etc.), if financed by debt, should be repaid solely from user fees and charges generated from the respective enterprise fund operation.

5. All capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements, but in no event to exceed thirty years.

6. The County shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility.

7. The County will market its debt through the use of competitive bid whenever deemed feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain complexities and intricacies of a particular debt issue are such that it may be advantageous to market the debt via negotiated sale.

8. Credit enhancements (insurance, letters of credit, etc.) will be used only in those instances where the anticipated

present value savings in terms of reduced interest expense exceeds the cost of the credit enhancement.

9. In order to maintain a stable debt service burden, the County will attempt to issue debt that carries a fixed interest rate. However, it is recognized that certain circumstances may warrant the issuance of variable rate debt. In those instances, the County should attempt to stabilize debt service payments through the use of an appropriate stabilization arrangement.

10. The County will ensure that an adequate system of internal control exists so as to provide reasonable assurance as to compliance with appropriate laws, rules, regulations and covenants associated with outstanding debt.

11. The County should consider coordinating with other local government entities to the fullest extent possible, so as to minimize the overlapping debt burden to its citizens.

12. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized.

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Volusia County
FLORIDA

County Manager

ED KELLEY
COUNTY CHAIR

DR. FRED LOWRY
VICE CHAIR, DISTRICT 5

BEN JOHNSON
AT-LARGE

BARBARA GIRTMAN
DISTRICT 1

BILLIE WHEELER
DISTRICT 2

DEBORAH DENYS
DISTRICT 3

HEATHER POST
DISTRICT 4

GEORGE RECKTENWALD
COUNTY MANAGER

July 21, 2020

Honorable Members of the County Council:

As your County Manager, in compliance with provisions of the County Charter and State of Florida Statutes, I am pleased to submit my recommended budget for fiscal year 2020-21. My recommended budget includes an operating budget of $805,905,911 and a non-operating budget of $176,160,385. The 2019-20 fiscal year has presented many challenges and opportunities that have affected the 2020-21 budget recommendation, however, thanks to the sound financial position this and previous councils have put us in, I am confident that we can navigate through these tough times and continue to provide vital services to our citizens.

COVID-19/Coronavirus

On March 11, 2020, the World Health Organization declared COVID-19 a world-wide pandemic. Throughout the rest of March and into April, executive orders closed some beaches, schools, bars, restaurants, theme parks, and other non-essential businesses. In turn, many businesses face continued financial crises and the estimated recovery is projected to occur slowly over the next year.

The essential services provided by Volusia County government are vital to the health and well-being of Volusia County residents, so a complete shutdown was not an option for us. However, these unprecedented times called for unprecedented measures and for the first time, teleworking became a reality throughout many departments. The Information Technology Division worked tirelessly to set up emergency virtual private network (VPN) access for hundreds of staff members that could effectively work from home in order to minimize the potential exposure to the workforce. All Volusia County offices were closed to the public in early April, however, all services were still being provided through appointments. During the office closures, safeguards were put into place to protect employees and the public. When buildings opened back up, new protocols were put into place, as outlined by the Center for Disease Control (CDC). Our government team continues to show its leadership and determination for the communities recovery as we face new challenges.

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CARES Act

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security (CARES) Act was passed by Congress which provided more than $2 trillion dollars in economic relief. Since our population exceeds 500,000 residents, our community received Coronavirus Relief funds directly from the United States Department of the Treasury of $96.5 million. These funds can only be used to reimburse unbudgeted costs that are directly incurred due to the Coronavirus within the timeline of March 1, 2020 through December 30, 2020. The expenditures cannot be part of our current budget. After receiving these funds, we immediately started planning for ways to protect and assist our residents and businesses through various programs. To date, you have allocated funding to the following programs:

Relaunch Volusia Grant Program	Allocated Funding	Date Allocated
Small Business Assistance	$10,000,000	May 12, 2020
Feed a Family	$3,000,000	May 19, 2020
Individual Rent and Mortgage	$5,000,000	May 19, 2020
Small Business Assistance – Nonprofit	$2,500,000	May 26, 2020
Business Personal Protective Equipment	$1,000,000	June 16, 2020
Home-Based Business Assistance	$3,000,000	June 16, 2020

Thus far, we have allocated $24.5 million of the CARES Act money we received to assisting our residents and local businesses through this difficult time and we are still making plans to provide further assistance where needed. In addition, we have allocated $15 million to assist the cities within Volusia County with their COVID-19 related expenses, which gives them the flexibility to further assist their residents and local businesses.

Revenue Impacts of COVID-19

The assistance we have been able to provide to the residents and local businesses of Volusia County is vital to the recovery from the COVID-19 pandemic, however, the Coronavirus Relief Fund is not eligible to be used for the losses in revenue suffered by the government. As of July, we are down nearly 10% from our budgeted sales tax revenue and down 4.3% from prior year distributions. We have estimated the sales tax revenue loss to be around 15% for fiscal year 2019-20, however we are optimistic that a recovery will take hold and have projected a 1% increase over 2019-20's estimate for fiscal year 2020-21.

Resort tax is another revenue source that suffered as a result of the pandemic. Resort tax collections are down 27.8% from prior year through the month of May. Fiscal year 2020-21 is estimated conservatively at 95% of fiscal year 2018-19 collections based on trend.

Gas tax revenues are now estimated to decline in fiscal year 2019-20, due to demand uncertainty associated with the pandemic. This decline required use of all of the revenue stabilization reserves and some future capital reserves to offset expected revenue losses. Fiscal year 2019-20 estimates are down an average of 8% from their budgeted amounts and fiscal year 2020-21 revenue collection is projected to be flat with current year estimates as recovery begins.

Tax Savings

While we have provided millions in assistance to our community through the CARES Act Coronavirus Relief Fund, I realize through these unprecedented times we need to do more. For that reason, I requested that staff submit their budgets with little to no increases, in an effort to achieve rolled-back millage rates in all taxing funds, which would provide additional relief to our citizens. In all, we are providing $18.3 million in tax savings to our residents by presenting 9 out of the 10 taxing funds at full rolled-back rate and the General Fund at a partial rolled-back rate. During my 23 years at Volusia County, we have never presented every taxing fund at a partial or full rolled-back rates. We are able to achieve this due to allowing the tax base to grow while retaining a flat millage rate in prior fiscal years. This decision strategically allowed for the replenishment of reserve balances after the economic downturn. This leadership gives the taxpayers further tax relief as seen below:

Taxing Fund	2019-20 Millage Rate	2020-21 Recommended Millage Rate	Rate Change	Tax Savings from Rate Reductions
General Fund	5.5900	5.4500	(0.1400)	(5,358,415)
Library	0.5520	0.5174	(0.0346)	(1,324,294)
ECHO	0.2000	0.0000	(0.2000)	(7,654,912)
Volusia Forever	0.1122	0.1052	(0.0070)	(267,922)
Volusia Forever Debt	0.0878	0.0783	(0.0095)	(363,608)
Ponce Inlet Port Authority	0.0929	0.0880	(0.0049)	(133,246)
Mosquito Control	0.1880	0.1781	(0.0099)	(269,210)
Municipal Service District	2.2399	2.1083	(0.1316)	(1,024,719)
Fire District	4.0815	3.8412	(0.2403)	(1,914,861)
Silver Sands	0.0150	0.0144	(0.0006)	(614)
Total	**13.1593**	**12.3809**	**(0.7784)**	**(18,311,801)**

Staffing

During regular times, our employees keep us safe, serve the community, protect the environment, maintain our transportation systems, and so much more. During times of disaster, our employees rise to the occasion and provide stability for our community. While we have addressed assistance to our residents and businesses in Volusia, I believe it is also important to take care of our team, therefore I have included a 3% pay adjustment for the workforce in the fiscal year 2020-21 budget. This pay adjustment is also outlined in our current union contracts.

The fiscal year 2020-21 recommend budget includes five new positions, three from elected offices and one for Veterans Services and one for Environmental Management. Within the elected offices, two positions were added due to Amendment 10, one for the Tax Collector position and one Special Projects Coordinator position to serve as the Public Information Officer within the Property Appraiser Office. Court Administration requested a position for network system management. Although 5 new positions are being added to the organization 40.4 full-time equivalent unfunded positions are being deleted.

Fund Balance and Reserves

The government needs to continue to be flexible in order to remain sustainable in the future (i.e. reserves to handle temporary changes in revenues, one-time capital demands, emergencies, or operations that can be adjusted for changing service priorities). Florida Statutes require that a local government's budget be balanced on a yearly basis. However, this does not guarantee that a budget is financially sustainable. That is achieved through sound financial policies, strong fiscal management, and policy makers that are good financial stewards.

The availability of reserves for use in a financial emergency is one indication that a government is financially strong. For the taxing funds, the County's goal to achieve emergency reserves of 5% to 10% of budgeted current revenues has been attained. It is essential that sustainable levels are maintained to mitigate the financial impact from natural disasters and unforeseen fluctuations in revenues and/or expenditures. The chart on the following page details the emergency reserve balances and associated percentages to budgeted current revenues:

Budgeted Emergency Reserves			
General Fund	23,247,395	24,296,023	9.7%
Library	2,076,269	2,069,461	10.0%
East Volusia Mosquito Control	488,119	493,507	10.0%
Ponce De Leon Inlet & Port District	343,700	348,128	10.0%
Municipal Service District	4,809,146	3,559,047	10.0%
Fire Services	3,176,304	3,197,831	10.0%

Future Challenges

As we continue to navigate the COVID-19 pandemic we also need to keep in mind future challenges that we face. Since the passage of Amendment 10, my staff and I have worked in collaboration with the Sheriff, Supervisor of Elections, and Property Appraiser to lessen the financial impact of its implementation. However, there may be future financial impacts that we will have to navigate including the addition of the newly elected Tax Collector and his vision for operations. During fiscal year 2020-21 on-going union negotiations will continue with keeping equality of all workforces in mind.

Future mini-budget workshops and planning sessions are needed to address affordable housing, VOTRAN, courthouse construction, Corrections mental health and opioid dorms, Marine Science Center improvements, homelessness initiatives, pay-as-you-go capital, and others. Funding is still not identified for the new court facility on the eastside of the county, as debt will most likely be the only viable option. Pay-as-you-go capital projects such as Corrections infrastructure improvements, Sheriff E-911 technology upgrades, and a new fire alarming system are all forecasted in future years when there is positive growth in our tax base assuming a flat millage rate. However, priority of funding is reviewed on an annual basis and with zero debt in the general fund, it gives us capacity of future indebtedness.

Closing

In closing, I would like to thank council members for your consistent fiscal and policy leadership, and guidance throughout this era of unprecedented challenges. I would also like to thank our experienced department heads, division heads, and elected officials for their diligence and commitment to run efficient and effective operations. Finally, I need to thank our innovative and dedicated budget team as they constantly improve the annual budget process. Despite economic challenges, Volusia County has positioned itself to remain fiscally viable and responsible to its citizens.

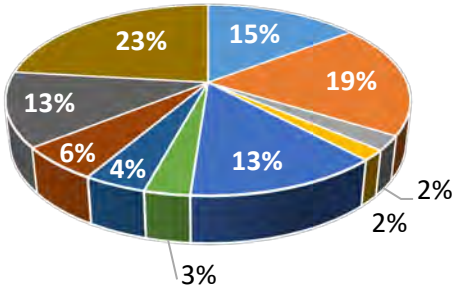
Sincerely,

George Recktenwald

County Manager

Executive Overview

The operating budget, $805.9 million, is $3.7 million or 0.5% below the fiscal year 2019-20 adopted budget and provides funding for the following governmental functions: elected offices and mandated costs 15%; public protection 19%; public works 23%; community services 13%; parks & recreation/coastal 3%; aviation and economic development 4%; and administrative and other costs 19%. Only 36% of the operating budget is attributed to property taxes including $7.6 million distributed to various cities for community redevelopment areas (CRA). Based on the recommended millage rates, additional tax revenue of $5.5 million is used to maintain current levels of service and to address major capital improvement projects.



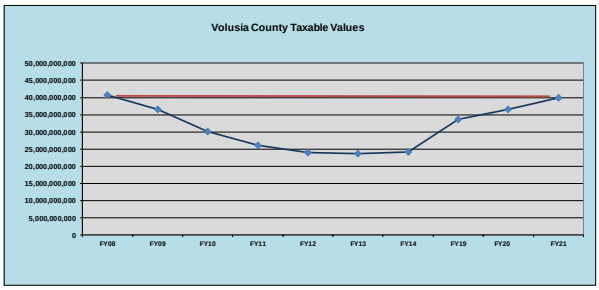
The non-operating budget provides for the County's Capital Improvement and Internal Service Funds. The fiscal year 2020-21 budget is $176.2 million, an increase of 3.5% from prior year. Internal Service Funds are to account for the provision of goods and services for such commodities as computer replacements, fleet services and replacement, insurance management, and health insurance. All internal service fund charges remain flat with the intended use of reserve balances. Major capital improvement funds include: Beach capital, corrections infrastructure, Ocean Center, park projects, trail programs, Sheriff capital projects, and medical examiner's facility. Carryforward project balances include: Elections Warehouse, Beach (ramps, parking development, Lighthouse Point Park boardwalk), and Medical Examiner Facility.

Property Values

The ad valorem tax roll as certified by the Property Appraiser's Office each year is the total valuation of all real estate, centrally assessed, and tangible personal properties within Volusia County. The Property Appraiser is an elected constitutional officer responsible for identifying and determining the value of all property in the county. It is this value, in relationship to government's budget needs, which correlates the required millage rate needed.

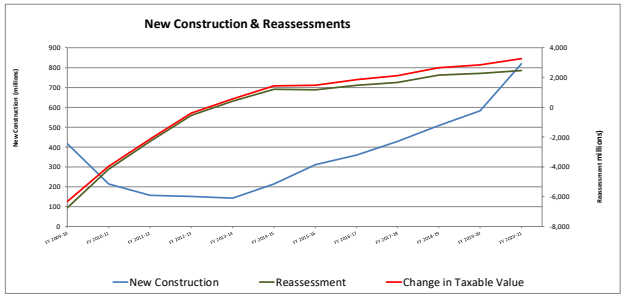
Volusia County levies ten taxing funds which include: countywide General Fund, Library Fund, Volusia ECHO, Volusia Forever, Volusia Forever Debt Service, and special taxing funds for East Volusia Mosquito Control, Ponce De Leon Port Authority, Municipal Service District Fund, Silver Sands Bethune Beach and Fire Rescue District Fund.

Total countywide just value of the tax roll is $63,849,782,702 with the total assessed value of $52,844,087,444. Total countywide exemptions are $12,974,925,509, which is 24.5% of the assessed value. The total countywide taxable value is $39,869,161,935, 8.94% increase from fiscal year 2019-20.

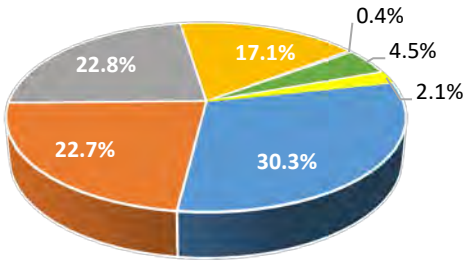


The fiscal year 2020-21 taxable values have recovered to 2007 levels. However, today's $100 relative purchasing power will cost $123 for the same goods and/or services.

From 2008-09 to 2012-13, reassessments decreased $19.0 billion with the downturn in the economy, in 2013-14 showed a positive growth in reassessment value as economy began recovery. Since 2013-14, reassessments have increased $12.8 billion. Growth in new construction over the past five years has averaged 1.6%.



The countywide exemptions totaling $12,974,925,509 are defined and implemented by law through the Florida Legislature or by voter-mandated amendments. Volusia County tax roll includes exemptions classifications for homestead 30.3%; additional $25k homestead 22.7%; governmental 22.8%; institutional 17.1%; veterans and deployed service 0.4%; disabilities 4.5%; as well as others 2.1%.



Millage Rates

Fiscal Year 2020-21 millage rates for all taxing funds are at the rolled back rate with the exception of the general fund which is proposed at a partial rolled-back. When considering an average single family residential value being $95,000 and the average rate reduction ranges from 0.3911 mills to 0.8520 mills, this in turn allows a homeowner to realize an average savings of $37 to $81 on their proposed tax bill.

Taxing Fund	Millage FY2019-20	Millage FY2020-21	Reduction
General	5.5900	5.4500	-0.1400
Library	0.5520	0.5174	-0.0346
ECHO	0.2000	0.0000	-0.2000
Forever	0.1122	0.1052	-0.0070
Forever – DS	0.0878	0.0783	-0.0095
Mosquito Control	0.1880	0.1781	-0.0099
Port Authority	0.0929	0.0880	-0.0049
MSD	2.2399	2.1083	-0.1316
Silver Sands	0.0150	0.0144	-0.0006
Fire Rescue	4.0815	3.8412	-0.2403

Revenues

Operating revenues are comprised of various receipts that are collected or anticipated for collection during the fiscal year based on operations of the County and disbursements from federal, state, and other governments. In response to the COVID-19 public health crisis in 2020, the U.S. Congress passed the CARES Act legislation, which disbursed trillions of dollars' worth of funding to differing areas of the U.S. economy. One of the purposes of this funding was to support continued transportation spending. The CARES Act funds replaced declining revenues for Daytona Beach Airport and Votran funds. The chart below are the top 10 operating revenues for fiscal year 2020-21:

	FY2019-20	FY2020-21	Estimated % change
Ad Valorem Tax	284,188,404	289,698,397	1.94%
Gas Taxes	25,670,955	23,548,442	-8.27%
Resort Tax and Convention Development Tax	24,556,400	22,481,929	-8.45%
Sales Tax	23,812,845	20,020,405	-15.97%
Landfill Charges	17,801,152	18,200,000	2.24%
Ambulance Fees	15,713,397	16,393,063	4.33%
Solid Waste Collection	13,363,152	11,188,677	-16.28%
Road Impact Fees	8,976,662	10,089,773	12.40%
State Revenue Sharing	10,218,241	8,615,713	-15.69%
Utility Tax	8,289,393	8,437,967	1.79%

A detailed analysis of these revenue sources are in the Revenue Section of the document.

Ad Valorem Taxes

The total ad valorem taxes budgeted for fiscal year 2020-21 are $289.7 million, an increase of $5.5 million. Since the majority of the millage rates are at rolled-back the growth realized is primarily due to new construction. Ad valorem taxes are 36% of the total operating budget revenues.

Fund Balance

Fund balance is the accumulation of prior year proceeds of various revenue sources within a specific fund. The budgeted fund balance within the operating funds totals $259.4 million or 32% of revenues. The non-operating funds total $85.8M or 49% of revenues.

Fund Type	FY2020-21
General Fund	$48,723,857
Impact Fee Funds	$17,130,811
ECHO/Forever	$28,896,666
Transportation	$35,383,622
Other Taxing Funds	$46,471,144
Debt Service Funds	$3,050,248
Capital Project Funds	$22,521,317
Enterprise Funds	$57,194,053
Internal Service Funds	$63,252,087

Debt Service

The scheduled principal and interest budgeted for fiscal year 2020-2021 are based upon amortization schedules. The debt service include pledge sources of ad valorem taxes for the final payment of Volusia Forever land purchase, resort tax, gas tax, as well as covenant to budget and appropriate. The enterprise debt includes state revolving loan for Water & Sewer Utilities, terminal improvements for Daytona Beach International Airport and acquisition costs of Parking Garage.

Fund Type	Principal	Interest
Debt Service	$10,874,753	$3,869,748
Enterprise	$1,910,601	$528,889
Total	$12,785,354	$4,398,637

Interfund Transfers

Interfund transfers are allocations of monies between two budgeted funds. The transfers budgeted in fiscal year 2020-21 are primarily for specific daily operations, funding of capital improvement in pay-as-you go with the funds being set aside in a major capital funds and interfund transfers to meet current debt obligations.

Recurring operating transfers are primarily used to meet a specific level of service.

Transfer To	Transfer From	FY2020-21
Economic Development	General Fund	$4,330,372
CTT - Roadway Maintenance	Municipal Service District Fund	$4,000,000
Emergency Medical Services	General Fund	$7,584,835
Ocean Center	Tourist Development Fund	$6,852,428
Votran	General Fund	$5,000,000
General Fund	Sales Tax Fund	$14,290,469
Municipal Service District Fund	Sales Tax Fund	$5,909,936
General Fund	E911	$150,000
Section 8 Grant	General Fund	$123,000

Interfund transfers to non-operating major capital funds are for pay-as-you-go funding:

Project Name	FY2020-21
Sheriff CAD/RMS	$2,050,000
Sheriff E-911 Technology	$200,000
Corrections Infrastructure	$4,523,271
Medical Examiner	$1,782,000
Library	$1,000,000
Ocean Center	$1,000,000
Lighthouse Point Park	$1,000,000

Interfund transfer for debt service requirements:

Transfer To Purpose	Transfer From	FY2020-21
TDT Bond	Resort Tax	$4,266,637
Williamson Blvd Note	Gas Tax	$1,013,608
Gas Tax Bond	Gas Tax, Road Impact Fees	$4,509,855
CIP Note	Ocean Center	$698,136
CIP Note	MSD Sheriff Facility	$468,220
General Fund Loan	Parking Garage	$29,866
General Fund Loan	Volusia Forever	$2,091,418
CIP Note	Trails	$510,339

Interfund transfer – other purposes:

Transfer To	Transfer From	FY2020-21
Parks CIP	ECHO	$400,000
Trails	ECHO	$510,339
Stormwater Utility	MSD	$1,264,700
Fire Fund	EMS	$119,007
Economic Dev Incentive	Economic Dev	$115,825

Capital Outlay

Automotive equipment makes up 60% of the capital outlay with the largest portion of this allocation for Lease Purchase and Equipment Replacement Programs within the non-operating funds. Other major capital is for business type operations for replacement of heavy equipment within Solid Waste and Daytona Beach International Airport. Other equipment category is primarily for the programed replacement of critical programmed equipment with the largest budget being within Public Safety operations at 33%.

Capital Outlay	FY 2020-21
Office Equipment	$ 764,471
Automotive Equipment	$15,872,636
Other Equipment	$9,885,726
Total Capital Outlay	**$26,522,833**

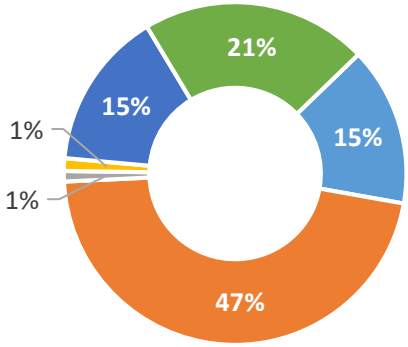
Capital Improvements

The major capital improvement funds account for 33% of the capital improvement category. Public Works Department projects costs are transportation and utility related, at 33% of the total capital improvements in fiscal year 2020-21.

Category	FY2020-21
Major Capital Funds	$28,360,905
Transportation Related	$15,876,956
Utilities Related	$12,738,685
Facilities - General Fund	$7,745,832
Daytona Beach International Airport	$6,088,126
Court Facilities - General Fund	$4,660,000
Solid Waste	$4,593,000
Fire Services	$2,118,219
All Other Funds	$1,469,407
Library	$1,140,000
Coastal - includes General Fund	$1,099,435
Corrections - General Fund	$700,000
All Other - General Fund	$535,257
Total Capital Improvements	**$87,125,822**

Reserves

Reserves reflect funds set aside to meet a variety of County Council specific purposes. Reserve balances are held in various funds with each fund having constraints on the specific purpose for which amounts are to be spent. The fiscal year 2020-21 total budgeted reserves are $286,521,210 being allocated to the general fund 15%; internal service funds 21%; enterprise funds 15%; major capital improvement funds 1%; debt service funds 1% and special revenue funds 47% of total.



Millage Rate History

Fiscal Year	General	Library	Volusia ECHO	Volusia Forever	Volusia Forever Voted Debt	East Volusia Mosquito Control	Ponce De Leon Port Authority	Municipal Service District	Silver Sands-Bethune Beach MSD	Fire Rescue District
FY 2007-08	3.89564	0.04370	0.18306	0.09711	0.09055	0.17856	0.06750	1.21825	0.01172	2.78361
FY 2008-09	4.50310	0.50064	0.20000	0.10223	0.09776	0.20556	0.07771	1.40228	0.01281	3.20577
FY 2009-10	5.36829	0.60605	0.20000	0.08187	0.11813	0.20966	0.09360	1.87829	0.01732	3.66510
FY 2010-11	5.30050	0.60200	0.20000	0.06320	0.13680	0.20800	0.09290	1.86100	0.01630	3.63150
FY 2011-12	5.77710	0.60200	0.20000	0.05350	0.14650	0.20800	0.09290	2.01550	0.01630	3.63150
FY 2012-13	5.87890	0.60200	0.20000	0.05130	0.14870	0.20800	0.09290	2.03990	0.01540	3.63150
FY 2013-14	6.31890	0.55200	0.20000	0.05470	0.14530	0.20800	0.09290	2.23990	0.01500	3.63150
FY 2014-15	6.31890	0.55200	0.20000	0.06270	0.13730	0.18800	0.09290	2.23990	0.01500	3.63150
FY 2015-16	6.31890	0.55200	0.20000	0.07390	0.12610	0.18800	0.09290	2.23990	0.01500	4.08150
FY 2016-17	6.10000	0.55200	0.20000	0.09300	0.10700	0.18800	0.09290	2.23990	0.01500	4.08150
FY 2017-18	6.10000	0.55200	0.20000	0.09050	0.10950	0.18800	0.09290	2.23990	0.01500	4.08150
FY 2018-19	5.69440	0.55200	0.20000	0.09940	0.10060	0.18800	0.09290	2.23990	0.01500	4.08150
FY 2019-20	5.59000	0.55200	0.20000	0.11220	0.08780	0.18800	0.09290	2.23990	0.01500	4.08150
FY 2020-21	5.45000	0.51740	0.00000	0.10520	0.07830	0.17810	0.08800	2.10830	0.01440	3.84120
Rate Change	-3%	-6%	-100%	-6%	-11%	-5%	-5%	-6%	-4%	-6%

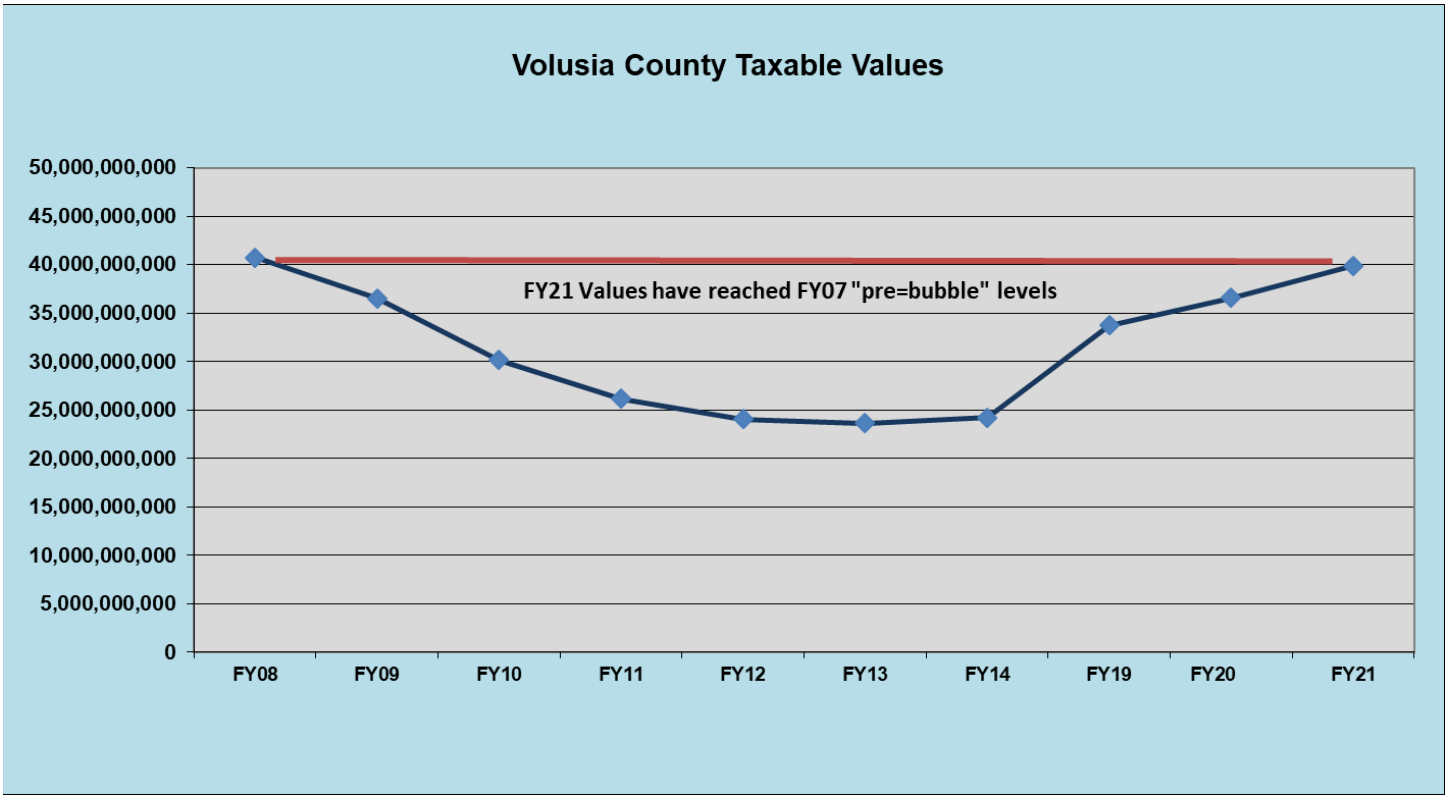
Millage rates @ rolled-back

Millage rates @ partial rolled-back

Millage rates below rolled-back

County of Volusia
Change in Taxable Value

Taxing Fund	Taxable Value FY 2019-20	Taxable Value FY 2020-21	% Change
General Fund	36,597,470,741	39,869,161,935	8.9%
Library Fund	36,597,470,741	39,869,161,935	8.9%
Volusia ECHO	36,597,642,823	39,869,334,017	8.9%
Volusia Forever	36,597,642,823	39,869,334,017	8.9%
Volusia Forever - Voted Debt	36,597,642,823	39,869,334,017	8.9%
Mosquito Control District	26,251,821,232	28,325,990,318	7.9%
Ponce De Leon Inlet & Port Authority	26,251,870,265	28,326,040,418	7.9%
Municipal Service District	7,547,765,961	8,111,058,530	7.5%
Fire Rescue Services District	7,719,557,021	8,300,652,256	7.5%
Silver Sands - Bethune Beach MSD	1,016,580,644	1,065,471,167	4.8%


Volusia County Taxable Values
50,000,000,000
45,000,000,000
40,000,000,000
35,000,000,000
30,000,000,000
25,000,000,000
20,000,000,000
15,000,000,000
10,000,000,000
5,000,000,000
0
FY21 Values have reached FY07 "pre=bubble" levels
FY08
FY09
FY10
FY11
FY12
FY13
FY14
FY19
FY20
FY21

Just Value Residential Improved Properties
Parcels
3.88%
11.66%
22.41%
24.80%
15.51%
8.76%
12.98%
0-49
50-99
100-149
150-199
200-249
250-299
300-UP
Just Value ($1,000)

Taxable Value Residential Improved Properties
52.9% under $100,000
in taxable value
Parcels
30.64%
22.26%
18.22%
12.10%
6.53%
3.73%
6.52%
0-49
50-99
100-149
150-199
200-249
250-299
300-UP
Taxable Value ($1,000)

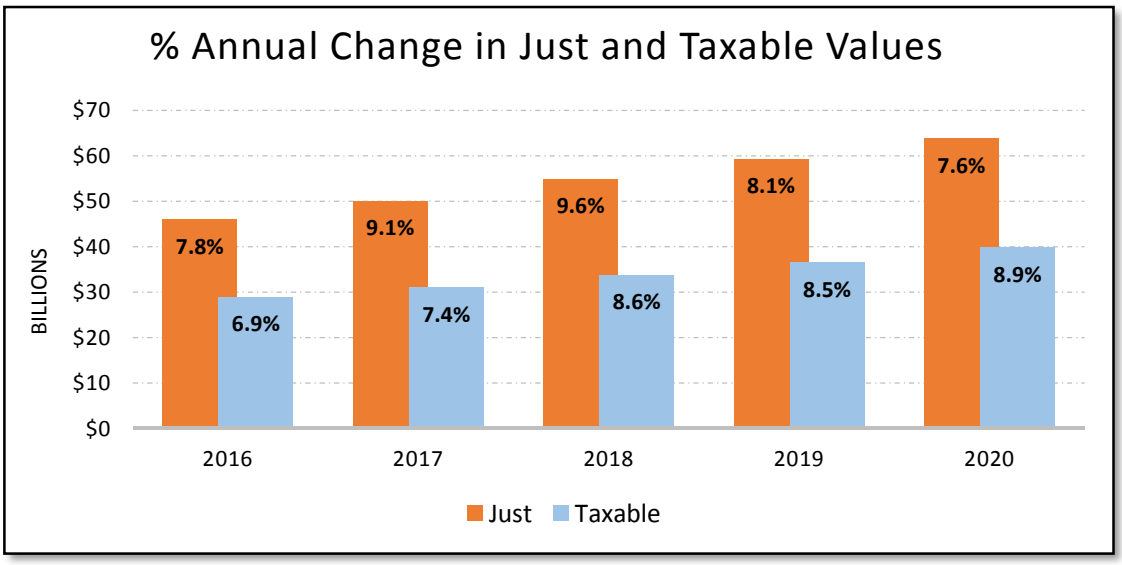
Volusia County General Fund
2020 Preliminary Tax Roll

LARRY BARTLETT, JD, CFA
WE VALUE VOLUSIA

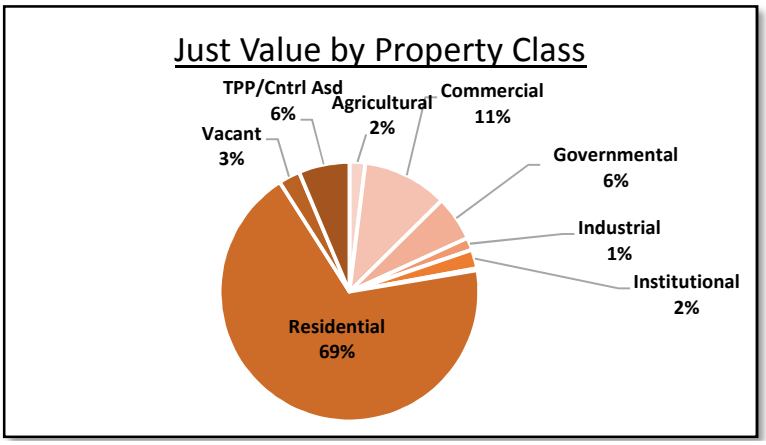
Parcel Count	
295,199	Real Property
47,690	TPP/Cntrl Asd
342,889	Total Parcels

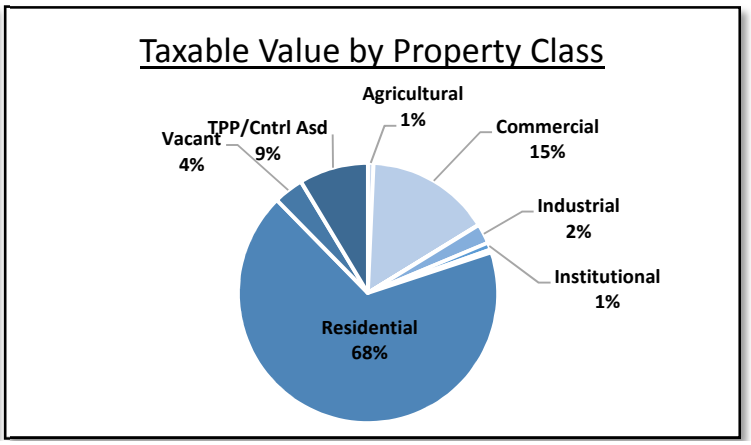
Homestead Count
141,145

Net Additions/Deletions	
Just	**$993,412,073**
Taxable	**$821,847,906**



Just Value		$63,849,782,702	100%
Assessment Differentials	**Reduction**		
- Save Our Homes Differential (193.155, F.S.)	$8,770,853,855		13.7%
- 10% Non-Homestead Assessment Increase Cap (193.1554, 193.1555, F.S.)	$1,432,822,696		2.2%
- Agricultural Classification (193.461, F.S.)	$802,018,707		1.3%
- Conservation Lands (193.501, F.S.)	$0		0.0%
Sub Total	**$11,005,695,258**		**17.2%**
Assessed Value		**$52,844,087,444**	**82.8%**
Exemptions	**Reduction**		
- $25,000 Homestead (193.031 (1)(a), F.S.)	$3,441,548,997		5.4%
- Additional $25,000 Homestead (193.031 (1)(b), F.S.)	$2,946,793,605		4.6%
- Additional Homestead Age 65 & older up to $50,000 (196.075, F.S.)	$492,527,431		0.8%
- Additional Homestead Age 65 & older & 25yr Residence (196.075, F.S.)	$27,644,064		0.0%
- $25,000 Tangible Personal Property	$224,520,337		0.4%
- Governmental Property	$2,959,047,687		4.6%
- Institutional Property	$2,222,443,650		3.5%
- Others (Widow, Widowers, Disability, Historic, Economic, etc.)	$660,399,738		1.0%
Sub Total	**$12,974,925,509**		**20.3%**
Taxable Value		**$39,869,161,935**	**62.4%**





VOLUSIA COUNTY PROPERTY APPRAISER
LARRY BARTLETT, JD, CFA
WE VALUE VOLUSIA

2020 Preliminary Tax Roll
Summary

Value Breakdown

Just or Market Value

Value of all Real, Tangible Personal Property, and Centrally Assessed property at market value

	2019	2020	% Change
Total Just Value	59,336,440,613	63,849,782,702	7.6%

Assessment Reductions

Reduction from Just Value for assessment caps and lands classified as Agricultural or Conservation

Differentials - SOH & Non-homestead Differentials	$9,653,415,483	$10,203,676,551	5.7%
Classifications - Agriculture & Conservation Lands	$794,141,067	$802,018,707	1.0%
Total Assessed Value (Just Value less Assessment Reductions)	$48,888,884,063	$52,844,087,444	8.1%

Exemptions

Reductions from Assessed Value for Exemptions

Total Exemptions	$12,291,413,322	$12,974,925,509	5.6%
Total Taxable Value: (Assessed Value less Exemptions)	$36,597,470,741	$39,869,161,935	8.9%

Additional Information

New Construction

Newly built improvements that are valued for the first time on the tax roll

New Construction:	2019	2020	% Change
Just Value	$706,144,705	$992,297,902	40.5%
Taxable Value	$583,014,794	$831,336,430	42.6%

Tax Roll Value Change

Total Increase (Decrease) in Tax Roll	2019 over 2018	2020 over 2019	
Just Value	$4,433,313,021	$4,513,342,089	7.6%
Taxable Value	$2,855,159,188	$3,271,691,194	8.9%

"Net" Increase (Decrease) in Tax Roll *(Total Tax Roll less Net Additions/Deletions)*	2019 over 2018	2020 over 2019	
Just Value	$3,734,663,597	$3,519,930,016	5.9%
Taxable Value	$2,283,832,253	$2,449,843,288	6.7%

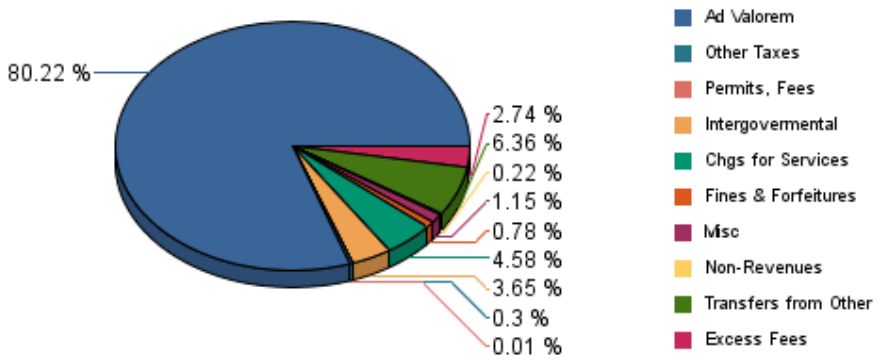
Parcel Counts

Total Number of Parcels:	341,249	342,889
Real Property	294,189	295,199
Personal Property & Centrally Assessed	47,060	47,690

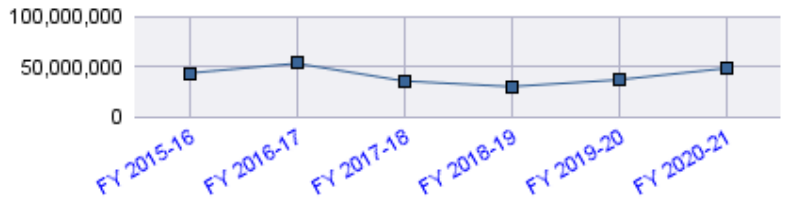
General Fund Fund

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	197,322,716	208,995,455
Other Taxes	745,393	770,000
Permits, Fees	35,182	30,188
Intergovermental	11,515,404	9,503,620
Chgs for Services	18,273,522	11,921,639
Fines & Forfeitures	2,175,709	2,038,850
Misc	3,298,424	3,000,230
Non-Revenues	1,000	565,876
Transfers from Other	20,521,933	16,561,753
Excess Fees	0	7,147,958
Subtotal Revenues	**253,889,283**	**260,535,569**
Fund Balance	37,312,988	48,723,857
Total Revenues	**291,202,271**	**309,259,426**

Operating Revenues



Budgeted Fund Balance History



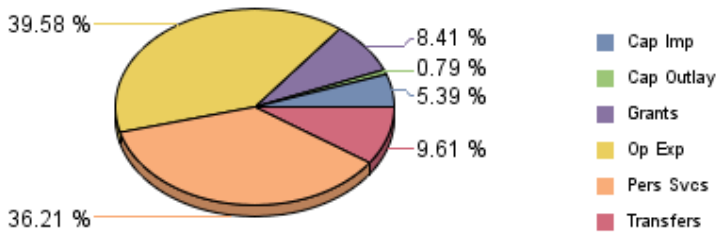
Millage Rate History	
FY 2015-16	6.3189
FY 2016-17	6.1000
FY 2017-18	6.1000
FY 2018-19	5.6944
FY 2019-20	5.5900
FY 2020-21	5.4500

Position History - FTE	
FY 2015-16	1,826.36
FY 2016-17	1,828.96
FY 2017-18	1,840.16
FY 2018-19	1,843.66
FY 2019-20	1,845.16
FY 2020-21	1,824.77

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	138,292,926	96,395,201
Operating Expenses	70,520,319	62,235,295
Reimbursements	(17,990,895)	(12,261,669)
Capital Outlay	4,688,196	2,103,250
Capital Improvements	11,107,332	14,338,524
Grants and Aids	20,610,182	22,397,190
Interfund Transfers	32,522,559	25,593,478
Elected Offices	0	55,394,869
Subtotal Expenditures	259,750,619	266,196,138
Reserves	31,451,652	43,063,288
Total Expenses	**291,202,271**	**309,259,426**

Operating Expenses



Reserve Summary	
Emergencies Reserves	24,296,023
Future Capital Reserves	10,753,624
Revenue Stabilization	3,945,049
Loan Repayment Reserves	1,916,000
Special Programs Reserves	1,194,176
Transition Reserves	735,302
Contingency Reserves	223,114

Transfers Out	
Transfers to Emergency Medical Services Fund	7,584,835
Transfers to Votran Fund	5,000,000
Transfers to Correctional Facilities Cap Projects Fund	4,523,271
Transfer to Economic Development Fund	4,330,372
Transfers to Sheriff Capital Projects Fund	2,250,000
Transfers to Medical Examiner Facility Fund	1,782,000
Transfers to Grant Fund	123,000

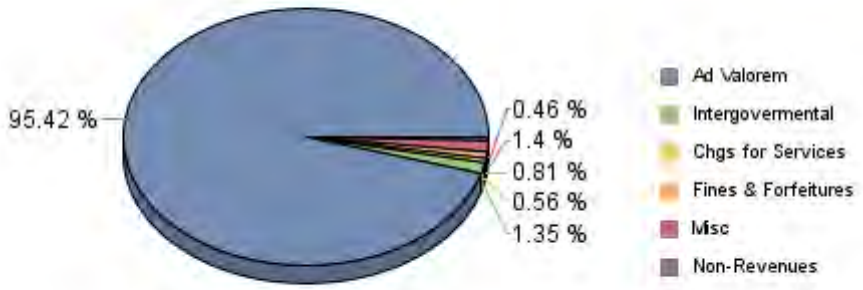
Major Capital Improvement >$350,000	
New Smyrna Beach Build-out	1,500,000
State Attorney Build Out	1,000,000
DeLand Courthouse - Addition of Courtroom 3rd Floor	800,000
EVAC Building - Various Building Repairs - Ph1 - CF	750,000
DeLand Courthouse - Cooling Tower - Ph2	500,000
City Island Courthouse - HVAC	450,000
Halifax Clinic Roof Replacement - CF	400,000
Potable Water Pipes - Branch Jail	400,000
Buildings - Carpet Replacement	375,000
Thomas C. Kelly Bldg - Modular Furniture - Ph4 - CF	363,000
DeLand Courthouse Parking Garage Drainage - Ph2	350,000

Library Fund

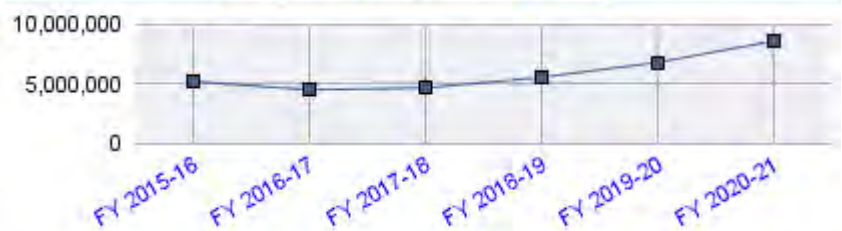
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	19,485,677	19,843,172
Intergovermental	376,694	281,297
Chgs for Services	154,000	116,500
Fines & Forfeitures	220,000	168,000
Misc	290,636	290,636
Non-Revenues	95,500	95,500
Transfers from Other	235,687	0
Subtotal Revenues	**20,858,194**	**20,795,105**
Fund Balance	6,834,286	8,626,324
Total Revenues	**27,692,480**	**29,421,429**

Operating Revenues



Budgeted Fund Balance History



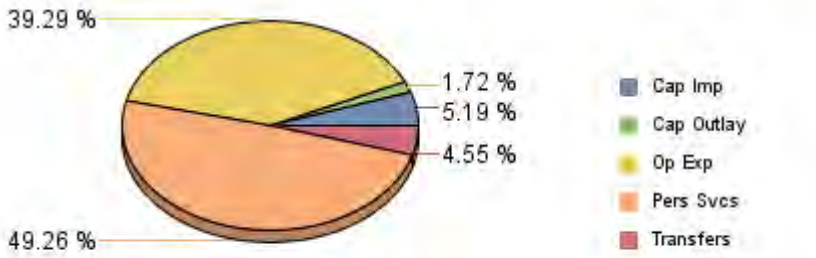
Millage Rate History	
FY 2015-16	0.5520
FY 2016-17	0.5520
FY 2017-18	0.5520
FY 2018-19	0.5520
FY 2019-20	0.5520
FY 2020-21	0.5174

Position History - FTE	
FY 2015-16	186.50
FY 2016-17	186.50
FY 2017-18	184.50
FY 2018-19	184.50
FY 2019-20	183.50
FY 2020-21	182.50

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	10,582,776	10,829,727
Operating Expenses	8,993,079	8,102,498
Capital Outlay	477,930	378,633
Capital Improvements	792,000	1,140,000
Interfund Transfers	1,000,000	1,000,000
Elected Offices	0	534,773
Subtotal Expenditures	21,845,785	21,985,631
Reserves	5,846,695	7,435,798
Total Expenses	**27,692,480**	**29,421,429**

Operating Expenses



Reserve Summary	
Future Capital Reserves	5,366,337
Emergencies Reserves	2,069,461

Transfers Out	
Transfers to Library Construction Fund	1,000,000

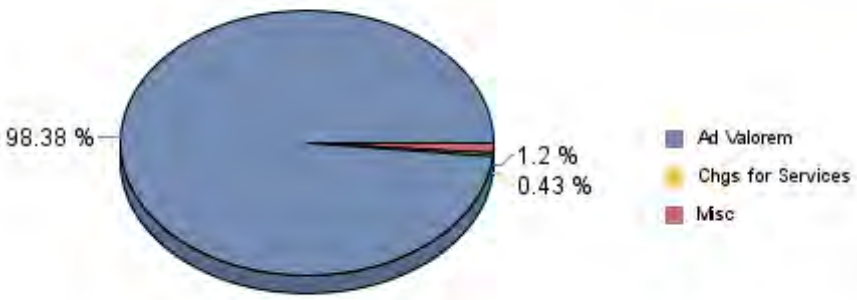
Major Capital Improvement >$50,000	
New Smyrna Beach Regional Library - Stucco	500,000
Edgewater Library - Roof	240,000
HVAC and Other Renovations	100,000
DeLand Regional Library - Paint Exterior	50,000
DeLand Regional Library - Wall Repair	50,000
Edgewater Library - Floor Covering	50,000
Edgewater Library - Paint Exterior	50,000

East Volusia Mosquito Control Fund

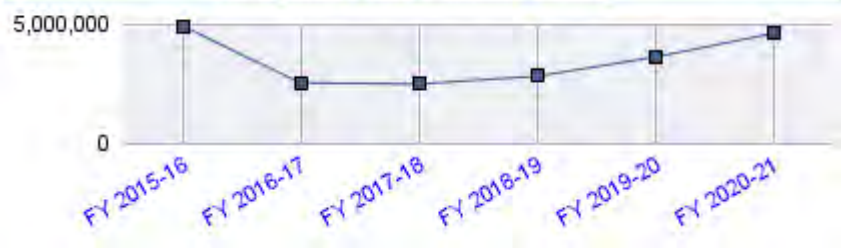
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	4,762,130	4,855,06
Chgs for Services	21,000	21,00
Misc	70,000	59,00
Transfers from Other	2,034,405	
Subtotal Revenues	**6,887,535**	**4,935,06**
Fund Balance	3,638,941	4,633,118
Total Revenues	**10,526,476**	**9,568,183**

Operating Revenues



Budgeted Fund Balance History



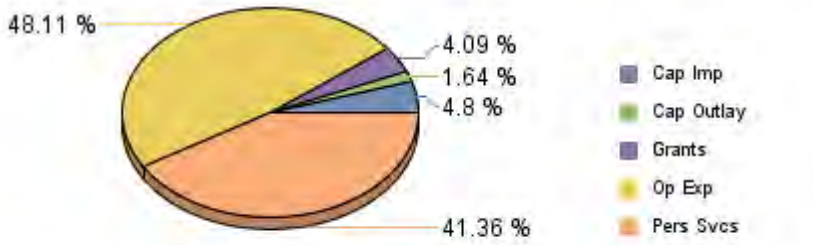
Millage Rate History	
FY 2015-16	0.1880
FY 2016-17	0.1880
FY 2017-18	0.1880
FY 2018-19	0.1880
FY 2019-20	0.1880
FY 2020-21	0.1781

Position History - FTE	
FY 2015-16	29.75
FY 2016-17	29.75
FY 2017-18	29.75
FY 2018-19	28.75
FY 2019-20	28.75
FY 2020-21	28.00

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	1,761,979	1,996,926
Operating Expenses	2,678,549	2,486,018
Reimbursements	(300,000)	(300,000)
Capital Outlay	1,532,700	79,118
Capital Improvements	500,000	231,670
Grants and Aids	185,093	197,310
Elected Offices	0	136,976
Subtotal Expenditures	6,358,321	4,828,018
Reserves	4,168,155	4,740,165
Total Expenses	**10,526,476**	**9,568,183**

Operating Expenses



Reserve Summary	
Future Capital Reserves	3,646,658
Equip Replacement Reserves	500,000
Emergencies Reserves	493,507
Special Programs Reserves	100,000

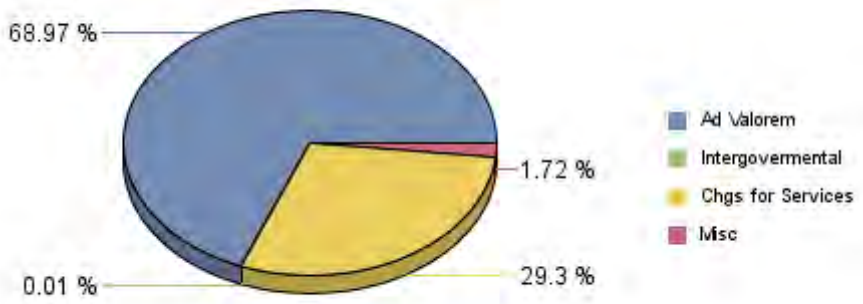
Major Capital Improvement >$50,000	
Mosquito Control Facilities Design	231,670

Ponce De Leon Inlet and Port District Fund

Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	2,355,280	2,400,984
Intergovermental	175	200
Chgs for Services	1,000,000	1,020,100
Misc	60,000	60,000
Transfers from Other	21,550	0
Subtotal Revenues	**3,437,005**	**3,481,284**
Fund Balance	3,642,060	2,358,829
Total Revenues	**7,079,065**	**5,840,113**

Operating Revenues



Budgeted Fund Balance History

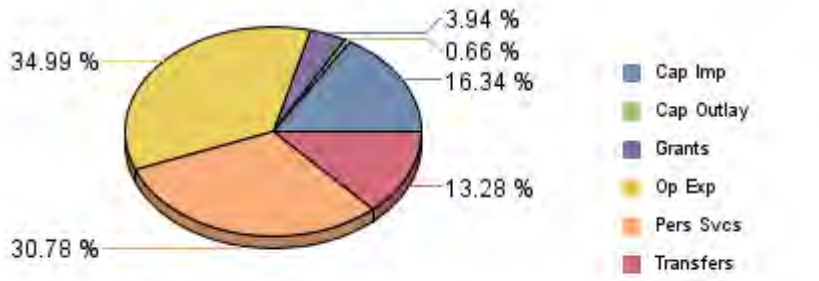
Millage Rate History	
FY 2015-16	0.0929
FY 2016-17	0.0929
FY 2017-18	0.0929
FY 2018-19	0.0929
FY 2019-20	0.0929
FY 2020-21	0.0880

Position History - FTE	
FY 2015-16	14.00
FY 2016-17	16.00
FY 2017-18	17.00
FY 2018-19	17.00
FY 2019-20	17.00
FY 2020-21	17.00

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	1,076,771	1,158,865
Operating Expenses	918,757	1,245,481
Capital Outlay	54,500	24,975
Capital Improvements	365,000	615,000
Grants and Aids	142,238	148,442
Interfund Transfers	2,330,655	500,000
Elected Offices	0	71,857
Subtotal Expenditures	4,887,921	3,764,620
Reserves	2,191,144	2,075,493
Total Expenses	**7,079,065**	**5,840,113**

Operating Expenses



Reserve Summary	
Future Capital Reserves	1,727,365
Emergencies Reserves	348,128

Transfers Out	
Transfers to Beach Capital Fund	500,000

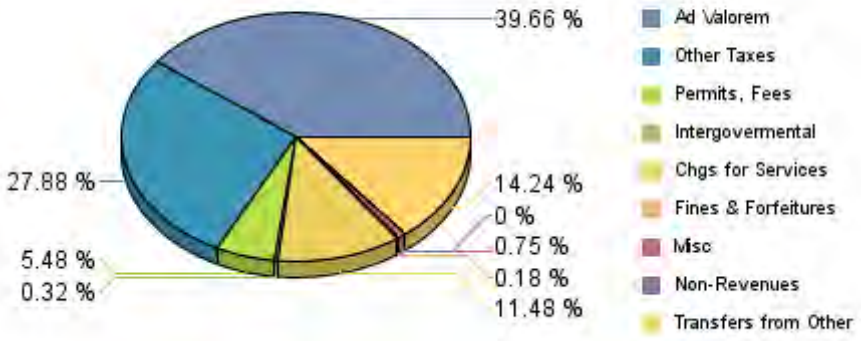
Major Capital Improvement >$50,000	
Smyrna Dunes Park Utility Upgrade	350,000
Reef Deployments	200,000
Water Dependent Facilities	65,000

Municipal Service District Fund

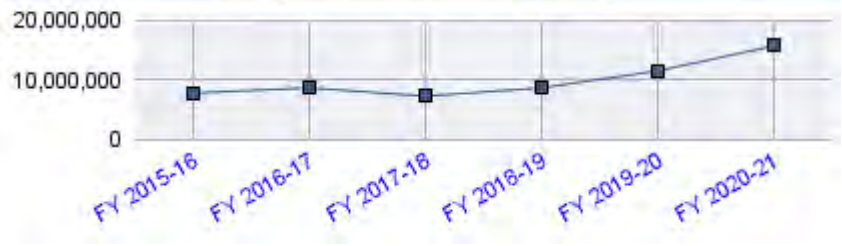
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	16,324,035	16,461,523
Other Taxes	11,481,473	11,571,640
Permits, Fees	2,272,691	2,274,452
Intergovermental	143,000	134,480
Chgs for Services	16,939,170	4,764,374
Fines & Forfeitures	104,950	75,447
Misc	325,000	310,950
Non-Revenues	50	600
Transfers from Other	8,734,533	5,909,936
Subtotal Revenues	**56,324,902**	**41,503,402**
Fund Balance	11,565,659	15,757,893
Total Revenues	**67,890,561**	**57,261,295**

Operating Revenues



Budgeted Fund Balance History



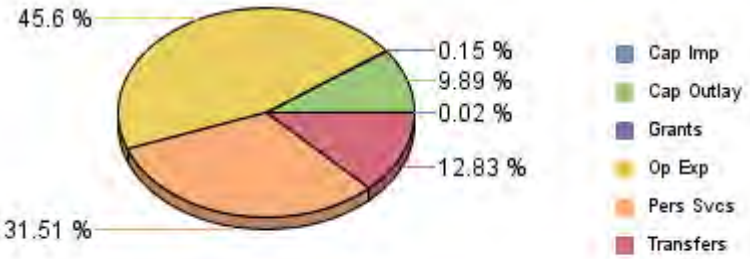
Millage Rate History	
FY 2015-16	2.2399
FY 2016-17	2.2399
FY 2017-18	2.2399
FY 2018-19	2.2399
FY 2019-20	2.2399
FY 2020-21	2.1083

Position History - FTE	
FY 2015-16	352.00
FY 2016-17	355.00
FY 2017-18	355.50
FY 2018-19	358.50
FY 2019-20	362.00
FY 2020-21	366.00

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	33,343,508	14,075,591
Operating Expenses	13,561,045	8,878,380
Capital Outlay	3,820,041	4,417,120
Capital Improvements	8,500	10,000
Grants and Aids	67,950	67,529
Interfund Transfers	5,577,873	5,732,920
Elected Offices	0	11,490,255
Subtotal Expenditures	56,378,917	44,671,795
Reserves	11,511,644	12,589,500
Total Expenses	**67,890,561**	**57,261,295**

Operating Expenses



Reserve Summary	
Revenue Stabilization	6,000,000
Emergencies Reserves	3,559,047
Loan Repayment Reserves	1,406,576
Reserves	1,123,877
Special Programs Reserves	500,000

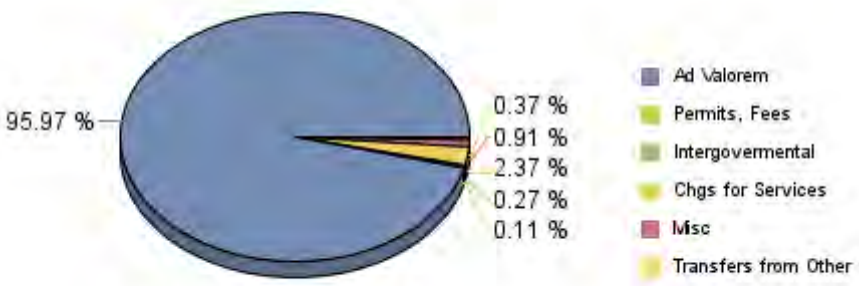
Transfers Out	
Transfers to Transportation Trust Fund	4,000,000
Transfer to Stomwater Utility Fund	1,264,700
Transfers to 2017 Cap Impr Rev Note	468,220

Fire Rescue District Fund

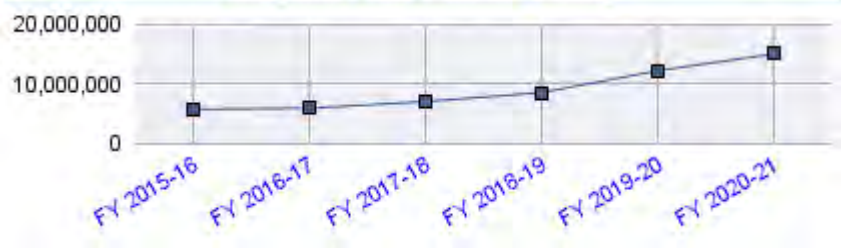
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	30,418,567	30,689,087
Permits, Fees	65,000	35,000
Intergovermental	83,040	87,840
Chgs for Services	754,454	756,328
Misc	236,050	291,050
Transfers from Other	226,133	119,007
Subtotal Revenues	**31,783,244**	**31,978,312**
Fund Balance	12,268,540	15,093,934
Total Revenues	**44,051,784**	**47,072,246**

Operating Revenues



Budgeted Fund Balance History



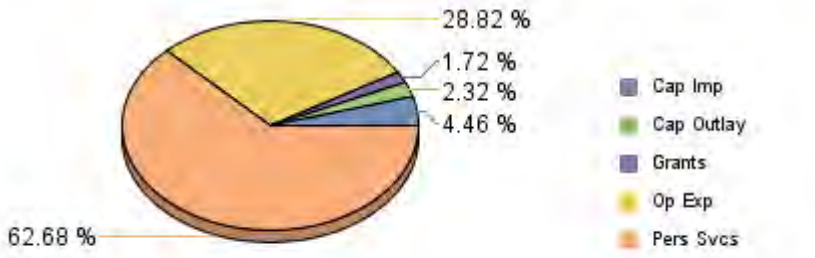
Millage Rate History	
FY 2015-16	4.0815
FY 2016-17	4.0815
FY 2017-18	4.0815
FY 2018-19	4.0815
FY 2019-20	4.0815
FY 2020-21	3.8412

Position History - FTE	
FY 2015-16	166.00
FY 2016-17	166.00
FY 2017-18	166.00
FY 2018-19	166.00
FY 2019-20	175.00
FY 2020-21	175.00

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	19,427,109	19,968,011
Operating Expenses	9,894,987	8,385,353
Reimbursements	(30,147)	(31,701)
Capital Outlay	2,610,924	739,200
Capital Improvements	1,100,750	1,421,097
Grants and Aids	546,894	546,971
Elected Offices	0	826,373
Subtotal Expenditures	33,550,517	31,855,304
Reserves	10,501,267	15,216,942
Total Expenses	**44,051,784**	**47,072,246**

Operating Expenses



Reserve Summary	
Future Capital Reserves	7,179,071
Equip Replacement Reserves	4,690,040
Emergencies Reserves	3,197,831
Grants-Match Reserves	150,000

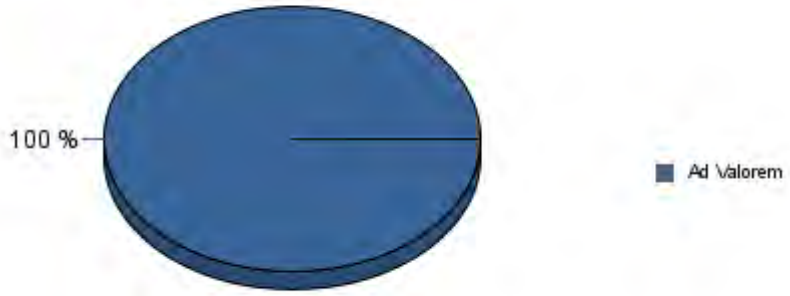
Major Capital Improvement >$50,000	
Construction of Station 22 - CF	610,000
Engineering for Station 18 (47)	343,750
Station 15 Remodel/Addition	275,000
Metal Pole Barn - CF	65,000
Exhaust Removal System	50,000

Silver Sands/Bethune Beach MSD Fund

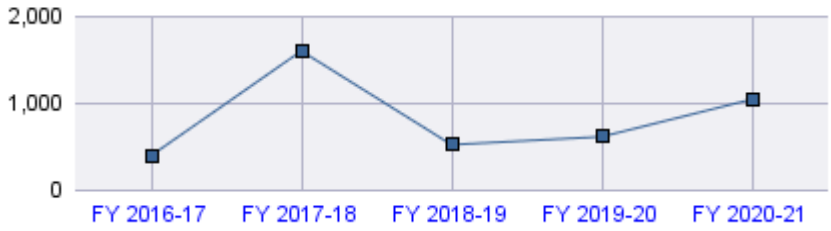
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	14,658	14,729
Subtotal Revenues	**14,658**	**14,729**
Fund Balance	614	1,046
Total Revenues	**15,272**	**15,775**

Operating Revenues



Budgeted Fund Balance History

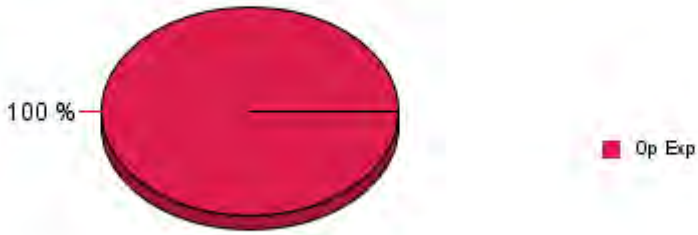


Millage Rate History	
FY 2015-16	0.0150
FY 2016-17	0.0150
FY 2017-18	0.0150
FY 2018-19	0.0150
FY 2019-20	0.0150
FY 2020-21	0.0144

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Operating Expenses	15,272	15,489
Elected Offices	0	286
Subtotal Expenditures	15,272	15,775
Reserves	0	0
Total Expenses	**15,272**	**15,775**

Operating Expenses

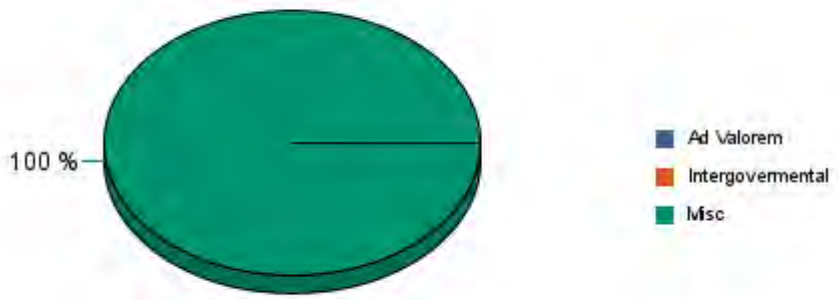


Volusia ECHO Fund

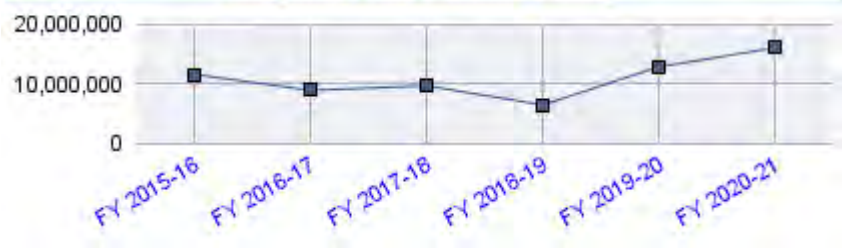
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	7,060,535	0
Intergovermental	700	0
Misc	345,000	126,000
Subtotal Revenues	**7,406,235**	**126,000**
Fund Balance	12,913,708	16,097,516
Total Revenues	**20,319,943**	**16,223,516**

Operating Revenues



Budgeted Fund Balance History

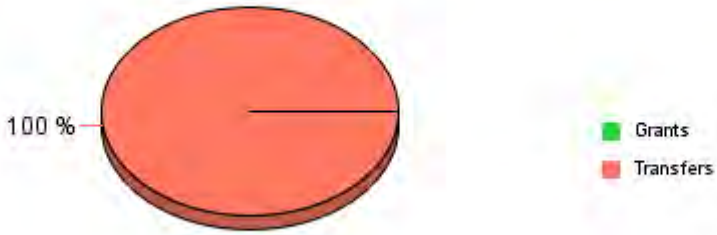


Millage Rate History	
FY 2015-16	0.2000
FY 2016-17	0.2000
FY 2017-18	0.2000
FY 2018-19	0.2000
FY 2019-20	0.2000
FY 2020-21	0.0000

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Grants and Aids	2,708,886	0
Interfund Transfers	1,400,000	910,339
Subtotal Expenditures	4,108,886	910,339
Reserves	16,211,057	15,313,177
Total Expenses	**20,319,943**	**16,223,516**

Operating Expenses



Reserve Summary	
Future Capital Reserves	15,313,177

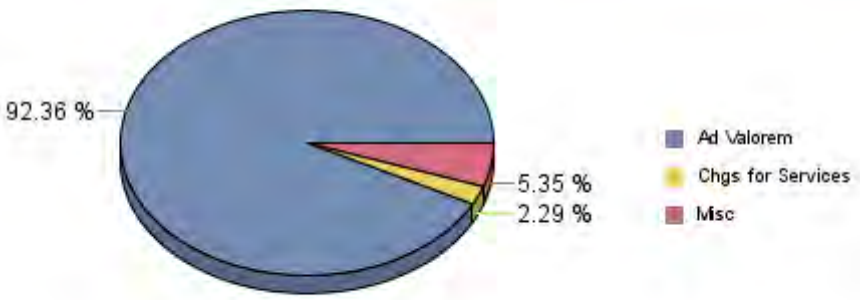
Transfers Out	
Transfers to Trails Project Fund	510,339
Transfers to Parks Projects Fund	400,000

Volusia Forever Fund

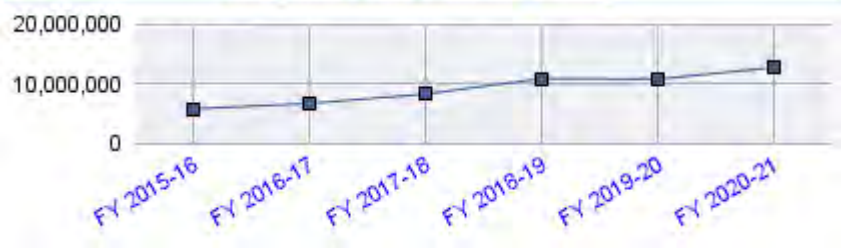
Fiscal Year 2020-21 Revenues

Revenues	FY 2019-20 Adopted	FY 2020-21 Budget
Ad Valorem	3,952,545	4,026,484
Chgs for Services	100,000	100,000
Misc	321,943	233,061
Transfers from Other	3,519	0
Subtotal Revenues	**4,378,007**	**4,359,545**
Fund Balance	10,858,861	12,799,150
Total Revenues	**15,236,868**	**17,158,695**

Operating Revenues



Budgeted Fund Balance History



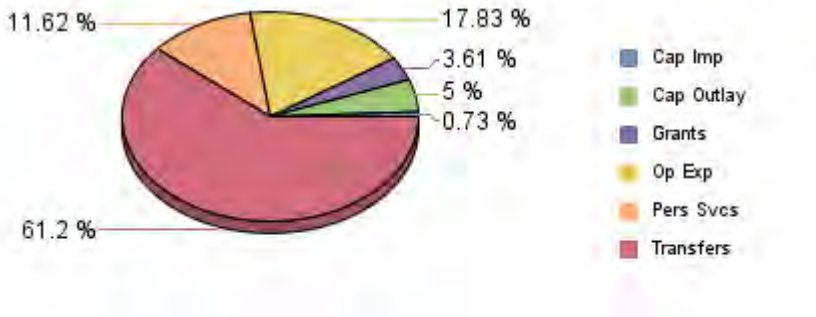
Millage Rate History	
FY 2015-16	0.0739
FY 2016-17	0.0930
FY 2017-18	0.0905
FY 2018-19	0.0994
FY 2019-20	0.1122
FY 2020-21	0.1052

Position History - FTE	
FY 2015-16	3.00
FY 2016-17	2.00
FY 2017-18	2.00
FY 2018-19	2.00
FY 2019-20	2.00
FY 2020-21	6.00

Fiscal Year 2020-21 Expenditures

Expenditures	FY 2019-20 Adopted	FY 2020-21 Budget
Personnel Services	137,004	397,224
Operating Expenses	425,652	609,473
Capital Outlay	220,000	171,000
Capital Improvements	0	25,000
Grants and Aids	96,039	123,257
Interfund Transfers	1,740,056	2,091,418
Subtotal Expenditures	2,618,751	3,417,372
Reserves	12,618,117	13,741,323
Total Expenses	**15,236,868**	**17,158,695**

Operating Expenses



Reserve Summary	
Maint & Operations Reserves	13,741,323

Transfers Out	
Transfers to General Fund	2,091,418

VOLUSIA COUNTY, FLORIDA
Summary of Positions by Fund
Fiscal Year 2018-19 to FY 2020-21

	FY 2018-19 Budget			FY 2019-20 Budget			FY 2020-21 Budget		
FUND	**Full-Time**	**Part-Time**	**F/T Equiv**	**Full-Time**	**Part-Time**	**F/T Equiv**	**Full-Time**	**Part-Time**	**F/T Equiv**
001 - General Fund	1,708.00	669.00	1,843.66	1,710.00	668.00	1,845.16	1,691.00	650.00	1,824.77
002 - Emergency Medical Services	214.00	10.00	218.55	236.00	10.00	240.55	238.00	5.00	240.25
103 - County Transportation Trust	197.00	12.00	201.10	195.00	12.00	199.10	177.00	7.00	179.45
104 - Library	178.00	13.00	184.50	179.00	9.00	183.50	178.00	9.00	182.50
105 - East Volusia Mosquito Control	28.00	1.00	28.75	28.00	1.00	28.75	28.00	0.00	28.00
114 - Ponce De Leon Inlet and Port Distr	17.00	0.00	17.00	17.00	0.00	17.00	17.00	0.00	17.00
115 - E-911 Emergency Telephone Syste	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00	3.00
118 - Ocean Center	40.00	0.00	40.00	41.00	0.00	41.00	41.00	0.00	41.00
120 - Municipal Service District	356.00	5.00	358.50	359.00	6.00	362.00	364.00	4.00	366.00
123 - Inmate Welfare Trust	10.00	0.00	10.00	11.00	0.00	11.00	12.00	0.00	12.00
130 - Economic Development	12.00	0.00	12.00	12.00	0.00	12.00	11.00	0.00	11.00
140 - Fire Rescue District	166.00	0.00	166.00	175.00	0.00	175.00	175.00	0.00	175.00
159 - Stormwater Utility	55.00	1.00	55.75	55.00	1.00	55.75	54.00	1.00	54.75
161 - Volusia Forever	2.00	0.00	2.00	2.00	0.00	2.00	6.00	0.00	6.00
440 - Waste Collection	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00	3.00
450 - Solid Waste	66.00	0.00	66.00	68.00	0.00	68.00	68.00	0.00	68.00
451 - Daytona Beach International Airpor	46.00	0.00	46.00	46.00	0.00	46.00	48.00	0.00	48.00
457 - Water and Sewer Utilities	60.00	0.00	60.00	60.00	0.00	60.00	60.00	0.00	60.00
475 - Parking Garage	6.00	0.00	6.00	5.00	0.00	5.00	5.00	0.00	5.00
Total - Operating Funds	**3,167.00**	**711.00**	**3,321.81**	**3,205.00**	**707.00**	**3,357.81**	**3,179.00**	**676.00**	**3,324.72**
513 - Equipment Maintenance	49.00	0.00	49.00	49.00	0.00	49.00	50.00	0.00	50.00
514 - Fleet Replacement	2.00	0.00	2.00	2.00	0.00	2.00	0.00	0.00	0.00
521 - Insurance Management	10.00	0.00	10.00	10.00	0.00	10.00	9.00	0.00	9.00
530 - Group Insurance	2.00	2.00	3.00	2.00	2.00	3.00	2.00	2.00	3.00
Total - Non-Operating Funds	**63.00**	**2.00**	**64.00**	**63.00**	**2.00**	**64.00**	**61.00**	**2.00**	**62.00**

Attrition	**29.00**	**36.00**	**36.00**
Unfunded	**211.00**	**195.00**	**128.00**

Summary of Capital Outlay by Fund
FY 2020-21

	Fund	On-Going / Decision Unit	Carryforward	Total Request
ountywide Funds				
001	General Fund	2,087,520	15,730	2,103,250
104	Library	378,633	0	378,633
161	Volusia Forever	171,000	0	171,000
	Total Countywide Funds	**2,637,153**	**15,730**	**2,652,883**
pecial Revenue Funds				
002	Emergency Medical Services	1,908,478	0	1,908,478
103	County Transportation Trust	1,049,000	0	1,049,000
105	East Volusia Mosquito Control	79,118	0	79,118
114	Ponce De Leon Inlet and Port District	24,975	0	24,975
115	E-911 Emergency Telephone System	0	0	0
118	Ocean Center	207,800	0	207,800
120	Municipal Service District	4,417,120	0	4,417,120
123	Inmate Welfare Trust	16,000	0	16,000
140	Fire Rescue District	324,200	415,000	739,200
159	Stormwater Utility	555,000	0	555,000
	Total Special Revenue Funds	**8,581,691**	**415,000**	**8,996,691**
nterprise Funds				
450	Solid Waste	1,929,935	30,000	1,959,935
451	Daytona Beach International Airport	450,902	1,179,500	1,630,402
457	Water and Sewer Utilities	275,000	0	275,000
475	Parking Garage	15,000	0	15,000
	Total Enterprise Funds	**2,670,837**	**1,209,500**	**3,880,337**
	TOTAL OPERATING FUNDS	**13,889,681**	**1,640,230**	**15,529,911**

Summary of Capital Outlay by Fund
FY 2020-21

	Fund	On-Going / Decision Unit	Carryforward	Total Request
apital Projects Funds				
305	800 MHz Capital	0	2,024,468	2,024,468
313	Beach Capital Projects	31,800	32,000	63,800
	Total Capital Projects Funds	**31,800**	**2,056,468**	**2,088,268**
nternal Service Funds				
511	Computer Replacement	995,374	0	995,374
513	Equipment Maintenance	1,148,800	0	1,148,800
514	Fleet Replacement	6,760,480	0	6,760,480
	Total Internal Service Funds	**8,904,654**	**0**	**8,904,654**
	TOTAL NON-OPERATING FUNDS	**8,936,454**	**2,056,468**	**10,992,922**
	TOTAL ALL FUNDS	**22,826,135**	**3,696,698**	**26,522,833**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
001 - General Fund					
Accounting					
Magnetic Ink Character Recognition (MICR) Printers	2	5,700	0	11,400	11,400
			0	**11,400**	**11,400**
Beach Safety Ocean Rescue					
All-Terrain Vehicles	4	6,500	26,000	0	26,000
Automated External Defibrillator	5	1,350	6,750	0	6,750
Bethune Storage Shed	1	2,500	2,500	0	2,500
Body Camera Battery Station (DU)	1	18,380	18,380	0	18,380
Computerized Message Board - New	1	15,000	15,000	0	15,000
Full-size Truck	1	42,031	42,031	0	42,031
Gun Cleaner	1	1,400	1,400	0	1,400
Ice Machine	1	2,553	2,553	0	2,553
Junior Lifeguard Trailer	1	6,500	6,500	0	6,500
Network Video Recorder	1	5,200	5,200	0	5,200
Rescue Jet Ski	2	8,250	16,500	0	16,500
Security Camera	4	1,900	7,600	0	7,600
Tasers	5	1,200	6,000	0	6,000
Trailers - Jet Ski	2	2,099	4,198	0	4,198
			160,612	**0**	**160,612**
Coastal					
Pickup Truck	1	31,500	31,500	0	31,500
			31,500	**0**	**31,500**
Corrections					
Barrel Floor Fan	1	1,000	1,000	0	1,000
Body Camera Battery Stations	1	18,380	18,380	0	18,380
Commercial Dish Machine	1	60,000	60,000	0	60,000
Commercial Kitchen Equipment	1	50,000	50,000	0	50,000
Correctional Dining Tables	3	3,000	9,000	0	9,000
Corrections Medical Equipment	1	20,000	20,000	0	20,000
Inmate ID Card Printer	1	6,000	6,000	0	6,000
Picnic Tables	4	2,000	8,000	0	8,000
Security Cameras	50	1,500	75,000	0	75,000
Tablets	20	3,000	60,000	0	60,000
Taser X26P	10	1,400	14,000	0	14,000
			321,380	**0**	**321,380**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
001 - General Fund					
Environmental Management					
800 MHz Radio	1	6,170	6,170	0	6,170
800 MHz Radios - CF	1	4,330	0	4,330	4,330
All-Terrain Vehicle - Lyonia	1	11,000	11,000	0	11,000
All-Terrain Vehicle - Sea Turtle	1	15,650	15,650	0	15,650
Boat Motor 2006	1	20,000	20,000	0	20,000
Chemical Hood	1	4,000	4,000	0	4,000
Chiller Large System D	1	5,000	5,000	0	5,000
Chiller Small System Fishes, Turtle Quarantine	1	1,400	1,400	0	1,400
Chiller Small System Q2, Turtle Quarantine	1	2,000	2,000	0	2,000
GPS Unit and Software Upgrade	1	8,305	8,305	0	8,305
Heater Controller Large System B	1	1,200	1,200	0	1,200
Heater Large System B	1	2,000	2,000	0	2,000
Heater Small System Q2, Turtle Quarantine	1	1,200	1,200	0	1,200
Octopus Exhibit	1	15,000	15,000	0	15,000
Refrigerator	1	2,800	2,800	0	2,800
Stat Spin Centrifuge - Turtles	1	1,200	1,200	0	1,200
Surgical Light, Birds	1	3,500	3,500	0	3,500
Water Treatment System	1	10,000	10,000	0	10,000
			110,425	**4,330**	**114,755**
Facilities					
6 Ton Compression Tool	1	5,000	5,000	0	5,000
Cameras/Card Swipes	1	200,000	200,000	0	200,000
Compressor	1	5,000	5,000	0	5,000
Cool Jet Fans	4	1,500	6,000	0	6,000
Portable A/C Unit	1	10,250	10,250	0	10,250
Super Lift Contractor	1	3,600	3,600	0	3,600
			229,850	**0**	**229,850**
Fire Rescue Services					
Drone	1	4,000	4,000	0	4,000
SCBA Air Packs	8	7,000	56,000	0	56,000
Strongarm Tool	2	7,100	14,200	0	14,200
Wireless Streaming Rescue Camera	1	10,500	10,500	0	10,500
			84,700	**0**	**84,700**
Information Technology					
Freedom R8100 Network Analyzer	1	41,000	41,000	0	41,000
Network Switch	1	175,000	175,000	0	175,000
Server Rack	1	10,000	10,000	0	10,000
Server Replacement - NetVault Backup Server	1	15,500	15,500	0	15,500
Server Replacement - VMware ESX	1	40,000	40,000	0	40,000
Storage Area Network	1	115,000	115,000	0	115,000
			396,500	**0**	**396,500**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
001 - General Fund					
Justice System General Operations					
Upgrades/Replacements of Computers	1	57,000	57,000	0	57,000
			57,000	**0**	**57,000**
Medical Examiner					
Bone Dust Collector	1	2,500	2,500	0	2,500
			2,500	**0**	**2,500**
Office of the Sheriff					
Network Security	1	40,000	40,000	0	40,000
Network Servers	12	10,500	126,000	0	126,000
Uninterruptible Power Supply Data Center	1	45,000	45,000	0	45,000
Workstations	7	1,500	10,500	0	10,500
			221,500	**0**	**221,500**
Parks Recreation & Culture					
Airport Barn - Ballfield Machine	1	14,000	14,000	0	14,000
Airport Barn - Boat Motor	1	3,000	3,000	0	3,000
Airport Barn - Tractor/Loader	1	41,000	41,000	0	41,000
Barkley Square/MW Quad - Scag Mower	1	11,000	11,000	0	11,000
Beck Ranch - Grapple Attachment	1	3,500	3,500	0	3,500
Chuck Lennon Park - Gator	1	11,000	11,000	0	11,000
Chuck Lennon Park - Sand Pro Bunker Rake with Attachment	1	20,000	20,000	0	20,000
NE Quad - Ballfield Machine	1	16,000	16,000	0	16,000
Trail Edger	1	3,500	3,500	0	3,500
			123,000	**0**	**123,000**
Revenue					
High Speed Scanner	1	115,000	115,000	0	115,000
			115,000	**0**	**115,000**
Revenue Cashiering					
Desktop Computers w/Dual Monitors	11	2,318	25,498	0	25,498
Laptop w/Case	1	2,309	2,309	0	2,309
Laptop w/Docking Station	1	2,697	2,697	0	2,697
Office Equipment	1	10,000	10,000	0	10,000
			40,504	**0**	**40,504**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
001 - General Fund					
State Mandated Costs					
Battery Backup	1	2,000	2,000	0	2,000
Body Cams/Evidence Storage and Security	1	100,000	100,000	0	100,000
Hardware Platform - Multiple Servers	1	38,775	38,775	0	38,775
Laptops	4	1,500	6,000	0	6,000
Network Switch	2	4,000	8,000	0	8,000
Scanners	10	1,470	14,700	0	14,700
Server Rack	1	1,574	1,574	0	1,574
Various Technology/Upgrades	1	22,000	22,000	0	22,000
			193,049	**0**	**193,049**
001 - General Fund Fund Total:			**2,087,520**	**15,730**	**2,103,250**
002 - Emergency Medical Services					
Emergency Medical Services					
Cardiac Monitors	8	31,500	252,000	0	252,000
CPR Devices	20	16,000	320,000	0	320,000
Electronic Patient Care Reporting Tablets	13	3,600	46,800	0	46,800
Ice Machine - New	1	3,000	3,000	0	3,000
Ice Machine - Replacement	1	3,000	3,000	0	3,000
Manikin - Simulator	1	80,000	80,000	0	80,000
Mobile Data Computer Tablets	14	2,400	33,600	0	33,600
Powerload System	24	23,006	552,144	0	552,144
Stretchers	27	19,442	524,934	0	524,934
Traffic Control System	26	3,000	78,000	0	78,000
Utility Vehicle	1	15,000	15,000	0	15,000
			1,908,478	**0**	**1,908,478**
002 - Emergency Medical Services Fund Total:			**1,908,478**	**0**	**1,908,478**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
103 - County Transportation Trust					
Road and Bridge					
Broom Attachment	1	6,000	6,000	0	6,000
Bucket Truck	1	180,000	180,000	0	180,000
Front End Loader	1	256,000	256,000	0	256,000
Grader	1	225,000	225,000	0	225,000
Milling Head	1	21,000	21,000	0	21,000
Pavement Marking Remover	1	10,000	10,000	0	10,000
Scag Mower	3	14,000	42,000	0	42,000
Skid Steer	1	75,000	75,000	0	75,000
Tri Axle Dump Truck	1	170,000	170,000	0	170,000
			985,000	**0**	**985,000**
Traffic Engineering					
Traffic Studies Equipment	1	64,000	64,000	0	64,000
			64,000	**0**	**64,000**
103 - County Transportation Trust Fund Total:			**1,049,000**	**0**	**1,049,000**
104 - Library					
Library Services					
Audio/Visual Equipment	2	10,000	20,000	0	20,000
Audio/Visual Equipment Replacments	3	4,000	12,000	0	12,000
Camera Replacement	1	103,706	103,706	0	103,706
Cyber Security Switches/Servers (DU)	1	49,128	49,128	0	49,128
Daytona Beach Regional Library TV	1	1,699	1,699	0	1,699
Early Literacy Computers	10	2,500	25,000	0	25,000
Edgewater Public Library Service Desk	1	10,000	10,000	0	10,000
Library Support Center Forklift	1	10,000	10,000	0	10,000
Maker Cart	2	2,000	4,000	0	4,000
Network Equipment	15	3,500	52,500	0	52,500
Radio Frequency Identification System Equipment	1	15,000	15,000	0	15,000
Replacement Servers	3	10,000	30,000	0	30,000
Security Camera Servers	1	25,600	25,600	0	25,600
Smart Access Management System Equipment Replacement	1	15,000	15,000	0	15,000
Various Equipment Purchased by Friends of the Library	1	5,000	5,000	0	5,000
			378,633	**0**	**378,633**
104 - Library Fund Total:			**378,633**	**0**	**378,633**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
105 - East Volusia Mosquito Control					
Mosquito Control					
Granular Larvicide (Aircraft) Spreader	1	55,000	55,000	0	55,000
Laptops for Env. Spec I and II	2	2,309	4,618	0	4,618
Night Vision Goggles	1	14,500	14,500	0	14,500
Unmanned Aerial Vehicle	1	5,000	5,000	0	5,000
			79,118	**0**	**79,118**
105 - East Volusia Mosquito Control Fund Total:			**79,118**	**0**	**79,118**
114 - Ponce De Leon Inlet and Port District					
Coastal					
Inlet Park Utility Type Vehicle (UTV)	1	9,975	9,975	0	9,975
Lighthouse Point Park Entrance Gate	1	15,000	15,000	0	15,000
			24,975	**0**	**24,975**
114 - Ponce De Leon Inlet and Port District Fund Total:			**24,975**	**0**	**24,975**
118 - Ocean Center					
Ocean Center					
11" Floor Scrubber	1	2,200	2,200	0	2,200
14" Walk Behind Scrubber	1	3,200	3,200	0	3,200
30" Wide Area Vacuums	2	2,400	4,800	0	4,800
Boom Lift Replacement	1	100,000	100,000	0	100,000
Compact Variable Message Sign	1	16,600	16,600	0	16,600
Deionization Water Cleaning System	1	3,000	3,000	0	3,000
Lectern	1	5,000	5,000	0	5,000
Podiums	4	1,250	5,000	0	5,000
Portable Bleachers	1	20,000	20,000	0	20,000
Security Camera	1	12,000	12,000	0	12,000
Transport Vehicle	1	15,000	15,000	0	15,000
Walk Through Metal Detectors	6	3,500	21,000	0	21,000
			207,800	**0**	**207,800**
118 - Ocean Center Fund Total:			**207,800**	**0**	**207,800**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
120 - Municipal Service District					
Animal Control					
Animal Patient Warming System	1	11,000	11,000	0	11,000
Forensic Camera	1	1,300	1,300	0	1,300
Portable X-Ray Equipment	1	48,000	48,000	0	48,000
Replacement Pet Vet Cruiser	1	250,000	250,000	0	250,000
			310,300	**0**	**310,300**
Environmental Management					
Pickup Truck	1	24,000	24,000	0	24,000
			24,000	**0**	**24,000**
Office of the Sheriff					
MDC/Tablet	90	2,200	198,000	0	198,000
Patrol Vehicles	72	53,900	3,880,800	0	3,880,800
			4,078,800	**0**	**4,078,800**
Planning and Development Services					
Historical Markers	2	2,010	4,020	0	4,020
			4,020	**0**	**4,020**
120 - Municipal Service District Fund Total:			**4,417,120**	**0**	**4,417,120**
123 - Inmate Welfare Trust					
Corrections					
Utility Vehicle	1	16,000	16,000	0	16,000
			16,000	**0**	**16,000**
123 - Inmate Welfare Trust Fund Total:			**16,000**	**0**	**16,000**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
140 - Fire Rescue District					
Fire Rescue Services					
Appliances	3	1,500	4,500	0	4,500
Automated CPR Units	3	16,000	48,000	0	48,000
Complete Extrication Tool Set	1	40,000	40,000	0	40,000
Drop Tank	1	1,500	1,500	0	1,500
Eletronic Message Board	1	15,000	15,000	0	15,000
Exhaust Removal System	1	30,000	0	30,000	30,000
Fire Station Alerting System	22	15,000	0	330,000	330,000
Headset Communication Package	1	3,500	3,500	0	3,500
Ice Machines	2	3,500	7,000	0	7,000
Pickup Truck	1	40,000	40,000	0	40,000
Portable Generators	2	2,150	4,300	0	4,300
Positive Pressure Fans	2	4,350	8,700	0	8,700
Records Management System	1	55,000	0	55,000	55,000
Safety Cabinets	2	1,500	3,000	0	3,000
Station Generator	1	55,000	55,000	0	55,000
Switched Ethernet Hardware	6	2,500	15,000	0	15,000
Thermal Imaging Cameras	2	8,000	16,000	0	16,000
Utility Task Vehicle	1	18,000	18,000	0	18,000
Utility Task Vehicle Trailer	1	1,500	1,500	0	1,500
Ventilation Fan	2	4,100	8,200	0	8,200
Waterproof Extrication Set	1	35,000	35,000	0	35,000
			324,200	**415,000**	**739,200**
140 - Fire Rescue District Fund Total:			**324,200**	**415,000**	**739,200**
159 - Stormwater Utility					
Stormwater					
Excavator	1	525,000	525,000	0	525,000
Rotary Mowing Attachment	1	30,000	30,000	0	30,000
			555,000	**0**	**555,000**
159 - Stormwater Utility Fund Total:			**555,000**	**0**	**555,000**
161 - Volusia Forever					
Parks Recreation & Culture					
4 x 4 Heavy Duty Hauling Truck	1	65,000	65,000	0	65,000
4 x 4 Land Management Truck	1	30,000	30,000	0	30,000
Chopper	1	55,000	55,000	0	55,000
Trailer	1	21,000	21,000	0	21,000
			171,000	**0**	**171,000**
161 - Volusia Forever Fund Total:			**171,000**	**0**	**171,000**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
305 - 800 MHz Capital					
Capital Projects					
Event System Upgrade	1	262,000	0	262,000	262,000
Fire Paging Simulcast	1	225,000	0	225,000	225,000
P25 Microwave System	1	1,487,468	0	1,487,468	1,487,468
RMACS Simulcast	1	50,000	0	50,000	50,000
			0	**2,024,468**	**2,024,468**
305 - 800 MHz Capital Fund Total:				**2,024,468**	**2,024,468**
313 - Beach Capital Projects					
Capital Projects					
Beach Ramp Gates	1	31,800	31,800	0	31,800
Wayfinding Signs	1	32,000	0	32,000	32,000
			31,800	**32,000**	**63,800**
313 - Beach Capital Projects Fund Total:			**31,800**	**32,000**	**63,800**
450 - Solid Waste					
Solid Waste					
4" Trash Pump	1	2,500	2,500	0	2,500
800 MHz Radios	10	6,000	0	30,000	30,000
Aerator Pump	1	40,000	40,000	0	40,000
Batwing Mower	1	84,000	84,000	0	84,000
Chlorine Skid Pump - Enhanced	1	20,000	20,000	0	20,000
DVR/NVR	1	4,000	4,000	0	4,000
Gas Meter	1	2,000	2,000	0	2,000
H Loader (Yard Trash)	1	500,000	500,000	0	500,000
Light Tower	1	14,000	14,000	0	14,000
Litter Fence	5	5,327	26,635	0	26,635
Off Road Dump	1	499,400	499,400	0	499,400
Pressure Washer	1	12,000	12,000	0	12,000
Rolling Ladder	1	2,000	2,000	0	2,000
Roll Off Containers	2	7,500	15,000	0	15,000
Rubber Tire Backhoe	1	115,000	115,000	0	115,000
Tilt Pan Zoom Cameras - Tomoka Landfill	2	1,800	3,600	0	3,600
Tilt Pan Zoom Cameras - Transfer Station	1	1,800	1,800	0	1,800
Transfer Truck Tractor	2	155,000	310,000	0	310,000
Transfer Truck Trailer	2	115,000	230,000	0	230,000
UPS Battery Backup	2	3,000	3,000	0	3,000
Vac Truck/Sweeper	1	45,000	45,000	0	45,000
			1,929,935	**30,000**	**1,959,935**
450 - Solid Waste Fund Total:			**1,929,935**	**30,000**	**1,959,935**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
451 - Daytona Beach International Airport					
Airport					
800 MHz Radios - Airport Admin	8	2,227	17,816	0	17,816
800 MHz Radios - Airport Maintenance	7	2,227	15,589	0	15,589
800 MHz Radios - Airport Operations	9	2,227	20,043	0	20,043
800 MHz Radios - Air Service Development	2	2,227	4,454	0	4,454
Aircraft Rescue Fire Fighting Truck Unit 1	1	1,100,000	0	1,100,000	1,100,000
Aircraft Rescue Fire Fighting Truck Unit 2	1	55,000	0	55,000	55,000
Aircraft Wheel Dollies	1	4,500	4,500	0	4,500
Airfield Tractor	1	55,000	55,000	0	55,000
Generator - Customs	1	75,000	75,000	0	75,000
Ice Machine for Grounds Maintenance	1	3,500	3,500	0	3,500
Lighted X's	2	17,500	35,000	0	35,000
Mowing Deck	1	20,000	20,000	0	20,000
Scissor Lift	1	17,000	17,000	0	17,000
Solar Message Board Trailers	4	20,000	80,000	0	80,000
Speed Alert Signs	2	6,000	12,000	0	12,000
Water Extractors	2	3,000	6,000	0	6,000
			365,902	**1,155,000**	**1,520,902**
Fire Rescue Services					
800 MHz Radios - Portable	7	3,500	0	24,500	24,500
Extrication System	1	40,000	40,000	0	40,000
SCBA Air Compressor and Fill Station	1	45,000	45,000	0	45,000
			85,000	**24,500**	**109,500**
451 - Daytona Beach International Airport Fund Total:			**450,902**	**1,179,500**	**1,630,402**
457 - Water and Sewer Utilities					
Water Resources and Utilities					
Ops and Treatment Plant Equipment	1	250,000	250,000	0	250,000
Telemetry	1	25,000	25,000	0	25,000
			275,000	**0**	**275,000**
457 - Water and Sewer Utilities Fund Total:			**275,000**	**0**	**275,000**
475 - Parking Garage					
Ocean Center					
Security Camera	1	15,000	15,000	0	15,000
			15,000	**0**	**15,000**
475 - Parking Garage Fund Total:			**15,000**	**0**	**15,000**

Detail of Capital Outlay by Fund
FY 2020-21

Item Description	Quan	Unit Cost	Ongoing	Carry-forward/	Total Request
511 - Computer Replacement					
Information Technology					
Audio / Visual Equipment	1	50,000	50,000	0	50,000
Computer Replacement	649	1,426	925,474	0	925,474
Computer Replacement - Elections	1	19,900	19,900	0	19,900
			995,374	**0**	**995,374**
511 - Computer Replacement Fund Total:			**995,374**	**0**	**995,374**
513 - Equipment Maintenance					
Fleet Management					
A/C Machine	1	5,000	5,000	0	5,000
Battery Testers	1	1,800	1,800	0	1,800
Cargo Van	1	25,000	25,000	0	25,000
Diagnostic Equipment	1	10,000	10,000	0	10,000
Fuel/Lube Truck	1	250,000	250,000	0	250,000
Heavy Telescopic Jack	1	3,000	3,000	0	3,000
Relocation of Fuel Tank - DeLand Road & Bridge Site	2	300,000	600,000	0	600,000
Remediation of Fuel Tank	1	200,000	200,000	0	200,000
Scanner	1	7,000	7,000	0	7,000
Service Truck	1	47,000	47,000	0	47,000
			1,148,800	**0**	**1,148,800**
513 - Equipment Maintenance Fund Total:			**1,148,800**	**0**	**1,148,800**
514 - Fleet Replacement					
Fleet Management					
Equipment Replacement Program	1	60,000	60,000	0	60,000
Vehicle Replacement	1	6,700,480	6,700,480	0	6,700,480
			6,760,480	**0**	**6,760,480**
514 - Fleet Replacement Fund Total:			**6,760,480**	**0**	**6,760,480**

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Summary of Capital Improvements by Fund

FY 2020-21

	Fund	On-Going / Continuous	Carryforward	Total Request
Countywide Funds				
001	General Fund	10,569,692	3,768,832	14,338,524
104	Library	350,000	790,000	1,140,000
161	Volusia Forever	25,000	0	25,000
	Total Countywide Funds	**10,944,692**	**4,558,832**	**15,503,524**
Special Revenue Funds				
103	County Transportation Trust	5,280,000	0	5,280,000
105	East Volusia Mosquito Control	0	231,670	231,670
113	Road Proportionate Share	300,000	4,096,956	4,396,956
114	Ponce De Leon Inlet and Port District	550,000	65,000	615,000
120	Municipal Service District	10,000	0	10,000
134	Road Impact Fees-Zone 4 (Northwest)	2,300,000	3,900,000	6,200,000
136	Park Impact Fees-Zone 1 (Northeast)	300,000	0	300,000
140	Fire Rescue District	361,000	1,060,097	1,421,097
151	Fire Impact Fees-Zone 1 (Northeast)	265,767	0	265,767
152	Fire Impact Fees-Zone 2 (Southeast)	0	90,000	90,000
154	Fire Impact Fees-Zone 4 (Northwest)	0	341,355	341,355
159	Stormwater Utility	2,398,685	570,000	2,968,685
	Total Special Revenue Funds	**11,765,452**	**10,355,078**	**22,120,530**
Enterprise Funds				
450	Solid Waste	4,245,000	348,000	4,593,000
451	Daytona Beach International Airport	3,878,600	2,209,526	6,088,126
457	Water and Sewer Utilities	5,770,000	4,000,000	9,770,000
475	Parking Garage	502,737	0	502,737
	Total Enterprise Funds	**14,396,337**	**6,557,526**	**20,953,863**
	TOTAL OPERATING FUNDS	**37,106,481**	**21,471,436**	**58,577,917**

Summary of Capital Improvements by Fund

FY 2020-21

	Fund	On-Going / Continuous	Carryforward	Total Request
Capital Projects Funds				
305	800 MHz Capital	0	800,000	800,000
309	Correctional Facilities Capital Projects	4,708,931	0	4,708,931
313	Beach Capital Projects	3,063,250	4,008,359	7,071,609
317	Library Construction	273,600	900,000	1,173,600
318	Ocean Center	0	1,611,800	1,611,800
326	Park Projects	0	400,000	400,000
328	Trail Projects	250,000	0	250,000
367	Elections Warehouse	0	5,356,515	5,356,515
369	Sheriff Capital Projects	2,250,000	0	2,250,000
373	Medical Examiner's Facility	6,613,450	375,000	6,988,450
	Total Capital Projects Funds	**17,159,231**	**13,451,674**	**30,610,905**
Internal Service Funds				
513	Equipment Maintenance	400,000	0	400,000
	Total Internal Service Funds	**400,000**	**0**	**400,000**
	TOTAL NON-OPERATING FUNDS	**17,559,231**	**13,451,674**	**31,010,905**
	TOTAL ALL FUNDS	**54,665,712**	**34,923,110**	**89,588,822**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 001 - General Fund				
Coastal				
Dune Walkover Improvements - CF	300,000	0	300,000	300,000
Edwin W Peck, Sr Park Phenolic Panel	8,000	0	8,000	8,000
Mary McLeod Bethune Pavilion Replacement	80,000	80,000	0	80,000
Nathan F. Cobb Shipwreck Phenolic Panel	8,000	0	8,000	8,000
Spruce Creek FEC Trestle Dredging	88,435	88,435	0	88,435
		168,435	**$316,000**	**$484,435**
Environmental Management				
New Commissary Building - A&E	60,000	60,000	0	60,000
Prefabricated Metal Carport and Pad	11,000	11,000	0	11,000
		71,000	**$0**	**$71,000**
Corrections				
Kitchen Drain Replacement	50,000	50,000	0	50,000
Kitchen Floor Replacement	250,000	250,000	0	250,000
Potable Water Pipes - Branch Jail	400,000	400,000	0	400,000
		700,000	**$0**	**$700,000**
Beach Safety Ocean Rescue				
Beach Safety Headquarters - Fencing	50,000	50,000	0	50,000
		50,000	**$0**	**$50,000**
Parks Recreation & Culture				
Briggs Fishing Dock - Replacement	57,500	57,500	0	57,500
Chuck Lennon Park - Resurface Tennis Courts	74,257	74,257	0	74,257
DeBary Hall - Painting	25,000	25,000	0	25,000
Riverbreeze Park - Repair Fishing Dock	200,000	200,000	0	200,000
Seabridge Fishing Dock - Replacement	57,500	57,500	0	57,500
		414,257	**$0**	**$414,257**
Facilities				
440 S. Beach St. - Exterior Staircase	90,000	90,000	0	90,000
ADA Components of Projects - Countywide	25,000	25,000	0	25,000
Buildings - Carpet Replacement	375,000	375,000	0	375,000
Buildings - Interior & Exterior Painting	100,000	100,000	0	100,000
Camera Install/Replacement - Various County Facilities	75,000	75,000	0	75,000
Camera Install/Replacement - Various Court Facilities	75,000	75,000	0	75,000
Cellular/IP Upgrades for Fire Alarms	180,000	180,000	0	180,000
City Island Courthouse - Air Handler Ceiling - Ph2	100,000	0	100,000	100,000
City Island Courthouse - Air Handler Room - Ph2	200,000	200,000	0	200,000
City Island Courthouse Annex East Side Ramp	150,000	150,000	0	150,000
City Island Courthouse - Exterior Door Replacement	50,000	50,000	0	50,000

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 001 - General Fund				
Facilities				
City Island Courthouse - HVAC	450,000	0	450,000	450,000
DeLand Courthouse - 3rd FL Courtroom and Other Projects	225,000	225,000	0	225,000
DeLand Courthouse - Addition of Courtroom 3rd Floor	800,000	800,000	0	800,000
DeLand Courthouse - Cooling Tower - Ph1	250,000	0	250,000	250,000
DeLand Courthouse - Cooling Tower - Ph2	500,000	500,000	0	500,000
DeLand Courthouse Parking Garage	250,000	250,000	0	250,000
DeLand Courthouse Parking Garage Drainage - Ph2	350,000	350,000	0	350,000
DeLand Courthouse - Slab Ongrade Settlement Repairs - Ph1	50,000	50,000	0	50,000
Electrical Upgrades LED	80,000	80,000	0	80,000
Engineering for Various Projects	150,000	150,000	0	150,000
EOC & Sheriff Communication Ctr - Chiller Replacement	135,000	135,000	0	135,000
EOC & Sheriff Communication Ctr - UPS Battery Replacement	200,000	200,000	0	200,000
EOC & Sheriff Communication Ctr - UPS Capacitor Replacement	170,000	170,000	0	170,000
EOC & Sheriff Communication Ctr - VESTA System Improvement	40,000	40,000	0	40,000
EVAC Building - Engineering for Building Repairs	100,000	100,000	0	100,000
EVAC Building - Various Building Repairs - Ph1 - CF	750,000	0	750,000	750,000
Falcon Room Renovations	25,000	25,000	0	25,000
Foxman Justice Center - Lighting Upgrade Ph1	25,000	25,000	0	25,000
Foxman Justice Center - Parking Repaving	30,000	30,000	0	30,000
Halifax Clinic Roof Replacement - CF	400,000	0	400,000	400,000
Historic Courthouse - 1st Floor Reconfiguration	125,000	125,000	0	125,000
Historic Courthouse Rekey	60,000	60,000	0	60,000
Historic Courthouse - Sewer Improvements	50,000	50,000	0	50,000
Marine Science Center ADA Upgrade	188,000	0	188,000	188,000
Marine Science Center Water & Sewer Improvements - CF	300,000	0	300,000	300,000
Micro Computers Plumbing Infrastructure Improvements	250,000	250,000	0	250,000
New Smyrna Beach Build-out	1,500,000	1,500,000	0	1,500,000
Office Walls for Revenue Cashiering	16,000	16,000	0	16,000
Plumbing Upgrades/Replacement	175,000	175,000	0	175,000
Property Appraiser - Orange City Reconfiguration	50,000	50,000	0	50,000
Rich Ave. Health Department - Roof Replacement	200,000	200,000	0	200,000
Rich Avenue Health Department Various Repairs	250,000	250,000	0	250,000
Roof Replacement - Halifax Historic Society	150,000	0	150,000	150,000
Sheriff's Aviation Hanger Door	38,832	0	38,832	38,832
Sheriff's Hangar Door Replacement - Ph2	100,000	100,000	0	100,000

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 001 - General Fund				
Facilities				
Sheriff's Training Facility - HVAC Replacement CF Phase 2	225,000	225,000	0	225,000
S. James Foxman Justice Center - Rekey- Ph1	175,000	175,000	0	175,000
State Attorney Build Out	1,000,000	1,000,000	0	1,000,000
Thomas C. Kelly Bldg - Bathroom remodel	150,000	150,000	0	150,000
Thomas C. Kelly Bldg - Bathroom Remodel - CF	100,000	0	100,000	100,000
Thomas C. Kelly Bldg - Envelope Resealing	213,000	0	213,000	213,000
Thomas C. Kelly Bldg - Generator Upgrade	150,000	0	150,000	150,000
Thomas C. Kelly Bldg - IT Cabling	40,000	40,000	0	40,000
Thomas C. Kelly Bldg - Modular Furniture	250,000	250,000	0	250,000
Thomas C. Kelly Bldg - Modular Furniture - Ph4 - CF	363,000	0	363,000	363,000
Various Court Facilities - Interior & Exterior Painting	100,000	100,000	0	100,000
		9,166,000	**$3,452,832**	**$12,618,832**
TOTAL FUND 001 - General Fund		**10,569,692**	**3,768,832**	**14,338,524**
Fund: 103 - County Transportation Trust				
Engineering & Construction				
Bridge Repair - Construction	400,000	400,000	0	400,000
Bridge Repair - Engineering	50,000	50,000	0	50,000
		450,000	**$0**	**$450,000**
Road and Bridge				
Deland Fuel Station Relocation	200,000	200,000	0	200,000
Deland Fuel Station Relocation Design	50,000	50,000	0	50,000
Westside Maintenance Facility Renovation	600,000	600,000	0	600,000
		850,000	**$0**	**$850,000**
Traffic Engineering				
Design of Traffic Signals	140,000	140,000	0	140,000
Mast Arms & Upgrades	1,300,000	1,300,000	0	1,300,000
		1,440,000	**$0**	**$1,440,000**
LOGT 5 Road Projects				
Advanced Engineering & Permitting	500,000	500,000	0	500,000
Advanced ROW Acquisition	500,000	500,000	0	500,000
Countywide Safety Projects	1,500,000	1,500,000	0	1,500,000
Old New York - SR44 to Railroad	40,000	40,000	0	40,000
		2,540,000	**$0**	**$2,540,000**
TOTAL FUND 103 - County Transportation Trust		**5,280,000**	**0**	**5,280,000**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 104 - Library				
Library Services				
Daytona Beach Regional Library Children's - HVAC Roof	20,000	20,000	0	20,000
DeLand Regional Library - Paint Exterior	50,000	50,000	0	50,000
DeLand Regional Library - Wall Repair	50,000	50,000	0	50,000
Deltona Regional Library - Wall/Workroom	15,000	15,000	0	15,000
Design for Future Projects	25,000	25,000	0	25,000
Edgewater Library - Floor Covering	50,000	0	50,000	50,000
Edgewater Library - Paint Exterior	50,000	50,000	0	50,000
Edgewater Library - Roof	240,000	0	240,000	240,000
Hope Place Library - Alerton	20,000	20,000	0	20,000
HVAC and Other Renovations	100,000	100,000	0	100,000
New Smyrna Beach Regional Library - Stucco	500,000	0	500,000	500,000
Ormond Beach Regional Library - HVAC Roof	10,000	20,000	0	20,000
		350,000	**$790,000**	**$1,140,000**
TOTAL FUND 104 - Library		**350,000**	**790,000**	**1,140,000**
Fund: 105 - East Volusia Mosquito Control				
Mosquito Control				
Mosquito Control Facilities Design	231,670	0	231,670	231,670
		0	**$231,670**	**$231,670**
TOTAL FUND 105 - East Volusia Mosquito Control			**231,670**	**231,670**
Fund: 113 - Road Proportionate Share				
LOGT 5 Road Projects				
Beville to Clyde Morris	38,151	0	38,151	38,151
Blue Lake Extension	516,501	0	516,501	516,501
Dirksen 17-92 Debary Sunrail	161,949	0	161,949	161,949
LPGA Widening N Tomoka Farms to Tymber Cr-Annual Payment	300,000	300,000	0	300,000
LPGA Widening N Tomoka Farms to Tymber Creek - CF	1,102,176	0	1,102,176	1,102,176
Williamson Blvd - LPGA to Strickland Range Rd	96,077	0	96,077	96,077
Williamson Blvd - Strickland Range to Hand Ave - CF	2,182,102	0	2,182,102	2,182,102
		300,000	**$4,096,956**	**$4,396,956**
TOTAL FUND 113 - Road Proportionate Share		**300,000**	**4,096,956**	**4,396,956**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 114 - Ponce De Leon Inlet and Port District				
Coastal				
Reef Deployments	200,000	200,000	0	200,000
Smyrna Dunes Park Utility Upgrade	350,000	350,000	0	350,000
Water Dependent Facilities	65,000	0	65,000	65,000
		550,000	**$65,000**	**$615,000**
TOTAL FUND 114 - Ponce De Leon Inlet and Port District		**550,000**	**65,000**	**615,000**
Fund: 120 - Municipal Service District				
Animal Control				
Parking Lot Repairs	10,000	10,000	0	10,000
		10,000	**$0**	**$10,000**
TOTAL FUND 120 - Municipal Service District		**10,000**	**0**	**10,000**
Fund: 134 - Road Impact Fees-Zone 4 (Northwest)				
Engineering & Construction				
Beresford Ave - Blue Lake to Kepler	3,500,000	0	3,500,000	3,500,000
Beresford Ave - Blue Lake to Kepler - Design	400,000	0	400,000	400,000
Blue Lake Extension - Blue Lake Ave to SR 472	2,300,000	2,300,000	0	2,300,000
		2,300,000	**$3,900,000**	**$6,200,000**
TOTAL FUND 134 - Road Impact Fees-Zone 4 (Northwest)		**2,300,000**	**3,900,000**	**6,200,000**
Fund: 136 - Park Impact Fees-Zone 1 (Northeast)				
Parks Recreation & Culture				
Highbridge Park - Parking Lot Improvements	300,000	300,000	0	300,000
		300,000	**$0**	**$300,000**
TOTAL FUND 136 - Park Impact Fees-Zone 1 (Northeast)		**300,000**	**0**	**300,000**
Fund: 140 - Fire Rescue District				
Fire Rescue Services				
Construction of Station 22 - CF	610,000	0	610,000	610,000
Engineering for Station 18 (47)	343,750	0	343,750	343,750
Engineering for Station 22	9,347	0	9,347	9,347
Exhaust Removal System	50,000	50,000	0	50,000
Land for Station 18 (47)	32,000	0	32,000	32,000
Metal Pole Barn - CF	65,000	0	65,000	65,000
Metal Pole Barn - New	36,000	36,000	0	36,000
Station 15 Remodel/Addition	275,000	275,000	0	275,000
		361,000	**$1,060,097**	**$1,421,097**
TOTAL FUND 140 - Fire Rescue District		**361,000**	**1,060,097**	**1,421,097**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	forward	Total Request
Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)				
Fire Rescue Services				
Fire Station 15 Addition/Remodel	265,767	265,767	0	265,767
		265,767	**$0**	**$265,767**
TOTAL FUND 151 - Fire Impact Fees-Zone 1 (Northeast)		**265,767**	**0**	**265,767**
Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)				
Fire Rescue Services				
Fire Station 22 Construction	90,000	0	90,000	90,000
		0	**$90,000**	**$90,000**
TOTAL FUND 152 - Fire Impact Fees-Zone 2 (Southeast)			**90,000**	**90,000**
Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)				
Fire Rescue Services				
Engineering for Station 47	106,355	0	106,355	106,355
Land for Station 47	235,000	0	235,000	235,000
		0	**$341,355**	**$341,355**
TOTAL FUND 154 - Fire Impact Fees-Zone 4 (Northwest)			**341,355**	**341,355**
Fund: 159 - Stormwater Utility				
Stormwater				
Ariel Canal Construction	775,000	775,000	0	775,000
Gabordy Basin Improvements	500,000	500,000	0	500,000
Gabordy Basin Improvements - CF	500,000	0	500,000	500,000
Land for Future Projects	150,000	150,000	0	150,000
Local Projects Construction	200,000	200,000	0	200,000
Mosquito Lagoon Reasonable Assurance Plan	50,000	50,000	0	50,000
NPDES Program Development & Reporting	30,000	30,000	0	30,000
N. Peninsula CIP Construction	300,000	300,000	0	300,000
St. Johns River Basin Plan/Mgmt Construction	250,000	250,000	0	250,000
Thornby Construction Additional	143,685	143,685	0	143,685
Total Maximum Daily Loads (TMDL) - Engineering	70,000	0	70,000	70,000
		2,398,685	**$570,000**	**$2,968,685**
TOTAL FUND 159 - Stormwater Utility		**2,398,685**	**570,000**	**2,968,685**
Fund: 161 - Volusia Forever				
Parks Recreation & Culture				
Various Trail Signage	25,000	25,000	0	25,000
		25,000	**$0**	**$25,000**
TOTAL FUND 161 - Volusia Forever		**25,000**	**0**	**25,000**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 450 - Solid Waste				
Solid Waste				
Acquisition of Parcels adjacent to Tomoka Farms Landfill	500,000	500,000	0	500,000
Acquisition of Parcels Behind W Volusia Transfer Station	100,000	100,000	0	100,000
Chemical Feed System - Glycerin Pump	20,000	20,000	0	20,000
Class III Construction	2,600,000	2,600,000	0	2,600,000
Engineering for Additional Scale - Transfer Station	175,000	175,000	0	175,000
Engineering Services for Landfill Gas Expansion	50,000	50,000	0	50,000
Landfill Gas System Upgrades	800,000	800,000	0	800,000
Leachate Plant Improvements	175,000	0	175,000	175,000
SE Area Stormwater Design	125,000	0	125,000	125,000
Truck Scale Installation	48,000	0	48,000	48,000
		4,245,000	**$348,000**	**$4,593,000**
TOTAL FUND 450 - Solid Waste		**4,245,000**	**348,000**	**4,593,000**
Fund: 451 - Daytona Beach International Airport				
Airport				
A/C for Passenger Boarding Bridges	181,200	0	181,200	181,200
ARFF Access to Taxiway Papa	53,801	0	53,801	53,801
NextGen Building Steel	75,000	75,000	0	75,000
Parking Lot Improvements - CF	889,571	0	889,571	889,571
Parking Lot Improvements - New	1,390,429	1,390,429	0	1,390,429
Roof Replacement Phase 5 TSA Checkpoint	300,000	300,000	0	300,000
Runway 7R-25L Design	250,000	250,000	0	250,000
Security System Repair/Renovation	100,000	100,000	0	100,000
Security System Replacement - Construction	1,500,000	1,500,000	0	1,500,000
Skylight Compression Bar	100,000	100,000	0	100,000
Taxiway Sierra Rehab Design	20,000	20,000	0	20,000
Taxiway Tango Rehabilitation	5,000	5,000	0	5,000
Terminal Emergency Generators Construction	1,000,000	0	1,000,000	1,000,000
Tree Clearing Project - CF	84,954	0	84,954	84,954
Tree Clearing Project - New	138,171	138,171	0	138,171
		3,878,600	**$2,209,526**	**$6,088,126**
TOTAL FUND 451 - Daytona Beach International Airport		**3,878,600**	**2,209,526**	**6,088,126**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 457 - Water and Sewer Utilities				
Water Resources and Utilities				
Collection System Rehab	100,000	100,000	0	100,000
Construction - Future Projects	2,050,000	2,050,000	0	2,050,000
Design Southwest Regional Biosolid	550,000	550,000	0	550,000
Engineering - Future Projects	1,000,000	1,000,000	0	1,000,000
Nutrient Reduction Engineering	200,000	200,000	0	200,000
Southwest Rigional Bio Solid	4,000,000	0	4,000,000	4,000,000
Wastewater Plant Upgrade	205,000	205,000	0	205,000
Water Main Replacement	140,000	140,000	0	140,000
Water Plant Upgrades	200,000	200,000	0	200,000
Well Rehabilitation	125,000	125,000	0	125,000
Wetland Aquifer Recharge - Constr	1,100,000	1,100,000	0	1,100,000
Wetland Aquifer Recharge - Eng	100,000	100,000	0	100,000
		5,770,000	**$4,000,000**	**$9,770,000**
TOTAL FUND 457 - Water and Sewer Utilities		**5,770,000**	**4,000,000**	**9,770,000**
Fund: 475 - Parking Garage				
Ocean Center				
LED Lighting Upgrade	200,000	200,000	0	200,000
Overhead Coiling Fire Doors	10,825	54,125	0	54,125
Paint Garage Exterior	248,612	248,612	0	248,612
		502,737	**$0**	**$502,737**
TOTAL FUND 475 - Parking Garage		**502,737**	**0**	**502,737**
Total OPERATING FUNDS		**37,106,481**	**21,471,436**	**58,577,917**
Fund: 305 - 800 MHz Capital				
Capital Projects				
Farmton Tower Construction	650,000	0	650,000	650,000
Site Prep for New Radio Tower Site	150,000	0	150,000	150,000
		0	**$800,000**	**$800,000**
TOTAL FUND 305 - 800 MHz Capital			**800,000**	**800,000**
Fund: 309 - Correctional Facilities Capital Projects				
Capital Projects				
Corrections Security System Upgrade	4,708,931	4,708,931	0	4,708,931
		4,708,931	**$0**	**$4,708,931**
TOTAL FUND 309 - Correctional Facilities Capital Projects		**4,708,931**	**0**	**4,708,931**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	Carry-forward	Total Request
Fund: 313 - Beach Capital Projects				
Capital Projects				
16th Ave Beach Ramp - Construction	498,650	0	498,650	498,650
27th Ave Ramp - Construction	30,000	0	30,000	30,000
3167 S Atlantic Ave - Edwin C Peck - Off Beach Parking	140,000	0	140,000	140,000
3621 S Atlantic Ave - Dahlia Ave - Off Beach Parking	100,000	0	100,000	100,000
726 N Atlantic Ave - Sun n Surf	30,000	0	30,000	30,000
Boylston Ave Ramp - Construction	715,500	0	715,500	715,500
Browning Ave Ramp - Construction	197,500	197,500	0	197,500
Browning Ave Ramp - Design	1,690	0	1,690	1,690
International Speedway Blvd Ramp - Construction	906,585	906,585	0	906,585
International Speedway Blvd Ramp - Design	60,000	0	60,000	60,000
Lighthouse Point Park Boardwalk - CF	2,412,519	0	2,412,519	2,412,519
Lighthouse Point Park Boardwalk Renov	500,000	500,000	0	500,000
Plaza Blvd Ramp	43,200	43,200	0	43,200
Resurfacing and Restiping Parking Lots	50,000	50,000	0	50,000
Rockefeller Ramp	265,000	265,000	0	265,000
Roof Replacement & Structural Repairs	50,965	50,965	0	50,965
Silver Beach Ramp	650,000	650,000	0	650,000
University Blvd Ramp Construction - Phase One	400,000	400,000	0	400,000
University Blvd Ramp - Design CF	20,000	0	20,000	20,000
		3,063,250	**$4,008,359**	**$7,071,609**
TOTAL FUND 313 - Beach Capital Projects		**3,063,250**	**4,008,359**	**7,071,609**
Fund: 317 - Library Construction				
Capital Projects				
Oak Hill Library Design	273,600	273,600	0	273,600
Port Orange Library Expansion Design	900,000	0	900,000	900,000
		273,600	**$900,000**	**$1,173,600**
TOTAL FUND 317 - Library Construction		**273,600**	**900,000**	**1,173,600**
Fund: 318 - Ocean Center				
Capital Projects				
Arena and Exhibit Hall Lighting Replacement	1,154,552	0	1,154,552	1,154,552
Ballroom Airwall Replacement	248,500	0	248,500	248,500
Design for Lighting Upgrade	87,748	0	87,748	87,748
Exterior Door Replacement	121,000	0	121,000	121,000
		0	**$1,611,800**	**$1,611,800**
TOTAL FUND 318 - Ocean Center			**1,611,800**	**1,611,800**

Detail of Capital Improvements by Fund
FY 2020-21

Item Description	Unit Cost	Ongoing	forward	Total Request
Fund: 326 - Park Projects				
Capital Projects				
emon Bluff Park Construction	400,000	0	400,000	400,000
		0	**$400,000**	**$400,000**
TOTAL FUND 326 - Park Projects			**400,000**	**400,000**
Fund: 328 - Trail Projects				
Capital Projects				
nterdepartmental Charges from Construction ngineering	250,000	250,000	0	250,000
		250,000	**$0**	**$250,000**
TOTAL FUND 328 - Trail Projects		**250,000**	**0**	**250,000**
Fund: 367 - Elections Warehouse				
Capital Projects				
lections Warehouse	5,356,515	0	5,356,515	5,356,515
		0	**$5,356,515**	**$5,356,515**
TOTAL FUND 367 - Elections Warehouse			**5,356,515**	**5,356,515**
Fund: 369 - Sheriff Capital Projects				
Capital Projects				
911 Sheriff Technology	200,000	200,000	0	200,000
heriff's CAD/RMS	2,050,000	2,050,000	0	2,050,000
		2,250,000	**$0**	**$2,250,000**
TOTAL FUND 369 - Sheriff Capital Projects		**2,250,000**	**0**	**2,250,000**
Fund: 373 - Medical Examiner's Facility				
Capital Projects				
ngineering	375,000	0	375,000	375,000
edical Examiner's Facility	6,613,450	6,613,450	0	6,613,450
		6,613,450	**$375,000**	**$6,988,450**
TOTAL FUND 373 - Medical Examiner's Facility		**6,613,450**	**375,000**	**6,988,450**
Fund: 513 - Equipment Maintenance				
Fleet Management				
oof Engineering	50,000	50,000	0	50,000
oof Replacement - Sections 1A & 1D	350,000	350,000	0	350,000
		400,000	**$0**	**$400,000**
TOTAL FUND 513 - Equipment Maintenance		**400,000**	**0**	**400,000**
Total NON-OPERATING FUNDS		**17,559,231**	**13,451,674**	**31,010,905**
TOTAL ALL FUNDS		**54,665,712**	**34,923,110**	**89,588,822**

Summary of Interfund Transfers

Receiving Fund	Purpose	FY 2020-21 Transfer Amount
	001 - General Fund Transfers	
Sheriff's Capital Fund (369)	E-911 Next Generation System	200,000
Sheriff's Capital Fund (369)	CAD/Records Management System	2,050,000
Emergency Medical Services Fund (002)	Emergency Medical Services Subsidy	7,584,835
Section 8 Fund (784)	Section 8 Grant Match	123,000
Medical Examiner Facility Fund (373)	Construction of new Medical Examiner Facility	1,782,000
Corrections Capital Fund (309)	Jail Facility Network Upgrades	4,523,271
Economic Development Fund (130)	Economic Development Subsidy	4,330,372
Votran (456)	Votran subsidy	5,000,000
Total General Fund Transfers		**25,593,478**
	002 - Emergency Medical Services Fund Transfers	
Fire Rescue Services Fund (140)	Repayment of costs for the Emergency Medical Services portion of modular bldg shared with Fire Rescue Services Fund	119,007
Total EMS Fund Transfers		**119,007**
	103 - County Transportation Trust Fund Transfers	
Debt Service Fund (209)	Debt service for Williamson Blvd road improvement	1,013,608
Debt Service Fund (213)	Debt service for Gas Tax Revenue Bond, Series 2013	1,709,961
Total Transportation Trust Transfers		**2,723,569**
	104 - Library Fund Transfers	
Library Capital Fund (317)	Transfer to library capital fund for future library renovations/expansions	1,000,000
Total Library Transfers		**1,000,000**
	106 - Resort Tax Fund Transfers	
Debt Service Fund (202)	Debt service for TDT Refunding Revenue Bond, Series 2014A & 2014B	1,820,900
Debt Service Fund (203)	Debt service for Tourist Development Tax Revenue Bonds, Series 2004	2,445,737
Ocean Center Fund (118)	Ocean Center Operations	6,852,428
Total Resort Tax Transfers		**11,119,065**
	108 - Sales Tax Fund Transfers	
General Fund (001)	Sales tax revenue portion to the General Fund	14,290,469
Municipal Service District Fund (120)	Sales tax revenue portion to Municipal Service District Fund	5,909,936
Total Sales Tax Transfers		**20,200,405**
	114 - Port Authority Fund Transfers	
Beach Capital Fund (313)	Transfer for boardwalk renovations at Lighthouse Point Park	500,000
Total Port Authority Transfers		**500,000**
	115 - E-911 Fund Transfers	
General Fund (001)	Landlines revenue transfer	37,500
General Fund (001)	Wireless revenue transfer	105,000
General Fund (001)	Voice over IP revenue transfer	7,500
Total E-911 Transfers		**150,000**
	118 - Ocean Center Fund Transfers	
Debt Service Fund (208)	Debt service for Capital Improvement Note, Series 2010	698,136
Ocean Center Capital Fund (318)	Transfer for Ocean Center capital improvement projects	1,000,000
Total Ocean Center Transfers		**1,698,136**
	120 - Municipal Service District Fund Transfers	
Debt Service Fund (215)	Debt service for Sheriff's Evidence Facility	468,220
County Transportation Trust Fund (103)	Unincorporated road maintenance	4,000,000
Stormwater Utility Fund (159)	Building permit stormwater fees	1,264,700
Total Municipal Service District Transfers		**5,732,920**

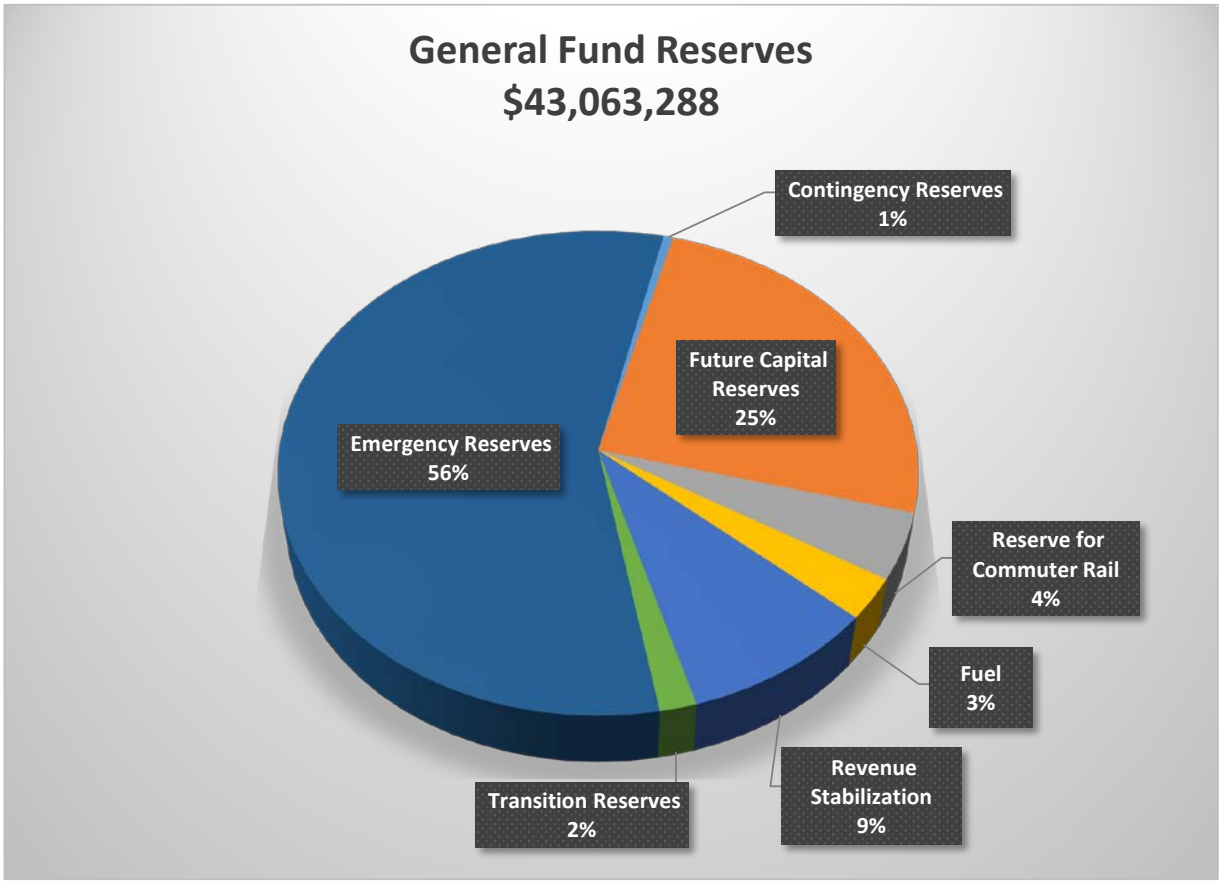
Summary of Interfund Transfers

Receiving Fund	Purpose	FY 2020-21 Transfer Amount
	126 - Economic Incentives Fund Transfers	
Economic Development Fund (130)	Transfer of interest/investment income	115,825
Total Economic Incentives Transfers		**115,825**
	131,132,133,134 - Road Impact Fee Fund Transfers	
Debt Service Fund (213)	Debt service for Gas Tax Revenue Bond, Series 2013 (131)	1,239,185
Debt Service Fund (213)	Debt service for Gas Tax Revenue Bond, Series 2013 (132)	496,084
Debt Service Fund (213)	Debt service for Gas Tax Revenue Bond, Series 2013 (133)	703,837
Debt Service Fund (213)	Debt service for Gas Tax Revenue Bond, Series 2013 (134)	360,788
Total Road Impact Fee Transfers		**2,799,894**
	160 - ECHO Fund Transfers	
Parks Capital Fund (326)	ECHO Transfer for Lemon Bluff	400,000
Trails Projects Fund (328)	Annual set aside for trails - Debt Service only	510,339
Total ECHO Transfers		**910,339**
	161 - Volusia Forever Fund Transfers	
General Fund (001)	Repayment for Leffler Property loan	2,091,418
Total Volusia Forever Transfers		**2,091,418**
	328 - Trail Projects Fund Transfers	
Debt Service Fund (208)	Debt service for Capital Improvement Revenue Note, Series 2010	510,339
Total Trail Projects Transfers		**510,339**
	475 - Parking Garage Fund Transfers	
General Fund (001)	Parking garage loan repayment to general fund	29,866
Total Parking Garage Transfers		**29,866**

Summary of Interfund Transfers	
Transfers between Operating Funds	**62,695,312**
Transfers from Operating Funds to Non-Operating Funds	**12,088,610**
Transfers from Non-Operating Funds to Operating Funds	**510,339**
Total Interfund Transfers	**75,294,261**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21
Fund: 001 - General Fund		
Contingency Reserves	Address unexpected one-time Council priority expenditures	223,114
Future Capital Reserves	Set aside for one-time capital needs	10,753,624
Reserve for Commuter Rail	Set aside for estimated cost for one year debt service for construction of phase two to DeLand	1,916,000
Special Programs Reserves	Set aside for fuel rate fluctuations	1,194,176
Revenue Stabilization	Offset fluctuations in revenues due to unstable economic climate	3,945,049
Transition Reserves	Set aside for changes in operations to allow for a smooth transition of services	735,302
Emergency Reserves	Per Council reserve policy	24,296,023
	Total Reserves Fund: 001 - General	**43,063,288**



Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21

Special Revenue Funds

Fund: 002 - Emergency Medical Services

Future Capital Reserves	Set aside for future one-time capital needs and major replacement plans	3,793,440
Revenue Stabilization	Set aside to offset volatility in ambulance fees	1,985,137
	Total Reserves Fund: 002 - Emergency Medical Services	**5,778,577**

Fund: 103 - County Transportation Trust

Future Capital	Set aside for future one-time capital needs	13,179,323
Contingency Reserves	Address unexpected one-time Council priority expenditures	1,588,000
Grants-Match Reserves	Set aside for grant match commitments	6,624,317
	Total Reserves Fund: 103 - County Transportation Trust	**21,391,640**

Fund: 104 - Library

Future Capital Reserves	Set aside for future one-time capital needs	5,366,337
Emergency Reserves	Per Council reserve policy at 10%	2,069,461
	Total Reserves Fund: 104 - Library	**7,435,798**

Fund: 105 - East Volusia Mosquito Control

Future Capital Reserves	Set aside for operational facilities and hangar replacement	3,646,658
Equipment Replacement Reserves	Set aside for future equipment replacement	500,000
Special Programs Reserves	Set aside for fuel rate fluctuations	100,000
Emergency Reserves	Per Council reserve policy at 10%	493,507
	Total Reserves Fund: 105 - East Volusia Mosquito Control	**4,740,165**

Fund: 114 - Ponce De Leon Inlet and Port District

Future Capital Reserves	Set aside for future one-time capital needs	1,727,365
Emergency Reserves	Per Council reserve policy at 10%	348,128
	Total Reserves Fund: 114 - Ponce De Leon Inlet and Port District	**2,075,493**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21

Fund: 115 - E-911 Emergency Telephone System

Reserves	Set aside for E-911 technology project	1,233,426
	Total Reserves Fund: 115 - E-911 Emergency Telephone System	**1,233,426**

Fund: 116 - Special Lighting Districts

Reserves	Set aside for future expenses	48,895
	Total Reserves Fund: 116 - Special Lighting Districts	**48,895**

Fund: 118 - Ocean Center

Future Capital Reserves	Set aside for future one-time capital needs	1,403,411
Revenue Stabilization	Set aside to offset fluctuations in revenues due to unstable economic climate	1,019,610
	Total Reserves Fund: 118 - Ocean Center	**2,423,021**

Fund: 119 - Road District Maintenance

Future Capital Reserves	Set aside for future one-time capital needs	165,445
	Total Reserves Fund: 119 - Road District Maintenance	**165,445**

Fund: 120 - Municipal Service District

Loan Repayment Reserves	Set aside for future years debt service payments for Sheriff's evidence facility	1,406,576
Special Programs Reserves	Set aside for fuel rate fluctuations	500,000
Revenue Stabilization	Reserves are set aside to offset volatility in various revenue streams such as Utility Tax, Communications Tax, Sales Tax, and other non Ad-Valorem revenues, and to provide for unexpected expenditures	6,000,000
Reserves	Set aside for one-time capital needs	1,123,877
Emergency Reserves	Per Council reserve policy at 10%	3,559,047
	Total Reserves Fund: 120 - Municipal Service District	**12,589,500**

Fund: 121 - Special Assessments

Debt Requirement Reserves	Set aside for future year debt service payments	934,814
	Total Reserves Fund: 121 - Special Assessments	**934,814**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21
Fund: 122 - Manatee Conservation		
Reserves	Set aside for law enforcement water patrol	472,595
	Total Reserves Fund: 122 - Manatee Conservation	**472,595**
Fund: 123 - Inmate Welfare Trust		
Future Capital Reserves	Set aside for future one-time capital needs and inmate workforce development	4,777,204
	Total Reserves Fund: 123 - Inmate Welfare Trust	**4,777,204**
Fund: 124 - Library Endowment		
Reserves	Set aside for library services	462,462
	Total Reserves Fund: 124 - Library Endowment	**462,462**
Fund: 125 - Homeless Initiatives		
Future Capital Reserves	Set aside for homeless shelters as needed	206,739
	Total Reserves Fund: 125 - Homeless Initiatives	**206,739**
Fund: 127 - Wetland Mitigation		
Reserves	Set aside for wetland mitigation materials as needed	41,666
	Total Reserves Fund: 127 - Wetland Mitigation	**41,666**
Fund: 130 - Economic Development		
Reserve for Grant Match	Set aside for Economic Development Administration (EDA) grant opportunity	1,000,000
	Total Reserves Fund: 130 - Economic Development	**1,000,000**
Fund: 131 - Road Impact Fees - Zone 1 (Northeast)		
Future Capital Reserves	Set aside for future one-time capital needs	2,683,135
	Total Reserves Fund: 131 - Road Impact Fees-Zone 1 (Northeast)	**2,683,135**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21
Fund: 132 - Road Impact Fees - Zone 2 (Southeast)		
Future Capital Reserves	Set aside for future one-time capital needs	3,275,456
	Total Reserves Fund: 132 - Road Impact Fees-Zone 2 (Southeast)	**3,275,456**
Fund: 133 - Road Impact Fees - Zone 3 (Southwest)		
Future Capital Reserves	Set aside for future one-time capital needs	8,619,899
	Total Reserves Fund: 133 - Road Impact Fees-Zone 3 (Southwest)	**8,619,899**
Fund: 134 - Road Impact Fees - Zone 4 (Northwest)		
Future Capital Reserves	Set aside for future one-time capital needs	1,843,452
	Total Reserves Fund: 134 - Road Impact Fees-Zone 4 (Northwest)	**1,843,452**
Fund: 135 - Park Impact Fees - County		
Future Capital Reserves	Set aside for future one-time capital needs	504,492
	Total Reserves Fund: 135 - Park Impact Fees-County	**504,492**
Fund: 136 - Park Impact Fees - Zone 1 (Northeast)		
Future Capital Reserves	Set aside for future one-time capital needs	320,066
	Total Reserves Fund: 136 - Park Impact Fees-Zone 1 (Northeast)	**320,066**
Fund: 137 - Park Impact Fees - Zone 2 (Southeast)		
Future Capital Reserves	Set aside for future one-time capital needs	37,587
	Total Reserves Fund: 137 - Park Impact Fees-Zone 2 (Southeast)	**37,587**
Fund: 138 - Park Impact Fees - Zone 3 (Southwest)		
Future Capital Reserves	Set aside for future one-time capital needs	259,178
	Total Reserves Fund: 138 - Park Impact Fees-Zone 3 (Southwest)	**259,178**

Reserve Summary by Fund

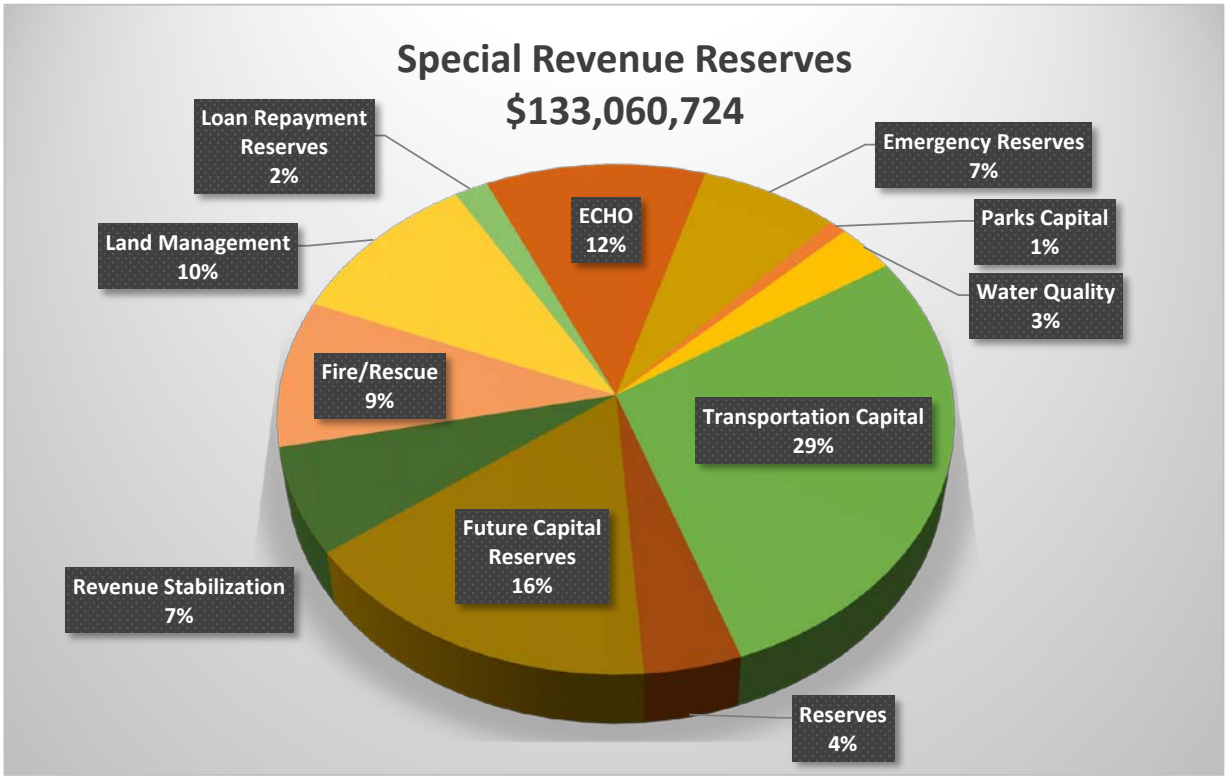
Reserve Category	Purpose	FY 2020-21
Fund: 139 - Park Impact Fees - Zone 4 (Northwest)		
Future Capital Reserves	Set aside for future one-time capital needs	103,019
	Total Reserves Fund: 139 - Park Impact Fees-Zone 4 (Northwest)	**103,019**
Fund: 140 - Fire Rescue District		
Grants-Match Reserves	Set aside for future grant match	150,000
Future Capital Reserves	Set aside for future fire station remodel and relocation	7,179,071
Equipment Replacement Reserves	Set aside for future equipment replacement	4,690,040
Emergency Reserves	Per Council reserve policy	3,197,831
	Total Reserves Fund: 140 - Fire Rescue District	**15,216,942**
Fund: 151 - Fire Impact Fees - Zone 1 (Northeast)		
Future Capital Reserves	Set aside for future one-time fire station capital needs	44,659
	Total Reserves Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)	**44,659**
Fund: 152 - Fire Impact Fees - Zone 2 (Southeast)		
Future Capital Reserves	Set aside for future one-time fire station capital needs	33,176
	Total Reserves Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)	**33,176**
Fund: 153 - Fire Impact Fees - Zone 3 (Southwest)		
Future Capital Reserves	Set aside for future one-time fire station capital needs	222,086
	Total Reserves Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)	**222,086**
Fund: 154 - Fire Impact Fees - Zone 4 (Northwest)		
Future Capital Reserves	Set aside for future one-time fire station capital needs	103,788
	Total Reserves Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)	**103,788**
Fund: 158 - Gemini Springs Endowment		
Reserves	Set aside for maintenance of trail head at Lake Monroe and Gemini Springs parks	58,459
	Total Reserves Fund: 158 - Gemini Springs Endowment	**58,459**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21
Fund: 159 - Stormwater Utility		
Future Capital Reserves	Set aside for future capital projects	4,126,984
	Total Reserves Fund: 159 - Stormwater Utility	**4,126,984**
Fund: 160 - Volusia ECHO		
Future Capital Reserves	Set aside for future Council allocation	15,313,177
	Total Reserves Fund: 160 - Volusia ECHO	**15,313,177**
Fund: 161 - Volusia Forever		
Reserve for Land Management	Set aside for future maintenance of the Forever properties	12,775,865
Reserve for Forever Land Purchases	Set aside for one-time capital expenditures to acquire property	326,711
Reserve for Barberville Mitigation Tract	Set aside for maintenance per the permits of SJRWMD and the US Army Corps of Engineers	638,747
	Total Reserves Fund: 161 - Volusia Forever	**13,741,323**
Fund: 170 - Law Enforcement Trust		
Future Capital Reserves	Set aside for future one-time capital needs	625,263
	Total Reserves Fund: 170 - Law Enforcement Trust	**625,263**
Fund: 171 - Beach Enforcement Trust		
Reserves	Set aside for future needs	1,082
	Total Reserves Fund: 171 - Beach Enforcement Trust	**1,082**
Fund: 172 - Federal Forfeiture Sharing Justice		
Reserves	Set aside for future needs	110,861
	Total Reserves Fund: 172 - Federal Forfeiture Sharing Justice	**110,861**
Fund: 173 - Federal Forfeiture Sharing Treasury		
Reserves	Set aside for future needs	39,200
	Total Reserves Fund: 173 - Federal Forfeiture Sharing Treasury	**39,200**
	Special Revenue Funds Total	**133,060,724**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21



Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21

Debt Service Funds

Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, Series 2014

Debt Requirement Reserves	Set aside requirement established in bond/note covenants	723,797
	Total Reserves Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	**723,797**

Fund: 203 - Tourist Development Tax Refunding Revenue Bonds, Series 2004

Debt Requirement Reserves	Set aside requirement established in bond/note covenants	1,810,362
	Total Reserves Fund: 203 - Tourist Development Tax Revenue Bonds, 2004	**1,810,362**

Fund: 215 - Capital Improvement Note, Series 2017

Loan Repayment Reserves	Set aside requirement established in bond/note covenants	300,932
	Total Reserves Fund: 215 - Capital Improvement Note, 2017	**300,932**
	Debt Service Funds Total	**2,835,091**

Capital Project Funds

Fund: 317 - Library Construction Projects

Future Capital Reserves	Set aside for future library construction and capital projects	889,724
	Total Reserves Fund: 317 - Library Construction Projects	**889,724**

Fund: 318 - Ocean Center Capital Projects

Future Capital Reserves	Set aside for carpet replacement	1,376,674
	Total Reserves Fund: 318 - Ocean Center Capital Projects	**1,376,674**

Fund: 326 - Park Projects

Future Capital Reserves	Set aside for future parks waterway projects	1,173,171
	Total Reserves Fund: 326 - Park Projects	**1,173,171**
	Capital Project Funds Total	**3,439,569**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21

Enterprise Funds

Fund: 440 - Waste Collection

Future Capital Reserves	Set aside for future one-time capital needs	1,541,800
	Total Reserves Fund: 440 - Waste Collection	**1,541,800**

Fund: 450 - Solid Waste

Future Capital Reserves	Set aside for future cell expansion	1,559,916
Landfill Closure Reserves	Set aside for future landfill closures	14,785,560
Revenue Stabilization	Offset fluctuations in revenues due to unstable economic climate	2,000,000
Pollution Remediation	Set aside for future pollution remediation	35,500
	Total Reserves Fund: 450 - Solid Waste	**18,380,976**

Fund: 451 - Daytona Beach International Airport

Reserves	Set aside for collected Customer Facility Charge restricted revenues	2,153,562
Grants-Match Reserves	Set aside for local contribution to grant match projects	3,609,950
Future Capital Reserves	Set aside for future one-time capital needs	1,022,270
Maintenance & Operations Reserves	Set aside to cover unexpected maintenance and operating costs - 10%	1,338,919
	Total Reserves Fund: 451 - Daytona Beach International Airport	**8,124,701**

Fund: 456 - Volusia Transportation Authority (Votran)

Special Programs Reserves	Set aside for future fluctuation in fuel costs	136,000
Transition Reserves	Prior year's fund balance to be used annually for smooth transition of local funding efforts	1,974,034
Revenue Stabilization	Set aside to offset volatility of transit revenue streams	2,210,196
	Total Reserves Fund: 456 - Volusia Transportation Authority	**4,320,230**

Fund: 457 - Water and Sewer Utilities

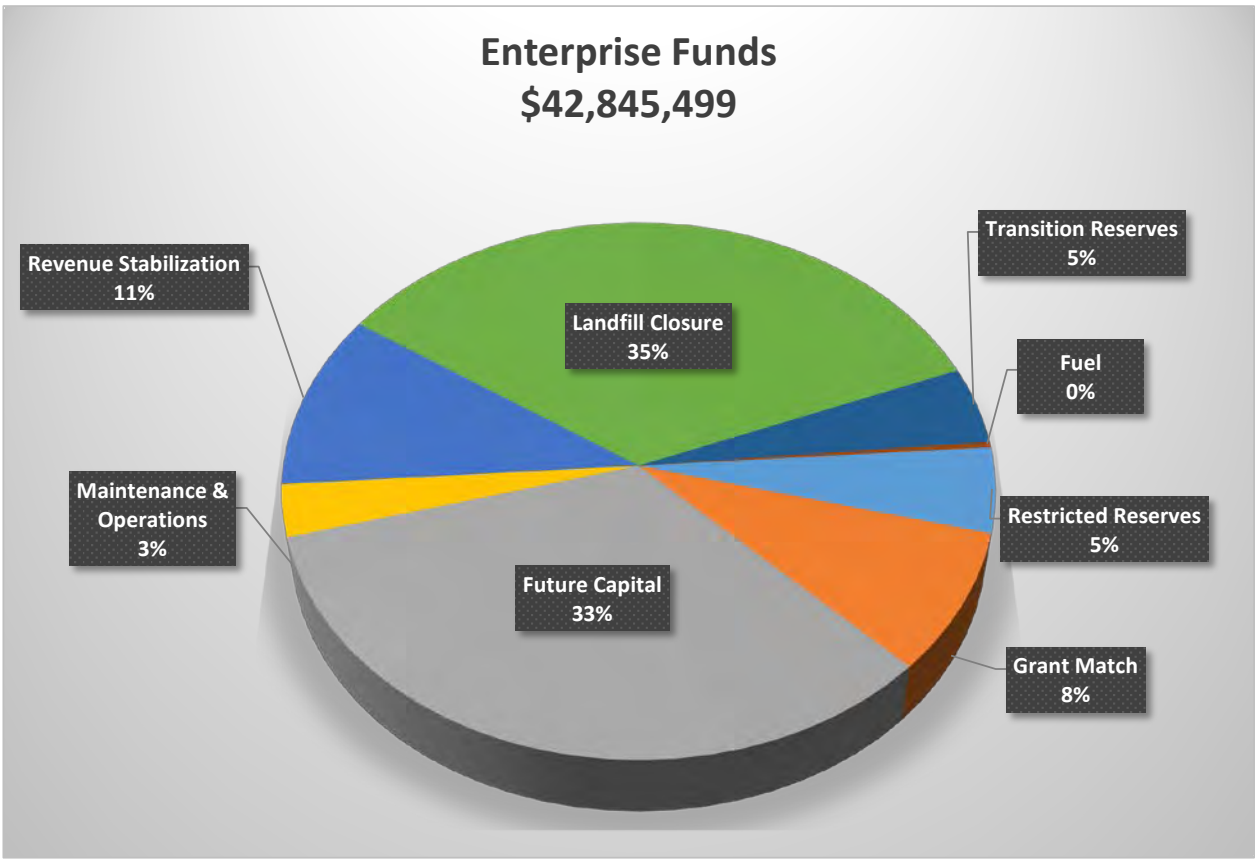
Future Capital Reserves	Set aside for future one-time capital needs	10,035,530
	Total Reserves Fund: 457 - Water and Sewer Utilities	**10,035,530**

Fund: 475 - Parking Garage

Future Capital Reserves	Set aside for future one-time capital needs	129,113
Revenue Stabilization	Offset fluctuations in revenues due to unstable economic climate	313,149
	Total Reserves Fund: 475 - Parking Garage	**442,262**
	Enterprise Funds Total	**42,845,499**

Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21



Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21

Internal Service Funds

Fund: 511 - Computer Replacement

Future Capital Reserves	Set aside for scheduled computer replacement program	4,501,477
	Total Reserves Fund: 511 - Computer Replacement	**4,501,477**

Fund: 513 - Fleet Equipment Maintenance

Future Capital Reserves	For future capital equipment purchases	764,243
	Total Reserves Fund: 513 - Equipment Maintenance	**764,243**

Fund: 514 - Fleet Replacement

Equipment Replacement Reserves	Set aside for scheduled fleet replacement program	21,468,187
	Total Reserves Fund: 514 - Fleet Replacement	**21,468,187**

Fund: 521 - Insurance Management

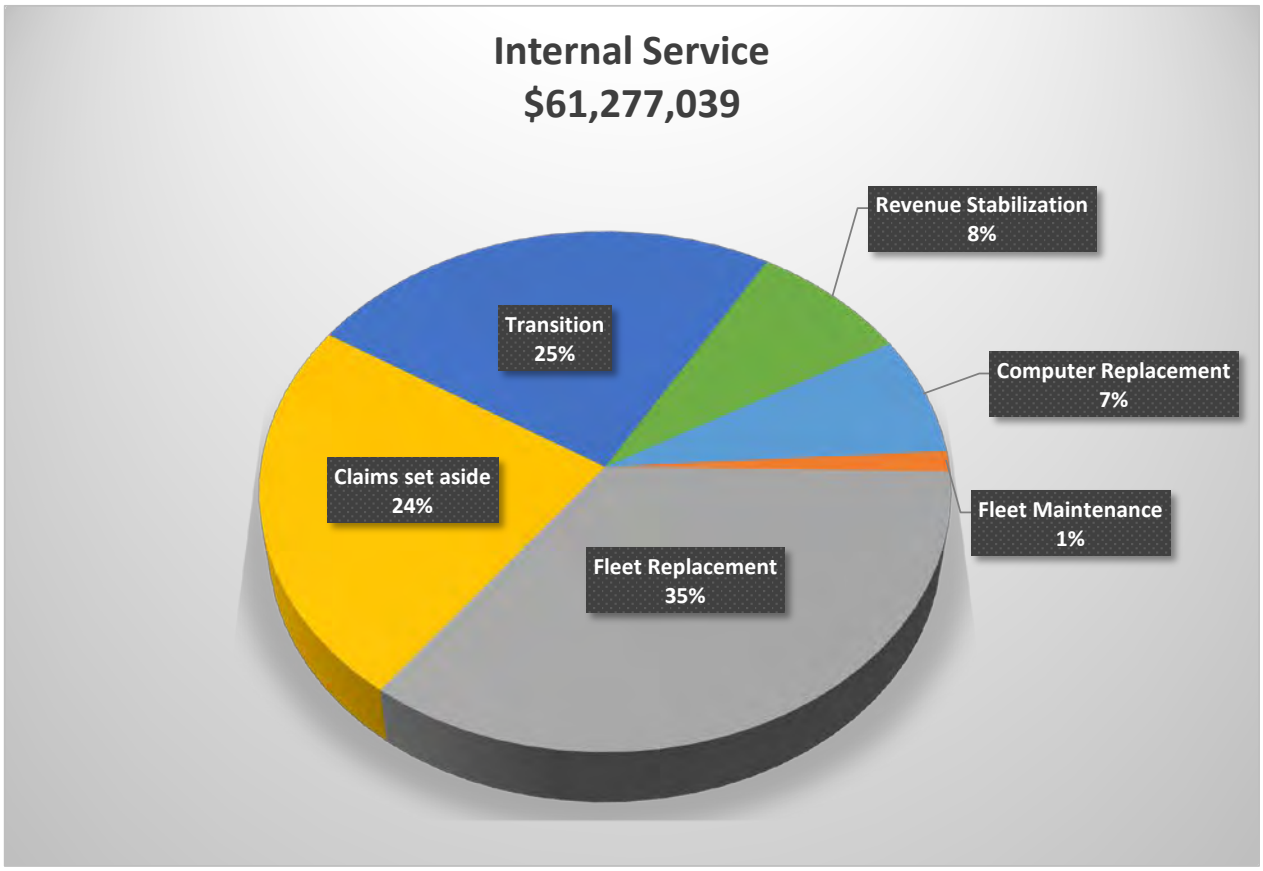
Reserve for Catastrophic Claims	Set aside for property losses, policy changes and workers' compensation	4,392,465
	Total Reserves Fund: 521 - Insurance Management	**4,392,465**

Fund: 530 - Group Insurance

IBNR Funding Reserves	Set aside for 60 days of claims	5,150,667
Revenue Stabilization	Set aside to allow for premium stabilization	5,000,000
Transition Reserves	Set aside for potential changes in subscribers	15,000,000
Catastrophic Claims	Set aside for potential risk of claim greater than $500,000	5,000,000
	Total Reserves Fund: 530 - Group Insurance	**30,150,667**
	Internal Service Funds Total	**61,277,039**

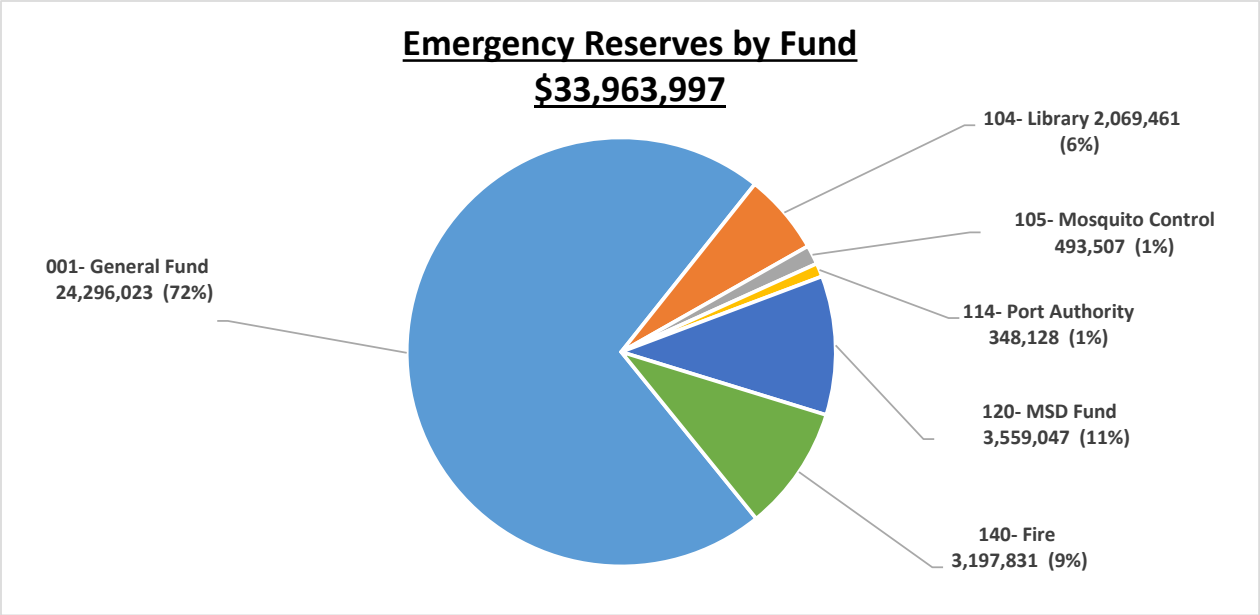
Reserve Summary by Fund

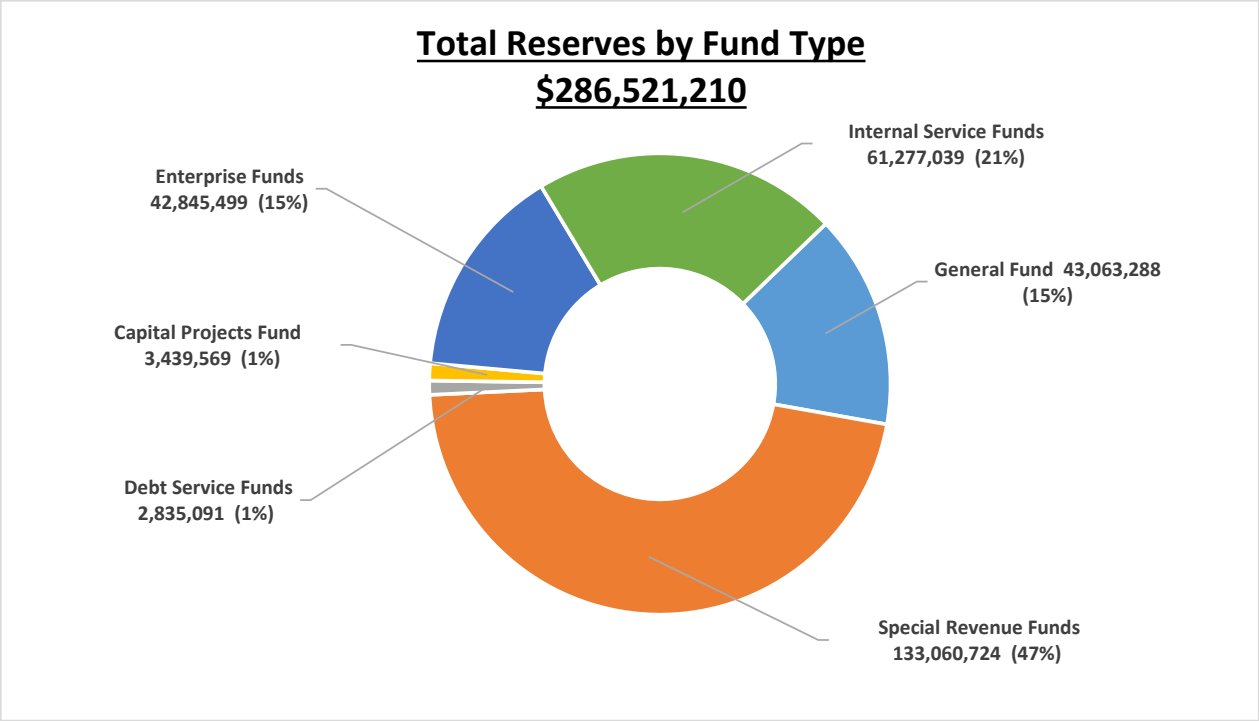
Reserve Category	Purpose	FY 2020-21



Reserve Summary by Fund

Reserve Category	Purpose	FY 2020-21





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FUND STRUCTURE

The accounts of the County are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The purpose of the various funds and account groups are as follows:

1. Governmental Funds

   General Fund - The General Fund is the general operating fund of the County. It accounts for all financial resources, except those for which are required to be accounted in another fund.

   Special Revenue Funds - Special Revenue Funds account for revenues from specific taxes or other earmarked revenue sources which are legally restricted to finance particular functions or activities.

   Debt Service Funds - Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related expenditures.

   Capital Projects Funds - Capital Projects Funds account for the financial resources used to acquire or construct major capital facilities other than those financed by proprietary funds.

2. Proprietary Funds

   Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the expenses, including depreciation, of providing goods or services to the general public on a continuous basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

   Internal Service Funds - Internal Service Funds account for the financing of goods or services provided by one department or division to other departments or divisions of the County, or to other governmental units, on a cost reimbursement basis.

3. Fiduciary Funds

   Trust and Agency Funds - Trust and Agency Funds account for assets held by the County in a trustee or custodial capacity. Agency funds typically involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments. Budgetary data for Trust and Agency Funds are not included in the budget document.

Summary Operating Budgets by Fund

	FY 2019-20 Budget	Operating Transfers	FY 2019-20 Net Budget	FY 2020-21 Budget	Operating Transfers	FY 2020-21 Net Budget
001 - General Fund	291,202,271	24,554,559	266,647,712	309,259,426	16,915,207	292,344,219
002 - Emergency Medical Services	28,007,920	0	28,007,920	33,284,474	119,007	33,165,467
103 - County Transportation Trust	75,582,641	1,017,920	74,564,721	55,256,193	2,723,569	52,532,624
104 - Library	27,692,480	0	27,692,480	29,421,429	0	29,421,429
105 - East Volusia Mosquito Control	10,526,476	0	10,526,476	9,568,183	0	9,568,183
106 - Resort Tax	12,306,200	12,142,491	163,709	11,268,944	11,119,065	149,879
108 - Sales Tax Trust	23,912,845	23,912,845	0	20,200,405	20,200,405	0
111 - Convention Development Tax	12,285,650	0	12,285,650	11,248,435	0	11,248,435
113 - Road Proportionate Share	4,746,523	0	4,746,523	4,396,956	0	4,396,956
114 - Ponce De Leon Inlet and Port District	7,079,065	0	7,079,065	5,840,113	0	5,840,113
115 - E-911 Emergency Telephone System	3,250,303	802,297	2,448,006	3,988,839	150,000	3,838,839
116 - Special Lighting Districts	355,776	0	355,776	348,989	0	348,989
118 - Ocean Center	14,102,565	702,749	13,399,816	12,315,681	698,136	11,617,545
119 - Road District Maintenance	201,422	0	201,422	364,021	0	364,021
120 - Municipal Service District	67,890,561	5,577,873	62,312,688	57,261,295	5,732,920	51,528,375
121 - Special Assessments	885,725	0	885,725	939,814	0	939,814
122 - Manatee Conservation	456,155	6,642	449,513	483,568	0	483,568
123 - Inmate Welfare Trust	4,743,086	0	4,743,086	6,205,374	0	6,205,374
124 - Library Endowment	450,966	0	450,966	462,462	0	462,462
125 - Homeless Initiatives	388,392	0	388,392	206,739	0	206,739
126 - Economic Development Incentives	4,609,422	109,422	4,500,000	115,825	115,825	0
127 - Wetland Mitigation	116,666	0	116,666	91,666	0	91,666
130 - Economic Development	7,786,133	0	7,786,133	10,494,489	0	10,494,489
131 - Road Impact Fees-Zone 1 (Northeast)	6,333,281	1,895,411	4,437,870	3,922,320	1,239,185	2,683,135
132 - Road Impact Fees-Zone 2 (Southeast)	2,491,301	496,417	1,994,884	3,771,540	496,084	3,275,456
133 - Road Impact Fees-Zone 3 (Southwest)	3,069,773	1,760,023	1,309,750	9,323,736	703,837	8,619,899
134 - Road Impact Fees-Zone 4 (Northwest)	11,100,700	361,031	10,739,669	8,404,240	360,788	8,043,452
135 - Park Impact Fees-County	888,634	0	888,634	504,492	0	504,492
136 - Park Impact Fees-Zone 1 (Northeast)	545,223	0	545,223	620,066	0	620,066
137 - Park Impact Fees-Zone 2 (Southeast)	65,707	0	65,707	37,587	0	37,587
138 - Park Impact Fees-Zone 3 (Southwest)	130,431	0	130,431	259,178	0	259,178
139 - Park Impact Fees-Zone 4 (Northwest)	851,723	0	851,723	103,019	0	103,019

Summary Operating Budgets by Fund

	FY 2019-20 Budget	Operating Transfers	FY 2019-20 Net Budget	FY 2020-21 Budget	Operating Transfers	FY 2020-21 Net Budget
140 - Fire Rescue District	44,051,784	0	44,051,784	47,072,246	0	47,072,246
151 - Fire Impact Fees-Zone 1 (Northeast)	254,989	0	254,989	310,426	0	310,426
152 - Fire Impact Fees-Zone 2 (Southeast)	114,929	0	114,929	123,176	0	123,176
153 - Fire Impact Fees-Zone 3 (Southwest)	62,229	0	62,229	222,086	0	222,086
154 - Fire Impact Fees-Zone 4 (Northwest)	390,178	0	390,178	445,143	0	445,143
157 - Silver Sands/Bethune Beach MSD	15,272	0	15,272	15,775	0	15,775
158 - Gemini Springs Endowment	72,065	0	72,065	63,459	0	63,459
159 - Stormwater Utility	10,208,698	0	10,208,698	11,471,836	0	11,471,836
160 - Volusia ECHO	20,319,943	0	20,319,943	16,223,516	0	16,223,516
161 - Volusia Forever	15,236,868	1,740,056	13,496,812	17,158,695	2,091,418	15,067,277
170 - Law Enforcement Trust	750,263	0	750,263	625,263	0	625,263
171 - Beach Enforcement Trust	1,036	0	1,036	1,082	0	1,082
172 - Federal Forfeiture Sharing Justice	53,607	0	53,607	110,861	0	110,861
173 - Federal Forfeiture Sharing Treasury	35,425	0	35,425	39,200	0	39,200
194 - FEMA-Irma	2,086,193	0	2,086,193	0	0	0
202 - Tourist Development Tax Refunding Revenue Bonds, 2014	2,539,641	0	2,539,641	2,543,221	0	2,543,221
203 - Tourist Development Tax Revenue Bonds, 2004	4,279,625	0	4,279,625	4,267,862	0	4,267,862
208 - Capital Improvement Revenue Note, 2010	1,217,772	0	1,217,772	1,208,475	0	1,208,475
209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	1,017,920	0	1,017,920	1,013,608	0	1,013,608
213 - Gas Tax Refunding Revenue Bonds, 2013	4,512,882	0	4,512,882	4,509,855	0	4,509,855
215 - Capital Improvement Note, 2017	755,734	0	755,734	763,497	0	763,497
262 - Limited Tax General Obligation Refunding Bonds, 2014	3,446,546	0	3,446,546	3,286,824	0	3,286,824
440 - Waste Collection	14,768,996	0	14,768,996	12,724,783	0	12,724,783
450 - Solid Waste	35,432,322	0	35,432,322	38,901,557	0	38,901,557
451 - Daytona Beach International Airport	40,524,008	0	40,524,008	29,232,421	0	29,232,421
456 - Volusia Transportation Authority	26,061,095	0	26,061,095	31,381,032	0	31,381,032
457 - Water and Sewer Utilities	30,051,780	0	30,051,780	31,744,118	0	31,744,118
475 - Parking Garage	2,418,162	29,866	2,388,296	3,171,708	29,866	3,141,842
TOTAL	**884,735,978**	**75,109,602**	**809,626,376**	**868,601,223**	**62,695,312**	**805,905,911**

Summary Non-Operating Budgets by Fund

	FY 2019-20 Budget	Transfers	FY 2019-20 Net Budget	FY 2020-21 Budget	Transfers	FY 2020-21 Net Budget
305 - 800 MHz Capital	1,250,000	0	1,250,000	2,824,468	0	2,824,468
309 - Correctional Facilities Capital Projects	2,882,400	0	2,882,400	4,734,931	0	4,734,931
313 - Beach Capital Projects	10,237,444	0	10,237,444	7,135,409	0	7,135,409
317 - Library Construction	1,000,000	0	1,000,000	2,063,324	0	2,063,324
318 - Ocean Center	5,720,286	0	5,720,286	2,988,474	0	2,988,474
321 - S. Williamson Blvd. Extension Project	46,968	46,968	0	0	0	0
326 - Park Projects	968,852	0	968,852	1,573,171	0	1,573,171
328 - Trail Projects	1,000,000	0	1,000,000	760,339	0	760,339
330 - Economic Development Capital Projects	48,604	0	48,604	0	0	0
334 - Bond Funded Road Program	5,632,355	0	5,632,355	0	0	0
365 - Public Works Service Center	2,000,000	0	2,000,000	0	0	0
367 - Elections Warehouse	46,968	0	46,968	5,356,515	0	5,356,515
369 - Sheriff Capital Projects	1,900,000	0	1,900,000	2,250,000	0	2,250,000
373 - Medical Examiner's Facility	3,000,000	0	3,000,000	6,988,450	0	6,988,450
511 - Computer Replacement	4,965,353	0	4,965,353	5,638,651	0	5,638,651
513 - Equipment Maintenance	12,536,896	0	12,536,896	14,902,430	0	14,902,430
514 - Fleet Replacement	24,913,158	0	24,913,158	28,228,667	0	28,228,667
521 - Insurance Management	17,114,720	0	17,114,720	16,921,616	0	16,921,616
530 - Group Insurance	74,987,288	81,864	74,905,424	73,793,940	0	73,793,940
TOTAL	**170,251,292**	**128,832**	**170,122,460**	**176,160,385**	**0**	**176,160,385**

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Fund: 001 - General Fund

The General Fund is used to account for all financial resources except those required to be accounted for in another fund. Ad Valorem taxes are the major revenue source of this fund, at 82.6% of operating revenues. The partial rolled back millage rate of 5.4500, a rate reduction of 0.14 mills is required to continue current levels of service and to address capital infrastructure. To recover the loss of sales tax revenues a millage rate of 0.08 must be retained. In the efforts to continue the pay as you go infrastructure a millage of 0.22 is allocated for medical examiner facility, corrections infrastructure, Sheriff CAD/RMS and E911 technology improvements.

General Fund operations include Supervisor of Elections, Property Appraiser, Judicial System, and Office of the Sheriff, public protection services, maintenance to ensure building integrity, growth management, administrative services, parks and recreation, beach services, and community services. The general fund operational subsidy is budgeted for Emergency Medical Services, Economic Development, and Votran for a combined total of $16.9 million. CRA payments pass through this fund totaling $7.6 million.

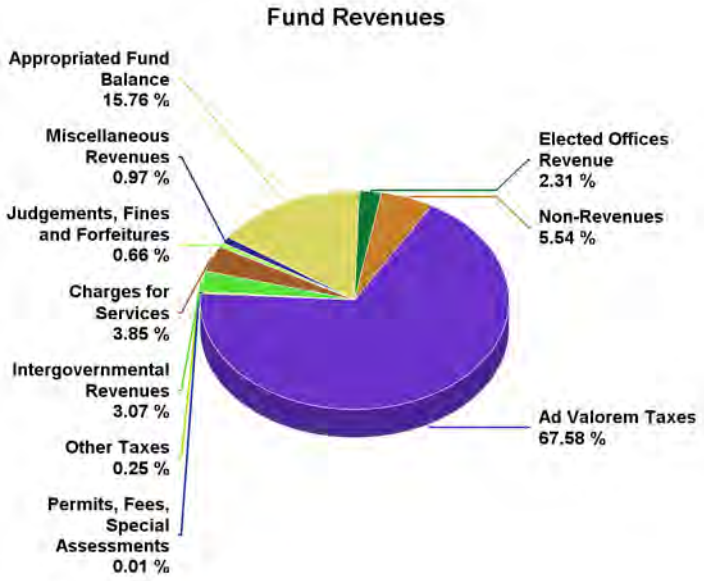
Reserves are designated for fuel, revenue stabilization, transitional reserves, reserves for future capital forecasted in fiscal year 2021-22, and debt service costs of commuter rail phase II. The General Fund's Emergency Reserve is 9.3% of current revenues.

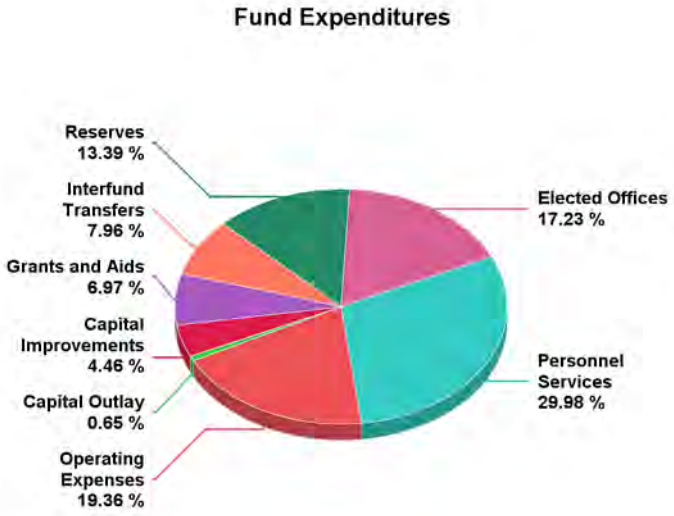
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Ad Valorem Taxes	184,161,810	186,080,666	197,322,716	197,322,716	208,995,455
Other Taxes	788,587	784,345	745,393	743,077	770,000
Permits, Fees, Special Assessments	29,290	30,734	35,182	27,940	30,188
Intergovernmental Revenues	11,541,371	11,606,571	11,515,404	9,842,130	9,503,620
Charges for Services	18,379,582	17,973,619	18,273,522	15,287,066	11,921,639
Judgements, Fines and Forfeitures	2,184,467	2,141,648	2,175,709	2,075,403	2,038,850
Miscellaneous Revenues	4,257,713	4,549,071	3,298,424	3,242,237	3,000,230
Appropriated Fund Balance	0	0	37,312,988	47,953,426	48,723,857
Elected Offices Revenue	0	0	0	0	7,147,958
Non-Revenues	10,324,952	14,602,317	20,522,933	18,332,965	17,127,629
Total Revenues: 001 - General Fund	**231,667,772**	**237,768,971**	**291,202,271**	**294,826,960**	**309,259,426**
Expenditures					
Personnel Services	125,806,138	129,763,637	138,292,926	133,313,836	96,395,201
Operating Expenses	61,019,073	61,608,740	70,520,319	69,725,014	62,235,295
Capital Outlay	3,883,730	3,428,553	4,688,196	5,286,483	2,103,250
Capital Improvements	3,958,992	5,182,687	11,107,332	5,992,089	14,338,524
Reimbursements	(16,043,510)	(17,113,114)	(17,990,895)	(17,338,985)	(12,261,669)
Grants and Aids	17,882,939	19,115,368	20,610,182	21,318,880	22,397,190
Interfund Transfers	48,004,748	27,483,092	32,522,559	27,805,786	25,593,478
Reserves	0	0	31,451,652	0	43,063,288
Elected Offices	0	0	0	0	55,394,869
Total Expenditures: 001 - General Fund	**244,512,110**	**229,468,963**	**291,202,271**	**246,103,103**	**309,259,426**

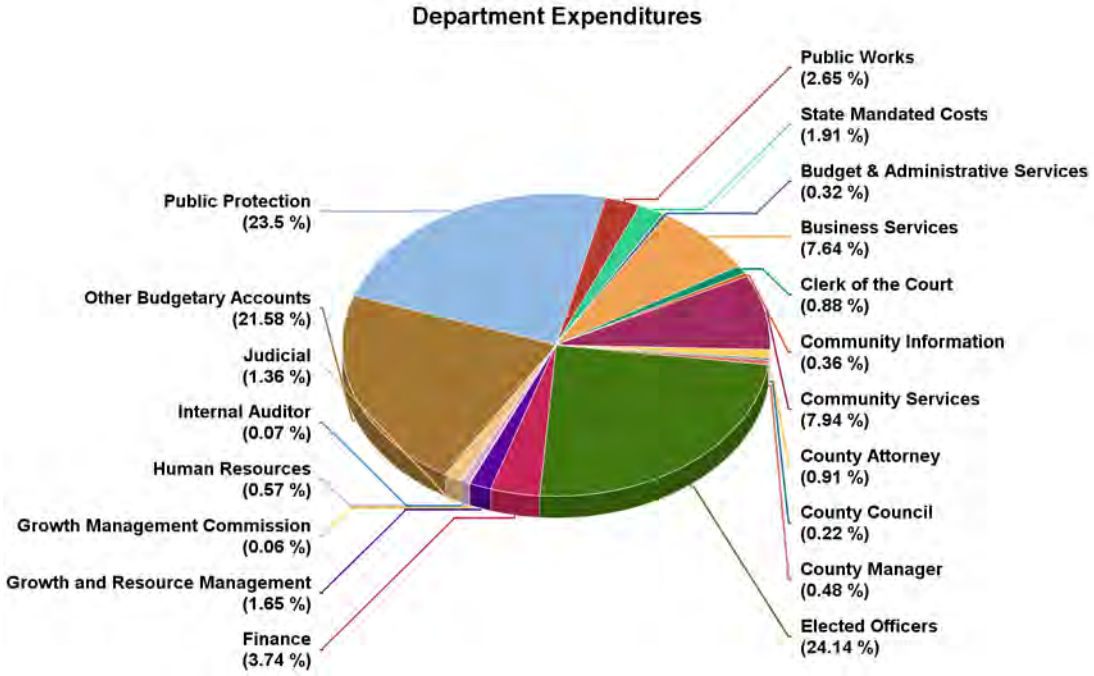
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Department					
Budget & Administrative Services	821,829	712,652	831,496	725,179	985,106
Business Services	10,367,192	11,326,978	17,872,400	13,633,136	23,616,889
Clerk of the Circuit Court	2,395,328	2,359,023	2,733,566	2,678,566	2,729,981
Community Information	811,603	758,524	1,012,900	939,372	1,116,129
Community Services	21,173,170	22,423,158	24,726,361	23,243,197	24,564,693
County Attorney	2,212,454	2,325,629	2,960,314	2,460,075	2,815,865
County Council	651,511	658,331	768,718	734,883	672,349
County Manager	1,300,803	826,811	1,293,704	1,210,524	1,477,834
Finance	9,508,433	9,845,787	10,612,496	10,918,208	11,558,041
Growth and Resource Management	4,758,466	4,683,882	5,425,957	5,449,967	5,102,138
Growth Management Commission	134,783	111,880	192,241	181,680	181,854
Human Resources	1,597,856	1,521,668	1,717,648	1,693,758	1,759,943
Internal Auditing	0	0	0	162,510	206,136
Justice System	3,518,736	3,608,287	4,041,519	3,902,670	4,208,227
Office of the Sheriff	44,898,999	49,202,708	53,367,801	51,677,863	53,437,431
Other Budgetary Accounts	44,526,086	24,705,611	59,118,770	23,667,118	66,745,848
Property Appraiser	8,079,198	7,932,435	8,695,706	9,033,284	9,418,277
Public Protection	66,313,745	66,203,078	72,765,395	71,596,419	72,691,046
Public Works	7,589,316	8,006,495	8,010,941	7,759,593	8,183,822
State Mandated Costs	4,919,984	5,071,884	5,878,595	5,280,916	5,905,929
Sunrail	0	0	0	305,650	83,500
Supervisor of Elections	5,502,280	3,764,429	5,483,025	4,906,533	4,841,173
Tax Collector	3,430,338	3,419,713	3,692,718	3,942,002	6,957,215
Total Department:	**244,512,110**	**229,468,963**	**291,202,271**	**246,103,103**	**309,259,426**

FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 001 - General Fund







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Fund: 002 - Emergency Medical Services

During fiscal year 2010-11, the County Council voted to assume provision of countywide emergency ambulance transport services from the Emergency Medical Foundation, also known as EVAC. This fund was established by Ordinance 2011-20, Section 161, beginning October 1, 2011 to provide funding for ambulance operations. It is funded through ambulance billing revenue, Public Emergency Medical Transportation (PEMT) reimbursement revenues, and a subsidy from the General Fund.

The fiscal year 2020-21 budget includes a General Fund subsidy of $7.6 million which is 28% of the funds operating revenue. In fiscal year 2020-21 major capital outlay expenses include: stretchers - $525,000, powerloaders - $552,000, CPR assist devices - $320,000, and cardiac monitors - $252,000 The reserves include $3.8 million for future capital so that sufficient funds will be available, in the future, to replace major capital equipment such as CPR assist devices, cardiac monitors, power loaders, and stretchers. In addition, $1.9 million is set aside as a revenue stabilization reserve which represents 10% of all operating revenues outside of the general fund transfer.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Intergovernmental Revenues	0	0	0	391,325	0
Charges for Services	16,597,862	17,188,221	15,833,397	17,599,482	18,628,261
Miscellaneous Revenues	1,061,811	1,269,852	1,291,843	1,223,110	1,223,110
Transfers From Other Funds	6,073,901	5,897,416	8,595,436	7,865,986	7,584,835
Appropriated Fund Balance	0	0	2,287,244	4,606,148	5,848,268
Total Revenue Fund: 002 - Emergency Medical Services	**23,733,574**	**24,355,489**	**28,007,920**	**31,686,051**	**33,284,474**

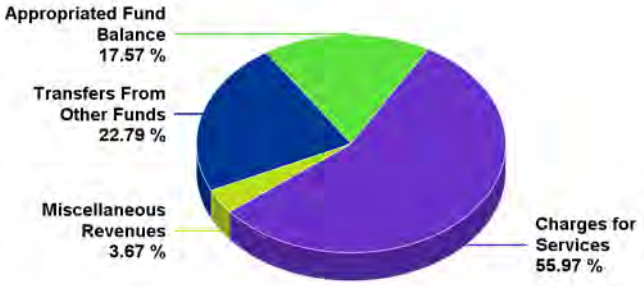
Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	15,923,348	17,934,308	18,717,052	18,861,504	19,342,913
Operating Expenses	5,429,473	5,227,343	6,003,279	5,467,647	6,111,664
Capital Outlay	206,413	1,022,465	946,045	1,459,807	1,908,478
Reimbursements	(3,267)	(2,923)	(1,500)	(1,500)	(1,500)
Grants and Aids	0	0	50,325	50,325	25,335
Interfund Transfers	176,100	5,000	0	0	119,007
Reserves	0	0	2,292,719	0	5,778,577
Total Expenditures: Fund 002 - Emergency Medical Services	**21,732,067**	**24,186,193**	**28,007,920**	**25,837,783**	**33,284,474**

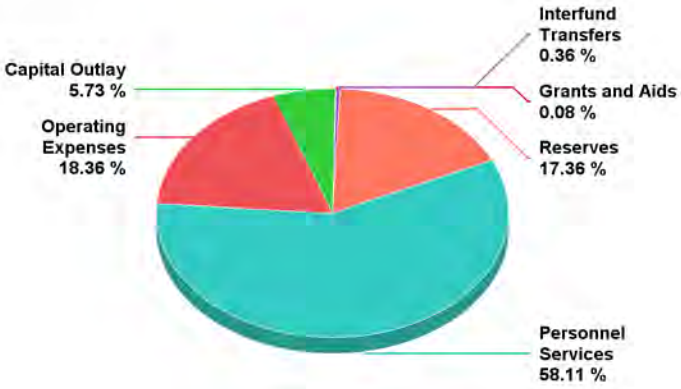
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 002 - Emergency Medical Services

Fund Revenues



Fund Expenditures



Fund: 103 - County Transportation Trust

Chapter 336.022(1), Florida Statutes, directs each county to establish a Transportation Trust Fund for all transportation-related revenues and expenditures. The major revenue sources for the County Transportation Trust fund include: the 6 cents local option gas tax; 5 cents second local option gas tax; the 5th and 6th cent constitutional gas tax; 7th cent county gas tax; the 9th cent gas tax, and $4.0 million in utility taxes transferred from the Municipal Service District Fund to be used for safety related maintenance services of local transportation infrastructure provided in the unincorporated areas of the County.

The fiscal year 2020-21 operating budget of $55.3 million provides for road and bridge operations, maintenance and repairs to the bascule bridges, engineering services, arterial street lighting, railroad crossing maintenance, and traffic signal modernization. Major capital improvement projects funded within County Transportation Trust funds include: countywide safety projects, bridge repairs program, traffic signal modernization, advanced right-of-way acquisition, and advanced engineering and permitting. Reserve balances of $21.3 million are designated for planned transportation-related capital improvement projects, capital outlay purchases, and the road maintenance program, as well as emergency reserves.

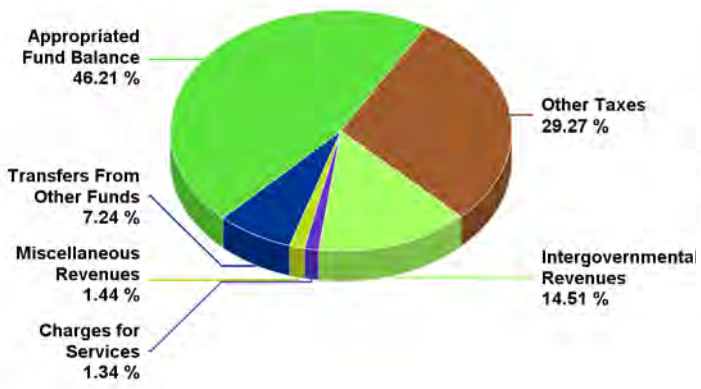
A total of $1.0 million in gas tax collections will be transferred to the Debt Service Funds to partially fund principal and interest payments for the Williamson Boulevard extension note and $1.7 million for the Gas Tax Revenue Bond Note in fiscal year 2020-21.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Other Taxes	17,495,592	17,662,405	17,965,281	16,101,122	16,173,989
Intergovernmental Revenues	8,408,088	8,697,282	8,347,574	8,046,276	8,016,353
Charges for Services	514,148	811,058	732,895	727,814	737,814
Miscellaneous Revenues	941,008	1,014,212	795,000	805,254	795,000
Transfers From Other Funds	5,796,863	5,000,000	5,224,684	5,224,684	4,000,000
Appropriated Fund Balance	0	0	42,517,207	51,453,902	25,533,037
Total Revenue Fund: 103 - County Transportation Trust	**33,155,699**	**33,184,957**	**75,582,641**	**82,359,052**	**55,256,193**
Fund Expenditures					
Personnel Services	9,763,124	9,889,563	10,903,938	10,245,278	11,351,805
Operating Expenses	17,789,449	13,914,157	17,484,573	19,361,400	16,738,170
Capital Outlay	1,019,292	781,731	919,000	919,000	1,049,000
Capital Improvements	2,591,217	4,592,892	26,061,645	28,906,259	5,280,000
Reimbursements	(3,097,844)	(3,228,286)	(3,623,842)	(3,623,842)	(3,277,991)
Interfund Transfers	3,064,839	2,729,986	1,017,920	1,017,920	2,723,569
Reserves	0	0	22,819,407	0	21,391,640
Total Expenditures: Fund 103 - County Transportation Trust	**31,130,077**	**28,680,043**	**75,582,641**	**56,826,015**	**55,256,193**

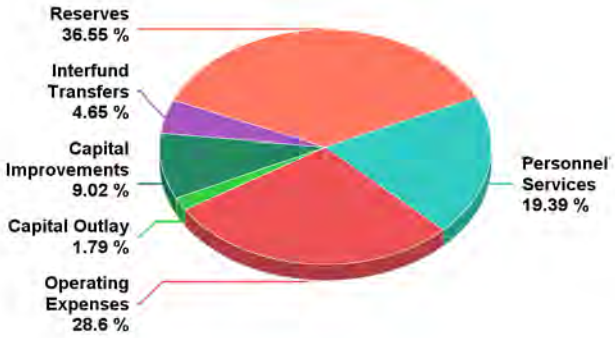
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 103 - County Transportation Trust

Fund Revenues



Fund Expenditures



Fund: 104 - Library

Established in Volusia County Code, Article IV, 2-113(d)(3), Volusia County's public library system includes six regional libraries, two full service branch libraries, six community branch libraries, and one support/training facility. A countywide Library Fund rolled back millage rate of 0.5174 accounts for the tax revenues and expenditures relating to the operation of the library system. Ad Valorem revenue accounts for approximately 95% of all operating revenues. Volusia County earns state aid grant funds based on a match of up to $0.25 of each local dollar expended centrally for the operation and maintenance of the library. The library also expects revenue from fines and fees, donations, and Friends of the Library contributions. Operating expenditures are $18.9 million with 57% being allocated to personnel services and 43% allocated to ongoing operating costs. $1 million is transferred to the Library Capital Fund and $1.5 million in capital expenses. Emergency reserves continue to meet County Council requirements of 10% at $2,069,461. The reserve for future capital is set aside for one-time capital outlay and improvement expenditures and is currently allocated at $5,366,337.

Fund Revenues

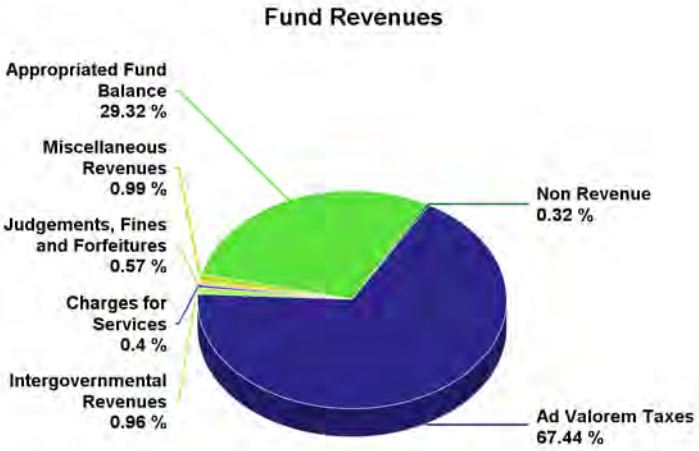
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	16,670,030	18,032,907	19,485,677	19,485,677	19,843,172
Intergovernmental Revenues	458,056	380,168	376,694	379,985	281,297
Charges for Services	158,055	161,652	154,000	116,500	116,500
Judgements, Fines and Forfeitures	213,342	201,658	220,000	168,000	168,000
Miscellaneous Revenues	194,535	604,802	290,636	261,500	290,636
Transfers From Other Funds	55,613	160,000	235,687	235,687	0
Appropriated Fund Balance	0	0	6,834,286	8,380,716	8,626,324
Non Revenue	73,938	91,203	95,500	75,000	95,500
Total Revenue Fund: 104 - Library	**17,823,569**	**19,632,390**	**27,692,480**	**29,103,065**	**29,421,429**

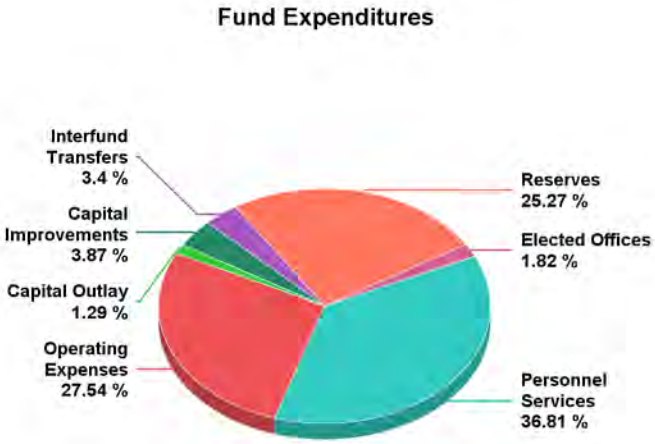
Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	9,673,282	9,936,328	10,582,776	9,945,143	10,829,727
Operating Expenses	6,704,129	7,423,869	8,993,079	8,539,626	8,102,498
Capital Outlay	84,728	91,996	477,930	272,930	378,633
Capital Improvements	330,170	366,571	792,000	719,042	1,140,000
Interfund Transfers	29,132	57,543	1,000,000	1,000,000	1,000,000
Reserves	0	0	5,846,695	0	7,435,798
Elected Offices	0	0	0	0	534,773
Total Expenditures: Fund 104 - Library	**16,821,441**	**17,876,307**	**27,692,480**	**20,476,741**	**29,421,429**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 104 - Library





Fund: 105 - East Volusia Mosquito Control

Volusia County Mosquito Control (VCMC) operates under the authority of F.S. Title XXIX, Chapter 388, and Chapter 110, Article IX County Ordinances, East Volusia Mosquito Control District is responsible for mosquito control in Volusia County. To achieve the primary goal of reducing mosquito production, VCMC utilizes integrated pest management strategies including; monitoring larval and adult mosquito populations, mitigating sites where mosquitoes are produced, controlling immature mosquitoes before they develop into biting adults, spraying for adult mosquitoes, and educating citizens. Funding for VCMC is provided primarily through ad valorem taxes assessed on properties within the district. For fiscal year 2020-21 the millage rate will go to the rolled back rate of 0.1781 for the East Volusia Mosquito Control Special District. The amount of taxes levied by the County Council shall not exceed, in any one fiscal year, the sum of two mills for every dollar of assessed valuation on property situated in the district. Revenue is also realized from services provided to municipalities outside the District. The Florida Department of Agriculture and Consumer Services, which has provided limited state funds in the past, has proposed eliminating these funds to Districts with budgets of three million dollars and greater.

In fiscal year 2020-21, $231,670 is carried forward from prior year appropriations for architectural engineering and conceptual design of a new Mosquito Control facility, that was previously budgeted in the fiscal year 2019-20 budget. Of the $4,740,165 held in reserves, $3,646,659 is for future operational facilities and hanger replacement, $500,000 is for replacement of vehicles/equipment, $100,000 is held for fluctuation in commodity prices, and $493,507 in emergency reserves, which represents 10% of recurring revenues.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	4,109,680	4,426,350	4,762,130	4,762,130	4,855,065
Intergovernmental Revenues	394	418	0	0	0
Charges for Services	19,151	28,219	21,000	28,000	21,000
Miscellaneous Revenues	99,002	506,863	70,000	70,090	59,000
Transfers From Other Funds	313,722	0	2,034,405	2,034,405	0
Appropriated Fund Balance	0	0	3,638,941	3,923,188	4,633,118
Total Revenue Fund: 105 - East Volusia Mosquito Control	**4,541,949**	**4,961,850**	**10,526,476**	**10,817,813**	**9,568,183**

Fund Expenditures

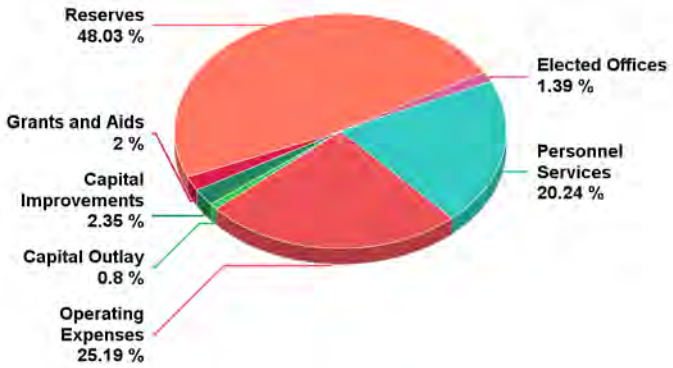
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	1,593,573	1,501,508	1,761,979	1,706,341	1,996,926
Operating Expenses	3,005,028	2,131,440	2,678,549	2,608,741	2,486,018
Capital Outlay	206,179	32,295	1,532,700	1,616,872	79,118
Capital Improvements	0	0	500,000	368,330	231,670
Reimbursements	(246,649)	(110,856)	(300,000)	(300,000)	(300,000)
Grants and Aids	163,428	172,373	185,093	184,411	197,310
Interfund Transfers	30,062	7,500	0	0	0
Reserves	0	0	4,168,155	0	4,740,165
Elected Offices	0	0	0	0	136,976
Total Expenditures: Fund 105 - East Volusia Mosquito Control	**4,751,621**	**3,734,260**	**10,526,476**	**6,184,695**	**9,568,183**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 105 - East Volusia Mosquito Control

Fund Revenues

Fund Expenditures



Fund: 106 - Resort Tax

The Tourist Development/Resort Tax was enacted in 1978 by Ordinance 1978-02, levying a two percent tax on short term accommodation rentals of six months or less to fund the expansion and related maintenance costs of the Ocean Center. From this revenue, an administrative fee of 2% is budgeted for cost of collection. On April 24, 2003, the Volusia County Council adopted Ordinance 2003-07 raising the tax to three percent, effective July 1, 2003. The revenue generated from the tax is used primarily to fund debt service for the bonds issued to finance the expansion costs, with the remaining revenue allocated to Ocean Center operations. In fiscal year 2020-21, the transfer for debt service is $4.3 million (Funds 202 and 203) with remaining $6.9 million to the Ocean Center (Fund 118).

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Other Taxes	11,619,136	11,832,573	12,278,200	9,916,852	11,240,944
Miscellaneous Revenues	21,512	29,302	28,000	10,612	28,000
Total Revenue Fund: 106 - Resort Tax	**11,640,648**	**11,861,875**	**12,306,200**	**9,927,464**	**11,268,944**
Fund Expenditures					
Operating Expenses	154,928	157,757	163,709	132,225	149,879
Interfund Transfers	11,383,336	11,809,407	12,142,491	9,795,239	11,119,065
Total Expenditures: Fund 106 - Resort Tax	**11,538,264**	**11,967,164**	**12,306,200**	**9,927,464**	**11,268,944**

Fund Revenues

Fund Expenditures

Fund: 108 - Sales Tax Trust

The County is entitled to a proportionate share of the Half-Cent State Sales Tax, collected at the state level and distributed to all counties based on formula per s. 202.18, 218.6 F.S.. Half-Cent Sales Tax revenue is allocated between the General Fund (001) - $14.3 million and the Municipal Service District Fund (120) - $5.9 million.

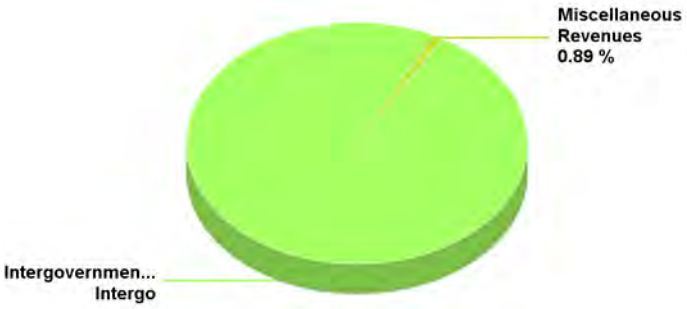
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Intergovernmental Revenues	22,217,798	22,424,375	23,812,845	19,822,183	20,020,405
Miscellaneous Revenues	71,175	212,942	100,000	180,000	180,000
Appropriated Fund Balance	0	0	0	6,130	0
Total Revenue Fund: 108 - Sales Tax Trust	**22,288,973**	**22,637,317**	**23,912,845**	**20,008,313**	**20,200,405**

Fund Expenditures

Interfund Transfers	22,255,030	22,665,130	23,912,845	20,008,313	20,200,405
Total Expenditures: Fund 108 - Sales Tax Trust	**22,255,030**	**22,665,130**	**23,912,845**	**20,008,313**	**20,200,405**

Fund Revenues



Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 111 - Convention Development Tax

The Tourist Development Advertising Authorities receive Convention Development Tax revenues derived from the 3% Convention Development Tax on hotel rooms and other short-term rentals in each of the three districts. The districts include the Halifax Area Advertising Authority (HAAA), Southeast Volusia Advertising Authority (SVAA), and West Volusia Advertising Authority (WVAA). The funds received by the advertising authorities are used for promotion and marketing campaigns for their respective areas.

The fiscal year 2020-21 budget includes a 2% administrative fee that is collected by Revenue Cashiering Division for the cost of collection. The net total of taxes remitted to HAAA is estimated at $8,195,892. The net total of taxes remitted to SVAA is estimated at $2,129,218. The net total of taxes remitted to WVAA is estimated at $698,505.

Fund Revenues

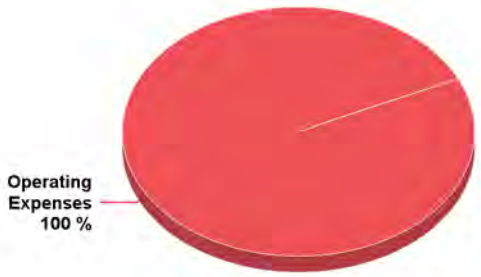
Other Taxes	11,619,037	11,832,615	12,278,200	9,439,137	11,240,985
Miscellaneous Revenues	5,988	7,842	7,450	5,280	7,450
Total Revenue Fund: 111 - Convention Development Tax	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,248,435**

Fund Expenditures

Operating Expenses	11,625,025	11,840,457	12,285,650	9,444,417	11,248,435
Total Expenditures: Fund 111 - Convention Development Tax	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,248,435**

Fund Revenues

Fund Expenditures



Fund: 113 - Road Proportionate Share

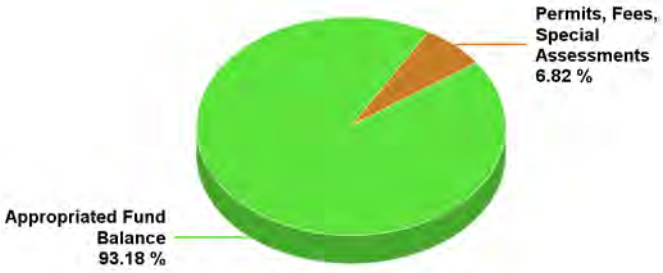
The Road Proportionate Share Fund was created by Council action on April 17, 2018. The fund was established to increase transparency and track proportionate share contributions. Proportionate share projects are agreements between municipalities and large-scale developers to expedite improvements to infrastructure needs that have been identified as substandard.

The fiscal year 2020-21 budget includes six projects utilizing proportionate share funding, Williamson Blvd., Taylor Rd., Blue Lake Extension, LPGA Widening, Beville Ave. and Dirksen Dr. for a total amount of $4.4 million.

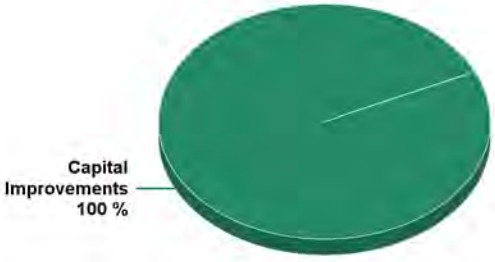
The timing of construction of this transportation improvement is solely at the county's discretion, and once payment is made, the developer has agreed to waive the right to request return of the developer funds in the future.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	2,227,906	2,308,762	300,000	4,615,849	300,000
Appropriated Fund Balance	0	0	4,446,523	4,535,871	4,096,956
Total Revenue Fund: 113 - Road Proportionate Share	**2,227,906**	**2,308,762**	**4,746,523**	**9,151,720**	**4,396,956**
Fund Expenditures					
Operating Expenses	0	797	0	1,404	0
Capital Improvements	0	0	4,746,523	2,135,969	4,396,956
Interfund Transfers	0	0	0	2,917,391	0
Total Expenditures: Fund 113 - Road Proportionate Share	**0**	**797**	**4,746,523**	**5,054,764**	**4,396,956**

Fund Revenues



Fund Expenditures



Fund: 114 - Ponce De Leon Inlet and Port District

The Ponce de Leon Inlet and Port District taxing fund is authorized under Chapter 110 Article VIII of the Volusia County Code. The Port District millage rate is 0.0880, which is the rolled back rate for fiscal year 2020-21. The County Code authorizes the ad valorem millage not to exceed one mill per annum for administration, maintenance, and operations, and up to two mills per annum for debt service or any voter approved bonds.

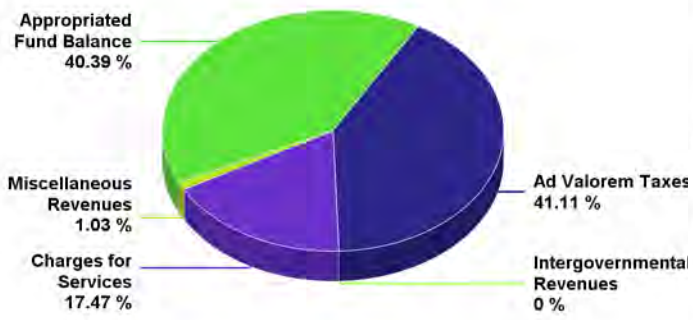
The District primarily serves as the local sponsor, for federal management and operations of the Ponce de Leon Inlet Channel. Port District activities include inlet management, operation of the Smyrna Dunes and Lighthouse Point Inlet Parks, marine wildlife and artificial fishing reef construction, derelict vessel removal, and public access to coastal waterways. Public access and inlet parks funding supports new and upgraded infrastructure, such as fishing piers, boardwalks, and off-beach parking lot development, as well as boat and kayak launch facilities. An interfund transfer to the Beach Capital fund is budgeted in the amount of $500,000 for Lighthouse Beach Park boardwalk. Of the $2,075,493 held in reserves, $1,727,365 is for future capital improvements and $348,128 in emergency reserves, which represents 10% of recurring revenues.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Ad Valorem Taxes	2,029,891	2,186,856	2,355,280	2,355,280	2,400,984
Intergovernmental Revenues	195	206	175	175	200
Charges for Services	1,015,966	1,025,832	1,000,000	1,000,000	1,020,100
Miscellaneous Revenues	69,111	87,761	60,000	64,094	60,000
Transfers From Other Funds	306,096	0	21,550	21,550	0
Appropriated Fund Balance	0	0	3,642,060	4,240,218	2,358,829
Total Revenue Fund: 114 - Ponce De Leon Inlet and Port District	**3,421,259**	**3,300,655**	**7,079,065**	**7,681,317**	**5,840,113**
Fund Expenditures					
Personnel Services	999,293	1,003,612	1,076,771	1,070,253	1,158,865
Operating Expenses	559,338	550,148	918,757	1,266,924	1,245,481
Capital Outlay	21,598	39,876	54,500	47,475	24,975
Capital Improvements	470,798	342,200	365,000	464,768	615,000
Grants and Aids	91,533	85,961	142,238	142,413	148,442
Interfund Transfers	435,536	362,271	2,330,655	2,330,655	500,000
Reserves	0	0	2,191,144	0	2,075,493
Elected Offices	0	0	0	0	71,857
Total Expenditures: Fund 114 - Ponce De Leon Inlet and Port District	**2,578,096**	**2,384,068**	**7,079,065**	**5,322,488**	**5,840,113**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 114 - Ponce De Leon Inlet and Port District

Fund Revenues



Fund Expenditures

Fund: 115 - E-911 Emergency Telephone System

The "Florida Emergency Communications Number E911 State Plan Act" (F.S. 365.171- 365.174) outlines the establishment, use, and distribution of "911" fee revenues. Service providers collect the fees levied upon subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the funds collected in the wireless category and 96% of the funds collected in the non-wireless category.

Any county that receives these funds is required to establish a unique trust fund, (Ordinance 87-34), to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per F.S. 365.172.

The fiscal year 2020-21 budget includes transfer of $2,047,891 to the Sheriff E-911 Emergency Telephone System Fund for reimbursement of associated operational costs and a transfer of $150,000 to the General Fund for quarter of operations. Reserves are set aside for E-911 Network replacement.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Intergovernmental Revenues	2,295,169	2,567,054	2,423,443	2,638,671	2,755,413
Miscellaneous Revenues	23,252	23,820	17,950	18,237	17,950
Transfers From Other Funds	2,133	0	4,116	4,116	0
Appropriated Fund Balance	0	0	804,794	1,457,838	1,215,476
Total Revenue Fund: 115 - E-911 Emergency Telephone System	**2,320,554**	**2,590,874**	**3,250,303**	**4,118,862**	**3,988,839**

Fund Expenditures

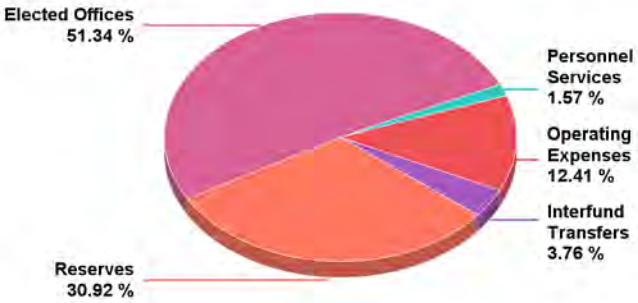
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	211,067	222,846	228,192	213,226	62,696
Operating Expenses	1,005,374	1,143,948	1,691,781	1,743,116	494,826
Capital Outlay	12,196	89,959	165,400	144,747	0
Interfund Transfers	1,344,521	1,141,982	802,297	802,297	150,000
Reserves	0	0	362,633	0	1,233,426
Elected Offices	0	0	0	0	2,047,891
Total Expenditures: Fund 115 - E-911 Emergency Telephone System	**2,573,158**	**2,598,735**	**3,250,303**	**2,903,386**	**3,988,839**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 115 - E-911 Emergency Telephone System

Fund Revenues

Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 116 - Special Lighting Districts

Special Lighting Districts are established under the authority provided in Article II, Sec. 110-31 County Code. The fund was created to account for street lighting utility expenditures in 54 street lighting districts (SLD) in both unincorporated and incorporated Volusia County. Revenue for this fund is generated through the levy of a non-ad valorem assessment for each parcel within it's specified district and is calculated based on the estimated cost of providing street lighting within that district. The fiscal year 2020-21 budget is predicated on assessment rates ranging from $0.15 per front foot to $228 per parcel per year.

Fund Revenues

Permits, Fees, Special Assessments	314,584	307,471	297,543	287,591	298,517
Appropriated Fund Balance	0	0	58,233	60,162	50,472
Total Revenue Fund: 116 - Special Lighting Districts	**314,584**	**307,471**	**355,776**	**347,753**	**348,989**

Fund Expenditures

Operating Expenses	301,581	301,405	310,373	297,281	290,673
Reserves	0	0	45,403	0	48,895
Elected Offices	0	0	0	0	9,421
Total Expenditures: Fund 116 - Special Lighting Districts	**301,581**	**301,405**	**355,776**	**297,281**	**348,989**

Fund Revenues

Fund Expenditures

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Fund: 118 - Ocean Center

The Ocean Center Fund was created in 2001 by Volusia County Ordinance 01-19. The major funding source for the Ocean Center is the three cent Tourist Development Tax (Fund 106), created by Volusia County Ordinance 78-02 and amended by Ordinance 03-07. These funds provide convention and tourism visitors with a quality convention, entertainment and sports venue in Volusia County. In fiscal year 2020-21, the transfer in from resort tax totals $6,852,428. The Ocean Center is also supported by event revenue totaling just over $2.4 million in fiscal year 2020-21.

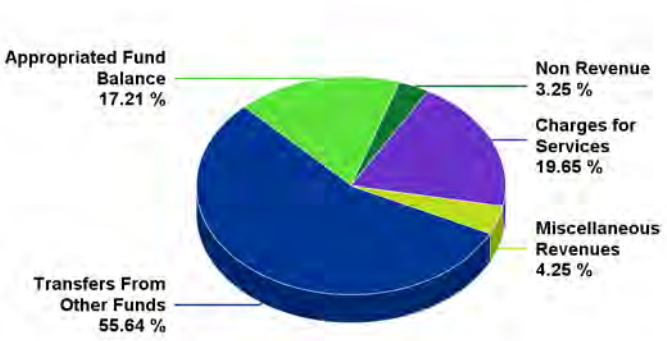
Interfund transfers include $698,136 to fund debt service (208) for the Ocean Center Expansion and $1,000,000 to Ocean Center Capital Fund (318) for major capital replacement projects. A revenue stabilization reserve in the amount of $1,019,610, or 10% of current revenues has been included, as well as reserves for on-going maintenance and capital needs. In fiscal year 2019-20, there was a one-time loan to the Parking Garage Fund (475) in the amount of $250,000, which is forecasted to be paid back in fiscal year 2023-24.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Charges for Services	2,112,252	1,999,015	2,123,434	1,159,588	2,419,822
Miscellaneous Revenues	535,129	614,168	483,375	497,031	523,848
Transfers From Other Funds	7,150,224	7,567,367	7,925,371	5,789,164	6,852,428
Appropriated Fund Balance	0	0	3,170,385	2,483,459	2,119,583
Non Revenue	496,675	177,323	400,000	400,000	400,000
Total Revenue Fund: 118 - Ocean Center	**10,294,280**	**10,357,873**	**14,102,565**	**10,329,242**	**12,315,681**
Fund Expenditures					
Personnel Services	2,742,878	2,871,156	3,179,790	2,840,140	3,283,753
Operating Expenses	4,074,431	3,979,886	3,722,498	3,838,002	4,826,772
Capital Outlay	123,144	17,062	177,000	177,000	207,800
Capital Improvements	86,624	1,294,988	0	0	0
Reimbursements	(92,814)	(101,701)	(110,298)	(110,298)	(135,867)
Grants and Aids	14,566	14,705	12,066	12,066	12,066
Interfund Transfers	2,690,072	3,524,517	3,951,124	1,452,749	1,698,136
Reserves	0	0	3,170,385	0	2,423,021
Total Expenditures: Fund 118 - Ocean Center	**9,638,901**	**11,600,613**	**14,102,565**	**8,209,659**	**12,315,681**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 118 - Ocean Center

Fund Revenues



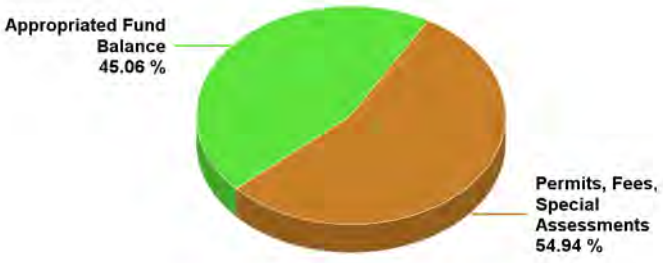
Fund Expenditures

Fund: 119 - Road District Maintenance

On December 21, 2006, the County Council approved County Ordinance 2006-28 creating the West Highlands/Highland Park Road special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated rights-of-way within the district boundaries. The county began levying the special assessment in fiscal year 2008-09. The assessment for the annual maintenance project for property owners has remained at $56.70 per 25 foot lot since its inception. The Road and Bridge Division manages the maintenance program using subcontractors to effect repairs as warranted. The road maintenance assessment is subject to adjustments based on actual costs plus an administrative fee.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	202,580	210,269	200,000	200,000	200,000
Miscellaneous Revenues	0	89	0	0	0
Appropriated Fund Balance	0	0	1,422	162,599	164,021
Total Revenue Fund: 119 - Road District Maintenance	**202,580**	**210,358**	**201,422**	**362,599**	**364,021**
Fund Expenditures					
Operating Expenses	162,111	148,771	198,578	198,578	197,504
Reserves	0	0	2,844	0	165,445
Elected Offices	0	0	0	0	1,072
Total Expenditures: Fund 119 - Road District Maintenance	**162,111**	**148,771**	**201,422**	**198,578**	**364,021**

Fund Revenues



Fund Expenditures

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Fund: 120 - Municipal Service District

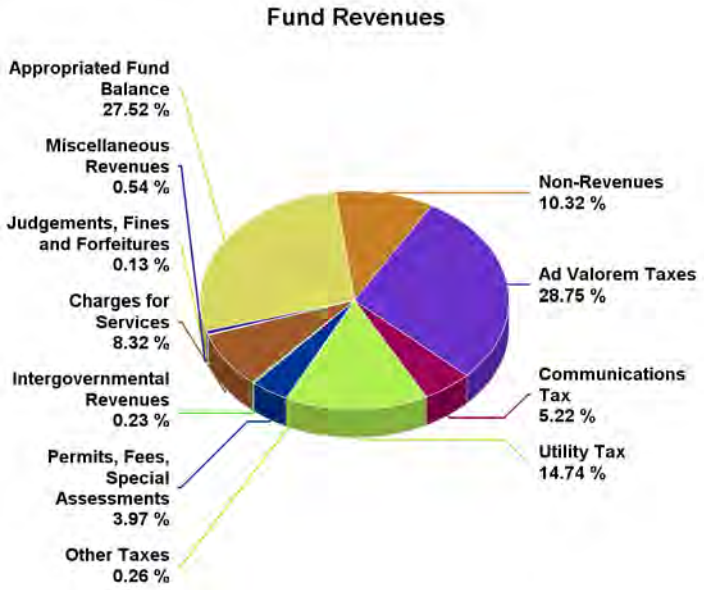
The Municipal Service District (MSD) was established by County Ordinance 73-21. The boundaries of this district are coincident with those boundaries defining all of the unincorporated areas of the county. The budget for fiscal year 2020-21 includes a rolled-back millage of 2.1083 mills. Ad Valorem revenues represent 40% of total operating revenues. The fund is supported by other revenues such as utilities tax, communications services tax, development-related fees, and a transfer from the Half-Cent Sales Tax Fund (108) in the amount of $5,909,936. The MSD Fund includes expenditures for Animal Control; Engineering and Construction; Environmental Management; Growth and Resource Management; and Parks. Interfund transfers out include $468,220 for debt service of the Sheriff Evidence Facility/Lab, and $4,000,000 for road repairs and safety-related maintenance of local transportation infrastructure in unincorporated Volusia County (Fund 103). Due to the passage of Amendment 10, the Office of the Sheriff's budget is no longer reflected in this fund as it was in prior years, instead the net 9 months of costs and revenues of $11,043,114 are allocated to the Sheriff to cover patrol operations of unincorporated Volusia County. In addition, the Sheriff revenue from contracts with the cities of Oak Hill, Deltona, Debary, and Pierson are no longer reflected in the charges for services revenue for the MSD fund.

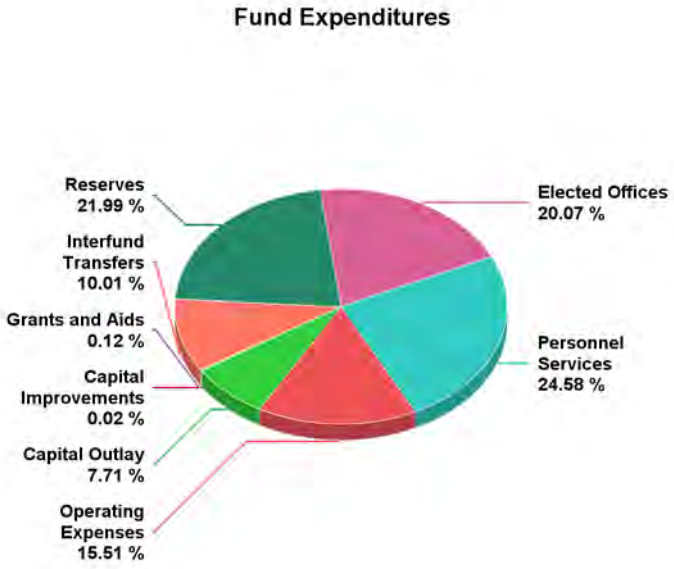
Revenue Stabilization reserves of $6,000,000 are set aside to offset volatility in various revenue streams such as utility tax, communications tax, sales tax, and other non ad-valorem revenues, and to provide for unexpected expenditures. Emergency reserves are currently allocated at $3,559,047 or 10% of current revenues which is consistent with County Council policy. The Debt Service Reserve of $1,406,576 is set aside for the debt service payments for Sheriff Warehouse . Fuel reserves of $500,000 are set aside for future fluctuation in fuel costs and reserves of $1,123,877 are set aside for increased costs and capital needs.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Ad Valorem Taxes	14,319,245	15,318,416	16,324,035	16,324,035	16,461,523
Communications Tax	3,050,994	2,979,978	3,047,080	2,987,223	2,987,223
Utility Tax	8,124,173	8,581,721	8,289,393	8,313,268	8,437,967
Other Taxes	152,927	144,300	145,000	145,000	146,450
Permits, Fees, Special Assessments	2,102,687	2,317,398	2,272,691	2,224,013	2,274,452
Intergovernmental Revenues	174,844	167,232	143,000	131,500	134,480
Charges for Services	16,199,861	17,190,791	16,939,170	17,003,753	4,764,374
Judgements, Fines and Forfeitures	316,811	84,935	104,950	67,849	75,447
Miscellaneous Revenues	412,321	576,047	325,000	303,293	310,950
Appropriated Fund Balance	0	0	11,565,659	14,930,021	15,757,893
Non-Revenues	6,967,015	7,740,411	8,734,583	7,057,072	5,910,536
Total Revenues: 120 - Municipal Service District	**51,820,878**	**55,101,229**	**67,890,561**	**69,487,027**	**57,261,295**
Expenditures					
Personnel Services	29,578,685	30,316,590	33,343,508	31,310,621	14,075,591
Operating Expenses	11,356,509	11,696,856	13,561,045	12,880,584	8,878,380
Capital Outlay	2,858,786	3,109,309	3,820,041	3,881,285	4,417,120
Capital Improvements	0	0	8,500	10,821	10,000
Reimbursements	(2,633)	(4,410)	0	0	0
Grants and Aids	0	42,967	67,950	67,950	67,529
Interfund Transfers	9,349,215	5,518,799	5,577,873	5,577,873	5,732,920
Reserves	0	0	11,511,644	0	12,589,500
Elected Offices	0	0	0	0	11,490,255
Total Expenditures: 120 - Municipal Service District	**53,140,562**	**50,680,111**	**67,890,561**	**53,729,134**	**57,261,295**

Fund: 120 - Municipal Service District

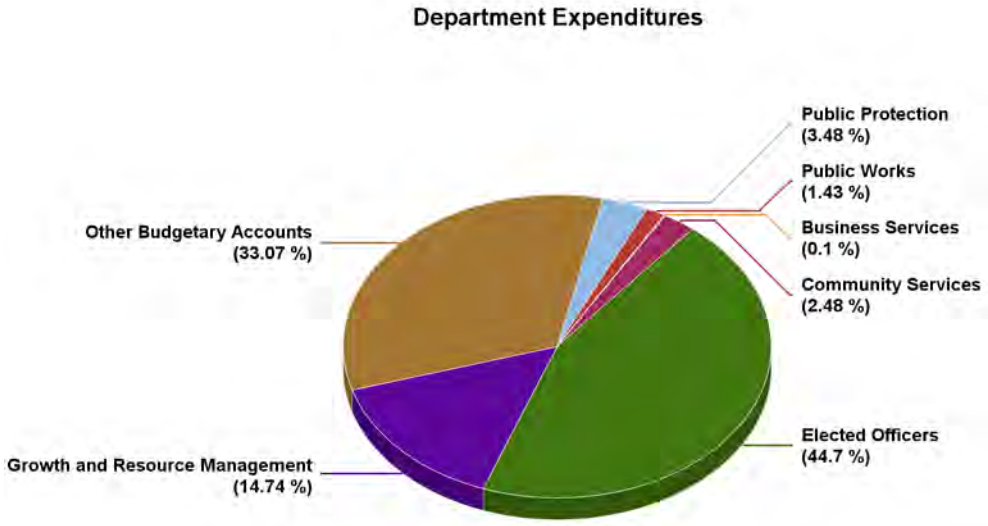
Department	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Business Services	0	0	0	0	55,709
Community Services	1,571,753	1,641,960	1,710,270	1,710,630	1,421,818
Growth and Resource Management	6,519,716	6,859,120	8,000,855	7,194,623	8,437,924
Office of the Sheriff	36,765,779	34,446,620	38,406,715	36,708,977	25,594,109
Other Budgetary Accounts	6,114,858	5,495,808	17,151,992	5,640,348	18,936,138
Public Protection	1,472,829	1,486,105	1,701,379	1,554,876	1,994,855
Public Works	645,875	698,223	865,323	865,653	820,742
Tax Collector	49,752	52,275	54,027	54,027	0
Total Department:	**53,140,562**	**50,680,111**	**67,890,561**	**53,729,134**	**57,261,295**





	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 120 - Municipal Service District



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Fund: 121 - Special Assessments

Volusia County Code Chapter 110, Article III (Special Assessment District (SAD) and Operation) provides guidelines by which property owners who desire certain infrastructure improvements may petition their neighbors for the creation of a special assessment district. The Capri Drive Special Assessment District (SAD) was created on April 1, 2004 through ordinance 2004-02 for the purpose of road construction and paving of Capri Drive including installation of water and sewer utility lines. On December 21, 2006, the County Council approved ordinance 2006-28 creating the West Highlands/Highland Park special assessment district. The ordinance provided for the establishment, construction, repair and maintenance of dirt roads in dedicated right-of-way within the district boundaries.

Outstanding short-term commercial paper debt obligations used to fund the improvements for both Capri Drive and West Highlands were refinanced in fiscal year 2010-11. The debt service for both special assessments was paid off on June 1, 2019.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	105,765	0	0	0	0
Miscellaneous Revenues	12,806	25,868	22,000	38,500	38,500
Appropriated Fund Balance	0	0	863,725	867,658	901,314
Total Revenue Fund: 121 - Special Assessments	**118,571**	**25,868**	**885,725**	**906,158**	**939,814**
Fund Expenditures					
Operating Expenses	2,160	2,831	0	4,844	5,000
Interfund Transfers	252,801	252,551	0	0	0
Reserves	0	0	885,725	0	934,814
Total Expenditures: Fund 121 - Special Assessments	**254,961**	**255,382**	**885,725**	**4,844**	**939,814**

Fund Revenues

Fund Expenditures

Fund: 122 - Manatee Conservation

Manatee Protection Phase II was drafted by Florida Fish and Wildlife Conservation Commission (FWCC) and approved by the Volusia County Council on September 8, 2005.

The Manatee Conservation Fund (MCF) provides additional funding for increased on-the-water enforcement and manatee conservation through the collection of mitigation fees. The MCF was formed through the creation of the Manatee Protection Plan (MPP) for Volusia County at the request of the state. This plan is designed to decrease the potential of watercraft collision with manatees and to minimize indirect impacts of marine facilities on manatee populations.

Under MPP, all new or expanded boat facilities (with the exception of docks for single family residences) will pay a one-time mitigation fee of $1,000 per wet slip, ramp parking space, or dry storage space. Single family boat docks will pay a one-time mitigation fee of $250. The first $500,000 collected is to be expended in support of the enforcement and conservation programs; this concluded in fiscal year 2011-12. All mitigation fees collected over the first $500,000 are to be held in escrow, with only the interest earned on the fund allowed to be used for enforcement and conservation programs.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	56,750	7,000	7,000	31,750	7,000
Miscellaneous Revenues	6,828	9,060	8,000	8,000	8,000
Appropriated Fund Balance	0	0	441,155	443,398	468,568
Total Revenue Fund: 122 - Manatee Conservation	**63,578**	**16,060**	**456,155**	**483,148**	**483,568**
Fund Expenditures					
Operating Expenses	0	450	8,024	8,024	2,500
Grants and Aids	0	0	6,556	6,556	8,473
Interfund Transfers	3,000	0	6,642	0	0
Reserves	0	0	434,933	0	472,595
Total Expenditures: Fund 122 - Manatee Conservation	**3,000**	**450**	**456,155**	**14,580**	**483,568**

Fund Revenues

Fund Expenditures

Fund: 123 - Inmate Welfare Trust

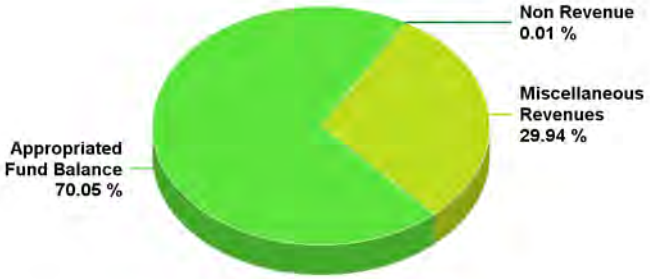
The Corrections Welfare Trust Fund, commonly referred to as the Inmate Welfare Trust Fund, was established in compliance with statutory authority (Chapter 951.23(9), F.S.). Resources in the fund are used to provide and maintain services that benefit the inmates at the County Jail and Correctional Facility. Revenue in this fund is generated from commissary sales profits and commissions from the use of phones, video visitation, and tablets.

Proceeds from this fund are used to improve visitation facilities, provide inmates with recreational activities, as well as supply personal care items, law library material, and legal access to indigent inmates.

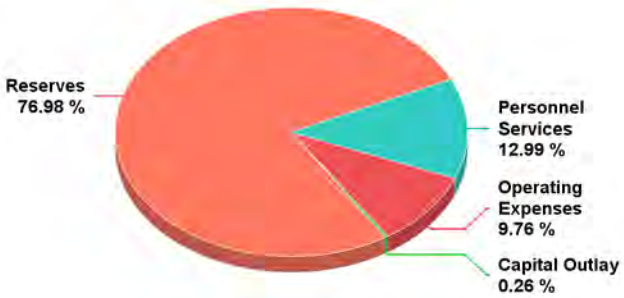
Reserves are set aside for the purchase of future capital and improvements and inmate workforce development.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	1,354,086	1,318,996	1,347,000	1,858,000	1,858,000
Transfers From Other Funds	574	0	5,091	5,091	0
Appropriated Fund Balance	0	0	3,390,645	4,140,479	4,347,024
Non Revenue	556	419	350	350	350
Total Revenue Fund: 123 - Inmate Welfare Trust	**1,355,216**	**1,319,415**	**4,743,086**	**6,003,920**	**6,205,374**
Fund Expenditures					
Personnel Services	245,903	722,132	755,808	728,573	806,306
Operating Expenses	503,348	442,174	562,120	455,130	605,864
Capital Outlay	118,507	148,722	174,000	309,587	16,000
Capital Improvements	11,743	65,124	0	163,606	0
Interfund Transfers	575	0	0	0	0
Reserves	0	0	3,251,158	0	4,777,204
Total Expenditures: Fund 123 - Inmate Welfare Trust	**880,076**	**1,378,152**	**4,743,086**	**1,656,896**	**6,205,374**

Fund Revenues



Fund Expenditures



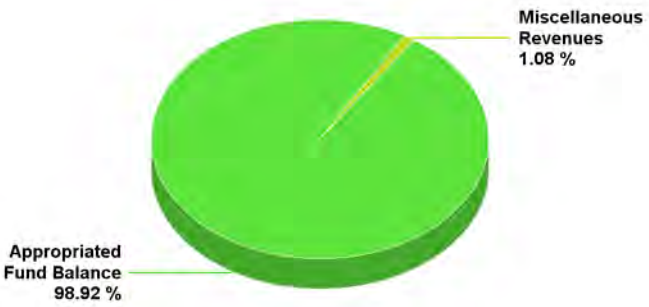
Fund: 124 - Library Endowment

The Library Endowment Fund was created via Resolution 2007-77, Section X. Endowments or other specially earmarked funds of the Library for the furtherance of library services should remain under its exclusive control and not diverted to other purposes. Such gifts are deposited in a separate fund, and may only be used for the restrictive purposes defined above.

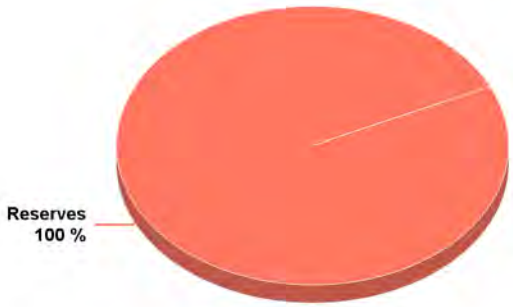
The fiscal year 2020-21 budget includes $457,462 carry forward funding from fiscal year 2019-20 unspent funds, as well as $5,000 of interest income.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	11,237	12,598	5,000	6,760	5,000
Appropriated Fund Balance	0	0	445,966	450,702	457,462
Total Revenue Fund: 124 - Library Endowment	**11,237**	**12,598**	**450,966**	**457,462**	**462,462**
Fund Expenditures					
Interfund Transfers	50,000	160,000	0	0	0
Reserves	0	0	450,966	0	462,462
Total Expenditures: Fund 124 - Library Endowment	**50,000**	**160,000**	**450,966**	**0**	**462,462**

Fund Revenues



Fund Expenditures



Fund: 125 - Homeless Initiatives

The Homeless Initiative Fund was established in fiscal year 2016-17 to account for all homeless shelter agreements with the County of Volusia. Contributions towards these projects may include both capital construction/renovation costs as well as a portion of operating.

In fiscal year 2015-16, the County Council approved funding in the amount of $3.5 million for the renovation of Hurst Elementary (Hope Place) facility located in Daytona Beach. This facility is utilized to provide temporary and transitional housing for homeless unaccompanied youths under the age of 26 years, and families with children and youth. In fiscal year 2016-17, $327,000 additional dollars were set aside for Hope Place capital and $400,000 towards one year operating costs, for a total project cost of $4,227,000. The remaining $200,000, which is the second disbursement of operating, was paid to Halifax Urban Ministries (HUM) in fiscal year 2018-19.

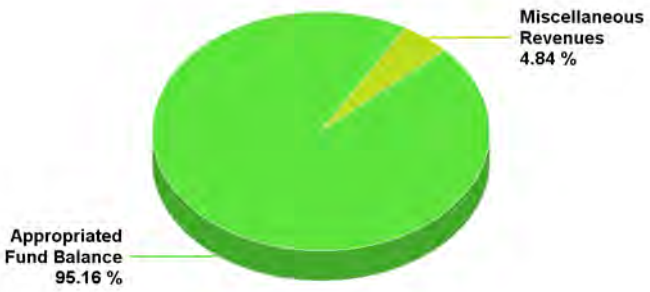
In fiscal year 2016-17, the DeLand Homeless Shelter was approved funding of $1,130,000 for capital expenses and $125,000 towards one year of operating, for a total project cost of $1,255,000. The Daytona Homeless Shelter funding was $2.5 million for capital expenses and has been fully paid. In fiscal year 2017-18 $2.0 million was appropriated for disbursement in $400,000 increments for a total project cost of $4.5 million.

In fiscal year 2018-19, $438,130 was disbursed to the City of Deland for the Deland Homeless Shelter.

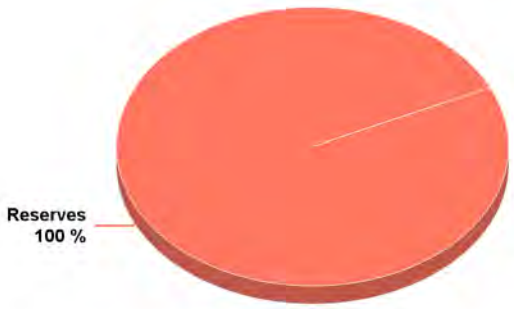
In fiscal year 2020-21, this fund has a carry forward of $206,739 which is an accumulation on interest income from prior years.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	73,082	69,754	10,000	45,000	10,000
Transfers From Other Funds	0	0	226,407	226,407	0
Appropriated Fund Balance	0	0	151,985	2,968,609	196,739
Total Revenue Fund: 125 - Homeless Initiatives	**73,082**	**69,754**	**388,392**	**3,240,016**	**206,739**
Fund Expenditures					
Grants and Aids	4,727,000	438,130	226,407	3,043,277	0
Reserves	0	0	161,985	0	206,739
Total Expenditures: Fund 125 - Homeless Initiatives	**4,727,000**	**438,130**	**388,392**	**3,043,277**	**206,739**

Fund Revenues



Fund Expenditures

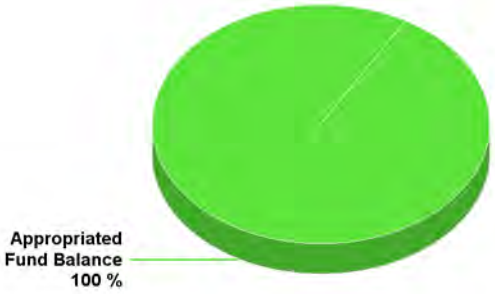


Fund: 126 - Economic Development Incentives

On October 19, 2017 County Council voted to support Brown & Brown's request for up to $4.5 million as a county financial incentive for the new Brown & Brown headquarters on North Beach Street in Daytona Beach. The City of Daytona Beach will also contribute up to $4.5 million as a financial incentive, for a combined total of up to $9 million in public funding for public infrastructure improvements. The county funding will be used for certain roadway and stormwater improvements including design, permitting, and construction and for infrastructure associated with IT and franchise utilities. The city funding will be used for public infrastructure improvements that occur in public rights of way or on dedicated public easements and for hardscape, landscaping, fountains or lighting improvements that occur on street frontages adjacent to public right of way. The fiscal year 2017-18 budget included a transfer of $4.5 million from the Economic Development Fund (130) to this fund for tracking purposes and greater transparency. To date, there has been no reimbursements to Brown & Brown for this project. In fiscal year2020-21, this fund has a carry forward in the amount of $115,825 for the accumulation of interest income.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	49,422	95,825	0	80,000	0
Transfers From Other Funds	4,500,000	0	0	0	0
Appropriated Fund Balance	0	0	4,609,422	4,645,247	115,825
Total Revenue Fund: 126 - Economic Development Incentives	**4,549,422**	**95,825**	**4,609,422**	**4,725,247**	**115,825**
Fund Expenditures					
Grants and Aids	0	0	4,500,000	4,500,000	0
Interfund Transfers	0	0	109,422	109,422	115,825
Total Expenditures: Fund 126 - Economic Development Incentives	**0**	**0**	**4,609,422**	**4,609,422**	**115,825**

Fund Revenues



Fund Expenditures

Fund: 127 - Wetland Mitigation

Volusia County Code of Ordinances, Chapter 72, Division 11, adopted in 1989, establishes standards for wetland alteration permits. Development activity that has an adverse effect upon wetlands requires mitigation. The ordinance allows developers to pay into a fund in lieu of on-site or off-site mitigation. This fund was created to be in compliance with the Volusia County Code of Ordinances to segregate monies collected to meet the ordinance requirements to "purchase, create, restore, manage and replace natural habitat within the county." The operating budget in this fund is set aside to purchase plant material, tools, equipment, and contracted services associated with the restoration and development of wetland areas around Volusia County.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	0	0	5,000	5,000	5,000
Transfers From Other Funds	0	0	111,666	111,666	0
Appropriated Fund Balance	0	0	0	0	86,666
Total Revenue Fund: 127 - Wetland Mitigation	**0**	**0**	**116,666**	**116,666**	**91,666**

Fund Expenditures

Operating Expenses	0	0	50,000	30,000	50,000
Reserves	0	0	66,666	0	41,666
Total Expenditures: Fund 127 - Wetland Mitigation	**0**	**0**	**116,666**	**30,000**	**91,666**

Fund Revenues

Fund Expenditures

Fund: 130 - Economic Development

The Economic Development fund was created in 2001 to implement County Council goals for a comprehensive, countywide economic development program. Economic Development receives funding from the General Fund to support programs and services. Economic Development is responsible for the County's legislative affairs activities, which tracks federal and state issues of importance to Volusia County. Development Programming provides local financial support for business expansion and recruitment activities in coordination with the goals and objectives outlined in the County's Economic Development Strategic Plan, including support for Team Volusia Economic Development Corporation (TVEDC). Local funds are used for direct grants or are leveraged through cooperative programs such as the state's Qualified Tax Incentive (QTI) program to expand the benefits for Volusia County manufacturers and other higher wage businesses. In fiscal year 2020-21 there are $5.9 million in unobligated prior year incentive funds as well as $2.4 million in new incentive money for a total of $8.3 million available for incentives approved by County Council. $1 million of the total available incentive funds have been allocated to a reserve for future grant match for a possible award of an Economic Development Administration (EDA) grant.

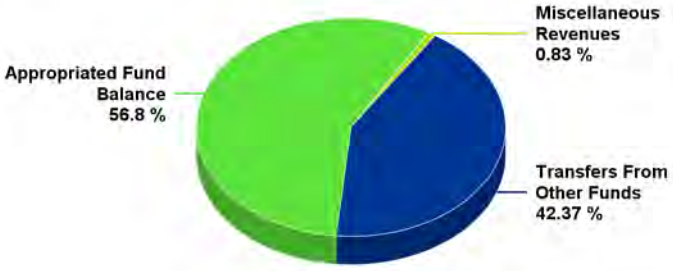
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	59,105	121,500	82,408	82,408	86,920
Transfers From Other Funds	4,270,544	4,290,225	4,479,535	4,479,535	4,446,197
Appropriated Fund Balance	0	0	3,224,190	5,909,395	5,961,372
Total Revenue Fund: 130 - Economic Development	**4,329,649**	**4,411,725**	**7,786,133**	**10,471,338**	**10,494,489**

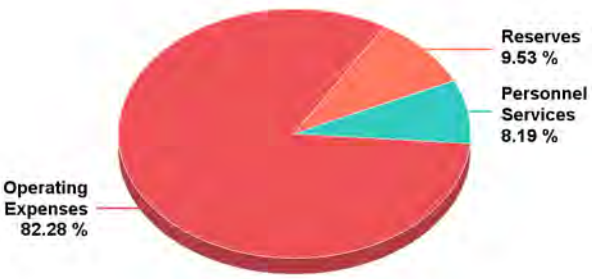
Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	705,359	721,934	885,086	773,182	859,712
Operating Expenses	1,906,750	1,224,848	6,901,047	3,736,784	8,634,777
Interfund Transfers	4,500,548	0	0	0	0
Reserves	0	0	0	0	1,000,000
Total Expenditures: Fund 130 - Economic Development	**7,112,657**	**1,946,782**	**7,786,133**	**4,509,966**	**10,494,489**

Fund Revenues



Fund Expenditures



Fund: 131 - Road Impact Fees-Zone 1 (Northeast)

The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected from residential and commercial development by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fee is subject to review by the County Council at least every four years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected; road impact fees must be expended within five years of collection or the fee payer may apply for a refund of the unused fees. The refund must be paid back with interest at the rate of 6% per year.

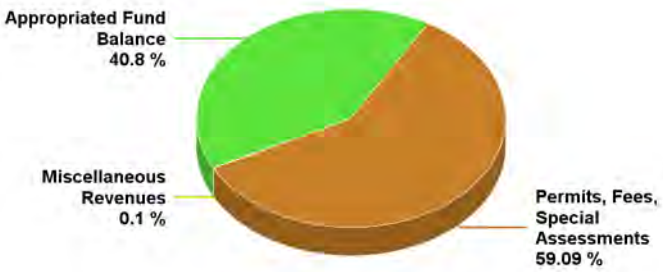
Volusia County Code of Ordinance Ch. 70, Sec. 70-75, Imposition of fee schedule: On 12/4/18 county council approved the repeal and replacement of the thoroughfare road impact fee schedule, effective March 4, 2019. Based on the thoroughfare road impact fee schedule, from March 4, 2019, to March 3, 2020 the fees collected will be 75% of the rate set forth in the schedule. On March 4, 2021, and every year thereafter, thoroughfare road impact fees will increase based on the percentage of the previous year annual Florida Department of Transportation Producer Price Index for Highway and Street Construction or successor construction cost index no less than 3% and no more than 8%.

In fiscal year 2004-05, the County issued $65.0 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements.

For fiscal year 2020-21, $1,239,185 is budgeted for debt service of bond funded road projects and $2,683,135 in reserve for future capital projects and debt service in Zone 1.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	1,382,312	2,332,694	4,211,273	2,275,839	2,317,827
Miscellaneous Revenues	(1,992)	7,876	4,000	19,447	4,000
Appropriated Fund Balance	0	0	2,118,008	1,200,618	1,600,493
Total Revenue Fund: 131 - Road Impact Fees-Zone 1 (Northeast)	**1,380,320**	**2,340,570**	**6,333,281**	**3,495,904**	**3,922,320**
Fund Expenditures					
Interfund Transfers	1,364,000	1,238,794	1,895,411	1,895,411	1,239,185
Reserves	0	0	4,437,870	0	2,683,135
Total Expenditures: Fund 131 - Road Impact Fees-Zone 1 (Northeast)	**1,364,000**	**1,238,794**	**6,333,281**	**1,895,411**	**3,922,320**

Fund Revenues



Fund Expenditures

Fund: 132 - Road Impact Fees-Zone 2 (Southeast)

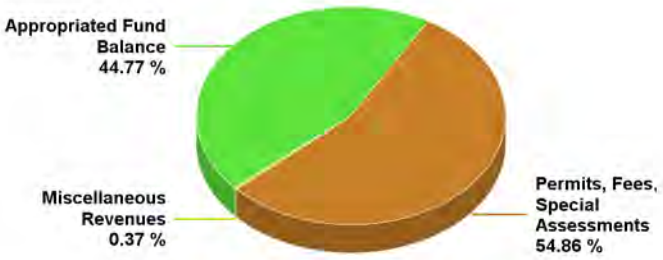
The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected from residential and commercial development by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fee is subject to review by the County Council at least every four years. Revenues not expended in any fiscal year are carried forward to the next fiscal year.

Volusia County Code of Ordinance Ch. 70, Sec. 70-75, Imposition of fee schedule: On 12/4/18 county council approved the repeal and replacement of the thoroughfare road impact fee schedule, effective March 4, 2019. Based on the thoroughfare road impact fee schedule, from March 4, 2019, to March 3, 2020 the fees collected will be 75% of the rate set forth in the schedule. On March 4, 2021, and every year thereafter, thoroughfare road impact fees will increase based on the percentage of the previous year annual Florida Department of Transportation Producer Price Index for Highway and Street Construction or successor construction cost index no less than 3% and no more than 8%.

In fiscal year 2004-05, the County issued $65.0 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. For fiscal year 2020-21, $496,084 is budgeted for debt service of bond funded road projects and $3,275,456 in reserves for future capital projects and debt service in Zone 2.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	680,298	1,417,184	1,219,053	1,916,866	2,069,136
Miscellaneous Revenues	10,598	21,316	14,000	36,871	14,000
Appropriated Fund Balance	0	0	1,258,248	1,731,084	1,688,404
Total Revenue Fund: 132 - Road Impact Fees-Zone 2 (Southeast)	**690,896**	**1,438,500**	**2,491,301**	**3,684,821**	**3,771,540**
Fund Expenditures					
Capital Improvements	0	0	0	1,500,000	0
Interfund Transfers	495,891	495,927	496,417	496,417	496,084
Reserves	0	0	1,994,884	0	3,275,456
Total Expenditures: Fund 132 - Road Impact Fees-Zone 2 (Southeast)	**495,891**	**495,927**	**2,491,301**	**1,996,417**	**3,771,540**

Fund Revenues



Fund Expenditures

Fund: 133 - Road Impact Fees-Zone 3 (Southwest)

The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected from residential and commercial development by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fee is subject to review by the County Council at least every four years. Revenues not expended in any fiscal year are carried forward to the next fiscal year.

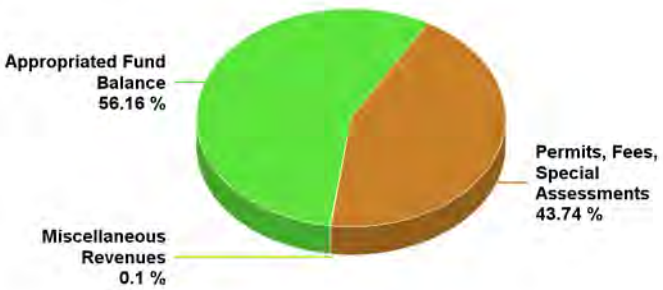
Volusia County Code of Ordinance Ch. 70, Sec. 70-75, Imposition of fee schedule: On 12/4/18 county council approved the repeal and replacement of the thoroughfare road impact fee schedule, effective March 4, 2019. Based on the thoroughfare road impact fee schedule, from March 4, 2019, to March 3, 2020 the fees collected will be 75% of the rate set forth in the schedule. On March 4, 2021, and every year thereafter, thoroughfare road impact fees will increase based on the percentage of the previous year annual Florida Department of Transportation Producer Price Index for Highway and Street Construction or successor construction cost index no less than 3% and no more than 8%.

In fiscal year 2004-05, the County issued $65.0 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements.

For fiscal year 2020-21, $703,837 is budgeted for debt service of bond funded road projects and $8,619,899 in reserve for future capital projects and debt service in Zone 3.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	919,440	2,730,536	1,994,814	4,606,171	4,078,281
Miscellaneous Revenues	4,593	19,640	9,000	50,986	9,000
Appropriated Fund Balance	0	0	1,065,959	2,339,321	5,236,455
Total Revenue Fund: 133 - Road Impact Fees-Zone 3 (Southwest)	**924,033**	**2,750,176**	**3,069,773**	**6,996,478**	**9,323,736**
Fund Expenditures					
Interfund Transfers	703,303	703,615	1,760,023	1,760,023	703,837
Reserves	0	0	1,309,750	0	8,619,899
Total Expenditures: Fund 133 - Road Impact Fees-Zone 3 (Southwest)	**703,303**	**703,615**	**3,069,773**	**1,760,023**	**9,323,736**

Fund Revenues



Fund Expenditures

Fund: 134 - Road Impact Fees-Zone 4 (Northwest)

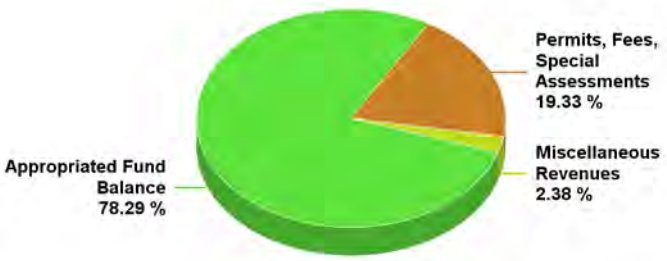
The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected from residential and commercial development by zone to pay for the proportionate share of capital improvement needs related to growth. The impact fee is subject to review by the County Council at least every four years. Revenues not expended in any fiscal year are carried forward to the next fiscal year.

Volusia County Code of Ordinance Ch. 70, Sec. 70-75, Imposition of fee schedule: On 12/4/18 county council approved the repeal and replacement of the thoroughfare road impact fee schedule, effective March 4, 2019. Based on the thoroughfare road impact fee schedule, from March 4, 2019, to March 3, 2020 the fees were collected at 75% of the rate set forth in the schedule. On March 4, 2021, and every year thereafter, thoroughfare road impact fees will increase based on the percentage of the previous year annual Florida Department of Transportation Producer Price Index for Highway and Street Construction or successor construction cost index no less than 3% and no more than 8%.

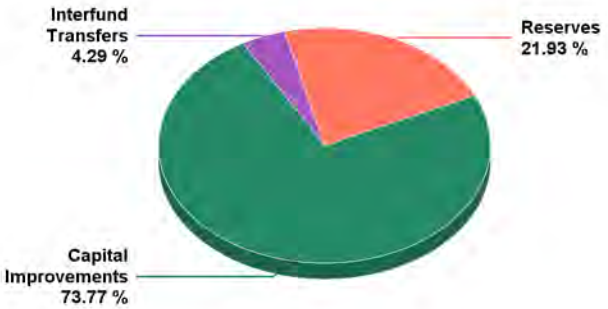
In fiscal year 2004-05, the County issued $65.0 million in bonds to fund the road program. Impact fee revenues collected in Zone 1 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements. For fiscal year 2020-21, $360,788 is budgeted for debt service of bond funded road projects and $6,200,000 for capital improvements including Beresford Ave - Blue Lake to Kepler Rd and Blue Lake Extension and $1,843,452 in reserve for future capital projects and debt service in Zone 4.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	1,803,494	1,907,802	1,551,522	1,536,107	1,624,529
Miscellaneous Revenues	184,419	260,167	200,000	259,000	200,000
Appropriated Fund Balance	0	0	9,349,178	13,343,382	6,579,711
Total Revenue Fund: 134 - Road Impact Fees-Zone 4 (Northwest)	**1,987,913**	**2,167,969**	**11,100,700**	**15,138,489**	**8,404,240**
Fund Expenditures					
Capital Improvements	0	0	0	8,197,747	6,200,000
Interfund Transfers	360,648	360,674	361,031	361,031	360,788
Reserves	0	0	10,739,669	0	1,843,452
Total Expenditures: Fund 134 - Road Impact Fees-Zone 4 (Northwest)	**360,648**	**360,674**	**11,100,700**	**8,558,778**	**8,404,240**

Fund Revenues



Fund Expenditures



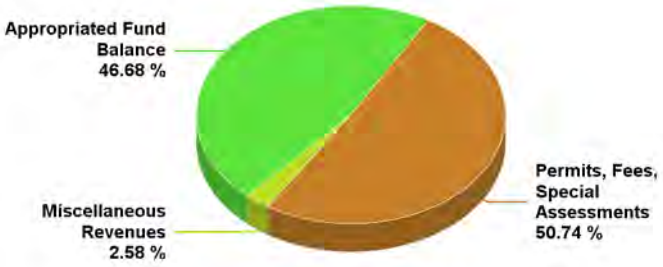
Fund: 135 - Park Impact Fees-County

The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years.

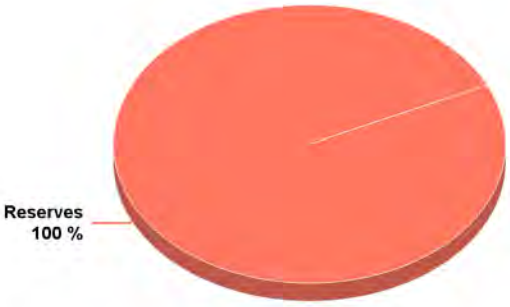
The fiscal year 2020-21 budget includes $235,492 carry forward funding from fiscal year 2019-20.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	130,275	139,550	170,000	256,000	256,000
Miscellaneous Revenues	8,439	12,625	8,000	10,295	13,000
Appropriated Fund Balance	0	0	710,634	686,030	235,492
Total Revenue Fund: 135 - Park Impact Fees-County	**138,714**	**152,175**	**888,634**	**952,325**	**504,492**
Fund Expenditures					
Interfund Transfers	0	0	0	716,833	0
Reserves	0	0	888,634	0	504,492
Total Expenditures: Fund 135 - Park Impact Fees-County	**0**	**0**	**888,634**	**716,833**	**504,492**

Fund Revenues



Fund Expenditures



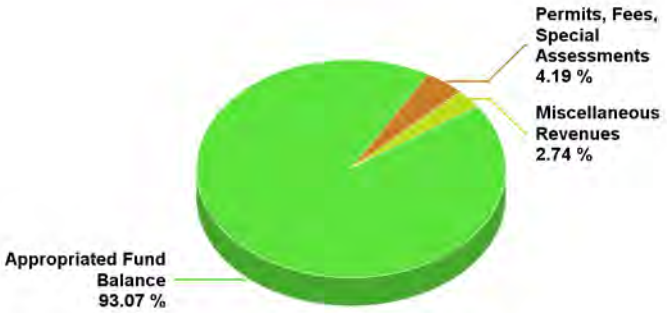
Fund: 136 - Park Impact Fees-Zone 1 (Northeast)

The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years.

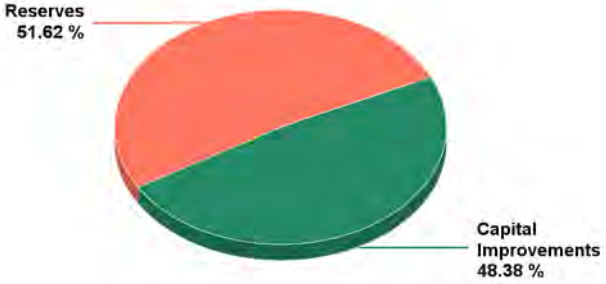
The fiscal year 2020-21 budget includes $577,066 carry forward funding with $300,000 appropriated for Highbridge Park and the balance appropriated in reserves.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	33,781	27,324	35,000	26,000	26,000
Miscellaneous Revenues	15,579	19,710	15,000	13,912	17,000
Appropriated Fund Balance	0	0	495,223	927,476	577,066
Total Revenue Fund: 136 - Park Impact Fees-Zone 1 (Northeast)	**49,360**	**47,034**	**545,223**	**967,388**	**620,066**
Fund Expenditures					
Operating Expenses	0	398	0	0	0
Capital Improvements	0	45,850	300,000	390,322	300,000
Reserves	0	0	245,223	0	320,066
Total Expenditures: Fund 136 - Park Impact Fees-Zone 1 (Northeast)	**0**	**46,248**	**545,223**	**390,322**	**620,066**

Fund Revenues



Fund Expenditures



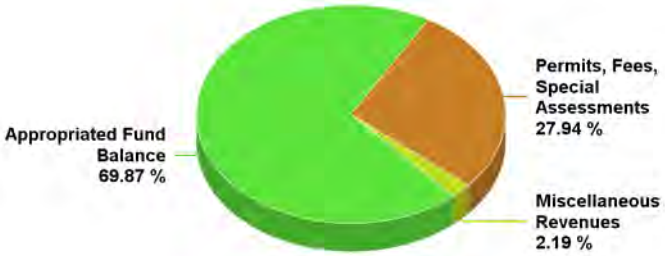
Fund: 137 - Park Impact Fees-Zone 2 (Southeast)

The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years.

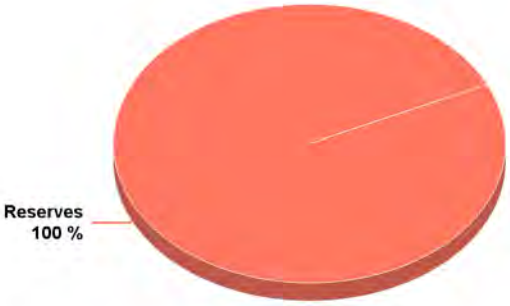
The fiscal year 2020-21 budget includes $26,262 carry forward funding from fiscal year 2019-20.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	14,825	9,964	15,000	10,500	10,500
Miscellaneous Revenues	867	815	700	675	825
Appropriated Fund Balance	0	0	50,007	45,087	26,262
Total Revenue Fund: 137 - Park Impact Fees-Zone 2 (Southeast)	**15,692**	**10,779**	**65,707**	**56,262**	**37,587**
Fund Expenditures					
Interfund Transfers	0	0	0	30,000	0
Reserves	0	0	65,707	0	37,587
Total Expenditures: Fund 137 - Park Impact Fees-Zone 2 (Southeast)	**0**	**0**	**65,707**	**30,000**	**37,587**

Fund Revenues



Fund Expenditures



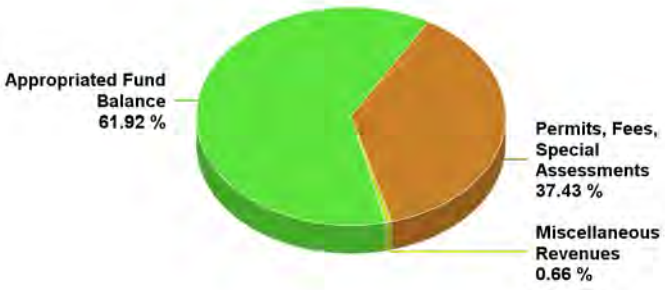
Fund: 138 - Park Impact Fees-Zone 3 (Southwest)

The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in the unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years.

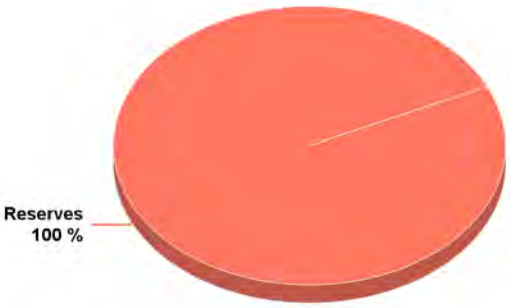
The fiscal year 2020-21 budget includes $160,478 carry forward funding from fiscal year 2019-20.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	14,825	24,789	32,000	97,000	97,000
Miscellaneous Revenues	1,035	1,606	1,100	1,700	1,700
Appropriated Fund Balance	0	0	97,331	90,626	160,478
Total Revenue Fund: 138 - Park Impact Fees-Zone 3 (Southwest)	**15,860**	**26,395**	**130,431**	**189,326**	**259,178**
Fund Expenditures					
Operating Expenses	0	0	0	28,848	0
Reserves	0	0	130,431	0	259,178
Total Expenditures: Fund 138 - Park Impact Fees-Zone 3 (Southwest)	**0**	**0**	**130,431**	**28,848**	**259,178**

Fund Revenues



Fund Expenditures

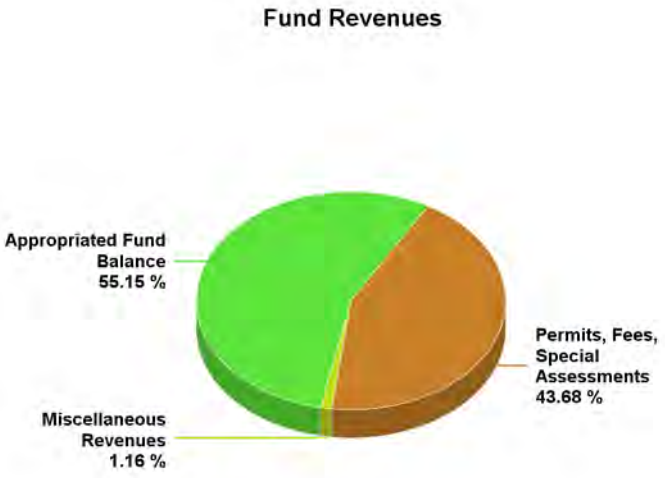


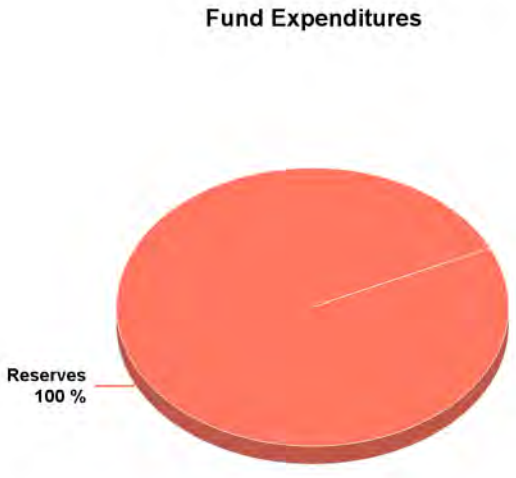
Fund: 139 - Park Impact Fees-Zone 4 (Northwest)

The Parks Impact Fee was established by ordinance and is incorporated in Chapter 70, Article IV of the Volusia County Code. The impact fee revenues are collected in the unincorporated areas and by quadrant (zone) for development of growth related district and local park facilities. Over time, sufficient funds are accumulated for initial park development. Revenue collected from impact fees by quadrant is used for park improvements within the respective quadrants. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council no less than once every six years.

The fiscal year 2020-21 budget includes $56,819 carry forward funding from fiscal year 2019-20 for future capital projects.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	27,705	35,725	45,000	45,000	45,000
Intergovernmental Revenues	17,500	0	0	0	0
Miscellaneous Revenues	11,018	882	800	1,200	1,200
Appropriated Fund Balance	0	0	805,923	67,516	56,819
Total Revenue Fund: 139 - Park Impact Fees-Zone 4 (Northwest)	**56,223**	**36,607**	**851,723**	**113,716**	**103,019**
Fund Expenditures					
Capital Improvements	0	0	0	56,897	0
Interfund Transfers	729,616	0	0	0	0
Reserves	0	0	851,723	0	103,019
Total Expenditures: Fund 139 - Park Impact Fees-Zone 4 (Northwest)	**729,616**	**0**	**851,723**	**56,897**	**103,019**





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Fund: 140 - Fire Rescue District

The Fire Services Fund was established in fiscal year 1999-00 (Ordinance 99-24) to replace six separate fire districts. The unified district was created to provide a uniform level of service at a single tax rate. There are 20 stations in the Fire District, including one volunteer station at Lake Harney, Station 37. The budget includes a rolled back millage rate of 3.8412. The previous flat rate of 4.0815 had been in place since fiscal year 2015-16. Additionally, Fire Administration manages the fire station at the Daytona Beach International Airport, funded by the Airport Fund (451) and a central HAZMAT station funded by the General Fund (001). The operating budget totals $29.7 million. The Personal Services represents 67% of cost. The elected office category was previously included in operating expenses and reflect administrative fees of the tax roll.

Capital improvements include the construction of a metal pole barn, the remodel/expansion of Station 15 at Tiger Bay, the design & engineering for the relocation of Station 18 at Rima Ridge, and the renovation of Station 22 in Oak Hill. Major capital outlay items such as a fire alerting system, records management system, exhaust system replacement, waterproof extrication kit, and CPR assist device replacement are included in the fiscal year 2020-21 request. Emergency reserves are $3,197,831 or 10% of current revenue; the remaining reserves are for grant match funds, future capital outlay replacements and future capital improvements.

Fund Revenues

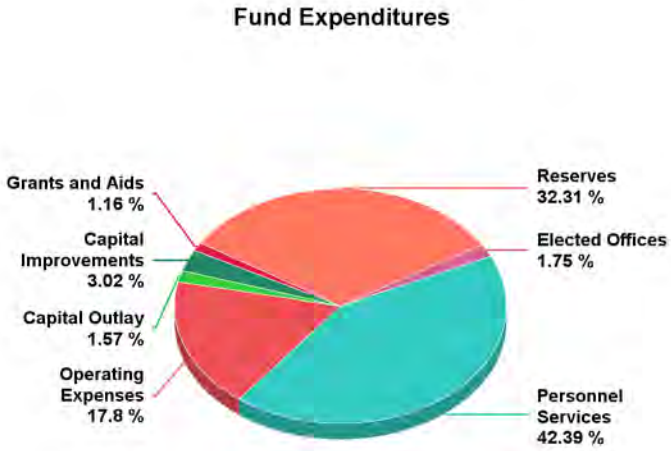
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	26,686,567	28,537,121	30,418,567	30,418,567	30,689,087
Permits, Fees, Special Assessments	0	0	65,000	34,000	35,000
Intergovernmental Revenues	82,771	89,390	83,040	86,660	87,840
Charges for Services	792,074	863,178	754,454	763,836	756,328
Miscellaneous Revenues	299,518	471,464	236,050	292,776	291,050
Transfers From Other Funds	112,666	0	226,133	226,133	119,007
Appropriated Fund Balance	0	0	12,268,540	14,177,473	15,093,934
Non Revenue	0	1,003	0	0	0
Total Revenue Fund: 140 - Fire Rescue District	**27,973,596**	**29,962,156**	**44,051,784**	**45,999,445**	**47,072,246**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	17,094,360	17,741,192	19,427,109	18,617,903	19,968,011
Operating Expenses	7,621,247	7,553,414	9,894,987	9,314,762	8,385,353
Capital Outlay	325,676	195,079	2,610,924	1,272,665	739,200
Capital Improvements	306,970	421,574	1,100,750	393,680	1,421,097
Reimbursements	(35,964)	(35,219)	(30,147)	(30,147)	(31,701)
Grants and Aids	363,437	373,387	546,894	544,910	546,971
Interfund Transfers	238,328	8,750	0	791,738	0
Reserves	0	0	10,501,267	0	15,216,942
Elected Offices	0	0	0	0	826,373
Total Expenditures: Fund 140 - Fire Rescue District	**25,914,054**	**26,258,177**	**44,051,784**	**30,905,511**	**47,072,246**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 140 - Fire Rescue District

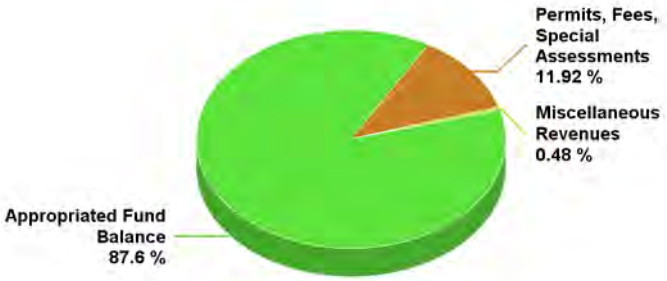


Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)

The Fire/Impact Fees were established by Ordinance 89-22, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council at least every six years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In fiscal year 2020-21 capital improvements include the remodel of Station 15 at Tiger Bay for $265,767. This project is split-funded with the Fire Services District Fund (140). The fiscal year 2020-21 budget includes $44,659 in reserves for future fire station renovations.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	45,173	41,373	35,000	43,500	37,000
Miscellaneous Revenues	2,587	4,124	2,800	2,800	1,500
Appropriated Fund Balance	0	0	217,189	225,626	271,926
Total Revenue Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)	**47,760**	**45,497**	**254,989**	**271,926**	**310,426**
Fund Expenditures					
Capital Improvements	0	0	0	0	265,767
Reserves	0	0	254,989	0	44,659
Total Expenditures: Fund 151 - Fire Impact Fees-Zone 1 (Northeast)	**0**	**0**	**254,989**	**0**	**310,426**

Fund Revenues



Fund Expenditures

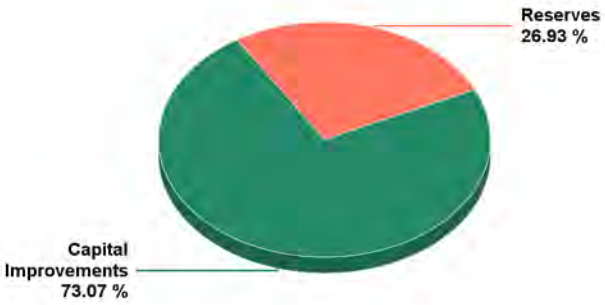
Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)

The Fire/Impact Fees were established by Ordinance 89-22, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council at least every six years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In fiscal year 2020-21 capital improvements include the remodel of Station 22 in Oak Hill for $90,000. This project is split-funded with the Fire Services District Fund (140). The fiscal year 2020-21 budget includes $33,176 in reserves for future fire station renovations.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	23,426	18,031	20,000	20,350	20,000
Miscellaneous Revenues	1,307	1,725	1,200	1,200	1,200
Appropriated Fund Balance	0	0	93,729	80,426	101,976
Total Revenue Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)	**24,733**	**19,756**	**114,929**	**101,976**	**123,176**
Fund Expenditures					
Capital Improvements	5,000	23,800	90,000	0	90,000
Reserves	0	0	24,929	0	33,176
Total Expenditures: Fund 152 - Fire Impact Fees-Zone 2 (Southeast)	**5,000**	**23,800**	**114,929**	**0**	**123,176**

Fund Revenues

Fund Expenditures



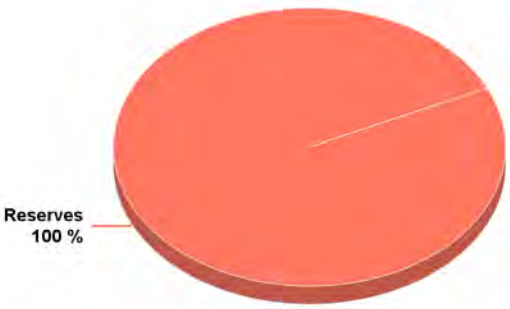
Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)

The Fire/Impact Fees were established by Ordinance 89-22, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council at least every six years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. The fiscal year 2020-21 budget includes $222,086 in reserves for future fire station renovations.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	20,745	35,133	25,500	127,300	25,500
Miscellaneous Revenues	4,646	3,233	250	800	2,500
Appropriated Fund Balance	0	0	36,479	65,986	194,086
Total Revenue Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)	**25,391**	**38,366**	**62,229**	**194,086**	**222,086**
Fund Expenditures					
Capital Improvements	10,320	243,740	0	0	0
Reserves	0	0	62,229	0	222,086
Total Expenditures: Fund 153 - Fire Impact Fees-Zone 3 (Southwest)	**10,320**	**243,740**	**62,229**	**0**	**222,086**

Fund Revenues

Fund Expenditures



Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)

The Fire/Impact Fees were established by Ordinance 89-22, and are incorporated in Chapter 70, Article II of the Volusia County Code. The impact fee revenues are collected by zone to pay for capital improvement needs related to growth. The impact fee applies to residential properties and is adjusted annually based on annual percentage changes in the Consumer Price Index (CPI) and become effective on May 1 of each year, based upon the index change for the 12 months ending on December 31 of the previous year. The impact fee is subject to review by the County Council at least every six years. Revenues not expended in any fiscal year are carried forward to the next fiscal year. Fees are considered expended in the order in which they are collected. In fiscal year 2020-21 capital improvements include the purchase of land and the engineering costs for Station 18 (47) at Rima Ridge for $341,355. This project is split-funded with the Fire Services District Fund (140). The fiscal year 2020-21 budget includes $103,788 in reserves for future fire station renovations.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	41,953	46,824	43,000	60,000	43,000
Miscellaneous Revenues	4,383	6,464	500	4,000	500
Appropriated Fund Balance	0	0	346,678	337,643	401,643
Total Revenue Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)	**46,336**	**53,288**	**390,178**	**401,643**	**445,143**
Fund Expenditures					
Capital Improvements	0	0	341,355	0	341,355
Reserves	0	0	48,823	0	103,788
Total Expenditures: Fund 154 - Fire Impact Fees-Zone 4 (Northwest)	**0**	**0**	**390,178**	**0**	**445,143**

Fund Revenues

Fund Expenditures

Fund: 157 - Silver Sands/Bethune Beach MSD

The Silver Sands/Bethune Beach Municipal Service District (MSD) was established by Volusia County Ordinances 110-431. This fund is for the street lighting for the Silver Sands and Bethune Beach area. These services are funded through the levy of a millage as authorized by the constitution and statutory law. The Silver Sands/Bethune Beach Municipal Service District (MSD) Fund millage is 0.0144 mills, which is the rolled back rate. Prior to this, the rate of 0.0150 mills had been the same since fiscal year 2013-14.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Ad Valorem Taxes	12,949	13,668	14,658	14,658	14,729
Miscellaneous Revenues	90	105	0	0	0
Appropriated Fund Balance	0	0	614	455	1,046
Total Revenue Fund: 157 - Silver Sands/Bethune Beach MSD	**13,039**	**13,773**	**15,272**	**15,113**	**15,775**
Fund Expenditures					
Operating Expenses	13,975	14,055	15,272	14,067	15,489
Elected Offices	0	0	0	0	286
Total Expenditures: Fund 157 - Silver Sands/Bethune Beach MSD	**13,975**	**14,055**	**15,272**	**14,067**	**15,775**

Fund Revenues

Fund Expenditures

Fund: 158 - Gemini Springs Endowment

In 2002, the Gemini Springs Endowment Fund received $100,000 from the St. John's River Water Management District. The funds are to provide security and maintenance assistance for the trail connecting Lake Monroe Park and Gemini Springs Park.

The fiscal year 2020-21 budget includes $58,459 in reserves which is set aside for future maintenance and repairs. It also includes $5,000 for the operation and maintenance of buildings and grounds at Lake Monroe and Gemini Springs Park specifically trail repair.

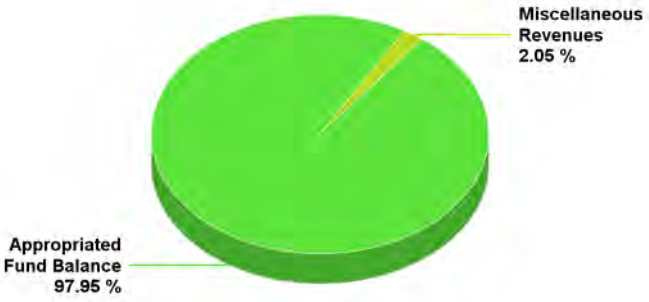
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	1,298	1,395	1,300	1,300	1,300
Appropriated Fund Balance	0	0	70,765	65,859	62,159
Total Revenue Fund: 158 - Gemini Springs Endowment	**1,298**	**1,395**	**72,065**	**67,159**	**63,459**

Fund Expenditures

Operating Expenses	5,000	5,000	5,000	5,000	5,000
Reserves	0	0	67,065	0	58,459
Total Expenditures: Fund 158 - Gemini Springs Endowment	**5,000**	**5,000**	**72,065**	**5,000**	**63,459**

Fund Revenues



Fund Expenditures

Fund: 159 - Stormwater Utility

Stormwater Utility is operated under the authority of Volusia County Ordinance Chapter 122, Article IV. The Stormwater Utility Fund was established in 1993 and is funded by a special assessment fee on parcels in unincorporated Volusia County. The Stormwater Fee was originally assessed in fiscal year 1993-94, as established by Ordinance 92-89. The fee is collected on developed lots or parcels, based on the impervious surface calculated for an Equivalent Residential Unit (ERU). The fee was revised in 2005 to $72 per year per ERU. The fee is to fund the Stormwater Management System is designed to control discharges from rainfall and runoff, and to collect, store, treat or reuse water to prevent or reduce flooding, environmental degradation and water pollution.

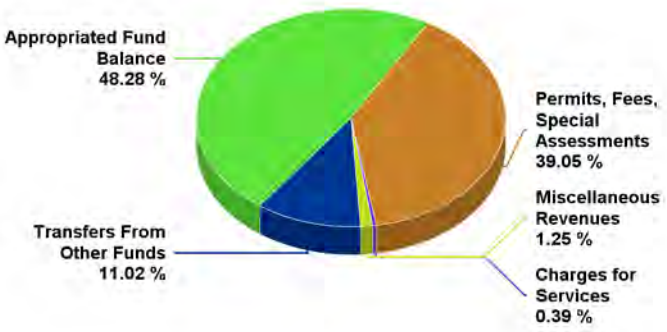
In fiscal year 2020-21, $3 million is appropriated for basin and retention area projects, purchase of flood prone properties, and construction of drainage improvements. Approximately $4 million will be held in reserve for future capital for the purchase of flood-prone properties and the construction of improvements to address flooding and water quality issues. An interfund transfer in the amount of $1,264,700, reallocating one-time money collected in the 120 Municipal Services District (MSD) Fund, is being transferred to the Stormwater Utility Fund in fiscal year 2020-21.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	4,339,605	4,354,184	4,480,000	4,480,000	4,480,000
Intergovernmental Revenues	22,364	(20,219)	0	0	0
Charges for Services	39,389	86,287	45,000	45,000	45,000
Miscellaneous Revenues	141,871	379,227	143,000	363,215	143,000
Transfers From Other Funds	191,574	0	73,431	73,431	1,264,700
Appropriated Fund Balance	0	0	5,467,267	5,976,188	5,539,136
Total Revenue Fund: 159 - Stormwater Utility	**4,734,803**	**4,799,479**	**10,208,698**	**10,937,834**	**11,471,836**
Fund Expenditures					
Personnel Services	3,131,501	3,309,200	3,382,575	3,166,567	3,477,433
Operating Expenses	1,896,009	2,012,366	2,284,067	2,351,175	2,312,718
Capital Outlay	556,186	712,201	650,000	1,001,055	555,000
Capital Improvements	800,495	994,738	2,389,215	899,901	2,968,685
Reimbursements	(2,107,026)	(1,750,574)	(2,020,000)	(2,020,000)	(2,020,000)
Interfund Transfers	170,229	366,315	0	0	0
Reserves	0	0	3,522,841	0	4,126,984
Elected Offices	0	0	0	0	51,016
Total Expenditures: Fund 159 - Stormwater Utility	**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 159 - Stormwater Utility

Fund Revenues



Fund Expenditures

Fund: 160 - Volusia ECHO

In 2000, voters elected to levy up to 0.2000 mills of ad valorem tax for 20 years to create the ECHO program via Resolution 2000-156. The ECHO program provides funding for Environmental, Cultural, Historical and Outdoor recreation capital projects. Non-profit and municipal organizations within the County's boundaries as well as the County are eligible to apply for grant funding to assist with the acquisition, restoration, construction or improvement of facilities to be used for any of the four criteria of the (ECHO) program.

The fiscal year 2020-21 tax rate is 0.0 mills to allow tax relief and for use of fund balance. The previous millage rate has been 0.2000 since fiscal year 2000-01. The allocation of $1.0 million dollars of ECHO funds each year is allocated for the countywide Master Trail Program. In fiscal year 2020-21 interfund transfers are $510,339 for trails debt service and $400,000 for a prior year grant award for Lemon Bluff.

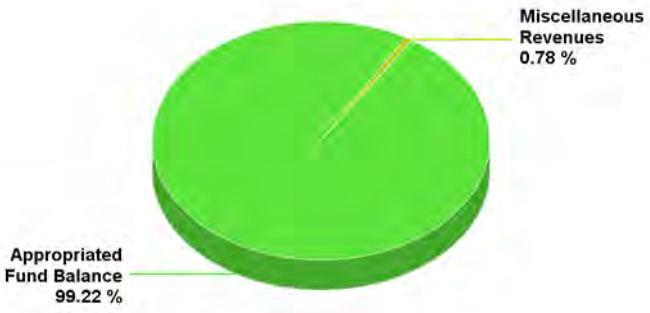
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	6,039,526	6,535,470	7,060,535	7,060,535	0
Intergovernmental Revenues	1,102	1,259	700	700	0
Miscellaneous Revenues	261,633	389,938	345,000	277,873	126,000
Transfers From Other Funds	3,381,356	0	0	0	0
Appropriated Fund Balance	0	0	12,913,708	18,524,880	16,097,516
Total Revenue Fund: 160 - Volusia ECHO	**9,683,617**	**6,926,667**	**20,319,943**	**25,863,988**	**16,223,516**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Grants and Aids	2,599,646	1,587,602	2,708,886	8,766,472	0
Interfund Transfers	3,202,925	1,400,000	1,400,000	1,000,000	910,339
Reserves	0	0	16,211,057	0	15,313,177
Total Expenditures: Fund 160 - Volusia ECHO	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**

Fund Revenues



Fund Expenditures

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Fund: 161 - Volusia Forever

In 2000, the voters elected to levy up to 0.2000 mills of ad valorem tax for 20 years to create the Volusia Forever program to purchase endangered lands and permit the issuance of $39,575,000 Limited Tax General Obligation Bonds and was established by resolution 2001-198. In conjunction with acquisition partners, 38,000 acres have been protected through the program. Ten percent of Volusia Forever annual revenue is dedicated to supporting land management efforts to include forestry and wildlife management and trails for public access. Millage rates are established, first to meet the bonded debt service obligations and, second, to fund current projects and land management operating expenses. The fiscal year 2020-21 rollback millage is 0.1054.

In fiscal year 2010-11, the County purchased 4,806 acres for the Deep Creek Preserve using a combination of Water & Sewer Utilities funds, Volusia Forever funds and an interfund loan from the General Fund of $11,587,047. This loan is repaid in annual installments through Volusia Forever tax revenues, with final payment in fiscal year 2020-21 of $2,091,418.

In fiscal year 2020-21, the general fund transferred 4 positions (1 Land Manager and 3 Land Management Technicians) and associated costs into the Volusia Forever Fund.

The Barberville Mitigation Tract is 386 acres of the 1,400 acre Barberville property that is permitted by the St. John's River Water Management District (SJRWMD) and the U.S. Army Corps of Engineers as a mitigation bank. The proceeds from the sale of the mitigation credits are to be used for long-term restoration of the wetlands in the mitigation tract. The fiscal year 2020-21 budget includes $638,747 for this purpose.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	2,731,292	3,246,894	3,952,545	3,952,545	4,026,484
Intergovernmental Revenues	499	626	0	0	0
Charges for Services	80,000	127,761	100,000	80,000	100,000
Miscellaneous Revenues	253,590	454,418	321,943	521,513	233,061
Transfers From Other Funds	0	0	3,519	3,519	0
Appropriated Fund Balance	0	0	10,858,861	11,204,121	12,799,150
Total Revenue Fund: 161 - Volusia Forever	**3,065,381**	**3,829,699**	**15,236,868**	**15,761,698**	**17,158,695**

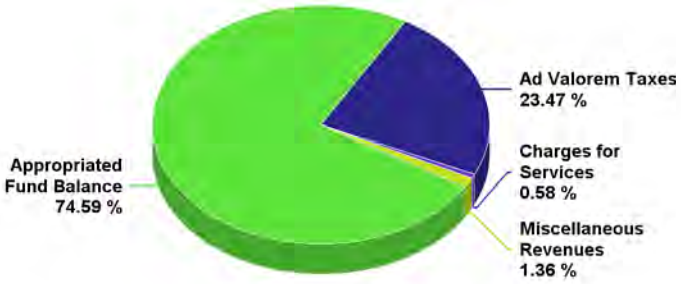
Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	132,309	139,711	137,004	141,725	397,224
Operating Expenses	211,308	375,162	425,652	435,407	609,473
Capital Outlay	200,955	21,323	220,000	134,135	171,000
Capital Improvements	7,413	0	0	400,000	25,000
Grants and Aids	81,339	94,053	96,039	111,225	123,257
Interfund Transfers	0	0	1,740,056	1,740,056	2,091,418
Reserves	0	0	12,618,117	0	13,741,323
Total Expenditures: Fund 161 - Volusia Forever	**633,324**	**630,249**	**15,236,868**	**2,962,548**	**17,158,695**

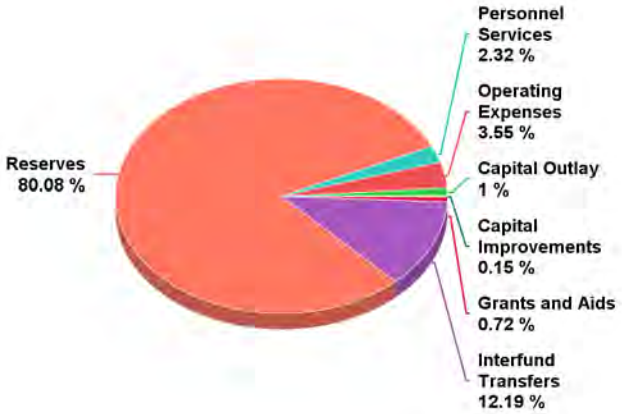
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 161 - Volusia Forever

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 171 - Beach Enforcement Trust

Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S., local boards of the governing body can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

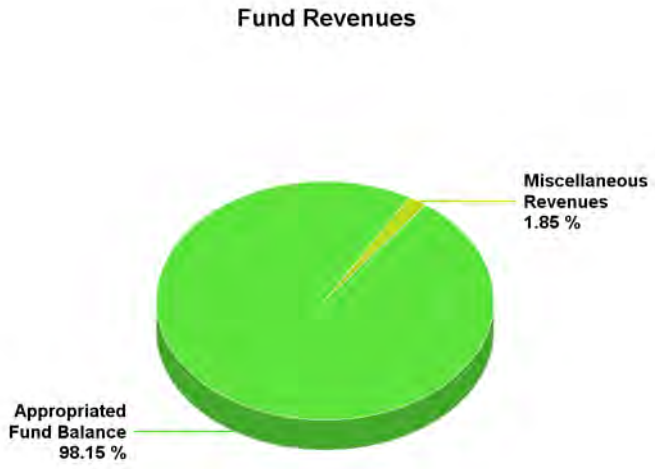
Upon request by the Division of Beach Safety to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

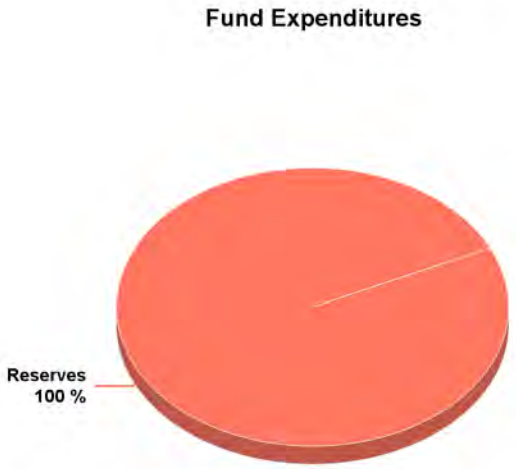
Fund Revenues

Miscellaneous Revenues	24	16	0	20	20
Appropriated Fund Balance	0	0	1,036	1,042	1,062
Total Revenue Fund: 171 - Beach Enforcement Trust	**24**	**16**	**1,036**	**1,062**	**1,082**

Fund Expenditures

Reserves	0	0	1,036	0	1,082
Total Expenditures: Fund 171 - Beach Enforcement Trust	**0**	**0**	**1,036**	**0**	**1,082**





	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 194 - FEMA-Irma

On September 10, 2017 Hurricane Irma made landfall in southwest Florida and began it northward track up the spine of the entire state. In its wake Hurricane Irma left billions of dollars worth of property damage from both wind and water. This fund was created to in order to account and track all costs associated with this hurricane event in accordance with both federal and state emergency management procedures on disaster reimbursement. In tracking and accounting for all County expenses related to damage caused by Hurricane Irma the County seeks reimbursement of up to 75% of costs from the Federal Emergency Management Agency (FEMA) and 12.5% from the State of Florida with a 12.5% local match to help absorb the costs associated with this natural disaster.

Fund Revenues

Intergovernmental Revenues	12,540,738	4,823,269	0	0	0
Miscellaneous Revenues	1,982,015	0	0	0	0
Transfers From Other Funds	2,250,601	95,040	0	47,876	0
Appropriated Fund Balance	0	0	2,086,193	5,855,438	0
Total Revenue Fund: 194 - FEMA-Irma	**16,773,354**	**4,918,309**	**2,086,193**	**5,903,314**	**0**

Fund Expenditures

Personnel Services	239,497	(639)	0	0	0
Operating Expenses	14,952,919	1,215,025	0	1,649,040	0
Capital Outlay	144,814	51,419	0	0	0
Capital Improvements	32,765	483,721	2,086,193	4,254,274	0
Interfund Transfers	2,689,803	0	0	0	0
Total Expenditures: Fund 194 - FEMA-Irma	**18,059,798**	**1,749,526**	**2,086,193**	**5,903,314**	**0**

Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, 2014

The Tourist Development Tax (TDT) Refunding Revenue Bonds Fund provides for the funding of principal, interest, and other debt-related costs for the $46,380,000 Tourist Development Tax Refunding Revenue Bonds, Series 2014A and 2014B. These bonds were issued to refinance a portion of the Tourist Development Tax Revenue Bonds, Series 2004 which were originally issued to fund the Ocean Center expansion and renovation project. Revenue for debt service requirements is provided by a transfer from the Tourist Development Fund (106). Reserves are accumulated for the following year's principal and interest payments. Final payment on these bonds is December 1, 2034.

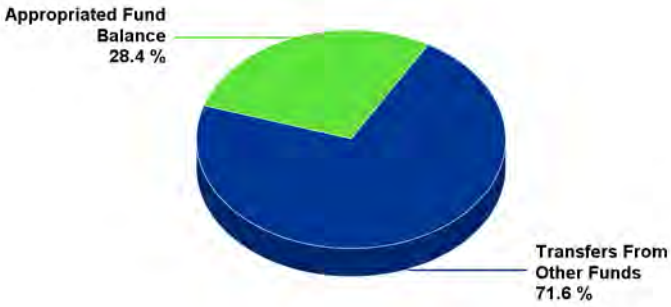
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	10,795	11,075	0	0	0
Transfers From Other Funds	1,806,625	1,811,161	1,823,081	1,823,081	1,820,900
Appropriated Fund Balance	0	0	716,560	716,561	722,321
Total Revenue Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	**1,817,420**	**1,822,236**	**2,539,641**	**2,539,642**	**2,543,221**

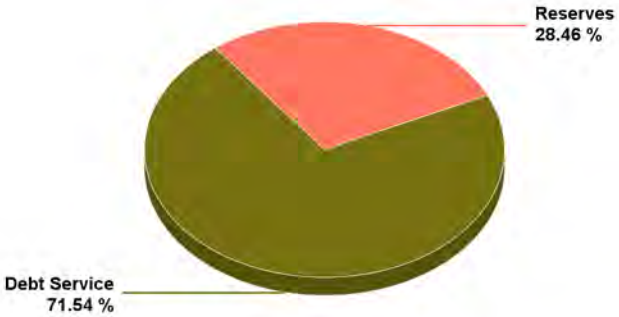
Fund Expenditures

Debt Service	1,815,652	1,816,360	1,817,321	1,817,321	1,819,424
Reserves	0	0	722,320	0	723,797
Total Expenditures: Fund 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	**1,815,652**	**1,816,360**	**2,539,641**	**1,817,321**	**2,543,221**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 203 - Tourist Development Tax Revenue Bonds, 2004

The Tourist Development Tax (TDT) Revenue Bonds Fund provides for the funding of principal, interest, and other debt-related costs for the $55,451,336 Tourist Development Tax Revenue Bonds, Series 2004. These bonds were issued to fund the Ocean Center expansion and renovation project. An additional one-cent tourist development tax was levied and pledged as security for these bonds. Revenue for debt service requirements is provided by a transfer from the Tourist Development Fund (106). In fiscal year 2013-14, a portion of these bonds were refinanced and are budgeted in the Tourist Development Tax (TDT) Refunding Revenue Bonds, Series 2014A and 2014B (202). Reserves are accumulated for the following year's principal and interest payments. Final payment on the remaining portion of the 2004 bonds is December 1, 2021.

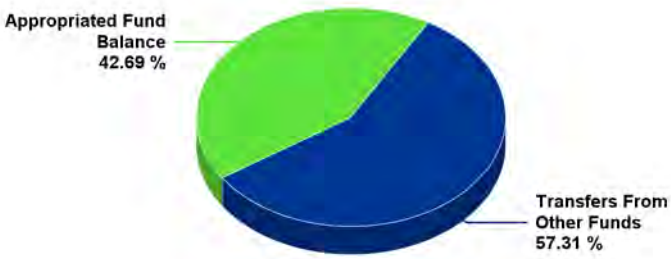
Fund Revenues

Miscellaneous Revenues	25,603	25,779	0	0	0
Transfers From Other Funds	2,430,847	2,430,879	2,445,912	2,234,867	2,445,737
Appropriated Fund Balance	0	0	1,833,713	2,045,833	1,822,125
Total Revenue Fund: 203 - Tourist Development Tax Revenue Bonds, 2004	**2,456,450**	**2,456,658**	**4,279,625**	**4,280,700**	**4,267,862**

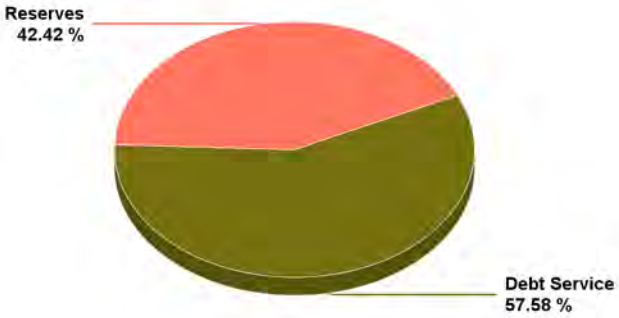
Fund Expenditures

Debt Service	2,456,450	2,456,658	2,457,500	2,458,575	2,457,500
Reserves	0	0	1,822,125	0	1,810,362
Total Expenditures: Fund 203 - Tourist Development Tax Revenue Bonds, 2004	**2,456,450**	**2,456,658**	**4,279,625**	**2,458,575**	**4,267,862**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 208 - Capital Improvement Revenue Note, 2010

The Capital Improvement Revenue Note Fund provides funding for principal, interest and other debt-related costs for the $17,750,000 Capital Improvement Revenue Note, Series 2010. This note was issued to refinance several commercial paper loans that financed the Ocean Center Expansions $9,875,000; Capri Drive and West Highlands Special Assessment Districts' improvements, $1,790,000; and Trails construction, $4,724,000. This fund excludes the Daytona Beach International Airport portion of this note of $1,361,000, as the debt service is budgeted in the Daytona Beach International Airport Fund (451). Revenue for debt service requirements in this fund is provided by transfers from the Ocean Center (118), Special Assessments (121), and the Trails Capital Fund (328). The Trails Capital Fund is supported by an annual allocation from the ECHO Fund (160). Segments of this note mature at various times. Capri Drive and West Highlands Special Assessment District both matured on December 1, 2018; Trails construction matures on December 1, 2021; and the Ocean Center matures December 1, 2030.

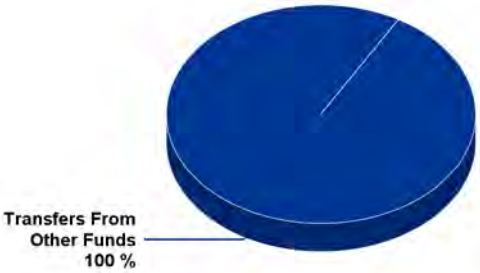
Fund Revenues

Miscellaneous Revenues	0	2	0	0	0
Transfers From Other Funds	1,441,229	1,471,090	1,217,772	1,217,772	1,208,475
Total Revenue Fund: 208 - Capital Improvement Revenue Note, 2010	**1,441,229**	**1,471,092**	**1,217,772**	**1,217,772**	**1,208,475**

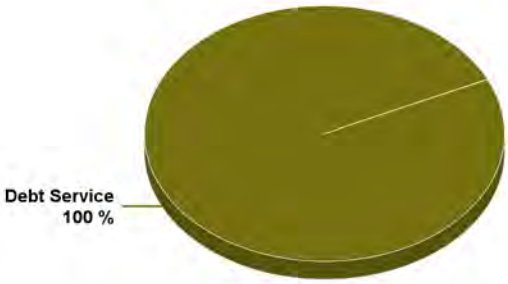
Fund Expenditures

Debt Service	1,441,229	1,471,092	1,217,772	1,217,772	1,208,475
Total Expenditures: Fund 208 - Capital Improvement Revenue Note, 2010	**1,441,229**	**1,471,092**	**1,217,772**	**1,217,772**	**1,208,475**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015

The Williamson Boulevard Capital Improvement Revenue Note Fund provides funding for principal, interest, and other debt-related costs for the $9,000,000 Capital Improvement Revenue Note, Series 2015. The total project cost is $15.8 million for the extension to Williamson Boulevard, located in the Port Orange area. Additional funding for the project was provided by state grants, the County Local Option Gas taxes, and the City of Port Orange. Revenue for debt service requirements is provided by a transfer from the County Transportation Trust Fund (103). Final payment on this note is October 1, 2025.

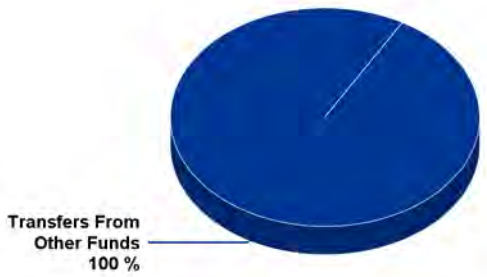
Fund Revenues

Miscellaneous Revenues	1,071	1,011	0	0	0
Transfers From Other Funds	1,008,424	1,010,039	1,017,920	1,017,920	1,013,608
Total Revenue Fund: 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**

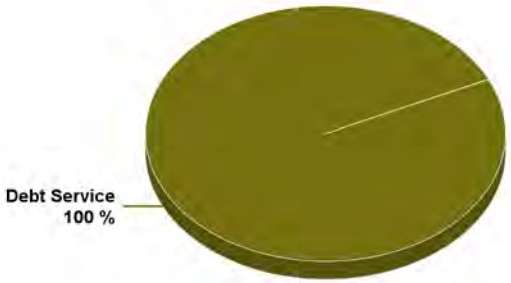
Fund Expenditures

Debt Service	1,009,495	1,011,050	1,017,920	1,017,920	1,013,608
Total Expenditures: Fund 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 213 - Gas Tax Refunding Revenue Bonds, 2013

The Gas Tax Refunding Revenue Bonds Fund provides funding for principal, interest, and other debt-related costs for the $41,505,000 Gas Tax Refunding Revenue Bonds, Series 2013. These bonds were issued to refinance a portion of the Gas Tax Revenue Bonds, Series 2004, originally issued to finance the acquisition, reconstruction of roads, bridges, and other transportation improvements. Revenue pledged for this bond is the Six Cent Local Option Gas Tax. Revenue for debt service requirements is provided by transfers from the County Transportation Trust Fund (103) or the Road Impact Fee Funds (131-134). Final payment on the bonds is October 1, 2024.

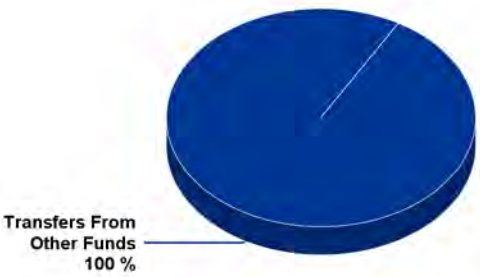
Fund Revenues

Miscellaneous Revenues	38,746	44,884	0	0	0
Transfers From Other Funds	4,472,354	4,463,546	4,512,882	4,512,882	4,509,855
Total Revenue Fund: 213 - Gas Tax Refunding Revenue Bonds, 2013	**4,511,100**	**4,508,430**	**4,512,882**	**4,512,882**	**4,509,855**

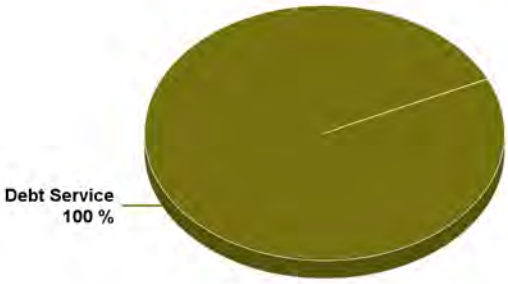
Fund Expenditures

Debt Service	4,511,101	4,508,431	4,512,882	4,512,882	4,509,855
Total Expenditures: Fund 213 - Gas Tax Refunding Revenue Bonds, 2013	**4,511,101**	**4,508,431**	**4,512,882**	**4,512,882**	**4,509,855**

Fund Revenues



Fund Expenditures



Fund: 215 - Capital Improvement Note, 2017

The Evidence Facility Debt Service Fund provides funding for principal, interest, and other debt-related costs for the $7,000,000 Capital Improvement Revenue Note. The purpose of this note is to finance a portion of the Sheriff's Office Evidence Facility. Revenue for debt service requirements will be provided by transfer from the Municipal Service District Fund (120). Final payment on this note is December 1, 2037. Reserves are accumulated for the following year's principal and interest payments.

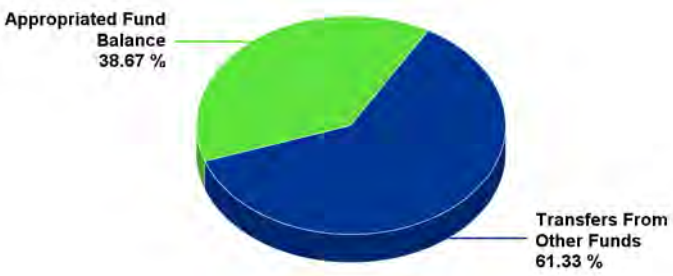
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	87	4,192	0	0	0
Transfers From Other Funds	285,402	440,470	466,207	466,207	468,220
Appropriated Fund Balance	0	0	289,527	289,527	295,277
Total Revenue Fund: 215 - Capital Improvement Note, 2017	**285,489**	**444,662**	**755,734**	**755,734**	**763,497**

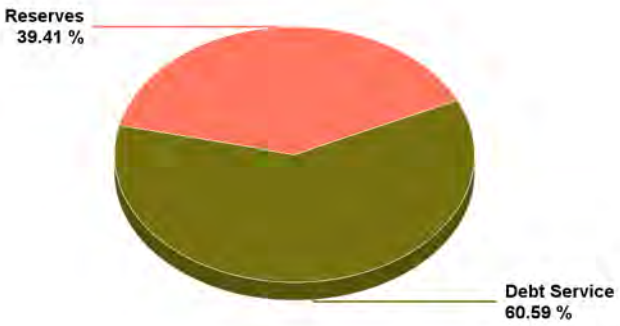
Fund Expenditures

Debt Service	41,260	399,365	460,457	460,457	462,565
Reserves	0	0	295,277	0	300,932
Total Expenditures: Fund 215 - Capital Improvement Note, 2017	**41,260**	**399,365**	**755,734**	**460,457**	**763,497**

Fund Revenues



Fund Expenditures



Fund: 262 - Limited Tax General Obligation Refunding Bonds, 2014

The Limited Tax General Obligation Refunding Bonds Fund provides funding for principal, interest, and other debt-related costs for the $18,695,000 Limited Tax General Obligation Refunding Bonds, Series, 2014. Revenue for debt requirements is provided by the voter-approved Volusia Forever limited property tax, not to exceed 0.2000 mills. This voter-approved tax commenced in 2001 and will end in 2021. For fiscal year 2019-20, 0.0783 mills will be levied to cover the debt service requirements. The remaining 0.1217 mills has been suspended in the Forever Fund (161) to allow for tax relief. Reserves are accumulated for the future year principal and interest payments. Final payment on the bonds is October 1, 2021.

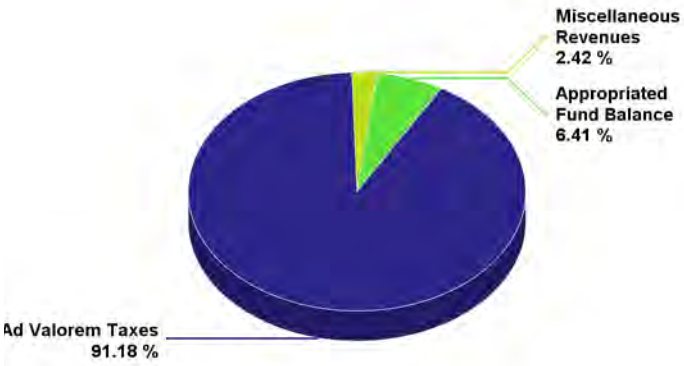
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ad Valorem Taxes	3,308,046	3,288,625	3,092,261	3,092,261	2,996,898
Intergovernmental Revenues	604	633	0	0	0
Miscellaneous Revenues	50,195	60,039	37,685	54,250	79,401
Appropriated Fund Balance	0	0	316,600	352,260	210,525
Total Revenue Fund: 262 - Limited Tax General Obligation Refunding Bonds, 2014	**3,358,845**	**3,349,297**	**3,446,546**	**3,498,771**	**3,286,824**

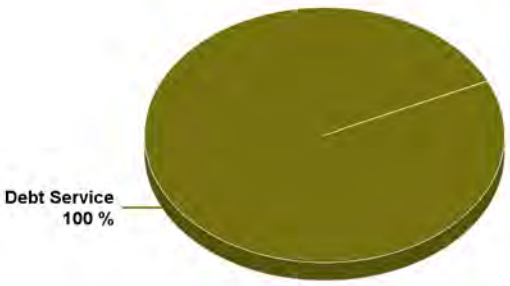
Fund Expenditures

Debt Service	3,285,787	3,281,529	3,288,246	3,288,246	3,286,824
Reserves	0	0	158,300	0	0
Total Expenditures: Fund 262 - Limited Tax General Obligation Refunding Bonds, 2014	**3,285,787**	**3,281,529**	**3,446,546**	**3,288,246**	**3,286,824**

Fund Revenues



Fund Expenditures



Fund: 305 - 800 MHz Capital

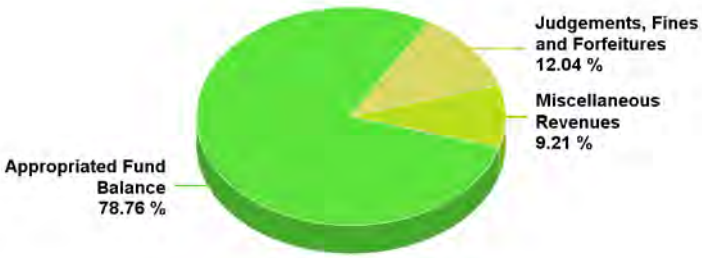
The purpose of this fund is for the construction and upgrade of the 800 MHz public safety radio system. This includes technology upgrades consisting of software, equipment, GPS simulcast, and radio towers. Annual revenue collected from the 800 MHz system traffic fine surcharge is deposited to this fund. Capital outlay for $2.0 million is for the start of the 800Mhz project and includes the event system upgrade, fire paging simulcast and the P25 Microwave System.

The fiscal year 2020-21 budget includes an estimated revenue from the traffic fine surcharge of $340,000. In fiscal year 2019-20, the County began the modernization of the County's 800 MHz system to the next generation of technology. The technology is based on P25, an industry standard that allows radios on different radio systems to communicate with each other regardless of the vendor.

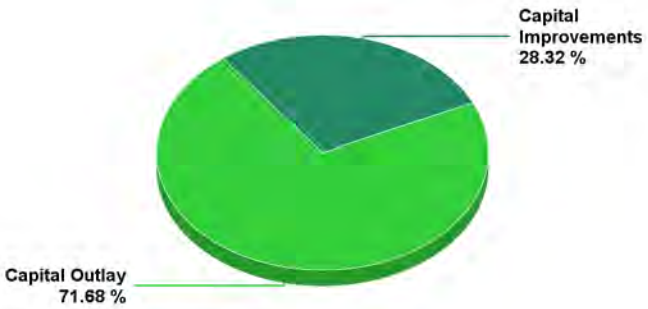
Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Judgements, Fines and Forfeitures	346,457	362,019	340,000	260,000	340,000
Miscellaneous Revenues	181,283	383,031	260,000	260,000	260,000
Transfers From Other Funds	6,648,473	1,700,000	0	0	0
Appropriated Fund Balance	0	0	650,000	19,045,432	2,224,468
Total Revenue Fund: 305 - 800 MHz Capital	**7,176,213**	**2,445,050**	**1,250,000**	**19,565,432**	**2,824,468**
Fund Expenditures					
Operating Expenses	22,000	0	0	0	0
Capital Outlay	311,409	266,965	550,000	0	2,024,468
Capital Improvements	143,360	31,240	700,000	137,200	800,000
Grants and Aids	0	271,937	0	181,291	0
Total Expenditures: Fund 305 - 800 MHz Capital	**476,769**	**570,142**	**1,250,000**	**318,491**	**2,824,468**

Fund Revenues



Fund Expenditures



Fund: 309 - Correctional Facilities Capital Projects

This fund is used to account for various capital projects within the public safety areas of Volusia County. The current project is the network infrastructure upgrades at the Correctional Facility and Branch Jail. The data and voice network infrastructure (cabling, switches, network closets, UPS) in the Branch Jail and Correctional Facility is dated and inadequate. A network assessment at the end of fiscal year 2015-16 identified general plans and costs for moving forward with an infrastructure upgrade to include the replacement of computer systems such as Video Visitation and Inmate Phone System as well as a complete security system upgrade.

The fiscal year 2020-21 budgeted transfer from the General Fund is in the amount of $4,523,271.

Prior year transfers from General Fund include:
Fiscal Year 2017-18 - $396,000
Fiscal Year 2018-19 - $600,000
Fiscal Year 2019-20 - $2,868,000

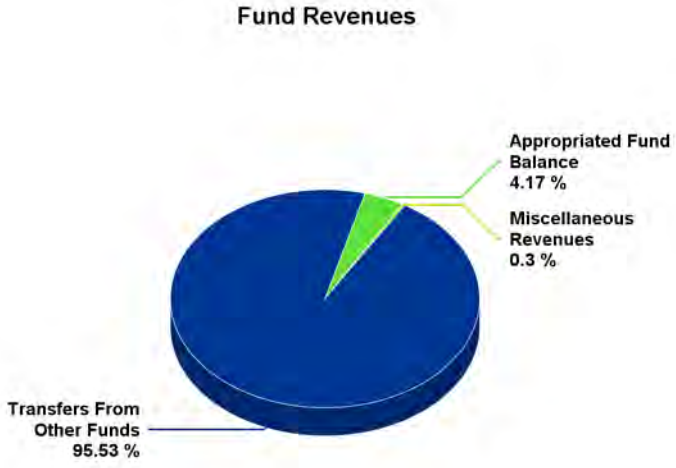
Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

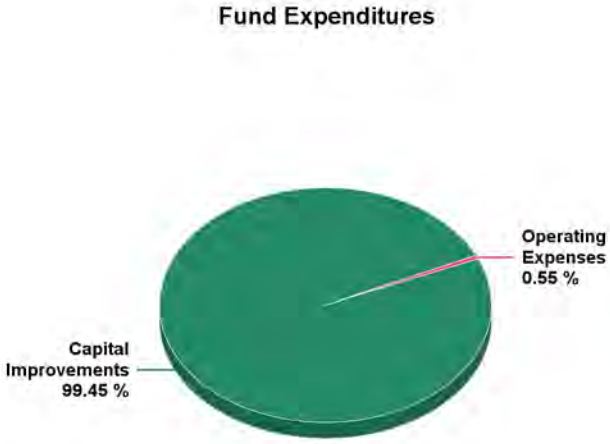
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	11,141	17,900	14,400	11,000	14,400
Transfers From Other Funds	396,000	600,000	2,868,000	2,868,000	4,523,271
Appropriated Fund Balance	0	0	0	575,855	197,260
Total Revenue Fund: 309 - Correctional Facilities Capital Projects	**407,141**	**617,900**	**2,882,400**	**3,454,855**	**4,734,931**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Operating Expenses	73	17,250	0	0	26,000
Capital Outlay	0	600,603	1,098,000	1,098,000	0
Capital Improvements	0	0	1,200,000	1,200,000	4,708,931
Reserves	0	0	584,400	0	0
Total Expenditures: Fund 309 - Correctional Facilities Capital Projects	**73**	**617,853**	**2,882,400**	**2,298,000**	**4,734,931**





	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 313 - Beach Capital Projects

The purpose of this fund is to account for various beach-related capital projects. Such projects may include coastal park renovations as well as parking development and beach ramps at multiple locations.

The fund receives recurring revenue from the vehicular beach access fee. Ordinance 2017-18, approved by County Council on November 16, 2017, amended the beach access fees and designated $4.00 from each daily pass and annual pass to capital improvements only. Projected revenue is $1,184,500 for fiscal year 2020-21.

Transfers are budgeted from Port District of $500,000 for Lighthouse Point Park Boardwalk.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

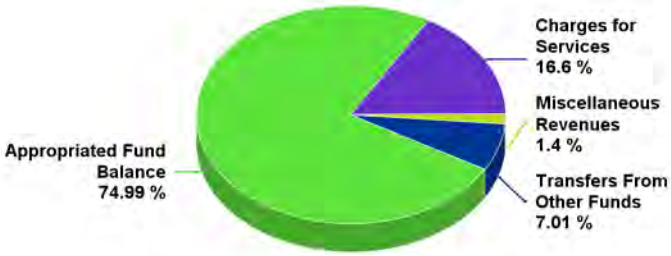
Fund Revenues

Charges for Services	1,062,154	1,182,628	1,150,000	680,019	1,184,500
Miscellaneous Revenues	145,361	159,735	100,000	70,000	100,000
Transfers From Other Funds	1,536,471	347,471	2,330,655	2,330,655	500,000
Appropriated Fund Balance	0	0	6,656,789	7,480,262	5,350,909
Total Revenue Fund: 313 - Beach Capital Projects	**2,743,986**	**1,689,834**	**10,237,444**	**10,560,936**	**7,135,409**

Fund Expenditures

Operating Expenses	45,136	26,792	68,337	41,686	0
Capital Outlay	73,921	0	167,000	60,000	63,800
Capital Improvements	4,405,636	2,031,553	10,002,107	5,108,341	7,071,609
Total Expenditures: Fund 313 - Beach Capital Projects	**4,524,693**	**2,058,345**	**10,237,444**	**5,210,027**	**7,135,409**

Fund Revenues



Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 317 - Library Construction

This fund is to be used for library facility renovations, expansions, and new construction. The Port Orange Regional Library user statistics demonstrate the need for additional space for youth services (children and teens), including additional space for informal study, collaborative meetings and tutor space, dedicated program rooms, and the collections. The revenues for this fund are transferred from the library operating fund (104). In fiscal year 2020-21 an interfund transfer of $1,000,000 will occur to begin accumulating reserves for a future Port Orange Regional Library expansion. Capital improvements for this fund include the amount of $900,000 for the design of the Port Orange Library expansion project and $273,600 for the design of the Oak Hill Library. The reserves of $889,724 is the accumulation of funds for the construction, renovation, and large capital replacement for library facilities.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

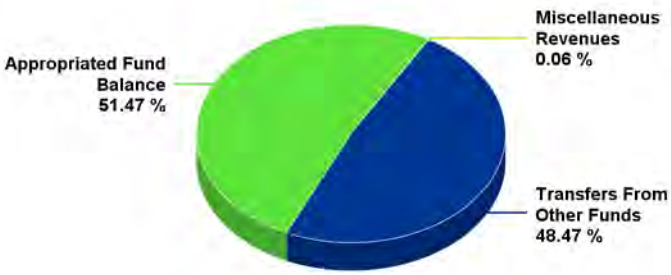
Fund Revenues

Miscellaneous Revenues	3,581	1,254	0	1,254	1,254
Transfers From Other Funds	0	0	1,000,000	1,000,000	1,000,000
Appropriated Fund Balance	0	0	0	60,816	1,062,070
Total Revenue Fund: 317 - Library Construction	**3,581**	**1,254**	**1,000,000**	**1,062,070**	**2,063,324**

Fund Expenditures

Operating Expenses	419	0	0	0	0
Capital Outlay	72,980	0	0	0	0
Capital Improvements	0	0	1,000,000	0	1,173,600
Reserves	0	0	0	0	889,724
Total Expenditures: Fund 317 - Library Construction	**73,399**	**0**	**1,000,000**	**0**	**2,063,324**

Fund Revenues



Fund Expenditures

Fund: 318 - Ocean Center

The purpose of this fund is to account for the fiscal activity relating to the construction, renovation, and major maintenance at the Ocean Center.

The fiscal year 2020-21 budget includes an interfund transfer from the Ocean Center Fund (118) of $1,000,000 for the ongoing capital improvement plan to replace and update lighting.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

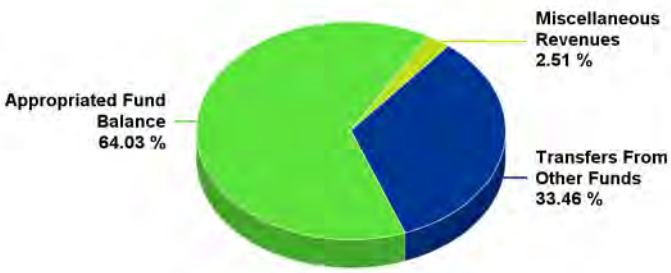
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	9,125	110,275	75,000	83,250	75,000
Transfers From Other Funds	2,007,078	2,821,296	3,248,375	500,000	1,000,000
Appropriated Fund Balance	0	0	2,396,911	5,549,970	1,913,474
Total Revenue Fund: 318 - Ocean Center	**2,016,203**	**2,931,571**	**5,720,286**	**6,133,220**	**2,988,474**

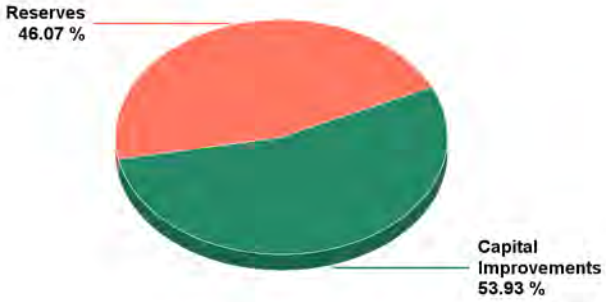
Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Operating Expenses	175	0	0	0	0
Capital Improvements	2,760,129	644,847	3,559,300	4,219,746	1,611,800
Reserves	0	0	2,160,986	0	1,376,674
Total Expenditures: Fund 318 - Ocean Center	**2,760,304**	**644,847**	**5,720,286**	**4,219,746**	**2,988,474**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 321 - S. Williamson Blvd. Extension Project

The Fund was created for the receipt and expenditures of $9 million loan proceeds for the South Williamson Boulevard extension project. This project has been completed and the fund was closed during fiscal year 2018-19, however over the life of the fund interest was earned leaving a balance of $46,968.

Fund Revenues

Miscellaneous Revenues	2,249	0	0	0	0
Appropriated Fund Balance	0	0	46,968	46,968	0
Total Revenue Fund: 321 - S. Williamson Blvd. Extension Project	**2,249**	**0**	**46,968**	**46,968**	**0**

Fund Expenditures

Interfund Transfers	0	0	46,968	46,968	0
Total Expenditures: Fund 321 - S. Williamson Blvd. Extension Project	**0**	**0**	**46,968**	**46,968**	**0**

Fund: 326 - Park Projects

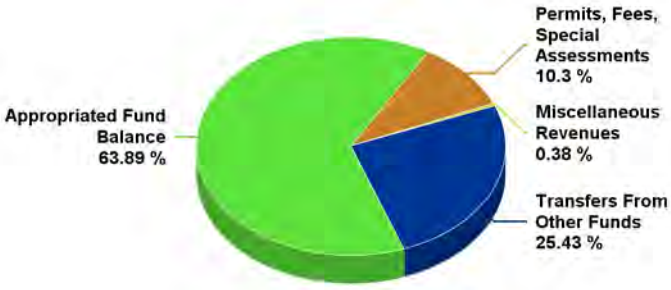
The purpose of this fund is to account for capital improvement projects for the County's park system. This fund incorporates revenue from the Florida Boating Improvement Program (FBIP) for construction or renovations which include sea walls, restrooms, and boat ramps.

The fiscal year 2020-21 budget includes carry-forward of Volusia ECHO grant awards for restoration of seawall, paved parking, sidewalks, kayak launch, restrooms, and pavilions at Lemon Bluff Park in the amount of $400,000. The reserves for this fund are $1,173,171 and are set aside for future parks waterway projects.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Permits, Fees, Special Assessments	161,482	161,322	140,000	161,322	162,000
Miscellaneous Revenues	38,210	43,094	0	26,785	6,000
Transfers From Other Funds	611,727	400,000	400,000	746,833	400,000
Appropriated Fund Balance	0	0	428,852	1,785,479	1,005,171
Total Revenue Fund: 326 - Park Projects	**811,419**	**604,416**	**968,852**	**2,720,419**	**1,573,171**
Fund Expenditures					
Capital Improvements	493,279	1,224,778	828,852	1,667,372	400,000
Interfund Transfers	0	0	0	47,876	0
Reserves	0	0	140,000	0	1,173,171
Total Expenditures: Fund 326 - Park Projects	**493,279**	**1,224,778**	**968,852**	**1,715,248**	**1,573,171**

Fund Revenues



Fund Expenditures

Fund: 328 - Trail Projects

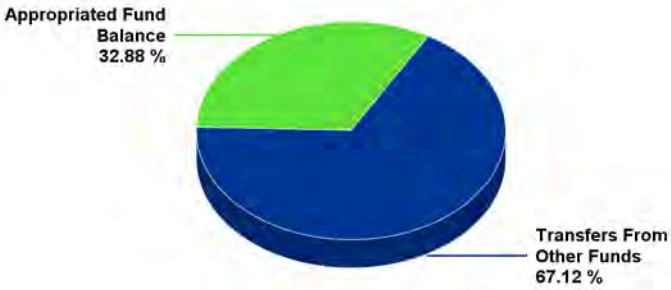
The purpose of this fund is to account for both the East Central Regional Rail Trail and the Spring-to-Spring Trails. County Council has committed $1 million of Volusia ECHO funds, annually, to be used toward trail-related debt service and projects. The ECHO fund will sunset in fiscal year 2020-21. The East Central Regional Rail Trail is expected to be over 50 miles in length and will become part of a five-county, 260-mile loop. The Spring-to-Spring Trail is constructed in multiple phases and will include multi-use, bicycle/pedestrian, and riding trails.

The fiscal year 2020-21 budget includes a transfer from ECHO for the principal, interest and debt-related costs of the Capital Improvement Revenue Note, Series 2010. Fund balance in the amount of $250,000 is appropriated for the Master Trails development and maintenance program.

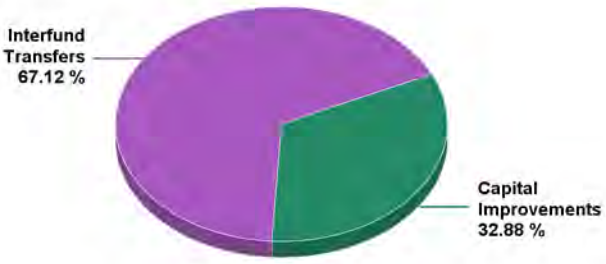
Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	94,416	143,552	0	80,000	0
Transfers From Other Funds	2,100,000	1,000,000	1,000,000	1,000,000	510,339
Appropriated Fund Balance	0	0	0	6,862,330	250,000
Total Revenue Fund: 328 - Trail Projects	**2,194,416**	**1,143,552**	**1,000,000**	**7,942,330**	**760,339**
Fund Expenditures					
Capital Improvements	1,131,184	172,831	240,000	1,036,380	250,000
Interfund Transfers	630,438	576,493	515,023	710,223	510,339
Reserves	0	0	244,977	0	0
Total Expenditures: Fund 328 - Trail Projects	**1,761,622**	**749,324**	**1,000,000**	**1,746,603**	**760,339**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 330 - Economic Development Capital Projects Fund

The Economic Development Capital Projects fund was established in fiscal year 2013-14 in order to separately track revenues and expenditures related to the Trader Joes East incentive project that included road improvements on Mason Avenue in Daytona Beach. The project has since been completed and the Economic Development Capital Projects Fund has been closed with a balance of $48,604.

Fund Revenues

Appropriated Fund Balance	0	0	48,604	48,604	0
Total Revenue Fund: 330 - Economic Development Capital Projects Fund	**0**	**0**	**48,604**	**48,604**	**0**

Fund Expenditures

Interfund Transfers	0	0	48,604	48,604	0
Total Expenditures: Fund 330 - Economic Development Capital Projects Fund	**0**	**0**	**48,604**	**48,604**	**0**

Fund: 334 - Bond Funded Road Program

This fund consisted of a $70 million Gas Tax Revenue Bond. Proceeds were used for road construction projects based upon input from local cities, existing traffic demands, and economic development.

The fiscal year 2019-20 budget included funding for the widening of Orange Camp Road from Martin Luther King Boulevard to Interstate 4 as well as funding for the widening of Tenth Street from Myrtle Avenue to US-1. All of the projects identified for funding are underway and all of the bond funds have been appropriated in the current fiscal year.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Miscellaneous Revenues	221,568	235,268	0	170,000	0
Appropriated Fund Balance	0	0	5,632,355	10,662,358	0
Total Revenue Fund: 334 - Bond Funded Road Program	**221,568**	**235,268**	**5,632,355**	**10,832,358**	**0**
Fund Expenditures					
Capital Improvements	782,024	1,273,311	5,632,355	10,615,729	0
Total Expenditures: Fund 334 - Bond Funded Road Program	**782,024**	**1,273,311**	**5,632,355**	**10,615,729**	**0**

Fund: 365 - Public Works Service Center

The purpose of this fund is the construction of a consolidated Public Works Service Center. Operations are currently housed in floodplain and storm surge areas, at various locations with constrained accessibility. The consolidated facility will be centrally located for improved access to major roadways, outside of flood and storm surge areas, with hardened buildings to provide operations during hurricanes or other major emergency situations. Public Works would consolidate locations for Road & Bridge, Stormwater, Construction Engineering, and Traffic Engineering.

In fiscal year 2015-16, funds were transferred from the various areas to be housed in the service center to provide for design and construction. These areas included $15.0 million from the County Transportation Trust Fund, $2.0 million from the East Volusia Mosquito Control Fund, and $2.0 million from the Stormwater Utility Fund. Based on a re-evaluation of the department's needs, the $2.0 million transferred from the East Volusia Mosquito Control Fund was returned to that fund in fiscal year 2019-20.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Miscellaneous Revenues	303,910	396,590	0	0	0
Appropriated Fund Balance	0	0	2,000,000	17,690,643	0
Total Revenue Fund: 365 - Public Works Service Center	**303,910**	**396,590**	**2,000,000**	**17,690,643**	**0**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Capital Improvements	0	1,186,208	0	10,743,827	0
Interfund Transfers	0	0	2,000,000	2,000,000	0
Total Expenditures: Fund 365 - Public Works Service Center	**0**	**1,186,208**	**2,000,000**	**12,743,827**	**0**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 367 - Elections Warehouse

The purpose of this fund is to account for the replacement of the existing 9,000 square foot Elections Warehouse, currently located on SR44 near the St. Johns River. A new, more central location will improve logistics during elections and move the storage out of a flood prone site. A new warehouse is needed to provide secure storage areas, expanded staging areas with appropriate loading docks, and to incorporate integrated building security, automation, and climate control to protect election equipment and record storage.

Prior years funding includes:
Fiscal year 2015-16 $2.8 million; fiscal year 2016-17 $1,426,565; fiscal year 2017-18 $2,273,435; fiscal year 2019-20 $46,968.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

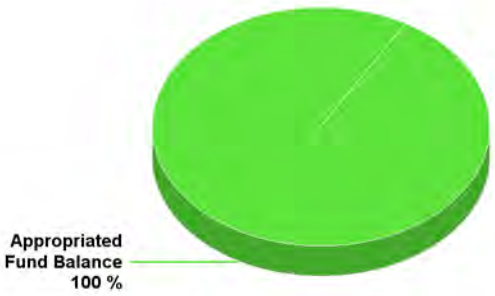
Fund Revenues

Miscellaneous Revenues	72,234	138,953	0	76,000	0
Transfers From Other Funds	2,273,435	0	46,968	46,968	0
Appropriated Fund Balance	0	0	0	6,735,940	5,356,515
Total Revenue Fund: 367 - Elections Warehouse	**2,345,669**	**138,953**	**46,968**	**6,858,908**	**5,356,515**

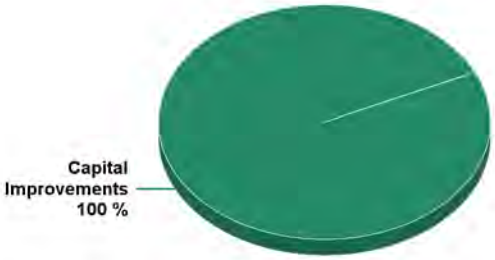
Fund Expenditures

Operating Expenses	0	0	0	51,809	0
Capital Outlay	0	0	0	72,203	0
Capital Improvements	0	0	46,968	1,378,381	5,356,515
Total Expenditures: Fund 367 - Elections Warehouse	**0**	**0**	**46,968**	**1,502,393**	**5,356,515**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 369 - Sheriff Capital Projects

The purpose of this fund is to account for projects in the Volusia County Sheriff's Office. The initial funding in fiscal year 2017-18 was for the evidence facility, which was completed in fiscal year 2018-19. Transfers in fiscal years 2018-19 and 2020-21, for $700,000 and $1,900,000 respectively, are for the future upgrade of the CAD/Records Management System.

The fiscal year 2020-21 budget includes an interfund transfer of $2,050,000 transfer from the General Fund to provide funding for the replacement of the CAD/Records management system, which is no longer being supported by the vendor. The CAD/RMS is due to be upgraded in fiscal year 2021-22. An additional transfer from General Fund of $200,000 is for the E-911 upgrade.

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

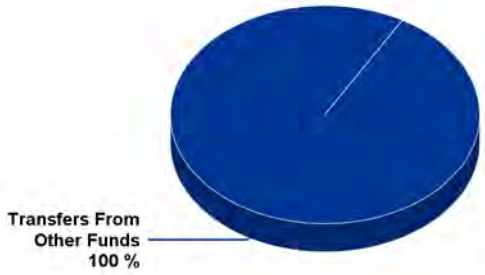
Fund Revenues

Miscellaneous Revenues	81,096	124,299	0	60,000	0
Transfers From Other Funds	3,298,148	750,000	1,900,000	1,900,000	2,250,000
Loan Proceeds	7,000,000	0	0	0	0
Appropriated Fund Balance	0	0	0	4,155,673	0
Total Revenue Fund: 369 - Sheriff Capital Projects	**10,379,244**	**874,299**	**1,900,000**	**6,115,673**	**2,250,000**

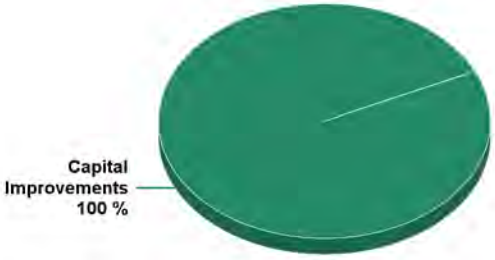
Fund Expenditures

Operating Expenses	0	130,966	0	0	0
Capital Outlay	0	97,331	0	259,933	0
Capital Improvements	6,799,266	5,795,532	1,900,000	0	2,250,000
Total Expenditures: Fund 369 - Sheriff Capital Projects	**6,799,266**	**6,023,829**	**1,900,000**	**259,933**	**2,250,000**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 373 - Medical Examiner's Facility

This fund is to account for the development and construction of a medical examiner facility. The existing medical examiner facility does not have the capacity for the current workload, which includes over 600 autopsies and 900 death investigations, annually. A new or remodeled facility is required to provide adequate morgue, autopsy, and laboratory space. The planned facility will be hurricane hardened and able to continue functions in a disaster event. The facility will be designed to provide separate space for public, medical examiner, and law enforcement.

The fiscal year 2020-21 budget includes a fourth year of funding with an interfund transfer of $1,782,000 from the General Fund. Estimated project completion is fiscal year 2021-22.

Prior year General Fund transfers include:
Fiscal Year 2017-18 - $500,000
Fiscal Year 2018-19 - $1,900,000
Fiscal Year 2019-20 - $3,000,000

Capital projects are appropriated by Council and this is life to date appropriation as outlined in County's Appropriation Procedures, which states: "Appropriations for capital projects and federal, state or local grants will continue in force until the purposes for which they were approved have been accomplished or abandoned."

Fund Revenues

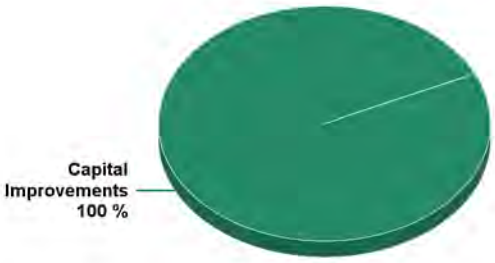
Miscellaneous Revenues	560	41,054	0	45,000	45,000
Transfers From Other Funds	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Appropriated Fund Balance	0	0	0	2,441,450	5,161,450
Total Revenue Fund: 373 - Medical Examiner's Facility	**500,560**	**1,941,054**	**3,000,000**	**5,486,450**	**6,988,450**

Fund Expenditures

Capital Improvements	0	164	3,000,000	325,000	6,988,450
Total Expenditures: Fund 373 - Medical Examiner's Facility	**0**	**164**	**3,000,000**	**325,000**	**6,988,450**

Fund Revenues

Fund Expenditures



Fund: 440 - Waste Collection

The Solid Waste Division operates under the authority of s. 25.01, Florida Statues, Chapter 110, Article IV, Division II, for municipal service districts and s. 403.706, F.S., for local government solid waste management responsibilities. Volusia County established the Waste Collection fund to account for collection and recycling program services. A residential collection non-ad valorem special assessment is billed annually to citizens in the unincorporated area on their property tax bill. On August 6, 2009, the County Council approved a rate cap of $240, as authorized per 197.3632(6) F.S. and set the rate at $197, via Resolution 2009-115. On August 19, 2019, the annual assessment rate was increased from $238 per residential improved real property to $255 and capping future assessments at $310 unless due notice is given under section 197.3632, Florida Statutes, or as otherwise provided by law.

Operating expenses decreased $1.6 million over prior year based on the actual cost of the contract which was under review at the time of fiscal year 2019-20 budget adoption. An Interlocal Service Boundary Agreement (ISBA) exists between the County and the City of New Smyrna Beach. Effective 4/1/2020, an estimated 1,700 collection customers were transitioned to the City, thereby reducing the number of collection customers covered under this contract.

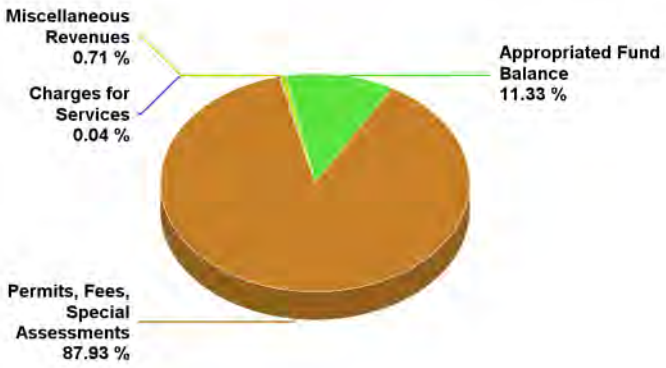
Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Permits, Fees, Special Assessments	9,363,051	10,687,109	13,363,152	11,357,570	11,188,677
Intergovernmental Revenues	74,820	49,880	0	0	0
Charges for Services	21,286	19,191	0	4,500	4,500
Miscellaneous Revenues	85,265	109,184	80,000	80,000	90,000
Transfers From Other Funds	0	0	4,130	4,130	0
Appropriated Fund Balance	0	0	1,321,714	1,329,847	1,441,606
Total Revenue Fund: 440 - Waste Collection	**9,544,422**	**10,865,364**	**14,768,996**	**12,776,047**	**12,724,783**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	152,159	162,909	167,010	160,968	171,591
Operating Expenses	9,508,568	11,089,016	12,577,005	11,173,473	10,966,660
Reserves	0	0	2,024,981	0	1,541,800
Elected Offices	0	0	0	0	44,732
Total Expenditures: Fund 440 - Waste Collection	**9,660,727**	**11,251,925**	**14,768,996**	**11,334,441**	**12,724,783**

Fund Revenues



Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 450 - Solid Waste

The Solid Waste Division operates under the authority of s. 25.01, F.S., Chapter 110, Article IV, Division II, for municipal service districts and s. 403.706, F.S., for local government solid waste management responsibilities. The primary function of the Solid Waste Division is to provide safe and efficient transfer and disposal of solid waste at two facilities: West Volusia Transfer Station and Tomoka Farms Road Landfill. The Landfill disposal fees are established by Council Resolution 2003-57, disposal fees were adjusted on December 4, 2018 via Resolution 2018-179. Services provided include Class I (household garbage), Class III (construction and demolition) disposal, yard trash, and clean debris (recyclable). Public-private partnership programs include recycling, and other special wastes services that include household hazardous waste disposal and electronics and fluorescent bulb recycling.

The use of $932,198 fund balance for fiscal year 2020-21 includes funding for required new cell construction, including $925,000 for design and construction of landfill gas system upgrades and stormwater design for the designated cell area. A total of $2.6 million in capital improvements is allocated for Class III Construction at the Tomoka Landfill. Some of the other capital improvements planned for fiscal year 2020-21 include land acquisition for landfill and transfer station expansions in the amount of $600,000, design of an additional truck scale at the transfer station in the amount of $175,000.

Fund Revenues

Other Taxes	442,144	363,510	400,000	325,000	325,000
Permits, Fees, Special Assessments	12,850	18,700	12,500	15,000	15,000
Intergovernmental Revenues	16,000	16,011	0	16,000	0
Charges for Services	17,450,399	18,671,918	17,801,352	18,200,400	18,200,400
Miscellaneous Revenues	712,771	962,214	776,645	1,034,512	1,047,983
Transfers From Other Funds	12,546	0	87,562	87,562	0
Appropriated Fund Balance	0	0	16,354,263	23,292,238	19,313,174
Total Revenue Fund: 450 - Solid Waste	**18,646,710**	**20,032,353**	**35,432,322**	**42,970,712**	**38,901,557**

Fund Expenditures

Personnel Services	3,893,997	4,134,744	4,371,101	4,336,369	4,460,913
Operating Expenses	7,155,940	8,203,413	8,704,480	8,757,672	9,256,733
Capital Outlay	1,902,151	2,187,865	3,702,875	3,468,906	1,959,935
Capital Improvements	3,735,689	4,461,808	2,393,000	6,844,591	4,593,000
Grants and Aids	250,000	250,000	250,000	250,000	250,000
Interfund Transfers	13,434	1,250	0	0	0
Reserves	0	0	16,010,866	0	18,380,976
Total Expenditures: Fund 450 - Solid Waste	**16,951,211**	**19,239,080**	**35,432,322**	**23,657,538**	**38,901,557**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 450 - Solid Waste

Fund Revenues

Fund Expenditures

Fund: 451 - Daytona Beach International Airport

Daytona Beach Municipal Airport became part of Volusia County Government in 1969, as the Daytona Beach Regional Airport. In 1992, a $46 million expansion transformed it into the Daytona Beach International Airport (DBIA). Its operations are authorized under Chapter 18 of the Volusia County Code. The Airport is served by three commercial airlines (Delta, American Airlines, and Sunwing) and eight rental car companies. Airline and passenger fees, as well as rental income generate the operating revenues for the Airport. The budget includes additional funds for future facilities projects. Capital Improvement projects are funded primarily through Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT) grants and funding for local match is included in the budget.

Reserves for fiscal year 2020-21 total $8.1 million which include $2.6 million or 20% of ongoing maintenance and operations expenses;$2.1 million held as a restricted reserve from collections of Customer Facility Charge(CFC) monies; $3.3 million for both future capital projects and grant match requirements. In fiscal year 2020-21 debt service for the Airport is $1 million. Both Airport System Refunding Revenue Bonds, Series 2000 and Airport System Refunding Revenue Bonds, Series 2012 were paid off in fiscal year 2019-20.

In fiscal year 2019-20 the Daytona Beach International Airport (DBIA) was awarded a grant for $21,053,492 as part of the CARES Act approved by Congress in response to the COVID-19 public health emergency. These funds will be awarded by the FAA as reimbursements for general airport maintenance and operations costs over the next four years. Due to the on-going effects on tourism and travel because of the COVID-19 health crisis staff is projecting business income related revenue, such as terminal and airline concessions, to be only 25% of fiscal year 2018-19 collection totals. Business income for building and land rental revenue is being projected at 75% of fiscal year 2018-19 collection totals. The CARES Act grant award will help offset these temporary revenue deficits.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Permits, Fees, Special Assessments	73,720	86,413	86,383	86,426	86,413
Intergovernmental Revenues	10,780,986	3,470,923	2,999,123	23,895,263	3,343,217
Charges for Services	10,803,591	10,677,362	10,498,061	8,063,136	2,434,121
Miscellaneous Revenues	4,258,984	4,689,870	4,685,163	4,687,185	3,554,172
Transfers From Other Funds	34,574	0	61,697	61,697	0
Appropriated Fund Balance	0	0	22,193,581	36,288,543	19,814,498
Non Revenue	569,561	10,891,878	0	0	0
Total Revenue Fund: 451 - Daytona Beach International Airport	**26,521,416**	**29,816,446**	**40,524,008**	**73,082,250**	**29,232,421**

Fund Expenditures

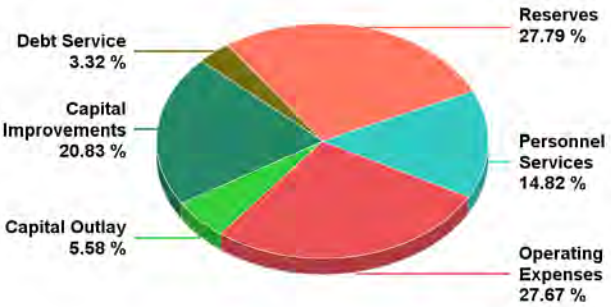
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	3,674,721	3,831,758	3,918,645	3,880,759	4,331,477
Operating Expenses	7,575,949	8,280,700	8,734,669	8,797,854	8,088,460
Capital Outlay	295,249	206,493	1,635,040	351,037	1,630,402
Capital Improvements	9,379,358	14,637,490	2,927,140	32,694,683	6,088,126
Reimbursements	(56,841)	0	0	0	0
Debt Service	728,483	687,708	4,000,253	7,543,419	969,255
Interfund Transfers	26,793	2,500	0	0	0
Reserves	0	0	19,308,261	0	8,124,701
Total Expenditures: Fund 451 - Daytona Beach International Airport	**21,623,712**	**27,646,649**	**40,524,008**	**53,267,752**	**29,232,421**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 451 - Daytona Beach International Airport

Fund Revenues

Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 456 - Volusia Transportation Authority

The Volusia County Council created Volusia County's Public Transportation System (Votran) in 1975, to provide transportation throughout the county. Votran also provides its Gold Service to customers who, because of disability are unable to use the fixed-route service. Votran 's fleet includes 78 fixed-route buses and 72 paratransit vehicles. Three SunRail (commuter rail) feeder bus routes to the DeBary SunRail station were started in fiscal year 2013-14 and are supported by funding from the Florida Department of Transportation (FDOT), as well as passenger fares (four routes were merged into three in fiscal year 2018-19). FDOT funding for feeder bus service will remain available through the spring/ summer of 2021.

This fiscal year 2020-21 budget is funded 13% by passenger fares, 18% by the General Fund contribution, and 69% Federal Transit Administration or Florida Department of Transportation grants. This funding includes $22 million in Federal Cares Act funds for this fiscal year. Additional funds are derived from bus advertising and charges for services.

Votran's capital projects require no local funding and are appropriated when the grant funds are awarded. These funds are used to purchase buses, vans, office equipment, and any scheduled construction. The operational management of the transportation service is provided by First Transit.

The General Fund contribution is evaluated each year and the fiscal year 2020-21 contribution is $5 million. The Federal Cares Act funding allocated for Votran services will be utilized to offset operating costs normally subsidized by the General Fund. Funding is estimated to be partially spent in fiscal year 2019-20, and the balance will be spread over expenditures for the next two fiscal years. Reserves included aside from those held for fuel fluctuations and revenue stabilization, in the amount of $1,974,034, are allocated to be used annually for a smooth transition back to local funding efforts. Fuel reserves total $136,000 and Reserves for Revenue Stabilization are $2,210,196 for fiscal year 2020-21.

Fund Revenues

Intergovernmental Revenues	10,232,933	10,998,607	10,622,032	16,883,471	19,801,728
Charges for Services	3,719,237	4,235,467	3,619,865	3,237,983	3,845,500
Miscellaneous Revenues	63,424	99,714	58,000	55,000	58,000
Transfers From Other Funds	11,111,109	11,901,612	11,703,615	7,703,615	5,000,000
Appropriated Fund Balance	0	0	57,583	494,084	2,675,804
Non Revenue	3,787,242	8,098,579	0	0	0
Total Revenue Fund: 456 - Volusia Transportation Authority	**28,913,945**	**35,333,979**	**26,061,095**	**28,374,153**	**31,381,032**

Fund Expenditures

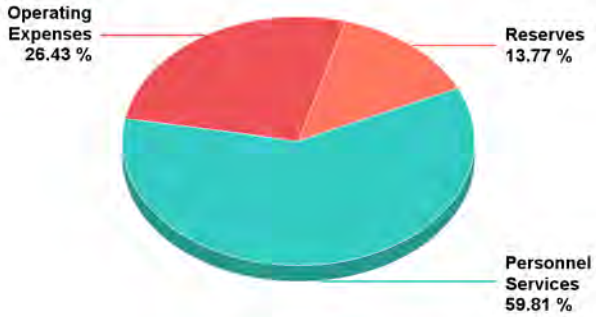
Personnel Services	15,773,910	17,673,814	17,670,264	17,910,874	18,768,064
Operating Expenses	9,073,161	9,073,910	8,140,831	7,787,475	8,292,738
Capital Outlay	3,591,469	7,683,671	0	0	0
Capital Improvements	222,656	647,294	0	0	0
Reimbursements	0	(8,226)	0	0	0
Interfund Transfers	1,254	0	0	0	0
Reserves	0	0	250,000	0	4,320,230
Total Expenditures: Fund 456 - Volusia Transportation Authority	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 456 - Volusia Transportation Authority

Fund Revenues

Fund Expenditures



Fund: 457 - Water and Sewer Utilities

The Water Resources and Utilities (WRU) division is responsible for the operation of seven utility service areas providing water, wastewater, and reclaimed water services as established by Volusia County Code, Chapter 122. This allows the division to generate its operating revenue through user fees. The organization owns and operates a total of nine water treatment facilities, seven wastewater treatment facilities, and four consecutive water systems in compliance with all regulatory standards as established under the federal Safe Drinking Water Act and Clean Water Acts. The division also maintains 13 smaller water and wastewater facilities on behalf of other agencies.

In cooperation with other County departments, the division promotes educational resources and home appliance rebates to encourage water conservation. In addition, the WRU division works with the St. Johns River Water Management District, the Florida Department of Environmental Protection, and other local utilities to address regional issues involving water supply and water quality for the protection of environmentally sensitive springs and rivers.

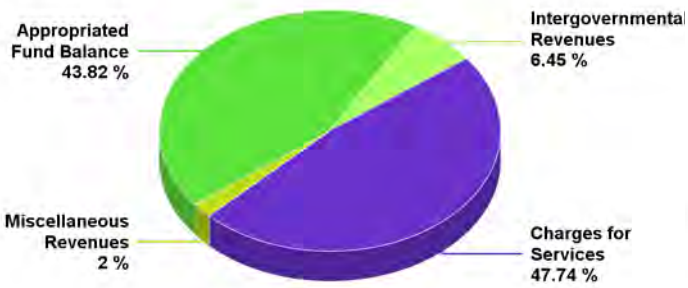
The use of fund balance of $3.8 million for utility systems extensions and expansions projects planned in fiscal year 2020-21 includes the construction of the Southwest Regional Biosolids Facility. The budget includes $601,267 in debt service payments for the Southwest Regional Water Reclamations Facility Expansion SRF Loan.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Intergovernmental Revenues	578,681	558,739	0	2,046,250	2,046,250
Charges for Services	16,356,197	17,697,976	15,749,000	19,634,000	15,155,580
Miscellaneous Revenues	772,687	770,411	729,000	648,300	633,540
Transfers From Other Funds	128,799	0	79,818	79,818	0
Appropriated Fund Balance	0	0	13,493,962	17,544,597	13,908,748
Non Revenue	972,577	4,159,369	0	0	0
Total Revenue Fund: 457 - Water and Sewer Utilities	**18,808,941**	**23,186,495**	**30,051,780**	**39,952,965**	**31,744,118**
Fund Expenditures					
Personnel Services	3,896,703	4,086,390	4,268,978	4,145,115	4,483,887
Operating Expenses	6,089,992	7,148,464	6,656,443	7,169,566	6,578,434
Capital Outlay	280,668	117,175	325,000	280,000	275,000
Capital Improvements	3,006,599	3,711,853	9,665,000	12,545,347	9,770,000
Debt Service	268,288	217,583	1,904,189	1,904,189	601,267
Interfund Transfers	27,621	2,500	0	0	0
Reserves	0	0	7,232,170	0	10,035,530
Total Expenditures: Fund 457 - Water and Sewer Utilities	**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 457 - Water and Sewer Utilities

Fund Revenues



Fund Expenditures

Fund: 475 - Parking Garage

The Parking Garage was constructed in 2000 to serve both the Ocean Center and the Daytona Beach area's Main Street Entertainment District. Full ownership, management and operational responsibilities of the parking facility were transferred from the Volusia Redevelopment Parking Corporation to Volusia County in fiscal year 2007-08. The major revenue sources for the Parking Garage fund are daily and special event parking receipts.The maximum daily rate and the special events rate for parking fees were last adjusted by County Council on 10/15/2019.

The fiscal year 2020-21 budget includes principal and interest payments on the Capital Improvement Revenue Note, Series 2013 debt obligation in the amount of $868,968. The interfund transfer is payment to the General Fund for a prior year loan. On-going operating expenditures for this fund are $2.2 million or 82% of total expenditures. Capital Outlay and Capital Improvement projects budgeted in fiscal year 2020-21 are security cameras, overhead coiling fire doors, paint/seal/repair outside garage, and LED lighting totaling $517,737. In fiscal year 2019-20, the Parking Garage Fund (475) received an Interfund loan from the Ocean Center Fund (118) in the amount of $250,000, which is forecasted to be paid in fiscal year 2023-24.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Revenues					
Charges for Services	2,421,763	2,166,565	2,398,054	1,552,833	3,115,258
Miscellaneous Revenues	21,226	21,914	16,227	16,227	16,227
Transfers From Other Funds	394	0	3,881	253,881	0
Appropriated Fund Balance	0	0	0	948,987	40,223
Non Revenue	0	57,130	0	0	0
Total Revenue Fund: 475 - Parking Garage	**2,443,383**	**2,245,609**	**2,418,162**	**2,771,928**	**3,171,708**
Fund Expenditures					
Personnel Services	202,511	169,559	154,633	147,485	90,998
Operating Expenses	1,186,009	1,236,645	1,150,988	1,222,029	1,221,577
Capital Outlay	3,253	4,426	15,000	15,000	15,000
Capital Improvements	4,069	180,319	200,000	449,650	502,737
Debt Service	122,394	128,983	867,375	867,375	868,968
Grants and Aids	300	300	300	300	300
Interfund Transfers	40,441	0	29,866	29,866	29,866
Reserves	0	0	0	0	442,262
Total Expenditures: Fund 475 - Parking Garage	**1,558,977**	**1,720,232**	**2,418,162**	**2,731,705**	**3,171,708**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 475 - Parking Garage

Fund Revenues

Fund Expenditures

Fund: 511 - Computer Replacement

The fund was established in fiscal year 2000-01 to provide resources for the planned replacement of computer equipment. In general, desktop, laptop, and tough-book computers for County departments are purchased through this program. The Public Defender's Office and Supervisor of Elections also participate in this program.

There are approximately 2,771 units in the program. The equipment is on a four-year replacement cycle. A third-party contractor provides equipment and installation services. The Information Technology Division manages the contract and coordinates with the departments and the contractor for equipment replacement.

This fiscal year budget includes funding to replace approximately 649 desktop, laptops, and tablet computers.

Fund Revenues

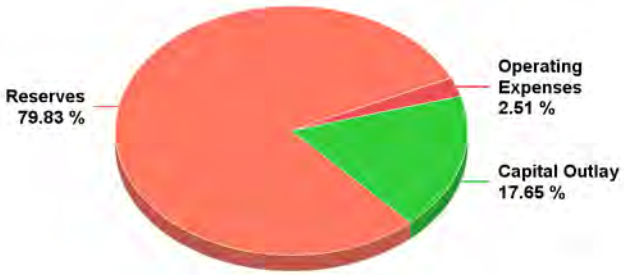
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Charges for Services	0	0	0	0	30,569
Miscellaneous Revenues	75,378	92,001	83,700	83,700	97,478
Transfers From Other Funds	100,000	100,000	100,000	100,000	0
Internal Service Revenues	1,166,030	1,027,587	1,051,798	1,104,890	786,474
Appropriated Fund Balance	0	0	3,729,855	4,493,890	4,724,130
Total Revenue Fund: 511 - Computer Replacement	**1,341,408**	**1,219,588**	**4,965,353**	**5,782,480**	**5,638,651**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Operating Expenses	160,896	162,083	106,600	106,600	141,800
Capital Outlay	1,222,796	423,087	904,650	951,750	995,374
Reserves	0	0	3,954,103	0	4,501,477
Total Expenditures: Fund 511 - Computer Replacement	**1,383,692**	**585,170**	**4,965,353**	**1,058,350**	**5,638,651**

Fund Revenues

Fund Expenditures



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	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 513 - Equipment Maintenance

Fleet Management is responsible for the maintenance of all County vehicles, heavy equipment and emergency generators county-wide. The division also provides service, on a cost reimbursement basis, to outside agencies including: City of Holly Hill, Clerk of the Circuit Court, Department of Forestry (state), New Smyrna Beach Utilities Commission, City of New Smyrna Beach, Volusia County School Board, Florida Department of Health-Information Technology Division, and State Attorney.

The cost of fuel, oil, parts and fuel cleanup is centralized in this division, as well as a motor pool for use when vehicles are in for repair or by the occasional user who is not assigned a vehicle.

Capital outlay for $1.2 million is for the replacement of vehicles, fuel tank remediation, and equipment for diagnostic services. Capital improvement for $400k is for the roof replacement of the service facility.

Fund Revenues

Charges for Services	0	0	0	0	2,773,533
Miscellaneous Revenues	2,658,458	2,681,733	3,014,050	495,262	598,152
Transfers From Other Funds	2,485	0	68,142	68,142	0
Internal Service Revenues	9,247,053	9,388,095	9,143,824	11,536,744	9,956,279
Appropriated Fund Balance	0	0	310,880	1,575,585	1,574,466
Non Revenue	95	7,437	0	0	0
Total Revenue Fund: 513 - Equipment Maintenance	**11,908,091**	**12,077,265**	**12,536,896**	**13,675,733**	**14,902,430**

Fund Expenditures

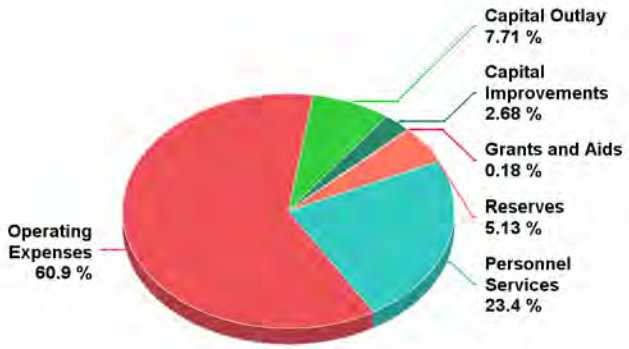
Personnel Services	3,249,330	3,283,532	3,349,869	3,379,644	3,487,154
Operating Expenses	8,811,809	9,051,176	8,536,905	8,528,213	9,075,433
Capital Outlay	51,021	62,930	241,500	168,610	1,148,800
Capital Improvements	62,053	0	0	0	400,000
Grants and Aids	28,930	25,202	20,800	24,800	26,800
Interfund Transfers	14,745,145	2,150,646	0	0	0
Reserves	0	0	387,822	0	764,243
Total Expenditures: Fund 513 - Equipment Maintenance	**26,948,288**	**14,573,486**	**12,536,896**	**12,101,267**	**14,902,430**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 513 - Equipment Maintenance

Fund Revenues

Fund Expenditures



Fund: 514 - Fleet Replacement

The Vehicle Replacement Program Fund was established in fiscal year 2017-18 to better track the funds for the actual replacement. Maintenance is included within Fund 513. The Vehicle Replacement Program, tracked by Fleet Management, is used to stabilize and amortize the cost of acquiring and replacing the County fleet. Fleet composition ranges from passenger vehicles to fire engines.

Initially, the departments purchase vehicles, the vehicles are then added to the Vehicle Replacement Program where a schedule for their replacement based upon vehicle type, age, annual mileage, type of use, and other factors are established. Once a vehicle is added to the program, the department pays an annual service charge which is accumulated in this fund and used to pay for its eventual replacement.

Reserves represent accumulated funding to acquire and replace the fleet.

Fund Revenues

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Charges for Services	0	0	0	0	33,691
Miscellaneous Revenues	6,988,112	6,749,098	6,107,776	6,052,444	6,223,023
Transfers From Other Funds	14,740,623	2,150,271	0	0	0
Appropriated Fund Balance	0	0	18,805,382	22,882,940	21,971,953
Non Revenue	8,758	7,751,237	0	0	0
Total Revenue Fund: 514 - Fleet Replacement	**21,737,493**	**16,650,606**	**24,913,158**	**28,935,384**	**28,228,667**

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Personnel Services	16,209	133,256	100,189	64,353	0
Operating Expenses	(10,575)	(23,686)	1,533	1,308	0
Capital Outlay	2,633,199	5,095,800	6,897,770	6,897,770	6,760,480
Reimbursements	(15,450)	0	0	0	0
Reserves	0	0	17,913,666	0	21,468,187
Total Expenditures: Fund 514 - Fleet Replacement	**2,623,383**	**5,205,370**	**24,913,158**	**6,963,431**	**28,228,667**

Fund Revenues

Fund Expenditures

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 521 - Insurance Management

Risk Management is part of the Human Resources Division. The fund includes the Safety Officer, Insurance Administration, Workers' Compensation, Liability, Property Insurance, Commercial Insurance, and Loss Control, which includes the County's medical staff. Risk Management provides pre-employment physicals and drug screening to outside agencies on a cost-recovery basis. The claims and settlement expenses are reviewed by an outside actuary each year to provide the basis for budget projections. Internal service charges for workers' compensation are allocated based on claims history use. Charges for auto and general liability are based on full-time equivalents (FTE's). Property/Physical Damage charges are based on property value. Property values were updated based on occupancy in fiscal year 2019-20. Commercial insurance policies are direct-billed to the responsible agency.

The Charges for Services for $1.9 million are the direct billed service charge receivables for the workers' compensation, liability and property damage allocation to the departments.

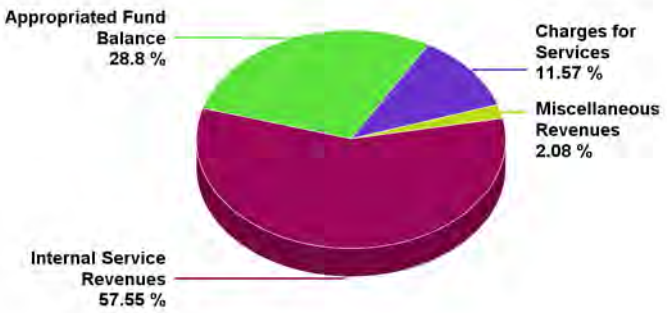
Fund Revenues

Charges for Services	0	0	0	0	1,957,333
Miscellaneous Revenues	350,025	400,660	329,200	375,300	351,200
Transfers From Other Funds	1,332	0	13,722	13,722	0
Internal Service Revenues	9,129,616	10,428,287	10,470,114	11,110,286	9,739,022
Appropriated Fund Balance	0	0	6,301,684	4,547,432	4,874,061
Total Revenue Fund: 521 - Insurance Management	**9,480,973**	**10,828,947**	**17,114,720**	**16,046,740**	**16,921,616**

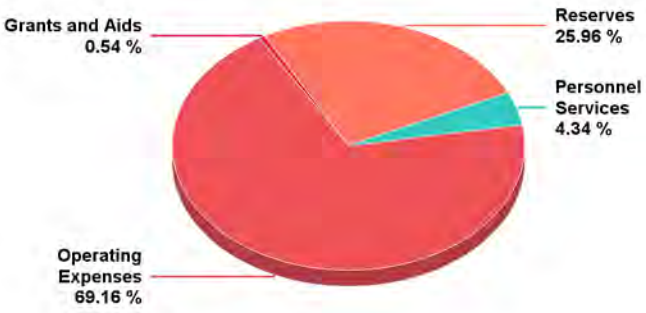
Fund Expenditures

Personnel Services	768,310	776,258	733,936	717,821	734,295
Operating Expenses	9,129,248	11,071,558	11,216,411	10,398,040	11,703,056
Capital Outlay	4,196	0	0	0	0
Grants and Aids	117,798	82,891	90,000	56,818	91,800
Interfund Transfers	343,461	0	0	0	0
Reserves	0	0	5,074,373	0	4,392,465
Total Expenditures: Fund 521 - Insurance Management	**10,363,013**	**11,930,707**	**17,114,720**	**11,172,679**	**16,921,616**

Fund Revenues



Fund Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 530 - Group Insurance

The Employee Benefits Group Insurance Fund reflects employer, employee, COBRA, and retiree health plan contributions (premiums) and payment of claims. The Employee Benefits program includes employee-paid options such as dependent health coverage, dental, vision, and various other insurance plans. The Wellness program overseen by Human Resources has ongoing educational events to educate employees about the value of maintaining healthy lifestyles which has the benefit of assisting in the control of health care costs.

For the 2020-21 budget, reserves of $30.1 million have been split into four categories; catastrophic claims - $5 million, premium stabilization reserves - $5 million, reserves for 60 days of claims - $5.1 million, and transitional reserves - $15 million. Rather than paying for stop loss coverage, reserves for catastrophic claims are set aside to cover major claims that are not common occurrences. Premium stabilization reserves help offset increase spikes that often occur in medical costs and allow for smoothing of premium rates. Reserves for 60 days of claims are set aside to pay for prior year claims that have been incurred by the end of the fiscal year, but will be paid within 60 days of the next fiscal year. Transitional reserves are set aside for changes in potential subscribers.

Charges for services $10.2 million is the premium collections from the elected offices for the group health insurance, this includes the employer based premiums along with the employee paid contributions for dependent coverage. The Internal Service Revenues are the county paid premiums for employee health contributions.

In June 2016, with County Council approval, a five-year contract was awarded to Cigna Health Insurance.

Fund Revenues

Charges for Services	0	0	0	0	10,210,701
Miscellaneous Revenues	639,768	912,337	580,000	741,003	580,000
Internal Service Revenues	46,578,079	46,719,148	40,331,964	41,398,749	32,895,762
Appropriated Fund Balance	0	0	33,991,324	34,630,982	30,107,477
Non Revenue	95,054	21,666	84,000	10,000	0
Total Revenue Fund: 530 - Group Insurance	**47,312,901**	**47,653,151**	**74,987,288**	**76,780,734**	**73,793,940**

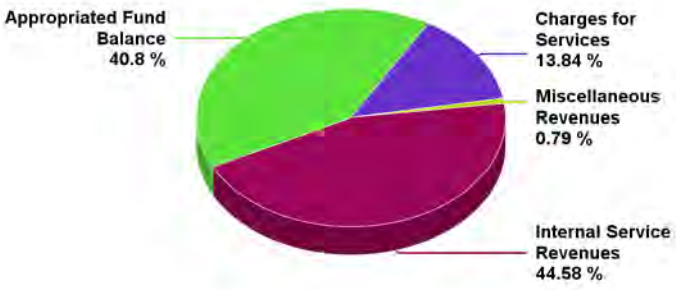
Fund Expenditures

Personnel Services	106,200	157,464	162,004	161,938	168,552
Operating Expenses	38,560,463	43,062,625	39,441,345	42,027,610	43,474,721
Capital Outlay	13,930	0	0	0	0
Capital Improvements	0	3,375	227,100	227,100	0
Interfund Transfers	0	0	4,256,609	4,256,609	0
Reserves	0	0	30,900,230	0	30,150,667
Total Expenditures: Fund 530 - Group Insurance	**38,680,593**	**43,223,464**	**74,987,288**	**46,673,257**	**73,793,940**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 530 - Group Insurance

Fund Revenues



Fund Expenditures

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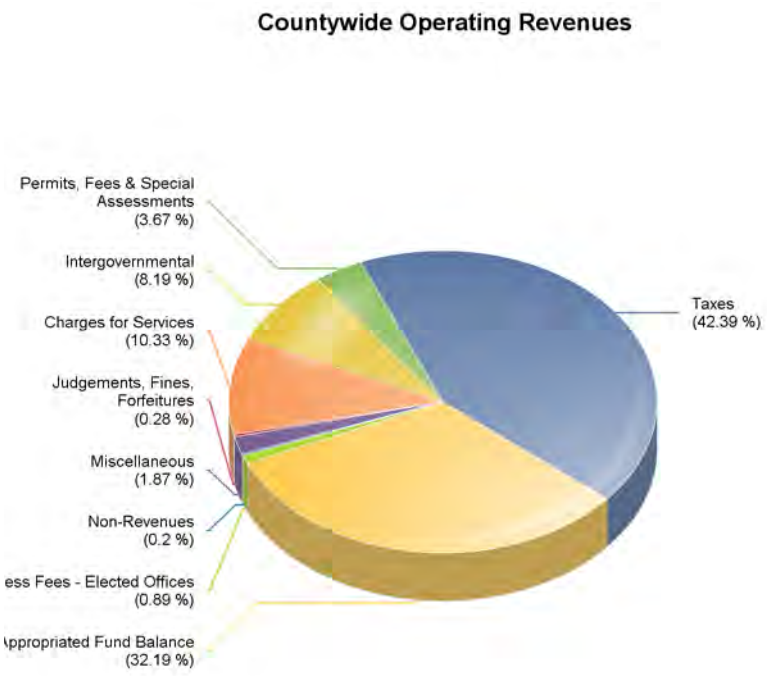
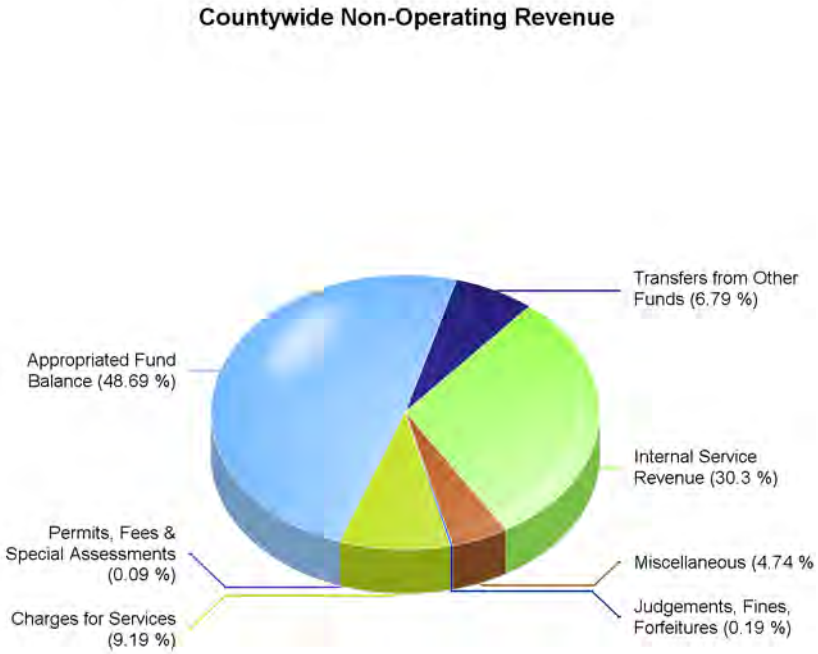
VOLUSIA COUNTY, FLORIDA
Countywide Revenues by Source
Fiscal Year 2020-21

Countywide Operating Revenues by Source Fiscal Year 2020-21	
Taxes	341,605,955
Permits, Fees & Special Assessments	29,565,020
Intergovernmental	65,990,803
Charges for Services	83,286,197
Judgements, Fines, Forfeitures	2,282,297
Miscellaneous	15,047,773
Non-Revenues	1,572,665
Excess Fees - Elected Offices	7,147,958
Appropriated Fund Balance	259,407,243
Total Countywide Operating Revenues	**$805,905,911**

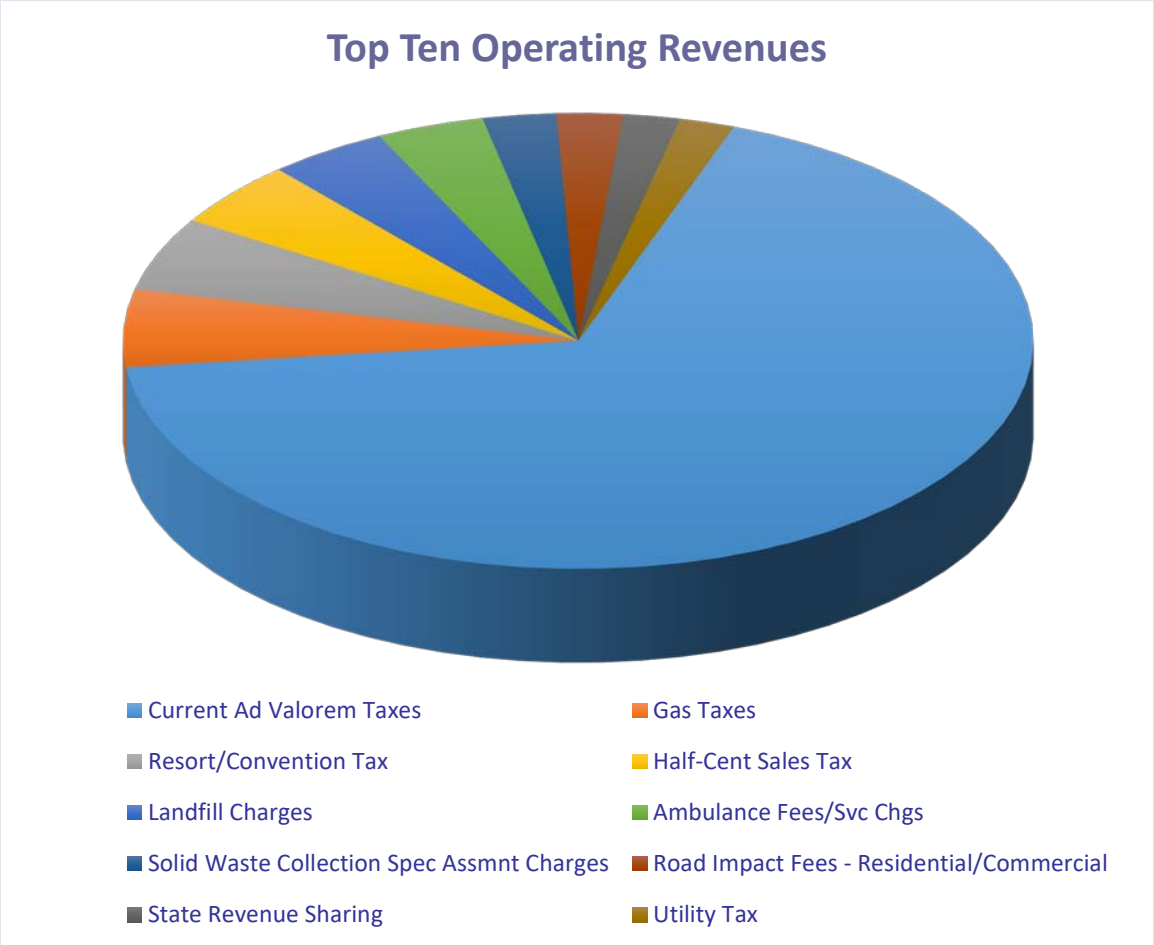


Countywide Non-Operating Revenues By Category Fiscal Year 2020-21	
Permits, Fees & Special Assessments	162,000
Charges for Services	16,190,327
Judgements, Fines, Forfeitures	340,000
Miscellaneous	8,351,507
Internal Service Revenue	53,377,537
Transfers from Other Funds	11,965,610
Appropriated Fund Balance	85,773,404
Total Countywide Non-Operating Revenues	**$176,160,385**



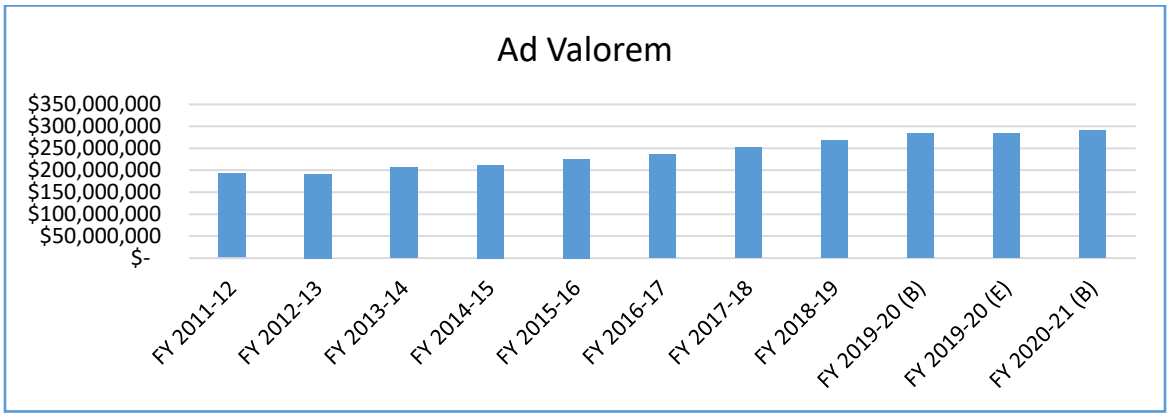
Volusia County Top Ten Operating Revenues

Operating Revenues are comprised of various receipts that are collected or anticipated for collection during the fiscal year based on operations of the County and disbursements from federal, state, and other governments. The following discussion and illustration will provide detailed background and historical information with regards to the top ten operating revenues in Volusia County for the recommended fiscal year 2020-21 budget.



	FY 2019-20 Adopted Budget	FY 2020-21 Adopted Budget	% of Operating Revenues
Current Ad Valorem Taxes	284,188,404	289,698,397	52.0%
Gas Taxes	25,670,955	23,548,442	4.2%
Resort Tax/Convention Dev. Tax	24,556,400	22,481,929	4.0%
Half-Cent Sales Tax	23,812,845	20,020,405	3.6%
Landfill Charges	17,801,152	18,200,000	3.3%
Ambulance Fees/Service Charges	15,713,397	16,393,063	2.9%
Solid Waste Collection Assessment	13,363,152	11,188,677	2.0%
Road Impact Fees – Residential/Commercial	8,976,662	10,089,773	1.8%
State Revenue Sharing	10,218,241	8,615,713	1.5%
Utility Tax	8,289,393	8,437,967	1.5%

Ad Valorem Property Taxes (Various Taxing Funds)

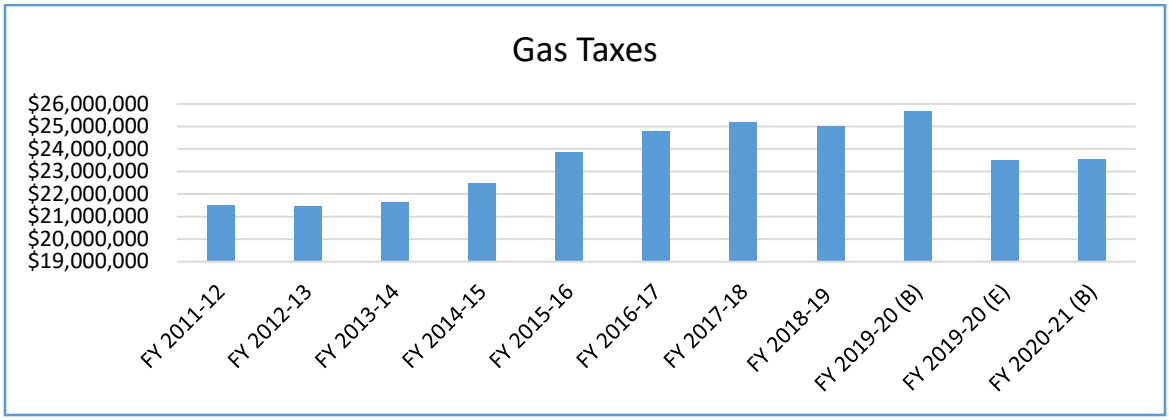


The County's largest revenue source is ad valorem property taxes calculated on taxable value of various properties multiplied by the millage rates established by the governing body of each taxing authority. The total ad valorem taxes budgeted for fiscal year 2020-21 is $289.7 million, an increase of $5.5 million from fiscal year 2019-20. Since the majority of the millage rates are at the rolled back rate the growth realized is primarily due to new construction. Ad valorem taxes are 52% of the total operating budget revenues.

Volusia County has a total of nine property tax millage rates levied countywide and in special districts; as shown below. All citizens within the County pay the countywide rates; those living within the district boundaries also pay the rate for that district.

Countywide (Levied within the entire county)	**County's Special Taxing Districts** (Levied within specific geographic area in addition to other levies)
General Fund	Mosquito Control
Library	Ponce Inlet/Port Authority
Volusia Forever	Municipal Service District (MSD)
Volusia Forever Debt Service	Silver Sands MSD
	Fire Rescue District

Gas Tax Revenues



Volusia County receives a total of five separate gas taxes, including the 6-cent local option fuel tax, 5-cent second local option fuel tax, the 5th and 6th cent constitutional fuel tax, the 7th cent county fuel tax and the 9th cent fuel tax. All of these revenues are accounted for in separate revenue codes and tracked for assurance that each revenue source is used in accordance with its authorized use. Operating revenues generated from gas tax revenues are expected to decline in fiscal year 2019-20 due to demand

uncertainty associated with the COVID-19 pandemic. The proposed fiscal year 2020-21 budget for gas taxes is $23.5 million. This decline of roughly $2 million required the use of all of the Revenue Stabilization reserves and some Future Capital Reserves to offset expected revenue losses. Operating revenues are projected to slowly recover beginning in fiscal year 2021-22.

A brief overview of each tax collected is shown below:

1 to 6 Cents Local Option Fuel Tax- local governments are authorized to levy a tax of 1 to 6 cents on every net gallon of motor fuel sold in a county. As a result of statewide equalization, this tax is imposed on diesel fuel in each county at the maximum rate of 6 cents per gallon. The tax on motor fuel may be authorized by an ordinance adopted by a majority vote of the governing body or voter approval in a countywide referendum. The proceeds are used to fund specified public transportation operations and maintenance expenditures, roadway and right of ways along with drainage, street lighting, traffic signs, bridges and the debt service payment. The fiscal year 2020-21 budget is $7.9 million. This revenue source has been pledged for debt service payments to repay $41,505,000 in revenue bonds issued on January 9, 2013.

1 to 5 cents Local Option Fuel Tax- county governments are authorized to levy a tax of 1 to 5 cents upon every net gallon of motor fuel sold within a county. Diesel fuel is not subject to this tax. This tax may be levied by an ordinance adopted by a majority plus one vote of the membership of the governing body or voter approval in a countywide referendum. The tax proceeds are used for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted local government comprehensive plan or expenditures needed to meet immediate local transportation problems and other transportation-related expenditures that are critical for building comprehensive roadway networks by local governments. The fiscal year 2020-21 budget is $5.8 million. Local governments may use the services of the Division of Bond Finance of the State Board of Administration to issue any bonds through these provisions and pledge the revenues from these local option fuel taxes to secure the payment of bonds. Counties and municipalities may join together for the issuance of these bonds. This tax is not eligible for the use of routine maintenance on roads.

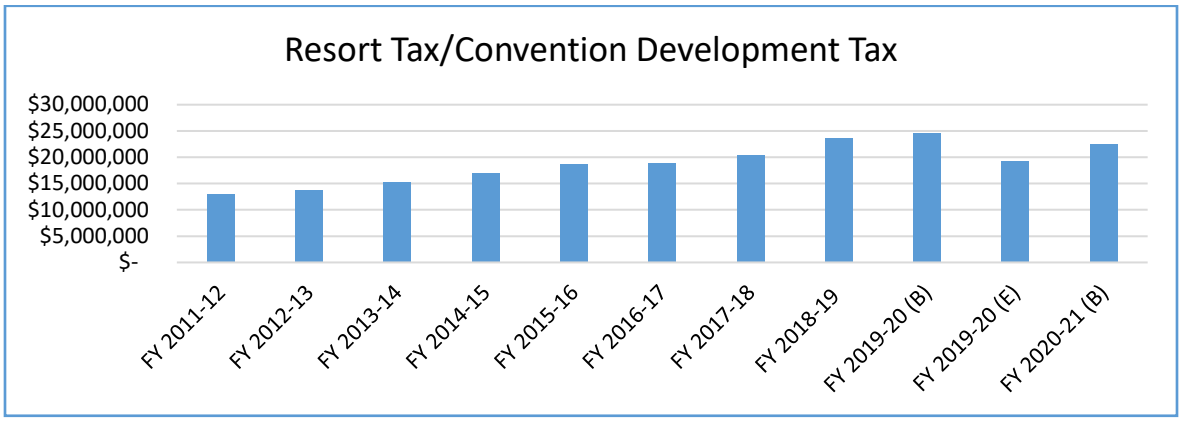
Constitutional Fuel Tax 5th & 6th Cent- pursuant to constitutional authorization and statutory implementation, a state tax of 2 cents per gallon on motor fuel is levied. The first call on tax proceeds is to meet the debt service requirements, if any, on local bond issues backed by the tax proceeds. The remaining balance, called the surplus funds, is also used, as necessary to meet the debt service requirements on local bond issues backed by the surplus funds. Any remaining surplus funds are used for the acquisition, construction, and maintenance of roads. Routine maintenance is defined as: minor repairs and associated tasks necessary to maintain a safe and efficient transportation system and includes pavement patching, shoulder repair, cleaning and repair of drainage ditches, traffic signs, structures and other similar activities. The fiscal year 2020-21 budget is $5.1 million.

County Fuel Tax- 7th Cent- the county fuel tax is levied on motor fuel at the rate of 1 cent per gallon. The proceeds are to be used by counties for transportation-related expenses; including the reduction of bonded indebtedness incurred for transportation purposes. It is the legislative intent that these proceeds be used for such purposes in order to reduce the burden of county ad valorem taxes. The proceeds are allocated to each county via the same formula used for distributing the Constitutional Fuel Tax. The fiscal year 2020-21 budget is $2.2 million.

Ninth Cent Fuel Tax- the Ninth-Cent Fuel Tax is a tax of 1 cent on every net gallon of motor and diesel fuel sold within a county. The proceeds are used to fund specified transportation expenditures. County and municipal governments may use the tax proceeds for transportation expenditures as defined in s.336.025(7), F.S. Transportation expenditures are defined to include those expenditures by the local government from local or state-shared revenue sources, excluding expenditures of bond proceeds, for the following programs: public transportation operations and maintenance, roadway and right-of-way maintenance, roadway and right-of-way drainage, street lighting installation, operation, maintenance and

repair of traffic signs, traffic engineering, signalization, pavement markings, bridge maintenance and operation as well as debt service and current expenditures for transportation capital projects in the foregoing program areas, including construction or reconstruction of roads and sidewalks. The fiscal year 2020-21 budget is $2.5 million.

Resort/Convention Development Taxes



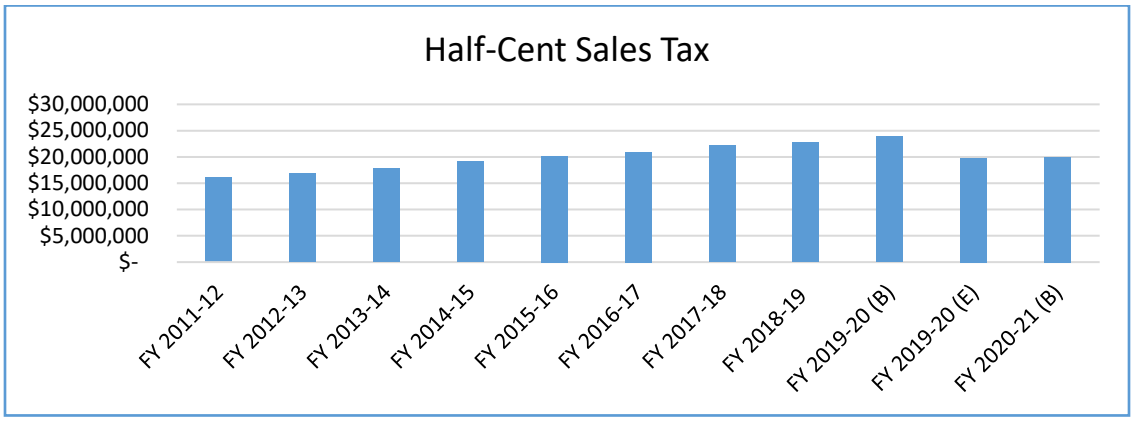
The Tourist Development/Resort Tax was enacted in 1978 levying a two percent tax on short term rentals of living accommodations for six months or less. On April 24, 2003, the Volusia County Council adopted Ordinance 2003-07 raising the tax to three percent effective July 1, 2003. The funds generated from the Tourist Development/Resort Tax go to support the Ocean Center in Daytona Beach. Revenue from these funds are pledged to secure and liquidate revenue bonds for the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums, or auditoriums within Volusia County. The fiscal year 2020-21 budget is $11.2 million which is a 12.7% decrease from fiscal year 2019-20 budget. These funds provide for debt service expenditures on the 2004 Tourist Development Tax Bond issue and the Tourist Development Tax Refunding Revenue Notes, Series 2014A and 2014B for the construction and expansion of the Ocean Center in the amount of $5,737,291. The remaining revenue is used for daily operations of the Ocean Center.

Volusia County, as a charter county, was authorized by state statute and local ordinance to self -administer and collect the tax. There is a 2% service charge for this activity on two of the three cents. These proceeds are offset to revenue cashiering administration.

The Convention Development Tax revenue derives from the 3% Convention Development Tax on hotel rooms and other short-term rentals in each of the three districts within Volusia County. The Tourist Development Advertising Authorities receive these revenues. The districts include the Halifax Area Advertising Authority (HAAA), Southeast Volusia Advertising Authority (SVAA), and West Volusia Advertising Authority (WVAA). The fiscal year 2020-21 budget is $11.2 million which is a 12.7% decrease from fiscal year 2019-20 budget. The funds received by the advertising authorities are used for promotion and marketing campaigns for their respective areas.

During this fiscal year, Volusia County's tourism economy has suffered mightily due to the coronavirus, causing huge downfalls in tourism tax dollars also known tourist development tax collected from hotel and vacation rental stays. Just in April alone, the county had nearly an 80% drop in TDT dollars. The significant drop is due to this pandemic causing an executive order for the state of Florida where businesses had to close for months.

Local Government Half-Cent Sales Tax



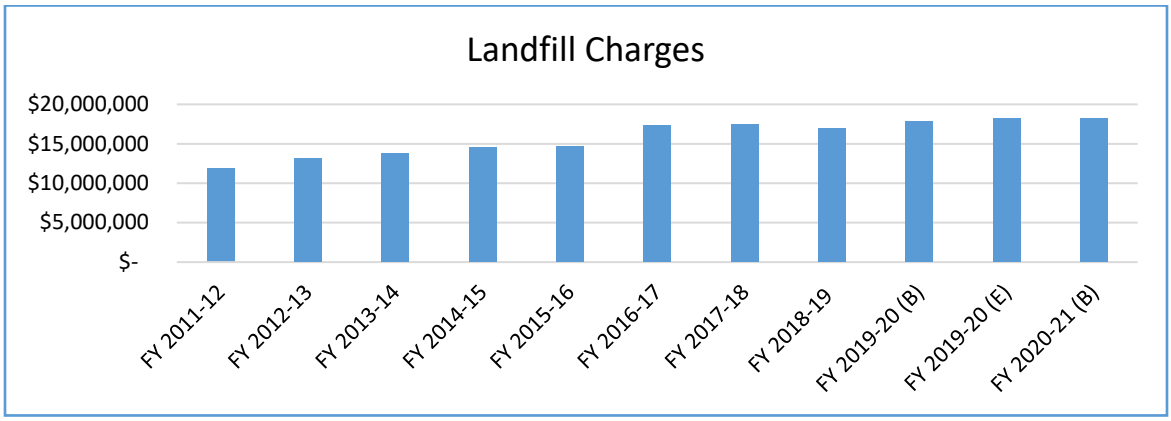
The Local Government Half-Cent Sales Tax is collected and distributed by the State based on the state formula using relative population. The primary purpose for the Sales Tax Fund is to record the County's receipt of the Half-Cent Sales Tax that is received from the State of Florida on a monthly basis. Funds are authorized by F.S. 212.20(6) and 218.60.67 for countywide purposes, including debt service. The Half-Cent Sales Tax is allocated per statutory formula based on population. The 2019-20 revenue estimates have been adjusted due to the COVID-19 pandemic. In the middle of March, there were closures throughout the state such as restaurants, theme parks, retail stores, and more. All of which will have a direct effect on the distribution of sales tax revenue from the state. While businesses will be opening back up in May, there will be a shortfall in the sales tax revenue due to the extended closures. The current fiscal year 2020-21 budget is $20 million and is budgeted with a 16.3% decrease over the original 2019-20 budget as recovery from COVID-19 is expected to continue.

The Sales Tax Trust Fund allows for the allocation of the revenue between the General Fund and Municipal Service District Fund.

Sales Tax Revenue by Year

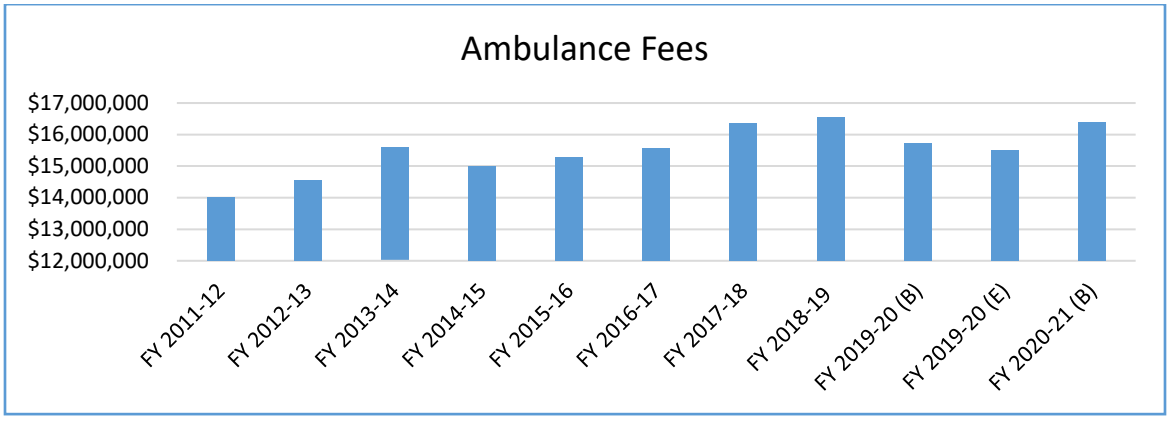
FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
16,039,983	16,894,299	17,861,072	19,115,761	20,167,827	20,995,101	22,217,798	22,424,375	19,822,183	20,020,405

Landfill Charges



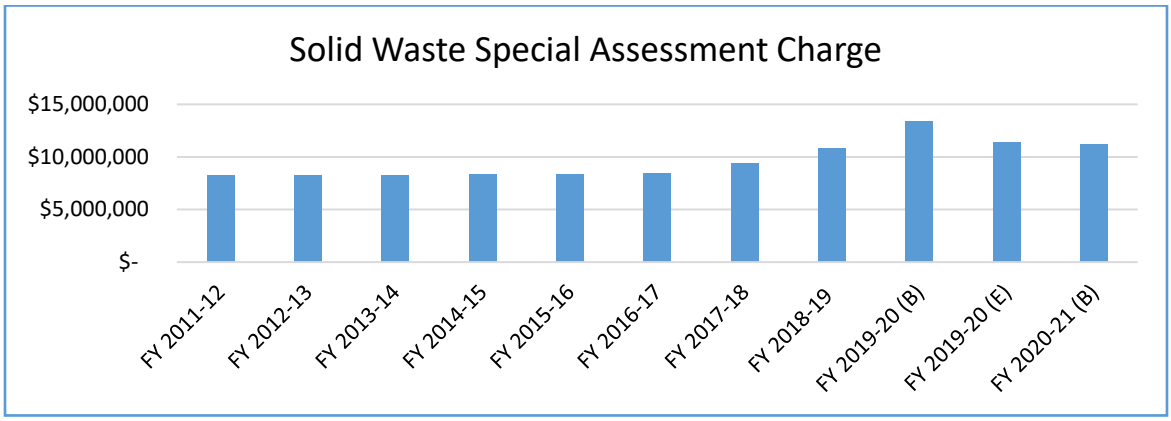
The County's 5th largest revenue is landfill charges as authorized by ordinance. The Solid Waste Fund's main source of operating revenue are landfill charges which are budgeted at $18.2 million or 93% of total operating revenue in fiscal year 2020-21. These charges are derived from tipping fees based on tonnage of various types of waste such as Class I (household garbage), Class II (construction and demolition waste), yard trash, recycling debris, tires and asbestos. Revenues are utilized for operations and long-term closure costs.

Ambulance Fees



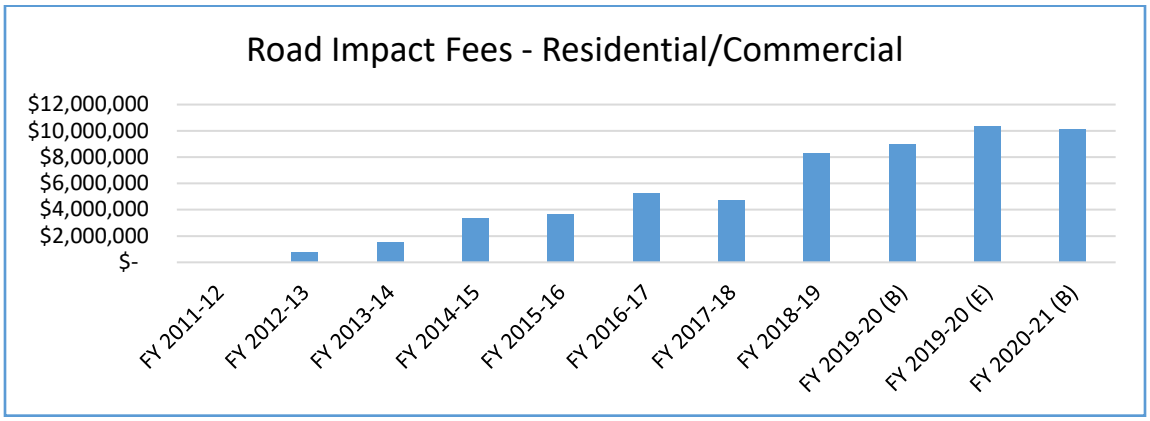
The Emergency Medical Services Fund was established in fiscal year 2011-12 when the county took over provision of ambulance services. The main operating revenue source in the Emergency Medical Services fund are the ambulance fees, which represent 60% of total operating revenue or $16.4 million budgeted in fiscal year 2020-21. Ambulance fee revenue is a net of required adjustments such as Medicare, Medicaid, and other entitlements and reductions. The fiscal year 2020-2021 is based on the total estimated transports of 51,000 and an average unit of $343.79 per transport.

Solid Waste Collection-Special Assessment



Volusia County established the Waste Collection fund to account for collection of trash and debris and recycling program services. A residential collection of non-ad valorem special assessment is billed annually to citizens in the unincorporated area on their property tax bill for residential garbage, yard waste and recycling pickup by FCC Environmental Services, LLC. The annual non ad valorem assessment to residents in Volusia County is $255 per year via Resolution 2019-103. The fiscal year 2020-21 budget is $11.2 million.

Road Impact Fees – Residential/Commercial



*****A temporary suspension of residential impact fees occurred between July 2011 and June 2015.

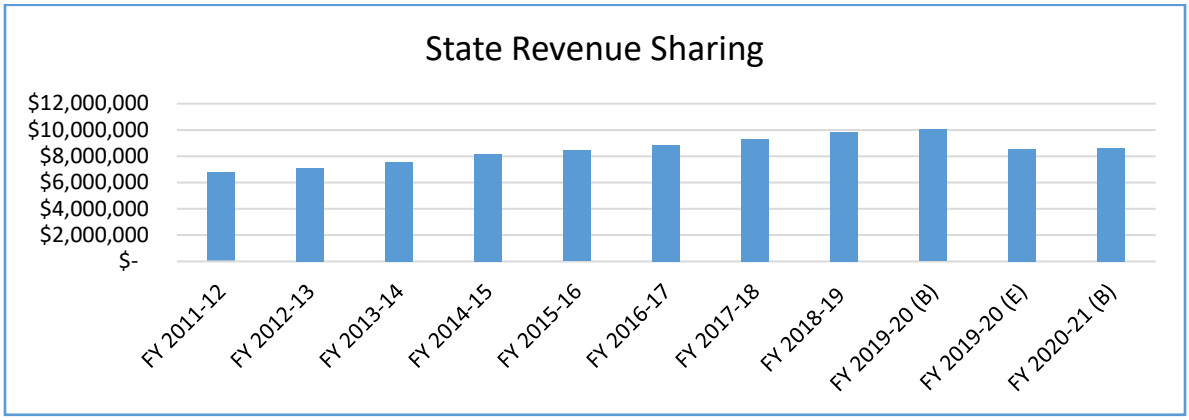
The Thoroughfare Road Impact Fees were established by ordinance in 1986, and are incorporated in Chapter 70, Article I and III of the Volusia County Code. The impact fee revenues are collected from residential and commercial development by zone to pay for the proportionate share of capital improvement needs related to growth. The fiscal year 2020-21 budget is $9.2 million.

Volusia County Code of Ordinance Ch. 70, Sec. 70-75, Imposition of fee schedule: On December 4, 2018 County Council approved the repeal and replacement of the thoroughfare road impact fee schedule, effective March 4, 2019. Based on the thoroughfare road impact fee schedule, from March 4, 2019, to March 3, 2020 the fees collected will be 75% of the rate set forth in the schedule. On March 4, 2021, and every year thereafter, thoroughfare road impact fees will increase based on the percentage of the previous year annual Florida Department of Transportation Producer Price Index for Highway and Street Construction or successor construction cost index no less than 3% and no more than 8%.

In fiscal year 2004-05, the County issued $65.0 million in bonds to fund the road program. Impact fee revenues collected in Zone 1-4 are used to pay the debt service on the bonded road projects within the zone, as well as continue with expansion and improvements which will reach final maturity on Oct. 1, 2024.

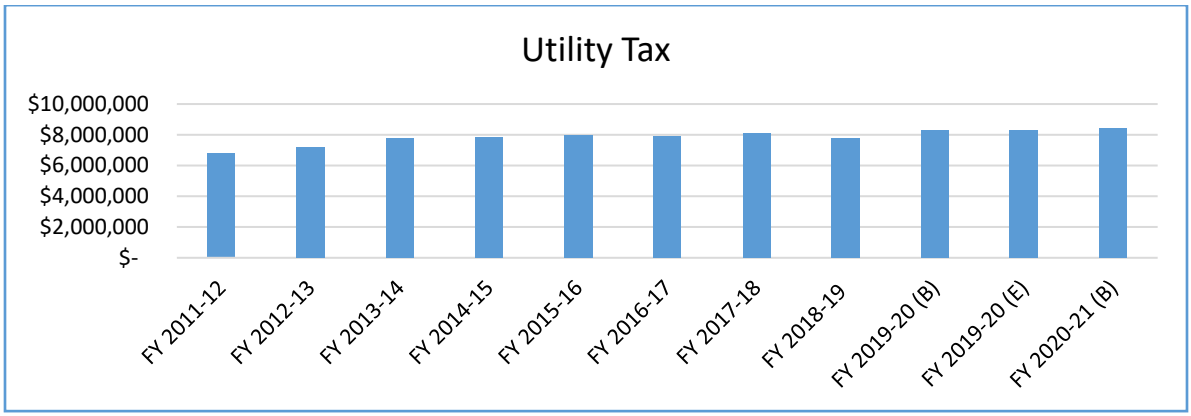
Road Impact Fee Revenue Paid Towards Debt FY 2018 – FY 2021				
Fund	**FY 2017-18 Actual**	**FY 2018-19 Actual**	**FY 2019-20 Budget**	**FY 2020-21 Budget**
Fund 131 – Road Impact Fee Zone 1 (NE)	1,364,000	1,238,794	1,895,411	1,239,185
Fund 132 – Road Impact Fee Zone 2 (SE)	495,891	495,927	496,417	496,084
Fund 133 – Road Impact Fee Zone 3 (SW)	703,303	703,615	1,760,023	703,837
Fund 134 – Road Impact Fee Zone 4 (NW)	360,648	360,674	361,031	360,788
Total Debt Payments from Impact Fee	**$2,923,842**	**$2,799,010**	**$4,512,882**	**$2,799,894**

State Revenue Sharing



State Revenue Sharing is authorized by Florida Statute and is comprised of 2.9% of net cigarette tax collections and 2.081% of sales and use tax collections. Revenues are distributed monthly by the State based on county population, unincorporated county population and county sales tax collections. These revenues are distributed to the General Fund for countywide purposes and the County Transportation Trust Fund for transportation safety functions. The fiscal year 2020-21 budget is $8.6 million and distributed $8.4 million to the general fund and $181,900 to the County Transportation Trust Fund.

Utility Tax



Florida Statute as a levy authorizes the Utility Tax, also known as the Public Service Tax, by ordinance on purchase of electricity, metered natural gas, liquefied petroleum gas, manufactured gas, and water within the unincorporated area; therefore, the utility tax is collected and booked in the Municipal Service Fund. This revenue source is budgeted at $8.4 million or 23% of total operating revenue for the Municipal Service District Fund. A portion of these collections are transferred to the Transportation Trust Fund for road repairs and safety-related maintenance.

Estimated Fund Balances

	Fund Balance 10/01/19	Revenues FY 2019-20 Projected	Expenditures FY 2019-20 Projected	Fund Balance 10/01/20
Countywide Funds				
001 - General Fund	47,953,426	246,873,534	246,103,103	48,723,857
104 - Library	8,380,716	20,722,349	20,476,741	8,626,324
160 - Volusia ECHO	18,524,880	7,339,108	9,766,472	16,097,516
161 - Volusia Forever	11,204,121	4,557,577	2,962,548	12,799,150
Total Countywide Funds	**$86,063,143**	**$279,492,568**	**$279,308,864**	**$86,246,847**
Special Revenue Funds				
002 - Emergency Medical Services	4,606,148	27,079,903	25,837,783	5,848,268
103 - County Transportation Trust	51,453,902	30,905,150	56,826,015	25,533,037
105 - East Volusia Mosquito Control	3,923,188	6,894,625	6,184,695	4,633,118
106 - Resort Tax	0	9,927,464	9,927,464	0
108 - Sales Tax Trust	6,130	20,002,183	20,008,313	0
111 - Convention Development Tax	0	9,444,417	9,444,417	0
113 - Road Proportionate Share	4,535,871	4,615,849	5,054,764	4,096,956
114 - Ponce De Leon Inlet and Port District	4,240,218	3,441,099	5,322,488	2,358,829
115 - E-911 Emergency Telephone System	1,457,838	2,661,024	2,903,386	1,215,476
116 - Special Lighting Districts	60,162	287,591	297,281	50,472
118 - Ocean Center	2,483,459	7,845,783	8,209,659	2,119,583
119 - Road District Maintenance	162,599	200,000	198,578	164,021
120 - Municipal Service District	14,930,021	54,557,006	53,729,134	15,757,893
121 - Special Assessments	867,658	38,500	4,844	901,314
122 - Manatee Conservation	443,398	39,750	14,580	468,568
123 - Inmate Welfare Trust	4,140,479	1,863,441	1,656,896	4,347,024
124 - Library Endowment	450,702	6,760	0	457,462
125 - Homeless Initiatives	2,968,609	271,407	3,043,277	196,739
126 - Economic Development Incentives	4,645,247	80,000	4,609,422	115,825
127 - Wetland Mitigation	0	116,666	30,000	86,666
130 - Economic Development	5,909,395	4,561,943	4,509,966	5,961,372
131 - Road Impact Fees-Zone 1 (Northeast)	1,200,618	2,295,286	1,895,411	1,600,493
132 - Road Impact Fees-Zone 2 (Southeast)	1,731,084	1,953,737	1,996,417	1,688,404
133 - Road Impact Fees-Zone 3 (Southwest)	2,339,321	4,657,157	1,760,023	5,236,455
134 - Road Impact Fees-Zone 4 (Northwest)	13,343,382	1,795,107	8,558,778	6,579,711
135 - Park Impact Fees-County	686,030	266,295	716,833	235,492
136 - Park Impact Fees-Zone 1 (Northeast)	927,476	39,912	390,322	577,066
137 - Park Impact Fees-Zone 2 (Southeast)	45,087	11,175	30,000	26,262
138 - Park Impact Fees-Zone 3 (Southwest)	90,626	98,700	28,848	160,478

Estimated Fund Balances

	Fund Balance 10/01/19	Revenues FY 2019-20 Projected	Expenditures FY 2019-20 Projected	Fund Balance 10/01/20
Special Revenue Funds				
139 - Park Impact Fees-Zone 4 (Northwest)	67,516	46,200	56,897	56,819
140 - Fire Rescue District	14,177,473	31,821,972	30,905,511	15,093,934
151 - Fire Impact Fees-Zone 1 (Northeast)	225,626	46,300	0	271,926
152 - Fire Impact Fees-Zone 2 (Southeast)	80,426	21,550	0	101,976
153 - Fire Impact Fees-Zone 3 (Southwest)	65,986	128,100	0	194,086
154 - Fire Impact Fees-Zone 4 (Northwest)	337,643	64,000	0	401,643
157 - Silver Sands/Bethune Beach MSD	455	14,658	14,067	1,046
158 - Gemini Springs Endowment	65,859	1,300	5,000	62,159
159 - Stormwater Utility	5,976,188	4,961,646	5,398,698	5,539,136
170 - Law Enforcement Trust	676,963	193,300	245,000	625,263
171 - Beach Enforcement Trust	1,042	20	0	1,062
172 - Federal Forfeiture Sharing Justice	74,861	36,000	0	110,861
173 - Federal Forfeiture Sharing Treasury	34,800	4,400	0	39,200
194 - FEMA-Irma	5,855,438	47,876	5,903,314	0
Total Special Revenue Funds	**$155,288,924**	**$233,345,252**	**$275,718,081**	**$112,916,095**
Debt Service Funds				
202 - Tourist Development Tax Refunding Revenue Bonds, 2014	716,561	1,823,081	1,817,321	722,321
203 - Tourist Development Tax Revenue Bonds, 2004	2,045,833	2,234,867	2,458,575	1,822,125
208 - Capital Improvement Revenue Note, 2010	0	1,217,772	1,217,772	0
209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	0	1,017,920	1,017,920	0
213 - Gas Tax Refunding Revenue Bonds, 2013	0	4,512,882	4,512,882	0
215 - Capital Improvement Note, 2017	289,527	466,207	460,457	295,277
262 - Limited Tax General Obligation Refunding Bonds, 2014	352,260	3,146,511	3,288,246	210,525
Total Debt Service Funds	**$3,404,181**	**$14,419,240**	**$14,773,173**	**$3,050,248**
Enterprise Funds				
440 - Waste Collection	1,329,847	11,446,200	11,334,441	1,441,606
450 - Solid Waste	23,292,238	19,678,474	23,657,538	19,313,174
451 - Daytona Beach International Airport	36,288,543	36,793,707	53,267,752	19,814,498
456 - Volusia Transportation Authority	494,084	27,880,069	25,698,349	2,675,804
457 - Water and Sewer Utilities	17,544,597	22,408,368	26,044,217	13,908,748
475 - Parking Garage	948,987	1,822,941	2,731,705	40,223
Total Enterprise Funds	**$79,898,296**	**$120,029,759**	**$142,734,002**	**$57,194,053**
Capital Projects Funds				

Estimated Fund Balances

	Fund Balance 10/01/19	Revenues FY 2019-20 Projected	Expenditures FY 2019-20 Projected	Fund Balance 10/01/20
Capital Projects Funds				
305 - 800 MHz Capital	19,045,432	520,000	318,491	2,224,468
309 - Correctional Facilities Capital Projects	575,855	2,879,000	2,298,000	197,260
313 - Beach Capital Projects	7,480,262	3,080,674	5,210,027	5,350,909
317 - Library Construction	60,816	1,001,254	0	1,062,070
318 - Ocean Center	5,549,970	583,250	4,219,746	1,913,474
321 - S. Williamson Blvd. Extension Project	46,968	0	46,968	0
322 - I.T. Capital Projects	616,346	6,550	459,803	0
326 - Park Projects	1,785,479	934,940	1,715,248	1,005,171
328 - Trail Projects	6,862,330	1,080,000	1,746,603	250,000
330 - Economic Development Capital Projects Fund	48,604	0	48,604	0
334 - Bond Funded Road Program	10,662,358	170,000	10,615,729	0
365 - Public Works Service Center	17,690,643	0	12,743,827	0
367 - Elections Warehouse	6,735,940	122,968	1,502,393	5,356,515
368 - Court/Central Services Warehouse	256,719	3,400	3,714	0
369 - Sheriff Capital Projects	4,155,673	1,960,000	259,933	0
373 - Medical Examiner's Facility	2,441,450	3,045,000	325,000	5,161,450
Total Capital Projects Funds	**$84,014,845**	**$15,387,036**	**$41,514,086**	**$22,521,317**
Internal Service Funds				
511 - Computer Replacement	4,493,890	1,288,590	1,058,350	4,724,130
513 - Equipment Maintenance	1,575,585	12,100,148	12,101,267	1,574,466
514 - Fleet Replacement	22,882,940	6,052,444	6,963,431	21,971,953
521 - Insurance Management	4,547,432	11,499,308	11,172,679	4,874,061
530 - Group Insurance	34,630,982	42,149,752	46,673,257	30,107,477
Total Internal Service Funds	**$68,130,829**	**$73,090,242**	**$77,968,984**	**$63,252,087**

Changes in Fund Balance greater than 10% is driven by changes in anticipated revenues or spending down of available funds to complete projects. The fiscal year 2020-21 budget has $345,180,647 appropriated fund balance a 5.2% increase from prior fiscal year.

Fund Type	Fiscal Year 2019-20	Fiscal Year 2020-21	Difference	% change
General Fund	37,312,988	48,723,857	11,410,869	30.6%
Special Revenue Fund	153,161,807	150,439,085	(2,722,722)	-1.8%
Debt Service Fund	3,156,400	3,050,248	(106,152)	-3.4%
Capital Fund	17,860,479	22,521,317	4,660,838	26.1%
Enterprise Fund	53,421,103	57,194,053	3,772,950	7.1%
Internal Service Fund	63,139,125	63,252,087	112,962	0.2%
	328,051,902	345,180,647	17,128,745	5.2%

Fund	% Change	Explanation
Equipment Maintenance	406.5%	Carryforward of balances for fuel tank replacement and roof replacement
Emergency Medical Services	155.7%	Reflects increased ambulance billings
Federal Forfeiture Sharing Justice	147.4%	Proceeds from confiscated property seized during arrest
Parking Garage	100.0%	Loan in fiscal year 2019-20 to create revenue stabilization reserve
Economic Development	84.9%	Carry forward of economic incentive funds
Silver Sands/Bethune Beach MSD	70.4%	Increase in fund balance due to lighting costs lower than anticipated
E-911 Emergency Telephone System	51.0%	9/30/19 balance to be used in future capital outlay projects
Fire Impact Fees	39.7%	Accumulation of prior year receipts for future fire projects
Municipal Service District	36.2%	Operating savings used to increase revenue stabilization reserves
General Fund	30.6%	9/30/19 balance to be used for future year major capital projects
Homeless Initiatives	29.4%	Carryforward of Daytona and Deland homeless shelter projects
Inmate Welfare Trust	28.2%	Reflects new phone commission contract awarded in fiscal year 2019-20
East Volusia Mosquito Control	27.3%	Increase due to return of capital funding to be allocated in future forecasts
Library Fund	26.2%	Increase in fund balance due to less operating expenditures
Volusia ECHO	24.7%	Reflects carryforward of balances to be allocated by Council
Fire Rescue District	23.0%	Carryforward of capital projects to future forecast years
Solid Waste	18.1%	Carryforward of balances to meet landfill closure costs and capital projects
Fleet Replacement	16.8%	Carryforward of vehicle replacement vehicles to reflect life expectancy
Group Insurance	-11.4%	Fiscal year 2019-20 return of excess fees to participating funds
Special Lighting Districts	-13.3%	Use of fund balance to cover lighting costs over estimated in prior years
Insurance Management	-22.7%	Payout of prior year's workers compensation claim
Ocean Center	-33.1%	Reduction in resort tax and charges for services in fiscal year 2019-20
Ponce De Leon Inlet and Port District	-35.2%	Transfer of reserve to beach capital fund for Lighthouse Point Boardwalk
Park Impact Fees	-51.1%	Prior transfer to capital project fund for Lemon Bluff Park

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Revenues by Fund

	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimated	FY 2020-21 Budget
Countywide Funds				
001 - General Fund	237,768,971	291,202,271	294,826,960	309,259,426
104 - Library	19,632,390	27,692,480	29,103,065	29,421,429
160 - Volusia ECHO	6,926,667	20,319,943	25,863,988	16,223,516
161 - Volusia Forever	3,829,699	15,236,868	15,761,698	17,158,695
Total Countywide Funds	**$268,157,727**	**$354,451,562**	**$365,555,711**	**$372,063,066**
Special Revenue Funds				
002 - Emergency Medical Services	24,355,489	28,007,920	31,686,051	33,284,474
103 - County Transportation Trust	33,184,957	75,582,641	82,359,052	55,256,193
105 - East Volusia Mosquito Control	4,961,850	10,526,476	10,817,813	9,568,183
106 - Resort Tax	11,861,875	12,306,200	9,927,464	11,268,944
108 - Sales Tax Trust	22,637,317	23,912,845	20,008,313	20,200,405
111 - Convention Development Tax	11,840,457	12,285,650	9,444,417	11,248,435
113 - Road Proportionate Share	2,308,762	4,746,523	9,151,720	4,396,956
114 - Ponce De Leon Inlet and Port District	3,300,655	7,079,065	7,681,317	5,840,113
115 - E-911 Emergency Telephone System	2,590,874	3,250,303	4,118,862	3,988,839
116 - Special Lighting Districts	307,471	355,776	347,753	348,989
118 - Ocean Center	10,357,873	14,102,565	10,329,242	12,315,681
119 - Road District Maintenance	210,358	201,422	362,599	364,021
120 - Municipal Service District	55,101,229	67,890,561	69,487,027	57,261,295
121 - Special Assessments	25,868	885,725	906,158	939,814
122 - Manatee Conservation	16,060	456,155	483,148	483,568
123 - Inmate Welfare Trust	1,319,415	4,743,086	6,003,920	6,205,374
124 - Library Endowment	12,598	450,966	457,462	462,462
125 - Homeless Initiatives	69,754	388,392	3,240,016	206,739
126 - Economic Development Incentives	95,825	4,609,422	4,725,247	115,825
127 - Wetland Mitigation	0	116,666	116,666	91,666
130 - Economic Development	4,411,725	7,786,133	10,471,338	10,494,489
131 - Road Impact Fees-Zone 1 (Northeast)	2,340,570	6,333,281	3,495,904	3,922,320
132 - Road Impact Fees-Zone 2 (Southeast)	1,438,500	2,491,301	3,684,821	3,771,540
133 - Road Impact Fees-Zone 3 (Southwest)	2,750,176	3,069,773	6,996,478	9,323,736
134 - Road Impact Fees-Zone 4 (Northwest)	2,167,969	11,100,700	15,138,489	8,404,240
135 - Park Impact Fees-County	152,175	888,634	952,325	504,492
136 - Park Impact Fees-Zone 1 (Northeast)	47,034	545,223	967,388	620,066
137 - Park Impact Fees-Zone 2 (Southeast)	10,779	65,707	56,262	37,587
138 - Park Impact Fees-Zone 3 (Southwest)	26,395	130,431	189,326	259,178
139 - Park Impact Fees-Zone 4 (Northwest)	36,607	851,723	113,716	103,019
140 - Fire Rescue District	29,962,156	44,051,784	45,999,445	47,072,246
151 - Fire Impact Fees-Zone 1 (Northeast)	45,497	254,989	271,926	310,426
152 - Fire Impact Fees-Zone 2 (Southeast)	19,756	114,929	101,976	123,176
153 - Fire Impact Fees-Zone 3 (Southwest)	38,366	62,229	194,086	222,086
154 - Fire Impact Fees-Zone 4 (Northwest)	53,288	390,178	401,643	445,143
157 - Silver Sands/Bethune Beach MSD	13,773	15,272	15,113	15,775
158 - Gemini Springs Endowment	1,395	72,065	67,159	63,459
159 - Stormwater Utility	4,799,479	10,208,698	10,937,834	11,471,836
170 - Law Enforcement Trust	225,070	750,263	870,263	625,263
171 - Beach Enforcement Trust	16	1,036	1,062	1,082
172 - Federal Forfeiture Sharing Justice	38,662	53,607	110,861	110,861
173 - Federal Forfeiture Sharing Treasury	756	35,425	39,200	39,200

Revenues by Fund

	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimated	FY 2020-21 Budget
Special Revenue Funds				
194 - FEMA-Irma	4,918,309	2,086,193	5,903,314	0
Total Special Revenue Funds	**$238,057,140**	**$363,257,933**	**$388,634,176**	**$331,789,196**
Debt Service Funds				
202 - Tourist Development Tax Refunding Revenue Bonds, 2014	1,822,236	2,539,641	2,539,642	2,543,221
203 - Tourist Development Tax Revenue Bonds, 2004	2,456,658	4,279,625	4,280,700	4,267,862
208 - Capital Improvement Revenue Note, 2010	1,471,092	1,217,772	1,217,772	1,208,475
209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	1,011,050	1,017,920	1,017,920	1,013,608
213 - Gas Tax Refunding Revenue Bonds, 2013	4,508,430	4,512,882	4,512,882	4,509,855
214 - CDD Capital Improvement Revenue Note, 2016	1,501,336	0	0	0
215 - Capital Improvement Note, 2017	444,662	755,734	755,734	763,497
262 - Limited Tax General Obligation Refunding Bonds, 2014	3,349,297	3,446,546	3,498,771	3,286,824
Total Debt Service Funds	**$16,564,761**	**$17,770,120**	**$17,823,421**	**$17,593,342**
Enterprise Funds				
440 - Waste Collection	10,865,364	14,768,996	12,776,047	12,724,783
450 - Solid Waste	20,032,353	35,432,322	42,970,712	38,901,557
451 - Daytona Beach International Airport	29,816,446	40,524,008	73,082,250	29,232,421
456 - Volusia Transportation Authority	35,333,979	26,061,095	28,374,153	31,381,032
457 - Water and Sewer Utilities	23,186,495	30,051,780	39,952,965	31,744,118
475 - Parking Garage	2,245,609	2,418,162	2,771,928	3,171,708
Total Enterprise Funds	**$121,480,246**	**$149,256,363**	**$199,928,055**	**$147,155,619**
Operating Budget	**$644,259,874**	**$884,735,978**	**$971,941,363**	**$868,601,223**
Less Operating Transfers	$69,735,474	$75,109,602	$64,371,726	$62,695,312
Net Operating Budget	**$574,524,400**	**$809,626,376**	**$907,569,637**	**$805,905,911**

Revenues by Fund

	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimated	FY 2020-21 Budget
Capital Projects Funds				
305 - 800 MHz Capital	2,445,050	1,250,000	19,565,432	2,824,468
309 - Correctional Facilities Capital Projects	617,900	2,882,400	3,454,855	4,734,931
313 - Beach Capital Projects	1,689,834	10,237,444	10,560,936	7,135,409
317 - Library Construction	1,254	1,000,000	1,062,070	2,063,324
318 - Ocean Center	2,931,571	5,720,286	6,133,220	2,988,474
321 - S. Williamson Blvd. Extension Project	0	46,968	46,968	0
322 - I.T. Capital Projects	13,345	0	622,896	0
326 - Park Projects	604,416	968,852	2,720,419	1,573,171
328 - Trail Projects	1,143,552	1,000,000	7,942,330	760,339
330 - Economic Development Capital Projects Fun	0	48,604	48,604	0
334 - Bond Funded Road Program	235,268	5,632,355	10,832,358	0
365 - Public Works Service Center	396,590	2,000,000	17,690,643	0
367 - Elections Warehouse	138,953	46,968	6,858,908	5,356,515
368 - Court/Central Services Warehouse	35,037	0	260,119	0
369 - Sheriff Capital Projects	874,299	1,900,000	6,115,673	2,250,000
373 - Medical Examiner's Facility	1,941,054	3,000,000	5,486,450	6,988,450
377 - Veteran's Memorial Donations at Tom Stead	78	0	0	0
Total Capital Projects Funds	**$13,068,201**	**$35,733,877**	**$99,401,881**	**$36,675,081**
Internal Service Funds				
511 - Computer Replacement	1,219,588	4,965,353	5,782,480	5,638,651
513 - Equipment Maintenance	12,077,265	12,536,896	13,675,733	14,902,430
514 - Fleet Replacement	16,650,606	24,913,158	28,935,384	28,228,667
521 - Insurance Management	10,828,947	17,114,720	16,046,740	16,921,616
530 - Group Insurance	47,653,151	74,987,288	76,780,734	73,793,940
Total Internal Service Funds	**$88,429,557**	**$134,517,415**	**$141,221,071**	**$139,485,304**
Total Non-Operating Budget	**$101,497,758**	**$170,251,292**	**$240,622,952**	**$176,160,385**
Less Non-Operating Transfers	2,150,271	128,832	128,832	0
Net Non-Operating Budget	**$99,347,487**	**$170,122,460**	**$240,494,120**	**$176,160,385**

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Taxes							
Business Tax Receipt	110,000	146,450	0	0	0	0	256,450
Bus Tax Haz Waste Surcharge	135,000	0	0	0	0	0	135,000
Communications Services Tax	0	2,987,223	0	0	0	0	2,987,223
Convention Development Tax	0	11,240,985	0	0	0	0	11,240,985
Current Ad Valorem Taxes	208,595,455	78,106,044	2,996,898	0	0	0	289,698,397
Delinquent Ad Valorem Taxes	400,000	185,000	0	0	0	0	585,000
Franchise Fees	525,000	0	0	0	0	0	525,000
Local Option Gas Tax 5	0	5,792,014	0	0	0	0	5,792,014
Local Option Gas Tax 6	0	7,895,805	0	0	0	0	7,895,805
Ninth Cent Gas Tax	0	2,486,170	0	0	0	0	2,486,170
Resort Tax	0	7,493,949	0	0	0	0	7,493,949
Resort Tax - Addl One Cent	0	3,746,995	0	0	0	0	3,746,995
SW Non-Exclusive Franchise Fee	0	0	0	0	325,000	0	325,000
Utility Tax	0	8,437,967	0	0	0	0	8,437,967
Total Taxes	**$209,765,455**	**$128,518,602**	**$2,996,898**	**$0**	**$325,000**	**$0**	**$341,605,955**

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Permits, Fees & Special Assessments							
Boat Slip Mitigation Fee	0	7,000	0	0	0	0	7,000
Building Permits	0	2,085,000	0	0	0	0	2,085,000
Commercial Solicitation Permit	20,671	0	0	0	0	0	20,671
Culture/Rec Impact Fees Residential	0	434,500	0	0	0	0	434,500
Exam Fees	0	1,352	0	0	0	0	1,352
Farm Pond Permit	0	1,500	0	0	0	0	1,500
Garbage Haul Permit	0	0	0	0	15,000	0	15,000
Outdoor Entertainment Permit	0	2,300	0	0	0	0	2,300
Proportionate Share/ Concurrency	0	300,000	0	0	0	0	300,000
Public Safety Impact Fees - Commercial	0	7,750	0	0	0	0	7,750
Public Safety Impact Fees - Residential	0	117,750	0	0	0	0	117,750
Road Impact Fees - Commercial	0	886,584	0	0	0	0	886,584
Road Impact Fees - Residential	0	9,203,189	0	0	0	0	9,203,189
Road Maintenance Spec Assmnt Charges	0	200,000	0	0	0	0	200,000
Sign Permits	0	23,000	0	0	0	0	23,000
Sludge Permit Fees	8,809	0	0	0	0	0	8,809
Solid Waste Collection Spec Assmnt Charges	0	0	0	0	11,188,677	0	11,188,677
Stormwater Spec Assmnt Charges	0	4,480,000	0	0	86,413	0	4,566,413
Streetlighting Spec Assmnt Charges	0	298,517	0	0	0	0	298,517
Trades-Miscellaneous	708	0	0	0	0	0	708
Utility Use Permit Fees	0	196,300	0	0	0	0	196,300
Vessel Registration Fees	0	0	0	162,000	0	0	162,000
Total Permits, Fees & Special Assessments	**$30,188**	**$18,244,742**	**$0**	**$162,000**	**$11,290,090**	**$0**	**$29,727,020**

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Intergovernmental Revenues							
Beverage Licenses	231,445	8,000	0	0	0	0	239,445
Child Support Enforcement	14,099	0	0	0	0	0	14,099
Doe-Volusia Cty Schl Brd	172,933	0	0	0	0	0	172,933
E911 Nonwireless Distributions	0	648,477	0	0	0	0	648,477
E911 Prepaid Wireless Distributions	0	426,789	0	0	0	0	426,789
E911 Wireless Distributions	0	1,680,147	0	0	0	0	1,680,147
Federal Airport Aid	0	0	0	0	3,056,920	0	3,056,920
Federal Transit Administration-Operating	0	0	0	0	16,061,728	0	16,061,728
Firefighters Supplemental Comp	0	63,840	0	0	0	0	63,840
Fuel Tax Refund	0	450,000	0	0	0	0	450,000
Gas Tax-5TH & 6TH Cent	0	5,145,759	0	0	0	0	5,145,759
Gas Tax-7TH Cent	0	2,228,694	0	0	0	0	2,228,694
Half-Cent Sales Tax	0	20,020,405	0	0	0	0	20,020,405
Indian River Lagoon Local Funding	0	0	0	0	50,000	0	50,000
Insurance Agents	111,851	0	0	0	0	0	111,851
Licenses-Mobile Homes	0	126,480	0	0	0	0	126,480
Other Local Unit-Phys Environm	0	0	0	0	260,000	0	260,000
Other Transportation	0	10,000	0	0	0	0	10,000
Payment In Lieu Of Taxes	285,000	24,200	0	0	286,297	0	595,497
Racing-Extra Distribution	252,150	0	0	0	0	0	252,150
SJRWMD Grants	0	0	0	0	1,612,500	0	1,612,500
State Aid To Library	0	281,297	0	0	0	0	281,297
State-Environmental Protection	0	0	0	0	123,750	0	123,750
State Mass Transit	0	0	0	0	3,740,000	0	3,740,000
State Revenue Sharing	8,433,813	181,900	0	0	0	0	8,615,713
State Sales & Use Commission	2,329	0	0	0	0	0	2,329
Total Intergovernmental Revenues	**$9,503,620**	**$31,295,988**	**$0**	**$0**	**$25,191,195**	**$0**	**$65,990,803**

Charges for Services

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Addl Tax Sale Fee-Internet	9,793	0	0	0	0	0	9,793
Admin Service Charge	279,267	0	0	0	0	0	279,267
Airfield	0	0	0	0	173,026	0	173,026
Ambulance Fees/Svc Chgs	0	16,393,063	0	0	0	0	16,393,063
Animal Control Fees	0	1,850	0	0	0	0	1,850
Animal Control Fees - Oak Hill	0	8,625	0	0	0	0	8,625
Animal Ctrl-Svc Chgs	0	23,675	0	0	0	0	23,675
Beach Access Fees	5,596,779	0	0	1,184,500	0	0	6,781,279
Camping Fees	78,000	0	0	0	0	0	78,000
Charges For Labor	29,850	70,000	0	0	0	0	99,850
Charges For Services	528,142	435,328	0	0	400	0	963,870
Class II Permit Fees	0	4,000	0	0	0	0	4,000
Cobra / Retirees - Property Appraiser	0	0	0	0	0	93,191	93,191
Cobra / Retirees - SOE	0	0	0	0	0	31,471	31,471
Cobra / Retirees - Tax Collector	0	0	0	0	0	39,008	39,008
Cobra / Retirees - VCSO	0	0	0	0	0	662,120	662,120
Computer Replacement Service Charge - Property Appraiser	0	0	0	0	0	24,655	24,655
Computer Replacement Service Charge - Tax Collector	0	0	0	0	0	5,914	5,914
Concession-Stands	0	708,320	0	0	0	0	708,320
Concurrency Management Review	0	4,000	0	0	0	0	4,000
Concurrency Review	0	1,000	0	0	0	0	1,000
Contracted Transportation	0	0	0	0	5,000	0	5,000
Co Off Fees-Boat Fees	72,652	0	0	0	0	0	72,652
Co Off Fees-Motor Vehicle Fees	907,049	0	0	0	0	0	907,049
Co Off Fees-Property Appraiser	171,061	0	0	0	0	0	171,061
Co Off Fees-Sheriff	154,414	0	0	0	0	0	154,414
Co Off Fees-Tax Collection	266,693	0	0	0	0	0	266,693

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Court Facility Fees	892,777	0	0	0	0	0	892,777
Customer Facility Charge	0	0	0	0	214,259	0	214,259
Development Order Review Appli	0	8,600	0	0	0	0	8,600
Drug Lab Fee	207,021	0	0	0	0	0	207,021
Employer Premium - Property Appraiser	0	0	0	0	0	945,000	945,000
Employer Premium - SOE	0	0	0	0	0	288,000	288,000
Employer Premium - Tax Collector	0	0	0	0	0	486,000	486,000
Employer Premium - VCSO	0	0	0	0	0	7,665,911	7,665,911
Event Sponsorship	60,000	0	0	0	0	0	60,000
Excess Fees Clerk Circuit Ct	200,000	0	0	0	0	0	200,000
Facility Entrance	265,000	0	0	0	0	0	265,000
False Alarm Fees	0	1,250	0	0	0	0	1,250
Filing Fee	5,600	0	0	0	0	0	5,600
Fire Contingency Transportation Svcs	0	250,000	0	0	0	0	250,000
Fire Line Availability Fee	0	0	0	0	80,580	0	80,580
Fire Training Charges	0	71,000	0	0	0	0	71,000
Fleet Replacement Service Charge - Property Appraiser	0	0	0	0	0	26,775	26,775
Fleet Replacement Service Charge - SOE	0	0	0	0	0	6,916	6,916
Gas & Oil - VCSO	0	0	0	0	0	1,580,083	1,580,083
Gopher Tortoise Fees	0	42,000	0	0	0	0	42,000
Hangar Area	0	0	0	0	192,243	0	192,243
Housing Of Prisoners	40,000	0	0	0	0	0	40,000
Hunting & Fishing License Fees	205	0	0	0	0	0	205
I.C.E.	2,500	0	0	0	0	0	2,500
Inspection Fees	0	0	0	0	5,000	0	5,000
Itinerant Merchant Admin Svcs	0	25,000	0	0	0	0	25,000
Labor - Vehicle Maint Service Charge - Property Appraiser	0	0	0	0	0	16,395	16,395

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Labor - Vehicle Maint Service Charge - SOE	0	0	0	0	0	1,819	1,819
Labor - Vehicle Maint Service Charge - Tax Collector	0	0	0	0	0	46	46
Labor - Vehicle Maint Service Charge - VCSO	0	0	0	0	0	375,752	375,752
Landfill Charges	0	0	0	0	18,200,000	0	18,200,000
Land Management Fees	0	100,000	0	0	0	0	100,000
Laundry Services - DB Homeless Shelter	1,000	0	0	0	0	0	1,000
League Registration Fees	12,380	0	0	0	0	0	12,380
LEC Fees: Lyonia Envirmtl Ctr	22,000	0	0	0	0	0	22,000
Liability - Property Appraiser	0	0	0	0	0	71,945	71,945
Liability - SOE	0	0	0	0	0	22,571	22,571
Liability - Tax Collector	0	0	0	0	0	52,194	52,194
Liability - VCSO	0	0	0	0	0	607,021	607,021
Library Service Charges	0	17,500	0	0	0	0	17,500
Library Service-Lost Books	0	17,500	0	0	0	0	17,500
Library Service-Lost Cards	0	6,500	0	0	0	0	6,500
Maintenance Agreements	0	496,814	0	0	0	0	496,814
Maintenance Fees	0	24,000	0	0	0	0	24,000
Management Fee	0	120,000	0	0	0	0	120,000
Mass Transit Fares	0	0	0	0	3,000,000	0	3,000,000
Medical Examiner's Fees	155,957	0	0	0	0	0	155,957
Meter Disconnection Fee	0	0	0	0	50,000	0	50,000
Meter Installation	0	0	0	0	40,000	0	40,000
MSC Gift Shop/Novelties	347,000	0	0	0	0	0	347,000
MSC School Field Trips	34,000	0	0	0	0	0	34,000
MSC Special Events	22,500	0	0	0	0	0	22,500
Ocean Center Revenues	0	28,382	0	0	0	0	28,382
Other Charges For Services	61,500	45,000	0	0	0	0	106,500
Other Mass Transit-Advertising	0	0	0	0	480,000	0	480,000

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Other Mass Transit-Concessions	0	0	0	0	360,000	0	360,000
Other Mass Transit-I D Cards	0	0	0	0	500	0	500
Park Fees	159,832	1,020,100	0	0	0	0	1,179,932
Parking Daily Receipts	0	0	0	0	1,000,000	0	1,000,000
Parking Monthly Receipts	0	0	0	0	161,416	0	161,416
Parking Special Events	0	0	0	0	1,817,204	0	1,817,204
Parking Validation Receipts	0	0	0	0	136,638	0	136,638
Parts for Vehicle Maint - VCSO	0	0	0	0	0	799,438	799,438
Passenger Facility Charge	0	0	0	0	360,870	0	360,870
PEMT MCO Program	0	2,027,653	0	0	0	0	2,027,653
PEMT Program	0	87,545	0	0	0	0	87,545
Physical Damage - Property Appraiser	0	0	0	0	0	6,961	6,961
Physical Damage - SOE	0	0	0	0	0	9,703	9,703
Physical Damage - Tax Collector	0	0	0	0	0	3,928	3,928
Physical Damage - VCSO	0	0	0	0	0	136,566	136,566
Planning Development Fees	0	135,000	0	0	0	0	135,000
Power Ski Registration Fees	3,500	0	0	0	0	0	3,500
Prisoner Reporting-Incentv Pay	82,000	0	0	0	0	0	82,000
Program Income	0	0	0	0	4,500	0	4,500
Reclaimed Water	0	0	0	0	880,000	0	880,000
Recreation Fees	215,000	0	0	0	0	0	215,000
Registration Fees	115,000	0	0	0	0	0	115,000
Research Services	6,000	0	0	0	0	0	6,000
Sales-Maps, Code Bks, Publicat	10,500	75,000	0	0	0	0	85,500
Sewer C.I.A.C. Fees	0	0	0	0	150,000	0	150,000
Sewer Connection Fees	0	0	0	0	150,000	0	150,000
Sewer Sales	0	0	0	0	7,350,000	0	7,350,000
Sheriff Services	2,250	0	0	0	0	0	2,250

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Sheriff Svcs-Debary	0	901,672	0	0	0	0	901,672
Sheriff Svcs-Deltona	0	3,101,327	0	0	0	0	3,101,327
Sheriff Svcs-Oak Hill	0	152,495	0	0	0	0	152,495
Sheriff Svcs-Pierson	0	76,248	0	0	0	0	76,248
Special Events	20,190	0	0	0	95,760	0	115,950
Sp Rec Fac-Arena	0	555,795	0	0	0	0	555,795
Sp Rec Fac-Concessions	1,000	7,500	0	0	0	0	8,500
Sp Rec Fac-Conference Center	0	714,176	0	0	0	0	714,176
Sp Rec Fac-Equipment	0	229,827	0	0	0	0	229,827
Sp Rec Fac- Lot Event	0	66,226	0	0	0	0	66,226
Sp Rec Fac-Reimbursable-Staff	0	109,596	0	0	0	0	109,596
Summer Recreation Program	530,000	0	0	0	0	0	530,000
Surcharges-Judicial	200,000	0	0	0	0	0	200,000
Tax Collector Fees	91,227	0	0	0	0	0	91,227
Terminal-Airlines	0	0	0	0	371,687	0	371,687
Terminal-Concession	0	0	0	0	1,026,276	0	1,026,276
Transportation Svcs-Debary	0	47,000	0	0	0	0	47,000
Transportation Svcs-Other	0	190,000	0	0	0	0	190,000
Tree Preservation Ordinance	0	42,000	0	0	0	0	42,000
Tree Replacement Fee	0	55,000	0	0	0	0	55,000
Vab Filing Fees	62,000	0	0	0	0	0	62,000
Water C.I.A.C. Fees	0	0	0	0	60,000	0	60,000
Water Connection Fees	0	0	0	0	60,000	0	60,000
Water Sales	0	0	0	0	6,330,000	0	6,330,000
Wetland Application	0	28,000	0	0	0	0	28,000
Worker's Compensation - Property Appraiser	0	0	0	0	0	3,729	3,729
Worker's Compensation - SOE	0	0	0	0	0	6,921	6,921
Worker's Compensation - Tax Collector	0	0	0	0	0	5,398	5,398
Worker's Compensation - VCSO	0	0	0	0	0	1,030,396	1,030,396

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Charges for Services							
Zoning Fees	0	83,632	0	0	0	0	83,632
Total Charges for Services	**$11,921,639**	**$28,609,199**	**$0**	**$1,184,500**	**$42,755,359**	**$15,005,827**	**$99,476,524**
Judgements, Fines and Forfeitures							
800 MHz Comm Surchg-Trffc Fine	0	0	0	340,000	0	0	340,000
Beach Fines	25,500	0	0	0	0	0	25,500
Code Enforcement Fines	0	65,000	0	0	0	0	65,000
Community Legal Svcs Of Mid Fl	104,251	0	0	0	0	0	104,251
Court Technology	1,050,980	0	0	0	0	0	1,050,980
Crim Misd Fines	111,982	0	0	0	0	0	111,982
Felony Fines	36,980	0	0	0	0	0	36,980
Fines-Assmts-Drug Abuse Trtmnt	70,406	0	0	0	0	0	70,406
Fines-HB Assmts-Airport Secrty	1,525	0	0	0	0	0	1,525
Fines-HB Assmts-Beach Protectn	5,486	0	0	0	0	0	5,486
Fines-HB Assmts-Corrections Ed	43,242	0	0	0	0	0	43,242
Fines-HB Assmts-Police Educatn	24,814	0	0	0	0	0	24,814
Fines-Police Ed-Traffic	0	8,647	0	0	0	0	8,647
Library Fines	0	168,000	0	0	0	0	168,000
Mitigation Late Fees	0	1,500	0	0	0	0	1,500
Other	209,487	0	0	0	0	0	209,487
Other Judgments, Fines and Forfeit	225	300	0	0	0	0	525
Teen Court	115,736	0	0	0	0	0	115,736
Trade Board Fines	3,500	0	0	0	0	0	3,500
Unlicensed Contractors	3,000	0	0	0	0	0	3,000
Volusia County Law Library	231,736	0	0	0	0	0	231,736
Total Judgements, Fines and Forfeitures	**$2,038,850**	**$243,447**	**$0**	**$340,000**	**$0**	**$0**	**$2,622,297**
Miscellaneous Revenues							
Animal Control License	0	13,950	0	0	0	0	13,950
Apron Rent	0	0	0	0	73,832	0	73,832
Bad Debt Recovery	0	1,200,000	0	0	0	0	1,200,000

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Miscellaneous Revenues							
Bank Earnings Credit	60,000	0	0	0	0	0	60,000
Commission-Coke Contract	30,000	0	0	0	0	0	30,000
Commissions	0	823,300	0	0	0	0	823,300
Contractor License	179,887	0	0	0	0	0	179,887
Corrections Phone Commissions	0	880,000	0	0	0	0	880,000
Donations-Library NON FOL	0	5,000	0	0	0	0	5,000
Inmate Mowing Program	0	83,000	0	0	0	0	83,000
Ins Proceeds-Loss Furn/ Equip	0	5,000	0	0	25,000	0	30,000
Interest-Special Assessments	0	3,500	0	0	0	0	3,500
Investment Income	1,474,855	2,653,143	79,401	501,654	1,488,883	1,368,352	7,566,288
Land Rentals	0	65,000	0	0	2,043,313	0	2,108,313
Late Charges	0	0	0	0	102,000	0	102,000
Miscellaneous Revenue	320,100	41,525	0	0	10,267	6,200	378,092
Mitigation Fees	0	5,000	0	0	0	0	5,000
Other Contributions & Donation	40,000	0	0	0	0	0	40,000
Other Reimbursements	11,000	25	0	0	101,233	0	112,258
Outside Revenue	253,248	0	0	0	326,400	545,000	1,124,648
Refund Of Prior Year Expendtrs	0	75,936	0	0	0	0	75,936
Reimb-Warranty Rev-Maintenance	0	0	0	0	0	18,000	18,000
Rent	150,000	344,336	0	0	826,671	0	1,321,007
Rental Of Equipment	0	4,000	0	0	0	5,898,023	5,902,023
Rent - Facilities	0	0	0	0	120,100	0	120,100
Sale-Land	50,000	0	0	0	0	0	50,000
Sales-Fuels Materials Supplies	0	0	0	0	9,123	0	9,123
Sales-Surplus Matls & Scrap	0	10,000	0	0	43,000	0	53,000
Sale-Surplus Furn/Fixtr/ Equip	431,140	189,293	0	0	230,100	14,278	864,811
Tablet Commissions	0	10,000	0	0	0	0	10,000
Utilities-Rent Related	0	133,212	0	0	0	0	133,212

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Miscellaneous Revenues							
Video Visitation Commissions	0	23,000	0	0	0	0	23,000
Total Miscellaneous Revenues	**$3,000,230**	**$6,568,220**	**$79,401**	**$501,654**	**$5,399,922**	**$7,849,853**	**$23,399,280**
Excess Fees - Elected Offices							
Transfer In to County from Tax Collector - Excess Fees	7,147,958	0	0	0	0	0	7,147,958
Total Excess Fees - Elected Offices	**$7,147,958**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,147,958**
Internal Service Revenues							
COBRA Payments	0	0	0	0	0	41,423	41,423
Contributions-Commercial Ins	0	0	0	0	0	559,096	559,096
Contributions-Liability	0	0	0	0	0	2,389,275	2,389,275
Contributions-Physical Damage	0	0	0	0	0	3,007,459	3,007,459
Contributions-Workers' Compens	0	0	0	0	0	2,961,192	2,961,192
Gas & Oil	0	0	0	0	0	3,126,802	3,126,802
Health Insurance	0	0	0	0	0	19,658,640	19,658,640
Health Insurance-Dependt Contr	0	0	0	0	0	8,853,042	8,853,042
Information Systems Revenue	0	0	0	0	0	786,474	786,474
Life Insurance	0	0	0	0	0	800,000	800,000
Parts for Vehicle Maint	0	0	0	0	0	2,554,274	2,554,274
Pharmacy Rebates	0	0	0	0	0	1,900,000	1,900,000
Pool Cars	0	0	0	0	0	94,564	94,564
Recoveries-Claims	0	0	0	0	0	822,000	822,000
Retiree Premiums	0	0	0	0	0	1,642,657	1,642,657
Vehicle Maint Serv Chg	0	0	0	0	0	1,758,113	1,758,113
Vehicle Replacement Program (VPR) Maintenance Service Charge	0	0	0	0	0	2,422,526	2,422,526
Total Internal Service Revenues	**$0**	**$0**	**$0**	**$0**	**$0**	**$53,377,537**	**$53,377,537**
Non-Revenues							
Animal Welfare Donations	0	600	0	0	0	0	600
Contributions	0	400,000	0	0	0	0	400,000

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Non-Revenues							
Corrections Welfare Trust	0	350	0	0	0	0	350
Library Contributions	0	95,500	0	0	0	0	95,500
Msc Donations	33,745	0	0	0	0	0	33,745
Transfer EMS	0	119,007	0	0	0	0	119,007
Transfer from County Transportation Trust	0	0	2,723,569	0	0	0	2,723,569
Transfer from E911	150,000	0	0	0	0	0	150,000
Transfer from ECHO	0	0	0	910,339	0	0	910,339
Transfer from Economic Incentive Fund	0	115,825	0	0	0	0	115,825
Transfer from Forever	2,091,418	0	0	0	0	0	2,091,418
Transfer from MSD	0	5,264,700	468,220	0	0	0	5,732,920
Transfer from Ocean Center	0	0	698,136	1,000,000	0	0	1,698,136
Transfer from Parking Garage Fund	29,866	0	0	0	0	0	29,866
Transfer from Port Authority	0	0	0	500,000	0	0	500,000
Transfer from Resort Tax	0	6,852,428	4,266,637	0	0	0	11,119,065
Transfer from Road Impact Fees Zone 1	0	0	1,239,185	0	0	0	1,239,185
Transfer from Road Impact Fees Zone 2	0	0	496,084	0	0	0	496,084
Transfer from Road Impact Fees Zone 3	0	0	703,837	0	0	0	703,837
Transfer from Road Impact Fees Zone 4	0	0	360,788	0	0	0	360,788
Transfer from Sales Tax	14,290,469	5,909,936	0	0	0	0	20,200,405
Transfer from Trails Projects Fund	0	0	510,339	0	0	0	510,339
Transfer General Fund	0	11,915,207	0	8,555,271	5,000,000	0	25,470,478
Transfer In to County from PRAP-Admin Srv Chg-Indirect Costs	255,355	0	0	0	0	0	255,355
Transfer In to County from SOE-Admin Srv Chg-Indirect Costs	115,219	0	0	0	0	0	115,219
Transfer In to County from TXCO-Admin Srv Chg-Indirect Costs	161,557	0	0	0	0	0	161,557
Transfers From Other Funds	0	0	0	1,000,000	0	0	1,000,000

Revenues by Major Source and Fund

	General Fund	Special Revenue	Debt Service	Capital Projects	Enterprise Funds	Internal Service	Total All Funds
Non-Revenues							
Total Non-Revenues	**$17,127,629**	**$30,673,553**	**$11,466,795**	**$11,965,610**	**$5,000,000**	**$0**	**$76,233,587**
Appropriated Fund Balance							
Appropriated Fund Balance	48,723,857	150,439,085	3,050,248	22,521,317	57,194,053	63,252,087	345,180,647
Total Appropriated Fund Balance	**$48,723,857**	**$150,439,085**	**$3,050,248**	**$22,521,317**	**$57,194,053**	**$63,252,087**	**$345,180,647**
Total Budget	**309,259,426**	**394,592,836**	**17,593,342**	**36,675,081**	**147,155,619**	**139,485,304**	**1,044,761,608**
Less Operating Transfers	16,561,753	30,177,103	10,956,456	0	5,000,000	0	62,695,312
Total Budget	**292,697,673**	**364,415,733**	**6,636,886**	**36,675,081**	**142,155,619**	**139,485,304**	**982,066,296**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 001 - General Fund					
Current Ad Valorem Taxes	178,663,635	181,427,104	196,922,716	196,922,716	208,595,455
Delinquent Ad Valorem Taxes	5,498,175	4,653,562	400,000	400,000	400,000
Total Ad Valorem Taxes	**184,161,810**	**186,080,666**	**197,322,716**	**197,322,716**	**208,995,455**
Business Tax Receipt	109,904	106,761	115,000	108,333	110,000
Bus Tax Haz Waste Surcharge	169,098	176,534	130,393	134,744	135,000
Franchise Fees	509,585	501,050	500,000	500,000	525,000
Total Other Taxes	**788,587**	**784,345**	**745,393**	**743,077**	**770,000**
Business Tax Receipt	0	0	0	100	0
Commercial Solicitation Permit	19,923	21,419	25,665	18,500	20,671
Sludge Permit Fees	8,809	8,455	8,809	8,632	8,809
Trades-Miscellaneous	558	860	708	708	708
Total Permits, Fees, Special Assessments	**29,290**	**30,734**	**35,182**	**27,940**	**30,188**
Beverage Licenses	226,154	229,892	224,475	228,023	231,445
Child Support Enforcement	49,771	48,576	56,396	56,396	14,099
Doe-Volusia Cty Schl Brd	1,129,610	788,307	565,272	565,272	172,933
FIND Construction Grants	700	0	0	0	0
Insurance Agents	86,209	116,483	91,644	106,525	111,851
Nongrant Joint Task Forces	91,939	65,935	0	0	0
Payment In Lieu Of Taxes	283,621	285,840	283,621	283,621	285,000
Racing-Extra Distribution	253,991	245,317	255,375	249,654	252,150
State Other Public Safety	84,763	0	0	0	0
State Revenue Sharing	9,332,284	9,823,893	10,036,341	8,350,310	8,433,813
State Sales & Use Commission	2,329	2,328	2,280	2,329	2,329
Total Intergovernmental Revenues	**11,541,371**	**11,606,571**	**11,515,404**	**9,842,130**	**9,503,620**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 001 - General Fund					
Addl Tax Sale Fee-Internet	336,367	370,558	350,000	353,463	9,793
Admin Service Charge	307,556	566,026	600,000	716,108	279,267
Beach Access Fees	5,024,916	5,695,503	5,433,766	3,236,877	5,596,779
Camping Fees	70,718	78,683	75,000	63,000	78,000
Charges For Labor	452,431	384,018	432,807	386,224	29,850
Charges For Services	171,363	221,350	178,035	177,626	528,142
Class II Permit Fees	184	0	0	0	0
Co Off Fees-Boat Fees	332,249	333,528	341,940	332,889	72,652
Co Off Fees-Motor Vehicle Fees	3,200,398	3,234,612	3,265,690	3,265,690	907,049
Co Off Fees-Property Appraiser	821,837	733,288	768,295	768,295	171,061
Co Off Fees-Sheriff	625,623	611,585	657,590	657,590	154,414
Co Off Fees-Suprv Of Elections	19,676	17,537	24,000	30,600	0
Co Off Fees-Tax Collection	1,916,415	1,819,938	2,051,757	2,051,757	266,693
Court Facility Fees	1,027,492	1,040,121	1,038,855	875,272	892,777
Drug Lab Fee	147,391	190,513	142,506	202,962	207,021
Event Sponsorship	87,500	76,750	50,000	31,188	60,000
Excess Fees Clerk Circuit Ct	355,290	226,094	200,000	0	200,000
Facility Entrance	254,027	320,930	265,000	265,000	265,000
Filing Fee	3,641	6,310	5,584	5,584	5,600
Housing Of Prisoners	38,444	46,156	38,000	42,300	40,000
Hunting & Fishing License Fees	6,100	6,069	6,000	6,050	205
I.C.E.	0	0	0	1,200	2,500
Laundry Services - DB Homeless Shelter	0	0	0	1,000	1,000
League Registration Fees	11,950	8,530	15,000	12,830	12,380
LEC Fees: Lyonia Envirmtl Ctr	23,834	22,570	22,000	15,000	22,000
Medical Examiner's Fees	1,223,733	161,144	154,476	155,957	155,957
MSC Gift Shop/Novelties	317,069	304,181	347,000	310,625	347,000
MSC School Field Trips	28,957	27,431	34,000	28,194	34,000
MSC Special Events	22,680	24,320	22,500	24,000	22,500
Other Charges For Services	58,775	60,800	60,000	60,000	61,500
Park Fees	152,547	156,435	139,235	114,312	159,832
Park Service Fees-Deltona	(199,390)	(146,053)	0	0	0
Power Ski Registration Fees	3,475	4,200	3,500	3,500	3,500
Prisoner Reporting-Incentv Pay	81,600	84,600	82,000	77,760	82,000
Recreation Fees	212,235	204,580	215,000	200,282	215,000
Registration Fees	148,570	95,651	150,000	90,147	115,000
Research Services	10,780	5,400	10,000	5,825	6,000
Sales-Maps, Code Bks, Publicat	31,369	30,799	26,500	31,635	10,500
Sheriff Services	8,689	8,508	10,000	11,000	2,250
Special Events	20,099	16,424	20,190	19,500	20,190
Sp Rec Fac-Concessions	840	1,660	1,000	1,400	1,000
Summer Recreation Program	532,028	413,440	550,000	170,000	530,000
Surcharges-Judicial	190,466	193,347	200,000	170,000	200,000
Tax Collector Fees	242,634	250,756	229,272	253,248	91,227
Vab Filing Fees	57,024	65,327	57,024	61,176	62,000
Total Charges for Services	**18,379,582**	**17,973,619**	**18,273,522**	**15,287,066**	**11,921,639**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 001 - General Fund					
Beach Fines	18,452	19,706	25,000	23,550	25,500
Community Legal Svcs Of Mid Fl	108,479	103,368	108,479	102,207	104,251
Court Technology	1,060,362	1,052,508	1,060,362	1,030,373	1,050,980
Crim Misd Fines	117,351	109,564	108,516	110,327	111,982
Felony Fines	38,927	41,383	42,089	36,255	36,980
Fines-Assmts-Drug Abuse Trtmnt	82,147	71,031	82,147	69,025	70,406
Fines-HB Assmts-Airport Secrty	1,498	1,522	1,632	1,510	1,525
Fines-HB Assmts-Beach Protectn	5,389	5,474	5,868	5,432	5,486
Fines-HB Assmts-Corrections Ed	42,476	43,152	46,252	42,814	43,242
Fines-HB Assmts-Police Educatn	97,928	98,616	100,373	98,272	24,814
Other	216,957	207,235	203,563	205,379	209,487
Other Judgments, Fines and Forfeit	0	0	0	1,350	225
Restitution	35	298	0	0	0
Teen Court	130,953	132,335	131,165	113,467	115,736
Trade Board Fines	5,000	0	2,000	5,000	3,500
Unlicensed Contractors	3,000	3,500	3,000	3,250	3,000
Volusia County Law Library	255,263	251,956	255,263	227,192	231,736
Water Violations	250	0	0	0	0
Total Judgements, Fines and Forfeitures	**2,184,467**	**2,141,648**	**2,175,709**	**2,075,403**	**2,038,850**
Bank Earnings Credit	77,816	92,896	96,000	94,000	60,000
Child Recrtn Prog-Contr	2,005	7,474	0	40	0
City Election Revenues	10,803	293,180	0	811	0
Commission-Coke Contract	35,424	28,442	0	28,500	30,000
Commissions	1,441	1,609	0	1,115	0
Contractor License	197,688	194,346	190,000	159,336	179,887
Corrections Phone Commissions	337,189	261,844	330,000	0	0
Donations - Environmental	183	0	0	0	0
Donations-Project Related	0	1,000	0	0	0
Ins Proceeds-Loss Furn/Equip	87,849	57,487	0	17,378	0
Investment Income	1,899,309	1,976,716	1,531,385	1,567,573	1,474,855
JP Morgan Chase Settlement	31,555	0	0	0	0
Miscellaneous Revenue	186,061	570,591	294,000	354,687	320,100
Other Contributions & Donation	18,000	25,660	0	38,500	40,000
Other Reimbursements	9,710	11,161	9,000	11,373	11,000
Outside Revenue	400,299	377,008	341,899	341,899	253,248
Refund Of Prior Year Expendtrs	262,695	105,479	0	2,552	0
Rent	146,558	148,662	150,000	147,999	150,000
Sale-Land	130,155	17,975	50,000	50,000	50,000
Sale Of Recyclables	901	814	0	334	0
Sale-Surplus Furn/Fixtr/Equip	422,072	376,727	306,140	426,140	431,140
Total Miscellaneous Revenues	**4,257,713**	**4,549,071**	**3,298,424**	**3,242,237**	**3,000,230**
Appropriated Fund Balance	0	0	37,312,988	47,953,426	48,723,857
Total Appropriated Fund Balance	**0**	**0**	**37,312,988**	**47,953,426**	**48,723,857**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 001 - General Fund					
Transfer In to County from Tax Collector - Excess Fees	0	0	0	0	7,147,958
Total Elected Offices Revenue	**0**	**0**	**0**	**0**	**7,147,958**
Donations	2,515	0	0	0	0
Donations-Comm Services	3,000	0	1,000	0	0
Msc Donations	2	1,700	0	43,745	33,745
Transfer from E911	1,342,388	1,141,982	802,297	802,297	150,000
Transfer from Forever	0	0	1,740,056	1,740,056	2,091,418
Transfer from Group Insurance Fund	0	0	2,284,502	2,284,502	0
Transfer from HurrIrma	473,865	0	0	0	0
Transfer from Manatee Conservation Fund	3,000	0	6,642	0	0
Transfer from Parking Garage Fund	0	0	29,866	29,866	29,866
Transfer from Sales Tax	0	13,458,635	15,658,570	13,432,499	14,290,469
Transfer In to County from PRAP-Admin Srv Chg-Indirect Costs	0	0	0	0	255,355
Transfer In to County from SOE-Admin Srv Chg-Indirect Costs	0	0	0	0	115,219
Transfer In to County from TXCO-Admin Srv Chg-Indirect Costs	0	0	0	0	161,557
Transfers From Other Funds	8,500,182	0	0	0	0
Total Non-Revenues	**10,324,952**	**14,602,317**	**20,522,933**	**18,332,965**	**17,127,629**
Total Revenues: 001 - General Fund	**231,667,772**	**237,768,971**	**291,202,271**	**294,826,960**	**309,259,426**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 002 - Emergency Medical Services					
CARES Act EVAC Grant	0	0	0	391,325	0
Total Intergovernmental Revenues	**0**	**0**	**0**	**391,325**	**0**
Ambulance Fees/Svc Chgs	16,366,037	16,899,826	15,713,397	15,498,737	16,393,063
Management Fee	145,640	199,490	120,000	120,000	120,000
PEMT MCO Program	0	0	0	1,893,200	2,027,653
PEMT Program	86,185	88,905	0	87,545	87,545
Total Charges for Services	**16,597,862**	**17,188,221**	**15,833,397**	**17,599,482**	**18,628,261**
Bad Debt Recovery	1,037,566	1,161,403	1,100,754	1,200,000	1,200,000
Ins Proceeds-Loss Furn/Equip	654	0	0	0	0
Investment Income	(20,839)	53,832	2,017	2,017	2,017
Miscellaneous Revenue	18,614	20,553	188,979	21,000	21,000
Sale-Surplus Furn/Fixtr/Equip	25,816	34,064	93	93	93
Total Miscellaneous Revenues	**1,061,811**	**1,269,852**	**1,291,843**	**1,223,110**	**1,223,110**
Transfer from Group Insurance Fund	0	0	281,151	281,151	0
Transfer General Fund	6,065,654	5,897,416	8,314,285	7,584,835	7,584,835
Transfers From Other Funds	8,247	0	0	0	0
Total Transfers From Other Funds	**6,073,901**	**5,897,416**	**8,595,436**	**7,865,986**	**7,584,835**
Appropriated Fund Balance	0	0	2,287,244	4,606,148	5,848,268
Total Appropriated Fund Balance	**0**	**0**	**2,287,244**	**4,606,148**	**5,848,268**
Total Revenues: Fund 002 - Emergency Medical Services	**23,733,574**	**24,355,489**	**28,007,920**	**31,686,051**	**33,284,474**

Fund: 103 - County Transportation Trust

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Local Option Gas Tax 5	6,279,072	6,329,852	6,438,595	5,777,442	5,792,014
Local Option Gas Tax 6	8,533,982	8,620,481	8,795,129	7,849,311	7,895,805
Ninth Cent Gas Tax	2,682,538	2,712,072	2,731,557	2,474,369	2,486,170
Total Other Taxes	**17,495,592**	**17,662,405**	**17,965,281**	**16,101,122**	**16,173,989**
Fuel Tax Refund	500,145	683,127	450,000	450,000	450,000
Gas Tax-5TH & 6TH Cent	5,358,035	5,429,631	5,345,087	5,193,590	5,145,759
Gas Tax-7TH Cent	2,358,743	2,393,704	2,360,587	2,210,786	2,228,694
Other Transportation	9,265	8,920	10,000	10,000	10,000
State Revenue Sharing	181,900	181,900	181,900	181,900	181,900
Total Intergovernmental Revenues	**8,408,088**	**8,697,282**	**8,347,574**	**8,046,276**	**8,016,353**
Charges For Labor	1,494	2,755	4,000	4,000	4,000
Maintenance Agreements	243,563	516,045	491,895	496,814	496,814
Transportation Svcs-Debary	36,464	41,933	47,000	37,000	47,000
Transportation Svcs-Other	232,627	250,325	190,000	190,000	190,000
Total Charges for Services	**514,148**	**811,058**	**732,895**	**727,814**	**737,814**
Ins Proceeds-Loss Furn/Equip	14,425	4,737	5,000	15,254	5,000
Investment Income	669,235	875,602	650,000	650,000	650,000
Miscellaneous Revenue	7,677	6,517	10,000	10,000	10,000
Refund Of Prior Year Expendtrs	20,073	(9,555)	0	0	0
Sale-Land	0	13,350	0	0	0
Sales-Surplus Matls & Scrap	7,864	12,684	10,000	10,000	10,000
Sale-Surplus Furn/Fixtr/Equip	221,734	110,877	120,000	120,000	120,000
Total Miscellaneous Revenues	**941,008**	**1,014,212**	**795,000**	**805,254**	**795,000**
Transfer from Group Insurance Fund	0	0	224,684	224,684	0
Transfer from HurrIrma	199,374	0	0	0	0
Transfer from MSD	4,800,000	5,000,000	5,000,000	5,000,000	4,000,000
Transfers From Other Funds	797,489	0	0	0	0
Total Transfers From Other Funds	**5,796,863**	**5,000,000**	**5,224,684**	**5,224,684**	**4,000,000**
Appropriated Fund Balance	0	0	42,517,207	51,453,902	25,533,037
Total Appropriated Fund Balance	**0**	**0**	**42,517,207**	**51,453,902**	**25,533,037**
Total Revenues: Fund 103 - County Transportation Trust	**33,155,699**	**33,184,957**	**75,582,641**	**82,359,052**	**55,256,193**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 104 - Library					
Current Ad Valorem Taxes	16,167,598	17,587,069	19,445,677	19,445,677	19,803,172
Delinquent Ad Valorem Taxes	502,432	445,838	40,000	40,000	40,000
Total Ad Valorem Taxes	**16,670,030**	**18,032,907**	**19,485,677**	**19,485,677**	**19,843,172**
Payment In Lieu Of Taxes	3,042	3,474	0	0	0
State Aid To Library	455,014	376,694	376,694	379,985	281,297
Total Intergovernmental Revenues	**458,056**	**380,168**	**376,694**	**379,985**	**281,297**
Library Service Charges	20,486	20,072	27,000	17,500	17,500
Library Service-Lost Books	25,212	28,558	20,000	17,500	17,500
Library Service-Lost Cards	15,532	10,588	17,000	6,500	6,500
Sales-Maps, Code Bks, Publicat	96,825	102,434	90,000	75,000	75,000
Total Charges for Services	**158,055**	**161,652**	**154,000**	**116,500**	**116,500**
Library Fines	213,342	201,658	220,000	168,000	168,000
Total Judgements, Fines and Forfeitures	**213,342**	**201,658**	**220,000**	**168,000**	**168,000**
Commissions	1,452	1,251	1,500	1,500	1,500
Donations-Library NON FOL	4,743	7,390	5,000	5,000	5,000
Ins Proceeds-Loss Furn/Equip	0	1,759	0	0	0
Investment Income	179,303	250,793	200,000	200,000	200,000
Miscellaneous Revenue	3,178	6,891	3,500	3,500	3,500
Refund Of Prior Year Expendtrs	0	319,618	75,936	46,800	75,936
Rent	5,453	5,459	4,500	4,500	4,500
Sale-Surplus Furn/Fixtr/Equip	406	11,641	200	200	200
Total Miscellaneous Revenues	**194,535**	**604,802**	**290,636**	**261,500**	**290,636**
Transfer from Group Insurance Fund	0	0	235,687	235,687	0
Transfer from HurrIrma	2,505	0	0	0	0
Transfer from Library Endowment	50,000	160,000	0	0	0
Transfers From Other Funds	3,108	0	0	0	0
Total Transfers From Other Funds	**55,613**	**160,000**	**235,687**	**235,687**	**0**
Appropriated Fund Balance	0	0	6,834,286	8,380,716	8,626,324
Total Appropriated Fund Balance	**0**	**0**	**6,834,286**	**8,380,716**	**8,626,324**
Library Contributions	73,938	91,203	95,500	75,000	95,500
Total Non Revenue	**73,938**	**91,203**	**95,500**	**75,000**	**95,500**
Total Revenues: Fund 104 - Library	**17,823,569**	**19,632,390**	**27,692,480**	**29,103,065**	**29,421,429**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 105 - East Volusia Mosquito Control					
Current Ad Valorem Taxes	3,992,622	4,320,432	4,750,130	4,750,130	4,843,065
Delinquent Ad Valorem Taxes	117,058	105,918	12,000	12,000	12,000
Total Ad Valorem Taxes	**4,109,680**	**4,426,350**	**4,762,130**	**4,762,130**	**4,855,065**
Payment In Lieu Of Taxes	394	418	0	0	0
Total Intergovernmental Revenues	**394**	**418**	**0**	**0**	**0**
Charges For Labor	19,151	28,219	21,000	28,000	21,000
Total Charges for Services	**19,151**	**28,219**	**21,000**	**28,000**	**21,000**
Investment Income	79,432	99,087	55,000	60,000	55,000
Miscellaneous Revenue	7,805	3,704	0	3,090	0
Refund Of Prior Year Expendtrs	7,876	0	0	0	0
Rental Of Equipment	3,651	3,905	12,000	4,000	4,000
Sale-Surplus Furn/Fixtr/Equip	238	400,167	3,000	3,000	0
Total Miscellaneous Revenues	**99,002**	**506,863**	**70,000**	**70,090**	**59,000**
Transfer from Capital Improvements Project Fund	0	0	2,000,000	2,000,000	0
Transfer from Group Insurance Fund	0	0	34,405	34,405	0
Transfer from HurrIrma	1,651	0	0	0	0
Transfers From Other Funds	312,071	0	0	0	0
Total Transfers From Other Funds	**313,722**	**0**	**2,034,405**	**2,034,405**	**0**
Appropriated Fund Balance	0	0	3,638,941	3,923,188	4,633,118
Total Appropriated Fund Balance	**0**	**0**	**3,638,941**	**3,923,188**	**4,633,118**
Total Revenues: Fund 105 - East Volusia Mosquito Control	**4,541,949**	**4,961,850**	**10,526,476**	**10,817,813**	**9,568,183**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 106 - Resort Tax					
Resort Tax	7,746,083	7,888,367	8,185,467	6,611,227	7,493,949
Resort Tax - Addl One Cent	3,873,053	3,944,206	4,092,733	3,305,625	3,746,995
Total Other Taxes	**11,619,136**	**11,832,573**	**12,278,200**	**9,916,852**	**11,240,944**
Investment Income	21,512	29,302	28,000	10,612	28,000
Total Miscellaneous Revenues	**21,512**	**29,302**	**28,000**	**10,612**	**28,000**
Total Revenues: Fund 106 - Resort Tax	**11,640,648**	**11,861,875**	**12,306,200**	**9,927,464**	**11,268,944**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 108 - Sales Tax Trust					
Half-Cent Sales Tax	22,217,798	22,424,375	23,812,845	19,822,183	20,020,405
Total Intergovernmental Revenues	**22,217,798**	**22,424,375**	**23,812,845**	**19,822,183**	**20,020,405**
Investment Income	71,175	212,942	100,000	180,000	180,000
Total Miscellaneous Revenues	**71,175**	**212,942**	**100,000**	**180,000**	**180,000**
Appropriated Fund Balance	0	0	0	6,130	0
Total Appropriated Fund Balance	**0**	**0**	**0**	**6,130**	**0**
Total Revenues: Fund 108 - Sales Tax Trust	**22,288,973**	**22,637,317**	**23,912,845**	**20,008,313**	**20,200,405**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 111 - Convention Development Tax					
Convention Development Tax	11,619,037	11,832,615	12,278,200	9,439,137	11,240,985
Total Other Taxes	**11,619,037**	**11,832,615**	**12,278,200**	**9,439,137**	**11,240,985**
Investment Income	5,988	7,842	7,450	5,280	7,450
Total Miscellaneous Revenues	**5,988**	**7,842**	**7,450**	**5,280**	**7,450**
Total Revenues: Fund 111 - Convention Development Tax	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,248,435**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 113 - Road Proportionate Share					
Proportionate Share/Concurrency	2,227,906	2,308,762	300,000	4,615,849	300,000
Total Permits, Fees, Special Assessments	**2,227,906**	**2,308,762**	**300,000**	**4,615,849**	**300,000**
Appropriated Fund Balance	0	0	4,446,523	4,535,871	4,096,956
Total Appropriated Fund Balance	**0**	**0**	**4,446,523**	**4,535,871**	**4,096,956**
Total Revenues: Fund 113 - Road Proportionate Share	**2,227,906**	**2,308,762**	**4,746,523**	**9,151,720**	**4,396,956**

Fund: 114 - Ponce De Leon Inlet and Port District

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Current Ad Valorem Taxes	1,972,954	2,134,938	2,347,280	2,347,280	2,392,984
Delinquent Ad Valorem Taxes	56,937	51,918	8,000	8,000	8,000
Total Ad Valorem Taxes	**2,029,891**	**2,186,856**	**2,355,280**	**2,355,280**	**2,400,984**
Payment In Lieu Of Taxes	195	206	175	175	200
Total Intergovernmental Revenues	**195**	**206**	**175**	**175**	**200**
Event Sponsorship	30,011	0	0	0	0
Park Fees	985,955	1,025,832	1,000,000	1,000,000	1,020,100
Total Charges for Services	**1,015,966**	**1,025,832**	**1,000,000**	**1,000,000**	**1,020,100**
Investment Income	65,219	87,081	60,000	63,000	60,000
Refund Of Prior Year Expendtrs	3,892	0	0	0	0
Sale-Surplus Furn/Fixtr/Equip	0	680	0	1,094	0
Total Miscellaneous Revenues	**69,111**	**87,761**	**60,000**	**64,094**	**60,000**
Transfer from Group Insurance Fund	0	0	21,550	21,550	0
Transfer from HurrIrma	4,920	0	0	0	0
Transfers From Other Funds	301,176	0	0	0	0
Total Transfers From Other Funds	**306,096**	**0**	**21,550**	**21,550**	**0**
Appropriated Fund Balance	0	0	3,642,060	4,240,218	2,358,829
Total Appropriated Fund Balance	**0**	**0**	**3,642,060**	**4,240,218**	**2,358,829**
Total Revenues: Fund 114 - Ponce De Leon Inlet and Port District	**3,421,259**	**3,300,655**	**7,079,065**	**7,681,317**	**5,840,113**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 115 - E-911 Emergency Telephone System					
E911 Nonwireless Distributions	730,121	707,691	804,207	668,533	648,477
E911 Prepaid Wireless Distributions	367,073	402,375	374,787	414,446	426,789
E911 Wireless Distributions	1,197,975	1,456,988	1,244,449	1,555,692	1,680,147
Total Intergovernmental Revenues	**2,295,169**	**2,567,054**	**2,423,443**	**2,638,671**	**2,755,413**
Investment Income	23,252	23,771	17,950	18,237	17,950
Sale-Surplus Furn/Fixtr/Equip	0	49	0	0	0
Total Miscellaneous Revenues	**23,252**	**23,820**	**17,950**	**18,237**	**17,950**
Transfer from Group Insurance Fund	0	0	4,116	4,116	0
Transfers From Other Funds	2,133	0	0	0	0
Total Transfers From Other Funds	**2,133**	**0**	**4,116**	**4,116**	**0**
Appropriated Fund Balance	0	0	804,794	1,457,838	1,215,476
Total Appropriated Fund Balance	**0**	**0**	**804,794**	**1,457,838**	**1,215,476**
Total Revenues: Fund 115 - E-911 Emergency Telephone System	**2,320,554**	**2,590,874**	**3,250,303**	**4,118,862**	**3,988,839**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 116 - Special Lighting Districts					
Streetlighting Spec Assmnt Charges	314,584	307,471	297,543	287,591	298,517
Total Permits, Fees, Special Assessments	**314,584**	**307,471**	**297,543**	**287,591**	**298,517**
Appropriated Fund Balance	0	0	58,233	60,162	50,472
Total Appropriated Fund Balance	**0**	**0**	**58,233**	**60,162**	**50,472**
Total Revenues: Fund 116 - Special Lighting Districts	**314,584**	**307,471**	**355,776**	**347,753**	**348,989**

Fund: 118 - Ocean Center

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Concession-Stands	641,058	680,227	650,000	(135,903)	708,320
Ocean Center Revenues	27,963	18,806	27,963	27,963	28,382
Sp Rec Fac-Arena	476,098	378,087	476,098	390,579	555,795
Sp Rec Fac-Concessions	2,200	4,700	2,500	7,500	7,500
Sp Rec Fac-Conference Center	667,869	578,234	659,369	562,429	714,176
Sp Rec Fac-Equipment	195,504	217,117	195,504	160,504	229,827
Sp Rec Fac- Lot Event	14,595	39,829	17,000	64,070	66,226
Sp Rec Fac-Reimbursable-Staff	86,965	82,015	95,000	82,446	109,596
Total Charges for Services	**2,112,252**	**1,999,015**	**2,123,434**	**1,159,588**	**2,419,822**
Commissions	30,674	20,262	10,000	21,000	21,800
Investment Income	24,011	(14,127)	25,000	25,000	25,000
Miscellaneous Revenue	751	2,705	86,872	4,000	4,000
Refund Of Prior Year Expendtrs	110,733	145,726	0	0	0
Rent	246,805	347,933	249,503	332,272	339,836
Sale-Surplus Furn/Fixtr/Equip	3,304	875	0	0	0
Utilities-Rent Related	118,851	110,794	112,000	114,759	133,212
Total Miscellaneous Revenues	**535,129**	**614,168**	**483,375**	**497,031**	**523,848**
Transfer from Group Insurance Fund	0	0	51,873	51,873	0
Transfer from Resort Tax	7,145,865	7,567,367	7,873,498	5,737,291	6,852,428
Transfers From Other Funds	4,359	0	0	0	0
Total Transfers From Other Funds	**7,150,224**	**7,567,367**	**7,925,371**	**5,789,164**	**6,852,428**
Appropriated Fund Balance	0	0	3,170,385	2,483,459	2,119,583
Total Appropriated Fund Balance	**0**	**0**	**3,170,385**	**2,483,459**	**2,119,583**
Contributions	496,675	177,323	400,000	400,000	400,000
Total Non Revenue	**496,675**	**177,323**	**400,000**	**400,000**	**400,000**
Total Revenues: Fund 118 - Ocean Center	**10,294,280**	**10,357,873**	**14,102,565**	**10,329,242**	**12,315,681**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 119 - Road District Maintenance					
Road Maintenance Spec Assmnt Charges	202,580	210,269	200,000	200,000	200,000
Total Permits, Fees, Special Assessments	**202,580**	**210,269**	**200,000**	**200,000**	**200,000**
Investment Income	0	89	0	0	0
Total Miscellaneous Revenues	**0**	**89**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	1,422	162,599	164,021
Total Appropriated Fund Balance	**0**	**0**	**1,422**	**162,599**	**164,021**
Total Revenues: Fund 119 - Road District Maintenance	**202,580**	**210,358**	**201,422**	**362,599**	**364,021**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 120 - Municipal Service District					
Current Ad Valorem Taxes	13,809,629	14,837,748	16,279,035	16,279,035	16,416,523
Delinquent Ad Valorem Taxes	509,616	480,668	45,000	45,000	45,000
Total Ad Valorem Taxes	**14,319,245**	**15,318,416**	**16,324,035**	**16,324,035**	**16,461,523**
Communications Services Tax	3,050,994	2,979,978	3,047,080	2,987,223	2,987,223
Total Communications Tax	**3,050,994**	**2,979,978**	**3,047,080**	**2,987,223**	**2,987,223**
Utility Tax	8,124,173	8,581,721	8,289,393	8,313,268	8,437,967
Total Utility Tax	**8,124,173**	**8,581,721**	**8,289,393**	**8,313,268**	**8,437,967**
Business Tax Receipt	152,927	144,300	145,000	145,000	146,450
Total Other Taxes	**152,927**	**144,300**	**145,000**	**145,000**	**146,450**
Building Permits	1,847,218	2,049,567	2,038,866	2,000,000	2,050,000
Exam Fees	1,425	1,500	1,325	1,325	1,352
Farm Pond Permit	1,550	800	1,500	1,500	1,500
Outdoor Entertainment Permit	2,182	2,266	3,000	2,300	2,300
Sign Permits	20,986	22,618	28,000	22,618	23,000
Stormwater Spec Assmnt Charges	32,922	44,510	40,000	0	0
Utility Use Permit Fees	196,404	196,137	160,000	196,270	196,300
Total Permits, Fees, Special Assessments	**2,102,687**	**2,317,398**	**2,272,691**	**2,224,013**	**2,274,452**
Beverage Licenses	7,303	7,254	8,000	7,500	8,000
Licenses-Mobile Homes	124,499	123,054	135,000	124,000	126,480
Nongrant Joint Task Forces	30,697	22,826	0	0	0
Payment In Lieu Of Taxes	12,345	14,098	0	0	0
Total Intergovernmental Revenues	**174,844**	**167,232**	**143,000**	**131,500**	**134,480**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 120 - Municipal Service District					
Animal Control Fees	1,100	1,005	1,000	1,450	1,850
Animal Control Fees - Oak Hill	12,580	11,875	13,000	8,000	8,625
Animal Ctrl-Svc Chgs	20,950	26,162	23,000	17,520	23,675
Charges For Services	0	195,508	0	0	0
Class II Permit Fees	3,898	4,480	3,500	3,500	4,000
Concurrency Management Review	4,676	7,912	4,000	4,000	4,000
Concurrency Review	17,096	607	3,600	1,000	1,000
Development Order Review Appli	8,019	8,844	5,500	8,432	8,600
False Alarm Fees	5,725	4,675	5,000	5,000	1,250
Gopher Tortoise Fees	0	35,679	30,000	30,000	42,000
Itinerant Merchant Admin Svcs	27,084	9,744	25,000	29,934	25,000
Maintenance Fees	20,044	24,375	21,000	24,000	24,000
Other Charges For Services	62,911	51,403	500	45,000	45,000
Planning Development Fees	107,510	131,187	107,510	110,000	135,000
Sales-Maps, Code Bks, Publicat	0	20	0	0	0
Sheriff Svcs-Debary	3,461,258	3,608,275	3,644,558	3,644,558	901,672
Sheriff Svcs-Deltona	11,350,339	11,832,447	11,951,425	11,951,425	3,101,327
Sheriff Svcs-Oak Hill	585,385	610,249	616,385	616,385	152,495
Sheriff Svcs-Pierson	292,692	305,125	308,192	308,192	76,248
Tree Preservation Ordinance	45,135	48,332	40,000	40,000	42,000
Tree Replacement Fee	47,728	172,800	35,000	54,357	55,000
Wetland Application	27,655	27,896	21,000	21,000	28,000
Zoning Fees	98,076	72,191	80,000	80,000	83,632
Total Charges for Services	**16,199,861**	**17,190,791**	**16,939,170**	**17,003,753**	**4,764,374**
Code Enforcement Fines	278,498	42,636	65,000	31,301	65,000
Fines-Police Ed-Traffic	37,258	40,974	38,175	34,588	8,647
Mitigation Late Fees	802	824	1,500	1,500	1,500
Other Judgments, Fines and Forfeit	253	501	275	460	300
Total Judgements, Fines and Forfeitures	**316,811**	**84,935**	**104,950**	**67,849**	**75,447**
Animal Control License	16,469	13,518	16,000	9,542	13,950
Ins Proceeds-Loss Furn/Equip	0	21,651	0	0	0
Investment Income	249,211	301,275	246,000	229,000	234,000
Miscellaneous Revenue	15,955	84,173	3,000	4,751	3,000
Mitigation Fees	52,316	25,498	0	0	0
Refund Of Prior Year Expendtrs	0	29,412	0	0	0
Sale-Surplus Furn/Fixtr/Equip	78,370	100,520	60,000	60,000	60,000
Total Miscellaneous Revenues	**412,321**	**576,047**	**325,000**	**303,293**	**310,950**
Appropriated Fund Balance	0	0	11,565,659	14,930,021	15,757,893
Total Appropriated Fund Balance	**0**	**0**	**11,565,659**	**14,930,021**	**15,757,893**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Adopted
Fund: 120 - Municipal Service District					
Animal Welfare Donations	0	320	50	1,000	600
Transfer from Group Insurance Fund	0	0	480,258	480,258	0
Transfer from HurrIrma	86,440	0	0	0	0
Transfer from Sales Tax	6,826,866	7,740,091	8,254,275	6,575,814	5,909,936
Transfers From Other Funds	53,709	0	0	0	0
Total Non-Revenues	**6,967,015**	**7,740,411**	**8,734,583**	**7,057,072**	**5,910,536**
Total Revenues: 120 - Municipal Service District	**51,820,878**	**55,101,229**	**67,890,561**	**69,487,027**	**57,261,295**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 121 - Special Assessments					
Capital Improvement Special Assessment	105,765	0	0	0	0
Total Permits, Fees, Special Assessments	**105,765**	**0**	**0**	**0**	**0**
Interest-Special Assessments	(6,969)	250	4,000	3,500	3,500
Investment Income	19,775	25,618	18,000	35,000	35,000
Total Miscellaneous Revenues	**12,806**	**25,868**	**22,000**	**38,500**	**38,500**
Appropriated Fund Balance	0	0	863,725	867,658	901,314
Total Appropriated Fund Balance	**0**	**0**	**863,725**	**867,658**	**901,314**
Total Revenues: Fund 121 - Special Assessments	**118,571**	**25,868**	**885,725**	**906,158**	**939,814**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 122 - Manatee Conservation					
Boat Slip Mitigation Fee	56,750	7,000	7,000	31,750	7,000
Total Permits, Fees, Special Assessments	**56,750**	**7,000**	**7,000**	**31,750**	**7,000**
Investment Income	6,828	9,060	8,000	8,000	8,000
Total Miscellaneous Revenues	**6,828**	**9,060**	**8,000**	**8,000**	**8,000**
Appropriated Fund Balance	0	0	441,155	443,398	468,568
Total Appropriated Fund Balance	**0**	**0**	**441,155**	**443,398**	**468,568**
Total Revenues: Fund 122 - Manatee Conservation	**63,578**	**16,060**	**456,155**	**483,148**	**483,568**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 123 - Inmate Welfare Trust					
Commissions	1,226,628	1,137,192	1,200,000	800,000	800,000
Corrections Phone Commissions	0	0	0	880,000	880,000
Inmate Mowing Program	47,783	83,930	50,000	83,000	83,000
Inmate Phone Unused Funds	14,031	12,397	15,000	0	0
Investment Income	65,453	85,368	82,000	62,000	62,000
Miscellaneous Revenue	191	0	0	0	0
Tablet Commissions	0	0	0	10,000	10,000
Video Visitation Commissions	0	109	0	23,000	23,000
Total Miscellaneous Revenues	**1,354,086**	**1,318,996**	**1,347,000**	**1,858,000**	**1,858,000**
Transfer from Group Insurance Fund	0	0	5,091	5,091	0
Transfers From Other Funds	574	0	0	0	0
Total Transfers From Other Funds	**574**	**0**	**5,091**	**5,091**	**0**
Appropriated Fund Balance	0	0	3,390,645	4,140,479	4,347,024
Total Appropriated Fund Balance	**0**	**0**	**3,390,645**	**4,140,479**	**4,347,024**
Corrections Welfare Trust	556	419	350	350	350
Total Non Revenue	**556**	**419**	**350**	**350**	**350**
Total Revenues: Fund 123 - Inmate Welfare Trust	**1,355,216**	**1,319,415**	**4,743,086**	**6,003,920**	**6,205,374**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 124 - Library Endowment					
Investment Income	11,237	12,598	5,000	6,760	5,000
Total Miscellaneous Revenues	**11,237**	**12,598**	**5,000**	**6,760**	**5,000**
Appropriated Fund Balance	0	0	445,966	450,702	457,462
Total Appropriated Fund Balance	**0**	**0**	**445,966**	**450,702**	**457,462**
Total Revenues: Fund 124 - Library Endowment	**11,237**	**12,598**	**450,966**	**457,462**	**462,462**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 125 - Homeless Initiatives					
Investment Income	73,082	69,754	10,000	45,000	10,000
Total Miscellaneous Revenues	**73,082**	**69,754**	**10,000**	**45,000**	**10,000**
Transfer General Fund	0	0	226,407	226,407	0
Total Transfers From Other Funds	**0**	**0**	**226,407**	**226,407**	**0**
Appropriated Fund Balance	0	0	151,985	2,968,609	196,739
Total Appropriated Fund Balance	**0**	**0**	**151,985**	**2,968,609**	**196,739**
Total Revenues: Fund 125 - Homeless Initiatives	**73,082**	**69,754**	**388,392**	**3,240,016**	**206,739**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 126 - Economic Development Incentives					
Investment Income	49,422	95,825	0	80,000	0
Total Miscellaneous Revenues	**49,422**	**95,825**	**0**	**80,000**	**0**
Transfer from Eco Dev.	4,500,000	0	0	0	0
Total Transfers From Other Funds	**4,500,000**	**0**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	4,609,422	4,645,247	115,825
Total Appropriated Fund Balance	**0**	**0**	**4,609,422**	**4,645,247**	**115,825**
Total Revenues: Fund 126 - Economic Development Incentives	**4,549,422**	**95,825**	**4,609,422**	**4,725,247**	**115,825**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 127 - Wetland Mitigation					
Mitigation Fees	0	0	5,000	5,000	5,000
Total Miscellaneous Revenues	**0**	**0**	**5,000**	**5,000**	**5,000**
Transfer from MSD	0	0	111,666	111,666	0
Total Transfers From Other Funds	**0**	**0**	**111,666**	**111,666**	**0**
Appropriated Fund Balance	0	0	0	0	86,666
Total Appropriated Fund Balance	**0**	**0**	**0**	**0**	**86,666**
Total Revenues: Fund 127 - Wetland Mitigation	**0**	**0**	**116,666**	**116,666**	**91,666**

Fund: 130 - Economic Development

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investment Income	53,662	121,496	82,408	82,408	86,920
Refund Of Prior Year Expendtrs	5,400	0	0	0	0
Sale-Surplus Furn/Fixtr/Equip	43	4	0	0	0
Total Miscellaneous Revenues	**59,105**	**121,500**	**82,408**	**82,408**	**86,920**
Transfer from Closed Capital Fund	0	0	48,604	48,604	0
Transfer from Economic Incentive Fund	0	0	109,422	109,422	115,825
Transfer from Group Insurance Fund	0	0	11,257	11,257	0
Transfer General Fund	4,269,997	4,290,225	4,310,252	4,310,252	4,330,372
Transfers From Other Funds	547	0	0	0	0
Total Transfers From Other Funds	**4,270,544**	**4,290,225**	**4,479,535**	**4,479,535**	**4,446,197**
Appropriated Fund Balance	0	0	3,224,190	5,909,395	5,961,372
Total Appropriated Fund Balance	**0**	**0**	**3,224,190**	**5,909,395**	**5,961,372**
Total Revenues: Fund 130 - Economic Development	**4,329,649**	**4,411,725**	**7,786,133**	**10,471,338**	**10,494,489**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 131 - Road Impact Fees-Zone 1 (Northeast)					
Road Impact Fees - Commercial	513,215	765,936	221,646	179,658	221,646
Road Impact Fees - Residential	855,945	1,547,362	3,989,627	2,096,181	2,096,181
TrTransportation Impact Fee - Commercial	13,152	19,396	0	0	0
Total Permits, Fees, Special Assessments	**1,382,312**	**2,332,694**	**4,211,273**	**2,275,839**	**2,317,827**
Investment Income	(1,992)	7,876	4,000	19,447	4,000
Total Miscellaneous Revenues	**(1,992)**	**7,876**	**4,000**	**19,447**	**4,000**
Appropriated Fund Balance	0	0	2,118,008	1,200,618	1,600,493
Total Appropriated Fund Balance	**0**	**0**	**2,118,008**	**1,200,618**	**1,600,493**
Total Revenues: Fund 131 - Road Impact Fees-Zone 1 (Northeast)	**1,380,320**	**2,340,570**	**6,333,281**	**3,495,904**	**3,922,320**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 132 - Road Impact Fees-Zone 2 (Southeast)					
Road Impact Fees - Commercial	197,555	59,264	221,646	69,376	221,646
Road Impact Fees - Residential	438,419	1,357,920	997,407	1,847,490	1,847,490
TrTransportation Impact Fee - Commercial	44,324	0	0	0	0
Total Permits, Fees, Special Assessments	**680,298**	**1,417,184**	**1,219,053**	**1,916,866**	**2,069,136**
Investment Income	10,598	21,316	14,000	36,871	14,000
Total Miscellaneous Revenues	**10,598**	**21,316**	**14,000**	**36,871**	**14,000**
Appropriated Fund Balance	0	0	1,258,248	1,731,084	1,688,404
Total Appropriated Fund Balance	**0**	**0**	**1,258,248**	**1,731,084**	**1,688,404**
Total Revenues: Fund 132 - Road Impact Fees-Zone 2 (Southeast)	**690,896**	**1,438,500**	**2,491,301**	**3,684,821**	**3,771,540**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 133 - Road Impact Fees-Zone 3 (Southwest)					
Road Impact Fees - Commercial	307,408	286,704	221,646	749,536	221,646
Road Impact Fees - Residential	612,032	2,409,280	1,773,168	3,856,635	3,856,635
TrTransportation Impact Fee - Commercial	0	34,552	0	0	0
Total Permits, Fees, Special Assessments	**919,440**	**2,730,536**	**1,994,814**	**4,606,171**	**4,078,281**
Investment Income	4,593	19,640	9,000	50,986	9,000
Total Miscellaneous Revenues	**4,593**	**19,640**	**9,000**	**50,986**	**9,000**
Appropriated Fund Balance	0	0	1,065,959	2,339,321	5,236,455
Total Appropriated Fund Balance	**0**	**0**	**1,065,959**	**2,339,321**	**5,236,455**
Total Revenues: Fund 133 - Road Impact Fees-Zone 3 (Southwest)	**924,033**	**2,750,176**	**3,069,773**	**6,996,478**	**9,323,736**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 134 - Road Impact Fees-Zone 4 (Northwest)					
Road Impact Fees - Commercial	299,819	311,673	221,646	133,224	221,646
Road Impact Fees - Residential	1,498,747	1,575,018	1,329,876	1,402,883	1,402,883
Transportation Impact Fee - Residential	4,928	21,111	0	0	0
Total Permits, Fees, Special Assessments	**1,803,494**	**1,907,802**	**1,551,522**	**1,536,107**	**1,624,529**
Investment Income	184,419	260,167	200,000	259,000	200,000
Total Miscellaneous Revenues	**184,419**	**260,167**	**200,000**	**259,000**	**200,000**
Appropriated Fund Balance	0	0	9,349,178	13,343,382	6,579,711
Total Appropriated Fund Balance	**0**	**0**	**9,349,178**	**13,343,382**	**6,579,711**
Total Revenues: Fund 134 - Road Impact Fees-Zone 4 (Northwest)	**1,987,913**	**2,167,969**	**11,100,700**	**15,138,489**	**8,404,240**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 135 - Park Impact Fees-County					
Culture/Rec Impact Fees Residential	130,275	139,550	170,000	256,000	256,000
Total Permits, Fees, Special Assessments	**130,275**	**139,550**	**170,000**	**256,000**	**256,000**
Investment Income	8,439	12,625	8,000	10,295	13,000
Total Miscellaneous Revenues	**8,439**	**12,625**	**8,000**	**10,295**	**13,000**
Appropriated Fund Balance	0	0	710,634	686,030	235,492
Total Appropriated Fund Balance	**0**	**0**	**710,634**	**686,030**	**235,492**
Total Revenues: Fund 135 - Park Impact Fees-County	**138,714**	**152,175**	**888,634**	**952,325**	**504,492**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 136 - Park Impact Fees-Zone 1 (Northeast)					
Culture/Rec Impact Fees Residential	33,781	27,324	35,000	26,000	26,000
Total Permits, Fees, Special Assessments	**33,781**	**27,324**	**35,000**	**26,000**	**26,000**
Investment Income	15,579	19,710	15,000	13,912	17,000
Total Miscellaneous Revenues	**15,579**	**19,710**	**15,000**	**13,912**	**17,000**
Appropriated Fund Balance	0	0	495,223	927,476	577,066
Total Appropriated Fund Balance	**0**	**0**	**495,223**	**927,476**	**577,066**
Total Revenues: Fund 136 - Park Impact Fees-Zone 1 (Northeast)	**49,360**	**47,034**	**545,223**	**967,388**	**620,066**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 137 - Park Impact Fees-Zone 2 (Southeast)					
Culture/Rec Impact Fees Residential	14,825	9,964	15,000	10,500	10,500
Total Permits, Fees, Special Assessments	**14,825**	**9,964**	**15,000**	**10,500**	**10,500**
Investment Income	867	815	700	675	825
Total Miscellaneous Revenues	**867**	**815**	**700**	**675**	**825**
Appropriated Fund Balance	0	0	50,007	45,087	26,262
Total Appropriated Fund Balance	**0**	**0**	**50,007**	**45,087**	**26,262**
Total Revenues: Fund 137 - Park Impact Fees-Zone 2 (Southeast)	**15,692**	**10,779**	**65,707**	**56,262**	**37,587**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 138 - Park Impact Fees-Zone 3 (Southwest)					
Culture/Rec Impact Fees Residential	14,825	24,789	32,000	97,000	97,000
Total Permits, Fees, Special Assessments	**14,825**	**24,789**	**32,000**	**97,000**	**97,000**
Investment Income	1,035	1,606	1,100	1,700	1,700
Total Miscellaneous Revenues	**1,035**	**1,606**	**1,100**	**1,700**	**1,700**
Appropriated Fund Balance	0	0	97,331	90,626	160,478
Total Appropriated Fund Balance	**0**	**0**	**97,331**	**90,626**	**160,478**
Total Revenues: Fund 138 - Park Impact Fees-Zone 3 (Southwest)	**15,860**	**26,395**	**130,431**	**189,326**	**259,178**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 139 - Park Impact Fees-Zone 4 (Northwest)					
Culture/Rec Impact Fees Residential	27,705	35,725	45,000	45,000	45,000
Total Permits, Fees, Special Assessments	**27,705**	**35,725**	**45,000**	**45,000**	**45,000**
FIND Construction Grants	17,500	0	0	0	0
Total Intergovernmental Revenues	**17,500**	**0**	**0**	**0**	**0**
Investment Income	11,018	882	800	1,200	1,200
Total Miscellaneous Revenues	**11,018**	**882**	**800**	**1,200**	**1,200**
Appropriated Fund Balance	0	0	805,923	67,516	56,819
Total Appropriated Fund Balance	**0**	**0**	**805,923**	**67,516**	**56,819**
Total Revenues: Fund 139 - Park Impact Fees-Zone 4 (Northwest)	**56,223**	**36,607**	**851,723**	**113,716**	**103,019**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 140 - Fire Rescue District					
Current Ad Valorem Taxes	25,726,004	27,630,496	30,338,567	30,338,567	30,609,087
Delinquent Ad Valorem Taxes	960,563	906,625	80,000	80,000	80,000
Total Ad Valorem Taxes	**26,686,567**	**28,537,121**	**30,418,567**	**30,418,567**	**30,689,087**
Building Permits	0	0	65,000	34,000	35,000
Total Permits, Fees, Special Assessments	**0**	**0**	**65,000**	**34,000**	**35,000**
Firefighters Supplemental Comp	60,276	63,701	62,040	65,660	63,840
Payment In Lieu Of Taxes	22,495	25,689	21,000	21,000	24,000
Total Intergovernmental Revenues	**82,771**	**89,390**	**83,040**	**86,660**	**87,840**
Charges For Services	374,898	412,533	436,954	441,336	435,328
Fire Contingency Transportation Svcs	303,245	321,531	250,000	250,000	250,000
Fire Training Charges	72,232	76,044	67,500	72,500	71,000
PEMT Program	41,699	53,070	0	0	0
Total Charges for Services	**792,074**	**863,178**	**754,454**	**763,836**	**756,328**
Investment Income	284,715	410,262	230,000	285,000	285,000
Miscellaneous Revenue	180	(1,735)	25	1,751	25
Other Reimbursements	0	0	25	25	25
Sale-Surplus Furn/Fixtr/Equip	14,623	62,937	6,000	6,000	6,000
Total Miscellaneous Revenues	**299,518**	**471,464**	**236,050**	**292,776**	**291,050**
Transfer EMS	0	0	0	0	119,007
Transfer from Group Insurance Fund	0	0	226,133	226,133	0
Transfer from HurrIrma	76,651	0	0	0	0
Transfers From Other Funds	36,015	0	0	0	0
Total Transfers From Other Funds	**112,666**	**0**	**226,133**	**226,133**	**119,007**
Appropriated Fund Balance	0	0	12,268,540	14,177,473	15,093,934
Total Appropriated Fund Balance	**0**	**0**	**12,268,540**	**14,177,473**	**15,093,934**
Contributions	0	753	0	0	0
Donations	0	250	0	0	0
Total Non Revenue	**0**	**1,003**	**0**	**0**	**0**
Total Revenues: Fund 140 - Fire Rescue District	**27,973,596**	**29,962,156**	**44,051,784**	**45,999,445**	**47,072,246**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)					
Public Safety Impact Fees - Commercial	4,592	8,017	0	8,500	4,000
Public Safety Impact Fees - Residential	40,581	33,356	35,000	35,000	33,000
Total Permits, Fees, Special Assessments	**45,173**	**41,373**	**35,000**	**43,500**	**37,000**
Investment Income	2,587	4,124	2,800	2,800	1,500
Total Miscellaneous Revenues	**2,587**	**4,124**	**2,800**	**2,800**	**1,500**
Appropriated Fund Balance	0	0	217,189	225,626	271,926
Total Appropriated Fund Balance	**0**	**0**	**217,189**	**225,626**	**271,926**
Total Revenues: Fund 151 - Fire Impact Fees-Zone 1 (Northeast)	**47,760**	**45,497**	**254,989**	**271,926**	**310,426**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)					
Public Safety Impact Fees - Commercial	972	248	0	350	250
Public Safety Impact Fees - Residential	22,454	17,783	20,000	20,000	19,750
Total Permits, Fees, Special Assessments	**23,426**	**18,031**	**20,000**	**20,350**	**20,000**
Investment Income	1,307	1,725	1,200	1,200	1,200
Total Miscellaneous Revenues	**1,307**	**1,725**	**1,200**	**1,200**	**1,200**
Appropriated Fund Balance	0	0	93,729	80,426	101,976
Total Appropriated Fund Balance	**0**	**0**	**93,729**	**80,426**	**101,976**
Total Revenues: Fund 152 - Fire Impact Fees-Zone 2 (Southeast)	**24,733**	**19,756**	**114,929**	**101,976**	**123,176**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)					
Public Safety Impact Fees - Commercial	145	400	500	1,300	500
Public Safety Impact Fees - Residential	20,600	34,733	25,000	126,000	25,000
Total Permits, Fees, Special Assessments	**20,745**	**35,133**	**25,500**	**127,300**	**25,500**
Investment Income	4,646	3,233	250	800	2,500
Total Miscellaneous Revenues	**4,646**	**3,233**	**250**	**800**	**2,500**
Appropriated Fund Balance	0	0	36,479	65,986	194,086
Total Appropriated Fund Balance	**0**	**0**	**36,479**	**65,986**	**194,086**
Total Revenues: Fund 153 - Fire Impact Fees-Zone 3 (Southwest)	**25,391**	**38,366**	**62,229**	**194,086**	**222,086**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)					
Public Safety Impact Fees - Commercial	4,754	5,029	3,000	5,000	3,000
Public Safety Impact Fees - Residential	37,199	41,795	40,000	55,000	40,000
Total Permits, Fees, Special Assessments	**41,953**	**46,824**	**43,000**	**60,000**	**43,000**
Investment Income	4,383	6,464	500	4,000	500
Total Miscellaneous Revenues	**4,383**	**6,464**	**500**	**4,000**	**500**
Appropriated Fund Balance	0	0	346,678	337,643	401,643
Total Appropriated Fund Balance	**0**	**0**	**346,678**	**337,643**	**401,643**
Total Revenues: Fund 154 - Fire Impact Fees-Zone 4 (Northwest)	**46,336**	**53,288**	**390,178**	**401,643**	**445,143**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 157 - Silver Sands/Bethune Beach MSD					
Current Ad Valorem Taxes	12,617	13,438	14,658	14,658	14,729
Delinquent Ad Valorem Taxes	332	230	0	0	0
Total Ad Valorem Taxes	**12,949**	**13,668**	**14,658**	**14,658**	**14,729**
Investment Income	90	105	0	0	0
Total Miscellaneous Revenues	**90**	**105**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	614	455	1,046
Total Appropriated Fund Balance	**0**	**0**	**614**	**455**	**1,046**
Total Revenues: Fund 157 - Silver Sands/Bethune Beach MSD	**13,039**	**13,773**	**15,272**	**15,113**	**15,775**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 158 - Gemini Springs Endowment					
Investment Income	1,298	1,395	1,300	1,300	1,300
Total Miscellaneous Revenues	**1,298**	**1,395**	**1,300**	**1,300**	**1,300**
Appropriated Fund Balance	0	0	70,765	65,859	62,159
Total Appropriated Fund Balance	**0**	**0**	**70,765**	**65,859**	**62,159**
Total Revenues: Fund 158 - Gemini Springs Endowment	**1,298**	**1,395**	**72,065**	**67,159**	**63,459**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 159 - Stormwater Utility					
Stormwater Spec Assmnt Charges	4,339,605	4,354,184	4,480,000	4,480,000	4,480,000
Total Permits, Fees, Special Assessments	**4,339,605**	**4,354,184**	**4,480,000**	**4,480,000**	**4,480,000**
State-Environmental Protection	22,364	(20,219)	0	0	0
Total Intergovernmental Revenues	**22,364**	**(20,219)**	**0**	**0**	**0**
Charges For Labor	39,389	86,287	45,000	45,000	45,000
Total Charges for Services	**39,389**	**86,287**	**45,000**	**45,000**	**45,000**
Ins Proceeds-Loss Furn/Equip	0	181,775	0	0	0
Investment Income	131,924	158,938	140,000	140,000	140,000
Mitigation Fees	0	0	0	10,158	0
Sale-Land	0	0	0	210,057	0
Sale-Surplus Furn/Fixtr/Equip	9,947	38,514	3,000	3,000	3,000
Total Miscellaneous Revenues	**141,871**	**379,227**	**143,000**	**363,215**	**143,000**
Transfer from Group Insurance Fund	0	0	73,431	73,431	0
Transfer from HurrIrma	72,676	0	0	0	0
Transfer from MSD	0	0	0	0	1,264,700
Transfers From Other Funds	118,898	0	0	0	0
Total Transfers From Other Funds	**191,574**	**0**	**73,431**	**73,431**	**1,264,700**
Appropriated Fund Balance	0	0	5,467,267	5,976,188	5,539,136
Total Appropriated Fund Balance	**0**	**0**	**5,467,267**	**5,976,188**	**5,539,136**
Total Revenues: Fund 159 - Stormwater Utility	**4,734,803**	**4,799,479**	**10,208,698**	**10,937,834**	**11,471,836**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 160 - Volusia ECHO					
Current Ad Valorem Taxes	5,857,870	6,372,161	7,045,535	7,045,535	0
Delinquent Ad Valorem Taxes	181,656	163,309	15,000	15,000	0
Total Ad Valorem Taxes	**6,039,526**	**6,535,470**	**7,060,535**	**7,060,535**	**0**
Payment In Lieu Of Taxes	1,102	1,259	700	700	0
Total Intergovernmental Revenues	**1,102**	**1,259**	**700**	**700**	**0**
Investment Income	253,254	389,938	345,000	277,873	126,000
Refund Of Prior Year Expendtrs	8,379	0	0	0	0
Total Miscellaneous Revenues	**261,633**	**389,938**	**345,000**	**277,873**	**126,000**
Transfer from Boardwalk Development Fund	3,381,356	0	0	0	0
Total Transfers From Other Funds	**3,381,356**	**0**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	12,913,708	18,524,880	16,097,516
Total Appropriated Fund Balance	**0**	**0**	**12,913,708**	**18,524,880**	**16,097,516**
Total Revenues: Fund 160 - Volusia ECHO	**9,683,617**	**6,926,667**	**20,319,943**	**25,863,988**	**16,223,516**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 161 - Volusia Forever					
Current Ad Valorem Taxes	2,650,664	3,167,056	3,952,545	3,873,545	4,026,484
Delinquent Ad Valorem Taxes	80,628	79,838	0	79,000	0
Total Ad Valorem Taxes	**2,731,292**	**3,246,894**	**3,952,545**	**3,952,545**	**4,026,484**
Payment In Lieu Of Taxes	499	626	0	0	0
Total Intergovernmental Revenues	**499**	**626**	**0**	**0**	**0**
Land Management Fees	80,000	127,761	100,000	80,000	100,000
Total Charges for Services	**80,000**	**127,761**	**100,000**	**80,000**	**100,000**
Investment Income	177,213	250,805	240,000	175,000	168,061
Land Rentals	67,017	134,700	81,943	65,000	65,000
Miscellaneous Revenue	1,793	600	0	0	0
Refund Of Prior Year Expendtrs	3,791	0	0	0	0
Sale-Easements	0	35,850	0	0	0
Sale-Land	0	0	0	281,513	0
Sale - Mineral Rights	3,776	0	0	0	0
Sale-Surplus Furn/Fixtr/Equip	0	32,463	0	0	0
Total Miscellaneous Revenues	**253,590**	**454,418**	**321,943**	**521,513**	**233,061**
Transfer from Group Insurance Fund	0	0	3,519	3,519	0
Total Transfers From Other Funds	**0**	**0**	**3,519**	**3,519**	**0**
Appropriated Fund Balance	0	0	10,858,861	11,204,121	12,799,150
Total Appropriated Fund Balance	**0**	**0**	**10,858,861**	**11,204,121**	**12,799,150**
Total Revenues: Fund 161 - Volusia Forever	**3,065,381**	**3,829,699**	**15,236,868**	**15,761,698**	**17,158,695**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 171 - Beach Enforcement Trust					
Investment Income	24	16	0	20	20
Total Miscellaneous Revenues	**24**	**16**	**0**	**20**	**20**
Appropriated Fund Balance	0	0	1,036	1,042	1,062
Total Appropriated Fund Balance	**0**	**0**	**1,036**	**1,042**	**1,062**
Total Revenues: Fund 171 - Beach Enforcement Trust	**24**	**16**	**1,036**	**1,062**	**1,082**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 194 - FEMA-Irma					
Federal Emergency Management	11,421,855	5,160,391	0	0	0
State Disaster Assistance	1,118,883	(337,122)	0	0	0
Total Intergovernmental Revenues	**12,540,738**	**4,823,269**	**0**	**0**	**0**
Disaster Insurance Program	281,049	0	0	0	0
Disater Insurance Program	1,700,966	0	0	0	0
Total Miscellaneous Revenues	**1,982,015**	**0**	**0**	**0**	**0**
Transfer EMS	9,147	0	0	0	0
Transfer from County Transportation Trust	105,247	0	0	0	0
Transfer from E911	2,133	0	0	0	0
Transfer from Fire Rescue	29,881	0	0	0	0
Transfer from Library	10,707	6,750	0	0	0
Transfer from Mosquito Control	11,812	0	0	0	0
Transfer from MSD	838,765	0	0	0	0
Transfer from Ocean Center	4,788	0	0	0	0
Transfer from Parking Garage Fund	40,441	0	0	0	0
Transfer from Port Authority	1,990	0	0	0	0
Transfer from Stormwater	5,273	0	0	0	0
Transfer General Fund	772,209	54,372	0	0	0
Transfers From Other Funds	418,208	33,918	0	47,876	0
Total Transfers From Other Funds	**2,250,601**	**95,040**	**0**	**47,876**	**0**
Appropriated Fund Balance	0	0	2,086,193	5,855,438	0
Total Appropriated Fund Balance	**0**	**0**	**2,086,193**	**5,855,438**	**0**
Total Revenues: Fund 194 - FEMA-Irma	**16,773,354**	**4,918,309**	**2,086,193**	**5,903,314**	**0**

Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, 2014

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investment Income	10,795	11,075	0	0	0
Total Miscellaneous Revenues	**10,795**	**11,075**	**0**	**0**	**0**
Transfer from Resort Tax	1,806,625	1,811,161	1,823,081	1,823,081	1,820,900
Total Transfers From Other Funds	**1,806,625**	**1,811,161**	**1,823,081**	**1,823,081**	**1,820,900**
Appropriated Fund Balance	0	0	716,560	716,561	722,321
Total Appropriated Fund Balance	**0**	**0**	**716,560**	**716,561**	**722,321**
Total Revenues: Fund 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	**1,817,420**	**1,822,236**	**2,539,641**	**2,539,642**	**2,543,221**

Fund: 203 - Tourist Development Tax Revenue Bonds, 2004

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investment Income	25,603	25,779	0	0	0
Total Miscellaneous Revenues	**25,603**	**25,779**	**0**	**0**	**0**
Transfer from Resort Tax	0	2,430,879	2,445,912	2,234,867	2,445,737
Transfers From Other Funds	2,430,847	0	0	0	0
Total Transfers From Other Funds	**2,430,847**	**2,430,879**	**2,445,912**	**2,234,867**	**2,445,737**
Appropriated Fund Balance	0	0	1,833,713	2,045,833	1,822,125
Total Appropriated Fund Balance	**0**	**0**	**1,833,713**	**2,045,833**	**1,822,125**
Total Revenues: Fund 203 - Tourist Development Tax Revenue Bonds, 2004	**2,456,450**	**2,456,658**	**4,279,625**	**4,280,700**	**4,267,862**

Fund: 208 - Capital Improvement Revenue Note, 2010

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investment Income	0	2	0	0	0
Total Miscellaneous Revenues	**0**	**2**	**0**	**0**	**0**
Transfer from Ocean Center	678,206	703,096	702,749	702,749	698,136
Transfer from Special Assessment Fund	252,801	252,551	0	0	0
Transfer from Trails Projects Fund	510,222	515,443	515,023	515,023	510,339
Total Transfers From Other Funds	**1,441,229**	**1,471,090**	**1,217,772**	**1,217,772**	**1,208,475**
Total Revenues: Fund 208 - Capital Improvement Revenue Note, 2010	**1,441,229**	**1,471,092**	**1,217,772**	**1,217,772**	**1,208,475**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015					
Investment Income	1,071	1,011	0	0	0
Total Miscellaneous Revenues	**1,071**	**1,011**	**0**	**0**	**0**
Transfer from County Transportation Trust	1,008,424	1,010,039	1,017,920	1,017,920	1,013,608
Total Transfers From Other Funds	**1,008,424**	**1,010,039**	**1,017,920**	**1,017,920**	**1,013,608**
Total Revenues: Fund 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**

Fund: 213 - Gas Tax Refunding Revenue Bonds, 2013

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investment Income	38,746	44,884	0	0	0
Total Miscellaneous Revenues	**38,746**	**44,884**	**0**	**0**	**0**
Transfer from County Transportation Trust	1,548,512	1,664,536	0	0	1,709,961
Transfer from Road Impact Fees Zone 1	1,364,000	1,238,794	1,895,411	1,895,411	1,239,185
Transfer from Road Impact Fees Zone 2	495,891	495,927	496,417	496,417	496,084
Transfer from Road Impact Fees Zone 3	703,303	703,615	1,760,023	1,760,023	703,837
Transfer from Road Impact Fees Zone 4	360,648	360,674	361,031	361,031	360,788
Total Transfers From Other Funds	**4,472,354**	**4,463,546**	**4,512,882**	**4,512,882**	**4,509,855**
Total Revenues: Fund 213 - Gas Tax Refunding Revenue Bonds, 2013	**4,511,100**	**4,508,430**	**4,512,882**	**4,512,882**	**4,509,855**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 215 - Capital Improvement Note, 2017					
Investment Income	87	4,192	0	0	0
Total Miscellaneous Revenues	**87**	**4,192**	**0**	**0**	**0**
Transfer from MSD	285,402	440,470	466,207	466,207	468,220
Total Transfers From Other Funds	**285,402**	**440,470**	**466,207**	**466,207**	**468,220**
Appropriated Fund Balance	0	0	289,527	289,527	295,277
Total Appropriated Fund Balance	**0**	**0**	**289,527**	**289,527**	**295,277**
Total Revenues: Fund 215 - Capital Improvement Note, 2017	**285,489**	**444,662**	**755,734**	**755,734**	**763,497**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 262 - Limited Tax General Obligation Refunding Bonds, 2014					
Current Ad Valorem Taxes	3,207,217	3,205,259	3,092,261	3,092,261	2,996,898
Delinquent Ad Valorem Taxes	100,829	83,366	0	0	0
Total Ad Valorem Taxes	**3,308,046**	**3,288,625**	**3,092,261**	**3,092,261**	**2,996,898**
Payment In Lieu Of Taxes	604	633	0	0	0
Total Intergovernmental Revenues	**604**	**633**	**0**	**0**	**0**
Investment Income	50,195	60,039	37,685	54,250	79,401
Total Miscellaneous Revenues	**50,195**	**60,039**	**37,685**	**54,250**	**79,401**
Appropriated Fund Balance	0	0	316,600	352,260	210,525
Total Appropriated Fund Balance	**0**	**0**	**316,600**	**352,260**	**210,525**
Total Revenues: Fund 262 - Limited Tax General Obligation Refunding Bonds, 2014	**3,358,845**	**3,349,297**	**3,446,546**	**3,498,771**	**3,286,824**

Fund: 305 - 800 MHz Capital

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
800 MHz Comm Surchg-Trffc Fine	346,457	362,019	340,000	260,000	340,000
Total Judgements, Fines and Forfeitures	**346,457**	**362,019**	**340,000**	**260,000**	**340,000**
Investment Income	181,283	383,031	260,000	260,000	260,000
Total Miscellaneous Revenues	**181,283**	**383,031**	**260,000**	**260,000**	**260,000**
Transfer EMS	166,953	0	0	0	0
Transfer from Fire Rescue	208,447	0	0	0	0
Transfer from Mosquito Control	18,250	0	0	0	0
Transfer from MSD	276,900	0	0	0	0
Transfer General Fund	5,977,923	1,700,000	0	0	0
Total Transfers From Other Funds	**6,648,473**	**1,700,000**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	650,000	19,045,432	2,224,468
Total Appropriated Fund Balance	**0**	**0**	**650,000**	**19,045,432**	**2,224,468**
Total Revenues: Fund 305 - 800 MHz Capital	**7,176,213**	**2,445,050**	**1,250,000**	**19,565,432**	**2,824,468**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 309 - Correctional Facilities Capital Projects					
Investment Income	11,141	17,900	14,400	11,000	14,400
Total Miscellaneous Revenues	**11,141**	**17,900**	**14,400**	**11,000**	**14,400**
Transfer General Fund	396,000	600,000	2,868,000	2,868,000	4,523,271
Total Transfers From Other Funds	**396,000**	**600,000**	**2,868,000**	**2,868,000**	**4,523,271**
Appropriated Fund Balance	0	0	0	575,855	197,260
Total Appropriated Fund Balance	**0**	**0**	**0**	**575,855**	**197,260**
Total Revenues: Fund 309 - Correctional Facilities Capital Projects	**407,141**	**617,900**	**2,882,400**	**3,454,855**	**4,734,931**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 313 - Beach Capital Projects					
Beach Access Fees	1,062,154	1,182,628	1,150,000	680,019	1,184,500
Total Charges for Services	**1,062,154**	**1,182,628**	**1,150,000**	**680,019**	**1,184,500**
Investment Income	145,361	159,735	100,000	70,000	100,000
Total Miscellaneous Revenues	**145,361**	**159,735**	**100,000**	**70,000**	**100,000**
Transfer from ECHO	1,102,925	0	0	0	0
Transfer from Port Authority	433,546	347,471	2,330,655	2,330,655	500,000
Total Transfers From Other Funds	**1,536,471**	**347,471**	**2,330,655**	**2,330,655**	**500,000**
Appropriated Fund Balance	0	0	6,656,789	7,480,262	5,350,909
Total Appropriated Fund Balance	**0**	**0**	**6,656,789**	**7,480,262**	**5,350,909**
Total Revenues: Fund 313 - Beach Capital Projects	**2,743,986**	**1,689,834**	**10,237,444**	**10,560,936**	**7,135,409**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 317 - Library Construction					
Investment Income	3,581	1,254	0	1,254	1,254
Total Miscellaneous Revenues	**3,581**	**1,254**	**0**	**1,254**	**1,254**
Transfers From Other Funds	0	0	1,000,000	1,000,000	1,000,000
Total Transfers From Other Funds	**0**	**0**	**1,000,000**	**1,000,000**	**1,000,000**
Appropriated Fund Balance	0	0	0	60,816	1,062,070
Total Appropriated Fund Balance	**0**	**0**	**0**	**60,816**	**1,062,070**
Total Revenues: Fund 317 - Library Construction	**3,581**	**1,254**	**1,000,000**	**1,062,070**	**2,063,324**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 318 - Ocean Center					
GASB 31 Interest	(37,170)	0	0	0	0
Investment Income	46,295	110,275	75,000	83,250	75,000
Total Miscellaneous Revenues	**9,125**	**110,275**	**75,000**	**83,250**	**75,000**
Transfer from Ocean Center	2,007,078	2,821,296	3,248,375	500,000	1,000,000
Total Transfers From Other Funds	**2,007,078**	**2,821,296**	**3,248,375**	**500,000**	**1,000,000**
Appropriated Fund Balance	0	0	2,396,911	5,549,970	1,913,474
Total Appropriated Fund Balance	**0**	**0**	**2,396,911**	**5,549,970**	**1,913,474**
Total Revenues: Fund 318 - Ocean Center	**2,016,203**	**2,931,571**	**5,720,286**	**6,133,220**	**2,988,474**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 321 - S. Williamson Blvd. Extension Project					
Investment Income	2,249	0	0	0	0
Total Miscellaneous Revenues	**2,249**	**0**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	46,968	46,968	0
Total Appropriated Fund Balance	**0**	**0**	**46,968**	**46,968**	**0**
Total Revenues: Fund 321 - S. Williamson Blvd. Extension Project	**2,249**	**0**	**46,968**	**46,968**	**0**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 326 - Park Projects					
Vessel Registration Fees	161,482	161,322	140,000	161,322	162,000
Total Permits, Fees, Special Assessments	**161,482**	**161,322**	**140,000**	**161,322**	**162,000**
Investment Income	38,210	43,094	0	26,785	6,000
Total Miscellaneous Revenues	**38,210**	**43,094**	**0**	**26,785**	**6,000**
Transfer from Corrections Facility Capital Projects Fund	611,727	0	0	0	0
Transfer from ECHO	0	400,000	400,000	0	400,000
Transfers From Other Funds	0	0	0	746,833	0
Total Transfers From Other Funds	**611,727**	**400,000**	**400,000**	**746,833**	**400,000**
Appropriated Fund Balance	0	0	428,852	1,785,479	1,005,171
Total Appropriated Fund Balance	**0**	**0**	**428,852**	**1,785,479**	**1,005,171**
Total Revenues: Fund 326 - Park Projects	**811,419**	**604,416**	**968,852**	**2,720,419**	**1,573,171**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 328 - Trail Projects					
Investment Income	94,416	143,552	0	80,000	0
Total Miscellaneous Revenues	**94,416**	**143,552**	**0**	**80,000**	**0**
Transfer from ECHO	2,100,000	1,000,000	1,000,000	1,000,000	510,339
Total Transfers From Other Funds	**2,100,000**	**1,000,000**	**1,000,000**	**1,000,000**	**510,339**
Appropriated Fund Balance	0	0	0	6,862,330	250,000
Total Appropriated Fund Balance	**0**	**0**	**0**	**6,862,330**	**250,000**
Total Revenues: Fund 328 - Trail Projects	**2,194,416**	**1,143,552**	**1,000,000**	**7,942,330**	**760,339**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 330 - Economic Development Capital Projects Fund					
Appropriated Fund Balance	0	0	48,604	48,604	0
Total Appropriated Fund Balance	**0**	**0**	**48,604**	**48,604**	**0**
Total Revenues: Fund 330 - Economic Development Capital Projects Fund	**0**	**0**	**48,604**	**48,604**	**0**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 334 - Bond Funded Road Program					
Investment Income	221,568	235,268	0	170,000	0
Total Miscellaneous Revenues	**221,568**	**235,268**	**0**	**170,000**	**0**
Appropriated Fund Balance	0	0	5,632,355	10,662,358	0
Total Appropriated Fund Balance	**0**	**0**	**5,632,355**	**10,662,358**	**0**
Total Revenues: Fund 334 - Bond Funded Road Program	**221,568**	**235,268**	**5,632,355**	**10,832,358**	**0**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 365 - Public Works Service Center					
Investment Income	303,910	396,590	0	0	0
Total Miscellaneous Revenues	**303,910**	**396,590**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	2,000,000	17,690,643	0
Total Appropriated Fund Balance	**0**	**0**	**2,000,000**	**17,690,643**	**0**
Total Revenues: Fund 365 - Public Works Service Center	**303,910**	**396,590**	**2,000,000**	**17,690,643**	**0**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 367 - Elections Warehouse					
Investment Income	72,234	138,953	0	76,000	0
Total Miscellaneous Revenues	**72,234**	**138,953**	**0**	**76,000**	**0**
Transfer from Closed Capital Fund	0	0	46,968	46,968	0
Transfer General Fund	2,273,435	0	0	0	0
Total Transfers From Other Funds	**2,273,435**	**0**	**46,968**	**46,968**	**0**
Appropriated Fund Balance	0	0	0	6,735,940	5,356,515
Total Appropriated Fund Balance	**0**	**0**	**0**	**6,735,940**	**5,356,515**
Total Revenues: Fund 367 - Elections Warehouse	**2,345,669**	**138,953**	**46,968**	**6,858,908**	**5,356,515**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 369 - Sheriff Capital Projects					
Investment Income	81,096	124,299	0	60,000	0
Total Miscellaneous Revenues	**81,096**	**124,299**	**0**	**60,000**	**0**
Transfer General Fund	150,000	750,000	1,900,000	1,900,000	2,250,000
Transfers From Other Funds	3,148,148	0	0	0	0
Total Transfers From Other Funds	**3,298,148**	**750,000**	**1,900,000**	**1,900,000**	**2,250,000**
Issuance of Debt-Bonds	7,000,000	0	0	0	0
Total Loan Proceeds	**7,000,000**	**0**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	0	4,155,673	0
Total Appropriated Fund Balance	**0**	**0**	**0**	**4,155,673**	**0**
Total Revenues: Fund 369 - Sheriff Capital Projects	**10,379,244**	**874,299**	**1,900,000**	**6,115,673**	**2,250,000**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 373 - Medical Examiner's Facility					
Investment Income	560	41,054	0	45,000	45,000
Total Miscellaneous Revenues	**560**	**41,054**	**0**	**45,000**	**45,000**
Transfer General Fund	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Total Transfers From Other Funds	**500,000**	**1,900,000**	**3,000,000**	**3,000,000**	**1,782,000**
Appropriated Fund Balance	0	0	0	2,441,450	5,161,450
Total Appropriated Fund Balance	**0**	**0**	**0**	**2,441,450**	**5,161,450**
Total Revenues: Fund 373 - Medical Examiner's Facility	**500,560**	**1,941,054**	**3,000,000**	**5,486,450**	**6,988,450**

Fund: 440 - Waste Collection

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Solid Waste Collection Spec Assmnt Charges	9,363,051	10,687,109	13,363,152	11,357,570	11,188,677
Total Permits, Fees, Special Assessments	**9,363,051**	**10,687,109**	**13,363,152**	**11,357,570**	**11,188,677**
FL Fish & Wildlife Conservation	74,820	49,880	0	0	0
Total Intergovernmental Revenues	**74,820**	**49,880**	**0**	**0**	**0**
Program Income	21,286	19,191	0	4,500	4,500
Total Charges for Services	**21,286**	**19,191**	**0**	**4,500**	**4,500**
Investment Income	84,752	109,184	80,000	80,000	90,000
Sale Of Recyclables	505	0	0	0	0
Sale-Surplus Furn/Fixtr/Equip	8	0	0	0	0
Total Miscellaneous Revenues	**85,265**	**109,184**	**80,000**	**80,000**	**90,000**
Transfer from Group Insurance Fund	0	0	4,130	4,130	0
Total Transfers From Other Funds	**0**	**0**	**4,130**	**4,130**	**0**
Appropriated Fund Balance	0	0	1,321,714	1,329,847	1,441,606
Total Appropriated Fund Balance	**0**	**0**	**1,321,714**	**1,329,847**	**1,441,606**
Total Revenues: Fund 440 - Waste Collection	**9,544,422**	**10,865,364**	**14,768,996**	**12,776,047**	**12,724,783**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 450 - Solid Waste					
SW Non-Exclusive Franchise Fee	442,144	363,510	400,000	325,000	325,000
Total Other Taxes	**442,144**	**363,510**	**400,000**	**325,000**	**325,000**
Garbage Haul Permit	12,850	18,700	12,500	15,000	15,000
Total Permits, Fees, Special Assessments	**12,850**	**18,700**	**12,500**	**15,000**	**15,000**
Landfill Grants	16,000	16,011	0	16,000	0
Total Intergovernmental Revenues	**16,000**	**16,011**	**0**	**16,000**	**0**
Charges For Services	0	113	200	400	400
Landfill Charges	17,450,399	18,671,805	17,801,152	18,200,000	18,200,000
Total Charges for Services	**17,450,399**	**18,671,918**	**17,801,352**	**18,200,400**	**18,200,400**
Investment Income	547,657	796,899	400,000	643,712	657,883
Late Charges	2,210	1,386	2,000	2,800	2,000
Miscellaneous Revenue	184	260	0	0	0
Rent - Facilities	98,928	116,582	109,645	120,000	120,100
Sales-Surplus Matls & Scrap	63,562	47,003	40,000	43,000	43,000
Sale-Surplus Furn/Fixtr/Equip	230	84	225,000	225,000	225,000
Total Miscellaneous Revenues	**712,771**	**962,214**	**776,645**	**1,034,512**	**1,047,983**
Transfer from Group Insurance Fund	0	0	87,562	87,562	0
Transfers From Other Funds	12,546	0	0	0	0
Total Transfers From Other Funds	**12,546**	**0**	**87,562**	**87,562**	**0**
Appropriated Fund Balance	0	0	16,354,263	23,292,238	19,313,174
Total Appropriated Fund Balance	**0**	**0**	**16,354,263**	**23,292,238**	**19,313,174**
Total Revenues: Fund 450 - Solid Waste	**18,646,710**	**20,032,353**	**35,432,322**	**42,970,712**	**38,901,557**

Fund: 451 - Daytona Beach International Airport

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Stormwater Spec Assmnt Charges	73,720	86,413	86,383	86,426	86,413
Total Permits, Fees, Special Assessments	**73,720**	**86,413**	**86,383**	**86,426**	**86,413**
Federal Airport Aid	8,813,903	2,956,411	2,581,644	21,835,043	3,056,920
Payment In Lieu Of Taxes	246,317	286,297	274,054	278,326	286,297
State Airport Aid	1,720,766	228,215	143,425	1,781,894	0
Total Intergovernmental Revenues	**10,780,986**	**3,470,923**	**2,999,123**	**23,895,263**	**3,343,217**
Airfield	731,117	692,102	634,704	634,704	173,026
Customer Facility Charge	860,018	857,035	850,000	587,250	214,259
Ground Handling Service Fees	997,001	940,882	420,742	420,000	0
Hangar Area	729,334	768,972	827,817	715,837	192,243
Passenger Facility Charge	1,488,034	1,443,479	1,439,568	1,294,000	360,870
Special Events	340,418	383,041	325,000	350,000	95,760
Terminal-Airlines	1,592,313	1,486,748	1,665,230	1,261,345	371,687
Terminal-Concession	4,065,356	4,105,103	4,335,000	2,800,000	1,026,276
Total Charges for Services	**10,803,591**	**10,677,362**	**10,498,061**	**8,063,136**	**2,434,121**
Apron Rent	297,680	295,326	223,260	175,000	73,832
Investment Income	363,318	474,925	500,000	503,316	500,000
Land Rentals	2,548,549	2,724,417	2,865,923	2,721,768	2,043,313
Miscellaneous Revenue	219	12,251	0	0	0
Other Reimbursements	26,878	17,664	41,652	104,354	101,233
Refund Of Prior Year Expendtrs	0	5,131	0	0	0
Rent	961,553	1,102,228	1,027,328	1,164,229	826,671
Rent-Air Cargo Building	39,526	39,456	0	0	0
Sales-Fuels Materials Supplies	18,790	18,245	27,000	18,518	9,123
Sale-Surplus Furn/Fixtr/Equip	2,471	227	0	0	0
Total Miscellaneous Revenues	**4,258,984**	**4,689,870**	**4,685,163**	**4,687,185**	**3,554,172**
Transfer from Group Insurance Fund	0	0	61,697	61,697	0
Transfer from HurrIrma	11,449	0	0	0	0
Transfers From Other Funds	23,125	0	0	0	0
Total Transfers From Other Funds	**34,574**	**0**	**61,697**	**61,697**	**0**
Appropriated Fund Balance	0	0	22,193,581	36,288,543	19,814,498
Total Appropriated Fund Balance	**0**	**0**	**22,193,581**	**36,288,543**	**19,814,498**
Contribution - Fed Grant	0	10,307,024	0	0	0
Contributions	569,561	11,836	0	0	0
Contribution - State Grant	0	573,018	0	0	0
Total Non Revenue	**569,561**	**10,891,878**	**0**	**0**	**0**
Total Revenues: Fund 451 - Daytona Beach International Airport	**26,521,416**	**29,816,446**	**40,524,008**	**73,082,250**	**29,232,421**

Fund: 456 - Volusia Transportation Authority

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Federal Transit Administration-Capital	423,940	669,547	0	0	0
Federal Transit Administration-Operating	4,926,920	5,961,283	5,297,100	13,051,358	16,061,728
State-Dept Of Transportation	0	76,753	0	0	0
State Mass Transit	4,882,073	4,291,024	5,324,932	3,832,113	3,740,000
Total Intergovernmental Revenues	**10,232,933**	**10,998,607**	**10,622,032**	**16,883,471**	**19,801,728**
Contracted Transportation	12,954	6,884	5,000	5,000	5,000
Mass Transit Fares	3,052,851	3,104,385	2,979,365	2,562,372	3,000,000
Other Mass Transit-Advertising	365,012	715,021	410,000	410,050	480,000
Other Mass Transit-Concessions	287,593	408,569	225,000	260,061	360,000
Other Mass Transit-I D Cards	827	608	500	500	500
Total Charges for Services	**3,719,237**	**4,235,467**	**3,619,865**	**3,237,983**	**3,845,500**
Ins Proceeds-Loss Furn/Equip	30,880	40,718	25,000	30,000	25,000
Investment Income	22,176	26,688	25,000	25,000	25,000
Miscellaneous Revenue	7,539	26,893	8,000	0	8,000
Sale-Surplus Furn/Fixtr/Equip	1,794	685	0	0	0
Votran Retiree Cobra	1,035	4,730	0	0	0
Total Miscellaneous Revenues	**63,424**	**99,714**	**58,000**	**55,000**	**58,000**
Transfer General Fund	11,111,109	11,901,612	11,703,615	7,703,615	5,000,000
Total Transfers From Other Funds	**11,111,109**	**11,901,612**	**11,703,615**	**7,703,615**	**5,000,000**
Appropriated Fund Balance	0	0	57,583	494,084	2,675,804
Total Appropriated Fund Balance	**0**	**0**	**57,583**	**494,084**	**2,675,804**
Contribution - Fed Grant	3,787,242	8,023,228	0	0	0
Contribution - State Grant	0	75,351	0	0	0
Total Non Revenue	**3,787,242**	**8,098,579**	**0**	**0**	**0**
Total Revenues: Fund 456 - Volusia Transportation Authority	**28,913,945**	**35,333,979**	**26,061,095**	**28,374,153**	**31,381,032**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 457 - Water and Sewer Utilities					
Indian River Lagoon Local Funding	0	0	0	50,000	50,000
Other Local Unit-Phys Environm	175,896	74,800	0	260,000	260,000
SJRWMD Grants	402,785	436,689	0	1,612,500	1,612,500
State-Environmental Protection	0	47,250	0	123,750	123,750
Total Intergovernmental Revenues	**578,681**	**558,739**	**0**	**2,046,250**	**2,046,250**
Fire Line Availability Fee	83,410	83,051	79,000	83,000	80,580
Inspection Fees	9,675	3,975	0	33,000	5,000
Meter Disconnection Fee	143,958	138,273	120,000	59,000	50,000
Meter Installation	64,284	138,595	85,000	80,000	40,000
Reclaimed Water	786,595	926,557	725,000	900,000	880,000
Sewer C.I.A.C. Fees	273,640	118,929	250,000	1,104,000	150,000
Sewer Connection Fees	223,037	1,004,979	250,000	1,855,000	150,000
Sewer Sales	7,820,657	7,797,572	7,500,000	7,700,000	7,350,000
Water C.I.A.C. Fees	153,867	204,164	120,000	560,000	60,000
Water Connection Fees	170,456	292,980	120,000	560,000	60,000
Water Sales	6,626,618	6,988,901	6,500,000	6,700,000	6,330,000
Total Charges for Services	**16,356,197**	**17,697,976**	**15,749,000**	**19,634,000**	**15,155,580**
Ins Proceeds-Loss Furn/Equip	5,439	5,025	2,000	2,000	0
Investment Income	214,871	304,705	200,000	260,000	200,000
Late Charges	209,247	182,427	200,000	81,000	100,000
Miscellaneous Revenue	1,585	13,275	2,000	3,300	2,040
Outside Revenue	319,304	260,371	320,000	300,000	326,400
Sale-Land	18,557	0	0	0	0
Sale-Surplus Furn/Fixtr/Equip	3,684	4,608	5,000	2,000	5,100
Total Miscellaneous Revenues	**772,687**	**770,411**	**729,000**	**648,300**	**633,540**
Transfer from Group Insurance Fund	0	0	79,818	79,818	0
Transfer from HurrIrma	8,387	0	0	0	0
Transfers From Other Funds	120,412	0	0	0	0
Total Transfers From Other Funds	**128,799**	**0**	**79,818**	**79,818**	**0**
Appropriated Fund Balance	0	0	13,493,962	17,544,597	13,908,748
Total Appropriated Fund Balance	**0**	**0**	**13,493,962**	**17,544,597**	**13,908,748**
Contributions	972,577	4,159,369	0	0	0
Total Non Revenue	**972,577**	**4,159,369**	**0**	**0**	**0**
Total Revenues: Fund 457 - Water and Sewer Utilities	**18,808,941**	**23,186,495**	**30,051,780**	**39,952,965**	**31,744,118**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 475 - Parking Garage					
Parking Daily Receipts	1,072,772	842,749	1,150,000	463,371	1,000,000
Parking Monthly Receipts	181,520	152,245	161,416	115,453	161,416
Parking Special Events	1,072,646	1,068,944	950,000	900,646	1,817,204
Parking Validation Receipts	94,825	102,627	136,638	73,363	136,638
Total Charges for Services	**2,421,763**	**2,166,565**	**2,398,054**	**1,552,833**	**3,115,258**
Investment Income	17,880	21,749	16,000	16,000	16,000
Miscellaneous Revenue	180	165	227	227	227
Sale-Surplus Furn/Fixtr/Equip	3,166	0	0	0	0
Total Miscellaneous Revenues	**21,226**	**21,914**	**16,227**	**16,227**	**16,227**
Transfer from Group Insurance Fund	0	0	3,881	3,881	0
Transfer from Ocean Center	0	0	0	250,000	0
Transfers From Other Funds	394	0	0	0	0
Total Transfers From Other Funds	**394**	**0**	**3,881**	**253,881**	**0**
Appropriated Fund Balance	0	0	0	948,987	40,223
Total Appropriated Fund Balance	**0**	**0**	**0**	**948,987**	**40,223**
Contributions	0	57,130	0	0	0
Total Non Revenue	**0**	**57,130**	**0**	**0**	**0**
Total Revenues: Fund 475 - Parking Garage	**2,443,383**	**2,245,609**	**2,418,162**	**2,771,928**	**3,171,708**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 511 - Computer Replacement					
Computer Replacement Service Charge - Property Appraiser	0	0	0	0	24,655
Computer Replacement Service Charge - Tax Collector	0	0	0	0	5,914
Total Charges for Services	**0**	**0**	**0**	**0**	**30,569**
Investment Income	74,864	91,614	83,200	83,200	83,200
Sale-Surplus Furn/Fixtr/Equip	514	387	500	500	14,278
Total Miscellaneous Revenues	**75,378**	**92,001**	**83,700**	**83,700**	**97,478**
Transfer General Fund	100,000	100,000	100,000	100,000	0
Total Transfers From Other Funds	**100,000**	**100,000**	**100,000**	**100,000**	**0**
Information Systems Revenue	1,166,030	1,027,587	1,051,798	1,104,890	786,474
Total Internal Service Revenues	**1,166,030**	**1,027,587**	**1,051,798**	**1,104,890**	**786,474**
Appropriated Fund Balance	0	0	3,729,855	4,493,890	4,724,130
Total Appropriated Fund Balance	**0**	**0**	**3,729,855**	**4,493,890**	**4,724,130**
Total Revenues: Fund 511 - Computer Replacement	**1,341,408**	**1,219,588**	**4,965,353**	**5,782,480**	**5,638,651**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 513 - Equipment Maintenance					
Gas & Oil - VCSO	0	0	0	0	1,580,083
Labor - Vehicle Maint Service Charge - Property Appraiser	0	0	0	0	16,395
Labor - Vehicle Maint Service Charge - SOE	0	0	0	0	1,819
Labor - Vehicle Maint Service Charge - Tax Collector	0	0	0	0	46
Labor - Vehicle Maint Service Charge - VCSO	0	0	0	0	375,752
Parts for Vehicle Maint - VCSO	0	0	0	0	799,438
Total Charges for Services	**0**	**0**	**0**	**0**	**2,773,533**
Ins Proceeds-Loss Furn/Equip	372	0	0	0	0
Investment Income	113,567	28,041	30,082	30,500	30,152
Miscellaneous Revenue	4,094	5,626	5,000	3,598	5,000
Outside Revenue	595,647	573,640	450,800	446,108	545,000
Refund Of Prior Year Expendtrs	0	567	0	0	0
Reimb-Warranty Rev-Maintenance	27,553	15,192	18,000	15,056	18,000
Rental Of Equipment	1,918,886	1,999,639	2,420,168	0	0
Sale-Surplus Furn/Fixtr/Equip	(1,661)	59,028	90,000	0	0
Total Miscellaneous Revenues	**2,658,458**	**2,681,733**	**3,014,050**	**495,262**	**598,152**
Transfer from Group Insurance Fund	0	0	68,142	68,142	0
Transfer from HurrIrma	652	0	0	0	0
Transfers From Other Funds	1,833	0	0	0	0
Total Transfers From Other Funds	**2,485**	**0**	**68,142**	**68,142**	**0**
Gas & Oil	4,105,950	4,097,781	3,867,819	3,900,000	3,126,802
Parts for Vehicle Maint	2,978,053	3,051,683	3,066,129	5,435,661	2,554,274
Pool Cars	103,198	91,538	80,500	71,707	94,564
Vehicle Maint Serv Chg	2,059,852	2,147,093	2,129,376	2,129,376	1,758,113
Vehicle Replacement Program (VPR) Maintenance Service Charge	0	0	0	0	2,422,526
Total Internal Service Revenues	**9,247,053**	**9,388,095**	**9,143,824**	**11,536,744**	**9,956,279**
Appropriated Fund Balance	0	0	310,880	1,575,585	1,574,466
Total Appropriated Fund Balance	**0**	**0**	**310,880**	**1,575,585**	**1,574,466**
FAIT Gov to Proprietary	95	7,437	0	0	0
Total Non Revenue	**95**	**7,437**	**0**	**0**	**0**
Total Revenues: Fund 513 - Equipment Maintenance	**11,908,091**	**12,077,265**	**12,536,896**	**13,675,733**	**14,902,430**

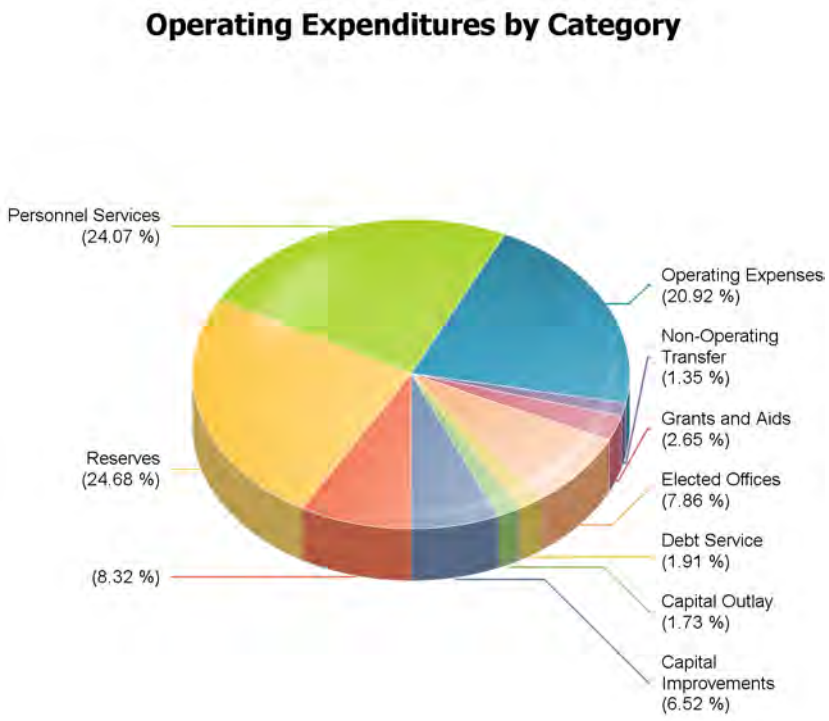
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 514 - Fleet Replacement					
Fleet Replacement Service Charge - Property Appraiser	0	0	0	0	26,775
Fleet Replacement Service Charge - SOE	0	0	0	0	6,916
Total Charges for Services	**0**	**0**	**0**	**0**	**33,691**
Ins Proceeds-Loss Furn/Equip	35,257	13,389	0	0	0
Investment Income	246,539	488,608	400,000	338,500	325,000
Rental Of Equipment	6,706,316	6,306,001	5,706,649	5,713,944	5,898,023
Sale-Surplus Furn/Fixtr/Equip	0	(58,900)	1,127	0	0
Total Miscellaneous Revenues	**6,988,112**	**6,749,098**	**6,107,776**	**6,052,444**	**6,223,023**
Transfer from Vehicle Maintenance Fund	14,740,623	2,150,271	0	0	0
Total Transfers From Other Funds	**14,740,623**	**2,150,271**	**0**	**0**	**0**
Appropriated Fund Balance	0	0	18,805,382	22,882,940	21,971,953
Total Appropriated Fund Balance	**0**	**0**	**18,805,382**	**22,882,940**	**21,971,953**
FAIT Gov to Proprietary	8,758	7,751,237	0	0	0
Total Non Revenue	**8,758**	**7,751,237**	**0**	**0**	**0**
Total Revenues: Fund 514 - Fleet Replacement	**21,737,493**	**16,650,606**	**24,913,158**	**28,935,384**	**28,228,667**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 521 - Insurance Management					
Liability - Property Appraiser	0	0	0	0	71,945
Liability - SOE	0	0	0	0	22,571
Liability - Tax Collector	0	0	0	0	52,194
Liability - VCSO	0	0	0	0	607,021
Physical Damage - Property Appraiser	0	0	0	0	6,961
Physical Damage - SOE	0	0	0	0	9,703
Physical Damage - Tax Collector	0	0	0	0	3,928
Physical Damage - VCSO	0	0	0	0	136,566
Worker's Compensation - Property Appraiser	0	0	0	0	3,729
Worker's Compensation - SOE	0	0	0	0	6,921
Worker's Compensation - Tax Collector	0	0	0	0	5,398
Worker's Compensation - VCSO	0	0	0	0	1,030,396
Total Charges for Services	**0**	**0**	**0**	**0**	**1,957,333**
Investment Income	348,015	400,204	328,000	375,000	350,000
Miscellaneous Revenue	2,010	390	1,200	300	1,200
Sale-Surplus Furn/Fixtr/Equip	0	66	0	0	0
Total Miscellaneous Revenues	**350,025**	**400,660**	**329,200**	**375,300**	**351,200**
Transfer from Group Insurance Fund	0	0	13,722	13,722	0
Transfers From Other Funds	1,332	0	0	0	0
Total Transfers From Other Funds	**1,332**	**0**	**13,722**	**13,722**	**0**
Contributions-Commercial Ins	670,871	534,950	558,478	400,491	559,096
Contributions-Liability	1,878,056	2,094,999	2,131,255	2,131,255	2,389,275
Contributions-Physical Damage	2,160,077	2,424,286	2,870,379	2,870,379	3,007,459
Contributions-Workers' Compens	3,875,615	3,776,681	4,460,002	4,460,002	2,961,192
Recoveries-Claims	544,997	1,597,371	450,000	1,248,159	822,000
Total Internal Service Revenues	**9,129,616**	**10,428,287**	**10,470,114**	**11,110,286**	**9,739,022**
Appropriated Fund Balance	0	0	6,301,684	4,547,432	4,874,061
Total Appropriated Fund Balance	**0**	**0**	**6,301,684**	**4,547,432**	**4,874,061**
Total Revenues: Fund 521 - Insurance Management	**9,480,973**	**10,828,947**	**17,114,720**	**16,046,740**	**16,921,616**

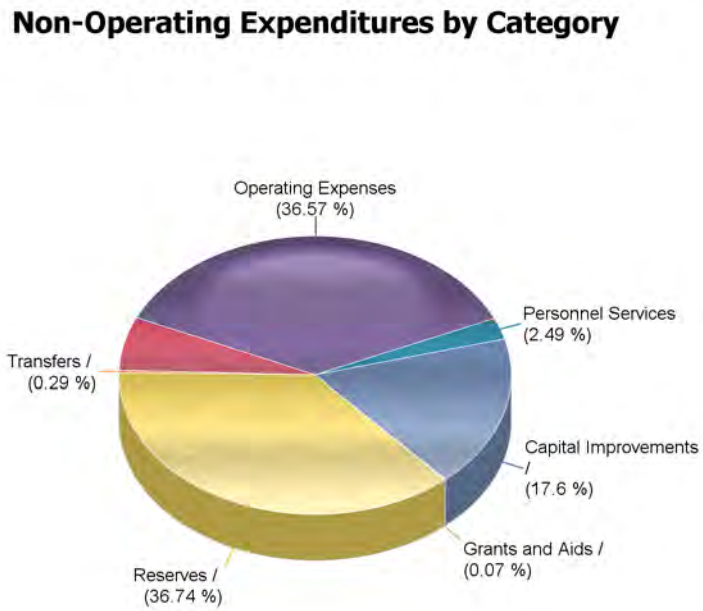
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 530 - Group Insurance					
Cobra / Retirees - Property Appraiser	0	0	0	0	93,191
Cobra / Retirees - SOE	0	0	0	0	31,471
Cobra / Retirees - Tax Collector	0	0	0	0	39,008
Cobra / Retirees - VCSO	0	0	0	0	662,120
Employer Premium - Property Appraiser	0	0	0	0	945,000
Employer Premium - SOE	0	0	0	0	288,000
Employer Premium - Tax Collector	0	0	0	0	486,000
Employer Premium - VCSO	0	0	0	0	7,665,911
Total Charges for Services	**0**	**0**	**0**	**0**	**10,210,701**
Investment Income	579,291	870,182	580,000	709,938	580,000
Miscellaneous Revenue	60,477	42,150	0	31,065	0
Sale-Surplus Furn/Fixtr/Equip	0	5	0	0	0
Total Miscellaneous Revenues	**639,768**	**912,337**	**580,000**	**741,003**	**580,000**
COBRA Payments	48,742	58,321	0	58,321	41,423
Health Insurance	33,961,863	34,127,505	28,806,712	28,806,712	19,658,640
Health Insurance-Dependt Contr	7,190,335	7,676,984	8,004,531	7,676,984	8,853,042
Life Insurance	795,714	829,606	800,000	830,000	800,000
Pharmacy Rebates	2,006,358	1,714,112	0	1,714,112	1,900,000
Retiree Drug Subsidy	113,660	0	0	0	0
Retiree Premiums	2,461,407	2,312,620	2,720,721	2,312,620	1,642,657
Total Internal Service Revenues	**46,578,079**	**46,719,148**	**40,331,964**	**41,398,749**	**32,895,762**
Appropriated Fund Balance	0	0	33,991,324	34,630,982	30,107,477
Total Appropriated Fund Balance	**0**	**0**	**33,991,324**	**34,630,982**	**30,107,477**
Flex Benefit Revenues	95,054	21,666	84,000	10,000	0
Total Non Revenue	**95,054**	**21,666**	**84,000**	**10,000**	**0**
Total Revenues: Fund 530 - Group Insurance	**47,312,901**	**47,653,151**	**74,987,288**	**76,780,734**	**73,793,940**

VOLUSIA COUNTY, FLORIDA
Countywide Expenditures By Category
Fiscal Year 2020-21

Countywide Operating Expenditures By Category Fiscal Year 2020-21	
Personnel Services	216,313,0
Operating Expenses	188,036,3
Capital Outlay	15,529,9
Subtotal Operating Expenses	**$419,879,37**
Capital Improvements	58,577,917
Debt Service	17,197,7
Elected Offices	70,609,5
Grants and Aids	23,776,8
Non-Operating Transfer	12,088,6
Reserves	221,804,6
Reimbursements	(18,028,72
Total Countywide Operating Expenditures	**805,905,911**



Countywide Non-Operating Expenditures By Category Fiscal Year 2020-21	
Personnel Services	4,390,00
Operating Expenses	64,421,01
Capital Outlay	10,992,92
Subtotal Non-Operating Expenses	**79,803,93**
Capital Improvements	31,010,90
Grants and Aids	118,60
Reserves	64,716,60
Transfers	510,33
Total Countywide Non-Operating Expenditures	**$176,160,385**



Expenditures by Fund and Category

Countywide Funds	Personnel Services	Operating Expenditure	Capital Outlay
001 - General Fund	96,395,201	49,973,626	2,103,250
104 - Library	10,829,727	8,102,498	378,633
160 - Volusia ECHO	0	0	0
161 - Volusia Forever	397,224	609,473	171,000
Total: Countywide Funds	**107,622,152**	**58,685,597**	**2,652,883**

Special Revenue Funds	Personnel Services	Operating Expenditure	Capital Outlay
002 - Emergency Medical Services	19,342,913	6,110,164	1,908,478
103 - County Transportation Trust	11,351,805	13,460,179	1,049,000
105 - East Volusia Mosquito Control	1,996,926	2,186,018	79,118
106 - Resort Tax	0	149,879	0
108 - Sales Tax Trust	0	0	0
111 - Convention Development Tax	0	11,248,435	0
113 - Road Proportionate Share	0	0	0
114 - Ponce De Leon Inlet and Port District	1,158,865	1,245,481	24,975
115 - E-911 Emergency Telephone System	62,696	494,826	0
116 - Special Lighting Districts	0	290,673	0
118 - Ocean Center	3,283,753	4,690,905	207,800
119 - Road District Maintenance	0	197,504	0
120 - Municipal Service District	14,075,591	8,878,380	4,417,120
121 - Special Assessments	0	5,000	0
122 - Manatee Conservation	0	2,500	0
123 - Inmate Welfare Trust	806,306	605,864	16,000
124 - Library Endowment	0	0	0
125 - Homeless Initiatives	0	0	0
126 - Economic Development Incentives	0	0	0
127 - Wetland Mitigation	0	50,000	0
130 - Economic Development	859,712	8,634,777	0
131 - Road Impact Fees-Zone 1 (Northeast)	0	0	0
132 - Road Impact Fees-Zone 2 (Southeast)	0	0	0
133 - Road Impact Fees-Zone 3 (Southwest)	0	0	0
134 - Road Impact Fees-Zone 4 (Northwest)	0	0	0
135 - Park Impact Fees-County	0	0	0
136 - Park Impact Fees-Zone 1 (Northeast)	0	0	0
137 - Park Impact Fees-Zone 2 (Southeast)	0	0	0

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
14,338,524	0	22,397,190	25,593,478	43,063,288	55,394,869	309,259,426
1,140,000	0	0	1,000,000	7,435,798	534,773	29,421,429
0	0	0	910,339	15,313,177	0	16,223,516
25,000	0	123,257	2,091,418	13,741,323	0	17,158,695
15,503,524	**0**	**22,520,447**	**29,595,235**	**79,553,586**	**55,929,642**	**372,063,066**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
0	0	25,335	119,007	5,778,577	0	33,284,474
5,280,000	0	0	2,723,569	21,391,640	0	55,256,193
231,670	0	197,310	0	4,740,165	136,976	9,568,183
0	0	0	11,119,065	0	0	11,268,944
0	0	0	20,200,405	0	0	20,200,405
0	0	0	0	0	0	11,248,435
4,396,956	0	0	0	0	0	4,396,956
615,000	0	148,442	500,000	2,075,493	71,857	5,840,113
0	0	0	150,000	1,233,426	2,047,891	3,988,839
0	0	0	0	48,895	9,421	348,989
0	0	12,066	1,698,136	2,423,021	0	12,315,681
0	0	0	0	165,445	1,072	364,021
10,000	0	67,529	5,732,920	12,589,500	11,490,255	57,261,295
0	0	0	0	934,814	0	939,814
0	0	8,473	0	472,595	0	483,568
0	0	0	0	4,777,204	0	6,205,374
0	0	0	0	462,462	0	462,462
0	0	0	0	206,739	0	206,739
0	0	0	115,825	0	0	115,825
0	0	0	0	41,666	0	91,666
0	0	0	0	1,000,000	0	10,494,489
0	0	0	1,239,185	2,683,135	0	3,922,320
0	0	0	496,084	3,275,456	0	3,771,540
0	0	0	703,837	8,619,899	0	9,323,736
6,200,000	0	0	360,788	1,843,452	0	8,404,240
0	0	0	0	504,492	0	504,492
300,000	0	0	0	320,066	0	620,066
0	0	0	0	37,587	0	37,587

Expenditures by Fund and Category

Special Revenue Funds	Personnel Services	Operating Expenditure	Capital Outlay
138 - Park Impact Fees-Zone 3 (Southwest)	0	0	0
139 - Park Impact Fees-Zone 4 (Northwest)	0	0	0
140 - Fire Rescue District	19,968,011	8,353,652	739,200
151 - Fire Impact Fees-Zone 1 (Northeast)	0	0	0
152 - Fire Impact Fees-Zone 2 (Southeast)	0	0	0
153 - Fire Impact Fees-Zone 3 (Southwest)	0	0	0
154 - Fire Impact Fees-Zone 4 (Northwest)	0	0	0
157 - Silver Sands/Bethune Beach MSD	0	15,489	0
158 - Gemini Springs Endowment	0	5,000	0
159 - Stormwater Utility	3,477,433	292,718	555,000
170 - Law Enforcement Trust	0	0	0
171 - Beach Enforcement Trust	0	0	0
172 - Federal Forfeiture Sharing Justice	0	0	0
173 - Federal Forfeiture Sharing Treasury	0	0	0
Total: Special Revenue Funds	**76,384,011**	**66,917,444**	**8,996,691**

Debt Service Funds	Personnel Services	Operating Expenditure	Capital Outlay
202 - Tourist Development Tax Refunding Revenue Bonds, 2014	0	0	0
203 - Tourist Development Tax Revenue Bonds, 2004	0	0	0
208 - Capital Improvement Revenue Note, 2010	0	0	0
209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	0	0	0
213 - Gas Tax Refunding Revenue Bonds, 2013	0	0	0
215 - Capital Improvement Note, 2017	0	0	0
262 - Limited Tax General Obligation Refunding Bonds, 2014	0	0	0
Total: Debt Service Funds	**0**	**0**	**0**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
0	0	0	0	259,178	0	259,178
0	0	0	0	103,019	0	103,019
1,421,097	0	546,971	0	15,216,942	826,373	47,072,246
265,767	0	0	0	44,659	0	310,426
90,000	0	0	0	33,176	0	123,176
0	0	0	0	222,086	0	222,086
341,355	0	0	0	103,788	0	445,143
0	0	0	0	0	286	15,775
0	0	0	0	58,459	0	63,459
2,968,685	0	0	0	4,126,984	51,016	11,471,836
0	0	0	0	625,263	0	625,263
0	0	0	0	1,082	0	1,082
0	0	0	0	110,861	0	110,861
0	0	0	0	39,200	0	39,200
22,120,530	**0**	**1,006,126**	**45,158,821**	**96,570,426**	**14,635,147**	**331,789,196**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
0	1,819,424	0	0	723,797	0	2,543,221
0	2,457,500	0	0	1,810,362	0	4,267,862
0	1,208,475	0	0	0	0	1,208,475
0	1,013,608	0	0	0	0	1,013,608
0	4,509,855	0	0	0	0	4,509,855
0	462,565	0	0	300,932	0	763,497
0	3,286,824	0	0	0	0	3,286,824
0	**14,758,251**	**0**	**0**	**2,835,091**	**0**	**17,593,342**

Expenditures by Fund and Category

Enterprise Funds	Personnel Services	Operating Expenditure	Capital Outlay
440 - Waste Collection	171,591	10,966,660	0
450 - Solid Waste	4,460,913	9,256,733	1,959,935
451 - Daytona Beach International Airport	4,331,477	8,088,460	1,630,402
456 - Volusia Transportation Authority	18,768,064	8,292,738	0
457 - Water and Sewer Utilities	4,483,887	6,578,434	275,000
475 - Parking Garage	90,998	1,221,577	15,000
Total: Enterprise Funds	**32,306,930**	**44,404,602**	**3,880,337**
Total: Operating Budget	**216,313,093**	**170,007,643**	**15,529,911**
Less Operating Transfers:	0	0	0
Net Operating Budget:	**216,313,093**	**170,007,643**	**15,529,911**

Capital Projects Funds	Personnel Services	Operating Expenditure	Capital Outlay
305 - 800 MHz Capital	0	0	2,024,468
309 - Correctional Facilities Capital Projects	0	26,000	0
313 - Beach Capital Projects	0	0	63,800
317 - Library Construction	0	0	0
318 - Ocean Center	0	0	0
326 - Park Projects	0	0	0
328 - Trail Projects	0	0	0
367 - Elections Warehouse	0	0	0
369 - Sheriff Capital Projects	0	0	0
373 - Medical Examiner's Facility	0	0	0
Total: Capital Projects Funds	**0**	**26,000**	**2,088,268**

Internal Service Funds	Personnel Services	Operating Expenditure	Capital Outlay
511 - Computer Replacement	0	141,800	995,374
513 - Equipment Maintenance	3,487,154	9,075,433	1,148,800
514 - Fleet Replacement	0	0	6,760,480
521 - Insurance Management	734,295	11,703,056	0
530 - Group Insurance	168,552	43,474,721	0
Total: Internal Service Funds	**4,390,001**	**64,395,010**	**8,904,654**
Total: Non-Operating Budget	**4,390,001**	**64,421,010**	**10,992,922**
Less Non-Operating Transfers:	0	0	0
Net Non-Operating Budget:	**4,390,001**	**64,421,010**	**10,992,922**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
0	0	0	0	1,541,800	44,732	12,724,783
4,593,000	0	250,000	0	18,380,976	0	38,901,557
6,088,126	969,255	0	0	8,124,701	0	29,232,421
0	0	0	0	4,320,230	0	31,381,032
9,770,000	601,267	0	0	10,035,530	0	31,744,118
502,737	868,968	300	29,866	442,262	0	3,171,708
20,953,863	**2,439,490**	**250,300**	**29,866**	**42,845,499**	**44,732**	**147,155,619**
58,577,917	**17,197,741**	**23,776,873**	**74,783,922**	**221,804,602**	**70,609,521**	**868,601,223**
0	0	0	62,695,312	0	0	62,695,312
0	**0**	**0**	**12,088,610**	**0**	**0**	**805,905,911**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
800,000	0	0	0	0	0	2,824,468
4,708,931	0	0	0	0	0	4,734,931
7,071,609	0	0	0	0	0	7,135,409
1,173,600	0	0	0	889,724	0	2,063,324
1,611,800	0	0	0	1,376,674	0	2,988,474
400,000	0	0	0	1,173,171	0	1,573,171
250,000	0	0	510,339	0	0	760,339
5,356,515	0	0	0	0	0	5,356,515
2,250,000	0	0	0	0	0	2,250,000
6,988,450	0	0	0	0	0	6,988,450
30,610,905	**0**	**0**	**510,339**	**3,439,569**	**0**	**36,675,081**

Capital Improve.	Debt Service	Grants & Aids	Transfers	Reserves	Elected Offices	Total
0	0	0	0	4,501,477	0	5,638,651
400,000	0	26,800	0	764,243	0	14,902,430
0	0	0	0	21,468,187	0	28,228,667
0	0	91,800	0	4,392,465	0	16,921,616
0	0	0	0	30,150,667	0	73,793,940
400,000	**0**	**118,600**	**0**	**61,277,039**	**0**	**139,485,304**
31,010,905	**0**	**118,600**	**510,339**	**64,716,608**	**0**	**176,160,385**
0	0	0	0	0	0	0
0	**0**	**0**	**510,339**	**0**	**0**	**176,160,385**

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Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 010 - County Council					
Personnel Services	569,393	589,447	590,836	580,152	594,936
Operating Expenses	341,611	371,937	509,836	486,685	386,883
Reimbursements	(259,493)	(305,251)	(331,954)	(331,954)	(309,470)
Capital Outlay	0	2,198	0	0	0
Total Dept: County Council	**651,511**	**658,331**	**768,718**	**734,883**	**672,349**
Division: 020 - County Manager / Community Information					
Personnel Services	2,641,889	2,151,790	2,793,441	2,496,824	2,905,227
Operating Expenses	286,206	295,354	361,989	501,898	481,279
Reimbursements	(839,474)	(865,198)	(855,326)	(855,326)	(792,543)
Capital Outlay	23,785	3,389	6,500	6,500	0
Total Dept: County Manager	**2,112,406**	**1,585,335**	**2,306,604**	**2,149,896**	**2,593,963**
Division: 030 - County Attorney					
Personnel Services	3,510,577	3,712,769	4,069,032	3,684,029	3,860,699
Operating Expenses	280,018	269,220	553,072	449,190	574,711
Reimbursements	(1,578,141)	(1,657,413)	(1,677,690)	(1,677,690)	(1,619,545)
Capital Outlay	0	1,053	15,900	4,546	0
Total Dept: County Attorney	**2,212,454**	**2,325,629**	**2,960,314**	**2,460,075**	**2,815,865**
Division: 040 - Elections					
Personnel Services	1,764,339	1,909,115	2,250,833	1,981,050	586,830
Operating Expenses	1,431,498	1,853,769	2,757,192	2,455,258	1,587,404
Capital Outlay	11,995	1,545	475,000	457,548	0
Interfund Transfers	2,294,448	0	0	12,677	0
Elected Offices	0	0	0	0	2,666,939
Total Dept: Elections	**5,502,280**	**3,764,429**	**5,483,025**	**4,906,533**	**4,841,173**
Division: 050 - Internal Auditor					
Personnel Services	0	0	0	154,207	198,372
Operating Expenses	0	0	0	8,303	7,764
Total Dept: Internal Auditor	**0**	**0**	**0**	**162,510**	**206,136**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 060 - Property Appraiser					
Personnel Services	6,955,592	7,535,800	8,041,398	7,872,012	2,243,955
Operating Expenses	2,056,159	1,324,970	1,582,643	2,075,860	606,124
Reimbursements	(932,553)	(928,335)	(928,335)	(928,302)	(304,301)
Capital Outlay	0	0	0	13,714	0
Elected Offices	0	0	0	0	6,872,499
Total Dept: Property Appraiser	**8,079,198**	**7,932,435**	**8,695,706**	**9,033,284**	**9,418,277**
Division: 150 - Coastal					
Personnel Services	403,739	633,017	635,554	649,982	646,374
Operating Expenses	6,398,135	6,410,588	6,054,741	6,058,905	6,535,565
Capital Outlay	5,400	81,391	37,000	35,966	31,500
Capital Improvements	143,503	246,351	552,000	289,980	484,435
Grants and Aids	125	425	425	425	425
Total Dept: Coastal	**6,950,902**	**7,371,772**	**7,279,720**	**7,035,258**	**7,698,299**
Division: 200 - Growth & Resource					
Personnel Services	507,521	533,879	524,793	588,387	619,825
Operating Expenses	43,039	35,670	62,029	63,214	72,773
Reimbursements	(295,511)	(368,480)	(353,333)	(353,333)	(372,579)
Capital Outlay	10,287	0	0	0	0
Total Dept: Growth & Resource	**265,336**	**201,069**	**233,489**	**298,268**	**320,019**
Division: 210 - Environmental					
Personnel Services	2,492,447	2,697,119	2,738,136	2,673,347	2,778,013
Operating Expenses	1,535,200	1,395,956	1,703,179	1,728,411	1,651,984
Reimbursements	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Capital Outlay	74,917	44,999	93,230	64,576	114,755
Capital Improvements	28,752	26,113	225,000	399,120	71,000
Total Dept: Environmental	**4,061,316**	**4,094,187**	**4,689,545**	**4,795,454**	**4,545,752**
Division: 225 - Building & Code Administration					
Personnel Services	276,096	257,612	288,395	148,479	123,858
Operating Expenses	20,250	21,217	28,567	23,500	25,051
Total Dept: Building & Code Administration	**296,346**	**278,829**	**316,962**	**171,979**	**148,909**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 230 - Growth Management Commission					
Personnel Services	35,383	36,808	37,134	37,158	38,562
Operating Expenses	99,400	75,072	155,107	144,522	143,292
Total Dept: Growth Management Commission	**134,783**	**111,880**	**192,241**	**181,680**	**181,854**
Division: 250 - Land Management					
Operating Expenses	0	0	100,000	100,000	0
Total Dept: Land Management	**0**	**0**	**100,000**	**100,000**	**0**
Division: 260 - Planning Development					
Personnel Services	132,165	104,761	62,612	63,794	65,944
Operating Expenses	3,303	5,036	21,349	18,472	21,514
Capital Outlay	0	0	2,000	2,000	0
Total Dept: Planning Development	**135,468**	**109,797**	**85,961**	**84,266**	**87,458**
Division: 305 - Court Administration					
Operating Expenses	394,894	329,159	367,668	350,318	364,596
Capital Outlay	6,209	0	0	0	0
Total Dept: Court Administration	**401,103**	**329,159**	**367,668**	**350,318**	**364,596**
Division: 310 - Clerk of the Court					
Operating Expenses	379,521	343,590	472,966	417,966	407,581
Capital Improvements	206	0	0	0	0
Grants and Aids	2,015,601	2,015,433	2,260,600	2,260,600	2,322,400
Total Dept: Clerk of the Court	**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**
Division: 315 - Court General Operations					
Personnel Services	478,784	499,807	588,041	547,325	677,248
Operating Expenses	279,535	353,672	458,980	454,833	504,668
Capital Outlay	3,237	12,587	98,000	57,000	57,000
Total Dept: Court General Operations	**761,556**	**866,066**	**1,145,021**	**1,059,158**	**1,238,916**
Division: 325 - Circuit Court-Criminal					
Personnel Services	1,874,238	1,942,933	2,004,184	1,969,004	2,056,169
Operating Expenses	147,257	143,065	155,282	143,971	167,132
Total Dept: Circuit Court-Criminal	**2,021,495**	**2,085,998**	**2,159,466**	**2,112,975**	**2,223,301**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 330 - State Mandated Court Services					
Personnel Services	78,195	82,139	85,586	85,867	88,855
Operating Expenses	2,812,967	2,706,043	2,982,880	2,723,874	3,205,741
Capital Outlay	81,112	26,827	293,049	186,299	193,049
Grants and Aids	91,459	92,876	92,061	92,061	93,902
Total Dept: State Mandated Court Services	**3,063,733**	**2,907,885**	**3,453,576**	**3,088,101**	**3,581,547**
Division: 345 - Circuit Court-Juvenile					
Personnel Services	270,689	273,715	287,575	288,648	298,161
Operating Expenses	53,368	45,455	71,264	78,687	72,728
Total Dept: Circuit Court-Juvenile	**324,057**	**319,170**	**358,839**	**367,335**	**370,889**
Division: 360 - County Court-Traffic					
Grants and Aids	10,525	7,894	10,525	12,884	10,525
Total Dept: County Court-Traffic	**10,525**	**7,894**	**10,525**	**12,884**	**10,525**
Division: 400 - Office of the Sheriff					
Personnel Services	40,929,364	42,852,756	46,653,472	44,117,276	12,300,133
Operating Expenses	5,164,256	6,405,846	7,867,605	7,790,900	1,322,239
Reimbursements	(2,900,172)	(3,281,811)	(3,514,811)	(3,311,776)	(594,338)
Capital Outlay	1,276,762	2,469,867	2,361,535	3,075,885	221,500
Capital Improvements	0	6,050	0	5,578	0
Interfund Transfers	428,789	750,000	0	0	0
Elected Offices	0	0	0	0	40,187,897
Total Dept: Office of the Sheriff	**44,898,999**	**49,202,708**	**53,367,801**	**51,677,863**	**53,437,431**
Division: 500 - Public Protection Administration					
Personnel Services	892,964	910,636	936,838	971,186	1,004,024
Operating Expenses	62,222	66,383	168,211	107,709	98,506
Reimbursements	(193,799)	(226,643)	(234,567)	(234,567)	(231,040)
Capital Outlay	3,050	0	0	0	0
Grants and Aids	0	0	1,000	1,000	1,000
Total Dept: Public Protection Administration	**764,437**	**750,376**	**871,482**	**845,328**	**872,490**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 520 - Corrections					
Personnel Services	26,582,303	27,234,349	27,408,329	27,184,923	28,152,945
Operating Expenses	16,409,780	14,961,288	16,332,713	16,334,222	16,950,980
Capital Outlay	129,437	127,400	169,500	268,426	321,380
Capital Improvements	1,586,287	1,283,503	1,675,000	1,153,336	700,000
Interfund Transfers	0	16,493	0	0	0
Total Dept: Corrections	**44,707,807**	**43,623,033**	**45,585,542**	**44,940,907**	**46,125,305**
Division: 530 - Emergency Management					
Personnel Services	525,572	497,866	518,931	499,437	524,826
Operating Expenses	192,998	207,966	254,224	246,144	368,136
Capital Outlay	5,674	0	0	0	0
Total Dept: Emergency Management	**724,244**	**705,832**	**773,155**	**745,581**	**892,962**
Division: 540 - Fire Rescue Services					
Personnel Services	1,331,539	1,365,073	1,450,664	1,369,052	1,454,352
Operating Expenses	144,692	167,910	252,886	222,103	334,354
Capital Outlay	905,047	41,322	113,950	99,226	84,700
Grants and Aids	31,763	31,763	40,233	31,763	40,233
Total Dept: Fire Rescue Services	**2,413,041**	**1,606,068**	**1,857,733**	**1,722,144**	**1,913,639**
Division: 550 - Medical Examiner					
Personnel Services	1,402,603	40,747	0	427	0
Operating Expenses	1,214,837	2,765,908	2,868,357	2,786,451	2,877,983
Capital Outlay	51,880	0	81,000	30,790	2,500
Grants and Aids	178	178	178	178	178
Interfund Transfers	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Total Dept: Medical Examiner	**3,169,498**	**4,706,833**	**5,949,535**	**5,817,846**	**4,662,661**
Division: 560 - Emergency Medical Administration					
Personnel Services	258,608	426,810	430,508	436,826	453,479
Operating Expenses	91,436	33,111	121,355	83,430	122,374
Capital Outlay	0	0	0	1,440	0
Grants and Aids	375	4,025	5,025	734,475	777,095
Interfund Transfers	6,065,654	5,897,416	8,314,285	7,584,835	7,584,835
Total Dept: Emergency Medical Administration	**6,416,073**	**6,361,362**	**8,871,173**	**8,841,006**	**8,937,783**
Division: 570 - Beach Safety					

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Personnel Services	6,664,185	7,274,410	7,472,952	7,366,374	7,628,348
Operating Expenses	1,263,115	1,095,142	1,236,691	1,167,136	1,447,246
Capital Outlay	191,345	67,486	147,132	150,097	160,612
Capital Improvements	0	0	0	0	50,000
Interfund Transfers	0	12,536	0	0	0
Total Dept: Beach Safety	**8,118,645**	**8,449,574**	**8,856,775**	**8,683,607**	**9,286,206**
Division: 590 - State Department of Juvenile Justice					
Grants and Aids	1,856,251	2,163,999	2,425,019	2,192,815	2,324,382
Total Dept: State Department of Juvenile Justice	**1,856,251**	**2,163,999**	**2,425,019**	**2,192,815**	**2,324,382**
Division: 610 - Agriculture					
Personnel Services	571,853	595,390	630,664	620,873	605,195
Operating Expenses	176,403	179,580	197,807	196,362	179,441
Capital Outlay	1,273	0	0	0	0
Capital Improvements	0	0	25,000	25,000	0
Total Dept: Agriculture	**749,529**	**774,970**	**853,471**	**842,235**	**784,636**
Division: 620 - Community Assistance					
Personnel Services	62,458	98,235	100,251	77,688	89,144
Operating Expenses	29,323	30,416	32,945	31,505	29,003
Grants and Aids	5,832,731	5,920,626	6,082,357	6,252,348	6,155,886
Total Dept: Community Assistance	**5,924,512**	**6,049,277**	**6,215,553**	**6,361,541**	**6,274,033**
Division: 630 - Community Services					
Personnel Services	1,259,664	1,283,227	1,522,949	1,352,890	1,611,326
Operating Expenses	2,441,377	2,491,052	2,824,706	2,771,969	2,900,564
Reimbursements	123,000	0	0	0	0
Grants and Aids	337,903	171,891	523,623	360,044	646,365
Interfund Transfers	0	120,000	326,407	326,407	123,000
Total Dept: Community Services	**4,161,944**	**4,066,170**	**5,197,685**	**4,811,310**	**5,281,255**
Division: 650 - Public Health Services					
Operating Expenses	737,233	751,078	748,108	698,112	661,336
Capital Improvements	43,708	0	0	0	0
Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Total Dept: Public Health Services	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

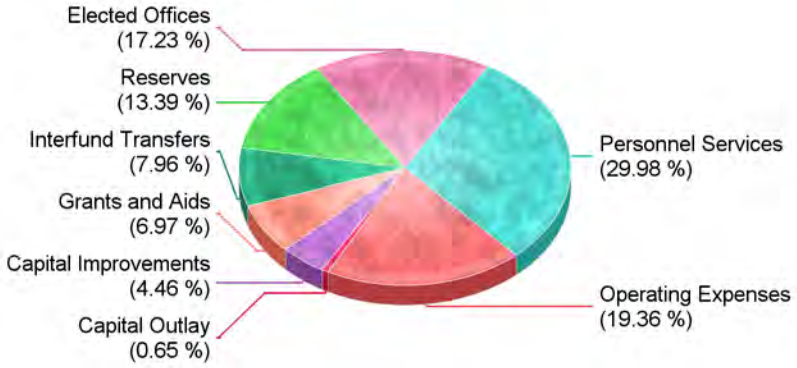
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 660 - Veterans Services					
Personnel Services	540,870	675,965	734,291	698,979	787,081
Operating Expenses	88,963	70,007	85,200	71,626	84,800
Total Dept: Veterans Services	**629,833**	**745,972**	**819,491**	**770,605**	**871,881**
Division: 675 - Sun Rail					
Operating Expenses	0	0	0	85,650	83,500
Grants and Aids	0	0	0	220,000	0
Total Dept: Sun Rail	**0**	**0**	**0**	**305,650**	**83,500**
Division: 680 - Parks, Recreation & Culture					
Personnel Services	4,760,355	4,887,125	5,547,146	5,158,094	5,216,038
Operating Expenses	3,405,255	3,413,452	3,897,065	3,499,401	3,813,870
Reimbursements	(1,462,133)	(1,521,504)	(1,582,718)	(1,582,718)	(1,318,570)
Capital Outlay	255,946	106,388	150,000	146,824	123,000
Capital Improvements	70,269	355,521	500,000	164,876	414,257
Grants and Aids	630,652	616,975	640,758	633,115	615,758
Total Dept: Parks, Recreation & Culture	**7,660,344**	**7,857,957**	**9,152,251**	**8,019,592**	**8,864,353**
Division: 710 - Construction Engineering					
Personnel Services	246,331	288,147	287,399	287,182	273,647
Operating Expenses	473,047	424,231	540,029	533,360	310,813
Reimbursements	(80,964)	(77,655)	(96,207)	(96,207)	(98,937)
Total Dept: Construction Engineering	**638,414**	**634,723**	**731,221**	**724,335**	**485,523**
Division: 800 - Financial & Administrative					
Personnel Services	372,068	375,912	389,465	457,844	409,901
Operating Expenses	16,568	16,875	16,689	15,790	26,447
Reimbursements	(126,988)	(132,829)	(141,609)	(141,609)	(124,153)
Total Dept: Financial & Administrative	**261,648**	**259,958**	**264,545**	**332,025**	**312,195**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 805 - Revenue					
Personnel Services	3,485,153	3,616,673	3,913,311	3,855,156	866,329
Operating Expenses	1,637,935	1,661,326	1,724,913	1,940,935	711,935
Reimbursements	(1,697,205)	(1,858,676)	(1,946,306)	(1,858,017)	(403,583)
Capital Outlay	4,275	0	0	3,128	115,000
Grants and Aids	180	390	800	800	0
Elected Offices	0	0	0	0	5,667,534
Total Dept: Revenue	**3,430,338**	**3,419,713**	**3,692,718**	**3,942,002**	**6,957,215**
Division: 815 - Facilities Management					
Personnel Services	2,764,364	2,883,737	2,885,509	2,890,269	3,011,913
Operating Expenses	4,800,795	4,942,781	6,338,002	5,999,446	6,394,685
Reimbursements	(841,528)	(858,408)	(981,543)	(620,990)	(743,797)
Capital Outlay	401,705	55,979	275,000	240,218	229,850
Capital Improvements	2,068,267	3,137,016	8,130,332	3,954,199	12,618,832
Grants and Aids	4,710	4,031	2,525	1,319	2,525
Total Dept: Facilities Management	**9,198,313**	**10,165,136**	**16,649,825**	**12,464,461**	**21,514,008**
Division: 820 - Information Technology					
Personnel Services	5,237,251	5,596,739	6,261,306	6,308,513	6,768,228
Operating Expenses	3,982,120	3,855,772	4,241,027	4,515,094	4,266,913
Reimbursements	(2,442,517)	(2,427,569)	(2,560,327)	(2,560,327)	(2,467,409)
Capital Outlay	440,394	386,122	357,000	442,300	396,500
Capital Improvements	18,000	128,133	0	0	0
Grants and Aids	20	0	0	0	0
Total Dept: Information Technology	**7,235,268**	**7,539,197**	**8,299,006**	**8,705,580**	**8,964,232**
Division: 825 - Accounting					
Personnel Services	1,791,475	1,962,281	1,949,194	1,790,570	2,047,570
Operating Expenses	1,212,438	1,116,494	1,166,364	1,168,046	1,207,655
Reimbursements	(992,396)	(1,032,143)	(1,078,013)	(1,078,013)	(985,011)
Capital Outlay	0	0	11,400	0	11,400
Total Dept: Accounting	**2,011,517**	**2,046,632**	**2,048,945**	**1,880,603**	**2,281,614**

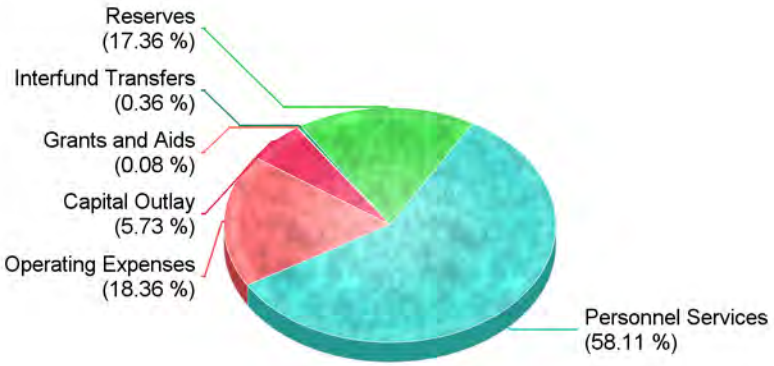
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 001 - General Fund					
Division: 830 - Management & Budget					
Personnel Services	967,389	788,175	874,155	795,099	968,799
Operating Expenses	193,534	223,761	281,151	254,890	261,526
Reimbursements	(339,094)	(299,284)	(324,810)	(324,810)	(245,219)
Capital Outlay	0	0	1,000	0	0
Total Dept: Management & Budget	**821,829**	**712,652**	**831,496**	**725,179**	**985,106**
Division: 835 - Revenue Cashiering					
Personnel Services	0	0	0	0	1,072,071
Operating Expenses	0	0	0	0	119,620
Reimbursements	0	0	0	0	(430,408)
Capital Outlay	0	0	0	0	40,504
Grants and Aids	0	0	0	0	400
Total Dept: Revenue Cashiering	**0**	**0**	**0**	**0**	**802,187**
Division: 840 - Human Resources					
Personnel Services	1,879,289	1,846,859	2,002,545	1,983,316	2,051,651
Operating Expenses	400,980	425,159	542,358	537,697	420,823
Reimbursements	(682,413)	(750,350)	(827,255)	(827,255)	(712,531)
Total Dept: Human Resources	**1,597,856**	**1,521,668**	**1,717,648**	**1,693,758**	**1,759,943**
Division: 850 - Procurement					
Personnel Services	1,289,433	1,301,814	1,325,497	1,271,597	1,315,173
Operating Expenses	311,575	311,593	383,169	383,169	423,756
Reimbursements	(432,129)	(451,565)	(486,091)	(486,091)	(438,235)
Total Dept: Procurement	**1,168,879**	**1,161,842**	**1,222,575**	**1,168,675**	**1,300,694**
Division: 920 - Non-Departmental					
Operating Expenses	5,830	11,836	0	0	0
Grants and Aids	5,804,399	5,907,128	6,785,251	6,785,251	7,578,917
Interfund Transfers	38,715,857	18,786,647	20,881,867	16,881,867	16,103,643
Reserves	0	0	31,451,652	0	43,063,288
Total Dept: Non-Departmental	**44,526,086**	**24,705,611**	**59,118,770**	**23,667,118**	**66,745,848**
Total: Fund 001 - General Fund	**244,512,110**	**229,468,963**	**291,202,271**	**246,103,103**	**309,259,426**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

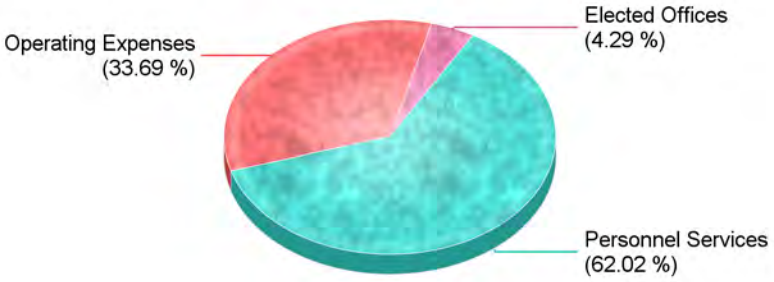
Fund: 001 - General Fund



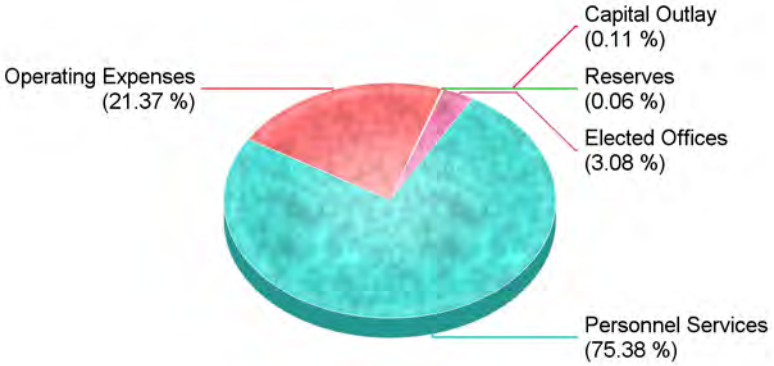
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 002 - Emergency Medical Services					
Division: 555 - Emergency Medical Services					
Personnel Services	14,912,534	16,879,088	17,693,716	17,864,459	18,299,513
Operating Expenses	5,050,588	4,838,022	5,597,879	5,071,294	5,690,245
Reimbursements	(3,267)	(2,923)	(1,500)	(1,500)	(1,500)
Capital Outlay	204,239	1,005,618	946,045	1,459,807	1,908,478
Grants and Aids	0	0	50,325	50,325	25,335
Interfund Transfers	176,100	5,000	0	0	119,007
Reserves	0	0	2,292,719	0	5,778,577
Total Dept: Emergency Medical Services	**20,340,194**	**22,724,805**	**26,579,184**	**24,444,385**	**31,819,655**
Division: 825 - Accounting					
Personnel Services	1,010,814	1,055,220	1,023,336	997,045	1,043,400
Operating Expenses	378,885	389,321	405,400	396,353	421,419
Capital Outlay	2,174	16,847	0	0	0
Total Dept: Accounting	**1,391,873**	**1,461,388**	**1,428,736**	**1,393,398**	**1,464,819**
Total: Fund 002 - Emergency Medical Services	**21,732,067**	**24,186,193**	**28,007,920**	**25,837,783**	**33,284,474**



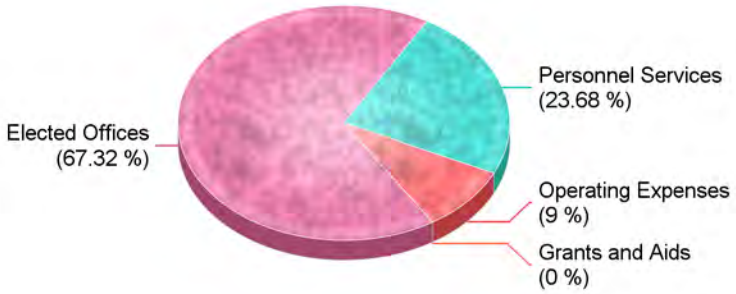
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 040 - Supervisor of Elections					
Division: 040 - Elections					
Personnel Services	0	0	0	0	1,665,568
Operating Expenses	0	0	0	0	904,852
Elected Offices	0	0	0	0	115,219
Total Dept: Elections	**0**	**0**	**0**	**0**	**2,685,639**
Total: Fund 040 - Supervisor of Elections	**0**	**0**	**0**	**0**	**2,685,639**



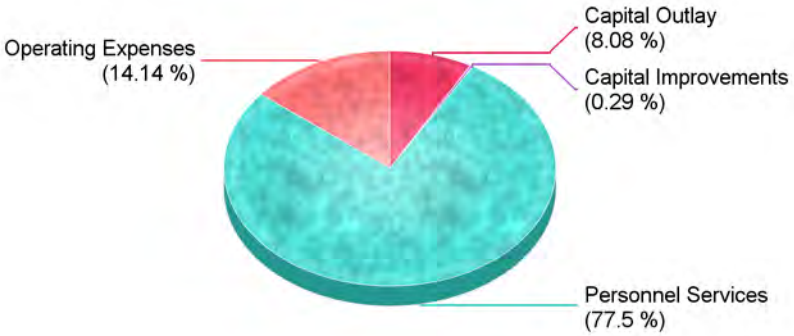
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 060 - Property Appraiser					
Division: 060 - Property Appraiser					
Personnel Services	0	0	0	0	6,255,708
Operating Expenses	0	0	0	0	1,773,601
Capital Outlay	0	0	0	0	9,000
Reserves	0	0	0	0	5,000
Elected Offices	0	0	0	0	255,355
Total Dept: Property Appraiser	**0**	**0**	**0**	**0**	**8,298,664**
Total: Fund 060 - Property Appraiser	**0**	**0**	**0**	**0**	**8,298,664**



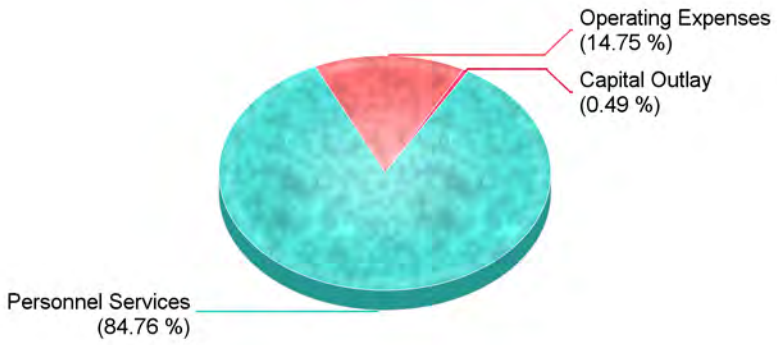
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 080 - Tax Collector					
Division: 805 - Revenue					
Personnel Services	0	0	0	0	2,570,892
Operating Expenses	0	0	0	0	977,375
Grants and Aids	0	0	0	0	400
Elected Offices	0	0	0	0	7,309,515
Total Dept: Revenue	**0**	**0**	**0**	**0**	**10,858,182**
Total: Fund 080 - Tax Collector	**0**	**0**	**0**	**0**	**10,858,182**



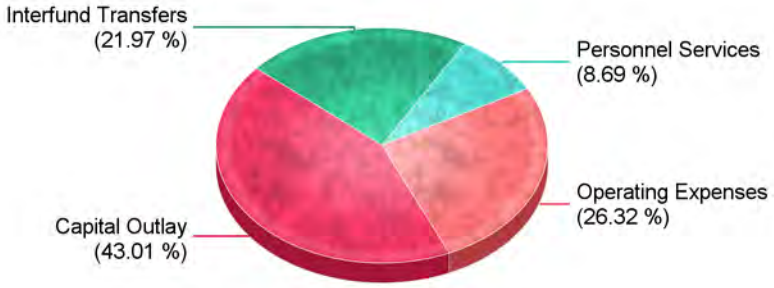
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 090 - Sheriff - General Fund					
Division: 400 - Office of the Sheriff					
Personnel Services	0	0	0	0	34,910,659
Operating Expenses	0	0	0	0	6,369,020
Reimbursements	0	0	0	0	(1,783,009)
Capital Outlay	0	0	0	0	3,638,060
Capital Improvements	0	0	0	0	131,000
Total Dept: Office of the Sheriff	**0**	**0**	**0**	**0**	**43,265,730**
Total: Fund 090 - Sheriff - General Fund	**0**	**0**	**0**	**0**	**43,265,730**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 091 - Sheriff - Municipal Service District					
Division: 400 - Office of the Sheriff					
Personnel Services	0	0	0	0	20,145,436
Operating Expenses	0	0	0	0	3,506,190
Capital Outlay	0	0	0	0	116,404
Total Dept: Office of the Sheriff	**0**	**0**	**0**	**0**	**23,768,030**
Total: Fund 091 - Sheriff - Municipal Service District	**0**	**0**	**0**	**0**	**23,768,030**



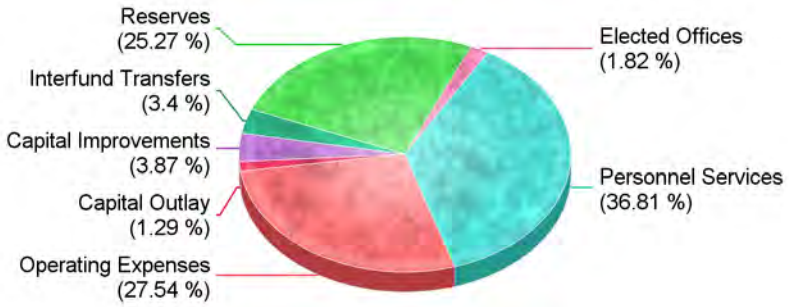
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 092 - Sheriff E-911 Emergency Telephone System					
Division: 400 - Office of the Sheriff					
Personnel Services	0	0	0	0	177,951
Operating Expenses	0	0	0	0	539,065
Capital Outlay	0	0	0	0	880,875
Interfund Transfers	0	0	0	0	450,000
Total Dept: Office of the Sheriff	**0**	**0**	**0**	**0**	**2,047,891**
Total: Fund 092 - Sheriff E-911 Emergency Telephone System	**0**	**0**	**0**	**0**	**2,047,891**



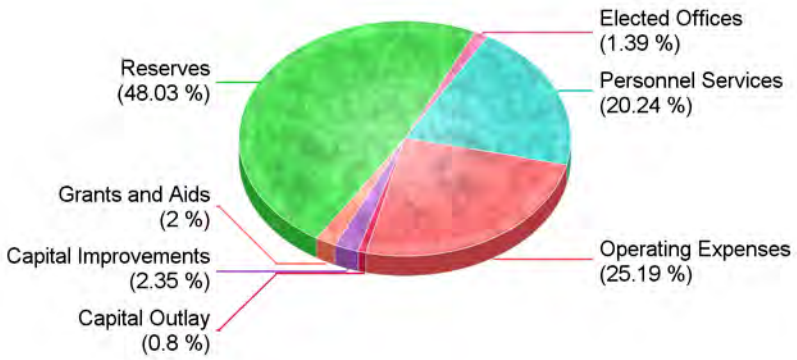
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 103 - County Transportation Trust					
Division: 700 - Public Works Service Center					
Personnel Services	700,563	578,460	787,504	676,708	830,276
Operating Expenses	1,141,039	1,191,134	1,311,973	1,313,708	1,226,716
Reimbursements	(992,695)	(1,079,485)	(1,223,842)	(1,223,842)	(817,991)
Reserves	0	0	5,927,900	0	3,414,674
Total Dept: Public Works Service Center	**848,907**	**690,109**	**6,803,535**	**766,574**	**4,653,675**
Division: 710 - Construction Engineering					
Personnel Services	1,930,579	1,874,746	2,159,579	1,878,836	2,220,844
Operating Expenses	5,819,130	4,914,112	6,740,561	8,567,213	6,894,725
Reimbursements	(1,373,042)	(1,309,435)	(1,500,000)	(1,500,000)	(1,560,000)
Capital Outlay	18,436	0	0	0	0
Capital Improvements	43,446	276,842	450,000	410,982	450,000
Reserves	0	0	6,565,278	0	6,624,317
Total Dept: Construction Engineering	**6,438,549**	**5,756,265**	**14,415,418**	**9,357,031**	**14,629,886**
Division: 750 - Road & Bridge					
Personnel Services	5,815,421	6,010,184	6,406,401	6,171,684	6,698,128
Operating Expenses	9,141,171	6,141,506	7,160,810	7,254,827	6,638,297
Reimbursements	(732,107)	(820,812)	(900,000)	(900,000)	(900,000)
Capital Outlay	942,291	626,608	897,000	897,000	985,000
Capital Improvements	0	2,810	0	0	850,000
Interfund Transfers	180,606	18,750	0	0	0
Reserves	0	0	6,801,007	0	6,085,215
Total Dept: Road & Bridge	**15,347,382**	**11,979,046**	**20,365,218**	**13,423,511**	**20,356,640**
Division: 770 - Traffic Engineering					
Personnel Services	1,316,561	1,426,173	1,550,454	1,518,050	1,602,557
Operating Expenses	1,688,109	1,667,405	2,271,229	2,225,652	1,978,432
Reimbursements	0	(18,554)	0	0	0
Capital Outlay	58,565	155,123	22,000	22,000	64,000
Capital Improvements	317,837	680,561	1,040,000	1,302,000	1,440,000
Interfund Transfers	34,879	0	0	0	0
Reserves	0	0	2,369,837	0	1,692,543
Total Dept: Traffic Engineering	**3,415,951**	**3,910,708**	**7,253,520**	**5,067,702**	**6,777,532**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 103 - County Transportation Trust					
Division: 790 - LOGT Road Projects					
Capital Improvements	2,229,934	3,632,679	24,571,645	27,193,277	2,540,000
Interfund Transfers	2,849,354	2,711,236	1,017,920	1,017,920	2,723,569
Reserves	0	0	1,155,385	0	3,574,891
Total Dept: LOGT Road Projects	**5,079,288**	**6,343,915**	**26,744,950**	**28,211,197**	**8,838,460**
Total: Fund 103 - County Transportation Trust	**31,130,077**	**28,680,043**	**75,582,641**	**56,826,015**	**55,256,193**

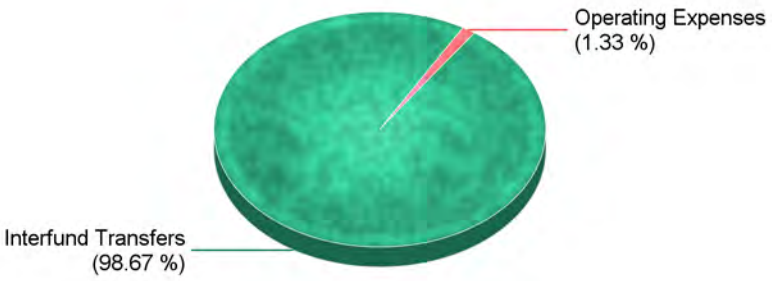
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 104 - Library					
Division: 640 - Library Services					
Personnel Services	9,673,282	9,936,328	10,582,776	9,945,143	10,829,727
Operating Expenses	6,704,129	7,423,869	8,993,079	8,539,626	8,102,498
Capital Outlay	84,728	91,996	477,930	272,930	378,633
Capital Improvements	330,170	366,571	792,000	719,042	1,140,000
Interfund Transfers	29,132	57,543	1,000,000	1,000,000	1,000,000
Reserves	0	0	5,846,695	0	7,435,798
Elected Offices	0	0	0	0	534,773
Total Dept: Library Services	**16,821,441**	**17,876,307**	**27,692,480**	**20,476,741**	**29,421,429**
Total: Fund 104 - Library	**16,821,441**	**17,876,307**	**27,692,480**	**20,476,741**	**29,421,429**



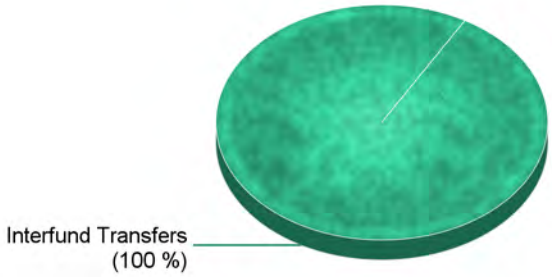
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 105 - East Volusia Mosquito Control					
Division: 740 - Mosquito Control					
Personnel Services	1,593,573	1,501,508	1,761,979	1,706,341	1,996,926
Operating Expenses	3,005,028	2,131,440	2,678,549	2,608,741	2,486,018
Reimbursements	(246,649)	(110,856)	(300,000)	(300,000)	(300,000)
Capital Outlay	206,179	32,295	1,532,700	1,616,872	79,118
Capital Improvements	0	0	500,000	368,330	231,670
Grants and Aids	163,428	172,373	185,093	184,411	197,310
Interfund Transfers	30,062	7,500	0	0	0
Reserves	0	0	4,168,155	0	4,740,165
Elected Offices	0	0	0	0	136,976
Total Dept: Mosquito Control	**4,751,621**	**3,734,260**	**10,526,476**	**6,184,695**	**9,568,183**
Total: Fund 105 - East Volusia Mosquito Control	**4,751,621**	**3,734,260**	**10,526,476**	**6,184,695**	**9,568,183**



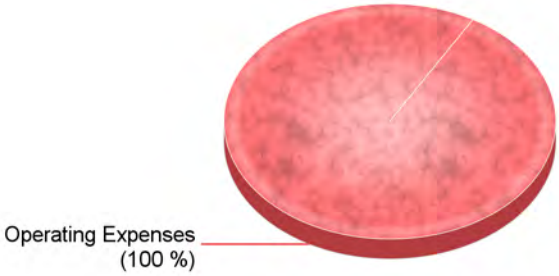
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 106 - Resort Tax					
Division: 835 - Revenue Cashiering					
Operating Expenses	0	0	0	0	149,879
Total Dept: Revenue Cashiering	**0**	**0**	**0**	**0**	**149,879**
Division: 920 - Non-Departmental					
Operating Expenses	154,928	157,757	163,709	132,225	0
Interfund Transfers	11,383,336	11,809,407	12,142,491	9,795,239	11,119,065
Total Dept: Non-Departmental	**11,538,264**	**11,967,164**	**12,306,200**	**9,927,464**	**11,119,065**
Total: Fund 106 - Resort Tax	**11,538,264**	**11,967,164**	**12,306,200**	**9,927,464**	**11,268,944**



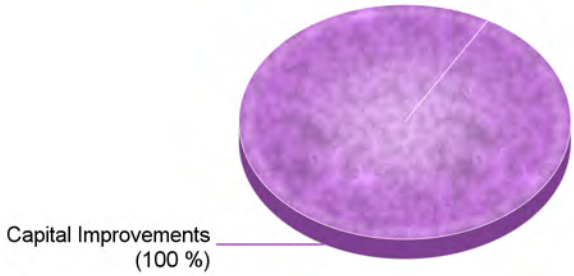
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 108 - Sales Tax Trust					
Division: 920 - Non-Departmental					
Interfund Transfers	22,255,030	22,665,130	23,912,845	20,008,313	20,200,405
Total Dept: Non-Departmental	**22,255,030**	**22,665,130**	**23,912,845**	**20,008,313**	**20,200,405**
Total: Fund 108 - Sales Tax Trust	**22,255,030**	**22,665,130**	**23,912,845**	**20,008,313**	**20,200,405**



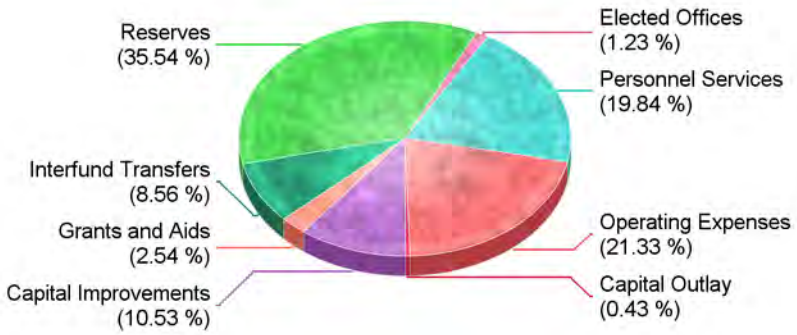
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 111 - Convention Development Tax					
Division: 170 - Tourist Development					
Operating Expenses	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Total Dept: Tourist Development	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**
Division: 835 - Revenue Cashiering					
Operating Expenses	0	0	0	0	224,820
Total Dept: Revenue Cashiering	**0**	**0**	**0**	**0**	**224,820**
Total: Fund 111 - Convention Development Tax	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,248,435**



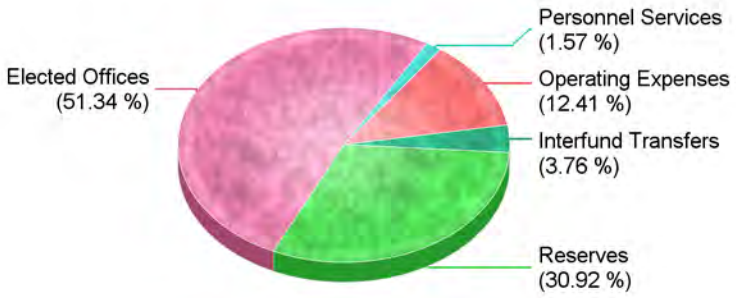
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 113 - Road Proportionate Share					
Division: 790 - LOGT Road Projects					
Operating Expenses	0	797	0	1,404	0
Capital Improvements	0	0	4,746,523	2,135,969	4,396,956
Interfund Transfers	0	0	0	2,917,391	0
Total Dept: LOGT Road Projects	**0**	**797**	**4,746,523**	**5,054,764**	**4,396,956**
Total: Fund 113 - Road Proportionate Share	**0**	**797**	**4,746,523**	**5,054,764**	**4,396,956**



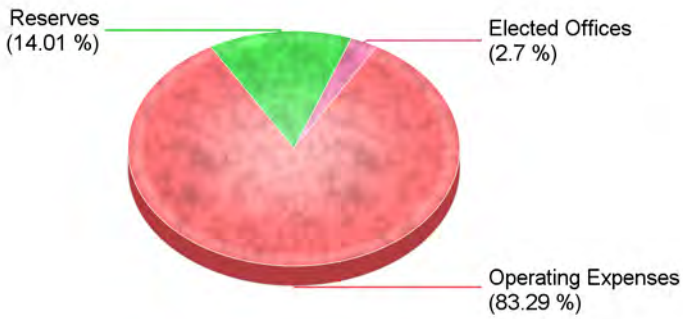
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 114 - Ponce De Leon Inlet and Port District					
Division: 150 - Coastal					
Personnel Services	999,293	1,003,612	1,076,771	1,070,253	1,158,865
Operating Expenses	559,338	550,148	918,757	1,266,924	1,245,481
Capital Outlay	21,598	39,876	54,500	47,475	24,975
Capital Improvements	470,798	342,200	365,000	464,768	615,000
Grants and Aids	91,533	85,961	142,238	142,413	148,442
Interfund Transfers	435,536	362,271	2,330,655	2,330,655	500,000
Reserves	0	0	2,191,144	0	2,075,493
Elected Offices	0	0	0	0	71,857
Total Dept: Coastal	**2,578,096**	**2,384,068**	**7,079,065**	**5,322,488**	**5,840,113**
Total: Fund 114 - Ponce De Leon Inlet and Port District	**2,578,096**	**2,384,068**	**7,079,065**	**5,322,488**	**5,840,113**



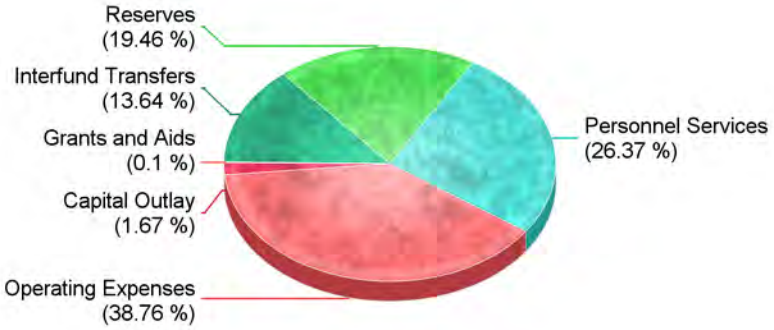
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 115 - E-911 Emergency Telephone System					
Division: 400 - Office of the Sheriff					
Personnel Services	211,067	222,846	228,192	213,226	62,696
Operating Expenses	1,005,374	1,143,948	1,691,781	1,743,116	494,826
Capital Outlay	12,196	89,959	165,400	144,747	0
Interfund Transfers	1,344,521	1,141,982	802,297	802,297	150,000
Reserves	0	0	362,633	0	1,233,426
Elected Offices	0	0	0	0	2,047,891
Total Dept: Office of the Sheriff	**2,573,158**	**2,598,735**	**3,250,303**	**2,903,386**	**3,988,839**
Total: Fund 115 - E-911 Emergency Telephone System	**2,573,158**	**2,598,735**	**3,250,303**	**2,903,386**	**3,988,839**



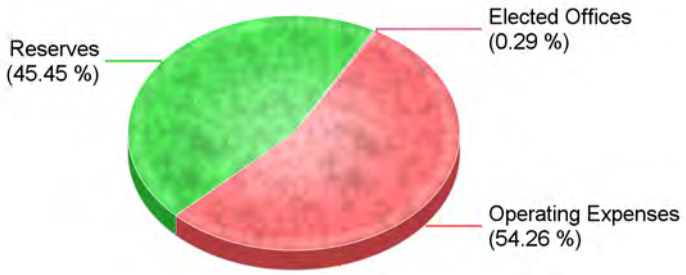
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 116 - Special Lighting Districts					
Division: 950 - Special Lighting Districts					
Operating Expenses	301,581	301,405	310,373	297,281	290,673
Reserves	0	0	45,403	0	48,895
Elected Offices	0	0	0	0	9,421
Total Dept: Special Lighting Districts	**301,581**	**301,405**	**355,776**	**297,281**	**348,989**
Total: Fund 116 - Special Lighting Districts	**301,581**	**301,405**	**355,776**	**297,281**	**348,989**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 118 - Ocean Center					
Division: 130 - Ocean Center					
Personnel Services	2,742,878	2,871,156	3,179,790	2,840,140	3,283,753
Operating Expenses	4,074,431	3,979,886	3,722,498	3,838,002	4,826,772
Reimbursements	(92,814)	(101,701)	(110,298)	(110,298)	(135,867)
Capital Outlay	123,144	17,062	177,000	177,000	207,800
Capital Improvements	86,624	1,294,988	0	0	0
Grants and Aids	14,566	14,705	12,066	12,066	12,066
Interfund Transfers	2,690,072	3,524,517	3,951,124	1,452,749	1,698,136
Reserves	0	0	3,170,385	0	2,423,021
Total Dept: Ocean Center	**9,638,901**	**11,600,613**	**14,102,565**	**8,209,659**	**12,315,681**
Total: Fund 118 - Ocean Center	**9,638,901**	**11,600,613**	**14,102,565**	**8,209,659**	**12,315,681**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 119 - Road District Maintenance					
Division: 750 - Road & Bridge					
Operating Expenses	162,111	148,771	198,578	198,578	197,504
Reserves	0	0	2,844	0	165,445
Elected Offices	0	0	0	0	1,072
Total Dept: Road & Bridge	**162,111**	**148,771**	**201,422**	**198,578**	**364,021**
Total: Fund 119 - Road District Maintenance	**162,111**	**148,771**	**201,422**	**198,578**	**364,021**



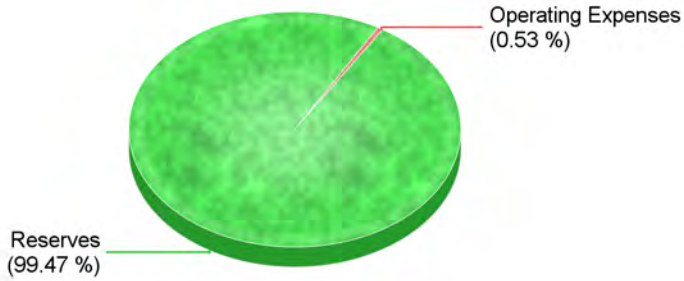
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 120 - Municipal Service District					
Division: 200 - Growth & Resource					
Personnel Services	0	0	0	0	198,518
Operating Expenses	0	0	0	0	485,225
Total Dept: Growth & Resource	**0**	**0**	**0**	**0**	**683,743**
Division: 210 - Environmental					
Personnel Services	424,739	484,384	510,336	532,960	499,705
Operating Expenses	117,079	136,667	660,047	192,408	680,005
Capital Outlay	0	23,002	0	0	24,000
Grants and Aids	0	39,524	50,000	50,000	50,000
Interfund Transfers	0	16,000	0	0	0
Total Dept: Environmental	**541,818**	**699,577**	**1,220,383**	**775,368**	**1,253,710**
Division: 225 - Building & Code Administration					
Personnel Services	2,604,272	2,566,028	2,857,966	2,531,029	2,682,654
Operating Expenses	1,147,622	1,192,389	1,278,564	1,271,729	1,030,816
Capital Outlay	24,192	0	58,800	56,800	0
Total Dept: Building & Code Administration	**3,776,086**	**3,758,417**	**4,195,330**	**3,859,558**	**3,713,470**
Division: 260 - Planning Development					
Personnel Services	1,650,647	1,814,743	1,964,039	1,976,134	2,120,937
Operating Expenses	549,658	584,553	619,103	581,563	662,044
Capital Outlay	1,507	1,830	2,000	2,000	4,020
Total Dept: Planning Development	**2,201,812**	**2,401,126**	**2,585,142**	**2,559,697**	**2,787,001**
Division: 400 - Office of the Sheriff					
Personnel Services	23,720,005	24,068,941	26,527,947	24,940,078	7,097,872
Operating Expenses	6,583,568	6,803,861	7,702,201	7,526,572	3,374,323
Reimbursements	(2,633)	(4,410)	0	0	0
Capital Outlay	2,765,449	3,081,679	3,701,860	3,765,299	4,078,800
Capital Improvements	0	0	8,500	10,821	0
Interfund Transfers	3,699,390	496,549	466,207	466,207	0
Elected Offices	0	0	0	0	11,043,114
Total Dept: Office of the Sheriff	**36,765,779**	**34,446,620**	**38,406,715**	**36,708,977**	**25,594,109**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 120 - Municipal Service District					
Division: 510 - Animal Control					
Personnel Services	824,228	918,008	976,888	823,921	1,014,696
Operating Expenses	580,963	565,299	667,110	673,769	659,859
Capital Outlay	67,638	2,798	57,381	57,186	310,300
Capital Improvements	0	0	0	0	10,000
Total Dept: Animal Control	**1,472,829**	**1,486,105**	**1,701,379**	**1,554,876**	**1,994,855**
Division: 680 - Parks, Recreation & Culture					
Operating Expenses	1,571,753	1,641,960	1,710,270	1,710,630	1,421,818
Total Dept: Parks, Recreation & Culture	**1,571,753**	**1,641,960**	**1,710,270**	**1,710,630**	**1,421,818**
Division: 710 - Construction Engineering					
Personnel Services	354,794	464,486	506,332	506,499	461,209
Operating Expenses	52,273	54,147	58,991	59,154	59,533
Total Dept: Construction Engineering	**407,067**	**518,633**	**565,323**	**565,653**	**520,742**
Division: 740 - Mosquito Control					
Operating Expenses	238,808	179,590	300,000	300,000	300,000
Total Dept: Mosquito Control	**238,808**	**179,590**	**300,000**	**300,000**	**300,000**
Division: 805 - Revenue					
Operating Expenses	49,752	52,275	54,027	54,027	0
Total Dept: Revenue	**49,752**	**52,275**	**54,027**	**54,027**	**0**
Division: 835 - Revenue Cashiering					
Operating Expenses	0	0	0	0	55,709
Total Dept: Revenue Cashiering	**0**	**0**	**0**	**0**	**55,709**
Division: 920 - Non-Departmental					
Operating Expenses	465,033	486,115	510,732	510,732	149,048
Grants and Aids	0	3,443	17,950	17,950	17,529
Interfund Transfers	5,649,825	5,006,250	5,111,666	5,111,666	5,732,920
Reserves	0	0	11,511,644	0	12,589,500
Elected Offices	0	0	0	0	447,141
Total Dept: Non-Departmental	**6,114,858**	**5,495,808**	**17,151,992**	**5,640,348**	**18,936,138**
Total: Fund 120 - Municipal Service District	**53,140,562**	**50,680,111**	**67,890,561**	**53,729,134**	**57,261,295**

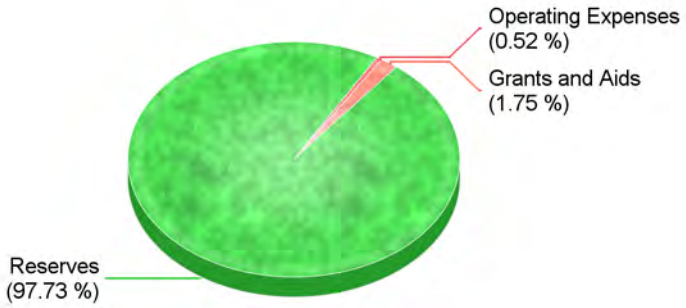
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 120 - Municipal Service District

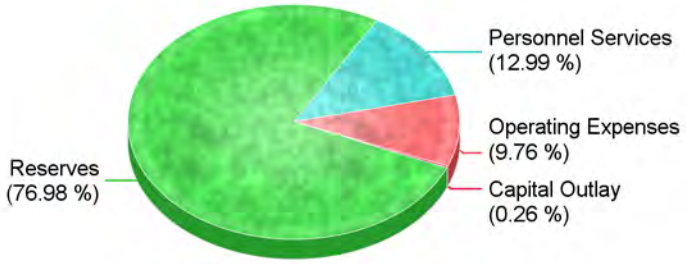
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 121 - Special Assessments					
Division: 710 - Construction Engineering					
Operating Expenses	2,160	2,831	0	4,844	5,000
Interfund Transfers	252,801	252,551	0	0	0
Reserves	0	0	885,725	0	934,814
Total Dept: Construction Engineering	**254,961**	**255,382**	**885,725**	**4,844**	**939,814**
Total: Fund 121 - Special Assessments	**254,961**	**255,382**	**885,725**	**4,844**	**939,814**



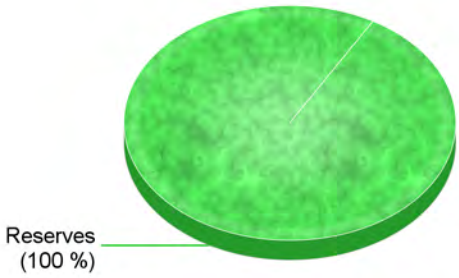
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 122 - Manatee Conservation					
Division: 210 - Environmental					
Operating Expenses	0	450	8,024	8,024	2,500
Grants and Aids	0	0	6,556	6,556	8,473
Interfund Transfers	3,000	0	6,642	0	0
Reserves	0	0	434,933	0	472,595
Total Dept: Environmental	**3,000**	**450**	**456,155**	**14,580**	**483,568**
Total: Fund 122 - Manatee Conservation	**3,000**	**450**	**456,155**	**14,580**	**483,568**



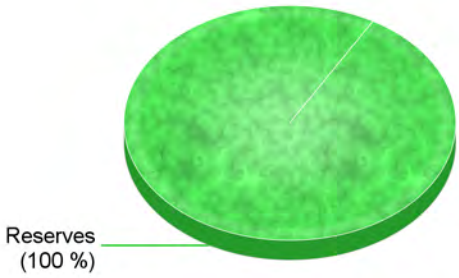
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 123 - Inmate Welfare Trust					
Division: 520 - Corrections					
Personnel Services	245,903	722,132	755,808	728,573	806,306
Operating Expenses	503,348	442,174	562,120	455,130	605,864
Capital Outlay	118,507	148,722	174,000	309,587	16,000
Capital Improvements	11,743	65,124	0	163,606	0
Interfund Transfers	575	0	0	0	0
Reserves	0	0	3,251,158	0	4,777,204
Total Dept: Corrections	**880,076**	**1,378,152**	**4,743,086**	**1,656,896**	**6,205,374**
Total: Fund 123 - Inmate Welfare Trust	**880,076**	**1,378,152**	**4,743,086**	**1,656,896**	**6,205,374**



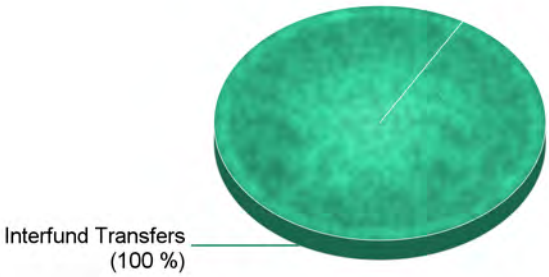
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 124 - Library Endowment					
Division: 640 - Library Services					
Interfund Transfers	50,000	160,000	0	0	0
Reserves	0	0	450,966	0	462,462
Total Dept: Library Services	**50,000**	**160,000**	**450,966**	**0**	**462,462**
Total: Fund 124 - Library Endowment	**50,000**	**160,000**	**450,966**	**0**	**462,462**



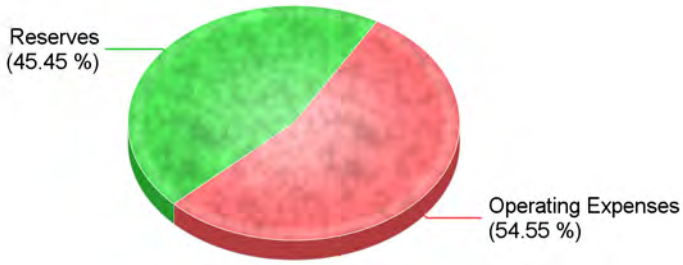
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 125 - Homeless Initiatives					
Division: 630 - Community Services					
Grants and Aids	4,727,000	438,130	226,407	3,043,277	0
Reserves	0	0	161,985	0	206,739
Total Dept: Community Services	**4,727,000**	**438,130**	**388,392**	**3,043,277**	**206,739**
Total: Fund 125 - Homeless Initiatives	**4,727,000**	**438,130**	**388,392**	**3,043,277**	**206,739**



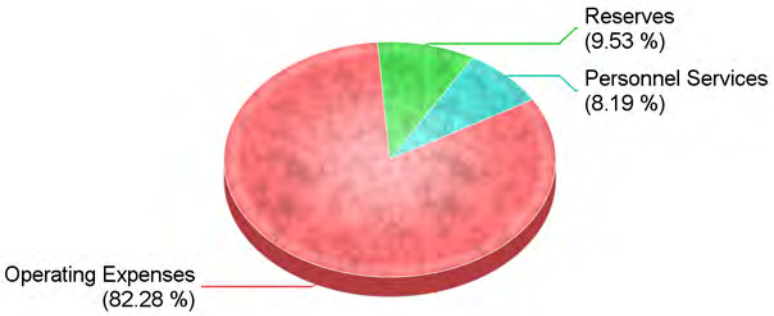
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 126 - Economic Development Incentives					
Division: 100 - Economic Development					
Grants and Aids	0	0	4,500,000	4,500,000	0
Interfund Transfers	0	0	109,422	109,422	115,825
Total Dept: Economic Development	**0**	**0**	**4,609,422**	**4,609,422**	**115,825**
Total: Fund 126 - Economic Development Incentives	**0**	**0**	**4,609,422**	**4,609,422**	**115,825**



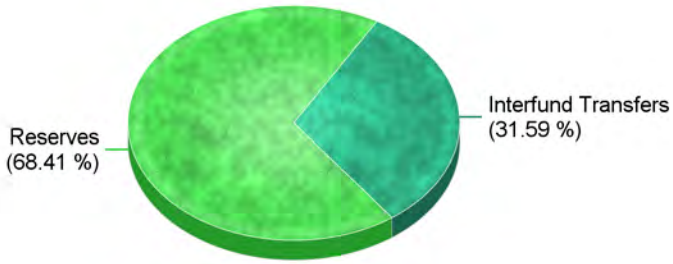
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 127 - Wetland Mitigation					
Division: 210 - Environmental					
Operating Expenses	0	0	50,000	30,000	50,000
Reserves	0	0	66,666	0	41,666
Total Dept: Environmental	**0**	**0**	**116,666**	**30,000**	**91,666**
Total: Fund 127 - Wetland Mitigation	**0**	**0**	**116,666**	**30,000**	**91,666**



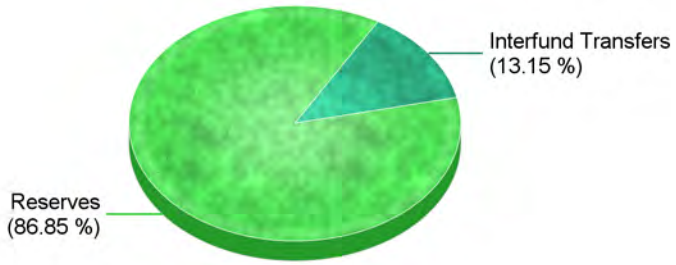
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 130 - Economic Development					
Division: 100 - Economic Development					
Personnel Services	705,359	721,934	885,086	773,182	859,712
Operating Expenses	1,906,750	1,224,848	6,901,047	3,736,784	8,634,777
Interfund Transfers	4,500,548	0	0	0	0
Reserves	0	0	0	0	1,000,000
Total Dept: Economic Development	**7,112,657**	**1,946,782**	**7,786,133**	**4,509,966**	**10,494,489**
Total: Fund 130 - Economic Development	**7,112,657**	**1,946,782**	**7,786,133**	**4,509,966**	**10,494,489**



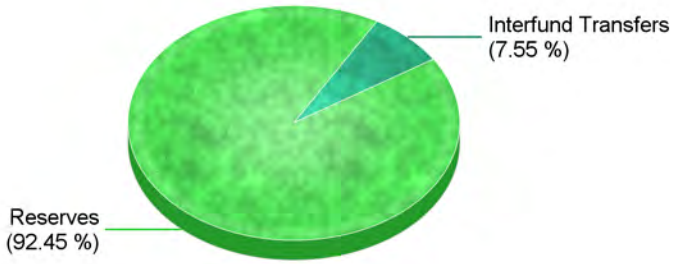
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 131 - Road Impact Fees-Zone 1 (Northeast)					
Division: 710 - Construction Engineering					
Interfund Transfers	1,364,000	1,238,794	1,895,411	1,895,411	1,239,185
Reserves	0	0	4,437,870	0	2,683,135
Total Dept: Construction Engineering	**1,364,000**	**1,238,794**	**6,333,281**	**1,895,411**	**3,922,320**
Total: Fund 131 - Road Impact Fees-Zone 1 (Northeast)	**1,364,000**	**1,238,794**	**6,333,281**	**1,895,411**	**3,922,320**



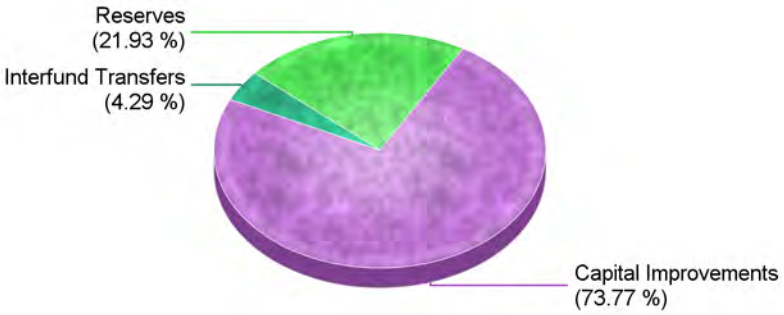
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 132 - Road Impact Fees-Zone 2 (Southeast)					
Division: 710 - Construction Engineering					
Capital Improvements	0	0	0	1,500,000	0
Interfund Transfers	495,891	495,927	496,417	496,417	496,084
Reserves	0	0	1,994,884	0	3,275,456
Total Dept: Construction Engineering	**495,891**	**495,927**	**2,491,301**	**1,996,417**	**3,771,540**
Total: Fund 132 - Road Impact Fees-Zone 2 (Southeast)	**495,891**	**495,927**	**2,491,301**	**1,996,417**	**3,771,540**



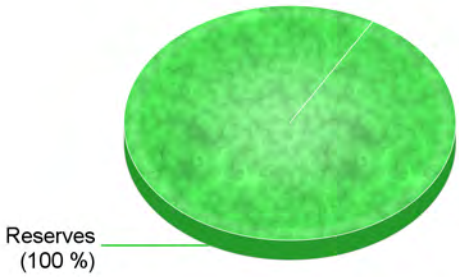
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 133 - Road Impact Fees-Zone 3 (Southwest)					
Division: 710 - Construction Engineering					
Interfund Transfers	703,303	703,615	1,760,023	1,760,023	703,837
Reserves	0	0	1,309,750	0	8,619,899
Total Dept: Construction Engineering	**703,303**	**703,615**	**3,069,773**	**1,760,023**	**9,323,736**
Total: Fund 133 - Road Impact Fees-Zone 3 (Southwest)	**703,303**	**703,615**	**3,069,773**	**1,760,023**	**9,323,736**



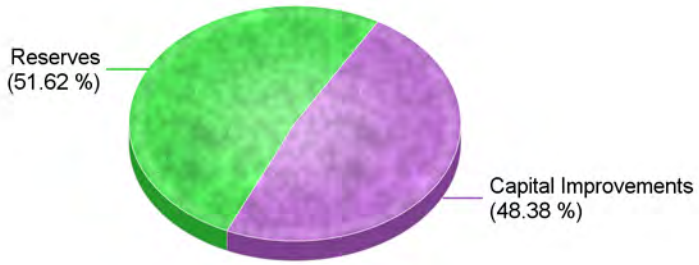
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 134 - Road Impact Fees-Zone 4 (Northwest)					
Division: 710 - Construction Engineering					
Capital Improvements	0	0	0	8,197,747	6,200,000
Interfund Transfers	360,648	360,674	361,031	361,031	360,788
Reserves	0	0	10,739,669	0	1,843,452
Total Dept: Construction Engineering	**360,648**	**360,674**	**11,100,700**	**8,558,778**	**8,404,240**
Total: Fund 134 - Road Impact Fees-Zone 4 (Northwest)	**360,648**	**360,674**	**11,100,700**	**8,558,778**	**8,404,240**



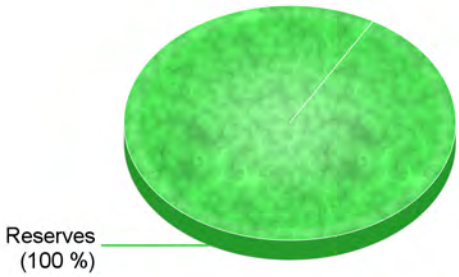
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 135 - Park Impact Fees-County					
Division: 680 - Parks, Recreation & Culture					
Interfund Transfers	0	0	0	716,833	0
Reserves	0	0	888,634	0	504,492
Total Dept: Parks, Recreation & Culture	**0**	**0**	**888,634**	**716,833**	**504,492**
Total: Fund 135 - Park Impact Fees-County	**0**	**0**	**888,634**	**716,833**	**504,492**



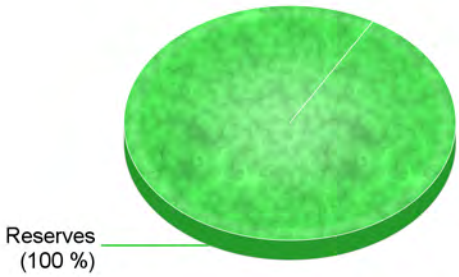
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 136 - Park Impact Fees-Zone 1 (Northeast)					
Division: 680 - Parks, Recreation & Culture					
Operating Expenses	0	398	0	0	0
Capital Improvements	0	45,850	300,000	390,322	300,000
Reserves	0	0	245,223	0	320,066
Total Dept: Parks, Recreation & Culture	**0**	**46,248**	**545,223**	**390,322**	**620,066**
Total: Fund 136 - Park Impact Fees-Zone 1 (Northeast)	**0**	**46,248**	**545,223**	**390,322**	**620,066**



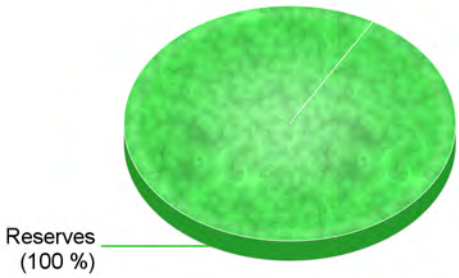
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 137 - Park Impact Fees-Zone 2 (Southeast)					
Division: 680 - Parks, Recreation & Culture					
Interfund Transfers	0	0	0	30,000	0
Reserves	0	0	65,707	0	37,587
Total Dept: Parks, Recreation & Culture	**0**	**0**	**65,707**	**30,000**	**37,587**
Total: Fund 137 - Park Impact Fees-Zone 2 (Southeast)	**0**	**0**	**65,707**	**30,000**	**37,587**



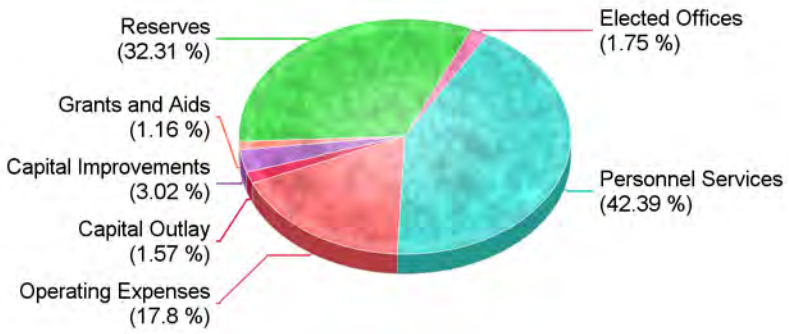
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 138 - Park Impact Fees-Zone 3 (Southwest)					
Division: 680 - Parks, Recreation & Culture					
Operating Expenses	0	0	0	28,848	0
Reserves	0	0	130,431	0	259,178
Total Dept: Parks, Recreation & Culture	**0**	**0**	**130,431**	**28,848**	**259,178**
Total: Fund 138 - Park Impact Fees-Zone 3 (Southwest)	**0**	**0**	**130,431**	**28,848**	**259,178**



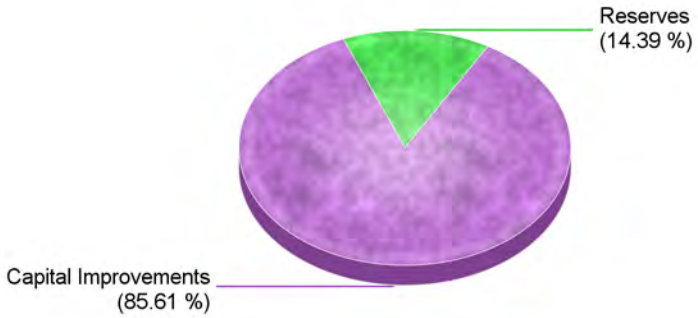
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 139 - Park Impact Fees-Zone 4 (Northwest)					
Division: 680 - Parks, Recreation & Culture					
Capital Improvements	0	0	0	56,897	0
Interfund Transfers	729,616	0	0	0	0
Reserves	0	0	851,723	0	103,019
Total Dept: Parks, Recreation & Culture	**729,616**	**0**	**851,723**	**56,897**	**103,019**
Total: Fund 139 - Park Impact Fees-Zone 4 (Northwest)	**729,616**	**0**	**851,723**	**56,897**	**103,019**



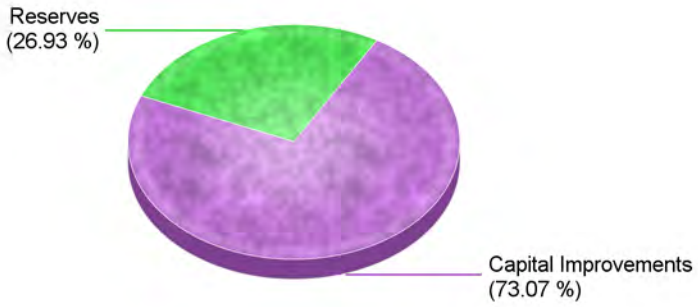
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 140 - Fire Rescue District					
Division: 540 - Fire Rescue Services					
Personnel Services	17,094,360	17,741,192	19,427,109	18,617,903	19,968,011
Operating Expenses	7,621,247	7,553,414	9,894,987	9,314,762	8,385,353
Reimbursements	(35,964)	(35,219)	(30,147)	(30,147)	(31,701)
Capital Outlay	325,676	195,079	2,610,924	1,272,665	739,200
Capital Improvements	306,970	421,574	1,100,750	393,680	1,421,097
Grants and Aids	363,437	373,387	546,894	544,910	546,971
Interfund Transfers	238,328	8,750	0	791,738	0
Reserves	0	0	10,501,267	0	15,216,942
Elected Offices	0	0	0	0	826,373
Total Dept: Fire Rescue Services	**25,914,054**	**26,258,177**	**44,051,784**	**30,905,511**	**47,072,246**
Total: Fund 140 - Fire Rescue District	**25,914,054**	**26,258,177**	**44,051,784**	**30,905,511**	**47,072,246**



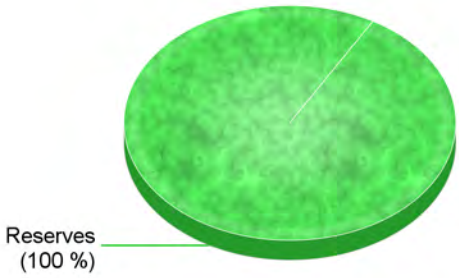
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 151 - Fire Impact Fees-Zone 1 (Northeast)					
Division: 540 - Fire Rescue Services					
Capital Improvements	0	0	0	0	265,767
Reserves	0	0	254,989	0	44,659
Total Dept: Fire Rescue Services	**0**	**0**	**254,989**	**0**	**310,426**
Total: Fund 151 - Fire Impact Fees-Zone 1 (Northeast)	**0**	**0**	**254,989**	**0**	**310,426**



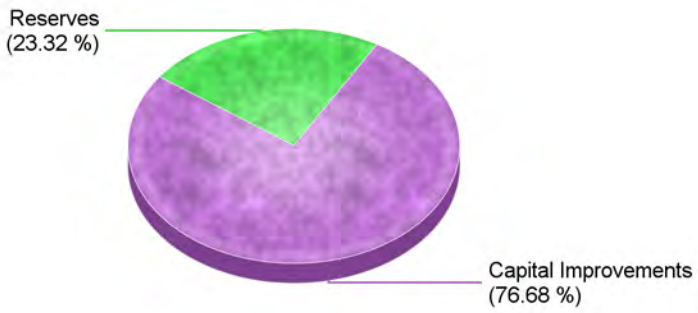
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 152 - Fire Impact Fees-Zone 2 (Southeast)					
Division: 540 - Fire Rescue Services					
Capital Improvements	5,000	23,800	90,000	0	90,000
Reserves	0	0	24,929	0	33,176
Total Dept: Fire Rescue Services	**5,000**	**23,800**	**114,929**	**0**	**123,176**
Total: Fund 152 - Fire Impact Fees-Zone 2 (Southeast)	**5,000**	**23,800**	**114,929**	**0**	**123,176**



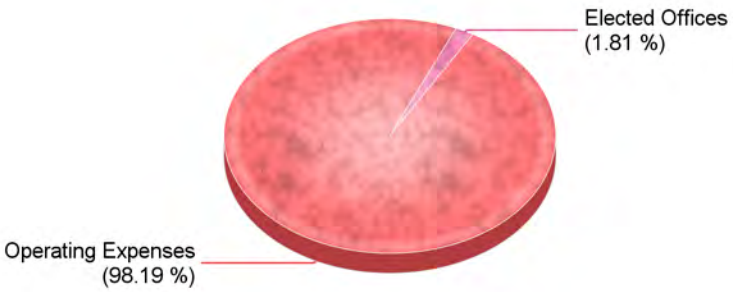
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 153 - Fire Impact Fees-Zone 3 (Southwest)					
Division: 540 - Fire Rescue Services					
Capital Improvements	10,320	243,740	0	0	0
Reserves	0	0	62,229	0	222,086
Total Dept: Fire Rescue Services	**10,320**	**243,740**	**62,229**	**0**	**222,086**
Total: Fund 153 - Fire Impact Fees-Zone 3 (Southwest)	**10,320**	**243,740**	**62,229**	**0**	**222,086**



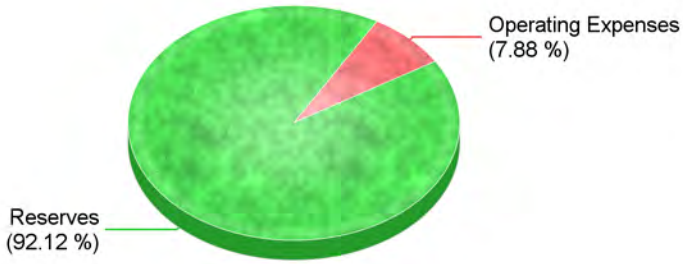
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 154 - Fire Impact Fees-Zone 4 (Northwest)					
Division: 540 - Fire Rescue Services					
Capital Improvements	0	0	341,355	0	341,355
Reserves	0	0	48,823	0	103,788
Total Dept: Fire Rescue Services	**0**	**0**	**390,178**	**0**	**445,143**
Total: Fund 154 - Fire Impact Fees-Zone 4 (Northwest)	**0**	**0**	**390,178**	**0**	**445,143**



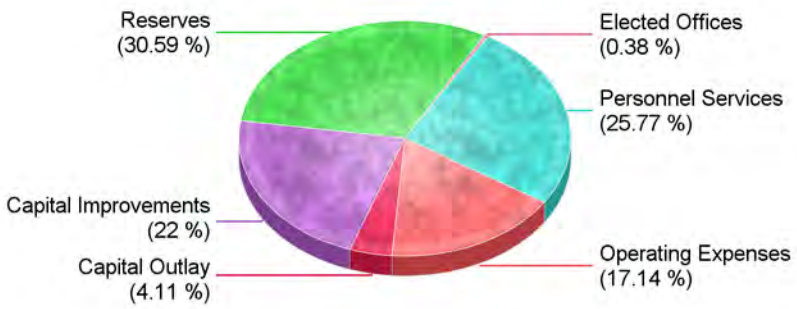
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 157 - Silver Sands/Bethune Beach MSD					
Division: 950 - Special Lighting Districts					
Operating Expenses	13,975	14,055	15,272	14,067	15,489
Elected Offices	0	0	0	0	286
Total Dept: Special Lighting Districts	**13,975**	**14,055**	**15,272**	**14,067**	**15,775**
Total: Fund 157 - Silver Sands/ Bethune Beach MSD	**13,975**	**14,055**	**15,272**	**14,067**	**15,775**



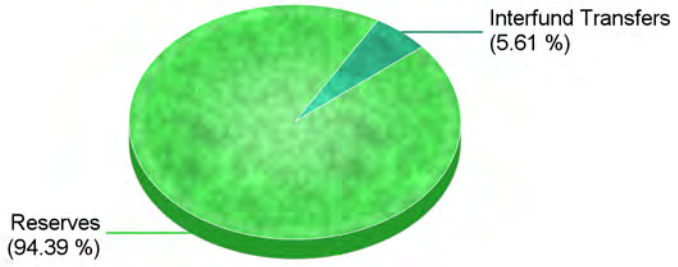
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 158 - Gemini Springs Endowment					
Division: 680 - Parks, Recreation & Culture					
Operating Expenses	5,000	5,000	5,000	5,000	5,000
Reserves	0	0	67,065	0	58,459
Total Dept: Parks, Recreation & Culture	**5,000**	**5,000**	**72,065**	**5,000**	**63,459**
Total: Fund 158 - Gemini Springs Endowment	**5,000**	**5,000**	**72,065**	**5,000**	**63,459**



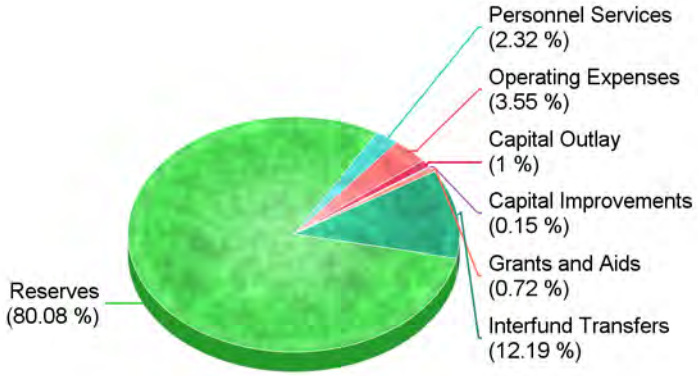
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 159 - Stormwater Utility					
Division: 751 - Stormwater					
Personnel Services	3,131,501	3,309,200	3,382,575	3,166,567	3,477,433
Operating Expenses	1,896,009	2,012,366	2,284,067	2,351,175	2,312,718
Reimbursements	(2,107,026)	(1,750,574)	(2,020,000)	(2,020,000)	(2,020,000)
Capital Outlay	556,186	712,201	650,000	1,001,055	555,000
Capital Improvements	800,495	994,738	2,389,215	899,901	2,968,685
Interfund Transfers	170,229	366,315	0	0	0
Reserves	0	0	3,522,841	0	4,126,984
Elected Offices	0	0	0	0	51,016
Total Dept: Stormwater	**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**
Total: Fund 159 - Stormwater Utility	**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**



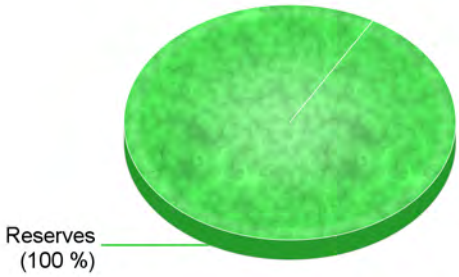
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 160 - Volusia ECHO					
Division: 680 - Parks, Recreation & Culture					
Grants and Aids	2,599,646	1,587,602	2,708,886	8,766,472	0
Interfund Transfers	3,202,925	1,400,000	1,400,000	1,000,000	910,339
Reserves	0	0	16,211,057	0	15,313,177
Total Dept: Parks, Recreation & Culture	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**
Total: Fund 160 - Volusia ECHO	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**



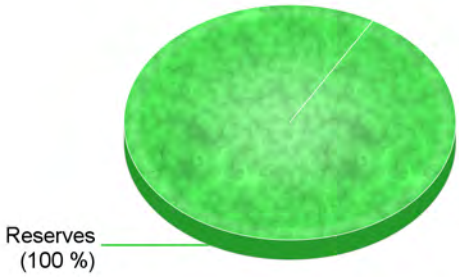
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 161 - Volusia Forever					
Division: 680 - Parks, Recreation & Culture					
Personnel Services	132,309	139,711	137,004	141,725	397,224
Operating Expenses	211,308	375,162	425,652	435,407	609,473
Capital Outlay	200,955	21,323	220,000	134,135	171,000
Capital Improvements	7,413	0	0	400,000	25,000
Grants and Aids	81,339	94,053	96,039	111,225	123,257
Interfund Transfers	0	0	1,740,056	1,740,056	2,091,418
Reserves	0	0	12,618,117	0	13,741,323
Total Dept: Parks, Recreation & Culture	**633,324**	**630,249**	**15,236,868**	**2,962,548**	**17,158,695**
Total: Fund 161 - Volusia Forever	**633,324**	**630,249**	**15,236,868**	**2,962,548**	**17,158,695**



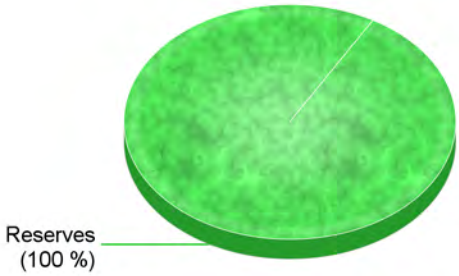
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 170 - Law Enforcement Trust					
Division: 400 - Office of the Sheriff					
Operating Expenses	550,425	131,394	535,000	145,000	0
Capital Outlay	8,400	22,486	0	0	0
Grants and Aids	35,615	189,695	0	100,000	0
Interfund Transfers	1,186	0	0	0	0
Reserves	0	0	215,263	0	625,263
Total Dept: Office of the Sheriff	**595,626**	**343,575**	**750,263**	**245,000**	**625,263**
Total: Fund 170 - Law Enforcement Trust	**595,626**	**343,575**	**750,263**	**245,000**	**625,263**



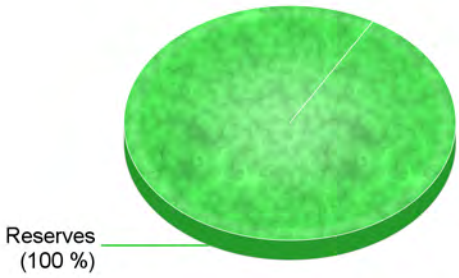
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 171 - Beach Enforcement Trust					
Division: 570 - Beach Safety					
Reserves	0	0	1,036	0	1,082
Total Dept: Beach Safety	**0**	**0**	**1,036**	**0**	**1,082**
Total: Fund 171 - Beach Enforcement Trust	**0**	**0**	**1,036**	**0**	**1,082**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 172 - Federal Forfeiture Sharing Justice					
Division: 400 - Office of the Sheriff					
Operating Expenses	853	65,211	31,781	0	0
Capital Outlay	0	63,272	0	0	0
Reserves	0	0	21,826	0	110,861
Total Dept: Office of the Sheriff	**853**	**128,483**	**53,607**	**0**	**110,861**
Total: Fund 172 - Federal Forfeiture Sharing Justice	**853**	**128,483**	**53,607**	**0**	**110,861**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 173 - Federal Forfeiture Sharing Treasury					
Division: 400 - Office of the Sheriff					
Operating Expenses	40,750	8,750	1,797	0	0
Reserves	0	0	33,628	0	39,200
Total Dept: Office of the Sheriff	**40,750**	**8,750**	**35,425**	**0**	**39,200**
Total: Fund 173 - Federal Forfeiture Sharing Treasury	**40,750**	**8,750**	**35,425**	**0**	**39,200**

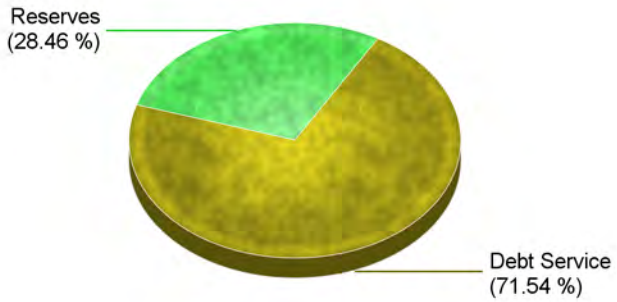


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 194 - FEMA-Irma					
Division: 943 - FEMA-Hurricane Irma					
Personnel Services	239,497	(639)	0	0	0
Operating Expenses	14,952,919	1,215,025	0	1,649,040	0
Capital Outlay	144,814	51,419	0	0	0
Capital Improvements	32,765	483,721	2,086,193	4,254,274	0
Interfund Transfers	2,689,803	0	0	0	0
Total Dept: FEMA-Hurricane Irma	**18,059,798**	**1,749,526**	**2,086,193**	**5,903,314**	**0**
Total: Fund 194 - FEMA-Irma	**18,059,798**	**1,749,526**	**2,086,193**	**5,903,314**	**0**

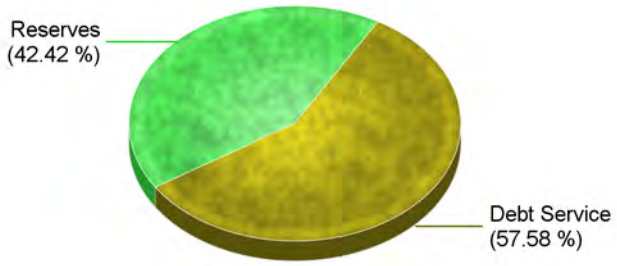
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 195 - FEMA-Dorian					
Division: 951 -					
Operating Expenses	0	189,037	0	0	0
Total Dept:	**0**	**189,037**	**0**	**0**	**0**
Total: Fund 195 - FEMA-Dorian	**0**	**189,037**	**0**	**0**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 201 - Subordinate Lien Sales Tax Refunding Revenue Bonds, 2008					
Division: 910 - Debt Service					
Debt Service	7,935,663	1,708	0	0	0
Total Dept: Debt Service	**7,935,663**	**1,708**	**0**	**0**	**0**
Total: Fund 201 - Subordinate Lien Sales Tax Refunding Revenue Bonds, 2008	**7,935,663**	**1,708**	**0**	**0**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 202 - Tourist Development Tax Refunding Revenue Bonds, 2014					
Division: 910 - Debt Service					
Debt Service	1,815,652	1,816,360	1,817,321	1,817,321	1,819,424
Reserves	0	0	722,320	0	723,797
Total Dept: Debt Service	**1,815,652**	**1,816,360**	**2,539,641**	**1,817,321**	**2,543,221**
Total: Fund 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	**1,815,652**	**1,816,360**	**2,539,641**	**1,817,321**	**2,543,221**

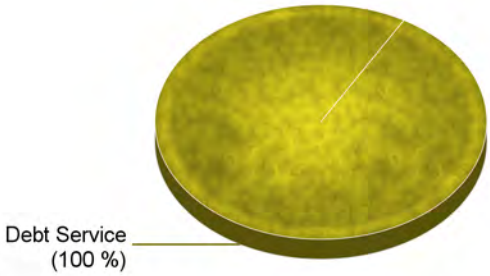


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 203 - Tourist Development Tax Revenue Bonds, 2004					
Division: 910 - Debt Service					
Debt Service	2,456,450	2,456,658	2,457,500	2,458,575	2,457,500
Reserves	0	0	1,822,125	0	1,810,362
Total Dept: Debt Service	**2,456,450**	**2,456,658**	**4,279,625**	**2,458,575**	**4,267,862**
Total: Fund 203 - Tourist Development Tax Revenue Bonds, 2004	**2,456,450**	**2,456,658**	**4,279,625**	**2,458,575**	**4,267,862**

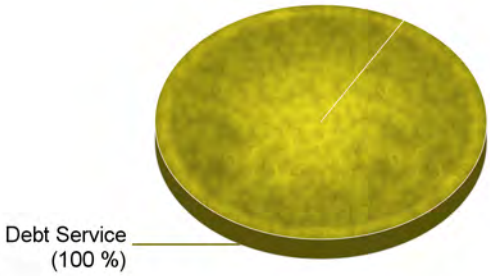


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 204 - Capital Improvement Refunding Revenue Bonds, 2012					
Division: 910 - Debt Service					
Debt Service	2,298,980	1,500	0	0	0
Total Dept: Debt Service	**2,298,980**	**1,500**	**0**	**0**	**0**
Total: Fund 204 - Capital Improvement Refunding Revenue Bonds, 2012	**2,298,980**	**1,500**	**0**	**0**	**0**

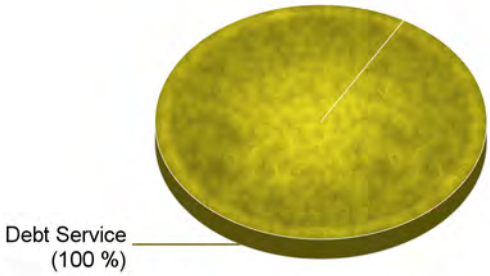
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 208 - Capital Improvement Revenue Note, 2010					
Division: 910 - Debt Service					
Debt Service	1,441,229	1,471,092	1,217,772	1,217,772	1,208,475
Total Dept: Debt Service	**1,441,229**	**1,471,092**	**1,217,772**	**1,217,772**	**1,208,475**
Total: Fund 208 - Capital Improvement Revenue Note, 2010	**1,441,229**	**1,471,092**	**1,217,772**	**1,217,772**	**1,208,475**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015					
Division: 910 - Debt Service					
Debt Service	1,009,495	1,011,050	1,017,920	1,017,920	1,013,608
Total Dept: Debt Service	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**
Total: Fund 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**

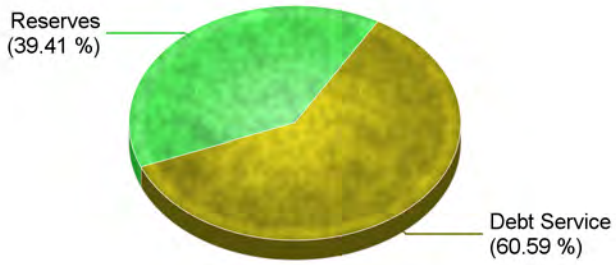


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 213 - Gas Tax Refunding Revenue Bonds, 2013					
Division: 910 - Debt Service					
Debt Service	4,511,101	4,508,431	4,512,882	4,512,882	4,509,855
Total Dept: Debt Service	**4,511,101**	**4,508,431**	**4,512,882**	**4,512,882**	**4,509,855**
Total: Fund 213 - Gas Tax Refunding Revenue Bonds, 2013	**4,511,101**	**4,508,431**	**4,512,882**	**4,512,882**	**4,509,855**

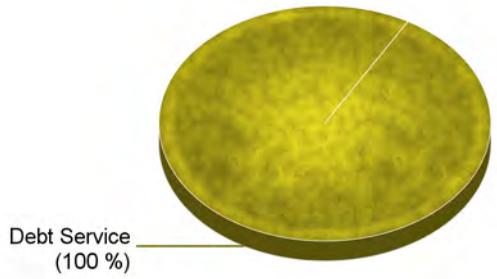


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 214 - CDD Capital Improvement Revenue Note, 2016					
Division: 910 - Debt Service					
Debt Service	277,500	15,141,750	0	0	0
Total Dept: Debt Service	**277,500**	**15,141,750**	**0**	**0**	**0**
Total: Fund 214 - CDD Capital Improvement Revenue Note, 2016	**277,500**	**15,141,750**	**0**	**0**	**0**

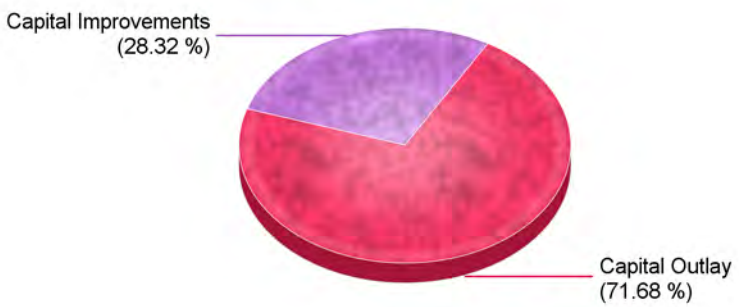
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 215 - Capital Improvement Note, 2017					
Division: 910 - Debt Service					
Debt Service	41,260	399,365	460,457	460,457	462,565
Reserves	0	0	295,277	0	300,932
Total Dept: Debt Service	**41,260**	**399,365**	**755,734**	**460,457**	**763,497**
Total: Fund 215 - Capital Improvement Note, 2017	**41,260**	**399,365**	**755,734**	**460,457**	**763,497**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 262 - Limited Tax General Obligation Refunding Bonds, 2014					
Division: 910 - Debt Service					
Debt Service	3,285,787	3,281,529	3,288,246	3,288,246	3,286,824
Reserves	0	0	158,300	0	0
Total Dept: Debt Service	**3,285,787**	**3,281,529**	**3,446,546**	**3,288,246**	**3,286,824**
Total: Fund 262 - Limited Tax General Obligation Refunding Bonds, 2014	**3,285,787**	**3,281,529**	**3,446,546**	**3,288,246**	**3,286,824**

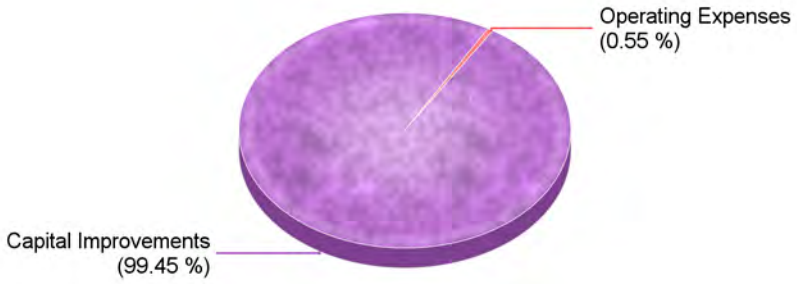


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 305 - 800 MHz Capital					
Division: 930 - Capital Projects					
Operating Expenses	22,000	0	0	0	0
Capital Outlay	311,409	266,965	550,000	0	2,024,468
Capital Improvements	143,360	31,240	700,000	137,200	800,000
Grants and Aids	0	271,937	0	181,291	0
Total Dept: Capital Projects	**476,769**	**570,142**	**1,250,000**	**318,491**	**2,824,468**
Total: Fund 305 - 800 MHz Capital	**476,769**	**570,142**	**1,250,000**	**318,491**	**2,824,468**

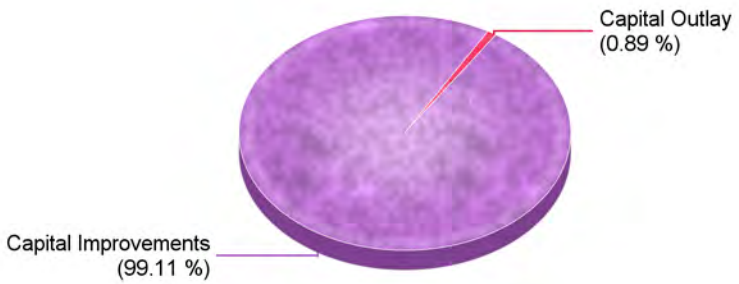


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 308 - Capital Improvement Projects					
Division: 930 - Capital Projects					
Interfund Transfers	296,466	0	0	0	0
Total Dept: Capital Projects	**296,466**	**0**	**0**	**0**	**0**
Total: Fund 308 - Capital Improvement Projects	**296,466**	**0**	**0**	**0**	**0**

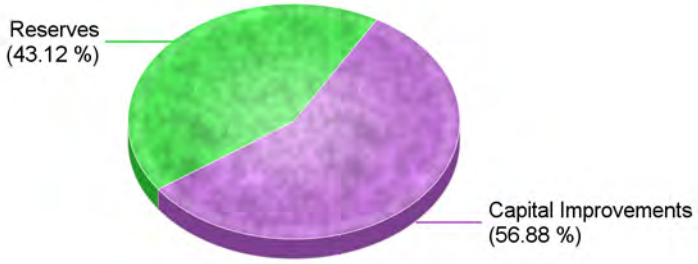
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 309 - Correctional Facilities Capital Projects					
Division: 930 - Capital Projects					
Operating Expenses	73	17,250	0	0	26,000
Capital Outlay	0	600,603	1,098,000	1,098,000	0
Capital Improvements	0	0	1,200,000	1,200,000	4,708,931
Reserves	0	0	584,400	0	0
Total Dept: Capital Projects	**73**	**617,853**	**2,882,400**	**2,298,000**	**4,734,931**
Total: Fund 309 - Correctional Facilities Capital Projects	**73**	**617,853**	**2,882,400**	**2,298,000**	**4,734,931**



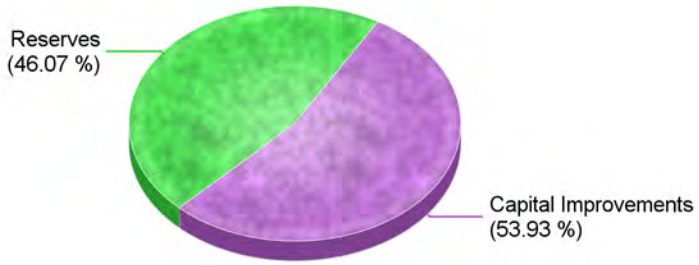
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 313 - Beach Capital Projects					
Division: 930 - Capital Projects					
Operating Expenses	45,136	26,792	68,337	41,686	0
Capital Outlay	73,921	0	167,000	60,000	63,800
Capital Improvements	4,405,636	2,031,553	10,002,107	5,108,341	7,071,609
Total Dept: Capital Projects	**4,524,693**	**2,058,345**	**10,237,444**	**5,210,027**	**7,135,409**
Total: Fund 313 - Beach Capital Projects	**4,524,693**	**2,058,345**	**10,237,444**	**5,210,027**	**7,135,409**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 317 - Library Construction					
Division: 930 - Capital Projects					
Operating Expenses	419	0	0	0	0
Capital Outlay	72,980	0	0	0	0
Capital Improvements	0	0	1,000,000	0	1,173,600
Reserves	0	0	0	0	889,724
Total Dept: Capital Projects	**73,399**	**0**	**1,000,000**	**0**	**2,063,324**
Total: Fund 317 - Library Construction	**73,399**	**0**	**1,000,000**	**0**	**2,063,324**



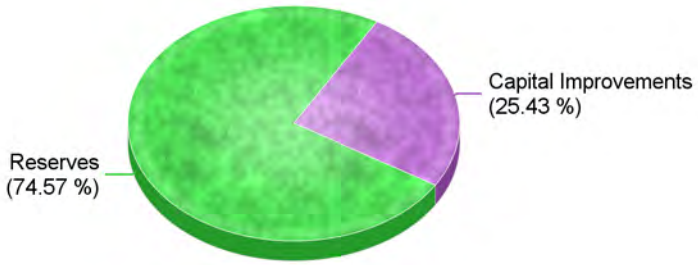
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 318 - Ocean Center					
Division: 930 - Capital Projects					
Operating Expenses	175	0	0	0	0
Capital Improvements	2,760,129	644,847	3,559,300	4,219,746	1,611,800
Reserves	0	0	2,160,986	0	1,376,674
Total Dept: Capital Projects	**2,760,304**	**644,847**	**5,720,286**	**4,219,746**	**2,988,474**
Total: Fund 318 - Ocean Center	**2,760,304**	**644,847**	**5,720,286**	**4,219,746**	**2,988,474**



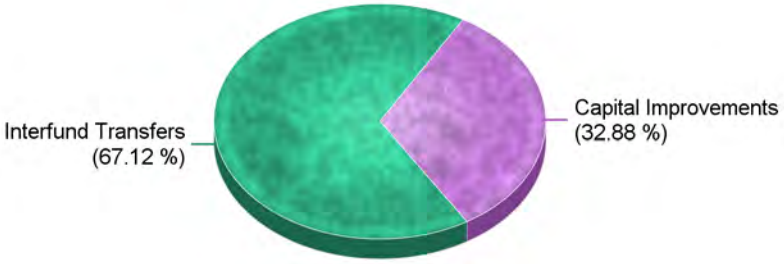
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 321 - S. Williamson Blvd. Extension Project					
Division: 930 - Capital Projects					
Interfund Transfers	0	0	46,968	46,968	0
Total Dept: Capital Projects	**0**	**0**	**46,968**	**46,968**	**0**
Total: Fund 321 - S. Williamson Blvd. Extension Project	**0**	**0**	**46,968**	**46,968**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 322 - I.T. Capital Projects					
Division: 930 - Capital Projects					
Operating Expenses	940,555	68,820	0	263,859	0
Capital Outlay	0	0	0	195,944	0
Total Dept: Capital Projects	**940,555**	**68,820**	**0**	**459,803**	**0**
Total: Fund 322 - I.T. Capital Projects	**940,555**	**68,820**	**0**	**459,803**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 326 - Park Projects					
Division: 930 - Capital Projects					
Capital Improvements	493,279	1,224,778	828,852	1,667,372	400,000
Interfund Transfers	0	0	0	47,876	0
Reserves	0	0	140,000	0	1,173,171
Total Dept: Capital Projects	**493,279**	**1,224,778**	**968,852**	**1,715,248**	**1,573,171**
Total: Fund 326 - Park Projects	**493,279**	**1,224,778**	**968,852**	**1,715,248**	**1,573,171**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 328 - Trail Projects					
Division: 920 - Non-Departmental					
Interfund Transfers	0	515,443	0	0	0
Total Dept: Non-Departmental	**0**	**515,443**	**0**	**0**	**0**
Division: 930 - Capital Projects					
Capital Improvements	1,131,184	172,831	240,000	1,036,380	250,000
Interfund Transfers	630,438	61,050	515,023	710,223	510,339
Reserves	0	0	244,977	0	0
Total Dept: Capital Projects	**1,761,622**	**233,881**	**1,000,000**	**1,746,603**	**760,339**
Total: Fund 328 - Trail Projects	**1,761,622**	**749,324**	**1,000,000**	**1,746,603**	**760,339**

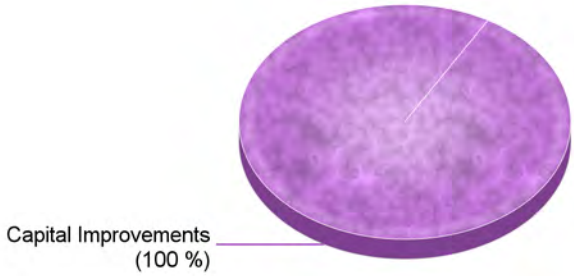


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 330 - Economic Development Capital Projects Fund					
Division: 930 - Capital Projects					
Interfund Transfers	0	0	48,604	48,604	0
Total Dept: Capital Projects	**0**	**0**	**48,604**	**48,604**	**0**
Total: Fund 330 - Economic Development Capital Projects Fund	**0**	**0**	**48,604**	**48,604**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 334 - Bond Funded Road Program					
Division: 710 - Construction Engineering					
Capital Improvements	782,024	1,273,311	5,632,355	10,615,729	0
Total Dept: Construction Engineering	**782,024**	**1,273,311**	**5,632,355**	**10,615,729**	**0**
Total: Fund 334 - Bond Funded Road Program	**782,024**	**1,273,311**	**5,632,355**	**10,615,729**	**0**

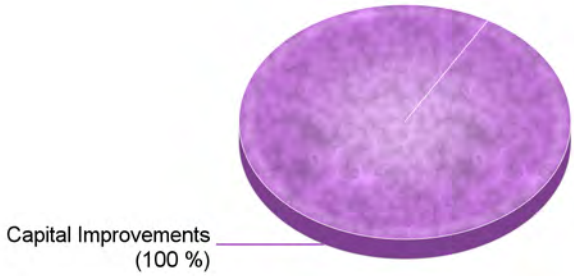
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 365 - Public Works Service Center					
Division: 930 - Capital Projects					
Capital Improvements	0	1,186,208	0	10,743,827	0
Interfund Transfers	0	0	2,000,000	2,000,000	0
Total Dept: Capital Projects	**0**	**1,186,208**	**2,000,000**	**12,743,827**	**0**
Total: Fund 365 - Public Works Service Center	**0**	**1,186,208**	**2,000,000**	**12,743,827**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 367 - Elections Warehouse					
Division: 930 - Capital Projects					
Operating Expenses	0	0	0	51,809	0
Capital Outlay	0	0	0	72,203	0
Capital Improvements	0	0	46,968	1,378,381	5,356,515
Total Dept: Capital Projects	**0**	**0**	**46,968**	**1,502,393**	**5,356,515**
Total: Fund 367 - Elections Warehouse	**0**	**0**	**46,968**	**1,502,393**	**5,356,515**

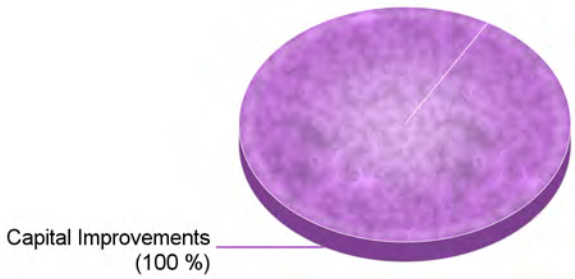


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 368 - Court/Central Services Warehouse					
Division: 930 - Capital Projects					
Capital Improvements	320,902	2,928,856	0	3,714	0
Grants and Aids	1,450	0	0	0	0
Total Dept: Capital Projects	**322,352**	**2,928,856**	**0**	**3,714**	**0**
Total: Fund 368 - Court/Central Services Warehouse	**322,352**	**2,928,856**	**0**	**3,714**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 369 - Sheriff Capital Projects					
Division: 930 - Capital Projects					
Operating Expenses	0	130,966	0	0	0
Capital Outlay	0	97,331	0	259,933	0
Capital Improvements	6,799,266	5,795,532	1,900,000	0	2,250,000
Total Dept: Capital Projects	**6,799,266**	**6,023,829**	**1,900,000**	**259,933**	**2,250,000**
Total: Fund 369 - Sheriff Capital Projects	**6,799,266**	**6,023,829**	**1,900,000**	**259,933**	**2,250,000**

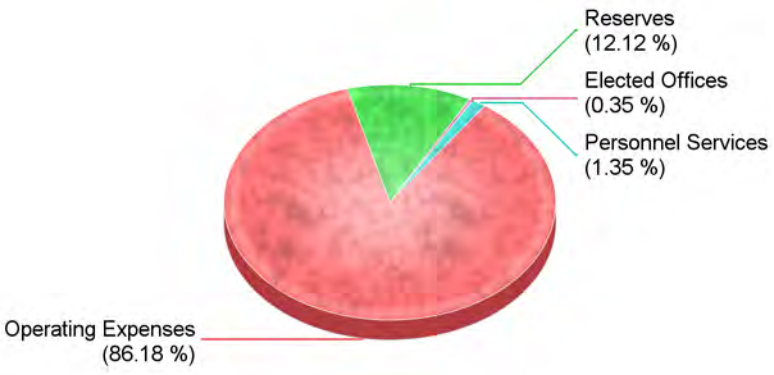


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 373 - Medical Examiner's Facility					
Division: 930 - Capital Projects					
Capital Improvements	0	164	3,000,000	325,000	6,988,450
Total Dept: Capital Projects	**0**	**164**	**3,000,000**	**325,000**	**6,988,450**
Total: Fund 373 - Medical Examiner's Facility	**0**	**164**	**3,000,000**	**325,000**	**6,988,450**



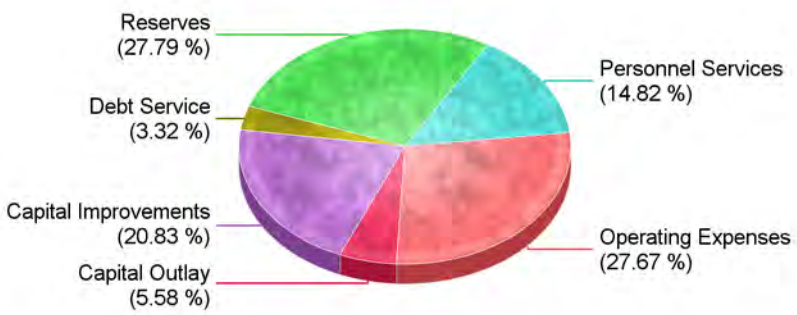
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 375 - Boardwalk Development					
Division: 930 - Capital Projects					
Capital Improvements	17,584	0	0	0	0
Interfund Transfers	3,381,356	0	0	0	0
Total Dept: Capital Projects	**3,398,940**	**0**	**0**	**0**	**0**
Total: Fund 375 - Boardwalk Development	**3,398,940**	**0**	**0**	**0**	**0**

Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 440 - Waste Collection					
Division: 760 - Solid Waste					
Personnel Services	152,159	162,909	167,010	160,968	171,591
Operating Expenses	9,508,568	11,089,016	12,577,005	11,173,473	10,966,660
Reserves	0	0	2,024,981	0	1,541,800
Elected Offices	0	0	0	0	44,732
Total Dept: Solid Waste	**9,660,727**	**11,251,925**	**14,768,996**	**11,334,441**	**12,724,783**
Total: Fund 440 - Waste Collection	**9,660,727**	**11,251,925**	**14,768,996**	**11,334,441**	**12,724,783**

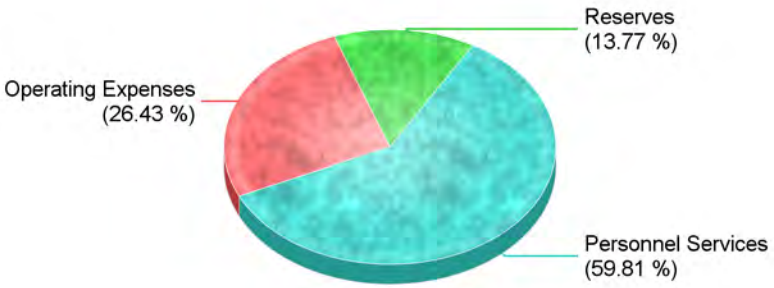


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 450 - Solid Waste					
Division: 760 - Solid Waste					
Personnel Services	3,893,997	4,134,744	4,371,101	4,336,369	4,460,913
Operating Expenses	7,155,940	8,203,413	8,704,480	8,757,672	9,256,733
Capital Outlay	1,902,151	2,187,865	3,702,875	3,468,906	1,959,935
Capital Improvements	3,735,689	4,461,808	2,393,000	6,844,591	4,593,000
Grants and Aids	250,000	250,000	250,000	250,000	250,000
Interfund Transfers	13,434	1,250	0	0	0
Reserves	0	0	16,010,866	0	18,380,976
Total Dept: Solid Waste	**16,951,211**	**19,239,080**	**35,432,322**	**23,657,538**	**38,901,557**
Total: Fund 450 - Solid Waste	**16,951,211**	**19,239,080**	**35,432,322**	**23,657,538**	**38,901,557**

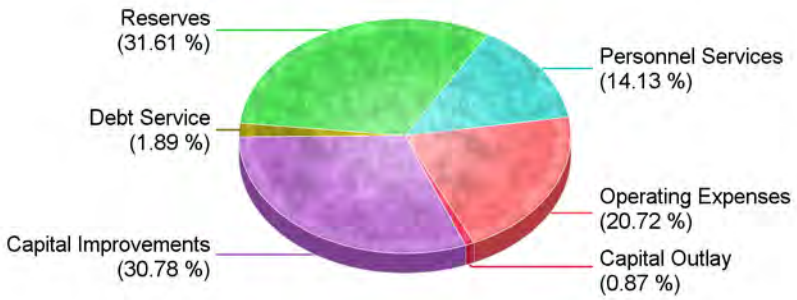
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 451 - Daytona Beach International Airport					
Division: 110 - Daytona Beach International Airport					
Personnel Services	2,894,513	3,009,441	3,063,438	3,043,254	3,304,765
Operating Expenses	7,400,591	8,058,678	8,452,594	8,519,223	7,815,141
Reimbursements	(56,841)	0	0	0	0
Capital Outlay	288,204	206,493	1,504,300	258,456	1,520,902
Capital Improvements	9,379,358	14,637,490	2,927,140	32,694,683	6,088,126
Interfund Transfers	26,793	2,500	0	0	0
Reserves	0	0	19,308,261	0	8,124,701
Total Dept: Daytona Beach International Airport	**19,932,618**	**25,914,602**	**35,255,733**	**44,515,616**	**26,853,635**
Division: 540 - Fire Rescue Services					
Personnel Services	780,208	822,317	855,207	837,505	862,536
Operating Expenses	175,358	222,022	282,075	278,631	269,239
Capital Outlay	7,045	0	130,740	92,581	109,500
Total Dept: Fire Rescue Services	**962,611**	**1,044,339**	**1,268,022**	**1,208,717**	**1,241,275**
Division: 820 - Information Technology					
Personnel Services	0	0	0	0	164,176
Operating Expenses	0	0	0	0	4,080
Total Dept: Information Technology	**0**	**0**	**0**	**0**	**168,256**
Division: 910 - Debt Service					
Debt Service	728,483	687,708	4,000,253	7,543,419	969,255
Total Dept: Debt Service	**728,483**	**687,708**	**4,000,253**	**7,543,419**	**969,255**
Total: Fund 451 - Daytona Beach International Airport	**21,623,712**	**27,646,649**	**40,524,008**	**53,267,752**	**29,232,421**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 456 - Volusia Transportation Authority					
Division: 670 - VOTRAN					
Personnel Services	15,773,910	17,673,814	17,670,264	17,910,874	18,768,064
Operating Expenses	9,073,161	9,073,910	8,140,831	7,787,475	8,292,738
Reimbursements	0	(8,226)	0	0	0
Capital Outlay	3,591,469	7,683,671	0	0	0
Capital Improvements	222,656	647,294	0	0	0
Interfund Transfers	1,254	0	0	0	0
Reserves	0	0	250,000	0	4,320,230
Total Dept: VOTRAN	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**
Total: Fund 456 - Volusia Transportation Authority	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**

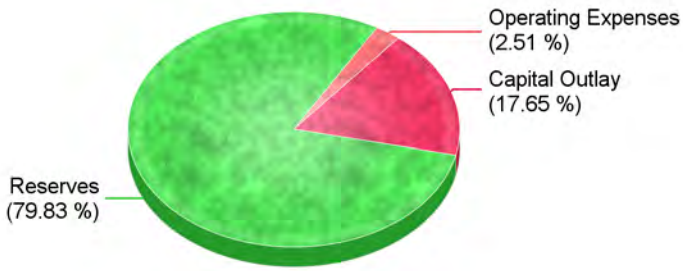


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 457 - Water and Sewer Utilities					
Division: 780 - Water Resources					
Personnel Services	3,896,703	4,086,390	4,268,978	4,145,115	4,483,887
Operating Expenses	6,089,992	7,148,464	6,656,443	7,169,566	6,578,434
Capital Outlay	280,668	117,175	325,000	280,000	275,000
Capital Improvements	3,006,599	3,711,853	9,665,000	12,545,347	9,770,000
Debt Service	268,288	217,583	1,904,189	1,904,189	601,267
Interfund Transfers	27,621	2,500	0	0	0
Reserves	0	0	7,232,170	0	10,035,530
Total Dept: Water Resources	**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**
Total: Fund 457 - Water and Sewer Utilities	**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**

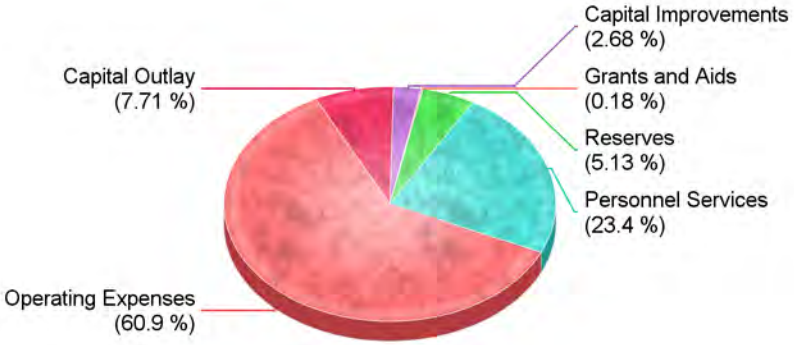


Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 475 - Parking Garage					
Division: 130 - Ocean Center					
Personnel Services	202,511	169,559	154,633	147,485	90,998
Operating Expenses	1,186,009	1,236,645	1,150,988	1,222,029	1,221,577
Capital Outlay	3,253	4,426	15,000	15,000	15,000
Capital Improvements	4,069	180,319	200,000	449,650	502,737
Debt Service	122,394	128,983	867,375	867,375	868,968
Grants and Aids	300	300	300	300	300
Interfund Transfers	40,441	0	29,866	29,866	29,866
Reserves	0	0	0	0	442,262
Total Dept: Ocean Center	**1,558,977**	**1,720,232**	**2,418,162**	**2,731,705**	**3,171,708**
Total: Fund 475 - Parking Garage	**1,558,977**	**1,720,232**	**2,418,162**	**2,731,705**	**3,171,708**

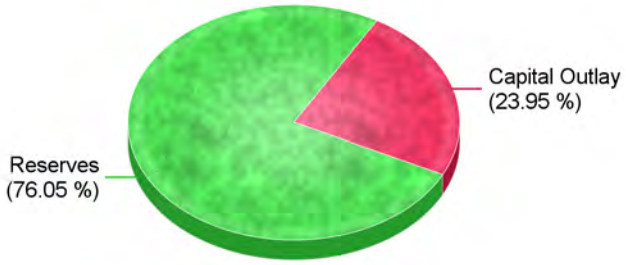
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 511 - Computer Replacement					
Division: 820 - Information Technology					
Operating Expenses	160,896	162,083	106,600	106,600	141,800
Capital Outlay	1,222,796	423,087	904,650	951,750	995,374
Reserves	0	0	3,954,103	0	4,501,477
Total Dept: Information Technology	**1,383,692**	**585,170**	**4,965,353**	**1,058,350**	**5,638,651**
Total: Fund 511 - Computer Replacement	**1,383,692**	**585,170**	**4,965,353**	**1,058,350**	**5,638,651**



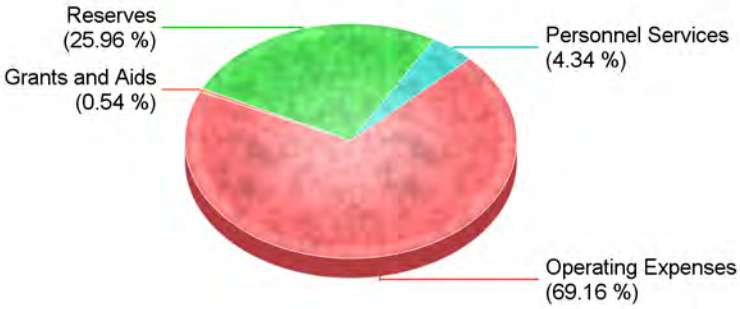
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 513 - Equipment Maintenance					
Division: 860 - Fleet Services					
Personnel Services	3,249,330	3,283,532	3,349,869	3,379,644	3,487,154
Operating Expenses	8,811,809	9,051,176	8,536,905	8,528,213	9,075,433
Capital Outlay	51,021	62,930	241,500	168,610	1,148,800
Capital Improvements	62,053	0	0	0	400,000
Grants and Aids	28,930	25,202	20,800	24,800	26,800
Interfund Transfers	14,745,145	2,150,646	0	0	0
Reserves	0	0	387,822	0	764,243
Total Dept: Fleet Services	**26,948,288**	**14,573,486**	**12,536,896**	**12,101,267**	**14,902,430**
Total: Fund 513 - Equipment Maintenance	**26,948,288**	**14,573,486**	**12,536,896**	**12,101,267**	**14,902,430**



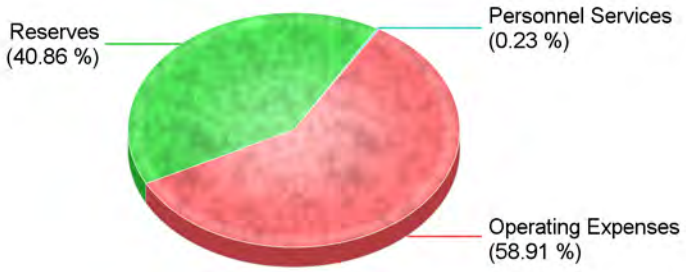
Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 514 - Fleet Replacement					
Division: 860 - Fleet Services					
Personnel Services	16,209	133,256	100,189	64,353	0
Operating Expenses	(10,575)	(23,686)	1,533	1,308	0
Reimbursements	(15,450)	0	0	0	0
Capital Outlay	2,633,199	5,095,800	6,897,770	6,897,770	6,760,480
Reserves	0	0	17,913,666	0	21,468,187
Total Dept: Fleet Services	**2,623,383**	**5,205,370**	**24,913,158**	**6,963,431**	**28,228,667**
Total: Fund 514 - Fleet Replacement	**2,623,383**	**5,205,370**	**24,913,158**	**6,963,431**	**28,228,667**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 521 - Insurance Management					
Division: 840 - Human Resources					
Personnel Services	768,310	776,258	733,936	717,821	734,295
Operating Expenses	9,129,248	11,071,558	11,216,411	10,398,040	11,703,056
Capital Outlay	4,196	0	0	0	0
Grants and Aids	117,798	82,891	90,000	56,818	91,800
Interfund Transfers	343,461	0	0	0	0
Reserves	0	0	5,074,373	0	4,392,465
Total Dept: Human Resources	**10,363,013**	**11,930,707**	**17,114,720**	**11,172,679**	**16,921,616**
Total: Fund 521 - Insurance Management	**10,363,013**	**11,930,707**	**17,114,720**	**11,172,679**	**16,921,616**



Category	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund: 530 - Group Insurance					
Division: 840 - Human Resources					
Personnel Services	106,200	157,464	162,004	161,938	168,552
Operating Expenses	38,560,463	43,062,625	39,441,345	42,027,610	43,474,721
Capital Outlay	13,930	0	0	0	0
Capital Improvements	0	3,375	227,100	227,100	0
Interfund Transfers	0	0	4,256,609	4,256,609	0
Reserves	0	0	30,900,230	0	30,150,667
Total Dept: Human Resources	**38,680,593**	**43,223,464**	**74,987,288**	**46,673,257**	**73,793,940**
Total: Fund 530 - Group Insurance	**38,680,593**	**43,223,464**	**74,987,288**	**46,673,257**	**73,793,940**



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Report Overview of Section – Budget by Division

The section starts with a Department to Fund Matrix to demonstrate the source of funds for the departments.

The first report within this section is "Summary Budgets by Department". This report is a high level, quick snapshot of each of the department's division and budgets. The breakout of each division includes personnel services, operating expenses, capital outlay, capital improvements with other expenses rolled up into an "all other" category, and position information. This report is subtotaled by operating and non-operating functions.

The next report is "Expenditures by Department". This report gives a summary of the divisions within the department by category for the prior two years, the current budget, the current estimated budget and the budget for the next fiscal year. There are graphs to illustrate allocation of expenses. This report also provides appropriation by fund and the authorized positions for each of the previously mentioned years.

The report directly after the Expenditures by Department is an overview of the divisions within the department. This Division report provides the most detailed information about each of the divisions. Included in this report are the following:

1. The Mission Statement of the Division
2. Highlights of what the Division has done, plans to do, and changes
3. Key Objectives
4. Performance Measures
5. Budgetary details by the units within each of the Divisions by category and positions
6. Summary of Expenditures by Division
7. Total of positions within the Division
8. Allocation of the Division by Fund
9. Graphic representation of the expenditure categories

VOLUSIA COUNTY GOVERNMENT

DEPARTMENT TO FUND MATRIX

County Council	County Attorney	County Manager	Clerk of the Circuit Court / Justice System / State Mandated	Community Information	Internal Auditor	Sunrail
General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund

Aviation & Economic Resources	Budget & Administrative Services	Business Services	Community Services	Finance	Growth & Resource Management	Human Resources	Ocean Center	Public Protection	Public Works
Daytona Beach International Airport; Economic Development; Economic Development Incentive	General Fund	General Fund; Equipment Maintenance; Fleet Replacement; Resort Tax; Convention Development Tax; Municipal Service District	General Fund; Municipal Service District; Park Impact Fees; Library; Library Endowment; VOTRAN; Gemini Springs Endowment; Volusia Forever, Volusia ECHO; Homeless Initiatives	General Fund; Emergency Medical Services; Daytona Beach International Airport; Computer Replacement; 800MHz Fund	General Fund; Municipal Service District; Manatee Conservation; Wetland Mitigation	General Fund; Insurance Management; Group Insurance	Ocean Center; Parking Garage; Resort Tax	General Fund; Emergency Medical Services; Municipal Service District; Inmate Welfare Trust; Fire Rescue District; Fire Impact Fees; Beach Enforcement Trust; Daytona Beach International Airport	General Fund; County Transportation Trust; East Volusia Mosquito Control; Road Proportionate Share; Ponce De Leon Inlet & Port District; Road District Maintenance; Municipal Service District, Special Assessments; Road Impact Fees; Stormwater Utility; Waste Collection; Solid Waste; Water & Sewer Utilities

Volusia County
FLORIDA

Summary Budgets by Department - Operating

	Personal Services	Operating Expenses	Capital Outlay	Cap Improv	All Other	Total	FT	PT	Total FTE
Aviation and Economic Resources									
Airport	3,304,765	7,815,141	1,520,902	6,088,126	9,093,956	27,822,890	39.00	0.00	39.00
Economic Development	859,712	8,634,777	0	0	1,115,825	10,610,314	11.00	0.00	11.00
Aviation and Economic Resources Total:	**4,164,477**	**16,449,918**	**1,520,902**	**6,088,126**	**10,209,781**	**38,433,204**	**50.00**	**0.00**	**50.00**
Budget & Administrative Services									
Management and Budget	968,799	261,526	0	0	(245,219)	985,106	10.00	0.00	10.00
Budget & Administrative Services Total:	**968,799**	**261,526**	**0**	**0**	**(245,219)**	**985,106**	**10.00**	**0.00**	**10.00**
Business Services									
Facilities	3,011,913	6,394,685	229,850	12,405,832	(741,272)	21,301,008	43.00	0.00	43.00
Procurement	1,315,173	423,756	0	0	(438,235)	1,300,694	16.00	0.00	16.00
Revenue Cashiering	1,072,071	388,329	40,504	0	(430,008)	1,070,896	16.00	2.00	17.00
Business Services Total:	**5,399,157**	**7,206,770**	**270,354**	**12,405,832**	**(1,609,515)**	**23,672,598**	**75.00**	**2.00**	**76.00**
Clerk of the Circuit Court									
Clerk of the Circuit Court	0	407,581	0	0	2,322,400	2,729,981	0.00	0.00	0.00
Clerk of the Circuit Court Total:	**0**	**407,581**	**0**	**0**	**2,322,400**	**2,729,981**	**0.00**	**0.00**	**0.00**
Community Information									
Community Information	1,130,561	363,522	0	0	(377,954)	1,116,129	13.00	1.00	13.75
Community Information Total:	**1,130,561**	**363,522**	**0**	**0**	**(377,954)**	**1,116,129**	**13.00**	**1.00**	**13.75**
Community Services									
Community Assistance	89,144	3,350	0	0	6,113,917	6,206,411	0.00	0.00	0.00
Community Services & Grants	1,611,326	2,926,217	0	0	17,241,589	21,779,132	17.00	0.00	17.00
Cooperative Extension	605,195	179,441	0	0	0	784,636	15.00	1.00	15.50
Health Services	0	661,336	0	0	1,827,199	2,488,535	0.00	0.00	0.00
Library Services	10,829,727	8,102,498	378,633	1,140,000	9,433,033	29,883,891	178.00	9.00	182.50
Parks Recreation & Culture	5,613,262	5,850,161	294,000	739,257	16,535,987	29,032,667	80.00	190.00	111.32
Veterans' Services	787,081	84,800	0	0	0	871,881	12.00	0.00	12.00
Volusia Transportation Authority	18,768,064	8,292,738	0	0	4,320,230	31,381,032	0.00	0.00	0.00
Community Services Total:	**38,303,799**	**26,100,541**	**672,633**	**1,879,257**	**55,471,955**	**122,428,185**	**302.00**	**200.00**	**338.32**
County Attorney									
County Attorney	3,860,699	574,711	0	0	(1,619,545)	2,815,865	32.00	0.00	32.00
County Attorney Total:	**3,860,699**	**574,711**	**0**	**0**	**(1,619,545)**	**2,815,865**	**32.00**	**0.00**	**32.00**
County Council									
County Council	594,936	386,883	0	0	(309,470)	672,349	7.00	0.00	7.00
County Council Total:	**594,936**	**386,883**	**0**	**0**	**(309,470)**	**672,349**	**7.00**	**0.00**	**7.00**
County Manager									
County Manager	1,774,666	117,757	0	0	(414,589)	1,477,834	16.00	1.00	16.50
County Manager Total:	**1,774,666**	**117,757**	**0**	**0**	**(414,589)**	**1,477,834**	**16.00**	**1.00**	**16.50**

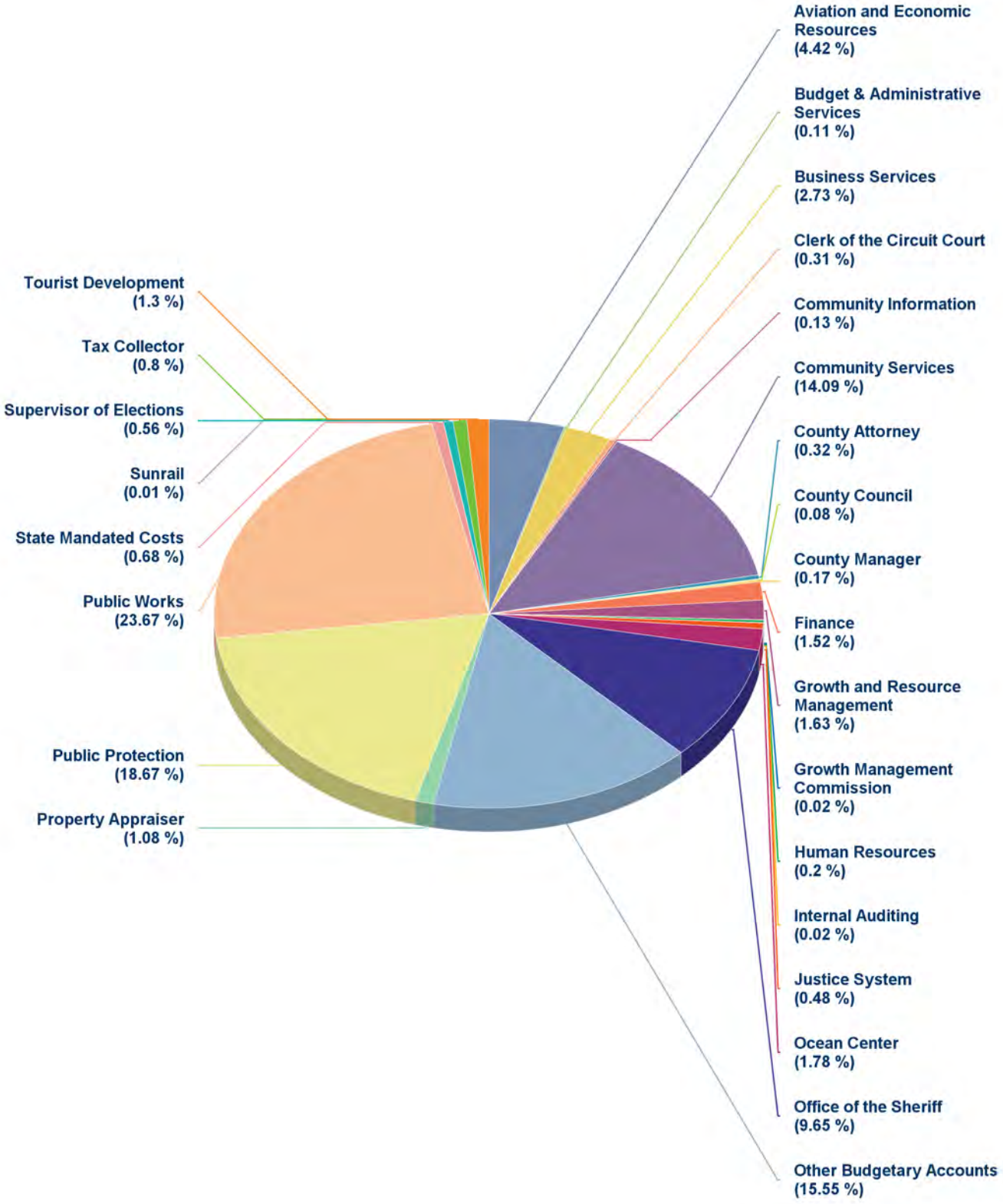
Summary Budgets by Department - Operating

	Personal Services	Operating Expenses	Capital Outlay	Cap Improv	All Other	Total	FT	PT	Total FTE
Finance									
Accounting	3,090,970	1,629,074	11,400	0	(985,011)	3,746,433	46.00	2.00	47.00
Information Technology	6,932,404	4,270,993	396,500	0	(2,467,409)	9,132,488	80.00	0.00	80.00
Office of the CFO	409,901	26,447	0	0	(124,153)	312,195	4.00	0.00	4.00
Finance Total:	**10,433,275**	**5,926,514**	**407,900**	**0**	**(3,576,573)**	**13,191,116**	**130.00**	**2.00**	**131.00**
Growth and Resource Management									
Building and Code Administration	2,806,512	1,055,867	0	0	0	3,862,379	38.00	0.00	38.00
Environmental Management	3,277,718	2,384,489	138,755	71,000	502,734	6,374,696	43.00	8.00	44.73
Growth and Resource Management	818,343	557,998	0	0	(372,579)	1,003,762	9.00	0.00	9.00
Planning and Development Services	2,186,881	683,558	4,020	0	0	2,874,459	26.00	0.00	26.00
Growth and Resource Management Total:	**9,089,454**	**4,681,912**	**142,775**	**71,000**	**130,155**	**14,115,296**	**116.00**	**8.00**	**117.73**
Growth Management Commission									
Growth Management Commission	38,562	143,292	0	0	0	181,854	0.00	1.00	0.50
Growth Management Commission Total:	**38,562**	**143,292**	**0**	**0**	**0**	**181,854**	**0.00**	**1.00**	**0.50**
Human Resources									
Human Resources	2,051,651	420,823	0	0	(712,531)	1,759,943	25.00	0.00	25.00
Human Resources Total:	**2,051,651**	**420,823**	**0**	**0**	**(712,531)**	**1,759,943**	**25.00**	**0.00**	**25.00**
Internal Auditing									
Internal Auditing	198,372	7,764	0	0	0	206,136	1.00	0.00	1.00
Internal Auditing Total:	**198,372**	**7,764**	**0**	**0**	**0**	**206,136**	**1.00**	**0.00**	**1.00**
Justice System									
Justice System	3,031,578	1,109,124	57,000	0	10,525	4,208,227	45.00	0.00	45.00
Justice System Total:	**3,031,578**	**1,109,124**	**57,000**	**0**	**10,525**	**4,208,227**	**45.00**	**0.00**	**45.00**
Ocean Center									
Ocean Center	3,374,751	6,048,349	222,800	502,737	5,338,752	15,487,389	46.00	0.00	46.00
Ocean Center Total:	**3,374,751**	**6,048,349**	**222,800**	**502,737**	**5,338,752**	**15,487,389**	**46.00**	**0.00**	**46.00**
Office of the Sheriff									
Office of the Sheriff	19,460,701	5,191,388	4,300,300	0	54,843,314	83,795,703	816.00	128.00	867.60
Office of the Sheriff Total:	**19,460,701**	**5,191,388**	**4,300,300**	**0**	**54,843,314**	**83,795,703**	**816.00**	**128.00**	**867.60**
Other Budgetary Accounts									
Debt Service	0	0	0	0	17,593,342	17,593,342	0.00	0.00	0.00
Non-Departmental	0	298,927	0	0	116,852,408	117,151,335	0.00	0.00	0.00
Street Lighting Districts	0	306,162	0	0	58,602	364,764	0.00	0.00	0.00
Other Budgetary Accounts Total:	**0**	**605,089**	**0**	**0**	**134,504,352**	**135,109,441**	**0.00**	**0.00**	**0.00**
Property Appraiser									
Property Appraisal	2,243,955	606,124	0	0	6,568,198	9,418,277	106.00	0.00	106.00
Property Appraiser Total:	**2,243,955**	**606,124**	**0**	**0**	**6,568,198**	**9,418,277**	**106.00**	**0.00**	**106.00**

Summary Budgets by Department - Operating

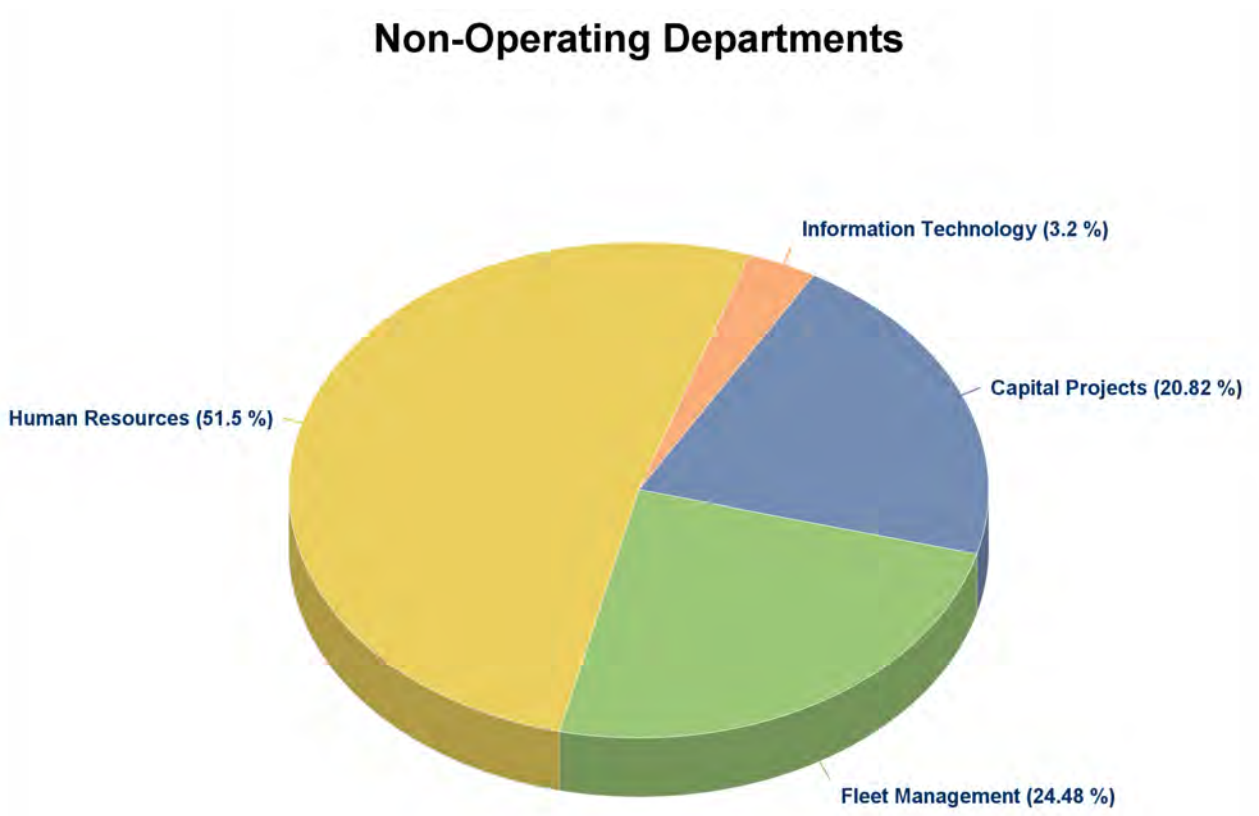
	Personal Services	Operating Expenses	Capital Outlay	Cap Improv	All Other	Total	FT	PT	Total FTE
Public Protection									
Animal Control	1,014,696	659,859	310,300	10,000	0	1,994,855	15.00	1.00	15.50
Beach Safety Ocean Rescue	7,628,348	1,447,246	160,612	50,000	1,082	9,287,288	80.00	317.00	125.37
Corrections	28,959,251	17,556,844	337,380	700,000	4,777,204	52,330,679	350.00	1.00	350.50
Emergency Management	524,826	368,136	0	0	0	892,962	6.00	0.00	6.00
Emergency Medical Administration	453,479	122,374	0	0	8,361,930	8,937,783	3.00	1.00	3.50
Emergency Medical Services	18,299,513	5,690,245	1,908,478	0	5,921,419	31,819,655	221.00	5.00	223.25
Fire Rescue Services	22,284,899	8,988,946	933,400	2,118,219	17,002,527	51,327,991	193.00	0.00	193.00
Medical Examiner	0	2,877,983	2,500	0	1,782,178	4,662,661	0.00	0.00	0.00
Public Protection Services	1,004,024	98,506	0	0	(230,040)	872,490	7.00	0.00	7.00
Public Protection Total:	**80,169,036**	**37,810,139**	**3,652,670**	**2,878,219**	**37,616,300**	**162,126,364**	**875.00**	**325.00**	**924.12**
Public Works									
Coastal	1,805,239	7,781,046	56,475	1,099,435	2,796,217	13,538,412	27.00	0.00	27.00
Engineering & Construction	2,955,700	7,270,071	0	13,586,956	31,420,490	55,233,217	41.00	0.00	41.00
Mosquito Control	1,996,926	2,786,018	79,118	231,670	4,774,451	9,868,183	28.00	0.00	28.00
Public Works Services	830,276	1,226,716	0	0	2,596,683	4,653,675	7.00	0.00	7.00
Road and Bridge	6,698,128	6,835,801	985,000	850,000	5,351,732	20,720,661	117.00	7.00	119.45
Solid Waste	4,632,504	20,223,393	1,959,935	4,593,000	20,217,508	51,626,340	71.00	0.00	71.00
Stormwater	3,477,433	2,312,718	555,000	2,968,685	2,158,000	11,471,836	54.00	1.00	54.75
Traffic Engineering	1,602,557	1,978,432	64,000	1,440,000	1,692,543	6,777,532	21.00	0.00	21.00
Water Resources and Utilities	4,483,887	6,578,434	275,000	9,770,000	10,636,797	31,744,118	60.00	0.00	60.00
Public Works Total:	**28,482,650**	**56,992,629**	**3,974,528**	**34,539,746**	**81,644,421**	**205,633,974**	**426.00**	**8.00**	**429.20**
State Mandated Costs									
State Department of Juvenile Justice	0	0	0	0	2,324,382	2,324,382	0.00	0.00	0.00
State Mandated Costs	88,855	3,205,741	193,049	0	93,902	3,581,547	1.00	0.00	1.00
State Mandated Costs Total:	**88,855**	**3,205,741**	**193,049**	**0**	**2,418,284**	**5,905,929**	**1.00**	**0.00**	**1.00**
Sunrail									
Sunrail	0	83,500	0	0	0	83,500	0.00	0.00	0.00
Sunrail Total:	**0**	**83,500**	**0**	**0**	**0**	**83,500**	**0.00**	**0.00**	**0.00**
Supervisor of Elections									
Supervisor of Elections	586,830	1,587,404	0	0	2,666,939	4,841,173	32.00	0.00	32.00
Supervisor of Elections Total:	**586,830**	**1,587,404**	**0**	**0**	**2,666,939**	**4,841,173**	**32.00**	**0.00**	**32.00**
Tax Collector									
Tax Collector	866,329	711,935	115,000	0	5,263,951	6,957,215	55.00	0.00	55.00
Tax Collector Total:	**866,329**	**711,935**	**115,000**	**0**	**5,263,951**	**6,957,215**	**55.00**	**0.00**	**55.00**
Tourist Development									
Tourist Development	0	11,248,435	0	0	0	11,248,435	0.00	0.00	0.00
Tourist Development Total:	**0**	**11,248,435**	**0**	**0**	**0**	**11,248,435**	**0.00**	**0.00**	**0.00**
TOTAL WITH OP TRANSFER	**216,313,093**	**188,249,371**	**15,529,911**	**58,364,917**	**390,143,931**	**868,601,223**	**3,179**	**676**	**3,324.72**
TOTAL WITHOUT OP TRANSFI	**216,313,093**	**188,249,371**	**15,529,911**	**58,364,917**	**327,448,619**	**805,905,911**	**3,179**	**676**	**3,324.72**

Summary Budgets by Department - Operating



Summary Budgets by Department - Non-Operating

	Personal Services	Operating Expenses	Capital Outlay	Cap Improv	All Other	Total	FT	PT	Total FTE
Business Services									
Fleet Management	3,487,154	9,075,433	7,909,280	400,000	22,259,230	43,131,097	50.00	0.00	50.00
Finance									
Information Technology	0	141,800	995,374	0	4,501,477	5,638,651	0.00	0.00	0.00
Human Resources									
Human Resources	902,847	55,177,777	0	0	34,634,932	90,715,556	11.00	2.00	12.00
Other Budgetary Accounts									
Capital Projects	0	26,000	2,088,268	30,610,905	3,949,908	36,675,081	0.00	0.00	0.00
TOTAL	**4,390,001**	**64,421,010**	**10,992,922**	**31,010,905**	**65,345,547**	**176,160,385**	**61**	**2**	**62**



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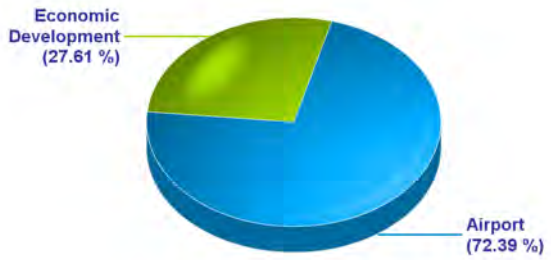
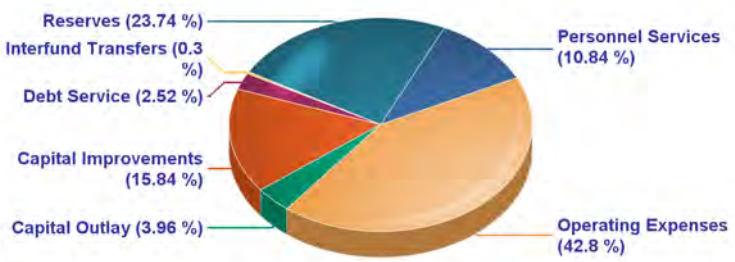
Aviation and Economic Resources

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Airport	Personnel Services	2,894,513	3,009,441	3,063,438	3,043,254	3,304,765
	Operating Expenses	7,400,591	8,058,678	8,452,594	8,519,223	7,815,141
	Capital Outlay	288,204	206,493	1,504,300	258,456	1,520,902
	Capital Improvements	9,379,358	14,637,490	2,927,140	32,694,683	6,088,126
	Debt Service	728,483	687,708	4,000,253	7,543,419	969,255
	Interfund Transfers	26,793	2,500	0	0	0
	Reimbursements	(56,841)	0	0	0	0
	Reserves	0	0	19,308,261	0	8,124,701
Airport Total:		**20,661,101**	**26,602,310**	**39,255,986**	**52,059,035**	**27,822,890**
Economic Development	Personnel Services	705,359	721,934	885,086	773,182	859,712
	Operating Expenses	1,906,750	1,224,848	6,901,047	3,736,784	8,634,777
	Grants and Aids	0	0	4,500,000	4,500,000	0
	Interfund Transfers	4,500,548	0	109,422	109,422	115,825
	Reserves	0	0	0	0	1,000,000
Economic Development Total:		**7,112,657**	**1,946,782**	**12,395,555**	**9,119,388**	**10,610,314**
Aviation and Economic Resources Total:		**27,773,758**	**28,549,092**	**51,651,541**	**61,178,423**	**38,433,204**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 126 - Economic Development Incentives	0	0	4,609,422	4,609,422	115,825
Fund 130 - Economic Development	7,112,657	1,946,782	7,786,133	4,509,966	10,494,489
Fund 451 - Daytona Beach International Airport	20,661,101	26,602,310	39,255,986	52,059,035	27,822,890
Fund Total:	**27,773,758**	**28,549,092**	**51,651,541**	**61,178,423**	**38,433,204**

Aviation and Economic Resources Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Airport	Full Time Positions	39	39	39	39
Economic Development	Full Time Positions	12	12	12	11

Mission **To ensure Daytona Beach International Airport provides safe, efficient and cost effective air transportation facilities to the airline community allowing the commercial air carriers to provide economical air service that supports the area's economic growth and development.**

Highlights

This fiscal year capital budget includes many scheduled projects that are funded by FAA, FDOT, a combination thereof, or local dollars in addition to FAA and FDOT. Scheduled projects for fiscal year 2020-21 include, replacement of two Aircraft Rescue and Fire Fighting (ARFF) units, completion of Taxiway November rehabilitation, design of Taxiway Sierra Rehabilitation, Terminal Emergency Generator acquisition and installation, Maintenance of Runway Protection Zone and approach area (tree clearing), Security System Replacement Upgrade, and Air Conditioners for Passenger Boarding Bridges.

The Air Service Development and Marketing activity is responsible for the promotion and marketing of domestic and international air service to the full range of potential customers both within and outside Volusia County. With the on-set of the COVID-19 health crisis passenger traffic at the airport has declined significantly. One of the primary jobs of the air service development and marketing activity will be to bring those passengers back through continued promotion of the airport. Business development activities include the development and promotion of aeronautical and non-aeronautical land uses, lease negotiations, lease drafting, property management, planning, customer service special events, and revenue maximization.

Airport Operations is responsible for maintaining the Airport under Federal Aviation Regulation (FAR) Part 139 for commercial service airports as well as Transportation Security Regulations Part 1542. Compliance measures include airfield maintenance, management of the wildlife plan, training, fuel inspections, etc.

Budget variances for fiscal year 2020-21 include reduced debt service due to the early payoff of both airport bonds. Due to reduced revenue related to the on-going public health crisis a large portion of fund balance was used to keep operations at their normal level.

Key Objectives - Administration

01. Leverage local dollars by utilizing Federal and State Grant monies when available, while providing safe, modern, and secure facilities for the public and tenants

02. Expand air service capacity with existing airlines and increase airline options and destinations

03. Increase number of passengers through market stimulation and development

04. Implement effective property management practices and maximize revenue development

05. Maintain airfield and records in accordance with Federal Aviation Regulation (FAR) Part 139 (Annual Audit)

06. To develop and foster a culture of overlapping security awareness and measures throughout the airport

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of capital projects in progress	7	11	10
Number of separate airlines (includes FAR Part 121 major carriers and subsidiaries)	4	3	3
Number of total passengers	713,287	410,000	370,000
New long term lease agreements	2	2	2
Number of bird/wildlife strikes to commercial aircraft	9	0	0
Random daily security checks (average)	1	1	1

Department: Aviation and Economic Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Airport Capital Projects					
Operating Expenses	1,047,166	402,449	0	569,129	0
Capital Outlay	0	0	1,155,000	0	1,155,000
Capital Improvements	8,997,171	14,637,490	2,587,140	32,177,298	5,813,126
Total Unit: Airport Capital Projects	**10,044,337**	**15,039,939**	**3,742,140**	**32,746,427**	**6,968,126**
Air Service Development/Marketing					
Personnel Services	180,269	195,594	193,564	182,863	194,243
Operating Expenses	684,365	1,086,794	910,657	967,119	1,013,837
Capital Outlay	0	9,880	4,456	88,200	4,454
Total Unit: Air Service Development/Marketing	**864,634**	**1,292,268**	**1,108,677**	**1,238,182**	**1,212,534**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			2		1
Number of Full Time Equivalent Positions			2		1
Maintenance					
Personnel Services	1,025,589	1,107,266	1,130,751	1,125,587	1,180,183
Operating Expenses	1,831,824	2,153,755	3,079,920	2,618,262	3,114,626
Capital Outlay	52,035	118,472	299,824	143,500	319,089
Capital Improvements	382,187	0	340,000	40,000	275,000
Total Unit: Maintenance	**3,291,635**	**3,379,493**	**4,850,495**	**3,927,349**	**4,888,898**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			16		16
Number of Full Time Equivalent Positions			16		16
Operations					
Personnel Services	1,560,979	1,578,182	1,613,460	1,613,646	1,793,890
Operating Expenses	2,596,038	2,815,489	2,557,987	2,610,578	2,065,910
Capital Outlay	236,169	75,151	45,020	26,756	42,359
Capital Improvements	0	0	0	477,385	0
Debt Service	728,483	687,708	4,000,253	7,543,419	969,255
Interfund Transfers	26,793	2,500	0	0	0
Reserves	0	0	19,308,261	0	8,124,701
Reimbursements	(56,841)	0	0	0	0
Total Unit: Operations	**5,091,621**	**5,159,030**	**27,524,981**	**12,271,784**	**12,996,115**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			19		20
Number of Full Time Equivalent Positions			19		20

Department: Aviation and Economic Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Security					
Personnel Services	127,676	128,399	125,663	121,158	136,449
Operating Expenses	1,241,198	1,600,191	1,904,030	1,754,135	1,620,768
Capital Outlay	0	2,990	0	0	0
Total Unit: Security	**1,368,874**	**1,731,580**	**2,029,693**	**1,875,293**	**1,757,217**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	2	2
Number of Full Time Equivalent Positions	2	2

Summary Expenditures by Division					
Personnel Services	2,894,513	3,009,441	3,063,438	3,043,254	3,304,765
Operating Expenses	7,400,591	8,058,678	8,452,594	8,519,223	7,815,141
Capital Outlay	288,204	206,493	1,504,300	258,456	1,520,902
Capital Improvements	9,379,358	14,637,490	2,927,140	32,694,683	6,088,126
Debt Service	728,483	687,708	4,000,253	7,543,419	969,255
Interfund Transfers	26,793	2,500	0	0	0
Reserves	0	0	19,308,261	0	8,124,701
Reimbursements	(56,841)	0	0	0	0
Total: Airport	**20,661,101**	**26,602,310**	**39,255,986**	**52,059,035**	**27,822,890**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	39	39
Number of Full Time Equivalent Positions	39	39

Fund Allocation					
Daytona Beach International Airport - 451	20,661,101	26,602,310	39,255,986	52,059,035	27,822,890
Total Fund Allocation	**20,661,101**	**26,602,310**	**39,255,986**	**52,059,035**	**27,822,890**

Mission **To pursue and implement the economic development vision, goals and strategy established by the Volusia County Council, and to help community partners advance efforts to diversify and grow both the local and regional economies.**

Highlights

Economic Development Administration - Annual funds designated for economic development administration are to support the division's professional staff and the operating expenses associated with department activity. Staff oversees several economic development programs, provides data and research support to county leaders and the business community and partners with other economic development partners such as cities, chambers, universities, and CareerSource Flagler/Volusia.

Economic Development Programming - Economic Development Programming provides funding for business recruitment, expansion and retention activities. Local funds are leveraged through cooperative programs with the State of Florida for qualifying Volusia County businesses. Contractual agreements with the Team Volusia Economic Development Corporation (TVEDC), Service Corps of Retired Executives (SCORE) and international trade sponsorships are all supported through these program funds. Targeted small business assistance initiatives like the Alliance4 and Volusia Innovation Network are also supported with development programing funds. Marketing expense includes support for the professional services utilized in keeping the business community and residents informed of opportunities and successes. Budget increase in fiscal year 2020-21 due to $5.9 million in unused incentive funding being carried forward from prior fiscal year. In fiscal year 2020-21 $1 million was allocated to a grant match reserve account for a potential Economic Development Administration (EDA) grant that was approved by Council.

The Economic Development Incentives Fund has funds of $4.5 million for the reimbursement to Brown & Brown upon completion of the new downtown Daytona Beach headquarters location. The public incentive money provided by the County will be a reimbursement for certain roadway and stormwater improvements.

Key Objectives - Administration

01. Support expansion and retention of businesses in Volusia County, and the recruitment of new businesses to Volusia County

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
New Capital Investment in Volusia County	54,000,000	132,000,000	97,000,000

Department: Aviation and Economic Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Economic Development Administration					
Personnel Services	705,359	721,934	885,086	773,182	859,712
Operating Expenses	1,115,646	377,080	476,331	394,704	439,427
Interfund Transfers	548	0	0	0	0
Total Unit: Economic Development Administration	**1,821,553**	**1,099,014**	**1,361,417**	**1,167,886**	**1,299,139**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	12	11
Number of Full Time Equivalent Positions	12	11

Economic Development Programming					
Operating Expenses	791,104	847,768	6,424,716	3,342,080	8,195,350
Grants and Aids	0	0	4,500,000	4,500,000	0
Interfund Transfers	4,500,000	0	109,422	109,422	115,825
Reserves	0	0	0	0	1,000,000
Total Unit: Economic Development Programming	**5,291,104**	**847,768**	**11,034,138**	**7,951,502**	**9,311,175**

Department: Aviation and Economic Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	705,359	721,934	885,086	773,182	859,712
Operating Expenses	1,906,750	1,224,848	6,901,047	3,736,784	8,634,777
Grants and Aids	0	0	4,500,000	4,500,000	0
Interfund Transfers	4,500,548	0	109,422	109,422	115,825
Reserves	0	0	0	0	1,000,000
Total: Economic Development	**7,112,657**	**1,946,782**	**12,395,555**	**9,119,388**	**10,610,314**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	12	11
Number of Full Time Equivalent Positions	12	11

Fund Allocation					
Economic Development - 130	7,112,657	1,946,782	7,786,133	4,509,966	10,494,489
Economic Development Incentives - 126	0	0	4,609,422	4,609,422	115,825
Total Fund Allocation	**7,112,657**	**1,946,782**	**12,395,555**	**9,119,388**	**10,610,314**

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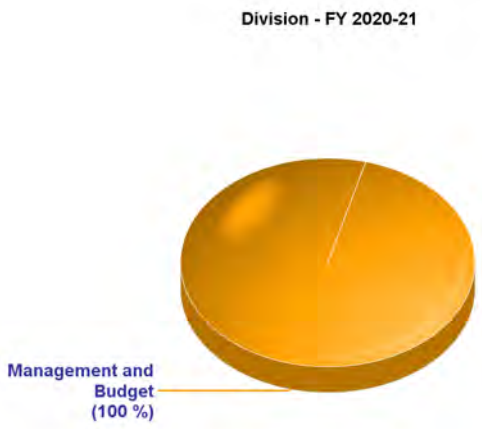
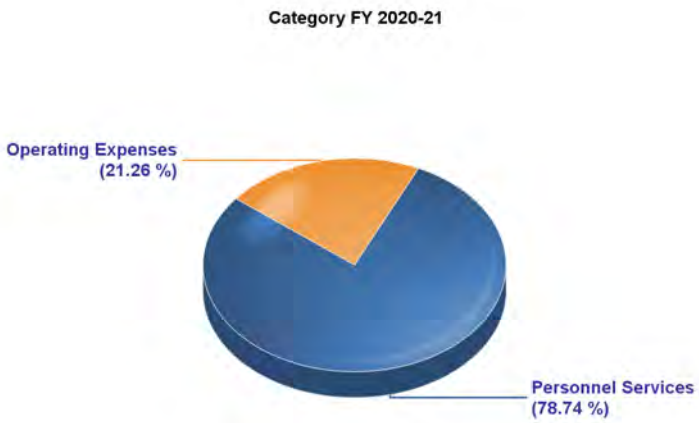
Budget & Administrative Services

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Management and Budget	Personnel Services	967,389	788,175	874,155	795,099	968,799
	Operating Expenses	193,534	223,761	281,151	254,890	261,526
	Capital Outlay	0	0	1,000	0	0
	Reimbursements	(339,094)	(299,284)	(324,810)	(324,810)	(245,219)
Management and Budget Total:		**821,829**	**712,652**	**831,496**	**725,179**	**985,106**
Budget & Administrative Services Total:		**821,829**	**712,652**	**831,496**	**725,179**	**985,106**





Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	821,829	712,652	831,496	725,179	985,106
Fund Total:	**821,829**	**712,652**	**831,496**	**725,179**	**985,106**

Budget & Administrative Services Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Management and Budget	Full Time Positions	12	11	10	10

Mission **To make recommendations for the development and allocation of resources to meet citizen, County Council, and Department priorities in a legal, innovative and efficient manner resulting in the effective and efficient delivery of services that instills public trust and the well being of citizens.**

Highlights

Pursuant to statutory guidelines, each property owner receives a Notice of Proposed Property Taxes from the Property Appraiser annually demonstrating the following information: prior year taxes, current year taxes, with and without budget changes, as well as the market and assessed value for previous and current year. Pursuant to Chapter 194.011, if the property owner feels this notice does not properly reflect fair market value, a petition may be filed with the Value Adjustment Board (VAB) with certain exceptions; a non-refundable $15.00 filing fee per parcel is statutorily required at the time of petition filing.

The board clerk prepares a schedule of appearances before special magistrates; a notice of hearing will be provided to each petitioner at least 25 calendar days in advance for those petitions not settled or withdrawn. Once a hearing has concluded the magistrate makes a recommendation to the VAB which will render a final decision of such recommendations. A petitioner may file a claim with the circuit court if they disagree with the final decision of the VAB within 15 days (for exemptions) and 60 days (for valuation) from the date of recusal (Section 196.151 and Section 194.171 F.S.).

Highlights

The Office of Management and Budget prepares and administers the County's annual budget, including the Capital Improvement Program. This Division is responsible for setting the budget schedule and procedures, estimating revenues for each fund, development of the Five Year Forecast, reviewing departmental budget requests, and publishing and monitoring the budget throughout the fiscal year. In addition, the Office of Management and Budget is responsible for any budget amendments and resolutions, preparing financial analysis, reviewing financial options, and providing budget information to the County Council as well as the public.

Key Objectives - Management and Budget

01. Project annual General Fund revenues within 96% of actual collections

02. Publish a budget document meeting Governmental Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and as a communications device

03. Evaluate all budget amendment requests prior to County Council approval to determine budgetary needs and insure compliance with statutory mandates for amending the adopted budget

04. Develop and maintain budgetary reports for use by the departments

Performance Measures - Management and Budget	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Accuracy rate in forecasting annual General Fund revenue estimates (percent)	96	96	96
GFOA Distinguished Budget Presentation Award earned	1	1	1
Number of budget amendments processed (Operating/Non-Operating/ Grants)	385	440	440
Number of reports developed and maintained	311	215	215

Key Objectives - VAB/TRIM

01. Process citizen petitions for value adjustment review by the Value Adjustment Board per statute 193.155(8) and Chapter 194.011, Florida Statutes

02. Follow statutory procedures governing the Value Adjustment Board regarding administrative and judicial review of property taxes, pursuant to Chapter 194.034, Florida Statutes

Performance Measures - VAB/TRIM	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of VAB Petitions	756	708	723
Number of VAB Hearings	309	271	282

Department: Budget & Administrative Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Management and Budget					
Personnel Services	905,573	724,160	810,230	741,232	906,911
Operating Expenses	32,133	42,045	54,171	46,390	50,330
Capital Outlay	0	0	1,000	0	0
Reimbursements	(339,094)	(299,284)	(324,810)	(324,810)	(245,219)
Total Unit: Management and Budget	**598,612**	**466,921**	**540,591**	**462,812**	**712,022**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	9	9
Number of Full Time Equivalent Positions	9	9

VAB/TRIM					
Personnel Services	61,816	64,015	63,925	53,867	61,888
Operating Expenses	161,401	181,716	226,980	208,500	211,196
Total Unit: VAB/TRIM	**223,217**	**245,731**	**290,905**	**262,367**	**273,084**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Department: Budget & Administrative Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	967,389	788,175	874,155	795,099	968,799
Operating Expenses	193,534	223,761	281,151	254,890	261,526
Capital Outlay	0	0	1,000	0	0
Reimbursements	(339,094)	(299,284)	(324,810)	(324,810)	(245,219)
Total: Management and Budget	**821,829**	**712,652**	**831,496**	**725,179**	**985,106**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	10	10
Number of Full Time Equivalent Positions	10	10

Fund Allocation					
General Fund - 001	821,829	712,652	831,496	725,179	985,106
Total Fund Allocation	**821,829**	**712,652**	**831,496**	**725,179**	**985,106**

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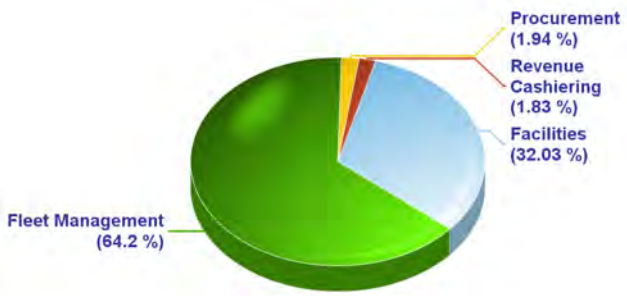
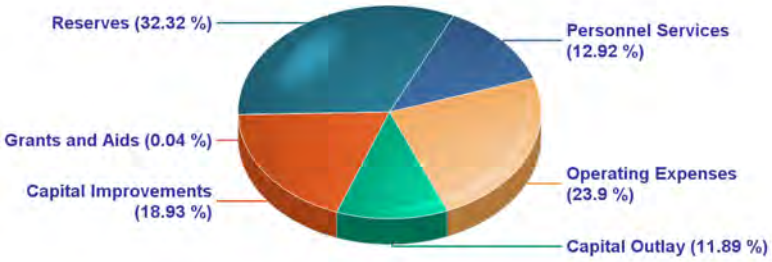
Business Services

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Facilities	Personnel Services	2,764,364	2,883,737	2,885,509	2,890,269	3,011,913
	Operating Expenses	4,800,795	4,942,781	6,338,002	5,999,446	6,394,685
	Capital Outlay	401,705	55,979	275,000	240,218	229,850
	Capital Improvements	2,068,267	3,137,016	8,130,332	3,954,199	12,618,832
	Grants and Aids	4,710	4,031	2,525	1,319	2,525
	Reimbursements	(841,528)	(858,408)	(981,543)	(620,990)	(743,797)
Facilities Total:		**9,198,313**	**10,165,136**	**16,649,825**	**12,464,461**	**21,514,008**
Fleet Management	Personnel Services	3,265,539	3,416,788	3,450,058	3,443,997	3,487,154
	Operating Expenses	8,801,234	9,027,490	8,538,438	8,529,521	9,075,433
	Capital Outlay	2,684,220	5,158,730	7,139,270	7,066,380	7,909,280
	Capital Improvements	62,053	0	0	0	400,000
	Grants and Aids	28,930	25,202	20,800	24,800	26,800
	Interfund Transfers	14,745,145	2,150,646	0	0	0
	Reimbursements	(15,450)	0	0	0	0
	Reserves	0	0	18,301,488	0	22,232,430
Fleet Management Total:		**29,571,671**	**19,778,856**	**37,450,054**	**19,064,698**	**43,131,097**
Procurement	Personnel Services	1,289,433	1,301,814	1,325,497	1,271,597	1,315,173
	Operating Expenses	311,575	311,593	383,169	383,169	423,756
	Reimbursements	(432,129)	(451,565)	(486,091)	(486,091)	(438,235)
Procurement Total:		**1,168,879**	**1,161,842**	**1,222,575**	**1,168,675**	**1,300,694**
Revenue Cashiering	Personnel Services	0	0	0	0	1,072,071
	Operating Expenses	0	0	0	0	550,028
	Capital Outlay	0	0	0	0	40,504
	Grants and Aids	0	0	0	0	400
	Reimbursements	0	0	0	0	(430,408)
Revenue Cashiering Total:		**0**	**0**	**0**	**0**	**1,232,595**
Business Services Total:		**39,938,863**	**31,105,834**	**55,322,454**	**32,697,834**	**67,178,394**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	10,367,192	11,326,978	17,872,400	13,633,136	23,616,889
Fund 106 - Resort Tax	0	0	0	0	149,879
Fund 111 - Convention Development Tax	0	0	0	0	224,820
Fund 120 - Municipal Service District	0	0	0	0	55,709
Fund 513 - Equipment Maintenance	26,948,288	14,573,486	12,536,896	12,101,267	14,902,430
Fund 514 - Fleet Replacement	2,623,383	5,205,370	24,913,158	6,963,431	28,228,667
Fund Total:	**39,938,863**	**31,105,834**	**55,322,454**	**32,697,834**	**67,178,394**

Business Services Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Central Services	Full Time Positions	92	0	0	0
Facilities	Full Time Positions	0	41	41	43
Fleet Management	Full Time Positions	0	51	51	50
Procurement	Full Time Positions	16	16	16	16
Revenue Cashiering	Full Time Positions	0	0	0	16
Revenue Cashiering	Part Time Positions	0	0	0	2

Mission **To provide safe, clean, efficient, and cost-effective repair and maintenance services to all county facilities by maximizing the utilitarian value of county resources and optimizing operational and capital costs.**

Highlights

Facilities Management provides both on-call services and planned maintenance for over three million square feet in over 200 county owned buildings. A computerized work order system (Lucity) records all service activities, creating a service history on each building to enable proper budgeting and planning. Facilities Management also oversees contracts to ensure performance standards are met. Other services include grounds maintenance, parking lots, HVAC, painting, electrical, plumbing, and carpet replacement to maintain efficient and effective facilities. In addition, Facilities Management ensures ADA access to county buildings.

Do to the COVID-19 pandemic, Facilities Management has been working diligently to ensure that the employees and visitors to our buildings are protected. Hand sanitizing stations have been installed near entrances and elevators. Social distancing barriers and floor stickers have been placed to remind everyone to use social distancing to combat any outbreak. Facilities is also in the process of installing UV lighting within the HVAC system to help in the elimination of the virus.

Facilities Management also manages the County security needs for the DeLand complex that includes both the Thomas C. Kelly Administration Building and the Historic Courthouse as well as the Daytona Beach Tax, Tag, and Title office through contracted staff, providing daily and after hour security within these highly complex building environments. In addition, Facilities continues to oversee the access and security needs for county buildings including security cameras.

Court Facilities -In addition to providing the same high level of services for court facilities as other county buildings, Facilities Management provides security services at the Volusia County Courthouse, the Daytona Beach Courthouse Annex, and the Volusia County Justice Center.

Key Objectives - Maintenance

01. Plan, contract, monitor, and complete projects for agencies in a timely, cost effective manner

02. Provide security services for major County administrative facilities

03. Make entrances and exteriors to all public services, programs, and activities handicap accessible

04. Maintain court buildings in a efficient, timely and cost effective manner

05. Square feet of buildings maintained

Performance Measures - Maintenance	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of capital improvement projects	17	16	17
Number of buildings security is provided	3	3	3
Changes of entrances/interiors	2	0	0
Number of buildings security is provided	2	4	4
Square feet maintained/5 days per week	450,632	450,632	450,632

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
ADA Projects					
Operating Expenses	27,779	37,261	44,500	44,038	44,500
Capital Improvements	0	0	25,000	25,000	175,000
Total Unit: ADA Projects	**27,779**	**37,261**	**69,500**	**69,038**	**219,500**
Court Facilities					
Personnel Services	635,374	663,932	662,202	637,887	664,415
Operating Expenses	1,420,590	1,669,323	1,918,523	2,065,319	1,761,610
Capital Improvements	968,466	1,381,399	2,025,000	930,010	4,380,000
Grants and Aids	1,505	1,525	1,500	0	1,500
Total Unit: Court Facilities	**3,025,935**	**3,716,179**	**4,607,225**	**3,633,216**	**6,807,525**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	3	3
Number of Full Time Equivalent Positions	3	3

Court Security					
Operating Expenses	96,696	123,714	253,550	189,650	253,550
Capital Outlay	0	0	200,000	150,000	200,000
Capital Improvements	3,189	18,940	0	0	280,000
Total Unit: Court Security	**99,885**	**142,654**	**453,550**	**339,650**	**733,550**
Maintenance					
Personnel Services	2,091,665	2,177,486	2,179,270	2,225,720	2,347,198
Operating Expenses	2,652,699	2,545,340	3,128,352	2,891,596	3,528,642
Capital Outlay	128,240	55,979	0	15,218	29,850
Grants and Aids	2,705	2,467	975	1,269	975
Reimbursements	(841,528)	(858,408)	(981,543)	(620,990)	(743,797)
Total Unit: Maintenance	**4,033,781**	**3,922,864**	**4,327,054**	**4,512,813**	**5,162,868**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	35	38
Number of Full Time Equivalent Positions	35	38

Projects					
Operating Expenses	284,641	255,510	639,216	566,591	451,612
Capital Outlay	273,465	0	0	0	0
Capital Improvements	1,051,620	1,711,677	6,080,332	2,994,055	7,498,832
Total Unit: Projects	**1,609,726**	**1,967,187**	**6,719,548**	**3,560,646**	**7,950,444**

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Security					
Personnel Services	37,325	42,319	44,037	26,662	300
Operating Expenses	318,390	311,633	353,861	242,252	354,771
Capital Outlay	0	0	75,000	75,000	0
Capital Improvements	44,992	25,000	0	5,134	285,000
Grants and Aids	500	39	50	50	50
Total Unit: Security	**401,207**	**378,991**	**472,948**	**349,098**	**640,121**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	3	2
Number of Full Time Equivalent Positions	3	2

Summary Expenditures by Division					
Personnel Services	2,764,364	2,883,737	2,885,509	2,890,269	3,011,913
Operating Expenses	4,800,795	4,942,781	6,338,002	5,999,446	6,394,685
Capital Outlay	401,705	55,979	275,000	240,218	229,850
Capital Improvements	2,068,267	3,137,016	8,130,332	3,954,199	12,618,832
Grants and Aids	4,710	4,031	2,525	1,319	2,525
Reimbursements	(841,528)	(858,408)	(981,543)	(620,990)	(743,797)
Total: Facilities	**9,198,313**	**10,165,136**	**16,649,825**	**12,464,461**	**21,514,008**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	41	43
Number of Full Time Equivalent Positions	41	43

Fund Allocation					
General Fund - 001	9,198,313	10,165,136	16,649,825	12,464,461	21,514,008
Total Fund Allocation	**9,198,313**	**10,165,136**	**16,649,825**	**12,464,461**	**21,514,008**

Mission **To establish efficient and effective County fleet services by providing customer agencies with safe, reliable, economical, environmentally sound, and responsive transportation and related services.**

Highlights

Fleet Management (Fleet) administration continues leadership development, succession training, and cross-training in all administrative functions. Fleet continues to implement objectives in the Fleet Business and Sustainability Plan to streamline goals and incorporate Fleet's sustainability action measures into operations. This living document identifies seven major divisional initiative categories and sets improvement goals, with assigned staff members and deadline dates. Four industry best practice performance standards are in place and will be measured monthly to insure optimum organizational productivity. In fiscal year 2018-19, Fleet implemented the vehicle purchase process through Lucity to streamline the process for the divisions. Lucity has worked well and is a valuable tool not only in the vehicle purchase process but also with tracking historical data.

Fleet maintenance continues to enhance customer service by decreasing vehicle breakdowns and increasing preventative maintenance. Fleet achieved over 27,876 hours of scheduled repairs during fiscal year 2018-19. Performing warranty work provides a source of revenue and minimizes customer down time.

Fleet fuel/oil continues to purchase fuel with a consortium of 10 local agencies using bulk fuel bid. Prior year fuel sales were over two million gallons. Fleet continues to maintain County fuel sites within Florida DEP standards and regulations.

Fleet maintains an equipment parts inventory, including oil and lubricants, at the main facility on Indian Lake Road and at two satellite shops. A database tracks all receipt and issuance of parts. Staff reviews reports, audits inventory, and processes accounts payable transactions.

Fleet established a motor pool to provide vehicles to use while assigned vehicles are in for maintenance. The main motor pool is at Indian Lake Road with an automated kiosk at DeLand TCK. Customers utilized the pool rentals over 511 times in fiscal year 2018-19.

Highlights

The Vehicle Replacement Program (VRP) is used to stabilize and amortize over multiple years the cost of replacing the county fleet. Fleet composition ranges from passenger vehicles to ambulances and fire engines. Initially, the departments purchase the vehicles. They are then added to the VRP where a schedule for their replacement base upon vehicle type, age, annual mileage, type of use, and other factors is established. Once a vehicle is added to the program, the department pays an annual service charge which is accumulated in the fund and used to pay for its eventual replacement. The purchase of environmentally friendly vehicles has continued to expand over the past several years, with a total of 588 flex fuel, 30 hybrid, and one electric vehicle in the county fleet. The Fleet Right-Sizing Committee continues its mission to reduce the county fleet and the Fleet Customer Service Committee continues to meet to improve fleet operations.

In fiscal year 2020-21, 77 vehicles from ambulances to passenger vehicles are scheduled for replacement.

Volusia County Fleet Management (VCFM) continues to upgrade GPS units in all lease/rental vehicles. These units have the capability to track driver behavior and are utilized in conjunction with the county's safe driver initiative.

Key Objectives - Administration

01. Provide high quality services and ensure customer satisfaction
02. Maintain an aggressive program for the measurement, analysis, and improvement of labor productivity
03. Provide a competitive labor rate
04. Raise the percentage of scheduled work order hours
05. Continue the generator preventive maintenance program
06. Maintain a high availability rate for short-term rental vehicles
07. Ensure maximum fuel inventory accountability
08. Issue repair parts in a timely manner to support the maintenance and service operations
09. Ensure parts inventory accountability
10. Continue to reduce monthly expenses

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Overall customer satisfaction rate	99	99	99
Billable mechanic hours	51,364	51,996	49,994
Fully burdened labor rate	62	62	62
Monthly scheduled work order hours to total hours	60	60	60
Generator preventive maintenance on-schedule rate	99	99	99
Vehicle availability rate	99	99	99
Fuel inventory accountability	99	99	99
Parts on-demand rate	83	83	83
Parts inventory accuracy rate	98	98	98
Monitor monthly overhead report	5,000	5,000	5,000

Key Objectives - Lease Purchase Program

1. Provide replacement vehicles for divisions participating in the lease program

Performance Measures - Lease Purchase Program	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of vehicles replaced	87	60	77

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	105,492	105,777	110,522	215,142	358,187
Operating Expenses	93,905	122,267	111,024	115,057	402,131
Capital Improvements	0	0	0	0	400,000
Grants and Aids	28,405	24,446	20,000	24,000	26,000
Interfund Transfers	14,740,623	2,150,646	0	0	0
Reserves	0	0	387,822	0	764,243
Total Unit: Administration	**14,968,425**	**2,403,136**	**629,368**	**354,199**	**1,950,561**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	2	5
Number of Full Time Equivalent Positions	2	5

Fuel/Oil					
Personnel Services	138,433	144,367	143,786	95,669	62,900
Operating Expenses	4,537,413	4,651,315	4,579,844	4,296,223	4,469,621
Capital Outlay	0	0	24,000	0	800,000
Grants and Aids	525	756	800	800	800
Total Unit: Fuel/Oil	**4,676,371**	**4,796,438**	**4,748,430**	**4,392,692**	**5,333,321**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	2	1
Number of Full Time Equivalent Positions	2	1

Lease Purchase Program					
Personnel Services	114,540	108,823	100,189	79,512	54,370
Operating Expenses	(9,044)	(23,686)	1,533	1,308	0
Capital Outlay	2,633,199	5,095,800	6,897,770	6,897,770	6,760,480
Interfund Transfers	4,522	0	0	0	0
Reserves	0	0	17,913,666	0	21,468,187
Reimbursements	(15,450)	0	0	0	0
Total Unit: Lease Purchase Program	**2,727,767**	**5,180,937**	**24,913,158**	**6,978,590**	**28,283,037**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	2	1
Number of Full Time Equivalent Positions	2	1

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Maintenance					
Personnel Services	2,469,206	2,587,857	2,628,129	2,640,486	2,642,664
Operating Expenses	319,803	332,455	331,519	314,531	192,681
Capital Outlay	51,021	37,394	194,500	145,410	323,800
Capital Improvements	62,053	0	0	0	0
Total Unit: Maintenance	**2,902,083**	**2,957,706**	**3,154,148**	**3,100,427**	**3,159,145**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	37	37
Number of Full Time Equivalent Positions	37	37

Parts Inventory					
Personnel Services	358,885	385,925	388,029	333,320	286,080
Operating Expenses	3,834,446	3,906,642	3,476,204	3,769,488	4,000,700
Total Unit: Parts Inventory	**4,193,331**	**4,292,567**	**3,864,233**	**4,102,808**	**4,286,780**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	5
Number of Full Time Equivalent Positions	7	5

Pool Cars					
Personnel Services	78,983	84,039	79,403	79,868	82,953
Operating Expenses	24,711	38,497	38,314	32,914	10,300
Capital Outlay	0	25,536	23,000	23,200	25,000
Total Unit: Pool Cars	**103,694**	**148,072**	**140,717**	**135,982**	**118,253**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	3,265,539	3,416,788	3,450,058	3,443,997	3,487,154
Operating Expenses	8,801,234	9,027,490	8,538,438	8,529,521	9,075,433
Capital Outlay	2,684,220	5,158,730	7,139,270	7,066,380	7,909,280
Capital Improvements	62,053	0	0	0	400,000
Grants and Aids	28,930	25,202	20,800	24,800	26,800
Interfund Transfers	14,745,145	2,150,646	0	0	0
Reserves	0	0	18,301,488	0	22,232,430
Reimbursements	(15,450)	0	0	0	0
Total: Fleet Management	**29,571,671**	**19,778,856**	**37,450,054**	**19,064,698**	**43,131,097**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	51	50
Number of Full Time Equivalent Positions	51	50

Fund Allocation					
Equipment Maintenance - 513	26,948,288	14,573,486	12,536,896	12,101,267	14,902,430
Fleet Replacement - 514	2,623,383	5,205,370	24,913,158	6,963,431	28,228,667
Total Fund Allocation	**29,571,671**	**19,778,856**	**37,450,054**	**19,064,698**	**43,131,097**

Mission **To provide fair and equitable treatment of all persons involved in public purchasing by the County, to maximize the purchasing value of public funds in procurement, and to provide safeguards for maintaining a procurement system of quality and integrity.**

Highlights

The Procurement division continues to work closely with county departments and the business community to ensure that county business is conducted as efficiently and effectively as possible, and that the maximum value is received from taxpayer dollars spent on the purchase of commodities, services, and construction.

In May of 2020, Procurement will begin the implementation of an online/electronic procurement system with Negometrix that will allow the solicitation process - from request, submission, evaluation, and contract management - to be completed on-line in one software platform. Vendors will now have the ability to respond to all solicitations types on-line and reduce the need to deliver paper copies to our office either in person or by third party carrier. Staff will have the ability to evaluate responses on-line without having to receive large printed copies or separate emailed electronic files. Procurement staff will have a detailed audit trail of all submissions and evaluations. Procurement staff will have the ability to develop a custom contract management program. This will not eliminate the need for evaluation committee meetings but will streamline the process for our committee members. The implementation of this project will be this summer with anticipated go-live by September 2020 for solicitation requests and on-line submissions, with on-line evaluations and contract management to follow. Purchasing will provide training to both vendors and county staff.

Use of new technology continues to enhance and expedite the purchasing process. More efficient systems for contract management and reporting are in progress.

Key Objectives - Procurement

01. Create a competitive environment for the timely purchase of quality materials, supplies, equipment, professional services, construction, and contractual services for Volusia County [Formal and Informal Solicitations]

02. Create a competitive environment for the timely purchase of quality materials, supplies, equipment, professional services, construction, and contractual services for Volusia County [Master Agreements]

03. Implement, maintain, and improve E-Commerce/Automated Solutions that add value to the procurement and surplus property disposition services for County Departments

04. Enhance Community Outreach of existing vendors "How to do Business with Volusia County" training inclusive of the integration of Partnership events with local municipalities

Performance Measures - Procurement	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of formal and informal solicitations	166	170	180
Number of master agreements	947	1,100	1,100
Number of training hours conducted	48	48	100
Number of vendor training programs and outreach events	12	12	12

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Procurement					
Personnel Services	1,289,433	1,301,814	1,325,497	1,271,597	1,315,173
Operating Expenses	311,575	311,593	383,169	383,169	423,756
Reimbursements	(432,129)	(451,565)	(486,091)	(486,091)	(438,235)
Total Unit: Procurement	**1,168,879**	**1,161,842**	**1,222,575**	**1,168,675**	**1,300,694**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	16	16
Number of Full Time Equivalent Positions	16	16

Summary Expenditures by Division					
Personnel Services	1,289,433	1,301,814	1,325,497	1,271,597	1,315,173
Operating Expenses	311,575	311,593	383,169	383,169	423,756
Reimbursements	(432,129)	(451,565)	(486,091)	(486,091)	(438,235)
Total: Procurement	**1,168,879**	**1,161,842**	**1,222,575**	**1,168,675**	**1,300,694**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	16	16
Number of Full Time Equivalent Positions	16	16

Fund Allocation					
General Fund - 001	1,168,879	1,161,842	1,222,575	1,168,675	1,300,694
Total Fund Allocation	**1,168,879**	**1,161,842**	**1,222,575**	**1,168,675**	**1,300,694**

Highlights

The Revenue Cashiering division is a newly created division for fiscal year 2020-21 due to Amendment 10 taking effect on January 5, 2021. Prior to amendment 10, the Revenue division functioned as both the Tax Collector and the cashiering division, however now all ad-valorem and non-ad-valorem taxes in addition to vehicle, mobile home, and vessel titles and registrations fees will be collected by the Tax Collector and the new division will function as the County's centralized cashier. The Revenue Cashiering division is responsible for the collections and distribution of tourist/convention development taxes, utility taxes, business tax receipts, building permits, utility bills, beach tickets, accounts receivable, Value Adjustment Board fees, and other revenue related transactions.

Key Objectives - Revenue Cashiering Operations

1. Continue to increase online payment transactions through increased marketing of online services and the conveniences provided

2. Decrease the number of manually processed payments through the increased use of high speed processing, e-box and online bill pay processing system

Performance Measures - Revenue Cashiering Operations	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Total online payments processed	217,566	286,525	300,000
Real Estate, Business Tax receipts, and utility payments processed	214,325	225,000	236,250

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenue Cashiering Operations					
Personnel Services	0	0	0	0	1,072,071
Operating Expenses	0	0	0	0	550,028
Capital Outlay	0	0	0	0	40,504
Grants and Aids	0	0	0	0	400
Reimbursements	0	0	0	0	(430,408)
Total Unit: Revenue Cashiering Operations	**0**	**0**	**0**	**0**	**1,232,595**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	0	16
Number of Part Time Positions	0	2
Number of Full Time Equivalent Positions	0	17

Department: Business Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	0	0	0	0	1,072,071
Operating Expenses	0	0	0	0	550,028
Capital Outlay	0	0	0	0	40,504
Grants and Aids	0	0	0	0	400
Reimbursements	0	0	0	0	(430,408)
Total: Revenue Cashiering	**0**	**0**	**0**	**0**	**1,232,595**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	0	16
Number of Part Time Positions	0	2
Number of Full Time Equivalent Positions	0	17

Fund Allocation					
Convention Development Tax - 111	0	0	0	0	224,820
General Fund - 001	0	0	0	0	802,187
Municipal Service District - 120	0	0	0	0	55,709
Resort Tax - 106	0	0	0	0	149,879
Total Fund Allocation	**0**	**0**	**0**	**0**	**1,232,595**

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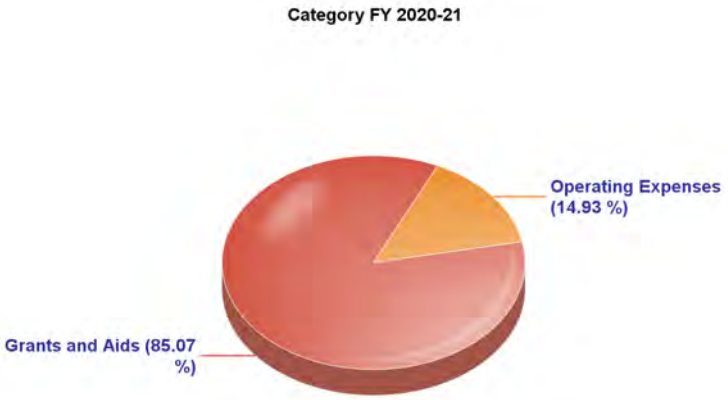
Clerk of the Circuit Court

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Clerk of the Circuit Court	Operating Expenses	379,521	343,590	472,966	417,966	407,581
	Capital Improvements	206	0	0	0	0
	Grants and Aids	2,015,601	2,015,433	2,260,600	2,260,600	2,322,400
Clerk of the Circuit Court Total:		**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**
Clerk of the Circuit Court Total:		**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	2,395,328	2,359,023	2,733,566	2,678,566	2,729,981
Fund Total:	**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**

Mission **To provide the highest level of service to the public and judiciary. To preserve the integrity of the official records of the County of Volusia. To enhance productivity and expand useful public access to information by utilizing sound technologies in a cost effective manner.**

Highlights

The Clerk of the Circuit Court is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The Office of the Clerk performs a wide range of record keeping functions, manages information for the judicial system and provides a variety of services to the public. The Clerk's office is responsible for processing all required paperwork associated with civil, juvenile, criminal and traffic cases in the Circuit and County courts. The Clerk's office is primarily funded by fees collected in accordance with Florida Statutes. The County is responsible for all facility maintenance, security, communication, utilities, information systems, and other costs as defined in Florida Statute 29.008. The funding levels shown are only contributions provided by the County.

Key Objectives - Clerk of the Circuit Court

01. Provide services to the County Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all traffic citations, Circuit Court, County Civil, Probate, Family and Juvenile cases

02. Maintain all court records and evidence until retention period has been met at which time they are microfilmed and destroyed

03. Provide services to the Circuit Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all Felony, Misdemeanor, Juvenile Delinquency, and Criminal Traffic cases as required by law

Performance Measures - Clerk of the Circuit Court	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of Civil Court cases per year	83,434	80,000	78,000
Number of recorded instruments	292,520	260,000	240,000
Number of Criminal Court cases per year	36,666	32,900	32,000

Department: Clerk of the Circuit Court

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Clerk of Circuit Court					
Operating Expenses	379,521	343,590	472,966	417,966	407,581
Capital Improvements	206	0	0	0	0
Grants and Aids	2,015,601	2,015,433	2,260,600	2,260,600	2,322,400
Total Unit: Clerk of Circuit Court	**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**

Summary Expenditures by Division					
Operating Expenses	379,521	343,590	472,966	417,966	407,581
Capital Improvements	206	0	0	0	0
Grants and Aids	2,015,601	2,015,433	2,260,600	2,260,600	2,322,400
Total: Clerk of the Circuit Court	**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**

Fund Allocation					
General Fund - 001	2,395,328	2,359,023	2,733,566	2,678,566	2,729,981
Total Fund Allocation	**2,395,328**	**2,359,023**	**2,733,566**	**2,678,566**	**2,729,981**

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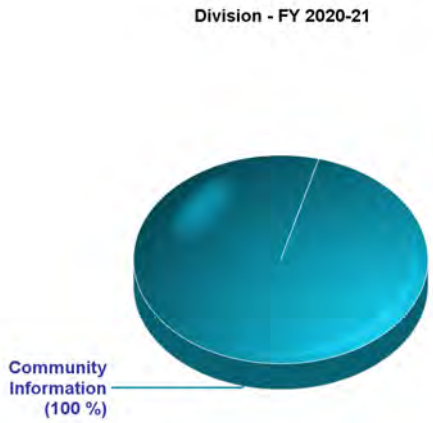
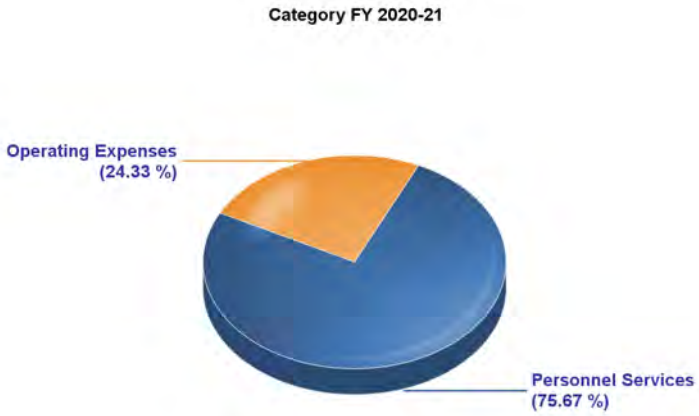
Community Information

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Community Information	Personnel Services	937,002	956,608	1,142,499	981,877	1,130,561
	Operating Expenses	201,969	209,580	276,153	363,247	363,522
	Capital Outlay	23,785	0	6,500	6,500	0
	Reimbursements	(351,153)	(407,664)	(412,252)	(412,252)	(377,954)
Community Information Total:		**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**
Community Information Total:		**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**





Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	811,603	758,524	1,012,900	939,372	1,116,129
Fund Total:	**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**

Community Information Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Community Information	Full Time Positions	11	11	13	13
Community Information	Part Time Positions	1	1	1	1

Highlights

Community Information oversees the county's internal and external communications and public relations efforts in support of the goals and directives established by the county's leadership. Community Information strives to increase the public's awareness and knowledge of county services, provides information on the issues that confront the leaders of county government, assists county departments with their communication needs, coordinates emergency public information, oversees the county's websites, and assists with the county's marketing, advertising and public relations programs.

Key Objectives - Community Information

01. Implement effective public information through visits to www.volusia.org

02. Demonstrate community wide messaging through increased reach on Facebook with the public

03. Support and manage the county's public information, public relations, and marketing programs through earned publicity of news releases picked up by one or more media outlets

Performance Measures - Community Information	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of internet users visiting www.volusia.org	7,457,146	8,400,000	9,000,000
The monthly average number of impressions	87,606	90,000	95,000
The percentage of press releases picked up by one or more news outlets	0	70	70

Department: Community Information

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Community Information					
Personnel Services	937,002	956,608	1,142,499	981,877	1,130,561
Operating Expenses	201,969	209,580	276,153	363,247	363,522
Capital Outlay	23,785	0	6,500	6,500	0
Reimbursements	(351,153)	(407,664)	(412,252)	(412,252)	(377,954)
Total Unit: Community Information	**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	13	13
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	13.75	13.75

Summary Expenditures by Division					
Personnel Services	937,002	956,608	1,142,499	981,877	1,130,561
Operating Expenses	201,969	209,580	276,153	363,247	363,522
Capital Outlay	23,785	0	6,500	6,500	0
Reimbursements	(351,153)	(407,664)	(412,252)	(412,252)	(377,954)
Total: Community Information	**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	13	13
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	13.75	13.75

Fund Allocation					
General Fund - 001	811,603	758,524	1,012,900	939,372	1,116,129
Total Fund Allocation	**811,603**	**758,524**	**1,012,900**	**939,372**	**1,116,129**

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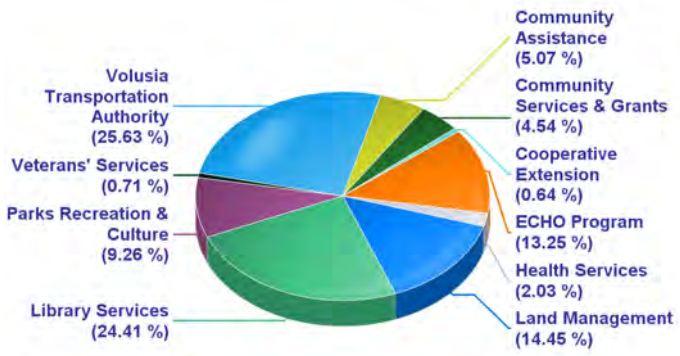
Community Services

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Community Assistance	Personnel Services	62,458	98,235	100,251	77,688	89,144
	Operating Expenses	2,139	2,509	3,099	3,099	3,350
	Grants and Aids	5,804,527	5,892,286	6,041,611	6,211,602	6,113,917
Community Assistance Total:		**5,869,124**	**5,993,030**	**6,144,961**	**6,292,389**	**6,206,411**
Community Services & Grants	Personnel Services	1,259,664	1,283,227	1,522,949	1,352,890	1,611,326
	Operating Expenses	2,468,561	2,518,959	2,854,552	2,800,375	2,926,217
	Grants and Aids	5,093,107	638,361	790,776	3,444,067	688,334
	Interfund Transfers	0	120,000	326,407	326,407	123,000
	Reimbursements	123,000	0	0	0	0
	Reserves	0	0	161,985	0	206,739
Community Services & Grants Total:		**8,944,332**	**4,560,547**	**5,656,669**	**7,923,739**	**5,555,616**
Cooperative Extension	Personnel Services	571,853	595,390	630,664	620,873	605,195
	Operating Expenses	176,403	179,580	197,807	196,362	179,441
	Capital Outlay	1,273	0	0	0	0
	Capital Improvements	0	0	25,000	25,000	0
Cooperative Extension Total:		**749,529**	**774,970**	**853,471**	**842,235**	**784,636**
ECHO Program	Grants and Aids	2,599,646	1,587,602	2,708,886	8,766,472	0
	Interfund Transfers	3,202,925	1,400,000	1,400,000	1,000,000	910,339
	Reserves	0	0	16,211,057	0	15,313,177
ECHO Program Total:		**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**
Health Services	Operating Expenses	737,233	751,078	748,108	698,112	661,336
	Capital Improvements	43,708	0	0	0	0
	Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Health Services Total:		**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**
Land Management	Personnel Services	482,228	525,062	538,090	612,544	665,167
	Operating Expenses	435,434	560,193	668,949	677,557	876,041
	Capital Outlay	205,798	21,323	220,000	134,135	171,000
	Capital Improvements	7,413	0	0	400,000	25,000
	Grants and Aids	81,440	94,351	96,139	111,325	123,357
	Interfund Transfers	0	0	1,740,056	1,740,056	2,091,418
	Reserves	0	0	12,618,117	0	13,741,323
Land Management Total:		**1,212,313**	**1,200,929**	**15,881,351**	**3,675,617**	**17,693,306**
Library Services	Personnel Services	9,673,282	9,936,328	10,582,776	9,945,143	10,829,727
	Operating Expenses	6,704,129	7,423,869	8,993,079	8,539,626	8,102,498
	Capital Outlay	84,728	91,996	477,930	272,930	378,633
	Capital Improvements	330,170	366,571	792,000	719,042	1,140,000
	Interfund Transfers	79,132	217,543	1,000,000	1,000,000	1,000,000
	Reserves	0	0	6,297,661	0	7,898,260
	Elected Offices	0	0	0	0	534,773
Library Services Total:		**16,871,441**	**18,036,307**	**28,143,446**	**20,476,741**	**29,883,891**

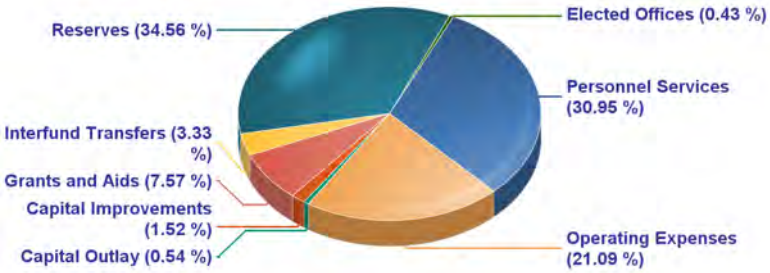
Community Services

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Parks Recreation & Culture	Personnel Services	4,410,436	4,501,774	5,146,060	4,687,275	4,948,095
	Operating Expenses	4,757,882	4,875,779	5,369,038	5,001,729	4,974,120
	Capital Outlay	251,103	106,388	150,000	146,824	123,000
	Capital Improvements	70,269	401,371	800,000	612,095	714,257
	Grants and Aids	630,551	616,677	640,658	633,015	615,658
	Interfund Transfers	729,616	0	0	746,833	0
	Reimbursements	(1,462,133)	(1,521,504)	(1,582,718)	(1,582,718)	(1,318,570)
	Reserves	0	0	2,248,783	0	1,282,801
Parks Recreation & Culture Total:		**9,387,724**	**8,980,485**	**12,771,821**	**10,245,053**	**11,339,361**
Veterans' Services	Personnel Services	540,870	675,965	734,291	698,979	787,081
	Operating Expenses	88,963	70,007	85,200	71,626	84,800
Veterans' Services Total:		**629,833**	**745,972**	**819,491**	**770,605**	**871,881**
Volusia Transportation Authority	Personnel Services	15,773,910	17,673,814	17,670,264	17,910,874	18,768,064
	Operating Expenses	9,073,161	9,073,910	8,140,831	7,787,475	8,292,738
	Capital Outlay	3,591,469	7,683,671	0	0	0
	Capital Improvements	222,656	647,294	0	0	0
	Interfund Transfers	1,254	0	0	0	0
	Reimbursements	0	(8,226)	0	0	0
	Reserves	0	0	250,000	0	4,320,230
Volusia Transportation Authority Total:		**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**
Community Services Total:		**80,176,325**	**81,279,117**	**119,140,158**	**88,129,114**	**122,428,185**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	21,173,170	22,423,158	24,726,361	23,243,197	24,564,693
Fund 104 - Library	16,821,441	17,876,307	27,692,480	20,476,741	29,421,429
Fund 120 - Municipal Service District	1,571,753	1,641,960	1,710,270	1,710,630	1,421,818
Fund 124 - Library Endowment	50,000	160,000	450,966	0	462,462
Fund 125 - Homeless Initiatives	4,727,000	438,130	388,392	3,043,277	206,739
Fund 135 - Park Impact Fees-County	0	0	888,634	716,833	504,492
Fund 136 - Park Impact Fees-Zone 1 (Northeast)	0	46,248	545,223	390,322	620,066
Fund 137 - Park Impact Fees-Zone 2 (Southeast)	0	0	65,707	30,000	37,587
Fund 138 - Park Impact Fees-Zone 3 (Southwest)	0	0	130,431	28,848	259,178
Fund 139 - Park Impact Fees-Zone 4 (Northwest)	729,616	0	851,723	56,897	103,019
Fund 158 - Gemini Springs Endowment	5,000	5,000	72,065	5,000	63,459
Fund 160 - Volusia ECHO	5,802,571	2,987,602	20,319,943	9,766,472	16,223,516
Fund 161 - Volusia Forever	633,324	630,249	15,236,868	2,962,548	17,158,695
Fund 456 - Volusia Transportation Authority	28,662,450	35,070,463	26,061,095	25,698,349	31,381,032
Fund Total:	**80,176,325**	**81,279,117**	**119,140,158**	**88,129,114**	**122,428,185**

Community Services Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Community Assistance	Full Time Positions	1	1	0	0
Community Services & Grants	Full Time Positions	15	15	16	17
Cooperative Extension	Full Time Positions	15	15	15	15
Land Management	Full Time Positions	8	8	8	10
Library Services	Full Time Positions	178	178	179	178
Parks Recreation & Culture	Full Time Positions	72	73	72	70
Veterans' Services	Full Time Positions	10	10	11	12
Cooperative Extension	Part Time Positions	1	1	1	1
Library Services	Part Time Positions	13	13	9	9
Parks Recreation & Culture	Part Time Positions	192	190	190	190

Mission **To identify and plan for the needs of children and their families in Volusia County and to monitor and evaluate the programs funded through the recommendations of the Children and Families Advisory Board and approved by Volusia County Council.**

Highlights

Community Assistance administrative staff meet with Activity Managers to discuss services and compliance along with identifying needs and coordinating services with private and non-profit community service agencies. Funding for these diversified services is provided by local resources and various grants.

Funds in this account are used to provide administrative services including support to the Children and Families Program, Alcohol, Drug and Mental Health program, Guardian Ad Litem and two contracts for specialized services. Contracts are established with private agencies to primarily meet the County's responsibility for mental health, alcohol, and drug abuse treatment pursuant to Florida Statue 394. To meet the requirements, the county contracts with The House Next Door, Halifax Health, Children's Home Society and Stewart Marchman/ACT Healthcare. The fiscal year 2020-21 budget for these grant programs is $3.6 million.

Highlights

The mission of the Children and Family Advisory Board (CFAB) is to promote healthy children and develop strong families, which contribute to their communities. The board meets quarterly and is responsible for assessing and evaluating children and community needs. CFAB develops strategies to meet these needs, establishes program outcomes and monitors program compliance. For fiscal year 2020-21 CFAB will have a budget of $2.4 million to disperse through grants for many agencies like: The House Next Door, Early Learning Coalition, Boys and Girls Club Volusia, Volusia Council on Aging, Food Brings Hope and Volusia Flagler YMCA to name a few.

Key Objectives - Administration

01. Meet with private, non-profit and state agencies to coordinate services for Volusia County citizens

02. Attend community meetings to provide information and updates on services

03. Attend other relevant community and agency meetings

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of meetings with private and state agencies	1	9	7
Number of community meetings and updates given	1	7	7
Number of other relevant community and agency meetings	1	5	5

Key Objectives - CFAB Children and Family Advisory Board

01. Evaluate the needs of children and families in Volusia County and identify strategies to best meet those needs

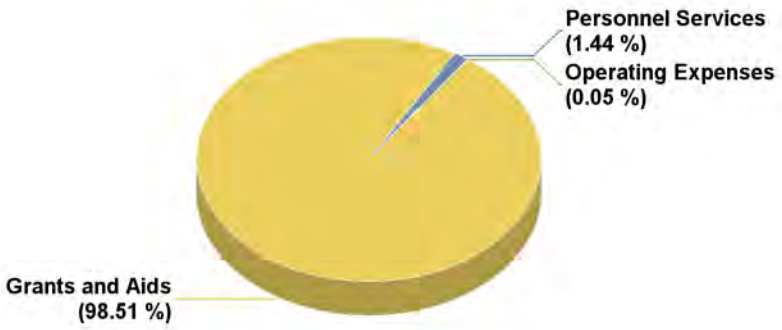
Performance Measures - CFAB Children and Family Advisory Board	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of Children and Families Advisory Board meetings	1	7	7

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	62,458	98,235	100,251	77,688	89,144
Operating Expenses	2,139	2,509	3,099	3,099	3,350
Total Unit: Administration	**64,597**	**100,744**	**103,350**	**80,787**	**92,494**
Community Assistance Contracts					
Grants and Aids	3,486,092	3,615,321	3,615,321	3,801,130	3,687,627
Total Unit: Community Assistance Contracts	**3,486,092**	**3,615,321**	**3,615,321**	**3,801,130**	**3,687,627**
Community Contributions					
Grants and Aids	2,318,435	2,276,965	2,426,290	2,410,472	2,426,290
Total Unit: Community Contributions	**2,318,435**	**2,276,965**	**2,426,290**	**2,410,472**	**2,426,290**

Summary Expenditures by Division					
Personnel Services	62,458	98,235	100,251	77,688	89,144
Operating Expenses	2,139	2,509	3,099	3,099	3,350
Grants and Aids	5,804,527	5,892,286	6,041,611	6,211,602	6,113,917
Total: Community Assistance	**5,869,124**	**5,993,030**	**6,144,961**	**6,292,389**	**6,206,411**

Fund Allocation					
General Fund - 001	5,869,124	5,993,030	6,144,961	6,292,389	6,206,411
Total Fund Allocation	**5,869,124**	**5,993,030**	**6,144,961**	**6,292,389**	**6,206,411**



Mission **To improve the quality of life for Volusia County citizens having very low to moderate incomes by coordinating access to resources that will bring them sustenance when needed, a greater sense of hope, self-sufficiency, self-esteem, and a greater sense of community to all citizens.**

Highlights

The Guardian Ad Litem program is a statewide program governed and mandated by Florida State Statues. Guardian Ad Litem are assigned by the judge per order each time a child is sheltered and enters the dependency system. Guardians are volunteers that provide the voice of the child in the courtroom. They have both the responsibility and the authority to access medical, mental health, and school records. Guardians seek information as needed in addition to establishing an ongoing relationship with the child they represent and make recommendations in the best interest of the child. Currently, Guardian Ad Litems are appointed to 800 children.

Highlights

The Volusia County Community Services and Grants Division continues to meet a variety of citizen housing, family, and neighborhood needs throughout the County. Countywide improvements include housing, streets, neighborhood facilities, and sidewalks. Additionally, thousands of eligible Volusia County citizens receive emergency energy and rental assistance, down payment assistance, and other supportive services through Volusia County's Community Services programs. Funding for these diversified services is provided by local resources and various grants.

Per Section 409.915, Florida Statutes, the Department of Revenue is responsible for collecting the county share of costs for Medicaid recipients. Although the State is responsible for the full portion of the state share of the matching funds required for the Medicaid program, the state is required to charge the counties an annual contribution in order to acquire a certain portion of these funds. The annual contribution amounts and county percentages are calculated each year by the Social Services Estimating Conference. For the fiscal year 2020-21 Volusia County's annual contribution is $8,098,740 which will be shared by each of the County's three hospital districts.

Volusia County residents have suffered serious financial injury as a result of the COVID-19 crisis. In an effort to help ensure our most vulnerable residents remain in a stable living environment, the county has developed Relaunch Volusia: Individual Rent and Mortgage Grant Program. This program provides funding for County residents' rental and mortgage payments. The 2020-21 budget for this grant program is $5 million from Volusia County's CARES Act Coronavirus Relief Fund.

Key Objectives - Human Services

01. Assist eligible Volusia County citizens who are experiencing a crisis situation to prevent eviction, foreclosure, utility disconnection, and other indigent emergency services such as indigent cremation/burial, prescription, and dental extractions

02. Determine eligibility for in-county and out-of-county Health Care Responsibility Act (HCRA), and complete reports for state compliance

03. Monitor, review, and prepare reports for compliance with local, state, and federal regulations

Performance Measures - Human Services	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of individuals that received homeless prevention services	1,500	1,556	1,500
Number of clients screened for eligibility for HCRA	400	425	425
Number of individuals that received utilities assistance	600	754	700

Key Objectives - Guardian Ad Litem

01. Increase the representation of dependent children by certified community or staff advocates to 95%

02. Increase the percent of community advocates by 20%

03. Maintain a minimum annual retention rate of certified community advocates of 85%

Performance Measures - Guardian Ad Litem	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percent representation of dependent children by volunteers	95	95	80
Number of certified community advocates	390	390	350
Percent of advocates retained annually	85	85	80

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Community Services Programs					
Personnel Services	1,259,664	1,283,227	1,522,949	1,352,890	1,611,326
Operating Expenses	2,441,377	2,491,052	2,824,706	2,771,969	2,900,564
Grants and Aids	337,903	171,891	523,623	360,044	646,365
Interfund Transfers	0	120,000	326,407	326,407	123,000
Reimbursements	123,000	0	0	0	0
Total Unit: Community Services Programs	**4,161,944**	**4,066,170**	**5,197,685**	**4,811,310**	**5,281,255**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	16	17
Number of Full Time Equivalent Positions	16	17

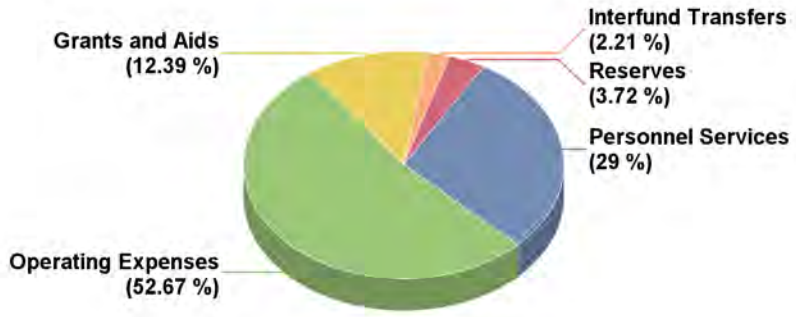
Guardian Ad Litem					
Operating Expenses	27,184	27,907	29,846	28,406	25,653
Grants and Aids	28,204	28,340	40,746	40,746	41,969
Total Unit: Guardian Ad Litem	**55,388**	**56,247**	**70,592**	**69,152**	**67,622**
Homeless Initiatives					
Grants and Aids	4,727,000	438,130	226,407	3,043,277	0
Reserves	0	0	161,985	0	206,739
Total Unit: Homeless Initiatives	**4,727,000**	**438,130**	**388,392**	**3,043,277**	**206,739**

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,259,664	1,283,227	1,522,949	1,352,890	1,611,326
Operating Expenses	2,468,561	2,518,959	2,854,552	2,800,375	2,926,217
Grants and Aids	5,093,107	638,361	790,776	3,444,067	688,334
Interfund Transfers	0	120,000	326,407	326,407	123,000
Reserves	0	0	161,985	0	206,739
Reimbursements	123,000	0	0	0	0
Total: Community Services & Grants	**8,944,332**	**4,560,547**	**5,656,669**	**7,923,739**	**5,555,616**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	16	17
Number of Full Time Equivalent Positions	16	17

Fund Allocation					
General Fund - 001	4,217,332	4,122,417	5,268,277	4,880,462	5,348,877
Homeless Initiatives - 125	4,727,000	438,130	388,392	3,043,277	206,739
Total Fund Allocation	**8,944,332**	**4,560,547**	**5,656,669**	**7,923,739**	**5,555,616**



Mission **To develop knowledge in agricultural, human and natural resources and life sciences and to make that knowledge accessible to people to sustain and enhance the quality of human life as well as to provide a family-friendly educational and entertainment venue which will foster a positive economic impact for Volusia County.**

Highlights

Cooperative Extension Services is a partnership between the County of Volusia and the University of Florida (UF) Institute of Food and Agricultural Sciences (IFAS). Our objective is to help strengthen our community, sustain agriculture and natural resources, promote healthy families and individuals, and enhance personal and community quality of life. We accomplish these objectives with practical, how-to education based on university research in agriculture and natural resources, urban and commercial horticulture, family and consumer sciences, and 4-H youth development.

Key Objectives - Cooperative Extension

01. Perform soil and water testing for suitability for urban development, landscape maintenance and crop production; conduct disease and pest identification for urban and agricultural clients, conduct nutrition education and family, and consumer sciences programming

02. Recruit and manage extension educated volunteers to assist with numerous community educational programs such as Master Gardeners, Home and Community Educators, and 4-H Leaders

03. Manage and market commercial buildings and grounds used for educational nonprofit programs, as well as, commercial trade and specialty shows

04. Provide University of Florida research based educational information to develop knowledge in agricultural, human and natural resources

Performance Measures - Cooperative Extension	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of diagnoses performed	6,320	6,448	6,579
Number of adult volunteer hours	39,225	40,025	40,841
Number of county extension functions	1,112	1,134	1,157
Education program attendees and client contacts (including virtual and webinars)	98,528	100,538	102,589

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Cooperative Extension					
Personnel Services	571,853	595,390	630,664	620,873	605,195
Operating Expenses	176,403	179,580	197,807	196,362	179,441
Capital Outlay	1,273	0	0	0	0
Capital Improvements	0	0	25,000	25,000	0
Total Unit: Cooperative Extension	**749,529**	**774,970**	**853,471**	**842,235**	**784,636**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	15	15
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15.5	15.5

Summary Expenditures by Division					
Personnel Services	571,853	595,390	630,664	620,873	605,195
Operating Expenses	176,403	179,580	197,807	196,362	179,441
Capital Outlay	1,273	0	0	0	0
Capital Improvements	0	0	25,000	25,000	0
Total: Cooperative Extension	**749,529**	**774,970**	**853,471**	**842,235**	**784,636**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	15	15
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15.5	15.5

Fund Allocation					
General Fund - 001	749,529	774,970	853,471	842,235	784,636
Total Fund Allocation	**749,529**	**774,970**	**853,471**	**842,235**	**784,636**

Highlights

The Environmental, Cultural, Historic, Outdoor Recreation (ECHO) program is a competitive grant program that provides match funding to non-profits, municipalities of Volusia County, and County Departments to finance acquisition, restoration, construction and improvements of ECHO facilities for public use. Since the inception of the program, over $96 million has been awarded throughout Volusia County.

The fiscal year 2020-21 tax rate is 0.0 mills to allow tax relief and for use of fund balance. The previous millage rate has been 0.2000 since fiscal year 2000-01. The allocation of $1.0 million dollars of ECHO funds each year is allocated for the countywide Master Trail Program. In fiscal year 2020-21 interfund transfers are $510,339 for trails debt service and $400,000 for a prior year grant award for Lemon Bluff. ECHO has a reserve of $15.3 million for future capital projects.

Key Objectives - ECHO Programs FY 2017-18

01. Provide grant funds to finance acquisition, restoration, construction or improvement of facilities to be used for environmental, cultural, historical and outdoor recreational purposes

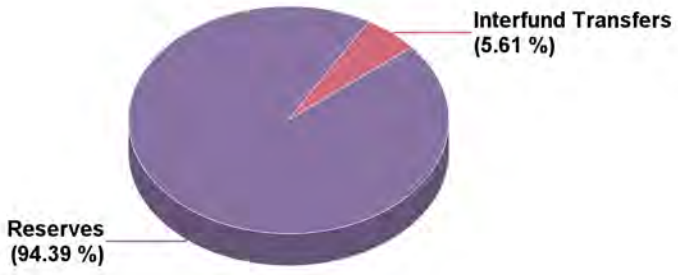
Performance Measures - ECHO Programs FY 2017-18	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of ECHO projects awarded	11	12	0

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
ECHO Program					
Grants and Aids	2,599,646	1,587,602	2,708,886	8,766,472	0
Interfund Transfers	3,202,925	1,400,000	1,400,000	1,000,000	910,339
Reserves	0	0	16,211,057	0	15,313,177
Total Unit: ECHO Program	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**

Summary Expenditures by Division					
Grants and Aids	2,599,646	1,587,602	2,708,886	8,766,472	0
Interfund Transfers	3,202,925	1,400,000	1,400,000	1,000,000	910,339
Reserves	0	0	16,211,057	0	15,313,177
Total: ECHO Program	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**

Fund Allocation					
Volusia ECHO - 160	5,802,571	2,987,602	20,319,943	9,766,472	16,223,516
Total Fund Allocation	**5,802,571**	**2,987,602**	**20,319,943**	**9,766,472**	**16,223,516**



Mission **To protect, promote, and improve the health of our community by assuring the provision of essential public health services and to promote and protect the health and safety of all people in Florida through the delivery of quality public health services and the promotion of health care standards.**

Highlights

The Florida Department of Health Volusia (FDOH-Volusia) has received national accreditation through the Public Health Accreditation Board. We are continuing our efforts to meet national standards for ensuring that essential public health services are provided for our community.

FDOH-Volusia has a dedicated and highly trained public health workforce which is ready to respond to a range of emergencies, as demonstrated by Hurricane Irma response and recovery, including serving as FEMA and SBA Disaster Recovery Centers. Our dedicated staff plays a vital role in supporting and carrying out our mission by providing caring and professional services to our clients.

Our goal is to provide you with important public health information to make informed decisions about your personal health and the health of your loved ones. Other goals include: increase vaccination rates of children and reduce the incidence of HIV infections, reduce rates of infant mortality and infant mortality disparities, decrease the percentage of people that use inhaled nicotine, and support all residents to achieve the highest level of health possible.

Key Objectives - Health Services

01. Protect the health of the community through the surveillance, monitoring, and prevention of infectious and communicable diseases

02. Protect and improve the health of the community through promotion of healthy lifestyles and reduction of chronic disease by providing education, community outreach and collaborative partnerships

03. Protect the health of the community by monitoring and regulating environmental activities which may contribute to the occurrence or transmission of disease by ensuring safe drinking water, safe food, proper sewage disposal, clean swimming pools, complaint investigations and enforcement of public health laws

Performance Measures - Health Services	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of communicable disease control services provided to all residents and visitors	96,448	98,262	110,639
Number of primary care services provided to all residents and visitors	696,659	697,222	729,455
Number of environmental health services provided	25,950	26,753	28,092

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Health Services					
Operating Expenses	737,233	751,078	748,108	698,112	661,336
Capital Improvements	43,708	0	0	0	0
Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Total Unit: Health Services	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Summary Expenditures by Division					
Operating Expenses	737,233	751,078	748,108	698,112	661,336
Capital Improvements	43,708	0	0	0	0
Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Total: Health Services	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Fund Allocation					
General Fund - 001	2,047,008	2,928,812	2,487,910	2,437,914	2,488,535
Total Fund Allocation	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Mission **To protect, promote, and improve the health of our community by assuring the provision of essential public health services and to promote and protect the health and safety of all people in Florida through the delivery of quality public health services and the promotion of health care standards.**

Highlights

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Key Objectives - Health Services

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Number of primary care services provided to all residents and visitors	696,659	697,222	729,455
Number of environmental health services provided	25,950	26,753	28,092

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Health Services					
Operating Expenses	737,233	751,078	748,108	698,112	661,336
Capital Improvements	43,708	0	0	0	0
Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Total Unit: Health Services	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Summary Expenditures by Division					
Operating Expenses	737,233	751,078	748,108	698,112	661,336
Capital Improvements	43,708	0	0	0	0
Grants and Aids	1,266,067	2,177,734	1,739,802	1,739,802	1,827,199
Total: Health Services	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Fund Allocation					
General Fund - 001	2,047,008	2,928,812	2,487,910	2,437,914	2,488,535
Total Fund Allocation	**2,047,008**	**2,928,812**	**2,487,910**	**2,437,914**	**2,488,535**

Highlights

The Land Management activity is responsible for the management, enhancement and restoration of approximately 38,000 acres in Volusia County. In addition, staff is responsible for the recreational uses on these conservation lands that include passive uses allowed by the management plans, such as hiking, biking, horseback riding, hunting, camping and canoe/kayaking. Citizens of Volusia County approved the Volusia Forever program in 2000. Reserves have been set aside for the future management of the conservation lands.

The final payment for the Leffler property loan for $2.1 million is budgeted for fiscal year 2020-21. There are $13.7 million in reserves set aside for future needs for the management of the Forever lands.

Key Objectives - Land Management Program

01. Develop prescribed burning/chopping/invasive removal program for each preserve to prevent catastrophic fires, increase wildlife populations, mitigation, and improve aesthetics

Performance Measures - Land Management Program	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of acres burned/timbered/sprayed	1,671	2,300	3,000

Department: Community Services

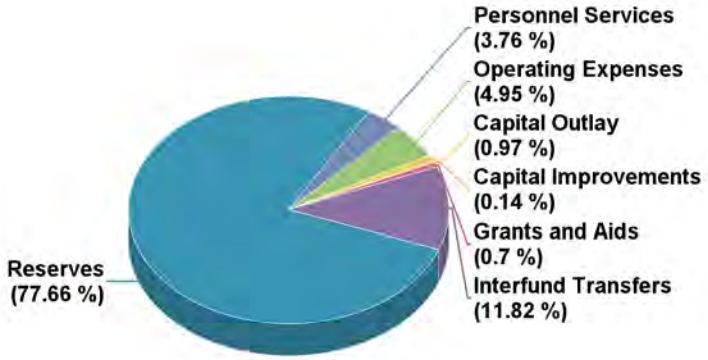
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
10% Land Management Services					
Personnel Services	132,309	139,711	137,004	141,725	397,224
Operating Expenses	211,308	374,980	425,652	435,407	609,473
Capital Outlay	200,955	21,323	220,000	134,135	171,000
Capital Improvements	7,413	0	0	400,000	25,000
Reserves	0	0	12,618,117	0	13,741,323
Total Unit: 10% Land Management Services	**551,985**	**536,014**	**13,400,773**	**1,111,267**	**14,944,020**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			2		6
Number of Full Time Equivalent Positions			2		6
Barberville Mitigation Tract					
Operating Expenses	0	182	0	0	0
Total Unit: Barberville Mitigation Tract	**0**	**182**	**0**	**0**	**0**
Forever Programs					
Grants and Aids	81,339	94,053	96,039	111,225	123,257
Interfund Transfers	0	0	1,740,056	1,740,056	2,091,418
Total Unit: Forever Programs	**81,339**	**94,053**	**1,836,095**	**1,851,281**	**2,214,675**
Land Management Program					
Personnel Services	349,919	385,351	401,086	470,819	267,943
Operating Expenses	224,126	185,031	243,297	242,150	266,568
Capital Outlay	4,843	0	0	0	0
Grants and Aids	101	298	100	100	100
Total Unit: Land Management Program	**578,989**	**570,680**	**644,483**	**713,069**	**534,611**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		4
Number of Full Time Equivalent Positions			6		4

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	482,228	525,062	538,090	612,544	665,167
Operating Expenses	435,434	560,193	668,949	677,557	876,041
Capital Outlay	205,798	21,323	220,000	134,135	171,000
Capital Improvements	7,413	0	0	400,000	25,000
Grants and Aids	81,440	94,351	96,139	111,325	123,357
Interfund Transfers	0	0	1,740,056	1,740,056	2,091,418
Reserves	0	0	12,618,117	0	13,741,323
Total: Land Management	**1,212,313**	**1,200,929**	**15,881,351**	**3,675,617**	**17,693,306**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	8	10
Number of Full Time Equivalent Positions	8	10

Fund Allocation					
General Fund - 001	578,989	570,680	644,483	713,069	534,611
Volusia Forever - 161	633,324	630,249	15,236,868	2,962,548	17,158,695
Total Fund Allocation	**1,212,313**	**1,200,929**	**15,881,351**	**3,675,617**	**17,693,306**



Mission **To create opportunities for personal growth, improving quality of life, and strengthening the community.**

Highlights

The Library division is responsible for providing public library service for every resident in the County and for maintaining facilities at acceptable standards. The countywide Library Fund was established to account for revenues and expenditures relating to the operation of a public library system, including six regional libraries, two full service branch libraries, six community branch libraries, and one support/training facility. The budget represents continuing the capital improvement program, continuing to provide relevant on-site and on-line collections of popular materials, while continuing to enhance services available 24/7.

Key Objectives - Administration

01. Continue implementation of library technology resources geared to meet community needs

02. Maintain an adequate level of service (LOS) with library materials

03. Continue development of wide-ranging adult, teen, and juvenile learning and cultural programs

04. Provide public access to broadband Internet via computers, wireless connection, and circulating hotspots

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of program attendees	177,416	118,277	179,190
Number of collection items per capita (LOS=1.82 per capita)	27	27	27
Number of virtual visits to networked resources	3,073,968	3,227,666	3,292,219
Number of internet and computer use sessions	909,003	606,002	959,000

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	9,673,282	9,936,328	10,582,776	9,945,143	10,829,727
Operating Expenses	6,704,129	7,423,869	8,993,079	8,539,626	8,102,498
Capital Outlay	84,728	91,996	477,930	272,930	378,633
Capital Improvements	330,170	366,571	792,000	719,042	1,140,000
Interfund Transfers	79,132	217,543	1,000,000	1,000,000	1,000,000
Reserves	0	0	6,297,661	0	7,898,260
Elected Offices	0	0	0	0	534,773
Total Unit: Administration	**16,871,441**	**18,036,307**	**28,143,446**	**20,476,741**	**29,883,891**

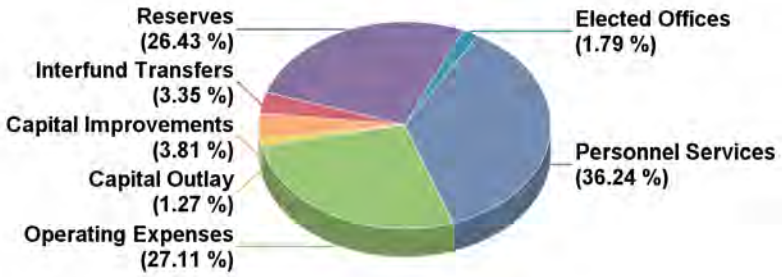
Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	179	178
Number of Part Time Positions	9	9
Number of Full Time Equivalent Positions	183.5	182.5

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	9,673,282	9,936,328	10,582,776	9,945,143	10,829,727
Operating Expenses	6,704,129	7,423,869	8,993,079	8,539,626	8,102,498
Capital Outlay	84,728	91,996	477,930	272,930	378,633
Capital Improvements	330,170	366,571	792,000	719,042	1,140,000
Interfund Transfers	79,132	217,543	1,000,000	1,000,000	1,000,000
Reserves	0	0	6,297,661	0	7,898,260
Elected Offices	0	0	0	0	534,773
Total: Library Services	**16,871,441**	**18,036,307**	**28,143,446**	**20,476,741**	**29,883,891**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	179	178
Number of Part Time Positions	9	9
Number of Full Time Equivalent Positions	183.5	182.5

Fund Allocation					
Library - 104	16,821,441	17,876,307	27,692,480	20,476,741	29,421,429
Library Endowment - 124	50,000	160,000	450,966	0	462,462
Total Fund Allocation	**16,871,441**	**18,036,307**	**28,143,446**	**20,476,741**	**29,883,891**



Mission **To provide ecological, cultural, and outdoor experiences through a wide variety of parks, trails, and unique resources to our community and visitors.**

Highlights

Environmental and Outdoor Programs provide leisure and recreation activities for the residents of Volusia County. Staff continues work with the Volusia County School Board to offer programs during the student holidays throughout the school year. Our division will continue to evaluate the Summer Recreation Program to address the growth and changing needs of the community. Volusia County's three ballfield complexes are also managed under this activity. Contracted classes continue at Private First Class Emory Bennett park with great success. The Robert Strickland RC track and BMX track are open and operating.

Cultural Programs oversee the Cultural Council which reviews and recommends to County Council the Community Cultural Grant funding and other cultural arts policies.

Highlights

The Operations and Maintenance activity is responsible for all Volusia County operated parks and trails, including restroom cleaning, mowing, trash removal, tree and landscape maintenance, building and grounds repairs, painting, dock and deck maintenance, playground maintenance, shooting range operations, campground operations and boat launches.

The fiscal year 2020-21 budget reflects the addition of new trail segments along Guise Road to Gobbler's Lodge Road, Lake Monroe, the addition of Shell Harbor boat launch/park and Hope Place Park.

Highlights

The Volusia County race event provides an exciting and challenging half marathon, 5K and challenge for the residents of Volusia County and surrounding areas. Volusia County and Daytona International Speedway partner to host the Daytona Beach Half Marathon. The 2020 event featured two days of racing, creating the possibility of two challenge opportunities and increasing the number of overnight stays. Volusia County Government continues to collaborate with other divisions, as well as outside agencies, to ensure a successful event. The County continues efforts to increase efficiency and event attendance each year.

Key Objectives - Operations And Maintenance

01. Provide for safe, clean & aesthetically pleasing park experience

02. Develop and maintain park operation plans

03. Improve parks and facilities

Performance Measures - Operations And Maintenance	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of safety & new operations implemented	4	3	3
Number of park/operations plans prepared	6	7	6
Number of parks and facilities improved	4	4	5

Key Objectives - Parks Environmental & Outdoor Programs

01. Work with user groups to coordinate activities (i.e. ball field use, special events, programs, etc.)

02. Increase the number of cost neutral programs, continue to increase contracted programing activities

Performance Measures - Parks Environmental & Outdoor Programs	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of coordinated activities	30	30	30
Number of program participants	36,000	36,000	36,000

Key Objectives - 2021 Daytona Beach Marathon Event

01. Increase Daytona Beach Half marathon registrants

02. Continually seek Daytona Beach Half marathon sponsorships and donations

Performance Measures - 2021 Daytona Beach Marathon Event	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of registrants	1,829	1,654	1,800
Total funds sponsored and donated	76,750	71,500	75,000

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Parks Cultural Arts					
Grants and Aids	611,758	611,758	611,758	611,758	611,758
Total Unit: Parks Cultural Arts	**611,758**	**611,758**	**611,758**	**611,758**	**611,758**
Parks Environmental & Outdoor Programs					
Personnel Services	1,551,370	1,527,038	1,998,612	1,529,034	1,772,248
Operating Expenses	1,582,746	1,674,436	1,833,821	1,558,414	1,781,032
Capital Outlay	133,827	49,658	55,700	51,418	31,000
Capital Improvements	0	0	63,000	15,000	99,257
Grants and Aids	585	200	600	600	600
Reimbursements	(484,274)	(518,798)	(534,395)	(534,395)	(522,366)
Total Unit: Parks Environmental & Outdoor Programs	**2,784,254**	**2,732,534**	**3,417,338**	**2,620,071**	**3,161,771**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	18	17
Number of Part Time Positions	178	178
Number of Full Time Equivalent Positions	46.07	45.07

Parks Impact Fees					
Operating Expenses	0	398	0	28,848	0
Capital Improvements	0	45,850	300,000	447,219	300,000
Interfund Transfers	729,616	0	0	746,833	0
Reserves	0	0	2,181,718	0	1,224,342
Total Unit: Parks Impact Fees	**729,616**	**46,248**	**2,481,718**	**1,222,900**	**1,524,342**
Parks Operations & Maintenance					
Personnel Services	2,859,066	2,974,736	3,147,448	3,158,241	3,175,847
Operating Expenses	2,971,882	3,042,053	3,287,467	3,220,249	2,950,338
Capital Outlay	117,276	56,730	94,300	95,406	92,000
Capital Improvements	70,269	355,521	437,000	149,876	315,000
Grants and Aids	3,288	4,719	28,300	3,300	3,300
Reserves	0	0	67,065	0	58,459
Reimbursements	(977,859)	(1,002,706)	(1,048,323)	(1,048,323)	(796,204)
Total Unit: Parks Operations & Maintenance	**5,043,922**	**5,431,053**	**6,013,257**	**5,578,749**	**5,798,740**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	54	53
Number of Part Time Positions	12	12
Number of Full Time Equivalent Positions	57.25	56.25

Department: Community Services

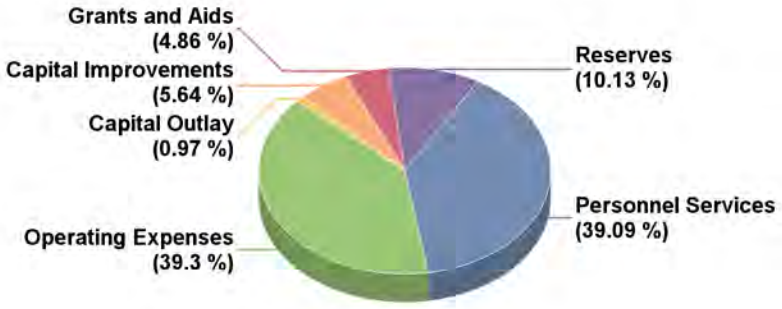
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Race Events					
Operating Expenses	203,254	158,892	247,750	194,218	242,750
Grants and Aids	14,920	0	0	17,357	0
Total Unit: Race Events	**218,174**	**158,892**	**247,750**	**211,575**	**242,750**

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	4,410,436	4,501,774	5,146,060	4,687,275	4,948,095
Operating Expenses	4,757,882	4,875,779	5,369,038	5,001,729	4,974,120
Capital Outlay	251,103	106,388	150,000	146,824	123,000
Capital Improvements	70,269	401,371	800,000	612,095	714,257
Grants and Aids	630,551	616,677	640,658	633,015	615,658
Interfund Transfers	729,616	0	0	746,833	0
Reserves	0	0	2,248,783	0	1,282,801
Reimbursements	(1,462,133)	(1,521,504)	(1,582,718)	(1,582,718)	(1,318,570)
Total: Parks Recreation & Culture	**9,387,724**	**8,980,485**	**12,771,821**	**10,245,053**	**11,339,361**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	72	70
Number of Part Time Positions	190	190
Number of Full Time Equivalent Positions	103.32	101.32

Fund Allocation					
Gemini Springs Endowment - 158	5,000	5,000	72,065	5,000	63,459
General Fund - 001	7,081,355	7,287,277	8,507,768	7,306,523	8,329,742
Municipal Service District - 120	1,571,753	1,641,960	1,710,270	1,710,630	1,421,818
Park Impact Fees-County - 135	0	0	888,634	716,833	504,492
Park Impact Fees-Zone 1 (Northeast) - 136	0	46,248	545,223	390,322	620,066
Park Impact Fees-Zone 2 (Southeast) - 137	0	0	65,707	30,000	37,587
Park Impact Fees-Zone 3 (Southwest) - 138	0	0	130,431	28,848	259,178
Park Impact Fees-Zone 4 (Northwest) - 139	729,616	0	851,723	56,897	103,019
Total Fund Allocation	**9,387,724**	**8,980,485**	**12,771,821**	**10,245,053**	**11,339,361**



Mission **To inform the veterans/dependents of benefits to which they may be entitled to. Assist them in obtaining those benefits by filing claims/appeals/benefits and supporting documents that will justify those claims.**

Highlights

The Florida Statue 292.11 allows for the county to employ a Veteran Service Officer and Staff. The Volusia County Veterans Services Division assists all former and present members of the Armed Forces and their dependents in preparing claims for compensation, hospitalization, vocational training and other benefits and privileges for which they are entitled under Federal and State Laws and County regulations. Offices are located in Daytona Beach, Deland, New Smyrna Beach, and Orange City. Due to the frequent changes in laws and regulations, training and certification of the staff is essential. Continued certification and accreditation is necessary through the training provided by the Florida Department of Veteran Affairs (FDVA), the Department of Veteran Affairs (VA), and internally by the division.

Fiscal year 2020-21 has an additional position added to assist with the increase in clientele.

Key Objectives - Veterans' Services

01. File all requested claims and benefits for veterans/dependents

02. Serve all veterans/dependents including shut-ins and those in nursing homes/assisted living facilities

03. Complete and file all requested forms and applications for veterans/dependents

Performance Measures - Veterans' Services	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of claims & benefits filed	8,219	9,134	10,330
Number of veterans/dependents served	11,265	13,750	15,000
Number of forms and applications completed for Veterans/dependents	25,883	27,993	29,000

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Veterans' Services					
Personnel Services	540,870	675,965	734,291	698,979	787,081
Operating Expenses	88,963	70,007	85,200	71,626	84,800
Total Unit: Veterans' Services	**629,833**	**745,972**	**819,491**	**770,605**	**871,881**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	11	12
Number of Full Time Equivalent Positions	11	12

Summary Expenditures by Division					
Personnel Services	540,870	675,965	734,291	698,979	787,081
Operating Expenses	88,963	70,007	85,200	71,626	84,800
Total: Veterans' Services	**629,833**	**745,972**	**819,491**	**770,605**	**871,881**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	11	12
Number of Full Time Equivalent Positions	11	12

Fund Allocation					
General Fund - 001	629,833	745,972	819,491	770,605	871,881
Total Fund Allocation	**629,833**	**745,972**	**819,491**	**770,605**	**871,881**

Mission **To identify and safely meet the mobility needs of Volusia County. This mission will be accomplished through a courteous, dependable and an environmentally-sound team commitment to quality service.**

Highlights

The Volusia County Council created Volusia County's public transportation system, Votran, in 1975. Votran provides fixed route public transportation service to urban ares of the county with a fleet of 78 revenue producing fixed route buses. The budget is funded by the Volusia County General Fund, Federal Transit Administration (FTA) and Florida Department of Transportation (FDOT) grant funds. Revenues are produced by Votran through passenger fares, contract services and advertising.

Votran's capital projects require no local funding and are appropriated when the grant funds are awarded. These funds are used to purchase buses, vans, office equipment, and any scheduled construction. The operational management of the transportation service is provided by First Transit.

The General Fund contribution is evaluated each year and the fiscal year 2020-21 contribution is $5 million. The Federal Cares Act funding allocated for Votran services will be utilized to offset operating costs normally subsidized by the General Fund. Funding is estimated to be partially spent in fiscal year 2019-20, and the balance will be spread over expenditures for the next two fiscal years. Reserves included aside from those held for fuel fluctuations and revenue stabilization, in the amount of $1,974,034, are allocated to be used annually for a smooth transition back to local funding efforts. Fuel reserves total $136,000 and Reserves for Revenue Stabilization are $2,210,196 for fiscal year 2020-21.

Highlights

Votran offers its Gold Service to customers who, because of a disability, cannot access the fixed route bus service. All Votran revenue vehicles are built to meet the requirements of the American with Disabilities Act. Votran bus operators receive special training in personal assistance and passenger sensitivity to ensure safe and comfortable transportation to Votran Gold customers. Votran Gold services operates within the same service area and during equivalent days and hours as the fixed-route bus services for those that meet the eligibility requirements. Votran operates Gold service with a fleet of 75 para transit vehicles. Votran also contracts with para transit subcontractors to provide service on Votran behalf: 2 para transit providers and 2 taxi providers.

Key Objectives - Public Transportation

01. Respond to complaints promptly

02. Increase the level of ridership by 1%

03. Maintain an "on-time" performance at 90%

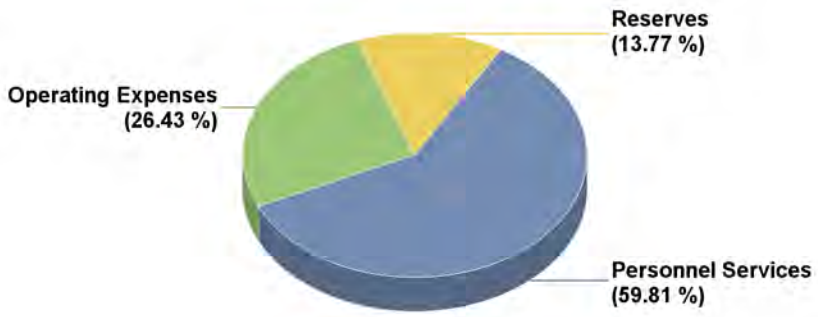
Performance Measures - Public Transportation	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of complaints	156	140	130
Number of passengers	3,470,311	2,429,218	3,670,000
Percent of on-time performance	92	92	92

Department: Community Services

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
VOTRAN Operations					
Personnel Services	15,773,910	17,673,814	17,670,264	17,910,874	18,768,064
Operating Expenses	9,073,161	9,073,910	8,140,831	7,787,475	8,292,738
Capital Outlay	3,591,469	7,683,671	0	0	0
Capital Improvements	222,656	647,294	0	0	0
Interfund Transfers	1,254	0	0	0	0
Reserves	0	0	250,000	0	4,320,230
Reimbursements	0	(8,226)	0	0	0
Total Unit: VOTRAN Operations	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**

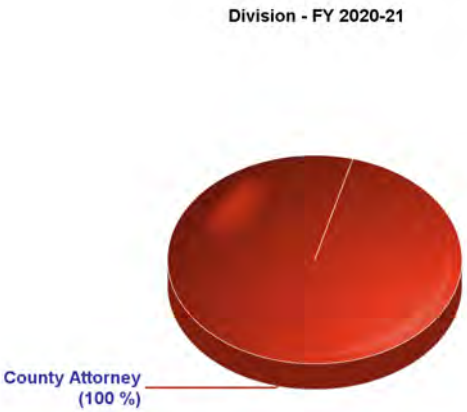
Summary Expenditures by Division					
Personnel Services	15,773,910	17,673,814	17,670,264	17,910,874	18,768,064
Operating Expenses	9,073,161	9,073,910	8,140,831	7,787,475	8,292,738
Capital Outlay	3,591,469	7,683,671	0	0	0
Capital Improvements	222,656	647,294	0	0	0
Interfund Transfers	1,254	0	0	0	0
Reserves	0	0	250,000	0	4,320,230
Reimbursements	0	(8,226)	0	0	0
Total: Volusia Transportation Authorit	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**

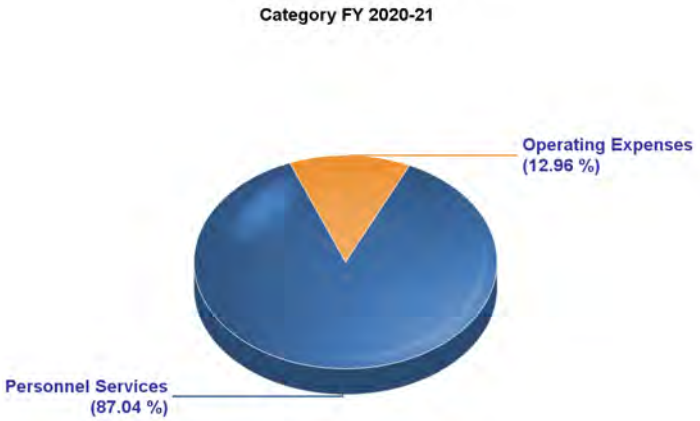
Fund Allocation					
Volusia Transportation Authority - 456	28,662,450	35,070,463	26,061,095	25,698,349	31,381,032
Total Fund Allocation	**28,662,450**	**35,070,463**	**26,061,095**	**25,698,349**	**31,381,032**



County Attorney

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
County Attorney	Personnel Services	3,510,577	3,712,769	4,069,032	3,684,029	3,860,699
	Operating Expenses	280,018	269,220	553,072	449,190	574,711
	Capital Outlay	0	1,053	15,900	4,546	0
	Reimbursements	(1,578,141)	(1,657,413)	(1,677,690)	(1,677,690)	(1,619,545)
County Attorney Total:		**2,212,454**	**2,325,629**	**2,960,314**	**2,460,075**	**2,815,865**
County Attorney Total:		**2,212,454**	**2,325,629**	**2,960,314**	**2,460,075**	**2,815,865**





Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	2,212,454	2,325,629	2,960,314	2,460,075	2,815,865
Fund Total:	**2,212,454**	**2,325,629**	**2,960,314**	**2,460,075**	**2,815,865**

County Attorney Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
County Attorney	Full Time Positions	30	32	32	32

Mission **To represent the Charter government, the County Council, the County Manager and all elected and appointed department heads as county officers, all other departments and divisions of county government and all adjustment, regulatory and advisory boards in all legal matters affecting Volusia County government.**

Highlights

The County Attorney's office serves as general counsel to the County Council and handles all legal matters for the County. The staff defends and prosecutes for the County in litigation and administrative proceedings. Litigation proceedings in state and federal courts include, but are not limited to, challenges to ordinances, challenges to county codes and county charter, eminent domain, civil rights actions, claims of negligence resulting in property damage, personal injury and wrongful death, mortgage foreclosures, workers compensation claims, property assessment disputes, appeals for review of County Council decisions, elections dispute cases and Code Enforcement Board lien foreclosures. Administrative proceedings include, but are not limited to, internal hearings of the Personnel Board, Animal Control Board, hearings before state administrative hearing officers in unemployment compensation cases, personnel and labor cases, and environmental cases. Attorneys also provide counsel to the County Council in planning and zoning hearings. County Attorney's office is responsible for conducting legal research, drafting and revising ordinances, resolutions, contracts, real property instruments, legislation, etc. The County Attorney's office updates bankruptcy files on notices of bankruptcy; collects delinquent taxes, fees and special assessments and files claims where necessary. Attorneys represent the County in appeals in state and federal courts.

Key Objectives - County Attorney

01. Provide the highest level of service as general counsel to the County Council, represent the County in all litigation for and against the County, and attempt to resolve or settle disputes prior to the expense of trial

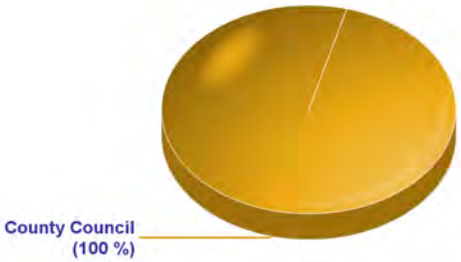
02. Assist the County's efforts to effectively fulfill mandates imposed by law

Performance Measures - County Attorney	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of ordinances and resolutions adopted	211	225	225
Number of new cases	925	905	905

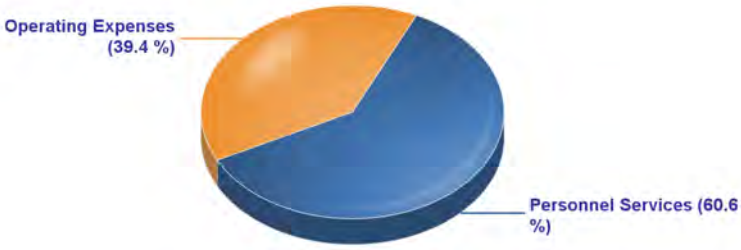
County Council

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
County Council	Personnel Services	569,393	589,447	590,836	580,152	594,936
	Operating Expenses	341,611	371,937	509,836	486,685	386,883
	Capital Outlay	0	2,198	0	0	0
	Reimbursements	(259,493)	(305,251)	(331,954)	(331,954)	(309,470)
County Council Total:		**651,511**	**658,331**	**768,718**	**734,883**	**672,349**
County Council Total:		**651,511**	**658,331**	**768,718**	**734,883**	**672,349**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	651,511	658,331	768,718	734,883	672,349
Fund Total:	**651,511**	**658,331**	**768,718**	**734,883**	**672,349**

County Council Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
County Council	Full Time Positions	7	7	7	7

Mission **To promote good citizenship by supporting democratic values and earning public trust in good government. To respond effectively to citizen needs for health, safety, and general welfare. To allocate limited public resources equitably and efficiently. To provide leadership and high quality of government service by consistently communicating with the citizens about their needs.**

Highlights

The County Council serves as the legislative and policy-making body for Volusia County government. The County operates under a Council/Manager form of government and provides various services including public safety, economic development, transportation, health and social services, planning, zoning, environmental and other community services. The seven-member County Council is responsible for the promulgation and adoption of policy. The Council-appointed County Manager is responsible for the execution of policy.

Department: County Council

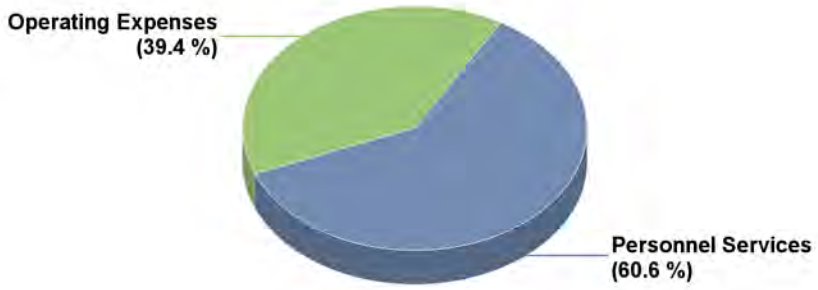
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
County Council					
Personnel Services	569,393	589,447	590,836	580,152	594,936
Operating Expenses	341,611	371,937	509,836	486,685	386,883
Capital Outlay	0	2,198	0	0	0
Reimbursements	(259,493)	(305,251)	(331,954)	(331,954)	(309,470)
Total Unit: County Council	**651,511**	**658,331**	**768,718**	**734,883**	**672,349**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Summary Expenditures by Division					
Personnel Services	569,393	589,447	590,836	580,152	594,936
Operating Expenses	341,611	371,937	509,836	486,685	386,883
Capital Outlay	0	2,198	0	0	0
Reimbursements	(259,493)	(305,251)	(331,954)	(331,954)	(309,470)
Total: County Council	**651,511**	**658,331**	**768,718**	**734,883**	**672,349**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Fund Allocation					
General Fund - 001	651,511	658,331	768,718	734,883	672,349
Total Fund Allocation	**651,511**	**658,331**	**768,718**	**734,883**	**672,349**



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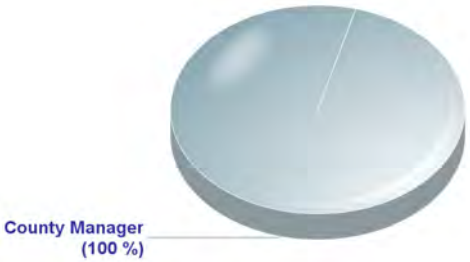
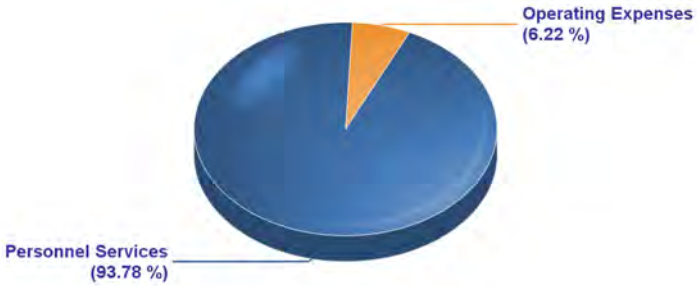
County Manager

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
County Manager	Personnel Services	1,704,887	1,195,182	1,650,942	1,514,947	1,774,666
	Operating Expenses	84,237	85,774	85,836	138,651	117,757
	Capital Outlay	0	3,389	0	0	0
	Reimbursements	(488,321)	(457,534)	(443,074)	(443,074)	(414,589)
County Manager Total:		**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**
County Manager Total:		**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	1,300,803	826,811	1,293,704	1,210,524	1,477,834
Fund Total:	**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**

County Manager Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
County Manager	Full Time Positions	13	14	16	16
County Manager	Part Time Positions	1	1	1	1

Mission **To support the County Council, Volusia County's Departments and its citizens. This commitment requires the County Manager's administrative staff to be proactive liaisons to internal and external groups, involved in the community, accessible points of contact, providers of information through research and analysis, and advocates of County government.**

Highlights

The County Manager executes the policies established by the County Council and is responsible for the overall supervision of County government. In order to be responsive to the needs of the County Council and the citizens of Volusia County, budgeted expenditures are consistent with the operational needs of the County Managers Office.

Department: County Manager

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
County Manager					
Personnel Services	1,704,887	1,195,182	1,650,942	1,514,947	1,774,666
Operating Expenses	84,237	85,774	85,836	138,651	117,757
Capital Outlay	0	3,389	0	0	0
Reimbursements	(488,321)	(457,534)	(443,074)	(443,074)	(414,589)
Total Unit: County Manager	**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	14	16
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15	17

Summary Expenditures by Division					
Personnel Services	1,704,887	1,195,182	1,650,942	1,514,947	1,774,666
Operating Expenses	84,237	85,774	85,836	138,651	117,757
Capital Outlay	0	3,389	0	0	0
Reimbursements	(488,321)	(457,534)	(443,074)	(443,074)	(414,589)
Total: County Manager	**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	14	16
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15	17

Fund Allocation					
General Fund - 001	1,300,803	826,811	1,293,704	1,210,524	1,477,834
Total Fund Allocation	**1,300,803**	**826,811**	**1,293,704**	**1,210,524**	**1,477,834**

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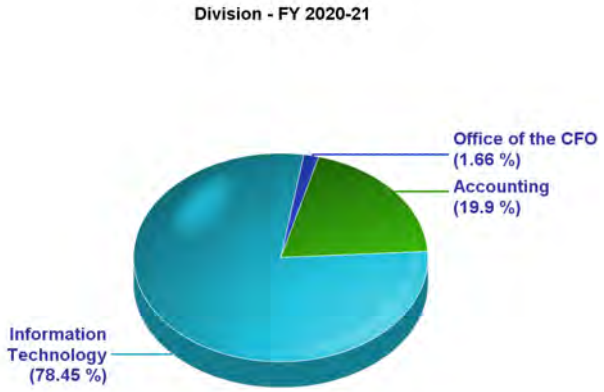
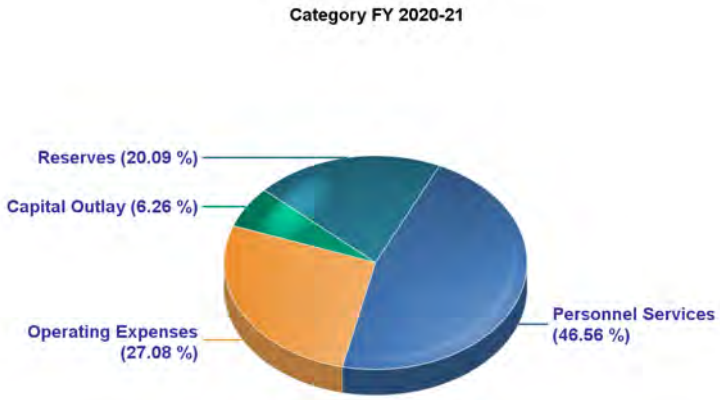
Finance

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Accounting	Personnel Services	2,802,289	3,017,501	2,972,530	2,787,615	3,090,970
	Operating Expenses	1,591,323	1,505,815	1,571,764	1,564,399	1,629,074
	Capital Outlay	2,174	16,847	11,400	0	11,400
	Reimbursements	(992,396)	(1,032,143)	(1,078,013)	(1,078,013)	(985,011)
Accounting Total:		**3,403,390**	**3,508,020**	**3,477,681**	**3,274,001**	**3,746,433**
Information Technology	Personnel Services	5,237,251	5,596,739	6,261,306	6,308,513	6,932,404
	Operating Expenses	4,143,016	4,017,855	4,347,627	4,621,694	4,412,793
	Capital Outlay	1,663,190	809,209	1,261,650	1,394,050	1,391,874
	Capital Improvements	18,000	128,133	0	0	0
	Grants and Aids	20	0	0	0	0
	Reimbursements	(2,442,517)	(2,427,569)	(2,560,327)	(2,560,327)	(2,467,409)
	Reserves	0	0	3,954,103	0	4,501,477
Information Technology Total:		**8,618,960**	**8,124,367**	**13,264,359**	**9,763,930**	**14,771,139**
Office of the CFO	Personnel Services	372,068	375,912	389,465	457,844	409,901
	Operating Expenses	16,568	16,875	16,689	15,790	26,447
	Reimbursements	(126,988)	(132,829)	(141,609)	(141,609)	(124,153)
Office of the CFO Total:		**261,648**	**259,958**	**264,545**	**332,025**	**312,195**
Finance Total:		**12,283,998**	**11,892,345**	**17,006,585**	**13,369,956**	**18,829,767**





Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	9,508,433	9,845,787	10,612,496	10,918,208	11,558,041
Fund 002 - Emergency Medical Services	1,391,873	1,461,388	1,428,736	1,393,398	1,464,819
Fund 451 - Daytona Beach International Airport	0	0	0	0	168,256
Fund 511 - Computer Replacement	1,383,692	585,170	4,965,353	1,058,350	5,638,651
Fund Total:	**12,283,998**	**11,892,345**	**17,006,585**	**13,369,956**	**18,829,767**

Finance Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Accounting	Full Time Positions	46	46	46	46
Information Technology	Full Time Positions	79	79	79	80
Office of the CFO	Full Time Positions	5	5	5	4
Accounting	Part Time Positions	2	2	2	2

Mission **To account for the County's fiscal activities in accordance with generally accepted accounting principles, to include payment of all County financial obligations, billing and collection of receivables and ambulance services, capital assets inventory, payroll, cash management, and treasury functions; provide accurate and timely financial information to key decision makers.**

Highlights

The Accounting Division, with its accountants, section supervisors, and clerical staff, is responsible for maintaining and monitoring the accounting and financial transactions of the County. Over 140 funds have been established in the County's general ledger to assist in this task. Each year the Division prepares the Comprehensive Annual Financial Report which is audited by an independent, external auditor selected by the County Council. The Division also prepares the Annual Report on County Debt and the Popular Annual Financial Report. Within Accounting, operational sections have been established for accounts receivable, accounts payable, capital asset tracking, payroll, investments, and cash management functions.

The Emergency Medical Services (EMS) Billing and Collection Operation is also part of the Accounting Division and is responsible for billing and collecting charges for ambulance services and ensuring those charges are in compliance with federal and state regulations.

Key Objectives - Accounting

01. Provide accurate and timely payments of all County financial obligations

02. Provide accurate billing and collection of all County receivables

03. Record and maintain files on all County capital assets

04. Provide accurate and timely billing of all ambulance services

Performance Measures - Accounting	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of invoices processed for payment	109,589	110,000	110,000
Number of invoices/statements mailed	7,482	7,500	7,500
Number of capital asset records maintained	25,714	25,900	26,500
Number of transports billed	56,110	57,200	57,000

Department: Finance

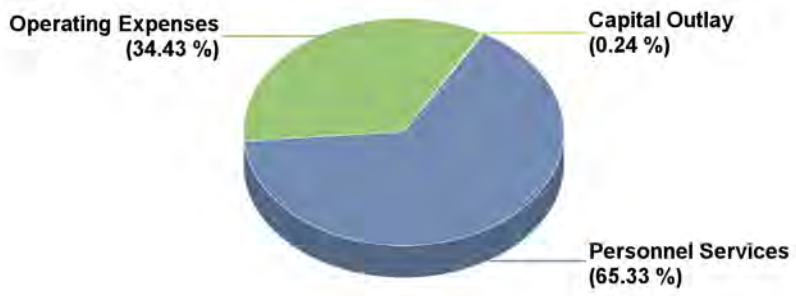
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Accounting					
Personnel Services	2,802,289	3,017,501	2,972,530	2,787,615	3,090,970
Operating Expenses	1,591,323	1,505,815	1,571,764	1,564,399	1,629,074
Capital Outlay	2,174	16,847	11,400	0	11,400
Reimbursements	(992,396)	(1,032,143)	(1,078,013)	(1,078,013)	(985,011)
Total Unit: Accounting	**3,403,390**	**3,508,020**	**3,477,681**	**3,274,001**	**3,746,433**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	46	46
Number of Part Time Positions	2	2
Number of Full Time Equivalent Positions	47	47

Summary Expenditures by Division					
Personnel Services	2,802,289	3,017,501	2,972,530	2,787,615	3,090,970
Operating Expenses	1,591,323	1,505,815	1,571,764	1,564,399	1,629,074
Capital Outlay	2,174	16,847	11,400	0	11,400
Reimbursements	(992,396)	(1,032,143)	(1,078,013)	(1,078,013)	(985,011)
Total: Accounting	**3,403,390**	**3,508,020**	**3,477,681**	**3,274,001**	**3,746,433**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	46	46
Number of Part Time Positions	2	2
Number of Full Time Equivalent Positions	47	47

Fund Allocation					
Emergency Medical Services - 002	1,391,873	1,461,388	1,428,736	1,393,398	1,464,819
General Fund - 001	2,011,517	2,046,632	2,048,945	1,880,603	2,281,614
Total Fund Allocation	**3,403,390**	**3,508,020**	**3,477,681**	**3,274,001**	**3,746,433**



Mission **To provide Volusia County agencies with a secure and reliable information technology and communications infrastructure along with the information technology products, services, and knowledge necessary to streamline operations and deliver the highest quality customer service.**

Highlights

In fiscal year 2020-21, Information Technology will focus on enhancing data security through the use of products and practices such as improved anti-malware software, the expanded use of two-factor authentication, and improved email security products. In addition, the division will work to improve the reliability of existing systems through the replacement of aging equipment and the establishment of additional high-speed connections to the internet and between the County's data centers.

Some of these improvements will involve ongoing projects to upgrade the network and security infrastructures of the two correctional facilities, including the implementation of a new Jail Management System and a multiyear project to upgrade security systems and technology.

Other ongoing projects include the upgrade of the 800 MHz Public Safety Radio System to the modern P25 Phase 2 communications standard. This will include the construction of an additional radio tower to improve coverage in southeastern Volusia County. Other upgrades to the Regional Mutual Aid Communications System and Fire Paging System will enhance public safety throughout the County.

In addition to technology enhancements, Information Technology will continue to assist the efficient operations of the County's business units. New initiatives will see the division providing support to the Zoll system used by Emergency Medical Services, a legally-mandated redistricting effort, and the addition of staff to support a modernization of the Airport's data center and technology initiatives.

Highlights

Information Technology also manages the ongoing PC Replacement Program. During fiscal year 2020-21, approximately 650 desktops, laptops, and tablet computers will be replaced. Revenue for this fund is primarily generated from a charge assessed to each division, based upon the number of devices it has in the program.

Key Objectives - Administration

01. Modernize the 800 MHz Public Safety Radio System to use P25 Phase 2 technology

02. Perform data analysis and reporting to support the legislatively mandated decennial redistricting initiative

03. With the Division of Corrections, implement technologies to enhance safety, reduce costs, streamline services, and strengthen security

04. Implement alternative network connectivity between the DeLand and East Side Data Centers to provide high availability and continuity of operations

05. Maintain the reliability of the 800 MHz Public Safety Radio System

06. Provide direction and oversight for Information Technology

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percentage of Modernizing the 800MHz radio system complete	2	50	80
Percentage of redistricing initiative complete	10	20	100
Percentage of Phase I projects completed (video visitation, inmate phone system, body scanner, etc.)	40	85	100
Percentage of alternate network connectivity project completed	0	75	100
Percentage of scheduled hours network is operational	100	100	100
Percentage of alternate network connectivity project completed	50	75	100

Key Objectives - Computer Replacement

01. Provide up-to-date equipment for County users that satisfy application requirements

02. Stabilize service charge acquisitions and replacement of computer equipment

Performance Measures - Computer Replacement	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percent of computers that meet application requirements with the standard configuration	99	99	99
Dollar amount of annual service charge per desktop	349	353	363

Department: Finance

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
800 MHz Communication System					
Personnel Services	274,382	284,658	287,983	289,950	299,327
Operating Expenses	744,815	765,278	822,398	807,172	821,866
Capital Outlay	40,768	59,553	9,000	0	41,000
Grants and Aids	20	0	0	0	0
Total Unit: 800 MHz Communication System	**1,059,985**	**1,109,489**	**1,119,381**	**1,097,122**	**1,162,193**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		3
Number of Full Time Equivalent Positions			4		3
Administration					
Personnel Services	389,236	341,060	396,048	318,047	416,399
Operating Expenses	5,925	7,177	8,238	7,258	8,446
Reimbursements	(127,393)	(126,395)	(135,533)	(135,533)	(94,729)
Total Unit: Administration	**267,768**	**221,842**	**268,753**	**189,772**	**330,116**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			3		3
Number of Full Time Equivalent Positions			3		3
Application Services					
Personnel Services	1,656,736	1,810,929	2,044,063	2,168,352	2,275,085
Operating Expenses	532,393	448,241	545,320	562,795	528,217
Capital Outlay	3,540	0	0	0	0
Reimbursements	(484,705)	(514,634)	(619,657)	(619,657)	(665,791)
Total Unit: Application Services	**1,707,964**	**1,744,536**	**1,969,726**	**2,111,490**	**2,137,511**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			24		24
Number of Full Time Equivalent Positions			24		24
Communications					
Personnel Services	801,676	944,165	1,148,654	1,203,623	1,247,423
Operating Expenses	1,664,846	1,585,085	1,732,975	1,751,594	1,790,658
Capital Outlay	163,657	183,459	175,000	284,000	175,000
Capital Improvements	15,000	0	0	0	0
Reimbursements	(873,324)	(860,149)	(879,020)	(879,020)	(793,964)
Total Unit: Communications	**1,771,855**	**1,852,560**	**2,177,609**	**2,360,197**	**2,419,117**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			17		16
Number of Full Time Equivalent Positions			17		16

Department: Finance

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Computer Replacement					
Operating Expenses	160,896	162,083	106,600	106,600	141,800
Capital Outlay	1,222,796	423,087	904,650	951,750	995,374
Reserves	0	0	3,954,103	0	4,501,477
Total Unit: Computer Replacement	**1,383,692**	**585,170**	**4,965,353**	**1,058,350**	**5,638,651**
Technical Services					
Personnel Services	2,115,221	2,215,927	2,384,558	2,328,541	2,694,170
Operating Expenses	1,034,141	1,049,991	1,132,096	1,386,275	1,121,806
Capital Outlay	232,429	143,110	173,000	158,300	180,500
Capital Improvements	3,000	128,133	0	0	0
Reimbursements	(957,095)	(926,391)	(926,117)	(926,117)	(912,925)
Total Unit: Technical Services	**2,427,696**	**2,610,770**	**2,763,537**	**2,946,999**	**3,083,551**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	31	34
Number of Full Time Equivalent Positions	31	34

Department: Finance

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	5,237,251	5,596,739	6,261,306	6,308,513	6,932,404
Operating Expenses	4,143,016	4,017,855	4,347,627	4,621,694	4,412,793
Capital Outlay	1,663,190	809,209	1,261,650	1,394,050	1,391,874
Capital Improvements	18,000	128,133	0	0	0
Grants and Aids	20	0	0	0	0
Reserves	0	0	3,954,103	0	4,501,477
Reimbursements	(2,442,517)	(2,427,569)	(2,560,327)	(2,560,327)	(2,467,409)
Total: Information Technology	**8,618,960**	**8,124,367**	**13,264,359**	**9,763,930**	**14,771,139**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	79	80
Number of Full Time Equivalent Positions	79	80

Fund Allocation					
Computer Replacement - 511	1,383,692	585,170	4,965,353	1,058,350	5,638,651
Daytona Beach International Airport - 451	0	0	0	0	168,256
General Fund - 001	7,235,268	7,539,197	8,299,006	8,705,580	8,964,232
Total Fund Allocation	**8,618,960**	**8,124,367**	**13,264,359**	**9,763,930**	**14,771,139**

Mission **To oversee information technology resources and all financial matters pertaining to the county and shall provide a comprehensive financial management system that properly accounts for all the financial transactions of the county**

Highlights

The Office of the Chief Financial Officer heads the Finance Department Divisions, the department provides administrative and operational support services to both internal and external customers. The divisions are Accounting and Information Technology.

Key Objectives - CFO/Treasury

01. Provide support and oversight in the administration of financial grants for the various divisions of the County

Performance Measures - CFO/Treasury	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of grants coordinated and overseen by the Office of the CFO	107	109	108

Department: Finance

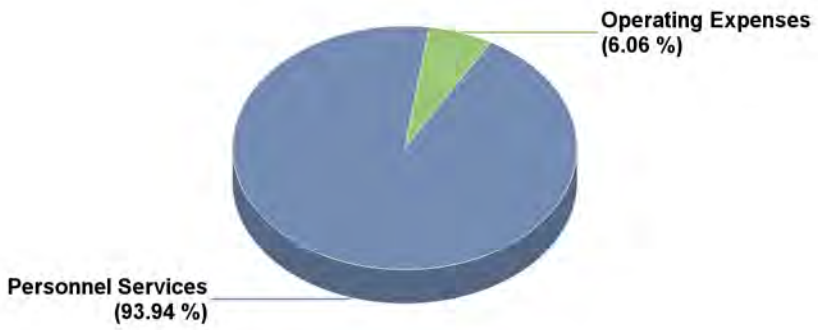
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
CFO/Treasury					
Personnel Services	372,068	375,912	389,465	457,844	409,901
Operating Expenses	16,568	16,875	16,689	15,790	26,447
Reimbursements	(126,988)	(132,829)	(141,609)	(141,609)	(124,153)
Total Unit: CFO/Treasury	**261,648**	**259,958**	**264,545**	**332,025**	**312,195**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	5	4
Number of Full Time Equivalent Positions	5	4

Summary Expenditures by Division					
Personnel Services	372,068	375,912	389,465	457,844	409,901
Operating Expenses	16,568	16,875	16,689	15,790	26,447
Reimbursements	(126,988)	(132,829)	(141,609)	(141,609)	(124,153)
Total: Office of the CFO	**261,648**	**259,958**	**264,545**	**332,025**	**312,195**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	5	4
Number of Full Time Equivalent Positions	5	4

Fund Allocation					
General Fund - 001	261,648	259,958	264,545	332,025	312,195
Total Fund Allocation	**261,648**	**259,958**	**264,545**	**332,025**	**312,195**



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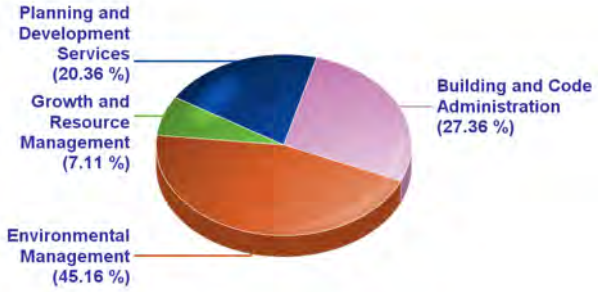
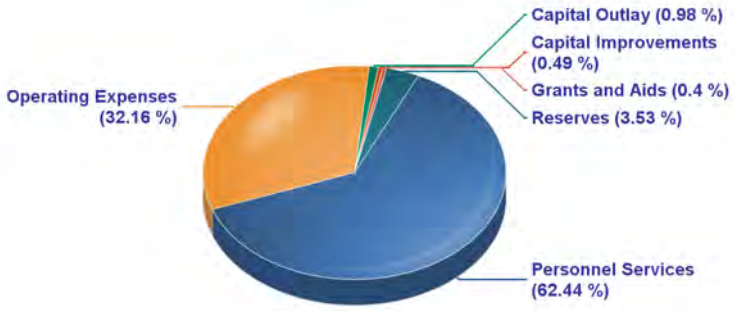
Growth and Resource Management

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Building and Code Administration	Personnel Services	2,880,368	2,823,640	3,146,361	2,679,508	2,806,512
	Operating Expenses	1,167,872	1,213,606	1,307,131	1,295,229	1,055,867
	Capital Outlay	24,192	0	58,800	56,800	0
Building and Code Administration Total:		**4,072,432**	**4,037,246**	**4,512,292**	**4,031,537**	**3,862,379**
Environmental Management	Personnel Services	2,917,186	3,181,503	3,248,472	3,206,307	3,277,718
	Operating Expenses	1,652,279	1,533,073	2,421,250	1,958,843	2,384,489
	Capital Outlay	74,917	68,001	93,230	64,576	138,755
	Capital Improvements	28,752	26,113	225,000	399,120	71,000
	Grants and Aids	0	39,524	56,556	56,556	58,473
	Interfund Transfers	3,000	16,000	6,642	0	0
	Reimbursements	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
	Reserves	0	0	501,599	0	514,261
Environmental Management Total:		**4,606,134**	**4,794,214**	**6,482,749**	**5,615,402**	**6,374,696**
Growth and Resource Management	Personnel Services	507,521	533,879	524,793	588,387	818,343
	Operating Expenses	43,039	35,670	62,029	63,214	557,998
	Capital Outlay	10,287	0	0	0	0
	Reimbursements	(295,511)	(368,480)	(353,333)	(353,333)	(372,579)
Growth and Resource Management Total:		**265,336**	**201,069**	**233,489**	**298,268**	**1,003,762**
Land Acquisition and Management	Operating Expenses	0	0	100,000	100,000	0
Land Acquisition and Management Total:		**0**	**0**	**100,000**	**100,000**	**0**
Planning and Development Services	Personnel Services	1,782,812	1,919,504	2,026,651	2,039,928	2,186,881
	Operating Expenses	552,961	589,589	640,452	600,035	683,558
	Capital Outlay	1,507	1,830	4,000	4,000	4,020
Planning and Development Services Total:		**2,337,280**	**2,510,923**	**2,671,103**	**2,643,963**	**2,874,459**
Growth and Resource Management Total:		**11,281,182**	**11,543,452**	**13,999,633**	**12,689,170**	**14,115,296**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	4,758,466	4,683,882	5,425,957	5,449,967	5,102,138
Fund 120 - Municipal Service District	6,519,716	6,859,120	8,000,855	7,194,623	8,437,924
Fund 122 - Manatee Conservation	3,000	450	456,155	14,580	483,568
Fund 127 - Wetland Mitigation	0	0	116,666	30,000	91,666
Fund Total:	**11,281,182**	**11,543,452**	**13,999,633**	**12,689,170**	**14,115,296**

Growth and Resource Management Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Building and Code Administration	Full Time Positions	43	43	40	38
Environmental Management	Full Time Positions	41	41	41	43
Growth and Resource Management	Full Time Positions	5	5	5	9
Planning and Development Services	Full Time Positions	22	22	25	26
Environmental Management	Part Time Positions	26	26	26	8
Planning and Development Services	Part Time Positions	2	2	2	0

Mission **To provide a better quality of life for all Volusia County citizens by facilitating the development of a well designed, efficient, healthy, and safely built environment that enhances community identity, co-exists with the natural environment, and promotes sustainable development.**

Highlights

Code Compliance is responsible for enforcement of Chapter 72, Article II, Zoning; Chapter 22 & 58 of the Code of Ordinances; and the Florida Building Code in Florida Statutes, Chapter 553. Code Compliance responds to all building, zoning, and related complaints received for the unincorporated areas of Volusia County. This activity reviews and enforces the outdoor entertainment event permits, host itinerant merchant licenses, and temporary campgrounds during special events in the unincorporated County. This activity administers lot maintenance regulations and serves as staff to the Code Enforcement Board and the Special Magistrate.

The Permit Processing activity is responsible for accepting, distributing, reviewing, and processing of building permit applications; issuing permits; and archiving division information. The data maintained includes applications, checklists, surveys, plans, and other related construction documentation required in accordance with the Volusia County Code of Ordinances and the Florida Building Code.

Highlights

The Contractor Licensing activity provides accurate and timely contractor information to the public, cities, and staff. Current license and insurance information for listings for state-certified contractors and competency cards for locally licensed specialty contractors are maintained and updated daily in the AMANDA database for use by the public and by cities participating in the countywide licensing program for use in building permit processes. An investigator assigned to this activity proactively searches for and responds to complaints regarding unpermitted work and unlicensed contractor activities on a daily basis. The Contractor Licensing activity is also responsible for preparation and staff support for the Contractor Licensing and Construction Appeals Board (CLCA) regarding cases for complaints against licensed contractors, citation appeals, appeals of Chief Building Official determinations, and cases involving unsafe, dilapidated buildings and structures.

Building Code Administration is tasked with enforcement of the Florida Building Code as mandated by the State of Florida and ordinances as adopted by Volusia County for the unincorporated areas of the county. Compliance with code requirements by plan review and inspections is essential to establish the minimum requirements to safeguard the public health, safety, and general welfare. Through plan review and inspection, staff is able to determine compliance with code requirements for structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation, and safety to life and property from fire and other hazards attributed to the built environment and to provide safety to firefighters and emergency responders during emergency operations. With the Connect Live portal (online permitting), Building Code Administration is able to review and process all types of permit applications, inspection requests, payments, licensing updates, et cetera, from the website.

Key Objectives - Administration

01. Investigate reported unlicensed contractor activity, violations against local licensed contractors, and unpermitted work

02. Review applications, process payments, sponsor testing, issue specialty trade licenses, and list certified contractors

03. Review single-family home, addition, alteration, mobile home, and commercial addition/alteration permits within 10 days

04. Perform quality inspections by limiting the average number of site visits per inspector

05. Respond to and pursue compliance on all reports of ordinance violations

06. Ensure that unresolved violations are taken to the Code Enforcement Board for resolution

07. Work with property owners through education and Code Enforcement Board orders to bring properties into compliance

08. Intake, review, and distribute permit applications to appropriate staff for processing and issuance

09. Encourage utilization of the Connect Live web permitting and information services

10. Process permit applications for issuance within 2 business days after reviews are completed 90 percent of the time

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of unpermitted work investigations	453	492	480
Number of new local speciality license applications and listings processed	789	795	790
Percent of residential and commercial reviews completed within 10 days	97	97	97
Average number of daily site visits performed by each inspector	14	14	14
Number of complaints responded to and processed	2,867	1,006	1,937
Number of countywide Code Enforcement Board cases	895	780	825
Number of orders of compliance issued	112	115	115
Total number of permits processed and issued	9,491	8,460	8,975
Percent of permit applications processed through the Connect Live web portal	59	61	65
Percent of permit applications processed for issuance within 2 business days after reviews are completed	54	70	62

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Building Code Administration					
Personnel Services	1,517,290	1,606,535	1,850,505	1,480,184	1,730,691
Operating Expenses	767,311	775,002	842,228	838,996	645,495
Capital Outlay	24,192	0	58,800	56,800	0
Total Unit: Building Code Administration	**2,308,793**	**2,381,537**	**2,751,533**	**2,375,980**	**2,376,186**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			19		20
Number of Full Time Equivalent Positions			19		20
Code Compliance					
Personnel Services	487,811	506,858	531,897	521,158	548,135
Operating Expenses	251,446	270,670	302,440	298,690	258,411
Total Unit: Code Compliance	**739,257**	**777,528**	**834,337**	**819,848**	**806,546**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			9		9
Number of Full Time Equivalent Positions			9		9
Contractor Licensing					
Personnel Services	120,305	102,264	125,367	119,536	123,858
Operating Expenses	16,790	16,548	23,411	21,193	25,051
Total Unit: Contractor Licensing	**137,095**	**118,812**	**148,778**	**140,729**	**148,909**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			2		2
Number of Full Time Equivalent Positions			2		2
Permit Processing					
Personnel Services	754,962	607,983	638,592	558,630	403,828
Operating Expenses	132,325	151,386	139,052	136,350	126,910
Total Unit: Permit Processing	**887,287**	**759,369**	**777,644**	**694,980**	**530,738**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			13		7
Number of Full Time Equivalent Positions			13		7

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	2,880,368	2,823,640	3,146,361	2,679,508	2,806,512
Operating Expenses	1,167,872	1,213,606	1,307,131	1,295,229	1,055,867
Capital Outlay	24,192	0	58,800	56,800	0
Total: Building and Code Administrati	**4,072,432**	**4,037,246**	**4,512,292**	**4,031,537**	**3,862,379**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	43	38
Number of Full Time Equivalent Positions	43	38

Fund Allocation					
General Fund - 001	296,346	278,829	316,962	171,979	148,909
Municipal Service District - 120	3,776,086	3,758,417	4,195,330	3,859,558	3,713,470
Total Fund Allocation	**4,072,432**	**4,037,246**	**4,512,292**	**4,031,537**	**3,862,379**

Mission **To preserve, protect, and restore the County's unique natural resources; to monitor the condition and health of aquatic ecosystems; to regulate pollution control facilities to minimize environmental impacts; to balance the quality of life and economic interest of our citizens.**

Highlights

The Environmental Permitting activity provides clerical and administrative support to the division, including managing grant funded programs. The Environmental Permitting activity is responsible for administration and enforcement of the tree preservation, wetland protection, Indian River Lagoon Surface Water Improvements and Management Overlay Zone, and gopher tortoise protection ordinances, as well as implementing the permitting requirements of the Manatee Protection Plan. Environmental Permitting implements the Tree Replacement Trust and Wetland Mitigation Fund programs.

The Field Sampling program functions to document the quality of Volusia County waters. In addition to monitoring water quality trends, the field sampling program plays a vital role in establishing Total Maximum Daily Loads on County surface water bodies. The program is a partnership with the Florida Department of Environmental Protection and St. Johns River Water Management District.

The Natural Resources activity includes sustainability and resilience initiatives. Natural Resources staff provides outdoor education on conservation lands that encourages stewardship of our natural resources and advances resiliency efforts within our community to prepare the County for sea level rise and future climate conditions.

The Pollution Control activity consists of six program areas, two of which provide offsetting revenue. Programs include domestic waste, solid waste, bio-solids, noise, hazardous waste, and water resource protection. Pollution Control also coordinates the St. Johns River cleanup.

The Protected Species activity combines the Sea Turtle Habitat Conservation Plan Program and the Manatee Protection Program together in one functional unit. These programs are responsible for managing the county's efforts to protect these state and federally regulated species.

Highlights

The Lyonia Environmental Center (LEC) provides visitors with a unique insight into fragile Volusia County ecosystems. The Center promotes an understanding of the natural environment, the heritage it sustains, and the challenges it faces.

The LEC offers monthly environmental education programs for visitors of all ages, an annual Wildlife Festival, school curriculum programs, homeschool classes, and scout badge workshops. The LEC also hosts meetings and workshops for many groups and non-profits, including teacher workshops.

Highlights

The Marine Science Center offers a wide variety of programs for children and adults throughout the year, including summer camps and special events such as Turtle Day and Wildlife Fest. The Marine Science Center hosted 106,386 visitors during the fiscal year 2018-19, a 0.50% increase from the previous year. The total revenue for the 2018-19 budget year reached $717,222, an 8.76% increase from the previous year.

The major goals of the Marine Science Center are sea turtle and seabird rehabilitation and environmental education in support of Volusia County's Habitat Conservation Plan. Sick and injured sea turtles and seabirds are rehabilitated and released upon full recovery. Some birds that cannot be released become ambassadors for their species as part of our educational exhibits or our glove-trained raptor programs. The education department offers live animal presentations multiple times a day and trains volunteers to assist staff to disseminate the Marine Science Center's conservation message through programs and information on the exhibits.

During the fiscal year 2018-2019, the Marine Science Center admitted 98 adult and sub-adult sea turtles, 241 hatchlings and washbacks, and 81 gopher tortoises and box turtles. The bird hospital admitted 1,002 birds during the fiscal year.

Highlights

The Sea Turtle Conservation Program includes: managing the county's federal Incidental Take Permit and implementation of a Habitat Conservation Plan, sea turtle nest monitoring and reporting, small- and large-scale habitat restoration projects, review of coastal development projects, beach lighting enforcement, conservation zone management, and coordination with Beach Safety, Coastal, Legal, Parks, and others.

Key Objectives - Administration

01. Monitor the division and grant budgets and expenditures

02. Review development applications for compliance with the environmental provisions of the Volusia County Land Development Code and Zoning Ordinance

03. Implement and enforce the tree ordinance through issuance of tree permits. Implement and enforce the wetland ordinance through issuance of wetland alteration permits. Implement and enforce class II regulations. Assist with implementation of the farm pond program.

04. Collect samples of surface water, saline waters, stormwater, and Total Maximum Daily Load (TMDL) program water bodies

05. Develop volunteer programs that enhance conservation efforts and promote stewardship of natural resources

06. Manage the Volusia County Sustainability Action Plan and Regional Resiliency Action Plan, and promote initiatives that can be incorporated into county operations

07. Inspect domestic waste, solid waste, bio-solids operations, and small quantity generators of hazardous waste

08. Investigate and resolve citizen complaints regarding pollution control violations and environmental incidents, and ensure appropriate remediation actions are performed

09. Protect endangered species habitat on Volusia County beaches, including areas for nesting sea turtles and nesting, migratory, and wintering birds

10. Manage the United States Fish and Wildlife Service Incidental Take Permit (ITP) and associated Habitat Conservation Plan (HCP) for sea turtles and other listed species

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of budget units monitored	7	8	11
Number of building permit, site plan, subdivision, planning, zoning, and other environmental reviews	4,856	4,900	4,900
Number of tree removal, wetland alteration, Class II, and farm pond permits processed	952	950	950
Water quality sample sets collected	620	630	640
Number of volunteers	1,627	1,700	1,800
Number of resiliency and green initatives promoted	34	34	34
Number of domestic waste, solid waste, and bio-solids, and small quantity generator inspections	1,054	1,964	2,200
Number of citizen pollution complaints and environmental incidents investigated and resolved	127	159	165
Number of nests laid on Volusia County managed beaches	576	750	600
Number of documented incidental takes of listed species by vehicles	2	4	2

Key Objectives - Lyonia Preserve Environmental Center

01. Encourage discovery and exploration of Volusia County ecosystems through visitation to the Lyonia Environmental Center and through outreach events

02. Provide quality public environmental education programs for all demographics

03. Promote stewardship of our natural resources to our K-12 students through programming

04. Foster community involvement by facilitating workshops for professional groups

Performance Measures - Lyonia Preserve Environmental Center	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of visitors to center and at outreach events	41,569	33,000	35,000
Number of public programs	326	300	300
Number of student programs	81	82	82
Number of on-site workshops facilitated	17	15	17

Key Objectives - Marine Science Center

01. Rehabilitate sick/injured sea turtles and educate the public about their habitat

02. Rehabilitate sick/injured sea birds and educate the public about their habitat

03. Provide inspiring educational opportunities to Marine Science Center visitors

04. Educate the public through special events such as Bird Day and Turtle Day

Performance Measures - Marine Science Center	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of sea turtles in rehabilitation	98	120	120
Number of birds in rehabilitation	1,002	1,100	1,100
Number of visitors	106,386	106,000	108,000
Number of attendees at events	4,800	4,200	4,500

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	459,690	473,891	468,737	494,358	349,550
Operating Expenses	13,922	17,812	26,752	25,682	26,001
Total Unit: Administration	**473,612**	**491,703**	**495,489**	**520,040**	**375,551**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		4
Number of Full Time Equivalent Positions			6		4
Environmental Permitting/Forever					
Personnel Services	505,116	567,726	595,617	563,076	499,705
Operating Expenses	119,286	139,109	713,499	225,660	730,945
Capital Outlay	0	23,002	0	0	24,000
Grants and Aids	0	39,524	50,000	50,000	50,000
Interfund Transfers	0	16,000	0	0	0
Reserves	0	0	66,666	0	41,666
Total Unit: Environmental Permitting/Forever	**624,402**	**785,361**	**1,425,782**	**838,736**	**1,346,316**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			8		7
Number of Full Time Equivalent Positions			8		7
Field Sampling					
Personnel Services	288,456	316,115	323,588	326,681	302,472
Operating Expenses	43,458	66,838	51,239	55,830	51,493
Capital Outlay	0	0	0	0	24,000
Capital Improvements	0	0	0	0	11,000
Reimbursements	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Total Unit: Field Sampling	**261,914**	**312,953**	**304,827**	**312,511**	**318,965**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Full Time Equivalent Positions			4		4
Lyonia Preserve Environmental Center					
Personnel Services	250,066	264,606	282,049	279,634	291,706
Operating Expenses	81,395	55,583	60,993	56,748	59,196
Capital Outlay	2,698	0	2,700	2,700	11,000
Total Unit: Lyonia Preserve Environmental Center	**334,159**	**320,189**	**345,742**	**339,082**	**361,902**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Part Time Positions			1		1
Number of Full Time Equivalent Positions			4		4

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Marine Science Center					
Personnel Services	657,840	719,954	699,487	681,868	751,178
Operating Expenses	892,362	827,362	931,530	916,272	945,467
Capital Outlay	72,219	43,811	86,200	61,876	45,300
Capital Improvements	28,752	26,113	225,000	399,120	60,000
Total Unit: Marine Science Center	**1,651,173**	**1,617,240**	**1,942,217**	**2,059,136**	**1,801,945**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			9		10
Number of Part Time Positions			25		7
Number of Full Time Equivalent Positions			14		12
Natural Resources					
Personnel Services	245,225	295,128	327,224	323,701	294,288
Operating Expenses	112,609	58,613	163,769	117,201	134,634
Grants and Aids	0	0	6,556	6,556	8,473
Interfund Transfers	3,000	0	6,642	0	0
Reserves	0	0	434,933	0	472,595
Total Unit: Natural Resources	**360,834**	**353,741**	**939,124**	**447,458**	**909,990**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			3		4
Number of Full Time Equivalent Positions			3		4
Pollution Control					
Personnel Services	310,484	352,041	339,923	365,842	360,272
Operating Expenses	127,117	132,086	173,886	280,156	125,341
Total Unit: Pollution Control	**437,601**	**484,127**	**513,809**	**645,998**	**485,613**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Full Time Equivalent Positions			4		4
Protected Species					
Personnel Services	0	0	0	0	218,098
Operating Expenses	0	0	0	0	18,370
Total Unit: Protected Species	**0**	**0**	**0**	**0**	**236,468**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			0		3
Number of Full Time Equivalent Positions			0		3

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Sea Turtle Conservation Program					
Personnel Services	200,309	192,042	211,847	171,147	210,449
Operating Expenses	262,130	235,670	299,582	281,294	293,042
Capital Outlay	0	1,188	4,330	0	34,455
Total Unit: Sea Turtle Conservation Program	**462,439**	**428,900**	**515,759**	**452,441**	**537,946**

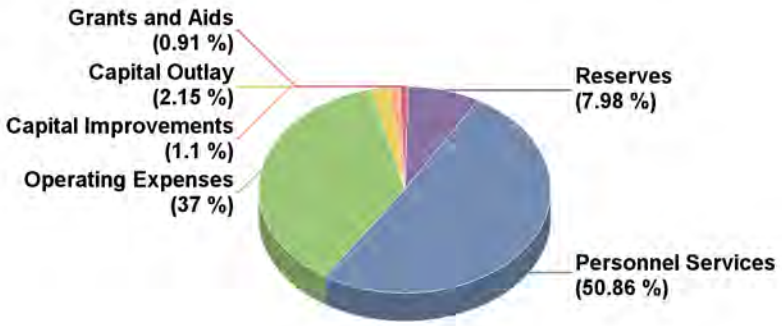
Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	3	3
Number of Full Time Equivalent Positions	3	3

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	2,917,186	3,181,503	3,248,472	3,206,307	3,277,718
Operating Expenses	1,652,279	1,533,073	2,421,250	1,958,843	2,384,489
Capital Outlay	74,917	68,001	93,230	64,576	138,755
Capital Improvements	28,752	26,113	225,000	399,120	71,000
Grants and Aids	0	39,524	56,556	56,556	58,473
Interfund Transfers	3,000	16,000	6,642	0	0
Reserves	0	0	501,599	0	514,261
Reimbursements	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Total: Environmental Management	**4,606,134**	**4,794,214**	**6,482,749**	**5,615,402**	**6,374,696**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	41	43
Number of Part Time Positions	26	8
Number of Full Time Equivalent Positions	46	45

Fund Allocation					
General Fund - 001	4,061,316	4,094,187	4,689,545	4,795,454	4,545,752
Manatee Conservation - 122	3,000	450	456,155	14,580	483,568
Municipal Service District - 120	541,818	699,577	1,220,383	775,368	1,253,710
Wetland Mitigation - 127	0	0	116,666	30,000	91,666
Total Fund Allocation	**4,606,134**	**4,794,214**	**6,482,749**	**5,615,402**	**6,374,696**



Mission **To facilitate sustainable, safely built communities and conserve natural resources by providing excellent customer service through proactive outreach, cooperative policies, and efficient processes.**

Highlights

Growth and Resource Management Administration provides oversight of the three Growth and Resource Management divisions: Building and Code Administration, Environmental Management, and Planning and Development Services. Administration processes and collects both city and county impact fees for transportation, schools, parks, and fire. Administration supports the AMANDA software system and Connect Live web portal, which integrate a majority of the functions within the department, including those related to building, contractor licensing, code compliance, environmental permitting, land development, planning, and zoning. Administration staff also prepares quarterly updates to the countywide Dynamic Master Plan and is responsible for the monitoring and coordination of the 17 community redevelopment agencies.

Key Objectives - Administration

01. Provide supervisory, clerical, and administrative support for the department

02. Monitor department budgets and expenditures

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of funded, full-time department positions supported	111	115	115
Number of budget units monitored, including grants	31	35	35

Department: Growth and Resource Management

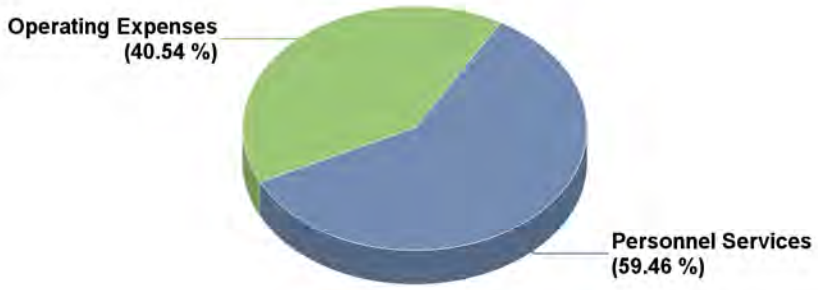
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	507,521	527,653	524,793	517,316	546,462
Operating Expenses	43,039	34,785	62,029	61,595	70,013
Capital Outlay	10,287	0	0	0	0
Reimbursements	(295,511)	(368,480)	(353,333)	(353,333)	(372,579)
Total Unit: Administration	**265,336**	**193,958**	**233,489**	**225,578**	**243,896**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			5		5
Number of Full Time Equivalent Positions			5		5
Impact Fees					
Personnel Services	0	6,226	0	71,071	73,363
Operating Expenses	0	885	0	1,619	2,760
Total Unit: Impact Fees	**0**	**7,111**	**0**	**72,690**	**76,123**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			0		1
Number of Full Time Equivalent Positions			0		1
Technology					
Personnel Services	0	0	0	0	198,518
Operating Expenses	0	0	0	0	485,225
Total Unit: Technology	**0**	**0**	**0**	**0**	**683,743**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			0		3
Number of Full Time Equivalent Positions			0		3

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	507,521	533,879	524,793	588,387	818,343
Operating Expenses	43,039	35,670	62,029	63,214	557,998
Capital Outlay	10,287	0	0	0	0
Reimbursements	(295,511)	(368,480)	(353,333)	(353,333)	(372,579)
Total: Growth and Resource Managem	**265,336**	**201,069**	**233,489**	**298,268**	**1,003,762**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	5	9
Number of Full Time Equivalent Positions	5	9

Fund Allocation					
General Fund - 001	265,336	201,069	233,489	298,268	320,019
Municipal Service District - 120	0	0	0	0	683,743
Total Fund Allocation	**265,336**	**201,069**	**233,489**	**298,268**	**1,003,762**



Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Land Acquisition					
Operating Expenses	0	0	100,000	100,000	0
Total Unit: Land Acquisition	**0**	**0**	**100,000**	**100,000**	**0**

Summary Expenditures by Division					
Operating Expenses	0	0	100,000	100,000	0
Total: Land Acquisition and Managemen	**0**	**0**	**100,000**	**100,000**	

Fund Allocation					
General Fund - 001	0	0	100,000	100,000	0
Total Fund Allocation	**0**	**0**	**100,000**	**100,000**	

Mission **To facilitate sustainable growth through the implementation of smart growth principles that support a thriving economy, protect our natural resources, and produce a high quality of life for Volusia County citizens and businesses.**

Highlights

The Planning and Development Services division is comprised of the Land Development, Zoning, Planning, and Graphics activities.

The Land Development activity continues to streamline the review process by utilizing advanced software for submission, review, and approval of digital applications and plans, and to link applicants with County staff and outside agencies and municipalities. Working in conjunction with Growth and Resource Management Administration and Legal Department staff, this activity also reviews, ranks, and evaluates County-owned properties for potential acquisition and surplus, as well as coordinates the sale of such properties.

The Zoning activity is focused on streamlining the County application review process to increase the efficiency and quality of staff analysis for building permit and site development plan reviews.

The Planning activity is focused on refining the Comprehensive Plan to improve efficiency and function, removing hurdles to smart growth, and streamlining permitting activities. This activity is also focused on streamlining the application review process to increase efficiency and quality of staff analyses and presentations to County Council. Planning implements the Smart Growth Policy Review Committee recommendations, which may include administrative comprehensive plan and zoning code text amendments.

The Graphics activity oversees maintenance of County addressing, streets, zoning, and future land use databases; makes updates for city annexations; and provides monthly updates. This activity also updates and integrates the Geographic Information System for the Growth and Resource Management Department.

Key Objectives - Administration

01. Process site plan and subdivision applications, including preparation of staff analysis reports and recommendations to the Development Review Committee

02. Determine Land Development Code compliance for all other applications, including vacations, vested rights, use permits, and customer inquiries

03. Arrange for the sale of county surplus properties

04. Implement Volusia County's Comprehensive Plan, Land Development Code, and Zoning Ordinance through building permit review and other related processes

05. Promote smart growth in the County through the review of site plans and subdivisions to create enhanced and safe developments

06. Process Volusia County Zoning Ordinance applications and requests that require public hearings, prepare analysis reports and recommendations for the Planning and Land Development Regulation Commission, and forward Commission actions to the County Council

07. Monitor, review, comment, and coordinate all city comprehensive plan amendments and annexations

08. Manage planning program objectives, including smart growth initiatives, local area studies, intergovernmental planning agreements, and zoning code text amendments that may be necessary to remove hurdles to smart growth implementation

09. Maintain 60+ GIS layers, including the official County zoning and future land use layers, providing timely updates

10. Maintain County addressing databases; update municipal boundary map layers for city annexations; provide complete mapping services for Growth and Resource Management, Legal, Economic Development, and VCSO; and provide some mapping services for Parks, Recreation and Culture and Fire Rescue

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of site plan and subdivision applications	511	415	463
Number of code compliance determinations and review of other applications	1,014	1,416	1,215
Number of surplus properties reviewed	36	40	43
Number of building permit applications reviewed	4,732	4,401	4,841
Number of site plans and subdivisions reviewed	545	555	611
Number of County zoning applications processed	86	153	160
Number of city/agency applications reviewed	369	822	865
Number of intergovernmental coordination efforts	5	5	5
Number of comprehensive plan and zoning amendments added to County GIS map layers	92	95	95
Number of updates for County addressing database, city annexations, and intergovernmental coordination efforts	2,235	2,400	2,500

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Graphics					
Personnel Services	301,329	303,777	316,159	301,138	311,044
Operating Expenses	47,690	63,281	69,596	65,793	63,148
Capital Outlay	1,507	0	0	0	0
Total Unit: Graphics	**350,526**	**367,058**	**385,755**	**366,931**	**374,192**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Full Time Equivalent Positions			4		4
Land Development					
Personnel Services	628,397	679,777	716,565	758,992	773,134
Operating Expenses	135,809	150,603	174,391	161,885	191,292
Capital Outlay	0	0	2,000	2,000	0
Total Unit: Land Development	**764,206**	**830,380**	**892,956**	**922,877**	**964,426**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			7		9
Number of Full Time Equivalent Positions			7		9
Planning					
Personnel Services	391,258	496,784	549,497	524,651	638,409
Operating Expenses	250,437	254,280	305,826	282,781	335,665
Capital Outlay	0	0	2,000	2,000	4,020
Total Unit: Planning	**641,695**	**751,064**	**857,323**	**809,432**	**978,094**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			5		8
Number of Part Time Positions			2		0
Number of Full Time Equivalent Positions			6		8
Zoning					
Personnel Services	461,828	439,166	444,430	455,147	464,294
Operating Expenses	119,025	121,425	90,639	89,576	93,453
Capital Outlay	0	1,830	0	0	0
Total Unit: Zoning	**580,853**	**562,421**	**535,069**	**544,723**	**557,747**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		5
Number of Full Time Equivalent Positions			6		5

Department: Growth and Resource Management

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,782,812	1,919,504	2,026,651	2,039,928	2,186,881
Operating Expenses	552,961	589,589	640,452	600,035	683,558
Capital Outlay	1,507	1,830	4,000	4,000	4,020
Total: Planning and Development Serv	**2,337,280**	**2,510,923**	**2,671,103**	**2,643,963**	**2,874,459**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	22	26
Number of Part Time Positions	2	0
Number of Full Time Equivalent Positions	23	26

Fund Allocation					
General Fund - 001	135,468	109,797	85,961	84,266	87,458
Municipal Service District - 120	2,201,812	2,401,126	2,585,142	2,559,697	2,787,001
Total Fund Allocation	**2,337,280**	**2,510,923**	**2,671,103**	**2,643,963**	**2,874,459**

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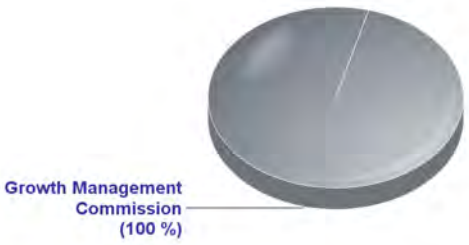
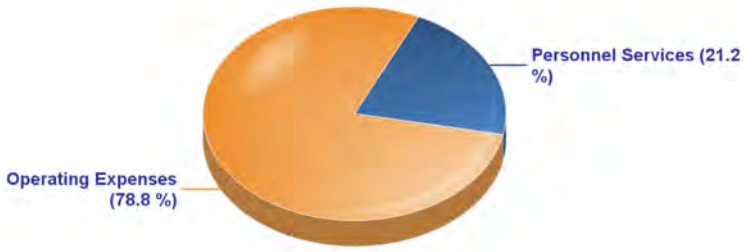
Growth Management Commission

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Growth Management Commission	Personnel Services	35,383	36,808	37,134	37,158	38,562
	Operating Expenses	99,400	75,072	155,107	144,522	143,292
Growth Management Commission Total:		**134,783**	**111,880**	**192,241**	**181,680**	**181,854**
Growth Management Commission Total:		**134,783**	**111,880**	**192,241**	**181,680**	**181,854**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	134,783	111,880	192,241	181,680	181,854
Fund Total:	**134,783**	**111,880**	**192,241**	**181,680**	**181,854**

Growth Management Commission	Part Time Positions	1	1	1	1

Mission **To provide an effective means for coordinating the plans of municipalities and Volusia County, in order to provide a forum for local governments in Volusia County to coordinate decision making related to land use, the environment and public services for the citizens of Volusia County.**

Highlights

The Volusia Growth Management Commission (VGMC) is established by Section 202.3 of the Volusia County Code and is comprised of 21 voting and two non-voting members. The voting members include one representative appointed by each of the 16 municipalities in Volusia County, and five members appointed by the County Council to represent the unincorporated area of Volusia County. The two non-voting members represent the Volusia County School Board and the St. Johns Water Management District.
The VGMC's primary duty and responsibility is to review the comprehensive plans and any plan amendments thereto for each governmental entity in Volusia County to determine the extent to which it is consistent with the comprehensive plans of adjacent and/or affected jurisdictions, and to insure intergovernmental coordination and cooperation. The Commissions utilizes contract legal and planning services, and also has one permanent staff member.

Key Objectives - Growth Management Commission

01. Review the Comprehensive Plans and any plan amendments thereto for each governmental entity in Volusia County to insure intergovernmental coordination and cooperation

Performance Measures - Growth Management Commission	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of applications reviewed	63	90	70

Department: Growth Management Commission

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Growth Management Commission					
Personnel Services	35,383	36,808	37,134	37,158	38,562
Operating Expenses	99,400	75,072	155,107	144,522	143,292
Total Unit: Growth Management Commission	**134,783**	**111,880**	**192,241**	**181,680**	**181,854**

Positions	Prior Year Positions	Proposed Positions
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Summary Expenditures by Division					
Personnel Services	35,383	36,808	37,134	37,158	38,562
Operating Expenses	99,400	75,072	155,107	144,522	143,292
Total: Growth Management Commissi	**134,783**	**111,880**	**192,241**	**181,680**	**181,854**

Positions	Prior Year Positions	Proposed Positions
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Fund Allocation					
General Fund - 001	134,783	111,880	192,241	181,680	181,854
Total Fund Allocation	**134,783**	**111,880**	**192,241**	**181,680**	**181,854**

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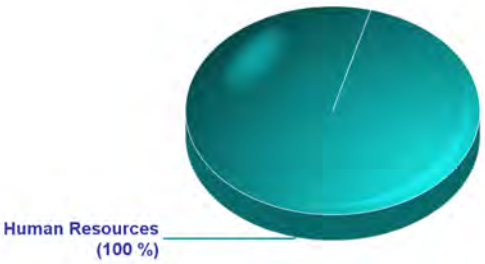
Human Resources

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Human Resources	Personnel Services	2,753,799	2,780,581	2,898,485	2,863,075	2,954,498
	Operating Expenses	48,090,691	54,559,342	51,200,114	52,963,347	55,598,600
	Capital Outlay	18,126	0	0	0	0
	Capital Improvements	0	3,375	227,100	227,100	0
	Grants and Aids	117,798	82,891	90,000	56,818	91,800
	Interfund Transfers	343,461	0	4,256,609	4,256,609	0
	Reimbursements	(682,413)	(750,350)	(827,255)	(827,255)	(712,531)
	Reserves	0	0	35,974,603	0	34,543,132
Human Resources Total:		**50,641,462**	**56,675,839**	**93,819,656**	**59,539,694**	**92,475,499**
Human Resources Total:		**50,641,462**	**56,675,839**	**93,819,656**	**59,539,694**	**92,475,499**

Division - FY 2020-21



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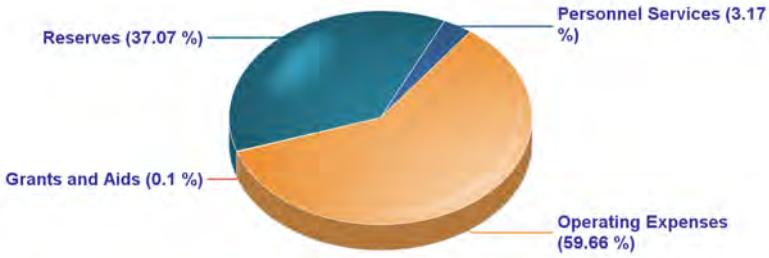


Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	1,597,856	1,521,668	1,717,648	1,693,758	1,759,943
Fund 521 - Insurance Management	10,363,013	11,930,707	17,114,720	11,172,679	16,921,616
Fund 530 - Group Insurance	38,680,593	43,223,464	74,987,288	46,673,257	73,793,940
Fund Total:	**50,641,462**	**56,675,839**	**93,819,656**	**59,539,694**	**92,475,499**

Human Resources Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Human Resources	Full Time Positions	35	36	37	36
Human Resources	Part Time Positions	2	2	2	2

Mission **Human Resources is a collaborative strategic partner that works with County departments to recruit, develop and retain a diverse, high-performing workforce.**

Highlights

Commercial Insurance - This unit covers commercial insurance policies for the County's elected officials, law enforcement personnel, high risk employees, Parks, Recreation and Culture programs, and Fleet Management. Additionally, aviation policies are required for the Daytona Beach International Airport, Sheriff's Office, and Mosquito Control. Costs for these policies are charged directly to the using departments.

Loss Control - Human Resources has an on-going commitment to reducing losses in the workplace through intervention programs designed to inspire employees to embrace good safety protocols. The medical staff conducts pre-employment and annual physicals and drug screenings as required by licensing or other regulations for certain job classifications.

Physical Damage - Volusia County insures facilities with a total value over $785 million. The County has purchased additional insurance coverage of $40 million for named storm wind damage with a 3% deductible. The policy provides coverage up to $150 million for damage for non-named storms with a $100,000 deductible. All other perils are covered with a deductible of $25,000. The reserves in this account are to cover the County's self-insured retention (SIR) and any major claims or settlement expenses above the actuarial projection.

Highlights

Human Resources works with leadership to ensure the County of Volusia is an employer that provides a safe, engaging and productive work environment, which allows our employees to provide excellent service to the citizens of and visitors to Volusia County. Strong focus and effort on the goals listed below will ensure that an inclusive values-driven culture shift occurs and that Volusia County becomes an employer of choice far beyond the central Florida region.

Goals:

1. Streamline hiring process to ensure we are hiring the best available candidates in a timely manner.
2. Review and revise wellness programs to ensure we are meeting the needs of all of our employees to include initiatives for physical and mental wellness with a focus on prevention.
3. Increase training opportunities with a focus on identified core values; provide training using multiple modes to maximize access to professional development opportunities.
4. Review the employee performance process and documents to ensure that the instrument is reflective of core values and best practices; redefine the process to provide feedback to employees enabling leaders to coach for success.
5. Continue to provide leadership development training, specifically on building and sustaining a diverse and inclusive work force and creating a safe, engaging and inclusive workplace.

Highlights

The Group Insurance fund reflects both employer and employee health plan contributions and payments of claims. The program costs include employee-paid options such as dependent coverage, cancer, vision care, and dental coverage. Additionally, the program includes retirees who continue to participate in the County's plan. The employer annual contribution is projected to be $9,000 for next year. Currently, the County's health provider is Cigna Health Insurance.

The County continues to provide flex dollars to employees who obtain screenings that will help employees understand their current health status. Human Resources conducts ongoing programs to educate employees on how to use the health plan to receive the best health care at the lowest cost.

For the 2020-21 budget, reserves have been spilt into four categories; catastrophic claims reserves, premium stabilization reserves, transitional reserves, and reserves for 60 days of claims. Rather than paying for stop loss coverage, reserves from catastrophic claims are set aside to cover major claims that are not common occurrences. Premium stabilization reserves help offset increase spikes that often occur in medical costs and allow for smoothing of premium raises. Transitional reserves are for the potential changes in subscriber membership. Reserves for 60 days of claims are set aside to pay for prior year claims that have been incurred by the end of the fiscal, but will be paid within 60 days of the next fiscal year.

The Wellness Program promotes healthy lifestyles through education and training via on-site wellness centers, lunch-and-learn programs, coordination with community wellness events and help from organizations that provide related services. The continued emphasis on containing health care costs by ensuring the employees, retirees and their dependents are provided the appropriate care at reasonable costs, including early screenings, will have beneficial effects on the fund.

Highlights

The Human Resources Division has a dual role to provide departments with resources to build a competent and diverse workplace through recruitment, employment testing, selection, and training, as well as, ensuring that employees enjoy the rights and privileges guaranteed by the County merit system rules and regulations in addition to Local, Federal and State legislation.

During fiscal year 2018-19 diversity initiatives continued, which included training approximately 511 new employees, and approximately 400 attended the County's mandatory Diversity and Inclusion Awareness Workshop. Human Resources conducts an Annual Diversity and Inclusion Leadership Meeting each fiscal year.

The Human Resources Division continues to implement efficiency modifications resulting from the constant changes in Local, Federal and State legislation.

Key Objectives - Human Resources

01. Attract and recruit qualified and diverse applicants for employment

02. Develop and conduct pre-employment or promotional testing and examination

03. Provide workforce training relevant to the needs of employees

04. Provide orientation for new employees and seasonal workers

Performance Measures - Human Resources	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of applications processed	18,805	26,600	30,000
Number of tests administered	23	20	25
Number of training course attendees	2,079	2,500	2,500
Number of employee orientation attendees	511	450	450

Key Objectives - Group Insurance

01. Provide affordable, high quality health care to County employees

02. Stabilize claim costs through education and wellness programs

03. Stabilize claim costs per employee per month through wellness programs

04. Develop physical fitness conditioning programs for employee lifestyle enhancement

Performance Measures - Group Insurance	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
County contribution per FTE	11,028	9,000	9,000
Health claim costs	37,886,545	39,000,000	39,201,816
Number of employees who qualify for wellness incentive	2,610	2,684	2,411
Number of employees participating in Wellness Center	37,799	20,000	25,791

Key Objectives - Insurance Administration

01. Maintain a reasonable competitive insurance market in the interest of premium reduction with innovative approaches to all insurance markets

02. Maintain insurance policies that protect the interest of the County

Performance Measures - Insurance Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Total premium (dollars)	4,041,409	4,243,480	4,243,480
Number of policies	32	32	32

Key Objectives - Physical Damage

01. Maintain accurate listing of County property

Performance Measures - Physical Damage	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Total property value ($millions)	717	738	785

Key Objectives - Loss Control Program

01. Provide random drug and occupational blood screens

02. Provide mandated fitness-for-duty physicals, medical surveillance physicals, and pre-employment physicals as efficiently and expeditiously as possible

03. Reduce the spread of influenza through the annual flu shot program

Performance Measures - Loss Control Program	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of drug screens	1,200	1,200	1,200
Number of physicals	599	560	560
Number of vaccinations	1,000	600	600

Department: Human Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Commercial Insurance					
Operating Expenses	527,913	556,087	642,528	401,961	559,096
Total Unit: Commercial Insurance	**527,913**	**556,087**	**642,528**	**401,961**	**559,096**
Group Insurance					
Personnel Services	66,907	66,284	70,382	70,560	73,341
Operating Expenses	38,560,463	43,029,277	39,414,678	42,007,328	43,446,435
Capital Outlay	13,930	0	0	0	0
Capital Improvements	0	3,375	227,100	227,100	0
Interfund Transfers	0	0	4,256,609	4,256,609	0
Reserves	0	0	30,900,230	0	30,150,667
Total Unit: Group Insurance	**38,641,300**	**43,098,936**	**74,868,999**	**46,561,597**	**73,670,443**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			1		1
Number of Full Time Equivalent Positions			1		1
Human Resources					
Personnel Services	1,879,289	1,846,859	2,002,545	1,983,316	2,051,651
Operating Expenses	400,980	425,159	542,358	537,697	420,823
Reimbursements	(682,413)	(750,350)	(827,255)	(827,255)	(712,531)
Total Unit: Human Resources	**1,597,856**	**1,521,668**	**1,717,648**	**1,693,758**	**1,759,943**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			25		25
Number of Full Time Equivalent Positions			25		25
Insurance Administration					
Personnel Services	514,496	567,565	536,851	511,982	529,719
Operating Expenses	835,934	892,466	969,413	933,951	895,721
Total Unit: Insurance Administration	**1,350,430**	**1,460,031**	**1,506,264**	**1,445,933**	**1,425,440**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			7		6
Number of Full Time Equivalent Positions			7		6
Liability					
Operating Expenses	1,945,387	2,604,491	3,292,765	3,234,598	3,509,634
Reserves	0	0	1,074,373	0	4,392,465
Total Unit: Liability	**1,945,387**	**2,604,491**	**4,367,138**	**3,234,598**	**7,902,099**

Department: Human Resources

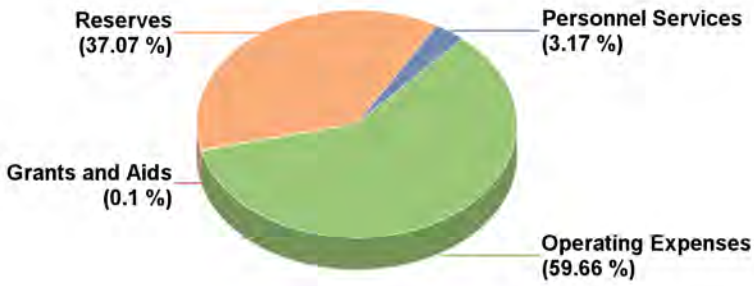
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Loss Control Program					
Personnel Services	202,241	208,693	197,085	205,839	204,576
Operating Expenses	101,868	100,082	147,659	101,820	146,751
Capital Outlay	4,196	0	0	0	0
Total Unit: Loss Control Program	**308,305**	**308,775**	**344,744**	**307,659**	**351,327**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			3		3
Number of Full Time Equivalent Positions			3		3
Physical Damage					
Operating Expenses	2,306,046	2,624,521	2,725,046	3,021,023	3,000,023
Interfund Transfers	343,461	0	0	0	0
Reserves	0	0	2,000,000	0	0
Total Unit: Physical Damage	**2,649,507**	**2,624,521**	**4,725,046**	**3,021,023**	**3,000,023**
Wellness Program					
Personnel Services	90,866	91,180	91,622	91,378	95,211
Operating Expenses	29,853	33,788	26,667	20,282	28,286
Total Unit: Wellness Program	**120,719**	**124,968**	**118,289**	**111,660**	**123,497**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			1		1
Number of Part Time Positions			2		2
Number of Full Time Equivalent Positions			2		2
Workers' Compensation					
Operating Expenses	3,382,247	4,293,471	3,439,000	2,704,687	3,591,831
Grants and Aids	117,798	82,891	90,000	56,818	91,800
Reserves	0	0	2,000,000	0	0
Total Unit: Workers' Compensation	**3,500,045**	**4,376,362**	**5,529,000**	**2,761,505**	**3,683,631**

Department: Human Resources

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	2,753,799	2,780,581	2,898,485	2,863,075	2,954,498
Operating Expenses	48,090,691	54,559,342	51,200,114	52,963,347	55,598,600
Capital Outlay	18,126	0	0	0	0
Capital Improvements	0	3,375	227,100	227,100	0
Grants and Aids	117,798	82,891	90,000	56,818	91,800
Interfund Transfers	343,461	0	4,256,609	4,256,609	0
Reserves	0	0	35,974,603	0	34,543,132
Reimbursements	(682,413)	(750,350)	(827,255)	(827,255)	(712,531)
Total: Human Resources	**50,641,462**	**56,675,839**	**93,819,656**	**59,539,694**	**92,475,499**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	37	36
Number of Part Time Positions	2	2
Number of Full Time Equivalent Positions	38	37

Fund Allocation					
General Fund - 001	1,597,856	1,521,668	1,717,648	1,693,758	1,759,943
Group Insurance - 530	38,680,593	43,223,464	74,987,288	46,673,257	73,793,940
Insurance Management - 521	10,363,013	11,930,707	17,114,720	11,172,679	16,921,616
Total Fund Allocation	**50,641,462**	**56,675,839**	**93,819,656**	**59,539,694**	**92,475,499**



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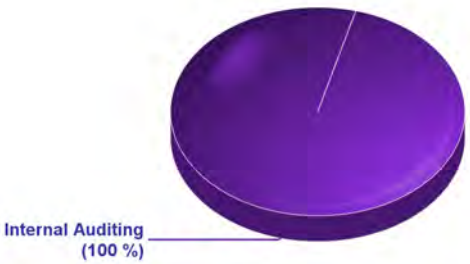
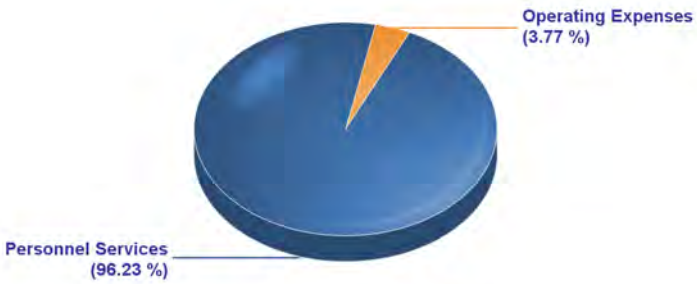
Internal Auditing

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Internal Auditing	Personnel Services	0	0	0	154,207	198,372
	Operating Expenses	0	0	0	8,303	7,764
Internal Auditing Total:		**0**	**0**	**0**	**162,510**	**206,136**
Internal Auditing Total:		**0**	**0**	**0**	**162,510**	**206,136**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	0	0	0	162,510	206,136
Fund Total:	**0**	**0**	**0**	**162,510**	**206,136**

Internal Auditing Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Internal Auditing	Full Time Positions	0	0	0	1

Mission **To maintain citizen trust and confidence that County resources are used effectively, efficiently, and honestly by monitoring and strengthening the reliability and integrity of financial records, compliance with established policies and laws, and reduce the possibility of fraud, waste, and abuse.**

Highlights

The Internal Audit Department is an independent, objective assurance and consulting activity that is guided by a philosophy of adding value to improve the operations and transparency of Volusia County. Internal audit achieves its mission by providing key information to stakeholders and the public to maintain accountability; to help improve program performance and operations; to reduce costs; to facilitate decision-making; to stimulate improvements; and to identify current and projected issues that may impact county programs and the people those programs serve.

The department was established in 2019 with an internal auditor hired late in the year. In early 2020, County Council immediately directed the internal auditor to audit two county programs that may be considered for a ballot initiative later in the year. County Council approves the risk-based annual internal audit work plan.

Key Objectives - Internal Auditing

01. Provide County Council and the County Manager with objective information by completing the requested audits in the approved annual audit plan

02. Provide County Council and the County Manager with management responses to audit findings

Performance Measures - Internal Auditing	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
The number of audit reports issued	1	4	6
The percentage of audit findings in audit reports with management concurrence	100	100	100

Department: Internal Auditing

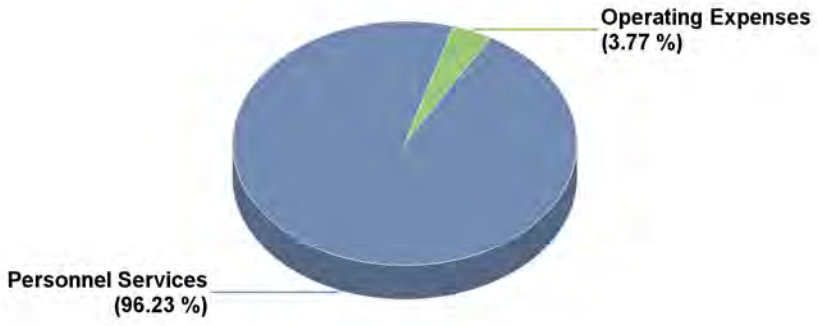
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Internal Auditing					
Personnel Services	0	0	0	154,207	198,372
Operating Expenses	0	0	0	8,303	7,764
Total Unit: Internal Auditing	**0**	**0**	**0**	**162,510**	**206,136**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	0	1
Number of Full Time Equivalent Positions	0	1

Summary Expenditures by Division					
Personnel Services	0	0	0	154,207	198,372
Operating Expenses	0	0	0	8,303	7,764
Total: Internal Auditing				**162,510**	**206,136**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	0	1
Number of Full Time Equivalent Positions	0	1

Fund Allocation					
General Fund - 001	0	0	0	162,510	206,136
Total Fund Allocation				**162,510**	**206,136**



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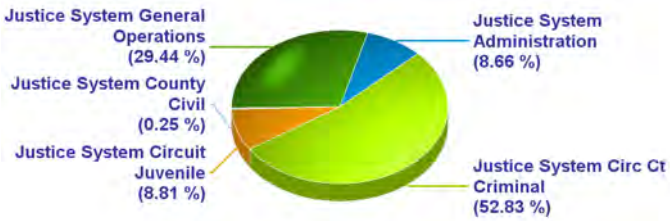
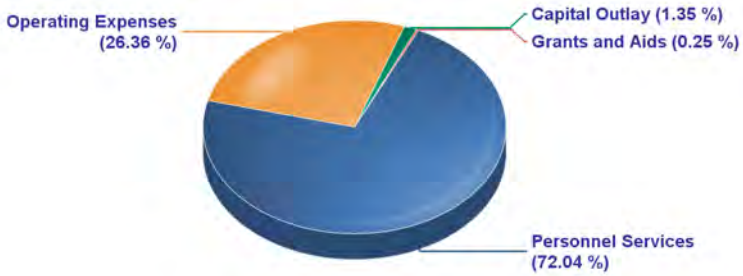
Judicial

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Justice System Administration	Operating Expenses	394,894	329,159	367,668	350,318	364,596
	Capital Outlay	6,209	0	0	0	0
Justice System Administration Total:		**401,103**	**329,159**	**367,668**	**350,318**	**364,596**
Justice System Circ Ct Criminal	Personnel Services	1,874,238	1,942,933	2,004,184	1,969,004	2,056,169
	Operating Expenses	147,257	143,065	155,282	143,971	167,132
Justice System Circ Ct Criminal Total:		**2,021,495**	**2,085,998**	**2,159,466**	**2,112,975**	**2,223,301**
Justice System Circuit Juvenile	Personnel Services	270,689	273,715	287,575	288,648	298,161
	Operating Expenses	53,368	45,455	71,264	78,687	72,728
Justice System Circuit Juvenile Total:		**324,057**	**319,170**	**358,839**	**367,335**	**370,889**
Justice System County Civil	Grants and Aids	10,525	7,894	10,525	12,884	10,525
Justice System County Civil Total:		**10,525**	**7,894**	**10,525**	**12,884**	**10,525**
Justice System General Operations	Personnel Services	478,784	499,807	588,041	547,325	677,248
	Operating Expenses	279,535	353,672	458,980	454,833	504,668
	Capital Outlay	3,237	12,587	98,000	57,000	57,000
Justice System General Operations Total:		**761,556**	**866,066**	**1,145,021**	**1,059,158**	**1,238,916**
Judicial Total:		**3,518,736**	**3,608,287**	**4,041,519**	**3,902,670**	**4,208,227**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	3,518,736	3,608,287	4,041,519	3,902,670	4,208,227
Fund Total:	**3,518,736**	**3,608,287**	**4,041,519**	**3,902,670**	**4,208,227**

Judicial Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Justice System Circ Ct Criminal	Full Time Positions	30	30	30	30
Justice System Circuit Juvenile	Full Time Positions	6	6	6	6
Justice System General Operations	Full Time Positions	7	7	8	9

Mission **To provide an effective forum for the fair, efficient, and impartial resolution of legal and factual court related matters in Flagler, Putnam, St. Johns and Volusia Counties.**

Highlights

Court Administration operates two urinalysis laboratories that are located in Daytona Beach and DeLand. The labs perform urinalysis screenings upon order of the judges and request of community partners. Lab staff provide direct observation of collections to provide the greatest level of specimen integrity. The staff also routinely produces and disseminates screening results within one business day of collection. The lab provides testimony to the court as needed.

Highlights

Meditation is a form of dispute resolution whereby individuals meet with a neutral third party (mediator) in an attempt to reach a mutually agreeable solution to a disagreement. County Court Mediation Services offers assistance in neighborhood disputes, animal nuisance complaints, landlord/tenant disagreements, code enforcement matters and other types of cases.

Highlights

Teen Court is based upon the premise that youthful offenders who admit to delinquent behaviors will more readily accept responsibility for their actions when sentenced by peers. This provides an opportunity for youth to acknowledge responsibility for their actions and learn alternative behaviors. It uses positive peer pressure and other appropriate sanctions to show youthful offenders the consequences of breaking the law and the benefits of positive, constructive behavior.

Teen Court allows young people to get involved in their communities, engage in critical thinking and attain collaboration skills that benefit them long after their Teen Court service has ended. Teen Court makes civic education a reality.

Highlights

The Court Technology division is responsible for network maintenance, server maintenance, desktop deployments and for providing support to judges, court staff and court programs. The division is further responsible for ensuring a secure computing environment by enforcing security protocols, capturing backups and providing redundant services when feasible. The division is the primary data center for court operations such as email and web maintenance. Court Technology is responsible for providing information technology solutions and meeting any new legal requirements.

Highlights

The Pretrial Services Program has two primary goals: provide accurate, timely, neutral information regarding arrestees to judges so they can make informed release decisions and promote public safety by ensuring appearance in court and compliance with release conditions established by judges for certain defendants.

Highlights

The Volusia County Drug Court program was established in 1997. Through an extensive supervision and treatment regimen, Drug Court programs adjudicate cases in which offenders are chronic substance abusers. Drug Courts require offenders to acknowledge their substance abuse problems and provide them with the tools and mechanisms to deal with their addictions. All of this is done in an effort to reduce or eliminatefuture criminal conduct. The Drug Court program uses a team approach to serve its participants. Team members include the judge, prosecutor, defense attorney, treatment specialists, supervision officers, law enforcement agencies, corrections officials and others. Oncean offender successfully completes this intensive program, the Court may dismiss the charge, reduce the sentence or offer a combination of other incentives.

Key Objectives - Court Administration

01. Provide administrative support to the Circuit and County judges of the Seventh Judicial Circuit

02. Provide services to the Circuit Court judiciary, public and legal community to include court clerks, preparation of court calendars, and processing of all felony, misdemeanor, juvenile delinquency and criminal traffic cases as required by law

Performance Measures - Court Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of county court filings	86,672	86,629	86,629
Number of circuit court filings	22,795	22,806	22,817

Key Objectives - Information Systems

01. To develop, maintain and support applications used by the Courts in ensuring the fair, efficient and impartial administration of justice

02. To provide technical support to Judicial and Court Administration users, minimizing downtime and maximizing efficiency for the Courts

Performance Measures - Information Systems	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Supported Custom Applications	203	210	212
Number of Judicial and Court Administration users	23	24	26

Key Objectives - Drug Laboratory

01. Provide accurate and timely screening results to the judiciary, court programs, and community partners

02. Provide court testimony regarding the outcome of screening results

03. Provide the judiciary and community partners with generalized drug screening education

Performance Measures - Drug Laboratory	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percentage of Positive Specimens	15	16	16
Number of individual tests	230,294	250,000	250,000
Number of specimens tested	30,108	30,000	30,000

Key Objectives - Drug Court

01. Integrate alcohol and other drug treatment services with justice system case processing

02. Provide access to alcohol, drug treatment, and rehabilitation services and ensure abstinence using frequent testing

03. Monitor each drug court participant through program completion

Performance Measures - Drug Court	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Drug Court participants admitted	72	75	80
Drug Court retention rates (percent)	64	70	70
Drug Court graduates	60	65	70

Key Objectives - Pre-trial Release

01. Gathers comprehensive information including criminal histories of all arrestees booked into the Volusia County Jail who attend First Appearance

02. Conduct interviews with arrestees booked into the Volusia County Jail as part of the comprehensive information gathering process. Provides the Court with additional information needed for well-informed release decisions

03. Provides multi-layered levels of community based supervision of arrestees released into the Pretrial Supervision program by the Court to assure compliance with all release conditions and arrestees appearance at scheduled court events

Performance Measures - Pre-trial Release	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Victim contacts by Pretrial Services	2,532	2,000	2,000
Defendants assigned to Pretrial Supervision	4,814	4,400	4,600
Appearance rate of Pretrial Referrals (percent)	96	96	96

Key Objectives - Other Circuit Court Juvenile

01. Divert less serious juvenile offenders from traditional delinquency process by disposing of cases through a program of peer accountability

02. Educate and motivate teen participants to complete the program as they learn to make positive choices within their everyday activities

03. Provide student participants opportunities to volunteer as jurors, clerks, prosecuting attorneys and defense attorneys

04. Utilize caring adults, teens, attorneys and local judges who volunteer their time to help operate the program resulting in thousands of dollars in savings to our community

Performance Measures - Other Circuit Court Juvenile	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of case referrals	424	305	400
Number of program completions	307	277	328
Number of student volunteer hours	4,220	3,452	3,836
Number of adult volunteer hours	412	248	330

Key Objectives - Alternative Dispute Resolution

01. Provide a forum for individuals to resolve their differences in a mutually agreeable way

02. Facilitates resolution of disputes by trained mediator

Performance Measures - Alternative Dispute Resolution	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of cases referred	921	1,000	1,000
Number of Mediations Held	957	1,000	1,000

Department: Justice System

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Circuit Court Criminal					
Personnel Services	1,522,330	1,572,828	1,621,855	1,600,325	1,664,707
Operating Expenses	130,414	123,000	129,378	124,499	138,339
Total Unit: Circuit Court Criminal	**1,652,744**	**1,695,828**	**1,751,233**	**1,724,824**	**1,803,046**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			24		24
Number of Full Time Equivalent Positions			24		24
Circuit Court Juvenile					
Personnel Services	270,689	273,715	287,575	288,648	298,161
Operating Expenses	53,368	45,455	71,264	78,687	72,728
Total Unit: Circuit Court Juvenile	**324,057**	**319,170**	**358,839**	**367,335**	**370,889**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		6
Number of Full Time Equivalent Positions			6		6
County Court Civil					
Grants and Aids	10,525	7,894	10,525	12,884	10,525
Total Unit: County Court Civil	**10,525**	**7,894**	**10,525**	**12,884**	**10,525**
Drug Court					
Personnel Services	351,908	370,105	382,329	368,679	391,462
Operating Expenses	16,843	20,065	25,904	19,472	28,793
Total Unit: Drug Court	**368,751**	**390,170**	**408,233**	**388,151**	**420,255**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		6
Number of Full Time Equivalent Positions			6		6
Drug Laboratory					
Personnel Services	246,341	256,351	260,575	256,761	252,422
Operating Expenses	219,103	202,091	309,083	305,473	310,347
Total Unit: Drug Laboratory	**465,444**	**458,442**	**569,658**	**562,234**	**562,769**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Full Time Equivalent Positions			4		4

Department: Justice System

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Information Systems					
Personnel Services	232,443	243,456	327,466	290,564	424,826
Operating Expenses	60,432	151,581	149,897	149,360	194,321
Capital Outlay	3,237	12,587	98,000	57,000	57,000
Total Unit: Information Systems	**296,112**	**407,624**	**575,363**	**496,924**	**676,147**

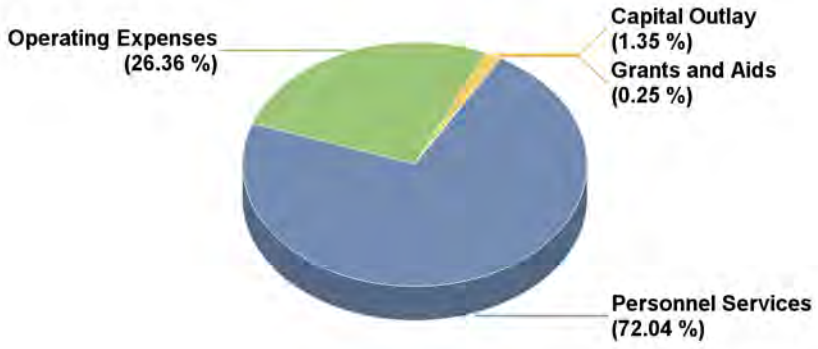
Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	4	5
Number of Full Time Equivalent Positions	4	5

Justice System Administration					
Operating Expenses	394,894	329,159	367,668	350,318	364,596
Capital Outlay	6,209	0	0	0	0
Total Unit: Justice System Administration	**401,103**	**329,159**	**367,668**	**350,318**	**364,596**

Summary Expenditures by Division					
Personnel Services	2,623,711	2,716,455	2,879,800	2,804,977	3,031,578
Operating Expenses	875,054	871,351	1,053,194	1,027,809	1,109,124
Capital Outlay	9,446	12,587	98,000	57,000	57,000
Grants and Aids	10,525	7,894	10,525	12,884	10,525
Total: Justice System	**3,518,736**	**3,608,287**	**4,041,519**	**3,902,670**	**4,208,227**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	44	45
Number of Full Time Equivalent Positions	44	45

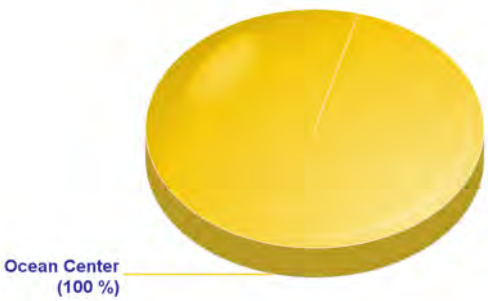
Fund Allocation					
General Fund - 001	3,518,736	3,608,287	4,041,519	3,902,670	4,208,227
Total Fund Allocation	**3,518,736**	**3,608,287**	**4,041,519**	**3,902,670**	**4,208,227**



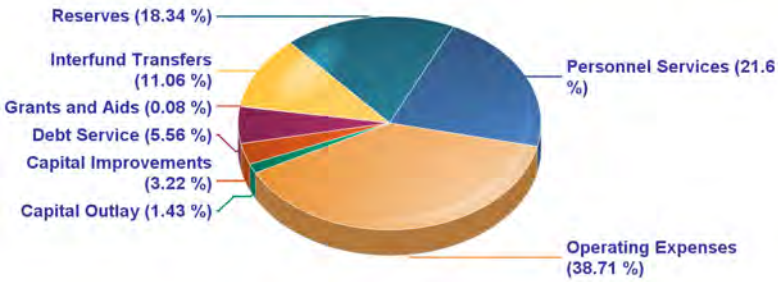
Ocean Center

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ocean Center	Personnel Services	2,945,389	3,040,715	3,334,423	2,987,625	3,374,751
	Operating Expenses	5,260,440	5,216,531	4,873,486	5,060,031	6,048,349
	Capital Outlay	126,397	21,488	192,000	192,000	222,800
	Capital Improvements	90,693	1,475,307	200,000	449,650	502,737
	Debt Service	122,394	128,983	867,375	867,375	868,968
	Grants and Aids	14,866	15,005	12,366	12,366	12,366
	Interfund Transfers	2,730,513	3,524,517	3,980,990	1,482,615	1,728,002
	Reimbursements	(92,814)	(101,701)	(110,298)	(110,298)	(135,867)
	Reserves	0	0	3,170,385	0	2,865,283
Ocean Center Total:		**11,197,878**	**13,320,845**	**16,520,727**	**10,941,364**	**15,487,389**
Ocean Center Total:		**11,197,878**	**13,320,845**	**16,520,727**	**10,941,364**	**15,487,389**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 118 - Ocean Center	9,638,901	11,600,613	14,102,565	8,209,659	12,315,681
Fund 475 - Parking Garage	1,558,977	1,720,232	2,418,162	2,731,705	3,171,708
Fund Total:	**11,197,878**	**13,320,845**	**16,520,727**	**10,941,364**	**15,487,389**

Ocean Center Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Ocean Center	Full Time Positions	45	46	46	46

Mission **To generate economic impact for the community, improve the quality of life, operate efficiently, and provide a positive experience.**

Highlights

The Ocean Center Box Office coordinates all event ticket sales and provides accurate, timely reporting as part of the promoter settlement. Ocean Center Sales and Marketing is responsible for the promotion and branding of the Ocean Center, as well as the booking and execution of events. The Sales and Marketing unit utilizes booking software that allows this function to more efficiently track ongoing agreements with its existing partners and those being developed with prospective clients.

Highlights

Volusia County took full ownership, management and operational responsibilities of the Parking Garage in fiscal year 2007-08. Debt service payments on the 2013 Parking Facility Revenue Bonds in the amount of $868,968 are included in the fiscal year 2020-21 budget. In fiscal year 2018-19, the Volusia County Council approved the use of a management company to begin running the daily operations of the parking garage facility in an effort to streamline operations and reduce overhead costs.

Key Objectives - Administration

01. Increase economic impact numbers through increased events

02. Book local catering events

03. Book family entertainment and community events for the enjoyment of Volusia County residents

04. To increase the number of tourism and convention attendees by increasing the number of event days utilized

05. Provide safe and comfortable facilities for lessees who attend various events

06. Provide safe and comfortable facilities for patrons who attend various events

07. Increase number of events each year

08. Increase the number of recurring event contracts

09. Continue marketing the Ocean Center to event planners

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of events to increase economic impact	128	108	140
Number of catering functions booked	31	21	30
Number of community related events	30	14	30
Number of event days utilized	312	288	370
Number of event days utilized	312	288	370
Number in attendance	377,854	311,000	390,000
Number of event days utilized	312	288	370
Number of events held	128	108	140
Number of conventions/trade shows	27	20	28

Key Objectives - Parking/Operations

01. Provide patrons a clean and safe environment to park their vehicles

02. Provide adequate parking for patrons attending area events and activities

Performance Measures - Parking/Operations	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Hours of monitoring and patrolling garage	9,492	9,517	10,245
Number of cars and trucks parked	834,105	671,968	845,880

Department: Ocean Center

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	740,562	799,217	842,511	742,670	878,095
Operating Expenses	487,565	552,484	655,514	637,514	1,216,960
Grants and Aids	6,020	7,734	5,000	5,000	5,000
Interfund Transfers	2,690,072	3,524,517	3,951,124	1,452,749	1,698,136
Reserves	0	0	3,170,385	0	2,865,283
Reimbursements	(92,814)	(101,701)	(110,298)	(110,298)	(135,867)
Total Unit: Administration	**3,831,405**	**4,782,251**	**8,514,236**	**2,727,635**	**6,527,607**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			7		8
Number of Full Time Equivalent Positions			7		8
Coordinated Marketing					
Personnel Services	147,990	153,852	159,429	85,336	162,262
Operating Expenses	98,247	102,296	240,571	175,329	237,738
Total Unit: Coordinated Marketing	**246,237**	**256,148**	**400,000**	**260,665**	**400,000**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			2		2
Number of Full Time Equivalent Positions			2		2
Operations					
Personnel Services	1,397,837	1,467,933	1,588,664	1,453,743	1,624,595
Operating Expenses	2,870,308	2,728,784	2,056,537	2,321,283	2,594,191
Capital Outlay	123,144	17,062	177,000	177,000	207,800
Capital Improvements	86,624	1,294,988	0	0	0
Grants and Aids	8,546	6,971	7,066	7,066	7,066
Total Unit: Operations	**4,486,459**	**5,515,738**	**3,829,267**	**3,959,092**	**4,433,652**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			24		24
Number of Full Time Equivalent Positions			24		24

Department: Ocean Center

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Parking/Operations					
Personnel Services	202,511	169,559	154,633	147,485	90,998
Operating Expenses	1,186,009	1,236,645	1,150,988	1,222,029	1,221,577
Capital Outlay	3,253	4,426	15,000	15,000	15,000
Capital Improvements	4,069	180,319	200,000	449,650	502,737
Debt Service	122,394	128,983	867,375	867,375	868,968
Grants and Aids	300	300	300	300	300
Interfund Transfers	40,441	0	29,866	29,866	29,866
Total Unit: Parking/Operations	**1,558,977**	**1,720,232**	**2,418,162**	**2,731,705**	**2,729,446**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	6	5
Number of Full Time Equivalent Positions	6	5

Sales and Marketing					
Personnel Services	456,489	450,154	589,186	558,391	618,801
Operating Expenses	618,311	596,322	769,876	703,876	777,883
Total Unit: Sales and Marketing	**1,074,800**	**1,046,476**	**1,359,062**	**1,262,267**	**1,396,684**

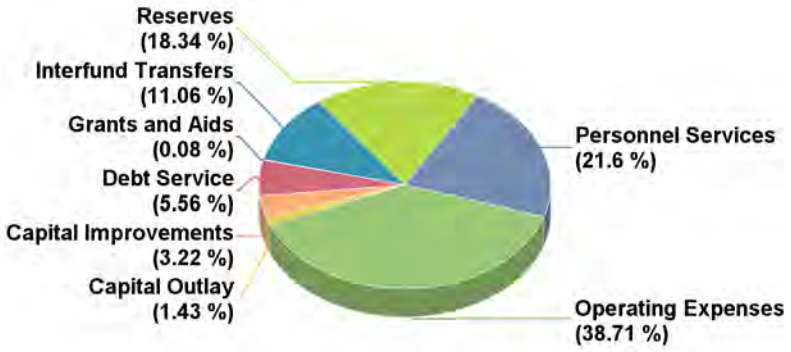
Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Department: Ocean Center

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	2,945,389	3,040,715	3,334,423	2,987,625	3,374,751
Operating Expenses	5,260,440	5,216,531	4,873,486	5,060,031	6,048,349
Capital Outlay	126,397	21,488	192,000	192,000	222,800
Capital Improvements	90,693	1,475,307	200,000	449,650	502,737
Debt Service	122,394	128,983	867,375	867,375	868,968
Grants and Aids	14,866	15,005	12,366	12,366	12,366
Interfund Transfers	2,730,513	3,524,517	3,980,990	1,482,615	1,728,002
Reserves	0	0	3,170,385	0	2,865,283
Reimbursements	(92,814)	(101,701)	(110,298)	(110,298)	(135,867)
Total: Ocean Center	**11,197,878**	**13,320,845**	**16,520,727**	**10,941,364**	**15,487,389**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	46	46
Number of Full Time Equivalent Positions	46	46

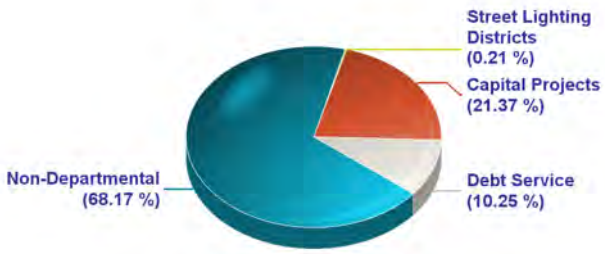
Fund Allocation					
Ocean Center - 118	9,638,901	11,600,613	14,102,565	8,209,659	12,315,681
Parking Garage - 475	1,558,977	1,720,232	2,418,162	2,731,705	3,171,708
Total Fund Allocation	**11,197,878**	**13,320,845**	**16,520,727**	**10,941,364**	**15,487,389**



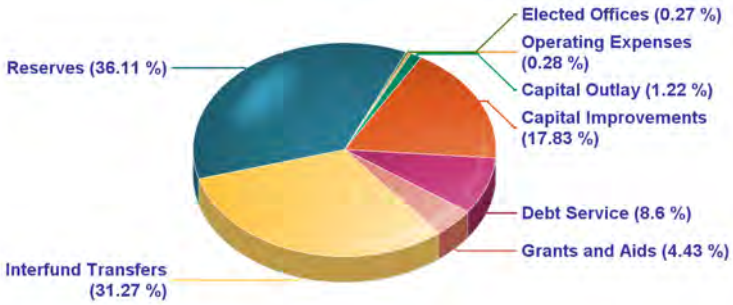
Other Budgetary Accounts

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Capital Projects	Operating Expenses	1,008,358	243,828	68,337	357,354	26,000
	Capital Outlay	458,310	964,899	1,815,000	1,686,080	2,088,268
	Capital Improvements	16,071,340	14,016,009	22,477,227	25,819,961	30,610,905
	Grants and Aids	1,450	271,937	0	181,291	0
	Interfund Transfers	4,308,260	61,050	2,610,595	2,853,671	510,339
	Reserves	0	0	3,130,363	0	3,439,569
Capital Projects Total:		**21,847,718**	**15,557,723**	**30,101,522**	**30,898,357**	**36,675,081**
Debt Service	Debt Service	25,073,117	30,089,443	14,772,098	14,773,173	14,758,251
	Reserves	0	0	2,998,022	0	2,835,091
Debt Service Total:		**25,073,117**	**30,089,443**	**17,770,120**	**14,773,173**	**17,593,342**
FEMA-Hurricane Dorian	Operating Expenses	0	189,037	0	0	0
FEMA-Hurricane Dorian Total:		**0**	**189,037**	**0**	**0**	**0**
Fema-Hurricane Irma	Personnel Services	239,497	(639)	0	0	0
	Operating Expenses	14,952,919	1,215,025	0	1,649,040	0
	Capital Outlay	144,814	51,419	0	0	0
	Capital Improvements	32,765	483,721	2,086,193	4,254,274	0
	Interfund Transfers	2,689,803	0	0	0	0
Fema-Hurricane Irma Total:		**18,059,798**	**1,749,526**	**2,086,193**	**5,903,314**	**0**
Non-Departmental	Operating Expenses	625,791	655,708	674,441	642,957	149,048
	Grants and Aids	5,804,399	5,910,571	6,803,201	6,803,201	7,596,446
	Interfund Transfers	78,004,048	58,782,877	62,048,869	51,797,085	53,156,033
	Reserves	0	0	42,963,296	0	55,652,788
	Elected Offices	0	0	0	0	447,141
Non-Departmental Total:		**84,434,238**	**65,349,156**	**112,489,807**	**59,243,243**	**117,001,456**
Street Lighting Districts	Operating Expenses	315,556	315,460	325,645	311,348	306,162
	Reserves	0	0	45,403	0	48,895
	Elected Offices	0	0	0	0	9,707
Street Lighting Districts Total:		**315,556**	**315,460**	**371,048**	**311,348**	**364,764**
Other Budgetary Accounts Total:		**149,730,427**	**113,250,345**	**162,818,690**	**111,129,435**	**171,634,643**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	44,526,086	24,705,611	59,118,770	23,667,118	66,745,848
Fund 106 - Resort Tax	11,538,264	11,967,164	12,306,200	9,927,464	11,119,065
Fund 108 - Sales Tax Trust	22,255,030	22,665,130	23,912,845	20,008,313	20,200,405
Fund 116 - Special Lighting Districts	301,581	301,405	355,776	297,281	348,989
Fund 120 - Municipal Service District	6,114,858	5,495,808	17,151,992	5,640,348	18,936,138
Fund 157 - Silver Sands/Bethune Beach MSD	13,975	14,055	15,272	14,067	15,775
Fund 194 - FEMA-Irma	18,059,798	1,749,526	2,086,193	5,903,314	0
Fund 195 - FEMA-Dorian	0	189,037	0	0	0
Fund 201 - Subordinate Lien Sales Tax Refunding Revenue Bonds, 20	7,935,663	1,708	0	0	0
Fund 202 - Tourist Development Tax Refunding Revenue Bonds, 2014	1,815,652	1,816,360	2,539,641	1,817,321	2,543,221
Fund 203 - Tourist Development Tax Revenue Bonds, 2004	2,456,450	2,456,658	4,279,625	2,458,575	4,267,862
Fund 204 - Capital Improvement Refunding Revenue Bonds, 2012	2,298,980	1,500	0	0	0
Fund 208 - Capital Improvement Revenue Note, 2010	1,441,229	1,471,092	1,217,772	1,217,772	1,208,475
Fund 209 - Williamson Blvd. Capital Improvement Revenue Note, 2015	1,009,495	1,011,050	1,017,920	1,017,920	1,013,608
Fund 213 - Gas Tax Refunding Revenue Bonds, 2013	4,511,101	4,508,431	4,512,882	4,512,882	4,509,855
Fund 214 - CDD Capital Improvement Revenue Note, 2016	277,500	15,141,750	0	0	0
Fund 215 - Capital Improvement Note, 2017	41,260	399,365	755,734	460,457	763,497
Fund 262 - Limited Tax General Obligation Refunding Bonds, 2014	3,285,787	3,281,529	3,446,546	3,288,246	3,286,824
Fund 305 - 800 MHz Capital	476,769	570,142	1,250,000	318,491	2,824,468
Fund 308 - Capital Improvement Projects	296,466	0	0	0	0
Fund 309 - Correctional Facilities Capital Projects	73	617,853	2,882,400	2,298,000	4,734,931
Fund 313 - Beach Capital Projects	4,524,693	2,058,345	10,237,444	5,210,027	7,135,409
Fund 317 - Library Construction	73,399	0	1,000,000	0	2,063,324
Fund 318 - Ocean Center	2,760,304	644,847	5,720,286	4,219,746	2,988,474
Fund 321 - S. Williamson Blvd. Extension Project	0	0	46,968	46,968	0
Fund 322 - I.T. Capital Projects	940,555	68,820	0	459,803	0
Fund 326 - Park Projects	493,279	1,224,778	968,852	1,715,248	1,573,171
Fund 328 - Trail Projects	1,761,622	749,324	1,000,000	1,746,603	760,339
Fund 330 - Economic Development Capital Projects Fund	0	0	48,604	48,604	0
Fund 365 - Public Works Service Center	0	1,186,208	2,000,000	12,743,827	0
Fund 367 - Elections Warehouse	0	0	46,968	1,502,393	5,356,515
Fund 368 - Court/Central Services Warehouse	322,352	2,928,856	0	3,714	0
Fund 369 - Sheriff Capital Projects	6,799,266	6,023,829	1,900,000	259,933	2,250,000
Fund 373 - Medical Examiner's Facility	0	164	3,000,000	325,000	6,988,450
Fund 375 - Boardwalk Development	3,398,940	0	0	0	0
Fund Total:	**149,730,427**	**113,250,345**	**162,818,690**	**111,129,435**	**171,634,643**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
1255 Oceanshore Blvd					
Operating Expenses	272	0	0	0	0
Capital Improvements	188,593	298,114	0	1,358	0
Total Unit: 1255 Oceanshore Blvd	**188,865**	**298,114**	**0**	**1,358**	**0**
16th Avenue Beach Ramp					
Capital Improvements	0	36,241	551,795	81,955	498,650
Total Unit: 16th Avenue Beach Ramp	**0**	**36,241**	**551,795**	**81,955**	**498,650**
27th Avenue Ramp					
Capital Improvements	50,204	33,467	549,999	552,404	30,000
Total Unit: 27th Avenue Ramp	**50,204**	**33,467**	**549,999**	**552,404**	**30,000**
3167 S Atlantic Ave					
Operating Expenses	0	949	0	0	0
Capital Improvements	0	40,055	1,800,951	1,702,270	140,000
Total Unit: 3167 S Atlantic Ave	**0**	**41,004**	**1,800,951**	**1,702,270**	**140,000**
3621 S Atlantic Ave					
Capital Improvements	0	43,073	1,062,562	989,365	100,000
Total Unit: 3621 S Atlantic Ave	**0**	**43,073**	**1,062,562**	**989,365**	**100,000**
650 S Atlantic Ave, Ormond Beach					
Operating Expenses	35,538	25,843	0	0	0
Capital Improvements	444,808	1,525,067	0	8,342	0
Total Unit: 650 S Atlantic Ave, Ormond Beach	**480,346**	**1,550,910**	**0**	**8,342**	**0**
726 N Atlantic Ave, Daytona Beach					
Operating Expenses	9,326	0	0	0	0
Capital Improvements	19,080	434	1,193,322	637,582	30,000
Total Unit: 726 N Atlantic Ave, Daytona Beach	**28,406**	**434**	**1,193,322**	**637,582**	**30,000**
800 MHZ Back Bone Infrastructure					
Operating Expenses	22,000	0	0	0	0
Capital Outlay	0	0	213,615	0	2,024,468
Capital Improvements	143,360	31,240	700,000	137,200	800,000
Grants and Aids	0	271,937	0	181,291	0
Total Unit: 800 MHZ Back Bone Infrastructure	**165,360**	**303,177**	**913,615**	**318,491**	**2,824,468**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
800 MHz Communication System					
Capital Outlay	0	0	50,000	0	0
Total Unit: 800 MHz Communication System	**0**	**0**	**50,000**	**0**	**0**
Action Target Line of Fire					
Capital Outlay	0	0	0	259,933	0
Total Unit: Action Target Line of Fire	**0**	**0**	**0**	**259,933**	**0**
Beach Dept Capital Improvements					
Operating Expenses	0	0	68,337	41,686	0
Capital Outlay	0	0	92,000	60,000	32,000
Capital Improvements	0	0	25,000	0	100,965
Total Unit: Beach Dept Capital Improvements	**0**	**0**	**185,337**	**101,686**	**132,965**
Beach Infrastructure					
Capital Outlay	73,921	0	75,000	0	31,800
Capital Improvements	37,783	0	150,729	0	0
Total Unit: Beach Infrastructure	**111,704**	**0**	**225,729**	**0**	**31,800**
Boardwalk Development					
Capital Improvements	17,584	0	0	0	0
Interfund Transfers	3,381,356	0	0	0	0
Total Unit: Boardwalk Development	**3,398,940**	**0**	**0**	**0**	**0**
Boylston Avenue Ramp					
Capital Improvements	0	25,610	725,000	51,890	715,500
Total Unit: Boylston Avenue Ramp	**0**	**25,610**	**725,000**	**51,890**	**715,500**
Browning Ave Ramp					
Capital Improvements	13,590	14,600	215,000	15,810	199,190
Total Unit: Browning Ave Ramp	**13,590**	**14,600**	**215,000**	**15,810**	**199,190**
CJIS					
Operating Expenses	0	41,525	0	21,659	0
Total Unit: CJIS	**0**	**41,525**	**0**	**21,659**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Correction Network Upgrade					
Operating Expenses	73	17,250	0	0	26,000
Capital Outlay	0	600,603	1,098,000	1,098,000	0
Capital Improvements	0	0	1,200,000	1,200,000	4,708,931
Reserves	0	0	584,400	0	0
Total Unit: Correction Network Upgrade	**73**	**617,853**	**2,882,400**	**2,298,000**	**4,734,931**
Court/Central Services Warehouse					
Capital Improvements	320,902	2,928,856	0	3,714	0
Grants and Aids	1,450	0	0	0	0
Total Unit: Court/Central Services Warehouse	**322,352**	**2,928,856**	**0**	**3,714**	**0**
Directory Sign Replacement					
Capital Improvements	0	0	0	160,000	0
Total Unit: Directory Sign Replacement	**0**	**0**	**0**	**160,000**	**0**
E911 Sheriff Technology					
Capital Improvements	0	0	500,000	0	200,000
Total Unit: E911 Sheriff Technology	**0**	**0**	**500,000**	**0**	**200,000**
ECRRT Guise to Gobbler Seg 4A					
Capital Improvements	0	0	0	434,827	0
Total Unit: ECRRT Guise to Gobbler Seg 4A	**0**	**0**	**0**	**434,827**	**0**
Elections Warehouse Expansion					
Operating Expenses	0	0	0	51,809	0
Capital Outlay	0	0	0	72,203	0
Capital Improvements	0	0	46,968	1,378,381	5,356,515
Total Unit: Elections Warehouse Expansion	**0**	**0**	**46,968**	**1,502,393**	**5,356,515**
El Portal St Ramp					
Capital Improvements	0	0	70,000	70,000	0
Total Unit: El Portal St Ramp	**0**	**0**	**70,000**	**70,000**	**0**
Evidence Facility					
Operating Expenses	0	130,966	0	0	0
Capital Outlay	0	97,331	0	0	0
Capital Improvements	6,799,266	5,795,532	0	0	0
Total Unit: Evidence Facility	**6,799,266**	**6,023,829**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Financial System					
Operating Expenses	940,555	27,295	0	242,200	0
Capital Outlay	0	0	0	195,944	0
Total Unit: Financial System	**940,555**	**27,295**	**0**	**438,144**	**0**
Fla Boating Improvemnt Program					
Interfund Transfers	0	0	0	47,876	0
Reserves	0	0	140,000	0	1,173,171
Total Unit: Fla Boating Improvemnt Program	**0**	**0**	**140,000**	**47,876**	**1,173,171**
Hlles Blvd. Parking Lot					
Capital Improvements	624,846	1,672	0	0	0
Total Unit: Hlles Blvd. Parking Lot	**624,846**	**1,672**	**0**	**0**	**0**
Int'l Speedway Blvd Ramp					
Capital Improvements	0	0	250,000	169,540	966,585
Total Unit: Int'l Speedway Blvd Ramp	**0**	**0**	**250,000**	**169,540**	**966,585**
Lake Ashby Park					
Capital Improvements	0	0	53,000	0	0
Total Unit: Lake Ashby Park	**0**	**0**	**53,000**	**0**	**0**
Lemon Bluff					
Capital Improvements	0	0	775,852	1,592,384	400,000
Total Unit: Lemon Bluff	**0**	**0**	**775,852**	**1,592,384**	**400,000**
Lighthouse Point Park-Boardwalk Renovations					
Capital Improvements	0	0	2,412,519	0	2,912,519
Total Unit: Lighthouse Point Park-Boardwalk Renovations	**0**	**0**	**2,412,519**	**0**	**2,912,519**
Marine Discover - Trail					
Capital Improvements	0	33,643	0	60,767	0
Total Unit: Marine Discover - Trail	**0**	**33,643**	**0**	**60,767**	**0**
Master Trails Program					
Capital Improvements	1,094,640	139,188	240,000	222,777	250,000
Interfund Transfers	120,216	10,053	0	195,200	0
Reserves	0	0	244,977	0	0
Total Unit: Master Trails Program	**1,214,856**	**149,241**	**484,977**	**417,977**	**250,000**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Medical Examiner's Facility					
Capital Improvements	0	164	3,000,000	325,000	6,988,450
Total Unit: Medical Examiner's Facility	**0**	**164**	**3,000,000**	**325,000**	**6,988,450**
Ocean Center - Air Handler Replacement					
Capital Improvements	2,577,662	0	0	0	0
Total Unit: Ocean Center - Air Handler Replacement	**2,577,662**	**0**	**0**	**0**	**0**
Ocean Center - Arena Floor Boxes					
Capital Improvements	0	0	2,000,000	1,089,800	0
Total Unit: Ocean Center - Arena Floor Boxes	**0**	**0**	**2,000,000**	**1,089,800**	**0**
Ocean Center - Ballroom Airwall Replacement					
Capital Improvements	0	0	225,000	0	248,500
Total Unit: Ocean Center - Ballroom Airwall Replacement	**0**	**0**	**225,000**	**0**	**248,500**
Ocean Center CIP Projects					
Operating Expenses	175	0	0	0	0
Capital Improvements	0	2,300	92,000	0	0
Reserves	0	0	2,160,986	0	1,376,674
Total Unit: Ocean Center CIP Projects	**175**	**2,300**	**2,252,986**	**0**	**1,376,674**
Ocean Center - Exterior Door Replacement					
Capital Improvements	0	0	0	0	121,000
Total Unit: Ocean Center - Exterior Door Replacement	**0**	**0**	**0**	**0**	**121,000**
Ocean Center-Kitchen Drainage Replacement					
Capital Improvements	0	0	0	92,000	0
Total Unit: Ocean Center-Kitchen Drainage Replacement	**0**	**0**	**0**	**92,000**	**0**
Ocean Center - Lighting					
Capital Improvements	103,864	71,753	1,242,300	57,898	1,242,300
Total Unit: Ocean Center - Lighting	**103,864**	**71,753**	**1,242,300**	**57,898**	**1,242,300**
Ocean Center - Main Marquee Replacement					
Capital Improvements	13,998	425,639	0	0	0
Total Unit: Ocean Center - Main Marquee Replacement	**13,998**	**425,639**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Ocean Center - Ocean Center Elevator Modernization					
Capital Improvements	8,450	90,977	0	226,573	0
Total Unit: Ocean Center - Ocean Center Elevator Modernization	**8,450**	**90,977**	**0**	**226,573**	**0**
Ocean Center - Roof Repair					
Capital Improvements	13,204	50,078	0	1,506,000	0
Total Unit: Ocean Center - Roof Repair	**13,204**	**50,078**	**0**	**1,506,000**	**0**
Ocean Center - Sound System					
Capital Improvements	42,951	4,100	0	1,087,475	0
Total Unit: Ocean Center - Sound System	**42,951**	**4,100**	**0**	**1,087,475**	**0**
Plaza Blvd Ramp					
Capital Improvements	16,800	0	576,300	572,500	43,200
Total Unit: Plaza Blvd Ramp	**16,800**	**0**	**576,300**	**572,500**	**43,200**
Ponce DeLeon Multi Use Path					
Capital Improvements	0	0	0	314,203	0
Total Unit: Ponce DeLeon Multi Use Path	**0**	**0**	**0**	**314,203**	**0**
Port Orange Regional Library					
Capital Improvements	0	0	1,000,000	0	1,173,600
Reserves	0	0	0	0	889,724
Total Unit: Port Orange Regional Library	**0**	**0**	**1,000,000**	**0**	**2,063,324**
Public Works Service Center					
Capital Improvements	0	1,186,208	0	10,743,827	0
Interfund Transfers	0	0	2,000,000	2,000,000	0
Total Unit: Public Works Service Center	**0**	**1,186,208**	**2,000,000**	**12,743,827**	**0**
Radio Replacement					
Capital Outlay	311,409	266,965	286,385	0	0
Total Unit: Radio Replacement	**311,409**	**266,965**	**286,385**	**0**	**0**
Rockefeller Dr Ramp					
Capital Improvements	12,110	13,220	268,930	17,240	265,000
Total Unit: Rockefeller Dr Ramp	**12,110**	**13,220**	**268,930**	**17,240**	**265,000**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Self-Check Stations					
Operating Expenses	419	0	0	0	0
Capital Outlay	72,980	0	0	0	0
Total Unit: Self-Check Stations	**73,399**	**0**	**0**	**0**	**0**
Shell Harbor					
Capital Improvements	493,279	1,224,778	0	74,988	0
Total Unit: Shell Harbor	**493,279**	**1,224,778**	**0**	**74,988**	**0**
Sheriff's CAD/RMS					
Capital Improvements	0	0	1,400,000	0	2,050,000
Total Unit: Sheriff's CAD/RMS	**0**	**0**	**1,400,000**	**0**	**2,050,000**
Silver Beach Ave Ramp					
Capital Improvements	0	0	0	142,085	650,000
Total Unit: Silver Beach Ave Ramp	**0**	**0**	**0**	**142,085**	**650,000**
Smyrna Dunes Park					
Capital Improvements	2,555,794	0	0	0	0
Total Unit: Smyrna Dunes Park	**2,555,794**	**0**	**0**	**0**	**0**
Sun Splash Park					
Capital Improvements	442,028	0	0	0	0
Total Unit: Sun Splash Park	**442,028**	**0**	**0**	**0**	**0**
Trailhead at Grand Avenue					
Capital Improvements	36,544	0	0	3,806	0
Total Unit: Trailhead at Grand Avenue	**36,544**	**0**	**0**	**3,806**	**0**
Transfers to Other Funds					
Interfund Transfers	806,688	50,997	610,595	610,595	510,339
Total Unit: Transfers to Other Funds	**806,688**	**50,997**	**610,595**	**610,595**	**510,339**
University Blvd Ramp					
Capital Improvements	0	0	150,000	96,000	420,000
Total Unit: University Blvd Ramp	**0**	**0**	**150,000**	**96,000**	**420,000**

Summary Expenditures by Division					
Operating Expenses	1,008,358	243,828	68,337	357,354	26,000
Capital Outlay	458,310	964,899	1,815,000	1,686,080	2,088,268
Capital Improvements	16,071,340	14,016,009	22,477,227	25,819,961	30,610,905
Grants and Aids	1,450	271,937	0	181,291	0

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Interfund Transfers	4,308,260	61,050	2,610,595	2,853,671	510,339
Reserves	0	0	3,130,363	0	3,439,569
Total: Capital Projects	**21,847,718**	**15,557,723**	**30,101,522**	**30,898,357**	**36,675,081**

Fund Allocation

800 MHz Capital - 305	476,769	570,142	1,250,000	318,491	2,824,468
Beach Capital Projects - 313	4,524,693	2,058,345	10,237,444	5,210,027	7,135,409
Boardwalk Development - 375	3,398,940	0	0	0	0
Capital Improvement Projects - 308	296,466	0	0	0	0
Correctional Facilities Capital Projects - 309	73	617,853	2,882,400	2,298,000	4,734,931
Court/Central Services Warehouse - 368	322,352	2,928,856	0	3,714	0
Economic Development Capital Projects Fund - 330	0	0	48,604	48,604	0
Elections Warehouse - 367	0	0	46,968	1,502,393	5,356,515
I.T. Capital Projects - 322	940,555	68,820	0	459,803	0
Library Construction - 317	73,399	0	1,000,000	0	2,063,324
Medical Examiner's Facility - 373	0	164	3,000,000	325,000	6,988,450
Ocean Center - 318	2,760,304	644,847	5,720,286	4,219,746	2,988,474
Park Projects - 326	493,279	1,224,778	968,852	1,715,248	1,573,171
Public Works Service Center - 365	0	1,186,208	2,000,000	12,743,827	0
Sheriff Capital Projects - 369	6,799,266	6,023,829	1,900,000	259,933	2,250,000
S. Williamson Blvd. Extension Project - 321	0	0	46,968	46,968	0
Trail Projects - 328	1,761,622	233,881	1,000,000	1,746,603	760,339
Total Fund Allocation	**21,847,718**	**15,557,723**	**30,101,522**	**30,898,357**	**36,675,081**

Department: Other Budgetary Accounts

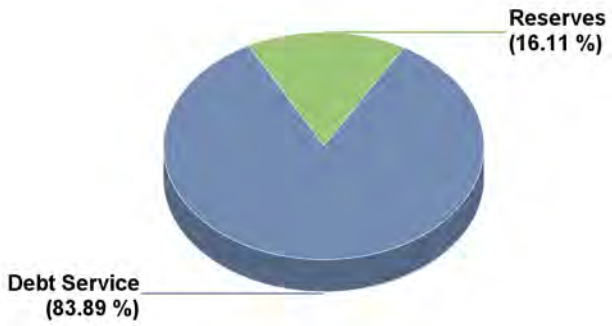
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Capital Improvement Note, 2017					
Debt Service	41,260	399,365	460,457	460,457	462,565
Reserves	0	0	295,277	0	300,932
Total Unit: Capital Improvement Note, 2017	**41,260**	**399,365**	**755,734**	**460,457**	**763,497**
Capri Drive SAD Revenue Note 2010					
Debt Service	91,276	91,652	0	0	0
Total Unit: Capri Drive SAD Revenue Note 2010	**91,276**	**91,652**	**0**	**0**	**0**
Gas Tax Refunding Revenue Bond, Series 2013					
Debt Service	4,511,101	4,508,431	4,512,882	4,512,882	4,509,855
Total Unit: Gas Tax Refunding Revenue Bond, Series 2013	**4,511,101**	**4,508,431**	**4,512,882**	**4,512,882**	**4,509,855**
Ltd Tax GO Series 2014					
Debt Service	3,285,787	3,281,529	3,288,246	3,288,246	3,286,824
Reserves	0	0	158,300	0	0
Total Unit: Ltd Tax GO Series 2014	**3,285,787**	**3,281,529**	**3,446,546**	**3,288,246**	**3,286,824**
Ocean Center Exp. Revenue Note 2010					
Debt Service	678,206	703,096	702,749	702,749	698,136
Total Unit: Ocean Center Exp. Revenue Note 2010	**678,206**	**703,096**	**702,749**	**702,749**	**698,136**
One Daytona CDD Debt Service Fund					
Debt Service	277,500	15,141,750	0	0	0
Total Unit: One Daytona CDD Debt Service Fund	**277,500**	**15,141,750**	**0**	**0**	**0**
Sales Tax Rev 2012 Series					
Debt Service	2,298,980	1,500	0	0	0
Total Unit: Sales Tax Rev 2012 Series	**2,298,980**	**1,500**	**0**	**0**	**0**
Subordinate Lien Sales Tax Series 2008					
Debt Service	7,935,663	1,708	0	0	0
Total Unit: Subordinate Lien Sales Tax Series 2008	**7,935,663**	**1,708**	**0**	**0**	**0**
S. Williamson Extension Debt Service Fund					
Debt Service	1,009,495	1,011,050	1,017,920	1,017,920	1,013,608
Total Unit: S. Williamson Extension Debt Service Fund	**1,009,495**	**1,011,050**	**1,017,920**	**1,017,920**	**1,013,608**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
TDT Refunding Revenue Bonds, Series 2014A					
Debt Service	828,155	826,663	827,850	827,850	829,603
Reserves	0	0	0	0	327,396
Total Unit: TDT Refunding Revenue Bonds, Series 2014A	**828,155**	**826,663**	**827,850**	**827,850**	**1,156,999**
TDT Refunding Revenue Bonds, Series 2014B					
Debt Service	987,497	989,697	989,471	989,471	989,821
Reserves	0	0	722,320	0	396,401
Total Unit: TDT Refunding Revenue Bonds, Series 2014B	**987,497**	**989,697**	**1,711,791**	**989,471**	**1,386,222**
Tourist Dev Tax Imp Bonds 2004					
Debt Service	2,456,450	2,456,658	2,457,500	2,458,575	2,457,500
Reserves	0	0	1,822,125	0	1,810,362
Total Unit: Tourist Dev Tax Imp Bonds 2004	**2,456,450**	**2,456,658**	**4,279,625**	**2,458,575**	**4,267,862**
Trails Program CIP Revenue Note 2010					
Debt Service	510,222	515,444	515,023	515,023	510,339
Total Unit: Trails Program CIP Revenue Note 2010	**510,222**	**515,444**	**515,023**	**515,023**	**510,339**
W. Highlands SAD Revenue Note 2010					
Debt Service	161,525	160,900	0	0	0
Total Unit: W. Highlands SAD Revenue Note 2010	**161,525**	**160,900**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Debt Service	25,073,117	30,089,443	14,772,098	14,773,173	14,758,251
Reserves	0	0	2,998,022	0	2,835,091
Total: Debt Service	**25,073,117**	**30,089,443**	**17,770,120**	**14,773,173**	**17,593,342**
Fund Allocation					
Capital Improvement Note, 2017 - 215	41,260	399,365	755,734	460,457	763,497
Capital Improvement Refunding Revenue Bonds, 2012 - 204	2,298,980	1,500	0	0	0
Capital Improvement Revenue Note, 2010 - 208	1,441,229	1,471,092	1,217,772	1,217,772	1,208,475
CDD Capital Improvement Revenue Note, 2016 - 214	277,500	15,141,750	0	0	0
Gas Tax Refunding Revenue Bonds, 2013 - 213	4,511,101	4,508,431	4,512,882	4,512,882	4,509,855
Limited Tax General Obligation Refunding Bonds, 2014 - 262	3,285,787	3,281,529	3,446,546	3,288,246	3,286,824
Subordinate Lien Sales Tax Refunding Revenue Bonds, 2008 - 201	7,935,663	1,708	0	0	0
Tourist Development Tax Refunding Revenue Bonds, 2014 - 202	1,815,652	1,816,360	2,539,641	1,817,321	2,543,221
Tourist Development Tax Revenue Bonds, 2004 - 203	2,456,450	2,456,658	4,279,625	2,458,575	4,267,862
Williamson Blvd. Capital Improvement Revenue Note, 2015 - 209	1,009,495	1,011,050	1,017,920	1,017,920	1,013,608
Total Fund Allocation	**25,073,117**	**30,089,443**	**17,770,120**	**14,773,173**	**17,593,342**



Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Buildings&Equip-Airport					
Operating Expenses	26,415	70,817	0	0	0
Total Unit: Buildings&Equip-Airport	**26,415**	**70,817**	**0**	**0**	**0**
Buildings&Equip--Corrections					
Operating Expenses	2,250	0	0	0	0
Total Unit: Buildings&Equip--Corrections	**2,250**	**0**	**0**	**0**	**0**
Buildings&Equip-Facilities					
Personnel Services	4,098	(927)	0	0	0
Operating Expenses	79,681	2,968	0	83,598	0
Capital Improvements	0	0	2,086,193	4,254,274	0
Interfund Transfers	5,556	0	0	0	0
Total Unit: Buildings&Equip-Facilities	**89,335**	**2,041**	**2,086,193**	**4,337,872**	**0**
Buildings&Equip-Fire Services					
Operating Expenses	(242)	0	0	0	0
Total Unit: Buildings&Equip-Fire Services	**(242)**	**0**	**0**	**0**	**0**
Buildings&Equip-Library					
Operating Expenses	594,077	1,632	0	27,614	0
Capital Outlay	136,461	0	0	0	0
Capital Improvements	0	54,000	0	0	0
Total Unit: Buildings&Equip-Library	**730,538**	**55,632**	**0**	**27,614**	**0**
Buildings&Equip-Mosquito Control					
Personnel Services	498	0	0	0	0
Operating Expenses	61,316	0	0	0	0
Interfund Transfers	23	0	0	0	0
Total Unit: Buildings&Equip-Mosquito Control	**61,837**	**0**	**0**	**0**	**0**
Buildings&Equip-Ocean Center					
Operating Expenses	4,127	0	0	55,400	0
Capital Improvements	1,248	0	0	0	0
Total Unit: Buildings&Equip-Ocean Center	**5,375**	**0**	**0**	**55,400**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Buildings&Equip-Parks&Recreation					
Personnel Services	389	0	0	0	0
Operating Expenses	1,576	6,950	0	0	0
Capital Improvements	30	0	0	0	0
Interfund Transfers	297	0	0	0	0
Total Unit: Buildings&Equip-Parks&Recreation	**2,292**	**6,950**	**0**	**0**	**0**
Buildings&Equip-Road&Bridge/Drainage					
Personnel Services	7,816	(501)	0	0	0
Operating Expenses	3,180	(13,697)	0	0	0
Interfund Transfers	5,531	0	0	0	0
Total Unit: Buildings&Equip-Road&Bridge/Drainage	**16,527**	**(14,198)**	**0**	**0**	**0**
Buildings&Equip-Sheriff					
Capital Outlay	0	40,044	0	0	0
Total Unit: Buildings&Equip-Sheriff	**0**	**40,044**	**0**	**0**	**0**
Category G-Facilities					
Personnel Services	22	0	0	0	0
Operating Expenses	104	0	0	0	0
Interfund Transfers	264	0	0	0	0
Total Unit: Category G-Facilities	**390**	**0**	**0**	**0**	**0**
Category Z - Pac					
Personnel Services	244	0	0	0	0
Operating Expenses	450	0	0	0	0
Interfund Transfers	160	0	0	0	0
Total Unit: Category Z - Pac	**854**	**0**	**0**	**0**	**0**
Cost Recovery-Accounting					
Operating Expenses	559,234	626,272	0	32,620	0
Interfund Transfers	290,627	0	0	0	0
Total Unit: Cost Recovery-Accounting	**849,861**	**626,272**	**0**	**32,620**	**0**
Debris Removal-Coastal					
Interfund Transfers	1,199	0	0	0	0
Total Unit: Debris Removal-Coastal	**1,199**	**0**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Debris Removal-Corrections					
Personnel Services	8,102	0	0	0	0
Interfund Transfers	4,451	0	0	0	0
Total Unit: Debris Removal-Corrections	**12,553**	**0**	**0**	**0**	**0**
Debris Removal-Facilities					
Personnel Services	2,987	0	0	0	0
Operating Expenses	9,489	(3,035)	0	0	0
Interfund Transfers	171	0	0	0	0
Total Unit: Debris Removal-Facilities	**12,647**	**(3,035)**	**0**	**0**	**0**
Debris Removal-Parks&Recreation					
Personnel Services	2,066	0	0	0	0
Operating Expenses	36,944	(21,547)	0	0	0
Interfund Transfers	21,432	0	0	0	0
Total Unit: Debris Removal-Parks&Recreation	**60,442**	**(21,547)**	**0**	**0**	**0**
Debris Removal-Pw Admin					
Operating Expenses	12,795,894	0	0	0	0
Total Unit: Debris Removal-Pw Admin	**12,795,894**	**0**	**0**	**0**	**0**
Debris Removal-Road&Bridge/Drainage					
Personnel Services	53,828	0	0	0	0
Operating Expenses	46,117	0	0	0	0
Interfund Transfers	604,683	0	0	0	0
Total Unit: Debris Removal-Road&Bridge/Drainage	**704,628**	**0**	**0**	**0**	**0**
Debris Removal-Votran					
Operating Expenses	9,838	(362)	0	0	0
Total Unit: Debris Removal-Votran	**9,838**	**(362)**	**0**	**0**	**0**
Emer Prot Measures-Airport					
Operating Expenses	25,029	0	0	0	0
Capital Outlay	0	11,375	0	0	0
Interfund Transfers	11,042	0	0	0	0
Total Unit: Emer Prot Measures-Airport	**36,071**	**11,375**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emer Prot Measures-Beach Safety					
Interfund Transfers	11,254	0	0	0	0
Total Unit: Emer Prot Measures-Beach Safety	**11,254**	**0**	**0**	**0**	**0**
Emer Prot Measures-Coastal					
Operating Expenses	50,890	(1,935)	0	0	0
Interfund Transfers	4,381	0	0	0	0
Total Unit: Emer Prot Measures-Coastal	**55,271**	**(1,935)**	**0**	**0**	**0**
Emer Prot Measures-Community Services					
Operating Expenses	556	0	0	0	0
Total Unit: Emer Prot Measures-Community Services	**556**	**0**	**0**	**0**	**0**
Emer Prot Measures-Corrections					
Operating Expenses	12,319	0	0	0	0
Capital Outlay	2,625	0	0	0	0
Interfund Transfers	10,810	0	0	0	0
Total Unit: Emer Prot Measures-Corrections	**25,754**	**0**	**0**	**0**	**0**
Emer Prot Measures-Ems					
Interfund Transfers	550	0	0	0	0
Total Unit: Emer Prot Measures-Ems	**550**	**0**	**0**	**0**	**0**
Emer Prot Measures-Environmental Management					
Operating Expenses	548	0	0	0	0
Total Unit: Emer Prot Measures-Environmental Management	**548**	**0**	**0**	**0**	**0**
Emer Prot Measures-Eoc					
Operating Expenses	25,779	0	0	0	0
Total Unit: Emer Prot Measures-Eoc	**25,779**	**0**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emer Prot Measures-Facilities					
Personnel Services	109,053	161	0	0	0
Operating Expenses	398,980	304,475	0	343,717	0
Capital Improvements	0	310,290	0	0	0
Interfund Transfers	147,110	0	0	0	0
Total Unit: Emer Prot Measures-Facilities	**655,143**	**614,926**	**0**	**343,717**	**0**
Emer Prot Measures-Fire Services					
Interfund Transfers	15,264	0	0	0	0
Total Unit: Emer Prot Measures-Fire Services	**15,264**	**0**	**0**	**0**	**0**
Emer Prot Measures-Fleet					
Operating Expenses	8,704	0	0	0	0
Total Unit: Emer Prot Measures-Fleet	**8,704**	**0**	**0**	**0**	**0**
Emer Prot Measures-Information Technology					
Personnel Services	19,375	0	0	0	0
Operating Expenses	34,584	31,954	0	0	0
Capital Outlay	5,728	0	0	0	0
Interfund Transfers	19,677	0	0	0	0
Total Unit: Emer Prot Measures-Information Technology	**79,364**	**31,954**	**0**	**0**	**0**
Emer Prot Measures-Library					
Operating Expenses	18,795	(1,610)	0	0	0
Interfund Transfers	330	0	0	0	0
Total Unit: Emer Prot Measures-Library	**19,125**	**(1,610)**	**0**	**0**	**0**
Emer Prot Measures-Mosquito Control					
Personnel Services	503	0	0	0	0
Operating Expenses	1,602	0	0	0	0
Interfund Transfers	309,570	0	0	0	0
Total Unit: Emer Prot Measures-Mosquito Control	**311,675**	**0**	**0**	**0**	**0**
Emer Prot Measures-Ocean Center					
Operating Expenses	8,506	0	0	0	0
Interfund Transfers	860	0	0	0	0
Total Unit: Emer Prot Measures-Ocean Center	**9,366**	**0**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emer Prot Measures-Parks&Recreation					
Operating Expenses	750	0	0	0	0
Interfund Transfers	4,613	0	0	0	0
Total Unit: Emer Prot Measures-Parks&Recreation	**5,363**	**0**	**0**	**0**	**0**
Emer Prot Measures-Property Appraiser					
Operating Expenses	1,463	0	0	0	0
Total Unit: Emer Prot Measures-Property Appraiser	**1,463**	**0**	**0**	**0**	**0**
Emer Prot Measures-Pw Admin					
Operating Expenses	7,304	0	0	0	0
Total Unit: Emer Prot Measures-Pw Admin	**7,304**	**0**	**0**	**0**	**0**
Emer Prot Measures-Revenue					
Operating Expenses	143	0	0	0	0
Total Unit: Emer Prot Measures-Revenue	**143**	**0**	**0**	**0**	**0**
Emer Prot Measures-Road&Bridge/Drainage					
Operating Expenses	2,194	0	0	0	0
Interfund Transfers	50,907	0	0	0	0
Total Unit: Emer Prot Measures-Road&Bridge/ Drainage	**53,101**	**0**	**0**	**0**	**0**
Emer Prot Measures-Sheriff					
Personnel Services	0	129	0	0	0
Operating Expenses	196	0	0	0	0
Interfund Transfers	51,300	0	0	0	0
Total Unit: Emer Prot Measures-Sheriff	**51,496**	**129**	**0**	**0**	**0**
Emer Prot Measures-Solid Waste					
Capital Improvements	460	0	0	0	0
Interfund Transfers	7,041	0	0	0	0
Total Unit: Emer Prot Measures-Solid Waste	**7,501**	**0**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emer Prot Measures-Utilities					
Personnel Services	147	0	0	0	0
Operating Expenses	9,371	(1,406)	0	0	0
Capital Improvements	1,394	0	0	0	0
Interfund Transfers	90,278	0	0	0	0
Total Unit: Emer Prot Measures-Utilities	**101,190**	**(1,406)**	**0**	**0**	**0**
Parks,Rec&Other-Coastal					
Personnel Services	7,549	0	0	0	0
Operating Expenses	28,033	22,950	0	18,950	0
Interfund Transfers	4,556	0	0	0	0
Total Unit: Parks,Rec&Other-Coastal	**40,138**	**22,950**	**0**	**18,950**	**0**
Parks,Rec&Other-Parks&Recreation					
Personnel Services	3,075	0	0	0	0
Operating Expenses	41,066	18,105	0	698,555	0
Capital Improvements	8,039	119,431	0	0	0
Interfund Transfers	3,238	0	0	0	0
Total Unit: Parks,Rec&Other-Parks&Recreation	**55,418**	**137,536**	**0**	**698,555**	**0**
Roads&Bridges-Road&Bridge/Drainage					
Personnel Services	11,851	656	0	0	0
Operating Expenses	23,749	20,336	0	388,586	0
Interfund Transfers	43,742	0	0	0	0
Total Unit: Roads&Bridges-Road&Bridge/Drainage	**79,342**	**20,992**	**0**	**388,586**	**0**
Roads&Bridges-Traffic Engineering					
Operating Expenses	0	157,220	0	0	0
Total Unit: Roads&Bridges-Traffic Engineering	**0**	**157,220**	**0**	**0**	**0**
Utilities-Utilities					
Personnel Services	3,475	(157)	0	0	0
Operating Expenses	20,951	(5,062)	0	0	0
Capital Improvements	21,594	0	0	0	0
Interfund Transfers	23,207	0	0	0	0
Total Unit: Utilities-Utilities	**69,227**	**(5,219)**	**0**	**0**	**0**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	235,078	(639)	0	0	0
Operating Expenses	14,951,962	1,215,025	0	1,649,040	0
Capital Outlay	144,814	51,419	0	0	0
Capital Improvements	32,765	483,721	2,086,193	4,254,274	0
Interfund Transfers	1,744,124	0	0	0	0
Total: Fema-Hurricane Irma	**17,108,743**	**1,749,526**	**2,086,193**	**5,903,314**	**0**
Fund Allocation					
FEMA-Irma - 194	17,108,743	1,749,526	2,086,193	5,903,314	0
Total Fund Allocation	**17,108,743**	**1,749,526**	**2,086,193**	**5,903,314**	**0**

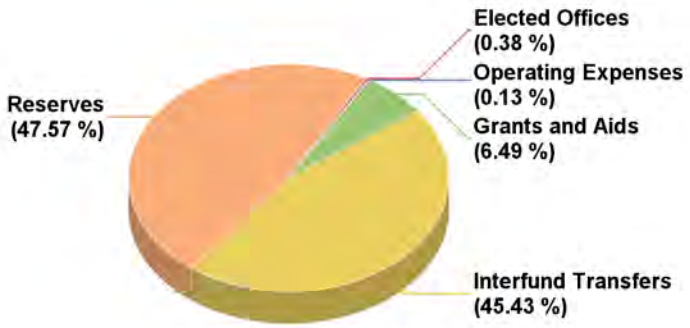
Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Appropriated Reserves					
General Fund - 001 - Reserves	0	0	31,451,652	0	43,063,288
Municipal Service District - 120 - Reserves	0	0	11,511,644	0	12,589,500
Total Unit: Appropriated Reserves	**0**	**0**	**42,963,296**	**0**	**55,652,788**
Contracts-General Government Service					
General Fund - 001 - Grants and Aids	5,804,399	5,907,128	6,785,251	6,785,251	7,578,917
General Fund - 001 - Operating Expenses	5,830	11,836	0	0	0
Resort Tax - 106 - Operating Expenses	154,928	157,757	163,709	132,225	0
Total Unit: Contracts-General Government Service	**5,965,157**	**6,076,721**	**6,948,960**	**6,917,476**	**7,578,917**
Inter-Departmental Charges					
Municipal Service District - 120 - Grants and Aids	0	3,443	17,950	17,950	17,529
Municipal Service District - 120 - Operating Expenses	465,033	486,115	510,732	510,732	149,048
Total Unit: Inter-Departmental Charges	**465,033**	**489,558**	**528,682**	**528,682**	**166,577**
Transfers to Other Funds					
General Fund - 001 - Interfund Transfers	38,715,857	18,786,647	20,881,867	16,881,867	16,103,643
Municipal Service District - 120 - Elected Offices	0	0	0	0	447,141
Municipal Service District - 120 - Interfund Transfers	5,649,825	5,006,250	5,111,666	5,111,666	5,732,920
Resort Tax - 106 - Interfund Transfers	11,383,336	11,809,407	12,142,491	9,795,239	11,119,065
Sales Tax Trust - 108 - Interfund Transfers	22,255,030	22,665,130	23,912,845	20,008,313	20,200,405
Trail Projects - 328 - Interfund Transfers	0	515,443	0	0	0
Total Unit: Transfers to Other Funds	**78,004,048**	**58,782,877**	**62,048,869**	**51,797,085**	**53,603,174**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Operating Expenses	625,791	655,708	674,441	642,957	149,048
Grants and Aids	5,804,399	5,910,571	6,803,201	6,803,201	7,596,446
Interfund Transfers	78,004,048	58,782,877	62,048,869	51,797,085	53,156,033
Reserves	0	0	42,963,296	0	55,652,788
Elected Offices	0	0	0	0	447,141
Total: Non-Departmental	**84,434,238**	**65,349,156**	**112,489,807**	**59,243,243**	**117,001,456**

Fund Allocation					
General Fund - 001	44,526,086	24,705,611	59,118,770	23,667,118	66,745,848
Municipal Service District - 120	6,114,858	5,495,808	17,151,992	5,640,348	18,936,138
Resort Tax - 106	11,538,264	11,967,164	12,306,200	9,927,464	11,119,065
Sales Tax Trust - 108	22,255,030	22,665,130	23,912,845	20,008,313	20,200,405
Trail Projects - 328	0	515,443	0	0	0
Total Fund Allocation	**84,434,238**	**65,349,156**	**112,489,807**	**59,243,243**	**117,001,456**



Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
A Quiet Place in the Country					
Operating Expenses	3,643	3,742	3,822	3,729	3,584
Elected Offices	0	0	0	0	171
Total Unit: A Quiet Place in the Country	**3,643**	**3,742**	**3,822**	**3,729**	**3,755**
Audubon Park					
Operating Expenses	1,008	1,036	1,075	1,023	992
Elected Offices	0	0	0	0	45
Total Unit: Audubon Park	**1,008**	**1,036**	**1,075**	**1,023**	**1,037**
Autumn Woods					
Operating Expenses	6,858	6,560	6,975	6,654	6,409
Elected Offices	0	0	0	0	164
Total Unit: Autumn Woods	**6,858**	**6,560**	**6,975**	**6,654**	**6,573**
Barrier Isle					
Operating Expenses	577	568	603	552	552
Elected Offices	0	0	0	0	17
Total Unit: Barrier Isle	**577**	**568**	**603**	**552**	**569**
Berry's Ridge Street Lighting District					
Operating Expenses	5,360	5,280	5,459	5,240	5,181
Elected Offices	0	0	0	0	108
Total Unit: Berry's Ridge Street Lighting District	**5,360**	**5,280**	**5,459**	**5,240**	**5,289**
Blue Springs Landing					
Operating Expenses	1,157	1,155	1,183	1,151	1,127
Elected Offices	0	0	0	0	26
Total Unit: Blue Springs Landing	**1,157**	**1,155**	**1,183**	**1,151**	**1,153**
Bon Air					
Operating Expenses	375	385	395	379	366
Elected Offices	0	0	0	0	16
Total Unit: Bon Air	**375**	**385**	**395**	**379**	**382**
Breezewood Park					
Operating Expenses	10,118	10,149	10,401	10,002	9,842
Elected Offices	0	0	0	0	292
Total Unit: Breezewood Park	**10,118**	**10,149**	**10,401**	**10,002**	**10,134**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Briarwood South					
Operating Expenses	1,578	1,572	1,623	364	0
Total Unit: Briarwood South	**1,578**	**1,572**	**1,623**	**364**	**0**
Capistrano					
Operating Expenses	1,239	1,260	1,295	1,244	1,209
Elected Offices	0	0	0	0	51
Total Unit: Capistrano	**1,239**	**1,260**	**1,295**	**1,244**	**1,260**
Cliff Street					
Operating Expenses	896	889	925	877	868
Elected Offices	0	0	0	0	19
Total Unit: Cliff Street	**896**	**889**	**925**	**877**	**887**
Cone Road Street Lighting District					
Operating Expenses	584	582	608	566	562
Elected Offices	0	0	0	0	22
Total Unit: Cone Road Street Lighting District	**584**	**582**	**608**	**566**	**584**
Coquina Key					
Operating Expenses	3,192	3,194	3,273	3,161	3,105
Elected Offices	0	0	0	0	96
Total Unit: Coquina Key	**3,192**	**3,194**	**3,273**	**3,161**	**3,201**
Country Club Estates					
Operating Expenses	4,138	4,129	4,262	4,089	4,022
Elected Offices	0	0	0	0	104
Total Unit: Country Club Estates	**4,138**	**4,129**	**4,262**	**4,089**	**4,126**
Coventry Estates SLD					
Operating Expenses	6,011	5,957	6,136	5,911	5,824
Elected Offices	0	0	0	0	144
Total Unit: Coventry Estates SLD	**6,011**	**5,957**	**6,136**	**5,911**	**5,968**
Dixie Ridge Estates					
Operating Expenses	2,637	2,751	2,856	2,685	2,590
Elected Offices	0	0	0	0	172
Total Unit: Dixie Ridge Estates	**2,637**	**2,751**	**2,856**	**2,685**	**2,762**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fairwind Estates					
Operating Expenses	2,908	2,857	2,942	2,837	2,813
Elected Offices	0	0	0	0	47
Total Unit: Fairwind Estates	**2,908**	**2,857**	**2,942**	**2,837**	**2,860**
Glenwood Hammock					
Operating Expenses	986	974	1,013	965	953
Elected Offices	0	0	0	0	22
Total Unit: Glenwood Hammock	**986**	**974**	**1,013**	**965**	**975**
Halifax Plantation Phase I					
Operating Expenses	15,119	14,909	15,235	14,792	14,638
Elected Offices	0	0	0	0	293
Total Unit: Halifax Plantation Phase I	**15,119**	**14,909**	**15,235**	**14,792**	**14,931**
Hilltop Manor					
Operating Expenses	1,403	1,390	1,448	1,366	1,359
Elected Offices	0	0	0	0	30
Total Unit: Hilltop Manor	**1,403**	**1,390**	**1,448**	**1,366**	**1,389**
Island Cay SLD					
Operating Expenses	828	828	854	821	803
Elected Offices	0	0	0	0	27
Total Unit: Island Cay SLD	**828**	**828**	**854**	**821**	**830**
Jeanette Dr SLD					
Operating Expenses	555	552	579	548	540
Elected Offices	0	0	0	0	13
Total Unit: Jeanette Dr SLD	**555**	**552**	**579**	**548**	**553**
June Terrace					
Operating Expenses	1,005	1,025	1,059	1,011	986
Elected Offices	0	0	0	0	41
Total Unit: June Terrace	**1,005**	**1,025**	**1,059**	**1,011**	**1,027**
Knolton Avenue					
Operating Expenses	568	579	603	572	556
Elected Offices	0	0	0	0	22
Total Unit: Knolton Avenue	**568**	**579**	**603**	**572**	**578**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Lakeshore Trails					
Operating Expenses	2,430	2,401	2,486	2,377	2,351
Elected Offices	0	0	0	0	52
Total Unit: Lakeshore Trails	**2,430**	**2,401**	**2,486**	**2,377**	**2,403**
Lake Waterford					
Operating Expenses	838	843	877	843	815
Elected Offices	0	0	0	0	30
Total Unit: Lake Waterford	**838**	**843**	**877**	**843**	**845**
Lake Winnemissett Oaks					
Operating Expenses	4,124	3,967	4,090	3,946	3,945
Elected Offices	0	0	0	0	24
Total Unit: Lake Winnemissett Oaks	**4,124**	**3,967**	**4,090**	**3,946**	**3,969**
Long Leaf Plantation					
Operating Expenses	7,697	7,706	7,936	7,630	7,504
Elected Offices	0	0	0	0	216
Total Unit: Long Leaf Plantation	**7,697**	**7,706**	**7,936**	**7,630**	**7,720**
Minaki Heights					
Operating Expenses	1,899	1,943	2,010	1,919	1,874
Elected Offices	0	0	0	0	72
Total Unit: Minaki Heights	**1,899**	**1,943**	**2,010**	**1,919**	**1,946**
Myrtle Jo Drive					
Operating Expenses	1,063	1,074	1,144	1,041	1,026
Elected Offices	0	0	0	0	49
Total Unit: Myrtle Jo Drive	**1,063**	**1,074**	**1,144**	**1,041**	**1,075**
North Peninsula					
Operating Expenses	75,818	77,783	79,614	77,622	74,134
Elected Offices	0	0	0	0	3,771
Total Unit: North Peninsula	**75,818**	**77,783**	**79,614**	**77,622**	**77,905**
North Ridge					
Operating Expenses	21,216	20,363	20,963	20,249	20,270
Elected Offices	0	0	0	0	101
Total Unit: North Ridge	**21,216**	**20,363**	**20,963**	**20,249**	**20,371**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Oakhurst SLD					
Operating Expenses	2,304	2,213	2,279	2,203	2,204
Elected Offices	0	0	0	0	10
Total Unit: Oakhurst SLD	**2,304**	**2,213**	**2,279**	**2,203**	**2,214**
Ocean Aire Terrace					
Operating Expenses	1,914	1,922	1,990	1,891	1,855
Elected Offices	0	0	0	0	66
Total Unit: Ocean Aire Terrace	**1,914**	**1,922**	**1,990**	**1,891**	**1,921**
Peninsula Winds					
Operating Expenses	944	942	977	931	917
Elected Offices	0	0	0	0	27
Total Unit: Peninsula Winds	**944**	**942**	**977**	**931**	**944**
Pine Terrace					
Operating Expenses	3,176	3,041	3,247	3,086	2,969
Elected Offices	0	0	0	0	78
Total Unit: Pine Terrace	**3,176**	**3,041**	**3,247**	**3,086**	**3,047**
Redfish Cove					
Operating Expenses	1,972	1,918	1,999	1,884	1,887
Elected Offices	0	0	0	0	30
Total Unit: Redfish Cove	**1,972**	**1,918**	**1,999**	**1,884**	**1,917**
Ridgewood Crossing					
Operating Expenses	17,396	16,754	17,259	16,669	16,638
Elected Offices	0	0	0	0	123
Total Unit: Ridgewood Crossing	**17,396**	**16,754**	**17,259**	**16,669**	**16,761**
River Park					
Operating Expenses	3,805	3,793	3,893	3,736	3,674
Elected Offices	0	0	0	0	126
Total Unit: River Park	**3,805**	**3,793**	**3,893**	**3,736**	**3,800**
Riviera Oaks					
Operating Expenses	1,857	1,726	1,861	1,683	1,625
Elected Offices	0	0	0	0	110
Total Unit: Riviera Oaks	**1,857**	**1,726**	**1,861**	**1,683**	**1,735**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Rolling Acres					
Operating Expenses	3,879	3,858	3,994	3,801	3,768
Elected Offices	0	0	0	0	95
Total Unit: Rolling Acres	**3,879**	**3,858**	**3,994**	**3,801**	**3,863**
Sandpiper Forest					
Operating Expenses	1,201	1,209	1,250	1,188	1,164
Elected Offices	0	0	0	0	44
Total Unit: Sandpiper Forest	**1,201**	**1,209**	**1,250**	**1,188**	**1,208**
Seabridge					
Operating Expenses	10,632	10,509	10,742	10,421	10,298
Elected Offices	0	0	0	0	221
Total Unit: Seabridge	**10,632**	**10,509**	**10,742**	**10,421**	**10,519**
Seabridge South					
Operating Expenses	3,811	3,809	3,895	3,764	3,701
Elected Offices	0	0	0	0	113
Total Unit: Seabridge South	**3,811**	**3,809**	**3,895**	**3,764**	**3,814**
Sheridan					
Operating Expenses	710	713	737	707	693
Elected Offices	0	0	0	0	22
Total Unit: Sheridan	**710**	**713**	**737**	**707**	**715**
Silver Sands/Bethune Beach MSD					
Operating Expenses	13,975	14,055	15,272	14,067	15,489
Elected Offices	0	0	0	0	286
Total Unit: Silver Sands/ Bethune Beach MSD	**13,975**	**14,055**	**15,272**	**14,067**	**15,775**
Spanish Mission Heights					
Operating Expenses	1,264	1,258	1,301	1,258	1,225
Elected Offices	0	0	0	0	36
Total Unit: Spanish Mission Heights	**1,264**	**1,258**	**1,301**	**1,258**	**1,261**
Spring Forest					
Operating Expenses	930	909	934	884	884
Elected Offices	0	0	0	0	27
Total Unit: Spring Forest	**930**	**909**	**934**	**884**	**911**

Department: Other Budgetary Accounts

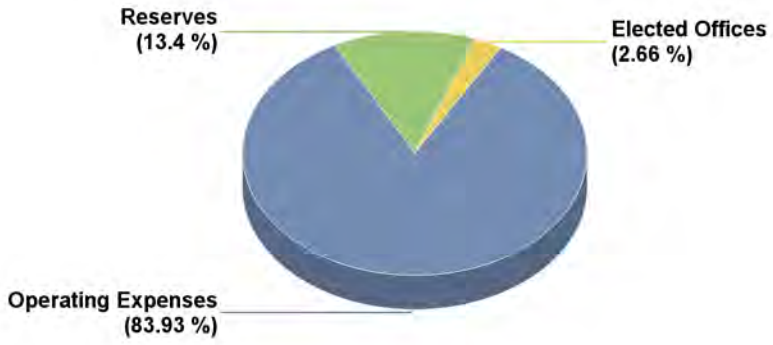
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Spring Hill					
Operating Expenses	25,939	25,983	26,704	25,143	25,271
Elected Offices	0	0	0	0	657
Total Unit: Spring Hill	**25,939**	**25,983**	**26,704**	**25,143**	**25,928**
Street Lighting Reserves					
Reserves	0	0	45,403	0	48,895
Total Unit: Street Lighting Reserves	**0**	**0**	**45,403**	**0**	**48,895**
Tanglewood/Tomoka					
Operating Expenses	4,115	4,192	4,267	4,073	3,974
Elected Offices	0	0	0	0	193
Total Unit: Tanglewood/Tomoka	**4,115**	**4,192**	**4,267**	**4,073**	**4,167**
Trails West					
Operating Expenses	12,281	12,260	12,629	12,116	11,930
Elected Offices	0	0	0	0	343
Total Unit: Trails West	**12,281**	**12,260**	**12,629**	**12,116**	**12,273**
Twin Rivers					
Operating Expenses	2,087	2,066	2,195	2,004	2,000
Elected Offices	0	0	0	0	69
Total Unit: Twin Rivers	**2,087**	**2,066**	**2,195**	**2,004**	**2,069**
Village of Pine Run					
Operating Expenses	4,677	4,709	4,855	4,603	4,531
Elected Offices	0	0	0	0	185
Total Unit: Village of Pine Run	**4,677**	**4,709**	**4,855**	**4,603**	**4,716**
Wilbur by the Sea					
Operating Expenses	6,376	6,775	7,020	6,615	6,309
Elected Offices	0	0	0	0	501
Total Unit: Wilbur by the Sea	**6,376**	**6,775**	**7,020**	**6,615**	**6,810**
Wood Site Drive					
Operating Expenses	1,161	1,098	1,202	1,128	1,059
Elected Offices	0	0	0	0	39
Total Unit: Wood Site Drive	**1,161**	**1,098**	**1,202**	**1,128**	**1,098**

Department: Other Budgetary Accounts

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Woodward Avenue					
Operating Expenses	1,322	1,345	1,399	1,327	1,297
Elected Offices	0	0	0	0	49
Total Unit: Woodward Avenue	**1,322**	**1,345**	**1,399**	**1,327**	**1,346**

Summary Expenditures by Division					
Operating Expenses	315,556	315,460	325,645	311,348	306,162
Reserves	0	0	45,403	0	48,895
Elected Offices	0	0	0	0	9,707
Total: Street Lighting Districts	**315,556**	**315,460**	**371,048**	**311,348**	**364,764**

Fund Allocation					
Silver Sands/Bethune Beach MSD - 157	13,975	14,055	15,272	14,067	15,775
Special Lighting Districts - 116	301,581	301,405	355,776	297,281	348,989
Total Fund Allocation	**315,556**	**315,460**	**371,048**	**311,348**	**364,764**



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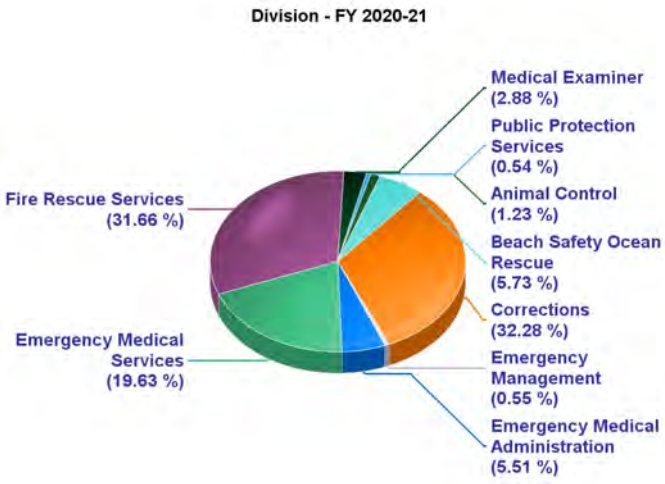
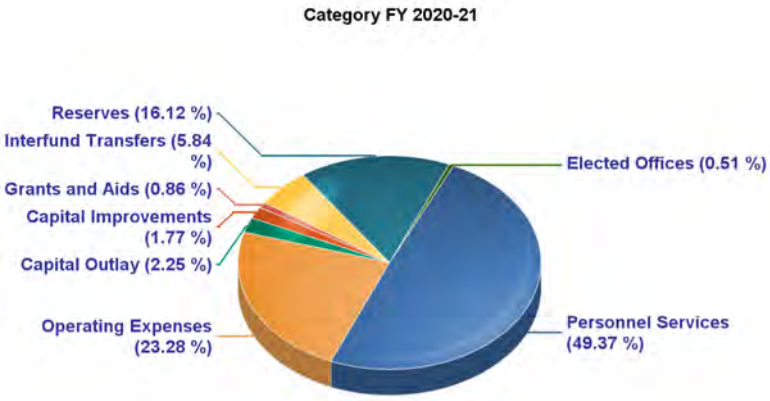
Public Protection

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Animal Control	Personnel Services	824,228	918,008	976,888	823,921	1,014,696
	Operating Expenses	580,963	565,299	667,110	673,769	659,859
	Capital Outlay	67,638	2,798	57,381	57,186	310,300
	Capital Improvements	0	0	0	0	10,000
Animal Control Total:		**1,472,829**	**1,486,105**	**1,701,379**	**1,554,876**	**1,994,855**
Beach Safety Ocean Rescue	Personnel Services	6,664,185	7,274,410	7,472,952	7,366,374	7,628,348
	Operating Expenses	1,263,115	1,095,142	1,236,691	1,167,136	1,447,246
	Capital Outlay	191,345	67,486	147,132	150,097	160,612
	Capital Improvements	0	0	0	0	50,000
	Interfund Transfers	0	12,536	0	0	0
	Reserves	0	0	1,036	0	1,082
Beach Safety Ocean Rescue Total:		**8,118,645**	**8,449,574**	**8,857,811**	**8,683,607**	**9,287,288**
Corrections	Personnel Services	26,828,206	27,956,481	28,164,137	27,913,496	28,959,251
	Operating Expenses	16,913,128	15,403,462	16,894,833	16,789,352	17,556,844
	Capital Outlay	247,944	276,122	343,500	578,013	337,380
	Capital Improvements	1,598,030	1,348,627	1,675,000	1,316,942	700,000
	Interfund Transfers	575	16,493	0	0	0
	Reserves	0	0	3,251,158	0	4,777,204
Corrections Total:		**45,587,883**	**45,001,185**	**50,328,628**	**46,597,803**	**52,330,679**
Emergency Management	Personnel Services	525,572	497,866	518,931	499,437	524,826
	Operating Expenses	192,998	207,966	254,224	246,144	368,136
	Capital Outlay	5,674	0	0	0	0
Emergency Management Total:		**724,244**	**705,832**	**773,155**	**745,581**	**892,962**
Emergency Medical Administration	Personnel Services	258,608	426,810	430,508	436,826	453,479
	Operating Expenses	91,436	33,111	121,355	83,430	122,374
	Capital Outlay	0	0	0	1,440	0
	Grants and Aids	375	4,025	5,025	734,475	777,095
	Interfund Transfers	6,065,654	5,897,416	8,314,285	7,584,835	7,584,835
Emergency Medical Administration Total:		**6,416,073**	**6,361,362**	**8,871,173**	**8,841,006**	**8,937,783**
Emergency Medical Services	Personnel Services	14,912,534	16,879,088	17,693,716	17,864,459	18,299,513
	Operating Expenses	5,050,588	4,838,022	5,597,879	5,071,294	5,690,245
	Capital Outlay	204,239	1,005,618	946,045	1,459,807	1,908,478
	Grants and Aids	0	0	50,325	50,325	25,335
	Interfund Transfers	176,100	5,000	0	0	119,007
	Reimbursements	(3,267)	(2,923)	(1,500)	(1,500)	(1,500)
	Reserves	0	0	2,292,719	0	5,778,577
Emergency Medical Services Total:		**20,340,194**	**22,724,805**	**26,579,184**	**24,444,385**	**31,819,655**

Public Protection

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fire Rescue Services	Personnel Services	19,206,107	19,928,582	21,732,980	20,824,460	22,284,899
	Operating Expenses	7,941,297	7,943,346	10,429,948	9,815,496	8,988,946
	Capital Outlay	1,237,768	236,401	2,855,614	1,464,472	933,400
	Capital Improvements	322,290	689,114	1,532,105	393,680	2,118,219
	Grants and Aids	395,200	405,150	587,127	576,673	587,204
	Interfund Transfers	238,328	8,750	0	791,738	0
	Reimbursements	(35,964)	(35,219)	(30,147)	(30,147)	(31,701)
	Reserves	0	0	10,892,237	0	15,620,651
	Elected Offices	0	0	0	0	826,373
Fire Rescue Services Total:		**29,305,026**	**29,176,124**	**47,999,864**	**33,836,372**	**51,327,991**
Medical Examiner	Personnel Services	1,402,603	40,747	0	427	0
	Operating Expenses	1,214,837	2,765,908	2,868,357	2,786,451	2,877,983
	Capital Outlay	51,880	0	81,000	30,790	2,500
	Grants and Aids	178	178	178	178	178
	Interfund Transfers	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Medical Examiner Total:		**3,169,498**	**4,706,833**	**5,949,535**	**5,817,846**	**4,662,661**
Public Protection Services	Personnel Services	892,964	910,636	936,838	971,186	1,004,024
	Operating Expenses	62,222	66,383	168,211	107,709	98,506
	Capital Outlay	3,050	0	0	0	0
	Grants and Aids	0	0	1,000	1,000	1,000
	Reimbursements	(193,799)	(226,643)	(234,567)	(234,567)	(231,040)
Public Protection Services Total:		**764,437**	**750,376**	**871,482**	**845,328**	**872,490**
Public Protection Total:		**115,898,829**	**119,362,196**	**151,932,211**	**131,366,804**	**162,126,364**





Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	66,313,745	66,203,078	72,765,395	71,596,419	72,691,046
Fund 002 - Emergency Medical Services	20,340,194	22,724,805	26,579,184	24,444,385	31,819,655
Fund 120 - Municipal Service District	1,472,829	1,486,105	1,701,379	1,554,876	1,994,855
Fund 123 - Inmate Welfare Trust	880,076	1,378,152	4,743,086	1,656,896	6,205,374
Fund 140 - Fire Rescue District	25,914,054	26,258,177	44,051,784	30,905,511	47,072,246
Fund 151 - Fire Impact Fees-Zone 1 (Northeast)	0	0	254,989	0	310,426
Fund 152 - Fire Impact Fees-Zone 2 (Southeast)	5,000	23,800	114,929	0	123,176
Fund 153 - Fire Impact Fees-Zone 3 (Southwest)	10,320	243,740	62,229	0	222,086
Fund 154 - Fire Impact Fees-Zone 4 (Northwest)	0	0	390,178	0	445,143
Fund 171 - Beach Enforcement Trust	0	0	1,036	0	1,082
Fund 451 - Daytona Beach International Airport	962,611	1,044,339	1,268,022	1,208,717	1,241,275
Fund Total:	**115,898,829**	**119,362,196**	**151,932,211**	**131,366,804**	**162,126,364**

Public Protection Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Animal Control	Full Time Positions	15	15	15	15
Beach Safety Ocean Rescue	Full Time Positions	82	80	80	80
Corrections	Full Time Positions	349	350	350	350
Emergency Management	Full Time Positions	6	6	6	6
Emergency Medical Administration	Full Time Positions	2	3	3	3
Emergency Medical Services	Full Time Positions	189	197	219	221
Fire Rescue Services	Full Time Positions	184	184	193	193
Medical Examiner	Full Time Positions	16	20	19	0
Public Protection Services	Full Time Positions	7	7	7	7
Animal Control	Part Time Positions	0	0	1	1
Beach Safety Ocean Rescue	Part Time Positions	317	317	317	317
Corrections	Part Time Positions	2	2	1	1
Emergency Medical Administration	Part Time Positions	0	1	1	1
Emergency Medical Services	Part Time Positions	10	10	10	5

Mission **To protect people from animals and animals from abuse by promoting responsible pet ownership through education and enforcement of local and state laws pertaining to animals.**

Highlights

Volusia County Animal Services (VCAS) ensures animals are valued by society, protected by its laws, and free from cruelty, pain, and suffering. The division works tirelessly to protect Volusia County Citizens from the potential threats that animals pose to public safety and health.

The Field Operations activity of the Division enforces local ordinances and state statutes involving animals. VCAS investigates criminal cases involving animals including dog fighting, cock fighting, hoarding, abuse, cruelty/neglect, and puppy mills.

VCAS is the lead animal agency during declared disasters and manages people and pet shelters during these events. Animal Services has embarked upon several new initiatives. The division operational hours for field services were updated, offering 7 day a week 12 hours per day coverage and became one of five Florida Counties to create an Animal Abuse Listing for convicted offenders of crime relating to animals.

The division has focused on developing strong criminal cases against those perpetrating animal abuse, including the execution of 4 search warrants and numerous arrests in 2019. Our high volume, low cost, spay/ neuter clinic serves thousands of pets annually. These services, coupled with the efforts of staff to locate an animal's owner have contributed to lower impoundment fees paid to humane societies.

VCAS has received such an overwhelming response to its services that several cities would like to utilize the clinic for spay/neuter services. With an approved inter-local agreement, city residents could bring their pets to the clinic for spay/ neuter surgery. The primary budget increase in fiscal year 2020-21 is $250,000 in capital for a replacement Pet-Vet Cruiser Bus.

Key Objectives - Administration

01. Crimes of alleged animal abuse/neglect are reported to enforcement agencies by the public

02. Law enforcement recognizes various types of animal crime and cross reports to Animal Services

03. Animals are valued by society, protected by its laws, and free from cruelty, pain and suffering

04. Citizens in Volusia County are protected from the potential threats that animals pose to public safety

05. Ensuring the pet population is both identified and inoculated against the rabies virus

06. Reduce the number of displaced pets in the community

07. Shelter diversion of community cats by providing spay/neuter services

08. Stray animals are reunited with their owners throughout the year and in times of crisis

09. Enable citizens to abide by the Volusia County mandatory spay/neuter ordinance and reduce the number of unwanted animals by providing low-cost spay/neuter surgeries to economically challenged citizens of unincorporated Volusia County

10. Pets most vulnerable to euthanasia in shelters (neonates, behaviorally compromised, sick/injured) have a safety net to avoid shelter admission

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of awareness activities	18	15	12
Number of trainings offered	0	3	5
Number of investigations	6,174	800	850
Number of dangerous dogs declared	9	3	4
Number of licenses sold	2,380	3,000	2,800
Number of animals sheltered	521	300	550
Number of Trap/Neuter/Return surgeries	1,474	1,100	1,200
Number of animals returned to owner	203	250	275
Number of spay/neuter services provided	3,185	3,500	3,200
Number of animals fostered	57	50	100

Department: Public Protection

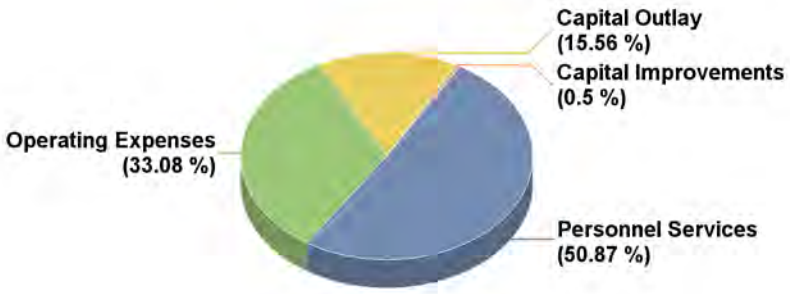
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Animal Control					
Personnel Services	824,228	918,008	976,888	823,921	1,014,696
Operating Expenses	580,963	565,299	667,110	673,769	659,859
Capital Outlay	67,638	2,798	57,381	57,186	310,300
Capital Improvements	0	0	0	0	10,000
Total Unit: Animal Control	**1,472,829**	**1,486,105**	**1,701,379**	**1,554,876**	**1,994,855**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	15	15
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15.5	15.5

Summary Expenditures by Division					
Personnel Services	824,228	918,008	976,888	823,921	1,014,696
Operating Expenses	580,963	565,299	667,110	673,769	659,859
Capital Outlay	67,638	2,798	57,381	57,186	310,300
Capital Improvements	0	0	0	0	10,000
Total: Animal Control	**1,472,829**	**1,486,105**	**1,701,379**	**1,554,876**	**1,994,855**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	15	15
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	15.5	15.5

Fund Allocation					
Municipal Service District - 120	1,472,829	1,486,105	1,701,379	1,554,876	1,994,855
Total Fund Allocation	**1,472,829**	**1,486,105**	**1,701,379**	**1,554,876**	**1,994,855**



Mission **To provide a safe and friendly ocean beach experience for the citizens and visitors of Volusia County offering a variety of fun, recreational opportunities and quality amenities while conserving our natural resources through the management and enforcement of the County's Habitat Conservation plan and Beach Code.**

Highlights

The Beach Safety Ocean Rescue division is directly responsible for the safety and welfare of the millions of visitors to Volusia County beaches each year by providing lifeguard protection through a complement of full and part-time certified staff, emergency medical response and law enforcement services.

Key Objectives - Beach Patrol

01. Provide quality lifeguard, emergency first aid and law enforcement services

02. Establish effective lifeguard coverage by providing adequate staffing and the strategic placement of portable towers

03. Provide information relating to beach safety and beach ecology to area schools and municipalities in an effort to promote an understanding of varied duties and to recruit new employees

Performance Measures - Beach Patrol	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of water related rescues	1,926	1,950	1,960
Number of lifeguards per weekend (peak season)	90	92	93
Average number of hours associated with community outreach programs	503	475	490

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Beach Safety					
Personnel Services	6,664,185	7,274,410	7,472,952	7,366,374	7,628,348
Operating Expenses	1,263,115	1,095,142	1,236,691	1,167,136	1,447,246
Capital Outlay	191,345	67,486	147,132	150,097	160,612
Capital Improvements	0	0	0	0	50,000
Interfund Transfers	0	12,536	0	0	0
Reserves	0	0	1,036	0	1,082
Total Unit: Beach Safety	**8,118,645**	**8,449,574**	**8,857,811**	**8,683,607**	**9,287,288**

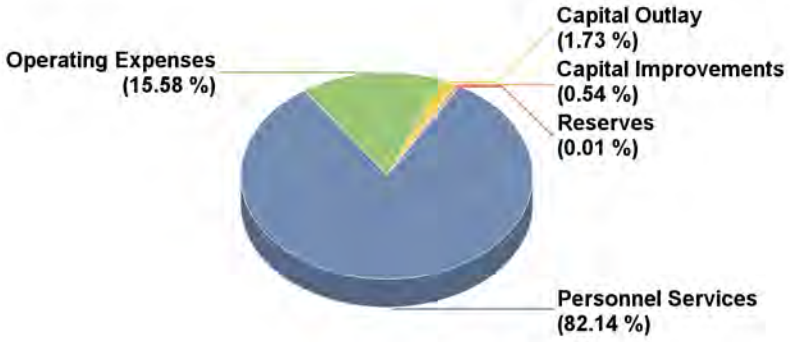
Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	80	80
Number of Part Time Positions	317	317
Number of Full Time Equivalent Positions	123.52	125.37

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	6,664,185	7,274,410	7,472,952	7,366,374	7,628,348
Operating Expenses	1,263,115	1,095,142	1,236,691	1,167,136	1,447,246
Capital Outlay	191,345	67,486	147,132	150,097	160,612
Capital Improvements	0	0	0	0	50,000
Interfund Transfers	0	12,536	0	0	0
Reserves	0	0	1,036	0	1,082
Total: Beach Safety Ocean Rescue	**8,118,645**	**8,449,574**	**8,857,811**	**8,683,607**	**9,287,288**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	80	80
Number of Part Time Positions	317	317
Number of Full Time Equivalent Positions	123.52	125.37

Fund Allocation					
Beach Enforcement Trust - 171	0	0	1,036	0	1,082
General Fund - 001	8,118,645	8,449,574	8,856,775	8,683,607	9,286,206
Total Fund Allocation	**8,118,645**	**8,449,574**	**8,857,811**	**8,683,607**	**9,287,288**



Mission **To protect the community by maintaining a secure jail that also is safe, humane, and constitutional in operations.**

Highlights

001-520-0100 Administration and Training
The Corrections administration and training activity encapsulates expenses associated with internal administration and support such as human resources/payroll, accounting, purchasing, central supply/inventory, budget and contract management; certified officer training, and inmate case management program services. During fiscal year 2019-20, a Division reorganization was approved to streamline chain of command and operational efficiencies through a single Warden over both the Branch Jail and the Correctional Facility. All non-security activities are assigned to a Corrections Assistant Director operating as the Chief Administrative Officer.

001-520-1500 Corrections Institutions
The Corrections Institutions activity budget covers the security and housing expense at the Branch Jail and Corrections facility. The total combined capacity is 1494 (branch jail - 899 and correctional facility - 595) composed of both sentenced and non-sentenced males and females. Cost of inmate meals, clothing, and hygiene products is included in this account. In fiscal year 2019-20 Corrections began providing meal and laundry services to the new First Step Shelter.

001-520-2400 Equipment Replacement and Contracts
The Equipment Replacement account was added in fiscal year 2019-20 to identify standard department-wide operational and replacement costs including contracts, warranties, etc.

001-520-6500 Maintenance-Facilities
Corrections maintenance personnel provide on-site mechanical and building repair services to the Branch Jail and Correctional Facility 24/7. Due to the age and condition of the compound, skilled tradesworkers perform all manners of specialized trades including electrical, mechanical, plumbing, HVAC, and construction. In fiscal year 2019-20, as part of the Division reorganization, a Tradesworker Supervisor position was funded to provide supervisory coverage for evenings and weekend shifts.

Highlights

001-520-4000 Corrections Clinic
The Corrections Clinic activity identifies costs associated with inmate medical and mental health care. In January 2019, Centurion Detention Health Services began operating as the new inmate medical services provider. The $10,000,000 contract expands services in preventative medical and mental health care.

During fiscal year 2019-20, an Infectious Control Nurse position was added to the Centurion contract to assist with identification and containment of communicable disease such as Hepatitis A.

Highlights

123-520-3500 Inmate Welfare Fund
The Inmate Welfare Fund (IWF) exists by way of statutory authority granted to Volusia County Division of Corrections to establish, maintain and operate certain services for inmates incarcerated at the county jail. 46% of the revenue from the sale of commissary articles are deposited into the IWF to purchase recreational, spiritual and rehabilitative equipment and services.

In fiscal year 2019-20 the new inmate phone system and video visitation system became operational. The new system provides a higher commission rate of 79.8% and allows for alternative communication features such as email and off site visitation.

Throughout fiscal year 2019-20 staff worked to develop, implement and operate several re-entry training programs designed to provide inmates with marketable skills upon their release from incarceration. Among the new programs are CDL classes, transportation flagging classes and certification, canine care and rehabilitation.

Key Objectives - Administration

01. Recruit and train sufficient officer applicants to fill budgeted positions

02. Provide more interactions between supervisors and subordinate staff through on-shift training

03. Classify inmates in a timely manner

04. Provide housing, food, clothing, recreation, medical, and other services to the inmate population

05. Provide heating, ventilation, and air conditioning (HVAC) repair services and preventative maintenance as scheduled

06. Provide operational electrical repair/replacement for lighting, power, motors and security doors

07. Provide operational plumbing repair/replacement for all fixtures, piping, laundry, kitchen equipment and other repairs

08. Respond to all other requests not identified under a specific trade and assume a support role in completion of projects

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of corrections officers hired	24	50	30
Annual number of on-shift training for corrections officers	20	20	20
Average hours to inmate classification	65	68	72
Average daily inmate population	1,367	1,450	1,450
Number of HVAC work hours planned/completed	398	500	500
Number of electrical service calls completed	1,480	1,100	1,500
Number of plumbing service calls completed	2,053	2,400	2,400
Number of scheduled preventative maintenance checks	2,338	2,500	2,500

Key Objectives - Inmate Welfare Services

01. Provide visitation for inmates and their families and friends

02. Provide outdoor and indoor recreation for inmate diversion

Performance Measures - Inmate Welfare Services	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of social visits	13,223	24,000	25,500
Number of faith-based programs offered	875	960	1,000

Key Objectives - Corrections Clinic

01. Provide a medical and mental health screening for each inmate admitted to custody

02. Provide regular and emergency medical care to all inmates

03. Provide regular and emergency mental health care to all inmates

Performance Measures - Corrections Clinic	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Annual number of intake screenings	25,510	24,000	25,000
Number of medical visits	77,200	87,000	88,000
Annual number of mental health evaluations	24,500	26,000	26,000

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Corrections Admin and Training					
Personnel Services	3,027,488	3,192,948	3,157,336	3,000,217	3,266,088
Operating Expenses	161,899	178,922	181,959	185,469	206,765
Total Unit: Corrections Admin and Training	**3,189,387**	**3,371,870**	**3,339,295**	**3,185,686**	**3,472,853**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			43		44
Number of Full Time Equivalent Positions			43		44
Corrections Clinic					
Personnel Services	1,220	145,476	191,301	195,466	173,105
Operating Expenses	10,641,002	9,369,104	10,506,600	10,542,957	10,673,592
Capital Outlay	0	1,349	0	0	0
Total Unit: Corrections Clinic	**10,642,222**	**9,515,929**	**10,697,901**	**10,738,423**	**10,846,697**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			2		2
Number of Full Time Equivalent Positions			2		2
Corrections Institutions					
Personnel Services	22,736,770	23,035,487	23,172,505	23,077,291	23,729,962
Operating Expenses	5,339,762	5,008,659	5,314,172	5,231,398	5,731,648
Capital Outlay	129,437	126,051	169,500	268,426	321,380
Capital Improvements	1,586,287	1,283,503	1,675,000	1,153,336	700,000
Interfund Transfers	0	16,493	0	0	0
Total Unit: Corrections Institutions	**29,792,256**	**29,470,193**	**30,331,177**	**29,730,451**	**30,482,990**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			279		277
Number of Part Time Positions			1		1
Number of Full Time Equivalent Positions			279.5		277.5

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Inmate Welfare Services					
Personnel Services	245,903	722,132	755,808	728,573	806,306
Operating Expenses	503,348	442,174	562,120	455,130	605,864
Capital Outlay	118,507	148,722	174,000	309,587	16,000
Capital Improvements	11,743	65,124	0	163,606	0
Interfund Transfers	575	0	0	0	0
Reserves	0	0	3,251,158	0	4,777,204
Total Unit: Inmate Welfare Services	**880,076**	**1,378,152**	**4,743,086**	**1,656,896**	**6,205,374**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	11	12
Number of Full Time Equivalent Positions	11	12

Maintenance-Facilities					
Personnel Services	816,825	860,438	887,187	911,949	983,790
Operating Expenses	267,117	404,603	329,982	374,398	338,975
Total Unit: Maintenance-Facilities	**1,083,942**	**1,265,041**	**1,217,169**	**1,286,347**	**1,322,765**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	15	15
Number of Full Time Equivalent Positions	15	15

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	26,828,206	27,956,481	28,164,137	27,913,496	28,959,251
Operating Expenses	16,913,128	15,403,462	16,894,833	16,789,352	17,556,844
Capital Outlay	247,944	276,122	343,500	578,013	337,380
Capital Improvements	1,598,030	1,348,627	1,675,000	1,316,942	700,000
Interfund Transfers	575	16,493	0	0	0
Reserves	0	0	3,251,158	0	4,777,204
Total: Corrections	**45,587,883**	**45,001,185**	**50,328,628**	**46,597,803**	**52,330,679**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	350	350
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	350.5	350.5

Fund Allocation					
General Fund - 001	44,707,807	43,623,033	45,585,542	44,940,907	46,125,305
Inmate Welfare Trust - 123	880,076	1,378,152	4,743,086	1,656,896	6,205,374
Total Fund Allocation	**45,587,883**	**45,001,185**	**50,328,628**	**46,597,803**	**52,330,679**

Mission **To provide a comprehensive and integrated emergency management system that coordinates community resources to protect lives, property, and the environment through preparedness, prevention, response, recovery and mitigation from all natural and man-made hazards that may impact the County of Volusia.**

Highlights

Under Chapter 252, Florida State Statutes, Volusia County Division of Emergency Management is responsible for the countywide organization and administration of the Volusia County Emergency Operations Center, the Comprehensive Emergency Management Plan (CEMP) and the all-hazards approach to emergency management activities that support; prevention, preparedness, response, recovery, and mitigation. Volusia County Emergency Management maintains a training, planning, and exercise calendar in support of countywide disaster resilience, to include training opportunities at both the local, regional and state level, as well as conducting and assisting with tabletop and full scale exercises.

In fiscal year 2020-21, Emergency Management will review five Emergency Support Function (ESF) Annexes and five Continuity of Operation Plans (COOP) as part of the four year CEMP review process. Reviewing 10 of these plans a year allows EM to review all 20 ESF annexes and COOPs within the four year CEMP cycle. During the upcoming fiscal year, Emergency Management will be conducting quarterly partners meetings which will cover a wide variety of public safety related topics, develop and facilitate all-hazard exercises that will include our emergency management partners, and conduct community outreach presentations as well as hold a joint hurricane expo with Volusia County Community Organizations Active in Disasters (COAD). Emergency Management will also continue to review health care facilities throughout Volusia County to ensure their comprehensive emergency management plans and emergency power plans are up to date according to the current legislation and Agency for Health Care Administration (AHCA) guidelines.

Key Objectives - Operations

01. Review and update Emergency Support Functions (ESF) annexes and Continuity of Operations Plans (COOPs), along with other plans within the Division of Emergency Management

02. Provide integrated, countywide emergency management planning, coordination, response and recovery operations for local government and businesses through all-hazard preparedness

03. Provide opportunities for community outreach and presentation participation for over 2,000 active participants

04. Review and assist health care facilities in the completion of their Comprehensive Emergency Plans (CEMPs), and Emergency Power Plans (EPPs) to ensure plans are updated and compliant reflecting current legislation

Performance Measures - Operations	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of Emergency Support Function annex/COOP reviews	14	5	10
Number of all hazard exercises	5	6	6
Number of community outreach programs	70	80	80
Number of Health Care Facility/Emergency Power Plan reviews	210	210	210

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Operations					
Personnel Services	525,572	497,866	518,931	499,437	524,826
Operating Expenses	192,998	207,966	254,224	246,144	368,136
Capital Outlay	5,674	0	0	0	0
Total Unit: Operations	**724,244**	**705,832**	**773,155**	**745,581**	**892,962**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	6	6
Number of Full Time Equivalent Positions	6	6

Summary Expenditures by Division					
Personnel Services	525,572	497,866	518,931	499,437	524,826
Operating Expenses	192,998	207,966	254,224	246,144	368,136
Capital Outlay	5,674	0	0	0	0
Total: Emergency Management	**724,244**	**705,832**	**773,155**	**745,581**	**892,962**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	6	6
Number of Full Time Equivalent Positions	6	6

Fund Allocation					
General Fund - 001	724,244	705,832	773,155	745,581	892,962
Total Fund Allocation	**724,244**	**705,832**	**773,155**	**745,581**	**892,962**

Mission **To coordinate and oversee the responsible delivery of effective pre-hospital emergency medical services.**

Highlights

The Emergency Medical Administration (EMA) budget request reflects increases in three areas of the operating budget. Contracted services reflect an increase in allocated monies for the alternative transportation program, migration of software charges from the Emergency Medical Services division to EMA, introduction of software for quality assurance activities in which EMA is charge with managing. The fiscal year 2020-21 budget includes a transfer to the Emergency Medical Services Fund in the amount of $7.6 million which is a 9% decrease over the prior year's adopted transfer.

In fiscal year 2019-20 The Florida State Legislature authorized the expansion of the PEMT program, which provides supplemental payments to publicly-owned and operated emergency medical transportation providers. By expanding the PEMT program to include the managed care organization (MCO), Volusia Emergency Medical Services (EMS) is able to leverage the 61% federal share of costs by providing the state share, approximately 39% through an intergovernmental transfer (IGT). The County is reimbursed by the MCO providers for the supplemental payments totaling 100% under this program. The required IGT for fiscal year 2020-21 is $771,319 and is now budgeted in the EMA budget.

Key Objectives - Emergency Medical Administration

01. Review of patient care reports for compliance with Volusia County pre-hospital standing orders and treatment protocols

02. Review and update of Volusia County pre-hospital standing orders and treatment protocols and the exposure control plan

Performance Measures - Emergency Medical Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of patient care records reviewed that are in compliance within field protocols	2,374	1,200	4,000
Number of federal & state documents (Permits and Licensure) for review and update	2	3	2

Department: Public Protection

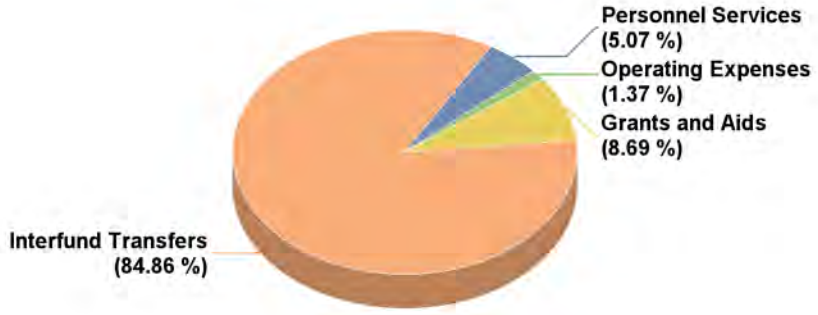
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emergency Medical Administration					
Personnel Services	258,608	426,810	430,508	436,826	453,479
Operating Expenses	91,436	33,111	121,355	83,430	122,374
Capital Outlay	0	0	0	1,440	0
Grants and Aids	375	4,025	5,025	734,475	777,095
Interfund Transfers	6,065,654	5,897,416	8,314,285	7,584,835	7,584,835
Total Unit: Emergency Medical Administration	**6,416,073**	**6,361,362**	**8,871,173**	**8,841,006**	**8,937,783**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	3	3
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	3.5	3.5

Summary Expenditures by Division					
Personnel Services	258,608	426,810	430,508	436,826	453,479
Operating Expenses	91,436	33,111	121,355	83,430	122,374
Capital Outlay	0	0	0	1,440	0
Grants and Aids	375	4,025	5,025	734,475	777,095
Interfund Transfers	6,065,654	5,897,416	8,314,285	7,584,835	7,584,835
Total: Emergency Medical Administrat	**6,416,073**	**6,361,362**	**8,871,173**	**8,841,006**	**8,937,783**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	3	3
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	3.5	3.5

Fund Allocation					
General Fund - 001	6,416,073	6,361,362	8,871,173	8,841,006	8,937,783
Total Fund Allocation	**6,416,073**	**6,361,362**	**8,871,173**	**8,841,006**	**8,937,783**



Mission **To strive to be a community leader providing high quality, cost efficient pre-hospital care and medical transportation with the highest standard of professionalism, the most advanced technology and a deep sense of caring for the citizens and visitors of Volusia County.**

Highlights

Emergency Medical Services (EMS) is the primary provider of pre-hospital 911 medical care and transportation for Volusia County residents and visitors. EMS closely collaborates with all internal and external public service organizations operating within the County to address emergent medical needs as efficiently and effectively as possible.

With an anticipated transports of 51,000 for fiscal year 2020-21 the EMS business plan employs a hybrid deployment strategy that dynamically deploys a percentage of the fleet and also provides fixed locations where EMS assets are stationed.

In fiscal year 2019-20 The Florida State Legislature authorized the expansion of the PEMT program, which provides supplemental payments to publicly-owned and operated emergency medical transportation providers. By expanding the PEMT program to include the managed care organization (MCO), Volusia Emergency Medical Services (EMS) is able to leverage the 61% federal share of costs by providing the state share, approximately 39% through an intergovernmental transfer (IGT). The County is reimbursed by the MCO providers for the supplemental payments totaling 100% under this program. The required IGT for fiscal year 2020-21 is budgeted in the general fund Division of Emergency Medical Administration.

In fiscal year 2019-20 the EMS Division launched the E-911 Nurse Re-direct Program which is the first of its kind in the state of Florida and one of the few in the nation. This program, which enhancements to a tiered response system of added assets for a Basic Life Support Ambulance program and the Interfacility Ambulance program have shown great success at improving EMS service delivery in Volusia County. Included in this year's budget is an expansion of hours for the Nurse Re-direct program and additional training for field personnel.

Key Objectives - Emergency Medical Services Ops

01. Demonstrate need for emergency medical services (EMS) services

02. Provide timely ambulance response in urban areas-greater than 1,000 residents per square mile

03. Provide training to EMS personnel

04. Maximize operational efficiency

Performance Measures - Emergency Medical Services Ops	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of transports	50,288	50,730	51,000
Average response time - urban/rural (seconds)	418	398	390
Total Training contact hours by EMS Division personnel	903	1,500	1,500
Operating cost per EMS transport	432	452	470

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Emergency Medical Services (EMS)					
Personnel Services	14,912,534	16,879,088	17,693,716	17,864,459	18,299,513
Operating Expenses	5,050,588	4,838,022	5,597,879	5,071,294	5,690,245
Capital Outlay	204,239	1,005,618	946,045	1,459,807	1,908,478
Grants and Aids	0	0	50,325	50,325	25,335
Interfund Transfers	176,100	5,000	0	0	119,007
Reserves	0	0	2,292,719	0	5,778,577
Reimbursements	(3,267)	(2,923)	(1,500)	(1,500)	(1,500)
Total Unit: Emergency Medical Services (EMS)	**20,340,194**	**22,724,805**	**26,579,184**	**24,444,385**	**31,819,655**

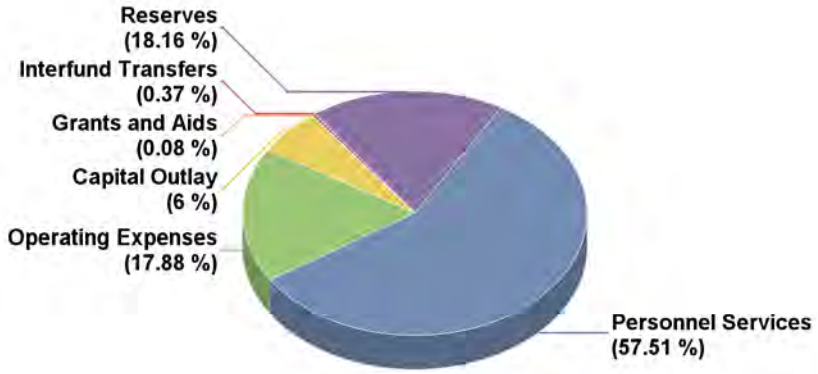
Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	219	221
Number of Part Time Positions	10	5
Number of Full Time Equivalent Positions	223.55	223.25

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	14,912,534	16,879,088	17,693,716	17,864,459	18,299,513
Operating Expenses	5,050,588	4,838,022	5,597,879	5,071,294	5,690,245
Capital Outlay	204,239	1,005,618	946,045	1,459,807	1,908,478
Grants and Aids	0	0	50,325	50,325	25,335
Interfund Transfers	176,100	5,000	0	0	119,007
Reserves	0	0	2,292,719	0	5,778,577
Reimbursements	(3,267)	(2,923)	(1,500)	(1,500)	(1,500)
Total: Emergency Medical Services	**20,340,194**	**22,724,805**	**26,579,184**	**24,444,385**	**31,819,655**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	219	221
Number of Part Time Positions	10	5
Number of Full Time Equivalent Positions	223.55	223.25

Fund Allocation					
Emergency Medical Services - 002	20,340,194	22,724,805	26,579,184	24,444,385	31,819,655
Total Fund Allocation	**20,340,194**	**22,724,805**	**26,579,184**	**24,444,385**	**31,819,655**



Mission **To protect life, property and the environment through efficient and responsive services.**

Highlights

As the largest core component of Volusia County Fire Rescue (VCFR), the Operations Division continues to implement and integrate various operational, technological, and capital improvements to our stations and equipment to make the way we conduct our business more efficient. This practice continues with the adjustment of personnel, equipment, and the incorporation of new technology each fiscal year. As the economy begins to grow, Fire Rescue Operations Team must continue this practice of searching for efficient methods and technologies in an effort to improve our service and plan for the future. Fiscal year 2020-21 focuses on the repair, maintenance and replacement of critical equipment, continued maintenance at our fire stations for operational viability, and use of staffing and inventory control programs to become more cost effective. Continued records management software upgrades will allow access by VCFR to focus on reviewing emergency response times to all areas of the unincorporated county and the cities of Oak Hill, Pierson, and Lake Helen to assure efficient and effective all hazards emergency responses occur.

The fiscal year 2020-21 budget includes some enhancements to the fire stations to improve efficiencies and a host of needed items to outfit our stations and personnel with the day-to-day equipment they need to complete our mission.

Highlights

The Prescribed Burns and Wildfire Prevention activity is tasked with reducing the potential for loss of life and property due to uncontrolled wildfire by managing the amount of natural fuels available in the area. This task is primarily accomplished through prescribed burning, mechanical thinning and mowing. Volusia County Fire Rescue (VCFR) will continue to foster relationships with outside agencies (ie: St. John's Water Management District, Florida Forest Service, US Fish and Wlidlife Services, and Florida Park Services), who are responsible for land management inside the County, assisting their fuels management program through technical expertise, manpower and equipment. This activity will continue to review and update any memorandum of understanding/cooperative agreements and mutual aid agreements with above named agencies; and continue education for the public living in the wildland/urban interface on prescribed burning, mechanical fuel reduction, and wildfire preparedness through educational programs like Firewise and the Ready, Set, Go Program. This function provides oversight of permitted burns to ensure property owners remain compliant to the regulations that were established by ordinances, codes and statutes.

Highlights

The Training activity provides instruction for the current staff of VCFR in accordance with the national, state and local best practices and at the highest standard following all safety procedures outlined in current standards. The main goal is always to train students and to maintain the required hours set forth by the Insurance Service Office (ISO). Training will consist of Emergency Medical Services certifications, company and multi-company fire training drills and specialized team training including Volusia County Hazmat, Technical Rescue and Firewalker teams. The primary focus on Training is VCFR personnel.

Training will continue to offer the latest education curriculum to all VCFR personnel in the effort to provide the latest and highest level of emergency response and care to all citizens, guests and visitors in Volusia County. Training will begin to perform a more in-depth Quality Assurance program to eliminate documentation errors in every reporting system. Continue developing nonuniform members through Incident Command System (ICS) training classes to supplement emergency operations during disaster activation.

Key Objectives - Support Services

01. Deliver high quality Fire Rescue first response

02. Provide immediate and effective response capability to any hazardous materials event

03. Inform and educate the public regarding personal and property safety

04. Reduce hazardous fuel accumulations to lessen the threat of catastrophic wildfire

05. Support/assist the efforts of adjoining or cooperating agencies/jurisdictions that could result in the reduction of wildland fuels

06. Conduct public education programs relating to wildland fuel hazard reduction and wildfire preparedness

07. Provide training and education recognized and supported by Insurance Services Organization (ISO), State Department of Health, Emergency Medical Services (EMS), Office of the State Fire Marshal-Bureau of Fire Standards and Training and those agencies that direct/support the agency's core mission

08. Continue multi-discipline training by enhancing existing relationships with local educational institutions, Florida Forestry Services, and County and municipal agencies

09. Develop a career development chart for every employee that documents training course work, contact hours, certifications, experience and knowledge to promote continuous improvement consistent with service needs and organizational goals

Performance Measures - Support Services	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Average response time for emergency responses countywide (in minutes)	9	9	9
Number of responses to hazardous materials incidents	134	150	175
Number of community outreach projects conducted	208	250	300
Acres managed through prescribed burning and mechanical reduction	380	380	380
Number of man hours directed to control wildland fires	308	308	308
Public education programs in the wildland urban interface communities	6	6	6
Number of students attending training at Volusia County Fire Rescue Training Center	11,589	10,209	12,000
Number of training classes conducted	672	772	850
Number of employees with up-to-date development charts	181	190	190

Department: Public Protection

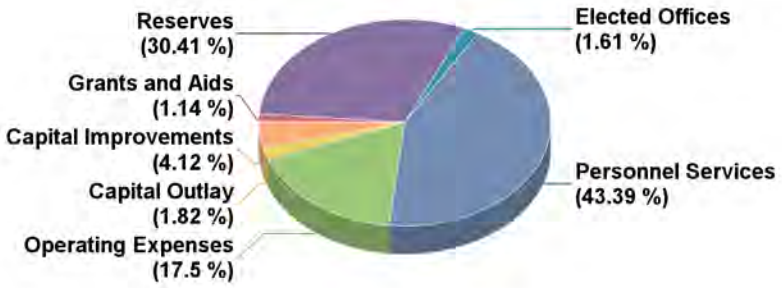
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Operations					
Personnel Services	18,698,854	19,378,198	20,982,775	20,150,487	21,509,474
Operating Expenses	7,613,572	7,553,551	9,982,101	9,384,002	8,566,989
Capital Outlay	1,006,646	185,196	2,834,364	1,443,222	918,400
Capital Improvements	322,290	689,114	1,467,105	393,680	2,017,219
Grants and Aids	363,467	373,417	555,394	544,940	555,471
Interfund Transfers	238,328	8,750	0	791,738	0
Reserves	0	0	10,892,237	0	15,620,651
Reimbursements	(35,964)	(35,219)	(30,147)	(30,147)	(31,701)
Elected Offices	0	0	0	0	826,373
Total Unit: Operations	**28,207,193**	**28,153,007**	**46,683,829**	**32,677,922**	**49,982,876**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			188		188
Number of Full Time Equivalent Positions			188		188
Prescribed Burns Wildfire Prevention					
Personnel Services	161,720	156,100	197,376	189,021	193,977
Operating Expenses	27,870	42,173	57,893	50,933	55,372
Capital Outlay	208,739	2,360	5,000	5,000	0
Grants and Aids	31,733	31,733	31,733	31,733	31,733
Total Unit: Prescribed Burns Wildfire Prevention	**430,062**	**232,366**	**292,002**	**276,687**	**281,082**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			1		1
Number of Full Time Equivalent Positions			1		1
Training					
Personnel Services	345,533	394,284	552,829	484,952	581,448
Operating Expenses	299,855	347,622	389,954	380,561	366,585
Capital Outlay	22,383	48,845	16,250	16,250	15,000
Capital Improvements	0	0	65,000	0	101,000
Total Unit: Training	**667,771**	**790,751**	**1,024,033**	**881,763**	**1,064,033**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			4		4
Number of Full Time Equivalent Positions			4		4

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	19,206,107	19,928,582	21,732,980	20,824,460	22,284,899
Operating Expenses	7,941,297	7,943,346	10,429,948	9,815,496	8,988,946
Capital Outlay	1,237,768	236,401	2,855,614	1,464,472	933,400
Capital Improvements	322,290	689,114	1,532,105	393,680	2,118,219
Grants and Aids	395,200	405,150	587,127	576,673	587,204
Interfund Transfers	238,328	8,750	0	791,738	0
Reserves	0	0	10,892,237	0	15,620,651
Reimbursements	(35,964)	(35,219)	(30,147)	(30,147)	(31,701)
Elected Offices	0	0	0	0	826,373
Total: Fire Rescue Services	**29,305,026**	**29,176,124**	**47,999,864**	**33,836,372**	**51,327,991**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	193	193
Number of Full Time Equivalent Positions	193	193

Fund Allocation					
Daytona Beach International Airport - 451	962,611	1,044,339	1,268,022	1,208,717	1,241,275
Fire Impact Fees-Zone 1 (Northeast) - 151	0	0	254,989	0	310,426
Fire Impact Fees-Zone 2 (Southeast) - 152	5,000	23,800	114,929	0	123,176
Fire Impact Fees-Zone 3 (Southwest) - 153	10,320	243,740	62,229	0	222,086
Fire Impact Fees-Zone 4 (Northwest) - 154	0	0	390,178	0	445,143
Fire Rescue District - 140	25,914,054	26,258,177	44,051,784	30,905,511	47,072,246
General Fund - 001	2,413,041	1,606,068	1,857,733	1,722,144	1,913,639
Total Fund Allocation	**29,305,026**	**29,176,124**	**47,999,864**	**33,836,372**	**51,327,991**



Mission **To operate the medical examiner office in compliance with Florida Statute Chapter 406 while providing accurate, timely death investigation services for the citizens of Volusia County with compassion and professionalism.**

Highlights

The County Council and Volusia County have chosen to operate the Medical Examiner Office under a private management model. Under the current contract the county supplies morgue facilities, equipment, fixed assets and other related services. The contractor provide all administrative, advisory, management, professional staff and forensic service.

The General Fund transfer for $1,782,000 to the Medical Examiner Fund (373) is to provide the funding for the new facility to adequately house the functions and workload of the Medical Examiner.

Key Objectives - Medical Examiner Administration

01. Investigate and determine Medical Examiner jurisdiction for deaths that occur in Volusia County in accordance with Florida Statue 406.11

02. Enable timely sharing of detailed information with end-users (families, law enforcement agencies, hospitals, insurance companies, media, etc.) regarding the cause and manner of death

03. Provide cremation authorization for persons who die in Volusia County after review of death certifications and conduct additional investigations as needed

Performance Measures - Medical Examiner Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of autopsies performed	561	580	585
Percentage of medical examiner reports completed in 90 days or less	99	96	96
Cremation authorizations	5,631	5,700	5,800

Department: Public Protection

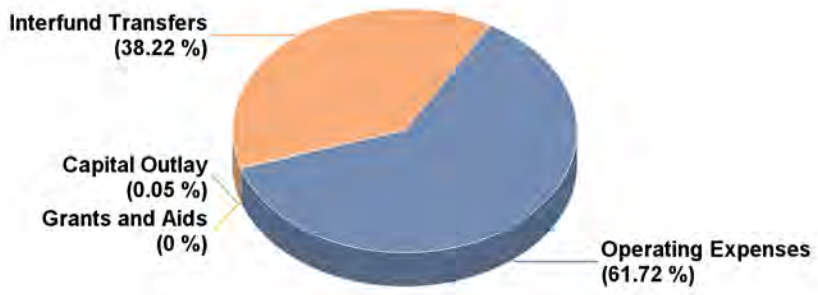
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Investigations					
Personnel Services	476,318	22,674	0	0	0
Operating Expenses	41,618	213	0	0	0
Total Unit: Investigations	**517,936**	**22,887**	**0**	**0**	**0**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		0
Number of Full Time Equivalent Positions			6		0
Medical Examiner Administration					
Personnel Services	666,072	5,177	0	0	0
Operating Expenses	724,825	2,765,695	2,868,357	2,786,451	2,877,983
Capital Outlay	0	0	81,000	30,790	2,500
Grants and Aids	0	178	178	178	178
Interfund Transfers	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Total Unit: Medical Examiner Administration	**1,890,897**	**4,671,050**	**5,949,535**	**5,817,419**	**4,662,661**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			7		0
Number of Full Time Equivalent Positions			7		0
Morgue Operations					
Personnel Services	260,213	12,896	0	427	0
Operating Expenses	448,394	0	0	0	0
Capital Outlay	51,880	0	0	0	0
Grants and Aids	178	0	0	0	0
Total Unit: Morgue Operations	**760,665**	**12,896**	**0**	**427**	**0**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			6		0
Number of Full Time Equivalent Positions			6		0

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,402,603	40,747	0	427	0
Operating Expenses	1,214,837	2,765,908	2,868,357	2,786,451	2,877,983
Capital Outlay	51,880	0	81,000	30,790	2,500
Grants and Aids	178	178	178	178	178
Interfund Transfers	500,000	1,900,000	3,000,000	3,000,000	1,782,000
Total: Medical Examiner	**3,169,498**	**4,706,833**	**5,949,535**	**5,817,846**	**4,662,661**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	19	0
Number of Full Time Equivalent Positions	19	0

Fund Allocation					
General Fund - 001	3,169,498	4,706,833	5,949,535	5,817,846	4,662,661
Total Fund Allocation	**3,169,498**	**4,706,833**	**5,949,535**	**5,817,846**	**4,662,661**



Mission **To deliver proactive and responsive public safety services for the citizens and visitors of Volusia County that promotes a safe and secure community.**

Highlights

The Public Protection Department oversees seven divisions providing services to the visitors and residents of Volusia County who are impacted most traumatically during emergencies resulting from accident, illness, loss of property or life. The department attempts to mitigate the effects of those events through effective planning (Emergency Management), appropriate preventive actions (Animal Control, Beach Safety and Fire Prevention), as well as prompt and efficient response to emergencies (Beach Safety, Emergency Medical Services and Fire Rescue). The department also meets statutory responsibilities as required for Corrections and the Medical Examiner's Office which was privatized in fiscal year 2017-18.

Key Objectives - Administration

01. Regularly monitor and track performance of county public protection service system

02. Provide new hire background investigation services in support of Public Protection Divisions

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of system performance reviews held	14	57	76
Number of background investigations completed	198	220	200

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Administration					
Personnel Services	892,964	910,636	936,838	971,186	1,004,024
Operating Expenses	51,430	58,397	82,265	82,263	82,032
Capital Outlay	3,050	0	0	0	0
Grants and Aids	0	0	1,000	1,000	1,000
Reimbursements	(193,799)	(226,643)	(234,567)	(234,567)	(231,040)
Total Unit: Administration	**753,645**	**742,390**	**785,536**	**819,882**	**856,016**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

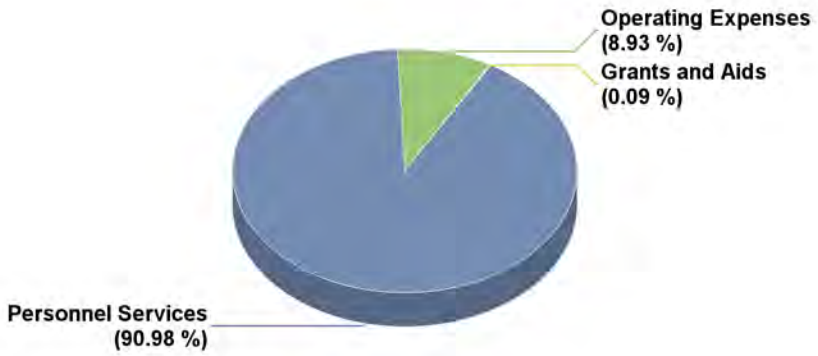
Consolidated Logistics Center					
Operating Expenses	0	0	55,000	0	0
Total Unit: Consolidated Logistics Center	**0**	**0**	**55,000**	**0**	**0**
Strategic Reserve/Search and Rescue					
Operating Expenses	10,792	7,986	30,946	25,446	16,474
Total Unit: Strategic Reserve/ Search and Rescue	**10,792**	**7,986**	**30,946**	**25,446**	**16,474**

Department: Public Protection

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	892,964	910,636	936,838	971,186	1,004,024
Operating Expenses	62,222	66,383	168,211	107,709	98,506
Capital Outlay	3,050	0	0	0	0
Grants and Aids	0	0	1,000	1,000	1,000
Reimbursements	(193,799)	(226,643)	(234,567)	(234,567)	(231,040)
Total: Public Protection Services	**764,437**	**750,376**	**871,482**	**845,328**	**872,490**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Fund Allocation					
General Fund - 001	764,437	750,376	871,482	845,328	872,490
Total Fund Allocation	**764,437**	**750,376**	**871,482**	**845,328**	**872,490**



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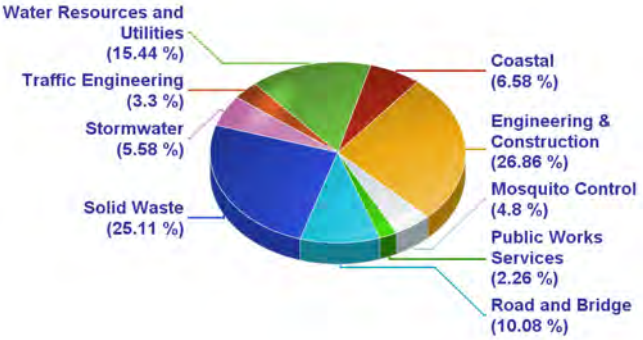
Public Works

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Coastal	Personnel Services	1,403,032	1,636,629	1,712,325	1,720,235	1,805,239
	Operating Expenses	6,957,473	6,960,736	6,973,498	7,325,829	7,781,046
	Capital Outlay	26,998	121,267	91,500	83,441	56,475
	Capital Improvements	614,301	588,551	917,000	754,748	1,099,435
	Grants and Aids	91,658	86,386	142,663	142,838	148,867
	Interfund Transfers	435,536	362,271	2,330,655	2,330,655	500,000
	Reserves	0	0	2,191,144	0	2,075,493
	Elected Offices	0	0	0	0	71,857
Coastal Total:		**9,528,998**	**9,755,840**	**14,358,785**	**12,357,746**	**13,538,412**
Engineering & Construction	Personnel Services	2,531,704	2,627,379	2,953,310	2,672,517	2,955,700
	Operating Expenses	6,346,610	5,396,118	7,339,581	9,165,975	7,270,071
	Capital Outlay	18,436	0	0	0	0
	Capital Improvements	3,055,404	5,182,832	35,400,523	50,053,704	13,586,956
	Interfund Transfers	6,025,997	5,762,797	5,530,802	8,448,193	5,523,463
	Reimbursements	(1,454,006)	(1,387,090)	(1,596,207)	(1,596,207)	(1,658,937)
	Reserves	0	0	27,088,561	0	27,555,964
Engineering & Construction Total:		**16,524,145**	**17,582,036**	**76,716,570**	**68,744,182**	**55,233,217**
Mosquito Control	Personnel Services	1,593,573	1,501,508	1,761,979	1,706,341	1,996,926
	Operating Expenses	3,243,836	2,311,030	2,978,549	2,908,741	2,786,018
	Capital Outlay	206,179	32,295	1,532,700	1,616,872	79,118
	Capital Improvements	0	0	500,000	368,330	231,670
	Grants and Aids	163,428	172,373	185,093	184,411	197,310
	Interfund Transfers	30,062	7,500	0	0	0
	Reimbursements	(246,649)	(110,856)	(300,000)	(300,000)	(300,000)
	Reserves	0	0	4,168,155	0	4,740,165
	Elected Offices	0	0	0	0	136,976
Mosquito Control Total:		**4,990,429**	**3,913,850**	**10,826,476**	**6,484,695**	**9,868,183**
Public Works Services	Personnel Services	700,563	578,460	787,504	676,708	830,276
	Operating Expenses	1,141,039	1,191,134	1,311,973	1,313,708	1,226,716
	Reimbursements	(992,695)	(1,079,485)	(1,223,842)	(1,223,842)	(817,991)
	Reserves	0	0	5,927,900	0	3,414,674
Public Works Services Total:		**848,907**	**690,109**	**6,803,535**	**766,574**	**4,653,675**
Road and Bridge	Personnel Services	5,815,421	6,010,184	6,406,401	6,171,684	6,698,128
	Operating Expenses	9,303,282	6,290,277	7,359,388	7,453,405	6,835,801
	Capital Outlay	942,291	626,608	897,000	897,000	985,000
	Capital Improvements	0	2,810	0	0	850,000
	Interfund Transfers	180,606	18,750	0	0	0
	Reimbursements	(732,107)	(820,812)	(900,000)	(900,000)	(900,000)
	Reserves	0	0	6,803,851	0	6,250,660
	Elected Offices	0	0	0	0	1,072
Road and Bridge Total:		**15,509,493**	**12,127,817**	**20,566,640**	**13,622,089**	**20,720,661**

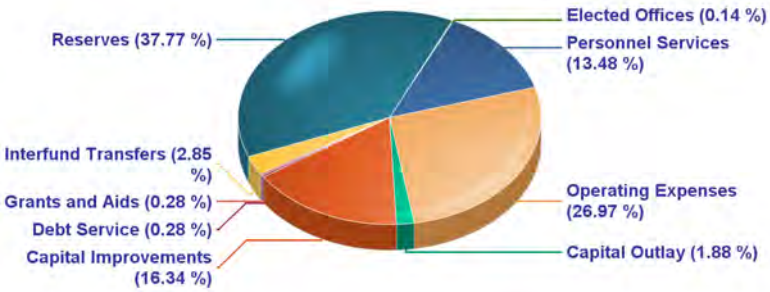
Public Works

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Solid Waste	Personnel Services	4,046,156	4,297,653	4,538,111	4,497,337	4,632,504
	Operating Expenses	16,664,508	19,292,429	21,281,485	19,931,145	20,223,393
	Capital Outlay	1,902,151	2,187,865	3,702,875	3,468,906	1,959,935
	Capital Improvements	3,735,689	4,461,808	2,393,000	6,844,591	4,593,000
	Grants and Aids	250,000	250,000	250,000	250,000	250,000
	Interfund Transfers	13,434	1,250	0	0	0
	Reserves	0	0	18,035,847	0	19,922,776
	Elected Offices	0	0	0	0	44,732
Solid Waste Total:		**26,611,938**	**30,491,005**	**50,201,318**	**34,991,979**	**51,626,340**
Stormwater	Personnel Services	3,131,501	3,309,200	3,382,575	3,166,567	3,477,433
	Operating Expenses	1,896,009	2,012,366	2,284,067	2,351,175	2,312,718
	Capital Outlay	556,186	712,201	650,000	1,001,055	555,000
	Capital Improvements	800,495	994,738	2,389,215	899,901	2,968,685
	Interfund Transfers	170,229	366,315	0	0	0
	Reimbursements	(2,107,026)	(1,750,574)	(2,020,000)	(2,020,000)	(2,020,000)
	Reserves	0	0	3,522,841	0	4,126,984
	Elected Offices	0	0	0	0	51,016
Stormwater Total:		**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**
Traffic Engineering	Personnel Services	1,316,561	1,426,173	1,550,454	1,518,050	1,602,557
	Operating Expenses	1,688,109	1,667,405	2,271,229	2,225,652	1,978,432
	Capital Outlay	58,565	155,123	22,000	22,000	64,000
	Capital Improvements	317,837	680,561	1,040,000	1,302,000	1,440,000
	Interfund Transfers	34,879	0	0	0	0
	Reimbursements	0	(18,554)	0	0	0
	Reserves	0	0	2,369,837	0	1,692,543
Traffic Engineering Total:		**3,415,951**	**3,910,708**	**7,253,520**	**5,067,702**	**6,777,532**
Water Resources and Utilities	Personnel Services	3,896,703	4,086,390	4,268,978	4,145,115	4,483,887
	Operating Expenses	6,089,992	7,148,464	6,656,443	7,169,566	6,578,434
	Capital Outlay	280,668	117,175	325,000	280,000	275,000
	Capital Improvements	3,006,599	3,711,853	9,665,000	12,545,347	9,770,000
	Debt Service	268,288	217,583	1,904,189	1,904,189	601,267
	Interfund Transfers	27,621	2,500	0	0	0
	Reserves	0	0	7,232,170	0	10,035,530
Water Resources and Utilities Total:		**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**
Public Works Total:		**95,447,126**	**99,399,576**	**226,987,322**	**173,477,882**	**205,633,974**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	7,589,316	8,006,495	8,010,941	7,759,593	8,183,822
Fund 103 - County Transportation Trust	31,130,077	28,680,043	75,582,641	56,826,015	55,256,193
Fund 105 - East Volusia Mosquito Control	4,751,621	3,734,260	10,526,476	6,184,695	9,568,183
Fund 113 - Road Proportionate Share	0	797	4,746,523	5,054,764	4,396,956
Fund 114 - Ponce De Leon Inlet and Port District	2,578,096	2,384,068	7,079,065	5,322,488	5,840,113
Fund 119 - Road District Maintenance	162,111	148,771	201,422	198,578	364,021
Fund 120 - Municipal Service District	645,875	698,223	865,323	865,653	820,742
Fund 121 - Special Assessments	254,961	255,382	885,725	4,844	939,814
Fund 131 - Road Impact Fees-Zone 1 (Northeast)	1,364,000	1,238,794	6,333,281	1,895,411	3,922,320
Fund 132 - Road Impact Fees-Zone 2 (Southeast)	495,891	495,927	2,491,301	1,996,417	3,771,540
Fund 133 - Road Impact Fees-Zone 3 (Southwest)	703,303	703,615	3,069,773	1,760,023	9,323,736
Fund 134 - Road Impact Fees-Zone 4 (Northwest)	360,648	360,674	11,100,700	8,558,778	8,404,240
Fund 159 - Stormwater Utility	4,447,394	5,644,246	10,208,698	5,398,698	11,471,836
Fund 334 - Bond Funded Road Program	782,024	1,273,311	5,632,355	10,615,729	0
Fund 440 - Waste Collection	9,660,727	11,251,925	14,768,996	11,334,441	12,724,783
Fund 450 - Solid Waste	16,951,211	19,239,080	35,432,322	23,657,538	38,901,557
Fund 457 - Water and Sewer Utilities	13,569,871	15,283,965	30,051,780	26,044,217	31,744,118
Fund Total:	**95,447,126**	**99,399,576**	**226,987,322**	**173,477,882**	**205,633,974**

Mission

Coastal mission:
To manage, maintain, and improve coastal parks, beach access, and coastal recreational facilities for the quality-of-life benefit of residents and visitors.

Port mission:
To serve as the local sponsor for the federal channel project at Ponce de Leon Inlet and as a coastal project fund supporting public waterway and coastal facility improvements as directed by the Volusia County Council.

Highlights

The Beach Maintenance and Concessions activity manages several beach maintenance contracts including beach garbage and litter collection, beach ramp grading, beach public restroom janitorial, beach port o let rental and maintenance and beach park landscaping maintenance. The Division also manages two beach revenue and service contracts including beach toll collection and beach concession services. All beach maintenance and service contracts require professional supervision and oversight in order to maintain appropriate and competitive levels of service seasonally and throughout the year.

Highlights

The Coastal Parks & Public Access activity manages over 35 miles of Atlantic Ocean beaches with over 170 public access points including dune walkovers, beach ramps, and coastal parks. The Volusia County Coastal Division operates and maintains a multitude of playground and picnic areas, sport courts, restrooms, boardwalks, observation decks, fishing piers, public showers and off beach parking lots that provide safe convenient public access to coastal park areas and facilities. The Sun Splash Park Interactive Water Feature located in Daytona Beach was completely renovated and updated in 2018 and the feature provides a safe, clean, freshwater recreation alternative for families and children whom may not enjoy ocean swimming. Dune walkovers and off beach parking spaces are being added in fiscal years 2020-2021 in anticipation of the Edwin W Peck Sr Park and Dahlia Park completion.

Highlights

The Inlet Parks activity manages Smyrna Dunes Park located in the City of New Smyrna Beach and Lighthouse Point Park located in the Town of Ponce Inlet. These are two popular county parks operated by the Volusia County Coastal Division. The Parks provide significant off-beach parking as well as restrooms, showers, fishing piers and jetty decks, boardwalks, nature trails, scenic overlooks and dog friendly inlet beach access. The Smyrna Dunes Park Fishing Pier is ADA accessible and over 350 ft in length. The North Jetty Deck at Lighthouse Point Park is over 800 ft long and also ADA accessible. The County manages and maintains the inlet parks under lease agreements and management plans with the Florida Department of Environmental Protection for Lighthouse Point Park and the Federal Bureau of Land Management and Florida Department of Environmental Protection for Smyrna Dunes Park. Both parks are entry fee based. The park lease agreements and management plans require the County to reduce Brazilian Pepper, an exotic invasive plant species to <10% aerial coverage while protecting and monitoring Federal and state endangered species such as the Southeastern Beach Mouse and Gopher Tortoise.

Highlights

The Marine Wildlife and Artificial Fishing Reefs activity manages reef construction in the waters offshore in Volusia County.

The permit for artificial reef construction in Federal waters offshore Volusia County expires on June 1, 2020. This Federal permit will be re-authorized to allow for continued deployment at Volusia artificial reef sites 1 through 13. Re-authorization will require compilation of descriptive data and information characterizing all reef deployments conducted since the inception of the artificial reef program in 1980.

Additionally, a series of three (3) new reef construction areas will be developed and permitted in state waters located immediately inshore of the 3-mile Federal waters boundary offshore Volusia. State and Federal permitting necessary for the new reef requires sidescan sonar, proton magnetometer and hydrographic survey work as well as desktop and diver reconnaissance for any cultural or natural resources that may exist on the seafloor in the vicinity of the proposed sites.

Key Objectives - Public Access

01. Maintain county-owned public dune walkovers for safe and available pedestrian beach access

02. Re-deck 5% - 10% of all county-owned public dune walkovers as part of the annual walkover re-decking initiative

03. Maintain county-owned off-beach parking spaces both paved and unpaved in support of safe public beach access

04. Safely operate the Sun Splash Park splash pad for the maximum number of days allowed by weather conditions

05. Maintain county-owned beach public restroom facilities in a safe and functional condition

Performance Measures - Public Access	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Dune walkovers maintained	101	101	103
Dune walkovers re-decked	10	7	10
Off beach parking spaces maintained	2,015	2,139	2,311
Operational days for Sun Splash splash pad	275	261	275
Permanent restroom facilities maintained	13	13	14

Key Objectives - Inlet Parks

01. Reduce Brazilian Pepper to <10% aerial coverage at Smyrna Dunes Park and Lighthouse Point Park as required by the lease management plans for the properties and to improve habitat

02. Monitor and maintain the Southeastern Beach Mouse population at Smyrna Dunes Park as required by the Federal Bureau of Land Management lease for the park property

03. Provide complimentary handicapped vehicle access at inlet parks

04. Maintain safe, readily available and easily identified public parking at inlet parks

05. Maintain efficient and effective inlet park toll operations to maximize inlet park vehicular access

06. Re-authorize Federal reef permit

07. Modify Federal and State near shore reef permit to include 3-mile reef sites

Performance Measures - Inlet Parks	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Acres of brazilian pepper chemically treated and mechanically removed at the Inlet Parks	3	5	7
Beach mouse monitoring events conducted	2	3	4
Complimentary handicap vehicular entries provided at the Inlet Parks	13,868	13,868	13,868
Parking spaces maintained	356	356	356
Total vehicle entries at the Inlet Parks	197,703	197,703	197,703
Number of federal reef site permits renewed	0	1	1
Number of near shore reef construction areas permitted	0	0	3

Key Objectives - Beach Maintenance and Concessions

01. Maintain clean and useable portable restrooms for beach patrons daily at various locations on Volusia County beaches

02. Provide complimentary handicapped vehicle access at beach vehicular access ramps

03. Clean and sanitize public beach restroom facilities daily

04. Keep Volusia County beaches free of garbage and litter on a daily basis

05. Maintain efficient and effective beach toll operations that maximize vehicle entry to the beach and provide quality customer service to the beach driving public

Performance Measures - Beach Maintenance and Concessions	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of portable restrooms locations	20	20	20
Complimentary handicap beach vehicle entries	113,969	113,969	113,969
Number of restroom facilities cleaned daily	13	13	14
Tons of garbage removed from the beach & coastal facilities	505	505	505
Total beach vehicle entries	905,159	875,000	905,159

Department: Public Works

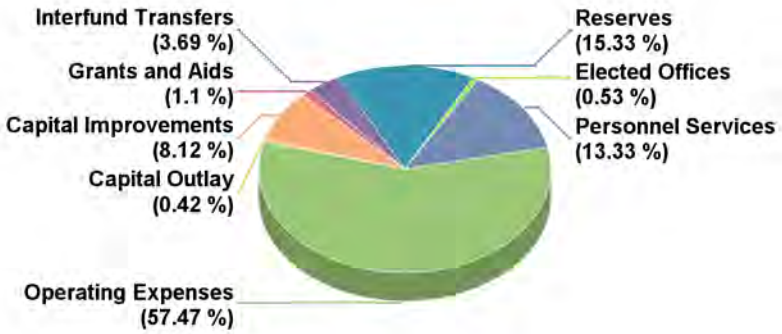
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Beach Maintenance and Concessions					
Personnel Services	30,083	163,498	177,880	182,589	190,208
Operating Expenses	5,354,835	5,510,662	4,674,192	4,930,945	5,193,465
Total Unit: Beach Maintenance and Concessions	**5,384,918**	**5,674,160**	**4,852,072**	**5,113,534**	**5,383,673**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			3		3
Number of Full Time Equivalent Positions			3		3
Coastal Parks & Public Access					
Personnel Services	888,788	933,462	942,894	972,153	979,181
Operating Expenses	1,338,562	1,206,823	1,898,634	1,646,883	1,752,998
Capital Outlay	5,400	112,085	37,000	35,966	31,500
Capital Improvements	145,523	402,613	617,000	316,183	549,435
Grants and Aids	90,883	85,611	112,063	112,063	118,092
Interfund Transfers	435,536	362,271	2,330,655	2,330,655	500,000
Reserves	0	0	2,191,144	0	2,075,493
Elected Offices	0	0	0	0	71,857
Total Unit: Coastal Parks & Public Access	**2,904,692**	**3,102,865**	**8,129,390**	**5,413,903**	**6,078,556**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			12		12
Number of Full Time Equivalent Positions			12		12
Inlet Parks					
Personnel Services	484,161	539,669	591,551	565,493	635,850
Operating Expenses	214,189	200,507	355,672	703,001	789,583
Capital Outlay	21,598	9,182	54,500	47,475	24,975
Capital Improvements	36,889	11,872	100,000	119,310	350,000
Grants and Aids	775	775	30,600	30,775	30,775
Total Unit: Inlet Parks	**757,612**	**762,005**	**1,132,323**	**1,466,054**	**1,831,183**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			12		12
Number of Full Time Equivalent Positions			12		12
Marine Wildlife and Artificial Fishing Reefs					
Operating Expenses	49,887	42,744	45,000	45,000	45,000
Capital Improvements	431,889	174,066	200,000	319,255	200,000
Total Unit: Marine Wildlife and Artificial Fishing Reefs	**481,776**	**216,810**	**245,000**	**364,255**	**245,000**

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,403,032	1,636,629	1,712,325	1,720,235	1,805,239
Operating Expenses	6,957,473	6,960,736	6,973,498	7,325,829	7,781,046
Capital Outlay	26,998	121,267	91,500	83,441	56,475
Capital Improvements	614,301	588,551	917,000	754,748	1,099,435
Grants and Aids	91,658	86,386	142,663	142,838	148,867
Interfund Transfers	435,536	362,271	2,330,655	2,330,655	500,000
Reserves	0	0	2,191,144	0	2,075,493
Elected Offices	0	0	0	0	71,857
Total: Coastal	**9,528,998**	**9,755,840**	**14,358,785**	**12,357,746**	**13,538,412**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	27	27
Number of Full Time Equivalent Positions	27	27

Fund Allocation					
General Fund - 001	6,950,902	7,371,772	7,279,720	7,035,258	7,698,299
Ponce De Leon Inlet and Port District - 114	2,578,096	2,384,068	7,079,065	5,322,488	5,840,113
Total Fund Allocation	**9,528,998**	**9,755,840**	**14,358,785**	**12,357,746**	**13,538,412**



Mission **To provide quality and timely engineering, survey, rights-of-way and construction engineering inspection services in support of the County's construction projects; to assist in the implementation of the County's Planning and Development Programs for the physical growth of Volusia County as governed by the State of Florida, mandated Volusia County Comprehensive Plan, Land Development Code, and best engineering practices; and to provide assistance to the public and private sector in a professional, positive manner.**

Highlights

Construction Engineering

The primary duty of Engineering & Construction is to produce the County's Five Year Road Program. The Division is responsible for all phases of County road building from the time the roads are introduced into the Five Year Road Program through construction. The Division also assists other County departments in developing and building their construction projects. Engineering & Construction is part of the review process for the Land Development code to help insure compliance with state and local regulations. The Division also provides information to the public and private sector on a variety of subjects such as road rights-of-way, road maintenance, abandonments, special assessment districts, benchmarks, control data, etc.

Vertical Construction

Vertical Construction is responsible for the administration, planning, design, permitting and construction of capital facility projects in the county; including long-range planning, value engineering, quality control and owner's representation on facility construction. This organization is also responsible for establishing space and construction standards, space allocation, and design and construction programs which are not road and bridge or water system projects for Department/Divisions within Volusia County.

Highlights

Development Engineering

Development Engineering provides professional and technical review and comments on development projects. Development Engineering is responsible for approval of County Stormwater Permits and Use Permits, and serves as an important link in the chain of the development review process. Development Engineering provides engineering reviews and inspections for Subdivisions, Site Plans and Use Permits under Volusia County regulations, and has increased the review effort with respect to traffic-related elements, a specific example being the review and field inspection relating to work zone safety plans. Development Engineering also performs inspection and tracking of National Pollution Discharge Elimination System (NPDES) sites and assists in the preparation of the annual report to the State. A large portion of time is devoted to a variety of requests from citizens and businesses for information regarding current and historic development regulations, status of permits, reviews, and properties, and requests for copies of material from files. Additionally, Development Engineering handles grading, drainage and right-of-way complaints as well as variances, grading plan reviews and FEMA Letters of Map Revisions (LOMR's).

Key Objectives - Construction Engineering

01. Construct county roadway projects

02. Perform engineering review and inspections of site plans and stormwater plans

03. Review and inspect use permits

Performance Measures - Construction Engineering	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of construction projects completed per CIP schedule	2	2	2
Number of site plans/stormwater reviews	121	130	130
Number of permit applications processed	518	750	750

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Engineering & Construction					
Personnel Services	2,531,704	2,627,379	2,953,310	2,672,517	2,955,700
Operating Expenses	6,346,610	5,395,321	7,339,581	9,164,571	7,270,071
Capital Outlay	18,436	0	0	0	0
Capital Improvements	605,509	1,134,208	1,910,137	7,481,644	450,000
Interfund Transfers	252,801	252,551	0	0	0
Reserves	0	0	7,451,003	0	7,559,131
Reimbursements	(1,454,006)	(1,387,090)	(1,596,207)	(1,596,207)	(1,658,937)
Total Unit: Engineering & Construction	**8,301,054**	**8,022,369**	**18,057,824**	**17,722,525**	**16,575,965**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	52	41
Number of Full Time Equivalent Positions	52	41

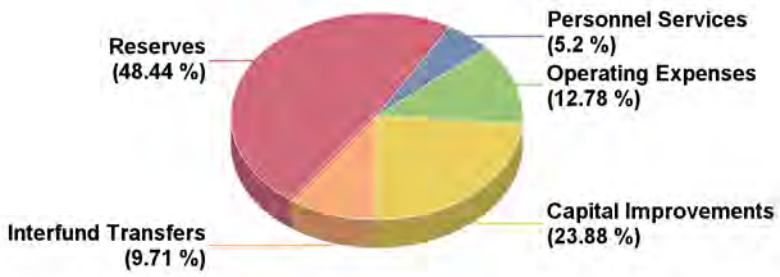
Road Program					
Operating Expenses	0	797	0	1,404	0
Capital Improvements	2,449,895	4,048,624	33,490,386	42,572,060	13,136,956
Interfund Transfers	5,773,196	5,510,246	5,530,802	8,448,193	5,523,463
Reserves	0	0	19,637,558	0	19,996,833
Total Unit: Road Program	**8,223,091**	**9,559,667**	**58,658,746**	**51,021,657**	**38,657,252**

Summary Expenditures by Division					
Personnel Services	2,531,704	2,627,379	2,953,310	2,672,517	2,955,700
Operating Expenses	6,346,610	5,396,118	7,339,581	9,165,975	7,270,071
Capital Outlay	18,436	0	0	0	0
Capital Improvements	3,055,404	5,182,832	35,400,523	50,053,704	13,586,956
Interfund Transfers	6,025,997	5,762,797	5,530,802	8,448,193	5,523,463
Reserves	0	0	27,088,561	0	27,555,964
Reimbursements	(1,454,006)	(1,387,090)	(1,596,207)	(1,596,207)	(1,658,937)
Total: Engineering & Construction	**16,524,145**	**17,582,036**	**76,716,570**	**68,744,182**	**55,233,217**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	52	41
Number of Full Time Equivalent Positions	52	41

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund Allocation					
Bond Funded Road Program - 334	782,024	1,273,311	5,632,355	10,615,729	0
County Transportation Trust - 103	11,517,837	12,100,180	41,160,368	37,568,228	23,468,346
General Fund - 001	638,414	634,723	731,221	724,335	485,523
Municipal Service District - 120	407,067	518,633	565,323	565,653	520,742
Road Impact Fees-Zone 1 (Northeast) - 131	1,364,000	1,238,794	6,333,281	1,895,411	3,922,320
Road Impact Fees-Zone 2 (Southeast) - 132	495,891	495,927	2,491,301	1,996,417	3,771,540
Road Impact Fees-Zone 3 (Southwest) - 133	703,303	703,615	3,069,773	1,760,023	9,323,736
Road Impact Fees-Zone 4 (Northwest) - 134	360,648	360,674	11,100,700	8,558,778	8,404,240
Road Proportionate Share - 113	0	797	4,746,523	5,054,764	4,396,956
Special Assessments - 121	254,961	255,382	885,725	4,844	939,814
Total Fund Allocation	**16,524,145**	**17,582,036**	**76,716,570**	**68,744,182**	**55,233,217**



Mission **To proactively use Integrated Pest Management (IPM) strategies to reduce nuisance mosquitoes and risk of mosquito-borne illness in Volusia County. To sustain quality of life, foster stewardship of the environment, provide stellar customer service, and support economic vitality for the community.**

Highlights

State and local funds provide an integrated pest management program (IPM) to control mosquitoes and other arthropods of public health importance. The program supports the health, safety and welfare of Volusia County citizens and meets all state and federal laws, regulations and standards. State funding provided by the legislature and approved by the governor is not expected this year. Local funding for Volusia County Mosquito Control (VCMC) is provided primarily through the Special Taxing District. It is anticipated that equipment rental charges to other entities including west side cities will continue in fiscal year 2020-21. Reserves have been set aside for replacement of equipment and future capital improvements.

Key Objectives - Mosquito Control

01. Maintain proactive residential inspections and treatment of container (domestic) mosquito production

02. Reduce the number of adult mosquitoes by proactive aerial treatment of larvae

03. Monitor populations of nuisance and potential vector mosquito species for operational planning

04. Reduce the number of adult mosquitoes by proactive aerial inspection

05. Promote mosquito education through contact with the Volusia County community

Performance Measures - Mosquito Control	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of sites where domestic inspections were performed	2,200	3,500	3,000
Number of acres larvicided by helicopter	4,941	6,000	6,500
Number of adult mosquito surveillance traps collected	5,661	5,500	7,500
Number of aerial larval site inspections	1,784	3,000	3,500
Number of citizens educated by Mosquito Control staff at community events	7,127	8,500	8,500

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Mosquito Control					
Personnel Services	1,593,573	1,501,508	1,761,979	1,706,341	1,996,926
Operating Expenses	3,243,836	2,311,030	2,978,549	2,908,741	2,786,018
Capital Outlay	206,179	32,295	1,532,700	1,616,872	79,118
Capital Improvements	0	0	500,000	368,330	231,670
Grants and Aids	163,428	172,373	185,093	184,411	197,310
Interfund Transfers	30,062	7,500	0	0	0
Reserves	0	0	4,168,155	0	4,740,165
Reimbursements	(246,649)	(110,856)	(300,000)	(300,000)	(300,000)
Elected Offices	0	0	0	0	136,976
Total Unit: Mosquito Control	**4,990,429**	**3,913,850**	**10,826,476**	**6,484,695**	**9,868,183**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	28	28
Number of Part Time Positions	1	0
Number of Full Time Equivalent Positions	28.75	28

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,593,573	1,501,508	1,761,979	1,706,341	1,996,926
Operating Expenses	3,243,836	2,311,030	2,978,549	2,908,741	2,786,018
Capital Outlay	206,179	32,295	1,532,700	1,616,872	79,118
Capital Improvements	0	0	500,000	368,330	231,670
Grants and Aids	163,428	172,373	185,093	184,411	197,310
Interfund Transfers	30,062	7,500	0	0	0
Reserves	0	0	4,168,155	0	4,740,165
Reimbursements	(246,649)	(110,856)	(300,000)	(300,000)	(300,000)
Elected Offices	0	0	0	0	136,976
Total: Mosquito Control	**4,990,429**	**3,913,850**	**10,826,476**	**6,484,695**	**9,868,183**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	28	28
Number of Part Time Positions	1	0
Number of Full Time Equivalent Positions	28.75	28

Fund Allocation					
East Volusia Mosquito Control - 105	4,751,621	3,734,260	10,526,476	6,184,695	9,568,183
Municipal Service District - 120	238,808	179,590	300,000	300,000	300,000
Total Fund Allocation	**4,990,429**	**3,913,850**	**10,826,476**	**6,484,695**	**9,868,183**

Mission **To ensure and enhance the basic quality of life, general welfare, and growth of Volusia County by properly managing the County's infrastructure and related support services.**

Highlights

Public Works Services is responsible for the management of seven divisions to include a rigorous review and monitoring of the division's budget covering all operational, capital outlay, capital improvement plans and expenditures, and personnel requests. Thorough oversight has led to stability in the department's operations and achievement of division goals and objectives. Monitoring division productivity levels and implementation of improvements will result in cost effective, and potential increases in levels of service.

Department revenues are derived from varied sources. The COVID-19 pandemic resulted in minimal to no impact in some funds and created uncertainty in others for the remainder of fiscal year 2019-20 and the early part of fiscal year 2020-21.

Closure of the beach has adversely impacted the coastal budget and its capital improvement program. It is anticipated that revenues will slowly recover during fiscal year 2020-21.

The County Transportation Trust Fund has experienced increased fuel tax collections in several recent years; however, fiscal year 2019-20 Local and State Fuel Tax revenue estimates (Voted One Cents, Local Option 6 and 5 Cents; 5th & 6th Cents, and 7th Cents) were calculated at 85% of the prior year's collections for the last 6 months to account for COVID 19 travel disruptions. No impact to maintenance operations or level of service reductions are anticipated through the end of fiscal year 2019-20. Fuel taxes for fiscal year 2020-21 were budgeted based on original revenue projections prior to the COVID 19 pandemic and assumes a return to somewhat normal travel habits by October 1, 2020.

Key Objectives - Administration

01. Review and implementation of practical productivity recommendations

02. Quarterly review of budget performance

03. Bi-monthly department meetings with division directors

04. Coordinate annual disaster and debris management meeting to include local FDOT staff and municipalities

05. Annual work plan development in Lucity

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percent of productivity improvements completed	37	17	35
Quarterly reviews completed	4	4	4
Bi-monthly department meetings conducted	26	20	20
Annual debris management meetings held	1	1	1
Number of work plans completed in Lucity	24	24	24

Department: Public Works

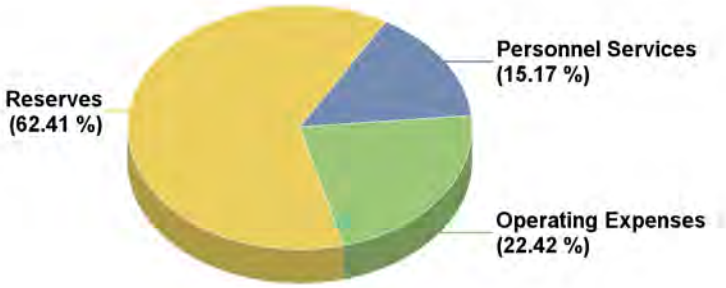
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Public Works Services					
Personnel Services	700,563	578,460	787,504	676,708	830,276
Operating Expenses	1,141,039	1,191,134	1,311,973	1,313,708	1,226,716
Reserves	0	0	5,927,900	0	3,414,674
Reimbursements	(992,695)	(1,079,485)	(1,223,842)	(1,223,842)	(817,991)
Total Unit: Public Works Services	**848,907**	**690,109**	**6,803,535**	**766,574**	**4,653,675**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Summary Expenditures by Division					
Personnel Services	700,563	578,460	787,504	676,708	830,276
Operating Expenses	1,141,039	1,191,134	1,311,973	1,313,708	1,226,716
Reserves	0	0	5,927,900	0	3,414,674
Reimbursements	(992,695)	(1,079,485)	(1,223,842)	(1,223,842)	(817,991)
Total: Public Works Services	**848,907**	**690,109**	**6,803,535**	**766,574**	**4,653,675**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	7	7
Number of Full Time Equivalent Positions	7	7

Fund Allocation					
County Transportation Trust - 103	848,907	690,109	6,803,535	766,574	4,653,675
Total Fund Allocation	**848,907**	**690,109**	**6,803,535**	**766,574**	**4,653,675**



Mission **To maintain the County's transportation system of roads and bridges, provide a safe system, and protect the investment in that system. To develop and provide levels of service by planning, scheduling, directing and controlling work.**

Highlights

Road and Bridge Operations is responsible for the maintenance of approximately 1,000 center line miles of paved roads and approximately 100 miles of dirt roads. This includes the associated right-of-way mowing, median maintenance, tree removal and trimming, signs, striping, curbing, stormwater system and sidewalk maintenance. The primary capital focus is on replacing/repairing aging infrastructure and addressing ADA sidewalk issues. Reserves in the amount of $6 million are set aside for planned, transportation-related projects.

Highlights

The Outside Operations Activity accounts for numerous emergency maintenance roadway repairs and 911 signage. This activity is also responsible for the maintenance of abandoned cemeteries located throughout the county and other special projects, such as support the Daytona Speedway Races, Bike Week, Biketoberfest, Volusia County Fair, Volusia County Food Drive and Keep Deland Beautiful projects.

Highlights

The West Highlands Park activity provides for right-of-way maintenance, such as mowing, dirt road grading, signs, and tree trimming for the West Highlands maintenance district per the assessment agreement. Any savings in maintenance monies are used to pave dirt roads on a maintenance priority.

Key Objectives - Road and Bridge Operations

01. Ensure maintenance for the rights-of way are provided at the highest possible level of service

02. Remove existing damaged or non-ADA compliant sidewalk and curb ramps and replace with new ADA compliant sidewalk

03. Right-of-ways are mowed to maintain a level of service for safety purposes

04. Perform non-transportation trust maintenance activities to ensure roadway safety

Performance Measures - Road and Bridge Operations	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Miles of trees trimmed	102	100	100
Square feet of sidewalk repaired	26,635	35,000	35,000
Number of acres mowed	13,056	13,000	13,000
Cubic yards of emergency road spot repair	2,200	2,200	2,200

Key Objectives - W Highlands/Highlands Park

01. Ensure maintenance for the rights of way are provided at the highest possible level of service

Performance Measures - W Highlands/Highlands Park	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Miles of dirt roads graded	240	240	240

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Outside Operations					
Operating Expenses	171,612	124,151	181,900	170,000	181,900
Total Unit: Outside Operations	**171,612**	**124,151**	**181,900**	**170,000**	**181,900**
Road & Bridge Operations					
Personnel Services	5,815,421	6,010,184	6,406,401	6,171,684	6,698,128
Operating Expenses	8,969,559	6,017,355	6,978,910	7,084,827	6,456,397
Capital Outlay	942,291	626,608	897,000	897,000	985,000
Capital Improvements	0	2,810	0	0	850,000
Interfund Transfers	180,606	18,750	0	0	0
Reserves	0	0	6,801,007	0	6,085,215
Reimbursements	(732,107)	(820,812)	(900,000)	(900,000)	(900,000)
Total Unit: Road & Bridge Operations	**15,175,770**	**11,854,895**	**20,183,318**	**13,253,511**	**20,174,740**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	124	117
Number of Part Time Positions	12	7
Number of Full Time Equivalent Positions	128.1	119.45

W Highlands/Highlands Park					
Operating Expenses	162,111	148,771	198,578	198,578	197,504
Reserves	0	0	2,844	0	165,445
Elected Offices	0	0	0	0	1,072
Total Unit: W Highlands/ Highlands Park	**162,111**	**148,771**	**201,422**	**198,578**	**364,021**

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	5,815,421	6,010,184	6,406,401	6,171,684	6,698,128
Operating Expenses	9,303,282	6,290,277	7,359,388	7,453,405	6,835,801
Capital Outlay	942,291	626,608	897,000	897,000	985,000
Capital Improvements	0	2,810	0	0	850,000
Interfund Transfers	180,606	18,750	0	0	0
Reserves	0	0	6,803,851	0	6,250,660
Reimbursements	(732,107)	(820,812)	(900,000)	(900,000)	(900,000)
Elected Offices	0	0	0	0	1,072
Total: Road and Bridge	**15,509,493**	**12,127,817**	**20,566,640**	**13,622,089**	**20,720,661**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	124	117
Number of Part Time Positions	12	7
Number of Full Time Equivalent Positions	128.1	119.45

Fund Allocation					
County Transportation Trust - 103	15,347,382	11,979,046	20,365,218	13,423,511	20,356,640
Road District Maintenance - 119	162,111	148,771	201,422	198,578	364,021
Total Fund Allocation	**15,509,493**	**12,127,817**	**20,566,640**	**13,622,089**	**20,720,661**

Mission **To manage an integrated, cost effective solid waste program that will provide long-term disposal capacity for our citizens, while being environmentally sound and sustainable.**

Highlights

Waste Collection:

The core function of the Waste Collection Operations is to provide safe, efficient and cost effective refuse collection services through contracted services; that includes curbside refuse, recycling, yard waste and bulk item pick-up.

The annual non-ad valorem special assessment to residents of the unincorporated areas of the county is $255 per resident via resolution 2019-103. The reserves have been set aside for future residential solid waste and recycling collection for unincorporated household areas.

Solid Waste Administration:

The Solid Waste Division provides transfer and disposal of municipal solid waste while evaluating technology. The fiscal year 2020-21 budget provides for transfer of refuse, operation of our municipal solid waste facility, Tomoka Farms Road Landfill, and facilities management of private/public partnership contracts and leases.

The fiscal year 2020-21 budget includes Class III redesign for construction of the perimeter ditches, expansion of the stormwater pond, and installation of the primary stormwater culvert and control structure. The budget also includes funds for the possible purchase of adjacent land to provide buffer around the landfill; roof replacement, engineering for entrance road improvements, and an additional truck scale at the Transfer Station; as well as funds for the replacement of various office equipment, vehicles, and heavy equipment as identified and tracked in the division's seven year capital equipment replacement schedule.

Key Objectives - Administration

01. Administer solid waste programs in accordance with applicable laws and regulations

02. Administer recycling and education programs to promote recycling, reuse, waste reduction, and documenting the Countywide annual recycling percentage

03. Provide safe and economical transfer of solid waste to Tomoka Landfill

04. Provide adequate disposal capacity for current and future waste volumes

05. Provide efficient collection services for unincorporated households in Volusia County

06. Promote proper waste management, waste reduction and recycling through public education programs to exceed the state recycling goal

07. Administer collection services to protect the health and well-being of the community by providing timely and efficient waste collection

08. Provide continuing education for proper waste reduction and recycling, and documenting the amount of waste recycled annually

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Tons of solid waste processed per year	626,321	634,854	641,203
Percent recycled materials per year	46	49	49
Tons of transported waste per year	177,527	184,036	185,876
Years of available permitted capacity	4	3	2
Number of unincorporated residential units per year	46,298	45,189	45,234
Number of residential education contacts	42,125	42,546	42,600
Percent of complaints resolved in 24 hours	99	99	99
Tons of residential waste collected for recycling	3,837	3,750	3,675

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Collection					
Personnel Services	152,159	162,909	167,010	160,968	171,591
Operating Expenses	9,508,568	11,089,016	12,577,005	11,173,473	10,966,660
Reserves	0	0	2,024,981	0	1,541,800
Elected Offices	0	0	0	0	44,732
Total Unit: Collection	**9,660,727**	**11,251,925**	**14,768,996**	**11,334,441**	**12,724,783**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	3	3
Number of Full Time Equivalent Positions	3	3

Solid Waste Administration					
Personnel Services	3,893,997	4,134,744	4,371,101	4,336,369	4,460,913
Operating Expenses	7,155,940	8,203,413	8,704,480	8,757,672	9,256,733
Capital Outlay	1,902,151	2,187,865	3,702,875	3,468,906	1,959,935
Capital Improvements	3,735,689	4,461,808	2,393,000	6,844,591	4,593,000
Grants and Aids	250,000	250,000	250,000	250,000	250,000
Interfund Transfers	13,434	1,250	0	0	0
Reserves	0	0	16,010,866	0	18,380,976
Total Unit: Solid Waste Administration	**16,951,211**	**19,239,080**	**35,432,322**	**23,657,538**	**38,901,557**

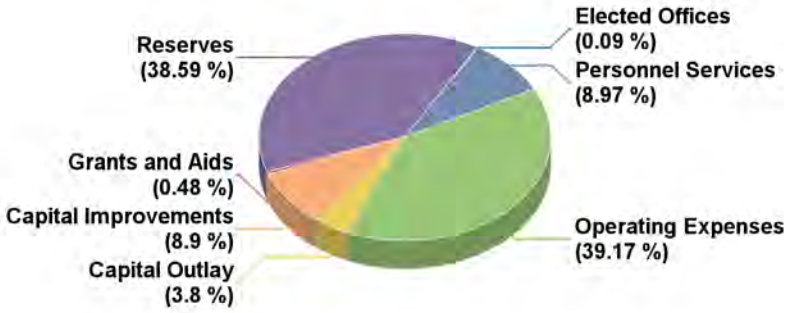
Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	68	68
Number of Full Time Equivalent Positions	68	68

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	4,046,156	4,297,653	4,538,111	4,497,337	4,632,504
Operating Expenses	16,664,508	19,292,429	21,281,485	19,931,145	20,223,393
Capital Outlay	1,902,151	2,187,865	3,702,875	3,468,906	1,959,935
Capital Improvements	3,735,689	4,461,808	2,393,000	6,844,591	4,593,000
Grants and Aids	250,000	250,000	250,000	250,000	250,000
Interfund Transfers	13,434	1,250	0	0	0
Reserves	0	0	18,035,847	0	19,922,776
Elected Offices	0	0	0	0	44,732
Total: Solid Waste	**26,611,938**	**30,491,005**	**50,201,318**	**34,991,979**	**51,626,340**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	71	71
Number of Full Time Equivalent Positions	71	71

Fund Allocation					
Solid Waste - 450	16,951,211	19,239,080	35,432,322	23,657,538	38,901,557
Waste Collection - 440	9,660,727	11,251,925	14,768,996	11,334,441	12,724,783
Total Fund Allocation	**26,611,938**	**30,491,005**	**50,201,318**	**34,991,979**	**51,626,340**



Mission **To provide for physical structures, natural systems and maintenance activities to protect people, infrastructure, property and water resources from the hazards of flooding, inadequate drainage and stormwater pollutants.**

Highlights

The Stormwater Division develops and implements projects for County and partnership benefits. The Capital Improvement projects in fiscal year 2020-21 include Ariel Canal water quality improvements, Gabordy Canal at 10th Street water quality improvements, Lakeside Drive stormwater improvements, and North Peninsula stormwater improvements. The Stormwater Division also repairs and replaces deteriorated drainage infrastructure and focuses on projects identified as part of Basin Management Action Plans (BMAP), Total Maximum Daily Loads (TMDL), and Reasonable Assurance Plan (RAP) programs. The reserves are for future land procurement, drainage projects and/or water quality improvements

Key Objectives - Drainage Task Team

01. Perform primary drainage system, roadside ditch and stormwater facilities maintenance to improve water quality and quantity flow

02. Replace deteriorated storm pipe and structures

03. Increase water quality in rivers, lakes and streams by performing routine street sweeping in accordance with Best Management Practices (BMP) that aids in reducing the amount of nutrients in stormwater runoff

04. Develop and manage capital improvement projects

Performance Measures - Drainage Task Team	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Miles of roadside ditch systems cleaned	53	50	50
Feet of stormwater pipe replaced or installed	4,546	7,000	7,000
Number of street miles swept	2,225	3,000	3,000
Number of capital improvement projects	11	9	9

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Drainage Task Team					
Personnel Services	3,131,501	3,309,200	3,382,575	3,166,567	3,477,433
Operating Expenses	1,826,009	1,942,366	2,209,067	2,272,623	2,235,886
Capital Outlay	556,186	712,201	650,000	1,001,055	555,000
Capital Improvements	1,430	229,779	150,000	1,198	150,000
Interfund Transfers	170,229	0	0	0	0
Reserves	0	0	3,522,841	0	4,126,984
Reimbursements	(2,107,026)	(1,750,574)	(2,020,000)	(2,020,000)	(2,020,000)
Elected Offices	0	0	0	0	51,016
Total Unit: Drainage Task Team	**3,578,329**	**4,442,972**	**7,894,483**	**4,421,443**	**8,576,319**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	55	54
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	55.75	54.75

Stormwater Capital Improvements					
Operating Expenses	70,000	70,000	75,000	78,552	76,832
Capital Improvements	799,065	764,959	2,239,215	898,703	2,818,685
Interfund Transfers	0	366,315	0	0	0
Total Unit: Stormwater Capital Improvements	**869,065**	**1,201,274**	**2,314,215**	**977,255**	**2,895,517**

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	3,131,501	3,309,200	3,382,575	3,166,567	3,477,433
Operating Expenses	1,896,009	2,012,366	2,284,067	2,351,175	2,312,718
Capital Outlay	556,186	712,201	650,000	1,001,055	555,000
Capital Improvements	800,495	994,738	2,389,215	899,901	2,968,685
Interfund Transfers	170,229	366,315	0	0	0
Reserves	0	0	3,522,841	0	4,126,984
Reimbursements	(2,107,026)	(1,750,574)	(2,020,000)	(2,020,000)	(2,020,000)
Elected Offices	0	0	0	0	51,016
Total: Stormwater	**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	55	54
Number of Part Time Positions	1	1
Number of Full Time Equivalent Positions	55.75	54.75

Fund Allocation					
Stormwater Utility - 159	4,447,394	5,644,246	10,208,698	5,398,698	11,471,836
Total Fund Allocation	**4,447,394**	**5,644,246**	**10,208,698**	**5,398,698**	**11,471,836**

Mission **To enhance the quality of life for residents and visitors by providing essential services for the safe and efficient movement of both vehicular and pedestrian traffic throughout Volusia County. This is accomplished through the planning, design, implementation, and maintenance of traffic control devices, such as traffic signals, school zone flashers, curve warning flashers and studies that recommend roadway signing or pavement markings in accordance with standard engineering practices. The Division assists the Florida Department of Transportation and numerous municipalities in accomplishing this same mission.**

Highlights

Traffic Engineering

Traffic Engineering is responsible for transportation planning and the proper warranting, design, installation, operations and maintenance of traffic control devices countywide. The Division continues to maintain and analyze traffic crash records to identify and implement appropriate corrective safety measures. In addition, Traffic Engineering provides traffic engineering and traffic operations services to all cities in the county with Interlocal Agreements for Municipal Services. The Division analyzes all land use amendments with regard to transportation impacts within the provisions of Chapter 2 - Transportation Element of the Comprehensive Plan's goals, objectives and policies. The Division evaluates traffic engineering elements on development projects such as driveway use permits, rezoning, planned unit developments, special exceptions, variances, conceptual & final site plans, subdivision overall development plans, preliminary & final plats, transportation concurrency applications, and transportation impact analyses.

Highlights

Traffic Signal Maintenance & Modernization

Traffic Engineering provides routine and emergency maintenance to all local jurisdiction signals, school flashers, and flashers; except for the City of Daytona Beach. Currently, this entails 336 signals, 147 school flashers and 95 other flasher types countywide. Traffic Engineering is proposing to design and rebuild the following four (4) signals this fiscal year: (1) CR 92 & Gateway (rebuild from diagonal to box span), (2) Deltona Blvd & Enterprise Rd (rebuild from diagonal to box span), (3) Clyde Morris Blvd & Herbert (rebuild from concrete poles to mast arms), and (4) Clyde Morris Blvd & Willow Run (rebuild from concrete poles to mast arms). Traffic Engineering is also planning to modernize the traffic signal controllers, cabinets and overhead signal equipment.

FDOT Traffic Signal Upgrades

Traffic signal operations, maintenance, modernization and traffic signal updates for Florida Department of Transportation (federal and state roads) are all responsibilities of the Traffic Engineering Division.

Key Objectives - Traffic Engineering

01. Provide a comprehensive program of 24-hour Traffic Counts at Fixed Stations throughout Volusia County

02. Produce Yearly Average Annual Daily Traffic (AADT) counts for State & County roads

03. Conduct traffic studies to determine whether intersections and/or corridors need additional traffic control devices

04. Evaluate development review projects for transportation

05. Provide a comprehensive program of scheduled traffic signal maintenance two times per year on signals

06. Maintain communications system to 186 state, county, and city coordinated traffic signals countywide

07. Provide a comprehensive program of scheduled school zone and flasher maintenance along county and city roads once per year

08. Provide countywide 24/7 coverage for both emergency traffic signal trouble calls and non-emergency traffic related problems on signals along city and county roads

09. Provide a comprehensive program of scheduled school zone and flasher maintenance along state roads once per year

10. Provide countywide 24/7 coverage for both emergency traffic signal trouble calls and non-emergency traffic related problems on signals along state roads

Performance Measures - Traffic Engineering	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of traffic studies & volume/vehicle classification counts	350	400	400
Complete yearly AADT & LOS report	1	1	1
Number of days to complete traffic studies after receiving request	90	90	90
Number of development projects reviewed	958	800	800
Number of twice per year traffic signal preventative maintenance	680	680	680
Miles of signal communications network maintained & operated	60	61	61
Number of annual school zone/flasher preventative maintenance	242	242	242
Response time in hours to afterhours emergency traffic signal trouble calls	2	2	2
Number of twice per year traffic signal preventative maintenance	107	107	107
Response time in hours to afterhours emergency traffic signal trouble calls	2	2	2

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Traffic Engineering					
Personnel Services	629,852	703,906	712,181	722,141	739,837
Operating Expenses	627,367	667,673	921,092	850,215	875,329
Capital Outlay	58,565	22,935	22,000	22,000	64,000
Reserves	0	0	2,369,837	0	1,692,543
Total Unit: Traffic Engineering	**1,315,784**	**1,394,514**	**4,025,110**	**1,594,356**	**3,371,709**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	10	10
Number of Full Time Equivalent Positions	10	10

Traffic Signal Modernization					
Personnel Services	686,709	722,267	838,273	795,909	862,720
Operating Expenses	1,060,742	999,732	1,350,137	1,375,437	1,103,103
Capital Outlay	0	132,188	0	0	0
Capital Improvements	317,837	680,561	1,040,000	1,302,000	1,440,000
Interfund Transfers	34,879	0	0	0	0
Reimbursements	0	(18,554)	0	0	0
Total Unit: Traffic Signal Modernization	**2,100,167**	**2,516,194**	**3,228,410**	**3,473,346**	**3,405,823**

Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	11	11
Number of Full Time Equivalent Positions	11	11

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	1,316,561	1,426,173	1,550,454	1,518,050	1,602,557
Operating Expenses	1,688,109	1,667,405	2,271,229	2,225,652	1,978,432
Capital Outlay	58,565	155,123	22,000	22,000	64,000
Capital Improvements	317,837	680,561	1,040,000	1,302,000	1,440,000
Interfund Transfers	34,879	0	0	0	0
Reserves	0	0	2,369,837	0	1,692,543
Reimbursements	0	(18,554)	0	0	0
Total: Traffic Engineering	**3,415,951**	**3,910,708**	**7,253,520**	**5,067,702**	**6,777,532**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	21	21
Number of Full Time Equivalent Positions	21	21

Fund Allocation					
County Transportation Trust - 103	3,415,951	3,910,708	7,253,520	5,067,702	6,777,532
Total Fund Allocation	**3,415,951**	**3,910,708**	**7,253,520**	**5,067,702**	**6,777,532**

Mission **To employ best management, operations, engineering, and financial practices necessary to produce and deliver safe drinking water; as well as treat and dispose wastewater within environmentally safe regulatory standards; while offering competitively priced and high quality services for all Volusia County Water Resources and Utilities customers.**

Highlights

In fiscal year 2020-21, the capital improvement schedule includes funding for various upgrades and rehabilitation projects at water and wastewater facilities as well as additional water quality and supply projects benefitting local area spring basins.

In fiscal year 2019-2020 final payment was made on three long-term debt obligations. Additional details are included in the Debt Service section of this document. While annual debt service has significantly decreased in recent years, issuance of new long-term debt remains a key strategy in financing major capital improvements necessary to maintain affordable consumption rates for current utility customers while preparing for increased demand by future customers.

Highlights

Utility Engineering

The Engineering activity is responsible for overall planning and development of the utility's infrastructure and ensuring new development meets established design, permitting, and system standards. Staff members provide oversight and inspection of various water, wastewater, and reclaimed water projects to ensure compliance with federal, state, and local regulations.

In addition, staff works closely other utility local providers and developers to expand water and wastewater system capacity in a coordinated manner and as necessary to accommodate continued regional growth.

Water Utilities Capital Improvements

The capital improvement activity is where new construction, rehabilitation projects, and replacement equipment is budgeted for treatment plants and utility system infrastructure to ensure reliable and safe delivery of water and wastewater services.

During fiscal year 2019-20, construction of approximately 3 miles of infrastructure connecting the county's wastewater systems in southwest Volusia will allow for advanced wastewater treatment benefiting water quality in the Blue Spring basin. The $6.0 million project has been made possible through cooperative funding efforts with the Florida Department of Environmental Protection and the St. Johns River Water Management District.

Highlights

Water and Wastewater Treatment, Field Operations & Maintenance

The Water activity consists of state licensed treatment plant operators responsible for operation of 16 water and wastewater treatment facilities in accordance with federal and state safe drinking water and environmental clean water standards.

The Collection and Distribution Maintenance activity is responsible for the reliable delivery of water service and the safe conveyance of wastewater service. State licensed water distribution and sewer collections system operators maintain approximately 260 miles of water mains, 1,544 fire hydrants, 194 miles of sewer mains, 57 miles of reclaimed water mains, and 117 lift stations in seven utility service areas throughout the County.

In fiscal year 2019-20, the activity will complete the final phase of its water conservation and service efficiency initiative the technology vastly improves water conservation and efficiency efforts by enabling the County to closely monitor water use patterns and quickly detect excessive water use often the result of undetected leaks.

Highlights

Water Utilities Division Administration

The Utilities Administration activity is responsible for the overall management and administration support for the water, wastewater, distribution/collections, engineering, and customer service activities. Primary managerial functions include strategic planning and program implementation; monitoring and reporting regulatory compliance; recruitment and development of personnel resources; conducting financial analysis and budgetary control; and capital improvement planning.

The activity also provides administrative support functions such as purchasing and procurement; asset tracking and inventory control; clerical support and customer follow-up; and the promotion of water conservation and water quality awareness programs.

In recent years, this activity has facilitated several water quality initiatives for the protection of Volusia Blue and Gemini Springs through cooperative funding partnerships with the Department of Environmental Protection and St Johns River Management District.

Key Objectives - Administration

01. The number of utility connections

02. Produce and provide utility bills to all active Volusia County utility customers

03. Input Lucity work orders and maintain Lucity database

04. Provide timely and accurate locates as requested

05. Provide a safe and reliable source of potable (drinking) water for customer needs

06. Produce reclaimed water supply sufficient to meet customer demands

07. Maintain the County's Consumptive Use Permit and Florida Department of Environmental Protection Permit

08. Develop a CIP program, provide project management, contract design, and construction

Performance Measures - Administration	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of utility connections	15,800	16,000	16,000
Number of bills mailed to active water and sewer accounts per month	178,991	179,000	179,000
Number of work orders	6,416	5,500	5,500
Number of utility locates performed	3,416	3,000	3,000
Amount of potable water processed (million gallons per day)	4,164,000	4,165,000	4,165,000
Reclaimed water pumped (millions of gallons per day)	1,950,000	2,000,000	2,000,000
Number of permits maintained	20	20	20
Number of capital projects	6	7	8

Department: Public Works

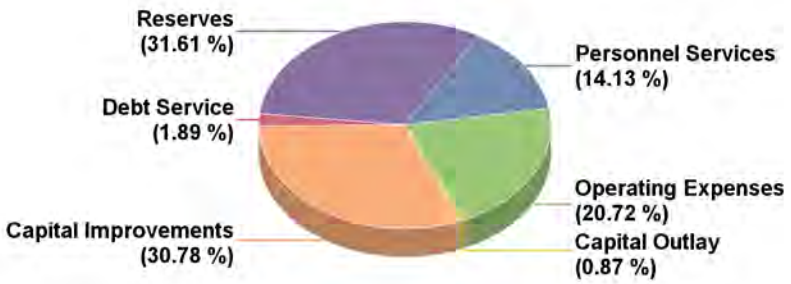
Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Collection, Distribution, & Maintenance					
Personnel Services	2,761,671	2,873,915	2,869,395	2,814,932	3,011,197
Operating Expenses	3,714,228	3,907,453	3,800,700	3,873,800	4,085,239
Capital Improvements	0	0	0	6,325,000	0
Total Unit: Collection, Distribution, & Maintenance	**6,475,899**	**6,781,368**	**6,670,095**	**13,013,732**	**7,096,436**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			41		41
Number of Full Time Equivalent Positions			41		41
Utility Engineering					
Personnel Services	313,481	324,455	415,532	403,214	433,170
Operating Expenses	71,265	53,159	100,000	190,000	102,000
Total Unit: Utility Engineering	**384,746**	**377,614**	**515,532**	**593,214**	**535,170**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			5		5
Number of Full Time Equivalent Positions			5		5
Water Utilities Capital Improvements					
Operating Expenses	608,756	1,399,821	950,000	1,287,873	657,000
Capital Outlay	280,668	117,175	325,000	280,000	275,000
Capital Improvements	3,006,599	3,711,853	9,665,000	6,220,347	9,770,000
Debt Service	268,288	217,583	1,904,189	1,904,189	601,267
Reserves	0	0	5,231,079	0	10,035,530
Total Unit: Water Utilities Capital Improvements	**4,164,311**	**5,446,432**	**18,075,268**	**9,692,409**	**21,338,797**
Water Utilities Division Administration					
Personnel Services	821,551	888,020	984,051	926,969	1,039,520
Operating Expenses	1,695,743	1,788,031	1,805,743	1,817,893	1,734,195
Interfund Transfers	27,621	2,500	0	0	0
Reserves	0	0	2,001,091	0	0
Total Unit: Water Utilities Division Administration	**2,544,915**	**2,678,551**	**4,790,885**	**2,744,862**	**2,773,715**
Positions			**Prior Year Positions**		**Proposed Positions**
Number of Full Time Positions			14		14
Number of Full Time Equivalent Positions			14		14

Department: Public Works

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	3,896,703	4,086,390	4,268,978	4,145,115	4,483,887
Operating Expenses	6,089,992	7,148,464	6,656,443	7,169,566	6,578,434
Capital Outlay	280,668	117,175	325,000	280,000	275,000
Capital Improvements	3,006,599	3,711,853	9,665,000	12,545,347	9,770,000
Debt Service	268,288	217,583	1,904,189	1,904,189	601,267
Interfund Transfers	27,621	2,500	0	0	0
Reserves	0	0	7,232,170	0	10,035,530
Total: Water Resources and Utilities	**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	60	60
Number of Full Time Equivalent Positions	60	60

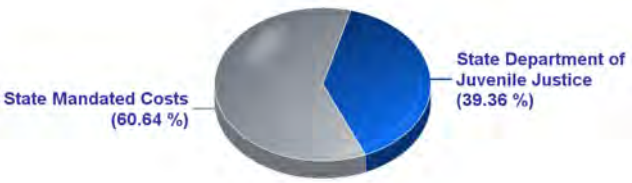
Fund Allocation					
Water and Sewer Utilities - 457	13,569,871	15,283,965	30,051,780	26,044,217	31,744,118
Total Fund Allocation	**13,569,871**	**15,283,965**	**30,051,780**	**26,044,217**	**31,744,118**



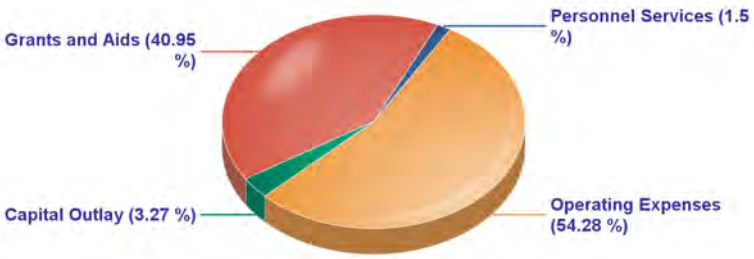
State Mandated Costs

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
State Department of Juvenile Justice	Grants and Aids	1,856,251	2,163,999	2,425,019	2,192,815	2,324,382
State Department of Juvenile Justice Total:		**1,856,251**	**2,163,999**	**2,425,019**	**2,192,815**	**2,324,382**
State Mandated Costs	Personnel Services	78,195	82,139	85,586	85,867	88,855
	Operating Expenses	2,812,967	2,706,043	2,982,880	2,723,874	3,205,741
	Capital Outlay	81,112	26,827	293,049	186,299	193,049
	Grants and Aids	91,459	92,876	92,061	92,061	93,902
State Mandated Costs Total:		**3,063,733**	**2,907,885**	**3,453,576**	**3,088,101**	**3,581,547**
State Mandated Costs Total:		**4,919,984**	**5,071,884**	**5,878,595**	**5,280,916**	**5,905,929**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	4,919,984	5,071,884	5,878,595	5,280,916	5,905,929
Fund Total:	**4,919,984**	**5,071,884**	**5,878,595**	**5,280,916**	**5,905,929**

State Mandated Costs Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
State Mandated Costs	Full Time Positions	1	1	1	1

Mission **To comply with Florida State Statute 985.6865, requiring County of Volusia to reimburse the State for its share of juvenile detention costs based on the number of detention days for juveniles who reside in the County.**

Highlights

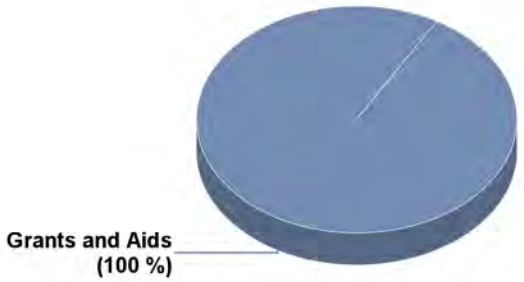
Per section 985.6865 of the Florida Statutes, beginning fiscal year 2017-18, juvenile detention costs shall be split 50/50 based on actual expenditures and the percentage of detention days used for that county's juveniles in the most recently completed 12-month period. The costs incurred by fiscally-constrained counties will be the responsibility of the state.

Department: State Mandated Costs

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Pre-disposition Detention					
Grants and Aids	1,856,251	2,163,999	2,425,019	2,192,815	2,324,382
Total Unit: Pre-disposition Detention	**1,856,251**	**2,163,999**	**2,425,019**	**2,192,815**	**2,324,382**

Summary Expenditures by Division					
Grants and Aids	1,856,251	2,163,999	2,425,019	2,192,815	2,324,382
Total: State Department of Juvenile Ju	**1,856,251**	**2,163,999**	**2,425,019**	**2,192,815**	**2,324,382**

Fund Allocation					
General Fund - 001	1,856,251	2,163,999	2,425,019	2,192,815	2,324,382
Total Fund Allocation	**1,856,251**	**2,163,999**	**2,425,019**	**2,192,815**	**2,324,382**



Mission **To provide a safe environment and community to the citizens of County of Volusia through the elected State Attorney, whose office prosecutes criminal acts on behalf of both the State and County; the elected Public Defender, whose office provides effective assistance of counsel to indigent persons who are charged with criminal violations of law; the Volusia County Law Library; the Council On Aging, operating as the Office of Public Guardianship for Volusia County; and Community Legal Services of Mid-Florida, whose office is charged with providing low cost or free civil legal services.**

Highlights

Community Legal Services of Mid-Florida (CLSMF) is a nonprofit law firm committed to providing holistic legal services to low-income and vulnerable individuals and families. The Justice Gap, a report issued by the Legal Services Corporation, found that 71% of low-income households experience at least one civil legal problem annually. CLSMF is here to help those households resolve their civil legal issues and restore some security to their lives. CLSMF can provide assistance to survivors of domestic violence; protect senior citizens from exploitation; obtain desperately needed income stability for homeless families and veterans; collaborate with other agencies for the rights of disabled schoolchildren; assist victims of housing discrimination or foreclosure; and fight predatory consumer practices.

CLSMF's HELPline, staffed with attorneys licensed to practice law in Florida, is responses to each caller and provides legal advice, brief service and/or referrals to other CLSMF units or help from one of our community partners. Any one of CLSMF's 50+ staff attorneys or 20+ legal support staff are available to assist Volusia County residents in resolving their civil legal issue. CLSMF operates 10 offices across our 12-county service area in Central Florida - from the Atlantic Coast, Flagler, Volusia and Brevard counties to the Gulf Coast, Citrus and Hernando counties.

CLSMF's Volunteer Lawyers Project (VLP) collaborates with private attorneys to provide additional free legal assistance or court representation to lowÂ- income clients that augments CLSMF's attorney team. Annually, our VLP handles approximately 300 cases for Volusia County residents. CLSMF offers a weekly general legal advice clinic in Daytona Beach, a twice-monthly legal advice clinic in DeLand, and a periodic legal advice clinic in Ormond Beach.

Highlights

The mission of the Public Defender Seventh Judicial Circuit is to protect the rights of the indigent accused under the United States Constitution, Florida Constitution, and fulfill obligations and responsibilities under Chapters 27, 394 and 985, Florida Statutes; the Criminal, Juvenile and Appellate Rules of Procedure; and the Florida Rules of Professional Conduct.

Highlights

The State Attorney's office, Seventh Judicial Court is responsible for criminal prosecutions in Volusia, Flagler, St. John's and Putnam Counties ranging from first-degree murder to disorderly conduct. The budget for the State Attorney's Office including staff salaries, is primarily funded by the State. Article V. Revision 7 of the State Constitution calling or full state funding on July 1, 2004. Florida Statutes Section 29.008, requires the county to be responsible for the costs of communications, information systems, and facilities. These costs include information technology (hardware, software, and equipment), rent, utilities, building maintenance, security, property insurance and liability insurance.

Highlights

The Volusia County Law Library provides the necessary resources and services to facilitate meaningful access to the legal information needs of the community. Users of the Volusia County Law Library include the general public, attorneys, judges, court and government agencies, students, and members of the business community. Referrals from other agencies and libraries are common. The legal resources and reference services required by these user groups vary in terms of type, degree and complexity.

The Volusia County Law Library operates branches located in Daytona Beach, DeLand and New Smyrna Beach, and legal research workstations in Deltona and Ormond Beach. The Law Library operates a website at www.vclawlib.org. The VCLL maintains the core collection standards in accordance with the American Association of Law Libraries. It maintains a collection of key
supplementary resources including topical treatises, practice manuals and form books to assist in the practice and procedures of law. The VCLL provides access to legal databases for all its patrons. Educational materials are available to assist patrons in learning about various areas of law. Legal research seminars, tutorials, and tours are offered by the Library on a regular basis.

Key Objectives - Community Legal Services of Mid-Florida

01. Educate and inform client populations and the general public on their rights and responsibilities with respect to civil legal issues and on the services CLSMF provides

02. Meet the civil legal needs of Central Florida's low-income and vulnerable populations who cannot afford to hire an attorney

03. Encourage and facilitate volunteer service by pro bono attorneys and other professionals as one way to meet the area's civil legal needs

Performance Measures - Community Legal Services of Mid-Florida	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of persons reached through education, outreach, and website	92,320	95,000	100,000
Number of new cases	6,953	7,200	7,500
Number of hours of service provided by pro bono attorneys and other professionals	2,414	2,500	2,750

Key Objectives - State Attorney

01. To protect and serve the citizens of Volusia County by pursuing the prosecution against criminal defendants

Performance Measures - State Attorney	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Pursuing the prosecution in criminal cases in Volusia County	22,434	25,000	25,000

Key Objectives - Public Defender

01. Represent indigent persons as required by Section 27.51(1)

Performance Measures - Public Defender	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Number of cases appointed to represent in Volusia County	26,446	25,049	27,425

Key Objectives - Law Library

01. Continue to meet the legal information needs of the community

02. Continue to increase awareness of Law Library resources and services

03. Continue to develop and provide programs and services for Library users

Performance Measures - Law Library	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Law Library usage by calendar year	50,432	50,936	51,445
Website Usage	66,682	66,688	66,695
Educational seminars, tutorial sessions, and tours	12	12	12

Department: State Mandated Costs

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Community Legal Services of Mid-Florida					
Operating Expenses	896,000	896,000	915,000	896,000	945,195
Total Unit: Community Legal Services of Mid-Florida	**896,000**	**896,000**	**915,000**	**896,000**	**945,195**
Law Library					
Operating Expenses	702,269	726,386	757,965	714,328	799,305
Total Unit: Law Library	**702,269**	**726,386**	**757,965**	**714,328**	**799,305**
Public Defender					
Operating Expenses	570,871	523,839	574,827	569,843	580,123
Capital Outlay	67,315	1,511	71,049	66,299	71,049
Grants and Aids	91,459	92,876	92,061	92,061	93,902
Total Unit: Public Defender	**729,645**	**618,226**	**737,937**	**728,203**	**745,074**
Public Guardianship					
Operating Expenses	126,000	126,000	168,000	126,000	173,040
Total Unit: Public Guardianship	**126,000**	**126,000**	**168,000**	**126,000**	**173,040**
State Attorney					
Personnel Services	78,195	82,139	85,586	85,867	88,855
Operating Expenses	517,827	433,818	567,088	417,703	708,078
Capital Outlay	13,797	25,316	222,000	120,000	122,000
Total Unit: State Attorney	**609,819**	**541,273**	**874,674**	**623,570**	**918,933**

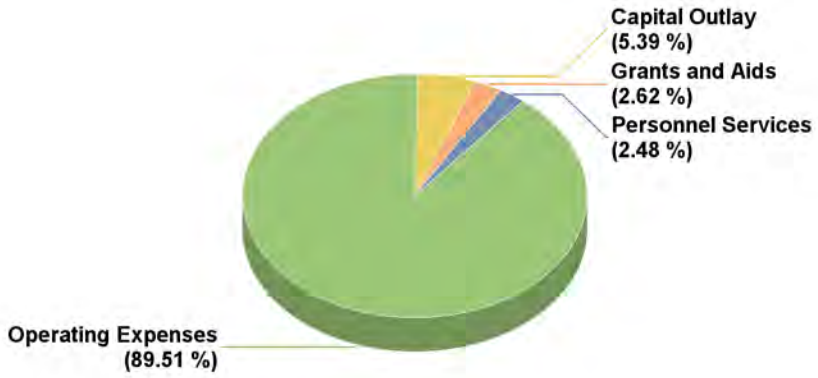
Positions	**Prior Year Positions**	**Proposed Positions**
Number of Full Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Department: State Mandated Costs

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Summary Expenditures by Division					
Personnel Services	78,195	82,139	85,586	85,867	88,855
Operating Expenses	2,812,967	2,706,043	2,982,880	2,723,874	3,205,741
Capital Outlay	81,112	26,827	293,049	186,299	193,049
Grants and Aids	91,459	92,876	92,061	92,061	93,902
Total: State Mandated Costs	**3,063,733**	**2,907,885**	**3,453,576**	**3,088,101**	**3,581,547**

Positions	Prior Year Positions	Proposed Positions
Number of Full Time Positions	1	1
Number of Full Time Equivalent Positions	1	1

Fund Allocation					
General Fund - 001	3,063,733	2,907,885	3,453,576	3,088,101	3,581,547
Total Fund Allocation	**3,063,733**	**2,907,885**	**3,453,576**	**3,088,101**	**3,581,547**



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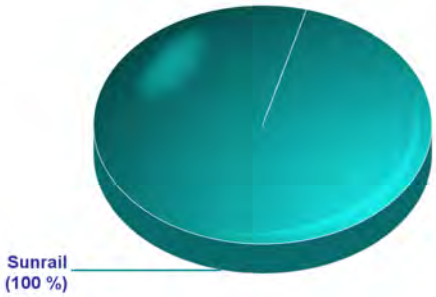
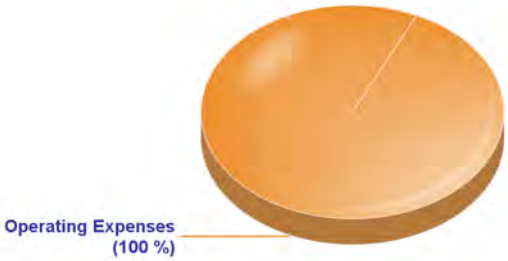
Sunrail

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Sunrail	Operating Expenses	0	0	0	85,650	83,500
	Grants and Aids	0	0	0	220,000	0
Sunrail Total:		**0**	**0**	**0**	**305,650**	**83,500**
Sunrail Total:		**0**	**0**	**0**	**305,650**	**83,500**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

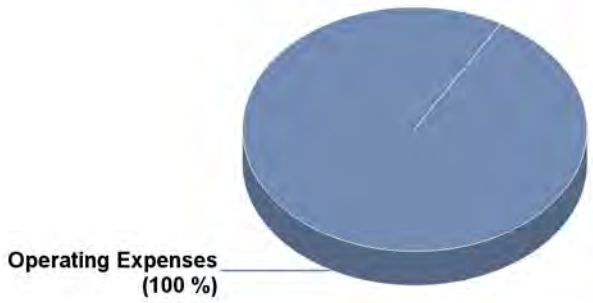
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	0	0	0	305,650	83,500
Fund Total:	**0**	**0**	**0**	**305,650**	**83,500**

Department: Sunrail

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Sunrail					
Operating Expenses	0	0	0	85,650	83,500
Grants and Aids	0	0	0	220,000	0
Total Unit: Sunrail	**0**	**0**	**0**	**305,650**	**83,500**

Summary Expenditures by Division					
Operating Expenses	0	0	0	85,650	83,500
Grants and Aids	0	0	0	220,000	0
Total: Sunrail				**305,650**	**83,500**

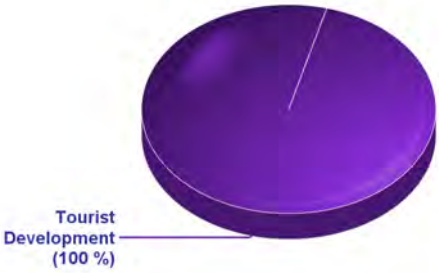
Fund Allocation					
General Fund - 001	0	0	0	305,650	83,500
Total Fund Allocation				**305,650**	**83,500**



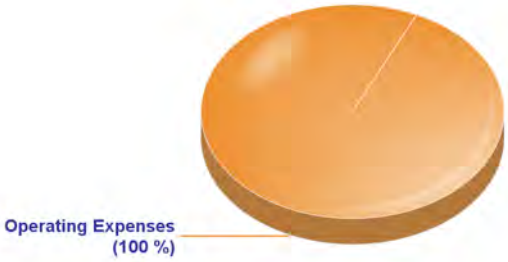
Tourist Development

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Tourist Development	Operating Expenses	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Tourist Development Total:		**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**
Tourist Development Total:		**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**

Division - FY 2020-21



Category FY 2020-21



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 111 - Convention Development Tax	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Fund Total:	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**

Mission **To promote tourism in Volusia County through statewide and national promotions which highlight the County's diverse qualities and attributes.**

Highlights

Convention Development Tax Revenue, net of a 2% administrative fee, is distributed to the Halifax Area, Southeast Volusia, and West Volusia Advertising Authorities based on the collections attributed to each authority. The funds received by the authorities are used for promotion and marketing primarily, but also to cover other operational costs.

The fiscal year 2020-21 budgeted distributions are net of $224,820 for collection and administration of the tax: Halifax Area, $8,195,892; Southeast Volusia, $2,129,218; West Volusia, $698,505.

Key Objectives - Halifax Area Advertising Authority

01. To provide quality marketing and promotion for tourism in Volusia County

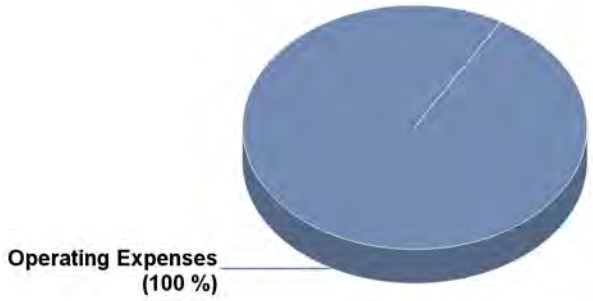
Performance Measures - Halifax Area Advertising Authority	FY 2018-19 Actual	FY 2019-20 Estimate	FY 2020-21 Budget
Percent variance of actual Convention Development Tax collections versus projected amounts	2	2	2

Department: Tourist Development

Unit Details	FY 2017-18 Actual	FY 2018-19 Actual	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Convention Development Tax					
Operating Expenses	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Total Unit: Convention Development Tax	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**

Summary Expenditures by Division					
Operating Expenses	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Total: Tourist Development	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**

Fund Allocation					
Convention Development Tax - 111	11,625,025	11,840,457	12,285,650	9,444,417	11,023,615
Total Fund Allocation	**11,625,025**	**11,840,457**	**12,285,650**	**9,444,417**	**11,023,615**



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ESTABLISHMENT OF CONSTITUTIONAL OFFICERS

On November 6, 2018, the registered voters of the State of Florida voted to approve Amendment 10 to the state's constitution. The effect of the implementation of Amendment 10 required County of Volusia to establish constitutional officers in lieu of elected department heads of Offices of the Sheriff, Property Appraiser and the Supervisor of Elections.

Each department head of the Offices of the Sheriff, Property Appraiser and the Supervisor of Elections submitted their budget to the County Manager in May. The fiscal year 2020-2021 budget will be split into two budgets. The first three months operations will continue as departments within the general fund and the last nine months as constitutional officers.

The Tax Collector was fulfilled by a non-elected division director for the past 50 years. With implementation of Amendment 10 the replacement of this director is now on the ballot slated for election in November 2020 and will become a constitutional officer effective in January 2021. The budget for this office was developed by the current department and division directors keeping the current level of services and utilizing trend analysis.

The County has been actively working to establish the offices as separate entities with their own budgets, funds, needs, etc. since the results of the 2018 election. The collaboration of each elected officer to lessen the financial impact of implementation has been a team effort. Services to be provided on behalf of the newly constitutional officers is detailed within various Memorandum of Agreements. Some highlighted services include; the Supervisor of Elections and the Property Appraiser will continue to use the overhead and administrative services provided by County division of human resources, accounting, budget, procurement, legal, information technology, etc. The Office of the Sheriff has made the decision to acquire their own administrative services and are currently in the process of implementing their new software for their human resources, accounting, procurement and budgeting systems.

This section is supplemental data and should be used for reference material only.

VOLUSIA COUNTY GOVERNMENT

CONSTITUTIONAL OFFICERS FUND MATRIX

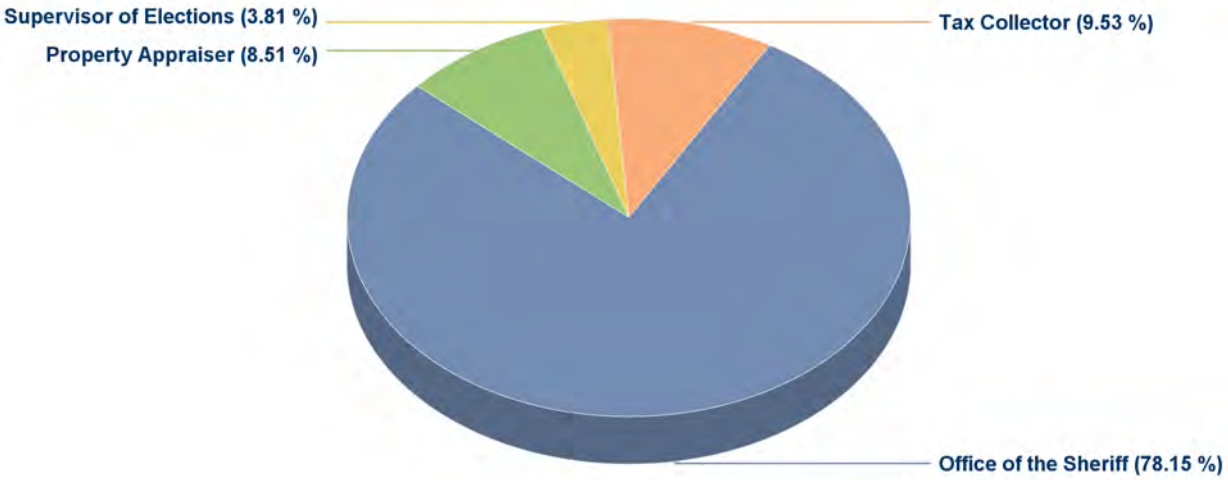
Office of the Sheriff	Property Appraiser	Supervisor of Elections	Tax Collector
General Fund Municipal Service District E-911 Emergency Telephone System Sheriff Office – General Fund Sheriff Office – Municipal Service District Sheriff Office – E-911 Emergency Telephone System Law Enforcement Trust Federal Forfeiture Sharing – Justice Federal Forfeiture Sharing - Treasury	General Fund Property Appraiser	General Fund Supervisor of Elections	General Fund Tax Collector

Volusia County
FLORIDA

Summary Budgets by Department - Constitutional Officers

	Personal Services							
Office of the Sheriff								
Office of the Sheriff	74,694,747	15,605,663	8,935,639	231,403	99,598,452	816.00	128.00	867.60
Office of the Sheriff Total:	**74,694,747**	**15,605,663**	**8,935,639**	**231,403**	**99,598,452**	**816.00**	**128.00**	**867.60**
Property Appraiser								
Property Appraisal	8,499,663	2,379,725	9,000	(43,946)	10,844,442	106.00	0.00	106.00
Property Appraiser Total:	**8,499,663**	**2,379,725**	**9,000**	**(43,946)**	**10,844,442**	**106.00**	**0.00**	**106.00**
Supervisor of Elections								
Supervisor of Elections	2,252,398	2,492,256	0	115,219	4,859,873	32.00	0.00	32.00
Supervisor of Elections Total:	**2,252,398**	**2,492,256**	**0**	**115,219**	**4,859,873**	**32.00**	**0.00**	**32.00**
Tax Collector								
Tax Collector	3,437,221	1,689,310	115,000	6,906,332	12,147,863	55.00	0.00	55.00
Tax Collector Total:	**3,437,221**	**1,689,310**	**115,000**	**6,906,332**	**12,147,863**	**55.00**	**0.00**	**55.00**
TOTAL ELECTED OFFICES	**88,884,029**	**22,166,954**	**9,059,639**	**7,209,008**	**127,450,630**	**1,009**	**128**	**1,060.6**

Summary Budgets by Department - Constitutional Officers



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

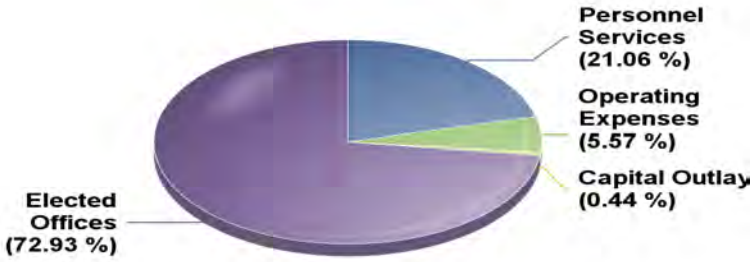
Fund: 001 - General Fund

This fund is being included within this section to represent the first quarter expenditures for the elected Offices of the Sheriff, Property Appraiser, Supervisor of Elections and the Tax Collector. The Elected Offices category is to represent the transfer for the nine months of operational costs to the Constitutional Officer fund (Funds 090, 060, 040 and 080 respectively).g

The Department breakout represents the first quarter expenditures that will be allocated to the General Fund.

Expenditures					
Personnel Services	53,134,448	55,914,344	60,859,014	57,825,494	15,997,247
Operating Expenses	10,289,848	11,245,911	13,932,353	14,262,953	4,227,702
Grants and Aids	180	390	800	800	0
Capital Outlay	1,293,032	2,471,412	2,836,535	3,550,275	336,500
Capital Improvements	0	6,050	0	5,578	0
Interfund Transfers	2,723,237	750,000	0	12,677	0
Reimbursements	((5,529,930))	(6,068,822)	((6,389,452))	((6,098,095))	((1.302.222))
Elected Offices	0	0	0	0	55,394,869
Total: Fund 001 - General Fund Expenditures	**61,910,815**	**64,319,285**	**71,239,250**	**69,559,682**	**74,654,096**

FY 2020-21 Expenditures



Department					
Office of the Sheriff	44,898,999	49,202,708	53,367,801	51,677,893	13,249,534
Elected Office Transfer to 090 - Office of Sheriff	0	0	0	0	40,187,897
Property Appraiser	8,079,198	7,932,435	8,695,706	9,033,284	2,545,778
Elected Office Transfer to 060 - Property Appraiser	0	0	0	0	6,872,499
Supervisor of Elections	5,502,280	3,764,429	5,483,025	4,906,533	2,174,234
Elected Office Transfer to 040 - Supervisor of Elections	0	0	0	0	2,666,939
Tax Collector	3,430,338	3,419,713	3,692,718	3,942,002	1,289,681
Elected Office Transfer to 080 - Tax Collector	0	0	0	0	5,667,534
Total Department:	**61,910,815**	**64,319,285**	**71,239,250**	**69,559,712**	**74,654,096**

Fund: 115 - E-911 Emergency Telephone System

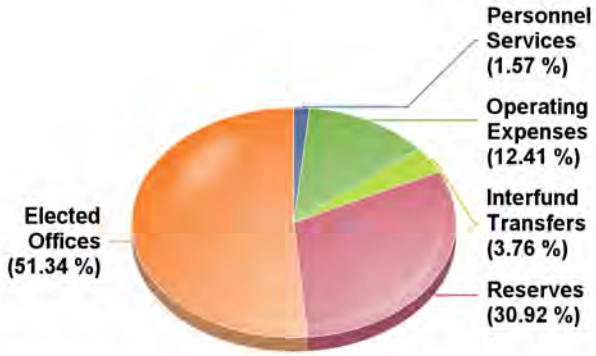
The "Florida Emergency Communications Number E911 State Plan Act" (F.S. 365.171- 365.174) outlines the establishment, use, and distribution of "911" fee revenues. Service providers collect the fees levied upon subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the funds collected in the wireless category and 96% of the funds collected in the non-wireless category.

Any county that receives these funds is required to establish a unique trust fund, (Ordinance 87-34), to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per F.S. 365.172.

The fiscal year 2020-21 budget includes Elected Offices transfer of $2,047,891 to the Sheriff E-911 Emergency Telephone System Fund for reimbursement of associated operational costs and a transfer of $150,000 to the General Fund for quarter of operations. Reserves are set aside for E-911 Network replacement. The personnel services and operating expenditures are for the first quarter.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Expenditures					
Personnel Services	211,067	222,846	228,192	213,226	62,696
Operating Expenses	1,005,374	1,143,948	1,691,781	1,743,116	494,826
Capital Outlay	12,196	89,959	165,400	144,747	0
Interfund Transfers	1,344,521	1,141,982	802,297	802,297	150,000
Reserves	0	0	362,633	0	1,233,426
Elected Offices	0	0	0	0	2,047,891
Total: Fund 115 - E-911 Emergency Telephone System Expenditures	**2,573,158**	**2,598,735**	**3,250,303**	**2,903,386**	**3,988,839**

FY 2020-21 Expenditures



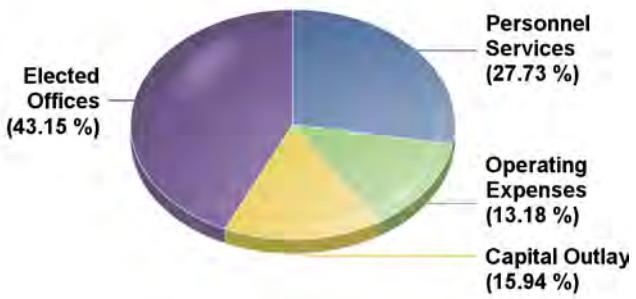
	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 120 - Municipal Service District

This fund is being included within this section to represent the first quarter expenditures for the elected Offices of the Sheriff. The Elected Offices category is to represent the transfer for the nine months of operational costs to the Constitutional Officer fund (Fund 091). The remainder of the expenditures are for the first quarter.

Expenditures					
Personnel Services	23,720,005	24,068,941	26,527,947	24,940,078	7,097,872
Operating Expenses	6,633,320	6,856,136	7,756,228	7,580,599	3,374,323
Capital Outlay	2,765,449	3,081,679	3,701,860	3,765,299	4,078,800
Capital Improvements	0	0	8,500	10,821	0
Interfund Transfers	3,699,390	496,549	466,207	466,207	0
Reimbursements	(2,633)	(4,410)	0	0	0
Elected Offices	0	0	0	0	11,043,114
Total: Fund 120 - Municipal Service District Expenditures	**36,815,531**	**34,498,895**	**38,460,742**	**36,763,004**	**25,594,109**

FY 2020-21 Expenditures



	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 090 - Sheriff - General Fund

The Volusia Sheriff's Office (VSO) is dedicated to preserving the peace, protecting residents and their property, enforcing all laws, detecting, and preventing crime. With approximately 868 employees (about half of them sworn law enforcement officers and half civilian staff), 200-plus volunteers and a budget of about $124 million, the men and women of VSO strive to maintain the highest professional standards while delivering a full range of community-based law enforcement and crime prevention programs to the citizens of Volusia County.

A full range of crime prevention and public safety programs also has been integrated into the five district offices to make these services more convenient and accessible to the citizens we serve. The VSO also operates a variety of highly trained specialized units, including narcotics, auto theft, crime analysis, intelligence, major case and juvenile investigations, sex crimes, victim advocate, traffic, aviation, bomb disposal, dive team, K-9, marine unit, SWAT team and homeland security. Following the terrorist events of Sept. 11, 2001, the VSO accepted responsibility for providing law enforcement services at Daytona Beach International Airport.

The Volusia County Crime Center is a high-tech hub of crime analysts and detectives working together with local police departments to mine for intelligence, solve cases and provide real-time information to law enforcement officers on the ground. The Crime Center, also known as "VC3", is an ever-evolving component of VSO's fast-moving approach to fighting crime.

Crime prevention and youth education are a major focus of the efforts the VSO uses to deter criminal acts. Current programs range from School Resource Deputies and a volunteer Citizen Observer Program to School Crossing Guards and a Police Athletic League serving West Volusia.

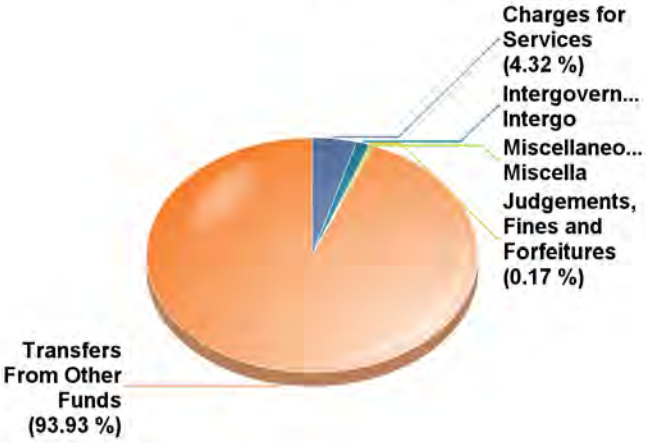
Effective January 5, 2021, Amendment 10 will transition the VSO as a Constitutional Office. With the implementation of Amendment 10, the County has established special funds to represent the VSO's activities which had previously been included within the General Fund. This new fund represents the budget for the period from January 2021 to September 2021.

The revenues received in this fund are for the contracts with the Volusia County School Board and the Daytona Beach International Airport, $518,798 and $1,376,867, respectively. This office also receives revenues when performing outside detail services for special events. The main source of revenue for this fund is an interfund transfer from the General Fund.

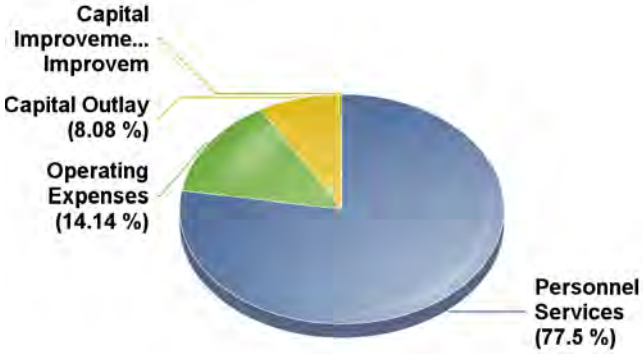
Revenues					
Charges for Services	0	0	0	0	1,867,862
Intergovernmental Revenues	0	0	0	0	561,095
Judgements, Fines and Forfeitures	0	0	0	0	75,116
Miscellaneous Revenues	0	0	0	0	123,760
Transfers From Other Funds	0	0	0	0	40,637,897
Total: Fund 090 - Sheriff - General Fund Revenues	**0**	**0**	**0**	**0**	**43,265,730**
Expenditures					
Personnel Services	0	0	0	0	34,910,659
Operating Expenses	0	0	0	0	6,369,020
Capital Outlay	0	0	0	0	3,638,060
Capital Improvements	0	0	0	0	131,000
Reimbursements	0	0	0	0	(1,783,009)
Total: Fund 090 - Sheriff - General Fund Expenditures	**0**	**0**	**0**	**0**	**43,265,730**

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

FY 2020-21 Revenues



FY 2020-21 Expenditures



Fund: 091 - Sheriff - Municipal Service District

The VSO provides law enforcement services, not only within the unincorporated areas within Volusia County, the VCO also provides law enforcement services on a contract basis in Deltona, DeBary, Pierson and Oak Hill. Law enforcement services are based out of district offices in DeBary, Deltona, DeLand, Ormond Beach and New Smyrna Beach, substations in Pierson and Oak Hill and a centrally located Operations Center that combine to provide a wide range of patrol and criminal investigative services.

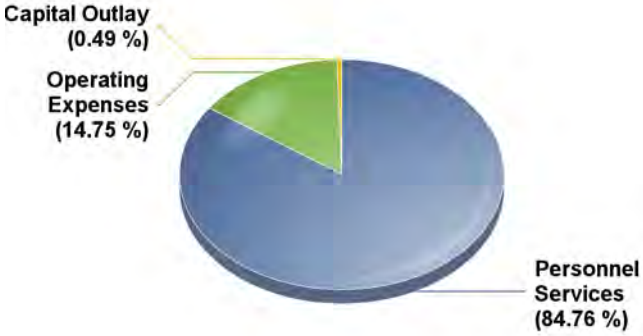
The revenues received within this fund are mainly from the contracts for the law enforcement services provided to the cities for $12.7 million. The other revenue is an interfund transfer from the Municipal Service District for $11 million.

Effective January 5, 2021, Amendment 10 will transition the VSO as a Constitutional Office. With the implementation of Amendment 10, the County has established special funds to represent the VSO's activities which had previously been included within the Municipal Service District Fund. This new fund represents the budget for the period from January 2021 to September 2021.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Charges for Services	0	0	0	0	3,750
Contracts-Sheriff & Animal Control	0	0	0	0	12,695,225
Judgements, Fines and Forfeitures	0	0	0	0	25,941
Transfers From Other Funds	0	0	0	0	11,043,114
Expenditures					
Personnel Services	0	0	0	0	20,145,436
Operating Expenses	0	0	0	0	3,506,190
Capital Outlay	0	0	0	0	116,404
Total: Fund 091 - Sheriff - Municipal Service District Expenditures	**0**	**0**	**0**	**0**	**23,768,030**

FY 2020-21 Revenues

FY 2020-21 Expenditures



Fund: 092 - Sheriff E-911 Emergency Telephone System

The "Florida Emergency Communications Number E911 State Plan Act" (F.S. 365.171- 365.174) outlines the establishment, use, and distribution of "911" fee revenues. Service providers collect the fees levied upon subscribers and remit them to the State E911 Board. On a monthly basis, the Board distributes to the counties 67% of the funds collected in the wireless category and 96% of the funds collected in the non-wireless category.

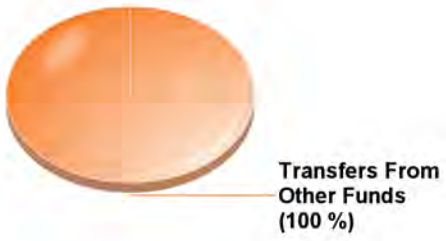
Any county that receives these funds is required to establish a unique trust fund, (Ordinance 87-34), to be used exclusively for the receipt and expenditure of these revenues. Under the guidelines of the Act, the Florida Legislature specifically enumerates allowable expenditures from the fund for costs attributable to the establishment and/or provision of "911 services" per F.S. 365.172.

Effective January 5, 2021, Amendment 10 will transition the VSO as a Constitutional Office. With the implementation of Amendment 10, the County has established special funds to represent the VSO's activities which had previously been included in the E-911 Emergency Telephone System Fund. This new fund represents the budget for the period from January 2021 to September 2021.

The fiscal year 2020-21 budget includes transfer of $450,000 to the Sheriff General Fund for reimbursement of associated call-taker costs.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Transfers From Other Funds	0	0	0	0	2,047,891
Total: Fund 092 - Sheriff E-911 Emergency Telephone System Revenues	**0**	**0**	**0**	**0**	**2,047,891**
Expenditures					
Personnel Services	0	0	0	0	177,951
Operating Expenses	0	0	0	0	539,065
Capital Outlay	0	0	0	0	880,875
Interfund Transfers	0	0	0	0	450,000
Total: Fund 092 - Sheriff E-911 Emergency Telephone System Expenditures	**0**	**0**	**0**	**0**	**2,047,891**

FY 2020-21 Revenues



FY 2020-21 Expenditures

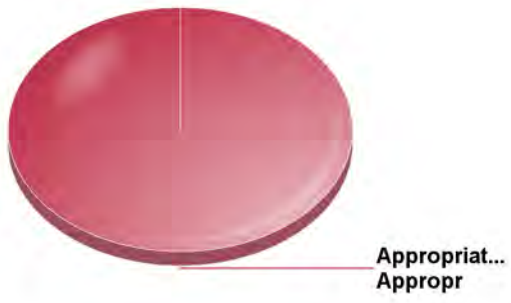
Fund: 170 - Law Enforcement Trust

Pursuant to provisions of the "Florida Contraband Forfeiture Act", F.S. 932.701-932.704, local boards of the governing body can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned is to be used only for law enforcement purposes.

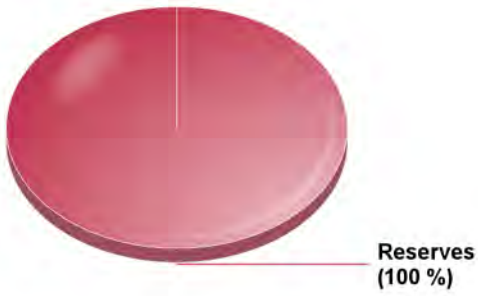
Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency. Reserves will be used for the purchase of investigative equipment.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Miscellaneous Revenues	24,477	59,916	20,000	20,000	0
Appropriated Fund Balance	0	0	676,963	676,963	625,263
Non Revenue	318,078	165,154	53,300	173,300	0
Total: Fund 170 - Law Enforcement Trust Revenues	**342,555**	**225,070**	**750,263**	**870,263**	**625,263**
Expenditures					
Operating Expenses	550,425	131,394	535,000	145,000	0
Grants and Aids	35,615	189,695	0	100,000	0
Capital Outlay	8,400	22,486	0	0	0
Interfund Transfers	1,186	0	0	0	0
Reserves	0	0	215,263	0	625,263
Total: Fund 170 - Law Enforcement Trust Expenditures	**595,626**	**343,575**	**750,263**	**245,000**	**625,263**

FY 2020-21 Revenues



FY 2020-21 Expenditures



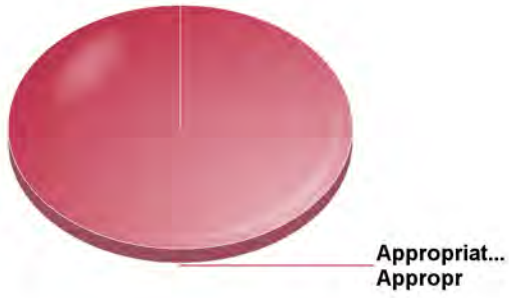
Fund: 172 - Federal Forfeiture Sharing Justice

Pursuant to provisions of the "Florida Contraband Forfeiture Act", F.S. 932.701-932.704, local boards of the governing body can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

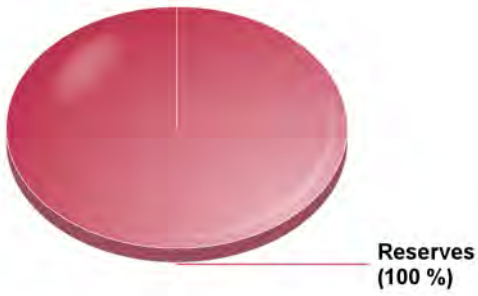
Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Miscellaneous Revenues	2,614	2,535	2,800	1,000	0
Appropriated Fund Balance	0	0	44,807	74,861	110,861
Non Revenue	50,669	36,127	6,000	35,000	0
Total: Fund 172 - Federal Forfeiture Sharing Justice Revenues	**53,283**	**38,662**	**53,607**	**110,861**	**110,861**
Expenditures					
Operating Expenses	853	65,211	31,781	0	0
Capital Outlay	0	63,272	0	0	0
Reserves	0	0	21,826	0	110,861
Total: Fund 172 - Federal Forfeiture Sharing Justice Expenditures	**853**	**128,483**	**53,607**	**0**	**110,861**

FY 2020-21 Revenues



FY 2020-21 Expenditures



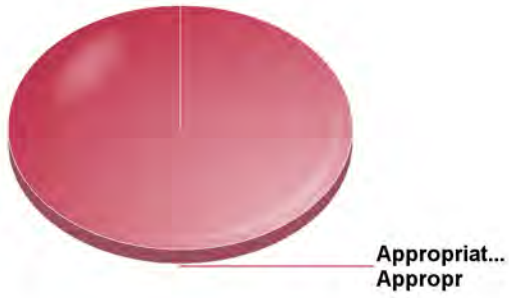
Fund: 173 - Federal Forfeiture Sharing Treasury

Pursuant to provisions of the "Florida Contraband Forfeiture Act", ss. 932.701-932.704, F.S., local boards of the governing body can establish law enforcement trust funds in which to deposit the proceeds from confiscated property seized during arrests. The funds deposited in this trust fund and any interest earned are to be used only for law enforcement purposes.

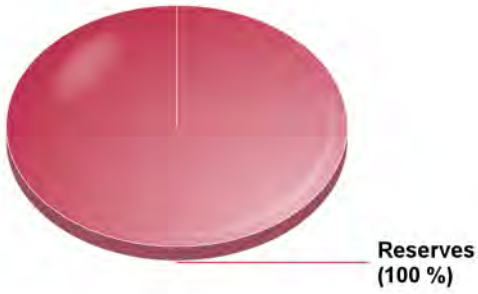
Upon request by the Sheriff to the County Council, these funds may be expended to defray the costs of protracted or complex investigations; to provide additional technical equipment or expertise; to provide matching funds to obtain state and federal grants; or for such other law enforcement purposes as the council deems appropriate, but shall not be a source of revenue to meet normal operating needs of the law enforcement agency.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Miscellaneous Revenues	1,055	756	800	400	0
Appropriated Fund Balance	0	0	34,625	34,800	39,200
Non Revenue	0	0	0	4,000	0
Total: Fund 173 - Federal Forfeiture Sharing Treasury Revenues	**1,055**	**756**	**35,425**	**39,200**	**39,200**
Expenditures					
Operating Expenses	40,750	8,750	1,797	0	0
Reserves	0	0	33,628	0	39,200
Total: Fund 173 - Federal Forfeiture Sharing Treasury Expenditures	**40,750**	**8,750**	**35,425**	**0**	**39,200**

FY 2020-21 Revenues

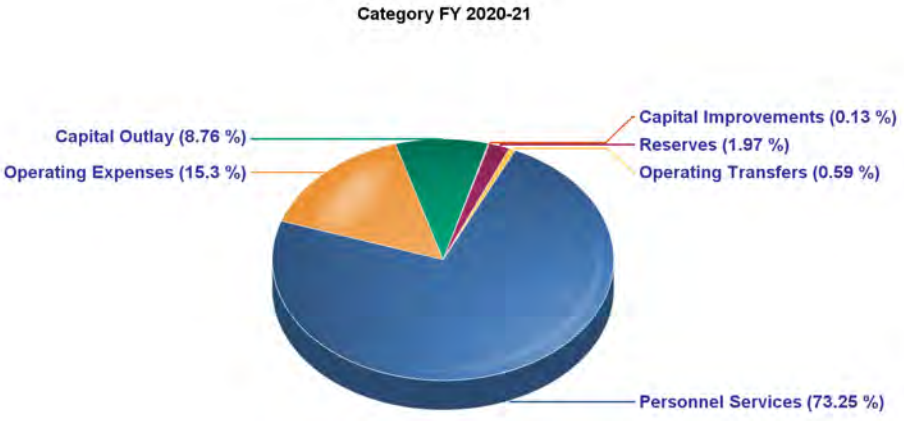


FY 2020-21 Expenditures



Office of the Sheriff

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Office of the Sheriff	Personnel Services	64,860,436	67,144,543	73,409,611	69,270,580	74,694,747
	Operating Expenses	13,345,226	14,559,010	17,830,165	17,205,588	15,605,663
	Capital Outlay	4,062,807	5,727,263	6,228,795	6,985,931	8,935,639
	Capital Improvements	0	6,050	8,500	16,399	131,000
	Grants and Aids	35,615	189,695	0	100,000	0
	Reimbursements	(2,902,805)	(3,286,221)	(3,514,811)	(3,311,776)	(2,377,347)
	Reserves	0	0	633,350	0	2,008,750
	Operating Transfers	1,627,790	1,582,452	1,268,504	1,268,504	600,000
	Non-operating Transfer	3,846,096	806,079	0	0	0
Office of the Sheriff Total:		**84,875,165**	**86,728,871**	**95,864,114**	**91,535,226**	**99,598,452**



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	44,898,999	49,202,708	53,367,801	51,677,863	13,249,534
Fund 090 - Sheriff - General Fund	0	0	0	0	43,265,730
Fund 091 - Sheriff - Municipal Service District	0	0	0	0	23,768,030
Fund 092 - Sheriff E-911 Emergency Telephone System	0	0	0	0	2,047,891
Fund 115 - E-911 Emergency Telephone System	2,573,158	2,598,735	3,250,303	2,903,386	1,940,948
Fund 120 - Municipal Service District	36,765,779	34,446,620	38,406,715	36,708,977	14,550,995
Fund 170 - Law Enforcement Trust	595,626	343,575	750,263	245,000	625,263
Fund 172 - Federal Forfeiture Sharing Justice	853	128,483	53,607	0	110,861
Fund 173 - Federal Forfeiture Sharing Treasury	40,750	8,750	35,425	0	39,200
Fund Total:	**84,875,165**	**86,728,871**	**95,864,114**	**91,535,226**	**99,598,452**

Office of the Sheriff Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Office of the Sheriff	Full Time Positions	811.00	815.00	818.00	816.00
Office of the Sheriff	Part Time Positions	128.00	128.00	128.00	128

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	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

Fund: 060 - Property Appraiser

The primary mission of the Volusia County Property Appraiser is to fairly and equitably discover, list, and value all real and tangible personal property in Volusia County for the purpose of creating the annual ad valorem tax roll in accordance with applicable Florida Statutes and Florida Department of Revenue Substantive Regulations.

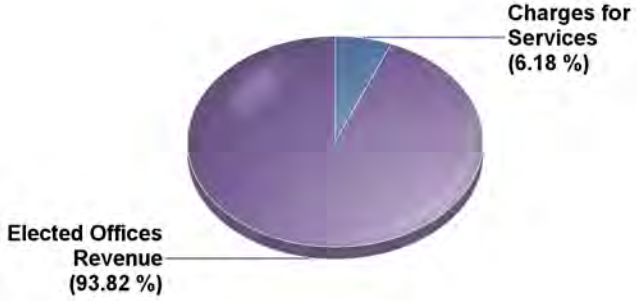
Our secondary mission involves assisting our public(citizens, cities, independent taxing authorities and county government)in accessing and utilizing the tremendous real estate/economic database, maps, and other associated information which we continuously maintain and update.

Revenues of $7.7 million for this fund are transfers from the County for the ad valorem commissions and the NAVA (non-ad valorem) commissions. This fund also receives revenues from other municipalities for its services.

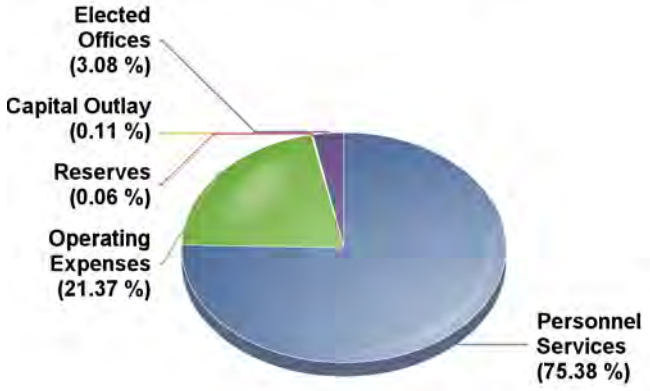
Effective January 5, 2021, Amendment 10 will transition the Property Appraiser to a Constitutional Office. With this implementation, the County has established a special fund to capture the Property Appraiser's activities which had previously been included within the General Fund. This new fund represents the budget for the period from January 2021 to September 2021.

Revenues					
Charges for Services	0	0	0	0	513,183
Elected Offices Revenue	0	0	0	0	7,785,481
Total: Fund 060 - Property Appraiser Revenues	**0**	**0**	**0**	**0**	**8,298,664**
Expenditures					
Personnel Services	0	0	0	0	6,255,708
Operating Expenses	0	0	0	0	1,773,601
Capital Outlay	0	0	0	0	9,000
Reserves	0	0	0	0	5,000
Elected Offices	0	0	0	0	255,355
Total: Fund 060 - Property Appraiser Expenditures	**0**	**0**	**0**	**0**	**8,298,664**

FY 2020-21 Revenues

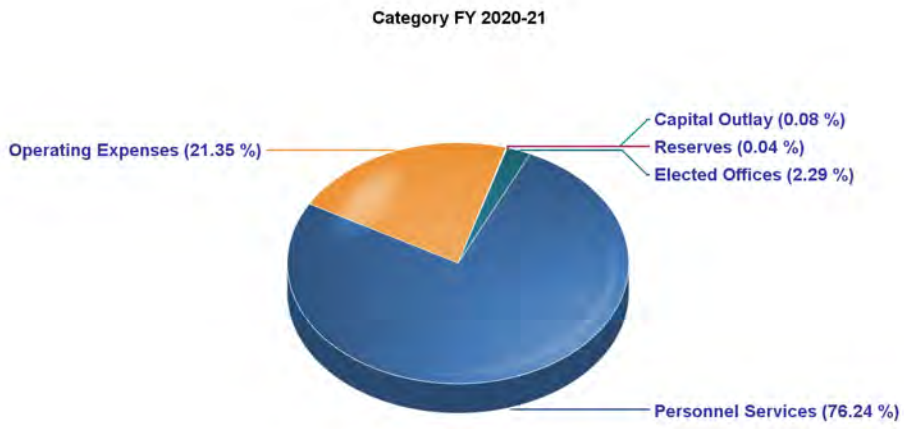


FY 2020-21 Expenditures



Property Appraiser

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Property Appraisal	Personnel Services	6,955,592	7,535,800	8,041,398	7,872,012	8,499,663
	Operating Expenses	2,056,159	1,324,970	1,582,643	2,075,860	2,379,725
	Capital Outlay	0	0	0	13,714	9,000
	Reimbursements	(932,553)	(928,335)	(928,335)	(928,302)	(304,301)
	Reserves	0	0	0	0	5,000
	Elected Offices	0	0	0	0	255,355
Property Appraiser Total:		**8,079,198**	**7,932,435**	**8,695,706**	**9,033,284**	**10,844,442**



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	8,079,198	7,932,435	8,695,706	9,033,284	2,545,778
Fund 060 - Property Appraiser	0	0	0	0	8,298,664
Fund Total:	**8,079,198**	**7,932,435**	**8,695,706**	**9,033,284**	**10,844,442**

Property Appraiser Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Property Appraisal	Full Time Positions	102.00	102.00	104.00	106.00

Fund: 040 - Supervisor of Elections

MISSION STATEMENT: To provide all eligible citizens of Volusia County convenient access to voter registration; to provide all registered voters accessible locations and voting equipment so they may exercise their right to vote; to hold fair, equitable and accurate elections in accordance with federal, state and local election laws; to educate and encourage maximum participation by all eligible citizens in the electoral process; to maintain registration, campaign finance reports, and other election-related data accurately and in a form that is accessible to the public; and to conduct all activities in a manner that is transparent and cost-effective.

The Supervisor of Elections Office is responsible for carrying out the election laws adopted by the State Legislature and provides Volusia County residents with important election information. This office handles all Countywide election activities including registering citizens to vote, managing voting booths and providing ballots, and assisting candidates with registration.

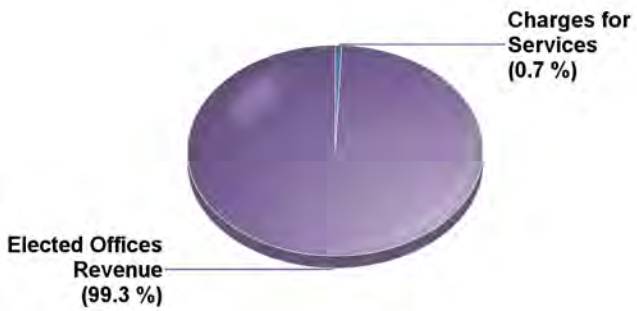
The program provides the following services:

1. Ensure that political elections are conducted within all laws and guidelines
2. Provide adequate polling locations, voting equipment, and trained personnel

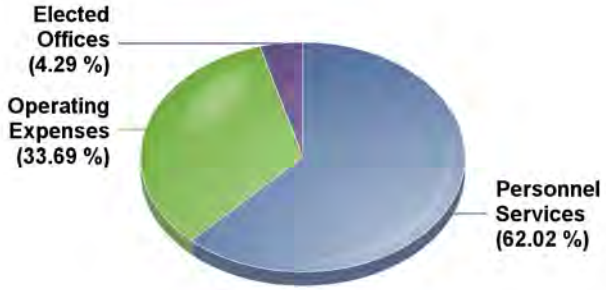
Effective January 5, 2021, Amendment 10 will transition the Supervisor of Elections to a Constitutional Office. With this implementation, the County has established a special fund to represent the Supervisor of Elections activities which had previously been included within the General Fund. This new fund represents the budget for the period from January 2021 to September 2021.

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenues					
Charges for Services	0	0	0	0	18,700
Elected Offices Revenue	0	0	0	0	2,666,939
Total: Fund 040 - Supervisor of Elections Revenues	**0**	**0**	**0**	**0**	**2,685,639**
Expenditures					
Personnel Services	0	0	0	0	1,665,568
Operating Expenses	0	0	0	0	904,852
Elected Offices	0	0	0	0	115,219
Total: Fund 040 - Supervisor of Elections Expenditures	**0**	**0**	**0**	**0**	**2,685,639**

FY 2020-21 Revenues

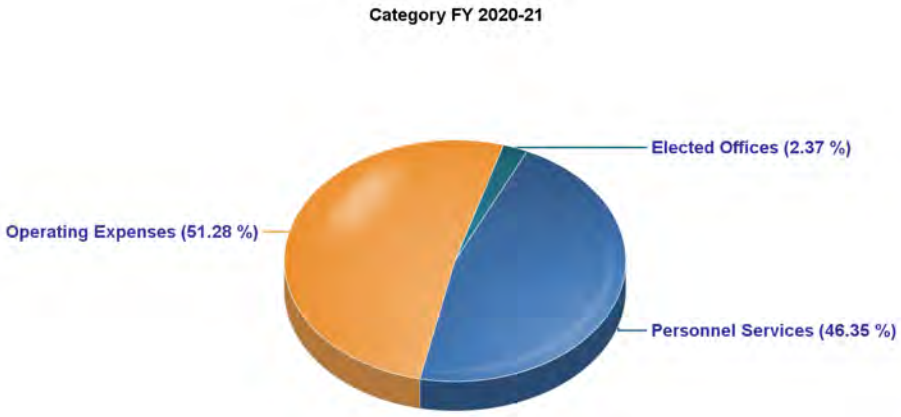


FY 2020-21 Expenditures



Supervisor of Elections

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Supervisor of Elections	Personnel Services	1,764,339	1,909,115	2,250,833	1,981,050	2,252,398
	Operating Expenses	1,431,498	1,853,769	2,757,192	2,455,258	2,492,256
	Capital Outlay	11,995	1,545	475,000	457,548	0
	Non-operating Transfer	2,294,448	0	0	12,677	0
	Elected Offices	0	0	0	0	115,219
Supervisor of Elections Total:		**5,502,280**	**3,764,429**	**5,483,025**	**4,906,533**	**4,859,873**



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	5,502,280	3,764,429	5,483,025	4,906,533	2,174,234
Fund 040 - Supervisor of Elections	0	0	0	0	2,685,639
Fund Total:	**5,502,280**	**3,764,429**	**5,483,025**	**4,906,533**	**4,859,873**

Supervisor of Elections Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Supervisor of Elections	Full Time Positions	32.00	32.00	32.00	32.00

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget

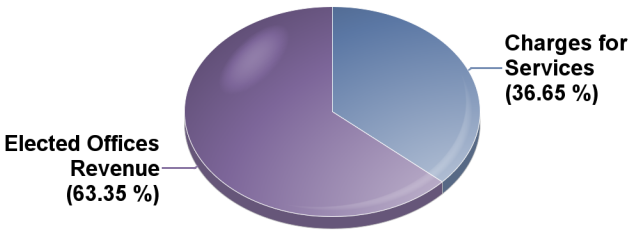
Fund: 080 - Tax Collector

Tax collection activities include collection of real estate and personal property taxes and other taxes or special assessments on behalf of the county and various taxing authorities.

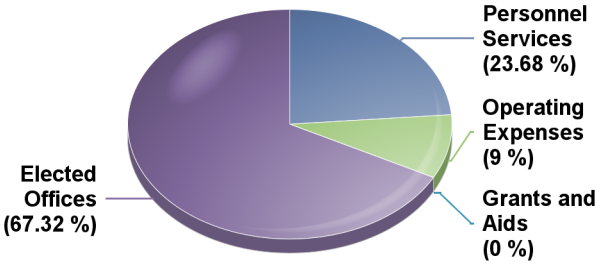
Effective January 5, 2021, Amendment 10 will transition the Tax Collector to a Constitutional Office. With this implementation, the County has established a special fund to represent the Tax Collector's activities which had previously been included within Revenue division in the General Fund. This new fund represents the budget for the period from January 2021 to September 2021.

Revenues					
Charges for Services	0	0	0	0	3,979,983
Elected Offices Revenue	0	0	0	0	6,878,199
Total: Fund 080 - Tax Collector Revenues	**0**	**0**	**0**	**0**	**10,858,182**
Expenditures					
Personnel Services	0	0	0	0	2,570,892
Operating Expenses	0	0	0	0	977,375
Grants and Aids	0	0	0	0	400
Elected Offices	0	0	0	0	7,309,515
Total: Fund 080 - Tax Collector					

FY 2020-21 Revenues

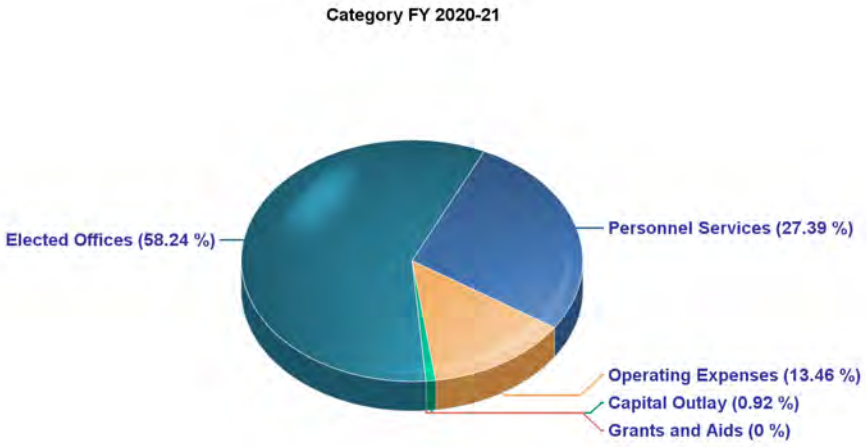


FY 2020-21 Expenditures



Tax Collector

		FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Revenue	Operating Expenses	49,752	52,275	54,027	54,027	0
Tax Collector	Personnel Services	3,485,153	3,616,673	3,913,311	3,855,156	3,437,221
	Operating Expenses	1,637,935	1,661,326	1,724,913	1,940,935	1,689,310
	Capital Outlay	4,275	0	0	3,128	115,000
	Grants and Aids	180	390	800	800	400
	Reimbursements	(1,697,205)	(1,858,676)	(1,946,306)	(1,858,017)	(403,583)
	Elected Offices	0	0	0	0	7,309,515
Tax Collector Total:		**3,480,090**	**3,471,988**	**3,746,745**	**3,996,029**	**12,147,863**



Appropriation by Fund

	FY 2017-18 Actuals	FY 2018-19 Actuals	FY 2019-20 Budget	FY 2019-20 Estimate	FY 2020-21 Budget
Fund 001 - General Fund	3,430,338	3,419,713	3,692,718	3,942,002	1,289,681
Fund 080 - Tax Collector	0	0	0	0	10,858,182
Fund 120 - Municipal Service District	49,752	52,275	54,027	54,027	0
Fund Total:	**3,480,090**	**3,471,988**	**3,746,745**	**3,996,029**	**12,147,863**

Tax Collector Positions

		FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget
Tax Collector	Full Time Positions	76.00	73.00	70.00	55.00
Tax Collector	Part Time Positions	2.00	2.00	2.00	0

Detail of Capital Outlay - Constitutional Officers
FY 2020-21

Item Description	Quan	Unit Cost	Total Request
001 - General Fund			
Office of the Sheriff			
Network Security	1	40,000	40,000
Network Servers	12	10,500	126,000
Uninterruptible Power Supply Data Center	1	45,000	45,000
Workstations	7	1,500	10,500
001 - General Fund - Office of the Sheriff Total:			**221,500**
Revenue			
High Speed Scanner	1	115,000	115,000
001 - General Fund - Revenue Total:			**115,000**
060 - Property Appraiser			
Property Appraisal			
Office furniture	1	9,000	9,000
060 - Property Appraiser - Property Appraisal Total:			**9,000**
090 - Sheriff - General Fund			
Office of the Sheriff			
150 HP Engine - boat	1	17,000	17,000
300 HP Engine -boat	1	21,500	21,500
Advanced React Belt	2	1,516	3,032
Air Purifier System	9	3,900	35,100
Alpha Eagle Dual Visor Helmet	3	2,324	6,972
Aluminum 18' V-Bottom Center Console Boat	1	3,300	3,300
Anchor System Power Pole	5	1,500	7,500
Backup Systems Replacement	1	100,000	100,000
Ballistic Helmet	60	1,750	105,000
Ballistic Shield	2	1,800	3,600
Bell 407 Helicopter Health and Monitoring Systems	1	88,000	88,000
Bluetooth Glasses	1	7,450	7,450
Bomb Disposal Suit	1	36,500	36,500
Camera Lens	4	1,800	7,200
Command Post Remodel	1	20,000	20,000
Computer	1	2,299	2,299
Computer System for Communications	14	1,500	21,000
Computer System for Info System	3	3,000	9,000
Covert Camera Device	3	1,000	3,000
Covert Pendant	1	5,000	5,000
Crash Data Cable Kit	1	8,000	8,000
Defibrillator	1	34,000	34,000
Deployable Shield	2	3,800	7,600
Digital Camera	2	1,200	2,400
Disruptor Kit	6	7,000	42,000
Dive Dry Suits	3	1,251	3,753

Detail of Capital Outlay - Constitutional Officers
FY 2020-21

Item Description	Quan	Unit Cost	Total Request
090 - Sheriff - General Fund			
Office of the Sheriff			
Drone	1	32,565	32,565
Forklift	1	100,000	100,000
GPS Electronics	2	10,500	21,000
GPS Electronics - marine unit	1	4,200	4,200
Gym Equipment	1	6,000	6,000
Heavy Entry Vest	6	3,100	18,600
ID Printer	1	7,500	7,500
Internet Crimes Against Children (ICAC) Network Upgrade	1	400,000	400,000
IP Camera System	1	2,599	2,599
K9 Bite Suit	1	1,200	1,200
Laptops	10	1,300	13,000
Laser Illuminator	30	1,250	37,500
LED Emergency Blue Lights	16	1,200	19,200
License Plate Reader- Airport	1	84,000	84,000
License Plate Reader - Street Mounted	35	2,000	70,000
McGruff Crime Dog Costume	1	1,840	1,840
Metal Fabrication Machine	1	8,272	8,272
Metal Fabrication Tool	1	6,800	6,800
Mobile Data Computer	1	2,400	2,400
Monitor replacement	20	1,250	25,000
Motorcycle Wireless Headsets	18	1,850	33,300
Network Camera	4	2,600	10,400
Network Replacement	1	125,000	125,000
Night Vision Goggle Tubes	2	4,021	8,042
Night Vision Monocular	3	1,489	4,467
Office Furniture	1	9,500	9,500
Outdoor Camera System	1	30,000	30,000
Patrol Vehicles	22	43,200	950,400
PC/Tablet	125	1,400	175,000
Printer	1	4,495	4,495
Prisoner Transport Video System	1	20,000	20,000
Radars	10	3,500	35,000
Rapid ID Fingerprint Readers	5	2,400	12,000
Remote Firing Device	1	7,500	7,500
Shooting Tripod	3	1,750	5,250
Surface Pro	25	1,750	43,750
Surface Smart board	1	25,000	25,000
SWAT Robot	1	90,000	90,000
Tablets	22	2,200	48,400
Tactical Heavy Entry Vest	12	3,800	45,600
Taser	1	175,200	175,200
Throw Phone	2	59,550	59,550
Training Dummy	1	5,800	5,800
Trakka Systems Searchlight System	1	120,184	120,184
Transport Ventilator	1	7,399	7,399
Underwater Night Vision with Light	1	13,000	13,000

Detail of Capital Outlay - Constitutional Officers
FY 2020-21

Item Description	Quan	Unit Cost	Total Request
090 - Sheriff - General Fund			
Office of the Sheriff			
Underwater Remote Operated Vehicle	1	1,441	1,441
Utility Vehicle Side by Side	1	15,000	15,000
Van	1	90,000	90,000
Vehicle Interface Module	1	4,000	4,000
Video Transmitter	1	1,500	1,500
090 - Sheriff - General Fund - Office of the Sheriff Total:			**3,638,060**
091 - Sheriff - Municipal Service District			
Office of the Sheriff			
Axis Camera	1	2,250	2,250
Ballistic Shield	7	1,295	9,065
Ballistic Shield - large	2	1,800	3,600
Ballistic Shields	2	1,800	3,600
Electronic Fingerprint Machine	1	7,145	7,145
Ice Maker	1	3,700	3,700
Laser Unit	3	5,500	16,500
Moving Radars	4	2,395	9,580
PC the Patrol Car	1	11,724	11,724
Radar	12	3,295	39,540
Speed Trailer	1	9,700	9,700
091 - Sheriff - Municipal Service District - Office of the Sheriff Total:			**116,404**
092 - Sheriff E-911 Emergency Telephone System			
Office of the Sheriff			
Chairs	11	2,000	22,000
Chairs - call takers	4	2,000	8,000
Chairs - Call takers	7	2,000	14,000
Consoles - PSAP	1	418,951	418,951
Consoles - PSAP -wireless	1	128,908	128,908
Consoles - Public Safety Answering Point (PSAP)	1	257,816	257,816
Personal Computers	26	1,200	31,200
092 - Sheriff E-911 Emergency Telephone System - Office of the Sheriff Total:			**880,875**
120 - Municipal Service District			
Office of the Sheriff			
MDC/Tablet	90	2,200	198,000
Patrol Vehicles	72	53,900	3,880,800
120 - Municipal Service District - Office of the Sheriff Total:			**4,078,800**

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VOLUSIA COUNTY DEBT

The County takes a planned approach to the funding of large projects: funding from internally generated capital, where appropriate, or financing with debt. The County issues debt only for the purposes of constructing or acquiring capital improvements or making major renovations to existing facilities. Debt is also used to fund the acquisition of major equipment, when appropriate. All capital improvements financed through the issuance of debt are for a period not to exceed the useful life of the improvements and for no more than 30 years. Revenue sources are pledged for debt when legally available. In situations where a revenue source is used to cover general operating expenditures, it will only be pledged for debt when another sufficient revenue source is available to replace it. In addition to these strategies, the County manages its debt to ensure that it maintains the highest credit rating possible. The County's overall debt profile is characterized by good debt service coverage with its debt burden low. An objective measure of the County's fiscal performance is evidenced by the latest financial analysis and review performed by Fitch Rating Agency in 2017, in which they assert:

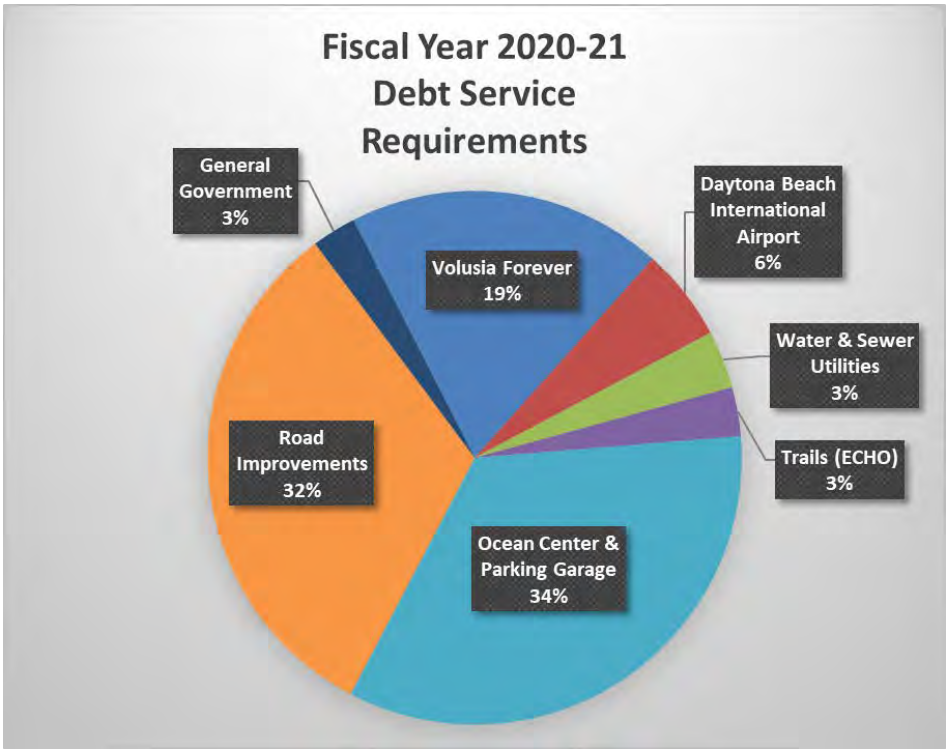
• Volusia County has an extended history of sound financial operations with prudent management practices that contribute to its strong reserves and liquidity.

• The county continues to operate with conservative assumptions and moderate periodic revenue increases leading to historically sound reserve levels.

• Debt levels are low and future capital needs manageable.

In addition, Moody's Investor Services, in April 2018 increased the County's user rating from Aa3 to Aa2, re-affirming the assertions made by Fitch in the prior year.

The fiscal year 2020-21 budget includes funding for the County's principal, interest, and other debt-related expenses. Total debt service is $17,197,741 including $2,684,648 in governmental fund revenue notes, $12,073,603 in non-self-supporting debt, and $2,439,490 in proprietary fund debt including revenue notes and state revolving loans. The graph below shows debt by function for fiscal year 2020-21.



COUNTY DEBT MANAGEMENT

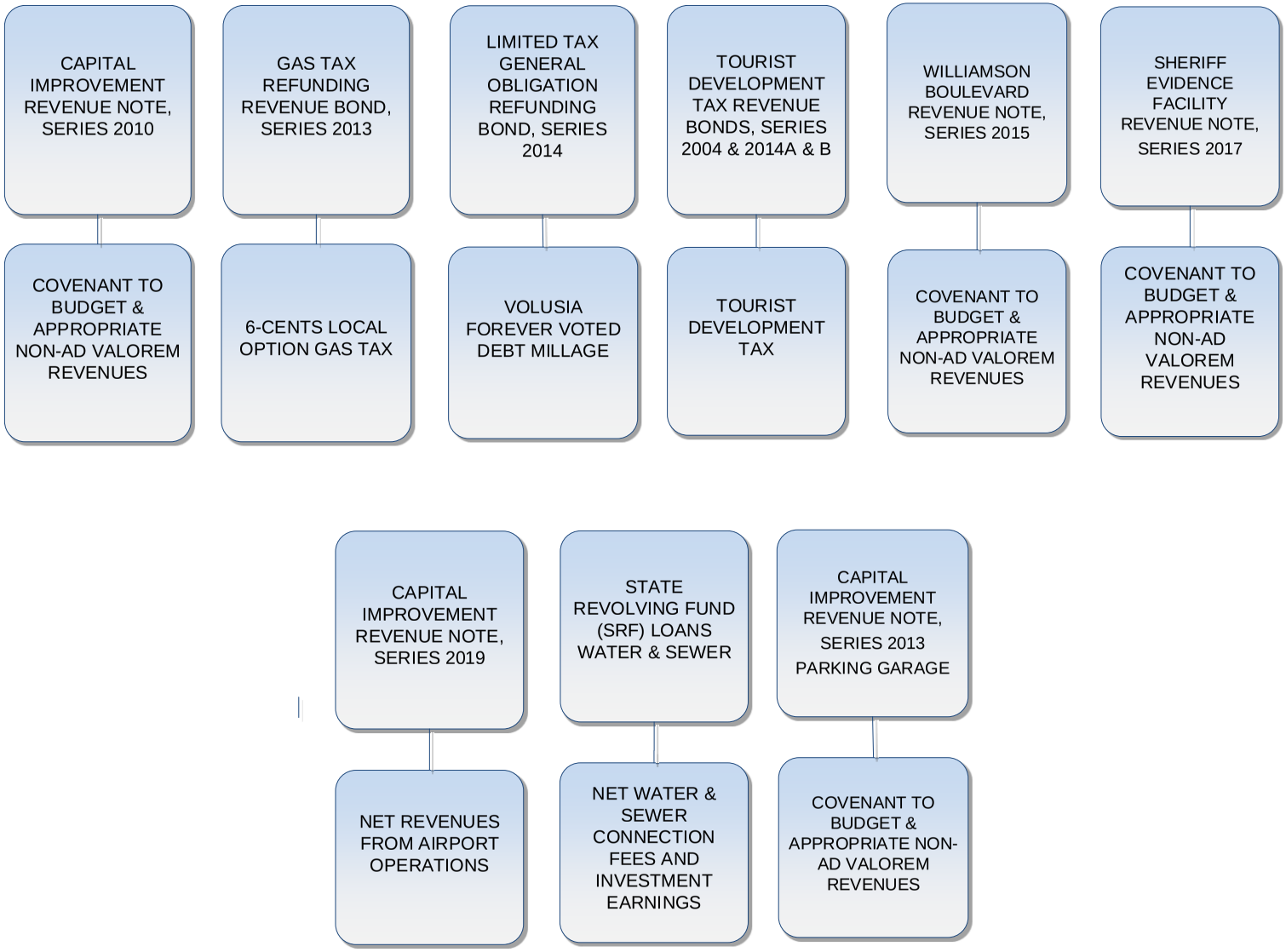
During the first quarter of fiscal year 2018-19, the County paid off all debt obligations in the General Fund thereby completing its "go-to-zero" plan. In fiscal year 2019-20 the Daytona Beach International Airport was able to retire both Airport Revenue Refunding Bonds Series 2000 and 2012 one year ahead of their maturity date.

The debt burden is low, and the County has significant debt capacity remaining. Volusia County has no specified debt limit; however, debt procedures provide guidelines for prudent fiscal management of all obligations.

Fiscal Year 2020-21 Debt Summary

Type of Financing	Original Amount	Final Maturity	Pledged Source	Purpose
Bond Issues				
Gas Tax Refunding Revenue Bond, Series 2013	$41,505,000	October 1, 2024	Six Cents Local Option Gas Tax	To refund the Gas Tax Revenue Bonds, Series 2004 Bonds maturing on and after October 1, 2015, which were issued to finance the costs of acquisition, construction, and reconstruction of roads and bridges and other transportation improvements within the County.
Limited Tax General Obligation Refunding Bond, Series 2014	$18,695,000	October 1, 2021	Volusia Forever Ad Valorem Millage	To advance refund Limited Tax General Obligation Bonds, Series 2005, issued to finance cost of acquisition and improvement of environmentally sensitive, water resource protection and outdoor recreation lands.
Tourist Development Tax Revenue Bonds, Series 2004	$55,451,336	December 1, 2021	Tourist Development Tax and interest earnings.	To fund renovation and expansion of Ocean Center.
Tourist Development Tax Refunding Revenue Bond, Series 2014A and 2014B	$46,380,000	December 1, 2034	Tourist Development Tax and interest earnings.	To refund a portion of the Tourist Development Tax Revenue Bonds, Series 2004 for renovation and expansion of the Ocean Center.
Notes and Loans				
Airport System Revenue Note, Series 2019	$12,000,000	December 1, 2034	Net revenues derived from operation of airport system and interest earnings.	To finance construction and improvements of certain terminal facilities at Daytona Beach International Airport.
Capital Improvement Revenue Note, Series 2010	$17,750,000	December 1, 2030	Covenant to budget and appropriate non-ad valorem revenues	To refinance the County's outstanding Short Term Commercial Paper Debt Service related to Airport land purchase (matured), Capri Drive and West Highlands improvements; Trails; and Ocean Center expansion.
Capital Improvement Revenue Note, Series 2013	$8,030,000	April 1, 2024	Covenant to budget and appropriate non-ad valorem revenues	To refinance the County's outstanding Parking Facility Revenue Bonds, Series 2007 issued to finance the acquisition of the Ocean Center Parking Garage.
Capital Improvement Revenue Note, Series 2015	$9,000,000	October 1, 2025	Covenant to budget and appropriate non-ad valorem revenues	To fund William Boulevard extension construction.
Capital Improvement Revenue Note, Series 2017	$7,000,000	December 1, 2037	Covenant to Budget and Appropriate (CBA) - Non - Ad Valorem Revenues	To finance a portion of Sheriff's Evidence Facility.
State Revolving Fund (SRF) Loan, Southwest Regional Water Reclaimation Facility Expansion	$9,103,717	June 15, 2030	Net revenues from operation of water and sewer system, connection fees, and investment earnings, thereof.	To finance additional expansion of the Southwest Regional Water Reuse Facility; 1.7 million gallons per day (MGD).

VOLUSIA COUNTY DEBT SERVICE
PLEDGED REVENUE

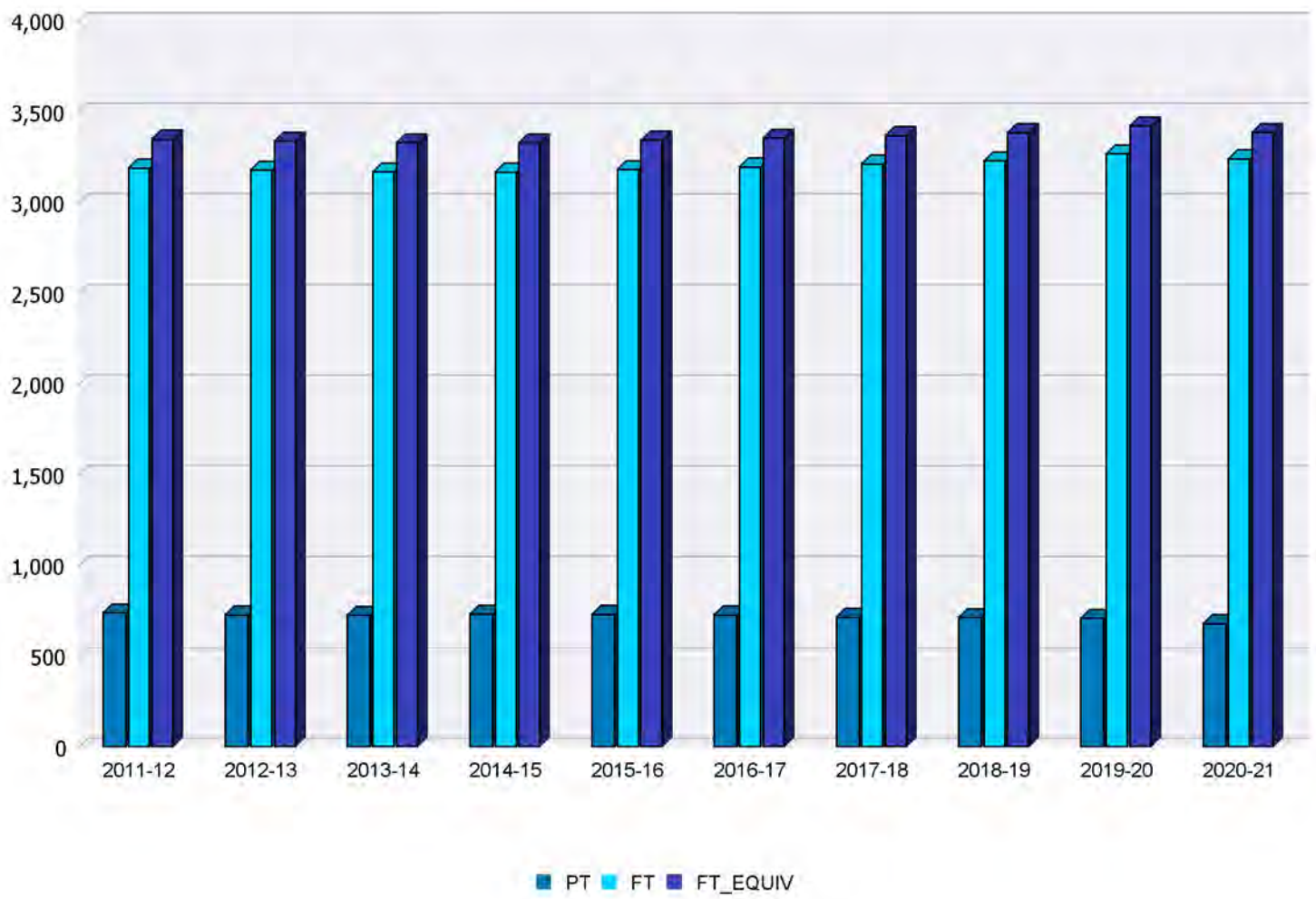


VOLUSIA COUNTY, FLORIDA
SCHEDULE OF DEBT SERVICE REQUIREMENTS
Fiscal Year 2020-21

	FUND	Fiscal Year 2020-21 PRINCIPAL PAYMENT	Fiscal Year 2020-21 INTEREST PAYMENT	Fiscal Year 2020-21 OTHER FEES	Fiscal Year 2020-21 TOTAL
Governmental Fund Debt					
Revenue Note Loans					
2010 Capital Improvement Revenue Note					
Ocean Center Expansion	208	480,000	216,886	1,250	698,136
Trails	208	482,000	27,089	1,250	510,339
2015 Capital Improvement Revenue Note	209	910,000	102,858	750	1,013,608
2017 Capital Improvement Revenue Note	215	280,000	181,815	750	462,565
Total Revenue Note Loans		**$2,152,000**	**$528,648**	**$4,000**	**$2,684,648**
Non-Self Supporting Bonds					
2004 Tourist Development Tax Revenue Bonds	203	$1,112,753	$1,342,247	$2,500	2,457,500
2014A Tourist Development Refunding Revenue Bond	202	95,000	733,853	750	829,603
2014B Tourist Development Refunding Revenue Bond	202	135,000	854,071	750	989,821
2014 Limited Tax General Obligation Refunding Bond	262	3,220,000	61,824	5,000	3,286,824
2013 Gas Tax Refunding Revenue Bond	213	4,160,000	349,105	750	4,509,855
Total Non-Self Supporting Bonds		**$8,722,753**	**$3,341,100**	**$9,750**	**$12,073,603**
Proprietary Fund Debt					
Revenue Note Loans					
2013 Capital Improvement Revenue Note (Parking Garage)	475	800,000	68,968	0	868,968
2019 Capital Improvement Revenue Note	451	660,000	309,255	0	969,255
Total Proprietary Fund Notes		**$1,460,000**	**$378,223**	**$0**	**$1,838,223**
State Revolving Loans (SRF)					
Southwest Regional Water Reclamation Facility 2	457	450,601	150,666	0	601,267
Total State Revolving Loans (SRF)		**$450,601**	**$150,666**	**$0**	**$601,267**
Total Proprietary Fund Debt		**$1,910,601**	**$528,889**	**$0**	**$2,439,490**
Total Debt Service		**$12,785,354**	**$4,398,637**	**$13,750**	**$17,197,741**

VOLUSIA COUNTY, FLORIDA

Personnel Authorizations
Ten Year History



County of Volusia Personnel Authorizations FY 2011-12 to FY 2020-21			
Year	**Part-Time**	**Full-Time**	**Full-Time Equivalent**
2011-12	738	3,190	3,351
2012-13	728	3,179	3,338
2013-14	726	3,169	3,329
2014-15	732	3,167	3,328
2015-16	731	3,182	3,342
2016-17	728	3,196	3,355
2017-18	715	3,213	3,370
2018-19	713	3,230	3,386
2019-20	709	3,268	3,422
2020-21	678	3,240	3,387

Personnel Authorization Summary By Division

Division	FY 2018-19 Budget			FY 2019-20 Budget			FY 2020-21 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Accounting	46.00	2.00	47.00	46.00	2.00	47.00	46.00	2.00	47.00
Airport	39.00	0.00	39.00	39.00	0.00	39.00	39.00	0.00	39.00
Animal Control	15.00	0.00	15.00	15.00	1.00	15.50	15.00	1.00	15.50
Beach Safety Ocean Rescue	80.00	317.00	123.52	80.00	317.00	123.52	80.00	317.00	125.37
Building and Code Administration	43.00	0.00	43.00	40.00	0.00	40.00	38.00	0.00	38.00
Central Services	92.00	0.00	92.00	92.00	0.00	92.00	0.00	0.00	0.00
Coastal	27.00	0.00	27.00	27.00	0.00	27.00	27.00	0.00	27.00
Community Assistance	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Information	11.00	1.00	11.75	13.00	1.00	13.75	13.00	1.00	13.75
Community Services & Grants	15.00	0.00	15.00	16.00	0.00	16.00	17.00	0.00	17.00
Cooperative Extension	15.00	1.00	15.50	15.00	1.00	15.50	15.00	1.00	15.50
Corrections	350.00	2.00	351.00	350.00	1.00	350.50	350.00	1.00	350.50
County Attorney	32.00	0.00	32.00	32.00	0.00	32.00	32.00	0.00	32.00
County Council	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
County Manager	14.00	1.00	14.50	16.00	1.00	16.50	16.00	1.00	16.50
Economic Development	12.00	0.00	12.00	12.00	0.00	12.00	11.00	0.00	11.00
Emergency Management	6.00	0.00	6.00	6.00	0.00	6.00	6.00	0.00	6.00
Emergency Medical Administration	3.00	1.00	3.50	3.00	1.00	3.50	3.00	1.00	3.50
Emergency Medical Services	197.00	10.00	201.55	219.00	10.00	223.55	221.00	5.00	223.25
Engineering & Construction	52.00	0.00	52.00	52.00	0.00	52.00	41.00	0.00	41.00
Environmental Management	41.00	26.00	45.97	41.00	26.00	45.97	43.00	8.00	44.73
Facilities	0.00	0.00	0.00	0.00	0.00	0.00	43.00	0.00	43.00
Fire Rescue Services	184.00	0.00	184.00	193.00	0.00	193.00	193.00	0.00	193.00
Fleet Management	0.00	0.00	0.00	0.00	0.00	0.00	50.00	0.00	50.00
Growth and Resource Management	5.00	0.00	5.00	5.00	0.00	5.00	9.00	0.00	9.00
Growth Management Commission	0.00	1.00	0.50	0.00	1.00	0.50	0.00	1.00	0.50
Human Resources	36.00	2.00	37.00	37.00	2.00	38.00	36.00	2.00	37.00
Information Technology	79.00	0.00	79.00	79.00	0.00	79.00	80.00	0.00	80.00

Personnel Authorization Summary By Division

Division	FY 2018-19 Budget			FY 2019-20 Budget			FY 2020-21 Budget		
	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv	Full Time	Part Time	F/T Equiv
Internal Auditing	0.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	1.00
Justice System	43.00	0.00	43.00	44.00	0.00	44.00	45.00	0.00	45.00
Library Services	178.00	13.00	184.50	179.00	9.00	183.50	178.00	9.00	182.50
Management and Budget	11.00	0.00	11.00	10.00	0.00	10.00	10.00	0.00	10.00
Medical Examiner	20.00	0.00	20.00	19.00	0.00	19.00	0.00	0.00	0.00
Mosquito Control	28.00	1.00	28.75	28.00	1.00	28.75	28.00	0.00	28.00
Ocean Center	46.00	0.00	46.00	46.00	0.00	46.00	46.00	0.00	46.00
Office of the CFO	5.00	0.00	5.00	5.00	0.00	5.00	4.00	0.00	4.00
Office of the Sheriff	815.00	128.00	866.60	818.00	128.00	869.60	816.00	128.00	867.60
Parks Recreation & Culture	81.00	190.00	112.32	80.00	190.00	111.32	80.00	190.00	111.32
Planning and Development Services	22.00	2.00	23.00	25.00	2.00	26.00	26.00	0.00	26.00
Procurement	16.00	0.00	16.00	16.00	0.00	16.00	16.00	0.00	16.00
Property Appraisal	102.00	0.00	102.00	104.00	0.00	104.00	106.00	0.00	106.00
Public Protection Services	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
Public Works Services	7.00	0.00	7.00	7.00	0.00	7.00	7.00	0.00	7.00
Revenue Cashiering 2.0	0.00	0.00	0.00	0.00	0.00	0.00	16.00	2.00	17.00
Road and Bridge	126.00	12.00	130.10	124.00	12.00	128.10	117.00	7.00	119.45
Solid Waste	69.00	0.00	69.00	71.00	0.00	71.00	71.00	0.00	71.00
State Mandated Costs	1.00	0.00	1.00	1.00	0.00	1.00	1.00	0.00	1.00
Stormwater	55.00	1.00	55.75	55.00	1.00	55.75	54.00	1.00	54.75
Supervisor of Elections	32.00	0.00	32.00	32.00	0.00	32.00	32.00	0.00	32.00
Tax Collector	73.00	2.00	74.00	70.00	2.00	71.00	55.00	0.00	55.00
Traffic Engineering	21.00	0.00	21.00	21.00	0.00	21.00	21.00	0.00	21.00
Veterans' Services	10.00	0.00	10.00	11.00	0.00	11.00	12.00	0.00	12.00
Water Resources and Utilities	60.00	0.00	60.00	60.00	0.00	60.00	60.00	0.00	60.00
Total of All Funds	**3,230.00**	**713.00**	**3,385.81**	**3,268.00**	**709.00**	**3,421.81**	**3,240.00**	**678.00**	**3,386.72**

Attrition	**29.00**	**36.00**	**36.00**
Unfunded	**211.00**	**195.00**	**128.00**

Fiscal Year 2019-20 Changes in Authorized Positions

Fund Division	Action	Change in Full Time	Change in Part Time	Change in FTE	Description
Changes approved during fiscal year 2019-20:					
General Fund					
Marine Science Center	Delete	0.00	-18.00	-3.24	Recreation Aides
Marine Science Center	Add	1.00	0.00	1.00	Tradesworker
Natural Resources	Add	1.00	0.00	1.00	Environmental Specialist I
Permit Processing	Transfer	-1.00	0.00	-1.00	Permit Process Manager
Parks, Recreation, & Culture	Transfer	-1.00	0.00	-1.00	Planner II
Property Appraiser	Reclassify/Transfer	1.00	0.00	1.00	Human Resources Officer II
Corrections	Reclassify/Transfer	-1.00	0.00	-1.00	Corr. Booking/Records Clerk
Facilities	Reclassify/Transfer	1.00	0.00	1.00	Operations Manager
Facilities	Transfer	1.00	0.00	1.00	Staff Assistant II
Facilities	Reclassify/Transfer	1.00	0.00	1.00	Facilities Director
Facilities	Transfer	-1.00	0.00	-1.00	Office Assistant IV
Community Services	Reclassify	1.00	0.00	1.00	Operations Manager
Office of the Sheriff	Add/Delete	-3.00	0.00	-3.00	Office Assistant III's
Office of the Sheriff	Add/Delete	-1.00	0.00	-1.00	Staff Assistant II
Office of the Sheriff	Add/Delete	1.00	0.00	1.00	Senior Accountant
Office of the Sheriff	Add/Delete	1.00	0.00	1.00	Support Services Manager
Office of the Sheriff	Transfer	-1.00	0.00	-1.00	Sergeant
General Fund Total		**0.00**	**-18.00**	**-3.24**	
Emergency Medical Services					
EMS	Delete	0.00	-3.00	-1.35	EMT's
EMS	Delete	0.00	-2.00	-0.95	Paramedics
EMS	Add	2.00	0.00	2.00	EMT's
Emergency Medical Services Total		**2.00**	**-5.00**	**-0.30**	
Library					
Library	Reclassify/Transfer	-1.00	0.00	-1.00	Library Assistant II
Library Total		**-1.00**	**0.00**	**-1.00**	
Municipal Service District					
Planning	Delete	0.00	-2.00	-1.00	Administrative Interns
Building Code Administration	Add	1.00	0.00	1.00	Building Inspector I
Building Code Administration	Add	1.00	0.00	1.00	Plans Examiner I
Permit Processing	Transfer	1.00	0.00	1.00	Permit Process Manager
Office of the Sheriff	Transfer	1.00	0.00	1.00	Sergeant
Planning	Transfer	1.00	0.00	1.00	Planner II
Municipal Service District Total		**5.00**	**-2.00**	**4.00**	
Inmate Welfare					
Corrections	Reclassify/Transfer	1.00	0.00	1.00	Corr. Case Mgmt. Counselor
Inmate Welfare Total		**1.00**	**0.00**	**1.00**	
Equipment Maintenance					
Fleet	Reclassify/Transfer	1.00	0.00	1.00	Fleet Director
Fleet	Transfer	1.00	0.00	1.00	Office Assistant IV
Fleet	Transfer	1.00	0.00	1.00	Management Specialist
Fleet	Transfer	-1.00	0.00	-1.00	Staff Assistant II
Fleet	Reclassify/Transfer	-1.00	0.00	-1.00	Central Services Director
Equipment Maintenance Total		**1.00**	**0.00**	**1.00**	
Fleet Replacement					
Fleet Replacement	Reclassify/Transfer	-1.00	0.00	-1.00	Actvity Project Manager
Fleet Replacement	Transfer	-1.00	0.00	-1.00	Management Specialist
Fleet Replacement Total		**-2.00**	**0.00**	**-2.00**	
Insurance Management					
Insurance Management	Reclassify/Transfer	-1.00	0.00	-1.00	Claims Clerk
Insurance Management Total		**-1.00**	**0.00**	**-1.00**	
Total changes during fiscal year 2019-20		**5.00**	**-25.00**	**-1.54**	

Fiscal Year 2020-21 Changes in Authorized Positions

Fund Division	Action	Change in Full Time	Change in Part Time	Change in FTE	Description
Changes for fiscal year 2020-21 Budget:					
General Fund					
Natural Resources	Add	1.00	0.00	1.00	Environmental Specialist I
Information Systems	Add	1.00	0.00	1.00	Judicial Network Systems Coordinator
Veterans' Services	Add	1.00	0.00	1.00	Staff Assistant I
Property Appraiser	Add	1.00	0.00	1.00	Special Projects Coordinator
Tax Collector	Add	1.00	0.00	1.00	Tax Collector
Beach Safety	Reclassify	0.00	0.00	1.85	Seasonal Lifeguard
Medical Examiner	Delete	-6.00	0.00	-6.00	Forensic Technician
Medical Examiner	Delete	-5.00	0.00	-5.00	Medical Examiner's Assistant
Medical Examiner	Delete	-3.00	0.00	-3.00	Associate Medical Examiner
Medical Examiner	Delete	-1.00	0.00	-1.00	Accounting Clerk
Medical Examiner	Delete	-1.00	0.00	-1.00	Chief Medical Examiner Assistant
Medical Examiner	Delete	-1.00	0.00	-1.00	Medical Examiner
Medical Examiner	Delete	-1.00	0.00	-1.00	Staff Assistant II
Medical Examiner	Delete	-1.00	0.00	-1.00	Office Assistant III
Land Management	Transfer	-1.00	0.00	-1.00	Land Manager
Land Management	Transfer	-3.00	0.00	-3.00	Land Management Technicians
Information Technology	Reclassify/Transfer	-1.00	0.00	-1.00	Communications Technician
Total General Fund		**-19.00**	**0.00**	**-17.15**	
Transportation Trust					
Construction Engineering	Delete	-1.00	0.00	-1.00	Office Assistant III
Construction Engineering	Delete	-1.00	0.00	-1.00	Right of Way Specialist II
Construction Engineering	Delete	-3.00	0.00	-3.00	Engineering Assistant II
Construction Engineering	Delete	-1.00	0.00	-1.00	Senior Engineering Assistant
Construction Engineering	Delete	-5.00	0.00	-5.00	Survey Technician II's
Road & Bridge	Delete	-1.00	0.00	-1.00	Office Assistant II
Road & Bridge	Delete	0.00	-5.00	-1.65	Bridgetenders
Road & Bridge	Delete	-3.00	0.00	-3.00	Equipment Operator I's
Road & Bridge	Delete	-3.00	0.00	-3.00	Equipment Operator II's
Transportation Trust Total		**-18.00**	**-5.00**	**-19.65**	
Mosquito Control					
Mosquito Control	Delete	0.00	-1.00	-0.75	Equipment Operator I
Mosquito Control Total		**0.00**	**-1.00**	**-0.75**	
Economic Development					
Economic Development	Reclassify/Transfer	-1.00	0.00	-1.00	Special Projects Coordinator
Economic Development Total		**-1.00**	**0.00**	**-1.00**	
Stormwater					
Stormwater	Delete	-1.00	0.00	-1.00	Engineering Assistant II
Stormwater Total		**-1.00**	**0.00**	**-1.00**	
Volusia Forever					
Land Management	Transfer	1.00	0.00	1.00	Land Manager
Land Management	Transfer	3.00	0.00	3.00	Land Management Technicians
Volusia Forever Total		**4.00**	**0.00**	**4.00**	
Airport					
Airport	Reclassify/Transfer	1.00	0.00	1.00	Systems Engineer II
Airport	Reclassify/Transfer	1.00	0.00	1.00	Project Leader
Airport Fund		**2.00**	**0.00**	**2.00**	
Total change in fiscal year 2020-21		**-33.00**	**-6.00**	**-33.55**	
Total change in authorized positions		**-28.00**	**-31.00**	**-35.09**	

MISCELLANEOUS STATISTICAL DATA

Date of Charter	January 1, 1971
Form of Government	Council/Manager
Number of Employees (Full Time and Part Time)	3,387

Government Facilities and Services:

Aviation and Economic Resources	
Airline Activities	Aircraft movements
Number of commercial airlines: 3	Air carrier: 7,100
Enplanement Passengers: 365,730	Air taxi: 147,282
Deplanement Passengers: 363,131	Civil: 116,878
Air freight: 114,230 Pounds	General Aviation: 51,679
Air express: 24,629 Pounds	Military: 1,895

Volusia Transportation Authority (VOTRAN)	
Fixed Route	
Passengers	3,150,416
Revenue Miles	3,149,536
Gold Paratransit	
Passengers	319,895
Revenue Miles	2,523,296

Road and Bridge	
State Bridges	County Bridges
St. Johns River: 2	Halifax River: 3
Lake Monroe: 2	Miles of streets
Halifax River: 4	Paved: 969
Indian River, New Smyrna Beach: 2	Unpaved: 168
Bike Paths and Sidewalks (Paved): 280	

MISCELLANEOUS STATISTICAL DATA (Cont'd)

Parks, Recreation, and Culture	
Beaches, Lakes and Rivers	Parks
Atlantic Ocean: 47 Miles	County: 56
Lakes (large): 2	State: 6
Springs: 4	Federal: 1
Rivers: 3	Trail Miles Maintained: 59

Elections	
Registered Voters (as of 6/15/2020)	417,250
Number of votes cast in last County-wide general election (11/6/2018)	231,004

EMS (Emergency Medical Services)	
EVAC Medical Transports	51,000

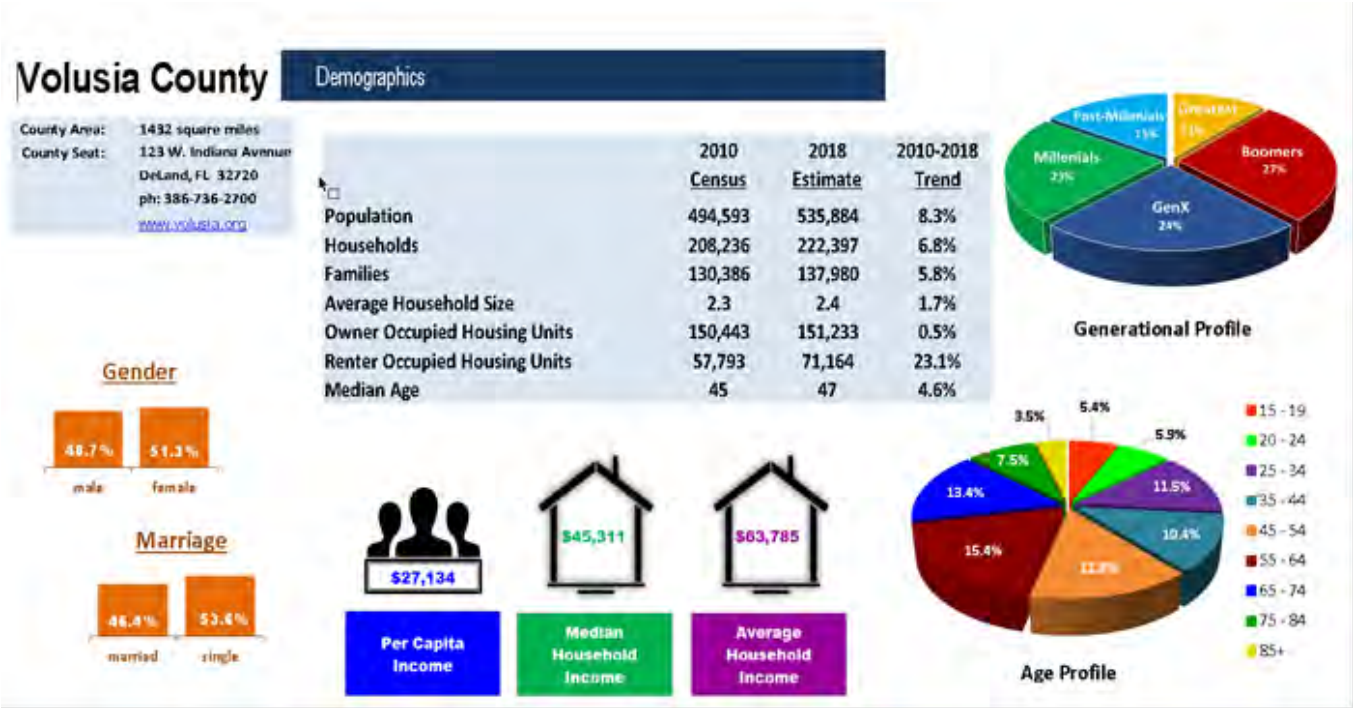
Fire Protection	
Dependent	
Number of stations	21
Number of career fire personnel	175
Number of volunteer certified fire personnel	6

Water Resources and Utilities		
Water System	Number of plants: 9	Number of customers: 15,960
Reclaimed Water System	Number of plants: 2	Number of customers: 1,888
Sewer System	Number of plants: 7	Number of customers: 11,800

Solid Waste and Recycling	
Tomoka Landfill	Transfer Station
Tons: 405,351	Tons: 220,937
Cubic Yards: 1,621,404	Cubic Yards: 883,748

MISCELLANEOUS STATISTICAL DATA (Cont'd)

Volusia County Taxable Sales Florida Department of Revenue (http://dor.myflorida.com/dor/taxes/colls_from_7_2003.html) Sales Tax by County (Form 9)	
Fiscal Year 2019	8,880,602,161
Fiscal Year 2018	8,506,054,529
Fiscal Year 2017	8,103,562,810



Source: Esri Business Analyst / Economic Development

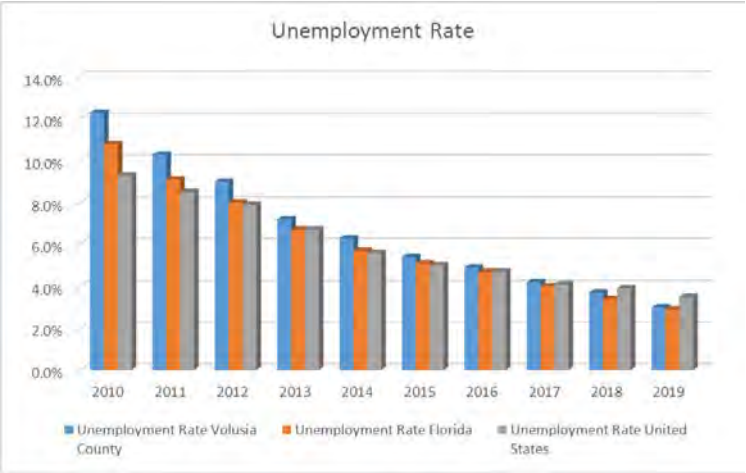
	April 1, 2019
Area	Population Estimate
Volusia County	538,763
Daytona Beach	67,351
Daytona Beach Shores	4,372
Debary	21,176
Deland	35,763
Deltona	91,520
Edgewater	23,455
Flagler Beach (part)	60
Holly Hill	12,153
Lake Helen	2,773
New Smyrna Beach	27,173
Oak Hill	2,041
Orange City	12,103
Ormond Beach	41,289
Pierson	1,739
Ponce Inlet	3,151
Port Orange	61,617
South Daytona	12,819
UNINCORPORATED	118,208

Source: Bureau of Economic and Business Research (BEBR)

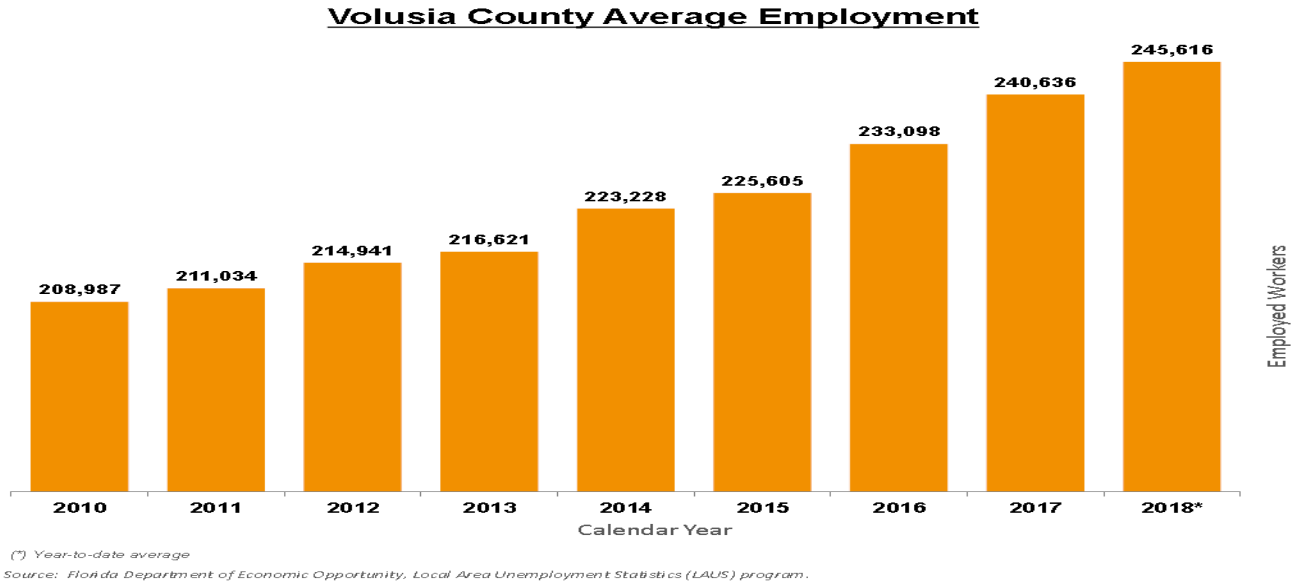
Top Public Sector Employers	
1	Volusia County Schools
2	Volusia County
3	State of Florida
4	Daytona State College
5	City of Daytona Beach
6	United States Postal Service
7	City of New Smyrna Beach
8	City of Port Orange
9	Florida Department of Transportation
10	City of DeLand

Top Private Sector Employers	
1	AdventHealth System
2	Halifax Hospital System
3	Publix Supermarkets, Inc.
4	Walmart Associates, Inc.
5	Stetson University
6	Embry-Riddle Aeronautical University
7	Florida Healthcare Plans
8	Sykes Communications
9	Winn Dixie Super Markets
10	Brunswick Corporation

Unemployment Rate			
Year	Volusia County	Florida	United States
2010	12.3	10.8	9.3
2011	10.3	9.1	8.5
2012	9.0	8.0	7.9
2013	7.2	6.7	6.7
2014	6.3	5.7	5.6
2015	5.4	5.1	5.0
2016	4.9	4.7	4.7
2017	4.2	4.0	4.1
2018	3.7	3.4	3.9
2019	3.0	2.9	3.5



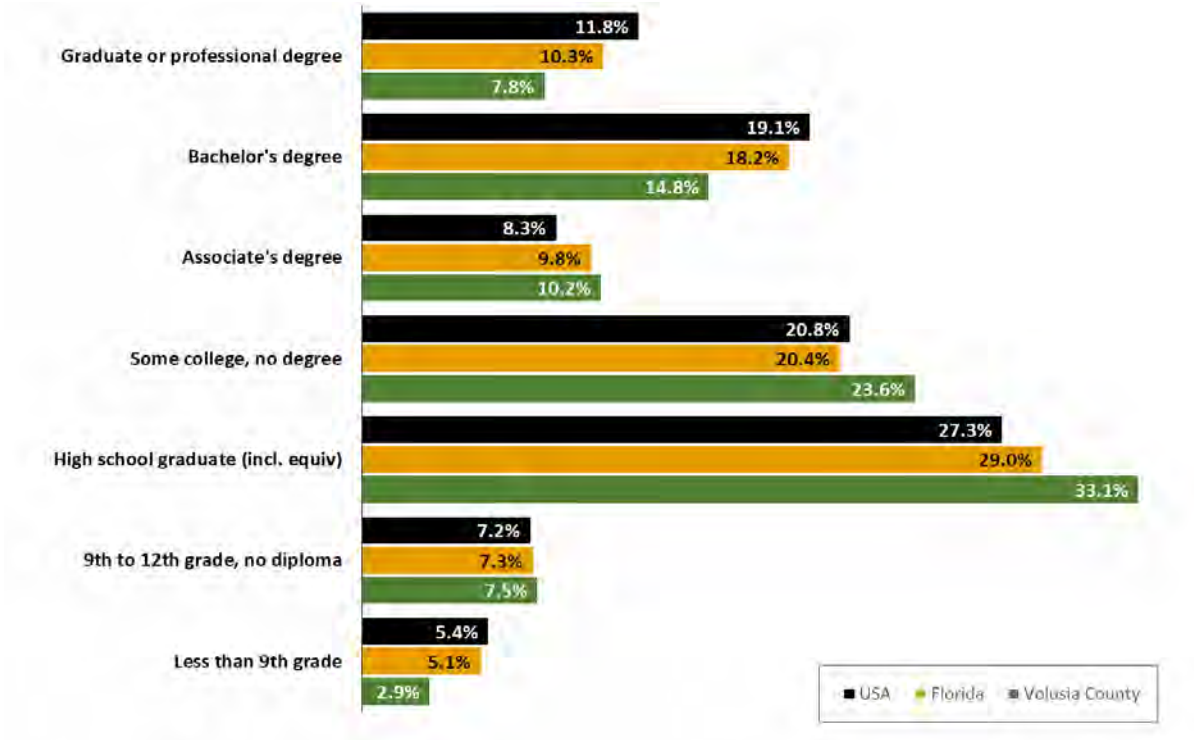
U.S. Consumer Price Index	
Year	Inflation Percent
2010	1.5
2011	3.0
2012	1.7
2013	1.5
2014	0.8
2015	0.7
2016	2.1
2017	2.1
2018	1.9
2019	2.3



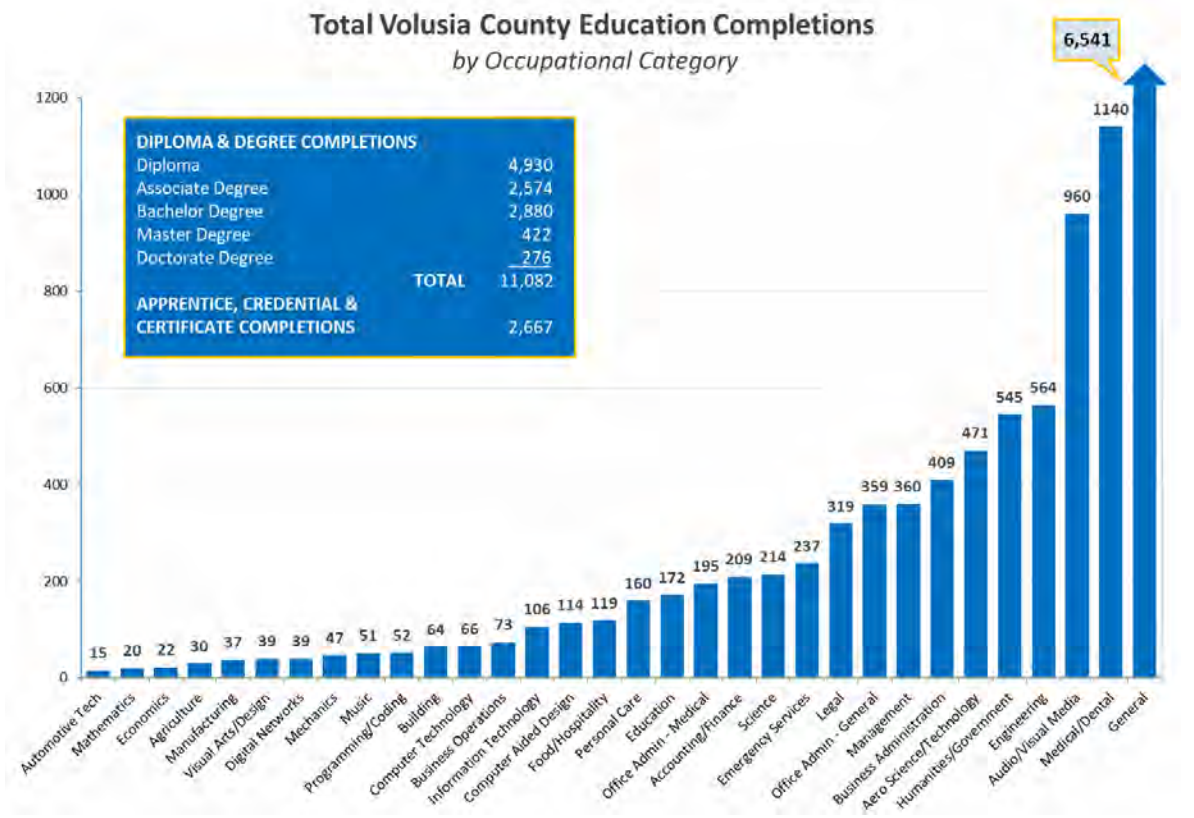
Schools & Universities	
Elementary Schools	4
Middle Schools	1
High Schools	1
Alternative Education Schools	11
Charter Schools	8
Universities and Colleges (8)	• Bethune Cookman University • Daytona State College • Embry-Riddle Aeronautical University • FSU College of Medicine • Keiser University • Palmer College of Chiropractic • Stetson University • University of Central Florida

Education Attainment Comparison - Ages 25 Years and Older

USA, State of Florida & Volusia County



Source: US Census American Community Survey 2017 5-Year Estimate



Source: *Volusia County public and private education institutions responding to DOED graduation survey for academic year ending June 30, 2019.*

Glossary

Accrual Basis – The basis of accounting under which revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, notwithstanding that the receipt of revenue or the payment of the expense may take place in whole or in part, in another accounting period.

Activity – Sub-organizational function of a Division established to provide specialized service to citizens.

Ad Valorem Tax – The primary source of revenue for the County. For purposes of taxation, real property includes land and buildings, as well as improvements erected or affixed to the land. The Property Appraiser determines the value of all taxable real property. Revenue generated from taxable value multiplied by the adopted millage rate x 1000.

Adopted Budget – The financial plan of revenue and expenditures as approved by the County Council at the beginning of the fiscal year.

Advisory Committee – A citizen's board, or commission, appointed by the County Council to review and recommend policies for specific programs and functional area.

Agency – A principal unit of the county government or a governmental unit outside the county government which receives county funding.

Allocation - The distribution of available monies among various County departments, divisions or cost centers.

Annual Budget – An estimate of expenditures for specific purposes during the fiscal year (Oct. 1 - Sept. 30) and the estimated revenues for financing those activities.

Appropriation – An authorization by the County Council to make expenditures and incur obligations from County funds for purposes approved by Council.

Assessed Valuation – Total taxable value of all real and personal property in the County which is used as a basis for levying taxes. Tax-exempt property is excluded from the assessable base.

Asset – Resources owned or held by a government which have monetary value.

Audit – A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and County Charter.

Balanced Budget – A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the revenue equals expenditures.

Benchmark – Process of comparing organizational practices to those of peer organizations as a basis for developing and striving to exceed standards.

Bond – A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

Bond Funds – The revenues derived from issuance of bonds used to finance capital projects.

Budget (Operating) – Financial plan of operation which includes an estimate of proposed expenditures and revenues for a given period.

Budget Calendar – Schedule of key dates or milestones which a government follows in preparation and adoption of the budget.

Budget Message – A general discussion of the recommended budget as presented in writing by the County Manager to the County Council as a part of the budget document.

Capital Budget – Annual plan of proposed expenditures for capital improvements and the means of financing these expenditures.

Capital Improvement Plan – A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity for growth.

Capital Improvement Project – Includes land acquisitions, building improvements, transportation improvements, improvements to other public facilities, and equipment over $25,000.

Capital Outlay – Items with a per-unit cost of more than $1,000 which include furniture and equipment.

Charges for Services –The charge for goods or services provided by local government to those private individuals who receive the service. Such charges reduce the reliance on property tax funding.

Consumer Price Index – Measures the prices of consumer goods and is a measure of U.S. inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

Contractual Service – Specific services rendered to the county by private firms, individuals or county departments on a contractual basis.

Debt Service – The payment of principal, interest, and other obligations resulting from the issuance of bonds, loans, or notes.

Deficit or Budget Deficit – The excess of budget expenditures over revenue receipts.

Delinquent Property Tax – Revenue collected on property taxes from persons who are overdue in paying their property tax bills.

Department – Broad organization unit of the County established to efficiently meet the needs of citizens.

Encumbrance – An obligation in the form of a purchase order, contract, or formal agreement which is chargeable to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.

Enterprise Fund – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full cost of providing the goods or services to be financed primarily through charges and fees, thus removing the expense from the tax rate.

Expenditure – The sum of money actually paid from County funds for goods.

F.A.C. – Florida Administrative Code.

Final Millage – Millage adopted at final budget hearing.

Fiscal Year – The twelve-month financial period which the annual budget applies. The fiscal period used by Volusia County begins October 1 and ends September 30 of the following calendar year.

Fixed Assets – Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).

Form DR-420 – Certification of Taxable Value (Proposed millages).

F.S. – Florida Statutes.

FTE – Full-time equivalent position, based upon the number of hours for which a position is budgeted during the year.

Fund – A set of interrelated accounts that records assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance – The amount available within a fund at the close of the fiscal year that is available for appropriation in the upcoming fiscal year.

GAAFR – (Governmental Accounting, Auditing and Financial Reporting) – The "blue book" published by the Government Finance Officers Association to provide detailed guidance for the application of accounting principles for governments.

GAAP – (Generally Accepted Accounting Principles) – The uniform standards established for financial accounting and reporting, which are different for government than business.

General Fund – The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.

General Purpose Funds – Those funds supported by taxes and fees that have unrestricted use.

Governmental Funds – The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.

Grant – A contribution of assets by one governmental unit, or other organization, to another. Typically, these contributions are made to local governments. Grants are usually made for specified purposes.

Homestead Exemption – A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is $50,000. Additional exemptions based on eligibility include Senior Homestead Exemption, Blind, Combat Related Disability, Service Related Disability, Widows/Widowers, or Total/Permanently Disabled Exemption.

Impact Fee – A fee to fund the anticipated cost of new development's impact on various County services as a result of growth. This fee, such as for roads or fire services, is charged to those responsible for the new development.

Incorporated Area – Within city limits.

Indirect Cost – Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Interest Income – Revenue derived from the County's regular investment of temporarily idle cash. Interest rates, and hence the earnings, are commercially determined and subject to fluctuating market conditions.

Interfund Transfer – Financial transaction from one fund to another resulting in the recording of a receipt and expenditure.

Internal Service Fund – A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

Just Value – Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.

Lighting District – A special district established to finance street lighting expenses for property owners within its boundaries.

Local Option Gas Tax – By ordinance of the County Council of Volusia County, Florida pursuant to section 336.025(1)(b), F.S. levying and imposing a local option fuel tax of 6 cents upon every gallon of motor fuel sold in the County of Volusia with the proceeds from said tax being distributed as provided by law. Beginning January 1, 2000 an additional 5 cents was levied and imposed upon every gallon of motor fuel oil, excluding diesel.

Maximum Millage – Maximum Millage allowed by vote.

Mill – In terms of the millage rate, 1 mill is equal to $1 per $1,000 of assessed valuation.

Millage Cap – Maximum millage allowed by law.

Mission Statement – Statement of purpose that defines the business of the organization.

Modified Accrual Basis – A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.

New Construction – Value of newly built improvements valued for the first time on the tax roll.

Net Expenses – Total County expenses less reserves, transfers and internal service interfund transfers.

Non-Operating Budget – The capital budget and the internal service budget.

Non-Tax Revenue – The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.

Objective – Specific, measurable statement, consistent with goals and mission, that targets a desired future state.

Operating Budget – An annual plan of proposed expenditures for the on-going operations of county government. The operating budget excludes interfund transfers, capital, and internal service budgets.

Operating Expenditures – Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel.

Ordinance – A formal legislative enactment by the County Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.

Performance Measures – A means used to evaluate a program and ensure approved levels of funding yield expected results.

Personal Property Tax – A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.

Potable Water – Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption. A good synonym is drinking water.

Principal – The original amount borrowed through a loan, bond issue, or other form of debt.

Property (Ad Valorem) Taxes – A revenue collected on the basis of a rate applied to the taxable valuation of real property.

Proposed Millage – Millage rate necessary to fund the proposed budget.

Proprietary Fund/Agency – Commonly called "self-supporting" or "enterprise", these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.

Reserve – An account used to indicate that a portion of fund equity is legally restricted for a specific appropriation and subsequent spending.

Reserve for Future Capital – Budgetary reserve set aside for planned capital initiatives.

Reserve for Revenue Stabilization – Budgetary reserve to offset fluctuations in revenues due to unstable economic climate.

Reserve for Debt Service – Budgetary reserve set aside for future principal, interest, and other debt service expenses.

Reserve for Fuel – Budgetary reserve to offset rate fluctuation for operating divisions.

Reserve for Contingency – Budgetary reserve to address unexpected one-time Council priority expenditures.

Reserve for Local Grant Match – Budgetary reserve set aside for match requirements for Federal, State, or local grants.

Reserve for Land Management – Budgetary reserve set aside for land management expenditures in Forever Fund (161).

Reserve for Forever Land Purchases – Budgetary reserve set aside for future land purchases in Forever Fund (161).

Reserve for Barberville Mitigation – Budgetary reserve balance remaining for Barberville mitigation in Forever Fund (161).

Restricted Revenue – A source of funds which is mandated by law or policy to be used for a specific purpose.

Retained Earnings – Equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.

Revenue – The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.

Rolled-back Rate – Rate that would generate prior year tax revenues less new construction, additions, deletions, rehabilitative improvements, adjusted for payments to Community Redevelopment areas and % change in Florida Per Capita Personal Income.

Special Assessment – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

State Mandated Cost – Legislation passed by state government requiring action or provision of services and/or programs.

Service – Work provided to meet the needs or satisfy the requirements of the citizens and/or employees.
Surplus – The difference between revenues received and expenditures made within the current fiscal year.

Tax Base – The total property evaluations on which each taxing authority levies its tax rate.

Tax Levy – Total amount of revenue to be raised by property taxes.

Tax Rate – Amount of tax stated in terms of a unit of the tax base. Example: 1.880 mills per $1,000 of assessed valuation of taxable property.

Tax Roll – The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Taxable Value – Assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate divided by 1000 = the property tax rate (or ad valorem amount).

Tentative Millage – Proposed millage adopted at the initial TRIM hearing. (Appears in Budget Summary advertisement).

Truth In Millage Law (TRIM) – A 1980 Florida Law, which changed the budget process for local taxing governments; designed to keep the public informed about the taxing intentions of the various taxing authorities.

TRIM – Truth in Millage (Section 200.065, F.S.).

Unincorporated Area – Those areas of the county which lie outside the boundaries of the cities.

User (Fees) Charges – Payment of a fee for direct receipt of a public service by those individuals benefiting from the service.

VAB – Value Adjustment Board.

Voted Millage – Tax levied to support a program(s) that has been approved by voter referendum.

Acronyms

ADA – Americans with Disabilities Act
ADMIN – Administration
ARFF – Airfield Response Firefighter
AED – Automatic External Defibrillator
ALS – Advanced Life Support

BAT – Breath Alcohol Testing
BMAP – Basin Management Action Plan
BWC – Body Worn Camera

CAD – Computer Assisted Dispatch System
CAFR – Comprehensive Annual Financial Report
CDBG – Community Development Block Grant
CEB – Code Enforcement Board
CEMP – Comprehensive Emergency Management Plans
CEOC – County's Emergency Operations Center
CERT – Citizen's Emergency Response Team
CFAB – Children and Family Advisory Board
CFDA – Catalog of Federal Domestic Assistance
CFO – Chief Financial Officer
CIP – Capital Improvement Program
CJIS – Criminal Justice Information Systems
CLCA- Contractor Licensing and Contract Appeals
CLSMF – Community Legal Services of Mid-Florida
CPI – Consumer Price Index
COE – U.S. Army Corps of Engineers
COOP – Continuity of Operations Plan
COP – Citizen Observe Patrol
CRA – Community Redevelopment Agency
CVAP- Citizen Volunteer Auxiliary Program

DBIA- Daytona Beach International Airport
DEP – Department of Environmental Protection
DRC – Development Review Committee

E-911 – Emergency Telephone System
ECHO – Environmental, Cultural, Historical and Outdoor Recreational
EEOC – Equal Employment Opportunity Commission
EFT – Electronic Fund Transfer
EMA – Emergency Medical Administration
EMS – Emergency Medical Services
EOC – Emergency Operations Center
ERP – Enterprise Resource Planning

ESF – Emergency Support Function

FAA – Federal Aviation Administration
FAC – Florida Administrative Code
FAR – Federal Aviation Re-evaluation
FBIP – Florida Boater Improvement Program
FCT – Florida Community Trust
FASB – Financial Accounting Standards Board
FDEP – Florida Department of Environmental Protection
FDER – Florida Department of Environmental Regulation
FDLE – Florida Department of Law Enforcement
FDOT – Florida Department of Transportation
FEMA – Federal Emergency Management Administration
FGFOA – Florida Government Finance Officers Association
FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)
FIND – Florida Inland Navigational District
FMLA – Family Medical Leave Act
FTA – Federal Transit Administration
FTE – Full-Time Equivalent position
FY – Fiscal Year
FWCC – Florida Fish and Wildlife Conservation Commission

GAAP – Generally Accepted Accounting Principles
GASB – Government Accounting Standards Board
GFOA – Government Finance Officers Association
GIS – Geographic Information System

HAAA – Halifax Area Advertising Authority
HAZMAT – Hazardous Material
HCP – Habitat Conservation Plan
HUD – Housing and Urban Development
HVAC – Heating, ventilation and air conditioning

IAQ – Indoor Air Quality
ICS – Incident Command System
IT – Information Technology
IWF – Inmate Welfare Fund

LAP – Local Agency Program
LAT – Lands Available for Taxes
LES – Law Enforcement Services
LETF – Law Enforcement Trust Fund
LMS – Local Mitigation Strategy

MCF – Manatee Conservation Fund

MHz – Megahertz radio frequency unit (800 MHz Radio Communication System)
MPP – Manatee Protection Plan
MSD – Municipal Service District
NASCAR – National Association for Stock Car Auto Racing

OMB – Office of Management & Budget
OSHA – Occupational Safety & Health Administration

PDS – Planning and Development Services
PLDRC – Planning and Land Development Regulation Commission
PSN – Persons with special needs

RFP – Request for Proposal
RFQ – Request for Quotes
ROI – Return on Investment
ROW – Right-of-Way

SAD – Special Assessment District
SHIP – State Housing Initiatives Partnerships
SJRWMD – St Johns River Water Management District
SLD – Street Lighting District
SOH – Save Our Homes
SRT – Strategic Reserve Team
SVAA – Southeast Volusia Advertising Authority

TCK – Thomas C. Kelly
TIF – Tax Increment Financing
TMDL – Total Maximum Daily Loads
TRIM – Truth in Millage Law
TRS – Transportation Security Regulations
TVEDC – Team Volusia Economic Development Corporation

UCF – University of Central Florida
UCF BIP – University of Central Florida Business Incubation Program
USCBC – United States Green Building Council

VA – Veteran's Affairs
VAB – Value Adjustment Board
VCAS – Volusia County Animal Services
VCFM – Volusia County Fleet Management
VCLL – Volusia County Law Library
VCMC – Volusia County Mosquito Control
VCOG – Volusia Council of Governments
VCSO – Volusia County Sheriff's Office
VGMC – Volusia Growth Management Commission

VLP – Volunteer Lawyers Project
VOTRAN – Volusia Transportation Authority

WRU – Water Resources and Utilities
WTP – Water treatment plant
WWTP – Wastewater treatment plant
WVAA – West Volusia Advertising Authority