

# County of Volusia

## Community Redevelopment Areas Fiscal Year 2021 - 2022

Prepared in coordination with cities  
By Growth & Resource Management





## COUNTY COUNCIL



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COUNTY CHAIR



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DISTRICT 5



**GEORGE RECKTENWALD**  
COUNTY MANAGER



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### **ANNUAL REPORTS (Links to city publications provided below)**

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# **Volusia County Community Redevelopment Areas**

## **FY 2022 Executive Summary**

### **Introduction**

A Community Redevelopment Area (CRA) is a dependent taxing district established when blight conditions exist for the purpose of carrying out specified redevelopment activities. Florida Statutes Chapter 163 provides that, in charter counties, the county council has the authority to establish or delegate the authority to establish a CRA. Funding is generated through tax increment financing (TIF), which is the incremental increase in property taxes generated in the area as compared to the year the CRA was first established.

### **Overview of Volusia CRAs**

In FY 2022, Volusia County had seventeen active CRAs - five in Daytona Beach; two in DeLand; one in Deltona; one in Edgewater; one in Holly Hill; one in New Smyrna Beach; one in Orange City; two in Ormond Beach; two in Port Orange; and one in South Daytona.

### **Combined Financial Analysis**

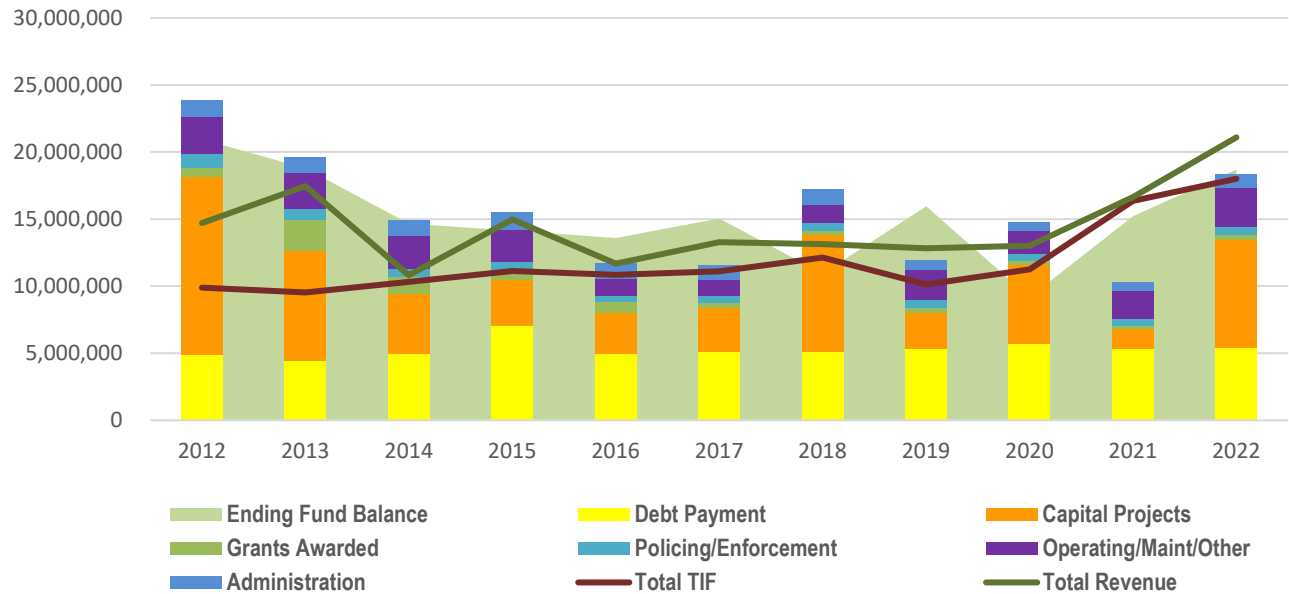
Combined fund balance for all CRAs increased in FY 2022, largely due to the increase in TIF revenues. The combined total fiscal year-end 2022 fund balance was just over \$18.5M.

Combined TIF for all CRAs from all taxing authorities increased by 10% in FY 2022.

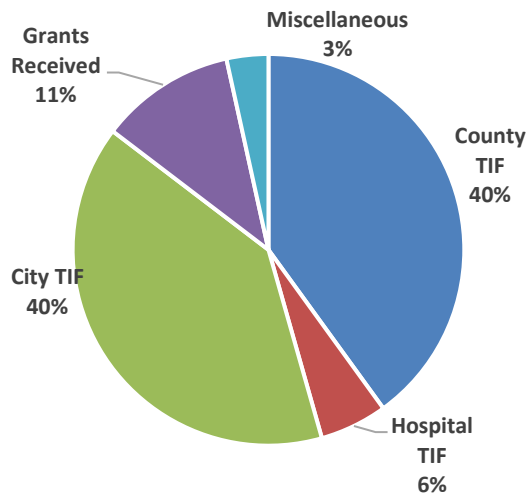
Since 2011, Volusia CRAs spent 75% of their total expenses on capital related items: \$72m for capital, \$62m in debt payments, and \$8m on grants awarded for property and façade improvements.



## Combined Fund Balance, Revenues, and Expenses 2012-2022



### 2022 Revenues \$21,094,000



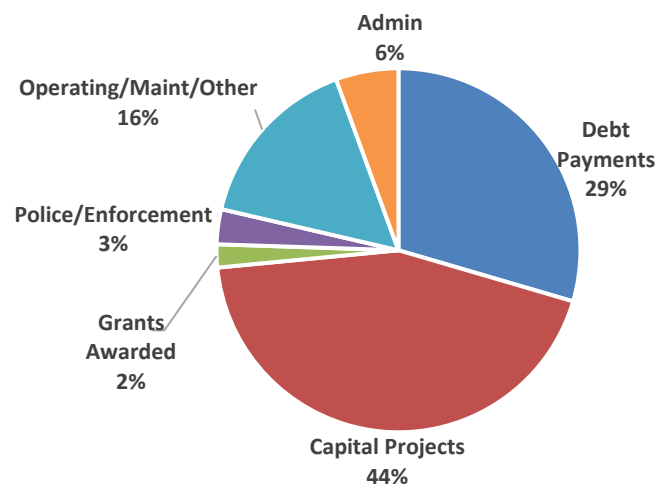
In 2022, 86% of all revenue was derived from tax increment financing (\$18m); 40% of that (\$8.4m) was contributed by the county.

Almost half (42% of the county's TIF) was provided to Daytona Beach's five CRAs, primarily (60%) to Main Street. Another 15% was provided to Holly Hill, and about 10% to both Ormond Beach and South Daytona.

Three-quarters of the expenditures in 2022 were capital related (\$62m in debt payments, \$72m for capital, and \$8m on grants awarded for property and façade improvements). Almost half of the expenditures were in Daytona Beach's five CRAs, primarily in Downtown and Main Street.

Combined revenues exceed combined expenses by 2.7m.

### 2022 Expenses \$18,347,000



**Volusia County  
Summary for Seventeen CRAs  
as of September 30, 2021**

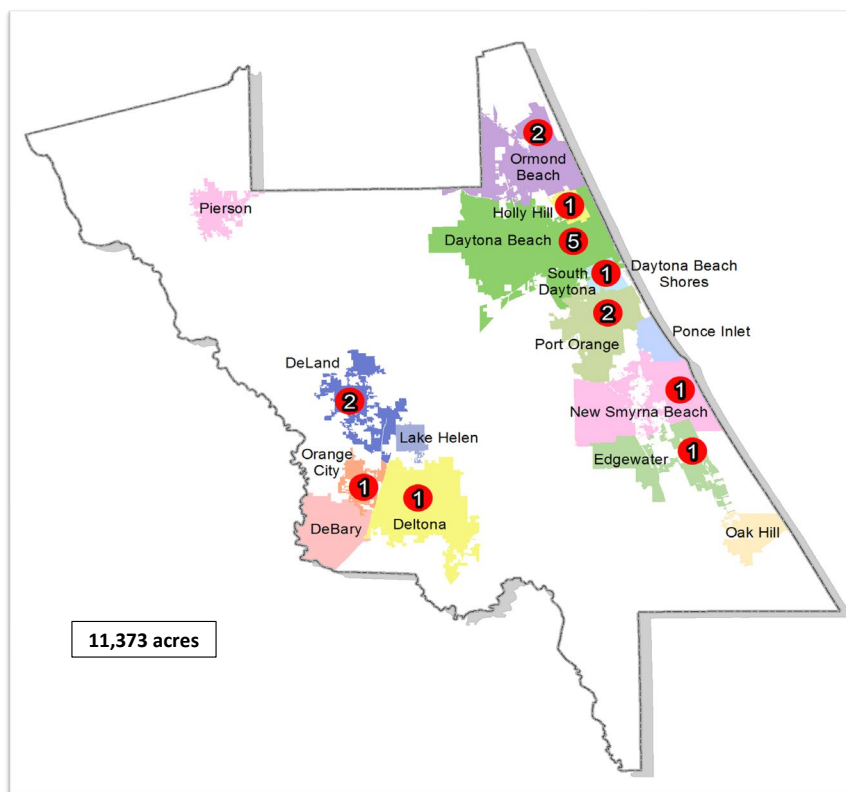
**1991-2022 cumulative  
county TIF contributions:  
\$119,130,627**

**contact:**

Briana Peterson, Volusia County

**Land acquisition and construction accomplishments examples:**

- affordable housing
- streetscaping
- property acquisition
- property improvements
- utility improvements
- roadway improvements



2022		
<b>Total for seventeen CRAs</b>		
<b>Total Debt (\$ x 000)</b>		
initial date	from 2001 to 2020	
amount of initial debt	\$65,397	
balance	\$38,833	
maturity	from 2023 to 2036	
<b>Personnel: 11.65 FTE (\$ x 000)</b>		
	\$1,392	
Directors	3.08	
Project Manager	1	
Police	4	
AS	1	
Code	0.5	
Resource Director	1	
Admin Assist	1	
Executive Assistant	0.07	

**Primary expenditures in 2022**

Policing and enforcement, grants awarded, debt payments, capital projects

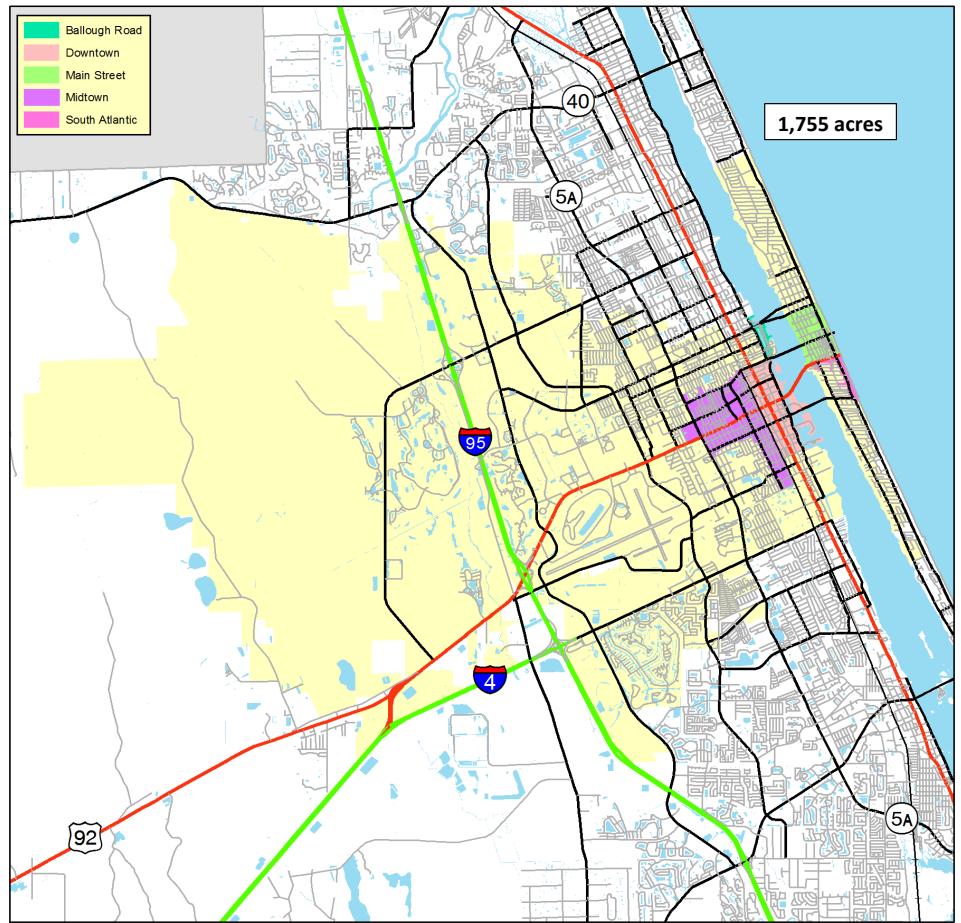
		FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>							
<b>TIF</b>	county TIF	\$8,442	39%	\$7,567	44%	\$7,090	54%
	hospital TIF	1,177	6%	1,158	7%	255	2%
	city TIF	8,387	40%	7,624	46%	3,895	30%
	<b>subtotal</b>	<b>\$18,006</b>	<b>85%</b>	<b>\$16,349</b>	<b>98%</b>	<b>\$11,240</b>	<b>86%</b>
<b>NON TIF</b>	grants received	\$2,360	11%	\$50	0%	\$1,270	10%
	miscellaneous	728	3%	234	1%	497	4%
	<b>subtotal</b>	<b>\$3,088</b>	<b>15%</b>	<b>\$284</b>	<b>2%</b>	<b>\$1,767</b>	<b>14%</b>
<b>Total revenue</b>		<b>\$21,094</b>	<b>100%</b>	<b>\$16,633</b>	<b>100%</b>	<b>\$13,007</b>	<b>100%</b>
<b>Expenses (x000)</b>							
<b>CAPITAL</b>	debt payments	\$5,418	30%	\$5,326	43%	\$5,731	39%
	capital projects	\$8,063	43%	1,509	11%	5,907	39%
	grants awarded	\$376	2%	2,321	19%	245	2%
	<b>subtotal</b>	<b>\$13,857</b>	<b>76%</b>	<b>\$9,156</b>	<b>74%</b>	<b>\$11,883</b>	<b>80%</b>
<b>NONCAPITAL</b>	policing/enforcement program	\$570	3%	\$511	4%	\$577	4%
	operating/maintenance/other	2,898	16%	2,023	16%	1,643	11%
	administration	1,022	6%	681	6%	674	5%
	<b>subtotal</b>	<b>\$4,490</b>	<b>24%</b>	<b>\$3,215</b>	<b>26%</b>	<b>\$2,894</b>	<b>20%</b>
<b>Total expenses</b>		<b>\$18,347</b>	<b>100%</b>	<b>\$12,371</b>	<b>100%</b>	<b>\$14,777</b>	<b>100%</b>
net change in fund balance		2,747		4,262		(1,770)	
<b>Fund balance - ending</b>		<b>\$18,687</b>		<b>\$15,213</b>		<b>\$9,181</b>	

## Daytona Beach Summary for Five Daytona Beach CRAs

**1991-2022 cumulative  
county TIF contributions:  
\$64,397,794**

**CRA board:** city commission

**contact:** Ken Thomas, redevelopment director

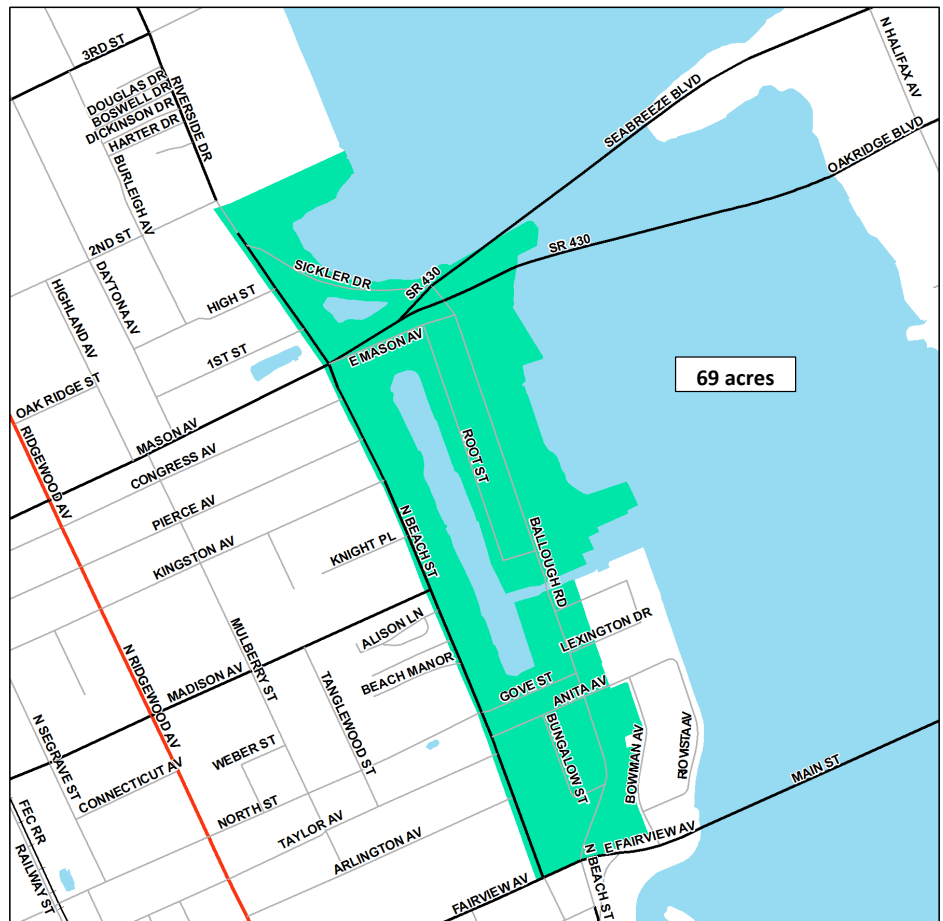


2022			FY 2022	% total	FY 2021	% total	FY 2020	% total		
		Revenues (x 000)								
Debt (\$ x 000)		TIF	county TIF	\$3,512	46%	\$3,182	25%	\$3,197	48%	
initial date	2001-2020		hospital TIF	\$555	7%	540	4%	185	3%	
amount of initial debt	\$29,084		city TIF	\$3,320	44%	3,023	25%	3,049	47%	
balance	\$22,157		subtotal	\$7,387	98%	\$6,744	56%	\$6,430	98%	
maturity	2024-2031	NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%	
			miscellaneous	122	2%	5,303	44%	108	2%	
			subtotal	\$122	2%	\$5,303	44%	\$108	2%	
Personnel: 3.07 FTE (\$ x 000)		\$472	Total revenue		\$7,509	100%	\$12,048	100%	\$6,538	100%
1.00 project manager										
1.00 redevelopment director			Expenses (x000)							
1.00 admin specialist			CAPITAL	debt payments	\$2,893	36%	\$2,839	46%	\$2,896	64%
.07 executive assistant				capital projects	3,411	42%	276	4%	794	17%
				grants awarded	101	1%	2,216	35%	151	3%
*paid to city employees directly or through transfer				subtotal	\$6,405	79%	\$5,331	85%	\$3,841	84%
Primary expenditures			NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
-debt payments				operating/maintenance/other	1,249	15%	537	9%	316	7%
-capital projects				administration	496	6%	435	7%	406	9%
-operating/maintenance				subtotal	\$1,745	21%	\$972	15%	\$723	16%
			Total expenses		\$8,150	100%	\$6,304	100%	\$4,563	100%
net change in fund balance			(641)			5,744		1,975		
Fund balance - ending			\$15,174			\$15,816		\$10,072		

**1991-2022 cumulative  
county TIF contributions:  
\$1,883,936**

**Current focus of plan:**

- support new housing development
- assist small businesses with hurricane relief



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total	
		Revenues (x 000)							
Debt (\$ x 000)	0	TIF	county TIF	\$101	46%	\$97	46%	\$101	48%
			hospital TIF	16	7%	16	8%	6	3%
			city TIF	92	43%	92	44%	96	46%
Personnel: 0.25 FTE (\$ x 000)	\$14*	subtotal		\$209	97%	\$206	99%	\$203	98%
.25 project manager									
*paid to city employees directly or through transfer		NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous	6	3%	3	1%	5	2%
			subtotal	\$6	3%	\$3	1%	\$5	2%
Primary expenditures		Total revenue		\$215	100%	\$208	100%	\$208	100%
-operating/maintenance/other									
		Expenses (x000)							
		CAPITAL	debt payments	\$0	0%		0%		0%
			capital projects	0	0%	251	83%	117	67%
			grants awarded	0	0%	0	0%		0%
			subtotal	\$0	0%	\$251	83%	\$117	67%
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
			operating/maintenance/other	42	73%	36	12%	29	17%
			administration	15	27%	15	5%	28	16%
			subtotal	\$58	100%	\$50	17%	\$57	33%
		Total expenses		\$58	100%	\$301	100%	\$174	100%
net change in fund balance				157		(93)		34	
Fund balance - ending				\$1,637		\$1,480		\$1,573	

**Daytona Beach  
Downtown CRA  
1982-2036**

**1991-2022 cumulative  
county TIF contributions:  
\$13,098,306**

**CRA board:** city commission

**contact:** Ken Thomas, redevelopment director

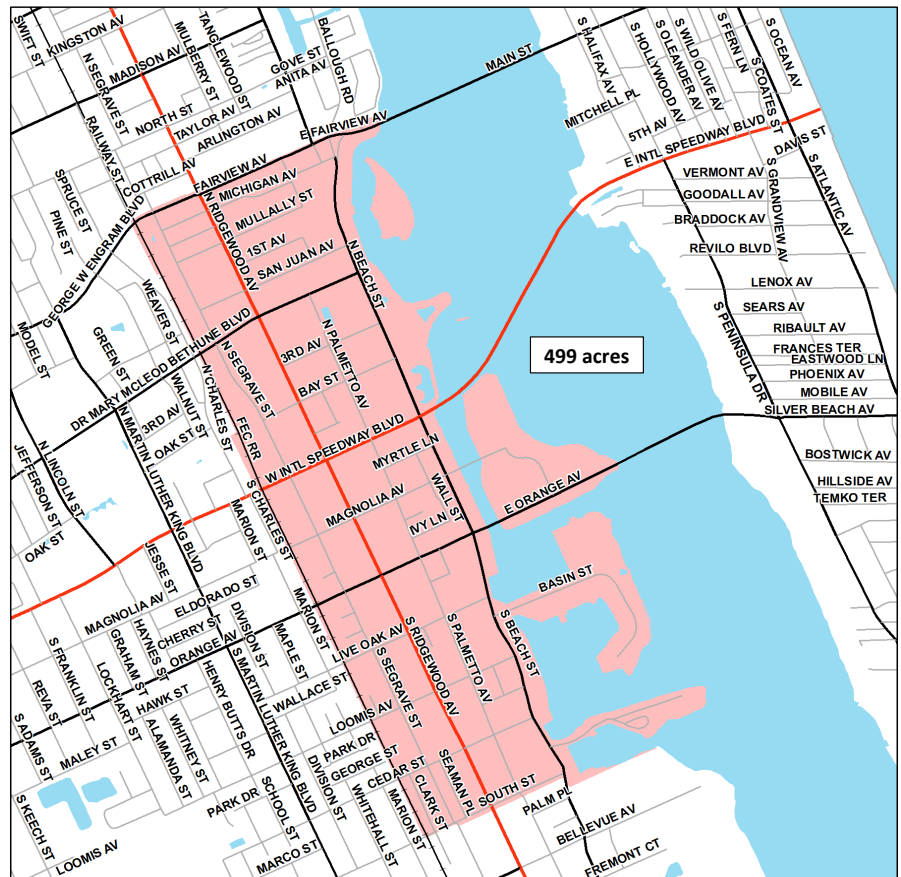
**Land acquisition and construction accomplishments since 1982**

**(\$ x 000):**

-landscaping	\$4,217
-park improvements	1,306
-land acquisition and parking lot development/improvement	1236
-Historic District improvements	408
-Jackie Robinson Ballpark	298
-Sweetheart Trail (Orange Ave.)	108
-Downtown waste enclosures	11
<b>total:</b>	<b>\$7,584</b>

**Current focus of plan:**

- increase business development of Beach St.
- increase housing availability in downtown district
- improve aesthetics of Ridgewood Ave.



2022		FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>							
<b>TIF</b>	county TIF	\$843	45%	\$567	45%	\$559	47%
	hospital TIF	133	7%	96	8%	32	3%
	city TIF	874	47%	539	42%	529	45%
	<b>subtotal</b>	<b>\$1,850</b>	<b>100%</b>	<b>\$1,203</b>	<b>95%</b>	<b>\$1,120</b>	<b>95%</b>
<b>NON TIF</b>	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	5	0%	67	5%	62	5%
	<b>subtotal</b>	<b>\$5</b>	<b>0%</b>	<b>\$67</b>	<b>5%</b>	<b>\$62</b>	<b>5%</b>
<b>Total revenue</b>		<b>\$1,854</b>	<b>100%</b>	<b>\$1,270</b>	<b>100%</b>	<b>\$1,182</b>	<b>100%</b>
<b>Expenses (x000)</b>							
<b>CAPITAL</b>	debt payments	\$172	10%	\$173	6%	\$173	28%
	capital projects	180	11%	25	1%	72	12%
	grants awarded	101	6%	2,216	79%	121	19%
	<b>subtotal</b>	<b>\$454</b>	<b>28%</b>	<b>\$2,414</b>	<b>86%</b>	<b>\$366</b>	<b>59%</b>
<b>NONCAPITAL</b>	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	1,034	63%	274	10%	132	21%
	administration	159	10%	130	5%	125	20%
	<b>subtotal</b>	<b>\$1,193</b>	<b>72%</b>	<b>\$404</b>	<b>14%</b>	<b>\$257</b>	<b>41%</b>
<b>Total expenses</b>		<b>\$1,647</b>	<b>100%</b>	<b>\$2,819</b>	<b>100%</b>	<b>\$623</b>	<b>100%</b>
net change in fund balance		208		(1,549)		559	
<b>Fund balance - ending</b>		<b>\$1,047</b>		<b>\$839</b>		<b>\$2,388</b>	

<b>Debt (\$ x 000)</b>	bank loan
initial date	2009
amount of initial debt	\$2,287
balance	\$1,065
maturity	2028
purpose	Magnolia streetscape
project status	complete

<b>Personnel: .81 FTE (\$ x 000)</b>	\$157*
.40 redevelopment director	
.40 admin specialist	
.01 executive assistant	
*paid to city employees directly or through transfer	

**Primary expenditures**

- administration
- debt payments



**Daytona Beach  
Main Street CRA  
1982-2036**

**1991-2022 cumulative  
county TIF contributions:  
\$42,967,156**

**CRA board:** city commission

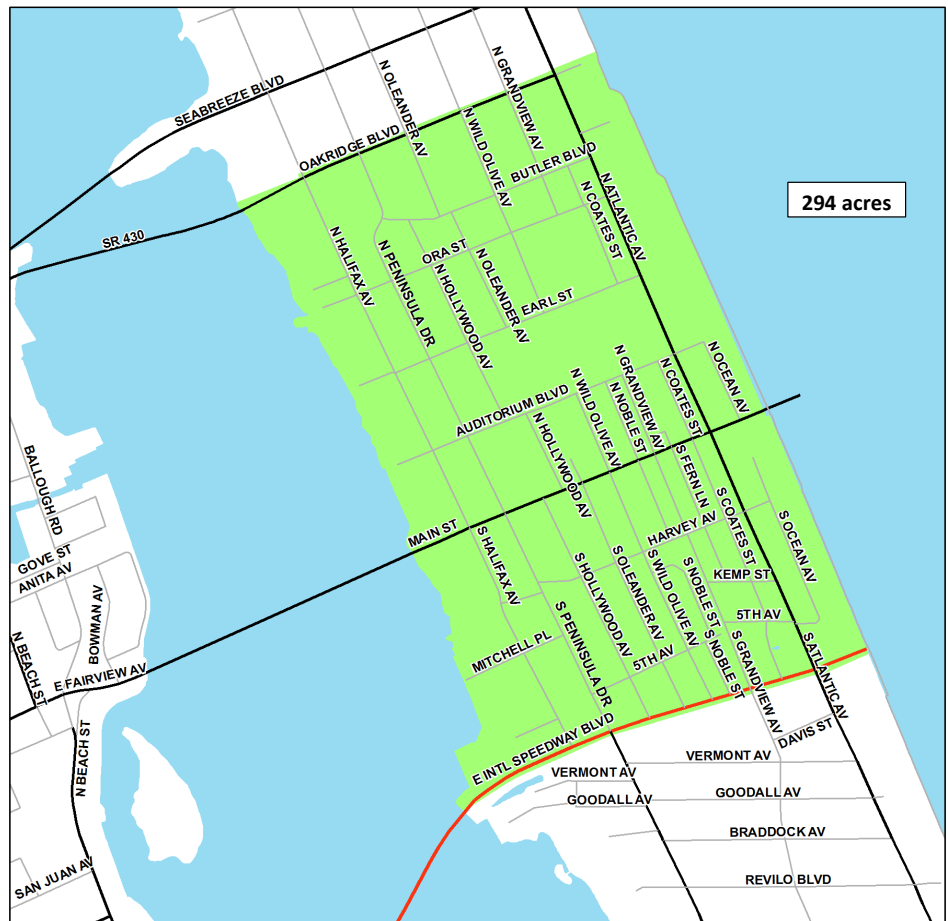
**contact:** Ken Thomas, redevelopment director

**Land acquisition and construction accomplishments  
since 1982 (\$ x 000):**

-Ocean Walk and Beach Village	\$19,559
-Oceanfront Park/Boardwalk/Pier	12,601
-property acquisition	12,436
-Adams Mark expansion	8,838
-streetscaping	3,426
-park improvements	1,737
-Surfside Village resurfacing	431
-Bandshell Historic Restoration	277
-Historic Clock Tower renovations	76
-ADA ramps	8
<b>total:</b>	<b>\$59,389</b>

**Current focus of plan:**

- East ISB beautification
- property acquisition and development



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total	
		Revenues (x 000)							
Debt (\$ x 000)	revenue bonds	county TIF	\$2,105	47%	\$2,089	22%	\$2,163	49%	
initial date	2020 (2011 refinanced)	hospital TIF	332	7%	355	4%	125	3%	
amount of initial debt	\$24,385	city TIF	1,926	43%	1,985	21%	2,065	47%	
balance	\$20,475	subtotal	\$4,363	98%	\$4,429	46%	\$4,354	99%	
maturity	2033								
purpose	public infrastructure/amenities	grants received	\$0	0%	\$0	0%	\$0	0%	
	for Hilton/Ocean Walk and Shoppes	miscellaneous	79	2%	5,231	54%	37	1%	
project status	complete	NON TIF subtotal	\$79	2%	\$5,231	54%	\$37	1%	
Personnel: 1.75 FTE (\$ x 000)		\$228*	Total revenue	\$4,442	100%	\$9,659	100%	\$4,391	100%
.60 redevelopment director									
.50 project manager		Expenses (x000)							
.60 admin specialist		debt payments	\$2,508	41%	\$2,454	87%	\$2,511	89%	
.05 executive assistant		capital projects	3,183	52%	0	0%	0	0%	
		grants awarded	0	0%	0	0%	14	0%	
*paid to city employees directly or through transfer		subtotal	\$5,691	93%	\$2,454	86%	\$2,525	89%	
Primary expenditures									
-debt payments		NONCAPITAL policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
		operating/maintenance/other	154	3%	192	7%	122	4%	
		administration	243	4%	172	6%	169	6%	
		NONCAPITAL subtotal	\$397	7%	\$364	14%	\$291	11%	
		Total expenses	\$6,088	100%	\$2,818	100%	\$2,816	100%	
		net change in fund balance	(1,646)		6,842		1,574		
		Fund balance - ending	\$9,884		\$11,531		\$4,689		



**Daytona Beach  
Midtown CRA  
1997-2036**

**1997-2022 cumulative  
county TIF contributions:  
\$4,568,402**

**CRA board:** city commission

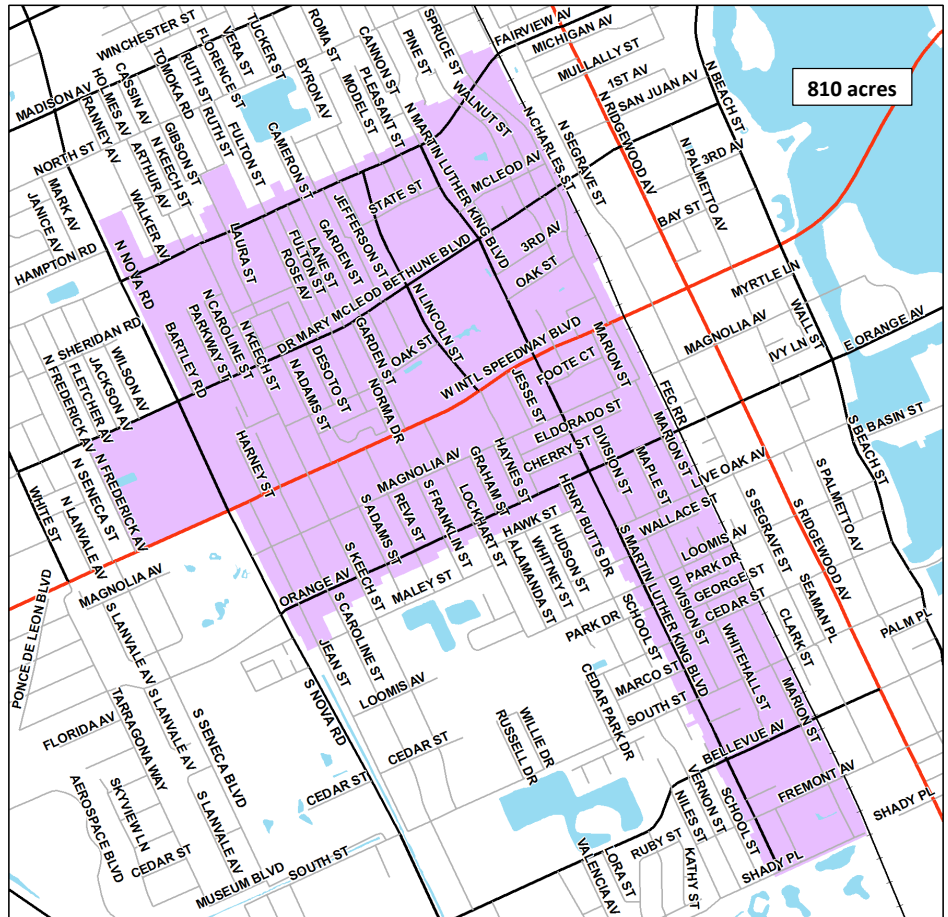
**contact:** Ken Thomas, redevelopment director

**Land acquisition and construction accomplishments  
since 1997 (\$ x 000):**

-streetscaping	\$444
-redevelopment site acquisition	367
-Orange/MLK street construction	13
-Cypress Park fence	10
<b>total:</b>	<b>\$834</b>

**Current focus of plan:**

- property acquisition
- support for market rate and affordable housing



2022		FY 2022		% total	FY 2021		% total	FY 2020		% total
<b>Revenues (x 000)</b>										
<b>Debt (\$ x 000)</b>	bank loan									
	initial date									
	amount of initial debt									
	balance									
maturity										
purpose										
project status										

**Daytona Beach  
South Atlantic CRA  
2000-2036**

**2000-2022 cumulative  
county TIF contributions:  
\$1,879,994**

**CRA board:** city commission

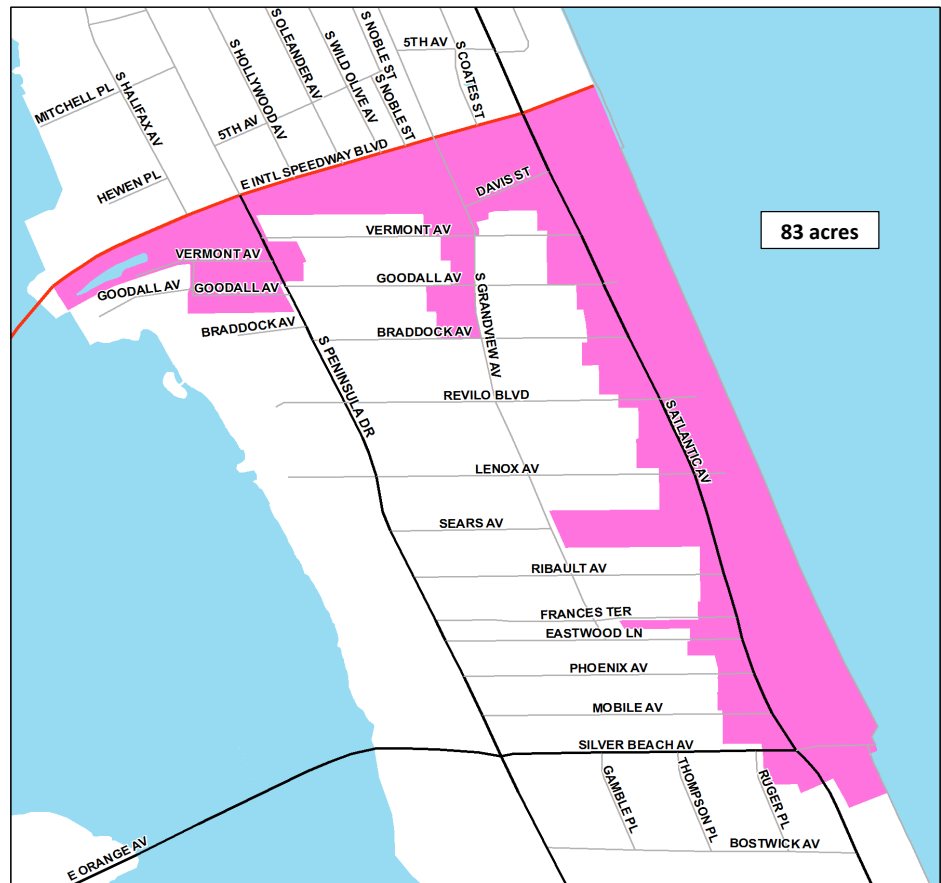
**contact:** Ken Thomas, redevelopment director

**Land acquisition and construction accomplishments  
since 2000 (\$ x 000):**

-redevelopment site acquisition	\$2,790
total:	\$2,790

**Current focus of plan:**

-East ISB underground utilities  
-infrastructure improvements



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Debt (\$ x 000)</b>		0						
<b>TIF</b>	county TIF		\$109	47%	\$117	47%	\$97	49%
	hospital TIF		18	8%	20	8%	6	3%
	city TIF		104	44%	110	45%	92	47%
	<b>subtotal</b>		<b>\$231</b>	<b>99%</b>	<b>\$246</b>	<b>100%</b>	<b>\$195</b>	<b>99%</b>
<b>NON TIF</b>	grants received		\$0	0%	\$0	0%	\$0	0%
	miscellaneous		3	1%	1	0%	1	0%
	<b>subtotal</b>		<b>\$3</b>	<b>1%</b>	<b>\$1</b>	<b>1%</b>	<b>\$1</b>	<b>1%</b>
<b>Total revenue</b>			<b>\$234</b>	<b>100%</b>	<b>\$247</b>	<b>101%</b>	<b>\$196</b>	<b>100%</b>
<b>Expenses (x000)</b>								
<b>CAPITAL</b>	debt payments		\$0	0%	\$0	0%	\$0	0%
	capital projects		47	100%	0	0%	0	0%
	grants awarded		0	0%	0	0%	0	0%
	<b>subtotal</b>		<b>\$47</b>	<b>100%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>NONCAPITAL</b>	policing/enforcement program		\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other		0	0%	2	45%	2	46%
	administration		0	0%	2	55%	3	54%
	<b>subtotal</b>		<b>\$0</b>	<b>0%</b>	<b>\$3</b>	<b>100%</b>	<b>\$5</b>	<b>100%</b>
<b>Total expenses</b>			<b>\$48</b>	<b>100%</b>	<b>\$3</b>	<b>100%</b>	<b>\$5</b>	<b>100%</b>
net change in fund balance			186		244		191	
<b>Fund balance - ending</b>			<b>\$822</b>		<b>\$636</b>		<b>\$392</b>	

**Primary expenditures**  
-capitla projects

**Personnel: 0.00 FTE (\$ x 000)** \$0  
*\*paid to city employees directly or through transfer*

**DeLand  
Summary for Two  
DeLand CRAs**

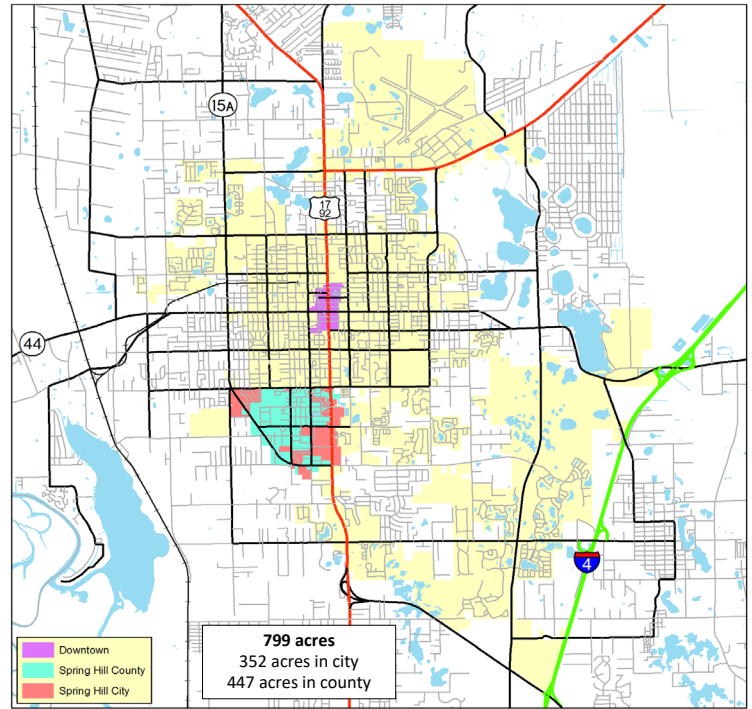
**1991-2022 cumulative  
county TIF contributions:  
\$4,853,560**

**2 CRA boards:**

mayor, city commissioners  
county council members  
area residents and business owners

**contact:**

Mike Grebosz, assistant city manager



2022	
<b>Debt (\$ x 000)</b>	\$1,013
<b>Personnel: 2.00 FTE (\$ x 000)</b>	\$113
<i>paid to city employees directly or through transfer</i>	
<b>Primary expenditures</b>	
-capital projects	
-operating/maintenance	
-Spring Hill Resource Center	

	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
county TIF	\$465	43%	\$394	41%	\$329	24%
hospital TIF	85	8%	90	9%	91	7%
city TIF	377	34%	331	35%	272	20%
<b>TIF subtotal</b>	<b>\$928</b>	<b>85%</b>	<b>\$815</b>	<b>86%</b>	<b>\$691</b>	<b>51%</b>
grants received	\$36	3%	\$50	5%	\$580	42%
miscellaneous	130	12%	88	9%	94	7%
<b>NON TIF subtotal</b>	<b>\$166</b>	<b>15%</b>	<b>\$137</b>	<b>14%</b>	<b>\$674</b>	<b>49%</b>
<b>Total revenue</b>	<b>\$1,094</b>	<b>100%</b>	<b>\$953</b>	<b>100%</b>	<b>\$1,365</b>	<b>100%</b>
<b>Expenses (x000)</b>						
debt payments	\$0	0%	\$0	0%	\$0	0%
capital projects	330	38%	222	33%	922	67%
grants awarded	0	0%	7	1%	23	2%
<b>CAPITAL subtotal</b>	<b>\$330</b>	<b>38%</b>	<b>\$229</b>	<b>34%</b>	<b>\$944</b>	<b>69%</b>
policing/enforcement program	0	0%	0	0%	0	0%
operating/maintenance/other	544	62%	453	66%	362	26%
administration	0	0%	0	0%	66	5%
<b>NONCAPITAL subtotal</b>	<b>544</b>	<b>62%</b>	<b>453</b>	<b>66%</b>	<b>429</b>	<b>31%</b>
<b>Total expenses</b>	<b>\$874</b>	<b>100%</b>	<b>\$681</b>	<b>100%</b>	<b>\$1,373</b>	<b>100%</b>
net change in fund balance	220		271		(7)	
<b>Fund balance - ending</b>	<b>\$1,882</b>		<b>\$1,661</b>		<b>\$1,390</b>	

**DeLand  
Downtown CRA  
1984-2036**

**1991-2022 cumulative  
county TIF contributions:  
\$3,479,832**

**CRA board:**

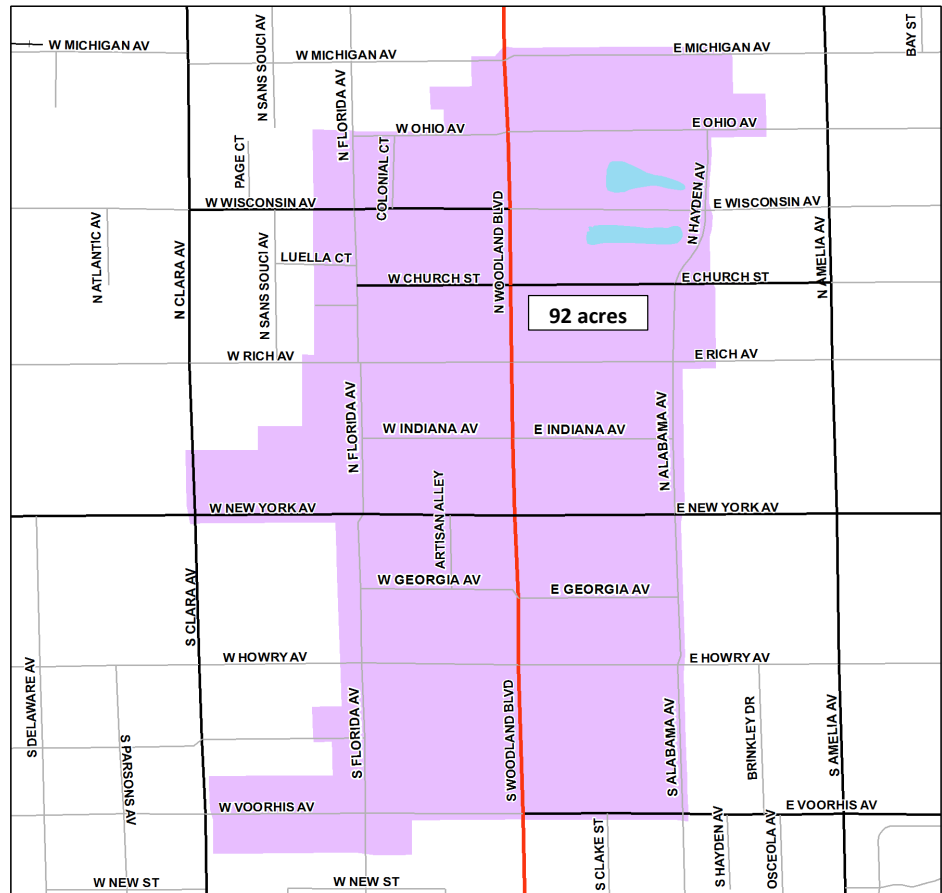
mayor, 4 city commissioners  
2 Downtown CRA residents/business owners  
**contact:**  
Mike Grebosz, assistant city manager

**Land acquisition and construction accomplishments  
since 2001 (\$ x 000):**

-streetscaping	\$44
-Fish Building improvements	126
-parking lot improvements	0
-parks	20
-utility box art	0
-street banner poles	72
-wayfinding signs	123
<b>total:</b>	<b>\$386</b>

**Current focus of plan:**

-maintaining assessts  
-redevelopment of old jail  
-W Voorhis streetscape  
-Sunflower/Painter Pond update  
-additional permanent parking and overflow site  
-supporting MainStreet DeLand Association



2022	
<b>Debt (\$ x 000)</b>	revenue note
Amount of Initial Debt	\$500
Debt Balance	\$448
Debt Maturity	6/1/2034
Purpose	construction loan
Project Status	not started yet

**Personnel: 0.00 FTE (\$ x 000)** 0\*  
\*paid to city employees directly or through transfer

**Primary expenditures**

-Operating and maintenance

	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
county TIF	\$217	33%	\$212	34%	\$202	33%
hospital TIF	53	8%	57	10%	65	11%
city TIF	259	40%	255	42%	232	40%
<b>TIF subtotal</b>	<b>\$529</b>	<b>82%</b>	<b>\$525</b>	<b>87%</b>	<b>\$500</b>	<b>85%</b>
grants received	\$0	0%	\$0	0%	\$0	0%
miscellaneous	114	18%	78	13%	86	15%
<b>NON TIF subtotal</b>	<b>\$114</b>	<b>18%</b>	<b>\$78</b>	<b>13%</b>	<b>\$86</b>	<b>15%</b>
<b>Total revenue</b>	<b>\$643</b>	<b>100%</b>	<b>\$603</b>	<b>100%</b>	<b>\$586</b>	<b>100%</b>
<b>Expenses (x000)</b>						
debt payments	\$0	0%	\$0	0%	\$0	0%
capital projects	220	40%	163	41%	1	0%
grants awarded	0	0%	0.85	0%	20	7%
<b>CAPITAL subtotal</b>	<b>\$220</b>	<b>40%</b>	<b>\$164</b>	<b>41%</b>	<b>\$21</b>	<b>7%</b>
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	335	60%	237	59%	260	93%
administration	0	0%	0	0%	0	0%
<b>NONCAPITAL subtotal</b>	<b>\$335</b>	<b>60%</b>	<b>\$237</b>	<b>59%</b>	<b>\$260</b>	<b>93%</b>
<b>Total expenses</b>	<b>\$555</b>	<b>100%</b>	<b>\$401</b>	<b>100%</b>	<b>\$281</b>	<b>100%</b>
net change in fund balance	89		202		305	
<b>Fund balance - ending</b>	<b>\$1,361</b>		<b>\$1,272</b>		<b>\$1,070</b>	

**DeLand  
Spring Hill CRA\*  
2004-2044**

**2004-2022 cumulative  
county TIF contributions:  
\$1,373,728**

**CRA board:**

mayor, 2 city commissioners  
2 county council members  
1 incorporated Spring Hill CRA resident  
1 unincorporated Spring Hill CRA resident

**contact:**

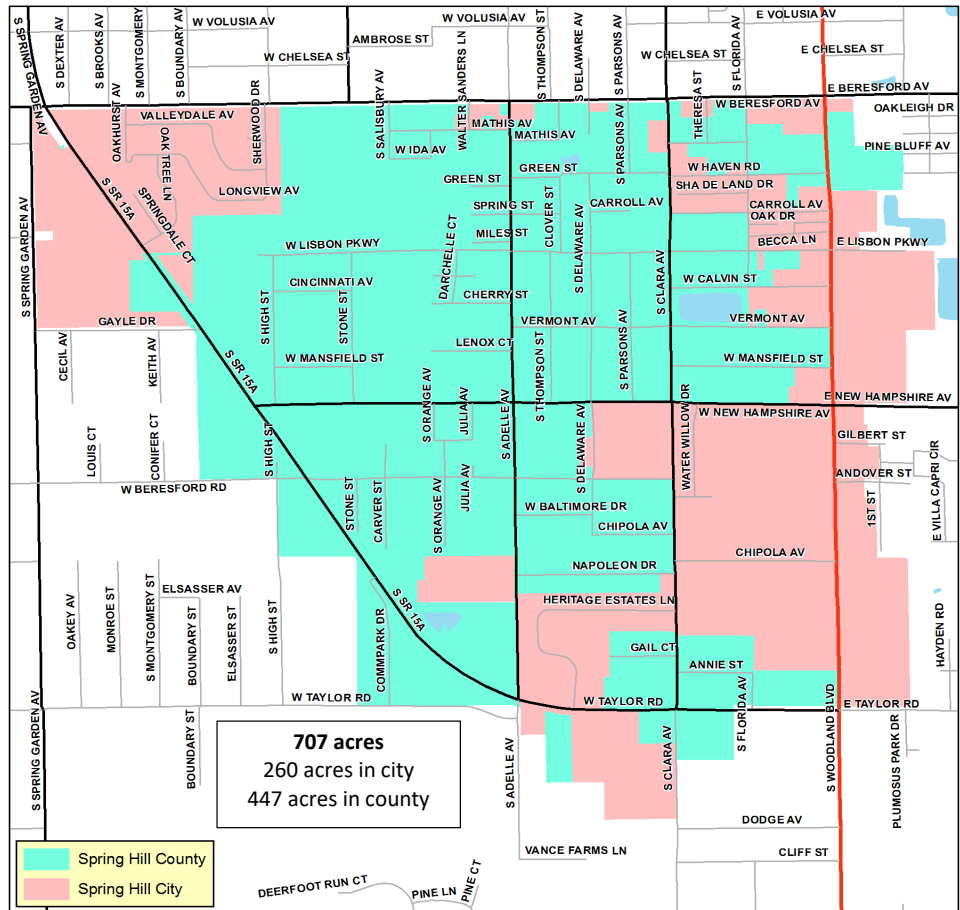
Mike Grebosz, assistant city manager

**Land acquisition and construction accomplishments  
since 2006 (\$ x 000):**

-building acquisition/improvement	\$111
-land acquisition	0
-new resource center	61
-lighting	0
<b>total:</b>	<b>\$172</b>

**Current focus of plan:**

-operation of Community Resource Center  
-property improvement grants  
-sewer connection grants  
-road paving/sidewalks/street lights



2022	
<b>Debt (\$ x 000)</b>	Revenue Note
Amount of Initial Debt	\$610
Debt Balance	\$565
Debt Maturity	6/1/2039
Purpose	20 yr loan-construction
Project Status	almost complete

**Personnel: 2.00 FTE (\$ x 000)** \$113\*

1.00 Spring Hill Center Director  
1.00 Admin Assistant I

\*paid to city employees directly or through transfer

**Primary expenditures**

-capital projects  
- Spring Hill Resource Center

	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
<b>TIF</b>						
county TIF	\$248	55%	\$182	52%	\$127	16%
hospital TIF	33	7%	33	9%	25	3%
city TIF	118	26%	76	22%	39	5%
<b>subtotal</b>	<b>\$399</b>	<b>89%</b>	<b>\$290</b>	<b>83%</b>	<b>\$191</b>	<b>25%</b>
<b>NON TIF</b>						
grants received	\$36	8%	\$50	14%	\$580	74%
miscellaneous*	16	4%	10	3%	8	1%
<b>subtotal</b>	<b>\$52</b>	<b>11%</b>	<b>\$60</b>	<b>17%</b>	<b>\$588</b>	<b>75%</b>
<b>Total revenue</b>	<b>\$451</b>	<b>100%</b>	<b>\$350</b>	<b>100%</b>	<b>\$780</b>	<b>100%</b>
<b>Expenses (x000)</b>						
<b>CAPITAL</b>						
debt payments	\$0	0%	\$0	0%	\$0	0%
capital projects	\$110	35%	\$59	21%	\$921	84%
grants awarded	\$0	0%	\$6	2%	\$3	0%
<b>subtotal</b>	<b>\$110</b>	<b>35%</b>	<b>\$65</b>	<b>23%</b>	<b>\$923</b>	<b>85%</b>
<b>NONCAPITAL</b>						
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other**	\$209	65%	\$216	77%	\$102	9%
administration	\$0	0%	\$0	0%	\$66	6%
<b>subtotal</b>	<b>\$209</b>	<b>65%</b>	<b>\$216</b>	<b>77%</b>	<b>\$168</b>	<b>15%</b>
<b>Total expenses</b>	<b>\$319</b>	<b>100%</b>	<b>\$281</b>	<b>100%</b>	<b>\$1,091</b>	<b>100%</b>
net change in fund balance	132		69		(312)	
<b>Fund balance - ending</b>	<b>\$521</b>		<b>\$389</b>		<b>\$320</b>	

\*Spring Hill comprises city and county properties,  
administered by the city

\*includes \$621,000 loan proceeds for resource center

\*\*includes \$250,000 transfer from General Fund for capital projects



**Deltona  
Deltona CRA  
2017-2036**

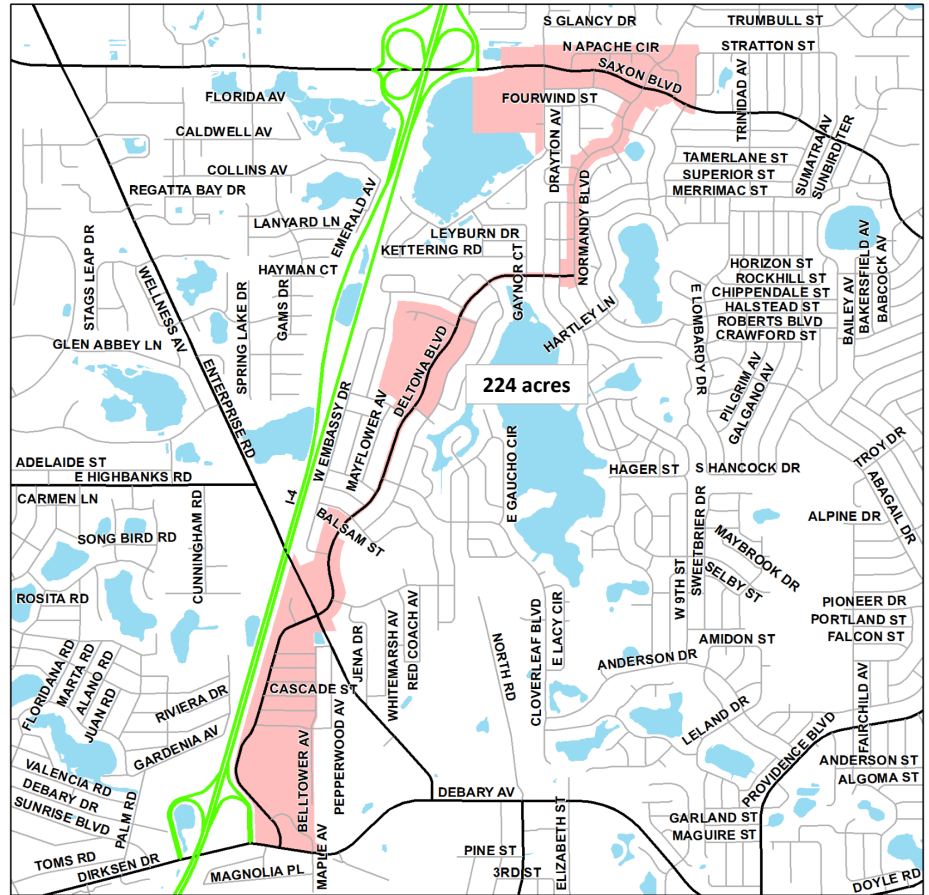
**2017-2022 cumulative  
county TIF contributions:  
\$438,529**

**CRA board:** city commission  
**contact:** Rick Karl, deputy city manager

**Land acquisition and construction accomplishments  
since 2017 (\$ x 000):**

N/A  
total: \$0

**Current focus of plan:**  
ADA sidewalk improvements  
blighted conditions



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total	
Debt (\$ x 000)	none	Revenues (x 000)							
		TIF	county TIF	\$155	39%	\$109	39%	\$88	40%
			city TIF	239	59%	167	59%	131	58%
			subtotal	\$394	99%	\$276	99%	\$219	99%
Personnel: 0.00 FTE (\$ x 000)	\$0	NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous*	4	1%	3	1%	3	1%
			subtotal	\$4	1%	\$3	1%	\$3	1%
*paid to city employees directly or through transfer									
Total revenue			\$398	100%	\$279	100%	\$222	100%	
Expenses (x000)									
CAPITAL		debt payments	\$0	0%	\$0	0%	\$0	0%	
		capital projects	70	100%	6	75%	0	0%	
		grants awarded	0	0%	0	0%	0	0%	
		subtotal	\$70	100%	\$6	75%	\$0	0%	
NONCAPITAL		policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
		operating/maintenance/other	0	0%	2	25%	0	0%	
		administration	0	0%	0	0%	0	0%	
		subtotal	\$0	0%	\$2	25%	\$0	0%	
Total expenses			\$70	100%	\$7	100%	\$0	0%	
net change in fund balance			329		272		222		
Fund balance - ending			\$1,030		\$701		\$429		



**Current focus of plan:**

- capital projects
- façade grants

2022				FY 2022	% total	FY 2021	% total	FY 2020	% total
			Revenues (x 000)						
Debt (\$ x 000)	note	refunding note	county TIF	\$1,245	23%	\$1,169	44%	\$1,164	37%
initial date	2013	2005 (2012 refinanced)	hospital TIF	197	4%	198	7%	67	2%
			city TIF	1,290	24%	1,254	47%	1,176	37%
amount of			subtotal	\$2,732	51%	\$2,621	99%	\$2,407	76%
initial debt	\$5,000	\$4,835							
balance	\$1,705	\$1,525	grants received	\$2,230	42%	\$0	0%	\$498	16%
maturity	2026	2026	miscellaneous	406	8%	25	1%	260	8%
purpose	utilities under-grounding	water/sewer improvements, The Market improvements, middle school acquisition and improvements	subtotal	\$2,636	49%	\$25	1%	\$757	24%
			Total revenue	\$5,368	100%	\$2,647	100%	\$3,164	100%
			Expenses (x000)						
			debt payments	\$856	16%	\$854	54%	\$857	24%
			capital projects	3,692	67%	0	0%	1,906	54%
project status	in-progress	complete	grants awarded	185	3%	71	5%	55	2%
			subtotal	\$4,733	86%	\$925	59%	\$2,818	80%
Personnel: 3.50 FTE (\$ x 000)		\$234*							
1.00 CRA director			policing/enforcement program	\$161	3%	\$181	12%	\$280	8%
2.00 community policing officers			operating/maintenance/other	362	7%	248	16%	310	9%
0.5 Code Enforcement Officer			administration	105	2%	83	5%	46	1%
*paid to city employees directly or through transfer			recreation	134	2%	138	9%	61	2%
			subtotal	\$763	14%	\$651	41%	\$698	18%
Primary expenditures			Total expenses	\$5,496	100%	\$1,576	100%	\$3,515	98%
-capital projects			net change in fund balance	(128)		1,070		(351)	
			Fund balance - ending	\$6,102		\$6,230		\$5,160	

		FY 2022	% total	FY 2021	% total	FY 2020	% total		
2022		Revenues (x 000)							
Debt (\$ x 000)	none	TIF	county TIF	\$563	48%	\$458	49%		
			city TIF	593	51%	482	51%		
			subtotal	\$1,156	99%	\$940	100%		
Personnel: 0.0 FTE (\$ x 000)	\$0*	NON TIF	grants received	\$0	0%	\$0	0%		
			miscellaneous	10	1%	3	0%		
			subtotal	\$10	1%	\$3	0%		
*paid to city employees directly or through transfer									
		Total revenue		\$1,166	100%	\$944	100%		
		Expenses (x000)							
Primary expenditures - capital projects -affordable housing -public infrastructure enhancements		CAPITAL	debt payments	\$0	0%	\$0	0%		
			capital projects	101	12%	239	97%		
			grants awarded	0	0%	0	0%		
			subtotal	\$101	12%	\$239	97%		
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%		
			operating/maintenance/other	465	57%	6	3%		
			administration	250	31%	0	0%		
			subtotal	\$715	88%	\$6	3%		
				Total expenses		\$816	100%	\$246	100%
				net change in fund balance		350		698	
		Fund balance - ending*		\$2,264		\$1,914			
						\$1,216			

**Orange City  
Orange City CRA  
2014-2034**

**2014-2022 cumulative  
county TIF contributions:  
\$1,000,574**

**CRA board:** city council

**contact:**

Becky Mendez, development services director

**Land acquisition and construction accomplishments since  
2014 (\$ x 000):**

S. Holly Ave. improvements	\$290
total:	\$290

**Current focus of plan:**

- façade improvement grants program
- debt payment
- design wayfinding/gateway signs and septic
- design next phase of septic to sewer plan

**2022**

**Debt (\$ x 000)**

initial date	2018
amount of initial debt	\$1,571
balance	\$1,402
maturity	2041
purpose	construction
project status	complete

**Personnel: 0.08 FTE (\$ x 000)**

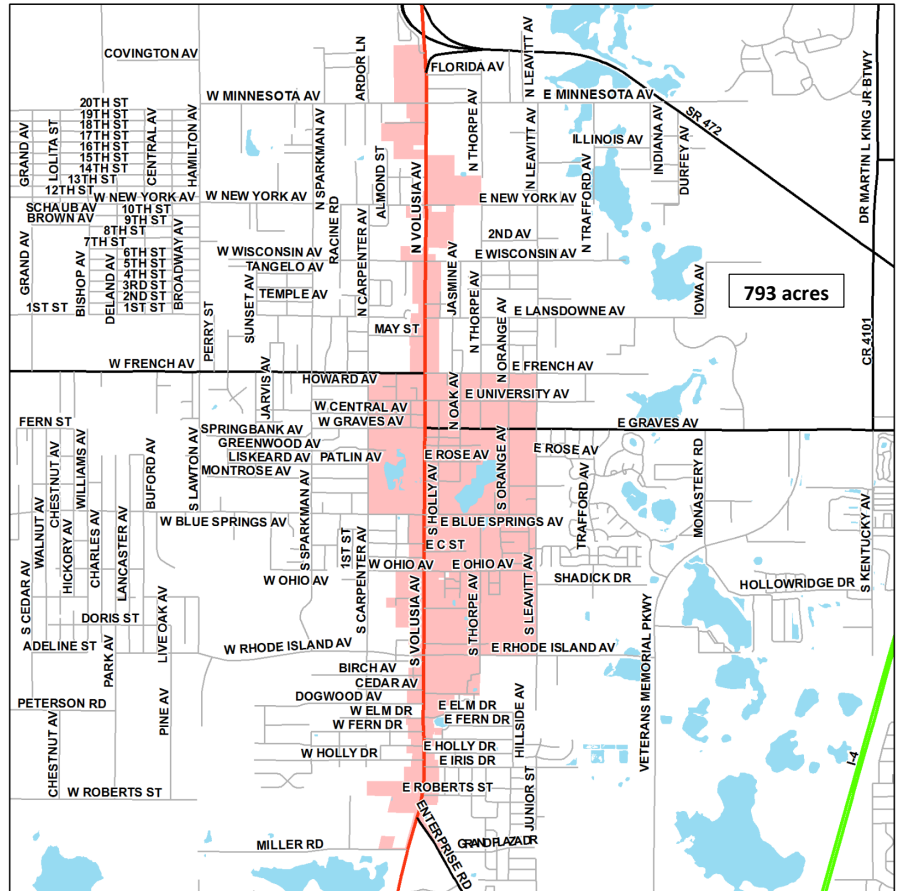
.08 development services director

\*paid to city employees directly or through transfer

\$14\*

**Primary expenditures**

septic to sewer, industrial park infrastructure



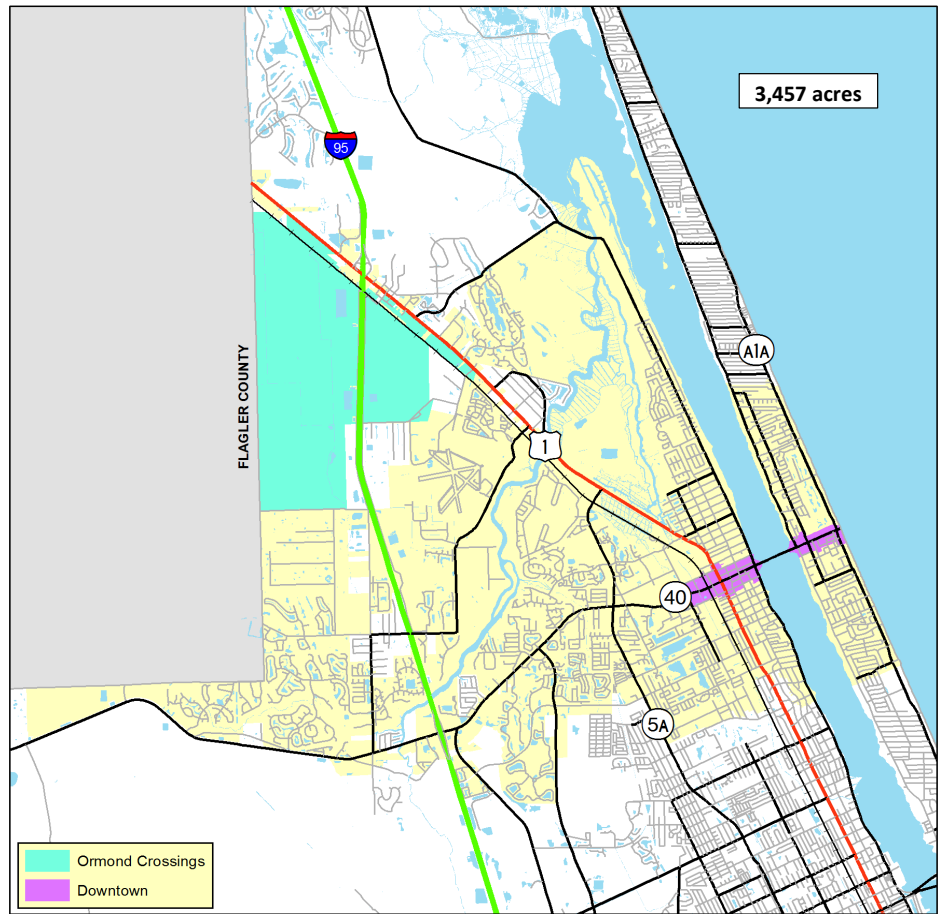
	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
county TIF	\$250	40%	\$223	40%	\$177	40%
city TIF	382	60%	338	60%	260	60%
<b>TIF subtotal</b>	<b>\$631</b>	<b>100%</b>	<b>\$561</b>	<b>100%</b>	<b>\$437</b>	<b>100%</b>
<b>NON TIF</b>						
grants received	\$0	0%	\$0	0%	\$0	0%
miscellaneous	0	0%	0	0%	0	0%
<b>NON TIF subtotal</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>Total revenue</b>	<b>\$631</b>	<b>100%</b>	<b>\$561</b>	<b>100%</b>	<b>\$437</b>	<b>100%</b>
<b>Expenses (x000)</b>						
<b>CAPITAL</b>						
debt payments	\$0	0%	\$0	0%	\$55	5%
capital projects	237	94%	140	89%	1,066	93%
grants awarded	0	0%	5	3%	9	1%
<b>CAPITAL subtotal</b>	<b>\$237</b>	<b>94%</b>	<b>\$145</b>	<b>92%</b>	<b>\$1,130</b>	<b>99%</b>
<b>NONCAPITAL</b>						
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	0	0%	0	0%	0	0%
administration	14	6%	12	8%	12	1%
<b>NONCAPITAL subtotal</b>	<b>\$14</b>	<b>6%</b>	<b>\$12</b>	<b>8%</b>	<b>\$12</b>	<b>1%</b>
<b>Total expenses</b>	<b>\$250</b>	<b>100%</b>	<b>\$157</b>	<b>100%</b>	<b>\$1,142</b>	<b>100%</b>
net change in fund balance	381		404		(705)	
<b>Fund balance - ending</b>	<b>-\$134</b>		<b>-\$515</b>		<b>-\$919</b>	



# Ormond Beach Summary for Two Ormond Beach CRAs

1991-2022 cumulative  
county TIF contributions:  
**\$14,137,376**

**CRA board:** city commission  
**contact:** Steven Spraker, planning director



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total	
		Revenues (x 000)							
Debt (\$ x 000)	none	county TIF	\$952	54%	\$864	53%	\$737	50%	
		hospital TIF	157	9%	155	9%	43	3%	
		city TIF	645	37%	612	38%	493	33%	
Personnel: 0.00 FTE (\$ x 000)	\$0*	subtotal	\$1,754	100%	\$1,631	100%	\$1,273	86%	
*paid to city employees directly or through transfer									
		grants received	\$0	0%	\$0	0%	\$192	13%	
		miscellaneous	9	0%	1	0%	9	1%	
		subtotal	\$9	0%	\$0	0%	\$201	14%	
Primary expenditures			Total revenue	\$1,763	100%	\$1,631	100%	\$1,473	100%
- capital projects									
- operating/maintenance			Expenses (x000)						
		debt payments	\$0	0%	\$0	0%	\$0	0%	
		capital projects	17	4%	256	41%	1,147	74%	
		grants awarded	0	0%	0	0%	0	0%	
		subtotal	\$17	4%	\$256	41%	\$1,147	74%	
		policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
		operating/maintenance/other	412	96%	373	59%	399	26%	
		administration	0	0%	0	0%	0	0%	
		subtotal	\$412	96%	\$373	59%	\$399	26%	
			Total expenses	\$429	100%	\$629	100%	\$1,546	100%
net change in fund balance			1,333		1,002		(73)		
Fund balance - ending			\$4,318		\$2,985		\$1,983		

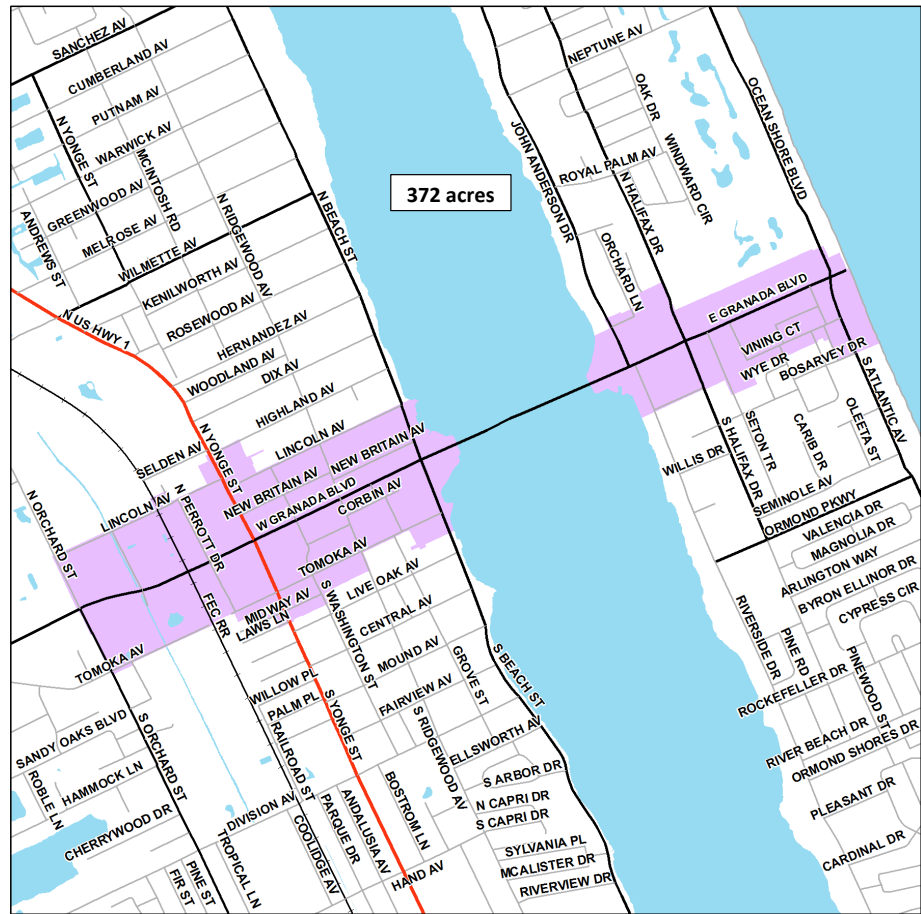
# Ormond Beach Downtown CRA 1985-2036

1991-2022 cumulative  
county TIF contributions:  
**\$13,744,501**

**CRA board:** city commission  
**contact:** Steven Spraker, planning director

## Land acquisition and construction accomplishments since 2005:

-streetscapes	\$160,871
-underground utilities	21,338
-Casements and Rockefeller Gardens	3,850
-LED streetlights	2,755
-building improvements	2,514
-Cassen Pier	1,073,910
-landscaped medians	63,258
-parking	846
-Granada beach approach	762
-public art and wayfinding signage	32,851
-bridge uplighting	71
-Memorial Gardens	81,720
-Master Plan Update	42
-New Britain Stormwater Design	2310
-MacDonald House	20
total:	\$1,447,118



## Current focus of plan:

- Cassen Park redesign
- underground utilities

<b>2022</b>	
<b>Debt (\$ x 000)</b>	none

**Personnel: 0.00 FTE (\$ x 000)** \$0\*

\*paid to city employees directly or through transfer

## Primary expenditures

- capital projects
- operating/maintenance/other

	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
county TIF*	\$810	56%	\$750	55%	\$693	51%
hospital TIF	128	9%	128	9%	40	3%
city TIF	524	36%	507	37%	454	33%
<b>subtotal</b>	<b>\$1,462</b>	<b>100%</b>	<b>\$1,386</b>	<b>100%</b>	<b>\$1,187</b>	<b>86%</b>
<b>NON TIF</b>						
grants received*	\$0	0%	\$0	0%	\$192	14%
miscellaneous	7	0%	0	0%	7	1%
<b>subtotal</b>	<b>\$7</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$199</b>	<b>14%</b>
<b>Total revenue</b>	<b>\$1,469</b>	<b>100%</b>	<b>\$1,386</b>	<b>100%</b>	<b>\$1,386</b>	<b>100%</b>
<b>Expenses (x000)</b>						
<b>CAPITAL</b>						
debt payments	\$0	0%	\$0	0%	\$0	0%
capital projects	17	4%	256	41%	1,147	74%
grants awarded	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$17</b>	<b>4%</b>	<b>\$256</b>	<b>41%</b>	<b>\$1,147</b>	<b>74%</b>
<b>NONCAPITAL</b>						
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	412	96%	373	59%	399	26%
administration	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$412</b>	<b>96%</b>	<b>\$373</b>	<b>59%</b>	<b>\$399</b>	<b>26%</b>
<b>Total expenses</b>	<b>\$429</b>	<b>100%</b>	<b>\$629</b>	<b>100%</b>	<b>\$1,546</b>	<b>100%</b>
net change in fund balance	1,039		757		(160)	
<b>Fund balance - ending</b>	<b>\$3,470</b>		<b>\$2,431</b>		<b>\$1,674</b>	



**Ormond Beach  
Ormond Crossings CRA  
2006-2034**

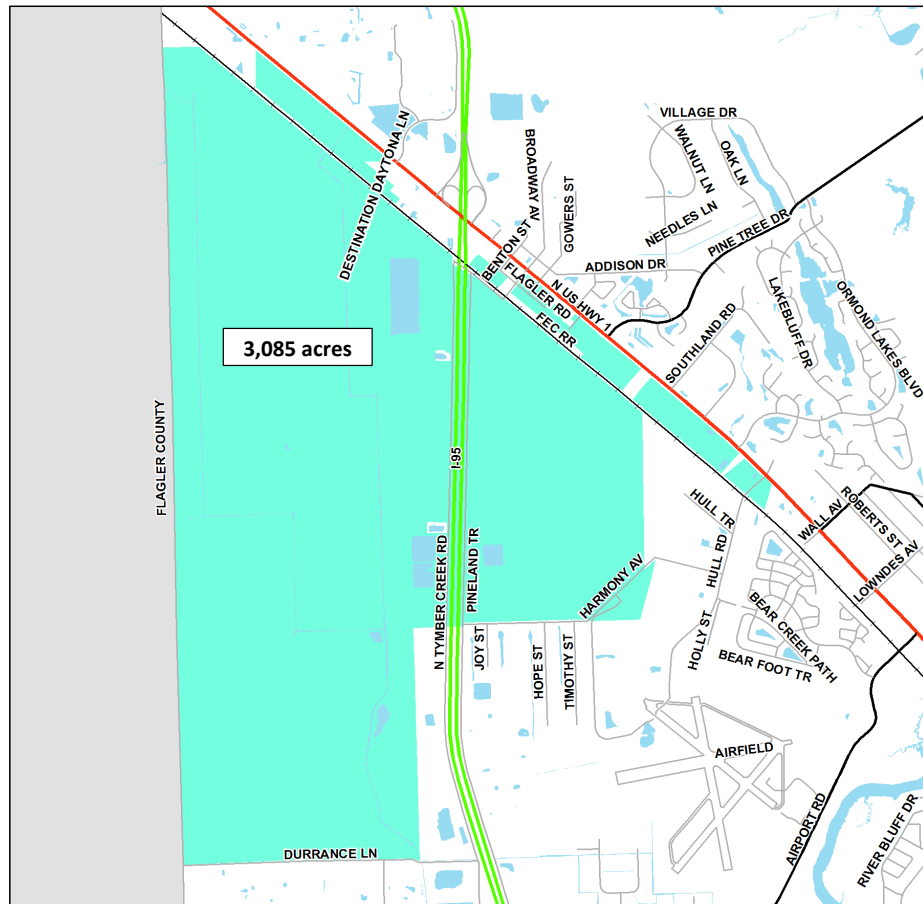
**2006-2022 cumulative  
county TIF contributions:  
\$392,875**

**CRA board:** city commission  
**contact:** Steven Spraker, planning director

**Land acquisition and construction accomplishments  
since 2005 (\$ x 000):**

n/a  
total: \$0

**Current focus of plan:**  
-assist development as needed



2022	
<b>Debt (\$ x 000)</b>	none
<b>Personnel: 0.00 FTE (\$ x 000)</b>	\$0*
*paid to city employees directly or through transfer	
<b>Primary expenditures</b>	-N/A

	FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Revenues (x 000)</b>						
county TIF	\$142	48%	\$114	47%	\$44	50%
hospital TIF	30	10%	26	11%	3	4%
city TIF	121	41%	104	43%	39	44%
<b>subtotal</b>	<b>\$292</b>	<b>99%</b>	<b>\$245</b>	<b>100%</b>	<b>\$86</b>	<b>98%</b>
<b>NON TIF</b>						
grants received	\$0	0%	\$0	0%	\$0	0%
miscellaneous	2	1%	1	0%	1	2%
<b>subtotal</b>	<b>\$2</b>	<b>1%</b>	<b>\$0</b>	<b>0%</b>	<b>\$1</b>	<b>2%</b>
<b>Total revenue</b>	<b>\$294</b>	<b>100%</b>	<b>\$245</b>	<b>100%</b>	<b>\$87</b>	<b>100%</b>
<b>Expenses (x000)</b>						
<b>CAPITAL</b>						
debt payments	\$0	0%	\$0	0%	\$0	0%
capital projects	0	0%	0	0%	0	0%
grants awarded	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>NONCAPITAL</b>						
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	0	0%	0	0%	0	0%
administration	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>Total expenses</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
net change in fund balance	294		245		87	
<b>Fund balance - ending</b>	<b>\$848</b>		<b>\$554</b>		<b>\$309</b>	

## Port Orange Summary for Two Port Orange CRAs

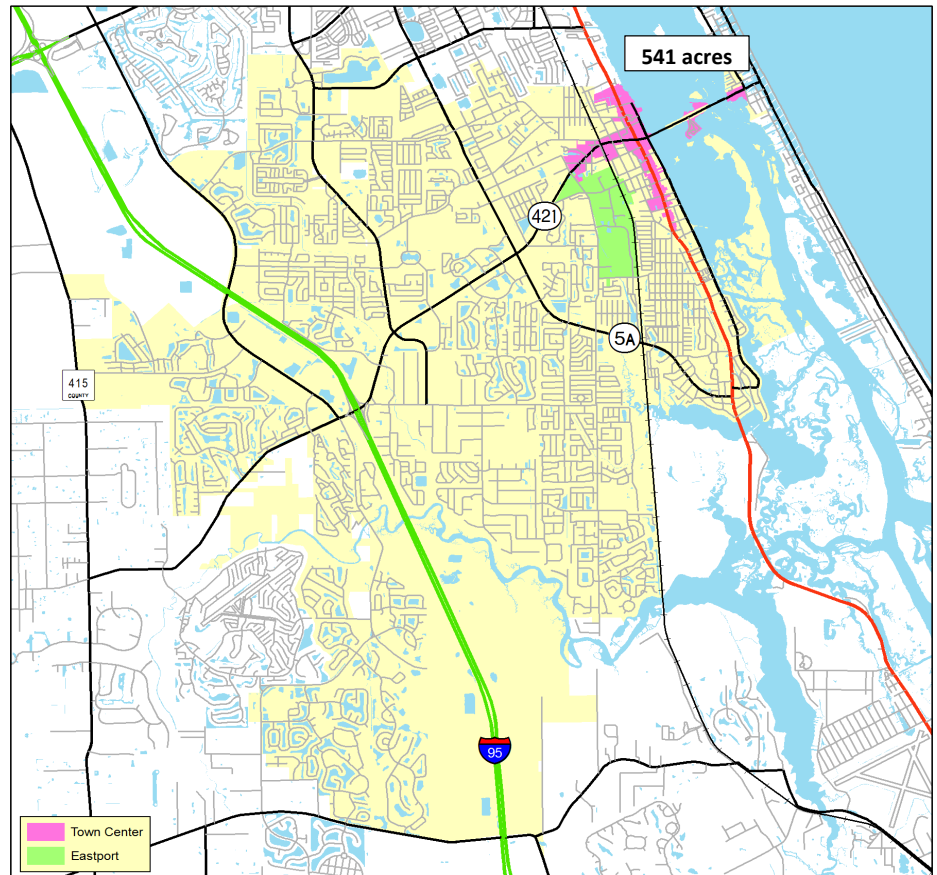
**1995-2022 cumulative  
county TIF contributions:  
\$4,142,234**

### 2 CRA boards:

city council

2 representatives from the district appointed by  
council

**contact:** Penelope Cruz, principal planner



2022			FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Debt (\$ x 000)</b>		<b>Revenues (x 000)</b>						
initial date	2006-2019	county TIF	\$279	47%	\$260	50%	\$233	54%
amount of initial debt	\$12,388	TIF hospital TIF	44	7%	44	9%	13	3%
balance	\$8,848	city TIF	226	38%	209	40%	171	40%
maturity	2024-2036	<b>subtotal</b>	<b>\$549</b>	<b>92%</b>	<b>\$513</b>	<b>99%</b>	<b>\$417</b>	<b>97%</b>
		NON TIF grants received	\$0	1%	\$0	1%	\$0	1%
		miscellaneous	47	8%	5	1%	12	3%
		<b>subtotal</b>	<b>\$47</b>	<b>8%</b>	<b>\$5</b>	<b>1%</b>	<b>\$12</b>	<b>3%</b>
<b>Personnel: 0.00 FTE (\$ x 000)</b>	\$0*	<b>Total revenue</b>	<b>\$596</b>	<b>100%</b>	<b>\$518</b>	<b>100%</b>	<b>\$429</b>	<b>100%</b>
<i>*paid to city employees directly or through transfer</i>		<b>Expenses (x000)</b>						
		CAPITAL debt payments	\$637	94%	\$639	95%	\$699	97%
		capital projects	0	0%	0	0%	0	0%
		grants awarded	0	0%	0	0%	6	1%
		<b>subtotal</b>	<b>\$637</b>	<b>94%</b>	<b>\$639</b>	<b>95%</b>	<b>\$705</b>	<b>98%</b>
<b>Primary expenditures</b>		NONCAPITAL policing/enforcement program	\$6	1%	\$0	0%	\$0	0%
-debt payments		operating/maintenance/other	35	5%	32	5%	15	2%
		administration	0	0%	0	0%	0	0%
		<b>subtotal</b>	<b>\$41</b>	<b>6%</b>	<b>\$32</b>	<b>5%</b>	<b>\$15</b>	<b>2%</b>
		<b>Total expenses</b>	<b>\$678</b>	<b>100%</b>	<b>\$671</b>	<b>100%</b>	<b>\$720</b>	<b>100%</b>
		net change in fund balance	(81)		(152)		(290)	
		<b>Fund balance - ending</b>	<b>(\$4,020)</b>		<b>(\$3,938)</b>		<b>(\$3,785)</b>	

**Port Orange  
Eastport CRA  
1995-2036**

**1995-2022 cumulative  
county TIF contributions:  
\$2,016,169**

**CRA board:**

- city council
- 2 representatives from the district appointed by council

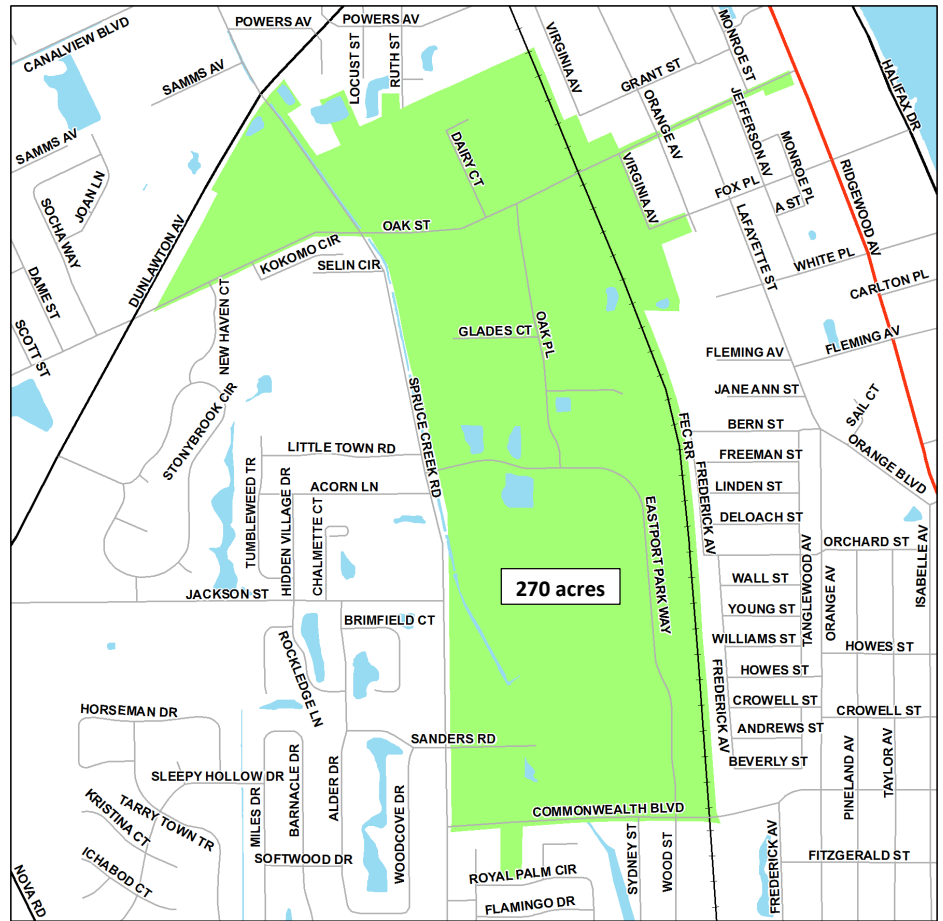
**contact:** Penelope Cruz, principal planner

**Land acquisition and construction accomplishments  
since 2006 (\$ x 000):**

-business park construction	\$1,788
-curbing	99
<b>total:</b>	<b>\$1,887</b>

**Current focus of plan:**

- business recruitment
- development of vacant lots



2022		FY 2022	% total	FY 2021	% total	FY 2020	% total
<b>Debt (\$ x 000)</b>							
initial date	revenue bond 2006						
amount of initial debt	\$2,500						
balance	\$665						
maturity	2024						
purpose	business park infrastructure						
project status	complete						
<b>Personnel: 0.00 FTE (\$ x 000)</b>		\$0*					
*paid to city employees directly or through transfer							
<b>Revenues (x 000)</b>							
<b>TIF</b>	county TIF	\$153	52%	\$146	51%	\$137	54%
	hospital TIF	24	8%	25	9%	8	3%
	city TIF	124	42%	117	41%	101	40%
	<b>subtotal</b>	<b>\$302</b>	<b>102%</b>	<b>\$289</b>	<b>100%</b>	<b>\$246</b>	<b>97%</b>
<b>NON TIF</b>	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	-5	-2%	1	0%	7	3%
	<b>subtotal</b>	<b>-\$5</b>	<b>-2%</b>	<b>\$1</b>	<b>0%</b>	<b>\$7</b>	<b>3%</b>
<b>Total revenue</b>		<b>\$297</b>	<b>100%</b>	<b>\$289</b>	<b>100%</b>	<b>\$252</b>	<b>100%</b>
<b>Expenses (x000)</b>							
<b>CAPITAL</b>	debt payments	\$235	93%	\$238	96%	\$241	97%
	capital projects	0	0%	0	0%	0	0%
	grants awarded	0	0%	0	0%	0	0%
	<b>subtotal</b>	<b>\$235</b>	<b>93%</b>	<b>\$238</b>	<b>96%</b>	<b>\$241</b>	<b>97%</b>
<b>NONCAPITAL</b>	policing/enforcement program	\$6	2%	\$0	0%	\$0	0%
	operating/maintenance/other	11	4%	11	4%	6	3%
	administration	0	0%	0	0%	0	0%
	<b>subtotal</b>	<b>\$17</b>	<b>7%</b>	<b>\$11</b>	<b>4%</b>	<b>\$6</b>	<b>3%</b>
<b>Total expenses</b>		<b>\$252</b>	<b>100%</b>	<b>\$249</b>	<b>100%</b>	<b>\$247</b>	<b>100%</b>
net change in fund balance		45		40		5	
<b>Fund balance - ending</b>		<b>\$421</b>		<b>\$376</b>		<b>\$335</b>	

# Port Orange Town Center CRA 1998-2036

**1998-2022 cumulative  
county TIF contributions:  
\$2,126,065**

## CRA board:

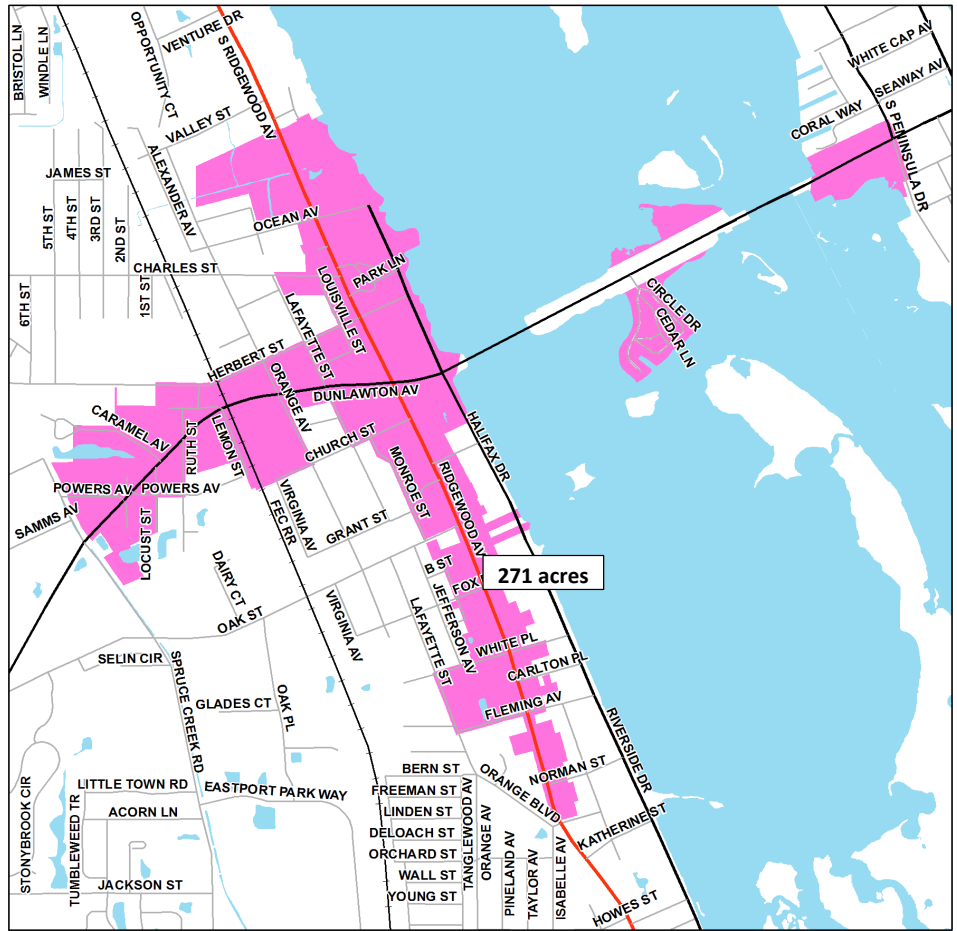
- city council
- 2 representatives from the district appointed by council
- contact:** Penelope Cruz, principal planner

## Land acquisition and construction accomplishments since 2008 (\$ x 000):

-Riverwalk Park, including land	\$3,419
-land acquisition	1,391
-fences and sign construction	10
total:	\$4,820

## Current focus of plan:

- Development of south Riverwalk area
- Ridgewood targeted businesses
- Down Under revitalization



## 2022

### Debt (\$ x 000)

internal loans							rev	bond
date	2019	2018	2017	2016	2015	2012	2010	2007
initial								
debt	\$ 325	\$1,547	\$570	\$304	\$785	\$339	\$418	\$5,600
balance	\$ 325	\$1,547	\$570	\$304	\$785	\$339	\$414	\$3,900
maturity	2025	2025	2025	2025	2025	2025	2025	2036
purpose	supplement fund						prop -	land
	purchase						Cardwell	for
							Funeral	River-
							Home	walk
							on US 1	
project								
status	n/a	n/a	n/a	n/a	n/a	n/a	done	done

**Personnel: 0.00 FTE (\$ x 000)** \$0\*

\*paid to city employees directly or through transfer

## Primary expenditures

-debt

## Revenues (x 000)

		FY 2022	% total	FY 2021	% total	FY 2020	% total
TIF	county TIF	\$126	42%	\$114	50%	\$96	54%
	hospital TIF	19	7%	19	8%	5	3%
	city TIF	102	34%	91	40%	70	40%
	<b>subtotal</b>	<b>\$247</b>	<b>83%</b>	<b>\$224</b>	<b>98%</b>	<b>\$171</b>	<b>97%</b>
NON TIF	grants received*	\$0	-1%	\$0	-1%	\$0	-1%
	miscellaneous **	52	17%	4	2%	5	3%
	<b>subtotal</b>	<b>\$52</b>	<b>17%</b>	<b>\$4</b>	<b>2%</b>	<b>\$5</b>	<b>3%</b>
<b>Total revenue</b>		<b>\$299</b>	<b>100%</b>	<b>\$229</b>	<b>100%</b>	<b>\$176</b>	<b>100%</b>
<b>Expenses (x000)</b>							
CAPITAL	debt payments	\$402	95%	\$401	96%	\$459	98%
	capital projects	0	0%	0	0%	0	0%
	grants awarded	0	0%	0	0%	6	1%
	<b>subtotal</b>	<b>\$402</b>	<b>94%</b>	<b>\$401</b>	<b>95%</b>	<b>\$465</b>	<b>98%</b>
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	24	6%	21	5%	8	2%
	administration	0	0%	0	0%	0	0%
	<b>subtotal</b>	<b>\$24</b>	<b>6%</b>	<b>\$21</b>	<b>5%</b>	<b>\$8</b>	<b>2%</b>
<b>Total expenses</b>		<b>\$426</b>	<b>100%</b>	<b>\$422</b>	<b>100%</b>	<b>\$473</b>	<b>100%</b>
net change in fund balance		(127)		(193)		(297)	
<b>Fund balance - ending</b>		<b>(\$4,442)</b>		<b>(\$4,315)</b>		<b>(\$4,122)</b>	

**South Daytona**  
**South Daytona CRA**  
**1997-2026\***

\*1997-2050 under certain development conditions

**1997-2022 cumulative  
county TIF contributions:  
\$11,322,659**

**CRA board:**

city commission

**contact:**

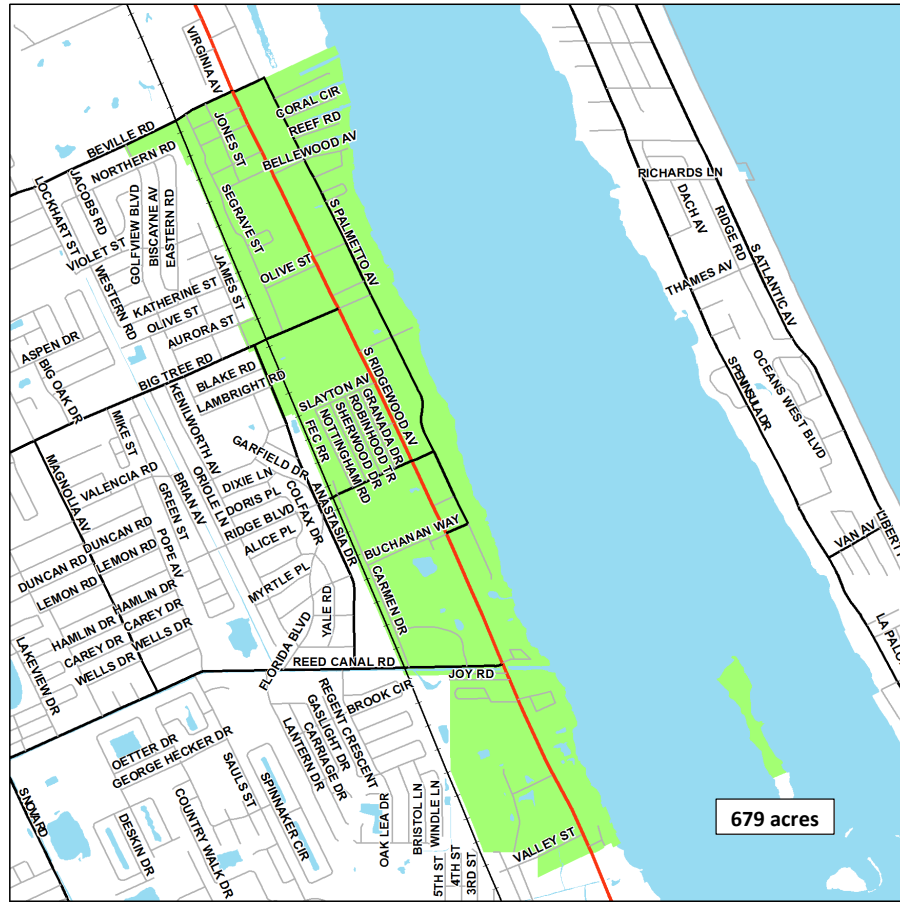
Josh McEnany, economic development director

**Land acquisition and construction accomplishments since  
1997 (\$ x 000):**

-US 1 corridor improvements	\$10,901
-landscaping	308
-US 1 sanitary sewer project	102
-banner poles	42
<b>total:</b>	<b>\$11,353</b>

**Current focus of plan:**

- encourage economic
- undergrounding utilities along US1



**2022**

<b>Debt (\$ x 000)</b>	general	capital	capital
	fund	note	note
initial date	2015	2014	2006
amount of initial debt	\$3,163	\$3,750	\$3,000
balance	\$0	\$1,846	\$337
maturity	2023	2028	2024
purpose	US 1	US 1	US 1
project status	improve	improve	improve
	complete	complete	complete

**Personnel: 3.00 FTE (\$ x 000)**

1.00 redevelopment director

2.00 community policing officers

\*paid to city employees directly or through transfer

\$3,163

**Primary expenditures**

-debt payments

	<b>FY 2022</b>	<b>% total</b>	<b>FY 2021</b>	<b>% total</b>	<b>FY 2020</b>	<b>% total</b>
<b>Revenues (x 000)</b>						
county TIF	\$879	39%	\$771	40%	\$721	43%
hospital TIF	139	6%	131	7%	41	2%
city TIF	1,127	49%	1,030	52%	905	53%
<b>subtotal</b>	<b>\$2,144</b>	<b>96%</b>	<b>\$1,932</b>	<b>100%</b>	<b>\$1,667</b>	<b>100%</b>
<b>NON TIF</b>						
grants received	\$94	4%	\$0	0%	\$0	0%
miscellaneous*	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$94</b>	<b>4%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>Total revenue</b>	<b>\$2,238</b>	<b>100%</b>	<b>\$1,932</b>	<b>100%</b>	<b>\$1,667</b>	<b>100%</b>
<b>Expenses (x000)</b>						
<b>CAPITAL</b>						
debt payments	\$1,032	52%	\$994	57%	\$1,223	67%
capital projects	194	10%	17	1%	0	0%
grants awarded	12	1%	10	1%	1	0%
<b>subtotal</b>	<b>\$1,238</b>	<b>62%</b>	<b>\$1,021</b>	<b>59%</b>	<b>\$1,224</b>	<b>67%</b>
<b>NONCAPITAL</b>						
policing/enforcement program	\$403	20%	\$330	19%	\$297	16%
operating/maintenance/other	193	10%	234	13%	166	9%
administration	157	8%	151	9%	144	8%
<b>subtotal</b>	<b>\$753</b>	<b>38%</b>	<b>\$714</b>	<b>41%</b>	<b>\$607</b>	<b>33%</b>
<b>Total expenses</b>	<b>\$1,991</b>	<b>100%</b>	<b>\$1,735</b>	<b>100%</b>	<b>\$1,831</b>	<b>100%</b>
net change in fund balance	247		197		(164)	
<b>Fund balance - ending</b>	<b>\$659</b>		<b>\$411</b>		<b>\$214</b>	