Agenda
Volusia County Affordable Housing Advisory Committee Public Hearing
Wednesday, October 12, 2022 at 5:00 p.m.
The Frank T. Bruno, Jr. County Council Chambers, Room 204
Thomas C. Kelly Administration Center
123 W Indiana Ave, Deland, FL

Board Members
Anne Evans, Chair
D.J. Lebo, Vice-Chair
Waylan Niece, Secretary
Mark Billings
Barbara Girtman
Peggie Hart
Sue Odena
Sarah Ulrich
Dawson Walker

Staff
Carmen Hall, Community Assistance Director
Corry Brown, Housing and Grants Administration Manager
Andrea Kerr, Assistant County Attorney
Antoinette Cannon, Grants Coordinator

Call to Order

Roll Call

Public Participation
Public participation is encouraged on matters on the agenda. If you desire to be recognized by the chair, please fill out a request form. Public comment on issues on the agenda or public participation shall be limited to three minutes.

Item 1 – Previous Meeting Minutes
The AHAC will review and discuss the draft minutes for August 10, 2022.

Item 2 – 2022 Affordable Housing Incentive Strategies Report
The AHAC will hold a public hearing to discuss the recommendations described in the 2022 Affordable Housing Incentive Strategies Report.
Meeting Schedule
The AHAC will discuss and make recommendations on a proposed meeting schedule for the upcoming year.

Discussion by board members of matters not on the agenda

Items for staff discussion

Adjournment

NOTICE UNDER THE AMERICANS WITH DISABILITIES ACT (TITLE II)

In accordance with the requirements of Title II of the Americans with Disabilities Act of 1990 ("ADA"), the County of Volusia ("County") will not discriminate against qualified individuals with disabilities on the basis of disability in its services, programs, or activities. Anyone who requires an auxiliary aid or service for effective communication, or a modification of policies or procedures to participate in a program, service, or activity of County, should contact the office of the County’s ADA Title II Coordinator, Jim Corbett, at (386) 248-1760 as soon as possible but no later than 2 business days before the scheduled event or meeting. This paragraph shall likewise apply to written requests by a physically handicapped person needing a special accommodation to attend a public meeting in accordance with section 286.26, Florida Statutes.

A copy of the County’s Notice under the Americans with Disabilities Act (Title II) can be obtained at http://www.volusia.org/ada or requested from the County’s ADA Title II Coordinator at the telephone number listed above.
Minutes
Volusia County Affordable Housing Advisory Committee
The Frank T. Bruno Jr. County Council Chambers, Room 204
Thomas C. Kelly Administration Center
123 W Indiana Ave, DeLand, FL
Wednesday, August 10, 2022 at 3:00 p.m.

BOARD MEMBERS
Anne Evans, Chair
D.J. Lebo, Vice-Chair
Waylan Niece, Secretary
Mark Billings
Barbara Girtman
Peggie Hart
Sue Odena
Sarah Ulrich
Dawson Walker

STAFF
Carmen Hall, Community Assistance Director
Corry Brown, Housing and Grants Administration Manager
Andrea Kerr, Assistant County Attorney
Antoinette Cannon, Grants Coordinator

WELCOME
Chair Evans welcomed the Affordable Housing Advisory Committee (AHAC) and attendees to the meeting.

CALL TO ORDER
Chair Evans called the meeting to order at 3:07 p.m.

ROLL CALL
Corry Brown called the role. Peggie Hart, Sarah Ulrich, and Dawson Walker were absent. Mark Billings was not present during roll call, he arrived at 3:10 p.m.. All other members were present and there was a physical quorum.

APPROVAL OF JUNE 22, 2022 MINUTES
Barbara Girtman made a MOTION to approve the minutes of June 22, 2022. Mr. Niece seconded the motion. The motion carried unanimously 5-0.

PUBLIC PARTICIPATION
There was no public participation during the AHAC meeting.

NEW BUSINESS

2022 Affordable Housing Plan Updates
Chair Evans stated that the affordable housing plan was accepted by County Council. She also reminded the AHAC of a discussion that occurred at the last meeting regarding how the affordable housing plan and the incentives strategies correlate with each other.
Chair Evans began the discussion of the strategies by referencing the Affordable Incentive Strategies Review and Recommendations summary document provided by staff. She explained that if the committee approved the recommendations within the Draft 2022 Affordable Housing Incentive Strategies Report, then the AHAC would come back together at a later date to review the details of the proposed comprehensive plan changes.

Chair Evans asked if any committee members had comments or suggestions pertaining to the Draft 2022 Affordable Housing Incentive Strategies Report. Mr. Niece stated that he reviewed the incentive strategies and agreed with all recommendations.

Sue Odena questioned how to determine the areas of highest need. She also mentioned animosity on Daytona Beach’s nexus study and linkage fees at a commercial realtors meeting she attended. She stressed the importance of making sure that realtors understand the linkage fees. Chair Evans explained that staff would be responsible for determining the areas of highest need within the community. Carmen Hall, Community Assistance Director, confirmed that staff would work with the County’s GIS staff to determine the highest need areas using different overlays if that was the direction to move forward.

Chair Evans stated that there were no recommendations pertaining to linkage fees within the draft incentive strategies report. She mentioned that there was a section within the affordable housing plan that discussed the possibility of linkage fees and could be discussed in more detail at a later date. D.J. Lebo recommended the realtors watch the referenced recording of the previous council meeting. Ms. Girtman recommended sending out a link of the part of the council meeting where the linkage fees were discussed. Ms. Girtman explained the importance of getting realtors, commercial realtors, and developers together so that we can address any questions and concerns. Ms. Lebo agreed with sending a link to the presentation and collecting all questions and comments from all parties so that the committee can respond. Mark Billings discussed the challenges of getting this information to the public.

Chair Evans explained that once the strategy recommendations are approved, the next steps would be for the staff to finalize the report and hold a public hearing. She encouraged AHAC members to invite the realtors and any interested parties to the public hearing. Ms. Girtman explained the importance of getting interested parties to the public hearing and getting a list together. Chair Evans asked if committee members can invite people to the public hearing meeting. Carmen Hall stated that Housing and Grants staff can send out the press release to anyone the committee would like to invite. The AHAC discussed sending personal invitations to contacts to increase participation.

Sue Odena made a MOTION to approve the affordable housing incentive strategies recommendations as presented. Waylan Niece seconded the motion. The motion carried unanimously.

Ms. Brown explained that staff will make technical corrections to the Draft 2022 Affordable Housing Incentive Strategies Report as needed prior to the public hearing. She stated that no changes will be made to the actual recommendations.
DISCUSSION BY BOARD MEMBERS OF MATTERS NOT ON THE AGENDA
Chair Evans asked Mark Billings if he met with Dona Butler to discuss the State Housing Investment Program (SHIP) set-asides for homeownership and rental housing. Mark Billings confirmed that they did meet and asked staff to provide an update. Carmen Hall stated that staff is currently finishing up draft language to propose changes to the legislative statute for more flexibility with set-asides to homeownership and rental housing legislation.

Chair Evans asked if AHAC can endorse the legislation recommendations through a vote without having another meeting. Andrea Kerr stated that a vote is not needed, and a statement could be put in the narrative stating that the AHAC endorses the legislation recommendations. Ms. Girtman asked if the AHAC could ask County Council to submit a letter or resolution of approval for the requested legislation changes. Andrea Kerr stated that AHAC could do this. Chair Evans asked staff to send the legislation letter to all AHAC members and members can respond back to Ms. Brown if they agree or disagree with the legislation recommendation narrative for AHAC endorsement.

Mr. Niece stated that a discussion occurred during a previous meeting at Hope Place regarding getting more public participation at public hearing meetings through advertisements on the webpage and social media. He asked committee members if this was discussed during the Affinity Group meetings. Chair Evans stated that this was discussed during the Affinity Group meetings and that all members of these groups should be invited to the public hearing. Carmen Hall stated that staff can include Affinity Group members within the email distribution list for the public hearing meeting notice and the AHAC can also send out personal invites to anyone they would like to invite. The AHAC agreed that they would distribute the information on the public meeting.

Ms. Odena discussed visiting several tiny homes communities in Detroit. She stated that she will send photos to Ms. Brown of the homes for the AHAC. She also discussed the program rules for the residents living within these tiny homes. She also discussed the tiny homes she visited in Plant City and that Orange County has included rent control on their ballot.

ITEMS FOR STAFF DISCUSSION
Ms. Brown stated that the next meeting is scheduled for September 14, 2022, which will be the public hearing meeting and will be held in the County Council Chambers. She also stated that there is a meeting scheduled for November which the AHAC can discuss at the next meeting to determine if a meeting is needed. Mr. Niece asked if the meeting will be held at 3:00 p.m and Corry Brown confirmed that the meeting is scheduled for 3:00 p.m. Ms. Girtman suggested that the meeting be later since the public is being invited. The committee agreed and recommended scheduling the meeting on September 14, 2022, at 5:00 p.m.

Ms. Odena made a MOTION to change the public hearing meeting to September 14, 2022, at 5 p.m. Ms. Girtman seconded the motion. The motion carried unanimously.

ADJOURNMENT
The meeting was adjourned at 3:38 p.m.
DRAFT 2022
Affordable Housing Incentive Strategies Report

Prepared by:
Affordable Housing Advisory Committee

Prepared for:
Volusia County Council

Submitted to:
Florida Housing Finance Corporation
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Executive Summary

The Volusia County Affordable Housing Advisory Committee consists of nine members who were appointed by County Council in 2022 in accordance with the requirements of local ordinance and the State Housing Initiatives Partnership program statute (SHIP Act). At a minimum, the AHAC is required to complete an evaluation every year of eleven affordable housing incentive strategies detailed in the SHIP Act. The annual review is to include the status of implementation of adopted strategies, and recommendations of the AHAC regarding the incentive strategies to the Volusia County Council. The report commences with the Executive Summary, followed by the full report. The full report contains the detailed listing of all the recommendations made by the 2022 AHAC for each strategy. Previously, six of the eleven strategies were recommended by the AHAC, adopted by County Council, and included in the most recent LHAP. This year’s review resulted in recommendations for the six ongoing strategies and three additional strategies.

Incentive strategies required for continued SHIP funding

The SHIP Act requires that two of the eleven incentive strategies detailed in the statute (Strategy (A) and (I)) must be adopted and incorporated into the SHIP jurisdiction’s local housing assistance plan, and must be implemented in order to continue to receive SHIP funding. County Council originally adopted Strategy (A) and (I) in 2009 and most recently on May 7, 2019.

Strategy A: The processing of approvals of development orders or permits for affordable housing project is expedited to a greater degree than other projects, as provided in s. 163.3177(6)(f)3.
   • Two recommendations were made by the AHAC which focused on communication and drafting changes that will lead to an affordable housing review team.

Strategy I: The establishment of a process by which a local government considers, before adoption, policies, procedures, ordinances, regulations, or plan provisions that increase the cost of housing.
   • Three recommendations were made by the AHAC that focused on a series of comprehensive plan changes and an affordable housing ordinance relating to fee waivers, deferrals, density bonuses, supports to developers, and administrative modifications to zoning requirements.
**Additional Incentive Strategies**

In addition to the two required affordable housing incentive strategies, the SHIP Act includes nine incentive strategies that must be considered by the AHAC but are not required to be adopted by a SHIP jurisdiction. These strategies are grouped together as the “Additional Incentive Strategies” in the Executive Summary, and in the full report which follows the Executive Summary.

**Strategy B: All allowable fee waivers provided for the development or construction of affordable housing.**

- Two recommendations were made by AHAC involving changes to fee waivers, deferrals, density bonuses, and supports to developers.

**Strategy C: The allowance of flexibility in densities for affordable housing.**

- Three recommendations were made by the AHAC that focused on a series of comprehensive plan changes and an affordable housing ordinance relating to fee waivers, deferrals, density bonuses, supports to developers, and administrative modifications to zoning requirements.

**Strategy D: The reservation of infrastructure capacity for housing for very-low income persons, low-income persons, and moderate-income persons.**

- No recommendations were made.

**Strategy E: Affordable accessory residential units.**

- One recommendation was made by AHAC relating to allowing administrative modifications to zoning requirements.

**Strategy F: The reduction of parking and setback requirements for affordable housing.**

- One recommendation was made by AHAC relating to allowing administrative modifications to zoning requirements.

**Strategy G: The allowance of flexible lot configurations, including zero-lot-line configurations for affordable housing.**

- One recommendation was made by AHAC relating to allowing administrative modifications to zoning requirements.

**Strategy H: The modification of street requirements for affordable housing.**

- No recommendations were made.

- One recommendation was made to create a Community Land Trust.

Strategy K: The support of development near transportation hubs and major employment centers and mixed-use developments.

- One recommendation was made by AHAC relating to encouraging affordable housing development in identified geographic areas.
Affordable Housing Advisory Committee Role and Composition

The Volusia County Affordable Housing Advisory Committee (AHAC) was created by ordinance adopted by the Volusia County Council on May 22, 2008. On June 19, 2008, the County Council appointed by resolution eleven (11) members to serve on the Committee (the 2008 AHAC). The 2008 AHAC held public meetings and reviewed current and proposed policies, ordinances, comprehensive plan provisions and other materials concerning the development of affordable housing in the county. On November 14, 2008, the 2008 AHAC held a public hearing to receive public comment and adopt recommendations for each of the affordable housing incentive strategies. A report was issued that includes current policies and further recommendations for each of the statutorily mandated incentive strategies.

The 2008 AHAC report was presented to the Volusia County Council for action, and on February 19, 2009, the council adopted two of the recommended strategies, Strategy A and I. In compliance with statutory requirements, the AHAC was reconstituted in 2012 and 2016 in order to complete the triennial evaluation and report to Florida Housing Finance Corporation and County Council on the affordable housing incentive strategies.

County Council approved amendments to the Volusia County ordinance on April 3, 2018 and December 15, 2020 in order to conform to changes made to the SHIP Act regarding the AHAC’s required membership and composition. The AHAC must consist of nine members, one of which is a County Council member and eight others that represent at least six of the statutory membership categories as provided in Section 420.9076 (2). The County Council subsequently appointed one County Council member, six members that fit within six of the required categories, and two additional members to the 2022 AHAC as shown below:

<table>
<thead>
<tr>
<th>Committee Member</th>
<th>Representative Membership Category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anne B. Evans</td>
<td>Citizen who is actively engaged as a not-for-profit provider of affordable housing</td>
</tr>
<tr>
<td>Mark Billings</td>
<td>Citizen engaged in residential home building industry in connection with affordable housing</td>
</tr>
<tr>
<td>Waylan Niece</td>
<td>Citizen who is an advocate for low-income persons in connection with affordable housing</td>
</tr>
<tr>
<td>Peggie Hart</td>
<td>Other eligible applicant that does not fit other categories</td>
</tr>
<tr>
<td>D.J. Lebo</td>
<td>Citizen who represents essential service personnel, as defined in the Volusia County local housing assistance plan</td>
</tr>
<tr>
<td>Susanne I.Odena</td>
<td>Citizen who is actively engaged as a real estate professional in connection with affordable housing</td>
</tr>
<tr>
<td>Sarah Ulrich</td>
<td>Other eligible applicant that does not fit other categories</td>
</tr>
<tr>
<td>Committee Member</td>
<td>Representative Membership Category</td>
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<tr>
<td>------------------</td>
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</tr>
<tr>
<td>Dawson Walker</td>
<td>Citizen who is actively engaged in the banking or mortgage banking industry in connection with affordable housing</td>
</tr>
<tr>
<td>Barbara Girtman</td>
<td>County Council Member</td>
</tr>
</tbody>
</table>

On April 13, 2022 an organizational meeting of the 2022 AHAC was held and Ann B. Evans was elected to serve as the Chair, D.J. Lebo was elected to serve as the Vice-Chair, and Waylan Niece was elected to serve as the Secretary. All meetings were conducted as public meetings. The meetings included presentations and discussions by Volusia County staff from the Growth and Resource Management (GRM) and Community Assistance Division (CAD) to provide information to the committee relative to incentives for affordable housing and the status of implementation.

On February 4, 2020 the duties of the Volusia County AHAC were expanded by a resolution approved by the County Council; therefor the AHAC has had several meetings that did not relate specifically to the review of incentive strategies. Beginning on May 18, 2022, meetings focused on the statutory requirements of the AHAC to complete the annual evaluation of the incentive strategies. The review included analysis of the implementation by Volusia County of the previously adopted incentive strategies and the status of policies and processes that relate to the incentive strategies listed in s. 420.9076 (4) (a)-(k), F.S. Of the 11 incentive strategies that are to be considered by the AHAC, only two of the incentives are statutorily required to be included in Volusia County’s local housing assistance plan (LHAP) as a condition of receiving SHIP funding. The two required incentive strategies are Strategy A, expedited review for affordable housing projects, and Strategy I, the process for regulatory review of decisions that impact housing cost.

A required notice was published in a newspaper and the AHAC held a public hearing on October 12, 2022, to receive public comment to the proposed recommendations. The AHAC report and recommendations will be submitted to the Florida Housing Finance Corporation and presented to the Volusia County Council for review and action at their regularly scheduled meeting on November 15, 2022 in the County Council Chambers, Thomas C. Kelly Administration Building, 110 W. Indiana Avenue, DeLand, Florida.
Affordable Housing Incentive Strategies Review and Recommendations

From review, consideration, and evaluation of the strategies provided in the SHIP Act at Florida Statutes, Sec. 420.9076 (4), the AHAC makes the recommendations listed on the following pages. The SHIP Act requires that two of the eleven incentive strategies detailed in the statute must be adopted in the SHIP jurisdiction’s local housing assistance plan and implemented in order to commence SHIP funding, and continue to receive SHIP funding, those two strategies are listed first with the remaining strategies listed subsequently in alphabetical order.

**Expedited Process of Development Approvals**

*Strategy A: The processing of approvals of development orders or permits for affordable housing projects is expedited to a greater degree than other projects, as provided in s. 163.3177(6)(f)3.*

**Existing Strategy Status:**

- The Land Development Office continues to have an ombudsman for affordable housing projects. A pre-application meeting is held with potential applicants to review the process, procedures, and requirements for developing a project.

- The affordable housing ombudsman provides a single point of contact with developers of affordable housing. His job is to facilitate the communication between county staff and developers to ensure a seamless approach to addressing affordable housing projects.

- The technical review process is the means by which all parties can gather together to discuss proposals
  - The Community Assistance Division certifies potential affordable projects, and a multi-disciplinary technical staff review meeting is organized through the Land Development Office to provide written comments from engineering, environmental, building, fire, planning, zoning, and other county staff early in the process.
  - Each division provides information to the applicant in an in-person meeting where potential incentives and costs are discussed
  - There has only been one affordable housing project within the county’s jurisdiction since 2015 that has gone through this process, Lisbon Parkway Townhomes.
    - The project is currently under construction in the Spring Hill Community Development Area (CRA).
• Volusia County is sponsored an Affordable Housing Initiative which included affordable housing webinars and an affordable housing summit. This included a comprehensive effort to involve the not-for-profit sector, developers, and other parties who are involved with or interested in affordable housing.

**Recommendation 1:**

Create an environment supportive of new affordable housing development through effective communication and collaboration by developing and implementing a communication plan for “The Path Forward – Strategies for Success” Five-Year Plan to distribute in the community and shift the narrative and by developing and implementing a dashboard to report progress on a quarterly basis.

**Recommendation 2:**

Draft comprehensive plan changes and an affordable housing ordinance to include an affordable housing review team to decrease the time and expense to build affordable housing by drafting comprehensive plan changes and affordable housing ordinance.

**Ongoing Regulatory Review Process**

*Strategy I: The establishment of a process by which a local government considers, before adoption, policies, procedures, ordinances, regulations, or plan provisions that increase the cost of housing.*

**Existing Strategy Status:**

• The primary charge of the Development Review Committee (DRC) is to review and permit development. The committee considers waivers to development requirements, where appropriate.

• Section 72-501(b)(3)(c) states, “When in the judgement of the DRC, strict application of the requirements of this article would result in an inequitable or unreasonable result, stifle innovative or creative design, or create undue hardship when applied to a specific project or development, the DRC many modify such requirements to the extent necessary to achieve equity or reasonableness, or relieve the undue hardship…” This provision allows for the consideration of housing costs, and it allows the DRC to reasonably reduce costs by allowing flexibility in affordable housing developments.

• There have been no changes to the definition or classifications of future land use, zoning, density, or land development procedures in the past three years. Section 72-379 of the
zoning ordinance remains in place to provide for relief of minimal dimensional requirements.

- Changes to the impact fee schedule were approved by the County Council in 2018.
- Impact fees continue to be reviewed on a regular schedule as required by law.

**Recommendation 1:**

Draft comprehensive plan changes to include options for fee waivers and deferrals and density bonuses for affordable housing projects based on the following:

- Determine what criteria qualifies projects for affordable housing bonuses, waivers, and deferrals
- Determine criteria for a restrictive covenant if bonuses, donations, funding, and fee waivers are received to include in draft comprehensive plan changes to include options for fee waivers and deferrals and density bonuses for affordable housing projects

**Recommendation 2:**

Draft an affordable housing ordinance and modifications to the comprehensive plan to clearly delineate the supports available to developers of affordable housing and the accompanying responsibilities and commitments expected.

**Recommendation 3:**

Draft comprehensive plan changes and affordable housing ordinance to allow for reasonable administrative modifications to zoning requirements for affordable housing projects.

**Fee Waivers for the Development or Construction of Affordable Housing**

*Strategy B: All allowable fee waivers provided for the development or construction of affordable housing.*

**Existing Strategy Status:**

- Per a 1991 ordinance, the County currently waives one unit per impact fee zone per year for Habitat for Humanity. These fees are paid by the Community Assistance Division.
- Impact fees related to affordable housing is one of the tools discussed during the Affordable Housing Initiative which included webinars and a summit.

**Recommendation 1:**

Draft comprehensive plan changes to include options for fee waivers and deferrals and density bonuses for affordable housing projects based on the following:
• Determine what criteria qualifies projects for affordable housing bonuses, waivers, and
deferrals
• Determine criteria for a restrictive covenant if bonuses, donations, funding, and fee
waivers are received to include in draft comprehensive plan changes to include options
for fee waivers and deferrals and density bonuses for affordable housing projects

Recommendation 2:

Draft an affordable housing ordinance and modifications to the comprehensive plan to clearly
delineate the supports available to developers of affordable housing and the accompanying
responsibilities and commitments expected.

Flexibility in Density

Strategy C: The allowance of flexibility in densities for affordable housing.

Existing Strategy Status:

• The County recently updated its conservation subdivision rules to implement smart
growth initiatives outlined in the comprehensive plan.
  o It allows a flexible process for authorizing conservation subdivisions with
    innovative design and provides standards and locational criteria to size lots in an
    area suitable for development. This smart growth initiative provides for clustering
    in support of density increases for all developments, including affordable housing.

• The comprehensive plan sets density bonuses for affordable housing.
  o The Housing element requires a minimum of 10 percent for a density increase.
  o The Future Land Use element allows increased density for affordable housing
    based on land use designations.
  o Low Impact Urban allows an increase up to 5 dwelling units per acre.
  o Urban Low Intensity allows an increase of up to 8 dwelling units per acre.
  o Urban Medium Intensity allows an increase of up to 14 dwelling units per acre.
  o Urban High Intensity allows up to 20 dwelling units per acre.
  o The Planned Unit Development process is the mechanism used by the Land
    Development and Planning staff to allow density bonuses for affordable housing.

Recommendation 1:

Draft comprehensive plan changes to include options for fee waivers and deferrals and density
bonuses for affordable housing projects based on the following:
• Determine what criteria qualifies projects for affordable housing bonuses, waivers, and deferrals
• Determine criteria for a restrictive covenant if bonuses, donations, funding, and fee waivers are received to include in draft comprehensive plan changes to include options for fee waivers and deferrals and density bonuses for affordable housing projects

**Recommendation 2:**

Draft an affordable housing ordinance and modifications to the comprehensive plan to clearly delineate the supports available to developers of affordable housing and the accompanying responsibilities and commitments expected.

**Recommendation 3:**

Draft comprehensive plan changes and affordable housing ordinance to allow for reasonable administrative modifications to zoning requirements for affordable housing projects.

**Reservation of Infrastructure Capacity**

*Strategy D: The reservation of infrastructure capacity for housing for very-low income persons, low-income persons, and moderate-income persons.*

**Existing Strategy Status:**

• The AHAC did not make any recommendations on Strategy D in the last report, no action has been taken by County Council.

*The AHAC did not make any recommendations regarding this incentive strategy.*

**Accessory dwelling units**

*Strategy E: Affordable accessory residential units.*

**Existing Strategy Status:**

• The Volusia County Council approved a new ordinance for accessory dwelling units in July 20, 2021.
  o The ordinance will allow one accessory dwelling unit (ADU) between 240 and 1,200 square feet per parcel where a principal structure is present.
  o The ADU will not require the payment of utility impact fees if it has a kitchen.
  o It does require one parking space, but it eliminates the need for a garage structure.
Recommendation 1:
Draft comprehensive plan changes and affordable housing ordinance to allow for reasonable administrative modifications to zoning requirements for affordable housing projects.

Reduction of Parking and Setback Requirements
Strategy F: The reduction of parking and setback requirements for affordable housing.

Existing Strategy Status:
- Affordable housing projects are reviewed through the PUD process, which allows for flexibility in the minimum yard requirements.
  - For individual remodels or individual new construction projects, the variance process is used as the mechanism to allow flexibility to the minimum yard requirements.
  - Four administrative zonings were completed in various areas throughout the county in 2018 and 2019 to reduce the minimum yard requirements in areas where the parcel sizes in platted subdivisions could not meet the minimum yard requirements of the designated zoning classifications.

Recommendation 1:
Draft comprehensive plan changes and affordable housing ordinance to allow for reasonable administrative modifications to zoning requirements for affordable housing projects.

Flexible Lot Configurations
Strategy G: The allowance of flexible lot configurations, including zero-lot-line configurations for affordable housing.

Existing Strategy Status:
- Changes to the minimum lot size are reviewed as part of the PUD process and subject to the density bonuses outlined in the Future Land Use element of the comprehensive plan.
- Nonconforming dwelling units may be replaced in the same footprint.
  - If the dwelling unit cannot be replaced size for size, it must meet the current zoning code requirements.
  - The variance process is in place to help those applicants who cannot meet the minimum dimensional requirements of the zoning code.
Recommendation 1:
Draft comprehensive plan changes and affordable housing ordinance to allow for reasonable administrative modifications to zoning requirements for affordable housing projects.

Modification of Street Requirements
Strategy H: The modification of street requirements for affordable housing.

Existing Strategy Status:

- The Development Review Committee would be the venue to consider allowing a waiver to the current code requirements for on-street parking based on recommendations from the fire official, the county traffic engineer, and the public works department.

The AHAC did not make any recommendations regarding this incentive strategy.

Surplus Lands Inventory

Existing Strategy Status:

- The Planning and Development Services Division has a full time position that is used to manage surplus county lands.
- The surplus property list is regularly reviewed by the Community Assistance team to determine which parcels could be used for affordable housing. This list was approved by Volusia County Council in early 2021.
  - Community Assistance identifies parcels on the affordable housing list that are suitable for building single-family homes using grant funding. Those homes are sold to low-income households. This method has been used to build six new homes in the last five years and three additional homes are underway.
- The surplus property list will continue to be reviewed regularly for affordable housing opportunities.
- Surplus properties are advertised on the county website as they become available for purchase.
Recommendation 1:

Develop, issue, and evaluate proposals received from a competitive solicitation, seeking proposals from organizations that will partner with the county in the formation of a Community Land Trust in Volusia County.

Transportation Hubs and Transit-Oriented Development

Strategy K: The support of development near transportation hubs and major employment centers and mixed-use developments.

Existing Strategy Status:

- Volusia County created the Sunrail DeLand Area Activity Center and the Southwest Activity Center to allow an increase development density near transportation hubs.
- The County Council approved the allocation of development costs for the Sunrail DeLand Station in early 2021.
- There have been no certified affordable housing proposals in these areas to date. The Farmton DRI and Farmton Local Plan guide the future of a large-scale, regional development with a 50-year planning horizon that will include the infrastructure to support clustered housing near 1-95 and major employment centers.

Recommendation 1:

Determine the areas of highest need for affordable housing to plan for future modifications to the comprehensive plan to include an affordable housing zoning overlay to encourage affordable housing development in identified geographic areas.
<table>
<thead>
<tr>
<th>Month</th>
<th>Date</th>
<th>Time</th>
<th>Location</th>
<th>Activity (additional topics to be added as needed)</th>
</tr>
</thead>
<tbody>
<tr>
<td>November</td>
<td>11/9/2022</td>
<td>3:00 p.m.</td>
<td>Volusia County Council Chambers</td>
<td>TBD</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>123 W. Indiana Avenue, DeLand</td>
<td></td>
</tr>
<tr>
<td>February</td>
<td>2/8/2023</td>
<td>3:00 p.m.</td>
<td>Emergency Operations Center</td>
<td>Affordable Housing Plan status review</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>3825 Tiger Bay Rd, Daytona Beach</td>
<td></td>
</tr>
<tr>
<td>April</td>
<td>4/12/2023</td>
<td>3:00 p.m.</td>
<td>Volusia County Council Chambers</td>
<td>Elect Officers, Overview of local housing incentive strategies report process, requirements, and timeline, Annual Action Plan discussion and recommendations</td>
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<td>123 W. Indiana Avenue, DeLand</td>
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<tr>
<td>June</td>
<td>6/14/2023</td>
<td>3:00 p.m.</td>
<td>Emergency Operations Center</td>
<td>Local housing incentive strategies review, Annual review of the Affordable Housing Plan</td>
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<td>3825 Tiger Bay Rd, Daytona Beach</td>
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<tr>
<td>September</td>
<td>9/13/2023</td>
<td>5:00 p.m.</td>
<td>Volusia County Council Chambers</td>
<td>Local housing incentive strategies report public hearing</td>
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