

County of Volusia

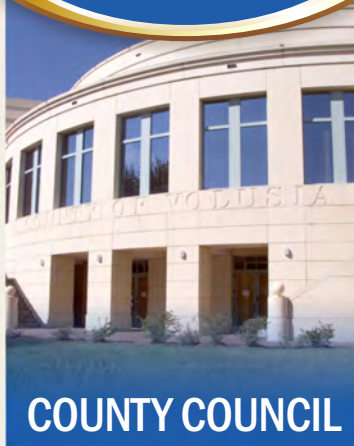
Community Redevelopment Areas  
Fiscal Year 2023-2024

Prepared in coordination with cities  
By Growth & Resource Management





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# **Volusia County Community Redevelopment Areas**

## **FY 2024 Executive Summary**

### **Introduction**

A Community Redevelopment Area (CRA) is a dependent taxing district established when blight conditions exist for the purpose of carrying out specified redevelopment activities. Florida Statutes Chapter 163 provides that, in charter counties, the county council has the authority to establish or delegate the authority to establish a CRA. Funding is generated through tax increment financing (TIF), which is the incremental increase in property taxes generated in the area as compared to the year the CRA was first established.

### **Overview of Volusia CRAs**

In FY 2024, Volusia County had seventeen active CRAs - five in Daytona Beach; two in DeLand; one in Deltona; one in Edgewater; one in Holly Hill; one in New Smyrna Beach; one in Orange City; two in Ormond Beach; two in Port Orange; and one in South Daytona.

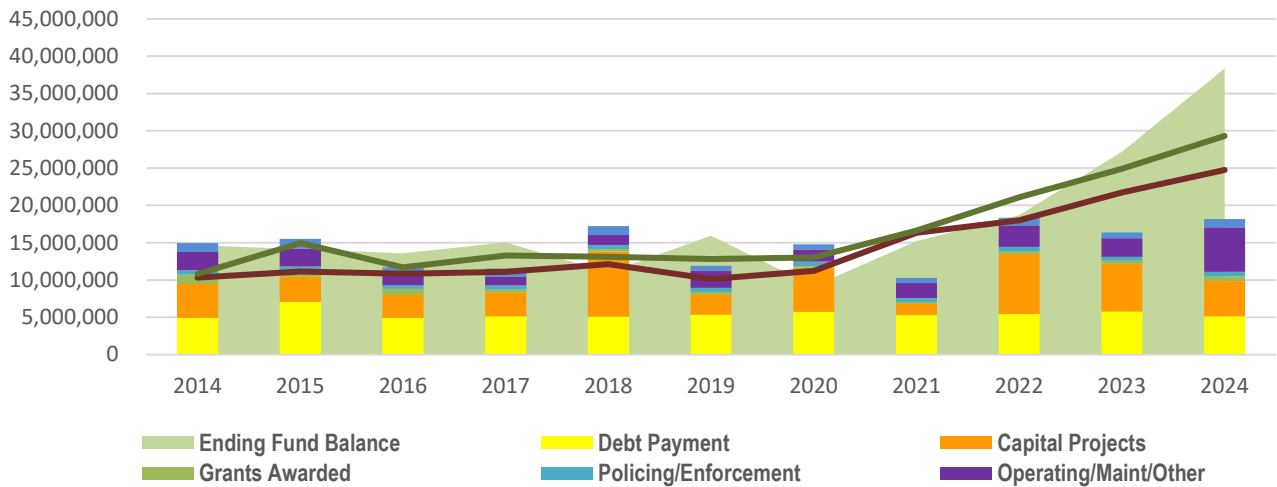
### **Combined Financial Analysis**

Combined fund balance for all CRAs increased in FY 2024, largely due to the increase in TIF revenues. The combined total fiscal year-end 2024 fund balance was just over \$38M.

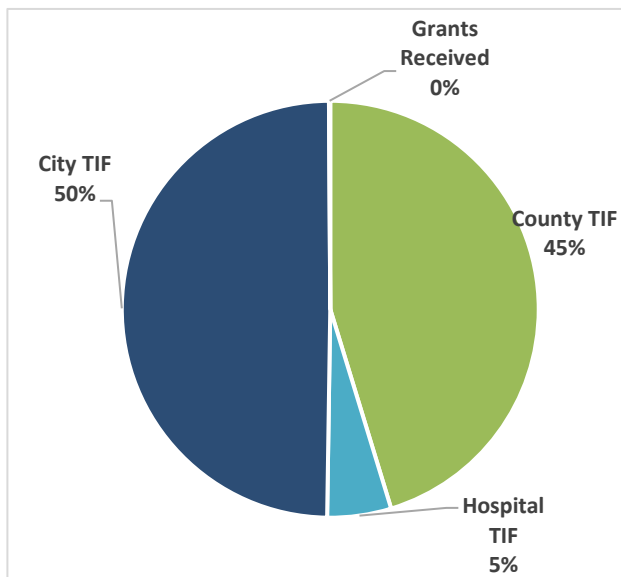
Combined TIF for all CRAs from all taxing authorities increased by 14% in FY 2024.

Since 2014, Volusia CRAs spent just over 50% of their total expenses on capital related items: \$47M for capital and \$51M in debt payments.

## Combined Fund Balance, Revenues, and Expenses 2014-2024



### 2024 Revenues \$29,314,000



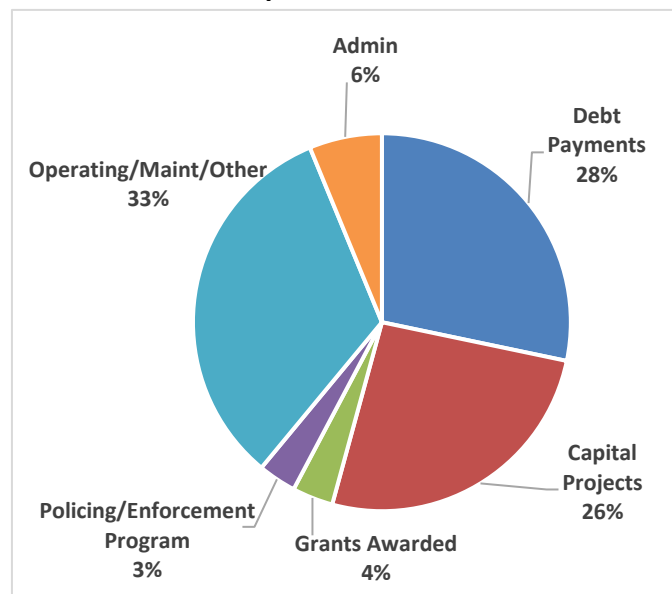
In 2024, 84% of all revenue was derived from tax increment financing (\$24M); 38% of that (\$11.2 M) was contributed by the county.

Almost half (40%) of the county's TIF was provided to Daytona Beach's five CRAs, primarily (59%) to Main Street. Another 18% was provided to South Daytona, 15% to DeLand and about 10% to Holly Hill.

Three-quarters of the expenditures in 2023 were capital related (\$57M in debt payments, \$64M for capital, and \$3M on grants awarded for property and façade improvements). Over half of the expenditures were in Daytona Beach's five CRAs, primarily in Downtown and Main Street.

Combined revenues exceed combined expenses by 8.5M.

### 2024 Expenses \$18,171,000



**Volusia County  
Summary for Seventeen CRAs  
as of September 30, 2024**

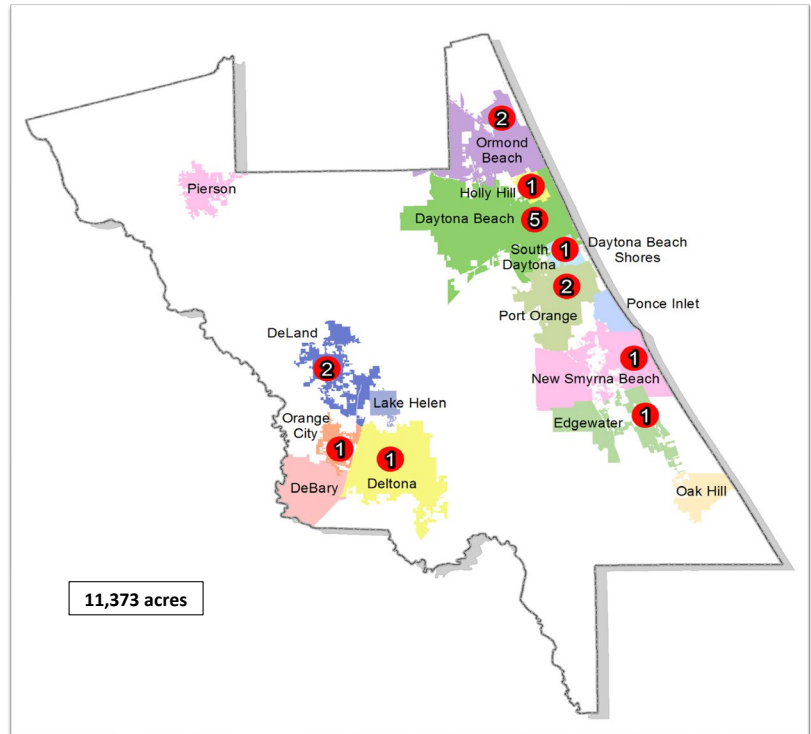
**1991-2024 cumulative  
county TIF contributions:  
\$139,996,085**

**contact:**

Briana Peterson, Volusia County

**Land acquisition and construction accomplishments examples:**

- infrastructure
- utility improvements



2024		
<b>Total for seventeen CRAs</b>		
<b>Total Debt (\$ x 000)</b>		
initial date	from 2001 to 2020	
amount of initial debt	\$68,642	
balance	\$12,958	
maturity	from 2023 to 2036	
<b>Personnel: 17.92 FTE (\$ x 000)</b>	\$1,700	
Directors	2.90	
Project Manager	3.20	
Police	5.00	
AS	1.50	
Code	0.50	
Resource Director	1.00	
Admin Assist	1.00	
Executive Assistant	1.02	
Office Administrator	1.00	
Customer Service Clerk	0.30	

**Primary expenditures in 2024**

operating/maintenance, debt payments, and capital projects

	FY 2024	% total	FY 2023	% total	FY 2022	% total
<b>Revenues (x 000)</b>						
county TIF	\$11,219	37%	\$9,890	39%	\$8,442	39%
hospital TIF	1,229	4%	1,328	5%	1,177	6%
city TIF	12,304	42%	10,526	42%	8,387	40%
<b>subtotal</b>	<b>\$24,752</b>	<b>84%</b>	<b>\$21,744</b>	<b>87%</b>	<b>\$18,006</b>	<b>85%</b>
grants received	\$25	0%	\$427	2%	\$2,360	11%
miscellaneous	4,537	15%	2,735	11%	728	3%
<b>subtotal</b>	<b>\$4,562</b>	<b>16%</b>	<b>\$3,162</b>	<b>13%</b>	<b>\$3,088</b>	<b>15%</b>
<b>Total revenue</b>	<b>\$29,314</b>	<b>100%</b>	<b>\$24,906</b>	<b>100%</b>	<b>\$21,094</b>	<b>100%</b>
<b>Expenses (x000)</b>						
debt payments	\$5,140	28%	\$5,778	35%	\$5,418	30%
capital projects	\$4,716	25%	\$6,447	38%	\$8,063	43%
grants awarded	\$636	4%	\$376	2%	\$376	2%
<b>subtotal</b>	<b>\$10,492</b>	<b>58%</b>	<b>\$12,601</b>	<b>77%</b>	<b>\$13,857</b>	<b>76%</b>
policing/enforcement program	\$594	3%	\$520	3%	\$570	3%
operating/maintenance/other	5,954	33%	2,460	15%	2,898	16%
administration	1,131	6%	810	5%	1,022	6%
<b>subtotal</b>	<b>\$7,679</b>	<b>42%</b>	<b>\$3,790</b>	<b>23%</b>	<b>\$4,490</b>	<b>24%</b>
<b>Total expenses</b>	<b>\$18,171</b>	<b>100%</b>	<b>\$16,391</b>	<b>100%</b>	<b>\$18,347</b>	<b>100%</b>
net change in fund balance	11,143		8,515		2,747	
<b>Fund balance - ending</b>	<b>\$38,345</b>		<b>\$27,202</b>		<b>\$18,687</b>	

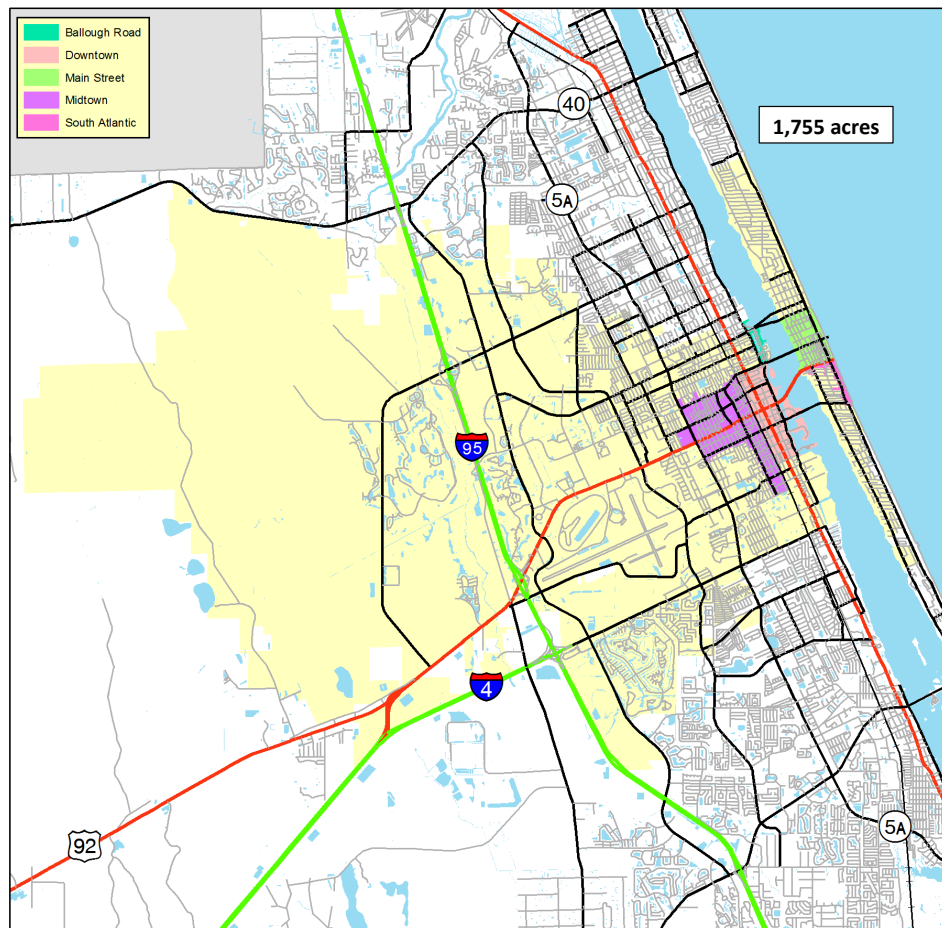


# Daytona Beach Summary for Five Daytona Beach CRAs

**1991-2024 cumulative  
county TIF contributions:  
\$72,782,918**

**CRA board:** city commission

**contact:** Ken Thomas, redevelopment director



2024			FY 2024	% total	FY 2023	% total	FY 2022	% total		
			Revenues (x 000)							
Debt (\$ x 000)										
initial date	2001-2020	TIF	county TIF	\$4,434	34%	\$3,951	39%	\$3,512	46%	
amount of initial debt	\$33,125		hospital TIF	\$635	5%	\$619	6%	\$555	7%	
balance	\$8,030		city TIF	\$4,497	36%	\$4,027	41%	\$3,320	44%	
maturity	2024-2031		subtotal	\$9,567	76%	\$8,597	87%	\$7,387	98%	
		NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%	
			miscellaneous	2,989	24%	1,304	13%	122	2%	
			subtotal	\$2,989	24%	\$1,304	13%	\$122	2%	
Personnel: 7.22 FTE (\$ x 000)		\$709	Total revenue		\$12,556	100%	\$9,901	100%	\$7,509	100%
3.20 project manager										
1.00 redevelopment director			Expenses (x000)							
1.50 admin specialist		CAPITAL	debt payments	\$3,041	43%	\$2,976	31%	\$2,893	36%	
1.02 executive assistant			capital projects	1,525	21%	4,951	50%	3,411	42%	
.50 technician			grants awarded	118	2%	118	1%	101	1%	
*paid to city employees directly or through transfer			subtotal	\$4,684	64%	\$8,045	82%	\$6,405	79%	
Primary expenditures		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
-debt payments			operating/maintenance/other	1,812	25%	1,318	13%	1,249	15%	
-operating/maintenance			administration	812	11%	493	5%	496	6%	
-capital projects			subtotal	\$2,623	36%	\$1,810	18%	\$1,745	21%	
			Total expenses		\$7,307	100%	\$9,855	100%	\$8,150	100%
			net change in fund balance		5,248		46		(641)	
			Fund balance - ending		\$20,470		\$15,222		\$15,175	

**Daytona Beach  
Ballough Road CRA  
1985-2036**

**1991-2024 cumulative  
county TIF contributions:  
\$2,112,606**

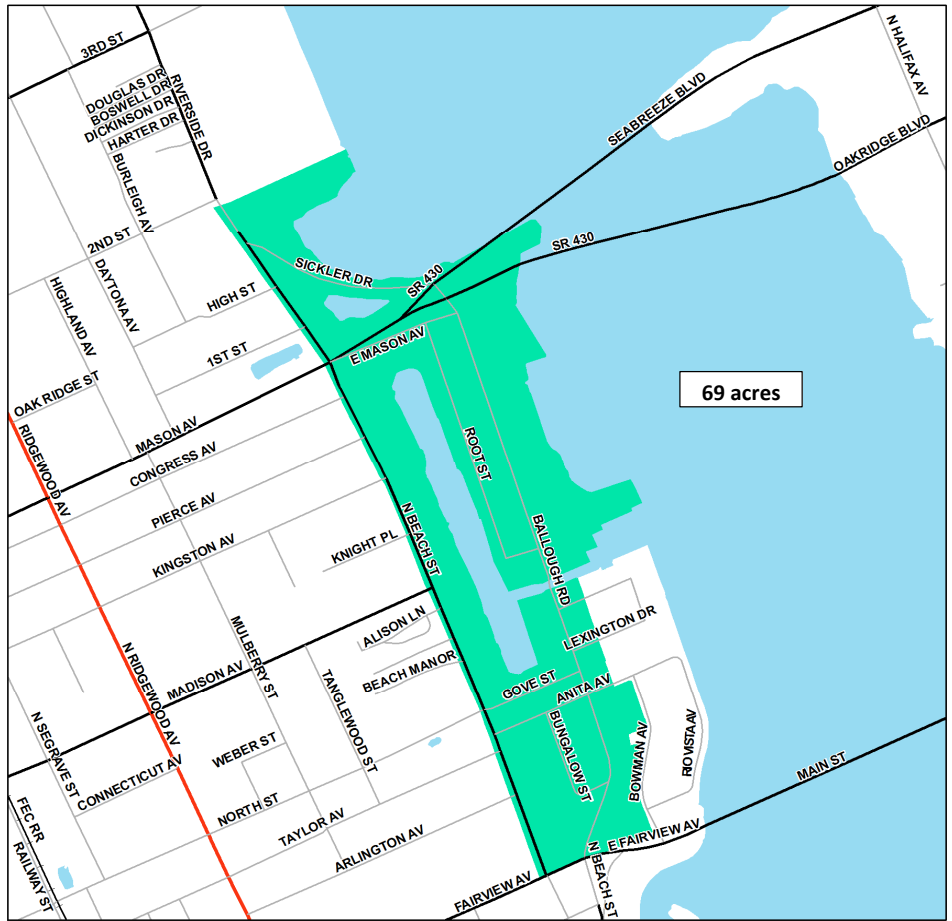
**CRA board:** city commission  
**contact:** Ken Thomas, redevelopment director

**Land acquisition and construction  
accomplishments since 1985 (\$ x 000):**

-shoreline stabilization	\$303
-Heritage Trail	178
-Seabreeze parking pier	40
<b>total:</b>	<b>\$521</b>

**Current focus of plan:**

- Ballough Road improvements
- senior housing development
- drainage improvements
- sidewalk improvements



2024		FY 2024	% total	FY 2023	% total	FY 2022	% total
<b>Revenues (x 000)</b>							
<b>TIF</b>	county TIF	\$121	37%	\$107	37%	\$101	46%
	hospital TIF	17	5%	17	6%	16	7%
	city TIF	120	37%	106	38%	92	43%
	<b>subtotal</b>	<b>\$258</b>	<b>81%</b>	<b>\$230</b>	<b>83%</b>	<b>\$209</b>	<b>97%</b>
<b>NON TIF</b>	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	62	19%	49	17%	6	3%
	<b>subtotal</b>	<b>\$62</b>	<b>19%</b>	<b>\$49</b>	<b>17%</b>	<b>\$6</b>	<b>3%</b>
<b>Total revenue</b>		<b>\$321</b>	<b>100%</b>	<b>\$279</b>	<b>100%</b>	<b>\$215</b>	<b>100%</b>
<b>Expenses (x000)</b>							
<b>CAPITAL</b>	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	0	0%	0	0%	0	0%
	grants awarded	0	0%	0	0%	0	0%
	<b>subtotal</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>	<b>\$0</b>	<b>0%</b>
<b>NONCAPITAL</b>	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	58	37%	46	49%	42	73%
	administration	101	63%	49	51%	15	27%
	<b>subtotal</b>	<b>\$159</b>	<b>100%</b>	<b>\$95</b>	<b>100%</b>	<b>\$58</b>	<b>100%</b>
<b>Total expenses</b>		<b>\$159</b>	<b>100%</b>	<b>\$95</b>	<b>100%</b>	<b>\$58</b>	<b>100%</b>
net change in fund balance		162		184		157	
<b>Fund balance - ending</b>		<b>\$1,984</b>		<b>\$1,822</b>		<b>\$1,638</b>	



# Daytona Beach Downtown CRA 1982-2036

**1991-2024 cumulative  
county TIF contributions:  
\$14,981,402**

**CRA board:** city commission  
**contact:** Ken Thomas, redevelopment director

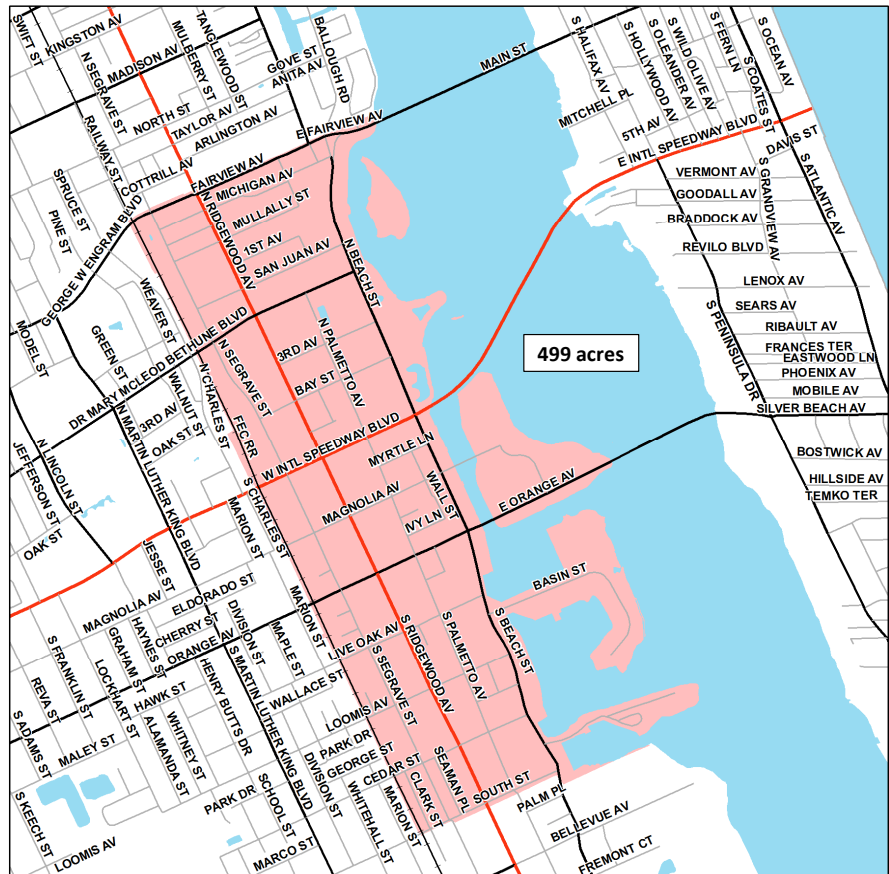
## Land acquisition and construction accomplishments since

### 1982 (\$ x 000):

-landscaping	\$4,217
-park improvements	1,306
-land acquisition and parking lot development/improvement	1236
-Historic District improvements	408
-Jackie Robinson Ballpark	298
-Sweetheart Trail (Orange Ave.)	108
-Downtown waste enclosures	11
total:	\$7,584

### Current focus of plan:

- innovative policing services
- 4 corners roundabout
- business façade prgram
- affordable housing
- business assistance program



## 2024

<b>Debt (\$ x 000)</b>	bank loan
initial date	2009 (refinanced in 2017)
amount of initial debt	\$2,287
balance	\$786
maturity	2028
purpose	Magnolia streetscape
project status	complete

<b>Personnel: .81 FTE (\$ x 000)</b>	\$149*
.40 redevelopment director	
.40 admin specialist	
.01 executive assistant	
*paid to city employees directly or through transfer	

<b>Primary expenditures</b>	
-operating/maintenance	

		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)							
TIF	county TIF	\$997	43%	\$886	40%	\$843	45%
	hospital TIF	143	6%	138	6%	133	7%
	city TIF	1,103	48%	992	45%	874	47%
	subtotal	\$2,244	97%	\$2,016	91%	\$1,850	100%
NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	66	3%	204	9%	5	0%
	subtotal	\$66	3%	\$204	9%	\$5	0%
Total revenue		\$2,310	100%	\$2,219	100%	\$1,854	100%
Expenses (x000)							
CAPITAL	debt payments	\$236	12%	\$234	13%	\$172	10%
	capital projects	228	12%	276	15%	180	11%
	grants awarded	118	6%	118	7%	101	6%
	subtotal	\$582	30%	\$628	35%	\$454	28%
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	1,173	61%	1,037	58%	1,034	63%
	administration	160	8%	119	7%	159	10%
	subtotal	\$1,333	70%	\$1,156	65%	\$1,193	72%
Total expenses		\$1,915	100%	\$1,783	100%	\$1,647	100%
net change in fund balance		395		436		208	
Fund balance - ending		\$1,877		\$1,482		\$1,046	

# Daytona Beach Main Street CRA 1982-2036

**1991-2024 cumulative  
county TIF contributions:  
\$48,012,203**

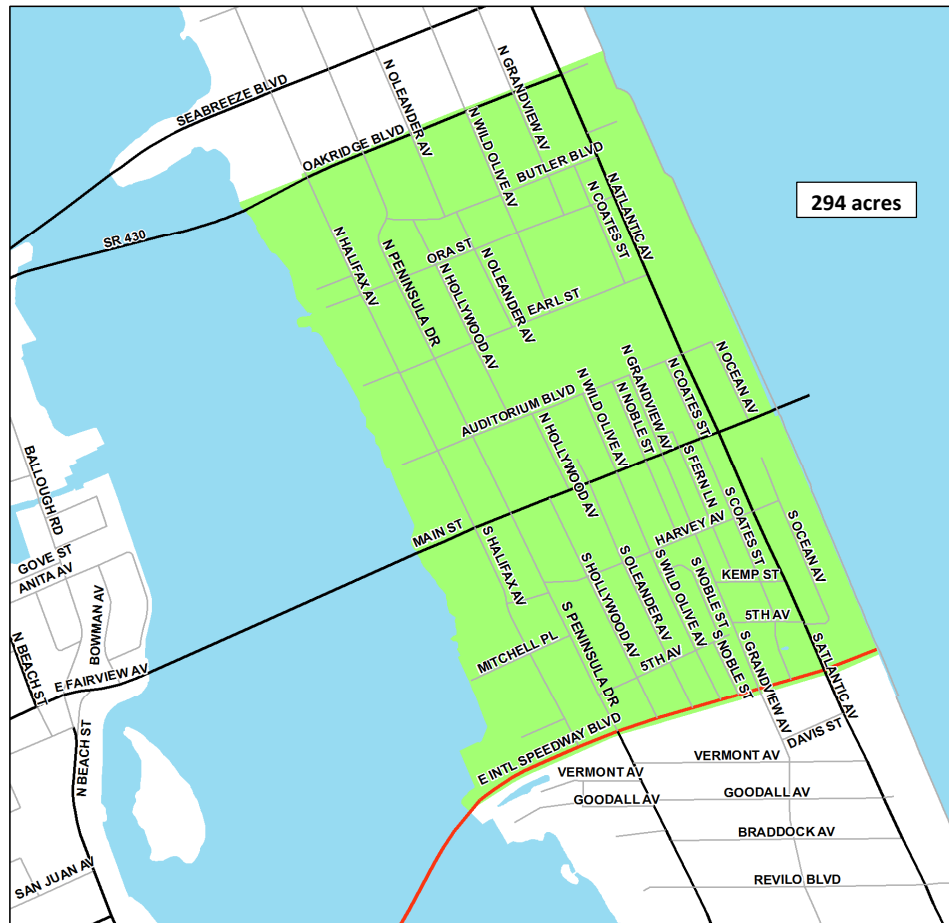
**CRA board:** city commission  
**contact:** Ken Thomas, redevelopment director

## Land acquisition and construction accomplishments since 1982 (\$ x 000):

-Ocean Walk and Beach Village	\$19,559
-Oceanfront Park/Boardwalk/Pier	12,601
-property acquisition	12,436
-Adams Mark expansion	8,838
-streetscaping	3,426
-park improvements	1,737
-Surfside Village resurfacing	431
-Bandshell Historic Restoration	277
-Historic Clock Tower renovations	76
-ADA ramps	8
total:	\$59,389

## Current focus of plan:

- examine funding for boardwalk improvements
- construction of new pier
- parking study
- Main Street streetscaping



2024	
<b>Debt (\$ x 000)</b>	revenue bonds
initial date	2020 (2011 refinanced)
amount of initial debt	\$24,385
balance	\$14,090
maturity	2031
purpose	public infrastructure/amenities for Hilton/Ocean Walk and Shoppes
project status	complete

**Personnel: 4.20 FTE (\$ x 000)** \$310\*

- .60 redevelopment director
- 1.50 project manager
- .50 technician
- .60 admin specialist
- 1.00 exec assistant
- \*paid to city employees directly or through transfer

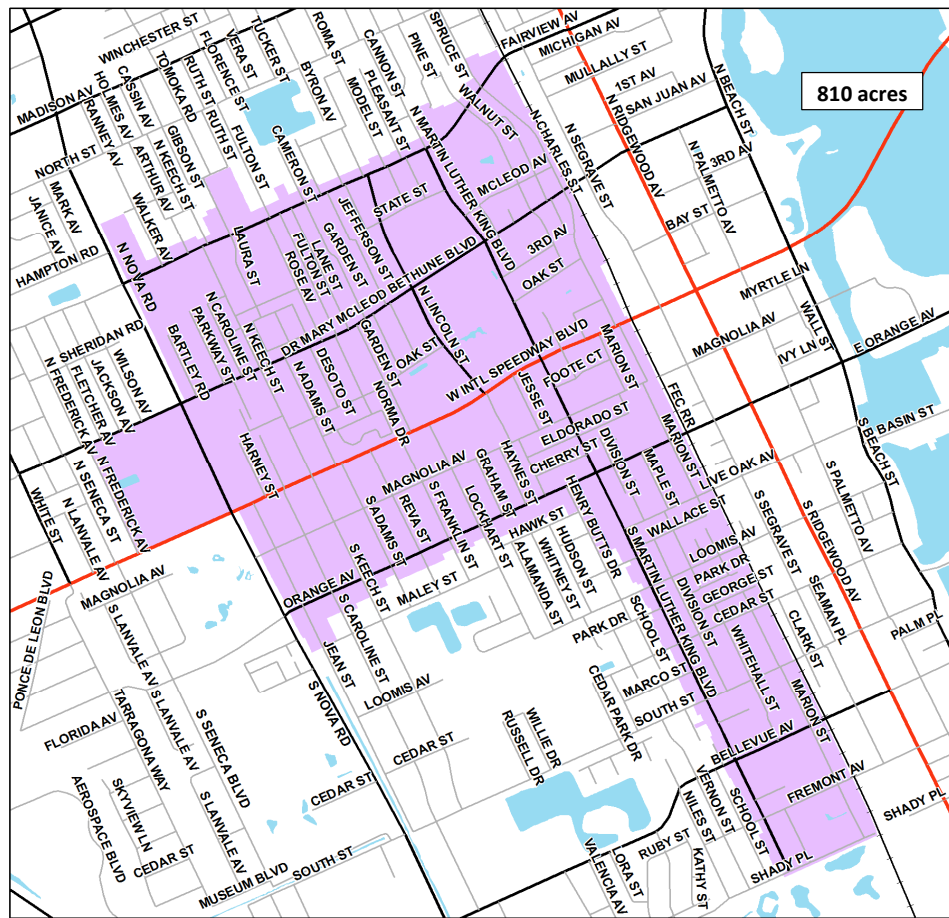
## Primary expenditures

- debt payments

	FY 2024	% total	FY 2023	% total	FY 2022	% total
<b>Revenues (x 000)</b>						
county TIF	\$2,630	43%	\$2,415	40%	\$2,105	47%
hospital TIF	377	6%	378	6%	332	7%
city TIF	2,598	42%	2,383	39%	1,926	43%
<b>subtotal</b>	<b>\$5,605</b>	<b>91%</b>	<b>\$5,176</b>	<b>85%</b>	<b>\$4,363</b>	<b>98%</b>
grants received	\$0	0%	\$0	0%	\$0	0%
miscellaneous	545	9%	910	15%	79	2%
<b>subtotal</b>	<b>\$545</b>	<b>9%</b>	<b>\$910</b>	<b>15%</b>	<b>\$79</b>	<b>2%</b>
<b>Total revenue</b>	<b>\$6,150</b>	<b>100%</b>	<b>\$6,086</b>	<b>100%</b>	<b>\$4,442</b>	<b>100%</b>
<b>Expenses (x000)</b>						
debt payments	\$2,511	75%	\$2,508	36%	\$2,508	41%
capital projects	157	5%	4,042	58%	3,183	52%
grants awarded	0	0%	0	0%	0	0%
<b>subtotal</b>	<b>\$2,668</b>	<b>80%</b>	<b>\$6,550</b>	<b>94%</b>	<b>\$5,691</b>	<b>93%</b>
policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	331	10%	164	2%	154	3%
administration	347	10%	238	3%	243	4%
<b>subtotal</b>	<b>\$678</b>	<b>20%</b>	<b>\$401</b>	<b>6%</b>	<b>\$397</b>	<b>7%</b>
<b>Total expenses</b>	<b>\$3,346</b>	<b>100%</b>	<b>\$6,951</b>	<b>100%</b>	<b>\$6,088</b>	<b>100%</b>
net change in fund balance	2,804		(866)		(1,646)	
<b>Fund balance - ending</b>	<b>\$11,823</b>		<b>\$9,019</b>		<b>\$9,884</b>	

**1997-2024 cumulative  
county TIF contributions:  
\$5,440,844**

- underground utilities
- streetscaping
- affordable housing
- removal of slum/blight
- clean streets program
- small business hub
- rideshare program



2024			FY 2024	% total	FY 2023	% total	FY 2022	% total
		Revenues (x 000)						
Debt (\$ x 000)	bank loan	county TIF	\$485	15%	\$388	41%	\$354	46%
initial date	2023	hospital TIF	69	2%	62	7%	56	7%
amount of initial debt	\$6,453	city TIF	479	15%	393	41%	324	42%
balance	\$5,835	subtotal	\$1,033	31%	\$842	88%	\$734	96%
maturity	2036							
purpose	revitalize abandoned/dilapidated properties	grants received	\$0	0%	\$0	0%	\$0	0%
		miscellaneous	2,267	69%	112	12%	30	4%
project status	in progress	subtotal	\$2,267	69%	\$112	12%	\$30	4%
		Total revenue	\$3,300	100%	\$954	100%	\$764	100%
Personnel: 1.01 FTE (\$ x 000)		\$150*	Expenses (x000)					
75 project manager			\$294	16%	\$234	23%	\$213	69%
.25 admin specialist			1,140	62%	633	62%	0	0%
.01 executive assistant			0	0%	0	0%	0	0%
*paid to city employees directly or through transfer			\$1,434	77%	\$867	85%	\$213	69%
Primary expenditures								
capital projects			\$0	0%	\$0	0%	\$0	0%
			223	12%	67	7%	18	6%
			197	11%	87	9%	78	25%
		subtotal	\$419	23%	\$154	15%	\$97	31%
		Total expenses	\$1,854	100%	\$1,021	100%	\$310	100%
net change in fund balance			1,447		(68)		454	
		Fund balance - ending	\$3,163		\$1,716		\$1,784	

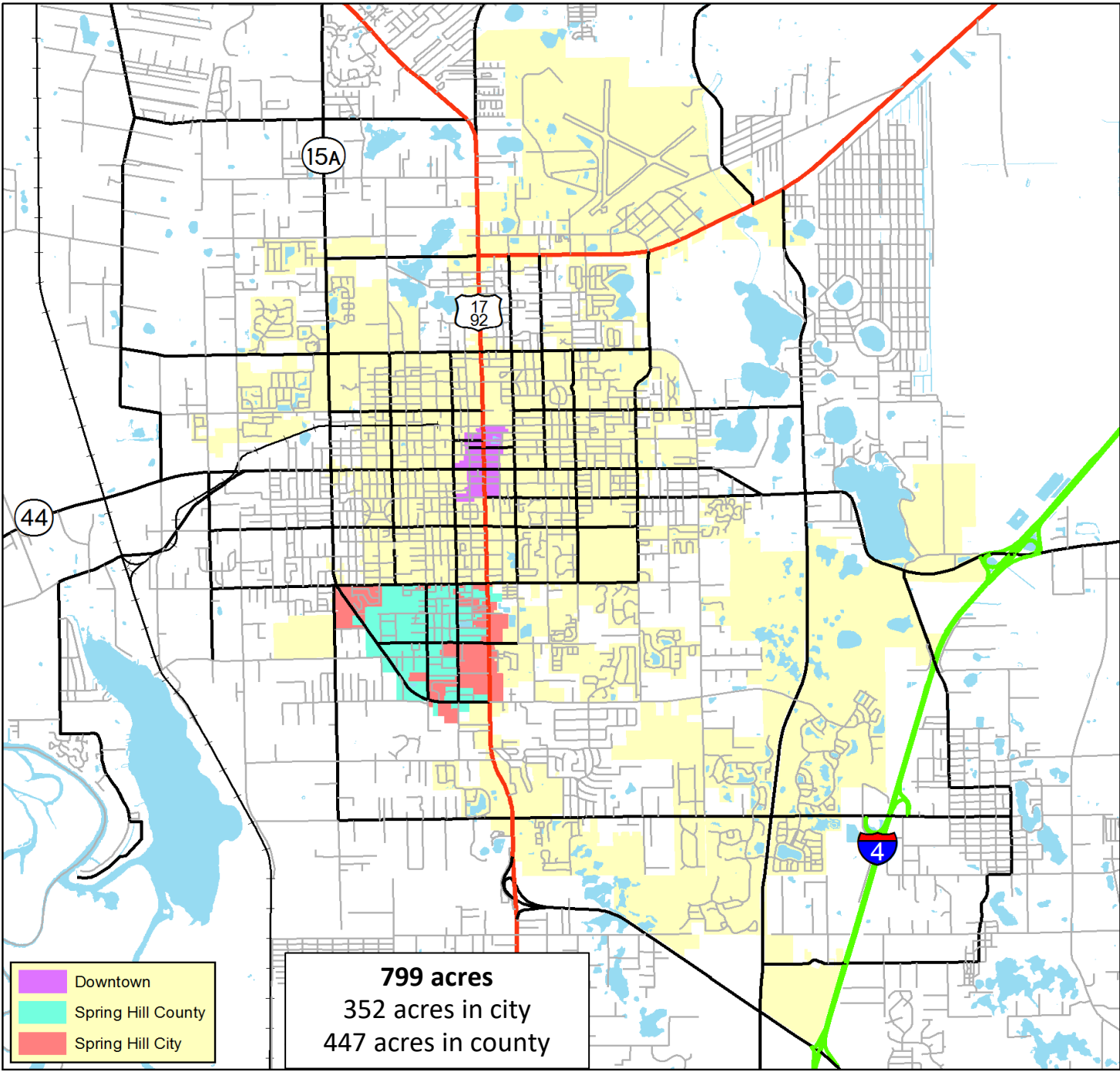
2024			FY 2024	% total	FY 2023	% total	FY 2022	% total	
		Revenues (x 000)							
Debt (\$ x 000)	0	TIF	county TIF	\$200	42%	\$156	43%	\$109	47%
			hospital TIF	29	6%	24	7%	18	8%
			city TIF	198	42%	153	42%	104	44%
Personnel: 0.20 FTE (\$ x 000)	\$4	subtotal		\$427	90%	\$333	92%	\$231	99%
.20 project manager									
*paid to city employees directly or through transfer		NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous	49	10%	31	8%	3	1%
			subtotal	\$49	10%	\$31	8%	\$3	1%
Primary expenditures		Total revenue		\$475	100%	\$364	100%	\$234	100%
-operating/maintenance		Expenses (x000)							
		CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
			capital projects	0	0%	0	0%	47	100%
			grants awarded	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$0	0%	\$47	100%
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
			operating/maintenance/other	27	79%	4	84%	0	0%
			administration	7	21%	1	16%	0	0%
			subtotal	\$35	100%	\$5	100%	\$0	0%
		Total expenses		\$35	100%	\$5	100%	\$48	100%
net change in fund balance				441		359		186	
Fund balance - ending				\$1,622		\$1,181		\$822	



DeLand  
Summary for Two  
DeLand CRAs

1991-2024 cumulative  
county TIF contributions:  
\$6,066,644

2 CRA boards:  
mayor, city commissioners  
county council members  
area residents and business owners  
contact:  
Mike Grebosz, assistant city manager



2024	
Debt (\$ x 000)	\$1,503
Debt Balance	
Personnel: 3.00 FTE (\$ x 000)	\$166
<i>paid to city employees directly or through transfer</i>	
Primary expenditures	
-capital projects - infrastructure	
-operating/maintenance	
-Spring Hill Resource Center	

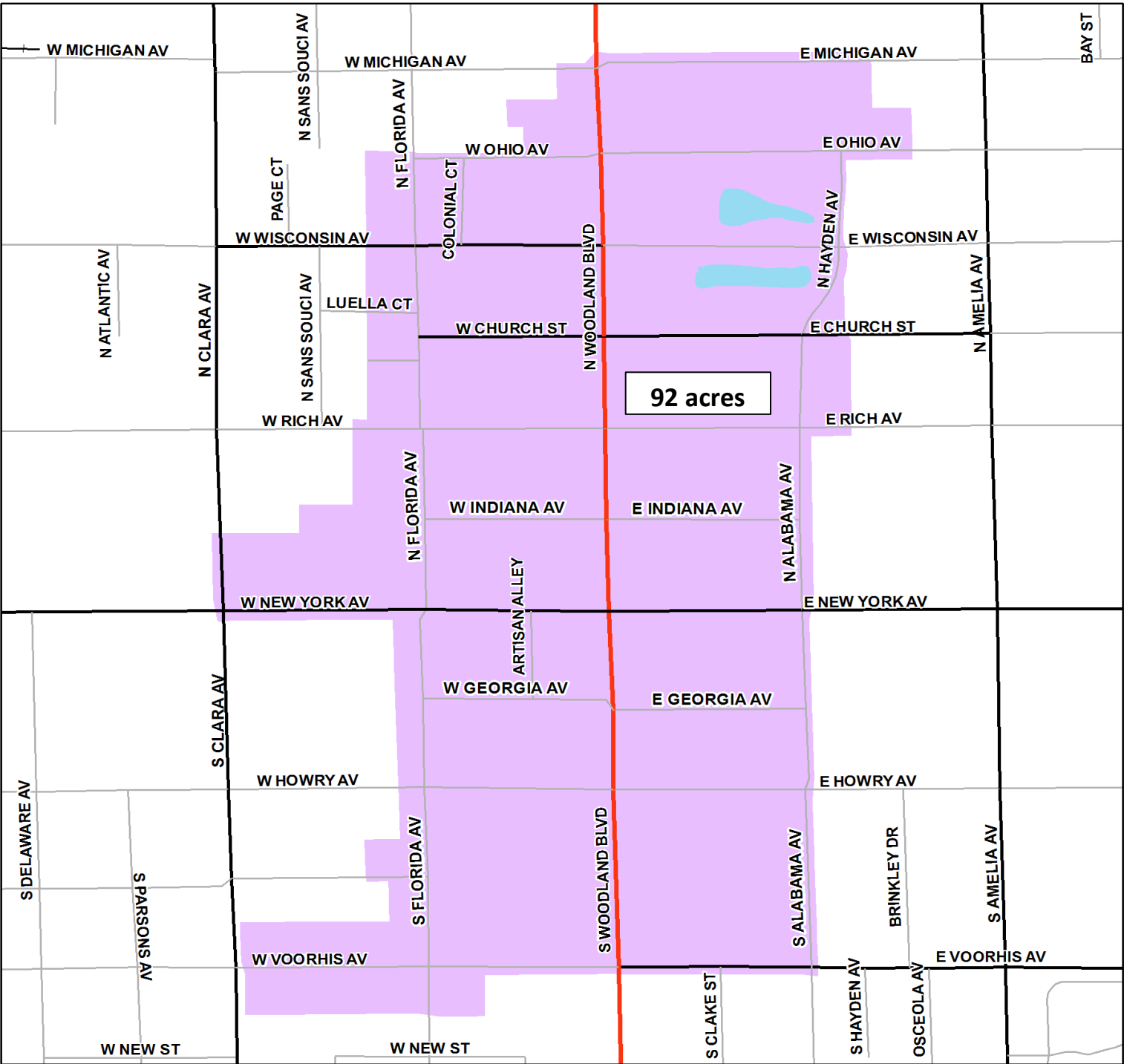
	FY 2024	% total	FY 2023	% total	FY 2022	% total	
Revenues (x 000)							
TIF	county TIF	\$803	36%	\$653	28%	\$465	20%
	hospital TIF	\$124	6%	112	5%	85	4%
	city TIF	\$657	30%	553	24%	377	16%
	subtotal	\$1,584	71%	\$1,318	57%	\$928	40%
NON TIF	grants received	\$25	1%	\$31	1%	\$36	2%
	miscellaneous	\$609	27%	948	41%	130	6%
	subtotal	\$634	29%	\$980	43%	\$166	7%
Total revenue		\$2,218	100%	\$2,298	100%	\$1,094	48%
Expenses (x000)							
CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	\$1,283	46%	27	4%	330	38%
	grants awarded	\$4	0%	0	0%	0	0%
	subtotal	\$1,287	46%	\$27	4%	\$330	38%
NONCAPITAL	policing/enforcement program	\$0	0%	0	0%	0	0%
	operating/maintenance/other	\$1,490	54%	658	96%	544	62%
	administration	\$0	0%	0	0%	0	0%
	subtotal	\$1,490	54%	658	96%	544	62%
Total expenses		\$2,777	100%	\$685	100%	\$874	100%
net change in fund balance		(558)		1613		220	
Fund balance - ending		\$2,936		\$3,494		\$1,882	

<p><b>1991-2024 cumulative county TIF contributions: \$3,760,741</b></p>
--

Land acquisition and construction accomplishments since 2001 (\$ x 000):	
streetscaping	220
parking lot improvements	0
parks	20
Fish Building improvements	126
Utility Box Art Project	0
Wayfinding Signs	123
Street Banner Poles	72
Asbestos Removal Fire St #81	2
Fire Station Demo & Parking Lot	816
total:	\$1,380

2024	
Debt (\$ x 000)	revenue note
Amount of Initial Debt	\$500
	\$371
Debt Maturity	6/1/2034
Purpose	construction loan for
Project Status	not started yet
	revenue note
	\$700
	\$640
	6/1/2033
Purpose	Voorhis Ave streetscape
Project Status	final design phase

**Primary expenditures**  
-Operating and maintenance  
- capital projects



		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)							
TIF	county TIF	\$281	22%	\$244	15%	\$217	33%
	hospital TIF	53	4%	50	3%	53	8%
	city TIF	348	29%	305	20%	259	40%
	subtotal	\$681	56%	\$599	40%	\$529	82%
NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	528	44%	903	60%	114	18%
	subtotal	\$528	44%	\$903	60%	\$114	18%
Total revenue		\$1,210	100%	\$1,502	100%	\$643	100%
Expenses (x000)							
CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	979	46%	15	4%	220	40%
	grants awarded	0	0%	0	0%	0	0%
	subtotal	\$979	46%	\$15	4%	\$220	40%
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	1127	54%	406	96%	335	60%
	administration	0	0%	0	0%	0	0%
	subtotal	\$1,127	54%	\$406	96%	\$335	60%
Total expenses		\$2,106	100%	\$422	100%	\$555	100%
net change in fund balance		-896		1081		89	
Fund balance - ending		\$1,545		\$2,441		\$1,361	



# DeLand Spring Hill CRA\* 2004-2044

**2004-2024 cumulative  
county TIF contributions:  
\$2,305,903**

## CRA board:

mayor, 2 city commissioners  
2 county council members  
1 incorporated Spring Hill CRA resident  
1 unincorporated Spring Hill CRA resident

## contact:

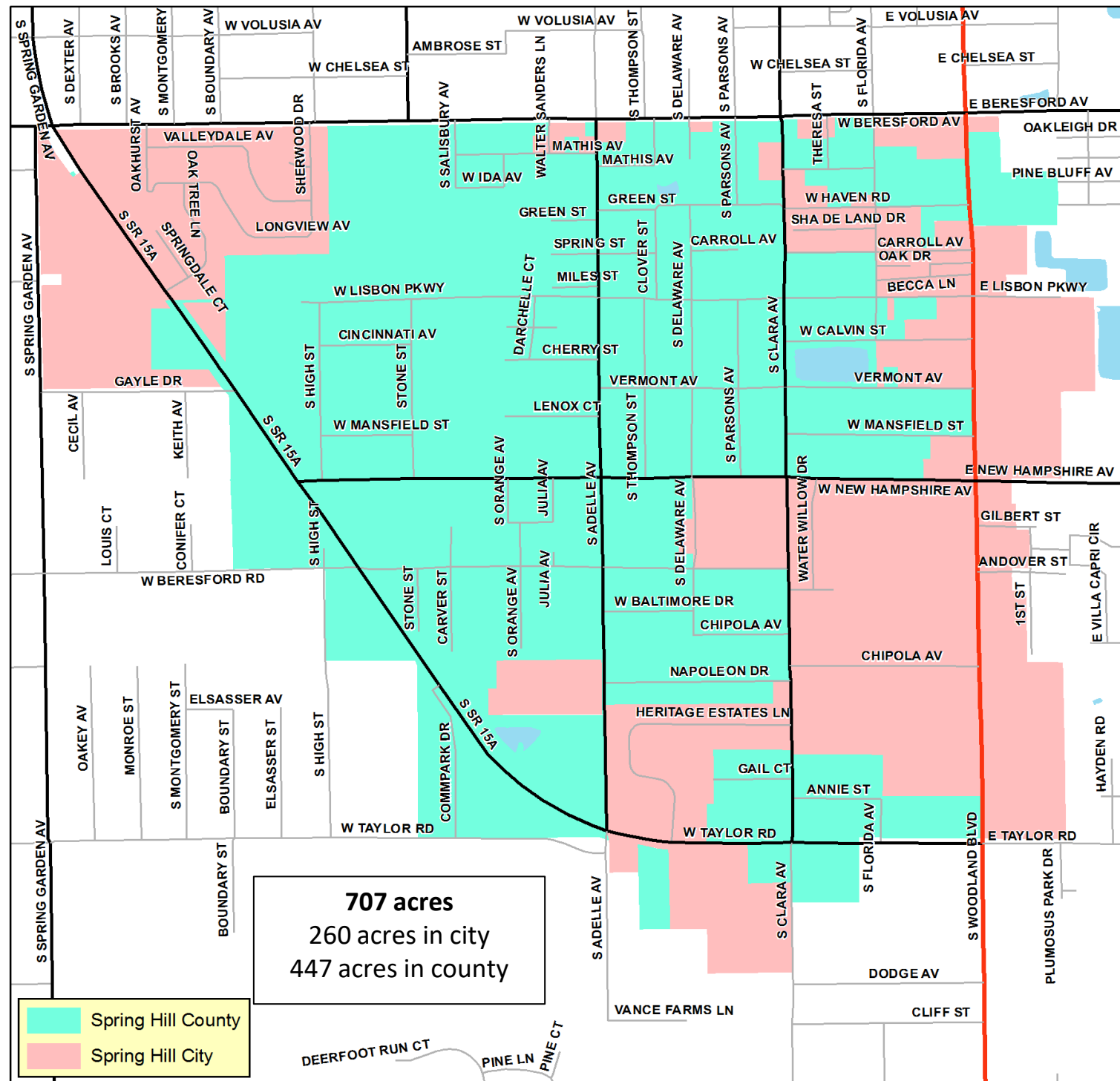
Mike Grebosz, assistant city manager

## Land acquisition and construction accomplishments since 2006 (\$ x 000):

-building acquisition/improvement	\$414
-land acquisition	0
-new resource center	61
-lighting	0
-fencing	12
total:	\$487

## Current focus of plan:

-operation of Community Resource Center  
-property improvement grants  
-sewer connection grants  
-road paving/sidewalks/street lights  
-park improvements



2024	
<b>Debt (\$ x 000)</b>	Revenue Note
Amount of Initial Debt	\$610
Debt Balance	\$492
Debt Maturity	6/1/2039
Purpose	20 yr loan-construction
Project Status	complete
<b>Personnel: 3.00 FTE (\$ x 000)</b>	166*
1.00 Spring Hill Center Director	
1.00 Admin Assistant I	
1.00 Office Administrator	
*paid to city employees directly or through transfer	
<b>Primary expenditures</b>	
- Operating/Maintenance	
-Capital Projects - infrastructure	

		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)							
TIF	county TIF	\$522	52%	\$410	51%	\$248	55%
	hospital TIF	71	7%	62	8%	33	7%
	city TIF	309	31%	248	31%	118	26%
	subtotal	\$903	90%	\$719	90%	\$399	89%
NON TIF	grants received	\$25	2%	\$31	4%	\$36	8%
	miscellaneous*	81	8%	45	6%	16	4%
	subtotal	\$106	10%	\$77	10%	\$52	11%
Total revenue		\$1,009	100%	\$796	100%	\$451	100%
Expenses (x000)							
CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	\$304	45%	\$12	4%	\$110	35%
	grants awarded	\$4	1%	\$0	0%	\$0	0%
	subtotal	\$308	46%	\$12	4%	\$110	35%
NONCAPITAL	policing/enforcement program		0%	\$0	0%	\$0	0%
	operating/maintenance/other**	\$363	54%	\$252	96%	\$209	65%
	administration		0%	\$0	0%	\$0	0%
	subtotal	\$363	54%	\$252	96%	\$209	65%
Total expenses		\$671	100%	\$264	100%	\$319	100%
net change in fund balance		338		532		132	
Fund balance - ending		\$1,391		\$1,053		\$521	

\*Spring Hill comprises city and county properties,  
administered by the city

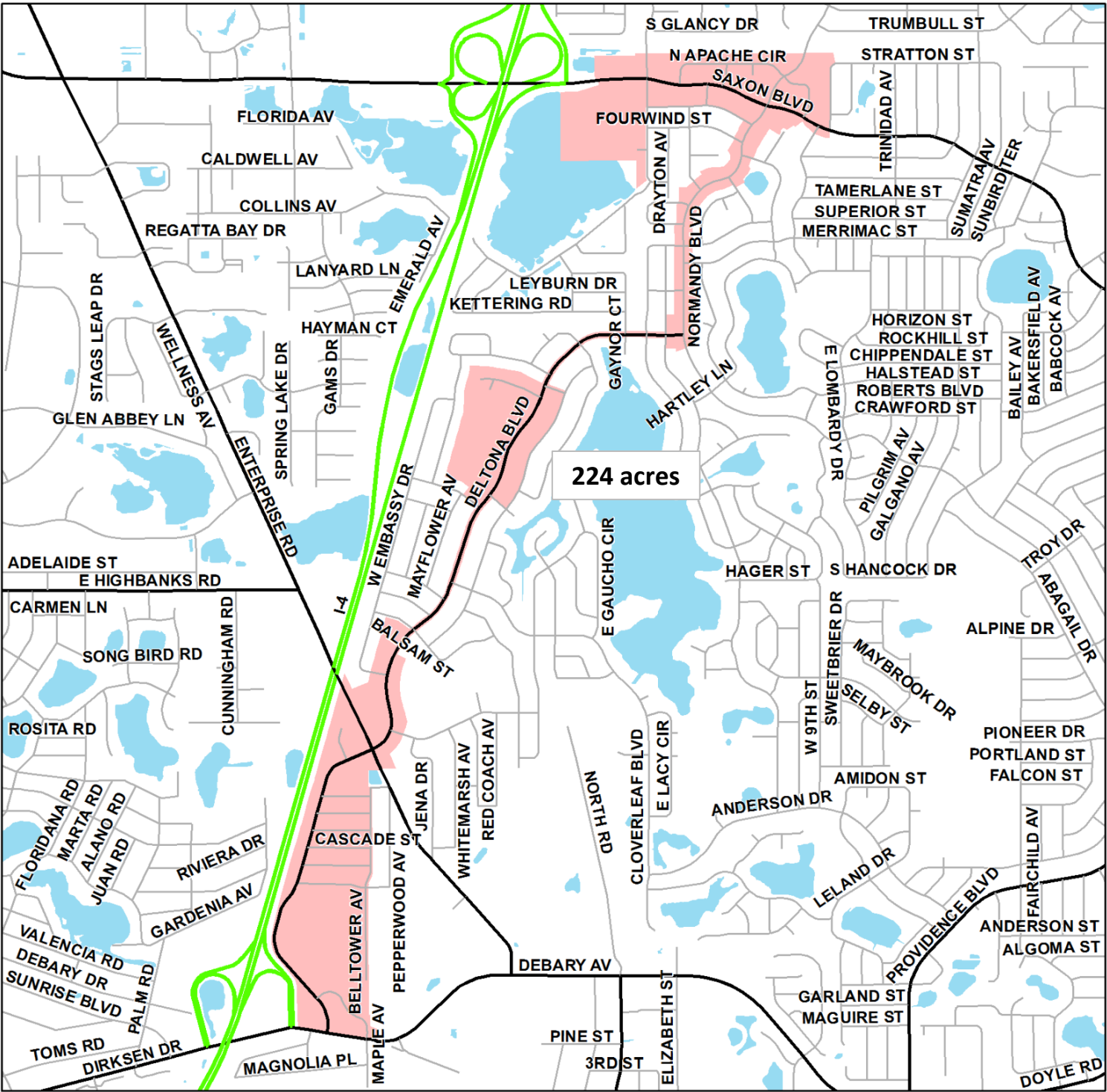
\*includes \$621,000 loan proceeds for resource center

\*\*includes \$250,000 transfer from General Fund for capital projects

**2017-2024 cumulative  
county TIF contributions:  
\$794,159**

**Land acquisition and construction accomplishments since 2017 (\$ x 000):**  
N/A

**Current focus of plan:**  
improvement of blighted conditions



2024			FY 2024	% total	FY 2023	% total	FY 2022	% total	
		Revenues (x 000)							
Debt (\$ x 000)	none								
		TIF	county TIF	\$164	26%	\$192	35%	\$155	39%
			city TIF	373	59%	318	57%	239	59%
			subtotal	\$537	86%	\$510	93%	\$394	99%
Personnel: 0.00 FTE (\$ x 000)	\$0								
		NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous*	85	14%	37	7%	4	1%
*paid to city employees directly or through transfer			subtotal	\$85	14%	\$37	7%	\$4	1%
		Total revenue		\$622	100%	\$547	100%	\$398	100%
		Expenses (x000)							
		CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
			capital projects	0	0%	52	100%	70	100%
			grants awarded	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$52	100%	\$70	100%
Primary expenditures	capital projects	NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
			operating/maintenance/other	0	0%	0	0%	0	0%
			administration	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$0	0%	\$0	0%
		Total expenses		\$0	0%	\$52	100%	\$70	100%
		net change in fund balance		622		496		329	
		Fund balance - ending		\$2,148		\$1,526		\$1,030	



# Edgewater Edgewater CRA 2015-2035

**2015-2024 cumulative  
county TIF contributions:  
\$982,910**

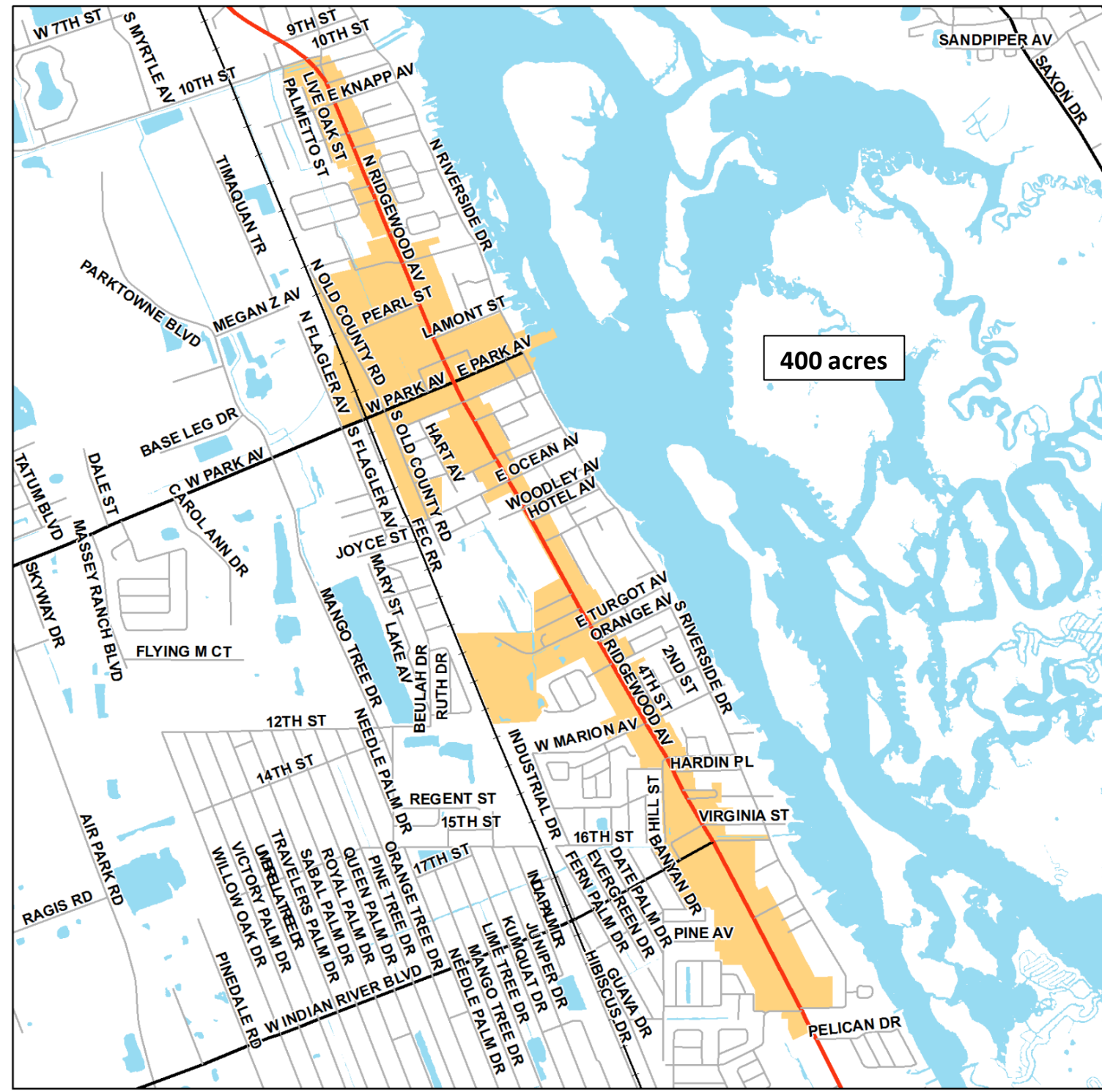
**CRA board:** city council  
**contact:** Ryan Solstice,  
development services director

**Land acquisition and construction accomplishments  
since 2015 (\$ x 000):**

Property demolition	\$7
total:	\$7

**Current focus of plan:**

- capital projects
- façade grants



2024			FY 2024	% total	FY 2023	% total	FY 2022	% total	
Debt (\$ x 000)	none	Revenues (x 000)							
		TIF	county TIF	\$295	59%	\$172	41%	\$142	43%
			city TIF	149	30%	237	57%	188	57%
			subtotal	\$444	88%	\$409	99%	\$330	100%
Personnel: 0.00 FTE (\$ x 000)	\$0	NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous*	59	12%	6	1%	0	0%
			subtotal	\$59	12%	\$6	1%	\$0	0%
			Total revenue		\$503	100%	\$414	100%	\$330
Primary expenditures capital projects -grants		Expenses (x000)							
		CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
			capital projects	84	51%	0	0%	11	12%
			grants awarded	79	49%	0	0%	78	88%
			subtotal	\$163		\$0		\$89	100%
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
			operating/maintenance/other	0	0%	0	0%	0	0%
			administration	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$0	0%	\$0	0%
					0%		0%		
Total expenses		\$163	100%	\$0	0%	\$89	100%		
net change in fund balance		340		414		241			
Fund balance - ending		\$1,401		\$1,061		\$646			

## Holly Hill Holly Hill CRA 1995-2036

**1995-2024 cumulative  
county TIF contributions:  
\$19,175,550**

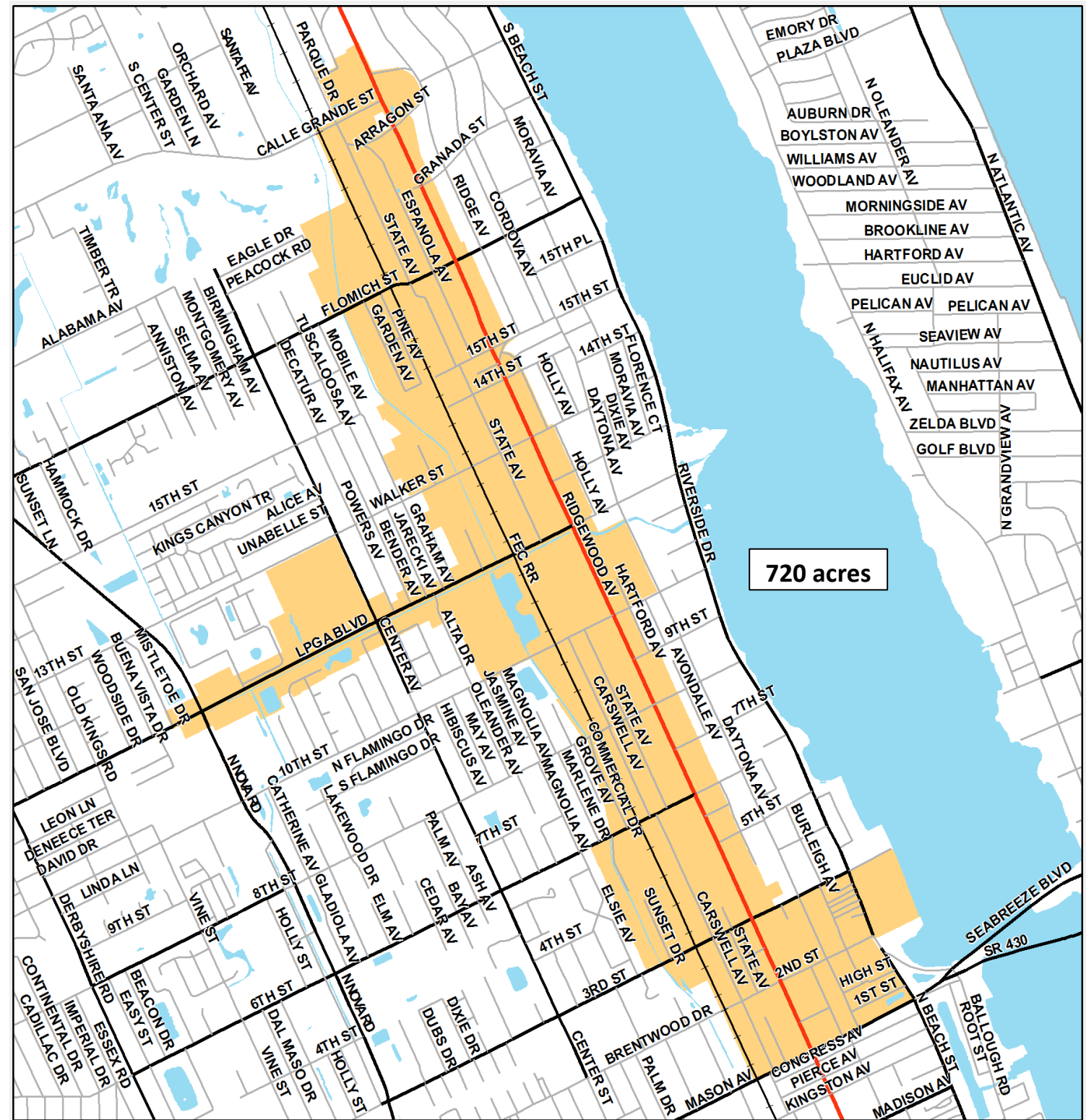
**CRA board:** mayor, city commission  
**contact:** Joe Forte, City Manager

### Land acquisition and construction accomplishments since 2007 (\$ x 000):

-roadway improvements	\$472
-water and sewer system	\$3,535
-property acquisition	\$3,096
-The Market renovations	\$1,352
-streetscaping and landscaping	\$217
-bus transfer stations	\$261
-property improvements	\$196
-parking improvements	\$39
-Pictona	\$5,199
-YMCA signage	\$13
-Overhead to Underground	\$1,320
<b>total:</b>	<b>\$15,700</b>

### Current focus of plan:

- infrastructure improvements
- property improvement grants



2024		
<b>Debt (\$ x 000)</b>	note	refunding note
initial date	2013	2005 (2012 refinanced)
amount of initial debt	\$5,000	\$4,835
balance	\$870	\$780
maturity	2026	2026
purpose	utilities under-grounding	water/sewer improvements, The Market improvements, middle school acquisition and improvements
project status	in-progress	complete
<b>Personnel: 4.55 FTE (\$ x 000)</b>		<b>\$276</b>
.75 CRA director		
3.00 community policing officers		
0.5 Code Enforcement Officer		
0.30 customer service clerk		
<i>*paid to city employees directly or through transfer</i>		
<b>Primary expenditures</b>		
debt payments		

	FY 2024	% total	FY 2023	% total	FY 2022	% total
<b>Revenues (x 000)</b>						
TIF county TIF	\$1,474	42%	\$1,289	38%	\$1,245	23%
TIF hospital TIF	212	6%	201	6%	197	4%
TIF city TIF	1,579	45%	1,462	43%	1,290	24%
<b>subtotal</b>	<b>\$3,265</b>	<b>92%</b>	<b>\$2,953</b>	<b>86%</b>	<b>\$2,732</b>	<b>51%</b>
NON TIF grants received	\$0	0%	\$270	8%	\$2,230	42%
NON TIF miscellaneous	274	8%	212	6%	406	8%
<b>subtotal</b>	<b>\$274</b>	<b>8%</b>	<b>\$482</b>	<b>14%</b>	<b>\$2,636</b>	<b>49%</b>
<b>Total revenue</b>	<b>\$3,539</b>	<b>100%</b>	<b>\$3,435</b>	<b>100%</b>	<b>\$5,368</b>	<b>100%</b>
<b>Expenses (x000)</b>						
CAPITAL debt payments	\$854	44%	\$853	27%	\$856	16%
CAPITAL capital projects	85	4%	1,241	39%	3,692	67%
CAPITAL grants awarded	59	3%	161	5%	185	3%
<b>subtotal</b>	<b>\$998</b>	<b>51%</b>	<b>\$2,255</b>	<b>71%</b>	<b>\$4,733</b>	<b>86%</b>
NONCAPITAL policing/enforcement program	\$155	8%	\$158	5%	\$161	3%
NONCAPITAL operating/maintenance/other	404	21%	393	12%	362	7%
NONCAPITAL administration	155	8%	126	4%	105	2%
NONCAPITAL recreation	239	12%	239	8%	134	2%
<b>subtotal</b>	<b>\$953</b>	<b>49%</b>	<b>\$915</b>	<b>29%</b>	<b>\$763</b>	<b>14%</b>
<b>Total expenses</b>	<b>\$1,951</b>	<b>100%</b>	<b>\$3,170</b>	<b>100%</b>	<b>\$5,496</b>	<b>100%</b>
net change in fund balance	1,588		264		(128)	
<b>Fund balance - ending</b>	<b>\$7,954</b>		<b>\$6,366</b>		<b>\$6,102</b>	



**2015-2024 cumulative  
county TIF contributions:  
\$3,656,624**

<b>Land acquisition and construction accomplishments since 2015 (\$ x 000):</b>	
Affordable Housing	\$426
Public Facilities/infrastructure	241
Public infrastructure	404
Commercial Façade/improvement grants	886
total:	<u>\$1,956</u>

2,002 acres

			FY 2024	% total	FY 2023	% total	FY 2022	% total	
2024			Revenues (x 000)						
Debt (\$ x 000)	none	TIF	county TIF	\$916	38%	\$831	44%	\$563	48%
			city TIF	1,254	53%	874	46%	593	51%
			subtotal	\$2,170	91%	\$1,705	90%	\$1,156	99%
Personnel: 0.0 FTE (\$ x 000)	\$0*	NON TIF	grants received		0%	\$92	5%	\$0	0%
			miscellaneous	214	9%	90	5%	10	1%
			subtotal	\$214	9%	\$182	10%	\$10	1%
*paid to city employees directly or through transfer									
Total revenue			\$2,384	100%	\$1,887	100%	\$1,166	100%	
Expenses (x000)									
Primary expenditures	- grants awarded	CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
			capital projects	19	4%	0	0%	101	12%
			grants awarded	366	77%	61	100%	0	0%
			subtotal	\$386	81%	\$61	100%	\$101	12%
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
operating/maintenance/other	92	19%	0	0%	465	57%			
administration	0	0%	0	0%	250	31%			
subtotal	\$92	19%	\$0	0%	\$715	88%			
Total expenses			\$478	100%	\$61	100%	\$816	100%	
net change in fund balance			1,906		1,826		350		
Fund balance - ending*			\$5,996		\$4,090		\$2,264		

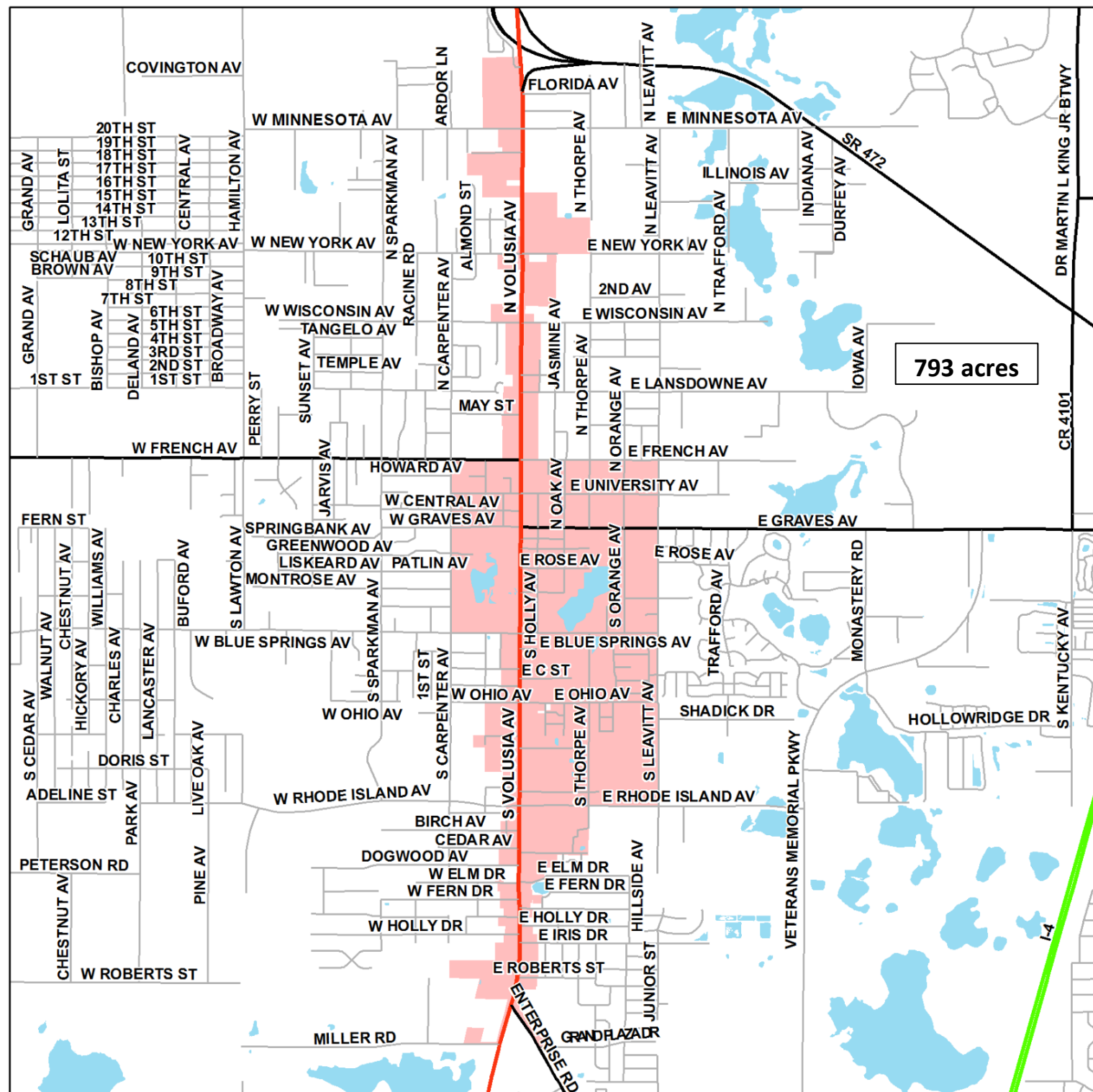
**2014-2024 cumulative  
county TIF contributions:  
\$1,580,799**

**Land acquisition and construction accomplishments since 2014 (\$ x 000):**

S. Holly Ave. improvements	<u>\$290</u>
total:	\$290

- debt service
- wayfinding signage
- septic to sewer
- infrastructure

2024	
<b>Debt (\$ x 000)</b>	
initial date	2018
amount of initial debt	\$1,571
balance	\$1,274
maturity	2041
purpose	construction
project status	complete



**Personnel: 0.15 FTE (\$ x 000)** **\$28\***  
.15 development services director  
*\*paid to city employees directly or through transfer*

gateway/wayfinding signage  
design/engineering septic to sewer  
design/engineering infrastructure improvements

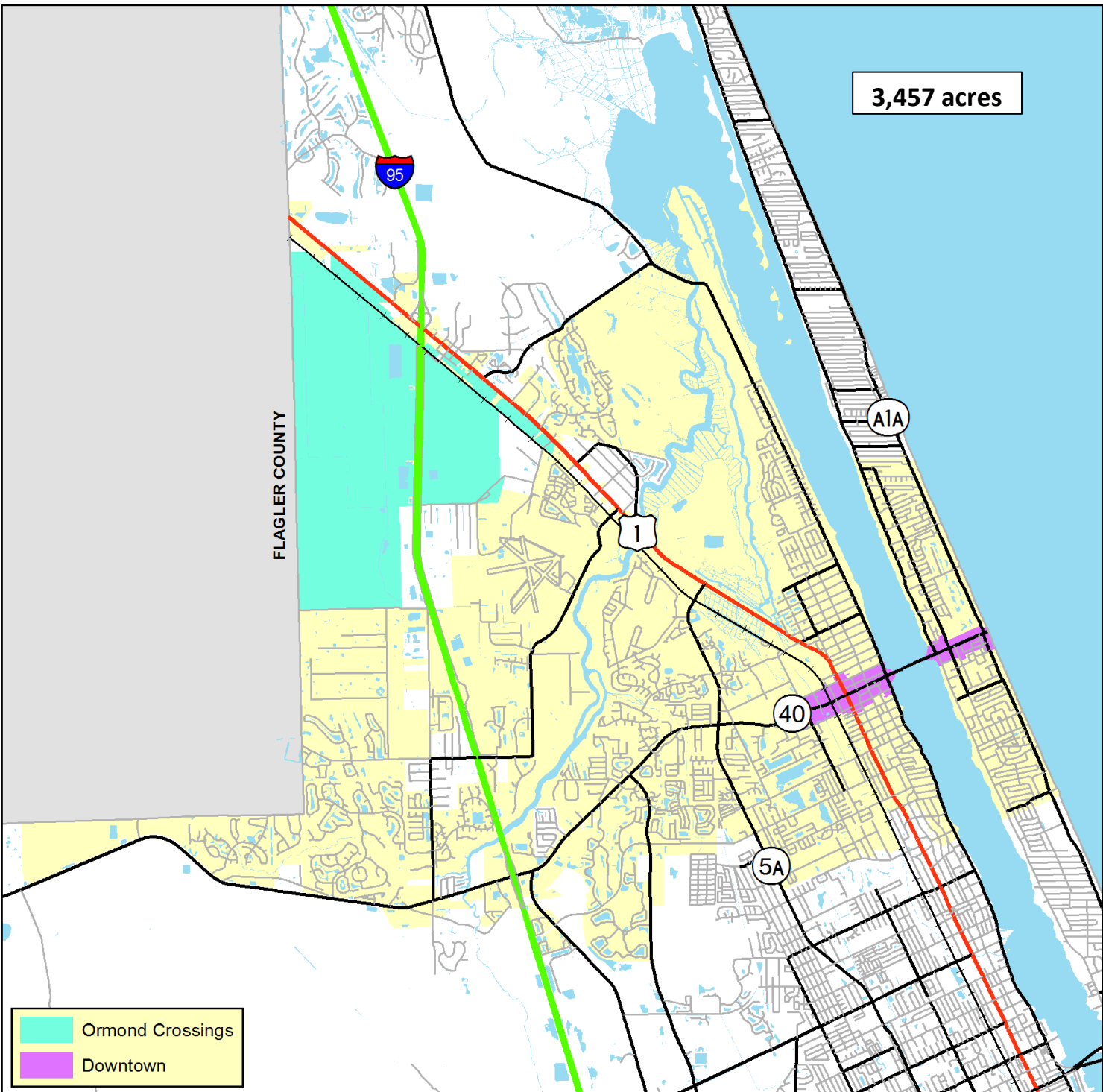
			FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)								
TIF	county TIF		\$280	29%	\$300	37%	\$250	40%
	city TIF		618	65%	501	63%	382	60%
	subtotal		\$898	94%	\$801	100%	\$631	100%
NON TIF	grants received		\$0	0%	\$0	0%	\$0	0%
	miscellaneous		55	6%	0	0%	0	0%
	subtotal		\$55	6%	\$0	0%	\$0	0%
Total revenue			\$953	100%	\$801	100%	\$631	100%
Expenses (x000)								
CAPITAL	debt payments		\$0	0%	\$0	0%	\$0	0%
	capital projects		573	95%	28	61%	237	94%
	grants awarded			0%	3	7%	0	0%
	subtotal		\$573	95%	\$32	69%	\$237	94%
NONCAPITAL	policing/enforcement program		\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other		0	0%	0	0%	0	0%
	administration		28	5%	14	31%	14	6%
	subtotal		\$28	5%	\$14	31%	\$14	6%
Total expenses			\$600	100%	\$46	100%	\$250	100%
net change in fund balance			352		755		381	
Fund balance - ending			\$974		\$621		-\$134	



# Ormond Beach Summary for Two Ormond Beach CRAs

1991-2024 cumulative  
county TIF contributions:  
\$16,170,108

CRA board: city commission  
contact: Steven Spraker, planning director



2024	
Debt (\$ x 000)	none
Personnel: 0.00 FTE (\$ x 000)	\$0*
*paid to city employees directly or through transfer	
Primary expenditures	
- capital projects	
- operating/maintenance	

		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)							
TIF	county TIF	\$1,058	50%	\$975	50%	\$952	54%
	hospital TIF	0	0%	158	8%	157	9%
	city TIF	871	41%	692	36%	645	37%
	subtotal	\$1,928	91%	\$1,824	94%	\$1,754	100%
NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	196	9%	121	6%	8	0%
	subtotal	\$196	9%	\$121	6%	\$85	5%
Total revenue		\$2,124	100%	\$1,945	100%	\$1,763	100
Expenses (x000)							
CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	718	72%	109	27%	1	0%
	grants awarded	0	0%	0	0%	0	0%
	subtotal	\$718	72%	\$109	27%	\$17	4%
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	282	28%	291	73%	412	96%
	administration	0	0%	0	0%	0	0%
	subtotal	\$282	28%	\$291	73%	412	96%
Total expenses		\$1,000	100%	\$400	100%	\$429	100%
net change in fund balance		1,123		1,546		1333	
Fund balance - ending		\$6,987		\$5,864		\$4,318	

# Ormond Beach Downtown CRA 1985-2036

**1991-2024 cumulative  
county TIF contributions:  
\$15,473,791**

**CRA board:** city commission

**contact:** Steven Spraker, planning director

**Land acquisition and construction accomplishments since 2005 (\$ x 000):**

-streetscapes	\$164
-underground utilities	460
-Casements and Rockefeller Gardens	4
-LED streetlights	3
-building improvements	3
-Cassen Pier	1,301
-landscaped medians	217
-parking	1
-Granada beach approach	1
-public art and wayfinding signage	38
-bridge uplighting	1
-Memorial Gardens	82
-Master Plan Update	0.42
-New Britain Stormwater Design	2
-MacDonald House	0.2
total:	<hr/> \$2,275



**Current focus of plan:**

- Cassen Park redesign
- underground utilities

**2024**

Debt (\$ x 000)	none
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**Personnel: 0.00 FTE (\$ x 000)** **\$0\***

*\*paid to city employees directly or through transfer*

	FY 2024	% total	FY 2023	% total	FY 2022	% total	
Revenues (x 000)							
TIF	county TIF*	\$907	52%	\$822	52%	\$810	56%
	hospital TIF	0	0%	128	8%	128	9%
	city TIF	723	40%	562	35%	524	36%
	subtotal	\$1,630	91%	\$1,512	94%	\$1,462	100%
NON TIF	grants received*	\$0	0%	\$0	0%	\$0	0%
	miscellaneous	156	9%	98	6%	7	0%
	subtotal	\$156	9%	\$98	6%	\$7	0%
Total revenue		\$1,786	100%	\$1,610	100%	\$1,469	100%
Expenses (x000)							
CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
	capital projects	718	72%	109	27%	17	4%
	grants awarded	0	0%	0	0%	0	0%
	subtotal	\$718	72%	\$109	27%	\$17	4%
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	282	28%	291	73%	412	96%
	administration	0	0%	0	0%	0	0%
	subtotal	\$282	28%	\$291	73%	\$412	96%
Total expenses		\$1,000	100%	\$400	100%	\$429	100%
net change in fund balance		785		1,210		1,039	
Fund balance - ending		\$5,465		\$4,680		\$3,470	



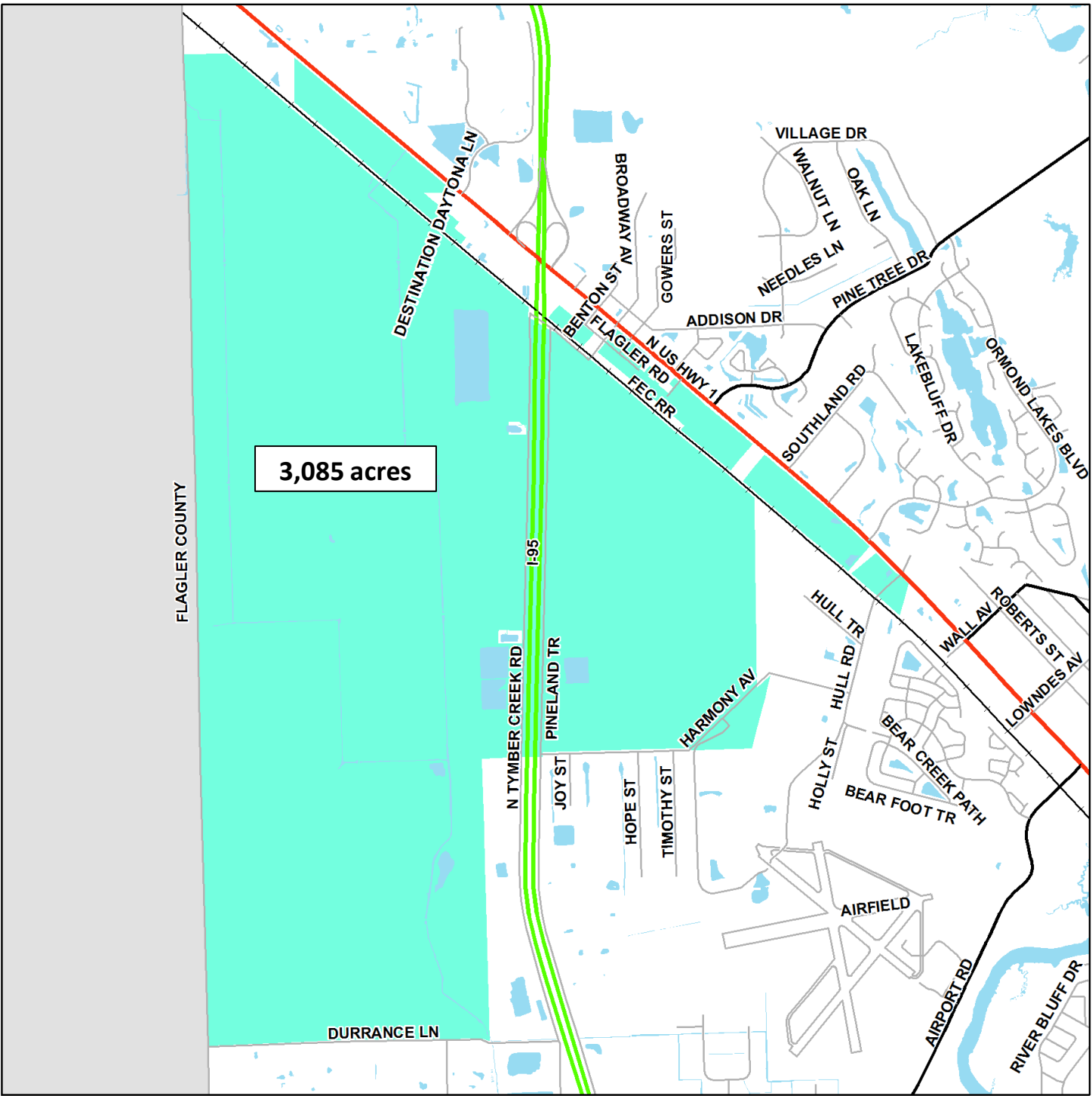
Ormond Beach  
Ormond Crossings CRA  
2006-2034

2006-2024 cumulative  
county TIF contributions:  
\$696,317

CRA board: city commission  
contact: Steven Spraker, planning director

Land acquisition and construction  
accomplishments since 2005 (\$ x 000):  
n/a  
total: \$0

Current focus of plan:  
-assist development as needed

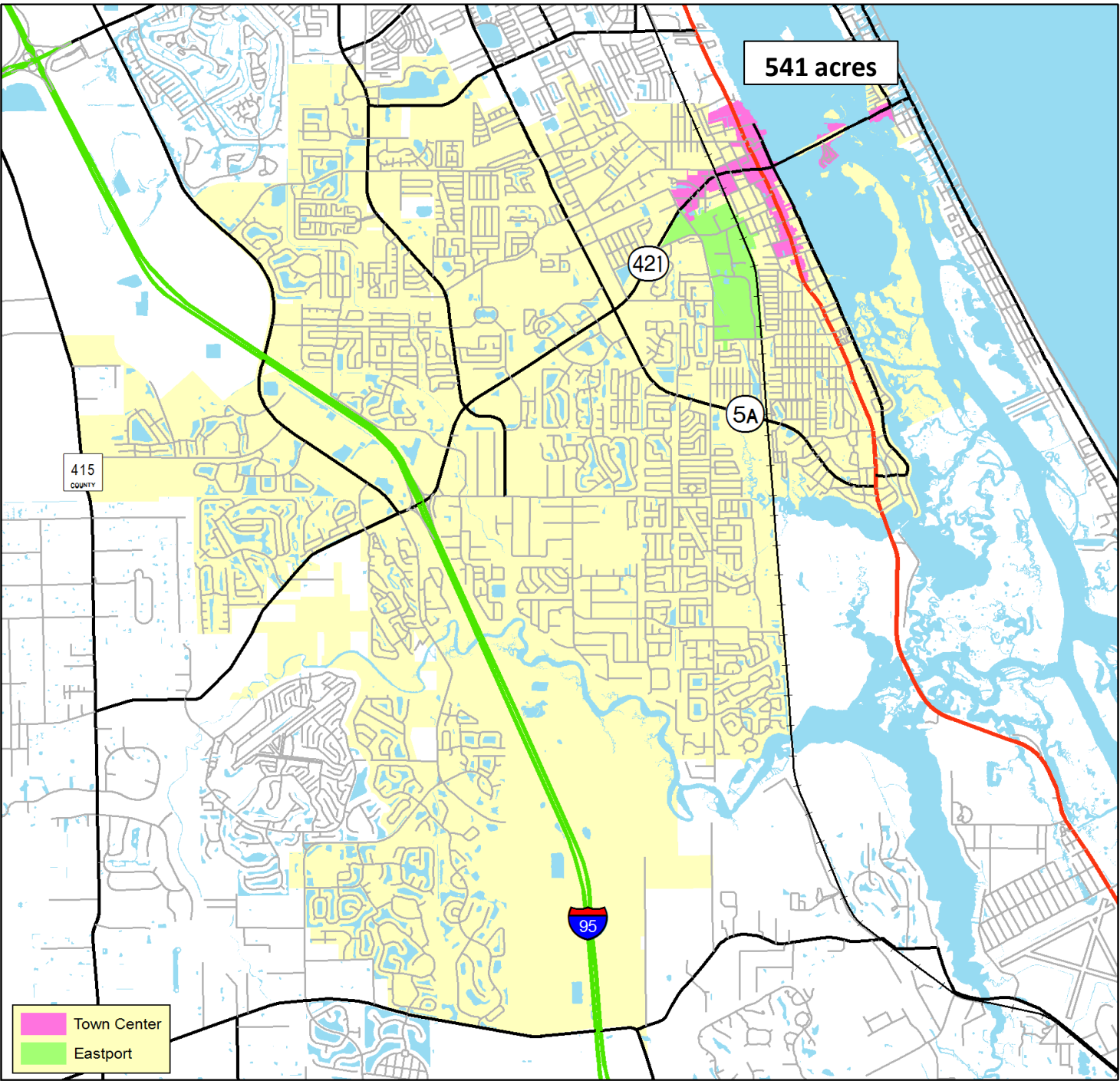


2024			FY 2024	% total	FY 2023	% total	FY 2022	% total	
		Revenues (x 000)							
Debt (\$ x 000)	none	TIF	county TIF	\$151	45%	\$153	46%	\$142	48%
			hospital TIF	0	0%	30	9%	30	10%
			city TIF	148	44%	130	39%	121	41%
			subtotal	\$299	88%	\$313	93%	\$292	99%
Personnel: 0.00 FTE (\$ x 000)		\$0*							
<i>*paid to city employees directly or through transfer</i>									
		NON TIF	grants received	\$0	0%	\$0	0%	\$0	0%
			miscellaneous	40	12%	23	7%	2	1%
			subtotal	\$40	12%	\$23	7%	\$2	1%
Primary expenditures		Total revenue		\$339	100%	\$336	100%	\$294	100%
-N/A		Expenses (x000)							
		CAPITAL	debt payments	\$0	0%	\$0	0%	\$0	0%
			capital projects	0	0%	0	0%	0	0%
			grants awarded	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$0	0%	\$0	0%
		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
			operating/maintenance/other	0	0%	0	0%	0	0%
			administration	0	0%	0	0%	0	0%
			subtotal	\$0	0%	\$0	0%	\$0	0%
		Total expenses		\$0	0%	\$0	0%	\$0	0%
		net change in fund balance		339		336		294	
		Fund balance - ending		\$1,522		\$1,184		\$848	

Port Orange  
Summary for Two  
Port Orange CRAs

1995-2024 cumulative  
county TIF contributions:  
\$4,912,293

2 CRA boards:  
city council  
2 representatives from the district appointed by  
council  
**contact:** Penelope Cruz, principal planner



2024			FY 2024	% total	FY 2023	% total	FY 2022	% total		
		Revenues (x 000)								
Debt (\$ x 000)		TIF	county TIF	\$443	46%	\$327	48%	\$272	46%	
initial date	2006-2019		hospital TIF	\$64	7%	\$51	7%	44	8%	
amount of initial debt	\$12,388		city TIF	\$403	42%	\$290	42%	219	37%	
balance	\$7,728		subtotal	\$910	94%	\$668	98%	\$536	91%	
maturity	2024-2036	NON TIF	grants received	\$0	1%	\$0	1%	\$0	1%	
			miscellaneous	\$56	6%	\$17	2%	53	9%	
			subtotal	\$56	6%	\$17	2%	\$53	9%	
Personnel: 0.00 FTE (\$ x 000)		\$0*	Total revenue		\$965	100%	\$685	100%	\$589	100%
*paid to city employees directly or through transfer			Expenses (x000)							
		CAPITAL	debt payments	\$636	90%	\$468	93%	\$640	95%	
			capital projects	\$35	5%	\$0	0%	0	0%	
			grants awarded	\$0	0%	\$0	0%	0	0%	
			subtotal	\$671	95%	\$468	93%	\$640	95%	
Primary expenditures		NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%	
-debt payments			operating/maintenance/other	\$37	5%	\$12	2%	35	5%	
			administration	\$0	0%	\$25	5%	0	0%	
			subtotal	\$37	5%	\$37	7%	\$35	5%	
			Total expenses		\$708	100%	\$505	100%	\$675	100%
			net change in fund balance		257		181		(76)	
			Fund balance - ending		(\$3,577)		(\$3,834)		(\$4,015)	

# Port Orange Eastport CRA 1995-2036

1995-2024 cumulative  
county TIF contributions:  
\$2,491,153

## CRA board:

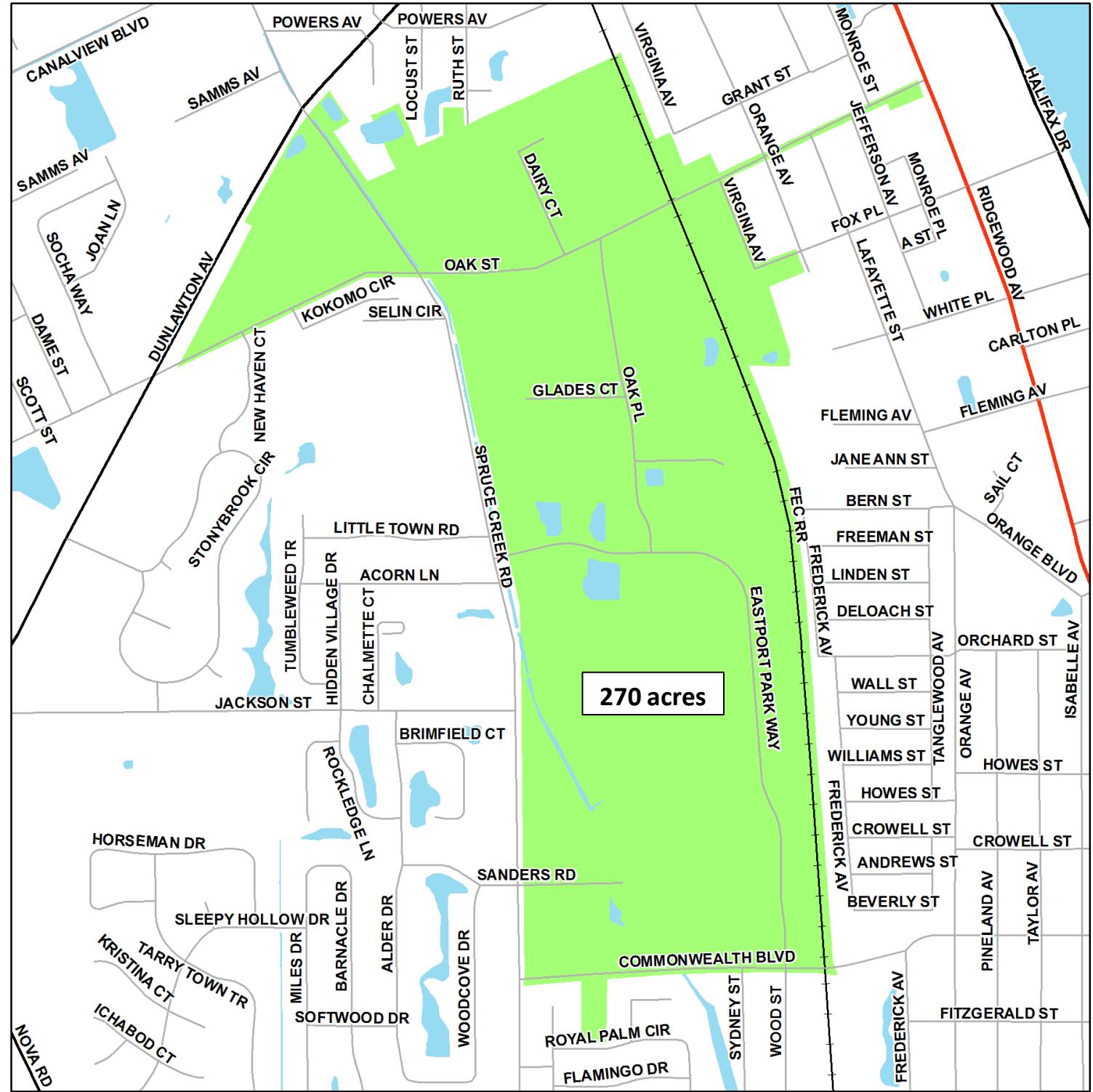
- city council
- 2 representatives from the district appointed by council
- contact:** Penelope Cruz, principal planner

## Land acquisition and construction accomplishments since 2006 (\$ x 000):

-business park construction	\$1,788
-curbing	99
total:	\$1,887

## Current focus of plan:

- business recruitment
- development of vacant lots



2024	
<b>Debt (\$ x 000)</b>	revenue bond
initial date	2006
amount of initial debt	\$2,500
balance	\$0
maturity	2024
purpose	business park infrastructure
project status	complete

**Personnel: 0.00 FTE (\$ x 000)** \$0\*  
\*paid to city employees directly or through transfer

## Primary expenditures

- debt payments

	FY 2024	% total	FY 2023	% total	FY 2022	% total	
Revenues (x 000)							
TIF	county TIF	271	45%	204	48%	\$153	52%
	hospital TIF	39	6%	31	7%	24	8%
	city TIF	247	40%	180	42%	124	42%
	subtotal	557	91%	415	97%	\$302	102%
NON TIF	grants received	0	0%	0	0%	\$0	0%
	miscellaneous	53	9%	12	3%	-5	-2%
	subtotal	53	9%	12	3%	-\$5	-2%
Total revenue		609	100%	427	100%	\$297	100%
Expenses (x000)							
CAPITAL	debt payments	233	83%	237	95%	\$235	96%
	capital projects	35	12%	0	0%	0	0%
	grants awarded	0	0%	0	0%	0	0%
	subtotal	268	95%	237	95%	\$235	96%
NONCAPITAL	policing/enforcement program		0%		0%		0%
	operating/maintenance/other	13	5%	12	5%	11	4%
	administration	0	0%	0	0%	0	0%
	subtotal	13	5%	12	5%	\$11	4%
Total expenses		281	100%	249	100%	\$246	100%
net change in fund balance		328		178		51	
Fund balance - ending		933		605		\$427	



Port Orange  
Town Center CRA  
1998-2036

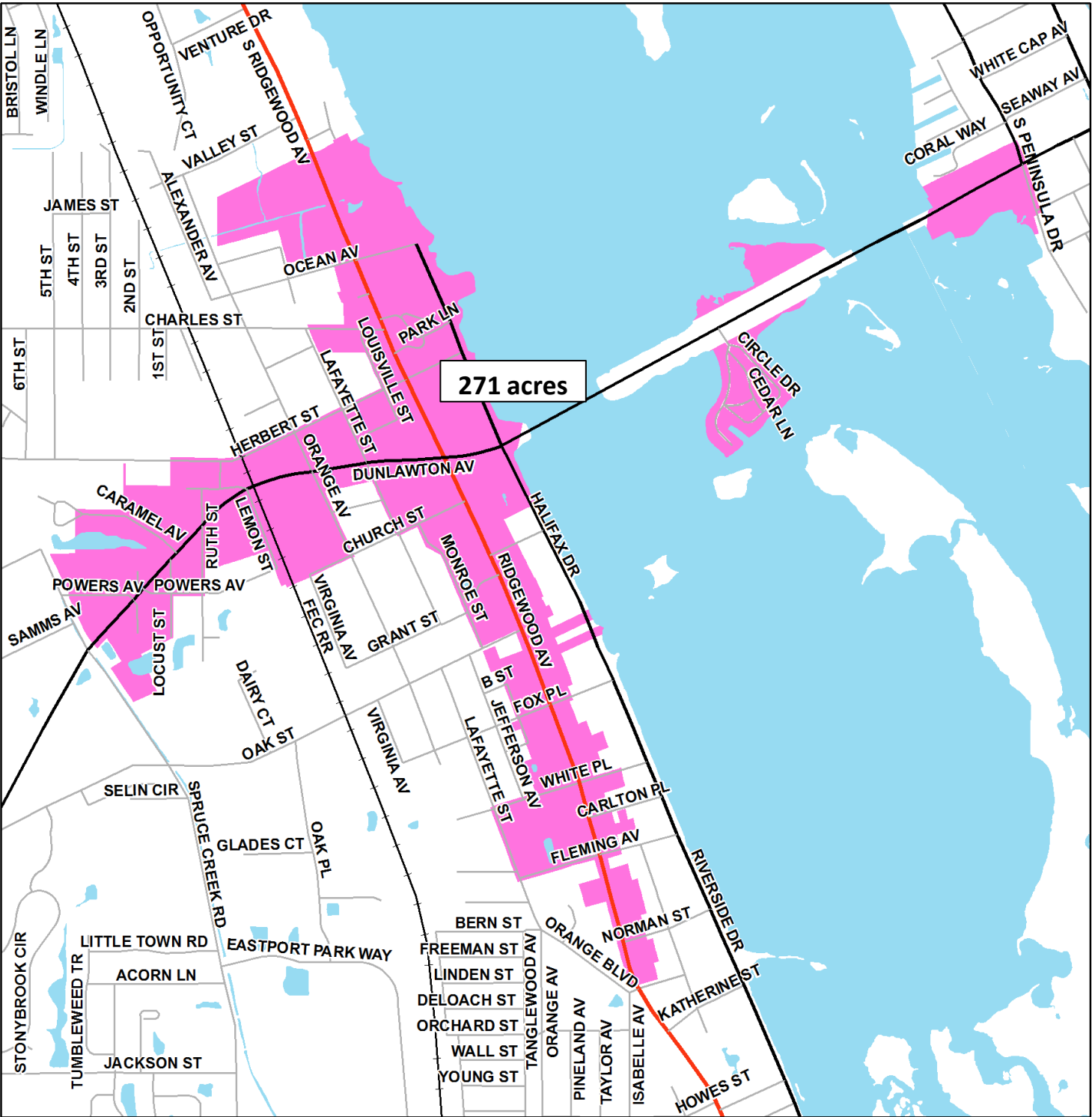
1998-2024 cumulative  
county TIF contributions:  
\$2,421,139

CRA board:  
-city council  
-2 representatives from the district appointed by council  
**contact:** Penelope Cruz, principal planner

Land acquisition and construction accomplishments since 2008 (\$ x 000):

-Riverwalk Park, including land	\$3,419
-land acquisition	1,391
-fences and sign construction	10
total:	\$4,820

Current focus of plan:  
-Development of south Riverwalk area  
-Ridgewood targeted businesses  
-Down Under revitalization  
-Overall redevelopment



2024									
Debt (\$ x 000)									
date	2019	2018	internal loans				2010	2007	rev bond
			2017	2016	2015	2012			
initial									
debt	\$	325	\$1,547	\$260	\$614	\$785	\$339	\$418	\$5,600
balance	\$	325	\$1,547	\$260	\$615	\$784	\$339	\$418	\$3,440
maturity		2025	2025	2025	2025	2025	2025	2025	2036
purpose	supplement fund						prop -	land	
		prop purchase							
							Cardwell	for	
							Funeral	River-	
							Home	walk	
							on US 1		
project									
status	n/a	n/a	n/a	n/a	n/a	n/a	done	done	

Personnel: 0.00 FTE (\$ x 000) \$0\*  
\*paid to city employees directly or through transfer

Primary expenditures  
-debt

		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)							
TIF	county TIF	\$172	48%	\$123	48%	\$126	42%
	hospital TIF	25	7%	20	8%	19	7%
	city TIF	156	44%	110	43%	102	34%
	subtotal	\$353	99%	\$253	98%	\$247	83%
NON TIF	grants received*	\$0	0%	\$0	0%	\$0	-1%
	miscellaneous **	3	1%	5	2%	52	17%
	subtotal	\$3	1%	\$5	2%	\$52	17%
Total revenue		\$356	100%	\$258	100%	\$299	100%
Expenses (x000)							
CAPITAL	debt payments	\$403	95%	\$231	91%	\$402	95%
	capital projects		0%		0%	0	0%
	grants awarded		0%		0%	0	0%
	subtotal	\$403	94%	\$231	90%	\$402	94%
NONCAPITAL	policing/enforcement program	\$0	0%	\$0	0%	\$0	0%
	operating/maintenance/other	25	6%		0%	24	6%
	administration		0%	25	10%	0	0%
	subtotal	\$25	6%	\$25	10%	\$24	6%
Total expenses		\$427	100%	\$256	100%	\$426	100%
net change in fund balance		(71)		2		(127)	
Fund balance - ending		(\$4,511)		(\$4,440)		(\$4,442)	



South Daytona  
South Daytona CRA  
1997-2026\*

\*1997-2050 under certain development conditions

1997-2024 cumulative  
county TIF contributions:  
\$13,874,080

CRA board:

city commission

contact:

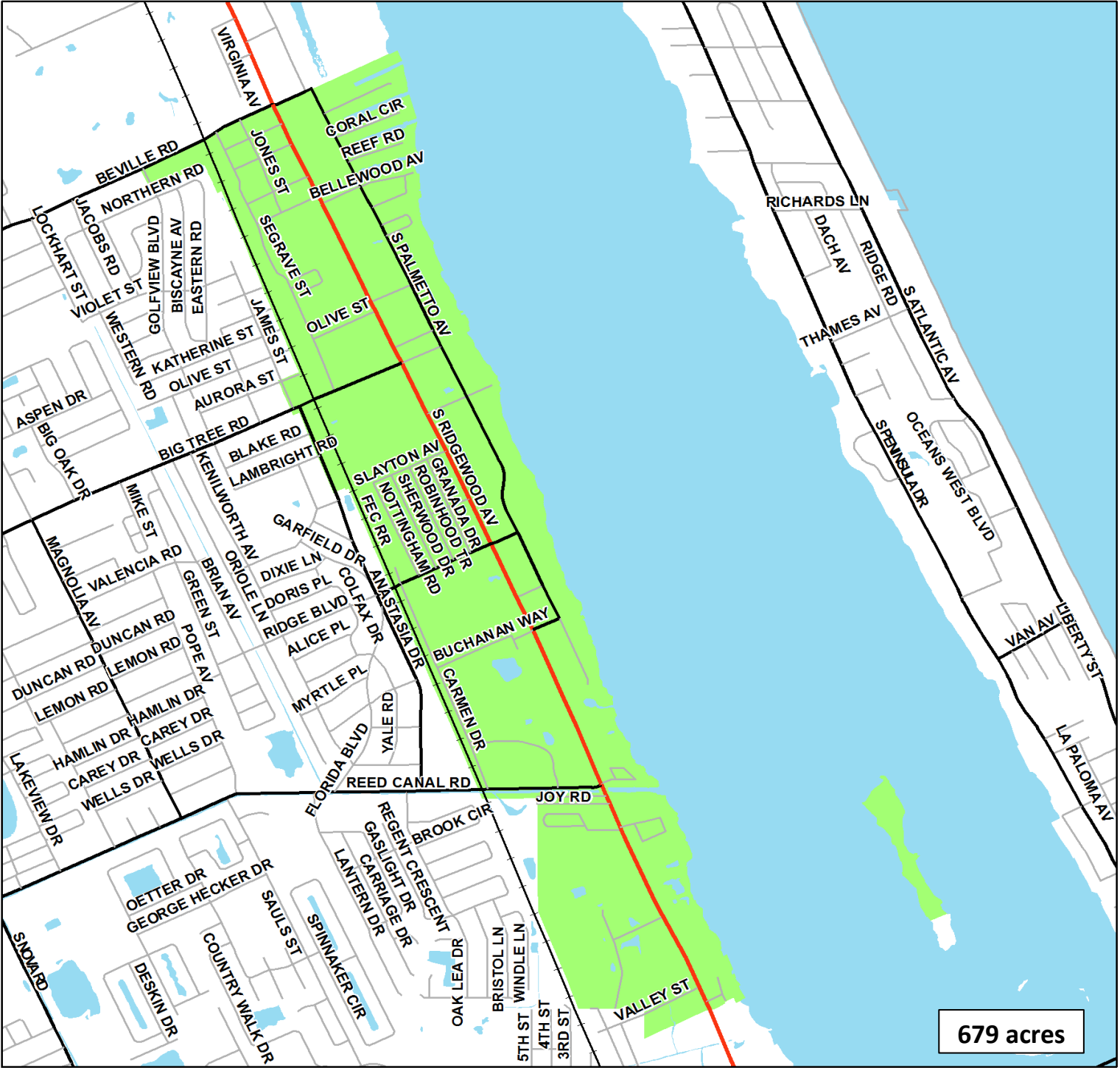
Josh McEnany, economic development director

Land acquisition and construction accomplishments since  
1997 (\$ x 000):

-US 1 corridor improvements	\$11,091
-landscaping	375
-US 1 sanitary sewer project	102
-banner poles	42
-Segrave decorative wall	158
total:	\$11,768

Current focus of plan:

- encourage economic development
- undergrounding utilities along US1



2024			
Debt (\$ x 000)	general	capital	capital
	fund	note	note
	loan		
initial date	2015	2014	2006
amount of initial debt	\$3,163	\$3,750	\$3,000
balance	\$0	\$0	\$0
maturity	2023	2028	2024
purpose	US 1	US 1	US 1
project status	improve	improve	improve
	complete	complete	complete

Personnel: 3.00 FTE (\$ x 000) \$575  
1.00 redevelopment director  
2.00 community policing officers  
\*paid to city employees directly or through transfer

Primary expenditures  
-utility undergrounding

		FY 2024	% total	FY 2023	% total	FY 2022	% total
Revenues (x 000)	county TIF	\$1,352	39%	\$1,200	39%	\$879	39%
	hospital TIF	194	6%	187	6%	139	6%
	city TIF	1,903	54%	1,691	53%	1,127	49%
	subtotal	\$3,449	100%	\$3,078	99%	\$2,144	96%
NON TIF	grants received		0%	\$34	1%	\$94	4%
	miscellaneous*		0%		0%	0	0%
	subtotal	\$0	0%	\$34	1%	\$94	4%
Total revenue		\$3,449	100%	\$3,112	100%	\$2,238	100%
Expenses (x000)							
CAPITAL	debt payments	609	19%	\$1,481	66%	\$1,032	52%
	capital projects	394	12%	39	2%	194	10%
	grants awarded	10	0%	33	1%	12	1%
	subtotal	\$1,013	32%	\$1,553	69%	\$1,238	62%
NONCAPITAL	policing/enforcement program	439	14%	\$356	16%	\$403	20%
	operating/maintenance/other	1,598	50%	181	8%	193	10%
	administration	136	4%	152	7%	157	8%
	subtotal	\$2,173	68%	\$689	31%	\$753	38%
Total expenses		\$3,186	100%	\$2,242	100%	\$1,991	100%
net change in fund balance		263		869		247	
Fund balance - ending		\$1,791		\$1,528		\$659	